

Petitions and Communications received from November 5, 2018, through November 19, 2018, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on November 27, 2018.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Ethics Commission, pursuant to Charter, Section 15.102, submitting recently adopted Rules and Regulations from the November 16, 2018 meeting. Copy: Each Supervisor. (1)

From the Office of the Mayor, pursuant to Charter, Section 3.100(18), making the following reappointments. 2 letters. Copy: Each Supervisor. (2)

**Ashley Klein** - Rent Board - term ending September 1, 2022.

**J.J. Panzer** - Rent Boards - term ending September 1, 2022.

**Michael Sweet** - Human Rights Commission - term ending August 31, 2022.

From the Clerk of the Board, submitting a memo regarding the Mayor's Veto for File No. 181014. Copy: Each Supervisor (3)

From the Office of the City Administrator, pursuant to Administrative Code, Section 4.10-2, submitting the Annual Telematics Report. Copy: Each Supervisor. (4)

From the Department on Human Resources, pursuant to Administrative Code, Section 16.9-25(e)(2), submitting an Annual report on Sexual Harassment Complaints filed in FY2017-2018. Copy: Each Supervisor. (5)

From the Office of the Controller, City Services Auditor, submitting a report on San Francisco Performance Scorecards and includes FY2017-2018 results for City Departments' centrally-tracked performance measures. Copy: Each Supervisor. (6)

From the San Francisco Police Department, pursuant to Administrative Code, Section 96A, submitting a 2018 Third Quarter report on Compliance. Copy: Each Supervisor. (7)

From the Office of the Treasurer & Tax Collector, submitting a CCSF Monthly Pooled Investment Report for October 2018. Copy: Each Supervisor. (8)

From the San Francisco Public Utilities Commission, pursuant to Resolution No. 227-18, submitting a Quarterly Report on the Status of Applications to PG&E Service. File No. 180693. Copy: Each Supervisor. (9)

From Judith Zimrin, regarding the proposed project, the Washington Square Park Closure. Copy: Each Supervisor. (10)

From Jody Weisenfeld, regarding a problem with the bathroom design of Moscone Center Expansion. Copy: Each Supervisor. (11)



From concerned citizens, regarding the Refuse Separation Compliance Legislation. File No. 180646. 3 letters. Copy: Each Supervisor. (12)

From Hunter Oatman-Stanford, regarding the removal of parking minimums. File No. 181028. Copy: Each Supervisor. (13)

From Robin N. Pick, Esq. of Storzer & Associates, P.C., on behalf of Fifth Church of Christ, Scientists, regarding the proposed project at 450 O'Farrell Street. File Nos. 180993 and 180997. Copy: Each Supervisor. (14)

From Phil Pasquini, regarding the nomination of Hanley Chan to the San Francisco Veterans Affairs Commission. Copy: Each Supervisor (15)

From California Alliance for Retired Americans, regarding transit only lanes. File No. 180876. 2 letters. Copy: Each Supervisor. (16)

From Carson Watson, regarding San Francisco Street Maintenance. Copy: Each Supervisor. (17)

From Vasu Narayanan, regarding the proposed project at 1600 Jackson Street. 2 letters. Copy: Each Supervisor. (18)

From Kristin Tieche, regarding the air quality in San Francisco. Copy: Each Supervisor (19)

From Sr. Josephine Ochoa, Vice Principal of Saints Peter and Paul School and on behalf of the Salesian Boys and Girls Club, regarding a bike dock in front of their facility. Copy: Each Supervisor. (20)

From Kirk Palmer & Miriam Vu, regarding the proposed project at Balboa Reservoir Project. Copy: Each Supervisor. (21)

From Allen Jones, regarding a holiday hunger strike. Copy: Each Supervisor. (22)

From concerned citizens, regarding SFMTA Taxi medallion restrictions at SFO. 3 letters. Copy: Each Supervisor. (23)





# ETHICS COMMISSION

## CITY AND COUNTY OF SAN FRANCISCO

DAINA CHIU  
CHAIR

QUENTIN L. KOPP  
VICE-CHAIR

PAUL A. RENNE  
COMMISSIONER

YVONNE LEE  
COMMISSIONER

NOREEN AMBROSE  
COMMISSIONER

LEEANN PELHAM  
EXECUTIVE DIRECTOR

November 16, 2018

Honorable Members  
San Francisco Board of Supervisors  
Attention: Angela Calvillo  
Clerk of the Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

**Re: Ethics Commission Opinion and Advice Regulations**

Dear Members of the Board:

Charter Sec. 15.102, in part, provides that a regulation adopted by the Ethics Commission "shall become effective 60 days after the date of its adoption unless before the expiration of this 60-day period two-thirds of all members of the Board of Supervisors vote to veto the rule or regulation." This letter transmits regulations adopted by the Ethics Commission at its meeting on Friday, November 16, 2018 regarding City's public campaign financing program.

The Commission adopted these regulations to:

1. Clarify what form of documentation is required of candidates to prove the San Francisco residency of a contributor.
2. Clarify the processes for candidates submitting, and staff reviewing, a Qualifying Request for public financing.
3. Clarify the types of appeals that may be heard by the Commission in connection with the public financing program and create a standard of review to be applied in such appeals.

The regulations were developed with public input and review, including opportunities to provide feedback at two interested persons meetings and two regular meetings of the Commission in October and November.

If you have any questions about the attached regulations, please feel free to contact Senior Policy Analyst Patrick Ford or me at (415) 252-3100.

Sincerely,

*LeeAnn Pelham*

LeeAnn Pelham  
Executive Director

Attachment





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## ETHICS COMMISSION

### DRAFT AMENDMENTS TO CAMPAIGN FINANCE REFORM ORDINANCE REGULATIONS REGARDING PUBLIC FINANCING

#### **Regulation 1.142-3: Supporting Material Required for Qualifying and Matching Contributions.**

- (a) The supporting material and information required under sections 1.142(b) and 1.144(f) shall include the following:
- (1) A copy of the deposit slip and deposit receipt for each qualifying or matching contribution.
  - (2) Documentation showing that a contribution was made, such as:
    - i)(A) for contributions made by check, a copy of the check itself and a listing of all contributions in a batch of deposited checks (each batch should be numbered);
    - ii)(B) for contributions made by credit card, documentation from the credit card merchant showing the accountholder's name, the accountholder's billing address, the date the transaction was initiated, and the amount of the contribution; or
    - iii)(C) for cash contributions, a signed and dated contributor card that includes the committee's name, the amount of the contribution, and the contributor's name and residential address in San Francisco.
- (b) In addition, the supporting material shall demonstrate that the contributor is a San Francisco resident by providing evidence of any of the following:
- (1) the contributor uses a San Francisco residential address as the address on any bank account or any account with a financial institution, through the submission of copies of recent bank statements, ~~or~~ personal checks, or Address Verification Service information listing the account holder's address;
  - (2) the contributor uses a San Francisco residential address as a billing address, through the submission of copies of recent credit card or utility bills;



- (3) the contributor lives at a San Francisco address, through the submission of copies of a current deed or lease;
- (4) the contributor uses a San Francisco residential address as a mailing address, through the submission of copies of recent mail received by the contributor;
- (5) the contributor is currently registered to vote in San Francisco;
- (6) the contributor has represented to a government agency that he or she lives at a San Francisco address, through the submission of copies of a driver's license, passport, government-issued identification card, or tax returns; ~~or~~
- ~~(7) the contributor resides at a San Francisco address on a regular, ongoing basis, through the submission of any documents created or provided by a non-interested third party that independently confirm that the contributor lives in San Francisco.~~

For the purposes of this regulation, "Address Verification Service" shall mean the system used by credit card processors to verify that the address provided by a person using the credit card is the billing address for the credit card account.

(c) A candidate may not submit affidavits or declarations as proof of a contributor's residency in San Francisco.

### **Regulation 1.142-6: Certification.**

#### **(a) Executive Director's Determination.**

- (1) The Executive Director shall determine whether to certify a candidate no later than 30 days after the candidate submits the documents required under sections 1.142(a) and 1.142(b).
- (2) Any candidate who files Form SFEC-142(a) indicating an intent to participate in the public financing program but who fails to file Form SFEC-142(b)-1 or SFEC-142(b)-2 by the 70th day before the election is ineligible to participate in the public financing program and the Executive Director shall notify the candidate that he or she is ineligible.
- (3) The Executive Director may take whatever steps he or she deems necessary to determine whether to certify a candidate including, but not limited to, reviewing the materials submitted by a candidate, auditing a candidate's records, and interviewing a candidate's contributors. In addition, the Executive Director may require any candidate to file Form SFEC-152(a)-1 or SFEC-152(b)-1 in order to determine whether a candidate who seeks public financing is opposed by another candidate pursuant to section 1.140(b)(3) or 1.140(c)(3).
- (4) The Executive Director may not review a Form SFEC-142(b) filed by a candidate unless and until the candidate has filed a Form SFEC-142(a) indicating an intent to participate in the public financing program.
- (5) The Executive Director may not review a Form SFEC-142(b) filed by a candidate if the candidate has failed to file the Form SFEC 142(b) by the deadline established by Section 1.142(b) or, for resubmissions, the deadline established by Section 1.142(f).

#### **(b) Conditional Certification.**

- (1) The Executive Director may conditionally certify a candidate for the Board of Supervisors in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for the



Board of Supervisors has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(2) The Executive Director may conditionally certify a candidate for the Mayor in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for Mayor has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(c) Refiling.

Any candidate who has filed a Form SFEC-142(b) may, at any time on or before the 70<sup>th</sup> day before the election in which the candidate will appear on the ballot, withdraw and refile a Form SFEC-142(b) and supporting documentation. To withdraw a Form SFEC-142(b), a candidate must state in a writing sent to the Commission, via email, U.S. mail, or personal delivery, that the candidate is withdrawing the previously filed Form SFEC-142(b). When refiling, a candidate may include qualifying contributions and supporting documentation that were not included in the Form SFEC-142(b) that was withdrawn. As set forth in Section 1.142(e), the Executive Director must determine whether to certify a candidate no later than 30 days after a candidate refiles a Form SFEC-142(b), provided that the Executive Director shall make his or her determination no later than the 55th day before the election.

(d) Resubmission.

Any candidate who is notified by the Executive Director that the candidate's Form SFEC-142(b) and supporting documentation do not establish the candidate's eligibility is ineligible to receive public funding may, within five business days of the date of notification, resubmit his or her declaration Form SFEC-142(b) and supporting documentation. When resubmitting a Form SFEC-142(b), the candidate may not include additional qualifying contributions but may include additional supporting documentation. If the candidate does not timely resubmit, the Executive Director's determination is final. If, after reviewing resubmitted materials, the Executive Director does not certify the candidate's eligibility, the Executive Director shall notify the candidate of his or her final determination. Additional resubmissions may be permitted in the Executive Director's discretion, provided that no resubmissions for certification may be made later than the 60th day before the election. If the candidate fails to resubmit in the time specified by the Executive Director, or if no further resubmissions are permitted, the Executive Director's determination is final.



(d) Appeals to Commission.

(1) A candidate may appeal to the Ethics Commission the Executive Director's final determination not to certify or conditionally certify the candidate. Either the Ethics Commission or a member of the Commission designated by the Commission may consider and decide such appeals. The candidate must deliver the written appeal to the Ethics Commission within five calendar days of the Executive Director's final determination.

(2) A final determination is a finding by the Executive Director, made following a review pursuant to Section 1.142(c) or 1.142(f), that a Form SFEC-142(b) and supporting documentation timely filed by a candidate pursuant to Section 1.142(b) does or does not establish the candidate's eligibility for public funding. A candidate who has failed to timely file a Form SFEC-142(a) or Form SFEC-142(b) may not appeal his or her failure to meet a deadline established by CFRO or these regulations to the Commission.

(3) The Commission may vacate the Executive Director's final determination that a candidate's Form SFEC-142(c) and supporting documentation fail to establish the candidate's eligibility for public funding. In reviewing Staff's interpretations of law, the Commission shall apply a "de novo" standard of review. Under this standard, the Commission may independently consider the legal question and is not required to defer to Staff's interpretation. In reviewing Staff's factual determinations, the Commission shall apply a "clearly erroneous" standard of review. Under this standard, the Commission must defer to Staff's determination on questions of fact unless the Commission has a definite and firm conviction that the Staff's determination is erroneous.



**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Nevin, Peggy \(BOS\)](#); [GIVNER, JON \(CAT\)](#)  
**Subject:** TIME SENSITIVE: Ethics Commission - Recently Adopted Rules and Regulations  
**Date:** Friday, November 16, 2018 6:40:00 PM  
**Attachments:** [Clerk's Memo - Ethics.pdf](#)  
[Ethics - Transmittal Letter to BOS Nov 16.pdf](#)  
[Ethics Commission - Approved Regulations .pdf](#)

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Hello,

The Office of the Clerk of the Board is in receipt of the attached memos from the Ethics Commission regarding recently adopted regulations. Please see the attached memo from the Clerk of the Board for further instructions and information.

Regards,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)



BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 544-5227

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MEMORANDUM

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Date: November 16, 2018  
To: Honorable Members, Board of Supervisors  
From: *ACC* Angela Calvillo, Clerk of the Board  
Subject: Recently Approved Regulations by the Ethics Commission

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At its regular meeting on November 16, 2018, the Ethics Commission adopted new regulations regarding the City's public campaign financing program.

The Commission adopted these regulations to:

1. Clarify what form of documentation is required of candidates to prove the San Francisco residency of a contributor.
2. Clarify the processes for candidates submitting, and staff reviewing, a Qualifying Request for public financing.
3. Clarify the types of appeals that may be heard by the Commission in connection with the public financing program and create a standard of review to be applied in such appeals.

The San Francisco Charter Section 15.102 provides that a regulation adopted by the Ethics Commission shall become effective 60 days after the date of its adoption unless before the expiration of this 60-day period, **January 15, 2019**, two-thirds of all members of the Board of Supervisors vote to veto the rule or regulation. Per the requirements of Sec. 15.102, the Commission is required to transmit to the Board of Supervisors regulations it adopts within 24 hours of their adoption.

If you wish to hold a hearing on this matter, please notify me in writing by **5:00pm, Friday, November 30, 2018.**



OFFICE OF THE MAYOR  
SAN FRANCISCO



BOS-11  
2 Letters  
LONDON N. BREED  
MAYOR

### Notice of Appointment

October 29, 2018

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

BOA-100  
SAN FRANCISCO  
2018 NOV 13 PM 2:41

Honorable Board of Supervisors:

Pursuant to Charter §3.100(18) of the City and County of San Francisco, I make the following reappointments:

**Ashley Klein** to the first landlord alternate seat on San Francisco Rent Board for a four year term expiring on September 1, 2022, replacing Dave Wasserman who will fulfill his term as voting member replacing Calvin Abe.

**J.J. Panzer** to the second landlord alternate seat on San Francisco Rent Board for a four year term expiring on September 1, 2022, replacing Neveo Mosser.

I am confident that Ms. Klein and Mr. Panzer will serve our community well. Attached are their qualifications to serve, which demonstrate how their appointments represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Appointments, Mawuli Tugbenyoh, at 415.554.6298.

Sincerely,

A handwritten signature in blue ink that reads "London N. Breed".

London N. Breed  
Mayor



BOARD of SUPERVISORS




City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: November 13, 2018  
To: Members, Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Reappointments by the Mayor – Rent Board

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On November 13, 2018, the Mayor submitted the following complete reappointment packages pursuant to Charter, Section 3.100(18):

- **Ashley Klein** - Rent Board - term ending September 1, 2022.
- **J.J. Panzer** - Rent Board - term endings September 1, 2022.

Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and reject, within 30 days (December 13, 2018) following the transmittal of the Mayor's appointment.

If you are interested in requesting a hearing on either of these reappointments, please notify me in writing by **5:00 p.m., November 19, 2018.**

(Attachments)

c: Alisa Somera - Legislative Deputy  
Jon Givner - Deputy City Attorney  
Mawuli Tugbenyoh - Mayor's Legislative Liaison



OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Reappointment

October 30, 2018

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2018 NOV -5 PM 4:31  
BY *eu*

Honorable Board of Supervisors:

Pursuant to Charter §3.100(18) of the City and County of San Francisco, I make the following reappointment:

**Michael Sweet** to the San Francisco Human Rights Commission for a four year term ending August 31, 2022.

I am confident that Mr. Sweet will serve our community well. Attached are his qualifications to serve, which demonstrate how his reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Appointments, Mawuli Tugbenyoh, at 415.554.6298.

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor



BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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MEMORANDUM

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Date: November 5, 2018  
To: Members, Board of Supervisors  
From: ~~AC~~ Angela Calvillo, Clerk of the Board  
Subject: Reappointment by the Mayor - Human Rights Commission

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On November 5, 2018, the Mayor submitted the following complete reappointment package pursuant to Charter, Section 3.100(18):

- **Michael Sweet** – Human Rights Commission - term ending August 31, 2022.

This appointment is effective immediately unless rejected by a two-thirds vote of the Board of Supervisors. Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and reject, by a two-thirds vote, within 30 days of the appointment as provided in Charter, Section 3.100(18).

If you are interested in requesting a hearing, please notify me in writing by **5:00 p.m., November 9, 2018.**

(Attachments)

c: Alisa Somera - Legislative Deputy  
Jon Givner - Deputy City Attorney  
Kanishka Cheng - Mayor's Legislative Liaison



BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 544-5227

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## MEMORANDUM

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Date: November 2, 2018  
To: Members, Board of Supervisors  
From: *ACC* Angela Calvillo, Clerk of the Board  
Subject: Mayor's Veto - File No. 181014

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Today, November 2, 2018, the Mayor communicated her veto of File No. 181014 - Resolution urging the State Water Board to act at its November 7, 2018, meeting to adopt the current proposed update to the 2006 Water Quality Control Plan, and further urging the State Water Board to allow SFPUC, other water agencies, and environmental and fishing groups to enter into voluntary agreements in a timely manner for consideration by the State Water Board prior to implementation of the proposed Plan update.

Pursuant to Charter Section 2.106, the Board of Supervisors may override said veto if, within 30 days after such veto, not less than two-thirds of the Board of Supervisors shall vote in favor of such measure.

Please let me know in writing by Friday, November 9, 2018, 5:00 pm, if you would like to consider the veto. Otherwise, in 30 days the veto stands.

I will communicate the Mayor's veto letter at the November 13, 2018 Board meeting.

c: Alisa Somera – Legislative Deputy  
Jon Givner – Deputy City Attorney  
Kanishka Cheng – Mayor's Legislative Liaison



OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

885-111  
Aides, COB  
Deputy's Leg  
Mayor's Office  
Dep. City Atty

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2018 NOV -2 PM 3:40  
BY 

November 2, 2018

President Malia Cohen  
Members, Board of Supervisors  
San Francisco City Hall  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear President Cohen & Members of the Board of Supervisors,

This letter communicates my veto of File No. 181014, a resolution Urging Adoption of State Water Board Proposed Updates to the 2006 Bay-Delta Plan and Subsequent Voluntary Agreements.

We all desire a healthy ecosystem for the Bay-Delta that supports fish and wildlife and provides reliable water delivery to San Francisco and the region. I want to be clear that the health of our environment and adequate water for people does not need to be an either/or alternative. Last minute amendments to this resolution, while intended to bring compromise, failed to ensure that the interests of the people of San Francisco are best protected. In a letter submitted yesterday to members of the Board of Supervisors, the San Francisco Public Utilities Commission clarified this point, and I am convinced that the resolution as passed will impair San Francisco's ability to protect our water supply. As cities plan for increasingly unpredictable rain patterns and longer droughts due to climate change, I cannot put at risk a basic critical resource that 2.7 million people in the Bay Area depend on to live every day.

I remain strongly committed to continuing negotiations to create a solution that will improve the Bay Delta's ecosystem and ensure a solid future for the Bay Area's water supply.

Sincerely,

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor, City & County of San Francisco



**From:** [Administrator, City \(ADM\)](#)  
**To:** [Board of Supervisors, \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Cc:** [BOS-Legislative Aides](#)  
**Subject:** Annual Telematics Report  
**Date:** Friday, November 09, 2018 3:32:16 PM  
**Attachments:** [Annual Telematics Report - FINAL 2018.11.09 .pdf](#)

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Dear Mayor Breed, President Cohen and Honorable Members of the San Francisco Board of Supervisors:

Please find attached a memo containing the Annual Telematics Report.

If you have any questions please contact my office.

Sincerely,  
Naomi M. Kelly  
City Administrator



OFFICE OF THE  
CITY ADMINISTRATOR

MEMORANDUM

**Date:** November 9, 2018  
**To:** Mayor London N. Breed  
President Malia Cohen and Honorable Members, Board of Supervisors  
**Through:** Naomi M. Kelly, City Administrator  
**From:** Tom Fung, Central Shops  
**RE:** Annual Telematics Report

This memo summarizes key telematics program metrics. Fleet Management uses these metrics to monitor and promote efficient and safe operation of the City's fleet.

### Telematics Device Installation

Administrative Code Section 4.10-2 requires all City motor vehicles be equipped with telematics systems. Currently, there are 4,154 vehicles equipped with telematics. These vehicles include all light-duty passenger vehicles<sup>1</sup>, as well as other medium- and heavy-duty trucks and vehicles. There are 87 new vehicles awaiting installation of telematics. Vehicles used for law enforcement and investigative purposes are exempt from the mandate, as well as 1,784 assets such as trailers and carts that do not meet the definition of motor vehicle..

#### Telematics Device Installation Status – September 2018

Group	Installed	Exempt <sup>2</sup>	Need <sup>3</sup>	TOTAL
General government department assets	4,137 (53%)	1,784 (23%)	87 (1%)	6,008 (77%)
Public safety & investigative services department assets <sup>4</sup>	17 (<1%)	1,824 (23%)	-	1,841 (23%)
<b>TOTAL</b>	<b>4,154</b> (53%)	<b>3,608</b> (46%)	<b>87</b> (1%)	<b>7,849</b>

### Vehicle Utilization

Fleet Management monitors three metrics to identify vehicles that are potentially underutilized: Days Used, Miles Driven, and Trips Taken. In October 2017, under the directive of the City Administrator, Fleet Management used these three measures to develop a list of underutilized sedans.

Departments were asked to turn in these vehicles or submit a waiver documenting the operational need for the asset. This process was repeated in May 2018. As a result of these two iterations of this process, a total of 67 vehicles were identified for repurposing or retirement.

A comparison of utilization data before and after starting this initiative (October 2017) suggests a positive impact from the initiative. The average monthly days of use for the sedan fleet<sup>5</sup> was 14.7

<sup>1</sup> Light-duty passenger vehicles: includes sedans, SUVs, pickups and vans that are less than 8,000 lbs. GVWR.

<sup>2</sup> Certain types of assets like trailers, carts, mowers, etc., and vehicles used for public safety are exempt from the telematics program.

<sup>3</sup> New vehicles currently waiting for device installation.

<sup>4</sup> Includes vehicles used for law enforcement and investigative services by the following departments: Police, Sheriff, Juvenile Probation, Adult Probation, City Attorney and District Attorney.

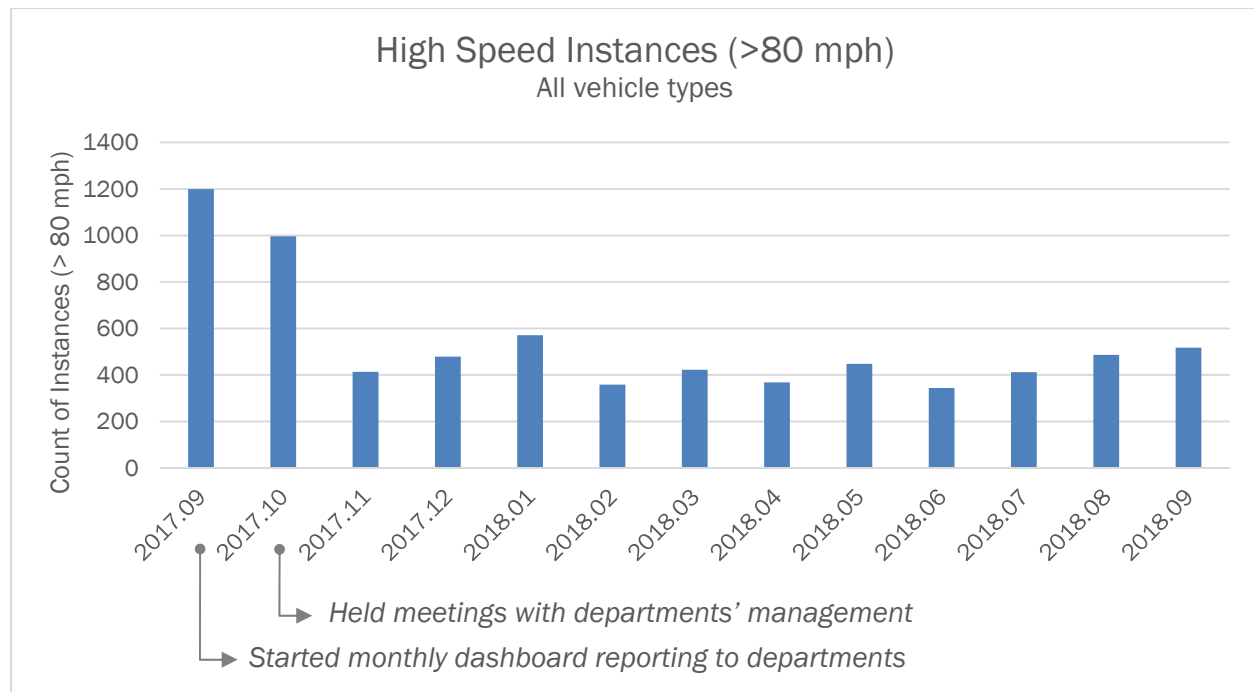
<sup>5</sup> Data showing zero days of use was excluded in calculating the average monthly days of use to account for vehicles that may be out of service for prolonged periods of time. Electric vehicles were also excluded because electric vehicle charging tends to interfere with accurate data reporting.



days in Jan-Sep 2017, which increased 0.5 days to 15.2 days in Jan-Sep 2018. The percentage of sedans used less than an average of 10 days a month (i.e. less than half the business days in a month) was 13.7% in Jan-Sep 2017, and dropped to 12.3% in Jan-Sep 2018.

### Vehicle Speed

Vehicle speed is an important safety metric to monitor. All departmental fleet managers and coordinators have access to this data in the telematics system and its reports, and they are able to set automated alerts based on user-defined thresholds such as maximum speed. The chart below shows the citywide view of the monthly count of incidents where a vehicle was traveling over 80 mph.



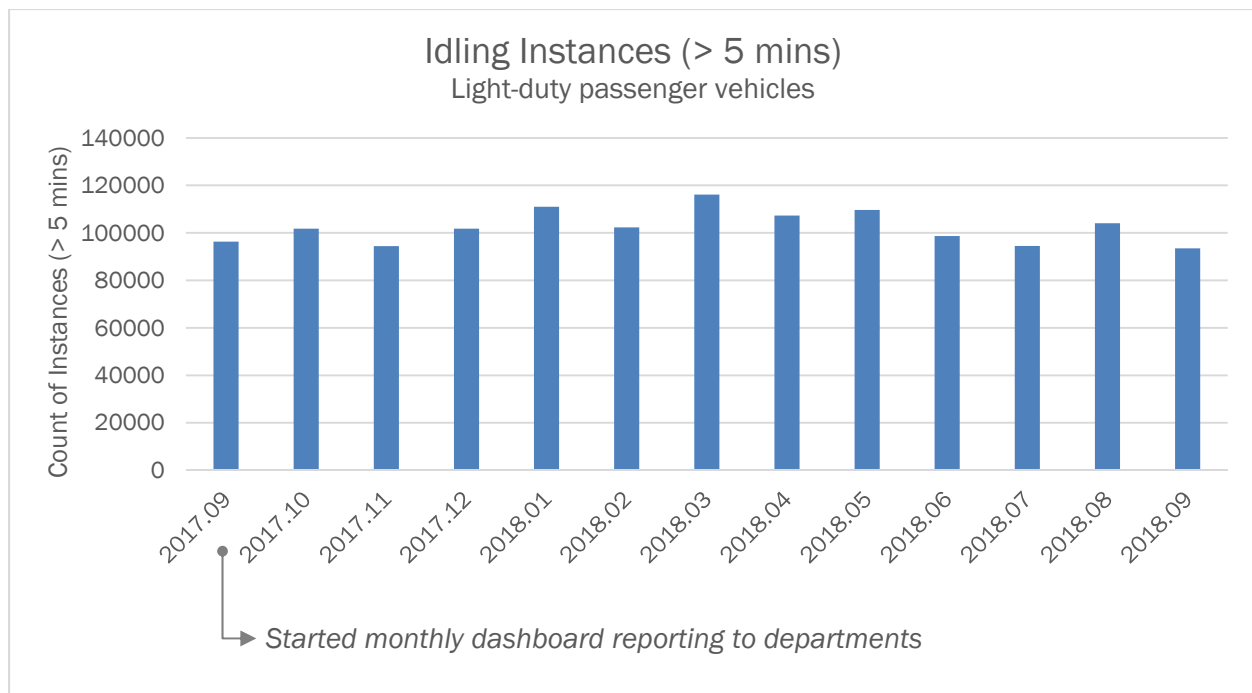
In October 2017, Fleet Management contacted the management of selected departments to present this data, and required them to regularly monitor speeding and take appropriate actions to reduce the number of incidents. Fleet Management also provides dashboards to departments on a monthly or bi-monthly basis with this information to help department fleet managers with these efforts. These combined efforts led to the steep downward trend in the number of speeding incidents since October 2017. The sustained decline in speeding incidents demonstrates the effectiveness of using telematics data to influence driving behavior.

### Vehicle Idling

Vehicle idling – the running of an engine while in park – is also a key telematics measure. The mitigation of idling is an opportunity to reduce the City's fuel use and carbon footprint.

The chart below shows the monthly count of idling incidents over the state mandated threshold of 5 minutes. The scope of the data is limited to light-duty passenger vehicles, since heavier duty vehicles tend to have special operational needs for the vehicle's engine to be running for extended periods of time while parked in place.





Similar to speeding incidents, Fleet Management provides a dashboard with this idling data to departments on a monthly or bi-monthly basis. Departments are required to take responsibility to implement corrective actions with its drivers where necessary. The idling instance count has persisted over the past year, which calls for a more focused outreach efforts with management in the City departments.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Annual Report on Sexual Harassment Complaints filed in Fiscal Year 2017/2018  
**Date:** Wednesday, November 07, 2018 3:16:00 PM  
**Attachments:** [Annual Report on Sexual Harassment Complaints filed in Fiscal Year 2017-2018.pdf](#)  
[image003.png](#)

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**From:** Callahan, Micki (HRD)  
**Sent:** Wednesday, November 07, 2018 2:59 PM  
**To:** Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>  
**Cc:** Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>; Simon, Linda (HRD) <linda.simon@sfgov.org>  
**Subject:** Annual Report on Sexual Harassment Complaints filed in Fiscal Year 2017/2018

Dear Angela:

Please forward the attached Annual Report on Sexual Harassment Complaints filed in Fiscal Year 2017/2018 to the Board of Supervisors. Let me know if there are any questions.

Thanks,



Connecting People with Purpose

**Micki Callahan**  
**Human Resources Director**  
Department of Human Resources  
One South Van Ness Ave., 4<sup>th</sup> Floor  
San Francisco, CA 94103  
Phone: (415) 557-4845  
Website: [www.sfdhr.org](http://www.sfdhr.org)



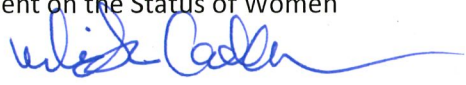
City and County of San Francisco  
Micki Callahan  
Human Resources Director



Department of Human Resources  
*Connecting People with Purpose*  
www.sfdhr.org

**MEMORANDUM**

**TO:** The Honorable Mayor London Breed  
Honorable Members of the Board of Supervisors  
Sheryl Davis, Executive Director, Human Rights Commission  
Emily Murase, Executive Director, Department on the Status of Women

**FROM:** Micki Callahan, Human Resources Director 

**DATE:** November 6, 2018

**SUBJECT:** Annual Report on Sexual Harassment Complaints filed in Fiscal Year 2017/2018

---

This year the Department of Human Resources (DHR) is expanding its annual report on sexual harassment complaints under Administrative Code Section 16.9-25(e)(2). This expanded report provides additional data on the City's response to sexual harassment complaints and adds information on the City's policies prohibiting harassment, the City's training and education of supervisors regarding their responsibility to stop and report harassment, the avenues available for employees to report complaints, and recommendations to ensure the City continues to be proactive in reducing the incidence of workplace harassment.

San Francisco is a long-standing leader in protecting employees' civil rights. City policies prohibiting harassment are comprehensive; written in simple, understandable terms; and available in multiple languages. DHR's Equal Employment Opportunity (EEO) Division continues to review and update City policies and procedures regularly, so they remain best practices. We train and educate executives, managers, and supervisors on their responsibilities under those policies to model appropriate behavior and to respond promptly and appropriately to employee concerns and complaints. We provide employees a variety of avenues to file complaints in the event they experience or witness harassment. On a quarterly basis, we notify all City employees of their right to a workplace free from sexual harassment, and their options for reporting complaints.

The City is strongly committed to ensuring a work environment that is free from sexual harassment, not only because it is a legal obligation, but because it is the right thing to do. The City does not tolerate sexual harassment. City employees found to have engaged in such conduct may be subject to discipline, up to and including termination. The City may take other appropriate preventative action to protect complainants, such as issuing the accused employee a Cease & Desist/Stay Away Order, reporting any allegations of sexual assault to the San Francisco Police Department, referring the complainant to the Employee Assistance Program, retraining the accused employee (including one-on-one training with a DHR Senior EEO investigator), counseling the accused employee, reassigning the accused employee, changing the reporting structure, or at the request of the complainant, reassigning the complainant.

We are committed to a workplace where employees are treated with respect, courtesy, and dignity, and take all appropriate measures to prevent and respond to sexual harassment complaints.



### **2017/2018 Data on Sexual Harassment Complaints**

Pursuant to San Francisco Administrative Code, Section 16.9-25(e)(2):

The Human Resources Director shall provide annually to the Mayor, the Board of Supervisors, the Human Rights Commission, and the Commission on the Status of Women a written report on the number of claims of sexual harassment filed, including information on the number of claims pending and the departments in which claims have been filed. The reports shall not include names or other identifying information regarding the parties or the alleged harassers.

In accordance with Section 16.9-25(e)(2), this report includes the “Annual Report on Sexual Harassment Complaints” (Attachments A and B). Sexual harassment is defined as:

- Any unwelcome sexual advance, request for sexual favors, and other physical, verbal, or visual conduct of a sexual nature; or
- Conditioning an employment benefit on the acceptance of sexual or romantic favors; or
- Making or threatening reprisals after a negative response to a sexual or romantic advance.

Sexual harassment is distinguished from harassment based on sex, as the latter is defined as physical, verbal, or visual conduct based on sex or gender, but is not of a sexual nature. For example, commenting that an employee will be unable to successfully complete a work task due to his or her sex or based on stereotypes about his or her sex would be categorized as harassment based on sex.

Attachment A identifies “internal” complaints filed with individual City departments and DHR EEO. Attachment B identifies “external” complaints filed with the California Department of Fair Employment and Housing (DFEH) and the U.S. Equal Employment Opportunity Commission (EEOC). In Fiscal Year 2017/2018, 105 internal complaints and 5 external complaints alleging sexual harassment were filed.

The 105 internal sexual harassment complaints received during FY 2017/2018 represent a 119% increase over the number of sexual harassment complaints received during FY 2016/2017, and it continues the upward trend over the past several years. See Attachment C. This increase in the number of sexual harassment complaints, however, does not indicate that sexual harassment incidents are becoming more frequent. If that were the case, we would expect to see a similar trend in the number of external sexual harassment complaints filed. However, the number of external sexual harassment complaints filed has remained consistently low over the past several fiscal years, ranging between one and five complaints. See Attachment C. Rather, the increase in the number of internal complaints filed is likely caused by increased employee awareness of both the City’s EEO complaint process and the right to a workplace free of sexual harassment. DHR EEO believes this increased awareness is the result of:

- Supervisors and managers better understanding their responsibility to report complaints of potential sexual harassment, as a result of completing the 2017 online Harassment Prevention Training;
- An increase in the number of City departments that require all employees, including non-supervisors, to take the online Harassment Prevention Training; and
- The #MeToo movement and the national conversation around sexual harassment in the workplace.

### **2017/2018 Data on the City’s Response to Sexual Harassment Complaints**



After receiving and investigating a sexual harassment complaint, the City takes preventative or corrective actions to ensure that any sexually harassing conduct stops and to protect the complainant, as well as other employees who may have been subjected to the sexual harassment, from future misconduct. In the past fiscal year, these actions have included reviewing the City's EEO Policy with the accused employee, providing one-on-one training for the accused employee, retraining entire work units, and taking disciplinary action against the accused employee, including separation from City employment. Additionally, restrictions on future City employment, including a permanent ban, can and have been placed on employees found to have engaged in sexual harassment.

To date, DHR EEO has completed investigations of 90 of the 105 internal sexual harassment complaints received during FY 2017/2018. *See* Attachment A. DHR EEO's investigations have sustained the sexual harassment allegations in seven complaints. In five of these seven cases, due to the egregiousness of their misconduct, the accused employee is no longer employed by the City or is in the process of being separated from City employment.

Moreover, the City does not wait to act until misconduct becomes serious. In FY 2017/2018, DHR EEO instructed departments to take preventative or corrective actions in 73, or 81%, of the 90 sexual harassment complaints it has closed. *See* Attachment D. In cases where the alleged conduct is isolated or sporadic in nature, as well as in cases where the alleged conduct stopped months prior to the complaint being filed, the City still takes immediate preventative or corrective action to correct the accused employee's behavior and to make sure that the conduct does not repeat or start again.

Additionally, DHR EEO has already taken preventative actions in two of the 15 pending sexual harassment complaints. *See* Attachment D. Preventative actions such as issuing a Cease & Desist Order or reassigning the accused employee pending completion of the investigation may be warranted where the alleged conduct is serious or recent and ongoing. These actions are taken in addition to reviewing the City's EEO Policy with the accused to impress upon them the seriousness of the allegations and the consequences of violating the EEO Policy. Additional corrective actions may be taken depending on the outcome of those investigations.

To promote an environment that encourages reporting of inappropriate behavior, the City has a variety of policies, procedures, training and avenues to report complaints. They are described in more detail below.

### **Policies and Procedures**

The City regularly educates employees on the City's EEO Policy and harassment prevention and provides regular updates to City EEO investigators on investigation best practices by:

- Quarterly EEO Policy Distribution
  - Provides a link to the EEO Policy webpage (<http://sfdhr.org/equal-employment-opportunity-policy>), which contains quick links to the EEO Policy in Chinese and Spanish
- How to File A Discrimination Complaint Flyer (publicly available at DHR and online) (<http://sfdhr.org/how-file-discrimination-harassment-or-retaliation-complaint>), and posted in departments
- Monthly Citywide EEO Staff Meeting Led by DHR EEO Division



- Provides an opportunity for DHR EEO staff to meet with citywide EEO staff and share information on recent court cases, EEO trends, and information learned at conferences
- Allows EEO staff to discuss strategies and best practices for handling EEO cases, which provides opportunities for new EEO investigators to learn from and connect with experienced EEO investigators

### **Training and Education**

The City provides biennial online Harassment Prevention Training that:

- Is required for all supervisors and managers, including board and commission members, including employees in acting assignments and serving as “lead” employees
- Trains supervisors/managers on their responsibility to immediately report any allegations they receive, using practical scenarios based on actual complaints
- Was recently updated and re-launched on October 30, 2017
- Has reached 14,963 employees to date

Beginning on January 1, 2019, per Mayor Breed’s Executive Directive on Ensuring a Diverse, Fair, and Inclusive City Workplace, all employees, not just supervisors and managers, must take the online Harassment Prevention Training and will be required to complete the training biennially. Expanding the online Harassment Prevention Training to all 34,000+ employees will boost the training’s impact considerably and ensure that all employees understand the role they play in maintaining a workplace free of harassment.

DHR EEO is also developing a training geared toward line staff that explains the difference between harassment and abusive conduct/bullying that is not based on a protected category, i.e. race, sex, disability, etc. The goal is to educate employees to report abusive conduct/bullying complaints to their department’s Human Resources so that departmental Human Resources staff may conduct an investigation and take corrective action to address the behavior.

### **Avenues to Report a Complaint**

The City offers City employees and applicants (as well as volunteers and interns) several avenues by which they can report allegations of harassment, including sexual harassment. Whether the allegations are against a co-worker, supervisor, vendor, or member of the public, individuals can report their complaints to:

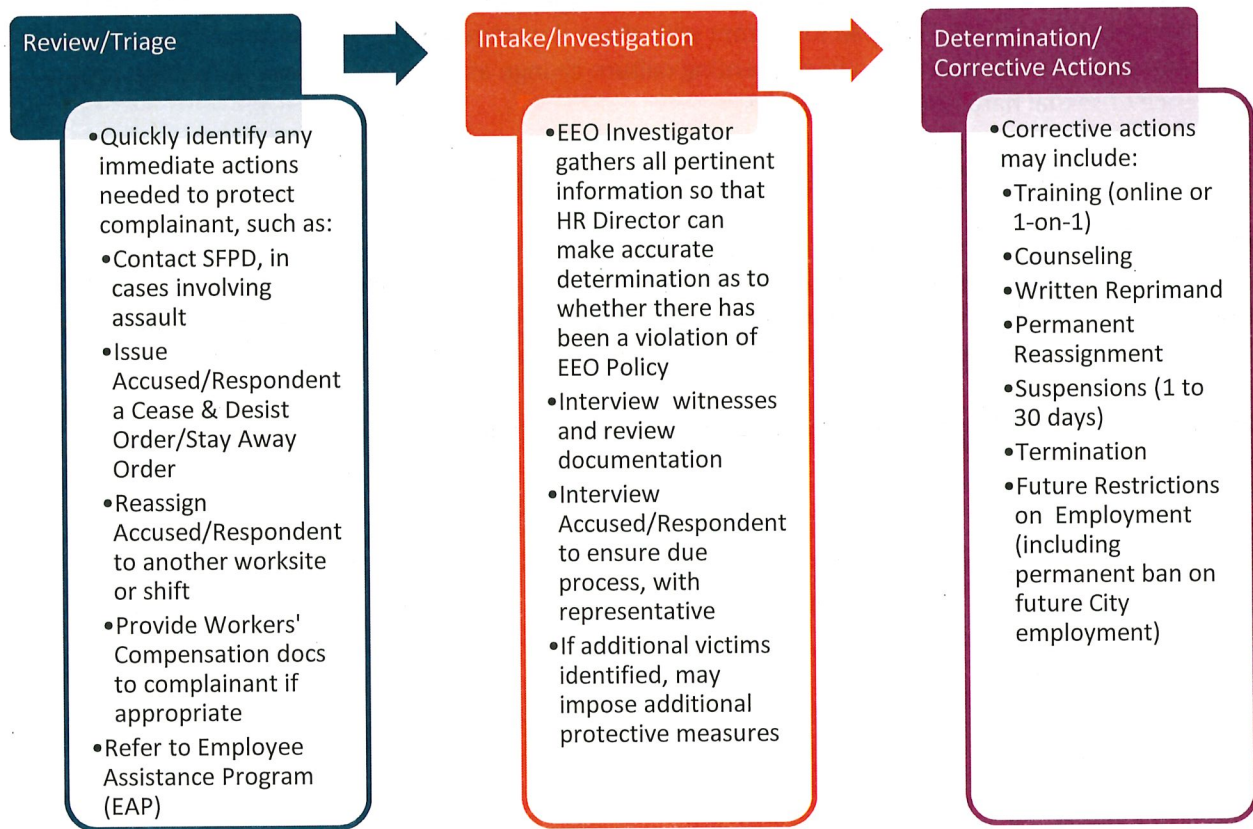
- Their supervisor or manager
- Any City supervisor or manager
- A departmental Human Resources (Personnel) Officer
- DHR’s EEO Division, through multiple channels:
  - Harassment Helpline (415-557-4900)
  - Walk-in or by appointment
  - Email/Phone to any DHR EEO employee (contact info at <http://sfdhr.org/employees-phone-directory>)
  - U.S. Mail or Interoffice Mail (to DHR EEO, 1 South Van Ness Ave., 4th Floor, SF, CA 94103)
  - Fax to DHR EEO (415-557-4803)



The City also provides information on how complainants may contact the California Department of Fair Employment and Housing and the United States Equal Employment Opportunity Commission.

### EEO Complaint Process

If an employee complains to someone at his or her department, the department is required to refer the complaint to DHR EEO Division. An employee may also complain directly to DHR EEO. When DHR EEO receives a complaint, it initiates the complaint process. Key steps of the complaint process are as follows:



Throughout the complaint process, the EEO investigator reminds all persons involved in the investigative process (e.g., complainant, accused, witnesses) that retaliation is prohibited by law and by the City's EEO Policy.

### Recommendations

To ensure that the City continues to be proactive in its efforts to reduce the incidence of workplace sexual harassment, DHR recommends the following:

1. New "Bystander" Training

DHR EEO will work with a vendor to develop bystander training. The goal is to deliver the training in FY 2019/2020 to all City employees. The bystander training will use a "see something, say something"



approach. These modules encourage employees not to ignore inappropriate conduct, and teach them how to intervene and address such conduct in an appropriate manner without escalating conflict.

2. Identify "Hotspots" to Focus Prevention Efforts

DHR EEO will continue to use data and analytic approaches to identify specific departments and work units within departments that may need additional resources to prevent harassment. While sexual harassment complaints come from a variety of departments, there are some departments that appear to have a relatively higher incidence of sexual harassment complaints. While these departments tend to be the City's largest departments, size alone may not account for the frequency of sexual harassment complaints in some areas. We wish to partner with these departments to increase awareness of sexual harassment, and to assist them in implementing culture change at the worksite level to reduce the incidence of sexual harassment complaints.

3. Annual Reports to Departments on EEO Complaints

DHR EEO will also begin providing annual reports to the City departments on the number of EEO complaints filed within their department. These reports will be sent to each department head so that they may be aware of any trends, areas of concern, and areas of improvements within their department. These annual reports will also be published on the SFDHR website.

Please contact Linda Simon, DHR Director of EEO and Leave Programs, at 415-557-4837, for further information.



**Attachment A**  
**Internal Complaints<sup>1</sup> for Fiscal Year 2017/2018**  
**(July 1, 2017 through June 30, 2018)**

STATUS <sup>2</sup>							
DEPARTMENT	CLOSED			IMMEDIATE PREVENTATIVE ACTIONS TAKEN	No EEO JURISDICTION OR WITHDRAWN	PENDING	TOTAL
	SETTLED	INSUFFICIENT EVIDENCE	SUSTAINED				
AIRPORT COMMISSION			3		1		4
ANIMAL CARE & CONTROL				1			1
BUILDING INSPECTION				1			1
DISTRICT ATTORNEY				3	1		4
EMERGENCY MANAGEMENT				1			1
FINE ARTS MUSEUMS				1			1
FIRE DEPARTMENT				2	3	1	6
HUMAN SERVICES AGENCY				9	2	2	13
MUNICIPAL TRANSPORTATION AGENCY		1	2	8	2	1	14
PLANNING DEPARTMENT				2			2
POLICE DEPARTMENT				3	2		5
PORT OF SAN FRANCISCO					1		1
PUBLIC HEALTH				12	2	6	20
PUBLIC LIBRARY			1	7	2	2	12
PUBLIC UTILITIES COMMISSION				4	2	1	7
PUBLIC WORKS				2	1	1	4
REAL ESTATE						1	1
RECREATION AND PARK			1	5			6
SHERIFF'S DEPARTMENT				1			1
TECHNOLOGY				1			1
TOTAL COMPLAINTS	0	1	7	63	19	15	105

<sup>1</sup> Complaints filed with individual Departments and the Department of Human Resources, Equal Employment Opportunity Division (DHR EEO).

<sup>2</sup> Definitions:

- "Settled": complaint was resolved without any admission or acknowledgement of liability.
- "Insufficient Evidence": complaint was investigated, and there was insufficient evidence to establish sexual harassment;
- "Sustained": complaint was investigated and there was sufficient evidence that sexually harassing conduct occurred in violation of City's EEO Policy;



- 
- *"Immediate Preventative Actions Taken"*: complaint was resolved through immediate preventative and/or corrective actions; where the alleged conduct may have violated City policy, DHR instructs departments to take immediate preventative or corrective action (i.e. issue City's EEO Policy or Policy Regarding Treatment of Co-Workers and Members of the Public, obtain signed acknowledgement of receipt of policy, direct to take online Harassment Prevention Training, etc.). These actions are the same actions that would have resulted had a full investigation been initiated and the conduct corroborated; and
  - *"No EEO Jurisdiction or Withdrawn"*: complaint did not allege that a supervisor requested sexual or romantic favors or that complainant was subjected to unwelcome sexual or romantic advances or other conduct of a sexual nature; complainant was not a City employee, applicant, volunteer, unpaid intern, or contractor; complaint was not against a City department; the complaint was untimely; they were precluded from filing an internal EEO complaint because complainant's MOU prevents employee from filing a complaint regarding the same issue as a previously filed grievance; or complainant withdrew complaint without providing enough information to allow the investigation to continue.



**Attachment B**  
**External Complaints<sup>3</sup> for Fiscal Year 2017/2018**  
**(July 1, 2017 through June 30, 2018)**

DEPARTMENT	STATUS <sup>4</sup>					TOTAL
	CLOSED				PENDING	
	SETTLED	INSUFFICIENT EVIDENCE	SUSTAINED	NOT INVESTIGATED		
MUNICIPAL TRANSPORTATION AGENCY					2	2
PUBLIC HEALTH				1		1
PUBLIC LIBRARY					2	2
TOTAL COMPLAINTS	0	0	0	1	4	5

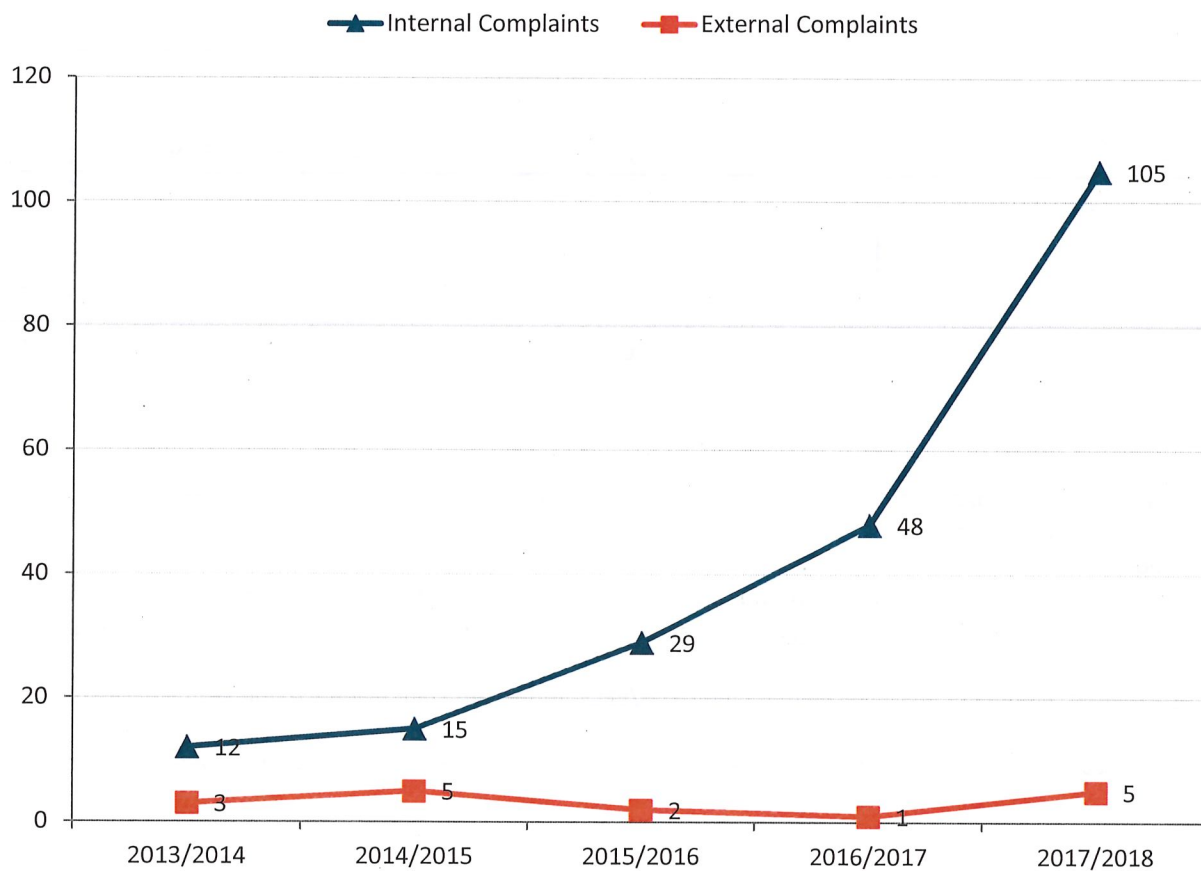
<sup>3</sup> Complaints filed externally with the California Department of Fair Employment and Housing (DFEH) or the U.S. Equal Employment Opportunity Commission (EEOC).

<sup>4</sup> Definitions:

- *"Settled"*: complaint was resolved, without any admission or acknowledgement of liability;
- *"Insufficient Evidence"*: complaint was investigated, and DFEH/EEOC found insufficient evidence to establish sexual harassment;
- *"Sustained"*: complaint was investigated, and DFEH/EEOC found sufficient evidence that sexual harassment occurred; and
- *"Not Investigated"*: complaint was not investigated because the DFEH/EEOC issued notice of right to sue.



**Attachment C**  
**Sexual Harassment Complaints Received During**  
**Fiscal Years 2013/2014 through 2017/2018**





**Attachment D**  
**Sexual Harassment Complaints by Department<sup>5</sup> for**  
**Fiscal Years 2016/2017 and 2017/2018**

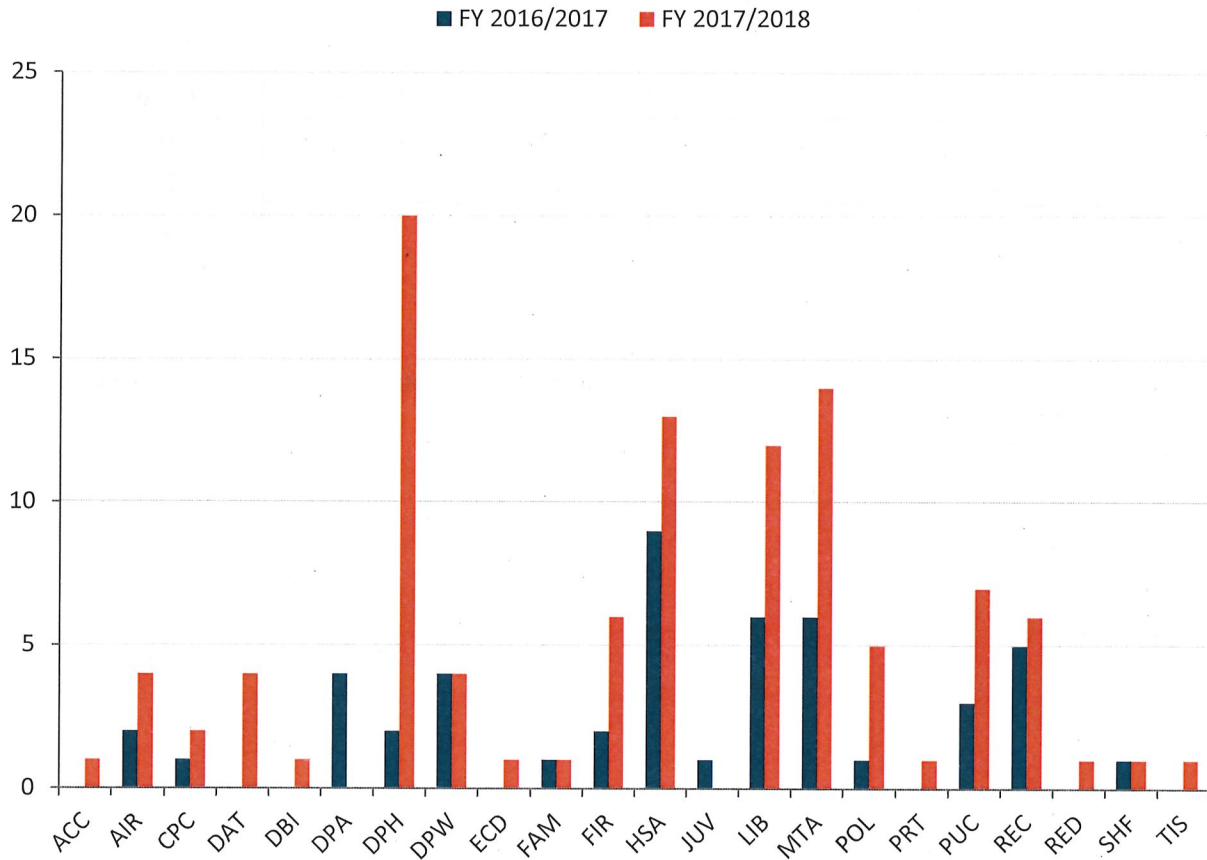
	STATUS		TOTAL
	CLOSED	PENDING	
PREVENTATIVE/CORRECTIVE ACTION TAKEN	73	2	75
NONE REQUIRED	17	13	30
<b>TOTAL</b>	<b>90</b>	<b>15</b>	<b>105</b>

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<sup>5</sup> Complaints filed with individual Departments and the Department of Human Resources, Equal Employment Opportunity Division (DHR EEO).



**Attachment E**  
**Sexual Harassment Complaints by Department<sup>6</sup> for**  
**Fiscal Years 2016/2017 and 2017/2018**



<sup>6</sup> Complaints filed with individual Departments and the Department of Human Resources, Equal Employment Opportunity Division (DHR EEO). Of the 58 City departments, only the 22 departments in which a sexual harassment complaint was filed during either FY 2016/2017 or FY 2017/2018 are included in this chart.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Issuance on 11/15: FY18 Performance Annual Report  
**Date:** Tuesday, November 13, 2018 6:22:00 PM  
**Attachments:** [FY18 Annual Performance Report FINAL.pdf](#)

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**From:** Mihal, Natasha (CON)  
**Sent:** Tuesday, November 13, 2018 4:09 PM  
**To:** Con, Performance (CON) <[performance.con@sfgov.org](mailto:performance.con@sfgov.org)>  
**Subject:** Issuance on 11/15: FY18 Performance Annual Report

Attached is the FY18 annual performance measure report the Controller's Office will issue this Thursday, November 15. Only very minor changes were made from the original version I sent out on October 31. Thanks for your patience.

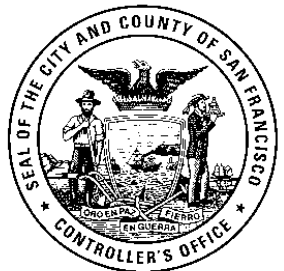
**Natasha Mihal**

City Services Auditor, City Performance Unit  
Controller's Office  
City and County of San Francisco  
(415) 554-7429 | [natasha.mihal@sfgov.org](mailto:natasha.mihal@sfgov.org)  
<http://sfgov.org/scorecards/>



# San Francisco Performance Results for Fiscal Year 2017-18

This report provides highlights of the San Francisco Performance Scorecards and includes the fiscal year 2017-18 results for City departments' centrally-tracked performance measures.



**November 15, 2018**

City & County of San Francisco  
Office of the Controller  
City Services Auditor



## About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

### City Performance Team:

Peg Stevenson, *Director*

Natasha Mihal, *Project Manager*

Emily Alt, *Performance Analyst*

Luke Fuller, *Performance Analyst*

Alice Kassinger, *Performance Analyst*

Wendy Lee, *Performance Analyst*

Jenessa Rozier, *Performance Analyst*



For more information, please contact:

City Performance Team  
Office of the Controller  
City and County of San Francisco  
[Performance.Con@sfgov.org](mailto:Performance.Con@sfgov.org)

Or visit:

<http://www.sfgov.org/scorecards>

<http://www.sfcontroller.org>

 [@SFCityScorecard](https://twitter.com/SFCityScorecard)

 [@sfcontroller](https://twitter.com/sfcontroller)



# INTRODUCTION

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The Controller's Office began working with all City departments to collect performance data in 2000. San Francisco voters passed Proposition C in November 2003, which mandated the Controller's Office to monitor the level and effectiveness of services provided by the City and County of San Francisco. The Citywide Performance Measurement and Management Program ("Performance Program") – managed by the City Performance Unit of the Controller's Office's City Services Auditor Division – works with departments to create reliable and easy-to-use performance data. This information assists the City and its residents with making efficient, effective, and thoughtful resource and operational decisions.

The Controller's Office manages the San Francisco Performance Scorecards website, the City's first interactive tool for the public and policy makers to monitor City performance in key policy areas. This website provides timely performance results, transparency, and information for core City Services and other citywide indicators. The Mayor's Office and Controller's Office collaborated to select the City's most important policy areas and related measures to create the scorecards. The website includes eight scorecards: Public Safety, Public Health, Livability, Safety Net, Transportation, Environment, Economy, and Finance.

The Performance Program and the Performance Scorecards website aim to achieve the following:

- Provide easy-to-understand performance reporting to the public and policymakers
- Ensure that the City and departments have meaningful, relevant, and high-quality performance measures
- Encourage and support the expansion of performance management by City leaders and staff

In fiscal year (FY) 2017-2018 the Controller's Office added interactive benchmarking dashboards as a new section on the Scorecards website, covering [transportation](#), [livability](#), [public safety](#), [demographics](#), [safety net](#), [homelessness](#), [public health](#), and [finance](#).

The San Francisco Performance Results for FY 2017-18 provides annual performance data from FY 2017-18 for all City departments. The narrative and data provided in this report come from these two sources:

- San Francisco Performance Scorecards website: The San Francisco [Performance Scorecards](#) are parsed out into eight policy areas developed by the Mayor's Office and the Controller's Office. The measures associated with each scorecard generally compare fiscal-year-to-date performance against stated targets or projections. The narrative in this annual report describes which departments are included in each policy area, reports the year-to-date performance of all measures, and highlights key measures from each policy area.
- Performance Measures: In Spring 2018, the Controller's Office facilitated a measure revision process with all City departments to align performance measures with their Strategic Plan. The FY 2018-19 and FY 2019-20 [Mayor's Budget Book](#) included these measures as well as performance targets for the next two fiscal years. FY 2017-18 performance measure results for all departments are included in Appendix A of this annual report.



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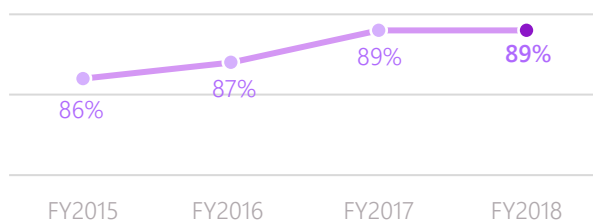
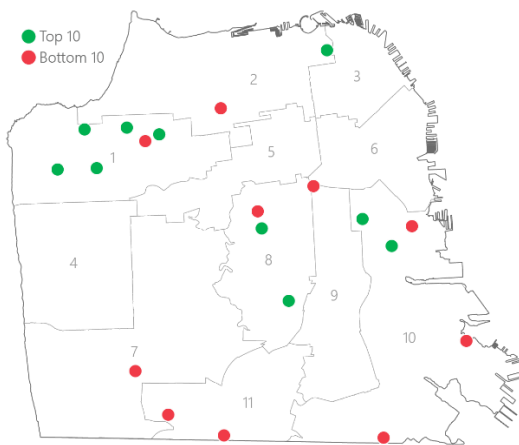
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The [Livability scorecard](#) provides results for street cleaning and pothole response, parks and libraries. San Francisco Public Works generally met its response goals for potholes and graffiti service requests in fiscal year (FY) 2017-18, but on-time response for street and sidewalk cleaning continued to decline as service requests increased by nearly 50 percent. Pavement condition scores and park maintenance scores remained the same.

FY 2017-18 Measure	Department	Result	Target
Street & Sidewalk Cleaning Response	Public Works	<b>73%</b>	<b>95%</b>
Graffiti Service Requests (public & private property)	Public Works	<b>37,287</b>	N/A
Pothole On-Time Response	Public Works	<b>94%</b>	<b>90%</b>
Pavement Condition Index	Public Works	<b>74</b>	<b>74</b>
Park Maintenance Scores	Recreation and Parks	<b>89%</b>	<b>87%</b>
Recreation Course Enrollment (Percent Classes at 70%+ Capacity)	Recreation and Parks	<b>79%</b>	<b>73%</b>
Total Annual Visitors	Public Library	<b>6,123,224</b>	<b>6,700,000</b>
Total Annual Material Circulation	Public Library	<b>11,092,406</b>	<b>10,900,000</b>



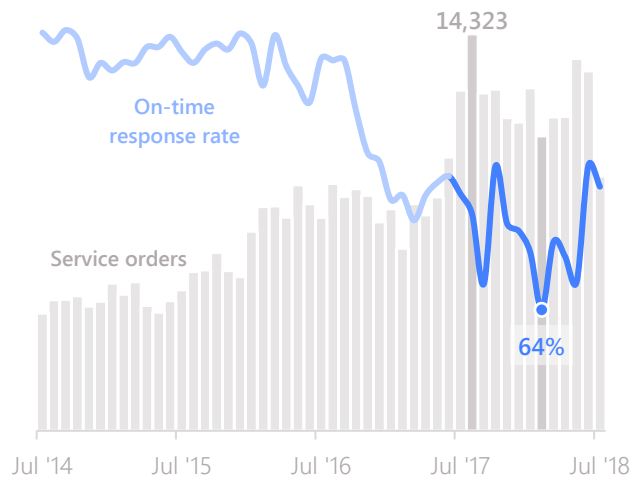
## Park Maintenance Scores

The map to the left shows the locations of the **10 highest average scores** and **10 lowest average scores** in San Francisco in FY 2017-18.

The average score for San Francisco parks continues to improve. After an initial dip in scores in FY 2013-14, due to revisions in evaluation standards and mobile application, the annual scores have slowly risen. The line chart to the left shows the **citywide average scores** for San Francisco's Parks over the last four fiscal years.

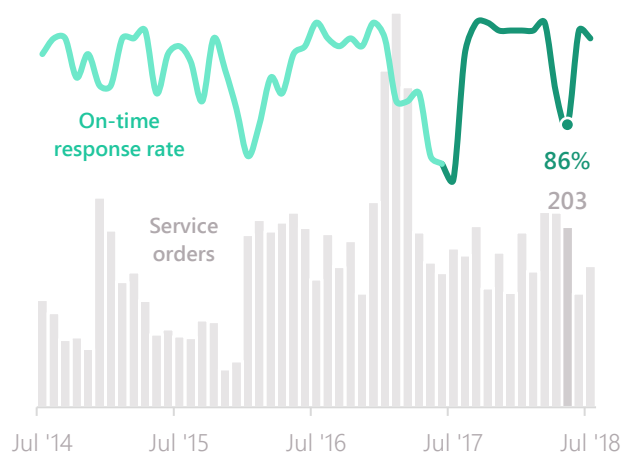
In FY 2017-18, City Performance and the Recreation and Parks Department altered the methodology for scoring to improve accuracy across parks. Prior year data may have changed as a result.





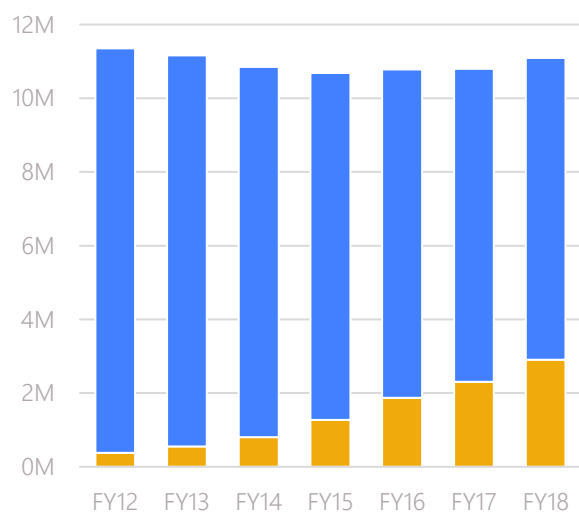
## Street & Sidewalk Cleaning

The City responded to **73 percent** of [street and sidewalk cleaning](#) service requests “on-time” (within 48 hours) during FY 2017-18 as monthly performance continued to decline below the performance target of 95 percent. In February 2018, on-time response rates dipped to their lowest levels since reporting began in 2008. The City was challenged by an unprecedented volume of requests for street and sidewalk cleaning. Service requests increased by 48 percent over the previous year with no significant change in staffing levels.



## Potholes

The City responded to **94 percent** of [pothole service requests](#) “on time” (within 72 hours) in FY 2017-18, above the performance target of 90 percent. Winter storms in 2017 took a costly toll on San Francisco's roads and generated significant backlogs in service requests. Public Works was able to resolve most of those outstanding cases by summer 2017, and on-time response rates recovered as the volume of monthly service requests remains more stable.



## Library Circulation

From FY 2014-15 to FY 2017-18, [circulation](#) of [physical materials](#) declined about five percent annually while circulation of **eBooks and eMedia** (e.g., downloadable audiobooks and streaming movies) increased an average of 24 percent. Consistent with the experience of urban libraries around the country, the San Francisco Public Library (SFPL) has seen a gradual reduction in patron demand for physical materials. Patrons now increasingly rely on access to digital content and online resources. In FY 2019-20, SFPL will increase its eCollections allocation by an additional 25 percent to meet growing demand.

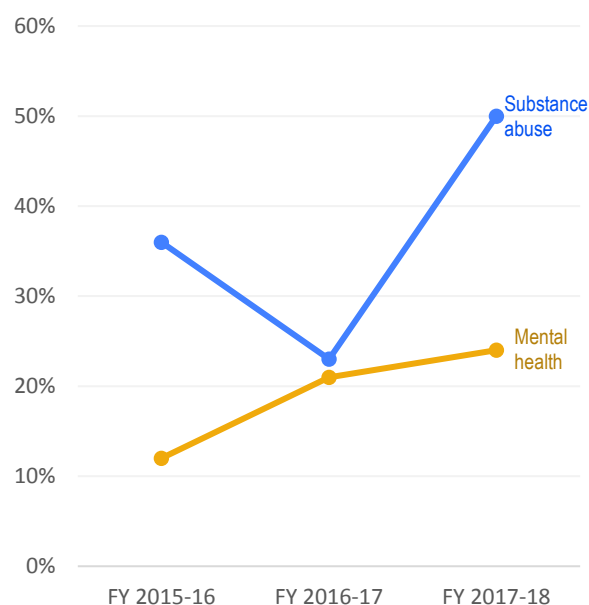


# PUBLIC HEALTH

FY 2017-18 Measure	Result	Target
Health Network Enrollment	94,383	95,500
Urgent Care Access	96%	95%
Primary Care Patient Satisfaction	74%	75%
Zuckerberg San Francisco General Occupancy Rate	106%	85%
Average Daily Population at Laguna Honda Hospital	760	755
Average Length of Stay at Laguna Honda Hospital	86 days	60 days or less
Unique Substance Abuse Clients in Treatment	6,515	8,500
Unique Mental Health Clients in Treatment	21,368	26,000
HIV Infected Patients Virally Suppressed within One Year of Diagnosis	85%	85%
Health Insurance Coverage	96%	96%

The [Public Health scorecard](#) tracks primarily related to the San Francisco Health Network (SFHN), which is the Department of Public Health's (DPH) publicly funded network of clinics, hospitals and programs.

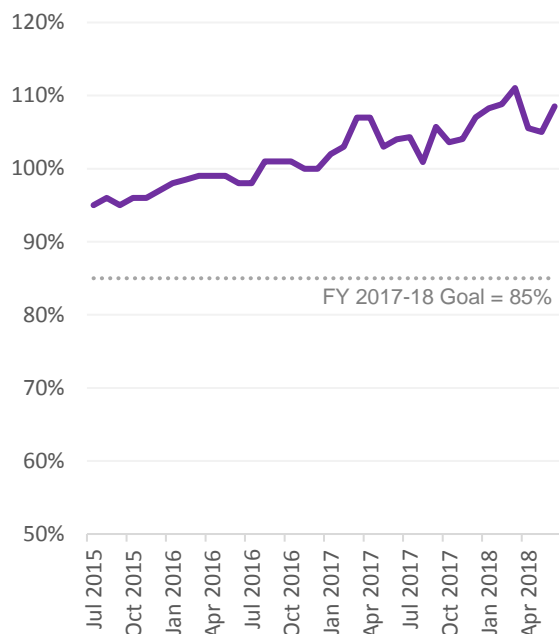
Timely access to urgent care met network goals and helps improve patients' access to care. At Laguna Honda Hospital, occupancy was close to expected. While caseloads for mental health and substance abuse treatment are lower than last year, a larger proportion of those clients are homeless, which can increase the intensity of services and engagement with each client. HIV prevention efforts continue to meet the City's Getting to Zero goals.



## Behavioral Health Clients Experiencing Homelessness

The percentage of homeless clients among substance use treatment admissions has increased substantially to 50 percent of those admissions. Among new mental health clients, the percentage of clients who are homeless has also increased over the past three years, with 24 percent of mental health clients identifying as homeless in fiscal year (FY) 2017-18. As part of the City's coordinated homeless outreach initiative, the SF Homeless Outreach Team (SFHOT) works collaboratively with DPH, and other city agencies, to increase outreach to the most vulnerable and at-risk chronically homeless individuals. Working with SFHOT, DPH provides additional services through Street Medicine, engagement specialists, treatment services, and access to respite services to the City's most vulnerable clients.

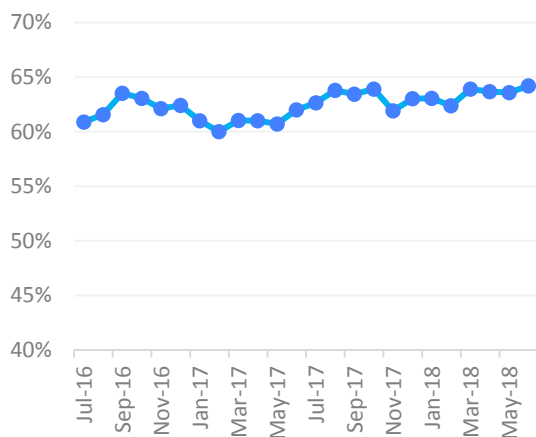




## ZSFG Occupancy Rate

Since the opening of the new facility in 2016, the [occupancy rate](#) at Zuckerberg San Francisco General (ZSFG) has increased. From FY 2016-17 to FY 2017-18, the hospital's occupancy rate increased from 102 percent to **106 percent**. Occupancy rate reflects the average number of admitted patients, relative to the number of available beds. As the only Level 1 Trauma Center serving San Francisco and Northern San Mateo Counties, there is high demand for ZSFG services. To improve patient flow, ZSFG is implementing several Lean process improvement initiatives to improve patients' access to care and reduce wait times. Improving ZSFG occupancy rate is one aspect of the larger SFHN priority to address patient flow among primary care, urgent care, emergency, hospital, and other services throughout the SFHN system of care.

## Black/African American Patients with Hypertension



In San Francisco, nearly half of Black/African American (B/AA) residents are diagnosed with hypertension, as compared to 18 percent of White residents. In its commitment to Equity as an organizational priority, the San Francisco Health Network Primary Care (SFHN PC) team convened a Hypertension Equity Workgroup to address these hypertension disparities and to improve the health of B/AA residents in San Francisco. From FY 2015-16 to FY 2017-18, the percent of B/AA SFHN PC patients with hypertension who have controlled blood pressure (BP) has improved from 58 percent to **63 percent**.

This improvement can be attributed to SFHN's prioritized outreach to patients. For these patients, SFHN provides home blood pressure monitoring cuffs and provides Chronic Care Visits, where nurses work with patients to develop individualized care plans to help patients reach their goals. SFHN PC has also created Food Pharmacies to address food insecurity and promote healthy diets by providing patients with fruits and vegetables, education about the effects of nutrition on their BP, and help with navigating community resources to help them support a healthy lifestyle.



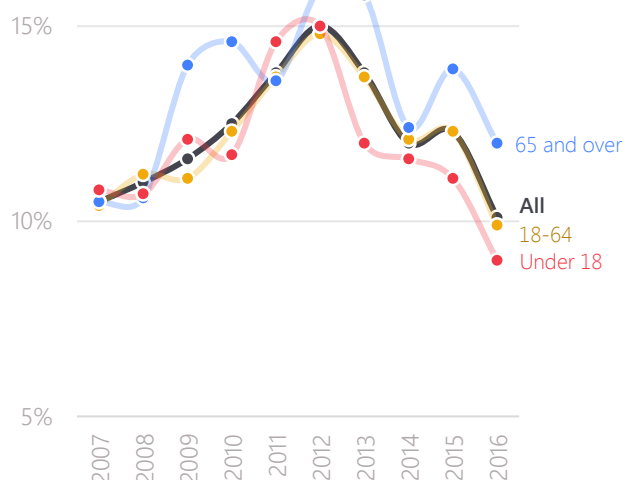
## SAFETY NET

The [Safety Net scorecard](#) tracks the number of clients participating in social services, such as nutrition support, services for seniors and children, and programs for working adults. Initiatives by San Francisco Human Services Agency, Department on Aging and Adult Services, Office of Early Care and Education, and the Department of Homelessness and Supportive Housing are included in these metrics.

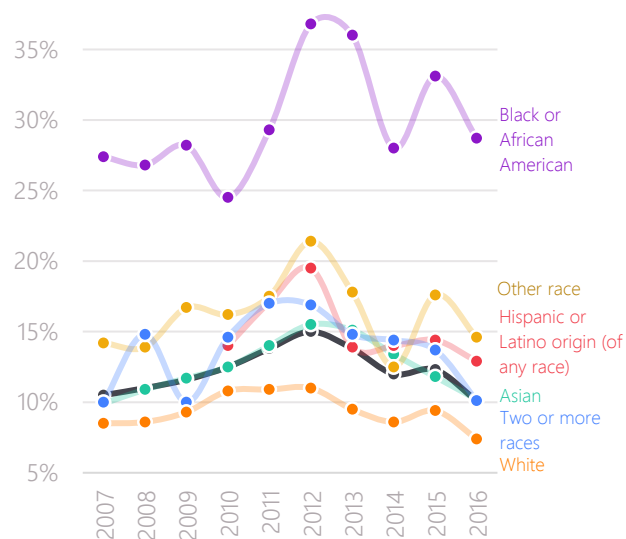
FY 2017-18 Measure	Result	Target
County Adult Assistance Program Active Caseload	4,948	4,770
CalWORKs Active Caseload	3,061	3,000
CalFresh Active Caseload	30,623	29,450
Medi-Cal Enrollment	118,702	130,930
Direct Homeless Exits through City Programs	1,596	1,570
Homeless Population	7,499	N/A

FY 2017-18 Measure	Result	Target
Eligible children ages 0 to 5 receiving subsidies for child care	27%	25%
Children in Foster Care	748	919
Home-delivered Meals for Seniors	1,929,183	1,692,624
In-Home Support Services Active Caseload	22,489	22,500
Poverty in San Francisco	10%	N/A

### Poverty Rates by Age Group

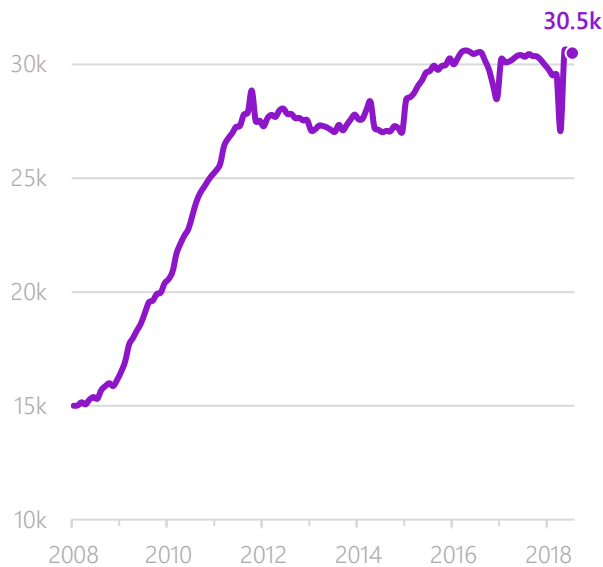


### Poverty Rates by Race & Ethnicity



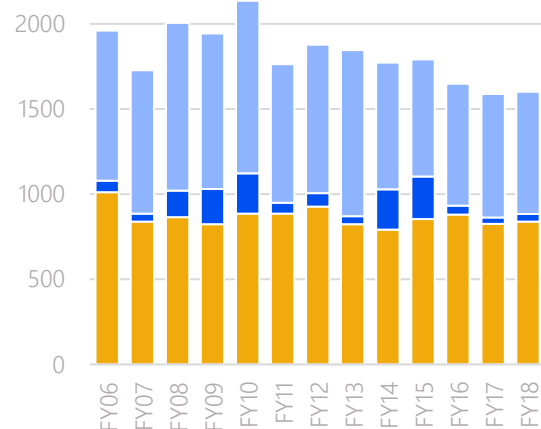
An estimated **10 percent** of San Francisco residents were in [poverty](#) in 2016 and 2017, down from 15 percent in 2012. Older residents (those 65 and over) are more likely to be in poverty than other age groups. Poverty rates also vary by race and ethnicity; most notably, Black and African American residents experience poverty at nearly three times the average rate. Women still experience poverty at a higher rate than men.





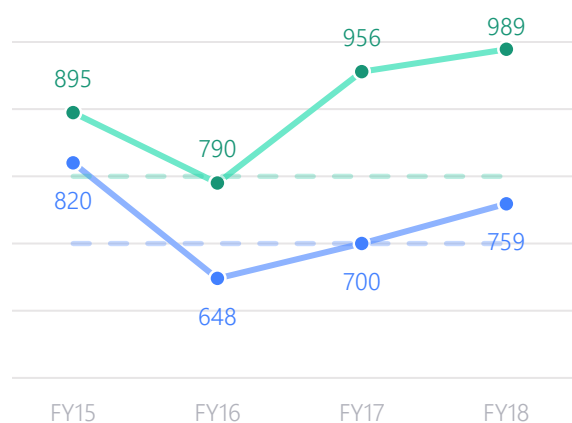
## CalFresh Active Caseload

[CalFresh](#) is a federally mandated, state-supervised, and county-operated program improving the health and wellbeing of children and low-income households by helping them to purchase food. This benefit is called Supplemental Nutrition Assistance Program (SNAP) at the federal level and CalFresh in California. Enrollment grew quickly during the Great Recession when San Francisco's program was granted a waiver for most work requirements, and again in 2015 after Medi-Cal expanded eligibility under the Affordable Care Act. According to some estimates, less than half of eligible San Franciscans are actively enrolled in CalFresh. San Francisco's waiver was not renewed in 2018 and new work requirements introduced in September 2018 will likely reduce enrollment.



## Direct Exits from Homelessness

Several supportive housing programs were merged under the new Department of Homelessness and Supportive Housing (DHS) beginning in FY 2016-17. These programs include permanent supportive housing, subsidized housing with case management services, and **Homeward Bound**, which assists homeless individuals in reuniting with family or friends. The number of **single adults** and **family members** placed in permanent supportive housing (PSH) depends largely on the number of units available for placements. DHS recently added several PSH programs as partners in its portfolio that are yet not reflected in this [count](#).



## One-time Housing Grants

Several City and County agencies fund community-based organizations that support San Franciscans struggling with the cost of living and administer programs that help renters avoid homelessness when they are facing a short-term crisis or traumatic life event. More **families** and **single adults** secured or maintained housing with the help of a one-time grant in FY 2017-18, exceeding performance targets for each group.



# **PUBLIC SAFETY**

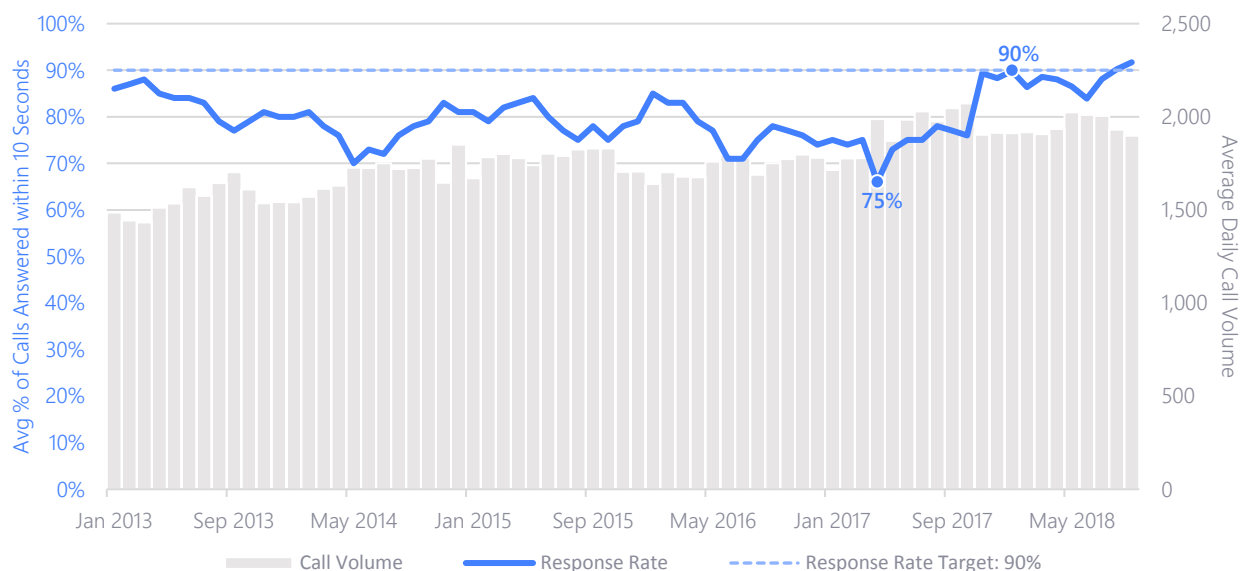
FY 2017-18 Measure	Result	Target
Property Crime (per 100,000 population)	<b>5,715</b>	<b>6,001*</b>
Violent Crime (per 100,000 population)	<b>712</b>	<b>768*</b>
9-1-1 Call Response Time (Percent within 10 seconds)	<b>84%</b>	<b>90%</b>
Ambulance Response Time to Life-Threatening Emergencies (Percent within 10 minutes)	<b>93%</b>	<b>90%</b>
Police Response to Serious Incidents	<b>5.5 min</b>	<b>4 min</b>
County Jail Population (Monthly Average)	<b>1,271</b>	<b>1280*</b>
Active Probationers (Monthly Point-in-Time)	<b>3,035</b>	N/A
Juvenile Hall Population (Daily Average)	<b>43</b>	N/A

The [Public Safety scorecard](#) includes metrics related to crime, emergency response, and populations within the criminal justice system. The data is tracked and reported by the Department of Emergency Management, Police Department (SFPD), Juvenile Probation Department, Adult Probation Department, Sheriff's Department, and the Fire Department. The percent of 9-1-1 calls answered within ten seconds increased sharply over the course of FY2017-18, meeting the target in January 2018. The police response time, from dispatch to on-scene, remains longer than target.

\*Values are Projections. No targets set.

## 9-1-1 Call Volume and Response Rate

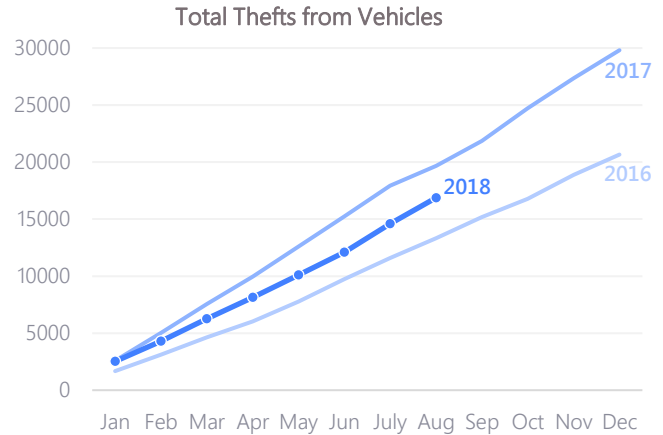
Call volume to 9-1-1 has rapidly increased since 2009, causing the percentage of [calls answered within ten seconds](#) – a national standard – to drop below 75 percent in April 2017. In response, the Department of Emergency Management initiated a major overhaul to their hiring strategies and training practices and implemented a plan to divert select car break-in calls to 3-1-1. This has resulted in an increased response rate for FY2017-18, with the department meeting its target of 90 percent of calls answered within 10 seconds in January 2018 for the first time since March 2013.





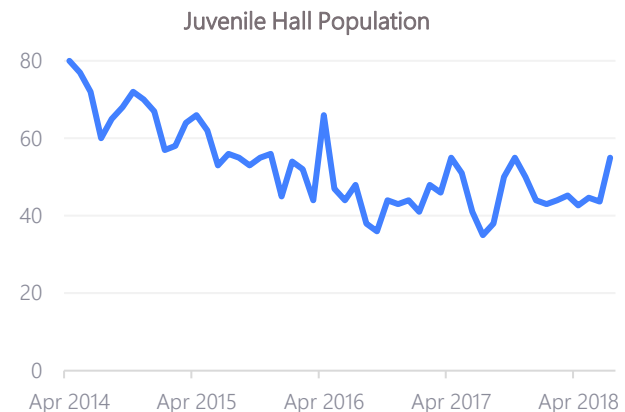
## Property Crime & Auto Break-ins

Motor [vehicle break-ins](#) have been increasing across all San Francisco districts, prompting public safety agencies to lead prevention efforts. The San Francisco Police Department has responded by deploying officers to the most affected areas of the city and creating a General Crimes Investigation Unit to focus on theft incidents. Thefts from Vehicles are a sub-set of the crime types that fall under the federally-define UCR category of Property Crime.



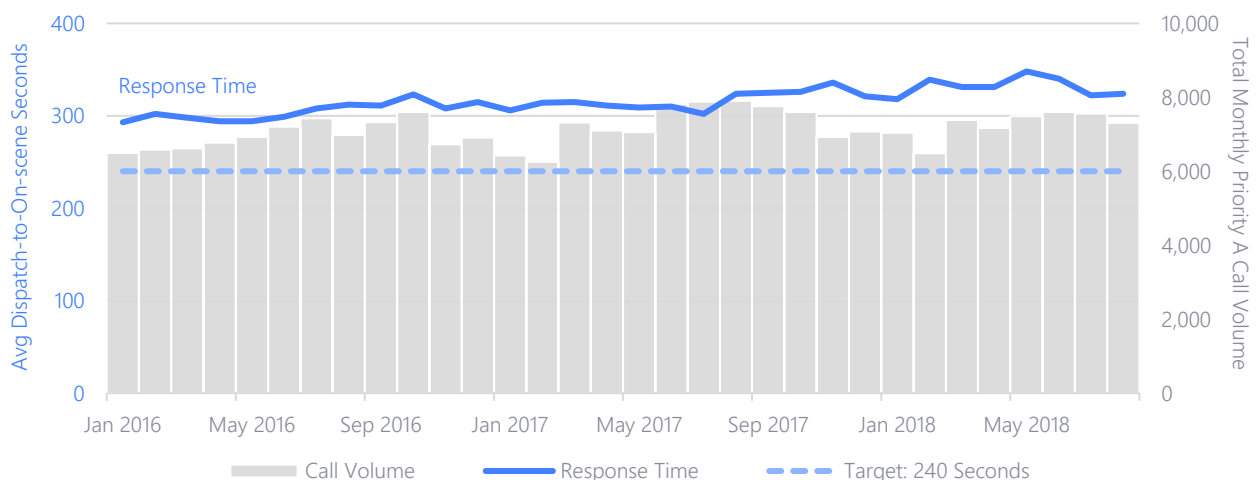
## Juvenile Hall Population

The overall decline in the [population](#) during the past several fiscal years resulted from a reduction of Juvenile crime in San Francisco, a referral of first time offenders to Community Assessment and Referral Center (CARC), and the use of a Detention Risk assessment tool. The spike in the last month of FY2017-18 was the result of the closure of the Log Cabin Ranch, a post-adjudication facility for delinquent male juveniles, and the resulting transfer of some of the population to Juvenile Hall.



## Police Response Times

The San Francisco Police Department (SFPD) set a target of 4 minutes (240 seconds) for the time between the dispatch of a Priority A (high priority) call to the time an [officer arrives on-scene](#). The SFPD recently created a Staffing and Deployment Analysis Unit to analyze appropriate staffing allocations and to strategize how to address response times, with support from the Controller's Office, who also recently performed a [SFPD car sector patrol staffing analysis](#).







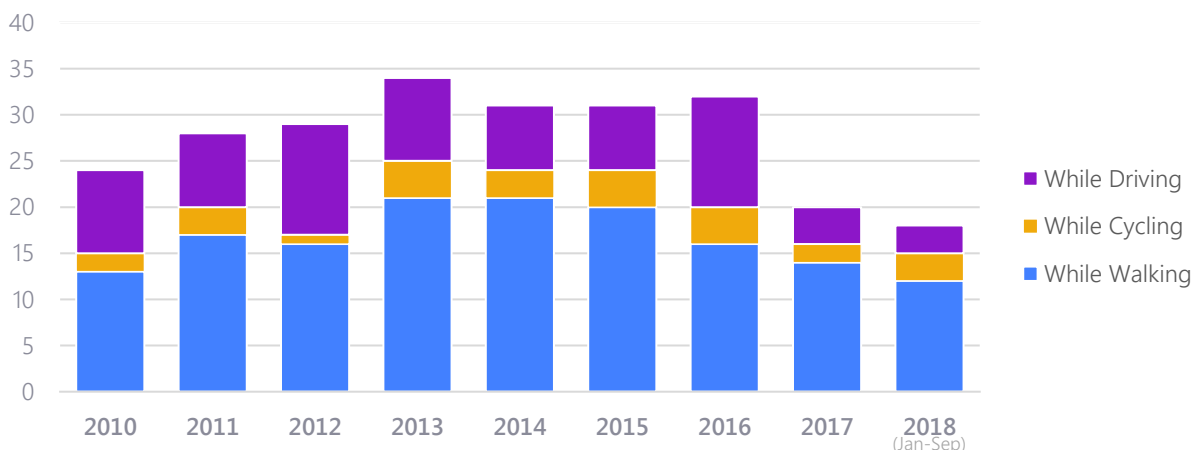
# TRANSPORTATION

The [Transportation scorecard](#) covers transit performance, transit and road safety, customer ratings, mode shares, and congestion. It includes measures from the San Francisco Municipal Transportation Agency, the San Francisco Police Department, the San Francisco Department of Public Health, and the San Francisco County Transportation Authority.

FY 2017-18 Measure	Result	Target
Transit Trips with Bunching or Gaps Between Vehicles	22.8%	10.6%
Annual Ridership (FY 2016-17)	225M	237M
Percentage of Scheduled Service Hours Delivered	97.5%	98.5%
Transit On-Time Performance	56.1%	85%
Traffic Fatalities (Jan – Sep 2018)	18	Zero by 2024
Percentage of Citations for Top Five Causes of Collisions	44%	50%
Crimes on Muni	4.23	5.3
Muni Collisions	6.8	3.67
Sustainable Transportation Mode Share (2017)	57%	50%
Congestion: Avg. Evening Rush-Hour Speed on Arterial Roadways (2017)	12.2 mph	N/A

## Traffic Fatalities

With Vision Zero, the City has pledged to get to zero [traffic fatalities](#) by 2024 and is committed to reducing severe and fatal pedestrian collisions by 2021. In calendar year 2017, there were twelve less fatalities than in calendar year 2016 (20 fatalities in 2017, compared to 32 in 2016). From January to September of 2018, 56 percent of fatalities were in communities of concern, while 33 percent of those killed were seniors.

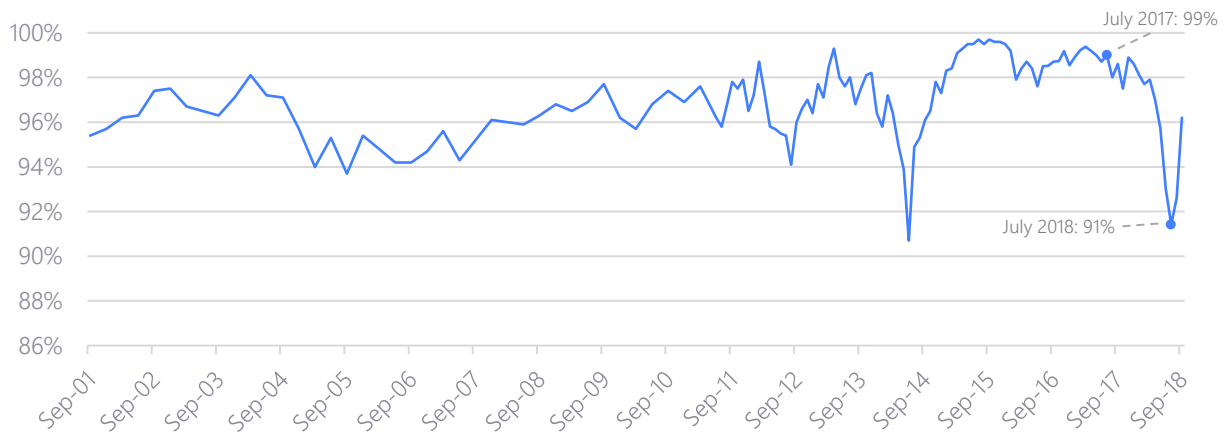


\*This measure is reported by calendar year instead of fiscal year to align with vision zero reporting.



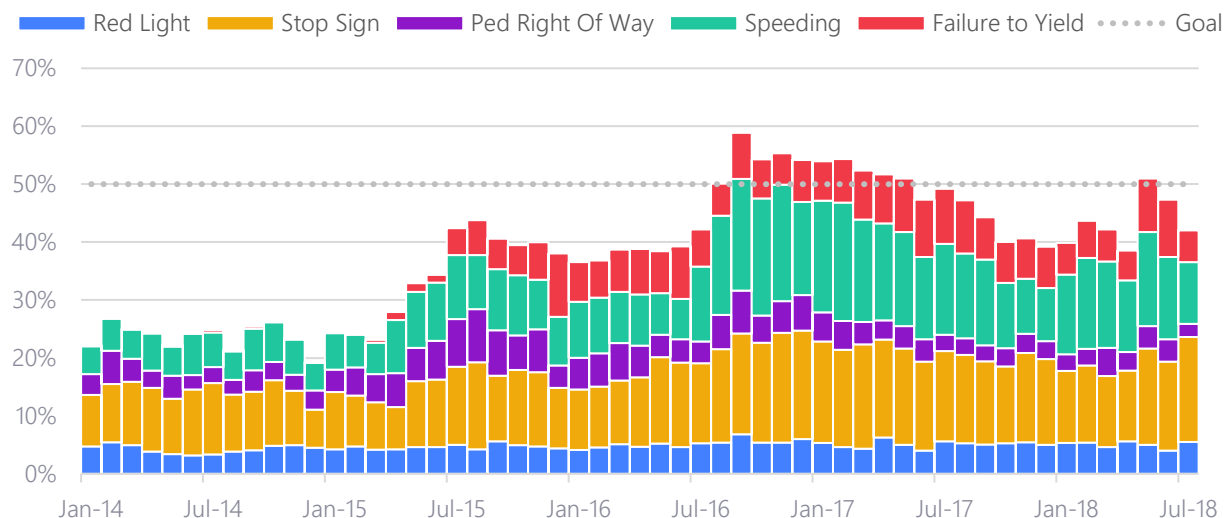
## Percentage of Scheduled Service Hours Delivered

The percentage of [scheduled service hours](#) delivered helps the San Francisco Municipal Transportation Agency (SFMTA) track its level of operator and equipment availability needed to deliver all its scheduled service. It is an important part of the customer experience of system reliability since customers will not benefit from the full transit schedule if operators are not available or equipment is not in service. The average percentage of scheduled service hours delivered in FY 2017-18 was 97.5 percent, below the target of 98.5 percent. The Twin Peaks Tunnel shutdown required additional buses and more operators to be trained to drive them, while at the same time newly purchased, technologically-advanced light rail vehicles required even more operator training. This created a perfect storm of circumstances that stressed Muni's training pipeline and resulted in an operator shortage causing the decrease in scheduled service hours delivered.



## Percentage of Citations for Top Five Causes of Collisions

The percentage of ["Focus on the Five"](#) citations (traffic citations by the San Francisco Police Department (SFPD) directed at the top five causes of collisions) is a key metric for the enforcement efforts to support Vision Zero. The SFPD made significant progress on this metric in FY 2016-17, however it has decreased over the course of this fiscal year. The only month this fiscal year that reached the target of 50 percent or higher was May with 51 percent, the fiscal year average was 44 percent.





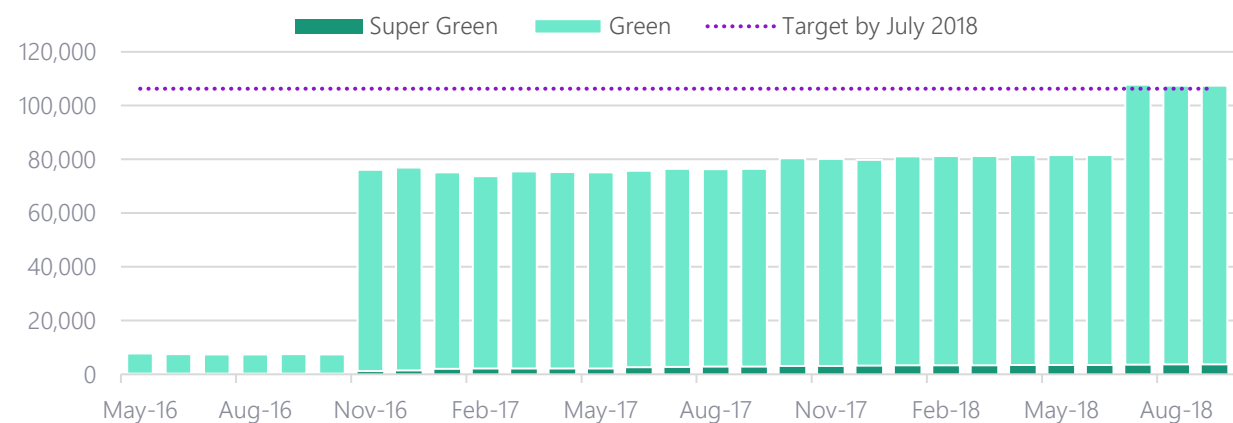
# ENVIRONMENT

The [Environment scorecard](#) includes metrics essential to addressing the causes of human-caused climate change, such as water use, landfill diversion, and greenhouse gas emissions. The data is tracked and reported by the Public Utilities Commission (PUC) and the Department of the Environment. The PUC consistently meets their water use and affordability targets, while the City has a long way to go to reach the target of producing zero landfill waste. Due to the increase in fires, days with an EPA air quality index rating of "good" have decreased from 310 days to 276 days over the past year.

FY 2017-18 Measure	Result	Target
CleanPowerSF Enrollment	107,474	106,280
SFPUC Customer Service Rating	85%	90%
Water Sold to San Francisco Residential Customers (GPCD)	41.83	50
Avg SFPUC Water & Wastewater Bill as Percent of Median Income	1.43%	1.44%
Days with an EPA Air Quality Index Rating of "Good" (2017)	276	N/A
Greenhouse Gas Emissions (Percent below 1990 levels)	30%	27%
Residential and Small Business Refuse Recovered	60%	61%
Refuse to Primary Landfill (Average Workday Tons)	1,563	0

## CleanPowerSF Enrollment

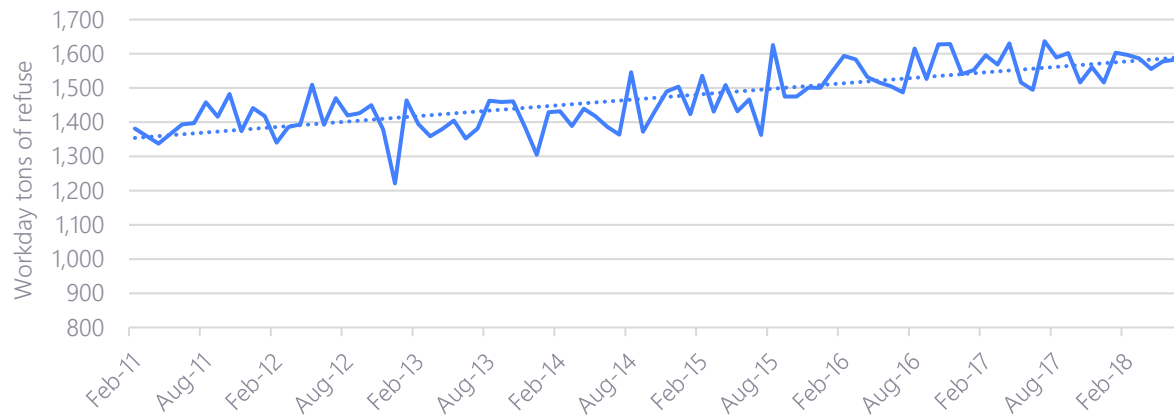
[CleanPowerSF](#) supplies a cleaner electricity supply to customers, with a higher percentage of the energy from cleaner sources, through two services: **Green**, which contains 40 percent Renewable energy, and **SuperGreen**, which contains 100 percent Renewable energy. After a large push in July 2018, the program met its target of 106,280 accounts. To achieve further near-term reductions, the City plans to expand its renewable energy portfolio, complete a citywide roll-out of the CleanPowerSF program by 2019 (394,336 accounts). This program aligns with the City's commitment to switch all electricity in San Francisco to renewables by 2030.





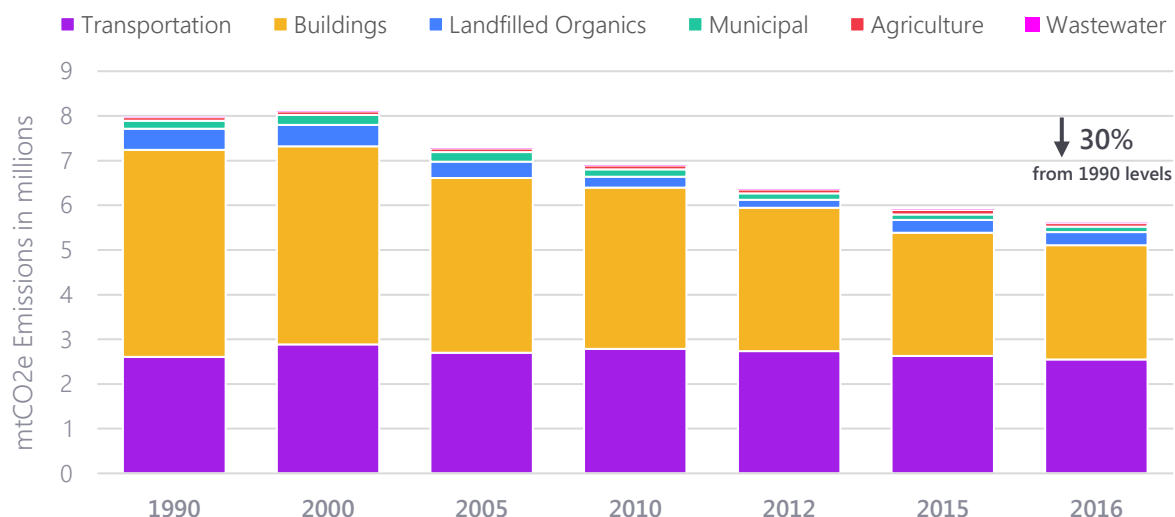
## Tons of Refuse to Primary Landfill

One of the best ways to determine progress towards San Francisco's goal of zero waste is to measure the average workday [tons of material](#) sent to the city's primary landfill each month. In 2003, San Francisco set a goal of achieving zero waste and has since cut its landfill disposal in half. These efforts have made San Francisco a national leader and have resulted in a material recovery rate almost two and a half times the national average. The new global commitment will help the City set new waste reduction targets to effectively track the City's progress of its commitment to reducing landfill disposal by 50 percent by 2030.



## Greenhouse Gas Emissions

San Francisco is actively addressing the causes of human-caused climate change. This measure captures citywide emissions from electricity, natural gas, on-road transportation, fuel, and waste in metric tons compared to the amount emitted in 1990. Cities account for 70 percent of the world's [greenhouse gas emissions](#) and play a key role in achieving the accelerated emissions reductions set forward by the Paris Climate Accords. San Francisco has reduced the city's greenhouse gas emissions by 30 percent from 1990 levels--the equivalent of nearly more than 400,000 cars off the road-- while growing its economy by 111 percent and increasing its population by 20 percent. San Francisco is committed to net-zero greenhouse gas emissions in the city by 2050.





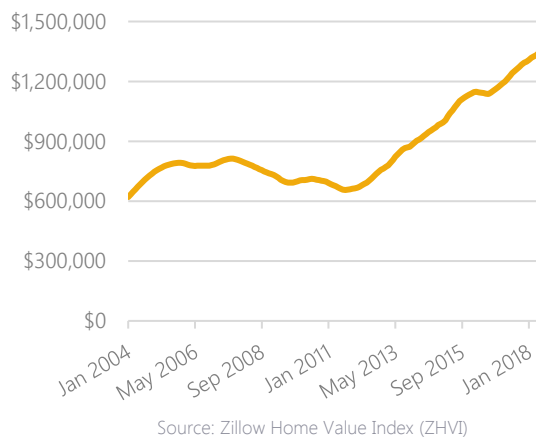
# ECONOMY

The [Economy scorecard](#) tracks high-level economic indicators related to employment, residential and commercial real estate, and tourism. The purpose of the Economy scorecard is to provide the public, elected officials, and City staff with a current snapshot of San Francisco's economy. All values below reflect seasonally adjusted values.

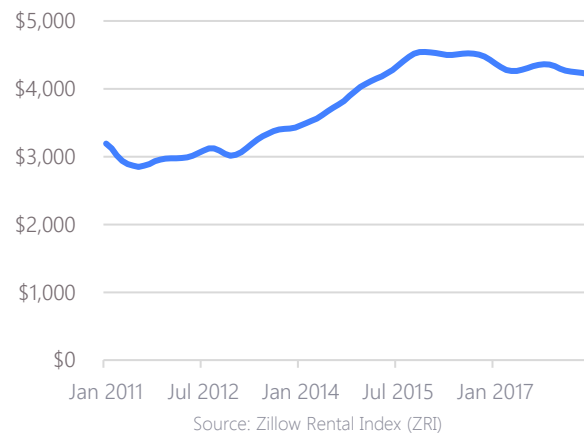
FY 2017-18 Measure	June 2018 Result	FY 2017-18 Measure	June 2018 Result
Total Employment (MD*)	<b>1,143,324</b>	Revenue Per Available Hotel Room	<b>\$231.02</b>
Temporary Employment (MD*)	<b>19,688</b>	Average Daily Hotel Rate	<b>\$276.00</b>
Unemployment Rate	<b>2.3%</b>	Hotel Occupancy Rate	<b>84%</b>
Zillow Home Price Index	<b>\$1,349,702</b>	Office Vacancy Rate	<b>7.6%</b>
Zillow Rental Price Index	<b>\$4,245</b>	Direct Average Asking Rent	<b>\$76.57</b>
Sales Tax Collections (FY2017-18)	<b>\$188,089,424</b>		

\*Metropolitan Division (San Francisco & San Mateo)

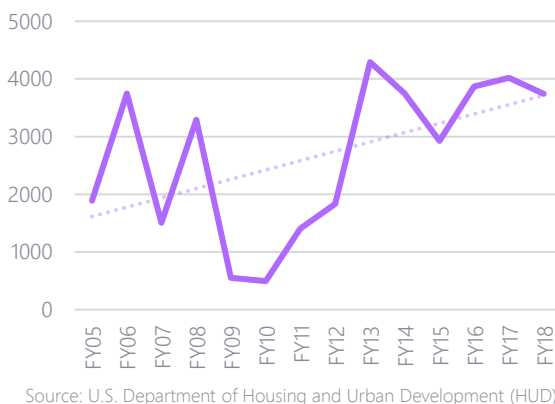
## Home Value



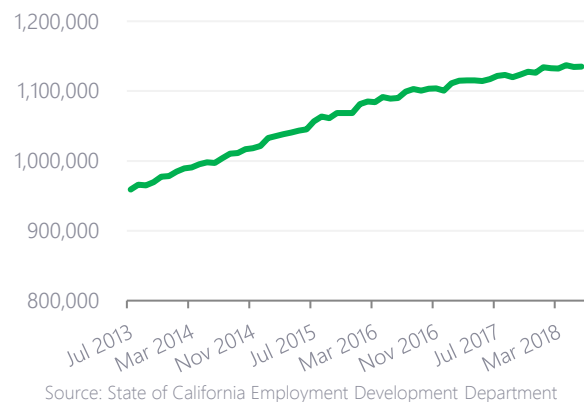
## Median Rent Price



## New Housing Unit Building Permits



## Employment (MD\*)





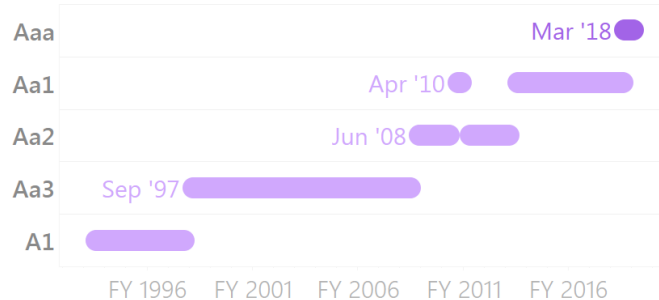
# FINANCE

FY 2017-18 Measure	Result	Target
General Obligation Bond Rating	<b>Aaa</b>	<b>Aaa</b>
Unrestricted Fund Balance (FY 2016-17)	<b>37.6%</b>	<b>16.7%</b>
Stabilization Reserves (FY 2016-17)	<b>\$449M</b> <b>9.7%</b>	<b>\$464M</b> <b>10%</b>
Actual vs. Budgeted Expenditures	<b>-1.6%</b>	<b>0.0%</b>
Actual vs. Budgeted Revenues	<b>+1.6%</b>	<b>+/-2.0%</b>
Pension Plan Funding Level (FY 2015-16)	<b>86.3%</b>	<b>100%</b>
Other Post-Employment Benefits (OPEB) Funding Level	<b>*4.4%</b>	<b>100% by 2043</b>

The [Finance scorecard](#) measures the financial health of San Francisco government using indicators such as General Obligation bond ratings, budget reserves, revenues, and budget execution. Initiatives overseen by the Mayor's Office and Controller's Office are reflected in this scorecard. Funding for employee and retiree pension plans remains below target. Please note that several measures show results for fiscal year (FY) 2016-17. Results for FY 2018-19 will be available in the Comprehensive Annual Financial Report (CAFR) to be published in early 2019.

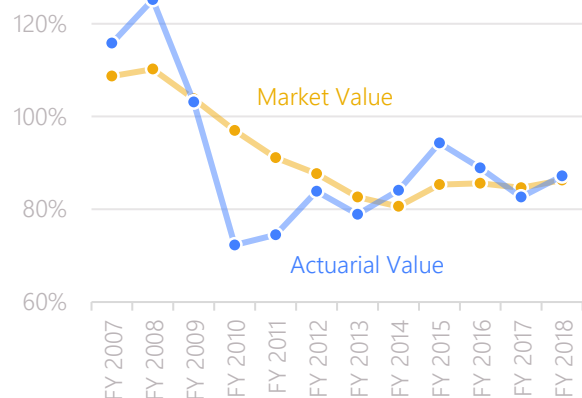
\* OPEB Funding Level: The most recent actuarial valuation of OPEB assets and liabilities was conducted in 2014. The funding result of 4.4% is based on an estimate by the Controller's Office as of March 2018.

## Bond Rating Upgraded



Moody's upgraded San Francisco's [General Obligation bond rating](#) from Aa1 to **Aaa** in March 2018, the highest rating in its system. High credit ratings allow the City to issue debt at lower borrowing costs. The rating upgrade was attributed to the City's operating revenue growth, long-term strengthening in the City's economy, tax base and socioeconomic profile and demonstrated record of sustainable budgeting and financial management practices. Moody's also cited San Francisco's role as a regional economic center, effective management of liabilities, as well as the strength of the voter-approved, unlimited property tax pledge securing the bonds.

## Percent of Pension Fund that is Currently Funded



San Francisco Employee's Retirement System (SFERS) assesses the value of its assets and liabilities every year. This measure reflects the difference in those values and indicates the share of [pension fund liability](#) that could be paid for by liquidating SFERS assets. This chart shows the results of using the **market value** or **actuarial value** of assets in that calculation.



# APPENDIX A: DEPARTMENT PERFORMANCE MEASURES

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The following pages show annual performance measures for all departments. Performance Measures can be collected monthly, biannually, and/or yearly. The [Mayor's Budget Book](#) reports on a selection of mid-year measures every June and sets performance targets for the year ahead.



## ACADEMY OF SCIENCES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>ACADEMY OF SCIENCES</b>							
<b>Educate and inspire the world</b>							
• Number of visitors	1,200,073	1,371,003	1,295,000	-76,003	1,350,000	1,350,000	1,250,000
• Number of volunteer hours	60,145	59,279	59,988	709	65,000	65,000	65,000
• Percentage of staff who commute sustainably to the Academy	32%	30%	33%	3%	30%	30%	30%
• Recycling rate of Academy waste	80%	81%	81%	0%	81%	81%	81%
<b>Ensure unencumbered access to science learning experiences</b>							
• City cost per visitor (SCI)	\$5.14	\$4.45	\$4.09	(\$0.36)	\$3.82	\$4.04	\$4.75
• Number of visitors attending on San Francisco Neighborhood Free Days and Quarterly Free Days	42,399	50,928	37,900	-13,028	45,000	36,500	45,000
<b>Maintain the Steinhart aquarium as a world class leading aquarium</b>							
• Number of public floor visitor engagements with education staff	N/A	N/A	2,966,453	N/A	2,800,000	2,900,000	3,000,000
• Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	96%	97%	94%	-3%	90%	90%	90%
<b>Promote workforce inclusivity</b>							
• # of employees for whom performance appraisals were scheduled (SCI)	12	12	12	0	12	12	12
• # of employees for whom scheduled performance appraisals were completed (SCI)	12	12	12	0	12	12	12
• Percent of management positions held by women	N/A	N/A	54%	N/A	50%	50%	50%
<b>Provide STEM education opportunities to all members of the community</b>							
• Number of Careers in Science Program interns	45	57	51	-6	49	49	49
• Number of hours worked by Careers in Science interns	18,326	12,210	19,424	7,214	12,000	12,000	12,000
• Number of school-aged children participating in an Academy educational program	153,342	146,462	148,686	2,224	150,000	150,000	160,000



## ADMINISTRATIVE SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
ADMINISTRATIVE SERVICES							
<b>Citywide Planning</b>							
• Average occupancy rate in City-owned buildings managed by Real Estate	100%	100%	100%	0%	100%	100%	100%
• Average per sq ft cost of City-operated buildings compared to listing rates in Civic Center	37%	44%	36%	-8%	50%	50%	50%
• Average per sq ft cost of office space lease portfolio compared to market rates	39%	59%	46%	-13%	85%	85%	85%
• Percentage of non-patrol, light duty fleet that uses green technologies	56%	57%	39%	-18%	55%	40%	40%
<b>Economic and Community Development</b>							
• Number of attendees at programs and events supported by Grants For The Arts funding	10,066,881	10,506,712	10,844,395	337,683	10,000,000	10,000,000	10,000,000
• Percentage of client post-convention survey ratings in the above average or higher category	81%	79%	84%	5%	70%	70%	70%
<b>Equity and Inclusion</b>							
• Total Minimum Dollars Awarded to Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	\$238,218,714	\$250,000,000	\$643,482,482	\$393,482,482	\$250,000,000	\$250,000,000	\$250,000,000
• Total Number of Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	1,330	1,327	1,354	27	1,400	1,400	1,400
• Total number of awarded active CCSF contracts monitored by Contract Monitoring Division	1,231	1,404	1,102	-302	1,320	1,200	1,452
• Total Number of Equal Benefits Ordinance (12B) Compliant CCSF Vendors	18,213	20,197	21,000	803	20,080	21,084	21,084



## ADMINISTRATIVE SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Excellent Services</b>							
• Average annual maintenance cost per non-patrol, light duty vehicle	\$1,412	\$1,699	\$1,468	(\$231)	\$1,300	\$1,500	\$1,500
• Percentage of 311 calls answered in 60 seconds	50%	66%	67%	1%	60%	60%	60%
• Percentage of 311 calls handled without a transfer	89%	90%	91%	1%	90%	90%	90%
• Percentage of all notifications of families completed by medical examiner within 24 hours	88%	91%	89%	-2%	90%	90%	90%
• Percentage of all purchases made through term contracts (excluding professional services) by procurement services	44%	53%	53%	-0%	55%	55%	60%
• Percentage of Automated 311 Service Requests	56%	62%	66%	4%	60%	60%	60%
• Percentage of County Clerk customers assisted within ten minutes from the time they are ready to be served	93%	93%	94%	1%	90%	90%	90%
• Percentage of live cat and dog releases	N/A	N/A	91%	N/A	81%	85%	85%
• Percentage of repairs of non-patrol, light duty passenger vehicles performed in less than 3 days	62%	66%	70%	4%	67%	67%	67%
• Percentage of requests for plan reviews fulfilled within twenty business days by disability access	77%	82%	80%	-2%	85%	85%	85%
• Percentage of requests for site reviews fulfilled within seven business days by disability access	99%	99%	99%	0%	95%	95%	95%
• Quality assurance percentage score for 311 Customer Service Center	95%	95%	94%	-1%	92%	92%	92%
<b>Safety and Resilience</b>							
• Animal Welfare field service emergency response time (in minutes)	20	21	21	0	23	23	23
• Percent of toxicology exams completed by medical examiner within 90 calendar days of submission	82%	76%	34%	-42%	90%	90%	90%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## ADULT PROBATION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>ADULT PROBATION</b>							
<b>Provide services that break the cycle of crime</b>							
• Number of COMPAS risk/needs assessments and reassessments conducted	1,314	1,134	534	-600	1,134	1,200	1,200
• Number of incoming and outgoing jurisdictional transfers initiated	416	388	277	-111	388	450	450
• Number of referrals to treatment and support services	2,653	1,979	1,401	-578	1,979	2,500	2,500
• Number of visits to the department by clients under community supervision	N/A	N/A	22,156	N/A	N/A	22,000	22,000
• Number of visits to the department by non-clients, including victims, members of the public, and justice system partners	N/A	N/A	200	N/A	N/A	150	150
• Percent of individuals completing Mandatory Supervision who complete successfully.	68%	100%	63%	-37%	100%	85%	85%
• Percent of individuals who have been on PRCS for at least twelve months that have successfully completed PRCS.	60%	71%	62%	-9%	71%	75%	75%
• Percentage of available employees receiving performance appraisals	100%	100%	100%	0%	100%	100%	100%
• Percentage of closed cases successfully terminated	82%	82%	72%	-10%	82%	80%	80%
• Percentage of reports submitted to the Court two days prior to sentencing as per agreement with the Courts	95%	98%	93%	-5%	98%	100%	100%
• Total active probationers	4,269	3,163	3,035	-128	N/A	N/A	N/A
<b>Support victims of crimes</b>							
• Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	100%	99%	99%	0%	99%	100%	100%



## AIRPORT COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>AIRPORT COMMISSION</b>							
<b>Achieve net zero energy and zero waste by 2021</b>							
• Annual Percent Renewable Energy Generated (in Kilowatt hour (kWh)) of total energy consumed (kWh) per Fiscal Year	N/A	0.32%	0.29%	-0.03%	0.25%	0.50%	1.00%
• Annual Percent Waste Diverted (T) from Landfill from 2013 Baseline each Fiscal Year	51.00%	53.00%	47.80%	-5.20%	70.00%	80.00%	90.00%
• Fiscal Year Electricity Savings (in Megawatt Hours (MWh)) from 2013 Baseline	-6,451	2,930	-708	-3,638	8,347	13,355	16,694
• Fiscal Year Natural Gas Savings (in kilo-British thermal unit (kBtu)) from 2013 Baseline	58,843,313	13,092,774	50,212,090	37,119,316	33,395,226	40,074,332	50,092,839
• Fiscal Year Total water saved (in gallons) from 2013 Baseline (excluding water bottle refilling stations)	722,568	-22,526,768	-44,913,660	-22,386,892	8,554,427	17,108,854	25,663,282
<b>Be the industry leader in safety and security</b>							
• Annual percent of the Airport tenants' ground support equipment inventory that has had safety inspections conducted through its Ground Support Equipment Safety Inspection Program.	N/A	N/A	15.1%	N/A	12.5%	15.0%	15.0%
• Number of Airport-controlled runway incursions	N/A	N/A	4	N/A	0	0	0
<b>Care for and protect our airport communities</b>							
• All Title 21 requirements met (1 equals yes) California Code of Regulations Title 21 Chapter 6 "Noise Standards"	1	1	1	0	1	1	1
• Annual recordable injury rate per 100 employees (in percent)	N/A	N/A	6.9%	N/A	6.8%	7.0%	7.0%
<b>Deliver exceptional business performance</b>							
• Amount of annual service payment to the City's General Fund, in millions	\$42.54	\$45.04	\$46.55	\$1.51	\$43.40	\$46.60	\$51.52
• Annual percent of Non-Airline Revenue (as % of Total Operating Revenue)	N/A	N/A	51.0%	N/A	50.3%	49.1%	48.5%
• Certified Green Businesses (% of Total) for each Fiscal Year	N/A	7.7%	16.6%	8.9%	16.6%	40.0%	60.0%
• Percent of small business participation in Concession Sector	N/A	N/A	43.00%	N/A	40.00%	40.00%	40.00%
• Percent of small business participation in Construction Sector	N/A	N/A	19.0%	N/A	40.0%	40.0%	40.0%
• Total Annual Non-Airline Revenue	N/A	N/A	\$506,846,996.00	N/A	\$492,052,000.00	\$505,110,000.00	\$541,206,000.00
• Total concession revenue per enplaned passenger	\$10.83	\$10.94	\$10.53	(\$0.41)	\$10.36	\$10.38	\$11.13



## AIRPORT COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Nurture a competitive air service market</b>							
• Airline cost per enplaned passenger in nominal dollars	N/A	N/A	\$16.89	N/A	\$17.07	\$17.91	\$19.23
• Annual percent of domestic low-cost carriers market share (as % of total domestic enplanement)	N/A	N/A	24.1%	N/A	14.0%	15.0%	15.0%
• Annual percent of total international passengers market share (as % of total SFO passenger traffic)	N/A	N/A	23.9%	N/A	24.2%	24.3%	24.4%
• Average immigration and customs wait times as a percent of the average of comparable airports	123.4%	134.9%	147.8%	12.9%	135.0%	155.0%	160.0%
• Percent change in domestic air passenger volume	5.8%	3.4%	7.0%	3.6%	1.9%	1.4%	2.3%
<b>Revolutionize the passenger experience</b>							
• Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.11	4.15	4.11	-0.04	4.14	4.09	4.11

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## ARTS COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
ARTS COMMISSION							
<b>Build public awareness of the value and benefits of the arts</b>							
<ul style="list-style-type: none"> <li>Number of arts and culture events funded by the Arts Commission in a year</li> </ul>	N/A	N/A	680	N/A	165	700	720
<b>Enliven the urban environment</b>							
<ul style="list-style-type: none"> <li>Number of permanently-sited artworks accessible to the public during the fiscal year</li> </ul>	N/A	N/A	548	N/A	590	558	610
<b>Improve operations to better serve the San Francisco arts ecosystem</b>							
<ul style="list-style-type: none"> <li># of employees for whom performance appraisals were scheduled (ART)</li> </ul>	38	40	40	0	38	40	39
<ul style="list-style-type: none"> <li># of employees for whom scheduled performance appraisals were completed (ART)</li> </ul>	38	40	40	0	38	40	39
<b>Invest in a vibrant arts community</b>							
<ul style="list-style-type: none"> <li>Number of artists and organizations attending technical assistance and capacity building workshops/year</li> </ul>	231	495	302	-193	283	320	350
<ul style="list-style-type: none"> <li>Number of payments to individual artists by the Arts Commission</li> </ul>	N/A	N/A	318	N/A	160	325	335
<ul style="list-style-type: none"> <li>Total amount of direct investment in artists and arts organizations in San Francisco in a year</li> </ul>	N/A	N/A	\$14,850,799	N/A	\$11,688,007	\$15,000,000	\$15,500,000



## ASIAN ART MUSEUM - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
ASIAN ART MUSEUM							
<b>Achieve financial sustainability by 2021</b>							
• City cost per visitor (AAM)	\$32.60	\$34.36	\$47.63	\$13.27	\$33.00	\$45.00	\$42.00
<b>Foster and maintain a museum culture that promotes creativity and collaboration</b>							
• # of employees for whom performance appraisals were scheduled (AAM)	48	52	52	0	52	52	53
• # of employees for whom scheduled performance appraisals were completed (AAM)	48	53	51	-2	52	52	53
• Number of museum members	15,447	15,499	12,409	-3,090	15,000	13,500	17,000
<b>Illuminate Asian art and culture for a global audience</b>							
• Number of museum visitors	273,401	295,003	210,010	-84,993	200,000	210,000	307,000
<b>Reach and engage expanded audiences</b>							
• Number of digital visits and social media followers	2,778,000	3,070,000	5,302,231	2,232,231	2,900,000	3,500,000	5,000,000
• Number of education program participants	37,691	40,299	33,198	-7,101	23,000	20,000	20,000
• Number of public program participants	54,081	42,767	30,638	-12,129	25,000	25,000	25,000



## ASSESSOR / RECORDER - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>ASSESSOR/RECORDER</b>							
<b>Assess all taxable property within the City and County of San Francisco</b>							
• Board of Equalization (BOE)-required business property audits completed in the fiscal year for businesses within the City and County of San Francisco	N/A	N/A	318	N/A	N/A	303	303
• In-progress new construction value added to secured working assessment roll in the fiscal year	N/A	N/A	\$7,070,000,000.00	N/A	N/A	\$3,500,000,000.00	\$3,500,000,000.00
• Number of Real Property Supplemental and Escape Assessments	28,437	25,424	35,414	9,990	26,000	29,000	17,000
• Value (in billions) of secured working assessment roll (excluding State Board of Equalization (SBE) roll)	\$194.67	\$223.60	\$252.00	\$28.40	\$240.50	\$255.00	\$270.00
• Value of Real Property Supplemental and Escape Assessments	\$239,866,141.00	\$334,366,168.00	\$405,904,593.00	\$71,538,425.00	\$175,000,000.00	\$273,000,000.00	\$159,750,000.00
<b>Collect documentary transfer tax due</b>							
• Value of transfer tax from non-recorded documents and under-reported transactions	\$22,299,048	\$51,353,674	\$24,959,882	(\$26,393,792)	\$10,000,000	\$2,500,000	\$2,500,000
• Value of transfer tax from recorded documents	\$273,702,305	\$410,560,548	\$302,233,678	(\$108,326,870)	\$300,000,000	\$228,000,000	\$228,000,000
<b>Effectively defend and resolve assessment appeals</b>							
• Number of appeals resolved in the fiscal year	4,038	1,909	1,598	-311	1,500	2,500	3,000
• Percentage of appeals resolved in the fiscal year where ASR's value determination was upheld	N/A	N/A	94%	N/A	N/A	90%	90%
<b>Provide outstanding customer service</b>							
• Percentage of customers with a good or excellent experience when visiting ASR in the fiscal year	99%	99%	97%	-2%	99%	99%	99%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## BOARD OF APPEALS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
BOARD OF APPEALS							
<b>Measure the quality of our services and timeliness of decisions by tracking appeals</b>							
• Percentage of cases decided within 75 days of filing	68%	38%	54%	16%	60%	60%	60%
• Percentage of written decisions released within 15 days of final action	100%	100%	100%	0%	97%	97%	97%
<b>Support our staff to ensure we are equipped to deliver consistent, convenient, and high-quality handling of appeals</b>							
• # of employees for whom performance appraisals were scheduled (PAB)	5	5	5	0	5	5	5
• # of employees for whom scheduled performance appraisals were completed (PAB)	5	5	5	0	5	5	5



## BOARD OF SUPERVISORS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Align resources to allow the Board to achieve its mission and duties to support open and participatory government</b>							
• Number of hits on BOS website	2,251,866	907,298	1,114,908	207,610	1,500,000	1,000,000	1,000,000
• Percentage of vacancy notices posted within 30 days of expiration	100%	100%	100%	0%	100%	100%	100%
<b>Ensure accurate and comprehensive public access to information</b>							
• Average response time (in days) to Assessment Appeals Board public information requests	1.40	1.08	1.29	0.21	3.00	2.50	2.50
• Percentage of Assessment Appeals Board meeting agendas continued due to improper notice and/or missed publication within required timeframes	0%	0%	0%	0%	0%	0%	0%
• Percentage of assessment appeals heard and decided pursuant to legal requirements	100%	100%	100%	0%	100%	100%	100%
• Percentage of hearing notifications issued to parties within the required timeframe	100%	100%	100%	0%	100%	100%	95%
• Percentage of Sunshine Ordinance Task Force complaints processed and scheduled in accordance with established timeframes	2%	48%	92%	44%	90%	90%	100%
• Percentage of Sunshine Ordinance Task Force meeting agendas continued due to improper notice and/or missed publication within required timeframes	N/A	0%	0%	0%	0%	0%	0%
• Percentage of Sunshine Ordinance Task Force meeting minutes posted within 10 business days of meeting adjournment	100%	100%	100%	0%	100%	100%	100%
• Percentage of Youth Commission adopted resolutions and motions posted on the website within 48 hours after a meeting	100%	100%	100%	0%	100%	100%	100%
• Percentage of Youth Commission referral responses posted on the website within 72 hours of action taken at a meeting	100%	100%	100%	0%	100%	100%	100%
<b>Ensure equal opportunity to engage with the Board</b>							
• Percentage of Board meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	0%	100%	100%	100%
• Percentage of Youth Commission or Committee meeting notices, agendas and packets posted on the website at least 72 hours prior to the meeting.	98%	100%	99%	-1%	100%	100%	100%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## BOARD OF SUPERVISORS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Manage the Board effectively</b>							
• Percentage of appeals processed and scheduled in accordance with established timeframes.	100%	100%	100%	0%	100%	100%	100%
• Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	0%	0%	0%	0%	0%	0%	0%
• Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	N/A	0%	0%	0%	0%	0%	0%
• Percentage of Board or Committee meeting minutes posted within 2 business days of meeting adjournment.	98%	100%	100%	0%	100%	100%	100%
<b>Strengthen the Board's accountability to City residents</b>							
• Percentage of Board, Committee, Commission and Task Force legislative or policy related documents posted on the web site within the mandated timeframes for public access	100%	100%	100%	0%	100%	100%	100%
• Percentage of identified Assessment Appeals Board filers notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frames	100%	100%	100%	0%	100%	100%	100%
• Percentage of identified COB filers (except AAB) notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frame	100%	100%	100%	0%	100%	100%	100%



## BUILDING INSPECTION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Deliver the highest level of customer service</b>							
• # of employees for whom performance appraisals were scheduled (DBI)	264	263	275	12	260	260	260
• # of employees for whom scheduled performance appraisals were completed (DBI)	257	251	251	0	260	260	260
• Percentage of Records Requests Processed Over-The-Counter	N/A	N/A	92.0%	92.0%	80.0%	80.0%	80.0%
<b>Perform inspections to enforce codes and standards to ensure safety and quality of life</b>							
• Inspections per inspector/day (building)	12.5	12.0	11.6	-0.4	11.0	11.0	11.0
• Inspections per inspector/day (electrical)	11.9	12.0	12.0	0.0	11.0	11.0	11.0
• Inspections per inspector/day (plumbing)	10.8	11.0	10.0	-1.0	11.0	11.0	11.0
• Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	99%	98%	97%	-1%	100%	100%	100%
• Percentage of Non-Hazard Complaints Responded to Within Three Business Days	72%	85%	90%	5%	80%	80%	80%
• Percentage of Non-Hazard Housing Inspection Complaints Responded to Within Three Business Days.	97%	95%	95%	0%	80%	80%	80%
<b>Proactively engage and educate customers, contractors, and stakeholders on DBI's services, functions, and legislated programs</b>							
• Number of Seismic Safety Outreach Program (SSOP) ambassadors graduated from training	700	1,500	3,475	1,975	3,025	3,025	3,025
• Percent of property owners under the Mandatory Soft Story Seismic Retrofit Program that have complied with requirements	100.0%	98.0%	90.0%	-8.0%	100.0%	100.0%	100.0%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## BUILDING INSPECTION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Review plans and issue permits safeguarding life and property in compliance with city and state regulations</b>							
• Percentage of Permit Applications for Multi-Family Residential and/or Mixed-Use Buildings Reviewed Within 42 Calendar Days	98%	98%	96%	-2%	90%	90%	90%
• Percentage of Permit Applications for Office and/or Commercial Buildings Reviewed Within 42 Calendar Days	99%	98%	98%	0%	90%	90%	90%
• Percentage of Permit Applications for One and Two Family Dwellings Reviewed Within 28 Calendar Days	96%	96%	95%	-1%	90%	90%	90%
• Percentage of Permit Applications for Other Buildings Reviewed Within 42 Calendar Days	98%	97%	96%	-1%	90%	90%	90%
• Percentage of Pre-Application Meetings Conducted Within 14 Calendar Days	91%	92%	64%	-28%	90%	90%	90%
• Percentage of Site Permit Applications reviewed with construction valuation greater than \$4,000,000 reviewed within 42 calendar days.	77%	89%	85%	-4%	85%	85%	85%
• Percentage of Site Permit Applications reviewed with construction valuation less than \$3,999,999 reviewed within 30 calendar days.	70%	85%	74%	-11%	85%	85%	85%
• Percentage of Submitted Projects Audited for Quality Assurance by Supervisors	100%	100%	90%	-10%	90%	90%	90%
• Timeliness of Distributing Submitted Drawings	100%	100%	100%	0%	90%	90%	90%
<b>Utilize efficient and effective administrative practices</b>							
• Percentage of Records Requests Processed Within 20 Business Days	98%	98%	99%	0%	90%	90%	90%
• Percentage of Reports of Residential Building Records (3R reports) Produced Within Seven Business Days	98%	98%	99%	0%	90%	90%	90%



## CHILD SUPPORT SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
CHILD SUPPORT SERVICES							
<b>Be innovative in meeting the needs of families</b>							
• Number of unemancipated children in CSE counties caseloads	1,259,416	1,221,258	1,187,334	-33,924	1,343,384	1,187,664	1,187,334
• Number of unemancipated children in San Francisco caseload	10,458	9,932	9,172	-760	9,932	9,172	9,172
<b>Deliver excellent and consistent customer services statewide</b>							
• Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	98.1%	99.9%	102.1%	2.2%	99.0%	99.0%	99.0%
• San Francisco orders established as a percentage of cases needing an order	91.0%	89.3%	90.7%	1.4%	90.0%	90.0%	90.0%
<b>Develop and strengthen collaborative partnerships</b>							
• Amount of child support collected by SF DCSS annually, in millions	\$26.80	\$26.00	\$25.60	(\$0.40)	\$26.00	\$26.00	\$26.00
<b>Enhance program performance and sustainability</b>							
• Statewide cases with collections on arrears during fiscal year as a percentage of cases with arrears owed	57.4%	63.7%	63.8%	0.1%	58.0%	58.0%	58.0%
• Statewide current collections as a percentage of current support owed	66.5%	66.5%	66.5%	0.0%	58.0%	58.0%	58.0%
<b>Increase support for California children</b>							
• San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	64.7%	70.6%	71.4%	0.8%	70.0%	70.0%	70.0%
• San Francisco current collections as a percentage of current support owed	83.4%	84.5%	88.6%	4.1%	84.0%	84.0%	84.0%



## CHILDREN AND FAMILIES COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
CHILDREN AND FAMILIES							
<b>Early Care and Education (ECE) programs in San Francisco meet the highest standards of quality to ensure optimal child development and improved outcomes for all children.</b>							
• Number of children 0-5 in Quality Connections Classrooms	N/A	N/A	9,440	N/A	8,000	8,000	8,000
• Number of early care and education staff participating in Preschool For All (PFA) professional development activities	1,741	2,675	1,976	-699	2,700	2,000	2,000
• Number of early education provider trainings	N/A	N/A	235	N/A	200	200	200
• Number of hours of high-level coaching instruction	N/A	N/A	10,216	N/A	1,500	10,000	10,000
• Number of programs participating in Quality Connections	N/A	N/A	411	N/A	250	350	350
• Percent of funded classrooms achieving cut-off score on adult/child interactions	98%	90%	98%	8%	80%	90%	90%
• Percent of funded classrooms achieving cut-off score on instruction	57%	62%	62%	0%	50%	62%	65%
• Percent of funded classrooms with an environment rating of 5 or above	93%	88%	91%	3%	90%	90%	90%
<b>Family support programs and systems improve families' ability to support children's life-long success.</b>							
• Number of children 0-5 served in Family Resource Centers	N/A	N/A	3,087	N/A	1,800	2,000	2,000
• Number of Family Resource Center providers receiving professional development	N/A	N/A	422	N/A	600	400	400
• Number of family resource centers receiving joint funding from HSA, DCYF, and First 5 San Francisco	25	25	26	1	26	26	26
• Number of parents participating in Family Resource Center case management	N/A	N/A	1,824	N/A	1,200	1,600	1,600
• Number of parents participating in Family Resource Center Parent Education	1,041	941	865	-76	900	900	900
• Number of parents served in Family Resource Centers (FRC)	N/A	N/A	9,551	N/A	7,500	9,000	9,000
• Percent of parents demonstrating improvements in Family Well-being following case management	N/A	N/A	67%	N/A	65%	65%	70%
• Percent of parents demonstrating skill improvement following Family Resource Center parent education class	83%	75%	77%	2%	70%	70%	70%
<b>Organizations, communities, individuals and public agencies work together in new ways to advance the well-being of all children birth to eight and their families.</b>							
• # of employees for whom performance appraisals were scheduled (CFC)	12	12	11	-1	13	12	12
• # of employees for whom scheduled performance appraisals were completed (CFC)	12	12	11	-1	13	12	12
• Number of community grants and programs funded annually	N/A	N/A	50	N/A	50	50	50



## CHILDREN AND FAMILIES COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
San Francisco establishes a system of universal early identification and intervention for children birth to five.							
• Number of children screened for special needs	2,781	3,833	5,967	2,134	2,475	5,000	5,000



## CHILDREN YOUTH & THEIR FAMILIES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Promote practice- and research-informed programs, seed innovation, and seek to address inequities in access and opportunity</b>							
• Number of 14 to 17 year olds placed in a job (subsidized or unsubsidized), internship, or on-the-job training program (excluding the Mayor's Summer Jobs+ Program)	2,159	2,216	2,230	14	2,500	2,500	2,500
• Number of 14 to 17 years old served by DCYF-funded YLEAD programs	11,675	10,987	11,103	116	11,000	11,000	11,000
• Number of 6 to 13 year olds attending summer programs funded by DCYF an average of five hours per week	9,769	10,036	9,976	-60	10,000	10,000	10,000
• Number of children and youth attending afterschool programs for five or more hours per week	15,564	14,996	14,715	-281	15,000	15,000	15,000
• Number of children, youth, and their families participating in programs/services funded by the Children's Fund	46,121	45,376	44,592	-784	48,000	48,000	48,000
• Number of high school students served at school Wellness Centers	7,502	7,100	7,313	213	7,100	7,300	7,300
• Number of youth 14-24 years old in DCYF-funded case management program receiving case management services	1,775	2,140	1,908	-232	2,200	2,200	2,200
• Percentage of 14 to 17 year olds in specialized teen programs who report enhanced enjoyment and engagement in learning as a result of the program	75%	77%	76%	-1%	75%	75%	75%
• Percentage of afterschool time program participants who report that there is an adult at the funded program who really cares about them	94%	90%	91%	1%	90%	90%	90%
• Percentage of participants in afterschool programs who report enhanced enjoyment and engagement in learning as a result of the program	85%	80%	77%	-3%	80%	80%	80%
• Percentage of youth in DCYF-funded detention alternative programs who do not have a petition filed during program participation	90%	86%	83%	-3%	90%	90%	90%
• Percentage of youth in YWD programs who report developing education or career goals and learning the steps needed to achieve their goals	76%	71%	70%	-1%	75%	75%	75%
• Percentage of youth who are taken to the Truancy Assessment and Referral Center (TARC) that receive a minimum of three weeks of service after the initial contact and a total of 6 or more hours of case management services.	77%	67%	80%	13%	75%	75%	75%
<b>Provide leadership in developing high quality programs and strong community-based organizations in the interest of promoting positive outcomes</b>							
• Percentage of Children's Fund grant recipients who meet at least 50% of their DCYF Performance Measures.	72%	73%	69%	-4%	75%	75%	75%
• Percentage of grantee organizations that rate the quality of service and support they receive from DCYF as very good to excellent	77%	85%	76%	-9%	90%	90%	90%



# CITY ATTORNEY - Summary Year End Report

## Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
CITY ATTORNEY							
<b>Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco</b>							
• Number of Board-generated work assignments	327	307	326	19	275	300	300
<b>Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims</b>							
• Average number of days from claim filing to final disposition	64	62	62	0	70	64	64
• Number of claims closed	3,308	3,275	2,892	-383	3,100	3,100	2,800
• Number of claims opened	3,197	3,082	3,041	-41	2,850	2,850	3,000
• Percent of claims denied	60%	64%	62%	-2%	58%	60%	60%
• Percent of claims settled	40%	37%	38%	1%	40%	38%	38%
<b>Maintain and increase specialized skills of staff</b>							
• Number of staff members participating in training programs produced for staff	825	812	740	-72	700	200	540
<b>Provide advice and counsel to the Mayor, Board of Supervisors, and City departments and commissions, on legal issues of importance to the administration of local government</b>							
• Number of hours required to respond to requests for advice and counsel.	170,434	159,631	176,289	16,658	160,000	160,000	160,000
• Total cost of responses to requests for advice and counsel, in millions.	\$50,458,846.00	\$44,062,956.00	\$52,394,397.00	\$8,331,441.00	\$46,000,000.00	\$50,000,000.00	\$50,000,000.00
<b>Provide legal services to client departments which meet client expectations for quality</b>							
• Percent of client departments who believe that communications with the Office are open and beneficial (biennial client surveys)	N/A	88%	N/A	N/A	N/A	88%	N/A
• Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed (biennial client survey)	N/A	87%	N/A	N/A	N/A	88%	N/A
• Percent of client departments who believe the department is responsive to their needs, and timely in addressing their legal issues (biennial client survey)	N/A	81%	N/A	N/A	N/A	88%	N/A
• Percent of client departments who consider the overall service of the Office to be of high quality (biennial client survey)	N/A	89%	N/A	N/A	N/A	88%	N/A
<b>Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government</b>							
• Number of tort litigation cases opened	453	379	451	72	440	450	440
<b>Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.</b>							
• Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	529	481	544	63	475	480	480

\*N/A: Data is unavailable for measures derived from a biennial survey. The next survey results will be available in 2018-2019.



## CITY PLANNING - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Build Neighborhoods &amp; Public Spaces that Welcome All</b>							
• Enforcement: Average number of days to escalate a valid complaint	N/A	N/A	90.0	90.0	90.0	90.0	90.0
• Historical Resource Evaluation Responses: Average number of days to complete Part I HRERs	N/A	199.0	140.0	-59.0	90.0	90.0	90.0
• Legislation: Percentage of ordinances initiated by an elected official that are reviewed by the Commission within 90 days or continued at the request of the elected official	N/A	92.0%	100.0%	8.0%	80.0%	80.0%	80.0%
<b>Inspire a Creative, Diverse &amp; Positive Work Environment</b>							
• # of employees for whom performance appraisals were scheduled (CPC)	212	192	200	8	212	245	245
• # of employees for whom scheduled performance appraisals were completed (CPC)	180	170	190	20	212	245	245
<b>Streamline Project Approval Processes</b>							
• 100% Affordable Housing Projects: The average number of days from the application being accepted by the Department to first Commission Hearing	0	297.0	122.0	-175.0	270.0	270.0	270.0
• Caseload per Planner: Average active caseload per planner of planning cases & building permits	0	144.0	68.0	-76.0	106.0	106.0	106.0
• Change of Use with No Additional Construction Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date	0	174.0	151.0	-23.0	90.0	90.0	90.0
• Change of Use with No Additional Construction Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	0	213.0	226.0	13.0	180.0	180.0	180.0
• Immediate Disclosure Requests: Percentage of immediate disclosure requests responded to within 11 days	0	71.0%	74.0%	3.0%	75.0%	75.0%	75.0%
• Large, New Residential Construction Projects Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	0	449.0	447.0	-2.0	540.0	540.0	540.0
• Monitoring Reports: Percent completion of all required planning, housing, and monitoring reports according to mandated or established publication schedules	0	80.0%	95.0%	15.0%	100.0%	100.0%	100.0%
• Over-the-Counter Volume: Total building permits approved/disapproved at the City Planning Department counter	0	5,330	5,710	380	5,364	5,364	5,364
• Pending: Total backlog of planning cases & building permits awaiting departmental review	0	1,130	2,171	1,041	1,749	1,749	1,749
• Property Information Map : Average visits per month	0	88,535	92,271	3,736	83,000	85,000	85,000
• Public Projects: The average number of days from the application being accepted by the Department to final CEQA determination	0	26.0	44.0	18.0	30.0	30.0	30.0



## CITY PLANNING - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<ul style="list-style-type: none"> <li>Records Requests: Percentage of records requests responded to within 20 days</li> </ul>	0	97.0%	99.0%	2.0%	90.0%	90.0%	90.0%
<ul style="list-style-type: none"> <li>Small Residential Addition Projects Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date</li> </ul>	0	277.0	168.0	-109.0	180.0	180.0	180.0
<ul style="list-style-type: none"> <li>Total Caseload: Total active caseload of planning cases and building permits</li> </ul>	0	17,362	12,318	-5,044	12,605	12,605	12,605
<ul style="list-style-type: none"> <li>Total Volume: Total volume of new planning cases &amp; building permits requiring departmental review</li> </ul>	0	11,816	12,082	266	11,844	11,844	11,844



## CIVIL SERVICE COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
CIVIL SERVICE COMMISSION							
<b>Create greater transparency and efficiencies in the Commission's procedures and communications</b>							
• # of employees for whom performance appraisals were scheduled (CSC)	5	6	6	0	6	6	6
• # of employees for whom scheduled performance appraisals were completed (CSC)	0	0	4	4	6	6	6
• The percentage of completed Inspection Service Requests	N/A	N/A	99%	N/A	100%	100%	100%
<b>Ensure the timely resolution of appeals</b>							
• Percentage of appeals and requests for hearings processed within seven days	100%	100%	100%	0%	100%	100%	100%
• Percentage of appeals forwarded and resolved by the Commission in the fiscal year	77%	66%	68%	2%	70%	70%	70%
<b>Strengthen the Commission's ability to meet its Charter mandates and oversee the operation of the merit system</b>							
• The number of merit system audits conducted and completed in the fiscal year	8	9	9	0	9	9	9
• The percentage of completed responses to Inspection Service requests within 60 days	80%	64%	81%	17%	80%	80%	80%



## CONTROLLER - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Ensure Government is Accountable to City Residents</b>							
• Count of code required audits completed	24	25	20	-5	25	25	25
• Percent of audit recommendations implemented within 2 years after report issuance.	94%	89%	98%	9%	85%	85%	85%
• Percent of auditee ratings that are good or excellent	74%	86%	89%	3%	80%	85%	85%
• Percent of audits completed within hours budgeted	14%	83%	55%	-28%	80%	80%	80%
• Percent of client ratings for technical assistance projects that are good or excellent	100%	100%	100%	0%	95%	95%	95%
• Percent of planned audits completed within scheduled deadline	67%	63%	58%	-5%	75%	75%	75%
• Percent of planned projects completed within scheduled deadline	84%	86%	100%	14%	80%	80%	80%
• Percent of projects completed within hours budgeted	58%	43%	80%	37%	80%	80%	80%
<b>Increase Access to Useful &amp; Timely Information</b>							
• Number of days from previous fiscal year end to complete the City's comprehensive financial report	146	141	214	73	300	150	150
<b>Invest In &amp; Value our Employees</b>							
• Percent of employees who agree with the statement: Overall, I'm satisfied with the Controller's Office as a place to work and grow <sup>1</sup>	N/A	N/A	N/A	N/A	90.0%	90.0%	90.0%
• Percent of employees who complete 24 hours of professional development in a performance year	N/A	N/A	65.0%	N/A	90.0%	90.0%	90.0%
<b>Manage the Controller's Office Effectively</b>							
• # of employees for whom performance appraisals were scheduled (CON)	N/A	250	253	3	211	250	270
• # of employees for whom scheduled performance appraisals were completed (CON)	N/A	134	182	48	211	250	270

<sup>1</sup> The Controller's Office conducted a department-wide Climate Survey in September and October 2018, and results will be available later this year.



## CONTROLLER - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Provide High-Quality Financial Services &amp; Systems</b>							
• City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1	1	1	0	1	1	1
• Number of audit findings with questioned costs in annual Single Audit of federal grants	4	2	0	-2	2	0	0
• Number of findings of material weakness in annual City audit	0	0	0	0	0	0	0
• Percent of payroll transactions not requiring correction	98.42%	98.47%	98.66%	0.19%	98.50%	98.75%	99.00%
• Percent of Problem Description Forms (PDF) processed within 2 pay periods of receipt	83.65%	83.37%	85.00%	1.63%	90.00%	88.00%	90.00%
• Percent of scheduled time that financial systems are available for departmental use	99.77%	99.90%	99.80%	-0.10%	99.00%	99.90%	99.90%
• Percent of scheduled time that human capital systems are available for departmental use	99.93%	99.90%	99.90%	0.00%	99.90%	99.90%	99.90%
<b>Safeguard the City's Long-Term Financial Health</b>							
• Percent of 16 major departments that have been trained this year on cost recovery policies and procedures and related topics	100%	100%	88%	-12%	100%	100%	100%
• Percentage by which actual General Fund revenues vary from prior year revised budget estimates	4.83%	3.12%	2.34%	-0.78%	2.00%	2.00%	2.00%
• Percentage by which actual revenues vary from mid-year estimates	3.02%	2.39%	2.18%	-0.21%	1.50%	1.50%	1.50%
• Ratings of the City's General Obligation Bonds from Moody's	Aa1	Aa1	Aaa	+1	Aaa	Aaa	Aaa
• Stabilization reserve balance as a percentage of General Fund revenues	N/A	9.6%	9.2%	-0.4%	10.0%	10.0%	10.0%
<b>Support Informed Policy Decisions</b>							
• Completion rate of ballot analysis by hearing date	N/A	100%	100%	0%	100%	100%	100%
• Number of Data Academy Training Participants	N/A	831	1,096	265	700	1,100	1,100
• Percentage of OEA economic impact reports completed by the hearing date	100%	100%	83%	-17%	100%	100%	100%

\* N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## DISTRICT ATTORNEY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
DISTRICT ATTORNEY							
<b>Administer Justice in a Timely &amp; Efficient Manner</b>							
• Average Pending Caseload by ADA, General Felonies Units (Cases)	105	102	123	21	85	85	85
• Average Pending Caseload by ADA, Misdemeanor Unit (Cases)	N/A	N/A	117	N/A	115	115	115
<b>Assist Victims to Recover in the Aftermath of Crime</b>							
• Number of victims provided with crisis intervention services (Services)	3,096	6,178	5,618	-560	5,000	5,000	5,000
• Number of victims receiving an orientation to the criminal justice system (Services)	6,184	9,659	8,194	-1,465	8,000	8,000	8,000
<b>Effectively Prosecute Child Abuse &amp; Sexual Assault Cases</b>							
• Average Pending Caseload by ADA, Child Abuse & Sexual Assault Unit (Cases)	N/A	N/A	30	N/A	20	20	20
• Child Abuse & Sexual Assault Trial Conviction Rate	N/A	N/A	91%	N/A	100%	100%	100%
• Median number of days (age) of Pending Child Abuse & Sexual Assault Unit Cases	N/A	N/A	472	N/A	400	400	400
<b>Effectively Prosecute Homicide Cases</b>							
• Average Pending Caseload by ADA, Homicide Unit (Cases)	11	14	14	0	7	7	7
• Homicide Unit Trial Conviction Rate	N/A	N/A	100%	N/A	100%	100%	100%
• Median number of days (age) of Pending Homicide Cases	N/A	N/A	866	N/A	700	700	700
<b>Hold Offenders Accountable</b>							
• Total Rate of Action Taken for Felony Incidents	N/A	N/A	68%	N/A	65%	65%	65%
• Charging Rate for Felony Incidents	N/A	N/A	57%	N/A	55%	55%	55%
• Felony Trial Conviction Rate	N/A	N/A	84%	N/A	100%	100%	100%
• Misdemeanor Trial Conviction Rate	N/A	N/A	86%	N/A	100%	100%	100%
<b>Maintain and Increase Specialized Skills of Investigators and Prosecutors through Training Programs</b>							
• Number of enhanced trainings provided to attorneys, victim advocates, and investigators	N/A	N/A	963	N/A	700	700	700
<b>Promote the Fair Administration of Justice</b>							
• Median number of days (age) of Pending Officer Involved Shooting & In Custody Incidents	N/A	N/A	119	N/A	180	180	180

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## ECONOMIC AND WORKFORCE DEVELOPMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Create economic prosperity for all residents, including the unemployed, underemployed and hard to employ, by preparing, training, and connecting San Franciscans to sustainable jobs with strong career pathways</b>							
• Placement rate of individuals 18 and older who complete a program in jobs that are either full-time or part-time	79%	78%	104%	26%	72%	65%	65%
<b>Facilitate a resilient and robust economy that helps businesses start, stay and grow - creating shared prosperity and a diverse and vibrant city</b>							
• Dollar amount of rebates given to film productions	\$5,858,878	\$800,000	\$222,876	(\$577,124)	\$1,000,000	\$1,000,000	\$1,000,000
• Number of commercial shoot days	106	119	99	-20	116	137	140
• Number of film and tv shoot days	419	315	266	-49	309	292	289
• Number of film productions taking advantage of film incentive rebate program	7	1	2	1	2	4	4
• Number of international trade delegations hosted or co-hosted	128	110	54	-56	150	150	125
• Number of other shoot days	555	595	622	27	525	612	624
• Number of permits issued	698	696	669	-27	740	663	676
• Number of still photo shoot days	353	426	361	-65	490	341	348
• Revenues collected from film permits	\$253,000	\$242,200	\$242,200	\$0	\$240,000	\$247,044	\$251,985
<b>Lead the approval and implementation of significant development projects to create space for jobs, recreation, community benefits, and housing affordable to a variety of income levels</b>							
• Percent of public-private development projects proceeding on time and on budget	100%	100%	100%	0%	90%	90%	90%
<b>Support diverse and vibrant neighborhoods by strengthening and investing in small businesses, non-profits, community organizations, commercial corridors and public spaces</b>							
• Annual Community Benefit District (CBD) revenue	\$70,670,016	\$58,621,062	\$70,798,988	\$12,177,926	\$73,609,850	\$73,609,850	\$96,271,311
• Number of businesses receiving one-on-one technical assistance	n/a	2,572	2,165	-407	2,500	2,500	2,600
• Number of ordinances, resolutions, motions and policies initiated by or reviewed by the Small Business Commission	n/a	157	94	-63	58	58	58
• Number of outreach events (ECN)	n/a	26	42	16	18	18	18
• Number of small businesses assisted	n/a	3,489	3,608	119	3,500	3,500	3,500
• Percent of commercial vacancies in targeted commercial corridors	5%	6%	6%	0%	7%	7%	7%



## ELECTIONS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>ELECTIONS</b>							
<b>Administer conditional voter registration</b>							
• Number of voters who voted conditionally	N/A	N/A	1,098	N/A	1,000	1,000	2,000
<b>Ensure access for all residents and raise awareness through community partners</b>							
• # of employees for whom performance appraisals were scheduled (REG)	29	30	34	4	30	34	34
• # of employees for whom scheduled performance appraisals were completed (REG)	29	30	34	4	30	34	34
• Average rating for the level of customer service provided (scale of 1-5)	4.3	4.4	4.2	-0.2	5.0	5.0	5.0
• Number of bilingual poll workers recruited	2,200	1,213	863	-350	800	792	1,584
• Number of educational presentation program attendees	1,402	2,201	48,431	46,230	1,144	1,144	1,144
• Number of educational presentations	58	73	169	96	44	100	100
• Number of organizations contacted	1,399	855	820	-35	840	840	840
• Number of outreach events (REG)	222	235	233	-2	130	300	300
• Number of polling places that accommodate additional HAVA equipment	929	576	583	7	583	583	965
• Number of polling places with physically accessible entryways and voting areas	938	576	583	7	583	583	965
• Number of returned undeliverable permanent vote-by-mail ballots	9,335	6,197	11,008	4,811	7,128	7,875	7,850
• Number of second ballot requests from permanent vote-by-mail voters	4,521	2,404	7,818	5,414	643	4,725	4,710
• Percentage of polling place sidewalks surveyed for accessibility	99%	100%	100%	0%	100%	100%	100%
• Percentage of polling places staffed with bilingual Chinese-speaking pollworkers	81.00%	72.00%	51.63%	-20.37%	67.00%	67.00%	67.00%
• Percentage of polling places staffed with bilingual Filipino-speaking pollworkers	N/A	17.00%	12.01%	-4.99%	10.00%	10.00%	10.00%
• Percentage of polling places staffed with bilingual Spanish-speaking pollworkers	49.00%	62.00%	41.85%	-20.15%	30.00%	30.00%	30.00%
• Percentage of returned undeliverable permanent vote-by-mail ballots	2.4%	1.2%	3.5%	2.3%	1.4%	2.5%	1.5%
• Turnout as a percentage of registration	5,100%	81%	53%	-28%	40%	55%	55%
• Voter turnout	234,031	414,528	253,583	-160,945	198,000	275,000	500,000
<b>Expand programs serving new registrants</b>							
• Number of educational materials distributed	33,976	32,095	38,076	5,981	21,000	21,200	21,200
• Number of registered voters	457,533	513,573	481,991	-31,582	495,000	500,000	520,000



ELECTIONS - Summary Year End Report

Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
Implement an accessible vote-by-mail system							
• Vote-by-mail turnout	142,875	263,091	163,827	-99,264	118,800	148,500	300,000
• Vote-by-mail turnout as a percentage of total turnout	61%	63%	65%	2%	60%	61%	60%



## EMERGENCY MANAGEMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>EMERGENCY MANAGEMENT</b>							
<b>Create a Thriving Workforce</b>							
• Number of new dispatchers successfully completing the training program	12	6	28	22	45	30	30
• Percentage of fully qualified staff maintaining continuing education requirements.	45%	60%	18%	-42	50%	50%	50%
• Percentage of staff that have at least one professional certification	N/A	N/A	50%	N/A	40%	40%	40%
<b>Educate &amp; Engage Communities</b>							
• Number of preparedness presentations made	20	12	40	28	30	30	30
• Percent of increase in number of AlertSF registrants	N/A	N/A	146%	N/A	20%	20%	20%
• Social Media Engagement, Hits, and Impressions as provided through various social media platforms and analytics	522,300	134,827	35,753,100	35,618,273	200,000	200,000	200,000
<b>Ensure a Prepared &amp; Resilient City</b>							
• Number of exercises led by DES staff	8	3	10	7	23	23	23
• Number of new emergency plans developed or existing emergency plans revised in the last 3 years	4	4	4	0	4	6	4
• Number of training courses led by DES staff	N/A	N/A	20	N/A	N/A	N/A	N/A
• Percent of staff that are certified in at least one IMT position	0%	0%	0%	0%	5%	5%	10%
<b>Invest in the 911 Center</b>							
• Average daily emergency call volume	1,744	1,807	1,970	163	N/A	N/A	N/A
• Average time (in minutes) from received to dispatch of Code 3 medical calls	1.77	1.82	1.98	0.16	2.00	2.00	2.00
• Percentage of emergency calls answered within 10 seconds ("Ring Time")	78%	74%	84%	10%	90%	90%	90%
• Percentage of emergency calls answered within 15 seconds ("Answer Time")*	N/A	N/A	N/A	N/A	N/A	95%	95%
• Percentage of non-emergency calls answered within 1 minute	56%	69%	72%	3%	80%	80%	80%
• Response to code 3 medical calls (in minutes) in 90th percentile	3.25	3.29	3.60	0.31	2.00	2.00	2.00
<b>Promote Strategic City initiatives</b>							
• Number of outstanding DEM tasks in the master improvement plan completed.	54	17	25	8	32	30	32
<b>Strengthen Regional Relationships</b>							
• Percent of DEM awarded grant funds that are encumbered or have been spent.	39%	60%	38%	37%	60%	60%	60%

\* Newly adopted national standard. Data unavailable prior to FY18.



## EMERGENCY MANAGEMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Promote Strategic City initiatives</b>							
• Number of outstanding DEM tasks in the master improvement plan completed.	54	17	25	8	32	30	32
<b>Strengthen Regional Relationships</b>							
• Percent of DEM awarded grant funds that are encumbered or have been spent.	39%	60%	38%	37%	60%	60%	60%



## ENVIRONMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
ENVIRONMENT							
<b>Amplifying community action</b>							
• Number of K-12 students reached annually through the school education environmental sustainability program	N/A	N/A	58,778	N/A	N/A	20,000	20,000
• Number of volunteers, interns, and Public Service Trainees recruited annually	N/A	N/A	170	N/A	150	160	160
<b>Eliminating waste</b>							
• Average workday tons of refuse to primary landfill	1,518.0	1,559.4	1,563.0	-3.6	1,625.0	1,600.0	1,680.0
• Number of San Francisco homes serviced for household hazardous waste pickup (equivalent loads)	3,805	3,925	4,128	203	3,853	3,911	3,970
• Percentage of residential and small business refuse recovered through recycling and composting	57.9%	59.9%	59.6%	-3.3%	61.0%	60.0%	61.0%
• Pounds of non-electronic household hazardous waste properly managed and recycled or disposed of through Recology SF	1,257,855	1,207,227	1,230,497	23,270	1,276,723	1,248,954	1,267,689
<b>Leading on climate action</b>							
• Floor area (in square feet) of existing commercial buildings which have reported on energy efficiency by submitting the required Annual Energy Benchmark Summary, as required by Environment Code Chapter 20	115,625,000	136,650,000	126,614,000	-10,036,000	135,000,000	139,050,000	139,050,000
• Greenhouse gas emissions percentage below 1990 levels	24%	N/A	30%	N/A	27%	29%	31%
• Percent of vehicles registered in San Francisco that are zero emission vehicles	N/A	N/A	1.7%	N/A	N/A	1.5%	1.8%
• Percentage of City employees driving to work alone	N/A	N/A	26%	N/A	N/A	26%	26%
• Total publicly accessible zero emission vehicle charging and fueling stations	N/A	N/A	620	N/A	N/A	686	766
<b>Promoting healthy communities &amp; ecosystems</b>							
• Floor area (in square feet) of municipal building stock certified through an environmental rating system, such as LEED to lead and leverage interagency efforts to green San Francisco's built environment	6,827,044	7,308,126	7,670,326	362,200	8,500,000	9,000,000	100,000,000
• Floor area (in square feet) of private building stock certified through an environmental rating system, such as LEED or Green Point Rated to ensure environmental-friendly designed buildings	105,600,000	122,900,000	144,215,200	21,315,200	140,000,000	127,000,000	154,000,000
• Percentage of SFE employees that have received racial equity and implicit bias training to ensure sustainability initiatives are equitable and accessible	N/A	N/A	80%	N/A	N/A	100%	100%



## ENVIRONMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Strengthening community resilience</b>							
• Incentive dollars provided to multi-family housing and commercial sector customers for energy efficiency upgrades	N/A	N/A	2,500,190.00	N/A	N/A	2,312,000.00	1,000,000.00
• Number of certified Green Businesses (certified through the Green Business program) to improve environmental quality and affordability	226	266	264	-2	256	310	400
• Percentage of all Department of the Environment grant funds allocated to low-income communities or public housing	N/A	N/A	55.00%	N/A	N/A	50.00%	50.00%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## ETHICS COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Demonstrate Excellence in Public Service</b>							
• # of employees for whom performance appraisals were scheduled (ETH)	18	16	13	-3	17	23	23
• # of employees for whom scheduled performance appraisals were completed (ETH)	N/A	16	13	-3	17	23	23
<b>Enhance Transparency Through Public Disclosure</b>							
• Percentage of annual Statements of Economic Interests e-filed with the Ethics Commission on time	97%	99%	91%	-8%	90%	90%	92%
• Percentage of expected campaign finance statements (Form 460) filed on time	86%	89%	76%	-13%	88%	70%	80%
• Percentage of identified lobbyists filing reports on a timely basis	94%	94%	89%	-5%	96%	90%	92%
<b>Increase Accountability in Government</b>							
• Average age (in months) of open matters in preliminary review at end of the fiscal year	N/A	N/A	2.2	2.2	3.0	5.0	3.0
• Number of campaign committees and publicly financed candidate committees audited	17	19	18	-1	19	16	16
• Number of investigations opened during the fiscal year	N/A	N/A	62	N/A	60	60	60

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## FINE ARTS MUSEUM - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
FINE ARTS MUSEUM							
<b>Create a dynamic, efficient, and financially secure organization</b>							
• # of employees for whom performance appraisals were scheduled (FAM)	105	4	117	113	117	117	117
• # of employees for whom scheduled performance appraisals were completed (FAM)	53	1	114	113	117	117	117
• City cost per visitor (All museums)	\$10.14	\$9.75	\$10.71	\$0.96	\$8.86	\$10.44	\$10.16
<b>Create a welcoming and stimulating environment for all audiences</b>							
• Number of participants in public programs	275,603	119,258	195,000	75,742	125,000	225,000	225,000
<b>Lead as two of the major museums on the West Coast</b>							
• Number of de Young visitors	1,226,656	983,983	993,815	9,832	1,200,000	1,100,000	1,150,000
• Number of Legion of Honor visitors	330,227	451,392	474,857	23,465	500,000	400,000	410,000
• Number of paid memberships	102,107	101,738	95,685	-6,053	115,000	100,000	100,000
<b>Present extraordinary exhibitions and build on Collection's strengths</b>							
• Number of acquisitions through gifts, bequests and purchases	1,280	728	1,797	1,069	470	470	470
• Number of exhibitions	18	20	14	-6	15	15	9
<b>Support education and engagement programs</b>							
• Number of all school children and youth participating in education programs	51,239	50,425	38,000	-12,425	55,000	40,000	45,000
• Number of San Francisco school children and youth participating in education programs	34,388	20,170	28,000	7,830	30,000	35,000	40,000



## FIRE DEPARTMENT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
FIRE DEPARTMENT							
<b>Emphasize the Physical and Mental Health and Wellness of Department employees</b>							
• Number of Battalion Based/In-Service training hours	69,274	68,810	80,296	11,486	70,000	70,000	70,000
• Number of new recruits trained	137	132	139	7	100	150	150
• Number of probationary firefighter training hours	76,584	108,504	85,064	-23,440	80,000	100,000	100,000
<b>Prioritize Employee &amp; Community Engagement</b>							
• Number of citizens trained in emergency techniques and procedures	1,300	982	1,456	474	1,600	1,600	1,600
• Number of public education presentations	45	42	43	1	80	80	80
<b>Provide the Highest Level of Service</b>							
• Total number of responses to emergency incidents	298,679	312,471	311,290	-1,181	320,000	320,000	320,000
• Number of Code 2 (Non Emergency) Incidents	57,389	60,848	63,163	2,315	55,000	55,000	55,000
• Number of Code 3 (Emergency) Incidents	81,127	85,743	85,697	-46	85,000	85,000	85,000
• Total number of arson incidents	183	190	167	-23	220	220	220
• Number of fires extinguished	3,379	3,476	3,597	121	3,400	3,400	3,400
• Number of fires investigated	310	289	263	-26	300	300	300
• Number of inspections made	19,776	21,634	22,736	1,102	19,000	22,000	22,000
• Number of inspections resulting in violation	135	401	1,362	961	600	2,000	2,000
• Number of new fire permits issued	4,468	4,306	4,210	-96	4,500	4,500	4,500
• Number of plans reviewed and approved	13,215	12,600	n/a	n/a	13,000	13,000	13,000
• Number of violation re-inspections made	295	977	1,218	241	600	1,000	1,000
• Percentage of ambulances that arrive on-scene within 10 min to life-threatening medical emergencies	88.8%	91.6%	93.4%	1.8%	90.0%	90.0%	90.0%
• Percentage of ambulances that arrive on-scene within 20 min to non-life-threatening medical emergencies	91.9%	94.5%	94.2%	-0.3%	90.0%	90.0%	90.0%
• Percentage of First Responders (Advanced Life Support) that arrive on-scene within 7 min to life-threatening medical emergencies	94.1%	94.4%	93.7%	-0.7%	90.0%	90.0%	90.0%
• Percentage of First Responders (Basic Life Support) that arrive on-scene within 4 min 30 seconds to life-threatening medical emergencies	78.0%	82.9%	82.4%	-0.5%	90.0%	90.0%	90.0%
• Roll time of first unit to respond to Code 3 incidents (sec) - 90th percentile	315	312	307	-5	300	300	300
• Total response time (CRI) of first unit to Code 3 (Emergency) incidents requiring possible medical care, in seconds - 90th percentile	461	460	474	14	480	480	480
• Total response time (CRI) of first unit to Code 3 (Emergency) incidents, in seconds - 90th percentile	470	466	475	9	480	480	480
• Total response time (CRI) of first unit to possible non-medical Code 3 (Emergency) incidents, in seconds - 90th percentile	487	478	477	-1	500	500	500



## HEALTH SERVICE SYSTEM - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>HEALTH SERVICE SYSTEM</b>							
<b>Educate and empower HSS members</b>							
• Number of Unique Visitors to <a href="http://sfhss.org/">http://sfhss.org/</a>	88,884	139,789	214,277	74,488	130,000	240,000	240,000
• Number of vaccinations at worksite/health fair-based flu clinics	3,739	4,170	4,131	-39	3,600	3,600	3,600
<b>Ensure operational excellence</b>							
• Average lobby wait time (in minutes)	13.5	16.9	24.5	7.6	10.0	10.0	10.0
• Average time to answer telephone calls (in seconds)	12	26	22	-4	30	30	30
• Call abandonment rate	1.6%	2.0%	1.8%	-0.2%	5.0%	5.0%	5.0%
• Percentage of appeals responded to within 30 days and appeals not reaching the Health Service Board	100%	100%	95%	-5%	100%	100%	100%
• Percentage HSS Participation at SFERS Retirement Seminars	100%	100%	100%	0%	100%	100%	100%
• Percentage of employees who received performance evaluations	79%	46%	33%	-13%	N/A	0	0
• Percentage of vendor contracts that are current and final for the executed plan year	80%	94%	75%	-19%	100%	100%	100%
• Percentage of vendor contracts that include HSS specific performance guarantees	100%	100%	100%	0%	100%	100%	100%
<b>Promote an informed, transparent, effective governance</b>							
• Number of findings of audit reports with reportable material weakness in annual external and internal audit	N/A	N/A	0	N/A	N/A	0	0
• Percent of purchase orders created after invoice received	N/A	N/A	1%	N/A	N/A	0	0
• Percentage of accounts current in premium payments (delinquent less than 60 days)	100%	100%	100%	0%	100%	100%	100%
• Percentage of invoices aged greater than 30 days	N/A	1%	9%	8%	1%	0	0
<b>Provide affordable, quality healthcare to City workers</b>							
• Percentage of departments with Wellness Champions	80%	83%	73%	-10%	70%	70%	70%



## HOMELESSNESS AND SUPPORTIVE HOUSING - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
• Number of families leaving homelessness due to a rapid rehousing rental subsidy *	285	267	141	n/a	n/a	150	150
• Number of individual adults leaving homelessness due to a rapid rehousing rental subsidy **	n/a	n/a	46	n/a	n/a	150	150
• Number of families that secured and/or maintained housing due to a one-time grant	790	956	989	33	800	800	800
• Number of individuals (includes single adults and members of families) leaving homelessness due to placement in permanent supportive housing ***	566	545	763	218	800	800	800
• Number of individuals reunited with family or friends through the Homeward Bound program	880	825	838	13	850	850	850
• Number of single adults that secured and/or maintained housing due to a one-time grant	648	700	759	59	700	700	700
• Percent of case managed families in shelters that are placed in permanent or transitional housing, enter a treatment program, or reunite with family	53%	47%	42%	-5%	65%	65%	65%
• Percent of formerly homeless households (includes single adults and families) still in supportive housing or other appropriate placements after one year	97%	97%	93%	-7%	95%	95%	95%
• Percentage of all available year-round single adult homeless shelter beds used	95%	95%	94%	-1%	95%	95%	95%

\* In prior years, this measure was a point-in-time capture of the number of families receiving rental subsidies at the end of the fiscal year. The Department of Homelessness and Supportive Housing has updated this measure to be the number of families placed via rapid rehousing rental subsidy within the fiscal year, which is a better reflection of the number of families exiting homelessness through rental subsidies within the reporting period. There is no target for FY 2017-18 due to this recent methodology change.

\*\* This new measure tracks individual adults, a population newly served by rapid rehousing rental subsidies. There is no target for FY 2017-18 as the measure was recently developed.

\*\*\* Prior methodology undercounted placements from the full permanent supportive housing portfolio. In addition, the Department of Homelessness and Supportive Housing will now report on the number of families placed rather than family members in order to maintain consistency with other performance measures.



## HUMAN RESOURCES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>HUMAN RESOURCES</b>							
<b>Champion diversity, fairness and equity</b>							
<ul style="list-style-type: none"> <li>Percentage of discrimination complaints investigated/closed within 6 months of receipt</li> </ul>	44%	30%	80%	50%	70%	70%	70%
<b>Design and implement user-friendly practices</b>							
<ul style="list-style-type: none"> <li>Average rating by departments of their claims administration services (1-5 scale).</li> </ul>	4.8	4.7	4.8	0.1	4.7	4.8	4.8
<b>Improve employee well-being, satisfaction and engagement</b>							
<ul style="list-style-type: none"> <li>Average rating of DHR workshops by participants (1-5 scale)</li> </ul>	4.7	4.6	4.6	0.0	4.4	4.4	4.4
<ul style="list-style-type: none"> <li>Claims per 100 FTEs (full time equivalents)</li> </ul>	11.4	12.7	12.0	-0.7	11.5	11.0	11.0
<ul style="list-style-type: none"> <li>Workers' Compensation claims closing ratio</li> </ul>	109%	101%	103%	2%	100%	100%	100%
<b>Partner with others to solve problems</b>							
<ul style="list-style-type: none"> <li>Percent of grievances proceeding to arbitration in which the City prevails</li> </ul>	N/A	59%	44%	-15%	70%	70%	75%
<ul style="list-style-type: none"> <li>Percent of identified policy initiatives implemented through MOUs and other mechanisms</li> </ul>	N/A	100%	100%	0%	100%	100%	100%
<b>Retain top talent while shaping the future workforce</b>							
<ul style="list-style-type: none"> <li>Average time between examination announcement closing and list adoption, in months</li> </ul>	2.0	2.0	2.0	0.0	2.0	2.0	2.0
<ul style="list-style-type: none"> <li>Number of position classifications in the Civil Service Plan</li> </ul>	1,144	1,129	1,222	93	1,130	1,222	1,222
<ul style="list-style-type: none"> <li>Percent of wage rate calculations not requiring pay corrections</li> </ul>	100%	100%	100%	0%	100%	100%	100%
<ul style="list-style-type: none"> <li>Percentage of employees that are provisional</li> </ul>	0.004%	0.160%	0.170%	0.010%	0.005%	0.150%	0.150%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data may be unavailable for new measures created through this process



## HUMAN RIGHTS COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>HUMAN RIGHTS COMMISSION</b>							
<b>Community Safety Initiative</b>							
• # of employees for whom performance appraisals were scheduled	0	11	14	3	10	10	10
<b>Engineer for Equity</b>							
• Total Inquiries & Intakes	1,301	964	1,244	280	1,000	1,000	1,000
<b>Help Against Hate</b>							
• Number of Public Meetings and Forums lead by HRC in the Community	13	5	28	23	20	20	20
<b>Violence Prevention in LGBTQI Communities</b>							
• Total Number of Complaints Filed	65	47	47	0	50	50	50
• Total Number of Complaints Filed and Settled	7	4	7	3	10	10	10
<b>Youth Empowerment Programs</b>							
• Number of Education, Training & Awareness Events lead by HRC	20	41	31	-10	30	30	30
• Number of Reoccurring Committee and Collaborative Meetings staffed by HRC	28	50	42	-8	55	50	50



## HUMAN SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
HUMAN SERVICES (DHS)							
<b>Help residents access employment</b>							
• CalWorks: Current active CalWORKs caseload	3,726	3,381	3,061	-320	3,622	3,000	20,000
• WDD: Job placement rate for aided individuals receiving Workforce Development Division Services	79%	N/A	70%	N/A	60%	75%	75%
<b>Help residents reach economic stability</b>							
• 12-month job retention rate for subsidized employment clients	N/A	N/A	60.0%	60.0%	60.0%	60.0%	60.0%
• Average increase in earnings for graduates of subsidized employment program after 1 year	N/A	N/A	147.00%	147.00%	125.00%	125.00%	125.00%
• CAAP: CAAP SSI award rate (excluding pending cases)	N/A	N/A	83.6%	83.6%	80.0%	80.0%	80.0%
• CAAP: Current active CAAP caseload	5,214	4,929	4,948	19	4,742	4,770	4,770
• CAAP: Number of CAAP SSI Case Mgmt clients exiting county cash aid due to receipt of federal SSI benefits	514	562	448	-114	509	473	473
• CalFresh: Current active CalFresh caseload	30,460	30,412	30,623	211	34,161	29,450	29,450
• CalWorks: Percent of children receiving a CalWorks subsidy who are enrolled in licensed care	87.0%	N/A	N/A	N/A	60.0%	60.0%	60.0%
• Medi-Cal: Current active Medi-Cal caseload	121,377	121,480	114,746	N/A	130,930	117,280	117,280
• Number of public benefit applications approved during the reporting period (CAAP, CW, MC, CF and IHSS)	N/A	N/A	59,815	59,815	60,000	60,000	60,000
<b>Improve outcomes for children in the child welfare system</b>							
• FCS: Percent of children discharged from foster care to permanency within 12 months (out of all children who entered care during a 12-month period)	35.4%	N/A	N/A	N/A	37.0%	38.0%	39.0%
• FCS: Percent of long-term foster care children discharged to permanency (out of all children who had been in care for at least 24 months)	15.7%	25.0%	N/A	N/A	26.0%	27.0%	28.0%
<b>Improve service delivery, operations, and client experience</b>							
• Personnel: Number of employees for whom performance appraisals were scheduled	1,236	1,640	1,381	-259	2,000	2,000	2,000
• Personnel: Number of employees for whom scheduled performance appraisals were completed	1,367	1,483	1,119	-364	2,000	2,000	2,000
• Personnel: Percent of required bilingual positions filled	85.0%	92.0%	93.0%	1.0%	90.0%	90.0%	90.0%



## HUMAN SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Protect children from abuse and neglect</b>							
• FCS: Entry rate: Number of first-time entries to foster care per thousand children in the population <sup>1</sup>	2.1	2.0	1.8	-0.2	1.7	1.7	1.6
• FCS: In-care rate: Number of children in foster care on a given day per thousand children in the population	6.1	6.0	5.0	-1.0	4.8	4.7	4.5
• FCS: Recurrence of maltreatment: Of all children with a substantiated allegation during the 12-month period, the percent that had another substantiated allegation within 12 months	11.0%	N/A	N/A	N/A	11.0%	10.0%	10.0%
• FCS: Total number of children in foster care	913	838	748	-90	919	730	695
<b>EARLY CARE &amp; EDUCATION (OECE)</b>							
<b>Enable all families with children 0-5 years old to access Affordable high quality early care and education</b>							
• Percent of children ages 0 to 5 enrolled in City-funded high quality ECE programs	N/A	N/A	27.3%	N/A	25.0%	30.0%	35.0%
• Percent of subsidy-eligible children ages 0 to 5 receiving subsidies	N/A	N/A	65.5%	N/A	57.0%	65.0%	70.0%
<b>Increase the percentage of children who are school-ready</b>							
• Percent of SFUSD students assessed as kindergarten-ready	N/A	N/A	65.6%	N/A	65.6%	70.0%	75.0%

<sup>1</sup> FCS Entry Rate: The first-time entry rate for foster care reported for the fiscal year is based on results collected between January and December. The 2017-18 Actual value reflects results reported between January and December 2017.



## HUMAN SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
AGING & ADULT SERVICES (DAAS)							
<b>Maintain strong network of community-based services</b>							
• CLF: Number of unduplicated clients served by the Community Living Fund program in the past six months	414	400	416	16	425	425	425
• CLF: Percent of care plan problems resolved/addressed on average, after one year of enrollment in Community Living Fund	N/A	N/A	64.0%	N/A	80.0%	80.0%	80.0%
• CLF: Percent of clients with one or fewer admissions to an acute care hospital within a six month period	N/A	N/A	94.0%	N/A	80.0%	80.0%	80.0%
• IHSS: Current active In Home Support Services caseload	22,298	22,414	22,489	75	22,500	22,500	22,500
• IHSS: Percentage of IHSS applications processed within the mandated timeframe	81.0%	83.0%	76.0%	-7.0%	100.0%	100.0%	100.0%
• IHSS: Percentage of IHSS case reassessments completed within the mandated timeframe	95.0%	91.0%	90.0%	-1.0%	100.0%	100.0%	100.0%
• IR: Number of information and referral contacts regarding services for older adults and adults with disabilities (including follow-ups)	2,957	3,578	4,157	579	5,000	5,000	5,000
• IR: Number of program intakes completed for services for older adults and adults with disabilities	14,152	14,674	15,352	678	18,000	18,000	18,000
• IR: Percentage of calls to the DAAS Information and Referral Line abandoned	13.00%	7.00%	9.00%	2.00%	10.00%	10.00%	10.00%
• OOA: Number of home-delivered meals provided to older people	1,620,337	1,740,597	1,929,183	188,586	1,692,624	1,989,183	1,989,183
• OOA: Number of meals served at centers for older people	885,197	912,808	920,031	7,223	893,859	932,531	932,531
• OOA: Number of unduplicated clients enrolled in OOA programs	N/A	N/A	37,268	N/A	36,000	39,000	39,000
• OOA: Total number of enrollments in OOA services	N/A	N/A	73,390	N/A	70,000	76,000	76,000



## HUMAN SERVICES - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Protect populations from abuse, neglect, and financial exploitation</b>							
• APS: Percentage of initial face to face visits that were completed or attempted within the mandated timeframe	95%	87%	94%	7%	100%	100%	100%
• APS: Reports of abuse of seniors and adults with disabilities	7,251	7,427	7,713	286	7,000	7,000	7,000
• PA: Number of new referrals to the Public Administrator	375	462	463	1	350	450	450
• PA: Number of unique investigations active with the Public Administrator	737	752	795	43	650	800	800
• PC: Number of new referrals to the Office of the Public Conservator	133	128	158	30	150	150	150
• PC: Number of unique individuals with an active case with the Public Conservator (including referrals)	708	651	655	4	600	650	650
• PC: Percent of referrals that had a previous conservatorship within the prior year	20%	26%	20%	-6%	20%	25%	25%
• PG: Number of new referrals to the Public Guardian	N/A	N/A	78	N/A	100	105	115
• PG: Number of unique individuals with an active case with the Public Guardian (including all accepted referrals)	377	357	375	18	350	350	375
• PG: Percent of guardianship petitions filed within 30 days of receipt of completed referral	N/A	N/A	95%	N/A	80%	80%	80%
• RP: Number of unique cases active with the Representative Payee	1,361	1,349	1,345	-4	1,300	1,300	1,300
<b>Provide consumer-centered programming to best address needs</b>							
• CVSO: Number of unduplicated veterans that received assistance	2,940	2,769	3,060	291	2,700	3,000	3,000
• CVSO: Total ongoing monthly benefits awarded to veterans supported by CVSO	N/A	N/A	188,032	N/A	200,000	200,000	200,000
• PC: Percent of Public Conservator cases closed due to client stabilization (no longer gravely disabled)	N/A	N/A	68.0%	N/A	60.0%	60.0%	60.0%

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## JUVENILE PROBATION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>JUVENILE PROBATION</b>							
<b>Improve results for residents placed at Log Cabin Ranch</b>							
<ul style="list-style-type: none"> <li>Percent of Log Cabin Ranch graduates employed or enrolled in a vocational or educational program within 60 days of release</li> </ul>	N/A	N/A	85%	N/A	100%	100%	100%
<b>Improve the quality of customer service to youth and their families</b>							
<ul style="list-style-type: none"> <li>Percentage of grievances processed within three business days after grievance is filed</li> </ul>	100%	100%	100%	0	97%	97%	100%
<b>Provide a safe and secure environment for staff and detainees</b>							
<ul style="list-style-type: none"> <li>Percent of permanent staff out on Workers Compensation</li> </ul>	3.9%	4.3%	3.8%	-0.5%	2%	2%	2%
<ul style="list-style-type: none"> <li>Juvenile hall population</li> </ul>	52	45	45	0	49	55	50
<ul style="list-style-type: none"> <li>Percent of Juvenile Justice Center youth grievances processed within two business days after filing</li> </ul>	77%	100%	100%	0	100%	100%	100%
<b>Provide needed staffing for JPD's two residential services</b>							
<ul style="list-style-type: none"> <li>Number of hours worked by on call staff in Juvenile Hall &amp; Log Cabin Ranch</li> </ul>	N/A	N/A	15,738	N/A	11,000	11,000	11,000
<b>Reduce overtime expenditures in the entire department</b>							
<ul style="list-style-type: none"> <li>Annual overtime expenditures</li> </ul>	\$1,593,626	\$1,481,287	\$1,751,375	\$270,088	\$1,400,000	\$1,400,000	\$1,400,000
<ul style="list-style-type: none"> <li>Number of overtime hours incurred across the department</li> </ul>	N/A	33,403	30,112	-3,291	N/A	41,552	40,929
<b>Successful Completion of Probation</b>							
<ul style="list-style-type: none"> <li>Average length of stay (in days) from disposition to placement of youth in juvenile hall awaiting out of home placement</li> </ul>	34	24	28.5	4.5	45	45	45
<b>Utilize probation services and community resources to assist youth in successfully navigating probation.</b>							
<ul style="list-style-type: none"> <li>Percentage of youth who successfully complete the Evening Report Center Programs</li> </ul>	78%	63%	56%	-7%	78%	79%	79%



## LAW LIBRARY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
LAW LIBRARY							
<b>Promote access to justice for all San Franciscans</b>							
<ul style="list-style-type: none"> <li>Weekly hours of operation staffed by legal professionals to meet user needs</li> </ul>	N/A	N/A	52	N/A	52	52	52
<b>Promote community legal education</b>							
<ul style="list-style-type: none"> <li>Number of legal education program attendees</li> </ul>	N/A	N/A	297	N/A	210	210	220
<ul style="list-style-type: none"> <li>Patrons rating of legal seminars &amp; educational programs</li> </ul>	N/A	N/A	99.0%	N/A	80.0%	75.0%	75.0%
<b>Provide comprehensive and readily accessible legal information resources</b>							
<ul style="list-style-type: none"> <li>Amount of webpage and catalog searches and in-library computer legal research usage</li> </ul>	173,358	159,546	133,393	-26,153	145,000	100,000	100,000
<b>Provide free access to extensive legal databases</b>							
<ul style="list-style-type: none"> <li>Amount of legal database research transactions</li> </ul>	N/A	N/A	147739	N/A	96	125000	150000



## MAYOR - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>FIX-IT-TEAM</b>							
<b>Create a Fix-It model centered on resident satisfaction and empowerment</b>							
• Number of projects initiated in partnership with CBOs to accomplish Action Plans	N/A	5	26	21	20	20	20
<b>Develop an equitable and transparent framework to prioritize Fix-It zones</b>							
• Number of priority Fix-It zones identified to address neighborhood quality of life concerns	N/A	N/A	20	N/A	20	10	10
<b>Improve the City's response to safety and cleanliness service requests</b>							
• Number of Action Plans completed	N/A	5	25	20	25	10	10
• Number of Public Works Corridor Ambassadors (street cleaners) trained to improve the effectiveness of their services	N/A	10	27	17	21	30	30
<b>HOUSING &amp; COMMUNITY DEVELOPMENT</b>							
<b>Create permanently affordable housing</b>							
• Number of loans or other types of assistance to first time homebuyers	N/A	N/A	96	96	150	125	125
• Number of new BMR ownership units created by private developers	N/A	N/A	68	N/A	60	46	47
• Number of new BMR rental units created by private developers	N/A	N/A	254	N/A	300	210	220
• Number of newly constructed low and moderate-income rental units completed with public financial assistance	251	656	447	-209	364	546	504
<b>Foster healthy communities and neighborhoods</b>							
• Number of community facilities and public space improvement projects assisted with capital funding	N/A	N/A	15	N/A	18	20	20
• Number of individuals that received services related to fostering healthy communities and neighborhoods	N/A	N/A	8,095	N/A	8,128	8,100	8,100
<b>Improve access to affordable housing</b>							
• Number of individuals that received services related to accessing affordable housing	N/A	N/A	11,315	N/A	8,611	8,600	8,600
<b>Preserve affordable housing</b>							
• Number of low-and-moderate income rental units rehabilitated or preserved with public financial assistance	105	638	1,576	938	1,324	2,045	107
<b>Promote self-sufficiency for all and protect rights</b>							
• Number of individuals that received services related to self sufficiency and protection of rights	N/A	N/A	15,549	N/A	13,803	13,800	13,800

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## MUNICIPAL TRANSPORTATION AGENCY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
MUNICIPAL TRANSPORTATION AGENCY							
<b>1. Create a safer transportation experience for everyone</b>							
• Muni collisions per 100,000 vehicle miles	6.57	6.78	6.00	-0.78	3.50	6.40	6.10
• SFPD-reported Muni-related crimes per 100,000 miles	6.43	4.56	4.23	-0.33	5.30	4.30	4.10
• Workplace injuries per 200,000 hours	12.8	12.4	12.9	0.5	11.3	12.2	12.0
<b>2. Make transit and other sustainable modes of transportation the most attractive and preferred means of travel</b>							
• Hazardous traffic signal reports: % responded to and repaired within two hours	97%	98%	99%	1%	98%	92%	92%
• Muni on-time performance	59.8%	57.3%	56.1%	-1.2%	85.0%	85.0%	85.0%
• Muni total annual ridership	232,348,185	225,786,000	N/A*	N/A	241,735,052	230,301,897	241,591,206
• Non-private auto mode share	54%	57%	N/A**	N/A	50%	58%	60%
• Parking meter malfunction reports: % responded to and repaired within 48 hours	82%	91%	88%	-3%	86%	90%	90%
• Percentage of scheduled service hours delivered	99.0%	98.9%	97.5%	-1.4%	98.5%	98.5%	98.5%
• Percentage of transit trips with bunching on the Rapid Network	5.40%	5.88%	5.85%	-0.03%	N/A: Redefining Measure Methodology		
• Percentage of transit trips with gaps on the Rapid Network	16.90%	18.13%	16.93%	-1.2%			
• Traffic and parking control requests: % investigated and responded to within 90 days	55%	82%	86%	3%	83%	80%	80%
<b>3. Improve the quality of life and environment in San Francisco and the region</b>							
• Muni cost per revenue hour	\$229.37	\$220.39	N/A*	N/A	\$202.82	\$229.21	\$238.02
• Muni cost per unlinked trip	\$3.38	\$3.54	N/A*	N/A	\$2.83	\$3.68	\$3.82
• Muni farebox recovery ratio	26.2%	24.5%	N/A*	N/A	32.0%	26.7%	26.7%
<b>4. Create a workplace that delivers outstanding service</b>							
• Employee Rating: Overall employee satisfaction (%)	54%	53%	N/A***	N/A	N/A***	55.00%	57.00%

N/A\*: Data for this measure is reported using the SFMTA's data submission to the Federal Transit Administration's (FTA) National Transit Database. 2017-2018 figures will become available upon the conclusion of the FTA's standard review and verification of SFMTA data.

N/A\*\*: 2017-2018 results will be available in early 2019.

N/A\*\*\*: At the time of publication, the survey is underway; 2017-2018 results will become available in early 2019. This measure's reporting methodology changed in 2018; 2017-2018 target based on new reporting methodology is not available.



## POLICE ACCOUNTABILITY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
POLICE ACCOUNTABILITY							
<b>Address civilian complaints of police misconduct professionally and efficiently</b>							
• Number of Cases Closed During the Reporting Period	602	612	600	-12	468	432	432
• Number of Cases Closed During the Reporting Period per FTE Investigator	38	36	39	3	36	36	36
• Number of Cases Mediated During the Reporting Period	44	32	17	-15	60	60	60
• Number of Cases Sustained During the Reporting Period	60	71	38	-33	N/A	N/A	N/A
• Percentage of Sustained Cases Completed within the One-Year Statute of Limitations Under Government Code 3304	100%	99%	100%	1%	100%	100%	100%
• Percentage of Sustained Cases that Resulted in Corrective or Disciplinary Action by the Chief or Police Commission	100%	97%	73%	-24%	90%	90%	90%
<b>Facilitate corrective action in response to complaints</b>							
• Number of Findings of Policy, Procedure, or Practice Failure Identified in the DPA Caseload During the Reporting Period	4	6	6	0	N/A	N/A	N/A
• Number of Policy, Procedure, and Practice Findings Presented to SFPD or Police Commission During the Reporting Period	39	13	29	16	N/A	N/A	N/A



## POLICE - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
POLICE							
<b>Improve Responsiveness</b>							
• Ensure the safety of persons riding public transportation (MUNI) in the City; offenses reported as per 1,000 riders	0.08	0.92	1.70	0.78	1.80	0	0
• Number of moving citations issued	108,001	94,430	63,849	-30,581	N/A	N/A	N/A
• Number of traffic collisions that result in fatalities	37	19	20	1	18	0	0
• Number of traffic collisions that result in injuries*	3,031	3,350	N/A*	N/A	3,200	2,220	1,998
• Response time: Priority A calls (in seconds)	297	312	328	16	240	240	240
• Response time: Priority B calls (in seconds)	583	338	653	315	376	470	470
<b>Measure and Communicate</b>							
• Firearm seizures	1,018	1,267	1,266	-1	1,010	1,030	1,050
• Number of 'driving under the influence' arrests	554	456	381	-75	550	550	550
• Percentage of citations for top five causes of collisions*	39.6%	52.0%	N/A*	N/A	50%	50%	50%
• UCR: Number of UCR homicides per 100,000 population	6.2	7.9	4.9	-3.0	N/A	N/A	N/A
• UCR: Number of UCR Part I property offenses reported	48,934	52,499	50,540	-1,959	51,914	50,617	49,352
• UCR: Number of UCR Part I property offenses reported per 100,000 population	5,658.3	5,979.6	5,714.7	-264.9	6,001	5,851	5,705
• UCR: Number of UCR Part I violent offenses reported per 100,000 population	725.9	716.2	713.8	-2.4	768	749	731
• UCR: Number UCR Part I violent offenses reported	6,278	6,272	6,298	26	6,659	6,493	6,331

\* SFPD has started using a new collision reporting system in 2nd quarter of 2018. Due to the new system and delay of receiving collision reports, data for the second quarter of 2019 has not been completely captured in the system yet.



## PORT - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
PORT							
<b>Economic Vitality: Attract and retain maritime and non-maritime commerce to contribute to the long term viability of the Port and the City</b>							
• Overall Port Vacancy Rate	9%	9%	15%	6%	6%	13%	9%
• Total automobiles imports and exports	N/A	N/A	34,039	N/A	N/A	50,000	60,000
• Total cargo tonnage - Bulk	1,509,471	1,336,307	1,539,106	202,799	1,500,000	1,550,000	1,596,500
• Total number of cruise ship calls	80	77	78	1	75	86	86
• Total number of cruise ship passengers	293,325	271,756	275,408	3,652	270,000	290,000	290,000
<b>Engagement: Promote the richness the Port has to offer through education, marketing, and maintaining strong relationships with Port users and stakeholders</b>							
• Number of presentations to community groups	N/A	N/A	50	N/A	N/A	50	50
• Number of social media followers	N/A	N/A	268,580	N/A	N/A	300,000	300,000
• Total number of community meetings held to discuss ongoing Port projects and programs	24	43	43	N/A	30	32	32
<b>Livability: Ensure Port improvements result in advances in the environment, social equity and quality of life for San Francisco residents and visitors</b>							
• Total number of ferry passengers transiting through Port managed facilities	2,722,237	2,830,839	5,397,267	2,566,428	2,976,700	5,389,269	5,550,947
<b>Renewal: Enhance and balance the Port's maritime and economic purpose, rich history, and its changing relationship with the City, so the waterfront continues to be a treasured destination.</b>							
• Annual Capital Budget	\$38,492,151	\$38,765,384	\$28,127,281	(\$10,638,103)	\$28,127,281	\$49,138,200	\$20,152,694
• Cubic feet of pile and deck removed per fiscal year	N/A	N/A	98,690	N/A	N/A	100,000	25,000
• Maintenance cost per square foot of Port facilities (in dollars)	\$0.82	\$0.88	\$0.93	\$0.05	\$0.95	\$0.96	\$1.01
• Number of unscheduled repairs of sewer pumps	6	17	14	-3	8	12	12
• Percentage of preventative maintenance of sewer pumps performed on schedule	86%	80%	57%	-23%	95%	95%	95%
• Total number of projects in defined development process	13	13	13	0	13	13	13
<b>Stability: Maintain the Port's financial strength for future generations by addressing the growing backlog of deferred Port maintenance and managing waterfront assets to meet the City's and the Port's long-term goals</b>							
• Net Portwide Revenue/Designation to Capital (Gross Revenues minus Gross Expenditures, in millions)	N/A	N/A	\$25.98	N/A	\$16.20	\$20.97	\$23.58
• Net Revenue, Real Estate (Gross Revenues minus Gross Expenditures in millions)	N/A	\$70.63	\$60.11	N/A	\$62.70	\$68.36	\$70.75
• Outstanding receivables as a percent of annual billed revenue	3.49%	4.58%	0.78%	-3.80%	5.00%	3.00%	3.00%
• The Port's debt service coverage ratio	7.81	7.80	7.00	-0.80	8.03	8.03	8.41

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



# PUBLIC DEFENDER - Summary Year End Report

## Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
PUBLIC DEFENDER							
<b>Advocate for Clients' Release</b>							
• Clients provided pre-arraignment legal consultation	N/A	N/A	1,816	N/A	1,400	1,800	2,000
• Number of bail motions filed by the Bail Unit	N/A	N/A	905	N/A	700	750	800
<b>Provide alternatives to incarceration</b>							
• Number of carryover participants in Drug Court	78	91	98	7	110	80	80
• Number of dismissals of Drug Court client cases	56	50	57	7	60	30	30
• Number of Drug Court cases in bench warrant status	237	107	79	-28	75	70	60
• Number of new participants in Drug Court	181	106	116	10	120	120	120
<b>Provide expungement services</b>							
• Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	6,394	6,804	6,185	-619	6,200	6,300	6,300
• Number of motions filed on behalf of the clients under Clean Slate	1,407	1,548	1,511	-37	1,100	1,200	1,400
<b>Provide immigration representation</b>							
• Total applications for immigration relief filed	N/A	N/A	92	N/A	N/A	135	135
• Total immigration bond hearings held	N/A	N/A	105	N/A	N/A	180	180
<b>Provide Re-entry Services to Clients</b>							
• Number of clients evaluated for referral to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	303	312	303	-9	300	300	300
• Number of clients referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	222	243	227	-16	200	200	200
<b>Provide Services for Children of Incarcerated Parents</b>							
• Number of clients evaluated for referral and referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	77	71	78	7	80	80	80
<b>Provide training to staff</b>							
• Number of training programs offered to staff	158	166	171	5	158	158	166
<b>Represent defendants effectively</b>							
• Number of felony matters handled	8,862	9,159	9,697	538	9,944	9,944	8,633
• Number of juvenile matters handled	3,680	3,146	3,480	334	3,618	3,801	3,838
• Number of mental health clients represented	3,120	3,017	3,664	647	3,000	3,000	3,000
• Number of misdemeanor matters handled	5,024	5,062	4,482	-580	5,676	5,050	4,598



## PUBLIC HEALTH - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
PUBLIC HEALTH - PROGRAM							
<b>Ensure Equitable Access to All</b>							
<ul style="list-style-type: none"> <li>Percentage of Black/African-American patients with hypertension who have Blood Pressure control</li> </ul>	58%	62%	63%	1%	68%	68%	68%
<ul style="list-style-type: none"> <li>Percentage of San Francisco Residents with Health Insurance</li> </ul>	95.2%	97.4%	96.4%	-1%	96.0%	96.7%	96.7%
<b>Protect &amp; Promote the Health of all San Franciscans</b>							
<ul style="list-style-type: none"> <li>Total enrollees in the San Francisco Health Network (the City's health system)</li> </ul>	91,854	94,138	94,383	245	95,500	93,000	93,000
<ul style="list-style-type: none"> <li>Number of participants in the Healthy San Francisco program for uninsured residents</li> </ul>	13,264	13,571	13,757	186	13,755	13,100	13,100
<ul style="list-style-type: none"> <li>Number of children who receive dental screening, fluoride varnish, education or sealant</li> </ul>	7,290	9,297	9,286	-11	7,500	9,000	9,000
<ul style="list-style-type: none"> <li>Number of new HIV diagnoses<sup>1</sup></li> </ul>	N/A	N/A	221	N/A	N/A	200	180
<ul style="list-style-type: none"> <li>Percent of HIV infected patients who are virally suppressed within one year of diagnosis<sup>2</sup></li> </ul>	N/A	N/A	85%	N/A	N/A	85%	85%
<ul style="list-style-type: none"> <li>Number of complaint investigations performed by the Healthy Housing and Vector Control Program</li> </ul>	N/A	3,449	3,515	66	3,346	3,500	3,500
<ul style="list-style-type: none"> <li>Percentage of Healthy Housing and Vector Control Program complaints abated within 30 days</li> </ul>	N/A	66%	67%	1%	70%	70%	70%
<ul style="list-style-type: none"> <li>Staff time dedicated to identifying unregulated hazardous materials storage facilities (in hours)</li> </ul>	N/A	N/A	429	N/A	600	500	500

N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historic data is unavailable for this new measure.

<sup>1</sup> Data is collected annually based on calendar year (CY). The data shown is for CY 2017. Target values are for CY 2018 and CY 2019.

<sup>2</sup> Data is collected annually based on calendar year (CY) diagnoses. The data shown is for diagnoses made in CY 2016. Target values are for those newly diagnosed in CY 2017 and CY 2018.



## PUBLIC HEALTH - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Provide San Franciscans with World-Class Care</b>							
• Average Daily Population at Laguna Honda Hospital	756	759	760	1	755	755	755
• Average length of stay (in days) for skilled nursing facility (SNF) rehab patients at Laguna Honda Hospital	71	68	86	18	60	60	60
• Average Daily Population at Zuckerberg San Francisco General Hospital	311	292	303	11	285	287	287
• Zuckerberg San Francisco General Hospital's General Occupancy Rate	97%	102%	106%	4%	85%	95%	95%
• Percentage of time that Zuckerberg San Francisco General Hospital's Emergency Department is unable to accept lower-priority emergency cases	35%	59%	51%	-8%	40%	40%	40%
• Percentage of patients connected to Urgent Care within same or next day	N/A	95%	96%	1%	95%	95%	95%
• Percentage of primary care providers that receive an overall rating of 9 or 10 on the San Francisco Health Network patient satisfaction survey	71%	73%	74%	1%	75%	82%	84%
• Number of jail health screenings	14,397	13,633	13,605	-28	15,000	13,000	12,800
• Number of unique mental health clients in treatment	23,751	22,340	21,368	-972	26,000	22,000	22,000
• Percentage of new mental health clients who are homeless	12%	21%	24%	3%	20%	28%	33%
• San Francisco residents under 19 years of age receiving services provided by Children's Mental Health Services	4,671	4,558	4,076	-482	5,000	4,400	4,400
• Number of unique substance abuse clients in treatment	7,407	7,056	6,515	-541	8,500	7,000	7,000
• Percentage of substance abuse clients responding to surveys that report satisfaction with quality of services	94%	92%	83%	-9%	70%	92%	92%
• Percentage of homeless clients among substance abuse treatment admissions	36%	23%	50%	27%	37%	35%	39%
• Total units of substance abuse treatment services provided	1,489,522	1,336,651	1,322,547	-14,104	1,400,000	1,300,000	1,300,000

N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historic data is unavailable for this new measure.



## PUBLIC LIBRARY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
PUBLIC LIBRARY - PROGRAM							
<b>Be the Premier Public Library in the Nation</b>							
• How patrons rate the quality of library staff assistance at the Main Library on a scale of 1-10	8.30	7.30	8.30	1.00	8.50	8.50	8.50
• How patrons rate the quality of library staff assistance in the branch libraries and Bookmobiles on a scale of 1-10	9.25	9.40	9.40	0.00	9.00	9.00	9.00
• Number of persons entering branch libraries including Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	4,691,830	4,636,978	4,613,020	-23,958	5,000,000	4,500,000	4,450,000
• Number of persons entering the Main Library	1,670,743	1,573,547	1,510,224	-63,323	1,700,000	1,500,000	1,550,000
• Number of questions answered annually at the Main Library and branch libraries including Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	2,437,595	1,967,349	2,212,303	244,954	1,750,000	1,500,000	1,500,000
<b>Engage Youth in Learning, Workforce &amp; Personal Growth</b>							
• Number of children and teens receiving instruction via school visits or library visits	93,162	90,576	81,363	-9,213	94,000	83,000	85,000
• Number of programs provided (youth)	9,150	12,729	13,444	715	13,000	13,200	13,500
• Number of youth attending programs	300,409	443,304	430,882	-12,422	450,000	432,000	434,000
<b>Excel in Management and Professional Development</b>							
• Expenditures per Number of Visits	\$16.67	\$20.29	\$20.66	\$0.37	\$21.97	\$26.56	\$25.00
<b>Provide Access to Innovative Information Services</b>							
• Average number of wi-fi users per day at the Main and Branch Libraries	5,754	6,601	13,309	6,708	6,800	13,000	13,500
• Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	652,985	552,013	552,378	365	560,000	550,000	550,000
<b>Provide Facilities to Meet 21st Century Needs</b>							
• How patrons rate the cleanliness and maintenance of library facilities on a scale of 1 to 10	8.1	8.4	8.7	0.3	8.2	8.4	8.4
• Number of security incidents reported in Library facilities	1,515	1,621	2,031	410	1,589	1,689	1,600



## PUBLIC LIBRARY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Support &amp; Celebrate Reading and Learning</b>							
• Circulation of eBooks and eMedia	1,869,803	2,318,749	2,908,543	589,794	2,900,000	3,400,000	3,900,000
• Circulation of physical books and materials	8,908,625	8,495,266	8,183,863	-311,403	8,000,000	7,600,000	7,400,000
• Number of people attending adult programs	68,583	79,871	83,778	3,907	55,000	80,000	81,000
• Number of physical items in languages other than English added to the library's collection	61,554	63,154	63,817	663	58,000	60,000	60,000
• Number of programs provided (adult)	4,399	5,087	5,647	560	4,600	5,500	5,600
• Number of uses of the Library's subscription databases by staff and public	7,528,600	4,140,393	4,834,180	693,787	4,400,000	4,800,000	5,000,000



**PUBLIC UTILITIES COMMISSION - Summary Year End Report**

**Performance Measures**

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>PUBLIC UTILITIES COMMISSION</b>							
<b>Achieve Organizational Excellence</b>							
• CR3.1 Billing Accuracy (water/wastewater/power)= Billing Error Rate (Number of error-driven billing adjustments per 10,000 bills)	14.00	4.80	7.74	2.94	10.00	10.00	10.00
• CR3.4 Water meter reading accuracy (Number of errors per 1,000 reads)	0.37	0.41	0.57	0.16	0.001	0.001	0.001
• GM1.2a Incidents of, and fines or non-monetary sanctions for non-compliance with applicable laws and regulations	4.00	2.00	11.00	9.00	0	0	0
• GM1.2b Drinking water quality compliance rate (percent days in full compliance with drinking water standards)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• GM3.1a Percent completion within 45 days from Commission Award to Certification of components of professional service contracts that are within SFPUC control	56.10%	56.10%	11.40%	-44.70%	70.00%	20.00%	30.00%
• GM3.1b Percent completion within 60 days from Commission Award to Certification of components of construction contracts that are within SFPUC control	64.00%	64.00%	14.30%	-49.70%	70.00%	25.00%	35.00%
• IA 2.2b Deviation in actual vs. planned facilities and project expenditures (in Millions): WSIP Regional	\$5,800,000	\$28,435,000	\$10,000,000	(\$18,435,000)	\$144,300,000	\$8,500,555	\$143,739,256
• IA2.2a Deviation in actual vs. planned facilities and project expenditures (in Millions): WSIP Local including LWS	(\$23,900,000.00)	(\$830,000.00)	\$39,000,000.00	\$39,830,000.00	\$67,151,000.00	\$395,000.00	N/A
• IA2.2c Deviation in actual vs. planned facilities and project expenditures (in Millions): SSIP	\$62,600,000.00	\$140,800,000.00	\$186,000,000.00	\$45,200,000.00	\$372,000,000.00	\$399,532,000.00	\$350,782,000.00
• IA2.2d Deviation in actual vs. planned facilities and project expenditures (in Millions): WWE	\$600,000.00	\$700,000.00	\$10,700,000.00	\$10,000,000.00	\$11,900,000.00	\$10,700,000.00	N/A
• IA2.4a Percent deviation in actual vs. planned capital facilities and project schedules: WSIP Local	-0.40%	0.24%	99.87%	99.63%	100.00%	100.00%	100.00%
• IA2.4b Percent deviation in actual vs planned capital facilities & project schedules: WSIP Regional	-0.10%	0.60%	91.20%	90.60%	96.20%	93.79%	93.81%
• IA2.4c Percent deviation in actual vs. planned capital facilities and project schedules: WVECIP (including SSIP)	0.10%	3.00%	97.29%	94.29%	100.00%	100.00%	100.00%
• WP4.2a Recordable injury rate (# recordable/100 employees)	5.80	5.80	1.20	-4.60	5.80	1.20	1.20



**PUBLIC UTILITIES COMMISSION - Summary Year End Report**

**Performance Measures**

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Act as Environmental Stewards</b>							
• EN 12.2b Total electricity reduction achieved by customers (in MWh)	1,640.00	1,908.00	1,114.00	-729.00	1,500.00	1,500.00	1,500.00
• EN 12.2c Total gas reduction achieved by customers (in therms)	41,609.00	28,585.00	199,824.00	171,239.00	37,500.00	37,500.00	37,500.00
• EN10.1 Number of unauthorized discharges from the combined sewer system	2	3	4	1	0	0	0
• EN10.2 Percent of annual wet and dry weather flow treated before discharged per year (by level of quality)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• EN12.1b Average monthly electricity used per SFPUC street light (in kWh)	57.89	56.03	43.35	-12.68	50.00	50.00	50.00
• EN12.2a Annual peak load reduction (in kW)	122.00	171.00	177.00	6.00	100.00	100.00	100.00
• EN16.1a Annual greenhouse gas (GHG) emissions due to SFPUC's electricity and/or natural gas consumption for provision of all SFPUC services (metric tons CO2e), excluding fleet fuel consumption	1,823.00	N/A	N/A	N/A	N/A	N/A	N/A
• EN16.1b Annual greenhouse gas (GHG) emissions due to fleet fuel consumption (metric tons CO2e)	5,106.00	N/A	N/A	N/A	N/A	N/A	N/A
• EN17.1a Direct energy consumption broken down by source = Energy Intensity (EI metric): MWh energy used per million gallons of water delivered (In-City Retail Water)	1.11	1.25	1.10	-0.15	1.12	1.12	1.07
• EN17.1c Direct energy consumption broken down by source = Energy Intensity (EI metric): MWh energy used per million gallons wastewater treated	2.00	2.00	2.20	0.20	2.10	2.10	2.10
• EN17.3a Percent of laptops, desktops, and monitors that meet the EPEAT Gold standard	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• EN17.3b Percent of printers and servers that meet the Climate Savers Computing Base standard	100.00%	95.00%	95.00%	0.00%	95.00%	95.00%	95.00%
• EN6.1b Total amount of water sold to San Francisco residential customers in gallons per capita per day (gpcd)	40.53	40.78	41.51	0.73	50.00	50.00	50.00
• EN8.2 Percent of total water supplied by alternative sources to retail customers	3.24%	2.64%	2.60%	-0.04%	3.50%	3.60%	3.80%
• EN9.4 Percent biosolids (the residual, semi-solid material left from the sewage treatment process) going to beneficial reuse	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• GM4.4 Percent of power supplied vs. forecasted	101.00%	100.00%	99.00%	-1.00%	95.00%	95.00%	95.00%



**PUBLIC UTILITIES COMMISSION - Summary Year End Report**

**Performance Measures**

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Build an Effective Workforce</b>							
• CY3.1a Percent labor hours worked by SFPUC Service Territory Residents as a percent of all hours worked	48.00%	51.00%	50.00%	-1.00%	50.00%	50.00%	50.00%
• CY3.1b Percent apprentice labor hours worked by WSIP PLA Service Territory Residents Apprentices as a percent of all Apprentice hours worked.	71.00%	73.00%	72.00%	-1.00%	50.00%	50.00%	50.00%
• CY3.2a Labor hours worked by local residents as percent of all hours worked	40.00%	42.00%	43.00%	1.00%	30.00%	30.00%	30.00%
• CY3.2b Labor hours worked by local resident apprectices as a percent of all aprectice hours worked.	70.00%	69.00%	68.00%	-1.00%	50.00%	50.00%	50.00%
<b>Foster Trust and Engement with Stakeholders</b>							
• Percentage of retail customers that rate SFPUC services as "good" or "excellent"	85%	86%	85%	-1%	90%	90%	90%
<b>Maintain Financial Sustainability</b>							
• Average residential water and wastewater bill as a percent of median income in San Francisco	1.27%	1.35%	1.43%	0.08%	1.44%	1.50%	1.55%
• CR6.3a Percent of water rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• CR6.3b Percent of wastewater rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• CR6.3c Percent of power rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	72.00%	68.00%	76.00%	8.00%	77.00%	77.00%	77.00%
• SFPUC Cost per gallon of wastewater	0.01340	0.01460	0.01658	0.00198	0.01660	0.01773	0.01917
• SFPUC Cost per gallon of water	0.01040	0.01150	0.01224	0.00074	0.01230	0.01325	0.01442
• SFPUC Cost per Kilowatt hour of electricity	0.13990	0.1586	0.16819	.00959	0.15390	0.17306	0.17825
<b>Provide Reliable Services and Assets</b>							
• IA5.1a Preventive maintenance ratio for Water (percent)	90.30%	90.46%	91.36%	0.90%	95.00%	95.00%	95.00%
• IA5.1b Preventive maintenance ratio for Wastewater (percent)	48.30%	31.00%	29.00%	-2.00%	51.00%	58.00%	58.00%
• IA5.3a Distribution system renewal and replacement rate for water mains (percent)	1.00%	0.87%	8.80%	7.93%	1.17%	0.91%	0.91%
• IA5.3b System renewal and replacement rate for Wastewater (miles)	19.50	17.10	16.10	-1.00	15.00	15.00	15.00



## PUBLIC WORKS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Be the Best Place to Work</b>							
• # of employees for whom performance appraisals were scheduled (Public Works)	1,095	1,241	1,156	-85	1,303	1,370	N/A
• # of employees for whom scheduled performance appraisals were completed (Public Works)	998	1,054	967	-87	1,303	1,370	N/A
• Lost Workday Rate (due to injury or illness)	N/A	1.0	2.0	1.0	1.0	1.9	1.8
• Preventable motor vehicle accident rate per 100 vehicles in Public Works fleet	N/A	10.5	10.3	-0.2	10.0	9.8	9.3
<b>Drive Innovation &amp; Exceptional Service</b>							
• Cost per block paved by BSSR *	\$22,833	\$23,550	N/A	N/A	\$26,200	\$27,000	N/A
• Map backlog as a percentage of all active maps	15%	11%	13%	2%	10%	10%	10%
• Percent of all approvals for property subdivisions and condominium conversions issued within 50 days	77%	86%	78%	-8%	80%	90%	90%
• Percentage of street use complaints responded to within service level agreement time frames	76%	98%	94%	-4%	90%	95%	95%
• Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the Architect-Engineer cost estimate	N/A	N/A	55%	55%	77%	77%	77%
• Percentage of decisions rendered on street use permit requests within established time frames	96%	96%	98%	2%	91%	95%	95%
• Percentage of graffiti requests abated within 48 hours (public property)	79%	86%	92%	6%	95%	95%	95%
• Percentage of graffiti requests on private property inspected within three days	96%	93%	98%	5%	95%	95%	95%
• Percentage of pothole service requests responded to within 72 hours	92%	93%	95%	2%	90%	90%	90%
• Percentage of projects for which contracts are awarded on first bid solicitation	47%	80%	75%	-5%	60%	85%	85%
• Percentage of street cleaning requests abated within 48 hours	94%	84%	73%	-11%	95%	95%	95%

\* Financial data on cost per block paved by BSSR are unavailable at this time.



## PUBLIC WORKS - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Improve &amp; Inspire Stewardship of Public Spaces</b>							
• Number of blocks of City streets paved or preserved	721	704	608	-96	600	500	500
• Number of curb miles mechanically swept	164,526	158,974	158,454	-520	156,342	159,260	159,500
• Number of pothole service orders received	1,679	2,737	2,111	-626	3,746	2,325	2,560
• Number of street trees planted by Public Works	522	375	1,650	1,275	762	762	762
• Pavement Condition Index (PCI)	68	69	* 74	5	74	74	74
• Percent of San Franciscans who rate the cleanliness of their neighborhood streets and sidewalks as good or very good (Biennial City Survey)	N/A	51%	N/A	N/A	N/A	51%	N/A
• Percent of San Franciscans who rate the condition of their neighborhood sidewalk pavement and curb ramps as good or very good (Biennial City Survey)	N/A	56%	N/A	N/A	N/A	56%	N/A
• Percentage of buildable locations with curb ramps in good condition	N/A	N/A	64%	N/A	65%	65%	65%
• Volume of graffiti service orders received (private)	9,942	18,852	17,800	-1,052	21,963	25,916	30,000
• Volume of graffiti service orders received (public)	13,405	16,381	19,487	3,106	16,990	18,689	20,000
• Volume of street cleaning requests	82,553	98,713	145,678	46,965	103,903	160,000	180,000

\*Pavement Condition Index: In 2017 the regional Metropolitan Transportation Commission revised how Pavement Condition Index (PCI) scores are calculated to better reflect federal standards. San Francisco used the new methodology in 2017, resulting in an apparent jump from a score of 69 to 74. However, the actual conditions of streets remain the same overall – the new score of 74 is equivalent to the previous score of 69.



## RECREATION AND PARK COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
RECREATION AND PARK COMMISSION							
<b>Inspire Investment</b>							
• Number of recreation and park volunteer hours	181,146	203,247	252,225	48,978	186,000	190,000	195,000
• Rate of Engagement: number of digital media recipients	129,634	155,117	153,788	-1,329	N/A	94,000	95,000
• Rate of Engagement: number of public meetings for in-person engagement	468	959	667	-292	N/A	450	450
• Rate of Engagement: number of social media followers	20,580	24,091	31,843	7,752	N/A	31,000	33,000
<b>Inspire Place</b>							
• Annual work order completion rate	N/A	N/A	79.0	79.0	0	74.0	73.0
• Citywide Average Park Score	87%	89%	89%	0%	87%	87%	87%
• Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	\$14,831	\$15,699	\$16,087	\$388	\$16,000	\$16,000	\$16,300
• Park acres per 1,000 residents	N/A	4.0	4.7	0.7	4.0	4.7	4.1
• Percentage of graffiti work orders completed within 48 hours	85%	78%	76%	-2%	75%	75%	75%
• Percentage of San Franciscans who rate the condition of recreation center and clubhouse buildings as good or excellent (biennial City Survey)	N/A	74%	N/A	N/A	N/A	70%	N/A
• Percentage of San Franciscans who rate the quality of the City's park landscaping and plantings as good or excellent (biennial City Survey)	N/A	80%	N/A	N/A	N/A	80%	N/A
• Percentage of seismically updated recreation facilities	58%	65%	65%	0%	74%	74%	74%
<b>Inspire Play</b>							
• Number of recreation course registrations	61,197	53,074	63,775	10,701	60,000	60,000	61,000
• Percentage of program registrants receiving scholarships	N/A	N/A	10%	10%	10%	10%	10%
• Percentage of recreation courses with 70% capacity of class size	80%	71%	79%	8%	70%	70%	70%
• Satisfaction rate among recreation program participants	N/A	92%	92%	0%	92%	92%	92%
• Total number of park facility permits issued (picnic tables, playfields, special events)	94,485	91,741	92,514	773	90,000	92,000	92,000



## RECREATION AND PARK COMMISSION - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Inspire Stewardship</b>							
• Percentage of diverted waste material	56%	54%	37%	-18%	58%	40%	41%
• Percentage reduction in potable water use compared to SFPUC baseline	n/a	-35%	-21%	14%	-30%	-20%	-20%
• Tree replacement ratio	1.17	1.73	2.30	0.57	2.00	2.00	2.00
<b>Inspire Team</b>							
• # of employees for whom performance appraisals were scheduled (REC)	661	647	680	33	680	680	680
• # of employees for whom scheduled performance appraisals were completed (REC)	431	543	620	77	442	620	620
• Percentage of facilities with high-speed internet connections	n/a	34%	45%	11%	40%	47%	52%



## RENT ARBITRATION BOARD - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>RENT BOARD</b>							
<b>Increase collaboration with other City agencies</b>							
<ul style="list-style-type: none"> <li>Number of Days to respond to no-fault eviction reports provided to the Planning Department</li> </ul>	N/A	N/A	2	N/A	N/A	21	21
<b>Population Measure</b>							
<ul style="list-style-type: none"> <li>Number of rent-controlled housing units</li> </ul>	173,510	172,394	172,400	6	N/A	N/A	N/A
<b>Process tenant and landlord petitions efficiently</b>							
<ul style="list-style-type: none"> <li>Average number of days for Administrative Law Judges to submit decisions for review</li> </ul>	21.0	21.6	24.0	2.4	25.0	25.0	25.0
<ul style="list-style-type: none"> <li>Average number of days needed to process allegations of wrongful evictions</li> </ul>	2.3	2.2	2.1	-0.1	2.0	2.0	2.0
<b>Provide effective information to tenants and landlords</b>							
<ul style="list-style-type: none"> <li>Average number of days to post a summary of amendments to the Rent Ordinance and Rules and Regulations on the website</li> </ul>	N/A	N/A	0	N/A	N/A	7	7
<b>Support limited English proficient communities</b>							
<ul style="list-style-type: none"> <li>Number of discrete documents in languages other than English</li> </ul>	431	445	532	87	528	581	581
<ul style="list-style-type: none"> <li>Number of locations where translated documents are available</li> </ul>	856	865	787	-78	959	898	898

N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data is unavailable for this new measure.



## RETIREMENT SYSTEM - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Educate Employees about Retirement Readiness</b>							
• Percentage of eligible City employees who participate in the Deferred Compensation Plan	55%	50%	56%	6%	50%	50%	50%
• Total number of visitors to main website (mysfers.org)	N/A	N/A	211,277	N/A	200,000	205,000	210,000
<b>Enhance Member Experience Through Self-Service Website</b>							
• Average number of SFERS members logging into the SFERS secure member portal per month	N/A	N/A	12,302	N/A	11,667	12,083	12,500
<b>Prudently Invest the Trust Assets</b>							
• Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of \$1 billion, using 5-year average return (1 equals yes)	1	1	1	0	1	1	1
<b>Support a Qualified &amp; Sustainable Workforce</b>							
• # of employees for whom performance appraisals were scheduled (RET)	84	97	88	-9	95	114	114
• # of employees for whom scheduled performance appraisals were completed (RET)	57	41	67	26	95	114	114

\*N/A: In 2018, the Controller's Office facilitated a measure revision process with all City departments to align their performance measures with their Strategic Plan. Historical data are unavailable for this new measure.



## SHERIFF - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
SHERIFF							
<b>Provide for the secure and safe detention of persons arrested or under court order</b>							
• ADP as a percentage of rated capacity of jails	81%	84%	81%	-3%	82%	85%	86%
• Average daily population (ADP)	1,271	1,314	1,282	-32	1,280	1,285	1,289
• Average daily population cost per day	\$221.00	\$245.00	\$250.00	\$5.00	\$253.00	\$258.00	\$265.00
• Number of bookings	N/A	17,274	16,929	16,929	17,500	17,500	17,500
• Number of deaths	1	1	2	1	0	0	0
• Number of inmate Safety Cell placements	2,359	2,322	2,337	15	2,420	2,363	2,364
• Number of inmate vs. inmate altercations	312	428	367	-61	339	358	373
• Number of inmate vs. staff altercations	65	62	65	3	96	68	69
• Number of suicide attempts prevented	31	26	31	5	33	34	35
<b>Provide alternative sentencing options and crime prevention programs.</b>							
• ADP for out-of-custody individuals (SFSD Pre-Trial Release Program, Sentenced to Alternative Programs)	N/A	1,081	1,252	171	1,200	1,400	1,400
• Average daily number of participants in community programs	118	123	146	23	117	120	120
• Hours of work performed in the community (Sheriff's Work Alternative Program)	35,328	24,584	24,520	-64	31,085	28,797	26,620
• Number of clients enrolled in community antiviolence programs	279	358	332	-26	295	319	332
• Re-arrest rate for antiviolence program clients	10%	8%	8%	-0%	5%	9%	8%
• Recidivism rate for sentence participants who complete their Electronic Monitoring or Sheriff's Work Alternative Program	6%	4%	3%	-1%	5%	4%	4%
<b>Provide education, skill development, and counseling programs in jail</b>							
• Average daily attendance of participants enrolled in charter school	316	322	312	-10	315	320	321
• Average daily number of prisoners in substance abuse treatment and violence prevention programs.	207	204	196	-8	214	203	201
• Recidivism rate for inmates who complete identified in-custody programs	42%	42%	45%	3%	43%	43%	43%
<b>Safely transport prisoners</b>							
• Number of major transport incidents	3	2	6	4	0	0	0
• Number of prisoners transported	38,887	34,984	34,811	-173	36,085	36,052	35,107
<b>Hire, train and retain sworn staff</b>							
• Number of new sworn staff hired	42	80	62	-18	50	36	35
• Percentage of hired sworn staff who successfully complete probation after 18 months	N/A	87%	77%	-10%	87%	82%	80%



## SHERIFF - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>Provide inmate escort and security to the courts and prevent physical harm to any person or property in, or in the vicinity of, any courthouse in San Francisco</b>							
<ul style="list-style-type: none"> <li>Number of court staff or public who have been harmed while in or in the vicinity of any courthouse in San Francisco</li> </ul>	36	14	17	3	27	21	16
<b>Execute criminal and civil warrants and court orders</b>							
<ul style="list-style-type: none"> <li>Number of attempts to serve/execute civil process</li> </ul>	10,467	10,937	10,507	-430	10,712	10,677	10,747
<ul style="list-style-type: none"> <li>Number of eviction day crisis interventions</li> </ul>	48	66	77	11	60	70	77
<ul style="list-style-type: none"> <li>Number of evictions executed</li> </ul>	738	800	888	88	813	810	834
<ul style="list-style-type: none"> <li>Number of pre-eviction home visits</li> </ul>	308	302	248	-54	398	293	288
<b>Maintain full employment capacity</b>							
<ul style="list-style-type: none"> <li>Attrition rate</li> </ul>	13%	11%	9%	-2%	9%	9%	10%



## STATUS OF WOMEN - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
STATUS OF WOMEN							
<b>Advance the human rights of women and girls in the workforce, services, and budget of city government</b>							
• Number of City programs and agencies reviewed under the Women's Human Rights Ordinance (CEDAW).	3	3	4	1	4	4	4
• Number of educational forums conducted on gender equality in the workplace.	9	6	11	5	3	3	3
• Number of resolutions passed by the Commission on the Status of Women recognizing important women and girls' achievements and promoting gender equality and human rights	47	50	54	4	55	24	24
• Number of sexual harassment complaints against the City and County of San Francisco.	33	41	66	25	30	30	30
<b>End Violence Against Women</b>							
• Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	28,809	30,416	39,825	9,409	32,318	32,000	32,000
• Number of calls to crisis lines annually	15,610	15,257	11,097	-4,160	14,547	12,000	12,000
• Number of individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	21,171	23,489	20,698	-2,791	24,576	22,000	22,000
• Number of individuals turned away from shelters annually	2,644	403	274	-129	858	1,000	1,000
• Number of shelter bed-nights annually	4,815	4,057	7,022	2,965	3,534	4,000	4,000
• Number of transitional housing bed nights annually	7,393	15,612	18,029	2,417	11,355	12,000	12,000
• Percent of people accessing services for which English is not a primary language.	21%	18%	19%	1%	32%	40%	40%
<b>Maintain a positive, healthy, joyful workplace</b>							
• Percent of staff completing "Preventing Workplace Harassment Training"	N/A	N/A	100%	N/A	100%	100%	100
<b>Promote the Economic Empowerment of Women</b>							
• Number of private sector entities engaged in the San Francisco Gender Equality Principles (GEP) Initiative	102	77	49	-28	53	50	50



## TECHNOLOGY - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
TECHNOLOGY							
<b>Increase organizational performance</b>							
<ul style="list-style-type: none"> <li>Percent of projects completed on time, on budget and to specification within Fiscal Year</li> </ul>	80%	90%	95%	5%	95%	95%	95%
<b>Invest in IT infrastructure and communications</b>							
<ul style="list-style-type: none"> <li>Percent of Data Center Uptime</li> </ul>	99.99%	100.00%	100.00%	0.00%	99.99%	99.99%	99.99%
<ul style="list-style-type: none"> <li>Percent of E-mail System Uptime</li> </ul>	99.98%	99.99%	99.98%	-0.01%	99.98%	99.98%	99.99%
<ul style="list-style-type: none"> <li>Percent of Fiber Infrastructure Uptime</li> </ul>	100%	100%	100%	0%	100%	100%	100%
<ul style="list-style-type: none"> <li>Percent of Network Services Uptime</li> </ul>	99.69%	99.99%	99.98%	-0.01%	99.99%	99.98%	99.99%
<ul style="list-style-type: none"> <li>Percent of WiFi Network Uptime</li> </ul>	100%	100%	100%	0%	100%	100%	100%
<b>Strengthen shared services delivery</b>							
<ul style="list-style-type: none"> <li>Percent of SFGOVTV Uptime</li> </ul>	100%	100%	100%	0%	99%	100%	99%



## TREASURER/TAX COLLECTOR - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>TREASURER/TAX COLLECTOR</b>							
<b>Expand access to City government by placing information and transactions online</b>							
• Number of web-enabled transactions completed online using the City's SFGOV Online Services portal	170,693	228,014	231,480	3,466	150,000	200,000	200,000
<b>Maintain and increase the Legal Section's annual collection levels</b>							
• Legal Matters Opened	533	125	349	224	550	300	300
• Public Records Act Requests	184	170	227	57	200	150	150
<b>Maintain low property tax delinquency rates</b>							
• Percentage of delinquency rate of secured property taxes	1%	1%	1%	0%	1%	1%	1%
<b>Manage the City's investment portfolio to preserve capital, maintain liquidity and enhance yield</b>							
• Percent of portfolio in the top credit rating by market value	74%	75%	98%	23%	65%	80%	80%
<b>Maximize interest earnings for San Francisco by processing payments efficiently</b>							
• Total Number of Bank Accounts Managed	324	334	315	-19	324	324	324
• Total Number of Outgoing Wires Processed	494	541	541	0	384	384	384
• Total Number of Returned Items Processed	2,604	2,392	3,477	1,085	2,400	2,400	2,400
<b>Maximize revenue through intensive collection activity</b>							
• Amount of the total for business taxes	\$6,975,800	\$78,312,364	\$95,132,396	\$16,820,032	\$55,000,000	\$60,000,000	\$60,000,000
• Amount of revenue through summary judgments	\$384,071	\$2,075,979	\$1,741,410	(\$334,569)	\$1,600,000	\$1,800,000	\$1,800,000
• Amount of the total for non-business taxes	\$28,637,954	\$35,443,563	\$40,907,415	\$5,463,852	\$45,000,000	\$50,000,000	\$50,000,000
• Amount of total revenue collected on all delinquent debts	\$35,997,825	\$113,755,928	\$136,039,811	\$22,283,883	\$100,000,000	\$110,000,000	\$110,000,000
<b>Promote compliance with the Business Tax Ordinance</b>							
• Amount collected through 3rd party taxes	\$614,402,975	\$667,955,792	\$606,082,102	(\$61,873,690)	\$580,000,000	\$608,000,000	\$610,000,000
• Amount collected through business registration	\$34,809,953	\$47,342,416	\$44,259,192	(\$3,083,224)	\$35,000,000	\$45,000,000	\$45,000,000
• Number of businesses registered	115,229	132,432	131,605	-827	120,000	120,000	120,000
• Number of regulatory department licenses issued	16,516	16,723	16,438	-285	20,000	18,000	18,000
• Number of taxpayer audits completed	407	586	512	-74	575	625	625
<b>Provide quality customer service</b>							
• Number of property tax refunds processed	12,356	6,734	9,707	2,973	10,000	9,500	8,000



## TREASURER/TAX COLLECTOR - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
Provide superior customer service to all customers through the City Payment Center in City Hall							
• Average number of days to close 311 service tickets	2.19	2.45	2.23	-0.22	3.75	3.75	3.50
• Number of 311 service tickets received	23,696	24,516	21,579	-2,937	23,000	23,000	23,000



## WAR MEMORIAL - Summary Year End Report

### Performance Measures

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	Change from 2017 to 2018	2017-2018 Target	2018-2019 Target	2019-2020 Target
<b>WAR MEMORIAL</b>							
<b>Increase partnerships and collaborations</b>							
• Veterans' use of meeting rooms	396	N/A	856	N/A	450	800	800
<b>Maximize utilization of the Performing Arts Center</b>							
• Atrium Theater percentage of days rented	95%	64%	64%	0%	60%	60%	60%
• Atrium Theater performances/events	39	49	73	24	50	77	77
• Davies Symphony Hall percentage of days rented	86%	89%	88%	-1%	85%	85%	85%
• Davies Symphony Hall performances/events	261	262	247	-15	244	244	244
• Green Room percentage of days rented	41%	48%	58%	10%	53%	55%	55%
• Green Room performances/events	99	168	201	33	143	181	181
• Herbst Theatre percentage of days rented	72%	64%	68%	4%	80%	80%	80%
• Herbst Theatre performances/events	192	217	217	0	210	209	209
• Opera House percentage of days rented	96%	96%	96%	0%	93%	95%	95%
• Opera House performances/events	181	186	172	-14	170	176	178
• Zellerbach Rehearsal Hall performances/events	11	12	12	0	13	8	8
<b>Provide the highest level of service to visitors</b>							
• # of employees for whom performance appraisals were scheduled (WAR)	49	46	48	2	65	65	65
• # of employees for whom scheduled performance appraisals were completed (WAR)	1	2	4	2	65	65	65



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: San Francisco Police - Admin Code Chapter 96A Reporting Requirement  
**Date:** Tuesday, November 06, 2018 2:54:00 PM  
**Attachments:** [3rd Qtr 2018 96A Full Report.pdf](#)  
[3rd QTR 2018 EX SUMMARY.pdf](#)  
[Cover Letter 3rd Quarter Report.pdf](#)

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**From:** Fountain, Christine (POL) **On Behalf Of** Scott, William (POL)  
**Sent:** Tuesday, November 06, 2018 2:45 PM  
**To:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>  
**Cc:** Sawyer, Georgia (POL) <[Georgia.Sawyer@sfgov.org](mailto:Georgia.Sawyer@sfgov.org)>  
**Subject:** San Francisco Police - Admin Code Chapter 96A Reporting Requirement

Ms. Calvillo,

Attached is the 2018 third quarter report to satisfy the requirement of the San Francisco Police Department under Admin Code Section Chapter 96A.

It is asked that you provide copies of this report to the members of the Board of Supervisors as appropriate.

We appreciate your assistance.

Thank you.

William Scott  
Chief of Police  
San Francisco Police Department  
1245 3<sup>rd</sup> Street  
San Francisco CA 94158  
415.837.7000

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**LONDON N. BREED**  
MAYOR

CITY AND COUNTY OF SAN FRANCISCO  
**POLICE DEPARTMENT**  
HEADQUARTERS  
1245 3<sup>RD</sup> Street  
San Francisco, California 94158



**WILLIAM SCOTT**  
CHIEF OF POLICE

November 6, 2018

The Honorable London N. Breed  
Mayor  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

The Honorable Malia Cohen  
President  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

The Honorable Thomas Mazzucco  
Vice President  
Police Commission  
1245 3rd Street  
San Francisco, CA 94158

Director Sheryl Davis  
San Francisco Human Rights Commission  
25 Van Ness Avenue, Suite 800  
San Francisco, CA 94102

Dear Mayor Breed, Supervisor Cohen, Commissioner Mazzucco, and Director Davis:

RE: Third Quarter of 2018 - Report in Compliance with Administrative Code 96A

In compliance with the recently amended Administrative Code Sec. 96A, Law Enforcement Reporting Requirements, the attached report includes the following:

Sec. 96A.3.

(b) Use of Force

1. The total number of Uses of Force;
2. The total number of Uses of Force that resulted in death to the person on whom an Officer used force; and
3. The total number of Uses of Force broken down by race or ethnicity, age, and sex.

(c) Arrests:

1. The total number; and
2. The total number broken down by race or ethnicity, age, and sex.

(f) Department of Police Accountability:

- The total number of complaints received during the reporting period that it characterizes as allegations of bias based on race/ethnicity, gender or gender identity.
- The total number of complaints closed during the reporting period that were characterized as allegations of bias based on race/ethnicity, gender, or gender identity.
- The total number of each type of disposition for such complaints.

Please note, Sec. 96A.3.(a) and (d) have been excluded at this time. Reporting of this information will resume May 7, 2019.



In addition to the above classifications, the data extracted is also categorized by district stations.

As part of our commitment to transparency, the Department has also reported on all bias-related complaints received by the Department, and forwarded to the Department of Human Resources, (DHR), for investigation.

Our goal is to provide the information required of Administrative Code Sec. 96A not only as a means to build trust through transparency, but more importantly, as a tool to analyze patterns of behavior that may impact our standing with the community.

This report and the attached executive summary will be posted online at [sanfranciscopolice.org](http://sanfranciscopolice.org).

If I can be of further assistance, please do not hesitate to contact me at (415) 837-7000.

Sincerely,



**WILLIAM SCOTT**  
Chief of Police

Attachments:

Executive Summary  
2018 Third Quarter Administrative Code 96A Report



**Executive Summary  
Administrative Code 96A.3  
2018 Quarter 3 Report**



Prepared by San Francisco Police Department Professional Standards and  
Principled Policing Bureau  
October 2018

**Data Sources:** San Francisco Police Department's Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs/Equal Employment Opportunity Division; San Francisco Department of Emergency Management; San Francisco Department of Police Accountability



**THE SAN FRANCISCO POLICE DEPARTMENT  
ADMINISTRATIVE CODE CHAPTER 96A.3 REPORT  
3<sup>rd</sup> Quarter: July 1, 2018 to September 30, 2018**

**EXECUTIVE SUMMARY**

As part of the ongoing conversation on police reform, including accountability and transparency in law enforcement, accurate data collection and reporting has taken center stage. In the forefront is whether specific identifying characteristics (i.e., race/ethnicity, gender, or age) play a role in the outcome of interactions between law enforcement officers and members of the public, especially as it relates to the level of force used, and the rate of arrest.

In order to evaluate the effectiveness of the reforms undertaken by the San Francisco Police Department (the Department), and more importantly, to ensure procedural justice is evenly applied throughout all neighborhoods within our city, the Department is dedicating resources to re-evaluate the data collection process in place for collecting data as required by legislation, (California AB 953 and San Francisco Administrative Code 96A). It is important to the Department that the information collected is properly reported; therefore, these reports will continue to evolve as the technology is streamlined in our efforts to provide clear and concise data.

The Department has continued its efforts to rebuild the community's trust in a variety of ways, including training all sworn members in fair and impartial policing strategies, focusing on procedural justice and implicit bias. Coupled with the updated training in use of force principles that emphasize proportionality and the Crisis Intervention Team (CIT) philosophy, officers are being equipped with the tools and knowledge needed to assess and de-escalate situations with the goal of preserving life.

Detailed reports are generated and forwarded to the Chief of Police, Assistant Chiefs, and Deputy Chiefs for review. Commanders review the reports with district captains as a means to monitor and identify concerns immediately. As required under Administrative Code 96A.3, Law Enforcement Reporting Requirements, the Department is submitting this report for the third quarter of 2018 (July, August, September).

The Department is now in compliance with AB953, the Racial & Identity Profiling Act of 2015. Among other things, it has required the Department to transition from its previously deployed eStops system, which collected demographic information during stops, to the Stop Data Collection System (SDCS), an application provided by the California Department of Justice. The transition occurred in July of 2018.

Prior to the transition, SF Admin Code 96.A was amended to remove collection requirements that had been superseded by AB953. This change created a short gap in reporting of demographic stops data due to the transition to new data collection systems at the state level, the need to draft a new report format, and other technical issues.

The Schedule for future 96.A and AB953 reports is as follows, per legislative mandate in 96.A of the San Francisco Admin Code:



**Report Due Date;** November 6, 2018  
**Reporting Period;** July 1, 2018 to September 30, 2018  
Includes Use of force and DPA/SFPD EEO's

**Report Due Date;** February 5, 2019  
**Reporting Period;** October 1, 2018 to December 31, 2018  
Includes Use of Force and DPA/SFPD EEO's

**Report Due Date;** May 7, 2019  
**Reporting Periods;** January 1, 2019 to March 31, 2019  
July 1, 2018 to December 31, 2018  
This is the first of two 'catch up' reports to include;  
Jan – Mar 2019 Use of Force and DPA/SFPD EEO's data, **and**  
**July '18 – Dec 2018 AB 953 data.**

**Report Due Date;** August 6, 2019  
**Reporting Periods;** April 1, 2019 – June 31, 2019  
January 1, 2019 – June 31, 2019  
Second of two 'catch up' reports to include;  
April – June Use of Force and DPA/SFPD EEO's data, **and**  
**Jan '19 - June 2019 AB 953 data**

**Report Due Date;** November 5, 2019  
**Reporting Period;** July 1, 2019 to September 31, 2019  
Return to routine quarterly reporting - Use of Force, DPA/SFPD EEO's data, and AB 953 data.

This report contains information relating to Uses of Force, Arrests and Department of Police Accountability data on alleged bias related complaints, including the following information:

**SEC. 96A.3 (b) - USE OF FORCE**

- (1) The total number of Uses of Force
- (2) The total number of Uses of Force that resulted in death to the person on whom an officer used force; and
- (3) The total number of Uses of Force broken down by race or ethnicity, age, and sex

The Department continues to focus on training its officers on the importance of the proportionality of the use of force (using only that force which is reasonable to perform one's duties), as well as effective communication and de-escalation techniques with an emphasis on safeguarding the sanctity of life, dignity, and liberty of all persons.

The Department has expanded its commitment to the Crisis Intervention Team (CIT) concept, and as of September 30, 2018 has trained 938 sworn and 19 non-sworn personnel, as well as 7 clinicians from the Department of Public Health in the updated training curriculum. Included in this number are probationary and veteran officers, as well as members of the command staff. As the CIT program moves forward, the goal of the Department is to provide this 40-hour training to all members. The program focuses on a team response concept throughout all districts and instills the importance of the guardian mentality during public contacts.



Following the creation and implementation in January 2017 of Department General Order 5.21, the Crisis Intervention Team Response to Person in Crisis Calls for Service, the Department continues to work in close partnership with City agencies and community stakeholders in the development of the CIT training program, including the National Alliance on Mental Illness (NAMI), The Mayor's Office on Disability Counsel, San Francisco Mental Health Association, the Homeless Coalition, District Attorney's Witness and Victim Program, and the San Francisco Public Defender's Office among other advocates and associations. The CIT policy can be viewed on our website at <http://sanfranciscopolice.org/dgo>.

In addition, in February 2017, officers began training in the CIT/Threat Assessment/De-escalation/Field Tactics and Use of Force classes, two 10-hour courses which trains officers on the elements contained in the updated Department General Order, 5.01, Use of Force. Currently 1,850 officers and nine civilians have participated in the CIT/Threat Assessment/De-escalation/Field Tactics and 1,742 in the Use of Force course with the goal of training all members by the end of the year. In an effort to ensure a strong partnership with the Department of Public Health, we have trained the Crisis Intervention Specialists (Clinical Psychologists) who work with the Department.

The Department and the Department of Public Health (DPH) entered into an agreement to provide support to officers in the field who are responding to crises in which behavioral health concerns may be present. The DPH Behavioral Crisis Intervention Specialist Team was established as a result of an initiative from the Mayor's office. This collaboration coordinates the efforts, logistics, and protocols of deployment of the specialists to provide on-scene support during crisis situations.

During the third quarter of 2018, DPH clinicians responded to four incidents involving a person in a behavioral crisis resulting in a critical incident deployment or C/HNT call out. Additionally, CIT Unit officers consulted, assisted, or responded with Mobile Crisis clinicians to 91 contacts in the field and Assisted Outpatient Treatment program, which is a program that is designed to conduct outreach to individuals with a known mental illness who are not engaged in care.

A program has been initiated with DPH clinicians and CIT Unit officers walking the mid-Market Street area, UN Plaza, and Union Square areas twice a week connecting the homeless population to services and treatment. The Department continues to focus on the high-end users of psychological and medical services to reduce recidivism. The Department has also created a quarterly multi-disciplinary forensic public safety meeting where the CIT Coordinator presents cases to DPH on persons who pose a safety threat to themselves and/or the community. Sixty eight cases were presented during the first three quarters of 2018.

#### **SEC. 96A.3 (c) - ARRESTS**

- (1) The total number; and
- (2) The total number broken down by race or ethnicity, age, and sex;

#### **SEC. 96A.3 (f) - DEPARTMENT OF POLICE ACCOUNTABILITY DATA ON ALLEGED BIAS RELATED COMPLAINTS**

This quarterly report will be available to the public on the Department's website as part of an ongoing commitment to transparency. Once the process is fully automated, the datasets used to



generate the reports will be published alongside the report to provide the information in a searchable format.

***Policy:***

The use of force by members is regulated through policies established according to local, state, and federal mandates. Department General Order 5.01, Use of Force, was approved by the Police Commission on December 21, 2016. The complete policy is available on our website at <http://sanfranciscopolice.org/dgo>.

***Circumstances where use of force may be necessary:***

The use of force must be for a lawful purpose. Officers may only use reasonable force options in the performance of their duties in the following circumstances:

- To effect a lawful arrest, detention, or search.
- To overcome resistance or to prevent escape.
- To prevent the commission of a public offense.
- In defense of others or in self-defense.
- To gain compliance with a lawful order.
- To prevent a person from injuring himself/herself. However, an officer is prohibited from using lethal force against a person who presents only a danger to himself/herself and does not pose an immediate threat of death or serious bodily injury to another person or officer.

***Levels of Force:***

Officers shall strive to use the minimum amount of force necessary to accomplish their lawful purpose.

- A. *Low Level Force.*** The level of control necessary to interact with a subject who is or displaying passive or active resistance. This level of force is not intended to and has a low probability of causing injury.
- B. *Intermediate Force.*** This level of force poses a foreseeable risk of significant injury or harm, but is neither likely nor intended to cause death. Intermediate force will typically only be acceptable when officers are confronted with active resistance and a threat to the safety of officers or others. Case law decisions have specifically identified and established that certain force options such as OC spray, impact projectiles, K-9 bites, and baton strikes are classified as intermediate force likely to result in significant injury.
- C. *Deadly Force.*** Any use of force substantially likely to cause serious bodily injury or death, including but not limited to the discharge of a firearm, the use of an impact weapon under some circumstances, other techniques or equipment, and certain interventions to stop a subject's vehicle, such as vehicle deflections.

***Force Options:***

The force options authorized by the Department are physical controls, personal body weapons, chemical agents, impact weapons, extended range impact weapons, vehicle interventions, K-9 bites and firearms. These are the force options available to officers, but officers are not required



to use these force options based on a continuum. While deploying a particular force option and when feasible, officers shall continually evaluate whether the force option may be discontinued while still achieving the arrest or lawful objective.

The following tools and techniques are not in a particular order nor are they all inclusive.

- Verbal Commands/Instructions/Command Presence
- Control Holds/Takedowns
- Impact Weapons
- Chemical Agents (Pepper Spray, OC, etc.)
- K-9 (Dog) Bite
- Vehicle Intervention (Deflection)
- Personal Body Weapons.
- Firearms
- Impact Projectile

***Documenting the Use of Force:***

Members are required by policy to immediately notify supervisors following a use of force incident, which is then documented and immediately evaluated by the supervisor. Use of force reporting and evaluation forms have been redesigned to include all the elements and data fields required by state and local legislation. These forms must be submitted by the end of watch following a use of force incident.

Staff assigned to the Risk Management Office (RMO) are responsible for tracking and maintaining all data relating to use of force incidents. They continue to review data by district stations and specialized units. RMO, which includes the Internal Affairs Division and the Early Intervention System Unit (EIS), collects and analyzes the use of force data, i.e., under what circumstance it was used, type/level of force, and subject/ officer demographics which is available on our website at: <http://sanfranciscopolice.org/early-intervention-system>

At the Chief's direction, the Staff Inspections Unit has been developed which will expand on existing processes to audit performance, and other metrics.

The Department is currently working with a research/academic institution to perform in-depth analysis of our stop and use of force data.

**2018 THIRD QUARTER DATA SUMMARY AT A GLANCE;**

- Calls for Service: 180,923
- Calls resulting in Use of Force: 355 (0.20%)
- Suspects Observed and Reported to SFPD (CDW): 9,899
- Total Uses of Force: 660
- 400 officers used force on 406 subjects resulting in a total of 660 uses of force
- Total Arrests: 5,859
- Department of Police Accountability bias related complaints received: 0



**TOTAL CALLS FOR SERVICE (July 1 – September 30, 2018):**

<b>Calls for Service</b>			
<b>July 1 - September 30, 2018</b>			
<b>July</b>	<b>Aug</b>	<b>Sep</b>	<b>Total - Q3</b>
58,128	61,858	60,937	<b>180,923</b>

**DESCRIPTION OF SUSPECTS OBSERVED AND REPORTED TO POLICE;**

The following table represents suspect descriptions provided by members of the public when requesting police assistance via the Department of Emergency (DEM) dispatch. It also includes information/descriptions provided by victims and/or witnesses directly to officers during a call for service, as well as suspect information directly observed by officers who witness a crime in progress. This information is gathered during the call directly from the reporting party, entered by the dispatcher, and relayed to responding officers who document this information in an incident report (CDW).

<b>SUSPECTS by Race/Ethnicity</b>					<b>9,899 Suspects</b>
<b>July 1 - September 30, 2018</b>					
<b>DESCRIPTION</b>	<b>Jul</b>	<b>Aug</b>	<b>Sep</b>	<b>Total - Q3</b>	<b>% of Total Suspects</b>
<b>Asian or Pacific Islander</b>	120	135	118	373	3.8%
<b>Black</b>	1,479	1,311	1,264	4,054	41.0%
<b>Hispanic or Latin</b>	453	431	425	1,309	13.2%
<b>Native American</b>	6	7	6	19	0.2%
<b>White</b>	597	662	547	1,806	18.2%
<b>Others</b>	843	807	688	2,338	23.6%
<b>Total</b>	<b>3,498</b>	<b>3,353</b>	<b>3,048</b>	<b>9,899</b>	<b>100.0%</b>



### **SEC. 96A.3 (b) (1) – TOTAL USES OF FORCE**

During the third quarter of 2018, the Department responded to 180,923 calls for service. Of those contacts, force was used in 355 incidents representing less than 1 percent (0.20%) of total contacts. Further, there were 660 uses of force reported by 400 officers against a total of 406 subjects. There were 5,859 arrests during the third quarter of 2018.

#### **Use of Force Year to Date Comparison – 2017 vs. 2018**

	<b>2017</b>	<b>2018</b>	<b>% Change</b>
Q1	802	811	1%
Q2	873	601	-31%
Q3	622	660	6%
<b>YTD</b>	<b>2,297</b>	<b>2,072</b>	<b>-10%</b>

Note: 2017 Year to date counts reflect data published in previous quarterly reports

#### **San Francisco Police Officers Assaulted Third Quarter Comparison, 2017 vs. 2018**

<b>Officers Assaulted by Month</b>			
	<b>2017</b>	<b>2018</b>	<b>% Change</b>
July	14	36	157%
August	27	23	-15%
September	20	17	-15%
<b>Total</b>	<b>61</b>	<b>76</b>	<b>25%</b>

### **SEC. 96A.3 (b) (2) USE OF FORCE RESULTING IN DEATH TO THE PERSON ON WHOM AN OFFICER USED FORCE;**

There were no Uses of Force resulting in death during the third quarter of 2018, nor any officer involved shootings.



# **SEC. 96A.3 (b) (3) USES OF FORCE BY RACE/ETHNICITY and GENDER OF SUBJECT**

In the third quarter of 2018, 35 percent of the total uses of force were against Black Male subjects, 22 percent of the total uses of force were against White Males, and 20 percent of the total uses of force were against Hispanic Males.

Types of Force by Subject Race & Gender	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total Uses of Force	%
Asian Female	6	2	0	0	0	0	0	0	0	8	1%
Asian Male	22	7	3	1	1	0	0	0	0	34	5%
Black Female	16	16	5	1	0	0	0	0	0	38	6%
Black Male	99	81	36	3	9	0	0	3	1	232	35%
Hispanic Female	14	1	0	0	0	0	0	0	0	15	2%
Hispanic Male	74	33	22	0	1	2	0	0	0	132	20%
White Female	11	9	4	0	0	4	0	0	0	28	4%
White Male	36	65	29	3	10	0	0	0	1	144	22%
Unknown Female	0	0	0	0	0	0	0	1	0	1	0%
Unknown Male	6	15	6	0	0	0	0	1	0	28	4%
Unknown Race & Gender	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>284</b>	<b>229</b>	<b>105</b>	<b>8</b>	<b>21</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>660</b>	<b>100%</b>
<b>Percent</b>	<b>43%</b>	<b>35%</b>	<b>16%</b>	<b>1%</b>	<b>3%</b>	<b>1%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>100%</b>	

Asian includes Asian and Pacific Islander.

Note: Unknown indicates data not provided in incident report. Includes ethnicity outside DOJ definitions and Native American.



### SEC. 96A.3 (b) (3) Use of Force by Age of Subject, Third Quarter 2017 vs. 2018

Subject Age Group	Number of Subjects		
	Q3 2017	Q3 2018	% change
Under 18	25	18	-28%
18-29	138	150	9%
30-39	91	116	27%
40-49	52	59	13%
50-59	28	46	64%
60+	11	5	-55%
Unknown	6	12	100%
<b>Total</b>	<b>351</b>	<b>406</b>	<b>16%</b>

### Uses of Force by Race/Ethnicity and Gender of Officer, Third Quarter 2017 vs. 2018

White males make up 50% of officers using force during Q3 of 2018. Asian male officers make up 18% of the use of force incidents. This parallels the Department's Demographics.

Officer Race & Gender	Officers Using Force			Total Uses of Force			Department Demographic		
	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change
Asian Female *	8	6	-25%	11	7	-36%	49	48	-2%
Asian Male *	66	73	11%	104	107	3%	462	464	0%
Black Female	5	5	0%	6	8	33%	46	45	-2%
Black Male	22	24	9%	44	39	-11%	175	176	1%
Hispanic Female	9	9	0%	12	12	0%	70	72	3%
Hispanic Male	49	50	2%	87	81	-7%	302	324	7%
White Female	16	27	69%	32	42	31%	171	170	-1%
White Male	181	198	9%	310	348	12%	965	981	2%
Other Female **	0	1	not cal	0	1	not cal	8	9	13%
Other Male **	10	7	-30%	16	15	-6%	37	33	-11%
<b>Total</b>	<b>366</b>	<b>400</b>	<b>9%</b>	<b>622</b>	<b>660</b>	<b>6%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

\* Asian includes Asian and Pacific Islander

\*\* Includes race/ethnicity outside DOJ definitions and Native American



## Race/Ethnicity and Gender of Subject upon Whom Force was used.

The number of subjects upon whom force was used is less than the total number of force reported as officers may use more than one type of force on a subject. Example; An officer may first point a firearm at a subject believed to be armed. Once the subject drops the weapon, the officer may then have to resort to physical force to effect the arrest of the subject.

Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change
Asian Female	0	7	not cal	0	8	not cal
Asian Male	15	20	33%	27	34	26%
Black Female	28	30	7%	48	38	-21%
Black Male	156	142	-9%	272	232	-15%
Hispanic Female	7	7	0%	12	15	25%
Hispanic Male	62	81	31%	101	132	31%
White Female	4	18	350%	4	28	600%
White Male	67	87	30%	140	144	3%
Unknown Female	0	1	not cal	0	1	not cal
Unknown Male	11	13	18%	17	28	65%
Unknown Race & Gender	1	0	-100%	1	0	-100%
<b>Total</b>	<b>351</b>	<b>406</b>	<b>16%</b>	<b>622</b>	<b>660</b>	<b>6%</b>

Note: Unknown indicates data not provided in incident report. Includes ethnicity outside DOJ definitions and Native American.

## Uses of Force Incidents by Number of Subjects Involved, Third Quarter 2017 vs. 2018

In this quarter, most uses of force involved only one subject. However, in incidents where officers anticipate a resistive subject, they will request assistance or wait for additional officers to arrive on scene before attempting to take the subject into custody.

Number of Subjects Involved	Number of Incidents		
	Q3 2017	Q3 2018	% change
1	256	319	25%
2	33	25	-24%
3	3	7	133%
4	3	4	33%
5	1	0	-100%
6	0	0	not cal
7	0	0	not cal
8	1	0	-100%
<b>Total</b>	<b>297</b>	<b>355</b>	<b>20%</b>



## Uses of Force Incidents by Number of Officers Involved, Third Quarter 2017 vs. 2018

Number of Officers Involved	Number of Incidents		
	Q3 2017	Q3 2018	% change
1	156	205	31%
2	97	104	7%
3	20	27	35%
4	16	11	-31%
5	5	6	20%
6	2	2	0%
7	0	0	not cal
8	0	0	not cal
9	0	0	not cal
10	1	0	-100%
<b>Total</b>	<b>297</b>	<b>355</b>	<b>20%</b>

## Types of Force by Call Type, Third Quarter 2018

To further evaluate why officers use force, the Department collected data on the type of call for service to which an officer was responding wherein force was used.

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Grand Total	% of Calls
Part I Violent	70	48	38	0	5	2	0	0	0	163	25%
Part I Property	82	29	13	1	3	0	0	5	0	133	20%
Person with a gun (221)	34	7	4	0	0	0	0	0	0	45	7%
Person with a knife (219)	2	1	2	0	0	0	0	0	0	5	1%
Weapon, Carrying	6	1	0	0	0	0	0	0	0	7	1%
Suspicious Person (311/811/601/603/646/916/917)	21	45	19	2	5	0	0	0	0	92	14%
Search Warrant/Warrant Arrest	11	16	5	0	1	0	0	0	0	33	5%
Restraining Order Violation	1	5	1	0	0	0	0	0	0	7	1%
Terrorist Threats (650)	1	4	0	0	0	0	0	0	0	5	1%
Mental Health Related (5150/800/801)	6	35	11	2	5	1	0	0	1	61	9%
Homeless Related Call (915/919)	0	5	1	1	0	0	0	0	0	7	1%
Vandalism (594/595)	4	6	3	0	1	0	0	0	1	15	2%
Alarm/Check on well-being (100/910)	0	6	1	1	0	0	0	0	0	8	1%
Traffic-Related	44	15	2	1	0	0	0	0	0	62	9%
Citizen Holding a Prisoner (405)	0	1	0	0	0	0	0	0	0	1	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	1	0	1	0	0	0	0	3	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	1	0	0	0	0	0	0	1	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	1	2	0	0	3	0	0	0	6	1%
Disturbance Calls (415/417)	0	0	1	0	0	0	0	0	0	1	0%
Parking Violation (587)	0	1	0	0	0	0	0	0	0	1	0%
Panic Alarm (100P)	2	0	0	0	0	0	0	0	0	2	0%
Prostitution (647B)	0	2	0	0	0	0	0	0	0	2	0%
<b>Total</b>	<b>284</b>	<b>229</b>	<b>105</b>	<b>8</b>	<b>21</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>660</b>	<b>100%</b>



### Uses of Force by Reason, Third Quarter 2018

Force is used most often to effect a lawful arrest.

Reason for Use of Force	Q3 2017	Q3 2018	% Change
To effect a lawful arrest, detention, or search, or to prevent escape	557	622	12%
To gain compliance with a lawful order	23	10	-57%
In defense of others or in self-defense	26	21	-19%
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another life or	16	6	-63%
To prevent the commission of a public offense	0	1	not cal
<b>Total</b>	<b>622</b>	<b>660</b>	<b>6%</b>

### SEC. 96A.3(c) (1) TOTAL ARRESTS – Third Quarter Comparison 2017 vs. 2018

It is important to note that arrests made by SFPD members at San Francisco International Airport are investigated by, and reported as part of San Mateo County data, and are therefore not included in the City totals. Airport Arrest data is provided on page 15 of this summary and pages 123 through 124 of the attached report.

Arrests made outside San Francisco are a result of comprehensive investigations of crimes originating in San Francisco. For a detailed listing of locations see page 129 of the attached report.

District	Q3 2017	Q3 2018	% change
Co. A - Central	697	886	27%
Co. B - Southern	689	721	5%
Co. C - Bayview	527	429	-19%
Co. D - Mission	955	1164	22%
Co. E - Northern	478	466	-3%
Co. F - Park	202	271	34%
Co. G - Richmond	257	211	-18%
Co. H - Ingleside	410	459	12%
Co. I - Taraval	305	275	-10%
Co. J - Tenderloin	928	964	4%
Outside SF	78	13	-83%
<b>Total</b>	<b>5526</b>	<b>5859</b>	<b>6%</b>



**SEC. 96A.3(c) (2) – TOTAL ARRESTS BY RACE/ETHNICITY and GENDER.**

Asian includes Asian and Pacific Islander

Note: Unknown indicates data not provided in incident report. Includes ethnicity outside DOJ definitions and Native American.

<b>Race and Gender</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Asian Female	58	95	64%
Asian Male	231	344	49%
Asian Unknown	0	0	not cal
Black Female	482	550	14%
Black Male	1617	1669	3%
Black Unknown	5	1	-80%
Hispanic Female	146	206	41%
Hispanic Male	1005	1010	0%
Hispanic Unknown	1	1	0%
White Female	313	407	30%
White Male	1288	1379	7%
White Unknown	4	0	-100%
Unknown Female	60	35	-42%
Unknown Male	298	142	-52%
Unknown Race & Gender	18	20	11%
<b>Total</b>	<b>5526</b>	<b>5859</b>	<b>6%</b>

**SEC. 96A.3(c) (2) – ARRESTS BY AGE**

<b>Age</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Under 18	242	228	-6%
18-29	2,069	2,087	1%
30-39	1,524	1627	7%
40-49	864	1041	20%
50-59	586	661	13%
60+	239	215	-10%
Unknown	2	0	not calc
<b>Total</b>	<b>5,526</b>	<b>5,859</b>	<b>6%</b>

Note: Unknown indicates data not provided in incident report



## SEC. 96A.3(c) (1) ARRESTS AT SAN FRANCISCO INTERNATIONAL AIRPORT

### Airport Arrests by Race/Ethnicity and Gender, Third Quarter 2018

Race and Gender	Q3 Total	% of Total
Asian Female	1	1.3%
Asian Male	7	8.9%
Asian Unknown	0	0.0%
Black Female	3	3.8%
Black Male	18	22.8%
Black Unknown	0	0.0%
Hispanic Female	2	2.5%
Hispanic Male	5	6.3%
Hispanic Unknown	0	0.0%
White Female	2	2.5%
White Male	25	31.6%
White Unknown	0	0.0%
Unknown Female	3	3.8%
Unknown Male	13	16.5%
Unknown Race & Gender	0	0.0%
<b>Total</b>	<b>79</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report. Includes ethnicity outside DOJ definitions and Native American.

### Airport Arrests by Age, Third Quarter 2018

Age	Q3 Total	%
Under 18	0	0%
18-29	16	20%
30-39	27	34%
40-49	27	34%
50-59	6	8%
60+	3	4%
Unknown	0	0%
<b>Total</b>	<b>79</b>	<b>100%</b>



**SEC. 96A.3 (f) – DEPARTMENT OF POLICE ACCOUNTABILITY (DPA)**

The Department is required to obtain information from the Department of Police Accountability (DPA), formerly the Office of Citizens Complaints, relating to the total number of complaints received during the reporting period that it characterizes as allegations of bias based on race or ethnicity, gender, or gender identity. The Department also is required to include in its report the total number of complaints DPA closed during the reporting period that were characterized as allegations of bias based on race or ethnicity, gender, or gender identity, as well as the total number of each type of disposition for such complaints. These closed cases may include complaints made in previous quarters.

Allegations of Bias based on race or ethnicity, gender, or Gender Identity received and closed by the Department of Police Accountability (formerly the Office of Citizen Complaints).

Cases received involving claims of racial and/or gender bias	Q3 2018
Racial Bias	0
Gender Bias	0
Both Racial and Gender Bias	0
<b>Total</b>	<b>0</b>

No officers were named for allegations of racial or gender bias.

**DPA** received 176 cases for the quarter, including above.

**Total Cases Received in 2018 involving Racial or Gender Bias: 10 Cases**

Closures of cases involving claims of racial and/or gender bias	Q3 2018
Racial Bias	6
Gender Bias	1
Both Racial and Gender Bias	0
<b>Total</b>	<b>7</b>

**11 Officers** were named in those 7 cases.

Dispositions of the cases	Q3 2018
Sustained	17
Sustained bias-related allegation	0
Closed	162
Mediated	8

Closure reasons: Unfounded, Proper Conduct, Not sustained,  
No Finding, and No Finding Withdrawn.

**DPA** closed a total of 187 cases for the quarter, including above.

**DPA** closed a total of 442 cases for the year, including above.

Source: Department of Police Accountability.

The total number of dispositions for each of the allegations of bias based on race or ethnicity, gender or gender identity.



## SFPD ADDED SECTION: BIAS-RELATED COMPLAINTS RECEIVED BY SFPD, AND INVESTIGATED BY DEPARTMENT OF HUMAN RESOURCES

As part of the Department's commitment to transparency, the Department also will report on all bias-related complaints received by the Department and forwarded to the Department of Human Resources (DHR) for investigation. Closed cases may include complaints received in previous quarters.

### Bias Complaints Received and Closed by The San Francisco Police Department and Investigated by DHR

EEO Cases Received	Q3 2018
Gender Identity	1
Hostile Work Environment	1
Race	2
Retaliation	1
Sexual Harrassment	1
Sexual Orientation	1
<b>Total</b>	<b>7</b>

7 employees were named in the above 7 cases

EEO Cases Closed	Q3 2018
Hostile Work Environment	2
Military Discrimination	1
Sexual Harrassment	1
Sexual Orientation	1
Race	6
Race/Gender	1
Retailation	1
Slur	1
<b>Total</b>	<b>14</b>

Dispositions of the cases	Q3 2018
Sustained	0
Closed	14

Closure reasons:

- (10) Admin Closure, Insufficient Evidence
- (4) SFDHR EEO Investigation Completed

Source: SFPD Risk Management EEO Quarterly Report



**Administrative Code 96A.3**

**2018 Quarter 3 Report**



Prepared by San Francisco Police Department  
Professional Standards and Principled Policing Bureau

November 2018



## Contents

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**Data Sources:** San Francisco Police Department’s Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database, accessed via Business Intelligence Tools; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs/Equal Employment Opportunity Division; San Francisco Department of Emergency Management; San Francisco Department of Police Accountability

Note: Use of Force data was queried on October 16, 2018. Any incidents not entered into the EIS database (via BI Tools) on that date were not available for inclusion in this report.



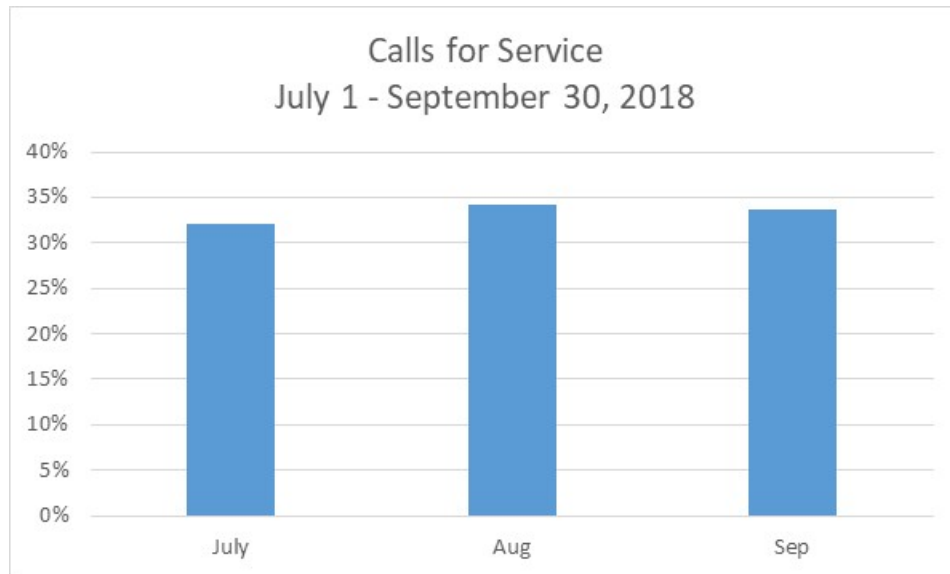
## 2018 QUARTER 3 DATA SUMMARY

- Calls for Service: 180,923
- Calls resulting in Use of Force: 355 (0.20%)
- Suspects Observed and Reported to SFPD (CDW): 9,899
- Total Uses of Force: 660
- 400 officers used force on 406 subjects resulting in a total of 660 uses of force.
- Total Arrests: 5,859
- Department of Police Accountability bias related complaints received: 0



## TOTAL CALLS FOR SERVICE

Calls for Service July 1 - September 30, 2018			
July	Aug	Sep	Total - Q3
58,128	61,858	60,937	180,923

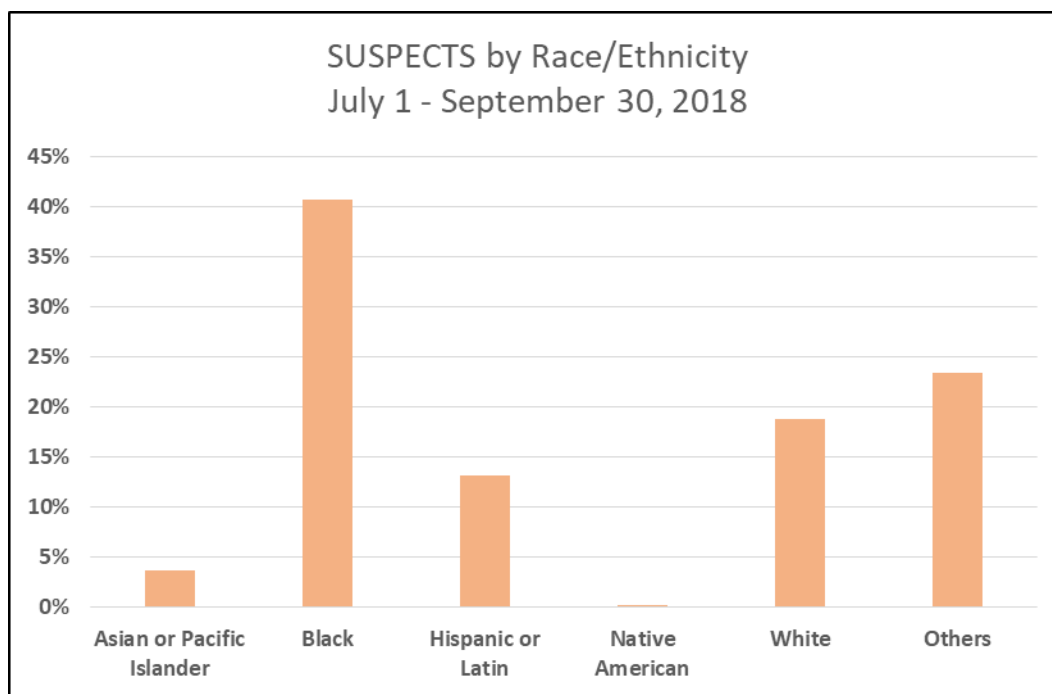


Data Source: San Francisco Department of Emergency Management



## SUSPECTS OBSERVED AND REPORTED TO SAN FRANCISCO POLICE DEPARTMENT

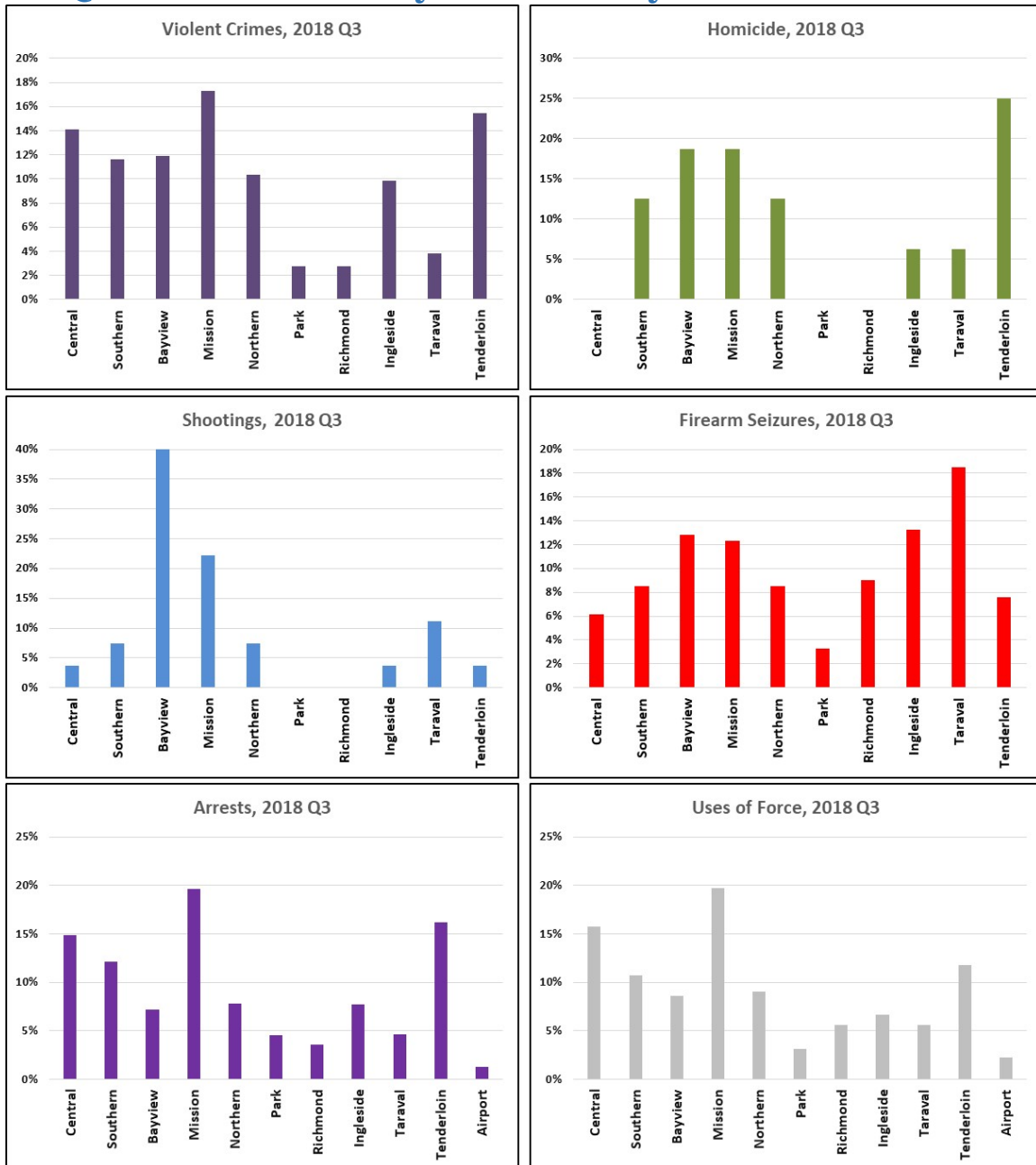
SUSPECTS by Race/Ethnicity July 1 - September 30, 2018					9,899 Suspects
DESCRIPTION	Jul	Aug	Sep	Total - Q3	% of Total Suspects
Asian or Pacific Islander	120	135	118	373	3.8%
Black	1,479	1,311	1,264	4,054	41.0%
Hispanic or Latin	453	431	425	1,309	13.2%
Native American	6	7	6	19	0.2%
White	597	662	547	1,806	18.2%
Others	843	807	688	2,338	23.6%
<b>Total</b>	<b>3,498</b>	<b>3,353</b>	<b>3,048</b>	<b>9,899</b>	<b>100.0%</b>



Note: Suspect data is extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Suspect." Records with Unknown Race/Ethnicity data are not included.



## 2018 Quarter 3 Summary Statistics by District





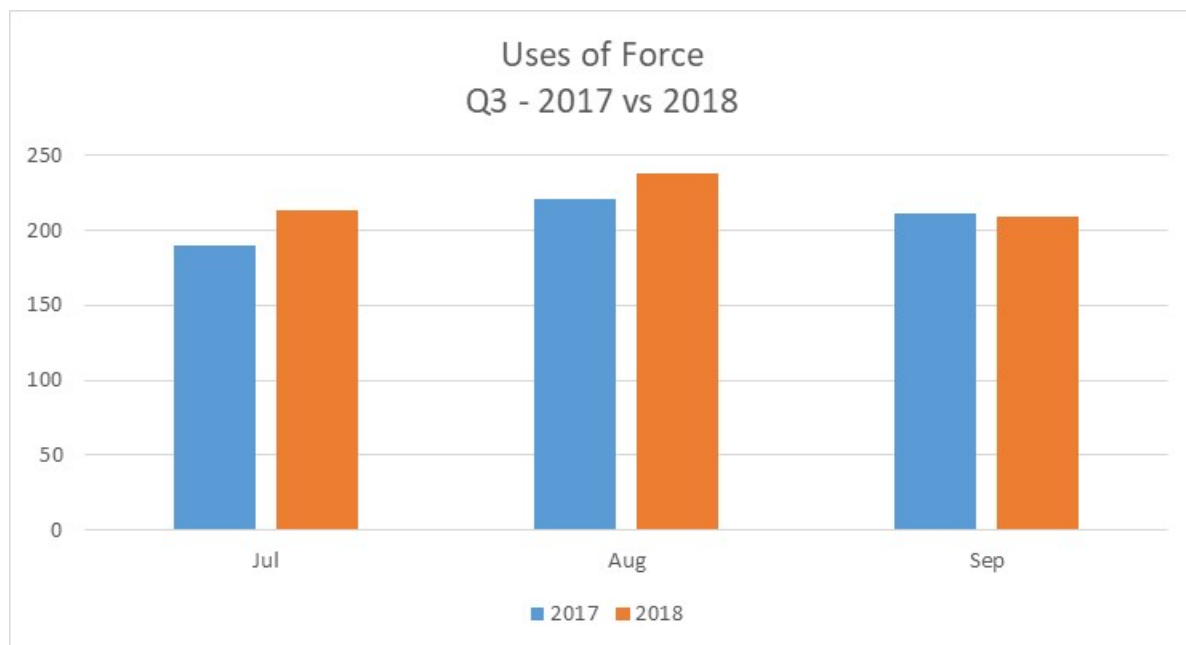
## USES OF FORCE

### Total Uses of Force

#### Third Quarter Comparison – 2017 vs. 2018

	2017	2018	% Change
Jul	190	213	12%
Aug	221	238	8%
Sep	211	209	-1%
<b>Q3 Total</b>	<b>622</b>	<b>660</b>	<b>6%</b>

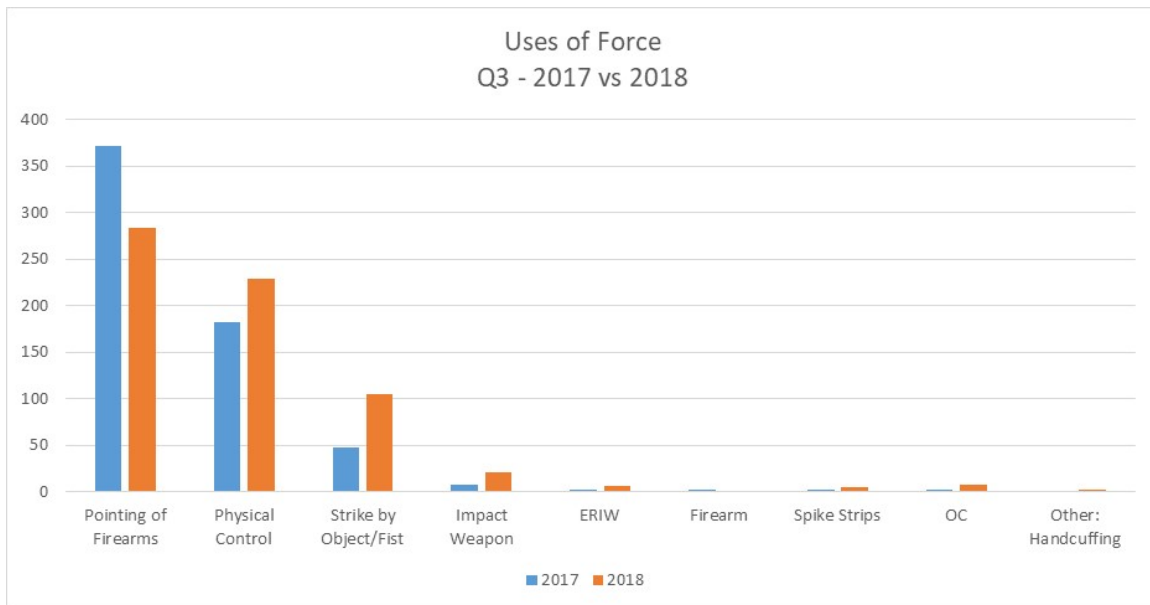
Note: Q3 2017 counts reflect data published in Q3 2017 96A report





## Total Uses of Force Third Quarter Comparison – 2017 vs. 2018

Uses of Force	2017	2018	% Change
Pointing of Firearms	372	284	-24%
Physical Control	182	229	26%
Strike by Object/Fist	48	105	119%
Impact Weapon	8	21	163%
ERIW	3	6	100%
Firearm	2	0	-100%
Spike Strips	3	5	67%
OC	3	8	167%
Other: Handcuffing	1	2	100%
<b>Total Uses of Force</b>	<b>622</b>	<b>660</b>	<b>6%</b>





## **Use of Force Resulting in Death**

### **SEC. 96A.3 (b) (2) USE OF FORCE RESULTING IN DEATH**

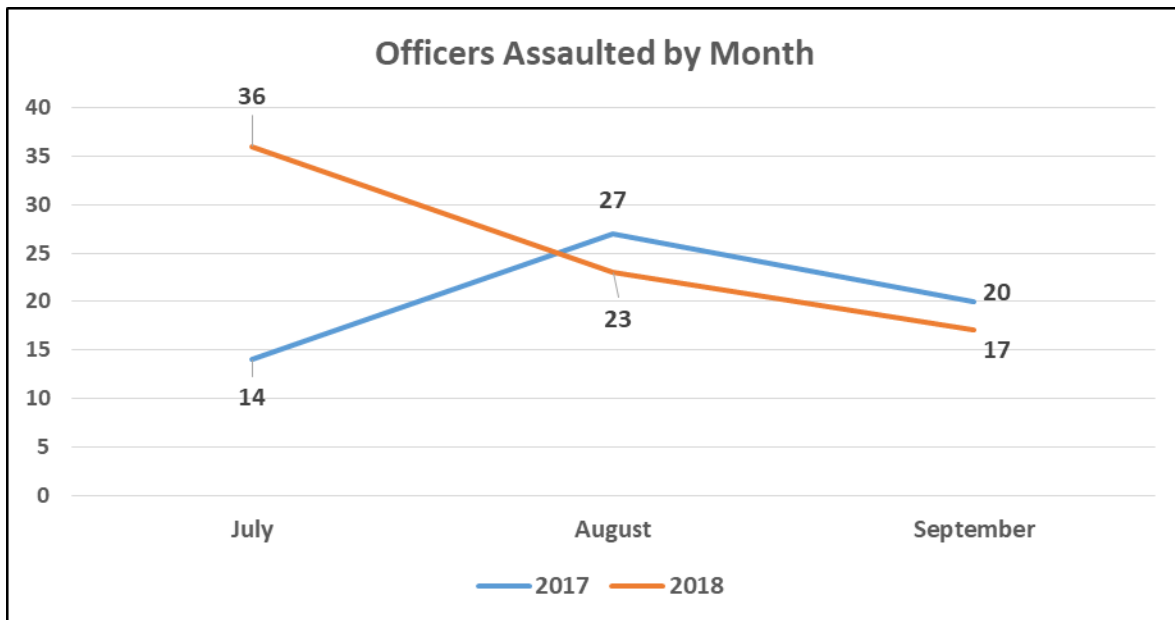
#### **SEC. 96A.3 (b) (2) USE OF FORCE RESULTING IN DEATH TO THE PERSON ON WHOM AN OFFICER USED FORCE;**

There were no Use of Force incidents resulting in death during the third quarter of 2018.



# Officers Assaulted by Month July - September 2018

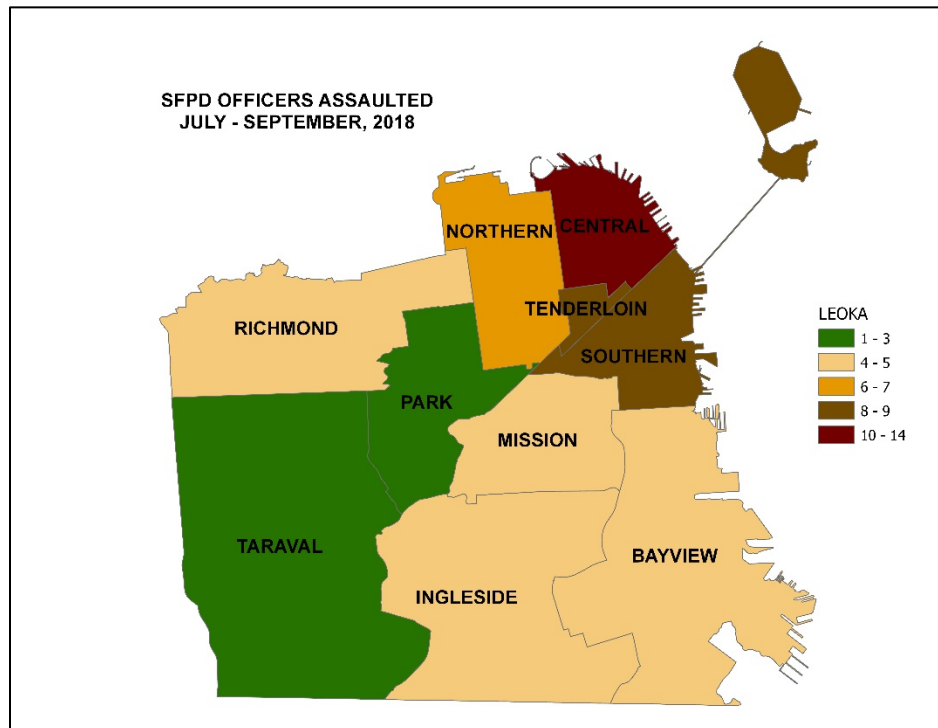
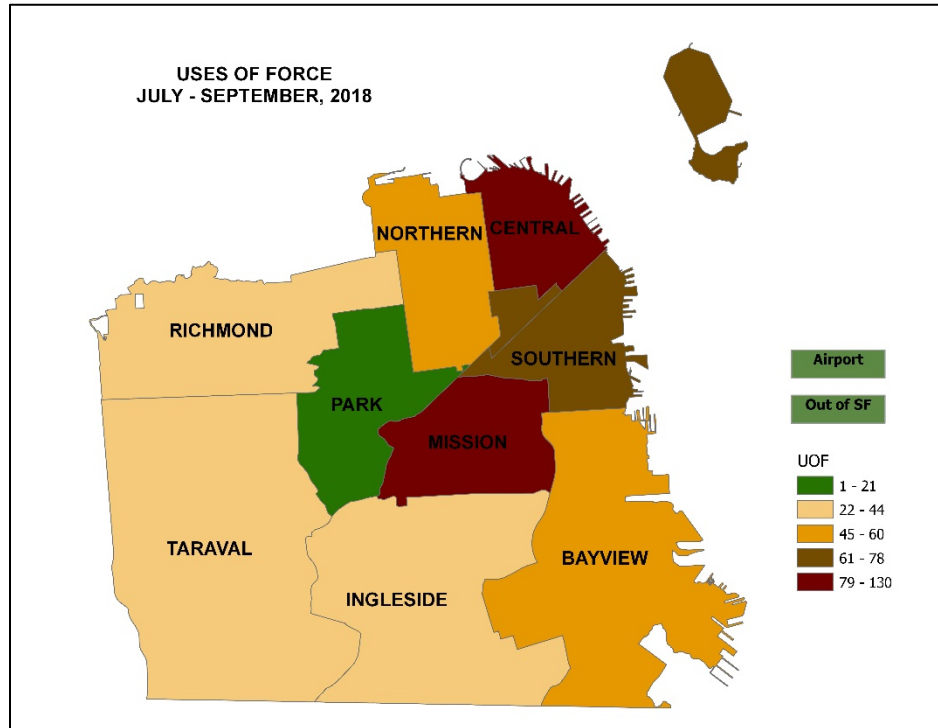
Officers Assaulted by Month			
	2017	2018	% Change
July	14	36	157%
August	27	23	-15%
September	20	17	-15%
<b>Total</b>	<b>61</b>	<b>76</b>	<b>25%</b>





## July - September 2018

The Central District had the highest number of officers assaulted (14), and the Southern District had the second highest (9). The Mission District had the highest number of Uses of Force (130), followed by the Central District (104).





**SEC. 96A.3 (b) (1) TOTAL USES OF FORCE (TYPE OF FORCE) BY  
RACE/ETHNICITY AND GENDER OF SUBJECT**

**Types of Force by  
Race/Ethnicity and Gender of Subject  
July - September 2018**

<b>Types of Force by Subject Race &amp; Gender</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Asian Female	6	2	0	0	0	0	0	0	0	8	1%
Asian Male	22	7	3	1	1	0	0	0	0	34	5%
Black Female	16	16	5	1	0	0	0	0	0	38	6%
Black Male	99	81	36	3	9	0	0	3	1	232	35%
Hispanic Female	14	1	0	0	0	0	0	0	0	15	2%
Hispanic Male	74	33	22	0	1	2	0	0	0	132	20%
White Female	11	9	4	0	0	4	0	0	0	28	4%
White Male	36	65	29	3	10	0	0	0	1	144	22%
Unknown Female	0	0	0	0	0	0	0	1	0	1	0%
Unknown Male	6	15	6	0	0	0	0	1	0	28	4%
Unknown Race & Gender	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>284</b>	<b>229</b>	<b>105</b>	<b>8</b>	<b>21</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>660</b>	<b>100%</b>
<b>Percent</b>	<b>43%</b>	<b>35%</b>	<b>16%</b>	<b>1%</b>	<b>3%</b>	<b>1%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (1) TOTAL USES OF FORCE (TYPE OF FORCE) BY  
RACE/ETHNICITY AND GENDER OF SUBJECT**

**Types of Force by  
Race/Ethnicity and Gender of Subject  
July 2018**

<b>Types of Force by Subject Race &amp; Gender Jul 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Asian Female	5	1	0	0	0	0	0	0	0	6	3%
Asian Male	4	1	1	1	1	0	0	0	0	8	4%
Black Female	3	4	0	0	0	0	0	0	0	7	3%
Black Male	29	38	8	0	4	0	0	0	1	80	38%
Hispanic Female	2	1	0	0	0	0	0	0	0	3	1%
Hispanic Male	23	13	6	0	1	2	0	0	0	45	21%
White Female	0	3	3	0	0	3	0	0	0	9	4%
White Male	9	19	11	2	5	0	0	0	1	47	22%
Unknown Female	0	0	0	0	0	0	0	1	0	1	0%
Unknown Male	0	4	2	0	0	0	0	1	0	7	3%
Unknown Race & Gender	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>75</b>	<b>84</b>	<b>31</b>	<b>3</b>	<b>11</b>	<b>5</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>213</b>	<b>100%</b>
<b>Percent</b>	<b>35%</b>	<b>39%</b>	<b>15%</b>	<b>1%</b>	<b>5%</b>	<b>2%</b>	<b>0%</b>	<b>1%</b>	<b>1%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

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**SEC. 96A.3 (b) (1) TOTAL USES OF FORCE (TYPE OF FORCE) BY  
RACE/ETHNICITY AND GENDER OF SUBJECT**

**Types of Force by  
Race/Ethnicity and Gender of Subject  
August 2018**

<b>Types of Force by Subject Race &amp; Gender Aug 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Asian Female	0	0	0	0	0	0	0	0	0	0	0%
Asian Male	4	6	0	0	0	0	0	0	0	10	4%
Black Female	7	7	4	1	0	0	0	0	0	19	8%
Black Male	37	18	10	2	3	0	0	0	0	70	29%
Hispanic Female	12	0	0	0	0	0	0	0	0	12	5%
Hispanic Male	40	15	11	0	0	0	0	0	0	66	28%
White Female	8	3	1	0	0	1	0	0	0	13	5%
White Male	5	14	12	1	0	0	0	0	0	32	13%
Unknown Female	0	0	0	0	0	0	0	0	0	0	0%
Unknown Male	5	8	3	0	0	0	0	0	0	16	7%
Unknown Race & Gender	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>118</b>	<b>71</b>	<b>41</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>238</b>	<b>100%</b>
<b>Percent</b>	<b>50%</b>	<b>30%</b>	<b>17%</b>	<b>2%</b>	<b>1%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (1) TOTAL USES OF FORCE (TYPE OF FORCE) BY  
RACE/ETHNICITY AND GENDER OF SUBJECT**

**Types of Force by  
Race/Ethnicity and Gender of Subject  
September 2018**

<b>Types of Force by Subject Race &amp; Gender Sep 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Asian Female	1	1	0	0	0	0	0	0	0	2	1%
Asian Male	14	0	2	0	0	0	0	0	0	16	8%
Black Female	6	5	1	0	0	0	0	0	0	12	6%
Black Male	33	25	18	1	2	0	0	3	0	82	39%
Hispanic Female	0	0	0	0	0	0	0	0	0	0	0%
Hispanic Male	11	5	5	0	0	0	0	0	0	21	10%
White Female	3	3	0	0	0	0	0	0	0	6	3%
White Male	22	32	6	0	5	0	0	0	0	65	31%
Unknown Female	0	0	0	0	0	0	0	0	0	0	0%
Unknown Male	1	3	1	0	0	0	0	0	0	5	2%
Unknown Race & Gender	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>91</b>	<b>74</b>	<b>33</b>	<b>1</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>209</b>	<b>100%</b>
<b>Percent</b>	<b>44%</b>	<b>35%</b>	<b>16%</b>	<b>0%</b>	<b>3%</b>	<b>0%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (3) TOTAL USES OF FORCE (TYPE OF FORCE) BY AGE OF SUBJECT**

**Types of Force by  
Age of Subject  
July - September 2018**

<b>Types of Force by Subject Age Group</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/Fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Under 18	11	7	6	0	0	0	0	1	0	25	4%
18-29	125	74	38	0	3	4	0	1	0	245	37%
30-39	73	68	29	5	12	2	0	0	1	190	29%
40-49	43	31	23	3	2	0	0	0	0	102	15%
50-59	27	31	7	0	3	0	0	0	1	69	10%
60+	1	10	0	0	0	0	0	0	0	11	2%
Unknown	4	8	2	0	1	0	0	3	0	18	3%
<b>Total</b>	<b>284</b>	<b>229</b>	<b>105</b>	<b>8</b>	<b>21</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>660</b>	<b>100%</b>
<b>Percent</b>	<b>43%</b>	<b>35%</b>	<b>16%</b>	<b>1%</b>	<b>3%</b>	<b>1%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (3) TOTAL USES OF FORCE (TYPE OF FORCE) BY AGE OF SUBJECT**

**Types of Force by  
Age of Subject  
July 2018**

<b>Types of Force by Subject Age Group Jul 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/Fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Under 18	4	4	3	0	0	0	0	0	0	11	5%
18-29	35	28	10	0	2	4	0	0	0	79	37%
30-39	20	22	9	3	7	1	0	0	1	63	30%
40-49	7	6	7	0	1	0	0	0	0	21	10%
50-59	9	17	1	0	1	0	0	0	1	29	14%
60+	0	5	0	0	0	0	0	0	0	5	2%
Unknown	0	2	1	0	0	0	0	2	0	5	2%
<b>Total</b>	<b>75</b>	<b>84</b>	<b>31</b>	<b>3</b>	<b>11</b>	<b>5</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>213</b>	<b>100%</b>
<b>Percent</b>	<b>35%</b>	<b>39%</b>	<b>15%</b>	<b>1%</b>	<b>5%</b>	<b>2%</b>	<b>0%</b>	<b>1%</b>	<b>1%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (3) TOTAL USES OF FORCE (TYPE OF FORCE) BY AGE OF SUBJECT**

**Types of Force by  
Age of Subject  
August 2018**

<b>Types of Force by Subject Age Group Aug 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/Fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Under 18	6	3	3	0	0	0	0	0	0	12	5%
18-29	56	24	16	0	1	0	0	0	0	97	41%
30-39	33	16	7	2	0	1	0	0	0	59	25%
40-49	12	14	10	2	1	0	0	0	0	39	16%
50-59	9	10	5	0	1	0	0	0	0	25	11%
60+	1	4	0	0	0	0	0	0	0	5	2%
Unknown	1	0	0	0	0	0	0	0	0	1	0%
<b>Total</b>	<b>118</b>	<b>71</b>	<b>41</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>238</b>	<b>100%</b>
<b>Percent</b>	<b>50%</b>	<b>30%</b>	<b>17%</b>	<b>2%</b>	<b>1%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



**SEC. 96A.3 (b) (3) TOTAL USES OF FORCE (TYPE OF FORCE) BY AGE OF SUBJECT**

**Types of Force by  
Age of Subject  
September 2018**

<b>Types of Force by Subject Age Group Sep 2018</b>	<b>Pointing of Firearms</b>	<b>Physical Control</b>	<b>Strike by Object/fist</b>	<b>OC (Pepper Spray)</b>	<b>Impact Weapon</b>	<b>ERIW</b>	<b>Firearm</b>	<b>Spike Strips</b>	<b>Other: Handcuffing</b>	<b>Total Uses of Force</b>	<b>%</b>
Under 18	1	0	0	0	0	0	0	1	0	2	1%
18-29	34	22	12	0	0	0	0	1	0	69	33%
30-39	20	30	13	0	5	0	0	0	0	68	33%
40-49	24	11	6	1	0	0	0	0	0	42	20%
50-59	9	4	1	0	1	0	0	0	0	15	7%
60+	0	1	0	0	0	0	0	0	0	1	0%
Unknown	3	6	1	0	1	0	0	1	0	12	6%
<b>Total</b>	<b>91</b>	<b>74</b>	<b>33</b>	<b>1</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>209</b>	<b>100%</b>
<b>Percent</b>	<b>44%</b>	<b>35%</b>	<b>16%</b>	<b>0%</b>	<b>3%</b>	<b>0%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>100%</b>	

Note: Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

Note: Due to rounding, percentage totals may not add up to exactly 100%.



## Types of Force by Call Type July - September 2018

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Grand Total	% of Calls
Part I Violent	70	48	38	0	5	2	0	0	0	163	25%
Part I Property	82	29	13	1	3	0	0	5	0	133	20%
Person with a gun (221)	34	7	4	0	0	0	0	0	0	45	7%
Person with a knife (219)	2	1	2	0	0	0	0	0	0	5	1%
Weapon, Carrying	6	1	0	0	0	0	0	0	0	7	1%
Suspicious Person (311/811/601/603/646/916/917)	21	45	19	2	5	0	0	0	0	92	14%
Search Warrant/Warrant Arrest	11	16	5	0	1	0	0	0	0	33	5%
Restraining Order Violation	1	5	1	0	0	0	0	0	0	7	1%
Terrorist Threats (650)	1	4	0	0	0	0	0	0	0	5	1%
Mental Health Related (5150/800/801)	6	35	11	2	5	1	0	0	1	61	9%
Homeless Related Call (915/919)	0	5	1	1	0	0	0	0	0	7	1%
Vandalism (594/595)	4	6	3	0	1	0	0	0	1	15	2%
Alarm/Check on well-being (100/910)	0	6	1	1	0	0	0	0	0	8	1%
Traffic-Related	44	15	2	1	0	0	0	0	0	62	9%
Citizen Holding a Prisoner (405)	0	1	0	0	0	0	0	0	0	1	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	1	0	1	0	0	0	0	3	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	1	0	0	0	0	0	0	1	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	1	2	0	0	3	0	0	0	6	1%
Disturbance Calls (415/417)	0	0	1	0	0	0	0	0	0	1	0%
Parking Violation (587)	0	1	0	0	0	0	0	0	0	1	0%
Panic Alarm (100P)	2	0	0	0	0	0	0	0	0	2	0%
Prostitution (647B)	0	2	0	0	0	0	0	0	0	2	0%
<b>Total</b>	<b>284</b>	<b>229</b>	<b>105</b>	<b>8</b>	<b>21</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>660</b>	<b>100%</b>



## Types of Force by Call Type July 2018

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Grand Total	% of Calls
Part I Violent	28	16	12	0	2	1	0	0	0	59	28%
Part I Property	17	13	0	1	2	0	0	2	0	35	16%
Person with a gun (221)	7	2	0	0	0	0	0	0	0	9	4%
Person with a knife (219)	1	0	0	0	0	0	0	0	0	1	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	4	10	9	1	4	0	0	0	0	28	13%
Search Warrant/Warrant Arrest	5	3	2	0	1	0	0	0	0	11	5%
Restraining Order Violation	0	2	1	0	0	0	0	0	0	3	1%
Terrorist Threats (650)	0	3	0	0	0	0	0	0	0	3	1%
Mental Health Related (5150/800/801)	1	14	0	1	1	1	0	0	1	19	9%
Homeless Related Call (915/919)	0	3	0	0	0	0	0	0	0	3	1%
Vandalism (594/595)	2	4	3	0	1	0	0	0	1	11	5%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	10	12	1	0	0	0	0	0	0	23	11%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	0	0	0	0	0	0	0	1	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	1	0	0	0	0	0	0	1	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	1	2	0	0	3	0	0	0	6	3%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>75</b>	<b>84</b>	<b>31</b>	<b>3</b>	<b>11</b>	<b>5</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>213</b>	<b>100%</b>



## Types of Force by Call Type August 2018

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Grand Total	% of Calls
Part I Violent	34	20	15	0	2	1	0	0	0	72	30%
Part I Property	31	8	11	0	0	0	0	0	0	50	21%
Person with a gun (221)	6	0	0	0	0	0	0	0	0	6	3%
Person with a knife (219)	1	1	2	0	0	0	0	0	0	4	2%
Weapon, Carrying	6	0	0	0	0	0	0	0	0	6	3%
Suspicious Person (311/811/601/603/646/916/917)	5	16	2	1	0	0	0	0	0	24	10%
Search Warrant/Warrant Arrest	4	6	3	0	0	0	0	0	0	13	5%
Restraining Order Violation	1	2	0	0	0	0	0	0	0	3	1%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	1	9	5	1	0	0	0	0	0	16	7%
Homeless Related Call (915/919)	0	0	0	1	0	0	0	0	0	1	0%
Vandalism (594/595)	1	2	0	0	0	0	0	0	0	3	1%
Alarm/Check on well-being (100/910)	0	3	1	1	0	0	0	0	0	5	2%
Traffic-Related	26	2	1	0	0	0	0	0	0	29	12%
Citizen Holding a Prisoner (405)	0	1	0	0	0	0	0	0	0	1	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	1	0	0	0	0	1	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	1	0	0	0	0	0	0	1	0%
Parking Violation (587)	0	1	0	0	0	0	0	0	0	1	0%
Panic Alarm (100P)	2	0	0	0	0	0	0	0	0	2	1%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>118</b>	<b>71</b>	<b>41</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>238</b>	<b>100%</b>



## Types of Force by Call Type

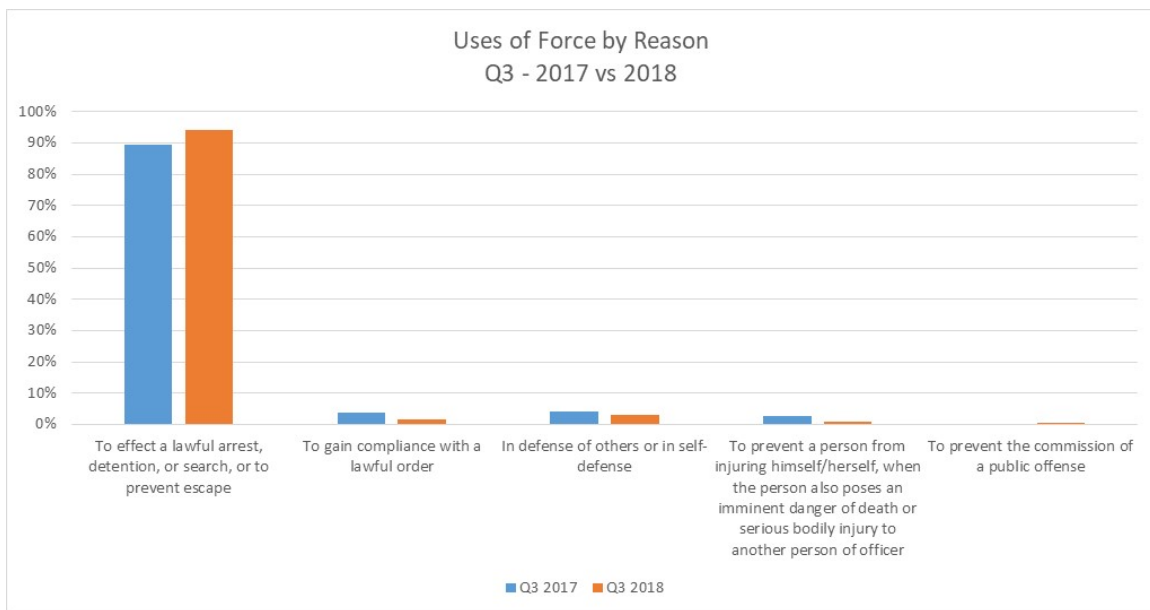
September 2018

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Grand Total	% of Calls
Part I Violent	8	12	11	0	1	0	0	0	0	32	15%
Part I Property	34	8	2	0	1	0	0	3	0	48	23%
Person with a gun (221)	21	5	4	0	0	0	0	0	0	30	14%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	1	0	0	0	0	0	0	0	1	0%
Suspicious Person (311/811/601/603/646/916/917)	12	19	8	0	1	0	0	0	0	40	19%
Search Warrant/Warrant Arrest	2	7	0	0	0	0	0	0	0	9	4%
Restraining Order Violation	0	1	0	0	0	0	0	0	0	1	0%
Terrorist Threats (650)	1	1	0	0	0	0	0	0	0	2	1%
Mental Health Related (5150/800/801)	4	12	6	0	4	0	0	0	0	26	12%
Homeless Related Call (915/919)	0	2	1	0	0	0	0	0	0	3	1%
Vandalism (594/595)	1	0	0	0	0	0	0	0	0	1	0%
Alarm/Check on well-being (100/910)	0	3	0	0	0	0	0	0	0	3	1%
Traffic-Related	8	1	0	1	0	0	0	0	0	10	5%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	1	0	0	0	0	0	0	1	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	2	0	0	0	0	0	0	0	2	1%
<b>Total</b>	<b>91</b>	<b>74</b>	<b>33</b>	<b>1</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>209</b>	<b>100%</b>



## Uses of Force by Reason July - September 2018

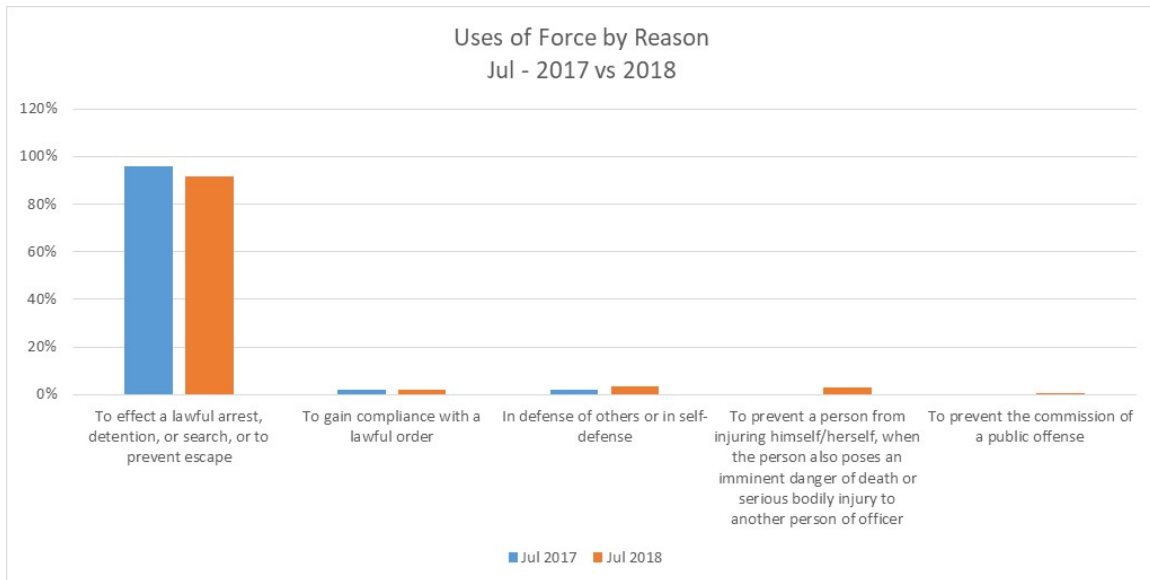
Reason for Use of Force	Q3 2017	Q3 2018	% Change
To effect a lawful arrest, detention, or search, or to prevent escape	557	622	12%
To gain compliance with a lawful order	23	10	-57%
In defense of others or in self-defense	26	21	-19%
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person of officer	16	6	-63%
To prevent the commission of a public offense	0	1	not cal
<b>Total</b>	<b>622</b>	<b>660</b>	<b>6%</b>





## Uses of Force by Reason July 2018

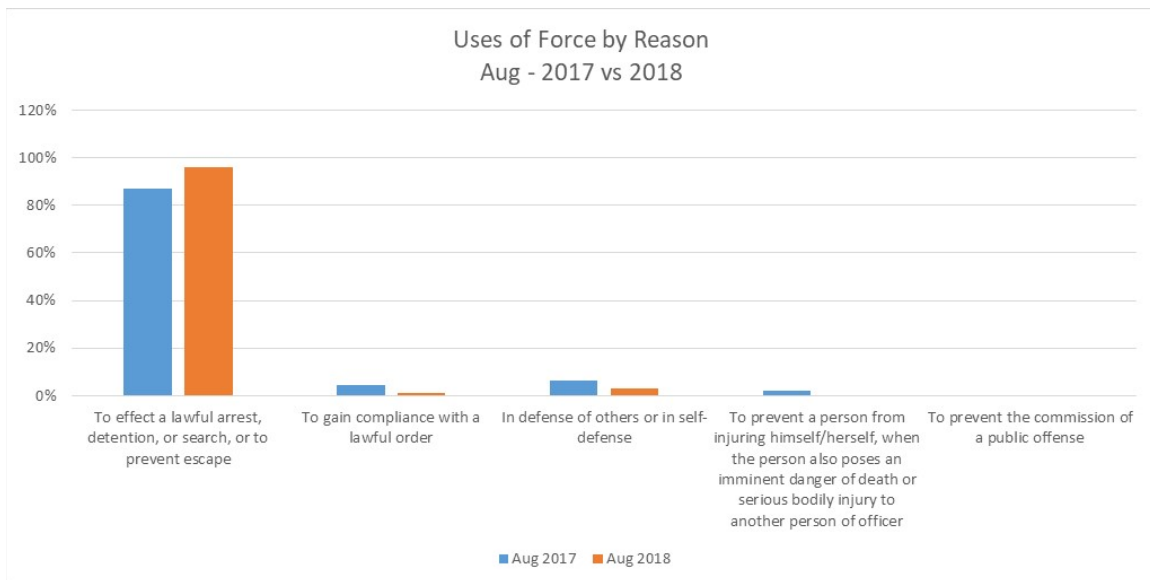
Reason for Use of Force	Jul 2017	Jul 2018	% Change
To effect a lawful arrest, detention, or search, or to prevent escape	182	195	7%
To gain compliance with a lawful order	4	4	0%
In defense of others or in self-defense	4	7	75%
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person of officer	0	6	not cal
To prevent the commission of a public offense	0	1	not cal
<b>Total</b>	<b>190</b>	<b>213</b>	<b>12%</b>





## Uses of Force by Reason August 2018

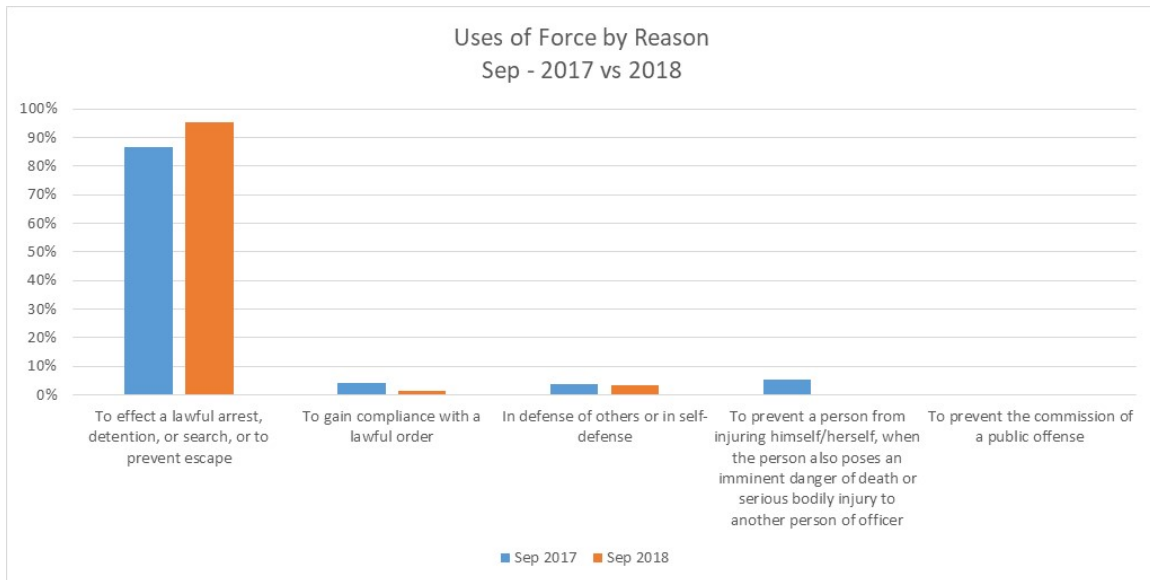
Reason for Use of Force	Aug 2017	Aug 2018	% Change
To effect a lawful arrest, detention, or search, or to prevent escape	192	228	19%
To gain compliance with a lawful order	10	3	-70%
In defense of others or in self-defense	14	7	-50%
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person of officer	5	0	-100%
To prevent the commission of a public offense	0	0	not cal
<b>Total</b>	<b>221</b>	<b>238</b>	<b>8%</b>





## Uses of Force by Reason September 2018

Reason for Use of Force	Sep 2017	Sep 2018	% Change
To effect a lawful arrest, detention, or search, or to prevent escape	183	199	9%
To gain compliance with a lawful order	9	3	-67%
In defense of others or in self-defense	8	7	-13%
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person of officer	11	0	-100%
To prevent the commission of a public offense	0	0	not cal
<b>Total</b>	<b>211</b>	<b>209</b>	<b>-1%</b>





**Uses of Force by  
Race/Ethnicity and Gender of Officer  
Q3 – 2017 vs. 2018**

<b>Officer Race &amp; Gender</b>	<b>Officers Using Force</b>			<b>Total Uses of Force</b>			<b>Department Demographic</b>		
	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Asian Female *	8	6	-25%	11	7	-36%	49	48	-2%
Asian Male *	66	73	11%	104	107	3%	462	464	0%
Black Female	5	5	0%	6	8	33%	46	45	-2%
Black Male	22	24	9%	44	39	-11%	175	176	1%
Hispanic Female	9	9	0%	12	12	0%	70	72	3%
Hispanic Male	49	50	2%	87	81	-7%	302	324	7%
White Female	16	27	69%	32	42	31%	171	170	-1%
White Male	181	198	9%	310	348	12%	965	981	2%
Other Female **	0	1	not cal	0	1	not cal	8	9	13%
Other Male **	10	7	-30%	16	15	-6%	37	33	-11%
<b>Total</b>	<b>366</b>	<b>400</b>	<b>9%</b>	<b>622</b>	<b>660</b>	<b>6%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

\* Asian includes Asian and Pacific Islander

\*\* Includes race/ethnicity outside DOJ definitions and Native American

**Note: Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**



**Uses of Force by  
Race/Ethnicity and Gender of Officer  
July – 2017 vs. 2018**

<b>Officer Race &amp; Gender</b>	<b>Officers Using Force</b>			<b>Total Uses of Force</b>			<b>Department Demographic</b>		
	<b>Jul 2017</b>	<b>Jul 2018</b>	<b>% change</b>	<b>Jul 2017</b>	<b>Jul 2018</b>	<b>% change</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Asian Female *	4	4	0%	6	5	-17%	49	48	-2%
Asian Male *	28	21	-25%	38	29	-24%	462	464	0%
Black Female	1	1	0%	1	1	0%	46	45	-2%
Black Male	8	9	13%	13	10	-23%	175	176	1%
Hispanic Female	4	2	-50%	5	2	-60%	70	72	3%
Hispanic Male	15	21	40%	17	30	76%	302	324	7%
White Female	6	11	83%	7	13	86%	171	170	-1%
White Male	75	91	21%	98	117	19%	965	981	2%
Other Female **	0	0	not cal	0	0	not cal	8	9	13%
Other Male **	4	5	25%	5	6	20%	37	33	-11%
<b>Total</b>	<b>145</b>	<b>165</b>	<b>14%</b>	<b>190</b>	<b>213</b>	<b>12%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

\* Asian includes Asian and Pacific Islander

\*\* Includes race/ethnicity outside DOJ definitions and Native American

**Note: Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**



**Uses of Force by  
Race/Ethnicity and Gender of Officer  
August – 2017 vs. 2018**

<b>Officer Race &amp; Gender</b>	<b>Officers Using Force</b>			<b>Total Uses of Force</b>			<b>Department Demographic</b>		
	<b>Aug 2017</b>	<b>Aug 2018</b>	<b>% change</b>	<b>Aug 2017</b>	<b>Aug 2018</b>	<b>% change</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Asian Female *	2	1	-50%	2	1	-50%	49	48	-2%
Asian Male *	30	29	-3%	36	38	6%	462	464	0%
Black Female	3	2	-33%	3	4	33%	46	45	-2%
Black Male	10	10	0%	15	18	20%	175	176	1%
Hispanic Female	5	3	-40%	5	3	-40%	70	72	3%
Hispanic Male	26	19	-27%	38	23	-39%	302	324	7%
White Female	7	13	86%	12	18	50%	171	170	-1%
White Male	75	92	23%	106	125	18%	965	981	2%
Other Female **	0	1	not cal	0	1	not cal	8	9	13%
Other Male **	4	4	0%	4	7	75%	37	33	-11%
<b>Total</b>	<b>162</b>	<b>174</b>	<b>7%</b>	<b>221</b>	<b>238</b>	<b>8%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

\* Asian includes Asian and Pacific Islander

\*\* Includes race/ethnicity outside DOJ definitions and Native American

**Note: Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**



**Uses of Force by  
Race/Ethnicity and Gender of Officer  
September – 2017 vs. 2018**

<b>Officer Race &amp; Gender</b>	<b>Officers Using Force</b>			<b>Total Uses of Force</b>			<b>Department Demographic</b>		
	<b>Sep 2017</b>	<b>Sep 2018</b>	<b>% change</b>	<b>Sep 2017</b>	<b>Sep 2018</b>	<b>% change</b>	<b>Q3 2017</b>	<b>Q3 2018</b>	<b>% change</b>
Asian Female *	3	1	-67%	3	1	-67%	49	48	-2%
Asian Male *	23	32	39%	30	40	33%	462	464	0%
Black Female	1	2	100%	2	3	50%	46	45	-2%
Black Male	11	11	0%	16	11	-31%	175	176	1%
Hispanic Female	2	5	150%	2	7	250%	70	72	3%
Hispanic Male	22	22	0%	32	28	-13%	302	324	7%
White Female	6	11	83%	13	11	-15%	171	170	-1%
White Male	70	75	7%	106	106	0%	965	981	2%
Other Female **	0	0	not calc	0	0	not calc	8	9	13%
Other Male **	6	2	-67%	7	2	-71%	37	33	-11%
<b>Total</b>	<b>144</b>	<b>161</b>	<b>12%</b>	<b>211</b>	<b>209</b>	<b>-1%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

\* Asian includes Asian and Pacific Islander

\*\* Includes race/ethnicity outside DOJ definitions and Native American

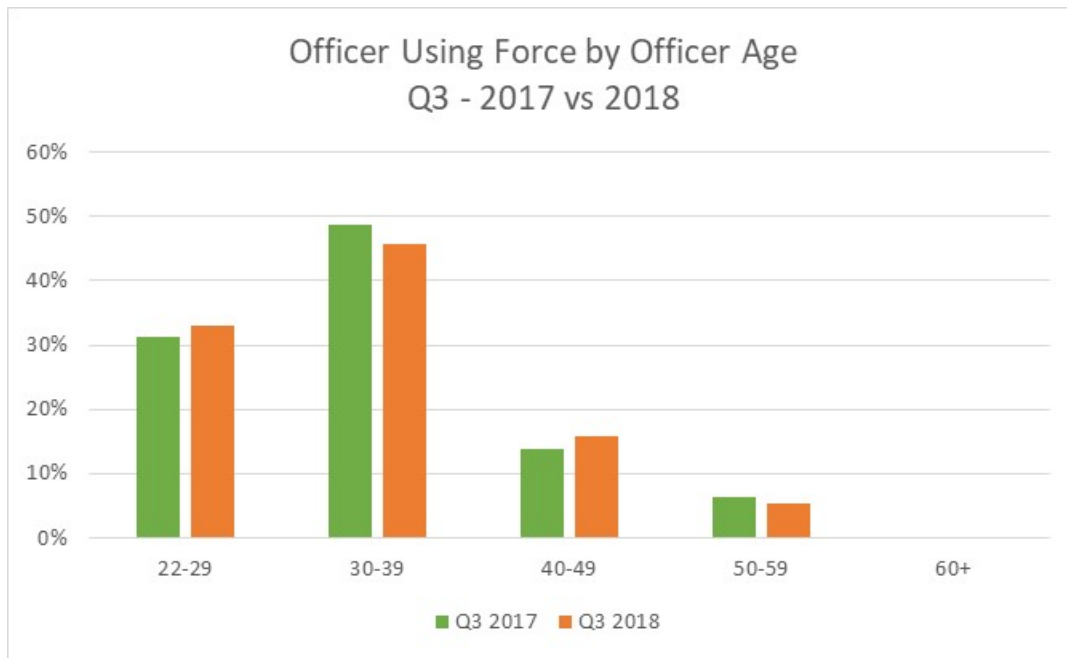
**Note: Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**



# **Uses of Force by Age of Officer Q3 – 2017 vs. 2018**

Officer Age Group	Officers Using Force			Total Uses of Force			Department Demographic		
	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change
22-29	114	132	16%	191	253	32%	378	418	11%
30-39	178	183	3%	326	288	-12%	732	749	2%
40-49	51	63	24%	77	88	14%	692	666	-4%
50-59	23	22	-4%	28	31	11%	452	461	2%
60+	0	0	not cal	0	0	not cal	31	28	-10%
<b>Total</b>	<b>366</b>	<b>400</b>	<b>9%</b>	<b>622</b>	<b>660</b>	<b>6%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

**\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**

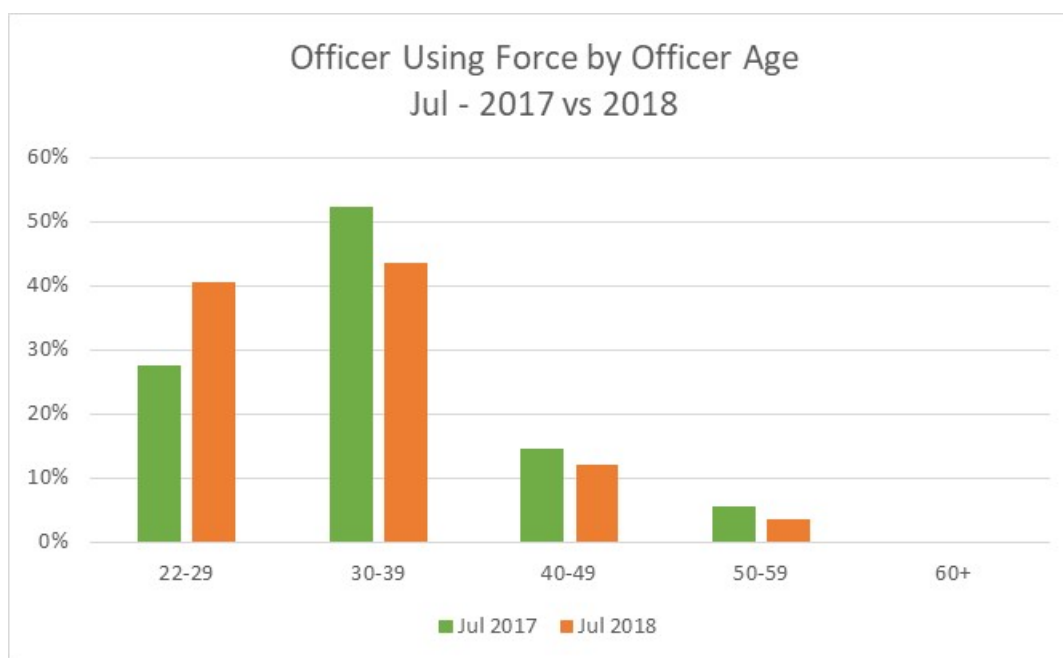




# **Uses of Force by Age of Officer July – 2017 vs. 2018**

Officer Age Group	Officers Using Force			Total Uses of Force			Department Demographic		
	Jul 2017	Jul 2018	% change	Jul 2017	Jul 2018	% change	Q3 2017	Q3 2018	% change
22-29	40	67	68%	57	87	53%	378	418	11%
30-39	76	72	-5%	98	92	-6%	732	749	2%
40-49	21	20	-5%	26	24	-8%	692	666	-4%
50-59	8	6	-25%	9	10	11%	452	461	2%
60+	0	0	not cal	0	0	not cal	31	28	-10%
<b>Total</b>	<b>145</b>	<b>165</b>	<b>14%</b>	<b>190</b>	<b>213</b>	<b>12%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

**\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**

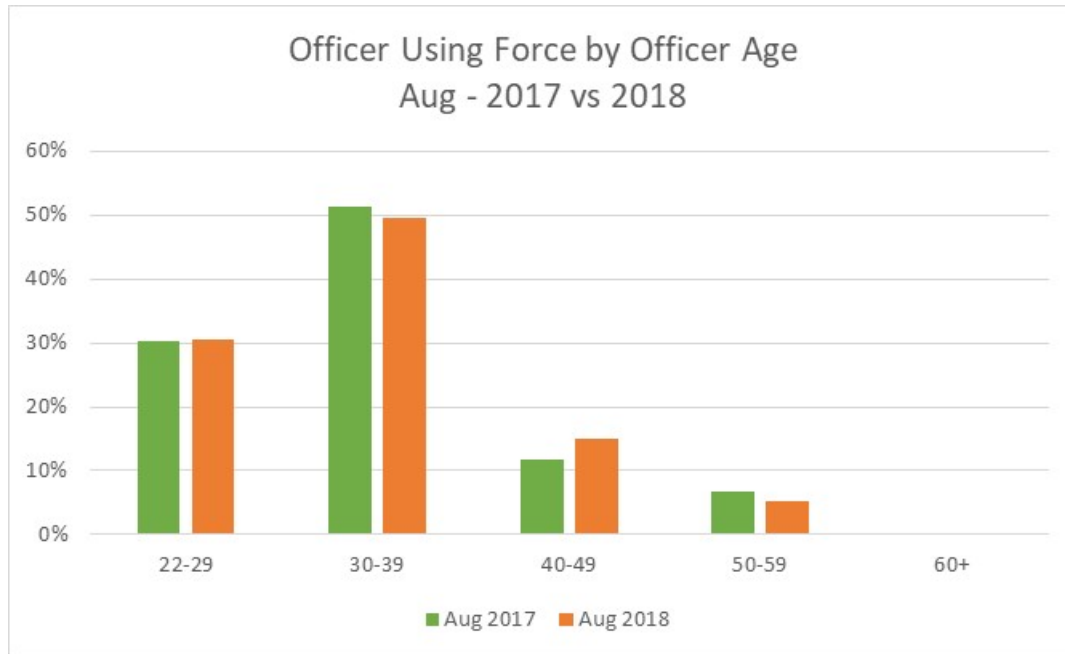




# **Uses of Force by Age of Officer August – 2017 vs. 2018**

Officer Age Group	Officers Using Force			Total Uses of Force			Department Demographic		
	Aug 2017	Aug 2018	% change	Aug 2017	Aug 2018	% change	Q3 2017	Q3 2018	% change
22-29	49	53	8%	64	88	38%	378	418	11%
30-39	83	86	4%	120	108	-10%	732	749	2%
40-49	19	26	37%	26	29	12%	692	666	-4%
50-59	11	9	-18%	11	13	18%	452	461	2%
60+	0	0	not cal	0	0	not cal	31	28	-10%
<b>Total</b>	<b>162</b>	<b>174</b>	<b>7%</b>	<b>221</b>	<b>238</b>	<b>8%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

**\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**

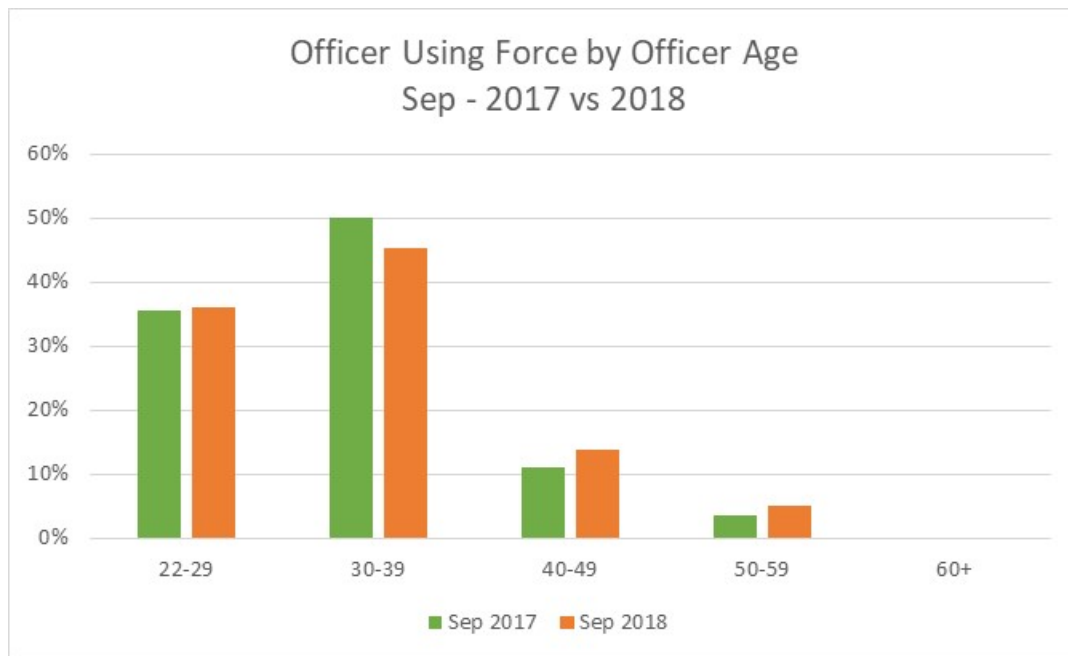




## Uses of Force by Age of Officer September – 2017 vs. 2018

Officer Age Group	Officers Using Force			Total Uses of Force			Department Demographic		
	Sep 2017	Sep 2018	% change	Sep 2017	Sep 2018	% change	Q3 2017	Q3 2018	% change
22-29	51	58	14%	70	78	11%	378	418	11%
30-39	72	73	1%	108	88	-19%	732	749	2%
40-49	16	22	38%	25	35	40%	692	666	-4%
50-59	5	8	60%	8	8	0%	452	461	2%
60+	0	0	not cal	0	0	not cal	31	28	-10%
<b>Total</b>	<b>144</b>	<b>161</b>	<b>12%</b>	<b>211</b>	<b>209</b>	<b>-1%</b>	<b>2285</b>	<b>2322</b>	<b>1.62%</b>

**\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.**





**Uses of Force by  
Race/Ethnicity and Gender of Subject  
Q3 – 2017 vs. 2018**

Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Q3 2017	Q3 2018	% change	Q3 2017	Q3 2018	% change
Asian Female	0	7	not cal	0	8	not cal
Asian Male	15	20	33%	27	34	26%
Black Female	28	30	7%	48	38	-21%
Black Male	156	142	-9%	272	232	-15%
Hispanic Female	7	7	0%	12	15	25%
Hispanic Male	62	81	31%	101	132	31%
White Female	4	18	350%	4	28	600%
White Male	67	87	30%	140	144	3%
Unknown Female	0	1	not cal	0	1	not cal
Unknown Male	11	13	18%	17	28	65%
Unknown Race & Gender	1	0	-100%	1	0	-100%
<b>Total</b>	<b>351</b>	<b>406</b>	<b>16%</b>	<b>622</b>	<b>660</b>	<b>6%</b>

\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.

\* Unknown indicates data not provided in incident report.

Subject Age Group	Number of Subjects		
	Q3 2017	Q3 2018	% change
Under 18	25	18	-28%
18-29	138	150	9%
30-39	91	116	27%
40-49	52	59	13%
50-59	28	46	64%
60+	11	5	-55%
Unknown	6	12	100%
<b>Total</b>	<b>351</b>	<b>406</b>	<b>16%</b>



**Uses of Force by  
Race/Ethnicity and Gender of Subject  
July – 2017 vs. 2018**

Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Jul 2017	Jul 2018	% change	Jul 2017	Jul 2018	% change
Asian Female	0	5	not cal	0	6	not cal
Asian Male	5	5	0%	7	8	14%
Black Female	8	7	-13%	17	7	-59%
Black Male	46	51	11%	74	80	8%
Hispanic Female	3	2	-33%	7	3	-57%
Hispanic Male	21	31	48%	35	45	29%
White Female	2	5	150%	2	9	350%
White Male	17	28	65%	39	47	21%
Unknown Female	0	1	not cal	0	1	not cal
Unknown Male	6	5	-17%	8	7	-13%
Unknown Race & Gender	1	0	-100%	1	0	-100%
<b>Total</b>	<b>109</b>	<b>140</b>	<b>28%</b>	<b>190</b>	<b>213</b>	<b>12%</b>

\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.

\* Unknown indicates data not provided in incident report.

Subject Age Group	Number of Subjects		
	Jul 2017	Jul 2018	% change
Under 18	12	8	-33%
18-29	39	50	28%
30-39	28	42	50%
40-49	13	16	23%
50-59	11	18	64%
60+	3	2	-33%
Unknown	3	4	33%
<b>Total</b>	<b>109</b>	<b>140</b>	<b>28%</b>



**Uses of Force by  
Race/Ethnicity and Gender of Subject  
August – 2017 vs. 2018**

Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Aug 2017	Aug 2018	% change	Aug 2017	Aug 2018	% change
Asian Female	0	0	not cal	0	0	not cal
Asian Male	6	7	17%	9	10	11%
Black Female	14	14	0%	22	19	-14%
Black Male	63	44	-30%	106	70	-34%
Hispanic Female	0	5	not cal	0	12	not cal
Hispanic Male	22	37	68%	29	66	128%
White Female	0	8	not cal	0	13	not cal
White Male	28	27	-4%	48	32	-33%
Unknown Female	0	0	not cal	0	0	not cal
Unknown Male	3	6	100%	7	16	129%
Unknown Race & Gender	0	0	not cal	0	0	not cal
<b>Total</b>	<b>136</b>	<b>148</b>	<b>9%</b>	<b>221</b>	<b>238</b>	<b>8%</b>

\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.

\* Unknown indicates data not provided in incident report.

Subject Age Group	Number of Subjects		
	Aug 2017	Aug 2018	% change
Under 18	6	8	33%
18-29	51	56	10%
30-39	37	38	3%
40-49	22	24	9%
50-59	13	19	46%
60+	5	2	-60%
Unknown	2	1	-50%
<b>Total</b>	<b>136</b>	<b>148</b>	<b>9%</b>



**Uses of Force by  
Race/Ethnicity and Gender of Subject  
September – 2017 vs. 2018**

Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Sep 2017	Sep 2018	% change	Sep 2017	Sep 2018	% change
Asian Female	0	2	not cal	0	2	not cal
Asian Male	4	8	100%	11	16	45%
Black Female	7	9	29%	9	12	33%
Black Male	48	47	-2%	92	82	-11%
Hispanic Female	4	0	-100%	5	0	-100%
Hispanic Male	19	13	-32%	37	21	-43%
White Female	2	5	150%	2	6	200%
White Male	23	32	39%	53	65	23%
Unknown Female	0	0	not cal	0	0	not cal
Unknown Male	2	2	0%	2	5	150%
Unknown Race & Gender	0	0	not cal	0	0	not cal
<b>Total</b>	<b>109</b>	<b>118</b>	<b>8%</b>	<b>211</b>	<b>209</b>	<b>-1%</b>

\*Officers and subjects may have been involved in multiple incidents; therefore, counting unique officers or subjects per month may result in a higher total than the count of unique officers/subjects for the quarter.

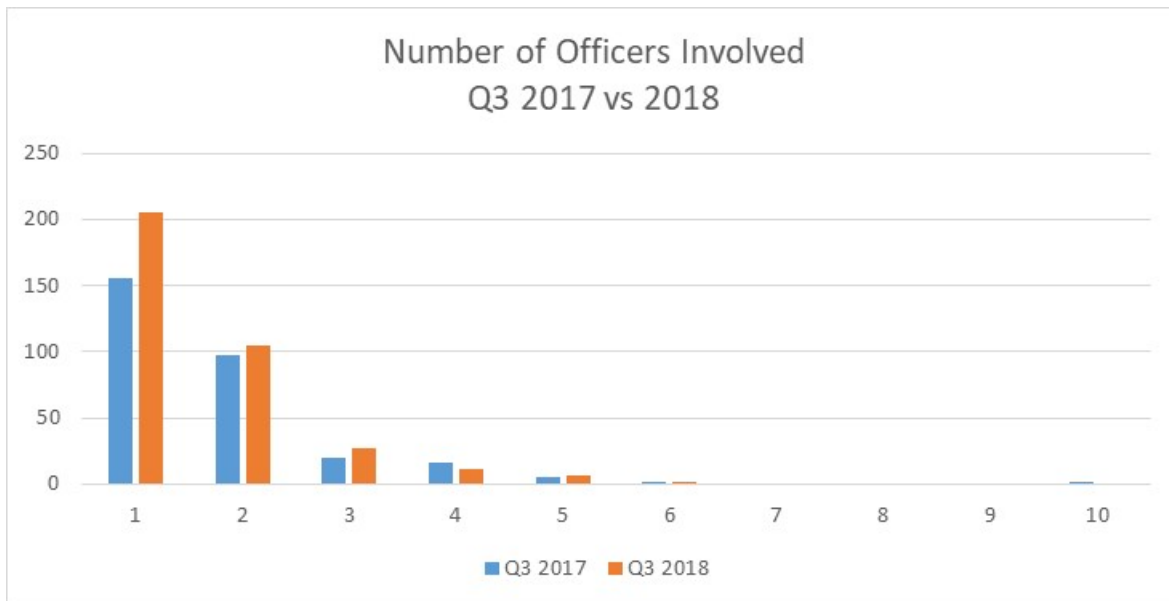
\* Unknown indicates data not provided in incident report.

Subject Age Group	Number of Subjects		
	Sep 2017	Sep 2018	% change
Under 18	7	2	-71%
18-29	49	44	-10%
30-39	28	36	29%
40-49	17	19	12%
50-59	4	9	125%
60+	3	1	-67%
Unknown	1	7	600%
<b>Total</b>	<b>109</b>	<b>118</b>	<b>8%</b>



**Uses of Force Incidents by  
Number of Officers Involved  
July - September: 2017 vs. 2018**

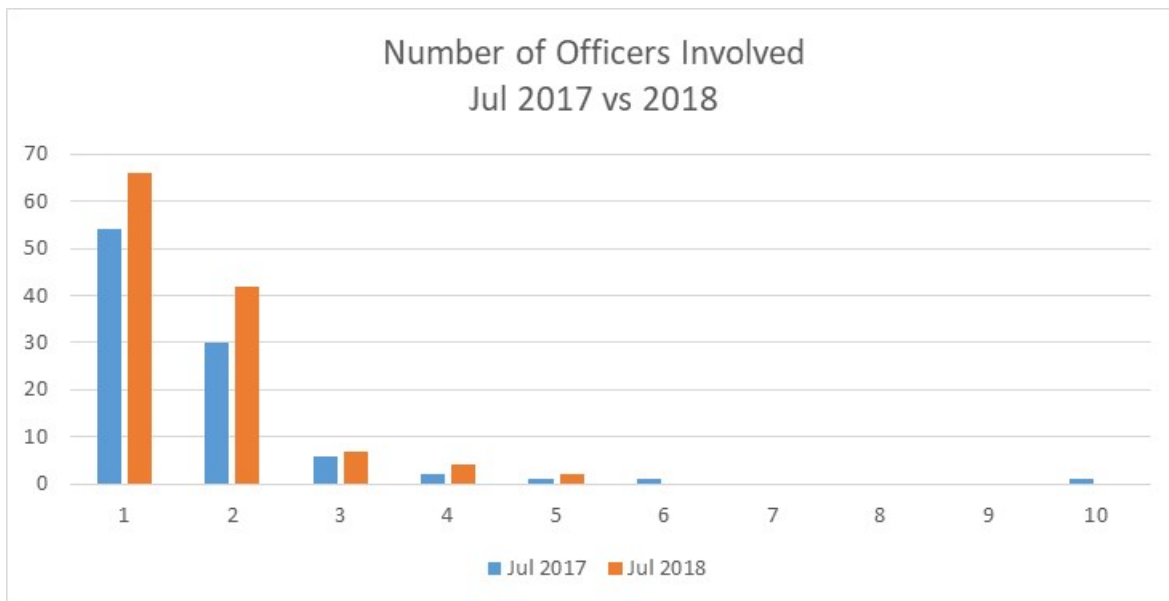
Number of Officers Involved	Number of Incidents		
	Q3 2017	Q3 2018	% change
1	156	205	31%
2	97	104	7%
3	20	27	35%
4	16	11	-31%
5	5	6	20%
6	2	2	0%
7	0	0	not cal
8	0	0	not cal
9	0	0	not cal
10	1	0	-100%
<b>Total</b>	<b>297</b>	<b>355</b>	<b>20%</b>





**Uses of Force Incidents by  
Number of Officers Involved  
July – 2017 vs. 2018**

Number of Officers Involved	Number of Incidents		
	Jul 2017	Jul 2018	% change
1	54	66	22%
2	30	42	40%
3	6	7	17%
4	2	4	100%
5	1	2	100%
6	1	0	-100%
7	0	0	not cal
8	0	0	not cal
9	0	0	not cal
10	1	0	-100%
<b>Total</b>	<b>95</b>	<b>121</b>	<b>27%</b>





**Uses of Force Incidents by  
Number of Officers Involved  
August – 2017 vs. 2018**

Number of Officers Involved	Number of Incidents		
	Aug 2017	Aug 2018	% change
1	60	76	27%
2	38	38	0%
3	7	8	14%
4	7	3	-57%
5	1	3	200%
6	0	0	not cal
7	0	0	not cal
8	0	0	not cal
9	0	0	not cal
10	0	0	not cal
<b>Total</b>	<b>113</b>	<b>128</b>	<b>13%</b>





**Uses of Force Incidents by  
Number of Officers Involved  
September – 2017 vs. 2018**

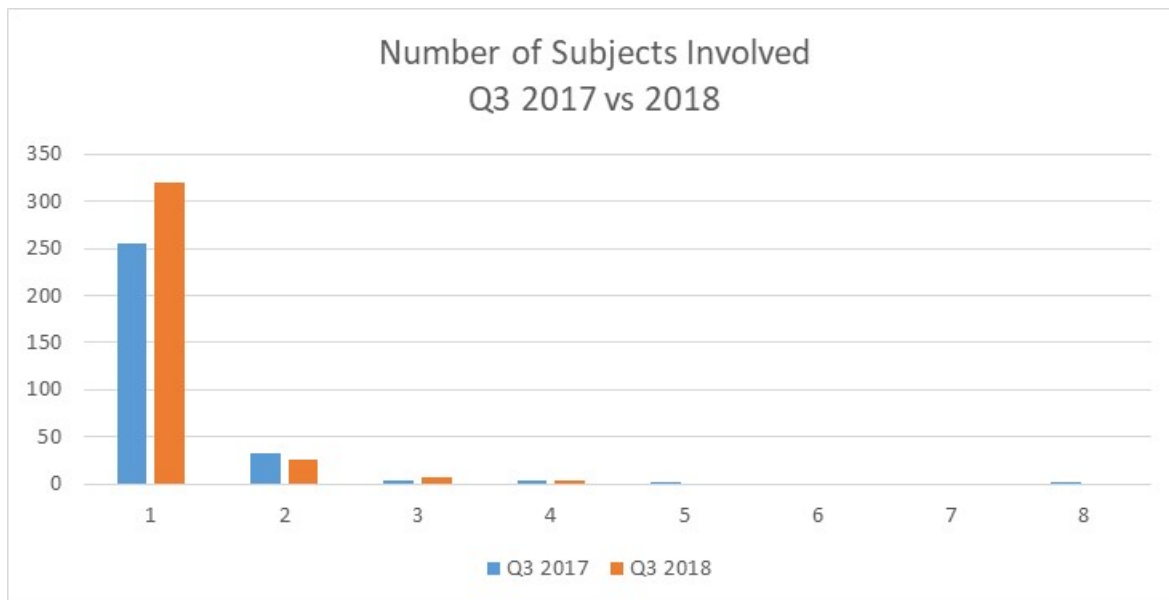
Number of Officers Involved	Number of Incidents		
	Sep 2017	Sep 2018	% change
1	42	63	50%
2	29	24	-17%
3	7	12	71%
4	7	4	-43%
5	3	1	-67%
6	1	2	100%
7	0	0	not cal
8	0	0	not cal
9	0	0	not cal
10	0	0	not cal
<b>Total</b>	<b>89</b>	<b>106</b>	<b>19%</b>





**Uses of Force Incidents by  
Number of Subjects Involved  
July - September: 2017 vs. 2018**

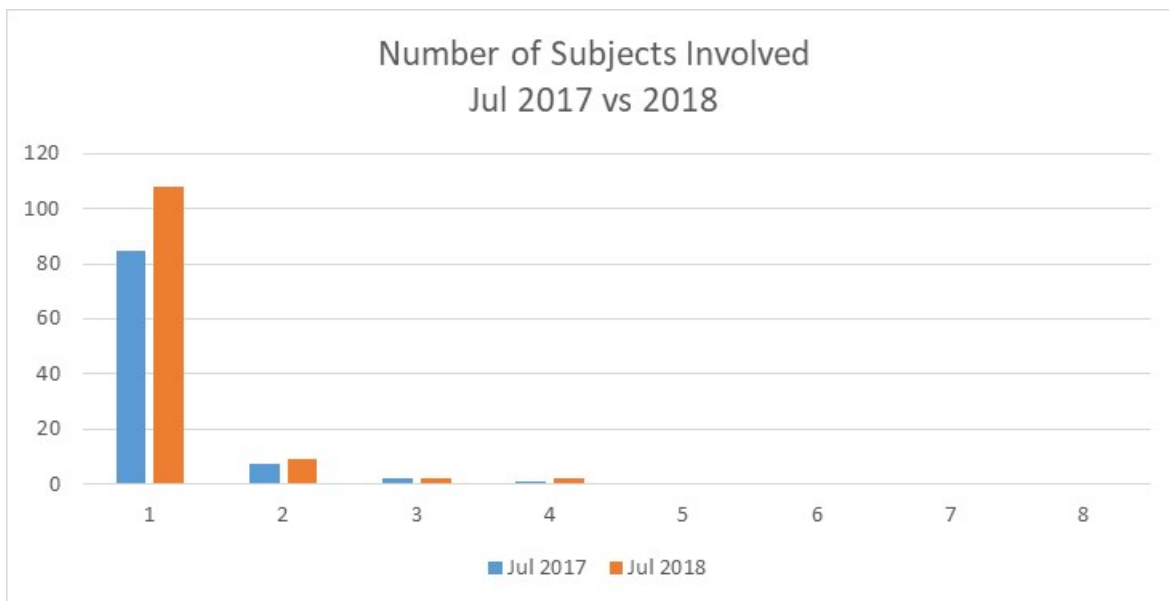
Number of Subjects Involved	Number of Incidents		
	Q3 2017	Q3 2018	% change
1	256	319	25%
2	33	25	-24%
3	3	7	133%
4	3	4	33%
5	1	0	-100%
6	0	0	not cal
7	0	0	not cal
8	1	0	-100%
<b>Total</b>	<b>297</b>	<b>355</b>	<b>20%</b>





**Uses of Force Incidents by  
Number of Subjects Involved  
July – 2017 vs. 2018**

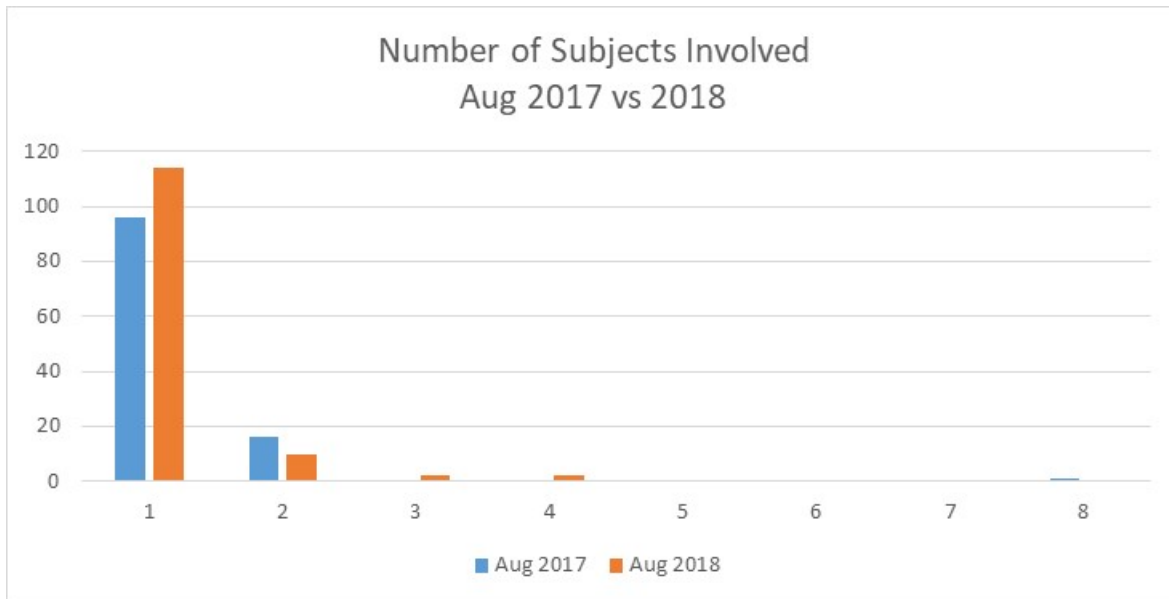
Number of Subjects Involved	Number of Incidents		
	Jul 2017	Jul 2018	% change
1	85	108	27%
2	7	9	29%
3	2	2	0%
4	1	2	100%
5	0	0	not cal
6	0	0	not cal
7	0	0	not cal
8	0	0	not cal
<b>Total</b>	<b>95</b>	<b>121</b>	<b>27%</b>





**Uses of Force Incidents by  
Number of Subjects Involved  
August – 2017 vs. 2018**

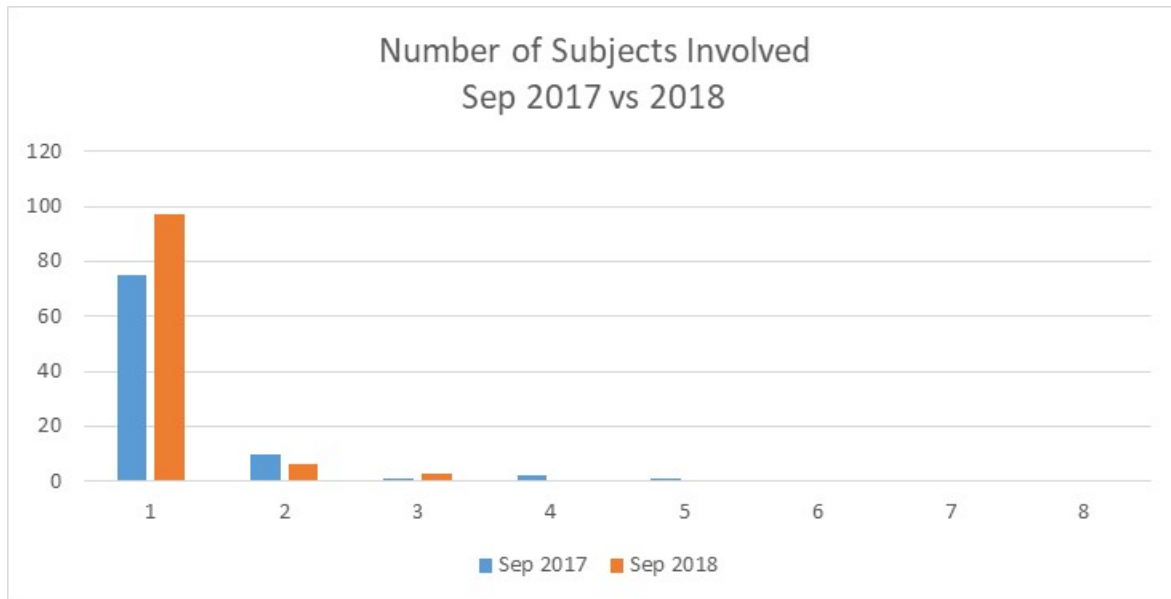
Number of Subjects Involved	Number of Incidents		
	Aug 2017	Aug 2018	% change
1	96	114	19%
2	16	10	-38%
3	0	2	not cal
4	0	2	not cal
5	0	0	not cal
6	0	0	not cal
7	0	0	not cal
8	1	0	-100%
<b>Total</b>	<b>113</b>	<b>128</b>	<b>13%</b>





**Uses of Force Incidents by  
Number of Subjects Involved  
September – 2017 vs. 2018**

Number of Subjects Involved	Number of Incidents		
	Sep 2017	Sep 2018	% change
1	75	97	29%
2	10	6	-40%
3	1	3	200%
4	2	0	-100%
5	1	0	-100%
6	0	0	not cal
7	0	0	not cal
8	0	0	not cal
<b>Total</b>	<b>89</b>	<b>106</b>	<b>19%</b>





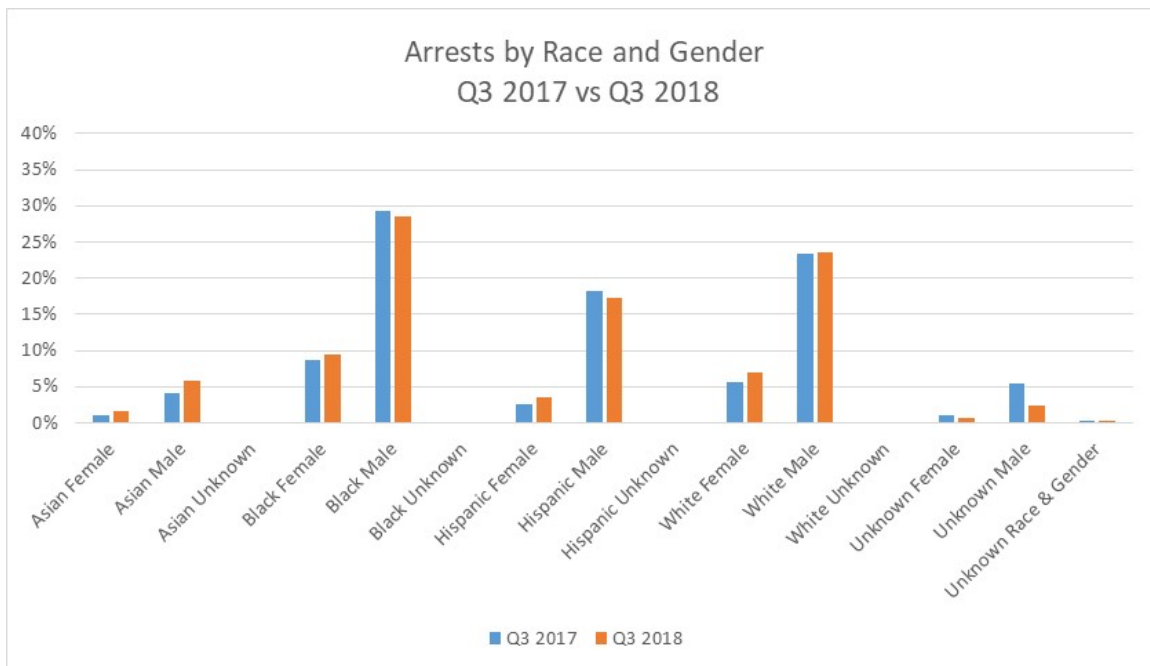
## ARRESTS

### SEC. 96A.3 (C) (2) TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER

#### Arrests by Race/Ethnicity and Gender

Q3 – 2017 vs. 2018

Race and Gender	Q3 2017	Q3 2018	% change
Asian Female	58	95	64%
Asian Male	231	344	49%
Asian Unknown	0	0	not cal
Black Female	482	550	14%
Black Male	1617	1669	3%
Black Unknown	5	1	-80%
Hispanic Female	146	206	41%
Hispanic Male	1005	1010	0%
Hispanic Unknown	1	1	0%
White Female	313	407	30%
White Male	1288	1379	7%
White Unknown	4	0	-100%
Unknown Female	60	35	-42%
Unknown Male	298	142	-52%
Unknown Race & Gender	18	20	11%
<b>Total</b>	<b>5526</b>	<b>5859</b>	<b>6%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

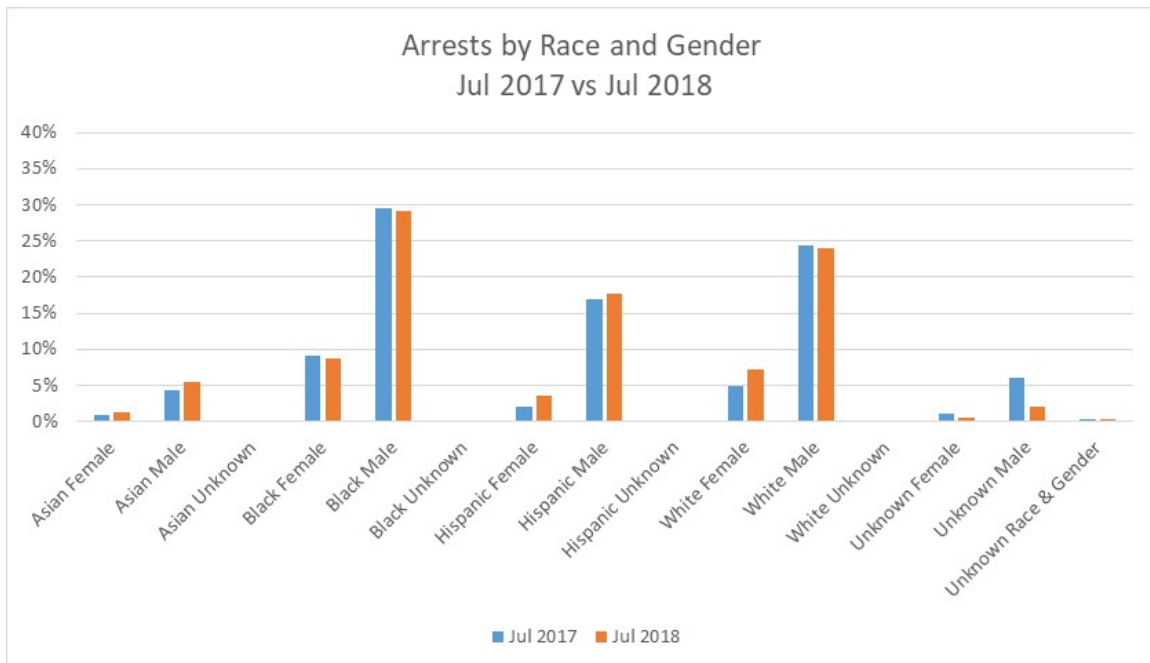
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER

### Arrests by Race/Ethnicity and Gender July – 2017 vs. 2018

Race and Gender	Jul 2017	Jul 2018	% change
Asian Female	17	24	41%
Asian Male	80	109	36%
Asian Unknown	0	0	not cal
Black Female	170	171	1%
Black Male	548	576	5%
Black Unknown	0	0	not cal
Hispanic Female	37	70	89%
Hispanic Male	315	350	11%
Hispanic Unknown	0	0	not cal
White Female	92	141	53%
White Male	453	471	4%
White Unknown	2	0	-100%
Unknown Female	22	10	-55%
Unknown Male	113	41	-64%
Unknown Race & Gender	8	6	-25%
<b>Total</b>	<b>1857</b>	<b>1969</b>	<b>6%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

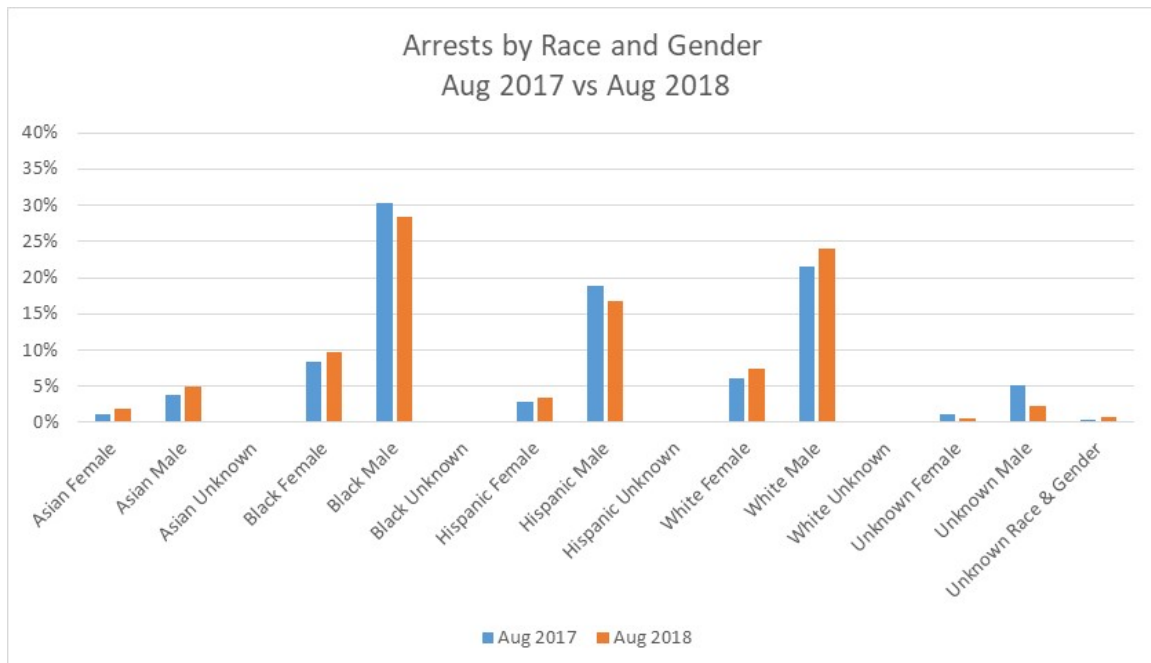
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER

### Arrests by Race/Ethnicity and Gender August – 2017 vs. 2018

Race and Gender	Aug 2017	Aug 2018	% change
Asian Female	23	36	57%
Asian Male	74	96	30%
Asian Unknown	0	0	not cal
Black Female	162	192	19%
Black Male	580	561	-3%
Black Unknown	4	1	-75%
Hispanic Female	53	69	30%
Hispanic Male	363	333	-8%
Hispanic Unknown	0	0	not cal
White Female	118	148	25%
White Male	414	475	15%
White Unknown	1	0	-100%
Unknown Female	20	11	-45%
Unknown Male	100	46	-54%
Unknown Race & Gender	6	13	117%
<b>Total</b>	<b>1918</b>	<b>1981</b>	<b>3%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

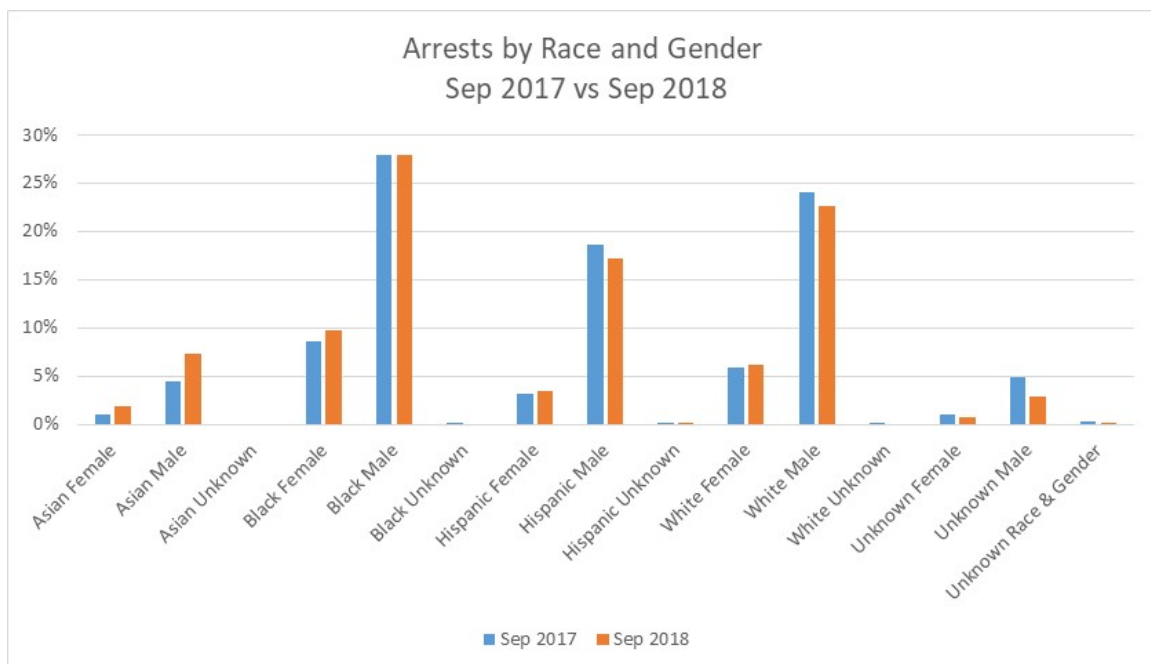
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER

### Arrests by Race/Ethnicity and Gender September – 2017 vs. 2018

Race and Gender	Sep 2017	Sep 2018	% change
Asian Female	18	35	94%
Asian Male	77	139	81%
Asian Unknown	0	0	not cal
Black Female	150	187	25%
Black Male	489	532	9%
Black Unknown	1	0	-100%
Hispanic Female	56	67	20%
Hispanic Male	327	327	0%
Hispanic Unknown	1	1	0%
White Female	103	118	15%
White Male	421	433	3%
White Unknown	1	0	-100%
Unknown Female	18	14	-22%
Unknown Male	85	55	-35%
Unknown Race & Gender	4	1	-75%
<b>Total</b>	<b>1751</b>	<b>1909</b>	<b>9%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

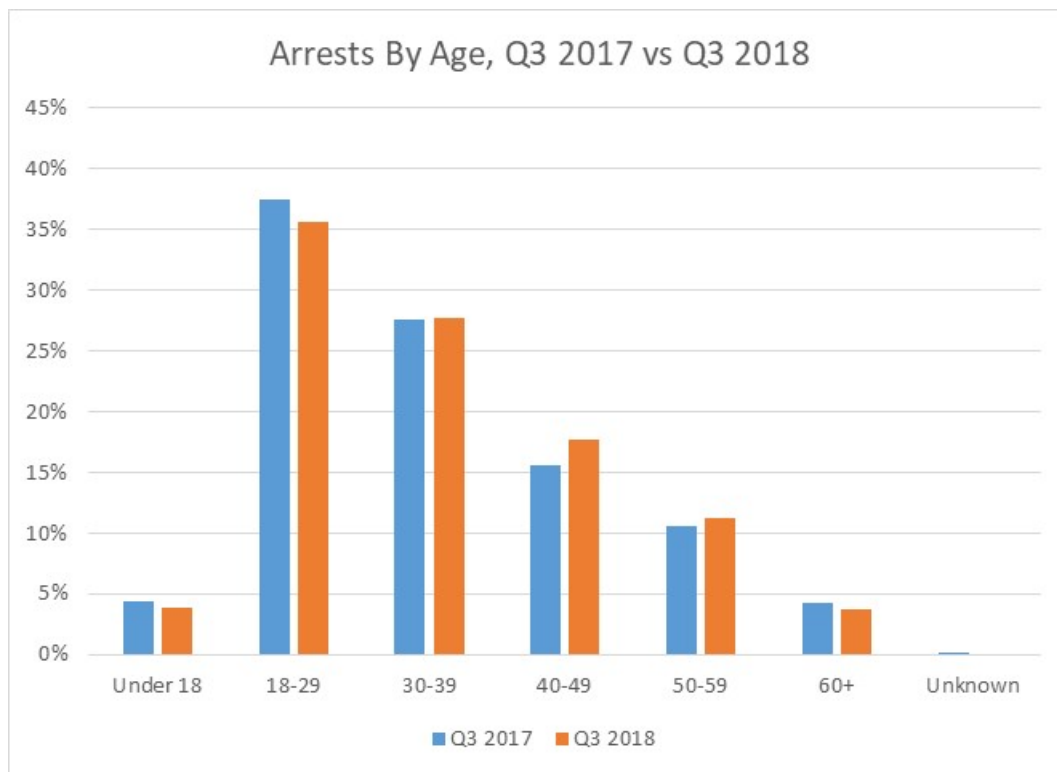
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY AGE

### Arrests by Age Q3 – 2017 vs. 2018

Age	Q3 2017	Q3 2018	% change
Under 18	242	228	-6%
18-29	2,069	2,087	1%
30-39	1,524	1627	7%
40-49	864	1041	20%
50-59	586	661	13%
60+	239	215	-10%
Unknown	2	0	not calc
<b>Total</b>	<b>5,526</b>	<b>5,859</b>	<b>6%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

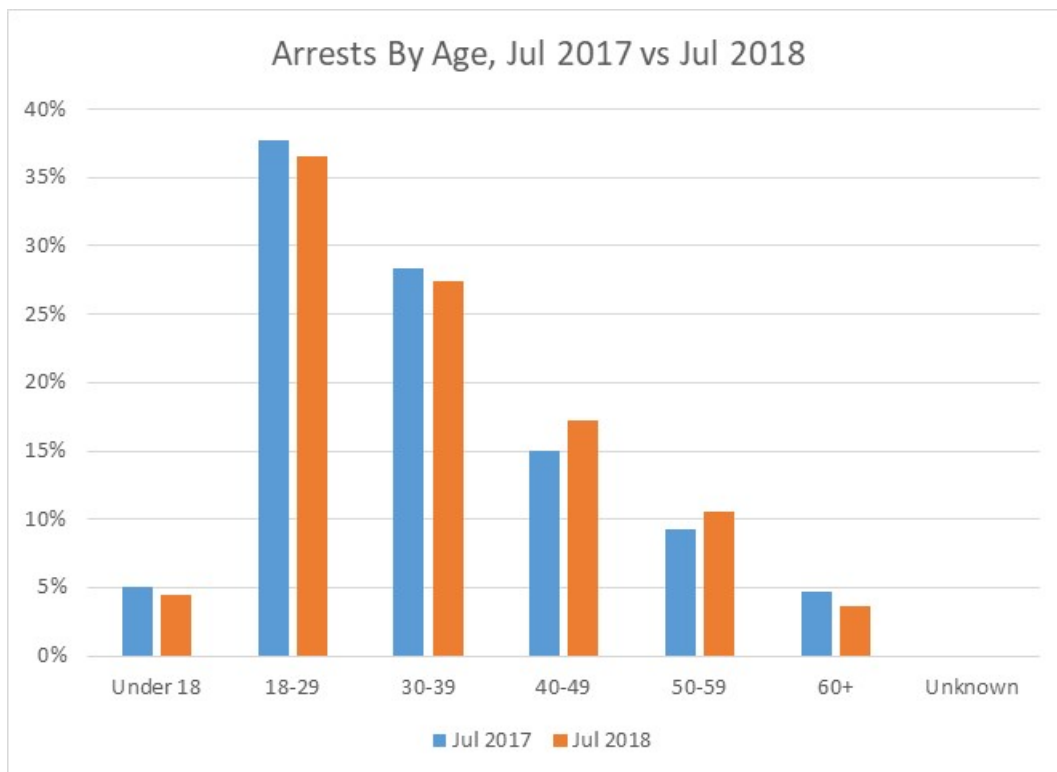
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY AGE

### Arrests by Age July – 2017 vs. 2018

Age	Jul 2017	Jul 2018	% change
Under 18	94	88	-6%
18-29	700	720	3%
30-39	527	541	3%
40-49	278	340	22%
50-59	171	208	22%
60+	87	72	-17%
Unknown	0	0	not calc
<b>Total</b>	<b>1,857</b>	<b>1,969</b>	<b>6%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

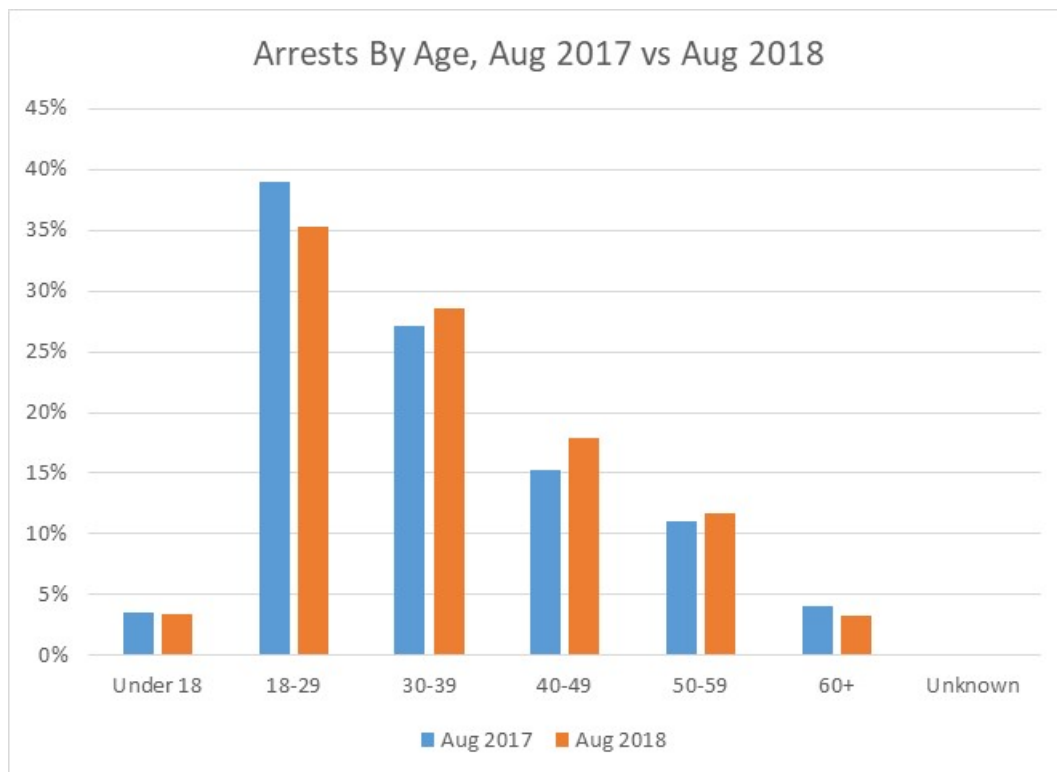
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY AGE

### Arrests by Age August – 2017 vs. 2018

Age	Aug 2017	Aug 2018	% change
Under 18	68	66	-3%
18-29	747	699	-6%
30-39	519	565	9%
40-49	292	354	21%
50-59	213	232	9%
60+	78	65	-17%
Unknown	1	0	not calc
<b>Total</b>	<b>1,918</b>	<b>1,981</b>	<b>3%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

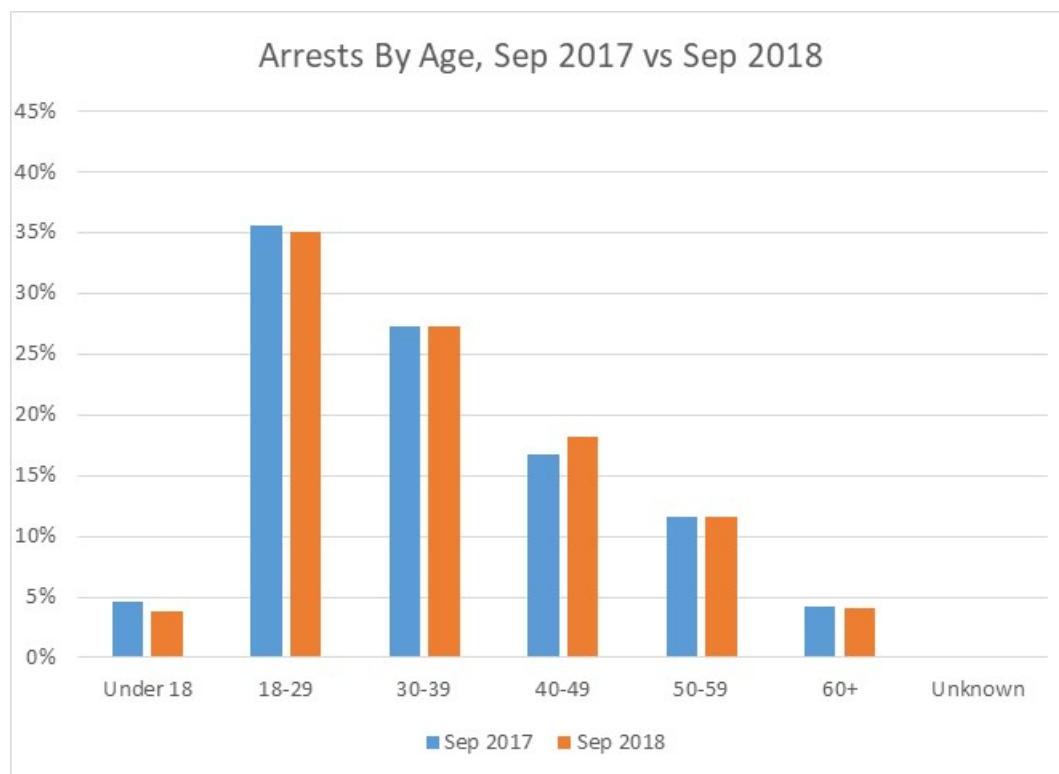
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



## SEC. 96A.3 (C) (2) TOTAL ARRESTS BY AGE

### Arrests by Age September – 2017 vs. 2018

Age	Sep 2017	Sep 2018	% change
Under 18	80	74	-8%
18-29	622	668	7%
30-39	478	521	9%
40-49	294	347	18%
50-59	202	221	9%
60+	74	78	5%
Unknown	1	0	not calc
<b>Total</b>	<b>1,751</b>	<b>1,909</b>	<b>9%</b>



Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



### SEC. 96A.3 (f) DEPARTMENT OF POLICE ACCOUNTABILITY (DPA)

The Department is required to obtain information from the Department of Police Accountability (DPA), formerly the Office of Citizens Complaints, relating to the total number of complaints for the reporting period received by DPA that it characterizes as allegations of bias based on race or ethnicity, gender, or gender identity. The Department also is required to include in its report the total number of complaints DPA closed during the reporting period that were characterized as allegations of bias based on race or ethnicity, gender, or gender identity, as well as the total number of each type of disposition for such complaints.

Allegations of Bias based on race or ethnicity, gender, or Gender Identity received and closed by the Department of Police Accountability (formerly the Office of Citizen Complaints).

Cases received involving claims of racial and/or gender bias	Q3 2018
Racial Bias	0
Gender Bias	0
Both Racial and Gender Bias	0
<b>Total</b>	<b>0</b>

No officers were named for allegations of racial or gender bias.

DPA received **176 cases** for the quarter, including above.

**Total Cases Received in 2018 involving Racial or Gender Bias: 10 Cases**

Closures of cases involving claims of racial and/or gender bias	Q3 2018
Racial Bias	6
Gender Bias	1
Both Racial and Gender Bias	0
<b>Total</b>	<b>7</b>

**11 Officers** were named in those **7 cases**.

Dispositions of the cases	Q3 2018
Sustained	17
Sustained bias-related allegation	0
Closed	162
Mediated	8

Closure reasons: Unfounded, Proper Conduct, Not sustained, No Finding, and No Finding Withdrawn.

DPA closed a total of **187 cases** for the quarter, including above.

DPA closed a total of **442 cases** for the **year**, including above.

Source: Department of Police Accountability.

The total number of dispositions for each of the allegations of bias based on race or ethnicity, gender or gender identity.



## **SFPD ADDED SECTION: RELATED COMPLAINTS RECEIVED BY SFPD, AND INVESTIGATED BY DEPARTMENT OF HUMAN RESOURCES**

As part of the Department's commitment to transparency, the Department also will report on all bias-related complaints received by the Department, and forwarded to the Department of Human Resources (DHR) for investigation.

### **Bias Complaints Received and Closed by The San Francisco Police Department and Investigated by DHR**

<b>EEO Cases Received</b>	<b>Q3 2018</b>
Gender Identity	1
Hostile Work Environment	1
Race	2
Retaliation	1
Sexual Harrassment	1
Sexual Orientation	1
<b>Total</b>	<b>7</b>

**7 employees** were named in the above **7 cases**

<b>EEO Cases Closed</b>	<b>Q3 2018</b>
Hostile Work Environment	2
Military Discrimination	1
Sexual Harrassment	1
Sexual Orientation	1
Race	6
Race/Gender	1
Retailation	1
Slur	1
<b>Total</b>	<b>14</b>

<b>Dispositions of the cases</b>	<b>Q3 2018</b>
Sustained	0
Closed	14

Closure reasons:

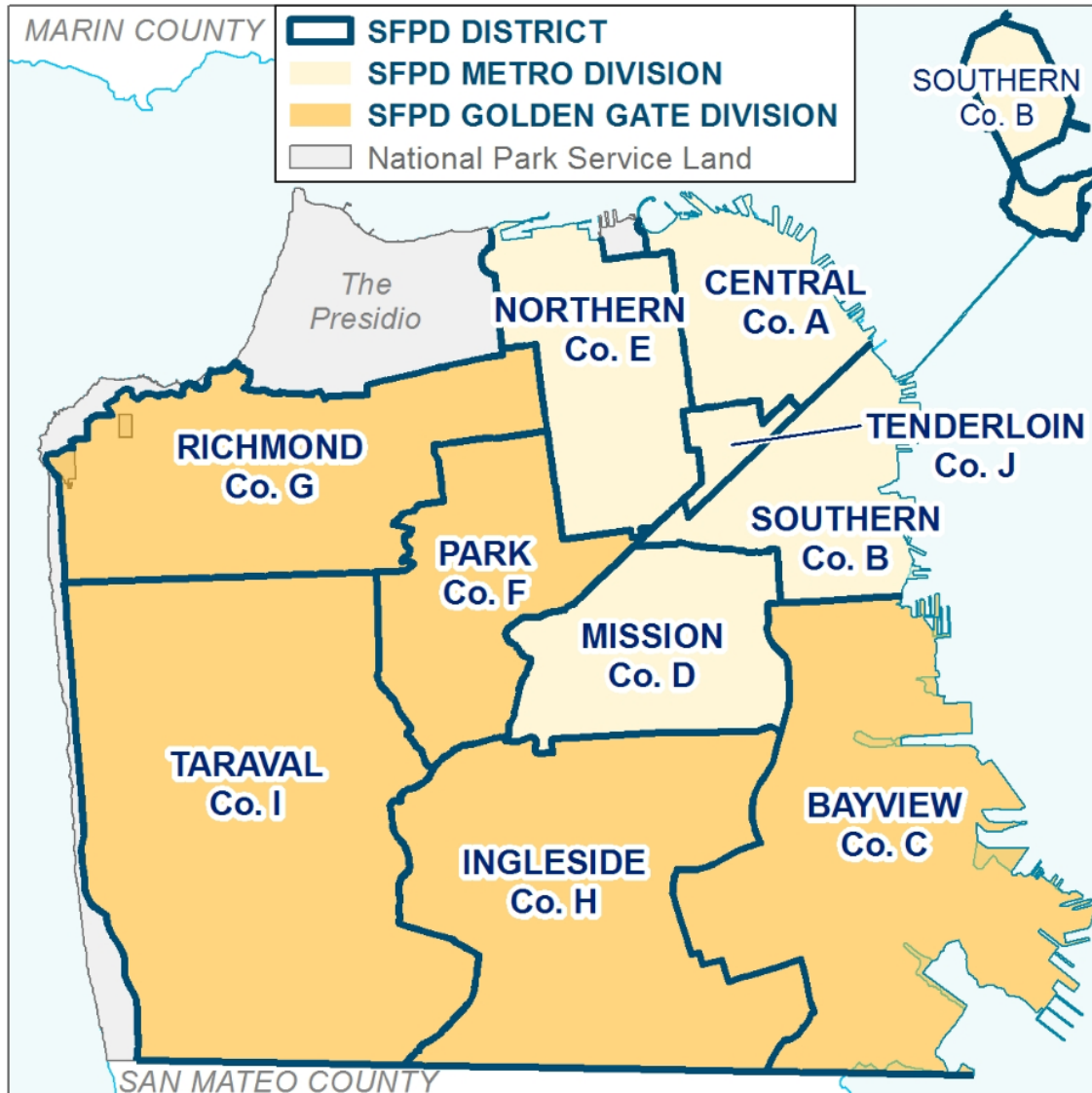
- (10) Admin Closure, Insufficient Evidence
- (4) SFDHR EEO Investigation Completed

Source: SFPD Risk Management EEO Quarterly Report



## USE OF FORCE AND ARREST DATA BY POLICE DISTRICT

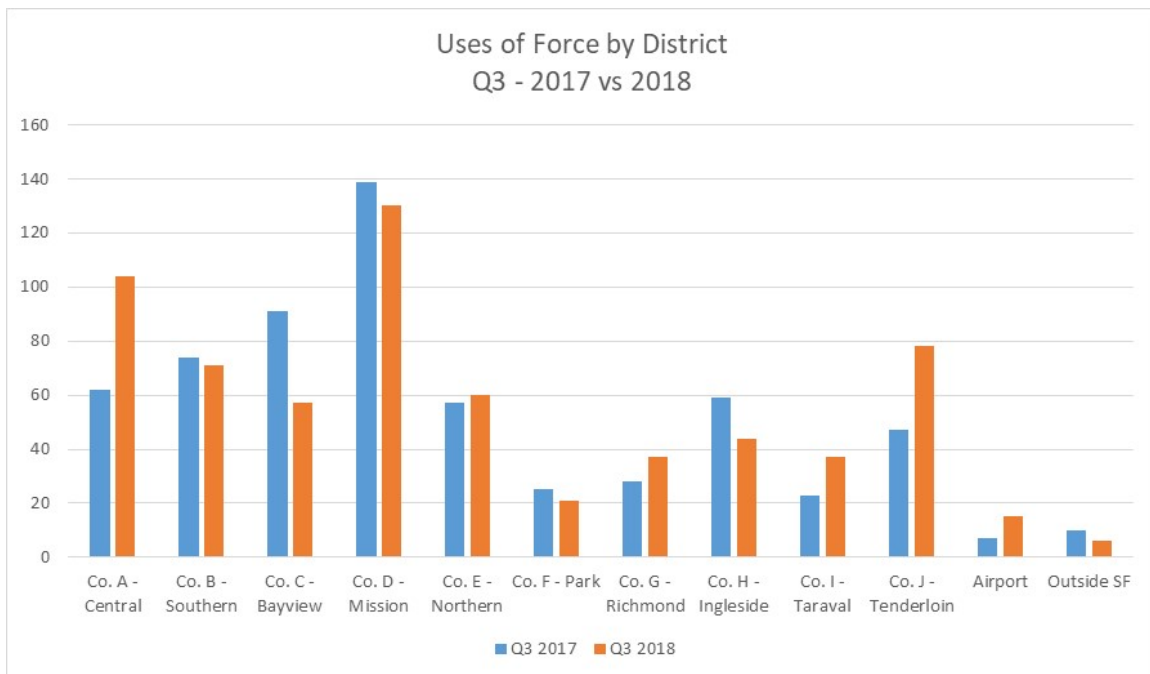
July – September 2018





## Uses of Force by District Q3 – 2017 vs. 2018

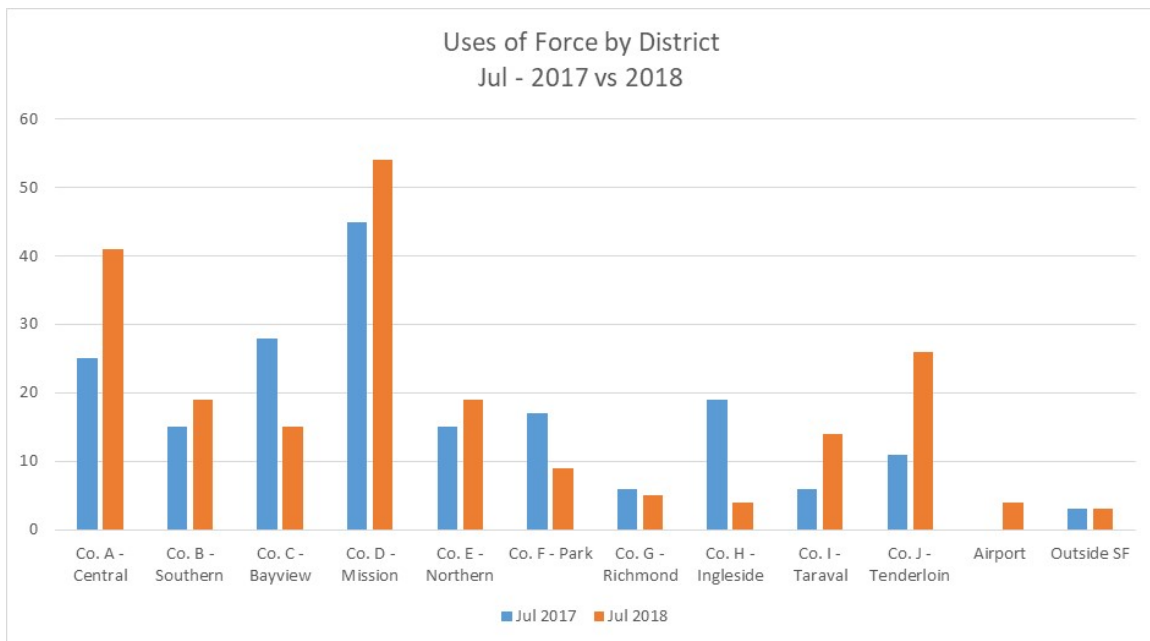
Districts	Q3 2017	Q3 2018	% change
Co. A - Central	62	104	68%
Co. B - Southern	74	71	-4%
Co. C - Bayview	91	57	-37%
Co. D - Mission	139	130	-6%
Co. E - Northern	57	60	5%
Co. F - Park	25	21	-16%
Co. G - Richmond	28	37	32%
Co. H - Ingleside	59	44	-25%
Co. I - Taraval	23	37	61%
Co. J - Tenderloin	47	78	66%
Airport	7	15	114%
Outside SF	10	6	-40%
<b>Total</b>	<b>622</b>	<b>660</b>	<b>6%</b>





## Uses of Force by District July – 2017 vs. 2018

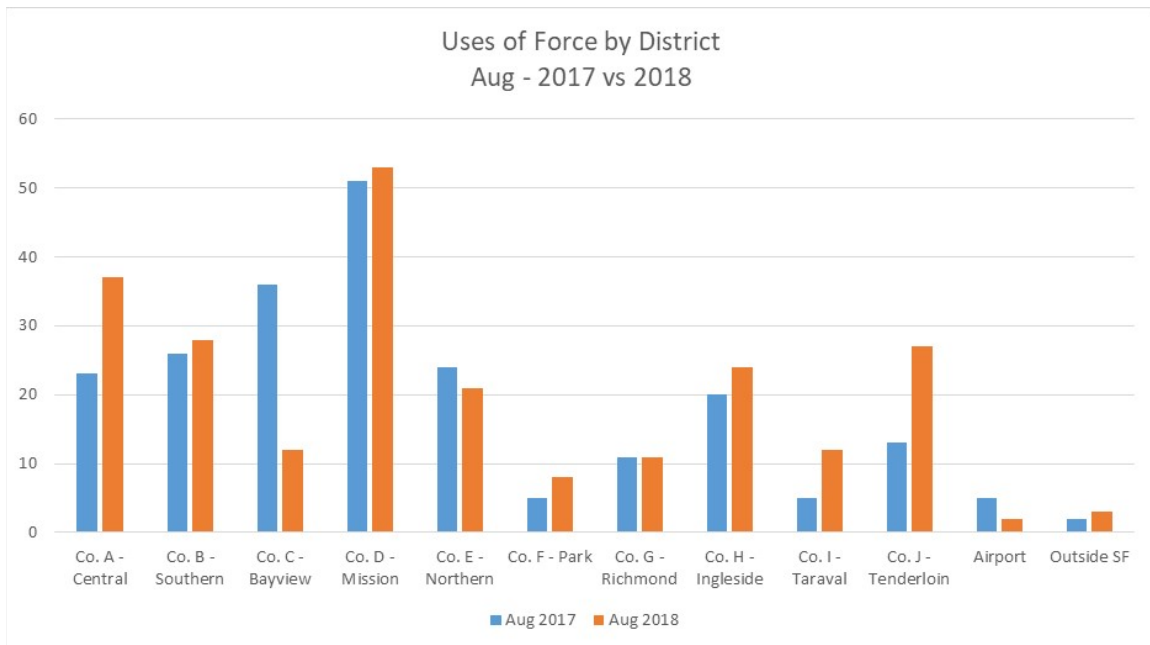
Districts	Jul 2017	Jul 2018	% change
Co. A - Central	25	41	64%
Co. B - Southern	15	19	27%
Co. C - Bayview	28	15	-46%
Co. D - Mission	45	54	20%
Co. E - Northern	15	19	27%
Co. F - Park	17	9	-47%
Co. G - Richmond	6	5	-17%
Co. H - Ingleside	19	4	-79%
Co. I - Taraval	6	14	133%
Co. J - Tenderloin	11	26	136%
Airport	0	4	not cal
Outside SF	3	3	0%
<b>Total</b>	<b>190</b>	<b>213</b>	<b>12%</b>





## Uses of Force by District August – 2017 vs. 2018

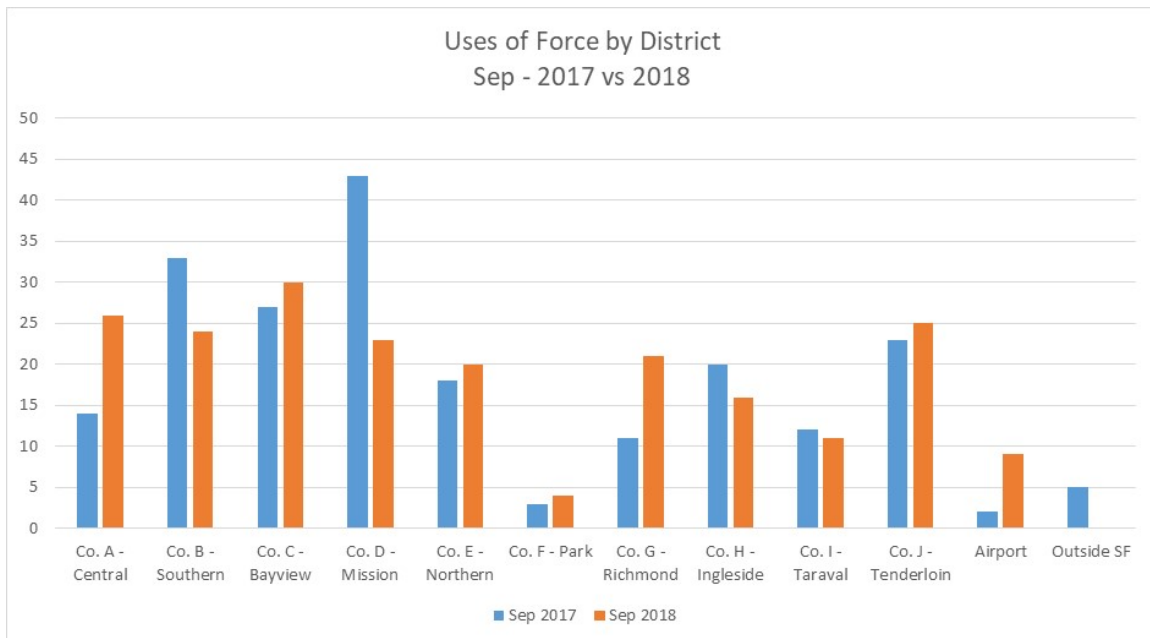
Districts	Aug 2017	Aug 2018	% change
Co. A - Central	23	37	61%
Co. B - Southern	26	28	8%
Co. C - Bayview	36	12	-67%
Co. D - Mission	51	53	4%
Co. E - Northern	24	21	-13%
Co. F - Park	5	8	60%
Co. G - Richmond	11	11	0%
Co. H - Ingleside	20	24	20%
Co. I - Taraval	5	12	140%
Co. J - Tenderloin	13	27	108%
Airport	5	2	-60%
Outside SF	2	3	50%
<b>Total</b>	<b>221</b>	<b>238</b>	<b>8%</b>





## Uses of Force by District September – 2016 vs. 2017

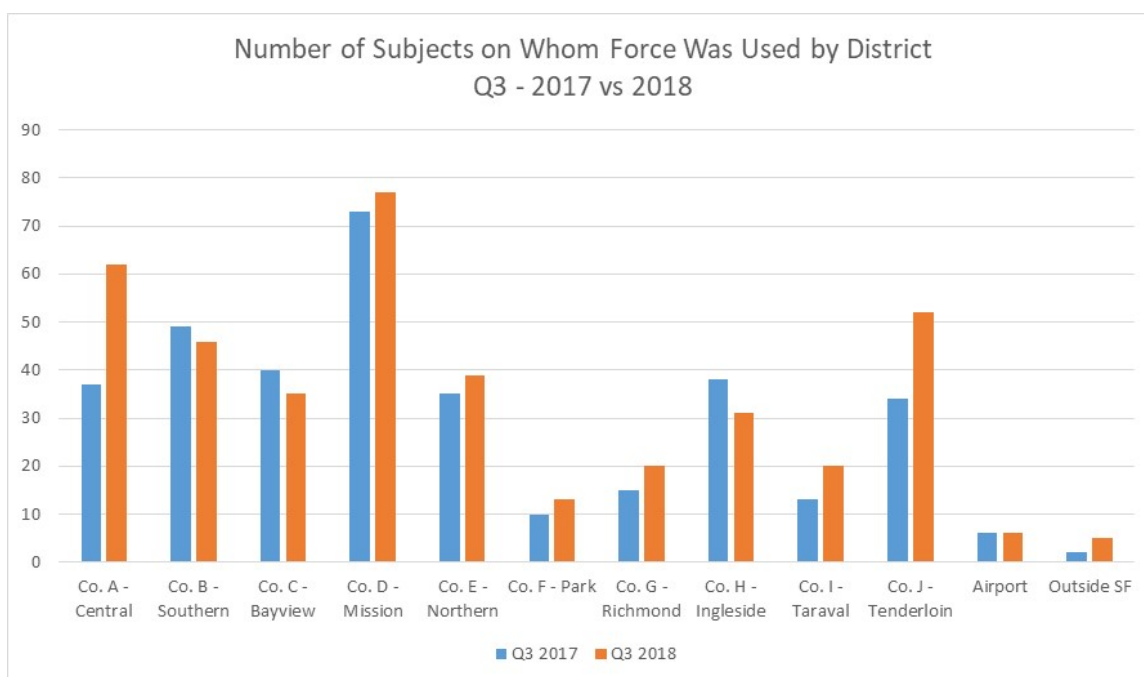
Districts	Sep 2017	Sep 2018	% change
Co. A - Central	14	26	86%
Co. B - Southern	33	24	-27%
Co. C - Bayview	27	30	11%
Co. D - Mission	43	23	-47%
Co. E - Northern	18	20	11%
Co. F - Park	3	4	33%
Co. G - Richmond	11	21	91%
Co. H - Ingleside	20	16	-20%
Co. I - Taraval	12	11	-8%
Co. J - Tenderloin	23	25	9%
Airport	2	9	350%
Outside SF	5	0	-100%
<b>Total</b>	<b>211</b>	<b>209</b>	<b>-1%</b>





## Number of Subjects on Whom Force Was Used by District Q3 – 2017 vs. 2018

Districts	Number of Subjects		% change
	Q3 2017	Q3 2018	
Co. A - Central	37	62	68%
Co. B - Southern	49	46	-6%
Co. C - Bayview	40	35	-13%
Co. D - Mission	73	77	5%
Co. E - Northern	35	39	11%
Co. F - Park	10	13	30%
Co. G - Richmond	15	20	33%
Co. H - Ingleside	38	31	-18%
Co. I - Taraval	13	20	54%
Co. J - Tenderloin	34	52	53%
Airport	6	6	0%
Outside SF	2	5	150%
<b>Total</b>	<b>351</b>	<b>406</b>	<b>16%</b>

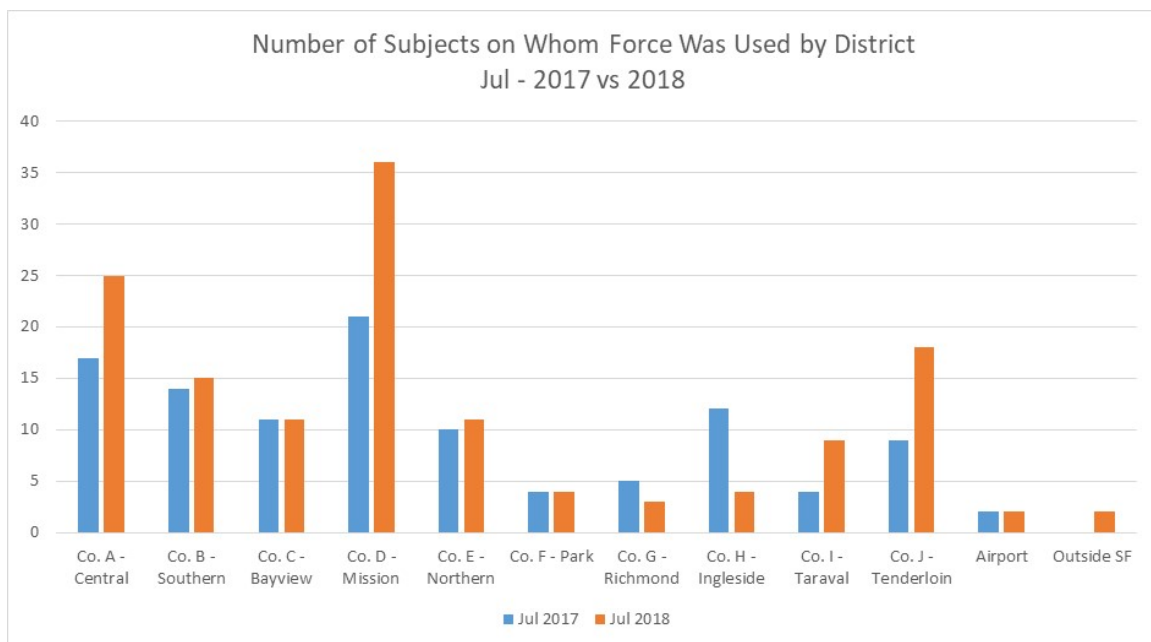


Note: Some subjects resisted arrest more than once in different districts throughout the city



## Number of Subjects on Whom Force Was Used by District July – 2017 vs. 2018

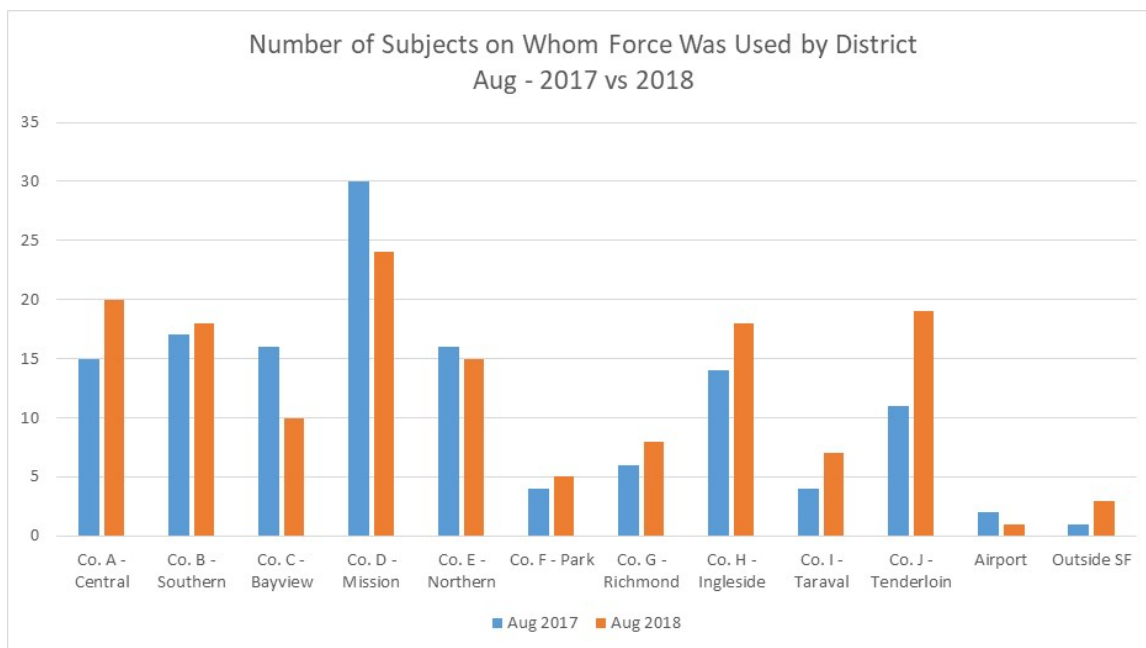
Districts	Number of Subjects		% change
	Jul 2017	Jul 2018	
Co. A - Central	17	25	47%
Co. B - Southern	14	15	7%
Co. C - Bayview	11	11	0%
Co. D - Mission	21	36	71%
Co. E - Northern	10	11	10%
Co. F - Park	4	4	0%
Co. G - Richmond	5	3	-40%
Co. H - Ingleside	12	4	-67%
Co. I - Taraval	4	9	125%
Co. J - Tenderloin	9	18	100%
Airport	2	2	0%
Outside SF	0	2	not cal
<b>Total</b>	<b>109</b>	<b>140</b>	<b>28%</b>





## Number of Subjects on Whom Force Was Used by District August – 2017 vs. 2018

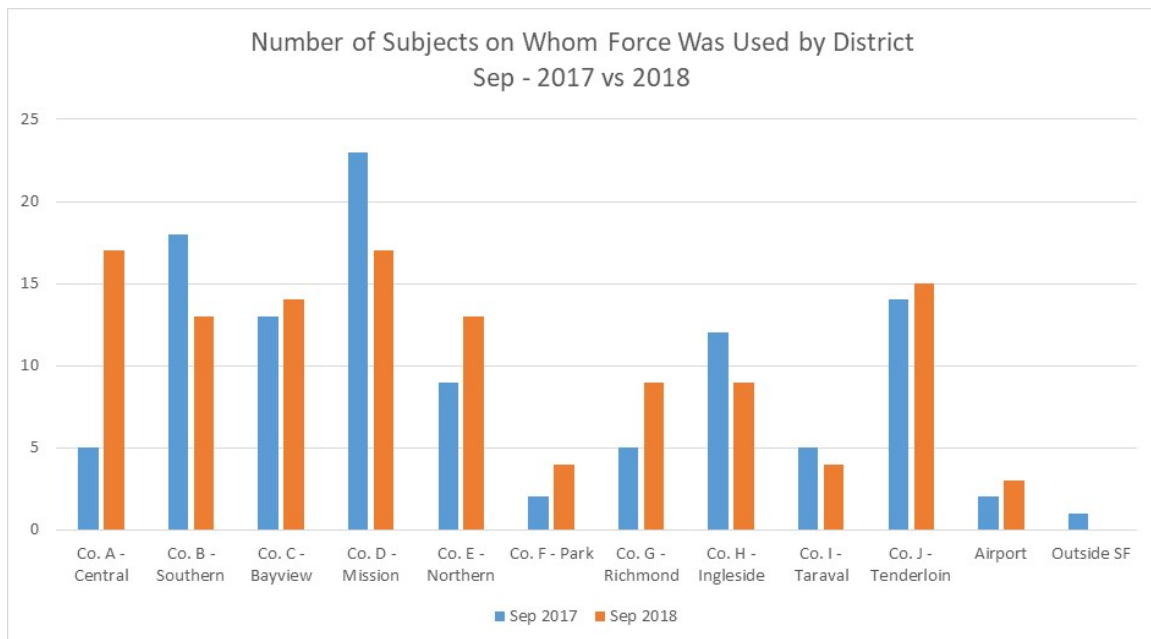
Districts	Number of Subjects		% change
	Aug 2017	Aug 2018	
Co. A - Central	15	20	33%
Co. B - Southern	17	18	6%
Co. C - Bayview	16	10	-38%
Co. D - Mission	30	24	-20%
Co. E - Northern	16	15	-6%
Co. F - Park	4	5	25%
Co. G - Richmond	6	8	33%
Co. H - Ingleside	14	18	29%
Co. I - Taraval	4	7	75%
Co. J - Tenderloin	11	19	73%
Airport	2	1	-50%
Outside SF	1	3	200%
<b>Total</b>	<b>136</b>	<b>148</b>	<b>9%</b>





## Number of Subjects on Whom Force Was Used by District September – 2017 vs. 2018

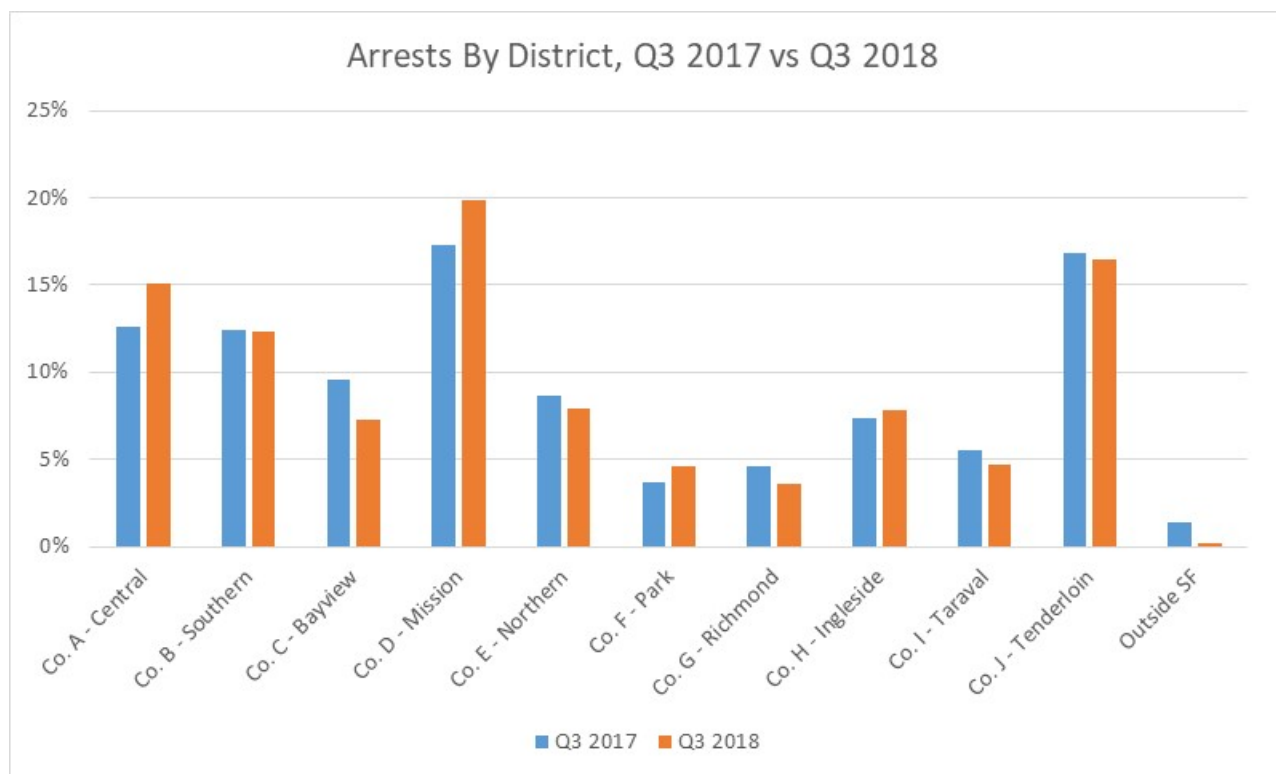
Districts	Number of Subjects		% change
	Sep 2017	Sep 2018	
Co. A - Central	5	17	240%
Co. B - Southern	18	13	-28%
Co. C - Bayview	13	14	8%
Co. D - Mission	23	17	-26%
Co. E - Northern	9	13	44%
Co. F - Park	2	4	100%
Co. G - Richmond	5	9	80%
Co. H - Ingleside	12	9	-25%
Co. I - Taraval	5	4	-20%
Co. J - Tenderloin	14	15	7%
Airport	2	3	50%
Outside SF	1	0	-100%
<b>Total</b>	<b>109</b>	<b>118</b>	<b>8%</b>





## Total Arrests by District Q3 – 2017 vs. 2018

District	Q3 2017	Q3 2018	% change
Co. A - Central	697	886	27%
Co. B - Southern	689	721	5%
Co. C - Bayview	527	429	-19%
Co. D - Mission	955	1164	22%
Co. E - Northern	478	466	-3%
Co. F - Park	202	271	34%
Co. G - Richmond	257	211	-18%
Co. H - Ingleside	410	459	12%
Co. I - Taraval	305	275	-10%
Co. J - Tenderloin	928	964	4%
Outside SF	78	13	-83%
<b>Total</b>	<b>5526</b>	<b>5859</b>	<b>6%</b>

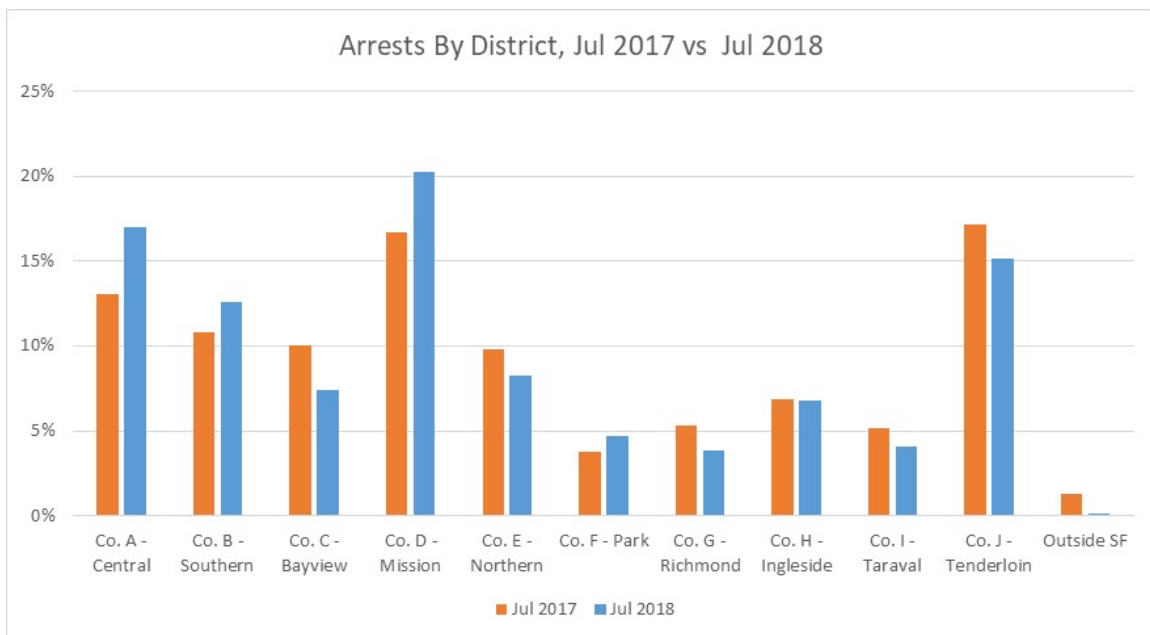


Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



## Arrests by District July – 2017 vs. 2018

District	Jul 2017	Jul 2018	% change
Co. A - Central	243	334	37%
Co. B - Southern	201	248	23%
Co. C - Bayview	186	145	-22%
Co. D - Mission	310	399	29%
Co. E - Northern	182	163	-10%
Co. F - Park	70	92	31%
Co. G - Richmond	99	75	-24%
Co. H - Ingleside	127	133	5%
Co. I - Taraval	96	80	-17%
Co. J - Tenderloin	319	298	-7%
Outside SF	24	2	-92%
<b>Total</b>	<b>1857</b>	<b>1969</b>	<b>6%</b>

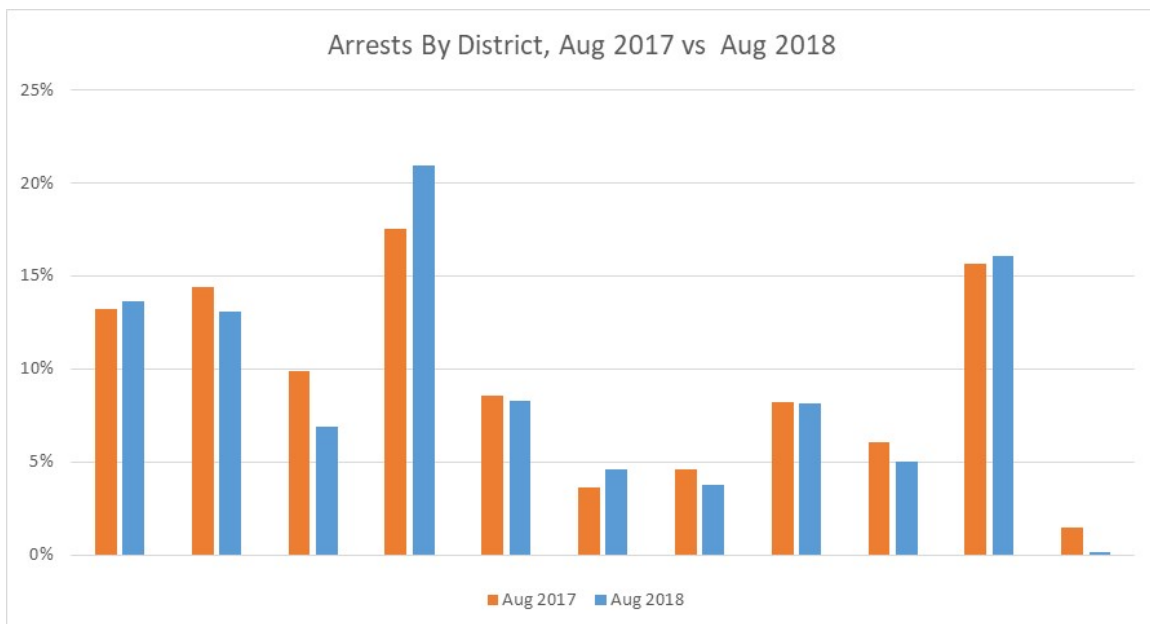


Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



## Arrests by District August – 2017 vs. 2018

District	Aug 2017	Aug 2018	% change
Co. A - Central	246	268	9%
Co. B - Southern	267	257	-4%
Co. C - Bayview	184	136	-26%
Co. D - Mission	325	412	27%
Co. E - Northern	159	163	3%
Co. F - Park	68	91	34%
Co. G - Richmond	86	74	-14%
Co. H - Ingleside	153	161	5%
Co. I - Taraval	112	99	-12%
Co. J - Tenderloin	291	317	9%
Outside SF	27	3	-89%
<b>Total</b>	<b>1918</b>	<b>1981</b>	<b>3%</b>

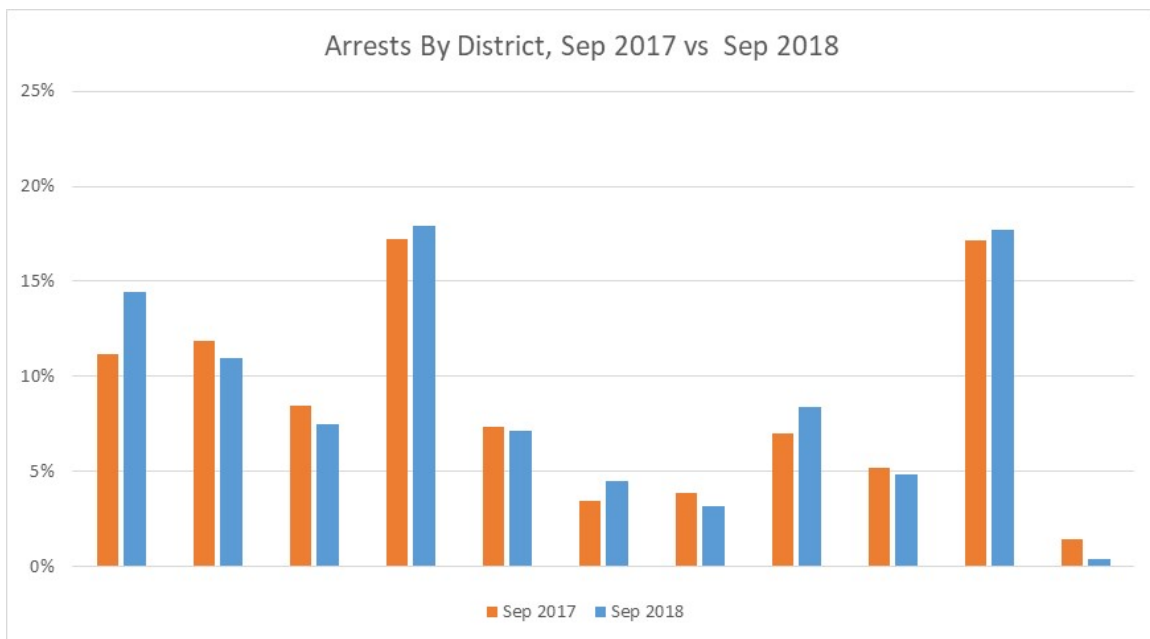


Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



## Arrests by District September – 2017 vs. 2018

District	Sep 2017	Sep 2018	% change
Co. A - Central	208	284	37%
Co. B - Southern	221	216	-2%
Co. C - Bayview	157	148	-6%
Co. D - Mission	320	353	10%
Co. E - Northern	137	140	2%
Co. F - Park	64	88	38%
Co. G - Richmond	72	62	-14%
Co. H - Ingleside	130	165	27%
Co. I - Taraval	97	96	-1%
Co. J - Tenderloin	318	349	10%
Outside SF	27	8	-70%
<b>Total</b>	<b>1751</b>	<b>1909</b>	<b>9%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



**Central District  
(Company A)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	37
Physical Control	33
Strike by Object/Fist	20
OC (Pepper Spray)	1
Impact Weapon	5
ERIW	3
Firearm	0
Spike Strips	5
Other: Handcuffing	0
<b>Total</b>	<b>104</b>

Time of Day/Day of Week									
Central	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	6	3	2	0	0	1	12	12%
0400-0759	20	2	0	0	0	4	1	27	26%
0800-1159	2	2	0	0	3	2	4	13	13%
1200-1559	0	0	1	2	1	6	2	12	12%
1600-1959	3	2	7	5	3	2	5	27	26%
2000-2359	1	1	1	3	2	0	5	13	13%
Total	26	13	12	12	9	14	18	104	100%
Percentage	25%	13%	12%	12%	9%	13%	17%	100%	



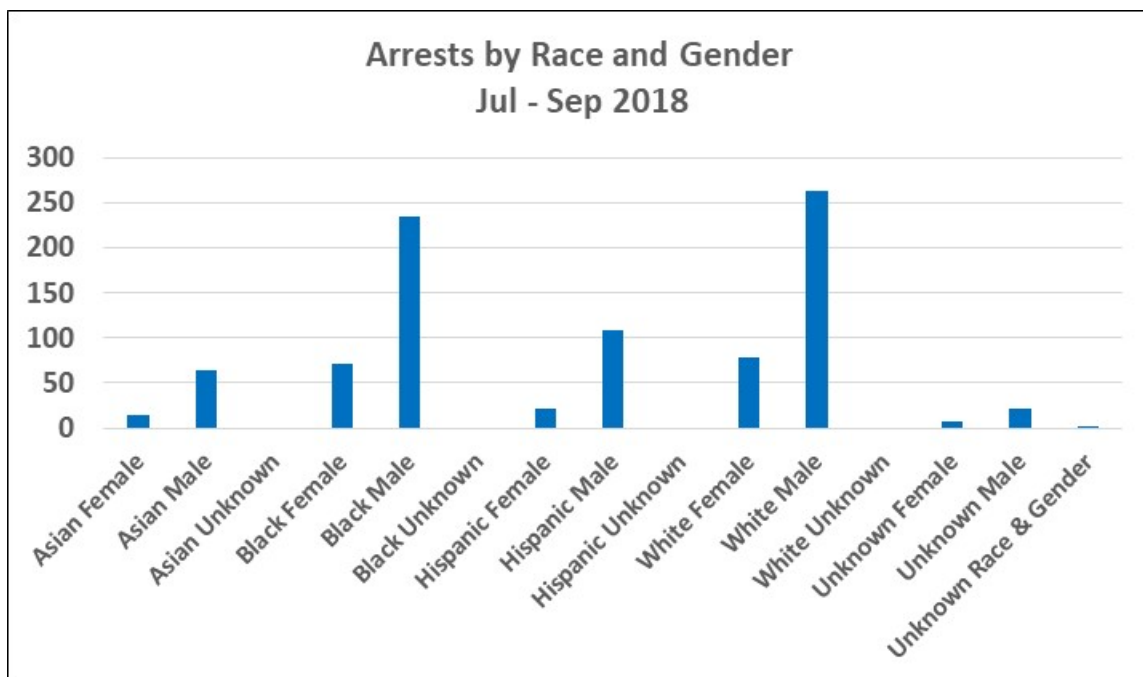
**Central District  
(Company A)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	13	8	4	0	0	0	0	0	0	25	24%
Part I Property	11	8	0	0	0	0	0	5	0	24	23%
Person with a gun (221)	4	0	0	0	0	0	0	0	0	4	4%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	7	9	0	1	0	0	0	0	17	16%
Search Warrant/Warrant Arrest	3	0	0	0	0	0	0	0	0	3	3%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	6	1	1	3	0	0	0	0	11	11%
Homeless Related Call (915/919)	0	2	1	0	0	0	0	0	0	3	3%
Vandalism (594/595)	1	0	3	0	1	0	0	0	0	5	5%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	4	0	0	0	0	0	0	0	0	4	4%
Citizen Holding a Prisoner (405)	0	1	0	0	0	0	0	0	0	1	1%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	1	2	0	0	3	0	0	0	6	6%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	1	0	0	0	0	0	0	0	0	1	1%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>37</b>	<b>33</b>	<b>20</b>	<b>1</b>	<b>5</b>	<b>3</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>104</b>	<b>100%</b>



**Central District  
(Company A)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

Race and Gender	Q3 2018 Total	% of Total
Asian Female	14	1.6%
Asian Male	65	7.3%
Asian Unknown	0	0%
Black Female	71	8.0%
Black Male	235	26.5%
Black Unknown	0	0%
Hispanic Female	21	2.4%
Hispanic Male	109	12.3%
Hispanic Unknown	0	0%
White Female	78	8.8%
White Male	263	29.7%
White Unknown	0	0%
Unknown Female	7	0.8%
Unknown Male	22	2.5%
Unknown Race & Gender	1	0%
<b>Total</b>	<b>886</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

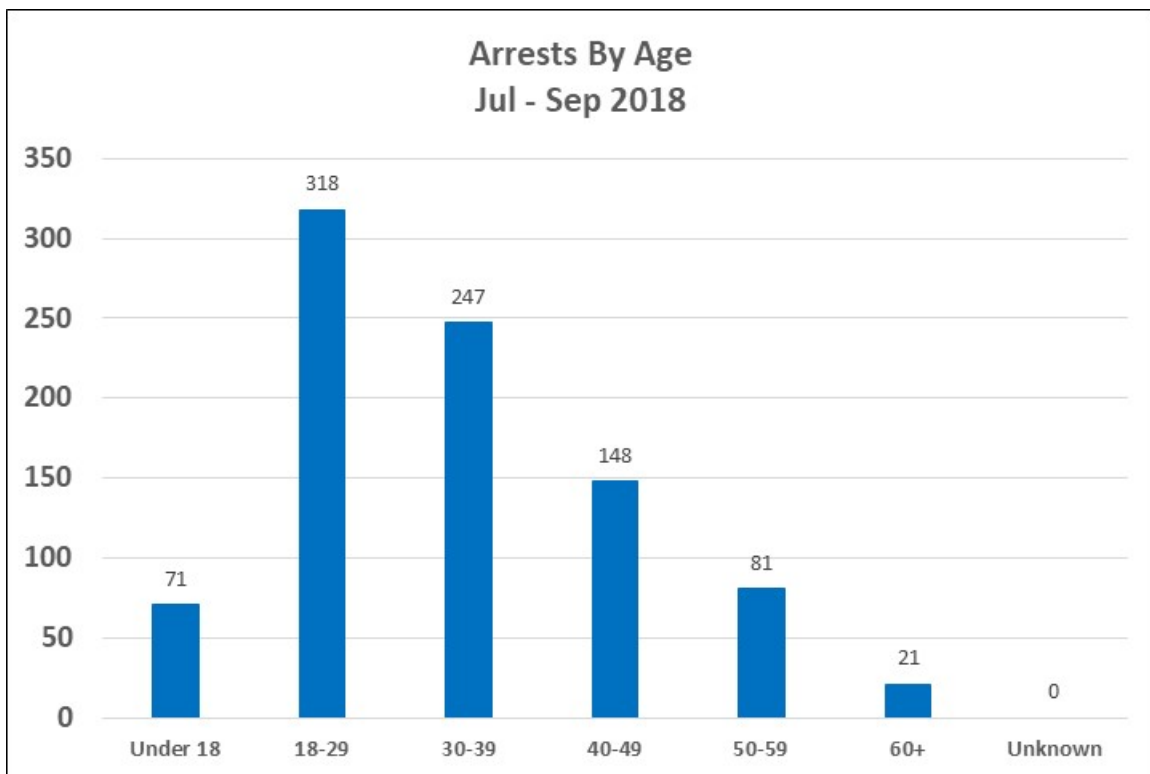
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Central District  
(Company A)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	71	8%
18-29	318	36%
30-39	247	28%
40-49	148	17%
50-59	81	9%
60+	21	2%
Unknown	0	0%
<b>Total</b>	<b>886</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



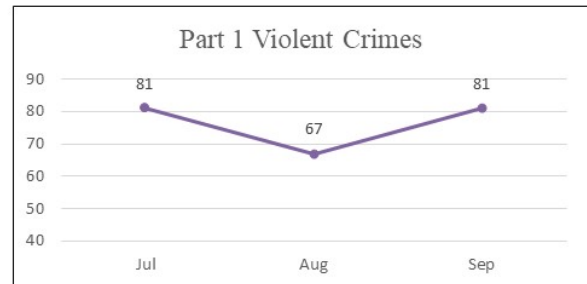
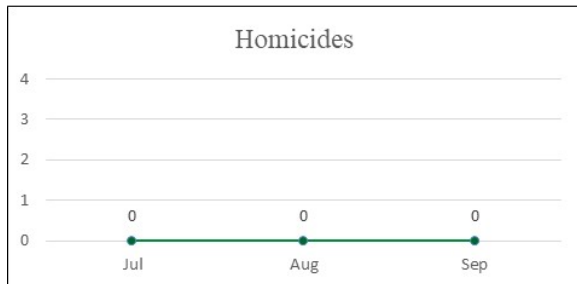
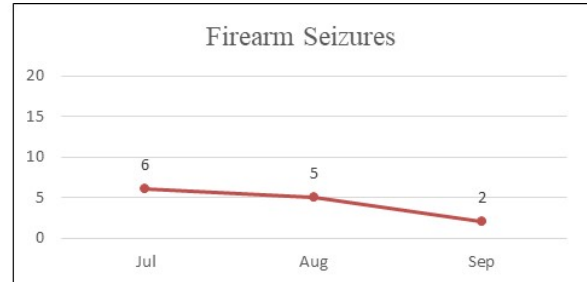
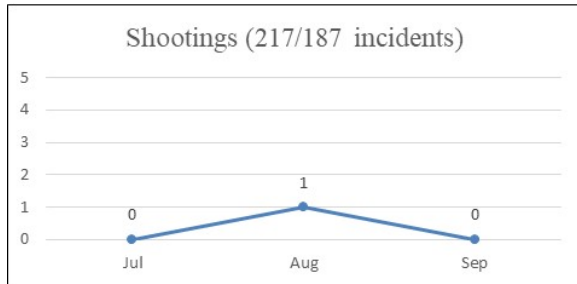
Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



# Central District

## Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes

### July 1 - September 30, 2018





**Southern District  
(Company B)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	32
Physical Control	26
Strike by Object/Fist	10
OC (Pepper Spray)	1
Impact Weapon	1
ERIW	1
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>71</b>

Time of Day/Day of Week									
Southern	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	9	1	5	2	0	1	18	25%
0400-0759	0	2	0	0	5	0	0	7	10%
0800-1159	2	1	1	0	1	1	4	10	14%
1200-1559	4	0	3	0	3	0	0	10	14%
1600-1959	1	0	1	2	3	0	4	11	15%
2000-2359	3	0	0	3	3	6	0	15	21%
Total	10	12	6	10	17	7	9	71	100%
Percentage	14%	17%	8%	14%	24%	10%	13%	100%	



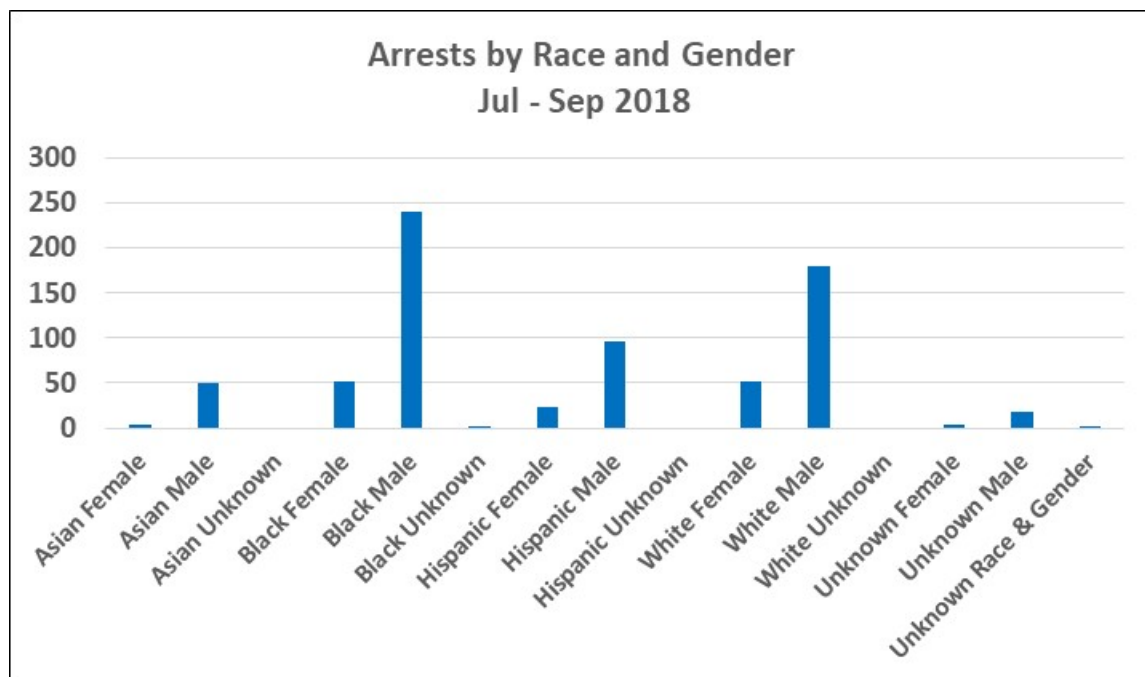
**Southern District  
(Company B)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	5	7	2	0	0	1	0	0	0	15	21%
Part I Property	18	5	2	0	0	0	0	0	0	25	35%
Person with a gun (221)	3	2	0	0	0	0	0	0	0	5	7%
Person with a knife (219)	1	0	0	0	0	0	0	0	0	1	1%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	1	8	2	0	0	0	0	0	0	11	15%
Search Warrant/Warrant Arrest	0	1	0	0	0	0	0	0	0	1	1%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	3	0	1	0	0	0	0	4	6%
Homeless Related Call (915/919)	0	0	0	1	0	0	0	0	0	1	1%
Vandalism (594/595)	2	1	0	0	0	0	0	0	0	3	4%
Alarm/Check on well-being (100/910)	0	2	1	0	0	0	0	0	0	3	4%
Traffic-Related	2	0	0	0	0	0	0	0	0	2	3%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>32</b>	<b>26</b>	<b>10</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71</b>	<b>100%</b>



**Southern District  
(Company B)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	4	0.6%
Asian Male	50	6.9%
Asian Unknown	0	0%
Black Female	51	7.1%
Black Male	241	33.4%
Black Unknown	1	0%
Hispanic Female	24	3.3%
Hispanic Male	96	13.3%
Hispanic Unknown	0	0%
White Female	52	7.2%
White Male	180	25.0%
White Unknown	0	0%
Unknown Female	3	0.4%
Unknown Male	17	2.4%
Unknown Race & Gender	2	0%
<b>Total</b>	<b>721</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

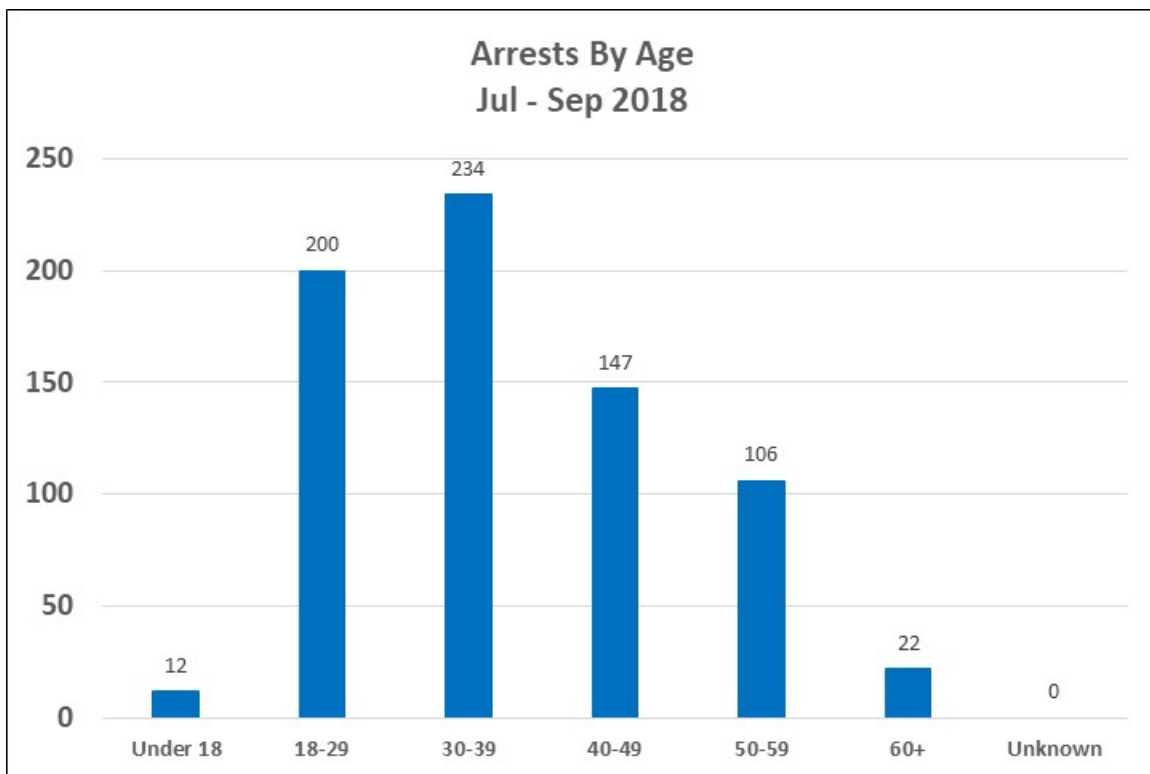
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Southern District  
(Company B)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	12	2%
18-29	200	28%
30-39	234	32%
40-49	147	20%
50-59	106	15%
60+	22	3%
Unknown	0	0%
<b>Total</b>	<b>721</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

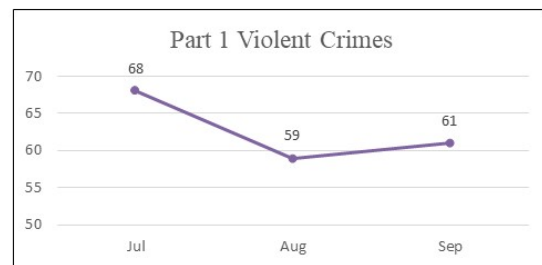
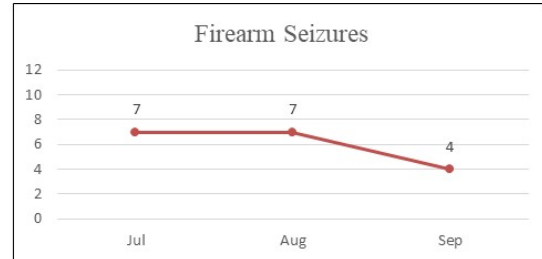
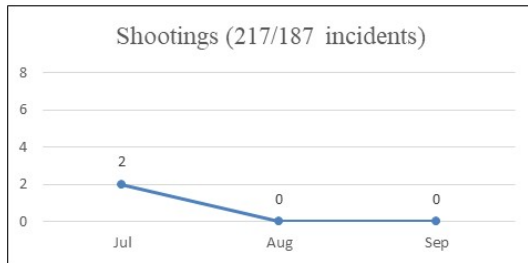


# Southern District

## Shootings, Firearm Seizures, Homicides, and

### Part 1 Violent Crimes

#### July 1 – September 30, 2018





**Bayview District  
(Company C)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	31
Physical Control	14
Strike by Object/Fist	11
OC (Pepper Spray)	0
Impact Weapon	1
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>57</b>

Time of Day/Day of Week								
Bayview	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total
0000-0359	0	8	5	0	0	0	1	14
0400-0759	0	0	2	0	1	0	6	9
0800-1159	2	0	0	0	4	0	3	9
1200-1559	2	1	2	0	0	1	0	6
1600-1959	3	0	0	0	0	0	1	4
2000-2359	9	0	3	0	0	3	0	15
Total	16	9	12	0	5	4	11	57
Percentage	28%	16%	21%	0%	9%	7%	19%	100%



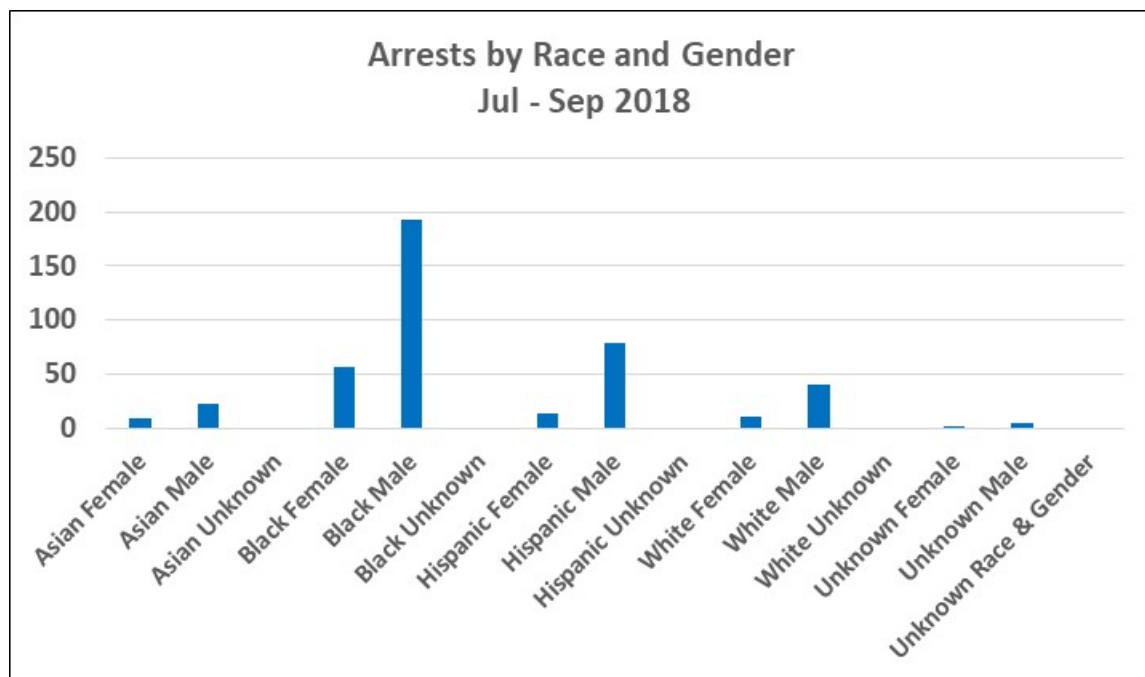
**Bayview District  
(Company C)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	2	2	1	0	0	0	0	0	0	5	9%
Part I Property	13	4	2	0	0	0	0	0	0	19	33%
Person with a gun (221)	8	2	3	0	0	0	0	0	0	13	23%
Person with a knife (219)	1	0	0	0	0	0	0	0	0	1	2%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	1	4	3	0	0	0	0	0	0	8	14%
Search Warrant/Warrant Arrest	2	0	0	0	0	0	0	0	0	2	4%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	2	0	1	0	0	0	0	3	5%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	4	1	0	0	0	0	0	0	0	5	9%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	1	0	0	0	0	0	0	0	1	2%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>31</b>	<b>14</b>	<b>11</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57</b>	<b>100%</b>



**Bayview District  
(Company C)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	9	2.1%
Asian Male	23	5.4%
Asian Unknown	0	0%
Black Female	57	13.3%
Black Male	193	45.0%
Black Unknown	0	0%
Hispanic Female	13	3.0%
Hispanic Male	78	18.2%
Hispanic Unknown	0	0%
White Female	10	2.3%
White Male	40	9.3%
White Unknown	0	0%
Unknown Female	1	0.2%
Unknown Male	5	1.2%
Unknown Race & Gender	0	0%
<b>Total</b>	<b>429</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

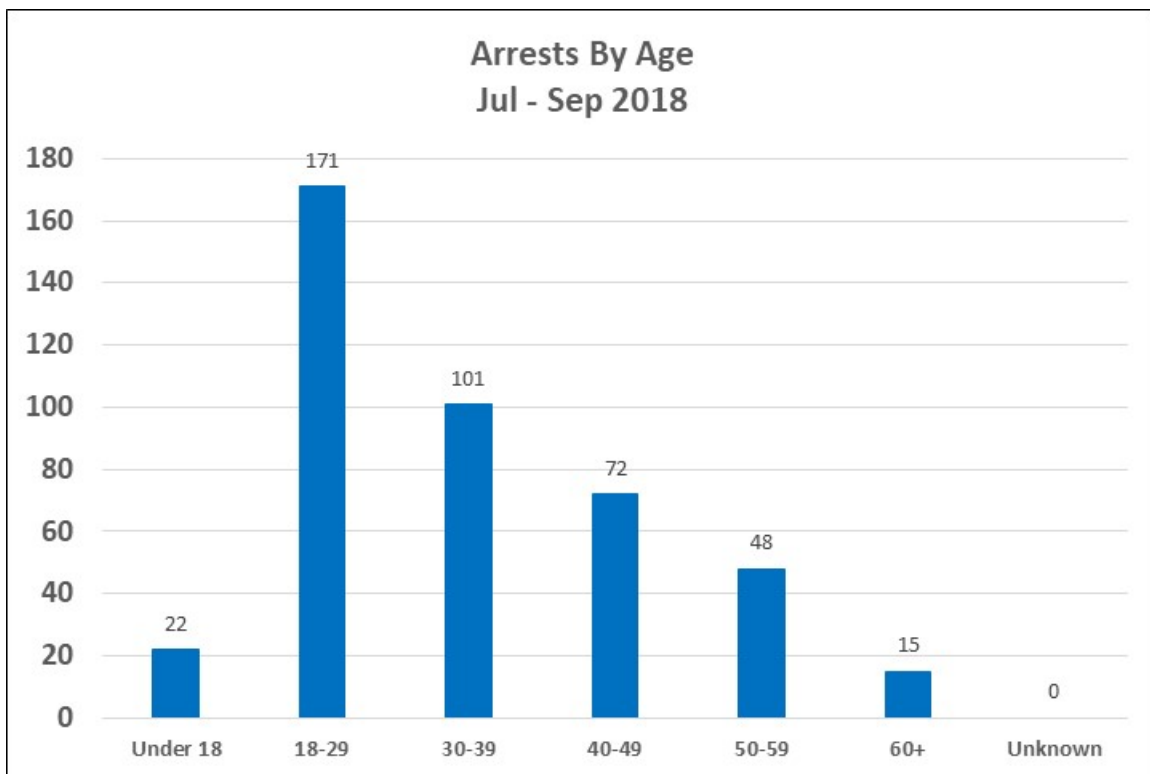
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Bayview District  
(Company C)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	22	5%
18-29	171	40%
30-39	101	24%
40-49	72	17%
50-59	48	11%
60+	15	3%
Unknown	0	0%
<b>Total</b>	<b>429</b>	<b>100%</b>

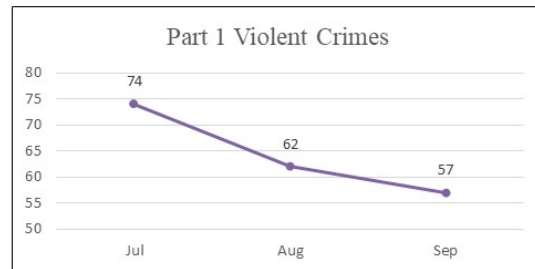
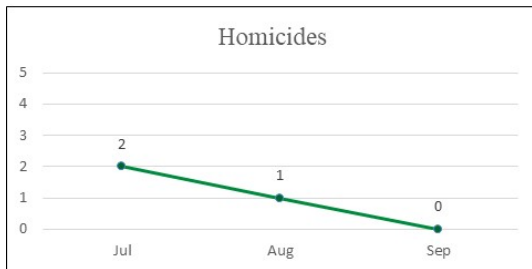
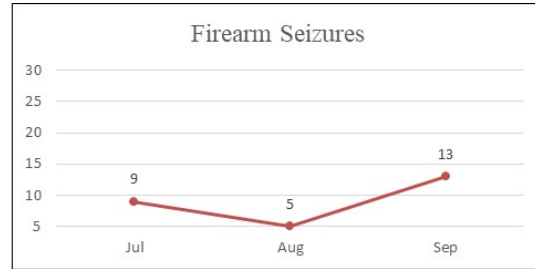
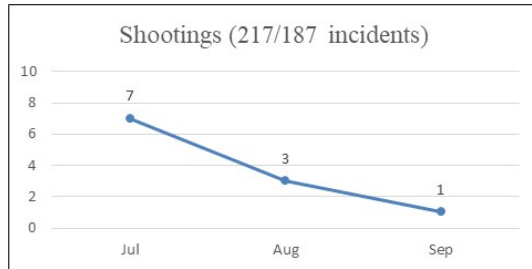
Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



# Bayview District Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes July 1 - September 30, 2018





**Mission District  
(Company D)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	73
Physical Control	41
Strike by Object/Fist	11
OC (Pepper Spray)	0
Impact Weapon	4
ERIW	1
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>130</b>

Time of Day/Day of Week									
Mission	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	3	20	6	1	7	3	5	45	35%
0400-0759	4	1	4	2	0	2	6	19	15%
0800-1159	2	3	2	1	2	0	4	14	11%
1200-1559	3	2	1	2	2	3	0	13	10%
1600-1959	2	7	1	1	3	5	2	21	16%
2000-2359	5	3	3	0	0	3	4	18	14%
Total	19	36	17	7	14	16	21	130	100%
Percentage	15%	28%	13%	5%	11%	12%	16%	100%	



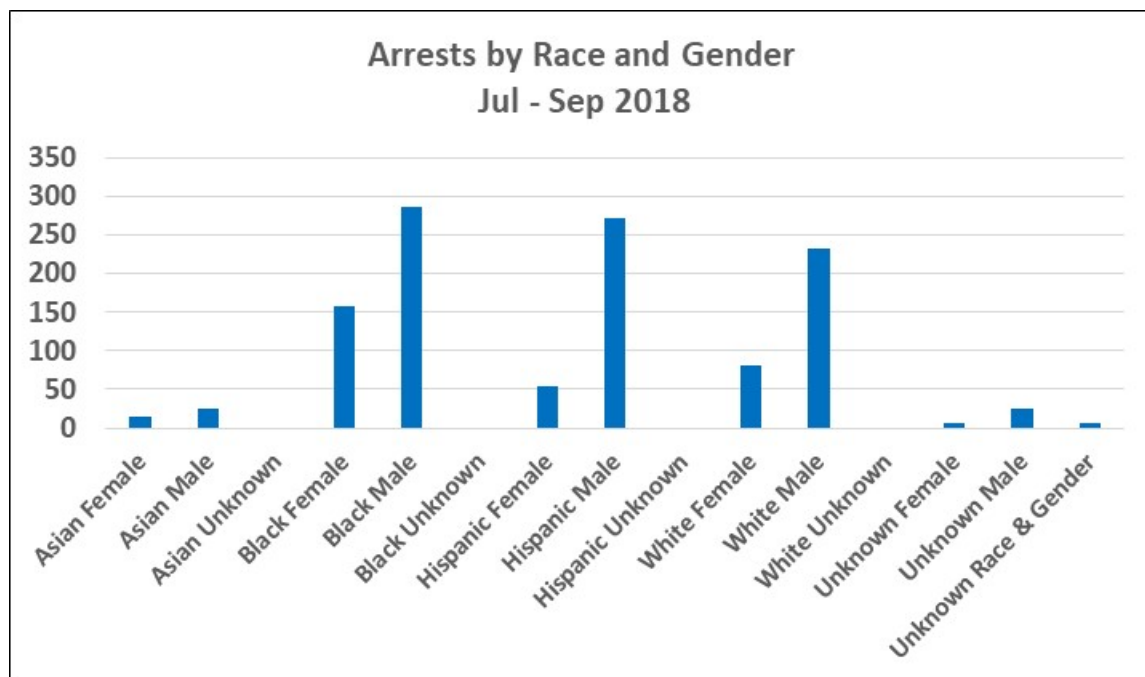
**Mission District  
(Company D)  
Uses of Force by Call Type  
July – September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	21	13	7	0	2	1	0	0	0	44	34%
Part I Property	10	3	1	0	0	0	0	0	0	14	11%
Person with a gun (221)	7	0	0	0	0	0	0	0	0	7	5%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	5	1	0	0	0	0	0	0	0	6	5%
Suspicious Person (311/811/601/603/646/916/917)	5	2	1	0	2	0	0	0	0	10	8%
Search Warrant/Warrant Arrest	1	2	0	0	0	0	0	0	0	3	2%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	4	0	0	0	0	0	0	0	4	3%
Mental Health Related (5150/800/801)	1	3	1	0	0	0	0	0	0	5	4%
Homeless Related Call (915/919)	0	3	0	0	0	0	0	0	0	3	2%
Vandalism (594/595)	0	2	0	0	0	0	0	0	0	2	2%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	23	5	0	0	0	0	0	0	0	28	22%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	0	0	0	0	0	0	0	1	1%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	1	0	0	0	0	0	0	1	1%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	2	0	0	0	0	0	0	0	2	2%
<b>Total</b>	<b>73</b>	<b>41</b>	<b>11</b>	<b>0</b>	<b>4</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130</b>	<b>100%</b>



**Mission District  
(Company D)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	14	1.2%
Asian Male	26	2.2%
Asian Unknown	0	0%
Black Female	159	13.7%
Black Male	286	24.6%
Black Unknown	0	0%
Hispanic Female	54	4.6%
Hispanic Male	273	23.5%
Hispanic Unknown	0	0%
White Female	81	7.0%
White Male	232	19.9%
White Unknown	0	0%
Unknown Female	7	0.6%
Unknown Male	26	2.2%
Unknown Race & Gender	6	1%
<b>Total</b>	<b>1164</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

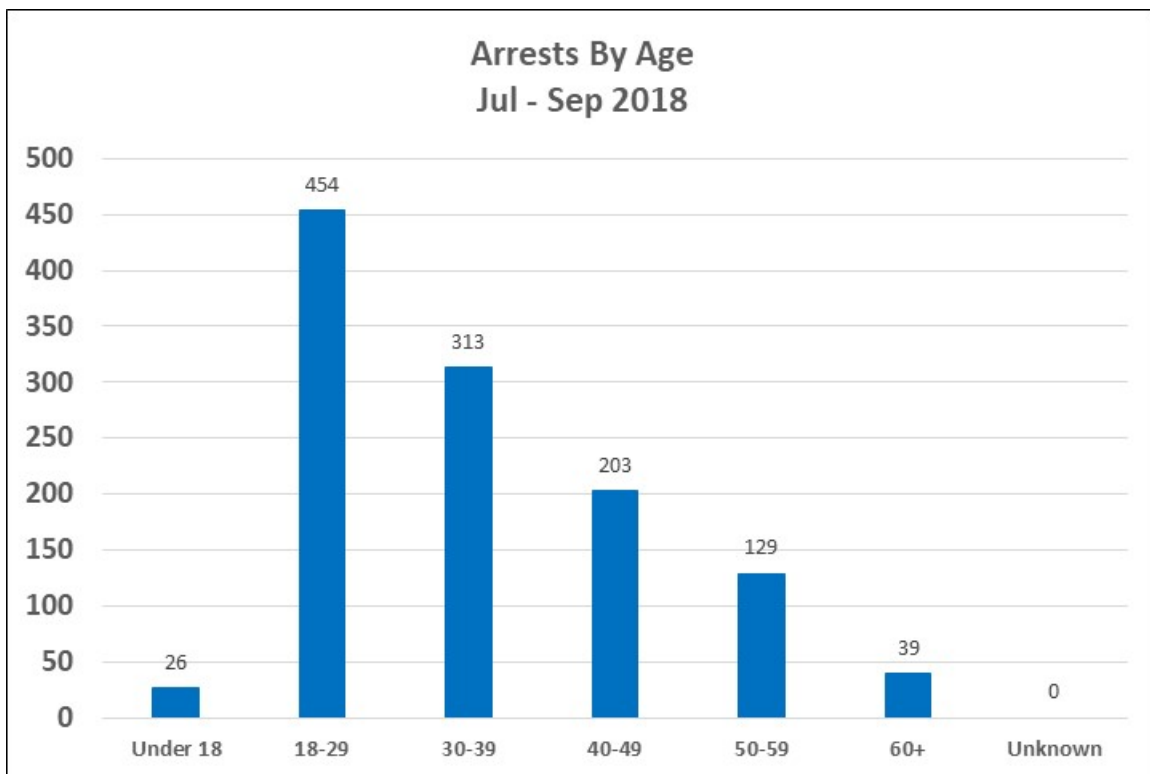
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Mission District  
(Company D)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	26	2%
18-29	454	39%
30-39	313	27%
40-49	203	17%
50-59	129	11%
60+	39	3%
Unknown	0	0%
<b>Total</b>	<b>1164</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



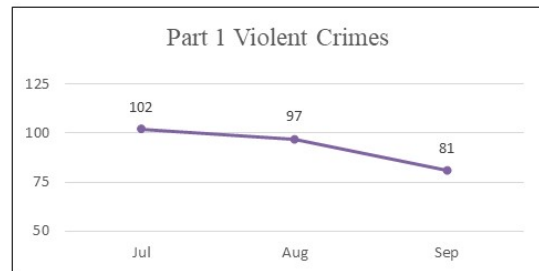
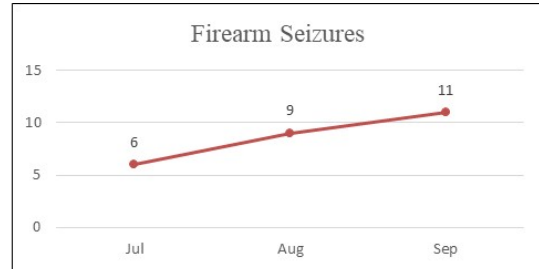
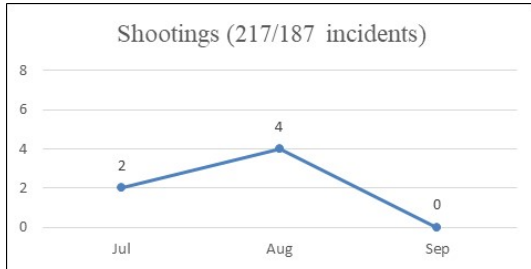
Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



# Mission District

## Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes

### July 1 - September 30, 2018





**Northern District  
(Company E)  
Uses of Force  
July - September 2018**

Use of Force	Total
Pointing of Firearms	19
Physical Control	25
Strike by Object/Fist	13
OC (Pepper Spray)	1
Impact Weapon	2
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>60</b>

Time of Day/Day of Week									
Northern	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	2	1	1	0	0	7	1	12	20%
0400-0759	0	3	2	2	0	0	2	9	15%
0800-1159	1	0	2	3	0	0	4	10	17%
1200-1559	0	4	1	3	0	0	3	11	18%
1600-1959	0	0	1	1	4	1	3	10	17%
2000-2359	2	0	2	0	1	3	0	8	13%
Total	5	8	9	9	5	11	13	60	100%
Percentage	8%	13%	15%	15%	8%	18%	22%	100%	



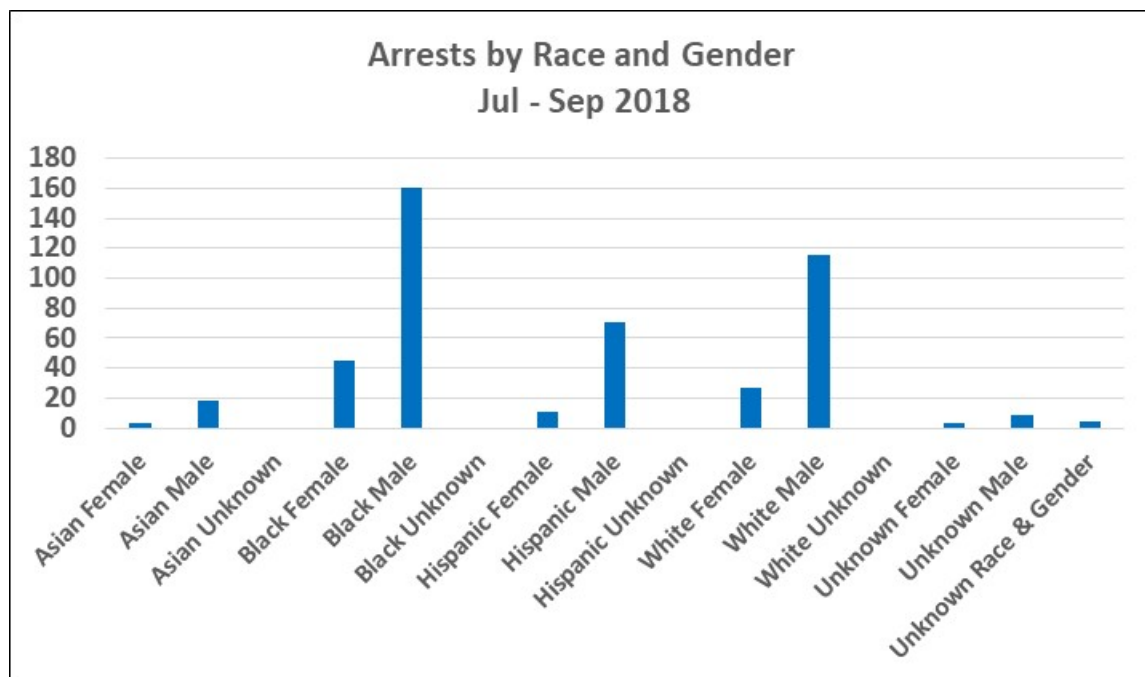
**Northern District  
(Company E)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	3	1	1	0	1	0	0	0	0	6	10%
Part I Property	11	3	7	1	1	0	0	0	0	23	38%
Person with a gun (221)	2	0	0	0	0	0	0	0	0	2	3%
Person with a knife (219)	0	1	0	0	0	0	0	0	0	1	2%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	7	2	0	0	0	0	0	0	9	15%
Search Warrant/Warrant Arrest	0	5	0	0	0	0	0	0	0	5	8%
Restraining Order Violation	0	2	0	0	0	0	0	0	0	2	3%
Terrorist Threats (650)	1	0	0	0	0	0	0	0	0	1	2%
Mental Health Related (5150/800/801)	1	6	1	0	0	0	0	0	0	8	13%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	1	0	1	0	0	0	0	0	0	2	3%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	1	0	0	0	0	0	0	1	2%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>19</b>	<b>25</b>	<b>13</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>100%</b>



**Northern District  
(Company E)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	3	0.6%
Asian Male	18	3.9%
Asian Unknown	0	0%
Black Female	45	9.7%
Black Male	160	34.3%
Black Unknown	0	0%
Hispanic Female	11	2.4%
Hispanic Male	71	15.2%
Hispanic Unknown	0	0%
White Female	27	5.8%
White Male	115	24.7%
White Unknown	0	0%
Unknown Female	3	0.6%
Unknown Male	9	1.9%
Unknown Race & Gender	4	1%
<b>Total</b>	<b>466</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

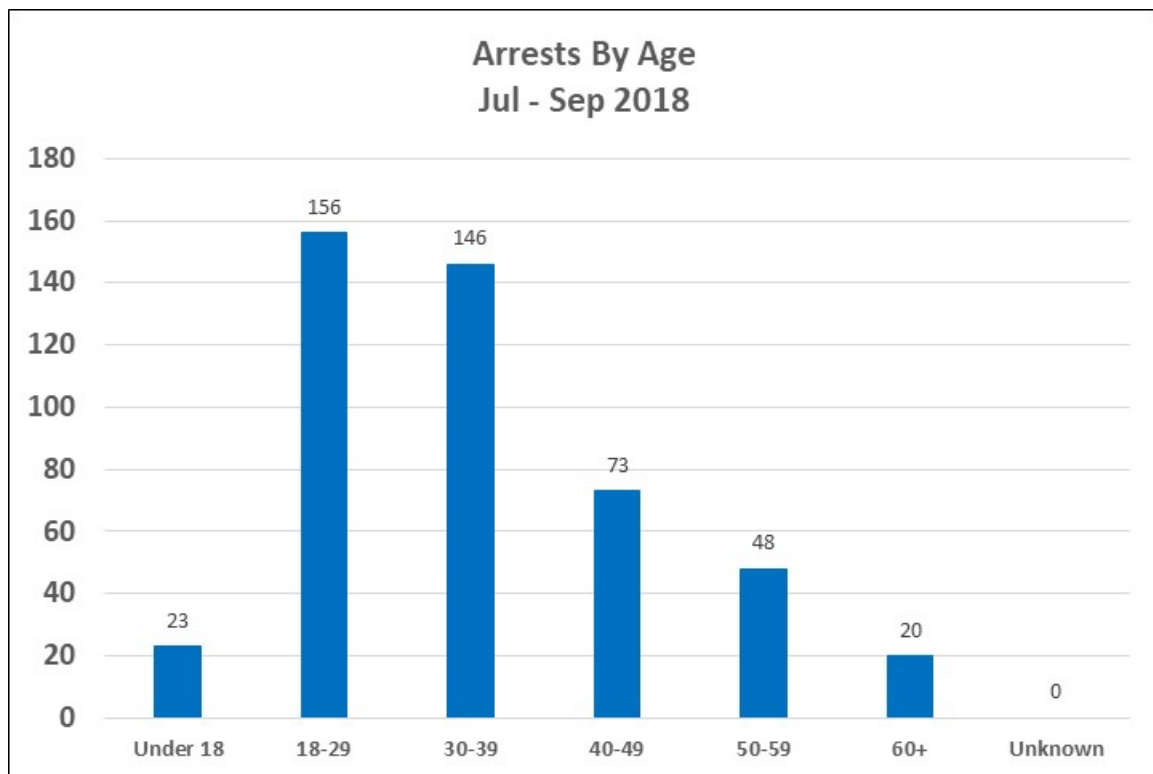
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Northern District  
(Company E)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	23	5%
18-29	156	33%
30-39	146	31%
40-49	73	16%
50-59	48	10%
60+	20	4%
Unknown	0	0%
<b>Total</b>	<b>466</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

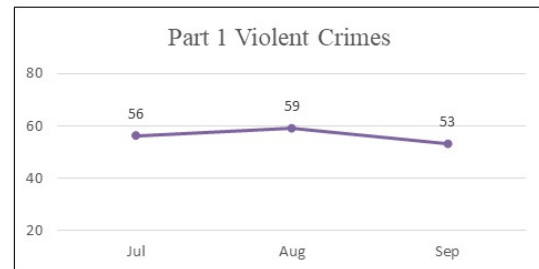
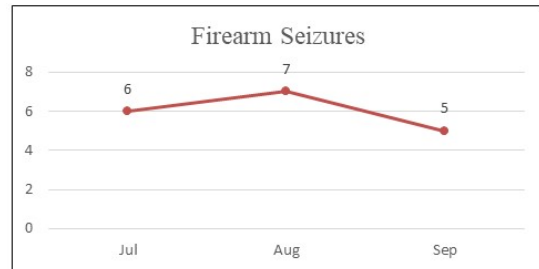
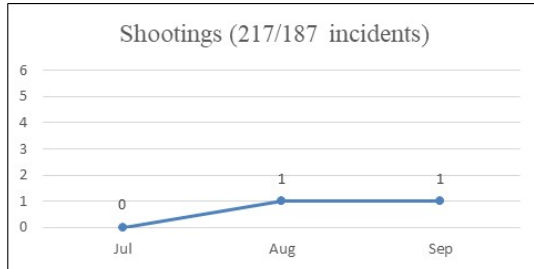


# Northern District

## Shootings, Firearm Seizures, Homicides, and

### Part 1 Violent Crimes

#### July 1 - September 30, 2018





**Park District  
(Company F)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	13
Physical Control	6
Strike by Object/Fist	2
OC (Pepper Spray)	0
Impact Weapon	0
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>21</b>

Time of Day/Day of Week									
Park	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	3	1	4	19%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	0	0	0	0	0	0	0	0%
1200-1559	0	0	0	0	0	0	0	0	0%
1600-1959	0	1	2	0	0	3	1	7	33%
2000-2359	5	1	1	0	0	2	1	10	48%
Total	5	2	3	0	0	8	3	21	100%
Percentage	24%	10%	14%	0%	0%	38%	14%	100%	



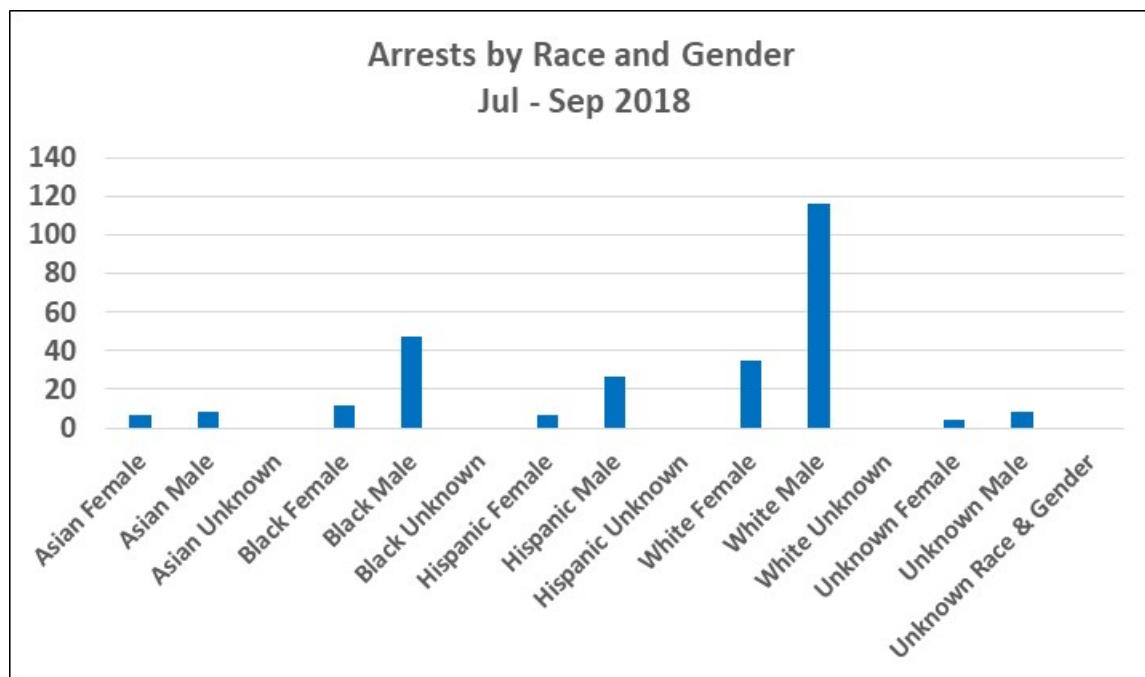
**Park District  
(Company F)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	0	0	2	0	0	0	0	0	0	2	10%
Part I Property	8	2	0	0	0	0	0	0	0	10	48%
Person with a gun (221)	2	0	0	0	0	0	0	0	0	2	10%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	1	1	0	0	0	0	0	0	0	2	10%
Search Warrant/Warrant Arrest	2	0	0	0	0	0	0	0	0	2	10%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	3	0	0	0	0	0	0	0	3	14%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>13</b>	<b>6</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>100%</b>



**Park District  
(Company F)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

Race and Gender	Q3 2018 Total	% of Total
Asian Female	7	2.6%
Asian Male	8	3.0%
Asian Unknown	0	0%
Black Female	12	4.4%
Black Male	47	17.3%
Black Unknown	0	0%
Hispanic Female	7	2.6%
Hispanic Male	27	10.0%
Hispanic Unknown	0	0%
White Female	35	12.9%
White Male	116	42.8%
White Unknown	0	0%
Unknown Female	4	1.5%
Unknown Male	8	3.0%
Unknown Race & Gender	0	0%
<b>Total</b>	<b>271</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

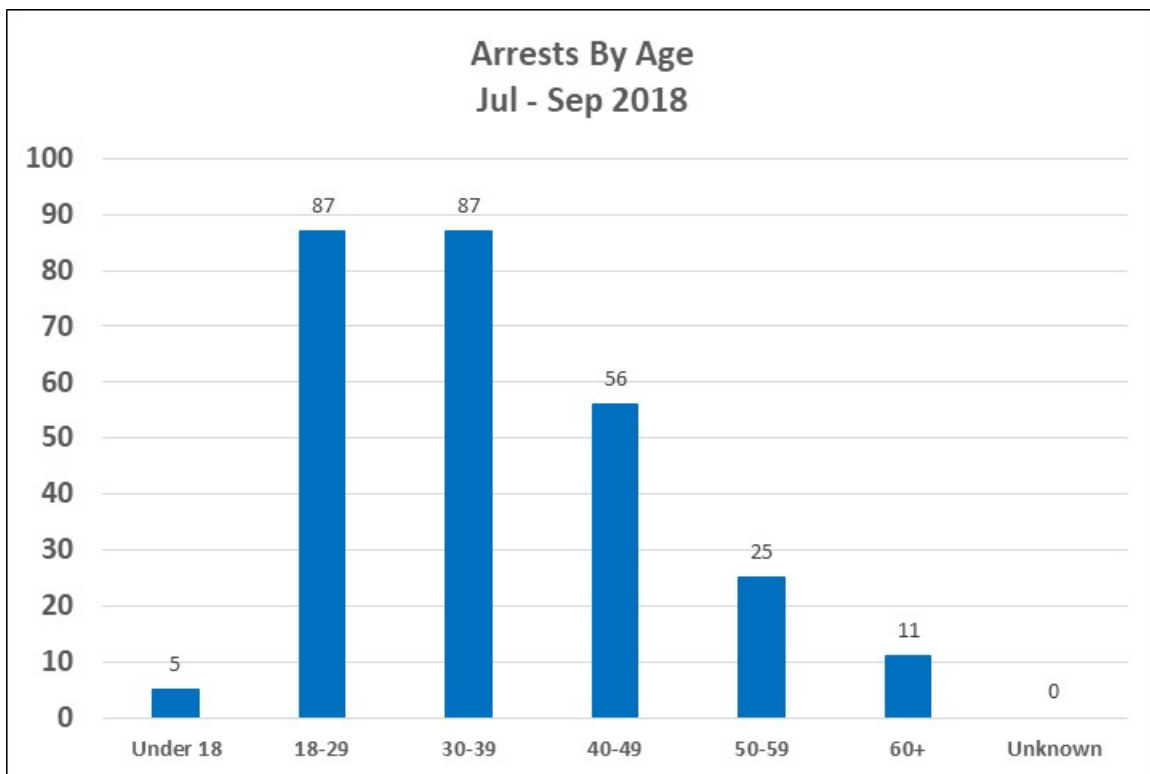
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Park District  
(Company F)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	5	2%
18-29	87	32%
30-39	87	32%
40-49	56	21%
50-59	25	9%
60+	11	4%
Unknown	0	0%
<b>Total</b>	<b>271</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

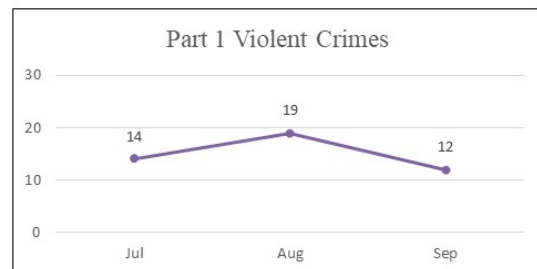
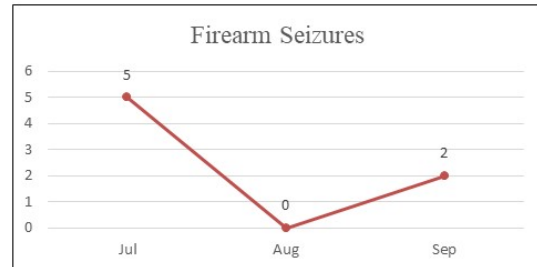
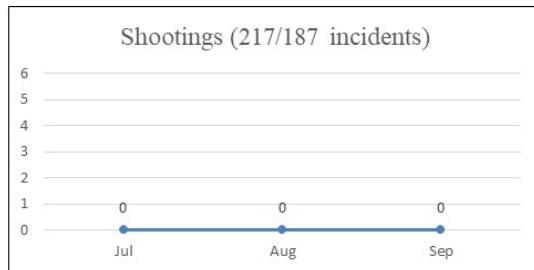


# Park District

## Shootings, Firearm Seizures, Homicides, and

### Part 1 Violent Crimes

#### July 1 - September 30, 2018





**Richmond District  
(Company G)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	20
Physical Control	12
Strike by Object/Fist	1
OC (Pepper Spray)	3
Impact Weapon	1
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>37</b>

Time of Day/Day of Week									
Richmond	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	2	0	1	1	0	0	4	11%
0400-0759	0	0	0	0	0	4	0	4	11%
0800-1159	0	0	0	0	0	1	0	1	3%
1200-1559	0	0	7	0	2	0	0	9	24%
1600-1959	1	0	2	0	2	5	2	12	32%
2000-2359	0	2	0	5	0	0	0	7	19%
Total	1	4	9	6	5	10	2	37	100%
Percentage	3%	11%	24%	16%	14%	27%	5%	100%	



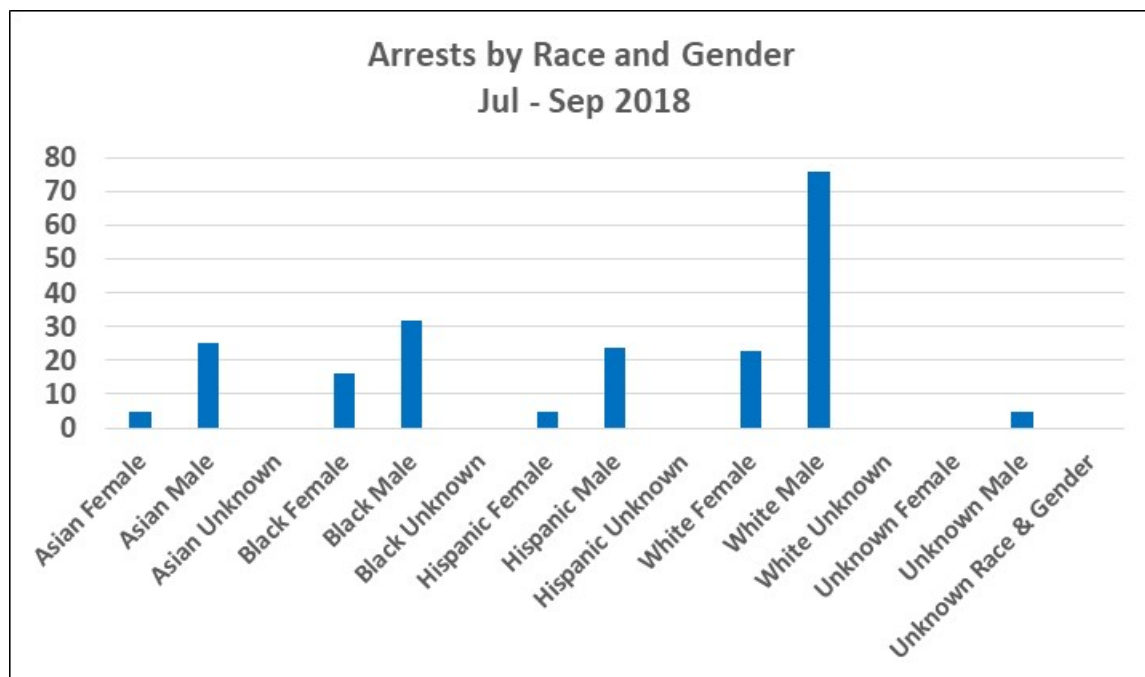
**Richmond District  
(Company G)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	5	0	0	0	0	0	0	0	0	5	14%
Part I Property	3	0	0	0	0	0	0	0	0	3	8%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	7	0	1	1	1	0	0	0	0	10	27%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	3	0	0	0	0	0	0	0	3	8%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	2	6	0	1	0	0	0	0	0	9	24%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	3	0	0	0	0	0	0	0	3	8%
Traffic-Related	3	0	0	1	0	0	0	0	0	4	11%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>20</b>	<b>12</b>	<b>1</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>100%</b>



**Richmond District  
(Company G)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	5	2.4%
Asian Male	25	11.8%
Asian Unknown	0	0%
Black Female	16	7.6%
Black Male	32	15.2%
Black Unknown	0	0%
Hispanic Female	5	2.4%
Hispanic Male	24	11.4%
Hispanic Unknown	0	0%
White Female	23	10.9%
White Male	76	36.0%
White Unknown	0	0%
Unknown Female	0	0.0%
Unknown Male	5	2.4%
Unknown Race & Gender	0	0%
<b>Total</b>	<b>211</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

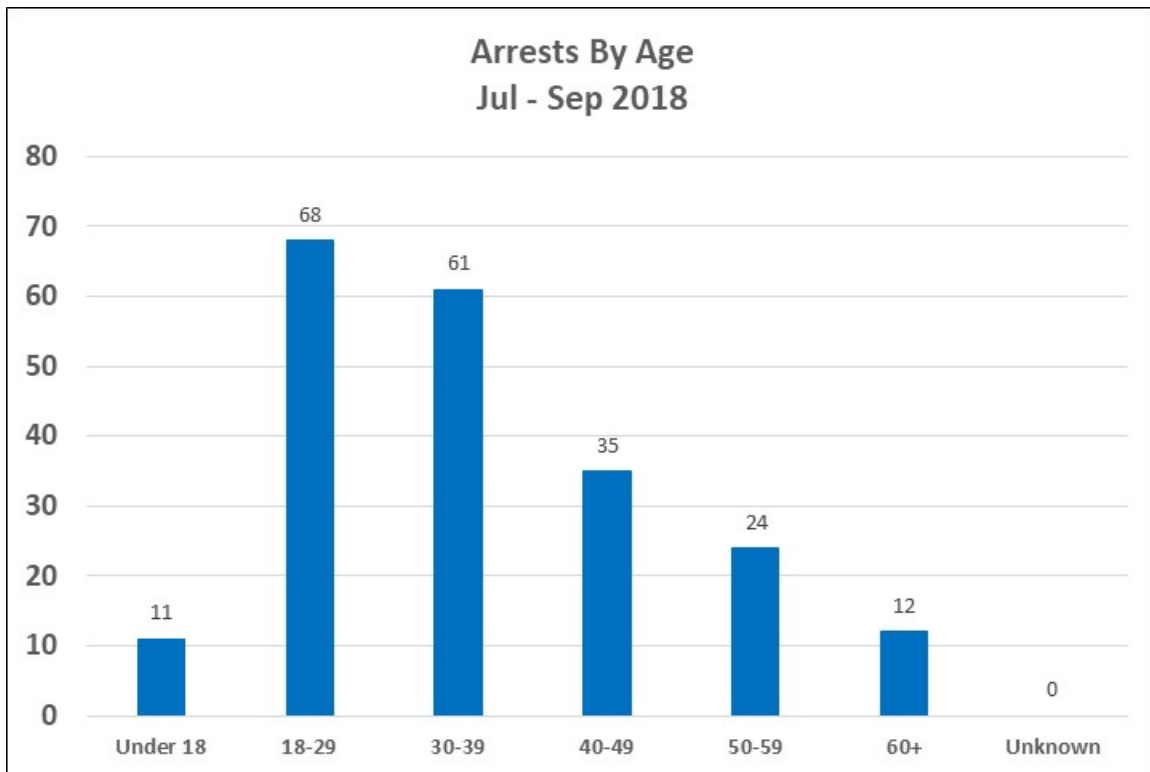
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Richmond District  
(Company G)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	11	5%
18-29	68	32%
30-39	61	29%
40-49	35	17%
50-59	24	11%
60+	12	6%
Unknown	0	0%
<b>Total</b>	<b>211</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

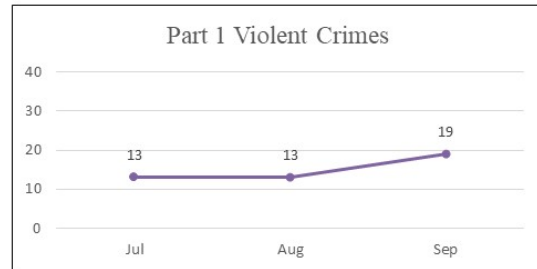
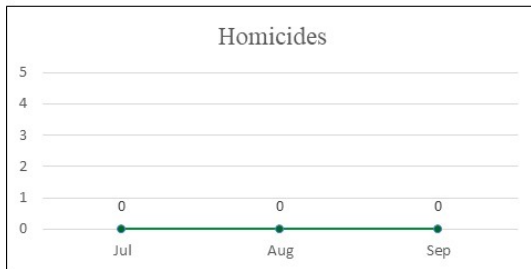
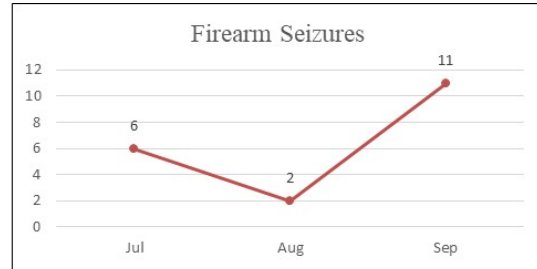
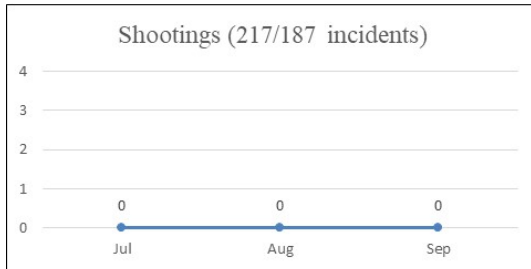


# Richmond District

## Shootings, Firearm Seizures, Homicides, and

### Part 1 Violent Crimes

#### July 1 - September 30, 2018





**Ingleside District  
(Company H)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	30
Physical Control	7
Strike by Object/Fist	2
OC (Pepper Spray)	2
Impact Weapon	1
ERIW	1
Firearm	0
Spike Strips	0
Other: Handcuffing	1
<b>Total</b>	<b>44</b>

Time of Day/Day of Week									
Ingleside	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	1	0	0	2	5	0	8	18%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	2	3	0	0	3	0	0	8	18%
1200-1559	3	0	0	3	3	0	1	10	23%
1600-1959	2	0	4	6	0	3	1	16	36%
2000-2359	0	0	1	0	0	1	0	2	5%
Total	7	4	5	9	8	9	2	44	100%
Percentage	16%	9%	11%	20%	18%	20%	5%	100%	



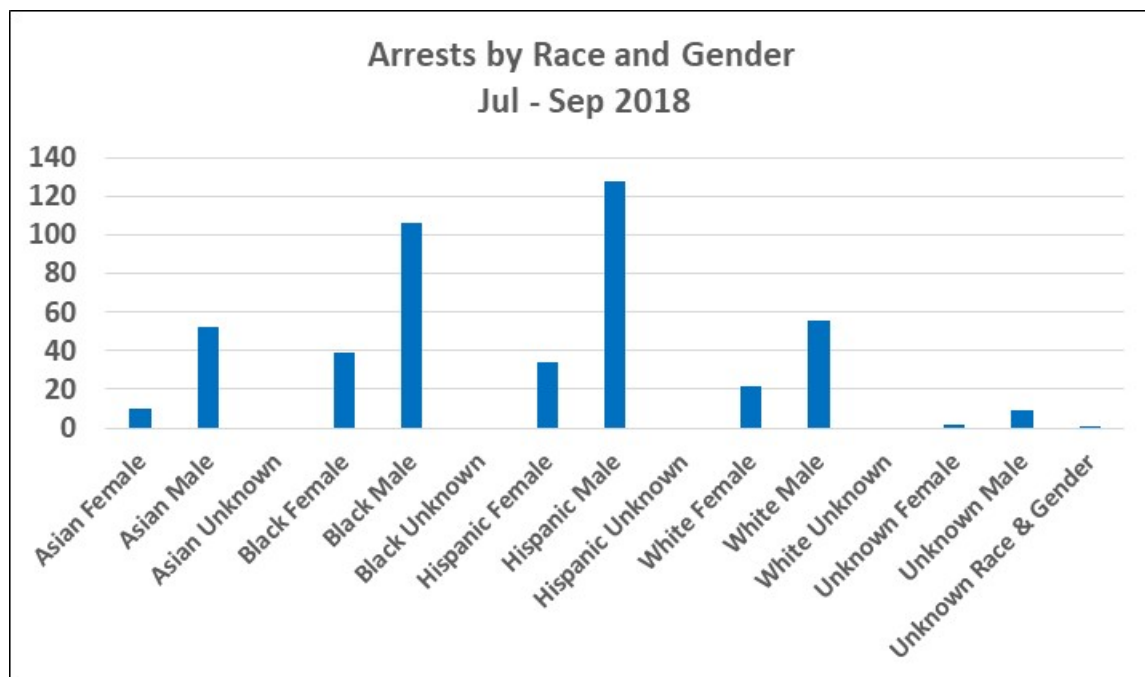
**Ingleside District  
(Company H)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	8	3	2	0	1	0	0	0	0	14	32%
Part I Property	7	0	0	0	0	0	0	0	0	7	16%
Person with a gun (221)	2	0	0	0	0	0	0	0	0	2	5%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	3	2	0	1	0	0	0	0	0	6	14%
Search Warrant/Warrant Arrest	2	0	0	0	0	0	0	0	0	2	5%
Restraining Order Violation	1	0	0	0	0	0	0	0	0	1	2%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	1	0	0	1	2	5%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	1	0	1	0	0	0	0	0	2	5%
Traffic-Related	6	1	0	0	0	0	0	0	0	7	16%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	1	0	0	0	0	0	0	0	0	1	2%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>30</b>	<b>7</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>44</b>	<b>100%</b>



**Ingleside District  
(Company H)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	10	2.2%
Asian Male	52	11.3%
Asian Unknown	0	0%
Black Female	39	8.5%
Black Male	106	23.1%
Black Unknown	0	0%
Hispanic Female	34	7.4%
Hispanic Male	128	27.9%
Hispanic Unknown	0	0%
White Female	22	4.8%
White Male	56	12.2%
White Unknown	0	0%
Unknown Female	2	0.4%
Unknown Male	9	2.0%
Unknown Race & Gender	1	0%
<b>Total</b>	<b>459</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

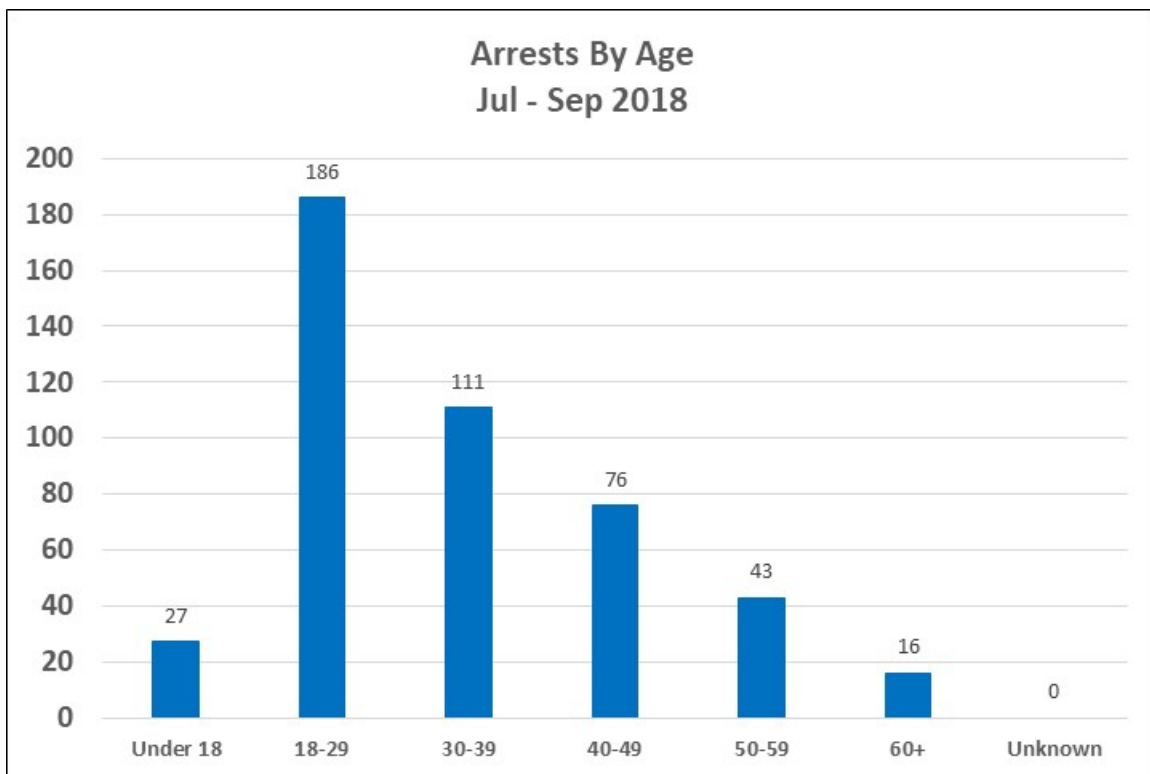
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Ingleside District  
(Company H)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	27	6%
18-29	186	41%
30-39	111	24%
40-49	76	17%
50-59	43	9%
60+	16	3%
Unknown	0	0%
<b>Total</b>	<b>459</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

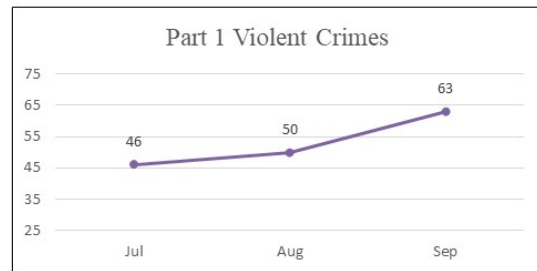
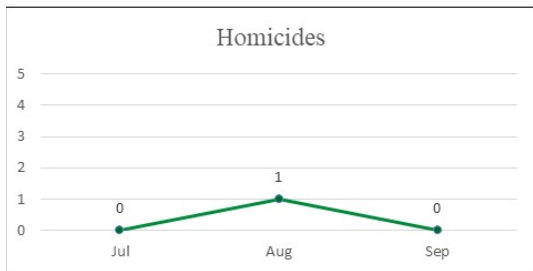
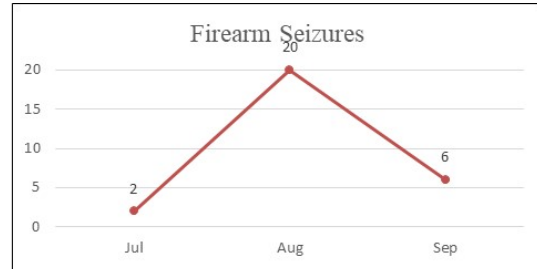
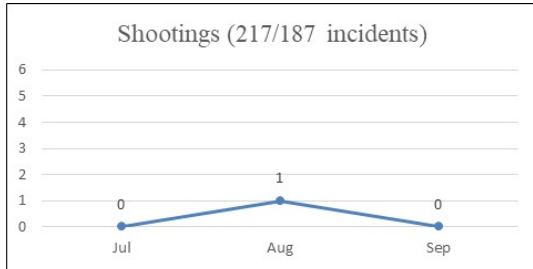


# **Ingleside District**

## **Shootings, Firearm Seizures, Homicides, and**

### **Part 1 Violent Crimes**

#### **July 1 - September 30, 2018**





**Taraval District  
(Company I)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	16
Physical Control	17
Strike by Object/Fist	2
OC (Pepper Spray)	0
Impact Weapon	1
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	1
<b>Total</b>	<b>37</b>

Time of Day/Day of Week									
Taraval	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	3	0	0	0	0	3	0	6	16%
0400-0759	4	0	4	0	1	0	0	9	24%
0800-1159	0	0	0	4	0	1	1	6	16%
1200-1559	0	0	0	0	0	0	1	1	3%
1600-1959	0	0	3	2	0	3	4	12	32%
2000-2359	0	1	2	0	0	0	0	3	8%
Total	7	1	9	6	1	7	6	37	100%
Percentage	19%	3%	24%	16%	3%	19%	16%	100%	



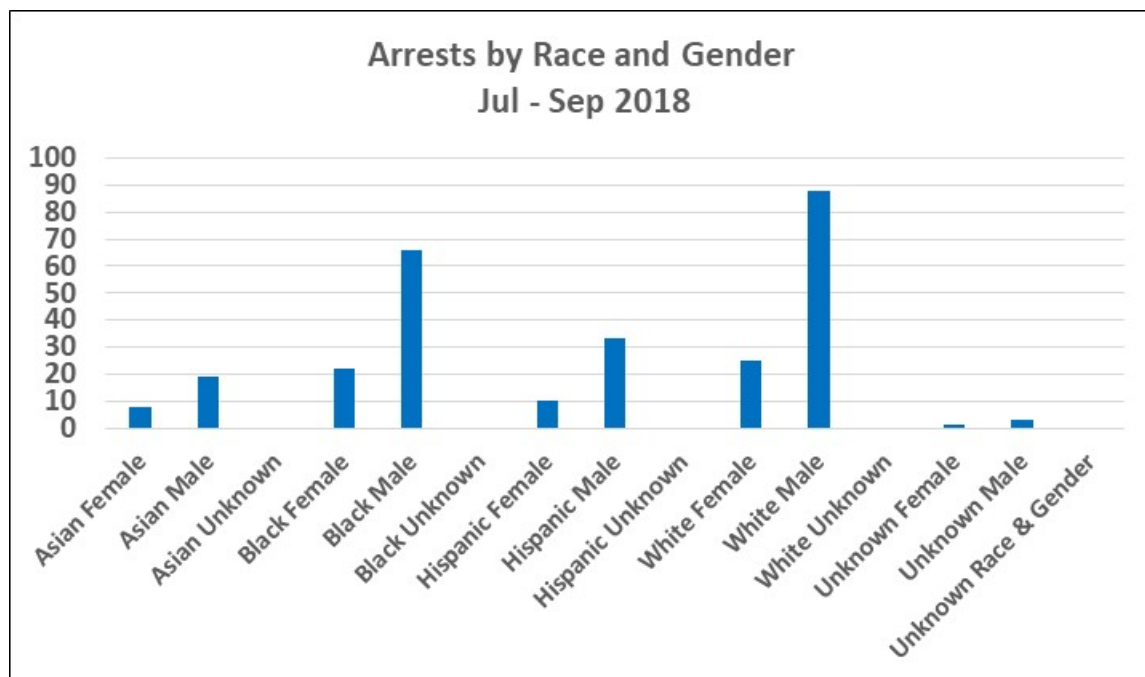
**Taraval District  
(Company I)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	6	1	0	0	0	0	0	0	0	7	19%
Part I Property	0	1	0	0	1	0	0	0	0	2	5%
Person with a gun (221)	4	0	0	0	0	0	0	0	0	4	11%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	3	0	0	0	0	0	0	0	0	3	8%
Search Warrant/Warrant Arrest	0	1	2	0	0	0	0	0	0	3	8%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	1	8	0	0	0	0	0	0	0	9	24%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	1	0	0	0	0	0	0	0	1	2	5%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	1	6	0	0	0	0	0	0	0	7	19%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>16</b>	<b>17</b>	<b>2</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>37</b>	<b>100%</b>



**Taraval District  
(Company I)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

Race and Gender	Q3 2018 Total	% of Total
Asian Female	8	2.9%
Asian Male	19	6.9%
Asian Unknown	0	0%
Black Female	22	8.0%
Black Male	66	24.0%
Black Unknown	0	0%
Hispanic Female	10	3.6%
Hispanic Male	33	12.0%
Hispanic Unknown	0	0%
White Female	25	9.1%
White Male	88	32.0%
White Unknown	0	0%
Unknown Female	1	0.4%
Unknown Male	3	1.1%
Unknown Race & Gender	0	0%
<b>Total</b>	<b>275</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

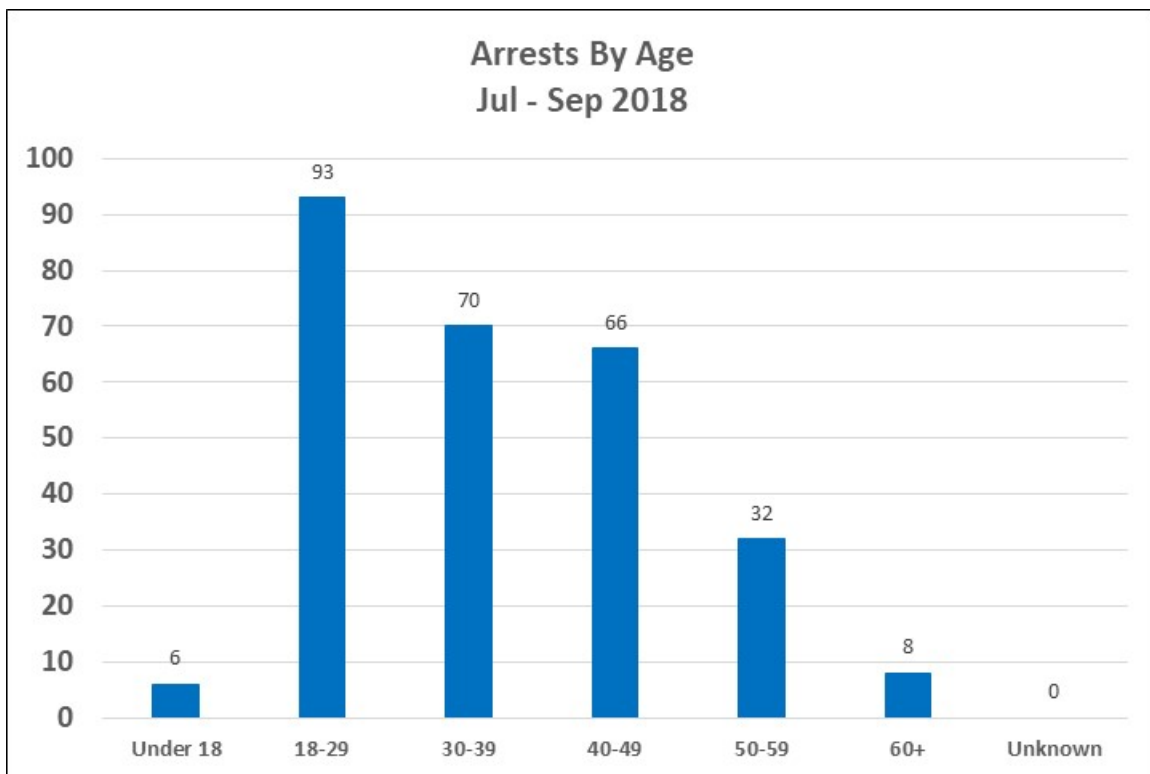
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Taraval District  
(Company I)  
Arrests by Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	6	2%
18-29	93	34%
30-39	70	25%
40-49	66	24%
50-59	32	12%
60+	8	3%
Unknown	0	0%
<b>Total</b>	<b>275</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

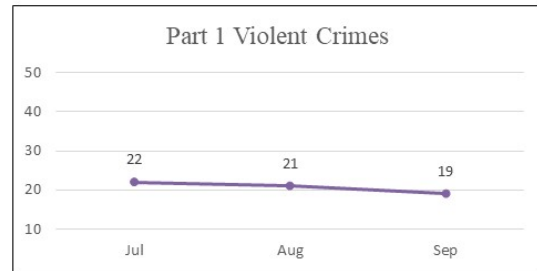
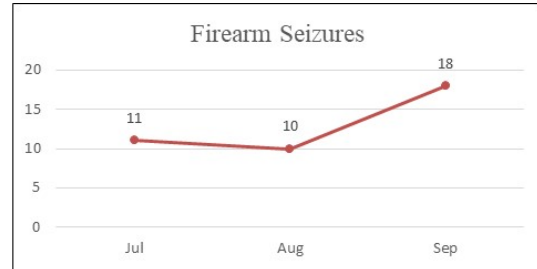
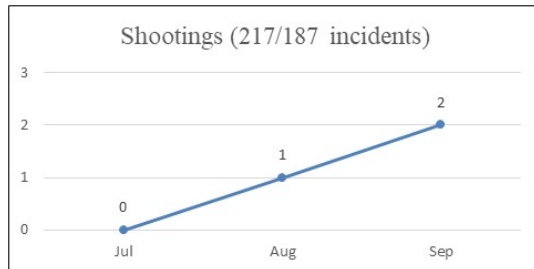


# Taraval District

## Shootings, Firearm Seizures, Homicides, and

### Part 1 Violent Crimes

#### July 1 - September 30, 2018





**Tenderloin District  
(Company J)  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	9
Physical Control	34
Strike by Object/Fist	31
OC (Pepper Spray)	0
Impact Weapon	4
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>78</b>

Time of Day/Day of Week									
Tenderloin	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	1	0	2	3	4%
0400-0759	2	1	4	1	0	0	1	9	12%
0800-1159	3	1	0	0	4	2	1	11	14%
1200-1559	2	6	6	1	0	3	0	18	23%
1600-1959	2	2	5	2	3	1	7	22	28%
2000-2359	4	0	1	3	0	7	0	15	19%
Total	13	10	16	7	8	13	11	78	100%
Percentage	17%	13%	21%	9%	10%	17%	14%	100%	



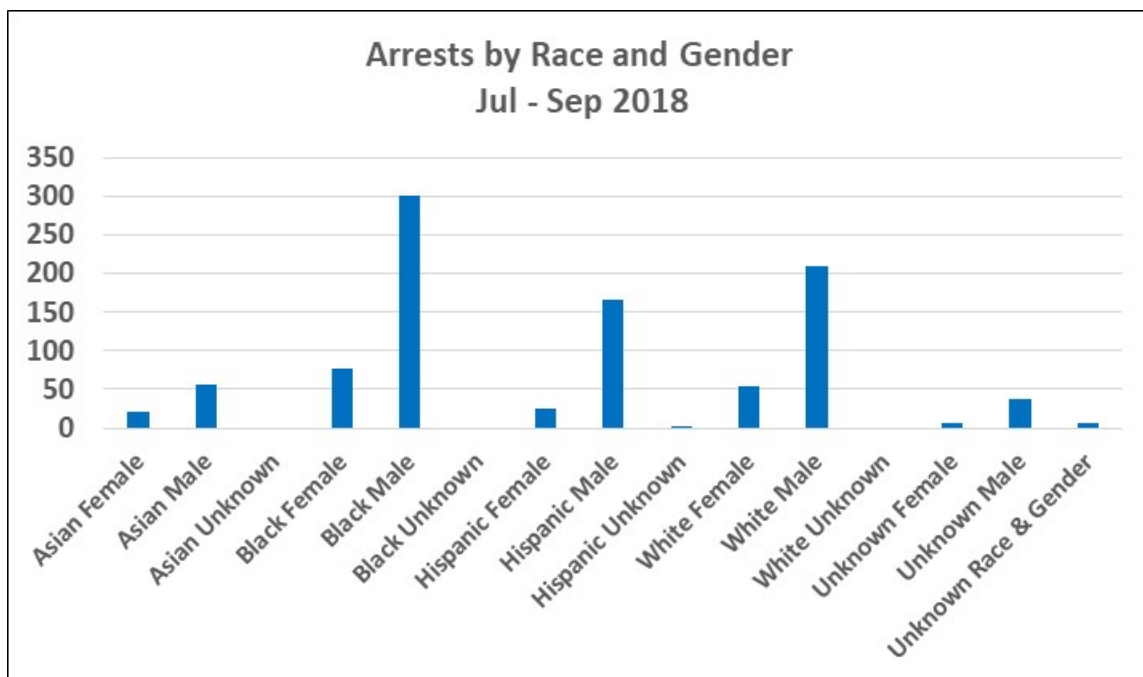
**Tenderloin District  
(Company J)  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	4	12	19	0	0	0	0	0	0	35	45%
Part I Property	1	3	1	0	1	0	0	0	0	6	8%
Person with a gun (221)	2	3	1	0	0	0	0	0	0	6	8%
Person with a knife (219)	0	0	2	0	0	0	0	0	0	2	3%
Weapon, Carrying	1	0	0	0	0	0	0	0	0	1	1%
Suspicious Person (311/811/601/603/646/916/917)	0	6	1	0	1	0	0	0	0	8	10%
Search Warrant/Warrant Arrest	0	5	1	0	1	0	0	0	0	7	9%
Restraining Order Violation	0	0	1	0	0	0	0	0	0	1	1%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	1	3	3	0	0	0	0	0	0	7	9%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	2	1	0	0	0	0	0	0	3	4%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	1	0	0	0	0	1	1%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	1	0	0	0	0	0	0	1	1%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>9</b>	<b>34</b>	<b>31</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>100%</b>



**Tenderloin District  
(Company J)  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	21	2.2%
Asian Male	57	5.9%
Asian Unknown	0	0%
Black Female	77	8.0%
Black Male	302	31.3%
Black Unknown	0	0%
Hispanic Female	26	2.7%
Hispanic Male	166	17.2%
Hispanic Unknown	1	0%
White Female	54	5.6%
White Male	209	21.7%
White Unknown	0	0%
Unknown Female	7	0.7%
Unknown Male	38	3.9%
Unknown Race & Gender	6	1%
<b>Total</b>	<b>964</b>	<b>100%</b>



Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

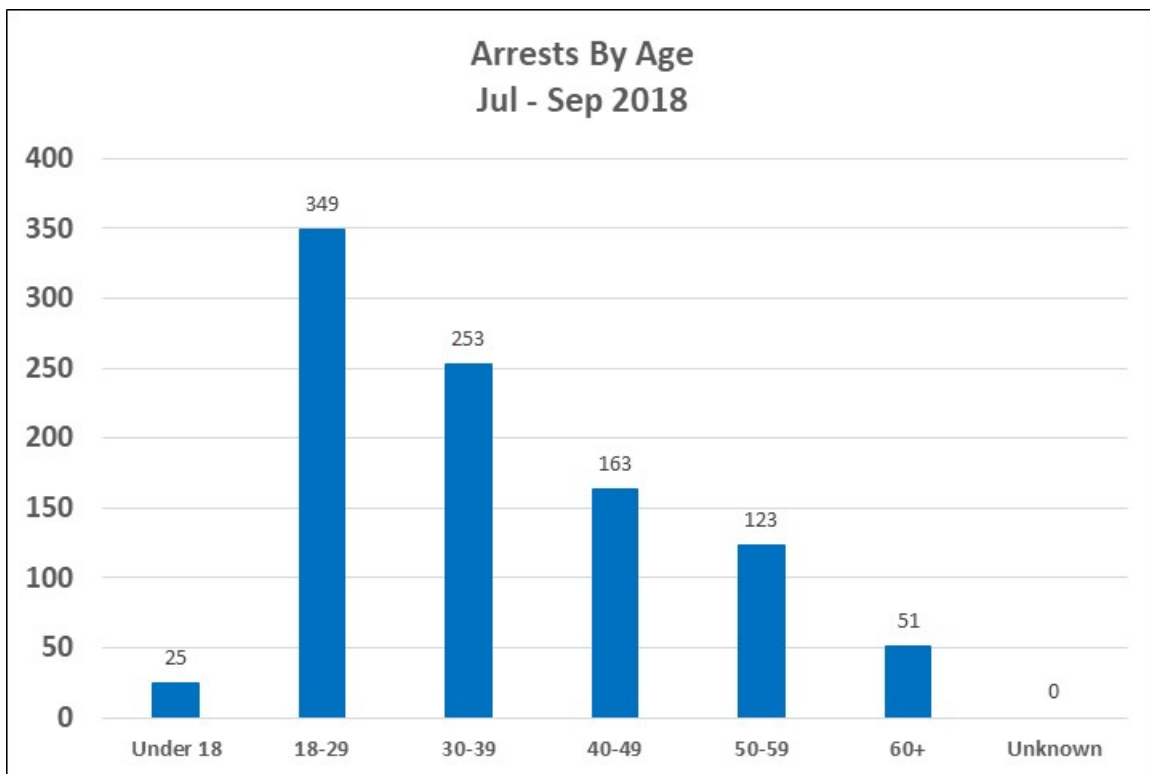
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Tenderloin District  
(Company J)  
Arrests Age  
July - September 2018**

Age	Q3 2018 Total	%
Under 18	25	3%
18-29	349	36%
30-39	253	26%
40-49	163	17%
50-59	123	13%
60+	51	5%
Unknown	0	0%
<b>Total</b>	<b>964</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



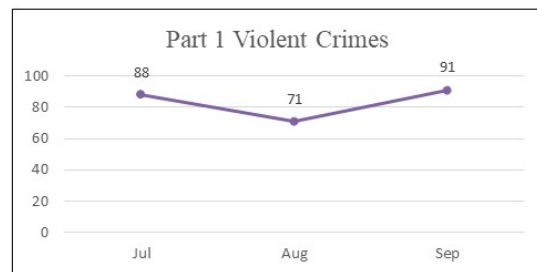
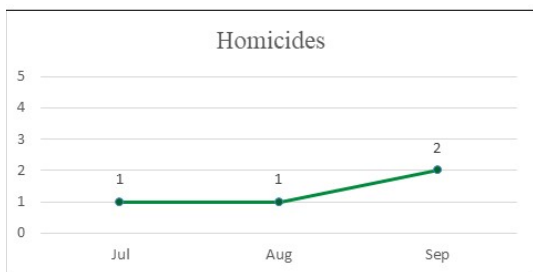
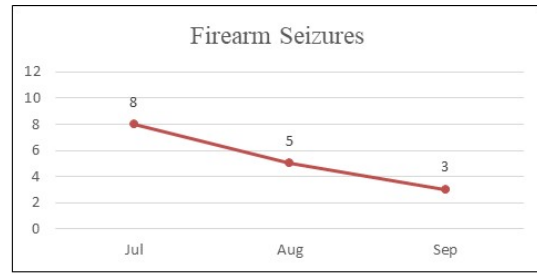
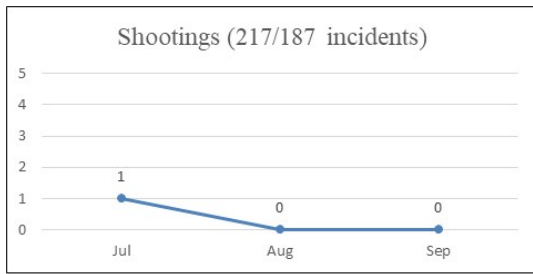
Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



# Tenderloin District

## Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes

### July 1 - September 30, 2018





**Airport  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	0
Physical Control	14
Strike by Object/Fist	0
OC (Pepper Spray)	0
Impact Weapon	1
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>15</b>

Time of Day/Day of Week									
Airport	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	0	0	0	0	1	0	1	7%
1200-1559	0	2	2	0	0	0	6	10	67%
1600-1959	0	0	0	0	1	3	0	4	27%
2000-2359	0	0	0	0	0	0	0	0	0%
Total	0	2	2	0	1	4	6	15	100%
Percentage	0%	13%	13%	0%	7%	27%	40%	100%	



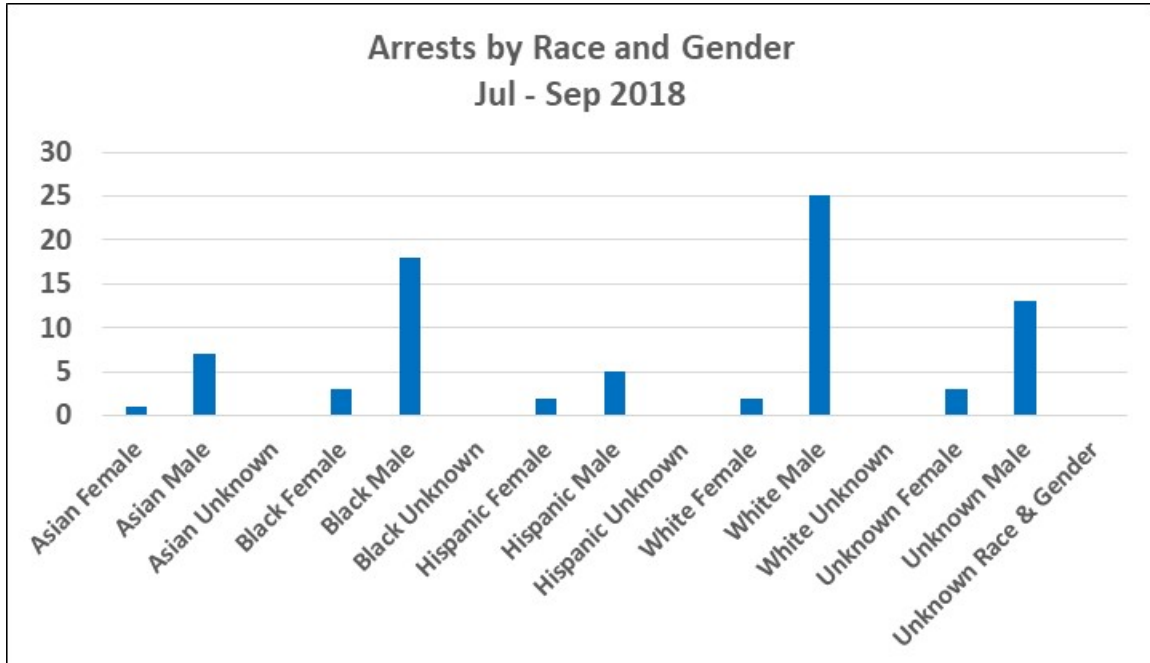
**Airport**  
**Uses of Force by Call Type**  
**July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	0	1	0	0	1	0	0	0	0	2	13%
Part I Property	0	0	0	0	0	0	0	0	0	0	0%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	8	0	0	0	0	0	0	0	8	53%
Search Warrant/Warrant Arrest	0	2	0	0	0	0	0	0	0	2	13%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	3	0	0	0	0	0	0	0	3	20%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>0</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>100%</b>



**Airport  
Arrests by Race/Ethnicity and Gender  
July - September 2018**

Race and Gender	Q3 Total	% of Total
Asian Female	1	1.3%
Asian Male	7	8.9%
Asian Unknown	0	0.0%
Black Female	3	3.8%
Black Male	18	22.8%
Black Unknown	0	0.0%
Hispanic Female	2	2.5%
Hispanic Male	5	6.3%
Hispanic Unknown	0	0.0%
White Female	2	2.5%
White Male	25	31.6%
White Unknown	0	0.0%
Unknown Female	3	3.8%
Unknown Male	13	16.5%
Unknown Race & Gender	0	0.0%
<b>Total</b>	<b>79</b>	<b>100%</b>



Note: Airport arrest data obtained from the San Francisco Police Department Airport Bureau.

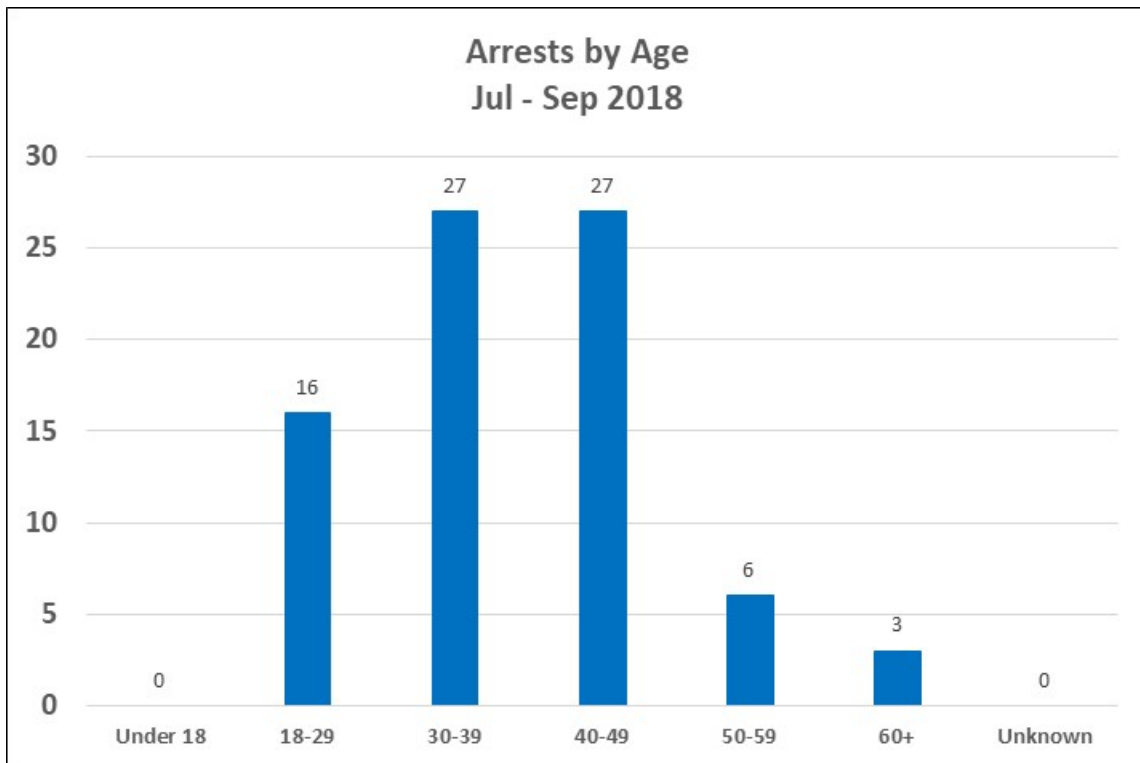
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Airport  
Arrests by Age  
July - September 2018**

Age	Q3 Total	%
Under 18	0	0%
18-29	16	20%
30-39	27	34%
40-49	27	34%
50-59	6	8%
60+	3	4%
Unknown	0	0%
<b>Total</b>	<b>79</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



Note: Airport arrest data obtained from the San Francisco Police Department Airport Bureau.



**Outside of SF/Unknown  
Uses of Force  
July – September 2018**

Use of Force	Total
Pointing of Firearms	4
Physical Control	0
Strike by Object/Fist	2
OC (Pepper Spray)	0
Impact Weapon	0
ERIW	0
Firearm	0
Spike Strips	0
Other: Handcuffing	0
<b>Total</b>	<b>6</b>

Time of Day/Day of Week									
Outside SF	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	0	0	3	0	0	0	3	50%
0800-1159	0	0	0	0	0	0	0	0	0%
1200-1559	0	0	0	0	0	2	0	2	33%
1600-1959	0	0	0	0	0	0	0	0	0%
2000-2359	0	0	0	0	1	0	0	1	17%
Total	0	0	0	3	1	2	0	6	100%
Percentage	0%	0%	0%	50%	17%	33%	0%	100%	

Note: Outside of SF incident locations include Richmond, San Rafael, and Oakland.



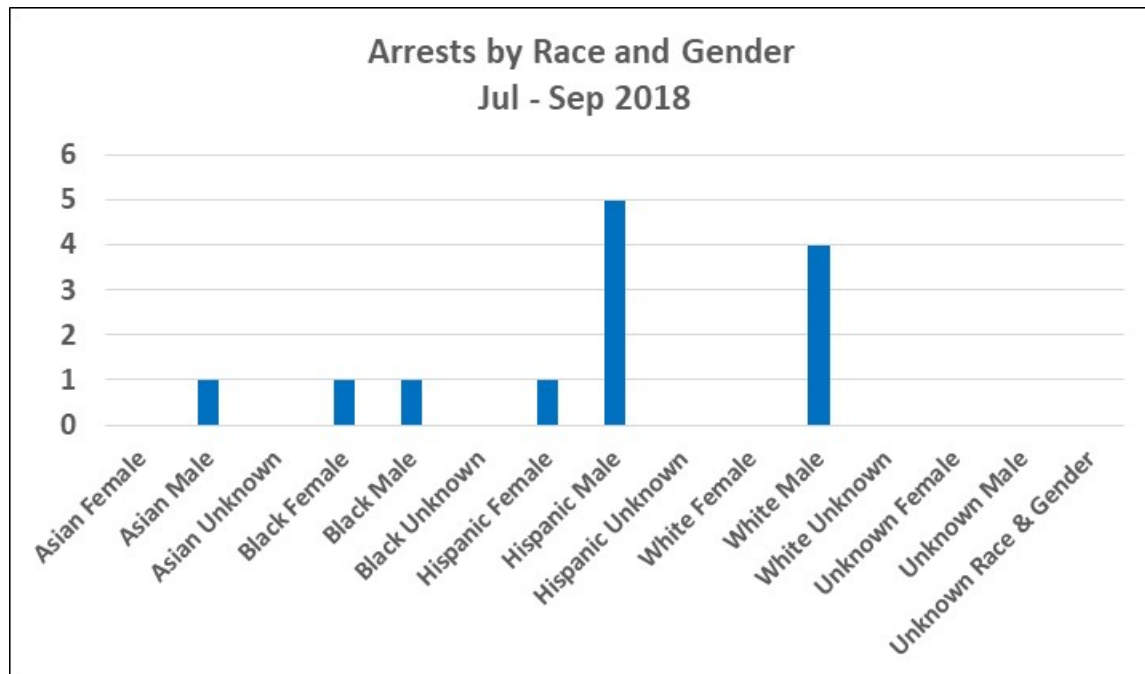
**Outside of SF/Unknown  
Uses of Force by Call Type  
July - September 2018**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	OC (Pepper Spray)	Impact Weapon	ERIW	Firearm	Spike Strips	Other: Handcuffing	Total	% of Calls
Part I Violent	3	0	0	0	0	0	0	0	0	3	50%
Part I Property	0	0	0	0	0	0	0	0	0	0	0%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	1	0	2	0	0	0	0	0	0	3	50%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0	0%
Bus Inspection (903M)	0	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0	0%
Person yelling for help (918)	0	0	0	0	0	0	0	0	0	0	0%
Prisoner Transportation (407)	0	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0	0%
<b>Total</b>	<b>4</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>100%</b>



**Outside SF/Unknown**  
**Arrests by Race/Ethnicity and Gender**  
**July - September 2018**

<b>Race and Gender</b>	<b>Q3 2018 Total</b>	<b>% of Total</b>
Asian Female	0	0.0%
Asian Male	1	7.7%
Asian Unknown	0	0%
Black Female	1	7.7%
Black Male	1	7.7%
Black Unknown	0	0%
Hispanic Female	1	7.7%
Hispanic Male	5	38.5%
Hispanic Unknown	0	0%
White Female	0	0.0%
White Male	4	30.8%
White Unknown	0	0%
Unknown Female	0	0.0%
Unknown Male	0	0.0%
Unknown Race & Gender	0	0%
<b>Total</b>	<b>13</b>	<b>100%</b>



Note: Arrest totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

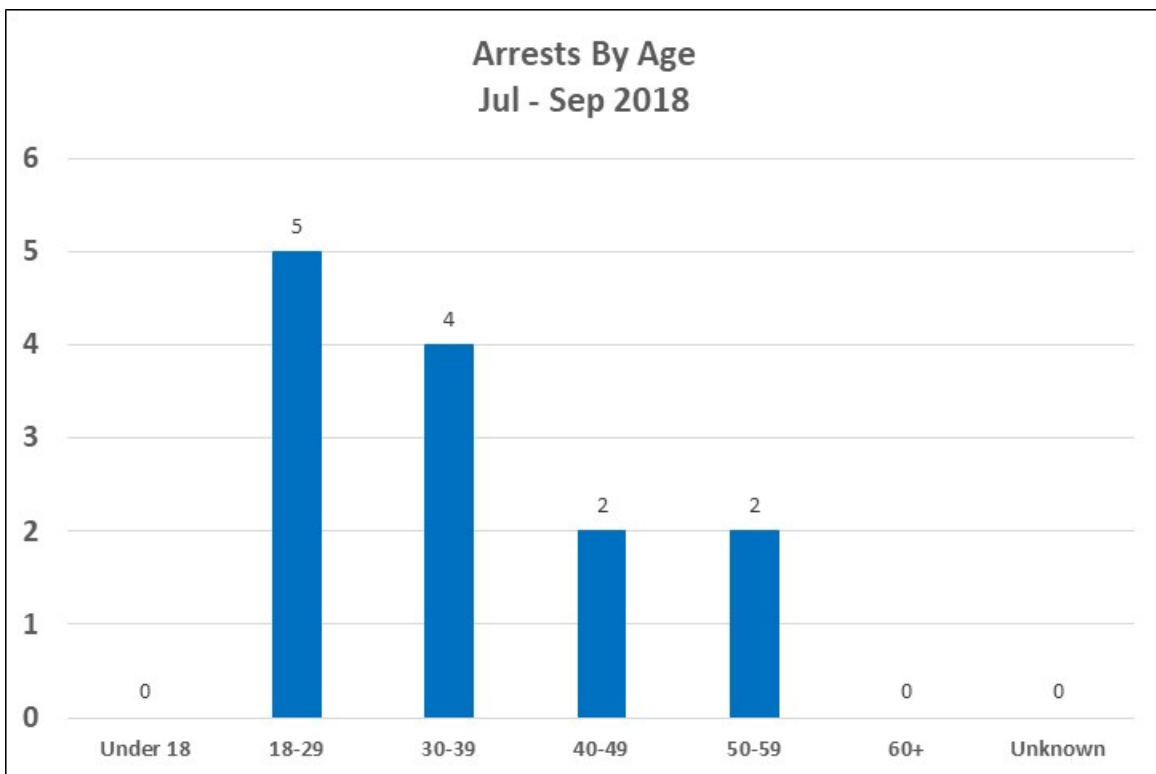
Note: Unknown indicates data not provided in incident report. Includes race/ethnicity outside DOJ definitions and Native American.



**Outside SF/Unknown  
Arrests by Age  
July - September 2018**

Age	Total	%
Under 18	0	0%
18-29	5	38%
30-39	4	31%
40-49	2	15%
50-59	2	15%
60+	0	0%
Unknown	0	0%
<b>Total</b>	<b>13</b>	<b>100%</b>

Note: Unknown indicates data not provided in incident report.



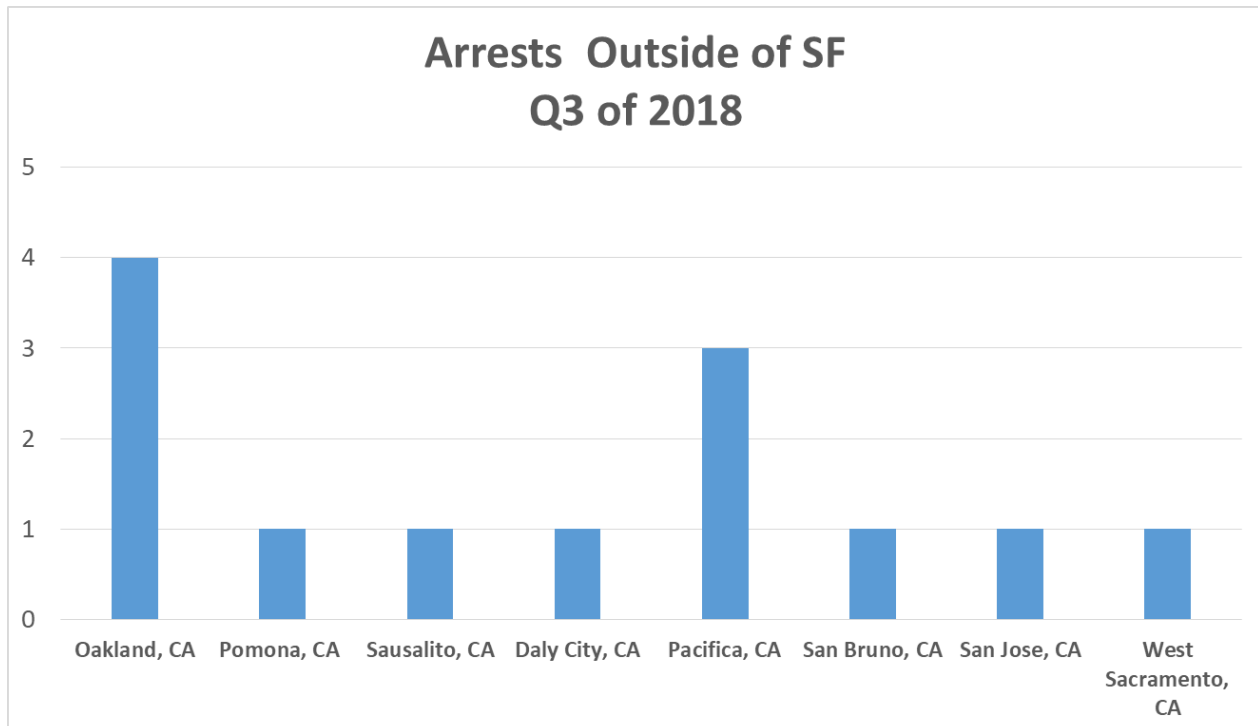
Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."



**Outside SF/Unknown  
Arrests by City  
July – September 2018**

City	Jul 2018	Aug 2018	Sep 2018	Q3 2018 Total	%
Oakland, CA	1	0	3	4	31%
Pomona, CA	1	0	0	1	8%
Sausalito, CA	0	1	0	1	8%
Daly City, CA	0	1	0	1	8%
Pacifica, CA	0	0	3	3	23%
San Bruno, CA	0	0	1	1	8%
San Jose, CA	0	0	1	1	8%
West Sacramento, CA	0	1	0	1	8%
Grand Total	2	3	8	13	100%







Prepared by San Francisco Police Department  
Professional Standards and Principled Policing Bureau  
November 2018

**Data Sources:** San Francisco Police Department's Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database, accessed via Business Intelligence Tools; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs; San Francisco Department of Emergency Management; San Francisco Department of Public Accountability

Q3 2018 Use of Force data was queried on October 16, 2018. Q3 2017 Use of Force data was queried on October 5, 2017.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: CCSF Monthly Pooled Investment Report for October 2018  
**Date:** Thursday, November 15, 2018 3:16:00 PM  
**Attachments:** [CCSF Monthly Pooled Investment Report for October 2018.pdf](#)

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**From:** Dion, Ichieh (TTX)  
**Sent:** Thursday, November 15, 2018 9:19 AM  
**Subject:** CCSF Monthly Pooled Investment Report for October 2018

All-

Please find the CCSF Pooled Investment Report for the month of October attached for your use.

Regards,

Ichieh Dion  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 140  
San Francisco, CA 94102  
415-554-5433



**Office of the Treasurer & Tax Collector  
City and County of San Francisco**

Tajel Shah, Chief Assistant Treasurer  
Robert L. Shaw, CFA, Chief Investment Officer



**José Cisneros, Treasurer**

Investment Report for the month of October 2018

November 15, 2018

**The Honorable London N. Breed  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638**

**The Honorable Board of Supervisors  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638**

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of October 31, 2018. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of October 2018 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Pooled Fund Investment Earnings Statistics \***

<i>(in \$ million)</i>	<b>Current Month</b>		<b>Prior Month</b>	
	<u>Fiscal YTD</u>	<u>October 2018</u>	<u>Fiscal YTD</u>	<u>September 2018</u>
Average Daily Balance	\$ 9,892	\$ 9,765	\$ 9,935	\$ 9,911
Net Earnings	70.62	18.02	52.60	17.57
Earned Income Yield	2.12%	2.17%	2.10%	2.16%

**CCSF Pooled Fund Statistics \***

<i>(in \$ million)</i>	<i>% of</i>	<b>Book</b>	<b>Market</b>	<b>Wtd. Avg.</b>	<b>Wtd. Avg.</b>	<b>WAM</b>
<b>Investment Type</b>	<b>Portfolio</b>	<b>Value</b>	<b>Value</b>	<b>Coupon</b>	<b>YTM</b>	
U.S. Treasuries	8.17%	\$ 815.9	\$ 810.5	1.02%	2.02%	449
Federal Agencies	49.16%	4,937.5	4,877.1	2.03%	2.09%	670
State & Local Government						
Agency Obligations	1.90%	191.8	188.8	1.91%	1.68%	415
Public Time Deposits	0.25%	25.2	25.2	2.13%	2.13%	46
Negotiable CDs	17.37%	1,722.8	1,723.5	2.55%	2.55%	132
Commercial Paper	5.84%	575.1	579.2	0.00%	2.50%	116
Medium Term Notes	0.99%	98.4	98.1	2.39%	2.52%	195
Money Market Funds	9.39%	931.0	931.0	2.08%	2.08%	1
Supranationals	6.92%	692.8	686.5	1.47%	2.26%	642
<b>Totals</b>	<b>100.0%</b>	<b>\$ 9,990.6</b>	<b>\$ 9,920.1</b>	<b>1.92%</b>	<b>2.20%</b>	<b>450</b>

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

A handwritten signature in dark ink, appearing to read "José Cisneros", written over a horizontal line.

**José Cisneros  
Treasurer**

cc: Treasury Oversight Committee: Aimee Brown, Kevin Kone, Reeta Madhavan, Eric Sandler  
Ben Rosenfield - Controller, Office of the Controller  
Tonia Lediju, Ph.D. - Chief Audit Executive, Office of the Controller  
Mayor's Office of Public Policy and Finance  
San Francisco County Transportation Authority  
San Francisco Public Library  
San Francisco Health Service System



# Portfolio Summary

## Pooled Fund

As of October 31, 2018

<i>(in \$ million)</i>							
<b>Security Type</b>	<b>Par Value</b>	<b>Book Value</b>	<b>Market Value</b>	<b>Market/Book Price</b>	<b>Current % Allocation</b>	<b>Max. Policy Allocation</b>	<b>Compliant?</b>
U.S. Treasuries	\$ 825.0	\$ 815.9	\$ 810.5	99.34	8.17%	100%	Yes
Federal Agencies	4,941.5	4,937.5	4,877.1	98.78	49.16%	100%	Yes
State & Local Government							
Agency Obligations	190.1	191.8	188.8	98.45	1.90%	20%	Yes
Public Time Deposits	25.2	25.2	25.2	100.00	0.25%	100%	Yes
Negotiable CDs	1,722.8	1,722.8	1,723.5	100.04	17.37%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	584.0	575.1	579.2	100.71	5.84%	25%	Yes
Medium Term Notes	98.5	98.4	98.1	99.78	0.99%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	931.0	931.0	931.0	100.00	9.39%	20%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	696.3	692.8	686.5	99.09	6.92%	30%	Yes
<b>TOTAL</b>	<b>\$ 10,014.4</b>	<b>\$ 9,990.6</b>	<b>\$ 9,920.1</b>	<b>99.29</b>	<b>100.00%</b>	<b>-</b>	<b>Yes</b>

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Reports & Plans section of the About menu.

Totals may not add due to rounding.



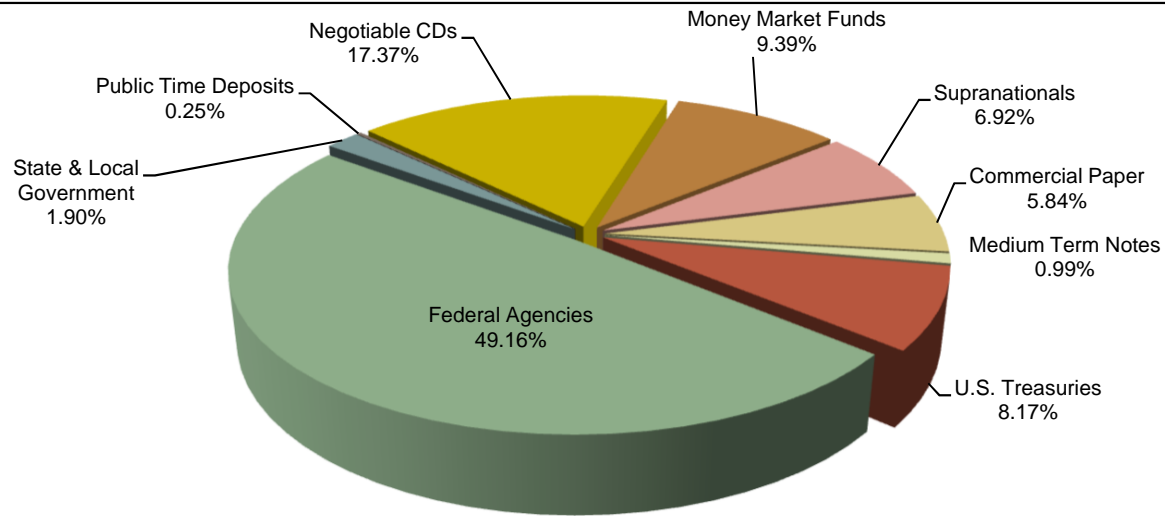
# City and County of San Francisco

## Pooled Fund Portfolio Statistics

For the month ended October 31, 2018

Average Daily Balance	\$9,764,580,251
Net Earnings	\$18,023,146
Earned Income Yield	2.17%
Weighted Average Maturity	450 days

Investment Type	(\$ million)	Par Value	Book Value	Market Value
U.S. Treasuries	\$	825.0	\$ 815.9	\$ 810.5
Federal Agencies		4,941.5	4,937.5	4,877.1
State & Local Government				
Agency Obligations		190.1	191.8	188.8
Public Time Deposits		25.2	25.2	25.2
Negotiable CDs		1,722.8	1,722.8	1,723.5
Commercial Paper		584.0	575.1	579.2
Medium Term Notes		98.5	98.4	98.1
Money Market Funds		931.0	931.0	931.0
Supranationals		696.3	692.8	686.5
<b>Total</b>		<b>\$ 10,014.4</b>	<b>\$ 9,990.6</b>	<b>\$ 9,920.1</b>



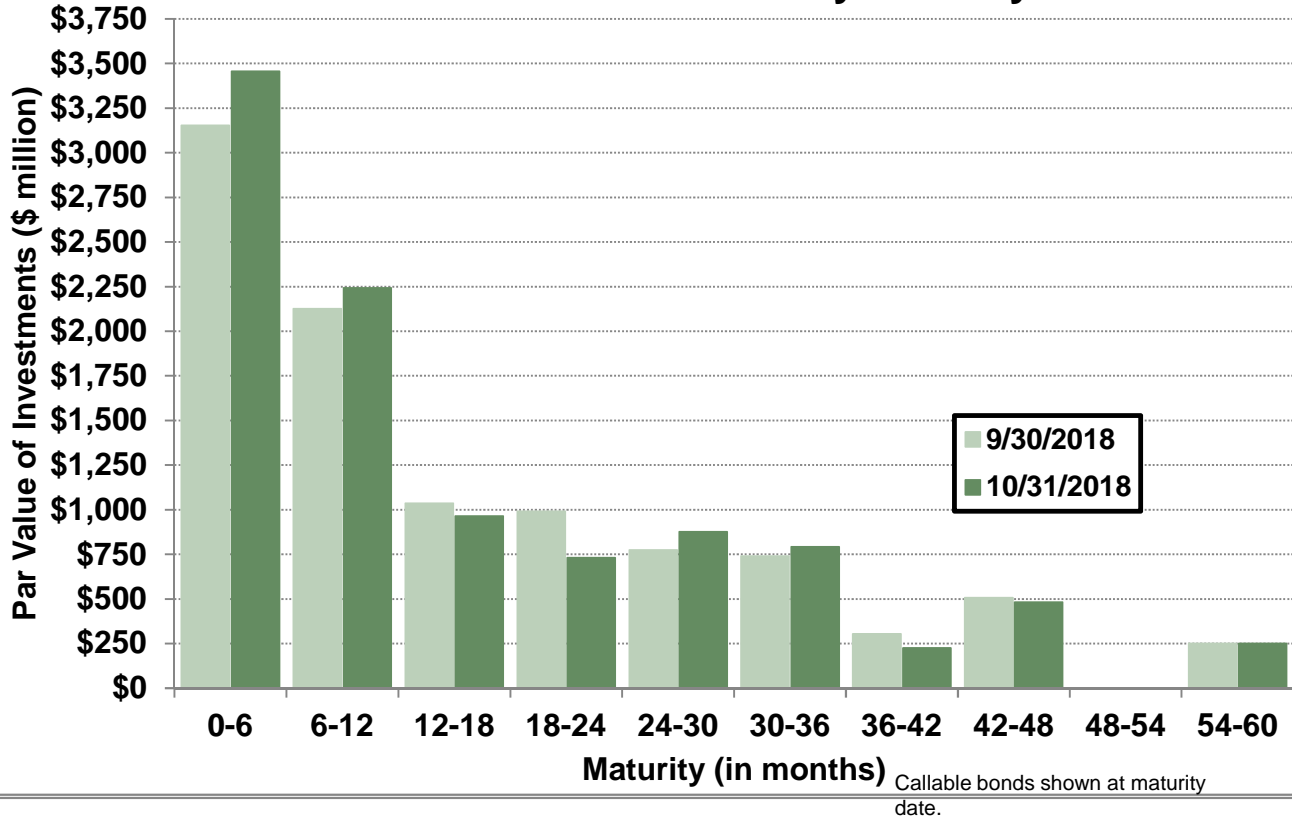
**Asset Allocation by Market Value**



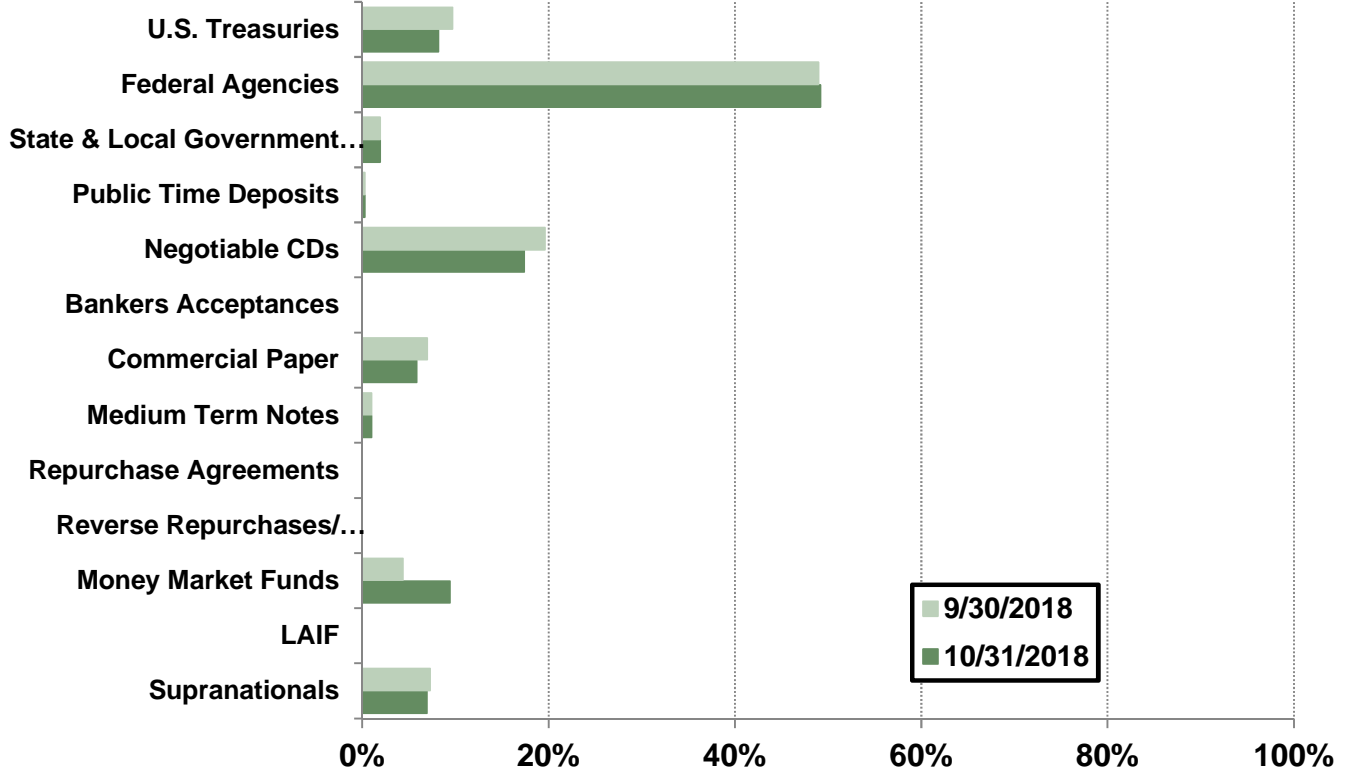
# Portfolio Analysis

## Pooled Fund

### Par Value of Investments by Maturity

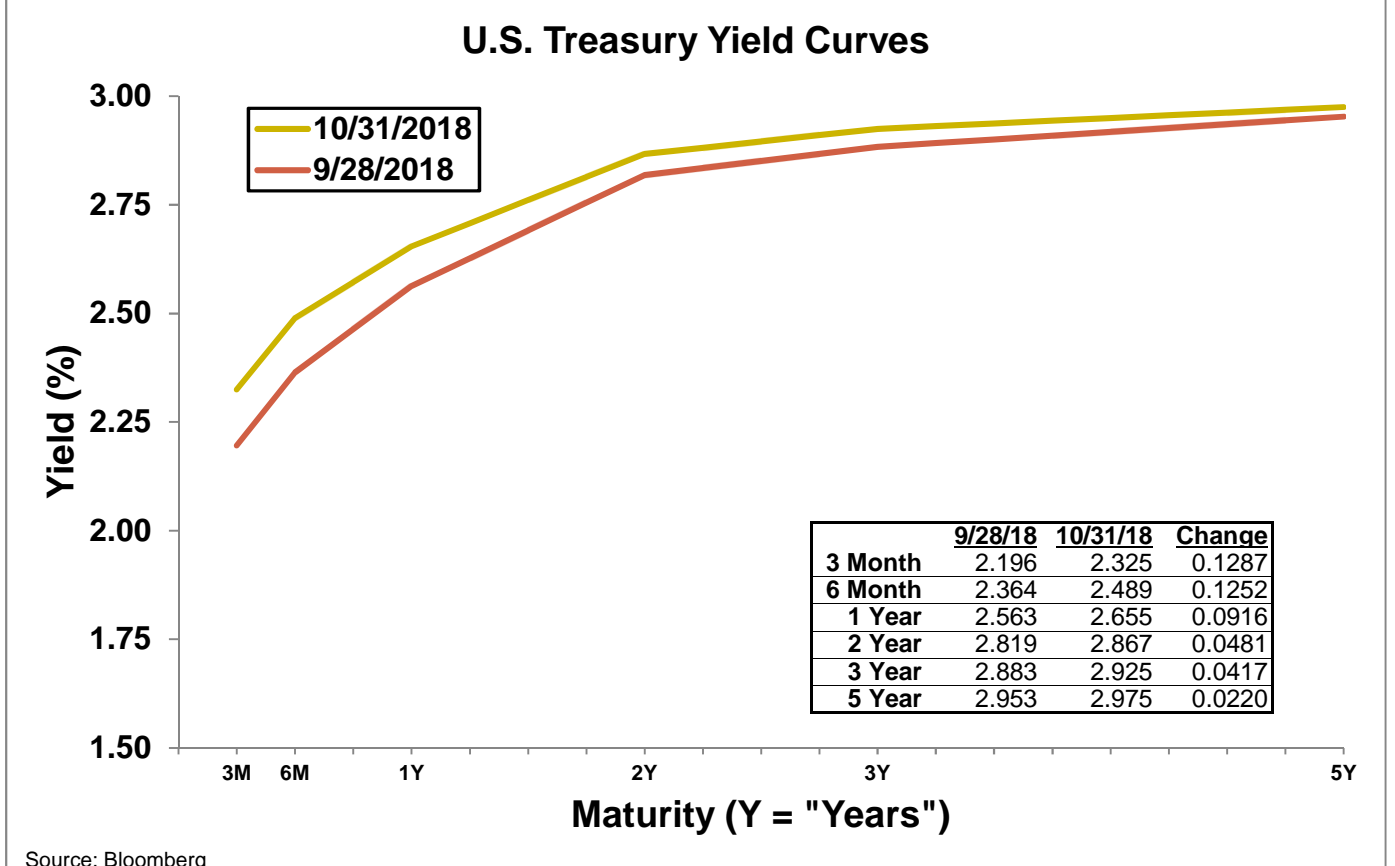
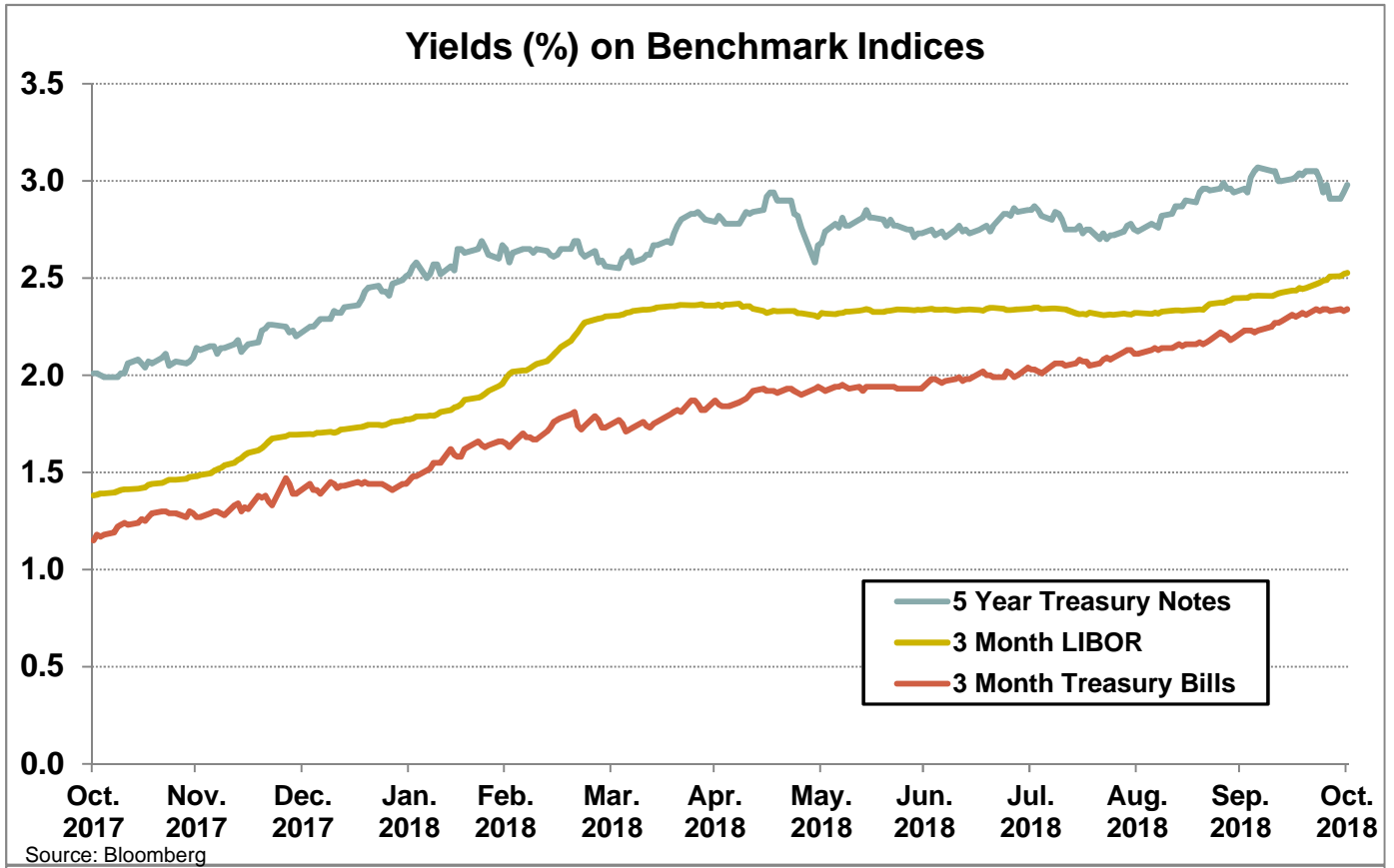


### Asset Allocation by Market Value





## Yield Curves





# Investment Inventory

## Pooled Fund

As of October 31, 2018

Type of Investment	CUSIP	Issuer Name	Maturity		Coupon	Par Value	Book Value	Amortized Book Value	Market Value
			Settle Date	Date					
U.S. Treasuries	912828N63	US TREASURY	06/25/2018	01/15/2019	1.13	\$ 15,000,000	\$ 14,914,453	\$ 14,968,549	\$ 14,965,200
U.S. Treasuries	912828V56	US TREASURY	02/15/2018	01/31/2019	1.13	50,000,000	49,574,219	49,889,297	49,853,500
U.S. Treasuries	912828P53	US TREASURY	04/12/2018	02/15/2019	0.75	50,000,000	49,437,500	49,807,039	49,769,000
U.S. Treasuries	912796PT0	TREASURY BILL	03/01/2018	02/28/2019	0.00	50,000,000	48,978,778	49,666,139	49,620,000
U.S. Treasuries	912828Q52	US TREASURY	05/10/2018	04/15/2019	0.88	50,000,000	49,371,094	49,694,796	49,648,500
U.S. Treasuries	912828Q52	US TREASURY	06/07/2018	04/15/2019	0.88	50,000,000	49,394,531	49,679,800	49,648,500
U.S. Treasuries	912828R44	US TREASURY	05/10/2018	05/15/2019	0.88	35,000,000	34,499,609	34,736,281	34,697,950
U.S. Treasuries	912796QH5	TREASURY BILL	05/24/2018	05/23/2019	0.00	60,000,000	58,619,833	59,230,292	59,172,000
U.S. Treasuries	912828XS4	US TREASURY	06/20/2017	05/31/2019	1.25	50,000,000	49,896,484	49,969,237	49,627,000
U.S. Treasuries	912796QM4	TREASURY BILL	10/01/2018	06/20/2019	0.00	40,000,000	39,300,606	39,383,358	39,368,000
U.S. Treasuries	912828T59	US TREASURY	05/18/2018	10/15/2019	1.00	25,000,000	24,492,188	24,656,857	24,598,750
U.S. Treasuries	912828T59	US TREASURY	08/15/2018	10/15/2019	1.00	50,000,000	49,134,766	49,293,189	49,197,500
U.S. Treasuries	9128283N8	US TREASURY	01/16/2018	12/31/2019	1.88	50,000,000	49,871,094	49,923,270	49,492,000
U.S. Treasuries	912828XU9	US TREASURY	06/20/2017	06/15/2020	1.50	50,000,000	49,982,422	49,982,462	48,935,500
U.S. Treasuries	912828S27	US TREASURY	08/15/2017	06/30/2021	1.13	25,000,000	24,519,531	24,669,954	23,860,250
U.S. Treasuries	912828T67	US TREASURY	11/10/2016	10/31/2021	1.25	50,000,000	49,574,219	49,743,265	47,586,000
U.S. Treasuries	912828U65	US TREASURY	12/13/2016	11/30/2021	1.75	100,000,000	99,312,500	99,573,394	96,508,000
U.S. Treasuries	912828XW5	US TREASURY	08/15/2017	06/30/2022	1.75	25,000,000	24,977,539	24,983,129	23,953,250
<b>Subtotals</b>					<b>1.02</b>	<b>\$ 825,000,000</b>	<b>\$ 815,851,365</b>	<b>\$ 819,858,306</b>	<b>\$ 810,500,900</b>
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	11/08/2017	12/14/2018	1.75	\$ 2,770,000	\$ 2,775,337	\$ 2,770,572	\$ 2,768,006
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	12/20/2016	12/14/2018	1.75	15,000,000	15,127,350	15,007,564	14,989,200
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	08/23/2017	12/14/2018	1.75	25,000,000	25,136,250	25,012,257	24,982,000
Federal Agencies	3135G0G72	FANNIE MAE	11/08/2017	12/14/2018	1.13	3,775,000	3,756,648	3,773,032	3,769,791
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	06/02/2016	01/02/2019	2.42	25,000,000	25,000,000	25,000,000	25,011,750
Federal Agencies	3133EG2V6	FEDERAL FARM CREDIT BANK	01/03/2017	01/03/2019	2.32	25,000,000	25,000,000	25,000,000	25,009,000
Federal Agencies	3130AAE46	FEDERAL HOME LOAN BANK	04/04/2018	01/16/2019	1.25	8,270,000	8,214,426	8,255,283	8,250,483
Federal Agencies	3134GAH23	FREDDIE MAC	01/17/2017	01/17/2019	2.00	25,000,000	25,000,000	25,000,000	24,985,500
Federal Agencies	3130A8VZ3	FEDERAL HOME LOAN BANK	07/28/2016	01/25/2019	1.05	25,000,000	25,000,000	25,000,000	24,922,750
Federal Agencies	3132X0EK3	FARMER MAC	01/25/2016	01/25/2019	2.59	25,000,000	25,000,000	25,000,000	25,016,500
Federal Agencies	3134GAS39	FREDDIE MAC	02/01/2017	02/01/2019	2.00	25,000,000	25,000,000	25,000,000	24,981,000
Federal Agencies	3132X0R94	FARMER MAC	04/05/2018	02/15/2019	2.14	25,000,000	25,000,000	25,000,000	24,986,250
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	05/25/2016	02/25/2019	2.46	50,000,000	50,000,000	50,000,000	50,037,500
Federal Agencies	3130AAXX1	FEDERAL HOME LOAN BANK	04/06/2018	03/18/2019	1.38	9,500,000	9,429,985	9,472,277	9,461,905
Federal Agencies	3130AAXX1	FEDERAL HOME LOAN BANK	04/06/2018	03/18/2019	1.38	50,000,000	49,621,252	49,850,033	49,799,500
Federal Agencies	3132X0ED9	FARMER MAC	01/19/2016	03/19/2019	2.41	40,000,000	40,000,000	40,000,000	40,037,200
Federal Agencies	3133EJHG7	FEDERAL FARM CREDIT BANK	03/22/2018	03/22/2019	2.13	25,000,000	24,993,050	24,997,315	24,974,250
Federal Agencies	3133EJHG7	FEDERAL FARM CREDIT BANK	03/22/2018	03/22/2019	2.13	25,000,000	24,993,050	24,997,315	24,974,250
Federal Agencies	3134GBFR8	FREDDIE MAC	04/05/2017	04/05/2019	1.40	25,000,000	25,000,000	25,000,000	24,884,500
Federal Agencies	3137EADZ9	FREDDIE MAC	05/10/2018	04/15/2019	1.13	19,979,000	19,765,424	19,875,353	19,851,134
Federal Agencies	3133EF7L5	FEDERAL FARM CREDIT BANK	06/06/2018	05/16/2019	1.17	5,900,000	5,838,935	5,863,022	5,858,169
Federal Agencies	3133EAV7	FEDERAL FARM CREDIT BANK	12/05/2017	05/17/2019	1.17	50,350,000	49,861,605	50,167,777	49,989,998
Federal Agencies	3136G3QP3	FANNIE MAE	05/24/2016	05/24/2019	1.25	10,000,000	10,000,000	10,000,000	9,926,100
Federal Agencies	3130ABF92	FEDERAL HOME LOAN BANK	05/12/2017	05/28/2019	1.38	30,000,000	29,943,300	29,984,191	29,797,800
Federal Agencies	3133EHLG6	FEDERAL FARM CREDIT BANK	05/30/2017	05/30/2019	1.32	27,000,000	26,983,800	26,995,340	26,813,970
Federal Agencies	3130AEFB1	FEDERAL HOME LOAN BANK	06/06/2018	06/06/2019	2.25	12,450,000	12,439,169	12,443,560	12,425,225
Federal Agencies	3133EHMR1	FEDERAL FARM CREDIT BANK	06/12/2017	06/12/2019	1.38	50,000,000	50,000,000	50,000,000	49,646,500
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	06/09/2017	06/14/2019	1.63	25,000,000	25,105,750	25,032,372	24,851,500
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	08/23/2017	06/14/2019	1.63	25,000,000	25,108,750	25,037,074	24,851,500



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
			Settle Date	Date				Book Value	
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	08/09/2017	06/14/2019	1.63	35,750,000	35,875,840	35,792,009	35,537,645
Federal Agencies	3134G9QW0	FREDDIE MAC	06/14/2016	06/14/2019	1.28	50,000,000	50,000,000	50,000,000	49,590,000
Federal Agencies	3130AC7C2	FEDERAL HOME LOAN BANK	08/23/2017	07/01/2019	1.40	15,000,000	15,005,400	15,001,930	14,878,950
Federal Agencies	3133EGJX4	FEDERAL FARM CREDIT BANK	05/23/2018	07/05/2019	1.08	35,370,000	34,836,267	35,048,190	35,015,593
Federal Agencies	3134G9YR2	FREDDIE MAC	07/12/2016	07/12/2019	2.00	50,000,000	50,000,000	50,000,000	49,818,500
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	04/19/2018	08/05/2019	0.88	5,000,000	4,905,088	4,944,417	4,931,850
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	05/10/2018	08/05/2019	0.88	6,000,000	5,886,596	5,930,502	5,918,220
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	04/19/2018	08/05/2019	0.88	24,000,000	23,545,680	23,733,939	23,672,880
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	09/27/2018	08/05/2019	0.88	36,010,000	35,531,207	35,544,511	35,519,184
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	06/09/2016	08/09/2019	2.46	25,000,000	25,000,000	25,000,000	25,048,500
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	06/09/2016	08/09/2019	2.46	25,000,000	25,000,000	25,000,000	25,048,500
Federal Agencies	3134G94F1	FREDDIE MAC	08/15/2016	08/15/2019	1.50	25,000,000	25,000,000	25,000,000	24,755,250
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	12/20/2016	08/20/2019	2.40	50,000,000	50,000,000	50,000,000	50,074,500
Federal Agencies	3135G0P23	FANNIE MAE	08/30/2016	08/23/2019	1.25	20,000,000	20,000,000	20,000,000	19,773,200
Federal Agencies	3136G3X59	FANNIE MAE	08/23/2016	08/23/2019	1.10	25,000,000	25,000,000	25,000,000	24,686,750
Federal Agencies	3134G9GS0	FREDDIE MAC	05/26/2016	08/26/2019	1.25	25,000,000	25,000,000	25,000,000	24,699,750
Federal Agencies	3134GAFY5	FREDDIE MAC	11/28/2017	08/28/2019	1.30	8,450,000	8,374,795	8,414,637	8,351,558
Federal Agencies	3134GAHR8	FREDDIE MAC	09/23/2016	09/23/2019	1.75	25,000,000	25,000,000	25,000,000	24,899,250
Federal Agencies	3135G0Q30	FANNIE MAE	10/21/2016	09/27/2019	1.18	50,000,000	50,000,000	50,000,000	49,311,500
Federal Agencies	3132X0KH3	FARMER MAC	10/06/2016	10/01/2019	2.41	50,000,000	50,000,000	50,000,000	50,076,000
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	10/10/2018	10/10/2019	2.65	36,000,000	35,987,760	35,988,498	35,970,840
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	12/01/2017	10/11/2019	1.12	20,000,000	19,732,000	19,864,224	19,700,200
Federal Agencies	3134G8TG4	FREDDIE MAC	04/11/2016	10/11/2019	1.50	15,000,000	15,000,000	15,000,000	14,821,050
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	10/13/2017	10/21/2019	1.50	21,500,000	21,461,945	21,481,746	21,239,420
Federal Agencies	3136G0T68	FANNIE MAE	08/28/2017	10/24/2019	1.33	14,000,000	13,968,220	13,985,584	13,803,020
Federal Agencies	3134GBHT2	FREDDIE MAC	09/12/2017	10/25/2019	1.63	50,000,000	50,024,500	50,011,347	49,447,000
Federal Agencies	3136G4FJ7	FANNIE MAE	10/25/2016	10/25/2019	1.20	25,000,000	25,000,000	25,000,000	24,624,250
Federal Agencies	3136G4EZ2	FANNIE MAE	10/28/2016	10/30/2019	1.13	50,000,000	49,953,455	49,983,455	49,199,000
Federal Agencies	3134GAVL5	FREDDIE MAC	11/04/2016	11/04/2019	1.17	100,000,000	100,000,000	100,000,000	98,392,000
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	06/14/2018	11/14/2019	2.45	50,000,000	49,987,500	49,990,878	49,838,000
Federal Agencies	3136G3LV5	FANNIE MAE	05/26/2016	11/26/2019	1.35	8,950,000	8,950,000	8,950,000	8,816,735
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	12/02/2016	12/02/2019	2.42	50,000,000	50,000,000	50,000,000	50,110,500
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38	11,360,000	11,464,888	11,418,639	11,307,744
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/12/2017	12/13/2019	2.38	20,000,000	20,186,124	20,103,629	19,908,000
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38	40,000,000	40,369,200	40,206,407	39,816,000
Federal Agencies	3132X0PG0	FARMER MAC	02/10/2017	01/03/2020	2.34	50,000,000	50,000,000	50,000,000	50,052,500
Federal Agencies	3134G9VR5	FREDDIE MAC	07/06/2016	01/06/2020	1.50	25,000,000	25,000,000	25,000,000	24,703,500
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	01/17/2020	1.65	1,000,000	996,070	997,804	985,620
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	01/17/2020	1.65	31,295,000	31,172,011	31,226,275	30,844,978
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	04/24/2018	01/24/2020	2.42	25,000,000	24,996,500	24,997,545	24,897,000
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	04/24/2018	01/24/2020	2.42	25,000,000	24,995,700	24,996,983	24,897,000
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	02/09/2018	02/11/2020	2.13	50,000,000	49,908,500	49,941,625	49,563,500
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	05/17/2017	03/13/2020	1.88	15,710,000	15,843,849	15,774,653	15,513,154
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	09/20/2017	03/20/2020	1.45	20,000,000	19,979,400	19,988,593	19,636,000
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	03/27/2018	03/27/2020	2.38	50,000,000	49,964,000	49,974,785	49,707,500
Federal Agencies	3136G3TK1	FANNIE MAE	07/06/2016	04/06/2020	1.75	25,000,000	25,000,000	25,000,000	24,764,250
Federal Agencies	3134GBET5	FREDDIE MAC	05/22/2018	04/13/2020	1.80	10,000,000	9,839,400	9,877,229	9,855,600
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	10/15/2018	04/15/2020	2.85	25,000,000	24,992,500	24,992,733	24,997,250
Federal Agencies	3136G4BL6	FANNIE MAE	10/17/2016	04/17/2020	1.25	15,000,000	15,000,000	15,000,000	14,662,950
Federal Agencies	3130AE2M1	FEDERAL HOME LOAN BANK	04/20/2018	04/20/2020	2.50	50,000,000	50,000,000	50,000,000	49,731,000



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3137EAEM7	FREDDIE MAC	04/19/2018	04/23/2020		2.50	35,000,000	34,992,300	34,994,353	34,810,650
Federal Agencies	3130AE2U3	FEDERAL HOME LOAN BANK	04/24/2018	04/24/2020		2.51	50,000,000	50,000,000	50,000,000	49,654,000
Federal Agencies	3130AE2U3	FEDERAL HOME LOAN BANK	04/24/2018	04/24/2020		2.51	50,000,000	50,000,000	50,000,000	49,654,000
Federal Agencies	3134GBLY6	FREDDIE MAC	05/08/2017	05/08/2020		1.75	25,000,000	25,000,000	25,000,000	24,890,750
Federal Agencies	3134GBPB2	FREDDIE MAC	05/30/2017	05/22/2020		1.70	15,750,000	15,750,000	15,750,000	15,478,470
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	06/15/2017	06/15/2020		1.54	25,000,000	24,997,500	24,998,650	24,478,500
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	06/15/2017	06/15/2020		1.54	26,900,000	26,894,620	26,897,094	26,338,866
Federal Agencies	3134GBST0	FREDDIE MAC	06/22/2017	06/22/2020		1.65	14,675,000	14,675,000	14,675,000	14,390,305
Federal Agencies	3134GBTX0	FREDDIE MAC	06/29/2017	06/29/2020		1.75	50,000,000	49,990,000	49,994,471	49,096,000
Federal Agencies	3136G3TG0	FANNIE MAE	06/30/2016	06/30/2020		1.38	15,000,000	15,000,000	15,000,000	14,691,150
Federal Agencies	3134GB5M0	FREDDIE MAC	12/01/2017	07/01/2020		1.96	50,000,000	50,000,000	50,000,000	49,242,500
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	07/06/2017	07/06/2020		1.55	25,000,000	24,989,961	24,994,385	24,460,000
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	07/13/2017	07/13/2020		1.75	50,000,000	50,000,000	50,000,000	49,001,000
Federal Agencies	3134GBXV9	FREDDIE MAC	07/13/2017	07/13/2020		1.85	50,000,000	50,000,000	50,000,000	49,112,000
Federal Agencies	3135G0T60	FANNIE MAE	08/01/2017	07/30/2020		1.50	50,000,000	49,848,500	49,911,787	48,845,500
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	08/28/2017	08/28/2020		1.65	6,700,000	6,699,330	6,699,593	6,550,925
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	08/28/2017	08/28/2020		1.80	25,000,000	25,000,000	25,000,000	24,487,500
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	08/28/2017	08/28/2020		1.80	50,000,000	50,000,000	50,000,000	48,975,000
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	03/14/2018	09/14/2020		2.40	25,000,000	24,984,458	24,988,398	24,768,000
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	09/08/2017	09/28/2020		1.38	18,000,000	17,942,220	17,963,913	17,491,320
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	09/08/2017	09/28/2020		1.38	30,000,000	29,903,700	29,939,856	29,152,200
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	03/12/2018	10/05/2020		1.70	25,530,000	25,035,101	25,158,562	24,938,215
Federal Agencies	3132XOKR1	FARMER MAC	11/02/2016	11/02/2020		2.46	25,000,000	25,000,000	25,000,000	25,097,250
Federal Agencies	3132X0ZF1	FARMER MAC	11/13/2017	11/09/2020		1.93	12,000,000	11,970,000	11,979,698	11,779,680
Federal Agencies	3137EAEK1	FREDDIE MAC	11/15/2017	11/17/2020		1.88	50,000,000	49,952,000	49,967,344	48,936,500
Federal Agencies	3134GBX56	FREDDIE MAC	11/24/2017	11/24/2020		2.25	60,000,000	60,223,200	60,153,552	59,150,400
Federal Agencies	3134GBLR1	FREDDIE MAC	05/25/2017	11/25/2020		1.75	24,715,000	24,712,529	24,711,542	24,111,460
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,994,909	24,472,000
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,994,909	24,472,000
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	12/13/2017	12/11/2020		1.88	10,000,000	9,957,600	9,970,118	9,773,600
Federal Agencies	3132X0ZY0	FARMER MAC	12/15/2017	12/15/2020		2.05	12,750,000	12,741,458	12,743,959	12,531,338
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020		2.47	50,000,000	50,000,000	50,000,000	50,168,500
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020		2.62	100,000,000	100,000,000	100,000,000	100,672,000
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	01/25/2017	01/25/2021		2.44	20,000,000	20,000,000	20,000,000	20,063,600
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	01/25/2017	01/25/2021		2.44	20,000,000	20,000,000	20,000,000	20,063,600
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	09/20/2017	02/10/2021		1.87	50,200,000	50,189,960	50,193,258	48,945,000
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	04/16/2018	02/12/2021		2.35	50,000,000	49,673,710	49,736,567	49,312,500
Federal Agencies	3137EAE18	FREDDIE MAC	02/16/2018	02/16/2021		2.38	22,000,000	21,941,920	21,955,592	21,704,540
Federal Agencies	3134GBD58	FREDDIE MAC	08/30/2017	02/26/2021		1.80	5,570,000	5,569,443	5,569,630	5,423,175
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	08/11/2017	03/22/2021		2.20	8,585,000	8,593,327	8,590,505	8,585,343
Federal Agencies	3132X0Q53	FARMER MAC	03/29/2018	03/29/2021		2.60	6,350,000	6,343,079	6,344,449	6,298,438
Federal Agencies	3132X0Q53	FARMER MAC	03/29/2018	03/29/2021		2.60	20,450,000	20,427,710	20,432,123	20,283,946
Federal Agencies	3134GBJP8	FREDDIE MAC	11/16/2017	05/03/2021		1.89	22,000,000	21,874,600	21,909,323	21,348,360
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	05/22/2018	05/10/2021		2.70	17,700,000	17,669,025	17,660,148	17,572,206
Federal Agencies	3134GSNV3	FREDDIE MAC	06/14/2018	06/14/2021		2.80	50,000,000	49,992,500	49,993,458	49,591,500
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	06/15/2021		2.13	50,000,000	50,000,000	50,000,000	48,761,500
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	06/15/2021		2.13	50,000,000	50,000,000	50,000,000	48,761,500
Federal Agencies	3135G0U35	FANNIE MAE	06/25/2018	06/22/2021		2.75	25,000,000	24,994,250	24,994,929	24,847,500
Federal Agencies	3134GBJ60	FREDDIE MAC	09/29/2017	06/29/2021		1.90	50,000,000	50,000,000	50,000,000	48,457,500
Federal Agencies	3134G9H26	FREDDIE MAC	01/29/2018	06/30/2021		1.50	1,219,000	1,201,934	1,205,708	1,192,767



# Investment Inventory

## Pooled Fund

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				Date					Book Value	
Federal Agencies	3134G9H26	FREDDIE MAC	01/25/2018	06/30/2021		1.50	3,917,000	3,869,996	3,880,508	3,832,706
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	11/01/2017	07/01/2021		2.08	100,000,000	100,000,000	100,000,000	97,461,000
Federal Agencies	3134GBM25	FREDDIE MAC	10/02/2017	07/01/2021		1.92	50,000,000	50,000,000	50,000,000	48,463,500
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	09/18/2017	09/13/2021		1.88	25,000,000	24,927,500	24,947,866	24,175,750
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/07/2021		1.38	25,000,000	25,000,000	25,000,000	23,859,750
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	10/19/2018	10/19/2021		3.00	25,000,000	24,980,900	24,981,127	24,977,250
Federal Agencies	3130AFBE6	FEDERAL HOME LOAN BANK	10/30/2018	10/25/2021		3.26	50,000,000	50,000,000	50,000,000	50,004,500
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	14,500,000	14,500,000	14,500,000	13,815,600
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	15,000,000	15,000,000	15,000,000	14,292,000
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/08/2016	12/08/2021		2.55	25,000,000	25,000,000	25,000,000	25,124,500
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/08/2016	12/08/2021		2.55	25,000,000	25,000,000	25,000,000	25,124,500
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	09/08/2017	12/15/2021		2.00	50,000,000	50,000,000	50,000,000	48,243,500
Federal Agencies	3135G0T45	FANNIE MAE	06/06/2017	04/05/2022		1.88	25,000,000	25,072,250	25,051,239	24,086,250
Federal Agencies	3134GBQG0	FREDDIE MAC	05/25/2017	05/25/2022		2.18	50,000,000	50,000,000	50,000,000	48,392,500
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	06/06/2017	06/02/2022		1.88	50,000,000	50,059,250	50,042,568	48,047,000
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	06/09/2017	06/02/2022		1.88	50,000,000	49,997,500	49,998,201	48,047,000
Federal Agencies	3133EJRN1	FEDERAL FARM CREDIT BANK	06/13/2018	06/13/2022		3.00	25,000,000	24,957,500	24,961,602	24,781,250
Federal Agencies	3134GBF72	FREDDIE MAC	09/15/2017	06/15/2022		2.01	50,000,000	50,000,000	50,000,000	47,991,500
Federal Agencies	3134GBN73	FREDDIE MAC	10/02/2017	07/01/2022		2.07	50,000,000	50,000,000	50,000,000	48,244,000
Federal Agencies	3134GBW99	FREDDIE MAC	11/01/2017	07/01/2022		2.24	100,000,000	100,000,000	100,000,000	96,951,000
Federal Agencies	3134GBXU1	FREDDIE MAC	07/27/2017	07/27/2022		2.25	31,575,000	31,575,000	31,575,000	30,448,720
Federal Agencies	3130AC7E8	FEDERAL HOME LOAN BANK	09/01/2017	09/01/2022		2.17	50,000,000	50,000,000	50,000,000	47,985,000
Federal Agencies	3134GSNN1	FREDDIE MAC	06/14/2018	06/14/2023		3.27	100,000,000	100,000,000	100,000,000	99,007,000
Federal Agencies	3134GSPD1	FREDDIE MAC	06/14/2018	06/14/2023		3.32	50,000,000	50,000,000	50,000,000	49,844,000
Federal Agencies	3134GSRZ0	FREDDIE MAC	07/26/2018	07/26/2023		3.35	50,000,000	50,000,000	50,000,000	49,841,500
Federal Agencies	3134GSUA1	FREDDIE MAC	08/16/2018	08/16/2023		3.38	50,000,000	50,000,000	50,000,000	49,933,000
<b>Subtotals</b>						<b>2.03</b>	<b>\$ 4,941,475,000</b>	<b>\$ 4,937,481,106</b>	<b>\$ 4,938,704,999</b>	<b>\$ 4,877,125,197</b>
State/Local Agencies	13063C4V9	CALIFORNIA ST	11/03/2016	11/01/2018		1.05	\$ 50,000,000	\$ 50,147,500	\$ 50,000,000	\$ 50,000,000
State/Local Agencies	13063DAB4	CALIFORNIA ST	04/27/2017	04/01/2019		1.59	23,000,000	23,000,000	23,000,000	22,902,020
State/Local Agencies	13063CKL3	CALIFORNIA ST	10/27/2016	05/01/2019		2.25	4,750,000	4,879,058	4,775,502	4,738,553
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUE	06/30/2016	05/15/2019		1.23	2,000,000	2,000,000	2,000,000	1,983,980
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/05/2015	07/01/2019		1.80	4,180,000	4,214,443	4,186,106	4,152,203
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/02/2015	07/01/2019		1.80	16,325,000	16,461,640	16,349,172	16,216,439
State/Local Agencies	6055804W6	MISSISSIPPI ST	04/23/2015	10/01/2019		6.09	8,500,000	10,217,510	8,853,667	8,747,435
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUAL	08/16/2016	05/01/2020		1.45	18,000,000	18,000,000	18,000,000	17,543,880
State/Local Agencies	13063DGA0	CALIFORNIA ST	04/25/2018	04/01/2021		2.80	33,000,000	33,001,320	33,001,086	32,763,390
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RES	02/06/2017	05/01/2021		1.71	28,556,228	28,073,056	28,271,016	28,073,056
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	08/09/2016	05/15/2021		1.91	1,769,000	1,810,695	1,791,190	1,716,921
<b>Subtotals</b>						<b>1.91</b>	<b>\$ 190,080,228</b>	<b>\$ 191,805,223</b>	<b>\$ 190,227,738</b>	<b>\$ 188,837,876</b>
Public Time Deposits	PP0818WE8	SAN FRANCISCO CREDIT UNION	06/05/2018	12/05/2018		2.11	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Public Time Deposits	PP041B740	BANK OF SAN FRANCISCO	09/12/2018	12/11/2018		2.15	5,000,000	5,000,000	5,000,000	5,000,000
Public Time Deposits	PPQD1P014	BRIDGE BANK	06/25/2018	12/26/2018		2.12	10,000,000	10,000,000	10,000,000	10,000,000
Public Time Deposits	PP9J42KU2	PREFERRED BANK LA CALIF	05/16/2018	05/16/2019		2.59	240,000	240,000	240,000	240,000
<b>Subtotals</b>						<b>2.13</b>	<b>\$ 25,240,000</b>	<b>\$ 25,240,000</b>	<b>\$ 25,240,000</b>	<b>\$ 25,240,000</b>
Negotiable CDs	06417GZT8	BANK OF NOVA SCOTIA HOUSTON	11/02/2017	11/09/2018		2.48	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,004,166
Negotiable CDs	89113XLP7	TORONTO DOMINION BANK NY	11/02/2017	11/09/2018		2.47	50,000,000	50,000,000	50,000,000	50,004,041
Negotiable CDs	78009N3T1	ROYAL BANK OF CANADA NY	11/20/2017	11/20/2018		1.83	50,000,000	50,000,000	50,000,000	49,990,358



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Negotiable CDs	63873NTL5	NATIXIS NY BRANCH	05/14/2018	11/26/2018		2.44	50,000,000	50,000,000	50,000,000	50,009,928
Negotiable CDs	78012UAW5	ROYAL BANK OF CANADA NY	02/27/2018	11/27/2018		2.59	25,000,000	25,000,000	25,000,000	25,008,511
Negotiable CDs	89113XQJ6	TORONTO DOMINION BANK NY	12/06/2017	12/06/2018		2.51	25,000,000	25,000,000	25,000,000	25,009,137
Negotiable CDs	89113XQJ6	TORONTO DOMINION BANK NY	12/06/2017	12/06/2018		2.51	50,000,000	50,000,000	50,000,000	50,018,274
Negotiable CDs	06417GC48	BANK OF NOVA SCOTIA HOUSTON	12/07/2017	12/07/2018		2.51	50,000,000	50,000,000	50,000,000	50,018,777
Negotiable CDs	78009N5B8	ROYAL BANK OF CANADA NY	12/08/2017	12/07/2018		2.51	50,000,000	50,000,000	50,000,000	50,018,777
Negotiable CDs	96121T5B0	WESTPAC BANKING CORP NY	12/07/2017	12/07/2018		2.48	50,000,000	50,000,000	50,000,000	50,017,239
Negotiable CDs	78009N5M4	ROYAL BANK OF CANADA NY	12/19/2017	12/19/2018		2.52	50,000,000	50,000,000	50,000,000	50,025,892
Negotiable CDs	96121T5K0	WESTPAC BANKING CORP NY	12/27/2017	12/21/2018		2.51	50,000,000	50,000,000	50,000,000	50,026,079
Negotiable CDs	06371EA64	BANK OF MONTREAL CHICAGO	12/27/2017	12/24/2018		2.05	25,000,000	25,000,000	25,000,000	24,995,233
Negotiable CDs	96121T5M6	WESTPAC BANKING CORP NY	12/28/2017	12/28/2018		2.52	50,000,000	50,000,000	50,000,000	50,030,918
Negotiable CDs	06371EFH5	BANK OF MONTREAL CHICAGO	07/17/2017	01/17/2019		2.68	50,000,000	50,000,000	50,000,000	50,057,862
Negotiable CDs	06371EL21	BANK OF MONTREAL CHICAGO	01/29/2018	01/23/2019		2.53	25,000,000	25,000,000	25,000,000	25,022,749
Negotiable CDs	89114MBD8	TORONTO DOMINION BANK NY	08/14/2018	02/15/2019		2.43	15,000,000	15,000,000	15,000,000	15,001,659
Negotiable CDs	96121T7B8	WESTPAC BANKING CORP NY	03/05/2018	03/05/2019		2.61	50,000,000	50,000,000	50,000,000	50,039,568
Negotiable CDs	06427KSW8	BANK OF MONTREAL CHICAGO	03/09/2017	03/08/2019		2.61	27,838,000	27,838,000	27,838,000	27,860,055
Negotiable CDs	78012UCE3	ROYAL BANK OF CANADA NY	03/28/2018	04/01/2019		2.74	50,000,000	50,000,000	50,000,000	50,074,698
Negotiable CDs	06417GR42	BANK OF NOVA SCOTIA HOUSTON	04/04/2018	04/03/2019		2.74	50,000,000	50,000,000	50,000,000	50,075,466
Negotiable CDs	06370RCZ0	BANK OF MONTREAL CHICAGO	07/06/2018	04/24/2019		2.60	50,000,000	50,000,000	50,000,000	50,048,029
Negotiable CDs	25215FDX9	DEXIA CREDIT LOCAL SA NY	08/09/2018	04/24/2019		2.57	50,000,000	50,000,000	50,000,000	50,042,264
Negotiable CDs	89113X3M4	TORONTO DOMINION BANK NY	06/20/2018	04/24/2019		2.65	50,000,000	50,000,000	50,000,000	50,059,276
Negotiable CDs	78012UGB5	ROYAL BANK OF CANADA NY	08/20/2018	04/29/2019		2.53	50,000,000	50,000,000	50,000,000	50,034,084
Negotiable CDs	89114MBQ9	TORONTO DOMINION BANK NY	08/16/2018	04/29/2019		2.56	50,000,000	50,000,000	50,000,000	50,041,293
Negotiable CDs	78012UDL6	ROYAL BANK OF CANADA NY	05/02/2018	05/01/2019		2.63	35,000,000	35,000,000	35,000,000	34,999,292
Negotiable CDs	78012UGF6	ROYAL BANK OF CANADA NY	08/23/2018	05/06/2019		2.55	25,000,000	25,000,000	25,000,000	24,988,104
Negotiable CDs	78012UDR3	ROYAL BANK OF CANADA NY	05/10/2018	05/13/2019		2.69	40,000,000	40,000,000	40,000,000	40,005,485
Negotiable CDs	78012UDV4	ROYAL BANK OF CANADA NY	05/23/2018	05/24/2019		2.66	25,000,000	25,000,000	25,000,000	24,999,820
Negotiable CDs	89113XX41	TORONTO DOMINION BANK NY	05/23/2018	05/24/2019		2.68	25,000,000	25,000,000	25,000,000	25,002,592
Negotiable CDs	78012UDX0	ROYAL BANK OF CANADA NY	06/04/2018	06/04/2019		2.57	50,000,000	50,000,000	50,000,000	49,983,297
Negotiable CDs	25215FDL5	DEXIA CREDIT LOCAL SA NY	06/07/2018	06/07/2019		2.56	40,000,000	40,000,000	40,000,000	39,982,290
Negotiable CDs	25215FDY7	DEXIA CREDIT LOCAL SA NY	08/10/2018	06/14/2019		2.62	50,000,000	50,000,000	50,000,000	49,992,066
Negotiable CDs	89114MAX5	TORONTO DOMINION BANK NY	08/13/2018	06/14/2019		2.61	50,000,000	50,000,000	50,000,000	49,989,173
Negotiable CDs	06370RHT9	BANK OF MONTREAL CHICAGO	09/07/2018	06/24/2019		2.64	40,000,000	40,000,000	40,000,000	39,999,893
Negotiable CDs	78012UGS8	ROYAL BANK OF CANADA NY	08/31/2018	06/24/2019		2.65	50,000,000	50,000,000	50,000,000	50,002,639
Negotiable CDs	06370RMN6	BANK OF MONTREAL CHICAGO	10/15/2018	07/01/2019		2.76	50,000,000	50,000,000	50,000,000	50,042,040
Negotiable CDs	89114MAY3	TORONTO DOMINION BANK NY	08/13/2018	07/01/2019		2.63	50,000,000	50,000,000	50,000,000	49,994,967
Negotiable CDs	89114MCE5	TORONTO DOMINION BANK NY	08/21/2018	07/01/2019		2.64	50,000,000	50,000,000	50,000,000	49,998,775
<b>Subtotals</b>							<b>2.55 \$ 1,722,838,000</b>	<b>\$ 1,722,838,000</b>	<b>\$ 1,722,838,000</b>	<b>\$ 1,723,514,758</b>
Commercial Paper	89233HL93	TOYOTA MOTOR CREDIT CORP	02/15/2018	11/09/2018		0.00	\$ 50,000,000	\$ 49,184,167	\$ 49,975,556	\$ 49,974,556
Commercial Paper	89233HLS1	TOYOTA MOTOR CREDIT CORP	05/31/2018	11/26/2018		0.00	50,000,000	49,418,250	49,918,750	49,920,486
Commercial Paper	62479MLV3	MUFG BANK LTD NY	10/29/2018	11/29/2018		0.00	11,000,000	10,978,024	10,980,151	10,980,408
Commercial Paper	25214PHL0	DEXIA CREDIT LOCAL SA NY	06/04/2018	12/10/2018		0.00	25,000,000	24,690,250	24,936,083	24,937,979
Commercial Paper	62479MMA8	MUFG BANK LTD NY	06/10/2018	12/10/2018		0.00	15,000,000	14,882,067	14,962,300	14,962,788
Commercial Paper	89233HN75	TOYOTA MOTOR CREDIT CORP	06/21/2018	01/07/2019		0.00	25,000,000	24,662,500	24,886,938	24,890,660
Commercial Paper	62479MNN9	MUFG BANK LTD NY	08/10/2018	01/22/2019		0.00	21,000,000	20,769,963	20,885,678	20,887,592
Commercial Paper	89116FP46	TORONTO DOMINION HDG USA	08/08/2018	02/04/2019		0.00	15,000,000	14,818,500	14,904,208	14,904,208
Commercial Paper	25214PH22	DEXIA CREDIT LOCAL SA NY	05/15/2018	02/05/2019		0.00	50,000,000	49,091,167	49,672,000	49,677,334
Commercial Paper	89233HP65	TOYOTA MOTOR CREDIT CORP	07/03/2018	02/06/2019		0.00	30,000,000	29,551,283	29,800,342	29,804,383
Commercial Paper	03785EPF5	APPLE INC	08/17/2018	02/15/2019		0.00	45,000,000	44,467,650	44,689,950	44,679,350



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity		Coupon	Par Value	Book Value	Amortized	
			Settle Date	Date				Book Value	Market Value
Commercial Paper	62479MPL1	MUFG BANK LTD NY	06/08/2018	02/20/2019	0.00	30,000,000	29,456,017	29,765,050	29,776,150
Commercial Paper	25214PJV6	DEXIA CREDIT LOCAL SA NY	07/18/2018	02/22/2019	0.00	32,000,000	31,517,227	31,750,898	31,756,924
Commercial Paper	62479MPN7	MUFG BANK LTD NY	08/14/2018	02/22/2019	0.00	15,000,000	14,805,600	14,885,588	14,886,058
Commercial Paper	62479MQR7	MUFG BANK LTD NY	08/14/2018	03/25/2019	0.00	15,000,000	14,770,496	14,851,800	14,850,000
Commercial Paper	25214PKT9	DEXIA CREDIT LOCAL SA NY	08/14/2018	04/01/2019	0.00	15,000,000	14,763,292	14,844,596	14,842,708
Commercial Paper	62479MTR4	MUFG BANK LTD NY	10/15/2018	06/25/2019	0.00	40,000,000	39,238,189	39,289,378	39,294,622
Commercial Paper	89233HTR5	TOYOTA MOTOR CREDIT CORP	10/15/2018	06/25/2019	0.00	50,000,000	49,054,764	49,118,278	49,118,278
Commercial Paper	89233HU10	TOYOTA MOTOR CREDIT CORPOR	10/11/2018	07/01/2019	0.00	50,000,000	49,013,750	49,092,500	49,045,445
<b>Subtotals</b>					<b>0.00</b>	<b>\$ 584,000,000</b>	<b>\$ 575,133,154</b>	<b>\$ 579,210,043</b>	<b>\$ 579,189,928</b>
Medium Term Notes	89236TDN2	TOYOTA MOTOR CREDIT CORP	01/09/2017	01/09/2019	2.67	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,011,000
Medium Term Notes	037833AQ3	APPLE INC	05/31/2018	05/06/2019	2.10	18,813,000	18,793,215	18,787,168	18,754,115
Medium Term Notes	742718EG0	THE PROCTER & GAMBLE CO	06/20/2018	11/01/2019	1.90	9,650,000	9,582,026	9,582,026	9,554,079
Medium Term Notes	89236TEJ0	TOYOTA MOTOR CREDIT CORP	01/11/2018	01/10/2020	2.20	20,000,000	19,982,200	19,989,379	19,818,800
<b>Subtotals</b>					<b>2.39</b>	<b>\$ 98,463,000</b>	<b>\$ 98,357,441</b>	<b>\$ 98,358,572</b>	<b>\$ 98,137,994</b>
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	10/31/2018	11/01/2018	2.03	\$ 10,065,328	\$ 10,065,328	\$ 10,065,328	\$ 10,065,328
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PF	10/31/2018	11/01/2018	2.06	119,115,514	119,115,514	119,115,514	119,115,514
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	10/31/2018	11/01/2018	2.05	60,082,265	60,082,265	60,082,265	60,082,265
Money Market Funds	31607A703	FIDELITY INST GOV FUND	10/31/2018	11/01/2018	2.09	731,470,570	731,470,570	731,470,570	731,470,570
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUN	10/31/2018	11/01/2018	2.03	10,285,124	10,285,124	10,285,124	10,285,124
<b>Subtotals</b>					<b>2.08</b>	<b>\$ 931,018,801</b>	<b>\$ 931,018,801</b>	<b>\$ 931,018,801</b>	<b>\$ 931,018,801</b>
Supranationals	45950VLM6	INTERNATIONAL FINANCE CORP	03/01/2018	03/01/2019	2.25	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 49,995,000
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	06/11/2018	05/13/2019	1.00	5,000,000	4,938,889	4,962,664	4,955,400
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	06/06/2018	05/13/2019	1.00	14,270,000	14,093,827	14,165,129	14,142,712
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	06/01/2018	05/13/2019	1.00	20,557,000	20,316,689	20,417,220	20,373,632
Supranationals	459058EV1	INTL BK RECON & DEVELOP	06/28/2018	07/26/2019	1.25	10,000,000	9,870,700	9,912,155	9,893,800
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	11/06/2017	09/30/2019	1.20	50,000,000	49,483,894	49,752,001	49,255,000
Supranationals	45905UJ6	INTL BK RECON & DEVELOP	06/02/2017	10/25/2019	1.30	25,000,000	24,845,000	24,936,583	24,595,250
Supranationals	45905UJ6	INTL BK RECON & DEVELOP	06/02/2017	10/25/2019	1.30	29,300,000	29,118,340	29,225,675	28,825,633
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	03/21/2017	04/21/2020	1.88	50,000,000	49,956,500	49,979,273	49,256,000
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	05/17/2018	05/12/2020	1.63	10,000,000	9,791,617	9,838,103	9,806,300
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	04/12/2017	05/12/2020	1.63	25,000,000	24,940,750	24,970,638	24,515,750
Supranationals	459058GA5	INTL BK RECON & DEVELOP	08/29/2017	09/04/2020	1.63	50,000,000	49,989,500	49,993,588	48,812,000
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	11/09/2017	11/09/2020	1.95	50,000,000	49,965,000	49,976,401	48,961,000
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	12/20/2017	11/09/2020	1.95	50,000,000	49,718,500	49,802,817	48,961,000
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	01/25/2018	01/25/2021	2.25	50,000,000	49,853,000	49,890,555	49,177,000
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	04/19/2018	04/19/2021	2.63	45,000,000	44,901,000	44,918,704	44,572,050
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	05/16/2018	04/19/2021	2.63	50,000,000	49,693,972	49,742,352	49,524,500
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	05/23/2018	07/20/2021	1.13	12,135,000	11,496,942	11,586,513	11,527,886
Supranationals	459058GH0	INTL BK RECON & DEVELOP	07/25/2018	07/23/2021	2.75	50,000,000	49,883,000	49,893,588	49,615,000
Supranationals	45905UW59	INTL BK RECON & DEVELOP	09/13/2018	09/13/2021	3.05	50,000,000	49,985,000	49,985,671	49,762,000
<b>Subtotals</b>					<b>2.00</b>	<b>\$ 696,262,000</b>	<b>\$ 692,842,119</b>	<b>\$ 693,949,628</b>	<b>\$ 686,526,912</b>
<b>Grand Totals</b>					<b>1.92</b>	<b>\$ 10,014,377,029</b>	<b>\$ 9,990,567,210</b>	<b>\$ 9,999,406,087</b>	<b>\$ 9,920,092,368</b>



# Monthly Investment Earnings

## Pooled Fund

For month ended October 31, 2018

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity		Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
							Date	Date				
U.S. Treasuries	912828L81	US TREASURY	\$ -	0.88	1.68	12/13/2017	10/15/2018		\$ 16,735	\$ 15,280	\$ -	\$ 32,015
U.S. Treasuries	912828L81	US TREASURY	-	0.88	1.75	01/10/2018	10/15/2018		16,735	16,524	-	33,259
U.S. Treasuries	912828T83	US TREASURY	-	0.75	1.92	02/15/2018	10/31/2018		15,285	23,733	-	39,018
U.S. Treasuries	912828WD8	US TREASURY	-	1.25	1.71	12/19/2017	10/31/2018		50,951	18,542	-	69,493
U.S. Treasuries	912828N63	US TREASURY	15,000,000	1.13	2.16	06/25/2018	01/15/2019		14,215	13,000	-	27,215
U.S. Treasuries	912828V56	US TREASURY	50,000,000	1.13	2.03	02/15/2018	01/31/2019		47,385	37,712	-	85,097
U.S. Treasuries	912828P53	US TREASURY	50,000,000	0.75	2.10	04/12/2018	02/15/2019		31,590	56,432	-	88,022
U.S. Treasuries	912796PT0	TREASURY BILL	50,000,000	0.00	2.06	03/01/2018	02/28/2019		-	86,972	-	86,972
U.S. Treasuries	912828Q52	US TREASURY	50,000,000	0.88	2.25	05/10/2018	04/15/2019		37,168	57,341	-	94,509
U.S. Treasuries	912828Q52	US TREASURY	50,000,000	0.88	2.31	06/07/2018	04/15/2019		37,168	60,159	-	97,326
U.S. Treasuries	912828R44	US TREASURY	35,000,000	0.88	2.31	05/10/2018	05/15/2019		25,798	41,925	-	67,723
U.S. Treasuries	912796QH5	TREASURY BILL	60,000,000	0.00	2.33	05/24/2018	05/23/2019		-	117,542	-	117,542
U.S. Treasuries	912828XS4	US TREASURY	50,000,000	1.25	1.36	06/20/2017	05/31/2019		52,937	4,520	-	57,457
U.S. Treasuries	912796QM4	TREASURY BILL	40,000,000	0.00	2.45	10/01/2018	06/20/2019		-	82,753	-	82,753
U.S. Treasuries	912828T59	US TREASURY	25,000,000	1.00	2.47	05/18/2018	10/15/2019		21,239	30,567	-	51,806
U.S. Treasuries	912828T59	US TREASURY	50,000,000	1.00	2.51	08/15/2018	10/15/2019		42,477	62,963	-	105,440
U.S. Treasuries	9128283N8	US TREASURY	50,000,000	1.88	2.01	01/16/2018	12/31/2019		78,974	5,597	-	84,571
U.S. Treasuries	912828XU9	US TREASURY	50,000,000	1.50	1.51	06/20/2017	06/15/2020		63,525	499	-	64,024
U.S. Treasuries	912828S27	US TREASURY	25,000,000	1.13	1.64	08/15/2017	06/30/2021		23,692	10,526	-	34,218
U.S. Treasuries	912828T67	US TREASURY	50,000,000	1.25	1.43	11/10/2016	10/31/2021		52,678	7,268	-	59,946
U.S. Treasuries	912828U65	US TREASURY	100,000,000	1.75	1.90	12/13/2016	11/30/2021		148,224	11,755	-	159,979
U.S. Treasuries	912828XW5	US TREASURY	25,000,000	1.75	1.77	08/15/2017	06/30/2022		36,855	391	-	37,246
<b>Subtotals</b>			<b>\$ 825,000,000</b>						<b>\$ 813,630</b>	<b>\$ 762,002</b>	<b>\$ -</b>	<b>\$ 1,575,632</b>
Federal Agencies	313385J31	FED HOME LN DISCOUNT NT	\$ -	0.00	2.13	10/03/2018	10/04/2018		\$ -	\$ 2,958	\$ -	\$ 2,958
Federal Agencies	313385J31	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/03/2018	10/04/2018		-	2,958	-	2,958
Federal Agencies	313385J31	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/03/2018	10/04/2018		-	2,130	-	2,130
Federal Agencies	313385J49	FED HOME LN DISCOUNT NT	-	0.00	2.15	10/04/2018	10/05/2018		-	2,986	-	2,986
Federal Agencies	313385J49	FED HOME LN DISCOUNT NT	-	0.00	2.15	10/04/2018	10/05/2018		-	2,986	-	2,986
Federal Agencies	313385J49	FED HOME LN DISCOUNT NT	-	0.00	2.15	10/04/2018	10/05/2018		-	2,986	-	2,986
Federal Agencies	313385J80	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/05/2018	10/09/2018		-	11,833	-	11,833
Federal Agencies	313385J80	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/05/2018	10/09/2018		-	11,833	-	11,833
Federal Agencies	313385J80	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/05/2018	10/09/2018		-	14,200	-	14,200
Federal Agencies	313385J98	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/09/2018	10/10/2018		-	2,781	-	2,781
Federal Agencies	313385K21	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/10/2018	10/11/2018		-	2,544	-	2,544
Federal Agencies	313385K39	FED HOME LN DISCOUNT NT	-	0.00	2.11	10/11/2018	10/12/2018		-	2,931	-	2,931
Federal Agencies	313385K39	FED HOME LN DISCOUNT NT	-	0.00	2.11	10/11/2018	10/12/2018		-	2,931	-	2,931
Federal Agencies	313385K39	FED HOME LN DISCOUNT NT	-	0.00	2.11	10/11/2018	10/12/2018		-	2,931	-	2,931
Federal Agencies	63873KKF3	FED HOME LN DISCOUNT NT	-	0.00	2.13	10/12/2018	10/15/2018		-	6,568	-	6,568
Federal Agencies	313385K88	FED HOME LN DISCOUNT NT	-	0.00	2.12	10/16/2018	10/17/2018		-	1,472	-	1,472
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	-	2.29	2.29	06/17/2016	10/17/2018		25,427	-	-	25,427
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	-	2.29	2.29	06/17/2016	10/17/2018		25,427	-	-	25,427
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	2,770,000	1.75	1.57	11/08/2017	12/14/2018		4,040	(413)	-	3,627
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	15,000,000	1.75	1.31	12/20/2016	12/14/2018		21,875	(5,453)	-	16,422
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	25,000,000	1.75	1.33	08/23/2017	12/14/2018		36,458	(8,836)	-	27,622
Federal Agencies	3135G0G72	FANNIE MAE	3,775,000	1.13	1.57	11/08/2017	12/14/2018		3,539	1,419	-	4,958
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.42	06/02/2016	01/02/2019		52,000	-	-	52,000
Federal Agencies	3133EG2V6	FEDERAL FARM CREDIT BANK	25,000,000	2.32	2.32	01/03/2017	01/03/2019		49,615	-	-	49,615
Federal Agencies	3130AAE46	FEDERAL HOME LOAN BANK	8,270,000	1.25	2.12	04/04/2018	01/16/2019		8,615	6,003	-	14,617
Federal Agencies	3134GAH23	FREDDIE MAC	25,000,000	2.00	2.00	01/17/2017	01/17/2019		41,667	-	-	41,667
Federal Agencies	3130A8VZ3	FEDERAL HOME LOAN BANK	25,000,000	1.05	1.05	07/28/2016	01/25/2019		21,875	-	-	21,875
Federal Agencies	3132X0EK3	FARMER MAC	25,000,000	2.59	2.59	01/25/2016	01/25/2019		53,178	-	-	53,178
Federal Agencies	3134GAS39	FREDDIE MAC	25,000,000	2.00	2.00	02/01/2017	02/01/2019		41,667	-	-	41,667
Federal Agencies	3132X0R94	FARMER MAC	25,000,000	2.14	2.14	04/05/2018	02/15/2019		44,583	-	-	44,583
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	50,000,000	2.46	2.46	05/25/2016	02/25/2019		103,575	-	-	103,575
Federal Agencies	3130AAXX1	FEDERAL HOME LOAN BANK	9,500,000	1.38	2.16	04/06/2018	03/18/2019		10,885	6,273	-	17,158
Federal Agencies	3130AAXX1	FEDERAL HOME LOAN BANK	50,000,000	1.38	2.18	04/06/2018	03/18/2019		57,292	33,934	-	91,226



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3132X0ED9	FARMER MAC	40,000,000	2.41	2.41	01/19/2016	03/19/2019	82,968	-	-	82,968
Federal Agencies	3133EJHG7	FEDERAL FARM CREDIT BANK	25,000,000	2.13	2.16	03/22/2018	03/22/2019	44,375	590	-	44,965
Federal Agencies	3133EJHG7	FEDERAL FARM CREDIT BANK	25,000,000	2.13	2.16	03/22/2018	03/22/2019	44,375	590	-	44,965
Federal Agencies	3134GBFR8	FREDDIE MAC	25,000,000	1.40	1.40	04/05/2017	04/05/2019	29,167	-	-	29,167
Federal Agencies	3137EADZ9	FREDDIE MAC	19,979,000	1.13	2.29	05/10/2018	04/15/2019	18,730	19,473	-	38,203
Federal Agencies	3133EF7L5	FEDERAL FARM CREDIT BANK	5,900,000	1.17	2.35	06/06/2018	05/16/2019	5,753	5,849	-	11,601
Federal Agencies	3133EGAV7	FEDERAL FARM CREDIT BANK	50,350,000	1.17	1.85	12/05/2017	05/17/2019	49,091	28,675	-	77,766
Federal Agencies	3136G3QP3	FANNIE MAE	10,000,000	1.25	1.25	05/24/2016	05/24/2019	10,417	-	-	10,417
Federal Agencies	3130ABF92	FEDERAL HOME LOAN BANK	30,000,000	1.38	1.47	05/12/2017	05/28/2019	34,375	2,356	-	36,731
Federal Agencies	3133EHLG6	FEDERAL FARM CREDIT BANK	27,000,000	1.32	1.35	05/30/2017	05/30/2019	29,700	688	-	30,388
Federal Agencies	3130AEFB1	FEDERAL HOME LOAN BANK	12,450,000	2.25	2.34	06/06/2018	06/06/2019	23,344	920	-	24,264
Federal Agencies	3133EHMR1	FEDERAL FARM CREDIT BANK	50,000,000	1.38	1.38	06/12/2017	06/12/2019	57,292	-	-	57,292
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	25,000,000	1.63	1.41	06/09/2017	06/14/2019	33,854	(4,460)	-	29,394
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	25,000,000	1.63	1.38	08/23/2017	06/14/2019	33,854	(5,108)	-	28,746
Federal Agencies	313379EE5	FEDERAL HOME LOAN BANK	35,750,000	1.63	1.43	08/09/2017	06/14/2019	48,411	(5,788)	-	42,624
Federal Agencies	3134G9QW0	FREDDIE MAC	50,000,000	1.28	1.28	06/14/2016	06/14/2019	53,333	-	-	53,333
Federal Agencies	3130ACTC2	FEDERAL HOME LOAN BANK	15,000,000	1.40	1.37	08/23/2017	07/01/2019	17,500	(247)	-	17,253
Federal Agencies	3133EGJX4	FEDERAL FARM CREDIT BANK	35,370,000	1.08	2.46	05/23/2018	07/05/2019	31,833	40,553	-	72,386
Federal Agencies	3134G9YR2	FREDDIE MAC	50,000,000	2.00	2.00	07/12/2016	07/12/2019	83,333	-	-	83,333
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	5,000,000	0.88	2.37	04/19/2018	08/05/2019	3,646	6,220	-	9,866
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	6,000,000	0.88	2.44	05/10/2018	08/05/2019	4,375	7,778	-	12,153
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	24,000,000	0.88	2.37	04/19/2018	08/05/2019	17,500	29,776	-	47,276
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	36,010,000	0.88	2.61	09/27/2018	08/05/2019	26,257	52,094	-	78,352
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	2.46	2.46	06/09/2016	08/09/2019	52,194	-	-	52,194
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	2.46	2.46	06/09/2016	08/09/2019	52,194	-	-	52,194
Federal Agencies	3134G94F1	FREDDIE MAC	25,000,000	1.50	1.50	08/15/2016	08/15/2019	31,250	-	-	31,250
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	50,000,000	2.40	2.40	12/20/2016	08/20/2019	101,642	-	-	101,642
Federal Agencies	3135G0P23	FANNIE MAE	20,000,000	1.25	1.25	08/30/2016	08/23/2019	20,833	-	-	20,833
Federal Agencies	3136G3X59	FANNIE MAE	25,000,000	1.10	1.10	08/23/2016	08/23/2019	22,917	-	-	22,917
Federal Agencies	3134G9GS0	FREDDIE MAC	25,000,000	1.25	1.25	05/26/2016	08/26/2019	26,042	-	-	26,042
Federal Agencies	3134GAFY5	FREDDIE MAC	8,450,000	1.30	1.82	11/28/2017	08/28/2019	9,154	3,654	-	12,808
Federal Agencies	3134GAHR8	FREDDIE MAC	25,000,000	1.75	1.75	09/23/2016	09/23/2019	36,458	-	-	36,458
Federal Agencies	3135G0Q30	FANNIE MAE	50,000,000	1.18	1.18	10/21/2016	09/27/2019	49,167	-	-	49,167
Federal Agencies	3132X0KH3	FARMER MAC	50,000,000	2.41	2.41	10/06/2016	10/01/2019	103,592	-	-	103,592
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	36,000,000	2.65	2.68	10/10/2018	10/10/2019	55,650	738	-	56,388
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	20,000,000	1.12	1.86	12/01/2017	10/11/2019	18,667	12,236	-	30,902
Federal Agencies	3134G8TG4	FREDDIE MAC	15,000,000	1.50	1.50	04/11/2016	10/11/2019	18,750	-	-	18,750
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	21,500,000	1.50	1.59	10/13/2017	10/21/2019	26,875	1,599	-	28,474
Federal Agencies	3136G0T68	FANNIE MAE	14,000,000	1.33	1.44	08/28/2017	10/24/2019	15,517	1,252	-	16,768
Federal Agencies	3134GBHT2	FREDDIE MAC	50,000,000	1.63	1.60	09/12/2017	10/25/2019	67,708	(983)	-	66,726
Federal Agencies	3136G4FJ7	FANNIE MAE	25,000,000	1.20	1.20	10/25/2016	10/25/2019	25,000	-	-	25,000
Federal Agencies	3136G4EZ2	FANNIE MAE	50,000,000	1.13	1.16	10/28/2016	10/30/2019	46,875	1,413	-	48,288
Federal Agencies	3134GAVL5	FREDDIE MAC	100,000,000	1.17	1.17	11/04/2016	11/04/2019	97,500	-	-	97,500
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	50,000,000	2.45	2.47	06/14/2018	11/14/2019	102,083	748	-	102,831
Federal Agencies	3136G3LV5	FANNIE MAE	8,950,000	1.35	1.35	05/26/2016	11/26/2019	10,069	-	-	10,069
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	50,000,000	2.42	2.42	12/02/2016	12/02/2019	104,001	-	-	104,001
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	11,360,000	2.38	1.90	12/15/2017	12/13/2019	22,483	(4,466)	-	18,017
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	20,000,000	2.38	1.90	12/12/2017	12/13/2019	39,583	(7,893)	-	31,690
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	40,000,000	2.38	1.90	12/15/2017	12/13/2019	79,167	(15,721)	-	63,445
Federal Agencies	3132X0PG0	FARMER MAC	50,000,000	2.34	2.34	02/10/2017	01/03/2020	100,092	-	-	100,092
Federal Agencies	3134G9VR5	FREDDIE MAC	25,000,000	1.50	1.50	07/06/2016	01/06/2020	31,250	-	-	31,250
Federal Agencies	3136G4KQ5	FANNIE MAE	1,000,000	1.65	1.84	11/17/2017	01/17/2020	1,375	154	-	1,529
Federal Agencies	3136G4KQ5	FANNIE MAE	31,295,000	1.65	1.84	11/17/2017	01/17/2020	43,031	4,820	-	47,851
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	04/24/2018	01/24/2020	50,417	170	-	50,586
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	04/24/2018	01/24/2020	50,417	208	-	50,625
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.22	02/09/2018	02/11/2020	88,542	3,875	-	92,417
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	15,710,000	1.88	1.56	05/17/2017	03/13/2020	24,547	(4,025)	-	20,522
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	20,000,000	1.45	1.49	09/20/2017	03/20/2020	24,167	700	-	24,867
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	50,000,000	2.38	2.41	03/27/2018	03/27/2020	98,958	1,527	-	100,485



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3136G3TK1	FANNIE MAE	25,000,000	1.75	1.75	07/06/2016	04/06/2020	36,458	-	-	36,458
Federal Agencies	3134GBET5	FREDDIE MAC	10,000,000	1.80	2.68	05/22/2018	04/13/2020	15,000	7,195	-	22,195
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	25,000,000	2.85	2.87	10/15/2018	04/15/2020	31,667	233	-	31,899
Federal Agencies	3136G4BL6	FANNIE MAE	15,000,000	1.25	1.25	10/17/2016	04/17/2020	15,625	-	-	15,625
Federal Agencies	3130AE2M1	FEDERAL HOME LOAN BANK	50,000,000	2.50	2.50	04/20/2018	04/20/2020	104,167	-	-	104,167
Federal Agencies	3137EAEM7	FREDDIE MAC	35,000,000	2.50	2.51	04/19/2018	04/23/2020	72,917	325	-	73,241
Federal Agencies	3130AE2U3	FEDERAL HOME LOAN BANK	50,000,000	2.51	2.51	04/24/2018	04/24/2020	104,583	-	-	104,583
Federal Agencies	3130AE2U3	FEDERAL HOME LOAN BANK	50,000,000	2.51	2.51	04/24/2018	04/24/2020	104,583	-	-	104,583
Federal Agencies	3134GBLY6	FREDDIE MAC	25,000,000	1.75	1.75	05/08/2017	05/08/2020	36,458	-	-	36,458
Federal Agencies	3134GBPB2	FREDDIE MAC	15,750,000	1.70	1.70	05/30/2017	05/22/2020	22,313	-	-	22,313
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	25,000,000	1.54	1.54	06/15/2017	06/15/2020	32,083	71	-	32,154
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	26,900,000	1.54	1.55	06/15/2017	06/15/2020	34,522	152	-	34,674
Federal Agencies	3134GBST0	FREDDIE MAC	14,675,000	1.65	1.65	06/22/2017	06/22/2020	20,178	-	-	20,178
Federal Agencies	3134GBTX0	FREDDIE MAC	50,000,000	1.75	1.76	06/29/2017	06/29/2020	72,917	283	-	73,200
Federal Agencies	3136G3TG0	FANNIE MAE	15,000,000	1.38	1.38	06/30/2016	06/30/2020	17,188	-	-	17,188
Federal Agencies	3134GB5M0	FREDDIE MAC	50,000,000	1.96	1.96	12/01/2017	07/01/2020	81,667	-	-	81,667
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	25,000,000	1.55	1.56	07/06/2017	07/06/2020	32,292	284	-	32,576
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	50,000,000	1.75	1.75	07/13/2017	07/13/2020	72,917	-	-	72,917
Federal Agencies	3134GBXV9	FREDDIE MAC	50,000,000	1.85	1.85	07/13/2017	07/13/2020	77,083	-	-	77,083
Federal Agencies	3135G0T60	FANNIE MAE	50,000,000	1.50	1.60	08/01/2017	07/30/2020	62,500	4,293	-	66,793
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	6,700,000	1.65	1.65	08/28/2017	08/28/2020	9,213	19	-	9,231
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	25,000,000	1.80	1.80	08/28/2017	08/28/2020	37,500	-	-	37,500
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	50,000,000	1.80	1.80	08/28/2017	08/28/2020	75,000	-	-	75,000
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	25,000,000	2.40	2.43	03/14/2018	09/14/2020	50,000	527	-	50,527
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	18,000,000	1.38	1.48	09/08/2017	09/28/2020	20,625	1,605	-	22,230
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	30,000,000	1.38	1.48	09/08/2017	09/28/2020	34,375	2,675	-	37,050
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	25,530,000	1.70	2.48	03/12/2018	10/05/2020	36,168	16,356	-	52,523
Federal Agencies	3132XOKR1	FARMER MAC	25,000,000	2.46	2.46	11/02/2016	11/02/2020	52,861	-	-	52,861
Federal Agencies	3132XOZF1	FARMER MAC	12,000,000	1.93	2.02	11/13/2017	11/09/2020	19,300	852	-	20,152
Federal Agencies	3137EAEK1	FREDDIE MAC	50,000,000	1.88	1.91	11/15/2017	11/17/2020	78,125	1,355	-	79,480
Federal Agencies	3134GBX56	FREDDIE MAC	60,000,000	2.25	2.12	11/24/2017	11/24/2020	112,500	(6,313)	-	106,187
Federal Agencies	3134GBLR1	FREDDIE MAC	24,715,000	1.75	1.75	05/25/2017	11/25/2020	36,043	60	-	36,103
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/2017	11/27/2020	39,583	208	-	39,792
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/2017	11/27/2020	39,583	208	-	39,792
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	10,000,000	1.88	2.02	12/13/2017	12/11/2020	15,625	1,201	-	16,826
Federal Agencies	3132XOZY0	FARMER MAC	12,750,000	2.05	2.07	12/15/2017	12/15/2020	21,781	242	-	22,023
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	2.47	2.47	12/21/2016	12/21/2020	105,202	-	-	105,202
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	2.62	2.62	12/24/2015	12/24/2020	220,562	-	-	220,562
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	20,000,000	2.44	2.44	01/25/2017	01/25/2021	41,172	-	-	41,172
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	20,000,000	2.44	2.44	01/25/2017	01/25/2021	41,172	-	-	41,172
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	50,200,000	1.87	1.88	09/20/2017	02/10/2021	78,228	251	-	78,480
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.59	04/16/2018	02/12/2021	97,917	9,792	-	107,709
Federal Agencies	3137EAEI9	FREDDIE MAC	22,000,000	2.38	2.47	02/16/2018	02/16/2021	43,542	1,643	-	45,184
Federal Agencies	3134GBD58	FREDDIE MAC	5,570,000	1.80	1.80	08/30/2017	02/26/2021	8,355	14	-	8,369
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	8,585,000	2.20	2.17	08/11/2017	03/22/2021	15,739	(196)	-	15,543
Federal Agencies	3132X0Q53	FARMER MAC	6,350,000	2.60	2.64	03/29/2018	03/29/2021	13,758	196	-	13,954
Federal Agencies	3132X0Q53	FARMER MAC	20,450,000	2.60	2.64	03/29/2018	03/29/2021	44,308	630	-	44,939
Federal Agencies	3134GBJP8	FREDDIE MAC	22,000,000	1.89	2.06	11/16/2017	05/03/2021	34,650	3,075	-	37,725
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	17,700,000	2.70	2.79	05/22/2018	05/10/2021	39,825	1,341	-	41,166
Federal Agencies	3134GSNV3	FREDDIE MAC	50,000,000	2.80	2.81	06/14/2018	06/14/2021	116,667	212	-	116,879
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/2017	06/15/2021	88,750	-	-	88,750
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/2017	06/15/2021	88,750	-	-	88,750
Federal Agencies	3135G0U35	FANNIE MAE	25,000,000	2.75	2.76	06/25/2018	06/22/2021	57,292	163	-	57,455
Federal Agencies	3134GBJ60	FREDDIE MAC	50,000,000	1.90	1.90	09/29/2017	06/29/2021	79,167	-	-	79,167
Federal Agencies	3134G9H26	FREDDIE MAC	1,219,000	1.50	1.92	01/29/2018	06/30/2021	1,524	424	-	1,948
Federal Agencies	3134G9H26	FREDDIE MAC	3,917,000	1.50	1.86	01/25/2018	06/30/2021	4,896	1,164	-	6,060
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	100,000,000	2.08	2.08	11/01/2017	07/01/2021	173,333	-	-	173,333
Federal Agencies	3134GBM25	FREDDIE MAC	50,000,000	1.92	1.92	10/02/2017	07/01/2021	80,000	-	-	80,000
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	25,000,000	1.88	1.95	09/18/2017	09/13/2021	39,063	1,544	-	40,606



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/2016	10/07/2021	28,646	-	-	28,646
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	25,000,000	3.00	3.03	10/19/2018	10/19/2021	25,000	227	-	25,227
Federal Agencies	3130AFBE6	FEDERAL HOME LOAN BANK	50,000,000	3.26	3.26	10/30/2018	10/25/2021	4,528	-	-	4,528
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/2016	10/25/2021	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/2016	10/25/2021	17,188	-	-	17,188
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	2.55	2.55	12/08/2016	12/08/2021	54,190	-	-	54,190
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	2.55	2.55	12/08/2016	12/08/2021	54,190	-	-	54,190
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	50,000,000	2.00	2.00	09/08/2017	12/15/2021	83,333	-	-	83,333
Federal Agencies	3135G0T45	FANNIE MAE	25,000,000	1.88	1.81	06/06/2017	04/05/2022	39,063	(1,270)	-	37,793
Federal Agencies	3134GBQ00	FREDDIE MAC	50,000,000	2.18	2.18	05/25/2017	05/25/2022	90,833	-	-	90,833
Federal Agencies	3133EHL77	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.85	06/06/2017	06/02/2022	78,125	(1,008)	-	77,117
Federal Agencies	3133EHL77	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.88	06/09/2017	06/02/2022	78,125	43	-	78,168
Federal Agencies	3133EJRN1	FEDERAL FARM CREDIT BANK	25,000,000	3.00	3.05	06/13/2018	06/13/2022	62,500	902	-	63,402
Federal Agencies	3134GBF72	FREDDIE MAC	50,000,000	2.01	2.01	09/15/2017	06/15/2022	83,750	-	-	83,750
Federal Agencies	3134GBN73	FREDDIE MAC	50,000,000	2.07	2.07	10/02/2017	07/01/2022	86,250	-	-	86,250
Federal Agencies	3134GBW99	FREDDIE MAC	100,000,000	2.24	2.24	11/01/2017	07/01/2022	186,667	-	-	186,667
Federal Agencies	3134GBXU1	FREDDIE MAC	31,575,000	2.25	2.25	07/27/2017	07/27/2022	59,203	-	-	59,203
Federal Agencies	3130AC7E8	FEDERAL HOME LOAN BANK	50,000,000	2.17	2.17	09/01/2017	09/01/2022	90,417	-	-	90,417
Federal Agencies	3134GSNN1	FREDDIE MAC	100,000,000	3.27	3.27	06/14/2018	06/14/2023	272,500	-	-	272,500
Federal Agencies	3134GSPD1	FREDDIE MAC	50,000,000	3.32	3.32	06/14/2018	06/14/2023	138,333	-	-	138,333
Federal Agencies	3134GSRZ0	FREDDIE MAC	50,000,000	3.35	3.35	07/26/2018	07/26/2023	139,583	-	-	139,583
Federal Agencies	3134GSUA1	FREDDIE MAC	50,000,000	3.38	3.38	08/16/2018	08/16/2023	140,625	-	-	140,625
<b>Subtotals</b>			<b>\$ 4,941,475,000</b>					<b>\$ 8,202,298</b>	<b>\$ 352,728</b>	<b>\$ -</b>	<b>\$ 8,555,026</b>
State/Local Agencies	13063C4V9	CALIFORNIA ST	\$ 50,000,000	1.05	0.90	11/03/2016	11/01/2018	\$ 43,750	\$ (6,281)	\$ -	\$ 37,469
State/Local Agencies	13063DAB4	CALIFORNIA ST	23,000,000	1.59	1.59	04/27/2017	04/01/2019	30,533	-	-	30,533
State/Local Agencies	13063CKL3	CALIFORNIA ST	4,750,000	2.25	1.15	10/27/2016	05/01/2019	8,906	(4,368)	-	4,539
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUES	2,000,000	1.23	1.23	06/30/2016	05/15/2019	2,047	-	-	2,047
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUES	4,180,000	1.80	1.57	10/05/2015	07/01/2019	6,256	(782)	-	5,474
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUES	16,325,000	1.80	1.56	10/02/2015	07/01/2019	24,433	(3,096)	-	21,337
State/Local Agencies	6055804W6	MISSISSIPPI ST	8,500,000	6.09	1.38	04/23/2015	10/01/2019	43,130	(32,825)	-	10,305
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUAL A	18,000,000	1.45	1.45	08/16/2016	05/01/2020	21,690	-	-	21,690
State/Local Agencies	13063DGA0	CALIFORNIA ST	33,000,000	2.80	2.80	04/25/2018	04/01/2021	77,000	(38)	-	76,962
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RESO	28,556,228	1.71	2.30	02/06/2017	05/01/2021	40,764	9,695	-	50,459
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUES	1,769,000	1.91	1.40	08/09/2016	05/15/2021	2,816	(743)	-	2,073
<b>Subtotals</b>			<b>\$ 190,080,228</b>					<b>\$ 301,325</b>	<b>\$ (38,439)</b>	<b>\$ -</b>	<b>\$ 262,886</b>



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Public Time Deposits	PP0818WE8	SAN FRANCISCO CREDIT UNION	\$ 10,000,000	2.11	2.11	06/05/2018	12/05/2018	\$ 17,921	\$ -	\$ -	\$ 17,921
Public Time Deposits	PP041B740	BANK OF SAN FRANCISCO	5,000,000	2.15	2.15	09/12/2018	12/11/2018	9,257	-	-	9,257
Public Time Deposits	PPQD1P014	BRIDGE BANK	10,000,000	2.12	2.12	06/25/2018	12/26/2018	18,005	-	-	18,005
Public Time Deposits	PP9J42KU2	PREFERRED BANK LA CALIF	240,000	2.59	2.59	05/16/2018	05/16/2019	528	-	-	528
<b>Subtotals</b>			<b>\$ 25,240,000</b>					<b>\$ 45,711</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,711</b>
Negotiable CDs	06371EQJ9	BANK OF MONTREAL CHICAGO	\$ -	2.33	2.33	10/03/2017	10/01/2018	\$ -	\$ -	\$ -	-
Negotiable CDs	96121T4S4	WESTPAC BANKING CORP NY	-	2.35	2.35	10/11/2017	10/15/2018	45,664	-	-	45,664
Negotiable CDs	06371ERP4	BANK OF MONTREAL CHICAGO	-	2.43	2.43	10/16/2017	10/25/2018	72,774	-	-	72,774
Negotiable CDs	06417GZR2	BANK OF NOVA SCOTIA HOUSTON	-	2.42	2.42	10/25/2017	10/25/2018	80,527	-	-	80,527
Negotiable CDs	89113XJJ4	TORONTO DOMINION BANK NY	-	2.42	2.42	10/18/2017	10/25/2018	80,527	-	-	80,527
Negotiable CDs	06417GZT8	BANK OF NOVA SCOTIA HOUSTON	50,000,000	2.48	2.48	11/02/2017	11/09/2018	105,034	-	-	105,034
Negotiable CDs	89113XLP7	TORONTO DOMINION BANK NY	50,000,000	2.47	2.47	11/02/2017	11/09/2018	104,603	-	-	104,603
Negotiable CDs	78009N3T1	ROYAL BANK OF CANADA NY	50,000,000	1.83	1.83	11/20/2017	11/20/2018	78,792	-	-	78,792
Negotiable CDs	63873NTL5	NATIXIS NY BRANCH	50,000,000	2.44	2.44	05/14/2018	11/26/2018	105,056	-	-	105,056
Negotiable CDs	78012UAW5	ROYAL BANK OF CANADA NY	25,000,000	2.59	2.59	02/27/2018	11/27/2018	55,061	-	-	55,061
Negotiable CDs	89113XQJ6	TORONTO DOMINION BANK NY	25,000,000	2.51	2.51	12/06/2017	12/06/2018	53,095	-	-	53,095
Negotiable CDs	89113XQJ6	TORONTO DOMINION BANK NY	50,000,000	2.51	2.51	12/06/2017	12/06/2018	106,189	-	-	106,189
Negotiable CDs	06417GC48	BANK OF NOVA SCOTIA HOUSTON	50,000,000	2.51	2.51	12/07/2017	12/07/2018	106,191	-	-	106,191
Negotiable CDs	78009N5B8	ROYAL BANK OF CANADA NY	50,000,000	2.51	2.51	12/08/2017	12/07/2018	106,191	-	-	106,191
Negotiable CDs	96121T5B0	WESTPAC BANKING CORP NY	50,000,000	2.48	2.48	12/07/2017	12/07/2018	104,900	-	-	104,900
Negotiable CDs	78009N5M4	ROYAL BANK OF CANADA NY	50,000,000	2.52	2.52	12/19/2017	12/19/2018	105,739	-	-	105,739
Negotiable CDs	96121T5K0	WESTPAC BANKING CORP NY	50,000,000	2.52	2.51	12/27/2017	12/21/2018	110,386	-	-	110,386
Negotiable CDs	06371EA64	BANK OF MONTREAL CHICAGO	25,000,000	2.05	2.05	12/27/2017	12/24/2018	44,132	-	-	44,132
Negotiable CDs	96121T5M6	WESTPAC BANKING CORP NY	50,000,000	2.52	2.52	12/28/2017	12/28/2018	106,661	-	-	106,661
Negotiable CDs	06371EFH5	BANK OF MONTREAL CHICAGO	50,000,000	2.68	2.68	07/17/2017	01/17/2019	112,831	-	-	112,831
Negotiable CDs	06371EL21	BANK OF MONTREAL CHICAGO	25,000,000	2.53	2.53	01/29/2018	01/23/2019	53,441	-	-	53,441
Negotiable CDs	89114MBD8	TORONTO DOMINION BANK NY	15,000,000	2.43	2.43	08/14/2018	02/15/2019	31,388	-	-	31,388
Negotiable CDs	96121T7B8	WESTPAC BANKING CORP NY	50,000,000	2.61	2.61	03/05/2018	03/05/2019	111,400	-	-	111,400
Negotiable CDs	06427KSW8	BANK OF MONTREAL CHICAGO	27,838,000	2.61	2.61	03/09/2017	03/08/2019	62,495	-	-	62,495
Negotiable CDs	78012UCE3	ROYAL BANK OF CANADA NY	50,000,000	2.74	2.74	03/28/2018	04/01/2019	117,800	-	-	117,800
Negotiable CDs	06417GR42	BANK OF NOVA SCOTIA HOUSTON	50,000,000	2.74	2.74	04/04/2018	04/03/2019	117,342	-	-	117,342
Negotiable CDs	06370RCZ0	BANK OF MONTREAL CHICAGO	50,000,000	2.60	2.60	07/06/2018	04/24/2019	111,944	-	-	111,944
Negotiable CDs	25215FDX9	DEXIA CREDIT LOCAL SA NY	50,000,000	2.57	2.57	08/09/2018	04/24/2019	110,653	-	-	110,653
Negotiable CDs	89113X3M4	TORONTO DOMINION BANK NY	50,000,000	2.65	2.65	06/20/2018	04/24/2019	114,097	-	-	114,097
Negotiable CDs	78012UGB5	ROYAL BANK OF CANADA NY	50,000,000	2.53	2.53	08/20/2018	04/29/2019	108,931	-	-	108,931
Negotiable CDs	89114MBQ9	TORONTO DOMINION BANK NY	50,000,000	2.56	2.56	08/16/2018	04/29/2019	110,222	-	-	110,222
Negotiable CDs	78012UDL6	ROYAL BANK OF CANADA NY	35,000,000	2.63	2.63	05/02/2018	05/01/2019	79,145	-	-	79,145
Negotiable CDs	78012UGF6	ROYAL BANK OF CANADA NY	25,000,000	2.55	2.55	08/23/2018	05/06/2019	54,896	-	-	54,896
Negotiable CDs	78012UDR3	ROYAL BANK OF CANADA NY	40,000,000	2.69	2.69	05/10/2018	05/13/2019	92,656	-	-	92,656
Negotiable CDs	78012UDV4	ROYAL BANK OF CANADA NY	25,000,000	2.66	2.66	05/23/2018	05/24/2019	57,264	-	-	57,264
Negotiable CDs	89113XX41	TORONTO DOMINION BANK NY	25,000,000	2.68	2.68	05/23/2018	05/24/2019	57,694	-	-	57,694
Negotiable CDs	78012UDX0	ROYAL BANK OF CANADA NY	50,000,000	2.57	2.57	06/04/2018	06/04/2019	110,155	-	-	110,155
Negotiable CDs	25215FDL5	DEXIA CREDIT LOCAL SA NY	40,000,000	2.56	2.56	06/07/2018	06/07/2019	86,675	-	-	86,675
Negotiable CDs	25215FDY7	DEXIA CREDIT LOCAL SA NY	50,000,000	2.62	2.62	08/10/2018	06/14/2019	112,806	-	-	112,806
Negotiable CDs	89114MAX5	TORONTO DOMINION BANK NY	50,000,000	2.61	2.61	08/13/2018	06/14/2019	112,375	-	-	112,375
Negotiable CDs	06370RHT9	BANK OF MONTREAL CHICAGO	40,000,000	2.64	2.64	09/07/2018	06/24/2019	90,933	-	-	90,933
Negotiable CDs	78012UGS8	ROYAL BANK OF CANADA NY	50,000,000	2.65	2.65	08/31/2018	06/24/2019	114,097	-	-	114,097
Negotiable CDs	06370RMN6	BANK OF MONTREAL CHICAGO	50,000,000	2.76	2.76	10/15/2018	07/01/2019	65,167	-	-	65,167
Negotiable CDs	89114MAY3	TORONTO DOMINION BANK NY	50,000,000	2.63	2.63	08/13/2018	07/01/2019	113,236	-	-	113,236
Negotiable CDs	89114MCE5	TORONTO DOMINION BANK NY	50,000,000	2.64	2.64	08/21/2018	07/01/2019	113,667	-	-	113,667
<b>Subtotals</b>			<b>\$ 1,722,838,000</b>					<b>\$ 3,994,832</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,994,832</b>



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Commercial Paper	62479MK10	MUFG BANK LTD NY	\$ -	0.00	2.10	08/08/2018	10/01/2018	\$ -	\$ -	\$ -	\$ -
Commercial Paper	25214PFC2	DEXIA CREDIT LOCAL SA NY	-	0.00	2.34	04/03/2018	10/03/2018	-	5,133	-	5,133
Commercial Paper	62479MK51	MUFG BANK LTD NY	-	0.00	2.32	06/19/2018	10/05/2018	-	4,856	-	4,856
Commercial Paper	62479MK51	MUFG BANK LTD NY	-	0.00	2.20	09/28/2018	10/05/2018	-	18,333	-	18,333
Commercial Paper	63873KKA4	NATIXIS NY BRANCH	-	0.00	2.16	10/05/2018	10/10/2018	-	12,000	-	12,000
Commercial Paper	63873KKA4	NATIXIS NY BRANCH	-	0.00	2.16	10/09/2018	10/10/2018	-	3,000	-	3,000
Commercial Paper	63873KKA4	NATIXIS NY BRANCH	-	0.00	2.16	10/09/2018	10/10/2018	-	3,000	-	3,000
Commercial Paper	63873KKA4	NATIXIS NY BRANCH	-	0.00	2.16	10/09/2018	10/10/2018	-	3,000	-	3,000
Commercial Paper	63873KKB2	NATIXIS NY BRANCH	-	0.00	2.16	10/10/2018	10/11/2018	-	3,000	-	3,000
Commercial Paper	63873KKB2	NATIXIS NY BRANCH	-	0.00	2.16	10/10/2018	10/11/2018	-	3,000	-	3,000
Commercial Paper	63873KKB2	NATIXIS NY BRANCH	-	0.00	2.16	10/10/2018	10/11/2018	-	3,000	-	3,000
Commercial Paper	19416FKC7	COLGATE-PALMOLIVE CO	-	0.00	2.15	10/11/2018	10/12/2018	-	1,305	-	1,305
Commercial Paper	63873KKF3	NATIXIS NY BRANCH	-	0.00	2.16	10/12/2018	10/15/2018	-	9,000	-	9,000
Commercial Paper	63873KKF3	NATIXIS NY BRANCH	-	0.00	2.16	10/12/2018	10/15/2018	-	9,000	-	9,000
Commercial Paper	63873KKF3	NATIXIS NY BRANCH	-	0.00	2.16	10/12/2018	10/15/2018	-	9,000	-	9,000
Commercial Paper	03785EKG8	APPLE INC	-	0.00	2.17	10/15/2018	10/16/2018	-	603	-	603
Commercial Paper	63873KKG1	NATIXIS NY BRANCH	-	0.00	2.16	10/15/2018	10/16/2018	-	3,000	-	3,000
Commercial Paper	63873KKG1	NATIXIS NY BRANCH	-	0.00	2.16	10/15/2018	10/16/2018	-	6,000	-	6,000
Commercial Paper	63873KKH9	NATIXIS NY BRANCH	-	0.00	2.16	10/16/2018	10/17/2018	-	6,000	-	6,000
Commercial Paper	63873KKH9	NATIXIS NY BRANCH	-	0.00	2.16	10/16/2018	10/17/2018	-	3,000	-	3,000
Commercial Paper	63873KKJ5	NATIXIS NY BRANCH	-	0.00	2.16	10/17/2018	10/18/2018	-	6,000	-	6,000
Commercial Paper	63873KKJ5	NATIXIS NY BRANCH	-	0.00	2.16	10/17/2018	10/18/2018	-	3,000	-	3,000
Commercial Paper	06538CKK6	BANK OF TOKYO-MIT UFJ NY	-	0.00	2.08	01/24/2018	10/19/2018	-	46,125	-	46,125
Commercial Paper	06538CKK6	BANK OF TOKYO-MIT UFJ NY	-	0.00	2.08	01/22/2018	10/19/2018	-	25,625	-	25,625
Commercial Paper	63873KKK2	NATIXIS NY BRANCH	-	0.00	2.16	10/18/2018	10/19/2018	-	3,000	-	3,000
Commercial Paper	63873KKK2	NATIXIS NY BRANCH	-	0.00	2.16	10/18/2018	10/19/2018	-	3,000	-	3,000
Commercial Paper	06538CKN0	BANK OF TOKYO-MIT UFJ NY	-	0.00	2.09	01/25/2018	10/22/2018	-	30,042	-	30,042
Commercial Paper	62479MKR3	MUFG BANK LTD NY	-	0.00	2.20	10/17/2018	10/25/2018	-	15,156	-	15,156
Commercial Paper	62479MKR3	MUFG BANK LTD NY	-	0.00	2.21	10/18/2018	10/25/2018	-	21,486	-	21,486
Commercial Paper	62479MKV4	MUFG BANK LTD NY	-	0.00	2.21	08/08/2018	10/29/2018	-	18,822	-	18,822
Commercial Paper	62479MKW2	MUFG BANK LTD NY	-	0.00	2.21	10/22/2018	10/30/2018	-	24,556	-	24,556
Commercial Paper	89233HL93	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.24	02/15/2018	11/09/2018	-	94,722	-	94,722
Commercial Paper	89233HLS1	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.37	05/31/2018	11/26/2018	-	100,750	-	100,750
Commercial Paper	62479MLV3	MUFG BANK LTD NY	11,000,000	0.00	2.32	10/29/2018	11/29/2018	-	2,127	-	2,127
Commercial Paper	25214PHL0	DEXIA CREDIT LOCAL SA NY	25,000,000	0.00	2.39	06/04/2018	12/10/2018	-	50,806	-	50,806
Commercial Paper	62479MMA8	MUFG BANK LTD NY	15,000,000	0.00	2.34	08/10/2018	12/10/2018	-	29,967	-	29,967
Commercial Paper	89233HN75	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	2.46	06/21/2018	01/07/2019	-	52,313	-	52,313
Commercial Paper	62479MNN9	MUFG BANK LTD NY	21,000,000	0.00	2.42	08/10/2018	01/22/2019	-	43,219	-	43,219
Commercial Paper	89116FP46	TORONTO DOMINION HDG USA	15,000,000	0.00	2.45	08/08/2018	02/04/2019	-	31,258	-	31,258
Commercial Paper	25214PH22	DEXIA CREDIT LOCAL SA NY	50,000,000	0.00	2.51	05/15/2018	02/05/2019	-	105,917	-	105,917
Commercial Paper	89233HP65	TOYOTA MOTOR CREDIT CORP	30,000,000	0.00	2.51	07/03/2018	02/06/2019	-	63,808	-	63,808
Commercial Paper	03785EPF5	APPLE INC	45,000,000	0.00	2.37	08/17/2018	02/15/2019	-	90,675	-	90,675
Commercial Paper	62479MPL1	MUFG BANK LTD NY	30,000,000	0.00	2.59	06/08/2018	02/20/2019	-	65,617	-	65,617
Commercial Paper	25214PJV6	DEXIA CREDIT LOCAL SA NY	32,000,000	0.00	2.52	07/18/2018	02/22/2019	-	68,338	-	68,338
Commercial Paper	62479MPN7	MUFG BANK LTD NY	15,000,000	0.00	2.46	08/14/2018	02/22/2019	-	31,388	-	31,388
Commercial Paper	62479MQR7	MUFG BANK LTD NY	15,000,000	0.00	2.51	08/14/2018	03/25/2019	-	31,904	-	31,904
Commercial Paper	25214PKT9	DEXIA CREDIT LOCAL SA NY	15,000,000	0.00	2.51	08/14/2018	04/01/2019	-	31,904	-	31,904
Commercial Paper	62479MTR4	MUFG BANK LTD NY	40,000,000	0.00	2.76	10/15/2018	06/25/2019	-	51,189	-	51,189
Commercial Paper	89233HTR5	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.74	10/15/2018	06/25/2019	-	63,514	-	63,514
Commercial Paper	89233HU10	TOYOTA MOTOR CREDIT CORPORAT	50,000,000	0.00	2.75	10/11/2018	07/01/2019	-	78,750	-	78,750
<b>Subtotals</b>			<b>\$ 584,000,000</b>					<b>\$ -</b>	<b>\$ 1,390,205</b>	<b>\$ -</b>	<b>\$ 1,390,205</b>



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Medium Term Notes	892367DN2	TOYOTA MOTOR CREDIT CORP	\$ 50,000,000	2.67	2.67	01/09/2017	01/09/2019	\$ 114,103	\$ -	\$ -	\$ 114,103
Medium Term Notes	037833AQ3	APPLE INC	18,813,000	2.10	2.37	05/31/2018	05/06/2019	32,923	4,305	-	37,228
Medium Term Notes	742718EG0	THE PROCTER & GAMBLE CO	9,650,000	1.90	2.62	06/20/2018	11/01/2019	15,279	5,773	-	21,052
Medium Term Notes	892367EJ0	TOYOTA MOTOR CREDIT CORP	20,000,000	2.20	2.25	01/11/2018	01/10/2020	36,667	757	-	37,424
<b>Subtotals</b>			<b>\$ 98,463,000</b>					<b>\$ 198,972</b>	<b>\$ 10,836</b>	<b>\$ -</b>	<b>\$ 209,807</b>
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	\$ 10,065,328	2.03	2.03	10/31/18	11/01/2018	\$ 17,309	\$ -	\$ -	\$ 17,309
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PRM	119,115,514	2.06	2.06	10/31/18	11/01/2018	54,287	-	-	54,287
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	60,082,265	2.05	2.05	10/31/18	11/01/2018	54,177	-	-	54,177
Money Market Funds	31607A703	FIDELITY INST GOV FUND	731,470,570	2.09	2.09	10/31/18	11/01/2018	533,942	-	-	533,942
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUND	10,285,124	2.03	2.03	10/31/18	11/01/2018	17,719	-	-	17,719
<b>Subtotals</b>			<b>\$ 931,018,801</b>					<b>\$ 677,434</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 677,434</b>
Supranationals	459058ER0	INTL BK RECON & DEVELOP	\$ -	1.00	1.07	10/07/2015	10/05/2018	\$ 2,778	\$ 155	\$ -	\$ 2,933
Supranationals	45950VLM6	INTERNATIONAL FINANCE CORP	50,000,000	2.25	2.25	03/01/2018	03/01/2019	97,000	-	-	97,000
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	5,000,000	1.00	2.43	06/11/2018	05/13/2019	4,167	5,997	-	10,164
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	14,270,000	1.00	2.41	06/06/2018	05/13/2019	11,892	16,845	-	28,736
Supranationals	458182DX7	INTER-AMERICAN DEVEL BK	20,557,000	1.00	2.30	06/01/2018	05/13/2019	17,131	22,452	-	39,583
Supranationals	459058EV1	INTL BK RECON & DEVELOP	10,000,000	1.25	2.47	06/28/2018	07/26/2019	10,417	10,199	-	20,616
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	50,000,000	1.20	1.75	11/06/2017	09/30/2019	50,000	23,087	-	73,087
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	25,000,000	1.30	1.56	06/02/2017	10/25/2019	27,083	5,491	-	32,575
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	29,300,000	1.30	1.56	06/02/2017	10/25/2019	31,742	6,436	-	38,178
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	50,000,000	1.88	1.94	03/21/2017	04/21/2020	78,389	1,197	-	79,585
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	10,000,000	1.63	2.72	05/17/2018	05/12/2020	13,542	8,994	-	22,536
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	25,000,000	1.63	1.72	04/12/2017	05/12/2020	33,854	1,631	-	35,485
Supranationals	459058GA5	INTL BK RECON & DEVELOP	50,000,000	1.63	1.64	08/29/2017	09/04/2020	67,750	295	-	68,045
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	1.97	11/09/2017	11/09/2020	81,250	990	-	82,240
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	2.15	12/20/2017	11/09/2020	81,250	8,272	-	89,522
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	50,000,000	2.25	2.35	01/25/2018	01/25/2021	93,750	4,158	-	97,908
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	45,000,000	2.63	2.70	04/19/2018	04/19/2021	98,438	2,800	-	101,238
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	50,000,000	2.63	2.84	05/16/2018	04/19/2021	109,375	8,875	-	118,250
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	12,135,000	1.13	2.97	05/23/2018	07/20/2021	11,387	17,140	-	28,527
Supranationals	459058GH0	INTL BK RECON & DEVELOP	50,000,000	2.75	2.83	07/25/2018	07/23/2021	114,583	3,315	-	117,899
Supranationals	45905UW59	INTL BK RECON & DEVELOP	50,000,000	3.05	3.06	09/13/2018	09/13/2021	127,083	424	-	127,508
<b>Subtotals</b>			<b>\$ 696,262,000</b>					<b>\$ 1,162,859</b>	<b>\$ 148,754</b>	<b>\$ -</b>	<b>\$ 1,311,613</b>
<b>Grand Totals</b>			<b>\$ 10,014,377,029</b>					<b>\$ 15,397,060</b>	<b>\$ 2,626,086</b>	<b>\$ -</b>	<b>\$ 18,023,146</b>

<sup>1</sup> Yield to maturity is calculated at purchase



# Investment Transactions

## Pooled Fund

For month ended October 31, 2018

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	10/01/2018	11/01/2018	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	\$ 6,810	2.03	2.03	\$ 100.00	\$ -	\$ 6,810
Purchase	10/01/2018	06/20/2019	U.S. Treasuries	TREASURY BILL	912796QM4	40,000,000	0.00	2.45	98.25	-	39,300,606
Purchase	10/03/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	36,000,000	0.00	2.13	99.99	-	35,997,870
Purchase	10/03/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	50,000,000	0.00	2.13	99.99	-	49,997,042
Purchase	10/03/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	50,000,000	0.00	2.13	99.99	-	49,997,042
Purchase	10/04/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	99.99	-	49,997,014
Purchase	10/04/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	99.99	-	49,997,014
Purchase	10/04/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	99.99	-	49,997,014
Purchase	10/05/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	99.98	-	49,988,167
Purchase	10/05/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	99.98	-	49,988,167
Purchase	10/05/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	99.98	-	49,988,167
Purchase	10/05/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	60,000,000	0.00	2.13	99.98	-	59,985,800
Purchase	10/05/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	40,000,000	0.00	2.16	99.97	-	39,988,000
Purchase	10/09/2018	10/10/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J98	47,000,000	0.00	2.13	99.99	-	46,997,219
Purchase	10/09/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/09/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/09/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/10/2018	10/11/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K21	43,000,000	0.00	2.13	99.99	-	42,997,456
Purchase	10/10/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/10/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/10/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/10/2018	10/10/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJF79	36,000,000	2.65	2.68	99.97	-	35,987,760
Purchase	10/11/2018	10/12/2018	Commercial Paper	COLGATE-PALMOLIVE CO	19416FKC7	21,850,000	0.00	2.15	99.99	-	21,848,695
Purchase	10/11/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	99.99	-	49,997,069
Purchase	10/11/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	99.99	-	49,997,069
Purchase	10/11/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	99.99	-	49,997,069
Purchase	10/11/2018	07/01/2019	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HU10	50,000,000	0.00	2.75	98.03	-	49,013,750
Purchase	10/12/2018	10/15/2018	Federal Agencies	FED HOME LN DISCOUNT NT	63873KKF3	37,000,000	0.00	2.13	99.98	-	36,993,433
Purchase	10/12/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	99.98	-	49,991,000
Purchase	10/12/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	99.98	-	49,991,000
Purchase	10/12/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	99.98	-	49,991,000
Purchase	10/15/2018	10/16/2018	Commercial Paper	APPLE INC	03785EKG8	10,000,000	0.00	2.17	99.99	-	9,999,397
Purchase	10/15/2018	10/16/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKG1	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/15/2018	10/16/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKG1	100,000,000	0.00	2.16	99.99	-	99,994,000
Purchase	10/15/2018	06/25/2019	Commercial Paper	MUFG BANK LTD NY	62479MTR4	40,000,000	0.00	2.76	98.10	-	39,238,189
Purchase	10/15/2018	06/25/2019	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HTR5	50,000,000	0.00	2.74	98.11	-	49,054,764
Purchase	10/15/2018	07/01/2019	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RMN6	50,000,000	2.76	2.76	100.00	-	50,000,000
Purchase	10/15/2018	04/15/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJG37	25,000,000	0.00	0.02	99.97	-	24,992,500
Purchase	10/16/2018	10/17/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K88	25,000,000	0.00	2.12	99.99	-	24,998,528
Purchase	10/16/2018	10/17/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKH9	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/16/2018	10/17/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKH9	100,000,000	0.00	2.16	99.99	-	99,994,000
Purchase	10/17/2018	10/18/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKJ5	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/17/2018	10/18/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKJ5	100,000,000	0.00	2.16	99.99	-	99,994,000
Purchase	10/17/2018	10/25/2018	Commercial Paper	MUFG BANK LTD NY	62479MKR3	31,000,000	0.00	2.20	99.95	-	30,984,844
Purchase	10/18/2018	10/19/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKK2	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/18/2018	10/19/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKK2	50,000,000	0.00	2.16	99.99	-	49,997,000
Purchase	10/18/2018	10/25/2018	Commercial Paper	MUFG BANK LTD NY	62479MKR3	50,000,000	0.00	2.21	99.96	-	49,978,514
Purchase	10/18/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	20,000,000	2.09	2.09	100.00	-	20,000,000
Purchase	10/19/2018	11/01/2018	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	35,000,000	2.06	2.06	100.00	-	35,000,000
Purchase	10/19/2018	11/01/2018	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	50,000,000	2.05	2.05	100.00	-	50,000,000
Purchase	10/19/2018	10/19/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJK24	25,000,000	3.00	3.03	99.92	-	24,980,900
Purchase	10/22/2018	10/30/2018	Commercial Paper	MUFG BANK LTD NY	62479MKW2	50,000,000	0.00	2.21	99.95	-	49,975,444



# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	10/22/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	14,000,000	2.09	2.09	100.00	-	14,000,000
Purchase	10/24/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	400,000,000	2.09	2.09	100.00	-	400,000,000
Purchase	10/25/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	260,000,000	2.09	2.09	100.00	-	260,000,000
Purchase	10/26/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	60,000,000	2.09	2.09	100.00	-	60,000,000
Purchase	10/29/2018	11/29/2018	Commercial Paper	MUFG BANK LTD NY	62479MLV3	11,000,000	0.00	2.32	99.80	-	10,978,024
Purchase	10/30/2018	10/25/2021	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFBE6	50,000,000	3.26	3.26	100.00	-	50,000,000
Purchase	10/31/2018	11/01/2018	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	17,309	2.03	2.03	100.00	-	17,309
Purchase	10/31/2018	11/01/2018	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	54,287	2.06	2.06	100.00	-	54,287
Purchase	10/31/2018	11/01/2018	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	70,000,000	2.06	2.06	100.00	-	70,000,000
Purchase	10/31/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	533,942	2.09	2.09	100.00	-	533,942
Purchase	10/31/2018	11/01/2018	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	17,719	2.03	2.03	100.00	-	17,719
<b>Subtotals</b>						<b>\$3,287,480,066</b>	<b>0.72</b>	<b>2.18</b>	<b>\$ 99.89</b>	<b>\$ -</b>	<b>\$3,283,784,592</b>
Sale	10/01/2018	11/01/2018	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	\$ 60,000,000	1.95	1.95	\$ 100.00	\$ -	\$ 60,000,000
Sale	10/01/2018	11/01/2018	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	30,000,000	2.03	2.03	100.00	-	30,000,000
Sale	10/01/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	35,000,000	1.92	1.92	100.00	-	35,000,000
Sale	10/01/2018	11/01/2018	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	40,000,000	1.93	1.93	100.00	-	40,000,000
Sale	10/03/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	100,000,000	2.09	2.09	100.00	-	100,000,000
Sale	10/30/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	140,000,000	2.09	2.09	100.00	-	140,000,000
<b>Subtotals</b>						<b>\$ 405,000,000</b>	<b>2.03</b>	<b>2.03</b>	<b>\$ 100.00</b>	<b>\$ -</b>	<b>\$ 405,000,000</b>
Maturity	10/01/2018	10/01/2018	Negotiable CDs	BANK OF MONTREAL CHICAGO	06371EQJ9	\$ 50,000,000	2.33	2.33	100.00	\$ 87,516	\$ 50,087,516
Maturity	10/01/2018	10/01/2018	Commercial Paper	MUFG BANK LTD NY	62479MK10	11,000,000	0.00	2.10	100.00	-	11,000,000
Maturity	10/03/2018	10/03/2018	Commercial Paper	DEXIA CREDIT LOCAL SA NY	25214PFC2	40,000,000	0.00	2.34	100.00	-	40,000,000
Maturity	10/04/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	36,000,000	0.00	2.13	100.00	-	36,000,000
Maturity	10/04/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	50,000,000	0.00	2.13	100.00	-	50,000,000
Maturity	10/04/2018	10/04/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J31	50,000,000	0.00	2.13	100.00	-	50,000,000
Maturity	10/05/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	100.00	-	50,000,000
Maturity	10/05/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	100.00	-	50,000,000
Maturity	10/05/2018	10/05/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J49	50,000,000	0.00	2.15	100.00	-	50,000,000
Maturity	10/05/2018	10/05/2018	Supranationals	INTL BK RECON & DEVELOP	459058ER0	25,000,000	1.00	1.07	100.00	125,000	25,125,000
Maturity	10/05/2018	10/05/2018	Commercial Paper	MUFG BANK LTD NY	62479MK51	19,000,000	0.00	2.32	100.00	-	19,000,000
Maturity	10/05/2018	10/05/2018	Commercial Paper	MUFG BANK LTD NY	62479MK51	75,000,000	0.00	2.20	100.00	-	75,000,000
Maturity	10/09/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	100.00	-	50,000,000
Maturity	10/09/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	100.00	-	50,000,000
Maturity	10/09/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	50,000,000	0.00	2.13	100.00	-	50,000,000
Maturity	10/09/2018	10/09/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J80	60,000,000	0.00	2.13	100.00	-	60,000,000
Maturity	10/10/2018	10/10/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385J98	47,000,000	0.00	2.13	100.00	-	47,000,000
Maturity	10/10/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	40,000,000	0.00	2.16	100.00	-	40,000,000
Maturity	10/10/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/10/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/10/2018	10/10/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKA4	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/11/2018	10/11/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K21	43,000,000	0.00	2.13	100.00	-	43,000,000
Maturity	10/11/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/11/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/11/2018	10/11/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKB2	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/12/2018	10/12/2018	Commercial Paper	COLGATE-PALMOLIVE CO	19416FKC7	21,850,000	0.00	2.15	100.00	-	21,850,000
Maturity	10/12/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	100.00	-	50,000,000
Maturity	10/12/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	100.00	-	50,000,000
Maturity	10/12/2018	10/12/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K39	50,000,000	0.00	2.11	100.00	-	50,000,000
Maturity	10/15/2018	10/15/2018	Federal Agencies	FED HOME LN DISCOUNT NT	63873KKF3	37,000,000	0.00	2.13	100.00	-	37,000,000
Maturity	10/15/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/15/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	100.00	-	50,000,000



# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Maturity	10/15/2018	10/15/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKF3	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/15/2018	10/15/2018	U.S. Treasuries	US TREASURY	912828L81	50,000,000	0.88	1.68	100.00	218,750	50,218,750
Maturity	10/15/2018	10/15/2018	U.S. Treasuries	US TREASURY	912828L81	50,000,000	0.88	1.75	100.00	218,750	50,218,750
Maturity	10/15/2018	10/15/2018	Negotiable CDs	WESTPAC BANKING CORP NY	96121T4S4	50,000,000	2.35	2.35	100.00	91,328	50,091,328
Maturity	10/16/2018	10/16/2018	Commercial Paper	APPLE INC	03785EKG8	10,000,000	0.00	2.17	100.00	-	10,000,000
Maturity	10/16/2018	10/16/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKG1	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/16/2018	10/16/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKG1	100,000,000	0.00	2.16	100.00	-	100,000,000
Maturity	10/17/2018	10/17/2018	Federal Agencies	FED HOME LN DISCOUNT NT	313385K88	25,000,000	0.00	2.12	100.00	-	25,000,000
Maturity	10/17/2018	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	2.29	2.29	100.00	47,676	25,047,676
Maturity	10/17/2018	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	2.29	2.29	100.00	47,676	25,047,676
Maturity	10/17/2018	10/17/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKH9	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/17/2018	10/17/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKH9	100,000,000	0.00	2.16	100.00	-	100,000,000
Maturity	10/18/2018	10/18/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKJ5	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/18/2018	10/18/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKJ5	100,000,000	0.00	2.16	100.00	-	100,000,000
Maturity	10/19/2018	10/19/2018	Commercial Paper	BANK OF TOKYO-MIT UFJ NY	06538CKK6	25,000,000	0.00	2.08	100.00	-	25,000,000
Maturity	10/19/2018	10/19/2018	Commercial Paper	BANK OF TOKYO-MIT UFJ NY	06538CKK6	45,000,000	0.00	2.08	100.00	-	45,000,000
Maturity	10/19/2018	10/19/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKK2	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/19/2018	10/19/2018	Commercial Paper	NATIXIS NY BRANCH	63873KKK2	50,000,000	0.00	2.16	100.00	-	50,000,000
Maturity	10/22/2018	10/22/2018	Commercial Paper	BANK OF TOKYO-MIT UFJ NY	06538CKN0	25,000,000	0.00	2.09	100.00	-	25,000,000
Maturity	10/25/2018	10/25/2018	Negotiable CDs	BANK OF MONTREAL CHICAGO	06371ERP4	45,000,000	2.43	2.43	100.00	90,968	45,090,968
Maturity	10/25/2018	10/25/2018	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417GZR2	50,000,000	2.42	2.42	100.00	100,659	50,100,659
Maturity	10/25/2018	10/25/2018	Commercial Paper	MUFG BANK LTD NY	62479MKR3	31,000,000	0.00	2.20	100.00	-	31,000,000
Maturity	10/25/2018	10/25/2018	Commercial Paper	MUFG BANK LTD NY	62479MKR3	50,000,000	0.00	2.21	100.00	-	50,000,000
Maturity	10/25/2018	10/25/2018	Negotiable CDs	TORONTO DOMINION BANK NY	89113XJJ4	50,000,000	2.42	2.42	100.00	100,659	50,100,659
Maturity	10/29/2018	10/29/2018	Commercial Paper	MUFG BANK LTD NY	62479MKV4	11,000,000	0.00	2.21	100.00	-	11,000,000
Maturity	10/30/2018	10/30/2018	Commercial Paper	MUFG BANK LTD NY	62479MKW2	50,000,000	0.00	2.21	100.00	-	50,000,000
Maturity	10/31/2018	10/31/2018	U.S. Treasuries	US TREASURY	912828T83	25,000,000	0.75	1.92	100.00	93,750	25,093,750
Maturity	10/31/2018	10/31/2018	U.S. Treasuries	US TREASURY	912828WD8	50,000,000	1.25	1.71	100.00	312,500	50,312,500
<b>Subtotals</b>						<b>\$2,746,850,000</b>	<b>0.33</b>	<b>2.14</b>	<b>\$ -</b>	<b>\$ 1,535,231</b>	<b>\$2,748,385,231</b>

Interest	10/01/2018	03/01/2019	Supranationals	INTERNATIONAL FINANCE CO	45950VLM6	\$ 50,000,000	2.12	2.12	0.00	0.00	\$ 79,500
Interest	10/01/2018	04/01/2019	State/Local Agencies	CALIFORNIA ST	13063DAB4	23,000,000	1.59	1.59	0.00	0.00	183,195
Interest	10/01/2018	04/01/2019	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UCE3	50,000,000	2.59	2.59	0.00	0.00	97,266
Interest	10/01/2018	05/01/2019	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UDL6	35,000,000	2.48	2.48	0.00	0.00	65,198
Interest	10/01/2018	10/01/2019	Federal Agencies	FARMER MAC	3132X0KH3	50,000,000	2.35	2.35	0.00	0.00	299,943
Interest	10/01/2018	10/01/2019	State/Local Agencies	MISSISSIPPI ST	6055804W6	8,500,000	6.09	1.38	0.00	0.00	258,783
Interest	10/01/2018	04/01/2021	State/Local Agencies	CALIFORNIA ST	13063DGA0	33,000,000	2.80	2.80	0.00	0.00	400,400
Interest	10/01/2018	07/01/2022	Federal Agencies	FREDDIE MAC	3134GBN73	50,000,000	2.07	2.07	0.00	0.00	517,500
Interest	10/02/2018	01/02/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGDM4	25,000,000	2.26	2.26	0.00	0.00	47,161
Interest	10/02/2018	12/02/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGN43	50,000,000	2.26	2.26	0.00	0.00	94,323
Interest	10/02/2018	11/02/2020	Federal Agencies	FARMER MAC	3132X0KR1	25,000,000	2.30	2.30	0.00	0.00	47,995
Interest	10/02/2018	07/01/2021	Federal Agencies	FREDDIE MAC	3134GBM25	50,000,000	1.92	1.92	0.00	0.00	480,000
Interest	10/03/2018	01/03/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG2V6	25,000,000	2.15	2.15	0.00	0.00	44,870
Interest	10/03/2018	04/03/2019	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417GR42	50,000,000	2.58	2.58	0.00	0.00	104,068
Interest	10/03/2018	01/03/2020	Federal Agencies	FARMER MAC	3132X0PG0	50,000,000	2.17	2.17	0.00	0.00	90,573
Interest	10/04/2018	06/04/2019	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UDX0	50,000,000	2.41	2.41	0.00	0.00	100,573
Interest	10/05/2018	03/05/2019	Negotiable CDs	WESTPAC BANKING CORP NY	96121T7B8	50,000,000	2.44	2.44	0.00	0.00	101,646
Interest	10/05/2018	04/05/2019	Federal Agencies	FREDDIE MAC	3134GBFR8	50,000,000	1.40	1.40	0.00	0.00	175,000
Interest	10/05/2018	10/05/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130ACK52	25,530,000	1.70	2.48	0.00	0.00	217,005
Interest	10/05/2018	04/05/2022	Federal Agencies	FANNIE MAE	3135G0T45	25,000,000	1.88	1.81	0.00	0.00	234,375
Interest	10/07/2018	10/07/2021	Federal Agencies	FANNIE MAE	3135G0Q89	25,000,000	1.38	1.38	0.00	0.00	171,875
Interest	10/08/2018	12/08/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	2.40	2.40	0.00	0.00	50,053
Interest	10/08/2018	12/08/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	2.40	2.40	0.00	0.00	50,053



# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	10/09/2018	11/09/2018	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417GZT8	50,000,000	2.33	2.33	0.00	0.00	93,950
Interest	10/09/2018	11/09/2018	Negotiable CDs	TORONTO DOMINION BANK NY	89113XLP7	50,000,000	2.32	2.32	0.00	0.00	93,548
Interest	10/09/2018	12/06/2018	Negotiable CDs	TORONTO DOMINION BANK NY	89113XQJ6	25,000,000	2.35	2.35	0.00	0.00	53,861
Interest	10/09/2018	12/06/2018	Negotiable CDs	TORONTO DOMINION BANK NY	89113XQJ6	50,000,000	2.35	2.35	0.00	0.00	107,723
Interest	10/09/2018	12/07/2018	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417GC48	50,000,000	2.35	2.35	0.00	0.00	104,467
Interest	10/09/2018	12/07/2018	Negotiable CDs	ROYAL BANK OF CANADA NY	78009N5B8	50,000,000	2.35	2.35	0.00	0.00	104,467
Interest	10/09/2018	12/07/2018	Negotiable CDs	WESTPAC BANKING CORP NY	96121T5B0	50,000,000	2.32	2.32	0.00	0.00	103,133
Interest	10/09/2018	01/09/2019	Medium Term Notes	TOYOTA MOTOR CREDIT CORP	89236TDN2	50,000,000	2.60	2.60	0.00	0.00	332,047
Interest	10/09/2018	06/07/2019	Negotiable CDs	DEXIA CREDIT LOCAL SA NY	25215FDL5	40,000,000	2.40	2.40	0.00	0.00	85,351
Interest	10/09/2018	08/09/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.32	2.32	0.00	0.00	48,283
Interest	10/09/2018	08/09/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.32	2.32	0.00	0.00	48,283
Interest	10/11/2018	10/11/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGXK6	20,000,000	1.12	1.86	0.00	0.00	112,000
Interest	10/11/2018	10/11/2019	Federal Agencies	FREDDIE MAC	3134G8TG4	15,000,000	1.50	1.50	0.00	0.00	112,500
Interest	10/13/2018	04/13/2020	Federal Agencies	FREDDIE MAC	3134GBET5	10,000,000	1.80	2.68	0.00	0.00	90,000
Interest	10/15/2018	04/15/2019	Federal Agencies	FREDDIE MAC	3137EADZ9	19,979,000	1.13	2.29	0.00	0.00	112,382
Interest	10/15/2018	04/15/2019	U.S. Treasuries	US TREASURY	912828Q52	50,000,000	0.88	2.25	0.00	0.00	218,750
Interest	10/15/2018	04/15/2019	U.S. Treasuries	US TREASURY	912828Q52	50,000,000	0.88	2.31	0.00	0.00	218,750
Interest	10/15/2018	10/15/2019	U.S. Treasuries	US TREASURY	912828T59	25,000,000	1.00	2.47	0.00	0.00	125,000
Interest	10/15/2018	10/15/2019	U.S. Treasuries	US TREASURY	912828T59	50,000,000	1.00	2.51	0.00	0.00	250,000
Interest	10/17/2018	01/17/2019	Negotiable CDs	BANK OF MONTREAL CHICAGO	06371EFH5	50,000,000	2.57	2.57	0.00	0.00	327,878
Interest	10/17/2018	04/17/2020	Federal Agencies	FANNIE MAE	3136G4BL6	15,000,000	1.25	1.25	0.00	0.00	93,750
Interest	10/19/2018	12/19/2018	Negotiable CDs	ROYAL BANK OF CANADA NY	78009N5M4	50,000,000	2.41	2.41	0.00	0.00	100,339
Interest	10/19/2018	04/19/2021	Supranationals	INTER-AMERICAN DEVEL BK	4581X0DB1	45,000,000	2.63	2.70	0.00	0.00	590,625
Interest	10/19/2018	04/19/2021	Supranationals	INTER-AMERICAN DEVEL BK	4581X0DB1	50,000,000	2.63	2.84	0.00	0.00	656,250
Interest	10/20/2018	08/20/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX67	50,000,000	2.34	2.34	0.00	0.00	95,219
Interest	10/20/2018	04/20/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130AE2M1	50,000,000	2.50	2.50	0.00	0.00	625,000
Interest	10/21/2018	12/21/2018	Negotiable CDs	WESTPAC BANKING CORP NY	96121T5K0	50,000,000	2.59	2.59	0.00	0.00	103,869
Interest	10/21/2018	10/21/2019	Federal Agencies	FEDERAL HOME LOAN BANK	3130ACM92	21,500,000	1.50	1.59	0.00	0.00	161,250
Interest	10/21/2018	04/21/2020	Supranationals	INTL BK RECON & DEVELOP	459058FZ1	50,000,000	1.88	1.94	0.00	0.00	469,000
Interest	10/21/2018	12/21/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	2.43	2.43	0.00	0.00	98,852
Interest	10/23/2018	01/23/2019	Negotiable CDs	BANK OF MONTREAL CHICAGO	06371EL21	25,000,000	2.46	2.46	0.00	0.00	49,586
Interest	10/23/2018	04/23/2020	Federal Agencies	FREDDIE MAC	3137EAE7	35,000,000	2.50	2.51	0.00	0.00	447,222
Interest	10/24/2018	10/24/2019	Federal Agencies	FANNIE MAE	3136G0T68	14,000,000	1.33	1.44	0.00	0.00	93,100
Interest	10/24/2018	04/24/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130AE2U3	50,000,000	2.51	2.51	0.00	0.00	627,500
Interest	10/24/2018	04/24/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130AE2U3	50,000,000	2.51	2.51	0.00	0.00	627,500
Interest	10/24/2018	12/24/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	2.54	2.54	0.00	0.00	211,849
Interest	10/25/2018	01/25/2019	Federal Agencies	FARMER MAC	3132X0EK3	25,000,000	2.44	2.44	0.00	0.00	155,589
Interest	10/25/2018	02/25/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBU8	50,000,000	2.39	2.39	0.00	0.00	99,617
Interest	10/25/2018	10/25/2019	Federal Agencies	FREDDIE MAC	3134GBHT2	50,000,000	1.63	1.60	0.00	0.00	406,250
Interest	10/25/2018	10/25/2019	Federal Agencies	FANNIE MAE	3136G4FJ7	25,000,000	1.20	1.20	0.00	0.00	150,000
Interest	10/25/2018	10/25/2019	Supranationals	INTL BK RECON & DEVELOP	45905UZJ6	25,000,000	1.30	1.56	0.00	0.00	162,500
Interest	10/25/2018	10/25/2019	Supranationals	INTL BK RECON & DEVELOP	45905UZJ6	29,300,000	1.30	1.56	0.00	0.00	190,450
Interest	10/25/2018	01/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	2.38	2.38	0.00	0.00	39,597
Interest	10/25/2018	01/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	2.38	2.38	0.00	0.00	39,597
Interest	10/25/2018	10/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGZJ7	14,500,000	1.38	1.38	0.00	0.00	99,688
Interest	10/25/2018	10/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGZJ7	15,000,000	1.38	1.38	0.00	0.00	103,125
Interest	10/29/2018	11/27/2018	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UAW5	25,000,000	2.55	2.55	0.00	0.00	56,224
Interest	10/29/2018	12/28/2018	Negotiable CDs	WESTPAC BANKING CORP NY	96121T5M6	50,000,000	2.47	2.47	0.00	0.00	106,442
Interest	10/30/2018	10/30/2019	Federal Agencies	FANNIE MAE	3136G4EZ2	50,000,000	1.13	1.16	0.00	0.00	281,250
Interest	10/31/2018	11/01/2018	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	10,065,328	2.03	2.03	0.00	0.00	17,309
Interest	10/31/2018	11/01/2018	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	119,115,514	2.06	2.06	0.00	0.00	54,287
Interest	10/31/2018	11/01/2018	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	60,136,442	2.05	2.05	0.00	0.00	54,177
Interest	10/31/2018	11/01/2018	Money Market Funds	FIDELITY INST GOV FUND	31607A703	616,470,570	2.09	2.09	0.00	0.00	533,942



# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	10/31/2018	11/01/2018	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	10,285,124	2.03	2.03	0.00	0.00	17,719
Interest	10/31/2018	10/31/2021	U.S. Treasuries	US TREASURY	912828T67	50,000,000	1.25	1.43	0.00	0.00	312,500
<b>Subtotals</b>						<b>\$3,550,381,979</b>	<b>2.12</b>	<b>2.21</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,584,897</b>

<b>Grand Totals</b>			63 Purchases (6) Sales (60) Maturities / Calls (3) Change in number of positions								
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**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: SFPUC Quarterly Report, Status of Applications to PG&E  
**Date:** Wednesday, November 07, 2018 4:17:00 PM  
**Attachments:** [image001.png](#)  
[Power Disputes BOS Memo 110718.pdf](#)  
[Attachment A - List of Projects.pdf](#)  
[Attachment B - Map of Interconnection Issues.pdf](#)  
[Attachment C - Process Timeline.pdf](#)  
[Attachment D - Cost impacts.pdf](#)

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**From:** Whitmore, Christopher <CWhitmore@sfwater.org>  
**Sent:** Wednesday, November 07, 2018 2:42 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** SFPUC Quarterly Report, Status of Applications to PG&E

Dear Board of Supervisors staff,

Attached please find the San Francisco Public Utilities Commission's Quarterly Report to the Board of Supervisors on the Status of Applications to PG&E for Electric Service. This report is being submitted in accordance with Resolution No. 227-18, approved by the Board of Supervisors on July 10, 2018 (File No. 180693) and enacted on July 20, 2018.

The following is a list of accompanying documents:

1. Power Disputes BOS Memo
2. Attachment A – List of Projects
3. Attachment B – Map of Interconnection Issues
4. Attachment C – Process Timeline
5. Attachment D – Cost Impacts

A hard copy version of the quarterly report will be delivered to the Clerk's Office shortly.

Thank you,

**Christopher Whitmore**

Policy and Government Affairs

San Francisco Public Utilities Commission

☎: 415-934-3906

✉: [mailto:cwhitmore@sfwater.org](mailto:mailto:cwhitmore@sfwater.org)



**Please consider the environment before printing this email**





November 7, 2018

Ms. Angela Calvillo  
Clerk of the Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

**RE: San Francisco Public Utilities Commission's Quarterly Report to the Board of Supervisors on the Status of Applications to PG&E for Electric Service.**

Dear Ms. Calvillo:

The attached quarterly report has been prepared for the Board of Supervisors in accordance with Resolution No. 227-18, approved by the Board on July 10, 2018 (File No. 180693) and enacted on July 20, 2018.

Pursuant to the terms of Resolution No. 227-18, the San Francisco Public Utilities Commission (SFPUC) shall "provide the Board a quarterly report for the next two years that identifies the following: status of all City projects with applications to SFPUC for electric service, including project schedules and financing and other deadlines; project sponsor and SFPUC concerns in securing temporary and permanent power, including obstacles that could increase costs or delay service to City customers; and the status of disputes with PG&E before the Federal Energy Regulatory Commission (FERC) or in other forums."

**BACKGROUND:**

As discussed at the Public Safety and Neighborhood Services Committee hearing held on June 13, 2018, Pacific Gas and Electric (PG&E) has delayed and obstructed service provision by making unnecessary and/or untimely requests for information, such as requiring system impact studies for very small loads. Furthermore, this quarterly report details denied requests for secondary (low-voltage) service for City projects. In many of these cases, PG&E contends that the City should provide primary (high-voltage) service for facilities with small electric loads that are typically served with secondary service.

As the SFPUC has previously conveyed, and as is detailed in this report, PG&E's requirement for City projects to use primary (high-voltage) power service has caused

**London N. Breed**  
Mayor

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Vice President

**Francesca Viotor**  
Commissioner

**Anson Moran**  
Commissioner

**Ike Kwon**  
Commissioner

**Harlan L. Kelly, Jr.**  
General Manager





months of delay in meeting project timelines; and in some cases, PG&E has granted secondary power service after the SFPUC has already applied for primary service at additional cost.

#### **REPORT HIGHLIGHTS:**

For the reporting period of July 2018 through October 2018, the SFPUC has identified 45 projects experiencing interconnection issues due to delays, arbitrary requests or increased project costs, as listed in **Attachment A**. **Attachment B** contains a map providing the location of each project.

**Attachment C** depicts a comprehensive timeline of the process for projects from application submittal to energization. Delays can potentially occur at any point in time during this process. This report lists 19 projects with applications for service that have been deemed complete by PG&E, allowing these applications to proceed onto the evaluation phase of the process required before a service agreement contract will be issued by PG&E. Of these projects, however, none have been deemed complete within the timeline requirements of PG&E's Wholesale Distribution Tariff (WDT).

**Attachment D** contains a detailed report of each category of additional incurred costs and impacts to the City per project, such as redesign costs, construction and equipment costs, and additional staff time (also included in the 'Impacts' column of Attachment A). Estimates show more than \$2 million in primary/secondary metering equipment costs, close to \$1 million in additional construction and project management costs, and \$3.6 million in lost gross revenue to the SFPUC.

#### **EFFORTS TO DATE:**

The SFPUC has remained committed to working with PG&E to improve the working relationship between the utilities. In spring of 2018, the SFPUC provided PG&E leadership with a list of current projects with interconnection issues dated as of April 20, 2018.

On July 24, 2018, SFPUC and PG&E staff convened a joint working group to discuss on-going project issues and monitor the progress of projects in the short-term. PG&E staff has since identified a subset of twelve (12) projects (indicated in Column N of Attachment A) that they have committed to energizing through 2018.

#### **STATUS OF DISPUTES WITH PG&E BEFORE FERC:**

Confidential settlement discussions are underway in 10 FERC cases related to disputes in 2017 and 2018. FERC has not yet issued a decision on the City's 2014 complaint and related cases that were litigated in 2016.



Please find attached copies of the following documents related to this report:

- **Attachment A:** List of projects with active interconnection applications to PG&E for electric service as of October 2018
- **Attachment B:** Map of projects with PG&E power connection delays as of October 2018
- **Attachment C:** Process timeline for projects from application submittal to energization
- **Attachment D:** Cost impacts

Should you have any questions, please contact Barbara Hale, SFPUC Assistant General Manager for Power, at [BHale@sfwater.org](mailto:BHale@sfwater.org) and 415-554-2483.

Sincerely,

A handwritten signature in blue ink, appearing to read "Harlan L. Kelly, Jr.", is positioned above the printed name.

Harlan L. Kelly, Jr.  
General Manager



**Attachment A: BOS Quarterly Report for October 2018**

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project Status		Initial Application Submittal Date	App Deemed Complete Date	Initial Service Need Date	Did PG&E require Primary?	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts
1	114248007	1950 Mission Street - Affordable Housing	9	BRIDGE & Mission Housing	New primary service (initially requested secondary)	Delays caused by dispute over primary vs. secondary. Project moving forward as primary.	PG&E reviewing application.	1/18/2018		9/2/19	Yes	1661 kW/Yes		Project delayed - project was in dispute from Jan. 2018 - Sept. 2018 (8-9 months) Primary switchgear will take 720 sq ft. that was planned as childcare space. Costs for primary redesign- \$45k Added costs for primary equipment - \$500k Temp. construction power service by PG&E at retail - \$294k in lost gross revenue to SFPUC (\$81k in additional costs to the project due to PG&E's higher rates) 623,000 lbs. of CO <sub>2</sub> emissions (construction period of 18 months)
2	114232705	490 South Van Ness Avenue - Affordable Housing	9	BRIDGE & Mission Housing	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill. PG&E and SF working on a resolution.	1/16/2018		10/1/19	Yes	867 kW/Yes		Project delayed - project has been in dispute since Feb. 2018. (8-9 months) Costs for redesign (primary service with secondary metering) - \$15k Temp. construction power service by PG&E at retail - \$145k in lost gross revenue to SFPUC (\$43k in additional costs to project due to PG&E's higher rates) 294,000 lbs. of CO <sub>2</sub> emissions (construction period of 16 months) If required, primary switchgear will take the place of a community room.
3	114345033	1990 Folsom Street - Affordable Housing	9	MEDA	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill. PG&E and SF working on a resolution.	2/26/2018		9/1/20	Yes	920 kW/Yes		Project delayed - project has been in dispute since Mar. 2018. (7-8 months) Temp. construction power service by PG&E at retail - \$563k in lost gross revenue to SFPUC (\$29k in additional costs to project due to PG&E's higher rates) 927,000 lbs. of CO <sub>2</sub> emissions (construction period of 22 months) If required, primary switchgear will take the place of childcare space.
4	114671141	2060 Folsom Street - Affordable Housing	9	MEDA	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill. PG&E and SF working on a resolution.	5/18/2018		1/15/20	Yes	1387 kW/Yes		Project delayed - project has been in dispute since Jun. 2018 (4-5 months) Temp. construction power service by PG&E at retail - \$581k in lost gross revenue to SFPUC (\$8k in additional costs to project due to PG&E's higher rates) 922,000 lbs. of CO <sub>2</sub> emissions (construction period of 22 months) If required, primary switchgear will take the place of on-site supportive services.
5	112828717	2 Rankin Street - Central Bayside Pump Station	10	SFPUC- Wastewater	New primary service	Delays caused by PG&E failing to provide service agreement on time.	Service agreement issued by PG&E. SFPUC reviewing agreement and design with PG&E.	5/1/2017	8/17/2017	6/1/19	N/A	7000 kW/No		Project delayed - SFPUC granted a time extension to PG&E of one extra month to provide service agreement. PG&E took an extra 4 months but committed to have the project energized on time (Jun. 2019).
6	114546573	2401 Keith Street - Southeast Health Center	10	SFPW for SFDPH	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill.	4/27/2018		7/26/20	Yes	200 kW/Yes		Project delayed - project has been in dispute since May 2018 (5-6 months) The opening of a new wing at the health center will be delayed, pushing back plans to integrate a more family-oriented primary care model. If required, primary switchgear will take the place of several parking spaces in an already constrained lot.
7	114713666	2110 Greenwich Street - Tule Elk Elementary	2	SFUSD	Upgrading and relocating existing secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill.	6/15/2018		6/1/19	Yes	300 kW/Yes		Project delayed - project has been in dispute since Jun. 2018 (4-5 months) The timeline is very constrained as the school needs to remain open. Delays will push back much needed health and safety improvements to the facility. If required, primary switchgear will take the place of outdoor education space that is required by the state. Further design delays will impact the project construction budget and timeline.
8	113752930	51 Havelock Street - Balboa Pool	11	SFRPD	Replace and relocate existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	PG&E started construction.	7/5/2016	3/14/2018	8/2/17	Yes	75 kW/Yes		Project delayed - project was in dispute from Jan. 2017 - Jun. 2018 (18-19 months) Electrical Redesign (to include interrupter): \$20k Additional Construction Cost: \$670k Additional Construction and Project Management Cost due to schedule delay: \$500k Lost gross revenue to SFPUC due to delays: \$14k Many swim programs were cancelled due to the project delay. The delay had a domino effect on RPD's plans to renovate a group of community pools.
9	114671200	1995 Evans - Traffic Controls and Forensics	10	SFPW for SFPD	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project is at a standstill.	5/18/2018		3/1/20	Yes	2100 kW/Yes		Project delayed - project has been in dispute since Jun. 2018 (4-5 months). There are also pending issues regarding the franchise. Delays will affect the timeline of moving SFPD's Traffic Company and Forensic Services Division. If required, primary switchgear will take the space of parking spaces for SFPD vehicles.
10		Stockton btwn Ellis & O'Farrell - Central Subway Streetlight Reinstallation	3	SFMTA	Streetlight re-installation	Franchise dispute	Some issues remain, but SF and PG&E are working together to ensure proper streetlight installation.	N/A	N/A	N/A	N/A	N/A		PG&E and the City are in disagreement on who is responsible for re-installing the foundations for the historic streetlights. The City believes this scope of work falls under the franchise agreement.



**Attachment A: BOS Quarterly Report for October 2018**

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project Status		Initial Application Submittal Date	App Deemed Complete Date	Initial Service Need Date	Did PG&E require Primary?	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts
11	113167478	1909 16th Street - Streetlights	10	SFPUC - Power	Streetlight attachment on traffic signal	Delays caused by dispute over the "Okay to Serve" process. PG&E has recently indicated that this streetlight attachment can be connected without issues.	Dispute is still ongoing, but project is able to move forward.	8/17/2017		1/12/18	N/A	N/A		PG&E is requiring an "Okay to Serve" process which can cause delays to getting streetlights put up. The streetlight attachment load is really small (less than 1 kW) and remains significantly lower than what SF has paid for at that service point.
12		Transbay Transit Center - Transbay Joint Powers Authority	6	SFPUC - Power	Two new primary services (5 MW each)	Potential dispute over reserved capacity.	Energized - PG&E reviewing SF's request.	N/A	N/A	N/A	N/A	10 MW/No		PG&E is currently reviewing SF's request to use 10 MW of reserved capacity that SF applied and paid for. If PG&E denies request, SF may incur additional costs or have to limit the tenants.
13		Multiple Locations - Guy Wires (Franchise Issue)	9 & 10	SFMTA, SFPW, & SFPUC	PG&E's guy wires are impeding on SF projects.	Franchise dispute	Project is at a standstill.	N/A	N/A	N/A	N/A	N/A		PG&E's unresponsiveness in removing guy wires is an obstruction to SF projects. 1) SFMTA cannot install a pole replacement to promote safety. 2) SFPW cannot construct a new ADA curb ramp. 3) SFPUC cannot finish parts of construction at the Southeast Water Treatment Plant.
14	114088011	Lake Merced Blvd & Sunset Blvd - Restroom	4	SFRPD	New secondary service	Delays caused by dispute over primary vs. secondary.	PG&E sent options for service, SF is reviewing options.	12/8/2017		1/15/19	Yes	10 kW/Yes		Project delayed - project has been in dispute since late Aug. 2018. (2-3 months) Bathroom will not be available for public use at Lake Merced. Primary switchgear will cost the project an additional \$500k in equipment costs and take the space of parking spots.
15	114571079	50 Bowling Green Drive - GGP Tennis Center	5	SFRPD	New secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	PG&E reviewing application.	5/3/2018		2/1/19	Yes	160 kW/Yes	X	Project delayed - project was in dispute from May-July. 2018. (2-3 months) Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$1k
16	114713787	1001 22nd Street - Bus Electrification Pilot	10	SFMTA	New primary service	Project is moving forward.	PG&E reviewing application.	6/18/2018		5/1/19	N/A	2000 kW/Yes		Initially, PG&E was unresponsive in scheduling a pre-application meeting which has caused some delays.
17	113135002	49 South Van Ness Avenue - Building Inspection Office	5	SFPW for SFDBI	New primary service	Delays caused by PG&E failing to provide service agreement on time.	SF reviewing service agreement.	8/7/2017	11/10/2017	1/1/19	N/A	5848 kW/No		Project delayed - SFPUC granted a time extension to PG&E of one extra month to provide service agreement. PG&E took an extra 4 months but committed to have the project energized on time (Jan. 2019).
18	113161547	1296 Shotwell Street - Affordable Senior Housing	9	MEDA	New secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Service agreement returned with payment by SFPUC.	7/26/2017	11/9/2017	2/1/18	Yes	340 kW/Yes		Project delayed - project was in dispute from August 2017-Oct 2017 (2-3 months). Additional project costs - \$75k (interrupter, #7 box, & installation)
19		88 Broadway - Affordable Housing	3	BRIDGE Housing	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project at a standstill. PG&E and SF working on a resolution.	10/1/2018		12/2/19	N/A	1674 kW/Yes		Temp. construction power service by PG&E at retail - \$618k in lost gross revenue to SFPUC (\$79k in additional costs to PG&E's higher rates) 1,090,000 lbs. of CO <sub>2</sub> emissions (construction period of 18 months)
20		735 Davis - Affordable Housing	3	BRIDGE Housing	New secondary service	Delays caused by dispute over primary vs. secondary. Project is still in dispute.	Project at a standstill. PG&E and SF working on a resolution.	10/1/2018		12/2/19	N/A	683 kW/Yes		Temp. construction power service by PG&E at retail - \$335k in lost gross revenue to SFPUC (\$18k in additional costs to the project due to PG&E's higher rates) 554,000 lbs of CO <sub>2</sub> emissions (construction period of 19 months)
21	110833085	838 Pacific Avenue - Ping Yuen North Affordable Housing	3	CCDC	Replacing and relocating existing service	PG&E initially required primary. Project is moving forward at secondary service.	SF reviewing service agreement.	11/3/2015	6/20/2018	6/1/16	Yes	500 kW/Yes		Project delayed - project was in dispute from Sept. 2016 - May 2018 (20 months). Structural, safety, security, and aesthetic upgrades to the development have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$186k Project/construction costs related to redesign and delay: \$240k
22	111904415	350 Ellis Street - Affordable Housing	6	TNDC	Relocating service & adding fire pump	Delays caused by dispute over "grandfathering" and design requirements for secondary service.	PG&E started construction.	7/21/2016	1/5/2017	7/1/17	Yes	200 kW/Yes		Project delayed - project was in dispute from Sept. 2016 - June 2017 (10 months). Renovations that included spaces for community space, supportive services, and building management offices have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$110k
23	111912344	2451 Sacramento Street - JFK Towers Affordable Housing	2	Mercy Housing	Replacing existing service	PG&E initially required primary. Project is moving forward at secondary metering.	Energized - PG&E and SF discussing issues regarding the transformer.	8/1/2016		1/1/17	Yes	432 kW/Yes		Project delayed - project was in dispute from July 2017 - Feb. 2018. (7 months). Seismic retrofits and the addition of a community room have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$15k



## Attachment A: BOS Quarterly Report for October 2018

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project Status		Initial Application Submittal Date	App Deemed Complete Date	Initial Service Need Date	Did PG&E require Primary?	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts
24	114088015	16th & Terry Francois Blvd. - Mission Bay Ferry Landing	6	SFPORT	New secondary service	PG&E would not provide the requested service.	SF revised electrical design and is working on a new application.	12/8/2017		6/14/19	Yes	70 kW/Yes		Project delayed - PG&E will not provide 3-phase secondary service. Additional project costs - \$75k (interrupter, #7 box, & installation) Additional staff time for Port - \$70k Costs of redesign - \$30k
25	111772188	Ferry Terminal	3	SFPORT for WETA	New secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Engineering estimation by PG&E	7/5/2016	6/8/2018	6/18/17	Yes	150 kW/Yes	X	The Downtown Ferry Terminal is currently using power from the Agriculture Building. Delays of this service request could delay the redevelopment of the Agriculture Building. This would cause a delay to a build out of a new shorepower connection which would result in significant air pollution from up to 6 ferries idling in the berth. Additional project costs - \$75k (interrupter, #7 box, & installation) Additional staff time for Port - \$32k Additional staff time for WETA - \$64k Costs of redesign - \$32k
26	113934715	2241 Jerrold Avenue - Ambulance Deployment Facility	10	SFPW for SFFD	New secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Pre-construction meeting scheduled.	3/9/2017	2/8/2018	1/1/18	Yes	300 kW/Yes		Project delayed- project was in dispute from May 2017 - Nov 2017 (6 months). Construction plans for the new ambulance deployment facility have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Costs of redesign - \$100k Costs of construction delays - \$250k Additional Staff Time for SFPW - \$100k Lost gross revenue to SFPUC due to delays: \$110k
27	112173182	Pier 26 - Fire Boat Berthing	6	SFPW for SFFD	New secondary service	PG&E initially required primary. Project is moving forward at secondary service.	PG&E started construction.	10/28/2016	3/2/2017	2/20/17	Yes	216 kW/Yes		The dispute with PG&E lasted a month and had no material impact on project. The project is delayed due to other factors.
28	111975801	800 Amador Street - Pier 94 - Backlands	10	SFPORT	New secondary service	PG&E required primary. Project is moving forward with primary service.	Engineering estimation by PG&E	8/19/2016	1/26/2017	2/1/17	Yes	166 kW/Yes	X	Added costs for primary equipment (overhead) - \$500k The Port is investing over \$8M in upgrading the 16-acre parcel in the Backlands project site. The Port is expected to generate approximately \$250k in monthly rent revenue from this site. Significant delays to this project can cause the Port to lose \$3M in revenue annually. Additional staff time for Port - \$50k Costs of redesign - \$50k
29	112847828	801 Illinois Street - Crane Cove Park Building	10	SFPORT	New secondary service	PG&E initially required primary. The project team found a way to internally provide service for the near future.	Application on hold as SF is redesigning service request.	5/5/2017		1/1/18	Yes	50 kW/Yes	X	The project team found alternative solution for short term which resulted in significant staff time expense at the Port and Consultant project design team. Staff time for the Port - \$50k Costs of redesign - \$75k Depending on how the future service is finalized, there may be additional impacts.
30	113764870	2301 San Jose Avenue - Geneva Car Barn	11	SFRPD	New secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Pre-construction meeting held.	8/24/2016	5/23/2018	9/20/17	Yes	1330 kW/Yes		Project delayed- project was in dispute from Oct 2016 - Oct 2017 (1 year). Construction plans for the new community arts center have been delayed as a result. Costs of redesign: \$5k Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$13k Additional Staff Time for SFRPD: \$15k
31	112129708	45th & Lincoln - Restroom for Golden Gate Boat Park	1	SFRPD	New secondary service	Delays caused by PG&E error in estimating.	Energized	10/20/2016	12/9/2016	3/1/17	No	24 kW/Yes		PG&E caused a 3-month delay due to an estimating error. No monetary impact.
32	111729695	6 Berry Street - Substation	6	SFMTA	Upgrade existing primary service	Delays caused by PG&E being unresponsive, changing requirements, and being non-transparent with costs and design changes.	Pre-construction meeting held. However, PG&E now wants to make design changes to contract.	6/17/2016	12/12/2016	5/1/17	N/A	2000 kW/Yes		Parties disagree on costs and design requirements. SFMTA is incurring delay claims costs from contractor due to PG&E's failure to approve design and equipment submittals. (actual costs are to be determined but have been estimated to be \$5,000/day)
33	112434942	3455 Van Ness Avenue - AWSS Pump Station No. 2	2	SFPUC - Water	Remove two existing services and replace with one secondary service	Delays caused by PG&E requiring primary. PG&E has recently indicated that this project can move forward at secondary metering	Due to the delays, the project team is deciding on how to move forward.	12/9/2016		8/1/17	Yes	144 kW/Yes	X	Seismic improvements and architectural upgrades to increase reliability of the pumping station have been delayed - impacts TBD.



## Attachment A: BOS Quarterly Report for October 2018

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project Status		Initial Application Submittal Date	App Deemed Complete Date	Initial Service Need Date	Did PG&E require Primary?	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts
34	113826990	750 Brannan - Main Library Repository	6	SFPW for SFPL	Increase load request (237 kW to 500 kW)	Dispute over how to process increase in load request.	Service agreement returned with payment by SFPUC.	11/14/2017	1/18/2018	1/1/18	No	500 kW/Yes		Plans for a new HVAC system at the library repository have been delayed. No monetary impact - however, SF believes that PG&E's requirements for approving load increase for muni loads is extensive and will cause delays to projects.
35	112774763	Illinois St. & Terry Francois - Mariposa Pump Station	10	SFPUC - Wastewater	Relocate existing secondary service (for construction)	Delays caused by PG&E requiring primary. PG&E has recently indicated that this project can move forward at secondary metering.	Due to the delays, the project is going to take PG&E retail service.	4/13/2017		6/1/18	Yes	169 kW/Yes	X	Temp. construction power service by PG&E at retail - \$588k in lost gross revenue to SFPUC (\$22k in additional costs to the project due to PG&E's higher rates) 554,000 lbs of CO2 emissions (construction period of 36 months)
36	113135782	350 Amber Drive - Police Academy	8	SFPW for SFPD	Upgrading existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	SF is reviewing the service agreement.	8/8/2017	5/22/2018	6/15/18	Yes	160 kW/Yes	X	Project delayed - project was in dispute from Dec 2017-May 2018. (6 months). Health and safety upgrades to the Police Academy building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$18k
37	113826565	3630 Divisadero - Claire Lilenthal School	2	SFUSD	Upgrading existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Service agreement returned with payment by SFPUC.	11/14/2017	5/24/2018	5/1/18	Yes	461 kW/Yes	X	Project delayed - project was in dispute from Nov. 2017 - Apr. 2018. (5-6 months). The construction of a new building on campus has been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$3k Further design delays will impact the project construction budget and timeline.
38	114315107	4235 19th Street - Harvey Milk Civil Rights Academy	8	SFUSD	Upgrading and relocating existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	SF working on redesign required by PG&E.	2/12/2018		9/1/19	Yes	300 kW/Yes	X	Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety improvements and the construction of a new building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$6k Further design delays will impact the project construction budget and timeline.
39	114449998	600 32nd Avenue - George Washington High School	1	SFUSD	Upgrading and relocating existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	SF working on redesign required by PG&E.	3/27/2018		9/1/18	Yes	500 kW/Yes	X	Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety improvements and the construction of a new building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$6k Further design delays will impact the project construction budget and timeline.
40	114149145	1271 Treat Avenue - Garfield Pool	9	SFRPD	Relocating existing secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	Engineering estimation by PG&E	12/28/2017	8/17/2018	5/1/18	Yes	200 kW/Yes	X	Project delayed - project was in dispute from Jan. 2018 - May 2018. (3-4 months) Additional project costs - \$250k (interrupter, #7 box, transformer, main switchboard, installation, & trenching) This project is affected by 51 Havelock's delayed timeline as RPD does not want to have more than one pool closed at a time.
41	114427596	950 Golden Gate Avenue - Margaret Hayward Park	3	SFRPD	Remove existing secondary services and replace with single secondary service	PG&E initially required primary. Project is moving forward at secondary metering.	SF is reviewing the service agreement.	3/15/2018	6/5/2018	8/1/18	Yes	100 kW/Yes	X	Project slightly delayed - project was in dispute from Mar. 2018 - May 2018. (2-3 months) Additional project costs - \$75k (interrupter, #7 box, & installation)
42		199 Museum Way/122 State Street - Corona Heights Restroom	5	SFRPD	Return service to a bathroom that was de-energized unknowingly	PG&E accidentally cut the cable to a restroom during construction of Randall Museum.	Project is at a standstill.	N/A	N/A	N/A	N/A	N/A		The bathroom has been out of power for over a year. Re-energization of the bathroom is still TBD.
43	110162018	750 Phelps - Southeast Plant	10	SFPUC- Wastewater	New primary service	Potential delay as PG&E is late in providing SIS agreement.	Application deemed complete. PG&E is drafting the System Impact Study Agreement.	IN FLIGHT (Prior to July 2015)	7/14/2018	5/20/2020	N/A	12000 kW/no		Potential risk of delay - no impacts to report.
44	114727202	1595 Davidson - Bruce Flynn Pump Station	10	SFPUC- Wastewater	New primary service	Potential delay as PG&E was late in providing Work Performance Agreement.	Service agreement issued by PG&E. SFPUC reviewing agreement.	6/14/2018	7/16/2018	5/1/2019	N/A	2813 kW/Yes		Potential risk of delay - no impacts to report.
45	112434155	3133 Van Ness Ave. - SFMTA Restroom	2	SFMTA	New secondary service	PG&E initially required primary. Project moved forward with an "Okay to Serve".	Energized	12/2/2016	4/14/2017	6/1/17	Yes	24 kW/Yes		Project delayed - project was in dispute from Jan. 2017 - Mar. 2017. (2-3 months). The opening of a single-use bathroom for SFMTA drivers was delayed as a result.



Attachment A: BOS Quarterly Report for October 2018

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project Status		Initial Application Submittal Date	App Deemed Complete Date	Initial Service Need Date	Did PG&E require Primary?	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts

Notes:

- 1. Secondary metering is not the same as secondary service. Secondary metering requires extra equipment costs (i.e. an interrupter, approx \$75k). The SFPUC believes that many of these loads should be served with secondary service, but has compromised with PG&E to move projects forward.
- 2. Cost impacts related to lost revenue are estimates calculated off of projected load values.
- 3. Not all cost impacts are reflected here as increased facility and construction costs are still to be determined.
- 3. CO<sub>2</sub> emissions are calculated using estimated loads with PG&E's 2016 emissions factor.
- 4. Delay impacts are only calculated off of the time in which PG&E and SF were in dispute. (Other delays are not included)
- 5. Primary switchgear is estimated to cost an additional \$500k.

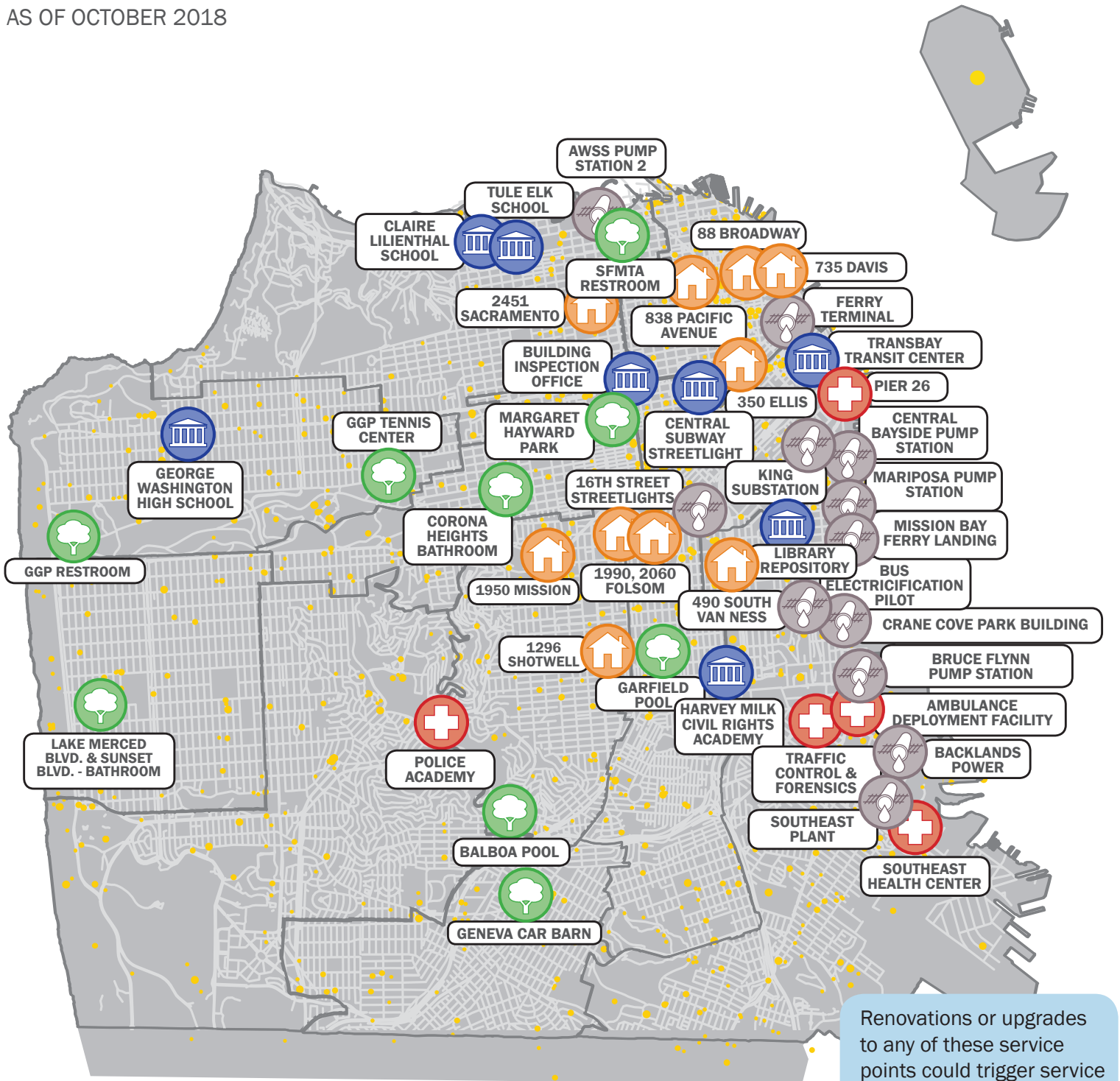
Key

- Project is currently being disputed or has been delayed due to a dispute/issue and is past the Initial Service Need Date (Column K).
- Energized, but still facing issues.
- Project is moving forward, but not yet energized. Some are still facing major delays. Please review the impact column for further descriptions.
- Project has been energized - no outstanding issues.



# ATTACHMENT B – MAP OF INTERCONNECTION ISSUES

AS OF OCTOBER 2018



Renovations or upgrades to any of these service points could trigger service disputes and delays.



HOUSING



INFRASTRUCTURE



HEALTH



INSTITUTION



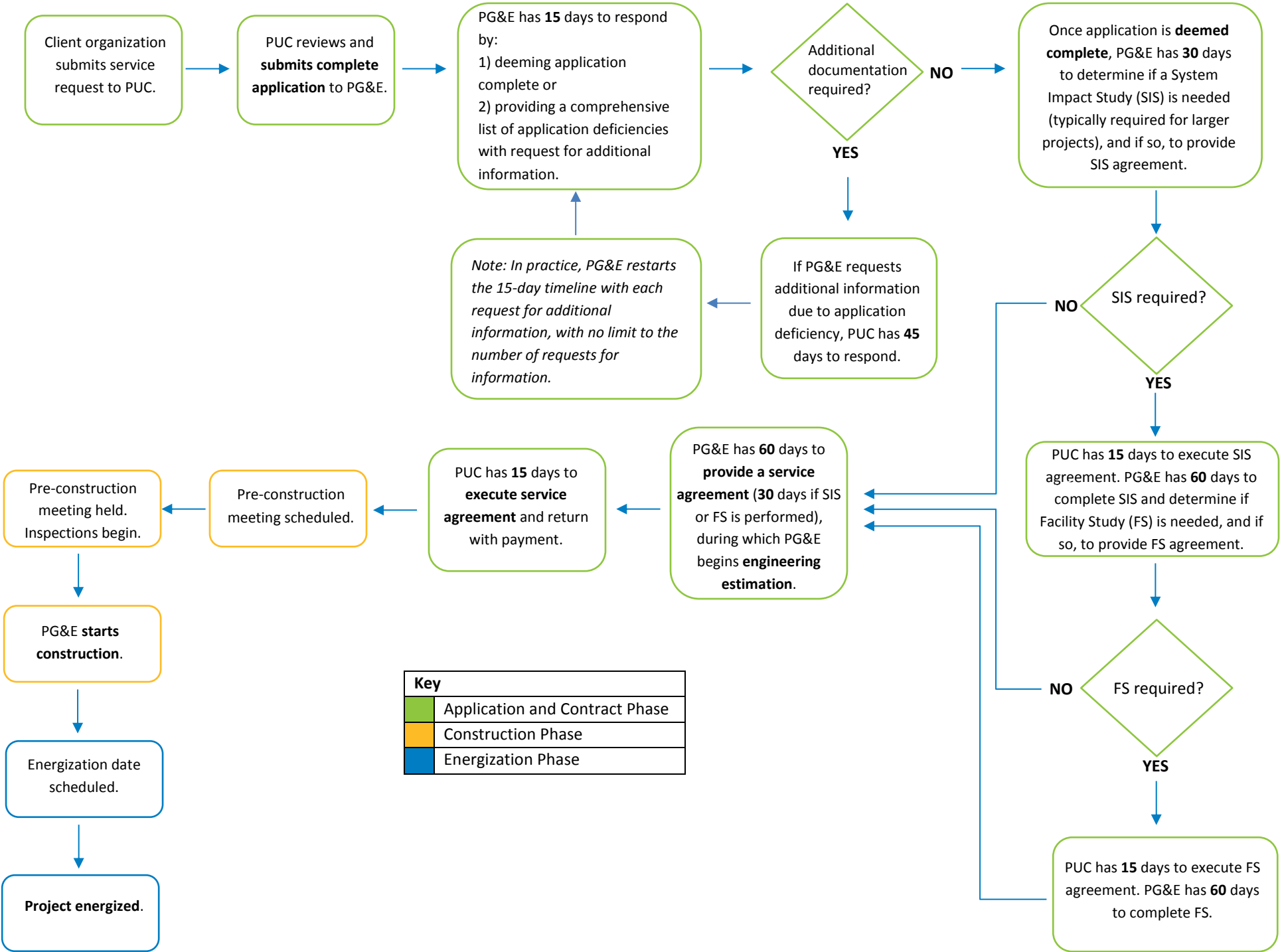
RECREATION



SFPUC METERED  
SERVICE POINT



ATTACHMENT C: Process Timeline for Projects from Application Submittal to Energization





### Attachment D: Cost Impacts

A	B	C	D	E	F	G	H	I	J
	Additional Costs to Project							Other Impacts to SF	
Project Location	Redesign Costs	Primary or Secondary Metering Equipment Costs	Additional Construction Costs	Additional Costs to Project for PG&E retail service	Additional Const./Project Mgmt Costs Due to Delay	Additional Staff Time Costs	Total Additional Project Costs (B+C+D+E+F+G)	Lost gross revenue to SFPUC	CO2 Emissions (lbs) from PG&E retail service
1950 Mission Street - Affordable Housing	\$ 45,000	\$ 500,000		\$ 81,000			\$ 626,000	\$ 294,000	623,000
490 South Van Ness Avenue - Affordable Housing	\$ 15,000			\$ 43,000			\$ 58,000	\$ 145,000	294,000
1990 Folsom Street - Affordable Housing				\$ 29,000			\$ 29,000	\$ 563,000	926,652
2060 Folsom Street - Affordable Housing				\$ 8,000			\$ 8,000	\$ 581,000	922,000
2 Rankin Street - Central Bayside Pump Station							\$ -		
2401 Keith Street - Southeast Health Center							\$ -		
2110 Greenwich Street - Tule Elk Elementary							\$ -		
51 Havelock Street - Balboa Pool	\$ 20,000		\$ 670,000		\$ 500,000		\$ 1,190,000	\$ 14,000	
1995 Evans - Traffic Controls and Forensics							\$ -		
Stockton btwn Ellis & O'Farrell - Central Subway Streetlight Reinstallation							\$ -		
1909 16th Street - Streetlights							\$ -		
Transbay Transit Center - Transbay Joint Powers Authority							\$ -		
Multiple Locations - Guy Wires (Franchise Issue)							\$ -		
Lake Merced Blvd & Sunset Blvd - Restroom							\$ -		
50 Bowling Green Drive - GGP Tennis Center		\$ 75,000					\$ 75,000	\$ 1,000	
1001 22nd Street - Bus Electrification Pilot							\$ -		
49 South Van Ness Avenue - Building Inspection Office							\$ -		
1296 Shotwell Street - Affordable Senior Housing		\$ 75,000					\$ 75,000		
88 Broadway - Affordable Housing				\$ 79,000			\$ 79,000	\$ 618,000	1,090,000
735 Davis - Affordable Housing				\$ 18,000			\$ 18,000	\$ 335,000	584,000
838 Pacific Avenue - Ping Yuen North Affordable Housing					\$ 240,000		\$ 240,000	\$ 186,000	
350 Ellis Street - Affordable Housing							\$ -	\$ 110,000	
2451 Sacramento Street - JFK Towers Affordable Housing							\$ -	\$ 15,000	
16th & Terry Francois Blvd. - Mission Bay Ferry Landing	\$ 30,000	\$ 75,000				\$ 70,000	\$ 175,000		
Ferry Terminal	\$ 32,000	\$ 75,000				\$ 96,000	\$ 203,000		
2241 Jerrold Avenue - Ambulance Deployment Facility	\$ 100,000	\$ 75,000			\$ 250,000	\$ 100,000	\$ 525,000	\$ 110,000	
Pier 26 - Fire Boat Berthing							\$ -		
800 Amador Street - Pier 94 - Backlands	\$ 50,000	\$ 500,000				\$ 50,000	\$ 600,000		
801 Illinois Street - Crane Cove Park Building	\$ 75,000					\$ 50,000	\$ 125,000		
2301 San Jose Avenue - Geneva Car Barn	\$ 5,000	\$ 75,000				\$ 15,000	\$ 95,000	\$ 13,000	
45th & Lincoln - Restroom for Golden Gate Boat Park							\$ -		
6 Berry Street - Substation					\$ 5,000		\$ 5,000		
3455 Van Ness Avenue - AWSS Pump Station No. 2							\$ -		
750 Brannan - Main Library Repository							\$ -		
Illinois St. & Terry Francois - Mariposa Pump Station				\$ 22,000			\$ 22,000	\$ 588,000	554,000
350 Amber Drive - Police Academy		\$ 75,000					\$ 75,000	\$ 18,000	
3630 Divisadero - Claire Lilenthal School		\$ 75,000					\$ 75,000	\$ 3,000	
4235 19th Street - Harvey Milk Civil Rights Academy		\$ 75,000					\$ 75,000	\$ 6,000	
600 32nd Avenue - George Washington High School		\$ 75,000					\$ 75,000	\$ 6,000	
1271 Treat Avenue - Garfield Pool		\$ 250,000					\$ 250,000		
950 Golden Gate Avenue - Margaret Hayward Park		\$ 75,000					\$ 75,000		



Attachment D: Cost Impacts

A	B	C	D	E	F	G	H	I	J
	Additional Costs to Project							Other Impacts to SF	
Project Location	Redesign Costs	Primary or Secondary Metering Equipment Costs	Additonal Construction Costs	Additional Costs to Project for PG&E retail service	Additional Const./Project Mgmt Costs Due to Delay	Additional Staff Time Costs	Total Additional Project Costs (B+C+D+E+F+G)	Lost gross revenue to SFPUC	CO2 Emissions (lbs) from PG&E retail service
199 Museum Way/122 State Street - Corona Heights Restroom							\$ -		
750 Phelps - Southeast Plant							\$ -		
1595 Davidson - Bruce Flynn Pump Station							\$ -		
3133 Van Ness Ave. - SFMTA Restroom							\$ -		
TOTAL	\$ 372,000	\$ 2,075,000	\$ 670,000	\$ 280,000	\$ 995,000	\$ 381,000	\$ 4,773,000	\$ 3,606,000	\$ 4,993,652

Total Additional Project Costs	\$ 4,773,000.00
Total Lost Gross Revenue to SFPUC	\$ 3,606,000.00
Total Cost Impact to SF (Project Costs + Lost Revenue)	\$ 8,379,000.00
Total C02 Emissions (lbs.)	4,993,652

**Note:** These represent estimates of the costs that the City is aware of at at the moment. The projects may incur additional costs going forward.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS Legislation, \(BOS\)](#)  
**Subject:** FW: Washington Square Park closure  
**Date:** Tuesday, November 13, 2018 7:07:00 PM

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On Nov 13, 2018, at 6:22 AM, judith zimrin <[jlzsf@yahoo.com](mailto:jlzsf@yahoo.com)> wrote:

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello Angela,

I am a resident of North Beach and strongly opposed to the closure of the park during construction. I am unable to attend the meeting at City Hall today but would like to have my opinion count. It does seem like a closure would impact this area in many adverse ways; community, safety, cleanliness etc.

Please let me know if there is anything I can do to support this issue.

Thank you,

Judith Zimrin



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Problem with the bathroom design of Moscone Expansion.  
**Date:** Tuesday, November 13, 2018 6:13:00 PM

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**From:** JODY WEISENFELD <jodweis@comcast.net>  
**Sent:** Saturday, November 10, 2018 9:58 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Problem with the bathroom design of Moscone Expansion.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

My Name Is Jody Weisenfeld.

I am a designer, a decorator and a IATSE Local 16 Union professional who has worked at the Moscone center for the last 20 years.

I would like to bring to your attention a big problem in the design of the bathrooms in the new areas of the South building. The Esplanade, Floor 2 and Floor 3.

Un like the original bathroom design and the design of the bathrooms in North and West that have the entrance to the men and women's bathrooms separated with a walk around design for incoming and out going traffic, In the new sections of the building all the traffic to the bathrooms, men and women, is being funneled through one narrow doorway. This creates a big congestion issue as conference goers are all trying to use the restroom during the short time between sessions.

The Bathrooms on the 2nd and 3rd level are also too small with too few stalls to accommodate the volume of attendees who flow out of their sessions all at the same time. As well as bad design, the materials being used on the bathroom stalls are very cheap and are already falling apart.

Remember this facility serve thousands of people per conference and millions throughout the year. It should not be falling apart before one year in.



I hope you will review the bathroom designs for the sections of the Moscone that is still under construction. People love coming to San Francisco for conferences. Let us not disappoint them with bad design and shoddy materials.

Jody Weisenfeld

IATSE Local 16

415-310-1400 Cell

[jodweis@comcast.net](mailto:jodweis@comcast.net)



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; Wong, Linda \(BOS\)](#)  
**Subject:** FW: REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation  
**Date:** Tuesday, November 13, 2018 7:33:09 PM  
**Attachments:** [image001.png](#)  
[Refuse Separation Compliance SFMFB.pdf](#)

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**From:** Meg Davidson <mdavidson@sfmfoodbank.org>  
**Sent:** Monday, November 12, 2018 3:46 PM  
**To:** Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>  
**Cc:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good Afternoon,

Please find attached a letter from the San Francisco-Marin Food Bank regarding File #180646, Refuse Separation Compliance Legislation. We appreciate your review of our concerns and look forward to your support at the Budget and Finance Committee meeting on Thursday.

Thank you,

**Meg Davidson**

Associate Director, Policy & Advocacy  
San Francisco-Marin Food Bank  
o: 415-282-1907, ext. 225 c: 802-233-2472  
[www.sfmfoodbank.org](http://www.sfmfoodbank.org)



**Pledge to go #HeartCore for the holidays** by taking at least one action to end hunger: [Donate](#), [Volunteer](#), [Fundraise](#), [Shop for our Cause](#).





## SF-MARIN FOOD BANK

November 12, 2018

The Honorable Ahsha Safai  
The Honorable Malia Cohen, Chair, Budget and Finance Committee  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244

Re: REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation

Dear Supervisor Safai and Chair Cohen,

The San Francisco-Marin Food Bank, which provides nearly 48 million pounds of food to the charitable feeding network annually, has concerns as to how Supervisor Safai's Refuse Separation Compliance legislation (File #180646) may impact our ability to fight hunger in San Francisco. The Food Bank's mission and our current operating model already prevent millions of pounds of waste from going into landfill. The proposed legislation could be onerous and expensive for us and may jeopardize our ability to fulfil our mission.

The San Francisco-Marin Food Bank supports free food distribution at a network of over 540 food pantries, soup kitchens, and other non-profit partners. Our business model is centered around diverting usable food from the waste stream and redirecting it to our neighbors in need. We have a long-standing commitment to waste management best practices. We partner with the San Francisco Produce Terminal's Food Recovery Program, local businesses, and grocery stores to collect and redistribute food that would otherwise go to waste. Much of the food we cannot redistribute is repurposed as animal feed.

Through these efforts, last year we rescued:

- 460,000+ pounds from SF Produce Terminal
- 1.6 M pounds from grocery/retailers

We do not believe it is reasonable to require all LRGs deemed out of compliance to hire or assign waste facilitators. Requiring waste facilitators to be full-time and designated exclusively for refuse separation is not necessary or prudent in all cases and is unaffordable, especially for non-profit organizations like the Food Bank. Hiring or assigning waste facilitators should be at the discretion of the refuse account holder if they deem it is the best way for their property to be compliant.

We are confident that we can work with the City to establish reasonable and practical policies that enable all San Francisco industries to move more quickly towards our shared zero waste goals. We respectfully request that this legislation not be passed out of committee until all impacted LRGs have had the opportunity to weigh in.



Sincerely,

A handwritten signature in blue ink, appearing to be 'Paul Ash', with a stylized, flowing script.

Paul Ash, Executive Director

cc: Clerk of the Board of Supervisor, to be distributed to all Supervisors; Mayor London Breed;  
Department of the Environment Director, Deborah Raphael; Office of Small Business Director,  
Regina Dick-Endrizzi



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation  
**Date:** Tuesday, November 13, 2018 5:25:00 PM

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**From:** michael@1333gough.com <michael@1333gough.com>  
**Sent:** Tuesday, November 13, 2018 12:09 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** RE: REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Honorable Ahsha Safai  
The Honorable Malia Cohen, Chair, Budget and Finance Committee  
San Francisco Board of Supervisors  
San Francisco City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

**RE: REQUEST TO CONTINUE: File #180646, Refuse Separation Compliance Legislation**

Dear Supervisor Safai and Chair Cohen,

We applaud the Refuse Separation Compliance legislation in its bold attempt to reach its Zero Waste Goals. In fact, our organization was one of the first buildings to initiate composting prior to it becoming law. However, this legislation's endeavor to implement a standard set of regulation to all Large Refuse Generators (LRG's) who are in separate industries is inconsistent. Our residential complex has three, thirty-yard recycling bins and are classified equally with hospitals, sports arenas and manufacturers. Also, the legislation fails to address originating companies who ship goods in non-recyclable material to end users such as us. Lastly, in our case, it does not address the individual tenants who are improperly disposing of their recyclables.

We have worked diligently with SF Environment and Recology to inform tenants of proper recycling techniques. We send frequent notices regarding proper disposal. Our in-house janitorial staff checks our bins daily to remove improper materials (i.e. Styrofoam, electronics, etc.). In the event that our staff does find unacceptable materials in the bin, and can identify who was responsible for the infraction, we remove the item and send a letter to the offender. However, we can't always see the materials tenants put in the bins when other recycling gets put on top of it. This legislation penalizes landlords who are trying to comply and does nothing to discourage improper recycling by the tenants.

With a steadily increasing demand for online purchases, our recycling costs have continually increased to dispose of a disproportionate amount of Amazon boxes. Why not work with Amazon to pick-up boxes when they deliver new items, and reuse those boxes?

The legislation makes no reference to companies who ship goods in non-recyclable material, which



we as landlords must dispose of at our expense. Why not penalize the companies that ship items with non-recyclable materials?

Absent of any impartial legislation, we landlords are fined by Recology, who in turn informs SF Environment of the infraction, who then fines us again without any burden of proof. It is almost impossible to know and comply with all the legislative recycling requirements as they frequently change, as we become more aware of environmental contaminates.

Refuse separation compliance should focus on outreach to corporate contaminators and educating the individuals, and entities who are doing the contaminating. They should also be given suitable time to comply before penalties are levied. However, to require LRG's to assign a full-time employee to exclusively separate refuse is unreasonable. Being compelled to hire a full-time refuse separator would cost our company a significant amount. The additional insurance and equipment cost alone would be a serious burden on our company.

We are highly concerned about the impacts of the new legislation and feel strongly that this legislation should not be passed without having our issues and concerns properly addressed. We very much look forward to having our opportunity to present our case.

Sincerely,

Linda J. Corso,  
*General Manger*

Cc: Clerk of the Board of Supervisors, to be distributed to all Supervisors; Mayor London Breed;  
Department of the Environment Director Deborah Raphael



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Oppose: Refuse Separation Legislation #180646  
**Date:** Tuesday, November 13, 2018 7:30:00 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)

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**From:** Mary Young <[myoung@sfchamber.com](mailto:myoung@sfchamber.com)>  
**Sent:** Tuesday, November 13, 2018 3:55 PM  
**To:** Safai, Ahsha (BOS) <[ahsha.safai@sfgov.org](mailto:ahsha.safai@sfgov.org)>; Tang, Katy (BOS) <[katy.tang@sfgov.org](mailto:katy.tang@sfgov.org)>; Cohen, Malia (BOS) <[malia.cohen@sfgov.org](mailto:malia.cohen@sfgov.org)>; Fewer, Sandra (BOS) <[sandra.fewer@sfgov.org](mailto:sandra.fewer@sfgov.org)>; Stefani, Catherine (BOS) <[catherine.stefani@sfgov.org](mailto:catherine.stefani@sfgov.org)>  
**Cc:** Breed, Mayor London (MYR) <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>; Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>; Karunaratne, Kanishka (MYR) <[kanishka.cheng@sfgov.org](mailto:kanishka.cheng@sfgov.org)>; Peacock, Rebecca (MYR) <[rebecca.peacock@sfgov.org](mailto:rebecca.peacock@sfgov.org)>; Raphael, Deborah (ENV) <[deborah.rafael@sfgov.org](mailto:deborah.rafael@sfgov.org)>  
**Subject:** Oppose: Refuse Separation Legislation #180646

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Dear Supervisors Safai, Tang, Cohen, Fewer and Stefani,

The San Francisco Chamber of Commerce and our partners who would fall under the Refuse Separation Compliance legislation (#180646) have reviewed the amended legislation dated 11/1/18 coming back to the Budget and Finance Committee this week. We continue to have serious concerns with how the legislation will impact our members considered Large Refuse Generators (LRG) under the ordinance definition. Our main concerns are the following:

- There is still no data, benchmarks or information of any kind that explains how or why an LRG will fail an audit.
- Compliance is still tied to refuse marketability that changes frequently. Stating the Director may revise guidelines not less than once per year does not adequately address that problem.
- It still requires businesses/properties to hire or assign Zero Waste Facilitators exclusive to that role in the event of a failed audit. Many small businesses and nonprofits will not be able to do that, and it may not be the best solution in any case.
- The Department of the Environment Director may still assess fines of \$1,000/day for failing an audit, even when an LRG attempts in good faith to separate waste.
- It still requires LRGs to wait 12 months before they can request a new audit to prove compliance. If the goal is to come into compliance, why wait 12 months? An LRG should be able to request a new audit at any time, even within days or weeks of the original audit.
- The amendment stating that an audit report may identify commercial tenants responsible for



doing the contaminating does not ensure that the source of contamination is held accountable.

Overall the amendments in this draft do not give sufficient time, warnings or incentives to help LRGs successfully come into compliance. We believe this legislation as amended is not implementable or sustainable. We do not support it, and we urge the Supervisors to reject it when it comes to the Budget and Finance Committee on November 15th.

Sincerely,

Jim Lazarus  
Senior Vice President, Public Policy



**Jim Lazarus**

Senior Vice President, Public Policy  
San Francisco Chamber of Commerce  
235 Montgomery St., Ste. 760, San Francisco, CA 94104  
(O) 415-352-8810 • (E) [jlazarus@sfchamber.com](mailto:jlazarus@sfchamber.com)





**From:** [Duong, Noelle \(BOS\)](#)  
**To:** [hoatmanstanford@gmail.com](mailto:hoatmanstanford@gmail.com)  
**Subject:** Re: Removing Parking Minimums  
**Date:** Wednesday, November 14, 2018 11:00:07 AM

---

Hi Hunter,

Thank you for your advocacy, we will add this message to the packet for the Supervisors to review.

Warm Regards,  
Noelle

--

Noelle Duong  
Legislative Office of District 6 Supervisor Jane Kim  
[noelle.duong@sfgov.org](mailto:noelle.duong@sfgov.org) | 415-554-7970

---

**From:** Hunter Oatman-Stanford [<mailto:hoatmanstanford@gmail.com>]  
**Sent:** Tuesday, November 13, 2018 2:08 PM  
**To:** Tang, Katy (BOS) <[katy.tang@sfgov.org](mailto:katy.tang@sfgov.org)>; Safai, Ahsha (BOS) <[ahsha.safai@sfgov.org](mailto:ahsha.safai@sfgov.org)>; KimStaff, (BOS) <[kimstaff@sfgov.org](mailto:kimstaff@sfgov.org)>  
**Subject:** Removing Parking Minimums

Dear Supervisors Tang, Safai, and Kim,

I'm am writing you concerning the recent proposal to remove citywide parking minimums, which I strongly support. There is absolutely zero reason we should require builders or developers to include parking by law, especially as we claim to be a "transit first" city. In the midst of an unprecedented housing crisis, these minimums make new buildings much more pricy and reduce the space available for actual homes to provide space for cars. We need FEWER cars in SF, not more, and should prioritize hard parking maximums rather than minimums.

Sincerely,  
Hunter Oatman-Stanford  
855 Folsom Stret  
SF, CA 94107



**From:** [Robin Pick](#)  
**To:** [BOS Legislation. \(BOS\)](#); [Board of Supervisors. \(BOS\)](#)  
**Cc:** ["David Murray"](#); ["Ela Strong"](#); [dennis\\_herrera@ci.sf.ca](mailto:dennis_herrera@ci.sf.ca); [storzer@storzerlaw.com](mailto:storzer@storzerlaw.com); [Mike Buhler](#)  
**Subject:** Brief in Opposition to 450 O'Farrell Street EIR and Conditional Use Appeals Board File Nos. 180993 and 180997  
**Date:** Monday, November 05, 2018 3:35:18 PM  
**Attachments:** [image002.png](#)  
[11-05-18 Letter.pdf](#)  
[Exhibit A -EPS Financial Feasibility Review.pdf](#)

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Dear Ms. Calvillo,

Attached please find Fifth Church of Christ, Scientist's brief in opposition to the 450 O'Farrell Street EIR and Conditional Use Appeals, and accompanying exhibit.

Please do not hesitate to contact me if you have any questions.

Thank you very much,

Robin Pick

*Robin N. Pick, Esq.*

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November 5, 2018

Hon. Malia Cohen, President  
San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Re: 450 O'Farrell Street EIR and Conditional Use Appeal  
Board File Nos. 180993 and 180997

Dear President Cohen and Supervisors:

We have been retained by Fifth Church of Christ, Scientist (the "Church") in connection with the EIR and Conditional Use appeals pending before the San Francisco Board of Supervisors ("Board"). We are writing to inform you that if the Board grants these appeals and imposes the mitigation measures proposed by San Francisco Heritage ("Heritage"), the Board and the City and County of San Francisco ("City") would violate the Church's civil rights as protected by the federal Religious Land Use and Institutionalized Persons Act of 2000 ("RLUIPA"), 42 U.S.C §§ 2000cc, *et seq.*, and the Free Exercise Clause of the United States Constitution. As discussed in further detail below, we urge the Board to reject the appeals and uphold the Planning Commission's conditional use approval without the imposition of additional mitigation measures. Failure to do so would potentially expose the City to years of litigation, substantial damages and attorney's fees, together with a likelihood of eventually granting conditional use approval without the proposed mitigation measures.

This Firm is highly experienced in religious liberty litigation in general, and specifically in bringing cases under RLUIPA's land use provisions with respect to zoning and historic preservation issues. We have represented Buddhist, Hindu, Jewish, Muslim, Native American, Sikh, and Christian clients, among others. Storzer & Associates has successfully represented Third Church Christ, Scientist in its litigation with the District of Columbia Historic Preservation Review Board and the St. John's United Church of Christ against the City of Indianapolis over similar historic preservation issues.



**The actions of the Board are subject to the requirements of RLUIPA.** RLUIPA mandates that “[n]o government shall impose or implement a land use regulation in a manner that imposes a substantial burden on the religious exercise of a person, including a religious assembly or institution, unless the government demonstrates that imposition of the burden on that person, assembly, or institution-- (A) is in furtherance of a compelling governmental interest; and (B) is the least restrictive means of furthering that compelling governmental interest.” 42 U.S.C. § 2000cc(a). The statute includes any governmental “branch, department, agency, instrumentality or official” in its definition of those subject to its terms. *Id.* § 2000cc-5(4).<sup>1</sup> Furthermore, RLUIPA “shall be construed in favor of a broad protection of religious exercise, to the maximum extent permitted by the terms of this chapter and the Constitution.” *Id.* § 2000cc-3(g). RLUIPA also prevents governments from discriminating between religious denominations, favoring nonreligious assemblies and institutions over religious assemblies and institutions, and unreasonably limiting religious assemblies, institutions or structures. *Id.* § 2000cc(b). Thus, to the extent that any Board action would impose a substantial burden on the religious exercise of the Church without being the least restrictive means of achieving a compelling government interest, or would treat the Church differently and worse than any other religious or nonreligious entity, it would violate RLUIPA.

**RLUIPA applies to the application of historic preservation laws.** The text of RLUIPA explicitly states that the application of historic preservation laws to church properties is subject to RLUIPA: “The term ‘land use regulation’ means a zoning or landmarking law, or the application of such a law, that limits or restricts a claimant’s use or development of land (including a structure affixed to land).” 42 U.S.C. § 2000cc-5(5) (emphasis added).

**Imposing the mitigation measures proposed by Heritage would violate RLUIPA and the Free Exercise Clause of the United States Constitution.** Requiring the Church to pay \$1.5 million as a condition of approval would present a classic case of a substantial burden on a church’s religious exercise. In the Ninth Circuit, a government burdens religious exercise when it “imposes a significantly great restriction or onus upon such exercise.” *Int’l Church of Foursquare Gospel v. City of San Leandro*, 673 F.3d 1059, 1067 (9th Cir. 2011) (internal citations and quotations omitted) (finding that the district court erred in finding no substantial burden under RLUIPA when the City blocked the church from building a house of worship that would meet its religious needs). *See also Guru Nanak Sikh Soc. of Yuba City v. Cty. of Sutter*, 456 F.3d 978, 992 (9th Cir. 2006) (holding that the denial of a conditional use permit to build a house of worship substantially burdened organization’s religious exercise because the County’s actions “have to a significantly great extent lessened the prospect of Guru Nanak being able to construct a temple in the future”); *Harbor Missionary Church Corp. v. City of San Buenaventura*, 642 F. App’x 726, 729 (9th Cir. 2016) (“The City’s denial of the conditional use permit prevents the Church from conducting its homeless ministry, an integral part of its religion, without suffering substantial delay, uncertainty, and expense. Therefore, the district court erred in determining that the Church’s religious exercise was not substantially burdened by denial of a conditional use permit.”); *Cottonwood Christian Ctr. v. Cypress Redevelopment Agency*, 218 F. Supp. 2d 1203, 1227 (C.D. Cal. 2002) (finding that plaintiff established a substantial burden under the Free Exercise where the City was prevented from building a church that would meet its religious needs).

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<sup>1</sup> The Board is subject to the terms of RLUIPA as it is a branch, department, agency or instrumentality of the City. Its members are also subject to RLUIPA as governmental “official[s].” *Id.* § 2000cc-5(4)(A)(ii).



Placing conditions on approval may also substantially burden a church's religious exercise. *See, e.g., First Lutheran Church v. City of St. Paul*, 326 F. Supp. 3d 745, 760-62 (D. Minn. 2018) ("Thus, the question becomes whether any of Resolution 18-145's conditions impose a substantial burden on First Lutheran's partnership with Listening House."); *Chabad Lubavitch of Litchfield Cty., Inc. v. Litchfield Historic Dist. Comm'n*, 768 F.3d 183, 195 (2d Cir. 2014) ("[O]ur multifaceted analysis considered whether the denial was conditional; if so, whether the condition was itself a substantial burden . . .").

Further, courts have found that municipalities can substantially burden religious exercise by acting in a manner that creates significant "delay, uncertainty, and expense" for a church. *Sts. Constantine & Helen Greek Orthodox Church, Inc. v. City of New Berlin*, 396 F.3d 895, 901 (7th Cir. 2005); *see also Grace Church of N. Cty. v. City of San Diego*, 555 F. Supp. 2d 1126, 1137-39 (S.D. Cal. 2008) (finding plaintiff had established substantial burden from uncertainty and expense resulting from municipality's zoning regulations and from municipal officials' consistent hostility toward plaintiff in their review of plaintiff's land use applications); *Westchester Day Sch. v. Vill. of Mamaroneck*, 504 F.3d 338, 349 (2d Cir. 2007) (noting that a complete denial of a religious institution's zoning application which results in substantial "delay, uncertainty, and expense" can be a substantial burden).

Requiring the Church to pay \$1.5 million as a "mitigation" measure would greatly jeopardize the Church's ability to rebuild in accordance with its religious needs. According to the Development Feasibility Review conducted on the proposed development, the expected returns on the development investment range between 2.9 and 4.5 percent, falling below the typical return threshold. Although the Developer expressed willingness to proceed under these conditions, an unprecedented \$1.5 million in mitigation measures endangers the financial feasibility of the entire project. *See* 450 O'Farrell Street Development Feasibility Review and Evaluation; EPS #161164 (Exhibit A). Building a new place of worship on the Church's property is essential for the Church to fulfill its religious mission, as explained below. If the City were to impose the proposed mitigation measures, it would frustrate the Church's ability to do so.

In a strikingly similar case involving the proposed demolition of a landmarked church, a federal court made clear that such burdens implicate RLUIPA:

The [Historic Preservation Review Board's] motion asserts, among other things, that historic preservation designation alone imposes no burden, it's only a process. That argument frankly blinks reality. It is very clear that a burden is imposed by historic designation; it's a financial burden, it's a burden on the alienability of land, on what you can do with land.

*Third Church of Christ, Scientist v. District of Columbia Historic Preservation Review Board*, Civil Action No. 08-1371, Transcript of Hearing at 49-50 (Apr. 7, 2009). Several other courts have held that historic preservation regulation that impacts churches substantially burdens religious exercise. *See, e.g., First Covenant Church v. City of Seattle*, 120 Wash. 2d 203, 219 (1992) (holding that designation substantially burdens religious exercise both administratively and financially); *Society of Jesus of New England v. Boston Landmarks Comm'n*, 409 Mass. 38, 41-43 (1990) (holding that historic landmark designation of a church unconstitutionally restrained religious worship. "In short, under our hierarchy of constitutional values we must accept the possible loss of historically significant elements of the interior of this church as the price of



safeguarding the right of religious freedom.”); *Mount St. Scholastica, Inc. v. City of Atchison, Kansas*, 482 F. Supp. 2d 1281, 1295 (D. Kan. 2007) (plaintiffs’ Free Exercise rights violated by historic landmark regulation of property); *Keeler v. Mayor of Cumberland*, 940 F. Supp. 879, 885 (D. Md. 1996) (inability to demolish building that was a financial drain on the church substantially burdened its religious exercise).

In the latter case, *Keeler*, a church sought to demolish a monastery that had previously been landmarked and, consequently, a demolition permit was denied. *Id.* at 880. In ruling for the church, the court held that the failure to issue the permit impermissibly violated the Church’s constitutional rights. *Id.* at 886-887. Although a municipality may have a legitimate interest in recognizing or maintaining the aesthetic values created by historic structures, “[n]o court has found historic preservation to be a compelling government interest.” *Mount St. Scholastica, Inc. v. City of Atchison, Kan.*, 482 F. Supp. 2d 1281, 1295 (D. Kan. 2007) (citing *Keeler*, 940 F. Supp. at 886). In order to rise to the level of a compelling government interest, an interest must be “of the highest order.” *Int’l Church of Foursquare Gospel*, 673 F.3d at 1071 (internal citations and quotations omitted). Preserving the aesthetic qualities of a historic district fails to meet that high standard.

A church’s physical facilities are an integral component of its religious exercise. *See* 42 U.S.C. § 2000cc-5(7)(B) (“The use, building, or conversion of real property for the purpose of religious exercise shall be considered to be religious exercise of the person or entity that uses or intends to use the property for that purpose.”).

Houses of worship. . . . express, among other things, the religious community’s purpose, theology, identity, hope, unity and reverence for the divine and its identification with or separation from certain aspects of the culture. They constitute “an image of an entire religious program, a world view.”

Carmella, *Houses of Worship and Religious Liberty: Constitutional Limits to Landmark Preservation and Architectural Review*, 36 VILL. L. REV. 401, 450 (1991) (footnotes omitted). “In governing the appearance of the worship structure, the state sits as arbiter between the religious community and the individual worshipper. . . . The state consequently becomes involved in the process of defining beliefs for the adherents.” *Id.* at 498 (footnote omitted).

Religious architecture, through its shapes, symbols, decorations, ornamentations, and monumentality, represents a strong intention to communicate a particularized message about a group’s religious beliefs. “The history of church building demonstrates that the urge to express faith through architecture is basic.”

Thomas Pak, *Free Exercise, Free Expression, and Landmarks Preservation*, 91 COLUM. L. REV. 1813, 1840-41 (1991) (footnotes omitted). Additionally, “[i]t is not within the judicial ken to question the centrality of particular beliefs or practices to a faith, or the validity of particular litigants’ interpretations of those creeds.” *Cottonwood Christian Ctr. v. Cypress Redevelopment Agency*, 218 F. Supp. 2d 1203, 1227 (C.D. Cal. 2002) (quoting *Hernandez v. Commissioner*, 490 U.S. 680, 699 (1989)).



Here, the Church is unable to fulfill its religious mission in its current building, which is oversized, dark, and invites illegal behavior. Walls of concrete block and large stucco columns create dark corners that foster unsafe conditions. The front entrance of the building is inactive except when there are church services or meetings. There is frequent urination on and around the church, and people often have to step over feces to enter the building. The Church property is also a site for illegal drug activity and violence. Such conditions are not conducive to welcoming individuals seeking comfort and healing into the Church, which is a crucial component of the Church's religious mission.

Further, the monumental scale and solid concrete block exterior walls of the current building give an impression of coldness and exclusion, which is the antitheses of the Church's religious need to welcome those who seek peace and comfort. The current structure also includes barriers to mobility and access. The steps up to sanctuary are difficult for the elderly and individuals with disabilities, and there is no handicapped access for Sunday school students or teachers. These conditions, along with the need to install a chain link fence in front of the Church's portico, gravely impede the Church's mission of providing a welcoming and healing refuge. The current building cannot be improved to meet the Church's needs, and a new building is required for the Church to carry out its religious mission.

Of great religious significance to the Church, the current structure cannot accommodate a Christian Science Reading Room. A Reading Room is an integral part of this denomination and mandated by the Church's bylaws that state that "[e]ach church of the Christian Science denomination shall have a Reading Room." A Reading Room, which is open to the public daily throughout the week, is a neighborhood sanctuary providing spiritual support and a safe haven where any individual can find hope, comfort, and healing. As Scripture says: "Human beings cannot live on bread alone, but need every word that God speaks." Matthew 4:4. For a Christian Science church, a Reading Room provides spiritual food to the community and offers healing and restoration. The Church cannot fulfill its religious mission without a Reading Room.

The Church seeks to rebuild its house of worship in a way that will enable it to fulfill its religious mission.<sup>2</sup> The proposed church will have a Christian Science Reading Room which will serve as a daily active presence in the neighborhood. The design will be welcoming, inviting, light-filled and human-scaled to reflect the Church's spiritual mission of creating an atmosphere of light and love while restoring safety and dignity to the neighborhood. The 176 new housing units included in the proposed development will provide much needed animation and a constant flow of people to the area which will end the use of the property for urination, defecation, drug use and violence.

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<sup>2</sup> The instant appeal is thus distinguishable from the situation presented in *California-Nevada Annual Conference of the Methodist Church v. City & Cty. of San Francisco*, 74 F. Supp. 3d 1144, 1156 (N.D. Cal. 2014), where the court found no substantial burden where a religious organization sought to sell its property to a developer for the construction of condominiums, finding such conduct to be commercial, rather than religious. Unlike the instant case, the organization in *California-Nevada Annual Conference* did not allege that it was seeking to build a house of worship necessary for its religious exercise.

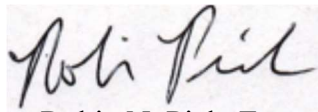


If the Board grants Heritage's appeal and requires the Church to pay \$1.5 million, such action by the Board would impose a substantial burden on the Church's religious exercise. Such an excessive and unwarranted demand is not justified by any compelling government interest. 42 U.S.C. § 2000cc(a). Certainly, it is not the "least restrictive means" of achieving any governmental interest. *See id.*; *Cottonwood Christian Ctr.*, 218 F. Supp. 2d at 1229 ("Even if Defendants had compelling reasons to burden Cottonwood's religious exercise, they must do so in the least restrictive means. Far from doing that, the City has done the equivalent of using a sledgehammer to kill an ant.").

Additionally, we are unaware of the City imposing similar conditions on any non-religious institutional or assembly uses. To the extent that the Board imposes such conditions on the Church, such differential treatment vis-a-vis other religious or nonreligious entities would also give rise to claims under Sections 2000cc(b)(1) and 2000cc(b)(2) of RLUIPA.

If the City and Board were not previously aware of these legal requirements, it is now placed on notice that its actions are subject to them. As the court in *Third Church of Christ, Scientist*, noted: "I am troubled to hear that the D.C. government declines even to entertain the religious freedom claims of the plaintiffs here, but the invitation to take that to a court of their choice probably will serve just as well." Transcript, *supra*, at 50-51. We are hopeful that such action will not be necessary here. However, if such condition is imposed, it is this Firm's opinion that it is unlikely that the Board would prevail in defending such action.

Yours truly,

A handwritten signature in black ink, appearing to read "Robin N. Pick". The signature is written in a cursive, flowing style.

Robin N. Pick, Esq.

cc: Mike Buhler, San Francisco Heritage  
Fifth Church of Christ, Scientist



## ***DRAFT MEMORANDUM***

To: Tyler Evje, Thompson | Dorfman Partners, LLC

From: James Musbach, Ashleigh Kanat, and Michael Nimon

Subject: 450 O'Farrell Street Development Feasibility Review and Evaluation; EPS #161164

Date: November 13, 2017

*The Economics of Land Use*



At the request of 450 O'Farrell Partners, LLC, the Project Sponsor of 450 O'Farrell Street in San Francisco (the Project), EPS prepared development pro formas for the proposed project and two alternatives considered in the planning documents as part of the application process. This analysis uses static pro forma financial models reflective of vertical development costs and revenue estimates specific to each of the alternatives allowing a comparison of developer returns. The development programs considered in this analysis are described below and are summarized in **Table 1** with design schemes included in the **Appendix**.

- A "Full Preservation" alternative resulting in 151,200 square feet of gross building area, including 97 residential rental units, 800 square feet of restaurant/retail space, and 10,666 square feet of new church space.
- A "Partial Preservation" alternative resulting in 201,200 square feet of gross building area, including 162 residential rental units, 4,600 square feet of restaurant/retail space, and 10,207 square feet of new church space.
- The "Proposed Project" consists of 237,810 square feet of gross building area and includes 176 rental residential units and 6,200 square feet of restaurant/retail. This alternative includes 13,595 square feet of new church space.

EPS prepared a development pro forma model for the Proposed Project. The Project Sponsor provided EPS with baseline data, such as rents, construction costs, and operating cost assumptions, which EPS reviewed and revised as appropriate. The financial analysis provides an independent assessment of the financial returns for each of the alternatives. The review relies upon industry standards, EPS's experience with similar projects, and market conditions and trends in San Francisco and the Bay Area.

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EPS has reviewed the key market assumptions for reasonableness, but has not conducted a detailed market analysis. Actual financial outcomes may differ from the pro forma and EPS findings to the extent that future economic cycles, market, and development trends differ from current conditions. The analysis is in 2017 dollars.

## Summary of Findings

Financial results are shown in **Table 2** with the findings described below. Detailed pro formas for each alternative are shown in **Tables 3** through **5**.

- 1. The Full Preservation and Partial Preservation Project alternatives generate insufficient returns to the Developer.** These alternatives generate a yield of 2.9 percent and 3.9 percent, respectively. These returns are below the feasibility threshold range of 5.5 percent to 6.5 percent for projects of comparable development risk and complexity. This return range is based on capitalization rate data adjusted for development risk and location as well as EPS experience with comparable projects.<sup>1</sup>
- 2. The additional of square footage reflected in the Proposed Project alternative improves development feasibility.** The resulting yield of 4.5 percent still falls slightly below the typical feasibility range. While the additional space increases total building development costs, the associated revenues offset the cost increase and improve the relative performance of the Proposed Project. The Developer has indicated willingness to accept a 4.5 percent return.

## Project Description

The Project is bounded by O'Farrell Street, Geary Boulevard, Taylor Street, and Jones Street in San Francisco's Downtown/Civic Center neighborhood. The site currently houses a three-story 26,904-square foot church, the Fifth Church of Christ Scientist. Other uses include a 4,415-square foot retail space, a 1,012-square foot restaurant, and a residential building at 532 Jones Street. The buildings comprising the Project are designated as contributing resources to the Uptown Tenderloin Historic District, which is listed on the National Register of Historic Places (NRHP).

The proposed Project envisions partial demolition of the existing Fifth Church of Christ Scientist building, and the full demolition of the vacant retail building along O'Farrell Street and the restaurant building along Jones Street. The Project provides a total of 237,810 gross square feet including 187,640 square feet of residential uses, 6,200 square feet of restaurant/retail space, 13,595 square feet for the church, and 8,398 square feet of open space. The new building would be 13-stories (130 feet) with 176 dwelling units, restaurant/retail space, and a replacement church incorporated into the ground level. Twenty-eight units would be Below Market Rate (BMR) with five of these replacing rent controlled units.<sup>2</sup> The parking garage will provide 41 below grade spaces with additional bicycle parking.

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<sup>1</sup> IRR Monitor Viewpoint mid-2017 data for the San Francisco market.

<sup>2</sup> All alternatives assume 5 replacement units and 13.5 percent BMR units provided onsite, which is the Project's current affordability requirement reflective of the recent changes to San Francisco's inclusionary housing program.



## Review of Key Assumptions and Methodology

### Revenues

This analysis assumes average market rate rents of about \$4,400 per unit per month across each of the alternatives. This estimate is based on a market report prepared for the proposed Project by the Concord Group in November 2016. Overall, the market-rate rents fall within a comparable rent range relative to other rental projects in San Francisco based on a review of recent rents reported by Trulia.com. This analysis does not vary the market rate rent assumptions by alternative; however, alternatives with lower density will likely achieve lower rents due to the lack of view premiums, which would further compress yields in these alternatives. Average per-unit monthly rents for affordable units are estimated to range from \$660 to \$1,478 per unit across the alternatives, depending on each alternative's unit size distribution. The BMR units are targeted to be affordable to households earning up to 55 percent of the area median income (AMI). Residential revenue also assumes 7 percent of rental income in other revenue consisting of storage fees, RUBs income, and other revenue.

For the commercial space, this analysis assumes rents of \$60 per square foot per year for retail on a triple-net basis (NNN). These rents are within the range of comparable retail projects in the market area. This analysis also assumes parking revenue of \$325 per space per month. Lastly, this analysis assumes reuse of the existing church space, identified as 'assembly' land use in the Environmental Impact Report for the Project. Based on review of similar facility sales in San Francisco, this analysis assumes a value of about \$240 per square foot across all scenarios.<sup>3</sup>

### Vacancy and Operating Expenses

For the residential component, this analysis reflects a vacancy (or other loss) rate of 5.0 percent. This is a typical level of stabilized vacancy in strong residential markets, such as San Francisco. For the commercial components, a 5.0 percent vacancy/loss factor is applied to the retail space.

The analysis assumes that annual operating expenses will be \$5,000 per unit. These expenses reflect a blend of market rate and affordable units and typically include property management, administration, maintenance, utilities, insurance, and taxes. For affordable units, management and administration expenses also include services required for monitoring, compliance and other costs associated with fulfilling the affordability requirements. EPS assumes additional property tax expenses based on the development value of the Project net of the share attributable to the church assuming a property tax rate of 1.23 percent. A residential capital reserve of 2.0 percent of gross revenue is also assumed.

For the retail components, operating expenses are assumed to be approximately \$18 per square foot and 90 percent of these expenses are assumed to be recoverable from the tenant, consistent with a triple-net lease structure.

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<sup>3</sup> Based on sales comparables reported by Costar for properties with lodging/meeting halls or religious facility uses sold between 2014 and 2017. The resulting 12 transactions have sale prices ranging from \$83 to \$419 per square foot. This value equates to the net rental rate of \$14.40 per square foot assuming a capitalization rate of 6%.



## Development Costs

The cost for new construction generally has been increasing over the past several years due to improvements in the economy, resurgence of new development activity, and the associated growth in demand for construction services and materials. The analysis assumes direct construction cost ranges between approximately \$400 and \$500 per square foot, depending on the alternative and reflective of the economies of scale associated with the larger building. The estimates are based on the February 2017 bid provided by the Project Sponsor, as shown in **Table 7**.

Development costs also include site acquisition, indirect costs, project contingency, and financing. These costs do not vary significantly between the alternatives evaluated in this analysis. Site acquisition is assumed at \$8.7 million for all alternatives. Indirect costs include architecture and engineering, legal and other professional services, development impact fees, other permits and fees, marketing, leasing, and retail leasing commissions, general and administrative, developer fees, and taxes during development.

Development impact fees are estimated for each alternative based on the City's 2017 fee schedule, as shown in **Table 8**. They consist of the transit sustainability, bike parking in lieu, school impact, child care, utilities connection, and street trees in lieu fees. A soft cost contingency of 5.0 percent of other indirect costs is also assumed. Lastly, this analysis estimates a financing cost based on a 65 percent loan to cost ratio with a 5 percent annual interest rate, 60 percent average outstanding balance, and a 2-year construction duration. Total indirect costs comprise approximately 27 to 28 percent of the direct costs across all alternatives and fall within a typical range.

## Financial Returns

Expected returns on development investment vary based on a range of factors such as risk, capital and real estate market conditions, building uses, and other trends. All evaluated alternatives generate yields ranging between 2.9 and 4.5 percent. These yields are based on annual net operating income as a share of total cost. The Proposed Project generates the highest return whereas the Full Preservation alternative generates the lowest return.

Projects of comparable development risk and complexity typically require a return threshold ranging between 5.5 percent and 6.5 percent depending on location, complexity, construction type, and other risk factors. This range is based on the capitalization rate data reported for a blend of urban multifamily and commercial uses in San Francisco as well as EPS's experience with comparable projects.

Despite the yield for the proposed project falling below the typical return threshold, the Developer expressed willingness to proceed with the Project. This financial risk and reduced return may be taken for a number of reasons including strong market fundamentals and tenant prospects, anticipation of future improvements in market conditions, expected rates of return lower than assumed in this analysis, access to low-cost funding, or long-term investment strategy, among others.



**Table 1**  
**Summary of Development Alternatives**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

<b>Item</b>	<b>Full Preservation Alternative</b>	<b>Partial Preservation Alternative</b>	<b>Proposed Project</b>
Gross Building Square Feet (1)	151,200	201,200	237,810
Residential			
Net Square Feet	87,595	127,110	143,380
Units	97	162	176
Market Rate	80	136	148
BMR (2)	17	26	28
Residential Unit Count			
Studio	14	21	22
1 BR	51	87	95
2 BR	30	50	55
3 BR	2	4	4
Restaurant/Retail			
Gross Square Feet	800	4,638	6,200
Net Square Feet      90%	720	4,174	5,580
Church/Assembly Space			
Gross Square Feet (preserved)	17,800	12,960	0
Gross Square Feet (new)	10,666	10,207	13,595
Below-Grade Parking Spaces	28	39	41
Courtyard Open Space	2,674	2,950	8,110

(1) Includes residential lobby and leasing office.

(2) Each alternative preserves 5 "restricted" studio units with the remainder based on a 13.5% BMR ratio requirement. [BMRs = (total units - 5) \* 13.5% + 5 (restricted BMRs)]



**Table 2**  
**Summary of Feasibility Results**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

<b>Item</b>	<b>Full Preservation Alternative</b>	<b>Partial Preservation Alternative</b>	<b>Proposed Project</b>
Net Operating Income (NOI)	\$3,108,000	\$5,608,000	\$6,228,000
Total Development Cost	\$108,157,000	\$143,210,000	\$137,463,000
Yield (1)	2.9%	3.9%	4.5%
Funding Gap (2)	(\$51,648,000)	(\$41,246,000)	(\$24,227,000)

(1) A measure of return defined as NOI divided by total development cost.

(2) A subsidy needed to bridge the Project's cost and the resulting finished value.



**Table 3**  
**Full Preservation Pro Forma**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

Item	Assumption	Total (Rounded)
<b>DEVELOPMENT PROGRAM</b>		
Gross Building Square Feet		151,200
Residential		
Gross Square Feet		87,595
Units		97
Market Rate		80
BMR		17
Retail/Restaurant		
Gross Square Feet		800
Net Square Feet (1)		720
Church Square Feet		10,666
Parking Spaces		28
<b>OPERATING REVENUE</b>		
Market Rate Residential Lease Revenue (2)	\$4,400 per month	\$4,224,000
Below Market Rate Residential Lease Revenue (3)	\$1,080 per month	\$220,000
Other Income (4)	7.0%	\$311,000
(less) Operating Expenses (5)	\$5,000 per unit/year	(\$485,000)
(less) Capital Reserve	2.0%	(\$89,000)
(less) Vacancy/Credit Loss	5.0%	(\$222,000)
Residential NOI		\$3,959,000
Residential Parking Revenue (6)	\$325 per space/month	\$109,000
(less) Operating Expenses	20%	(\$22,000)
Parking NOI		\$87,000
<b>Subtotal, Residential and Parking NOI (before property taxes)</b>		<b>\$4,046,000</b>
<b>Subtotal, Residential and Parking NOI (after property taxes) (7)</b>		<b>\$2,817,000</b>
Retail Lease Revenue (NNN) (8)	\$60.00 /sq. ft./year	\$43,000
(less) Vacancy/Credit Loss	5.0%	(\$2,000)
(plus) Recovered Expenses (9)	\$16.20 /sq. ft./year	\$12,000
(less) Operating Expenses (10)	\$8.00 /sq. ft./year	(\$6,000)
(less) Property Taxes (10)	\$10.00 /sq. ft./year	(\$7,000)
<b>Subtotal, Retail NOI (after property taxes)</b>		<b>\$40,000</b>
<b>Assembly Space NOI (11)</b>		<b>\$251,000</b>
<b>Total NOI (after property taxes)</b>		<b>\$3,108,000</b>
<b>REVERSION VALUE (12)</b>		
Residential and Parking	4.0% cap rate	\$69,026,000
Retail	6.0% cap rate	\$649,000
Assembly Space (11)	6.0% cap rate	\$4,187,000
<b>Total Revenues</b>		<b>\$73,862,000</b>
<b>DEVELOPMENT COSTS</b>		
<b>Site Acquisition (13)</b>		<b>\$8,670,000</b>
<b>Direct Construction Costs</b>		
Building Construction Cost (13)	\$492 per gross sq.ft.	\$74,338,000
Tenant Improvements (Retail)	\$75 per net retail sq.ft.	\$54,000
Hard Cost Contingency	5.0% of building and TI cost	\$3,720,000
Subtotal, Direct Construction Costs		\$78,112,000
<b>Indirect Costs</b>		
Architectural & Engineering	4.0% of direct construction cost	\$3,124,000
Legal and Other Professional Services	3.0% of direct construction cost	\$2,343,000
Development Impact Fees	see Table 8	\$1,180,000
Other Permits and Fees	3.0% of direct construction cost	\$2,343,000
Marketing, Leasing, and Retail Commissions	1.0% of direct construction cost	\$781,000
G&A	2.0% of direct construction cost	\$1,562,000
Developer Fees	6.0% of direct construction cost	\$4,687,000
Taxes During Development	1.0% of direct construction cost	\$781,000
Soft Cost Contingency	5.0% of other soft cost	\$840,000
Financing (14)		\$3,734,000
Subtotal, Indirect Costs		\$21,375,000
Indirect Costs as % of Direct Costs		27%
<b>Total Development Costs</b>		<b>\$108,157,000</b>
Yield (15)		<b>2.9%</b>

(1) A 90% efficiency factor is applied to the gross square footage.

(2) Applies to net square footage; based on recommendations prepared by The Concord Group and Trulia, as of November 2016.

(3) Applies to net square footage; based on data posted by the San Francisco Mayor's Office of Housing and Community Development for 55% of AMI.

(4) Includes storage fees, RUBs income, and other revenue.

(5) Reflects typical apartment operating expenses in the Bay Area net of property taxes, based on EPS's experience with similar projects.

(6) Monthly revenue per space provided by Project Sponsor. Assumes 100% occupancy.

(7) As a tax-exempt institution, the church will not pay property taxes. The property tax calculation discounts the taxable basis accordingly.

(8) Retail NNN lease assumption based on CoStar data.

(9) Assumes retail tenants reimburse approximately 90% of Operating Expenses and Property Taxes.

(10) Operating Expenses and Property Taxes combined represent 30% of revenues.

(11) Applies to the existing church space and assumes a net rent of \$14.40 per square foot or a value of \$240 per square foot based on comparable sales in San Francisco.

(12) Assumes a 2% cost of sale.

(13) Provided by the Project Sponsor.

(14) Assumes 65% LTC ratio with a 5% annual interest rate, 60% average balance outstanding and 2 year construction period.

(15) A measure of unleveraged return calculated as total NOI divided by total development costs.



**Table 4**  
**Partial Preservation Pro Forma**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

Item	Assumption	Total (Rounded)
<b>DEVELOPMENT PROGRAM</b>		
Gross Building Square Feet		201,200
Residential		
Gross Square Feet		127,110
Units		162
Market Rate		136
BMR		26
Retail/Restaurant		
Gross Square Feet		4,638
Net Square Feet (1)		4,174
Church Square Feet		10,207
Parking Spaces		39
<b>OPERATING REVENUE</b>		
Market Rate Residential Lease Revenue (2)	\$4,410 per month	\$7,197,000
Below Market Rate Residential Lease Revenue (3)	\$1,140 per month	\$356,000
Other Income (4)	7.0%	\$529,000
(less) Operating Expenses (5)	\$5,000 per unit/year	(\$810,000)
(less) Capital Reserve	2.0%	(\$151,000)
(less) Vacancy/Credit Loss	5.0%	<u>(\$378,000)</u>
Residential NOI		\$6,743,000
Residential Parking Revenue (6)	\$325 per space/month	\$152,000
(less) Operating Expenses	20%	<u>(\$30,000)</u>
Parking NOI		\$122,000
<b>Subtotal, Residential and Parking NOI (before property taxes)</b>		<b>\$6,865,000</b>
<b>Subtotal, Residential and Parking NOI (after property taxes) (7)</b>		<b>\$5,234,000</b>
Retail Lease Revenue (NNN) (8)	\$60.00 /sq. ft./year	\$250,000
(less) Vacancy/Credit Loss	5.0%	(\$13,000)
(plus) Recovered Expenses (9)	\$16.20 /sq. ft./year	\$68,000
(less) Operating Expenses (10)	\$8.00 /sq. ft./year	(\$33,000)
(less) Property Taxes (10)	\$10.00 /sq. ft./year	<u>(\$42,000)</u>
<b>Subtotal, Retail NOI (after property taxes)</b>		<b>\$230,000</b>
<b>Assembly Space NOI (11)</b>		<b>\$144,000</b>
<b>Total NOI (after property taxes)</b>		<b>\$5,608,000</b>
<b>REVERSION VALUE (12)</b>		
Residential and Parking	4.0% cap rate	\$128,235,000
Retail	6.0% cap rate	\$3,763,000
Assembly Space (11)	6.0% cap rate	<u>\$2,401,000</u>
<b>Total Revenues</b>		<b>\$134,399,000</b>
<b>DEVELOPMENT COSTS</b>		
<b>Site Acquisition (13)</b>		<b>\$8,670,000</b>
<b>Direct Construction Costs</b>		
Building Construction Cost (13)	\$498 per gross sq.ft.	\$100,176,000
Tenant Improvements (Retail)	\$75 per net retail sq.ft.	\$313,000
Hard Cost Contingency	5.0% of building and TI cost	<u>\$5,024,000</u>
Subtotal, Direct Construction Costs		\$105,513,000
<b>Indirect Costs</b>		
Architectural & Engineering	4.0% of direct construction cost	\$4,221,000
Legal and Other Professional Services	3.0% of direct construction cost	\$3,165,000
Development Impact Fees	see Table 8	\$1,733,000
Other Permits and Fees	3.0% of direct construction cost	\$3,165,000
Marketing, Leasing, and Retail Commissions	1.0% of direct construction cost	\$1,055,000
G&A	2.0% of direct construction cost	\$2,110,000
Developer Fees	6.0% of direct construction cost	\$6,331,000
Taxes During Development	1.0% of direct construction cost	\$1,055,000
Soft Cost Contingency	5.0% of other soft cost	\$1,142,000
Financing (14)		<u>\$5,050,000</u>
Subtotal, Indirect Costs		\$29,027,000
Indirect Costs as % of Direct Costs		28%
<b>Total Development Costs</b>		<b>\$143,210,000</b>
Yield (15)		<b>3.9%</b>

(1) A 90% efficiency factor is applied to the gross square footage.

(2) Applies to net square footage; based on recommendations prepared by The Concord Group and Trulia, as of November 2016.

(3) Applies to net square footage; based on data posted by the San Francisco Mayor's Office of Housing and Community Development for 55% of AMI.

(4) Includes storage fees, RUBs income, and other revenue.

(5) Reflects typical apartment operating expenses in the Bay Area net of property taxes, based on EPS's experience with similar projects.

(6) Monthly revenue per space provided by Project Sponsor. Assumes 100% occupancy.

(7) As a tax-exempt institution, the church will not pay property taxes. The property tax calculation discounts the taxable basis accordingly.

(8) Retail NNN lease assumption based on CoStar data.

(9) Assumes retail tenants reimburse approximately 90% of Operating Expenses and Property Taxes.

(10) Operating Expenses and Property Taxes combined represent 30% of revenues.

(11) Applies to the existing church space and assumes a net rent of \$14.40 per square foot or a value of \$240 per square foot based on comparable sales in San Francisco.

(12) Assumes a 2% cost of sale.

(13) Provided by the Project Sponsor.

(14) Assumes 65% LTC ratio with a 5% annual interest rate, 60% average balance outstanding and 2 year construction period.

(15) A measure of unleveraged return calculated as total NOI divided by total development costs.



**Table 5**  
**Proposed Project Pro Forma**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

Item	Assumption	Total (Rounded)
<b>DEVELOPMENT PROGRAM</b>		
Gross Building Square Feet		237,810
Residential		
Gross Square Feet		143,380
Units		176
Market Rate		148
BMR		28
Retail/Restaurant		
Gross Square Feet		6,200
Net Square Feet (1)		5,580
Church Square Feet		13,595
Parking Spaces		41
<b>OPERATING REVENUE</b>		
Market Rate Residential Lease Revenue (2)	\$4,410 per month	\$7,828,000
Below Market Rate Residential Lease Revenue (3)	\$1,150 per month	\$384,000
Other Income (4)	7.0%	\$575,000
(less) Operating Expenses (5)	\$5,000 per unit/year	(\$880,000)
(less) Capital Reserve	2.0%	(\$164,000)
(less) Vacancy/Credit Loss	5.0%	(\$411,000)
Residential NOI		\$7,332,000
Residential Parking Revenue (6)	\$325 per space/month	\$160,000
(less) Operating Expenses	20%	(\$32,000)
Parking NOI		\$128,000
<b>Subtotal, Residential and Parking NOI (before property taxes)</b>		<b>\$7,460,000</b>
<b>Subtotal, Residential and Parking NOI (after property taxes) (7)</b>		<b>\$5,921,000</b>
Retail Lease Revenue (NNN) (8)	\$60.00 /sq. ft./year	\$335,000
(less) Vacancy/Credit Loss	5.0%	(\$17,000)
(less) Operating Expenses (9)	\$8.00 /sq. ft./year	(\$45,000)
(less) Property Taxes (9)	\$10.00 /sq. ft./year	(\$56,000)
(plus) Recovered Expenses (10)	\$16.20 /sq. ft./year	\$90,000
<b>Subtotal, Retail NOI (after property taxes)</b>		<b>\$307,000</b>
<b>Total NOI (after property taxes)</b>		<b>\$6,228,000</b>
<b>REVERSION VALUE (11)</b>		
Residential and Parking	4.0% cap rate	\$145,058,000
Retail	6.0% cap rate	\$3,554,000
<b>Total Revenues</b>		<b>\$148,612,000</b>
<b>DEVELOPMENT COSTS</b>		
<b>Site Acquisition (12)</b>		<b>\$8,670,000</b>
<b>Direct Construction Costs</b>		
Building Construction Cost (12)	\$402 per gross sq.ft.	\$95,504,000
Tenant Improvements (Retail)	\$75 per net retail sq.ft.	\$419,000
Hard Cost Contingency	5.0% of building and TI cost	\$4,796,000
Subtotal, Direct Construction Costs		\$100,719,000
<b>Indirect Costs</b>		
Architectural & Engineering	4.0% of direct construction cost	\$4,029,000
Legal and Other Professional Services	3.0% of direct construction cost	\$3,022,000
Development Impact Fees	see Table 8	\$1,989,000
Other Permits and Fees	3.0% of direct construction cost	\$3,022,000
Marketing, Leasing, and Retail Commissions	1.0% of direct construction cost	\$1,007,000
G&A	2.0% of direct construction cost	\$2,014,000
Developer Fees	6.0% of direct construction cost	\$6,043,000
Taxes During Development	1.0% of direct construction cost	\$1,007,000
Soft Cost Contingency	5.0% of other soft cost	\$1,107,000
Financing (13)		\$4,834,000
Subtotal, Indirect Costs		\$28,074,000
Indirect Costs as % of Direct Costs		28%
<b>Total Development Costs</b>		<b>\$137,463,000</b>
<b>Yield (14)</b>		<b>4.5%</b>

- (1) A 90% efficiency factor is applied to the gross square footage.  
(2) Applies to net square footage; based on recommendations prepared by The Concord Group and Trulia, as of November 2016.  
(3) Applies to net square footage; based on data posted by the San Francisco Mayor's Office of Housing and Community Development for 55% of AMI.  
(4) Includes storage fees, RUBs income, and other revenue.  
(5) Reflects typical apartment operating expenses in the Bay Area net of property taxes, based on EPS's experience with similar projects.  
(6) Monthly revenue per space provided by Project Sponsor. Assumes 100% occupancy.  
(7) As a tax-exempt institution, the church will not pay property taxes. The property tax calculation discounts the taxable basis accordingly.  
(8) Retail NNN lease assumption based on CoStar data.  
(9) Operating Expenses and Property Taxes combined represent 30% of revenues.  
(10) Assumes retail tenants reimburse approximately 90% of Operating Expenses and Property Taxes.  
(11) Assumes a 2% cost of sale.  
(12) Provided by the Project Sponsor.  
(13) Assumes 65% LTC ratio with a 5% annual interest rate, 60% average balance outstanding and 2 year construction period.  
(14) A measure of unleveraged return calculated as total NOI divided by total development costs.



**Table 6**  
**Summary of Unit Distribution and Rents by Alternative**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

Type of Unit	Monthly Rent (1)	Full Preservation Alternative		Partial Preservation Alternative		Proposed Project	
		Units	Share of Total	Units	Share of Total	Units	Share of Total
Market Rate							
Studio	\$2,808	8	8.2%	14	8.6%	15	8.4%
1 BR	\$3,888	44	45.4%	75	46.3%	82	46.7%
2 BR	\$5,616	27	27.8%	44	27.2%	48	27.0%
3 BR	\$7,128	<u>1</u>	<u>1.0%</u>	<u>3</u>	<u>1.9%</u>	<u>3</u>	<u>2.0%</u>
Subtotal, Market Rate		80	82.5%	136	84.0%	148	84.0%
Below Market Rate							
Studio	\$1,063	1	1.0%	2	1.2%	2	1.1%
Studio (Restricted)	\$660	5	5.2%	5	3.1%	5	2.8%
1 BR	\$1,214	7	7.2%	12	7.4%	13	7.3%
2 BR	\$1,353	3	3.1%	6	3.7%	7	4.2%
3 BR	\$1,478	<u>1</u>	<u>1.0%</u>	<u>1</u>	<u>0.6%</u>	<u>1</u>	<u>0.3%</u>
Subtotal, Below Market Rate		17	17.5%	26	16.0%	28	15.8%
Total Residential Units							
Studio		9	9.3%	16	9.9%	17	9.7%
Studio (Restricted)		5	5.2%	5	3.1%	5	2.8%
1 BR		51	52.6%	87	53.7%	95	54.0%
2 BR		30	30.9%	50	30.9%	55	31.3%
3 BR		<u>2</u>	<u>2.1%</u>	<u>4</u>	<u>2.5%</u>	<u>4</u>	<u>2.3%</u>
Total		97	100.0%	162	100.0%	176	100.0%

(1) Market rate rents are based on median rent data for San Francisco as aggregated and reported by the Concord Group and Trulia.com, as of November 2016. Below market rate rents are based on data posted by the San Francisco Mayor's Office of Housing and Community Development,

Sources: Thompson | Dorfman; Trulia.com; San Francisco Mayor's Office of Housing and Community Development, 2016 Maximum Monthly Rent by Unit Type; and Economic & Planning Systems, Inc.



**Table 7**  
**Summary of Construction Costs by Alternative**  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

Item		Full Preservation Alternative		Partial Preservation Alternative		Proposed Project (1)
Direct Costs						
Restoration and Renovation		\$6,548,842		\$4,497,149		\$1,967,530
Residential		\$43,494,226		\$63,156,114		\$67,276,094
Other Uses (2)		\$6,829,529		\$11,153,537		\$7,348,559
Site Work		<u>\$3,186,426</u>		<u>\$3,248,526</u>		<u>\$2,720,076</u>
Subtotal		\$60,059,023		\$82,055,326		\$79,312,259
Contractor Contingency	4.5%	\$2,693,047	3.9%	\$3,190,721	3.3%	\$2,619,684
Construction Management Fee	4.8%	\$2,859,154	4.7%	\$3,852,922	4.6%	\$3,673,228
Other (3)	14.5%	<u>\$8,726,791</u>	13.5%	<u>\$11,077,014</u>	12.5%	<u>\$9,898,766</u>
Subtotal		\$14,278,992		\$18,120,657		\$16,191,678
<b>Total Construction Cost</b>		<b>\$74,338,015</b>		<b>\$100,175,983</b>		<b>\$95,503,937</b>
Construction Cost per Unit		\$766,371		\$618,370		\$542,636
Construction Cost per Sq.Ft.		\$492		\$498		\$402

(1) Construction cost estimates provided by the Project applicant based on a construction bid dated 02.14.17.

(2) Includes church, retail, and garage uses.

(3) Includes general requirements, general conditions, job equipment, GRT, insurance, and subguard.



**Table 8**  
**Development Impact Fees by Alternative\***  
**450 O'Farrell Street Feasibility; EPS #161164**

**DRAFT**

<b>Item</b>	<b>Full Preservation Alternative</b>	<b>Partial Preservation Alternative</b>	<b>Proposed Project</b>
Transportation Sustainability Fee (Resi)	\$461,663	\$705,450	\$808,647
Transportation Sustainability Fee (Retail)	\$15,152	\$87,844	\$116,576
Bike Parking In-lieu Fee	\$2,246	\$3,750	\$4,074
School Impact Fee (Retail)	\$310	\$1,800	\$2,388
Childcare Impact Fee - Resi	\$211,617	\$307,607	\$373,605
Childcare Impact Fee - Retail	\$11,075	\$11,075	\$11,075
Water Capacity Charge	\$35,213	\$35,213	\$35,213
Wastewater Capacity Charge	\$119,811	\$119,811	\$119,811
Contractor Connection Fee	\$120	\$120	\$120
Meter Rental Deposit	\$8,580	\$8,580	\$8,580
Street Trees In-Lieu Fee	<u>\$9,530</u>	<u>\$9,530</u>	<u>\$9,530</u>
<b>Total Fees</b>	<b>\$1,180,147</b>	<b>\$1,733,122</b>	<b>\$1,989,451</b>

\*Note: fee estimates are based on the 2017 San Francisco Citywide Development Impact Fee Register published by the San Francisco Planning Department.






## APPENDIX A





**Table S.3: Comparison of Significant Impacts of the Proposed Project to Impacts of the Alternatives – for DEIR**

	Proposed Project	No Project Alternative	Full Preservation Alternative	Partial Preservation Alternative
		[assumes no change to the site]		

Legend: NI = No Impact; LS = Less than Significant; S = Significant; SU = Significant and unavoidable; SUM = Significant and unavoidable impact with mitigation; NA = Not Applicable

Description	The 450 O'Farrell Street church building would be retained as a public space, with a play area, café, and other community uses.	No changes would be made to the existing structures at 450–474 O'Farrell Street and 532 Jones Street.	This alternative would include the rehabilitation of the church and the development of 97 residential units.	This alternative would retain and rehabilitate the front of the existing buildings located at 474 and 450 O' Farrell Street.
Height <sup>a</sup>	A single 13-story (130 foot tall, with an additional 20 feet for the elevator penthouse).	Three existing buildings with heights of 50, 30 and 30 feet.	Height of new construction at the streetwall property line 130 feet high.	Height of new construction setback (15', 20', 35') from streetwall property 130 feet high.
Number of Stories	13	3/1/1	13	13
Number of Residential Units	176	5	97	162



GSF by Use				
Residential	143,380 nsf		87,595 nsf	127,110 nsf
Retail/Restaurant	6,155 gsf	5,427 gsf	800 gsf	4,638 gsf
Leasing Office/Lobby/Amenity	2,490 gsf		4,600 gsf	4,618 gsf
Church (new)	10,570 gsf	N/A	10,666 gsf	1,726 gsf (existing) <sup>d</sup> 8,481 gsf (new)
Existing church		25,800 gsf	21,800 gsf (assembly/event)	12,960 gsf (assembly/event)
Below Grade Parking, Building Storage, Bicycle Storage, Mechanical, and Circulation Space	21,520 gsf	None	28 parking spaces in belowground parking <sup>e</sup>	39 parking spaces in belowground parking <sup>e</sup>
<b>Total GSF</b>	<b>235,605 gsf</b>	<b>31,227 gsf</b>	<b>151,236 gsf</b>	<b>201,231 gsf</b>
Common Open Space	8,110 gsf		2,674 gsf	2,950 gsf
Parking and Loading		4		
Residential Spaces <sup>b</sup>	40(2)	N/A	28(1)	39(1)
Car-share Spaces <sup>c</sup>	1	N/A	0	0
Service Vehicle Loading Spaces	0	N/A	0	0
<b>Total Parking and Loading</b>	<b>41</b>	<b>4</b>	<b>28</b>	<b>39</b>
	Yes	None	Some	Some

Summary  
Table S.3 (continued)



	Proposed Project	No Project Alternative  [assumes no change to the site]	Full Preservation Alternative	Partial Preservation Alternative

Legend: NI = No Impact; LS = Less than Significant; S = Significant; SU = Significant and unavoidable; SUM = Significant and unavoidable impact with mitigation; NA = Not Applicable

Historic Architectural Resources				
<b>Impact CR-1:</b> The proposed demolition of the existing Fifth Church of Christ, Scientist building at 450 O'Farrell Street would have a substantial adverse effect on an individual historic architectural resource.	S	NA	NA	S
<b>Impact CR-2:</b> The proposed demolition of the existing buildings on the project site and the new construction, as included under the proposed project, would not have a substantial adverse effect on a historic district.	LS	NA	LS	LS
<b>Impact CR-3:</b> Construction activities for the proposed project could result in physical damage to adjacent historic resources.	LS	NI	LS	LS
<b>Notes:</b> a The height of the proposed project is 130 feet as measured from 450 O'Farrell Street per Planning Code Sections 260(a)(1)(B) and 260(a)(1)(D). b For each 25 off-street parking spaces provided, one space must be designed and designated for persons with disabilities per San Francisco Planning Code Section 155(i). The number of ADA-accessible spaces is shown in parentheses. c One space is required per San Francisco Planning Code Section 166. d Rehabilitated portion of existing building at 474-480 O'Farrell. e Does not include gross square footage of underground parking.				

Source: Johanna Street Architect and Kwan Henmi Architects, 2017.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [Young, Victor \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Hanley Chan  
**Date:** Tuesday, November 13, 2018 5:29:00 PM

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**From:** Pasquini99 <pasquini99@comcast.net>  
**Sent:** Friday, November 09, 2018 6:04 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** re: Hanley Chan

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San Francisco Board of Supervisors  
Rules Committee – Alisa Somera  
San Francisco, California

November 9, 2018

To Whom it May Concern,

I am writing to you in support of Mr. Hanley Chan's application for appointment to the San Francisco Veterans Affairs Commission. I have known Handley for the past sixteen years. First as his instructor at City College of San Francisco and later as a personal friend.

I have always been impressed by Hanley's energy and interest in public service and his very professional attitude in getting things done.

Hanley would make an important addition to the Veterans Affairs Commission not only through his own personal experiences in the military but also due to his compassion and empathy for his fellow citizens.

Therefore, I would highly recommend without any approbation Hanley Chan's appointment to the San Francisco Veterans Affairs Commission.



Please feel free to contact me if you desire any additional information.

Sincerely,

*Phil Pasquini*

Phil Pasquini  
Emeritus Professor



**From:** [Hene Kelly](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Major, Erica \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Tang, Katy \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [Kim, Jane \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Cohen, Malia \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [MTABoard@sfmta.com](mailto:MTABoard@sfmta.com)  
**Subject:** Transit-only/red lanes File #180876.  
**Date:** Thursday, November 08, 2018 5:52:47 PM  
**Attachments:** [Geary BRT EnvironmentalImpact.docx](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor,

Attached is a letter from the California Alliance for Retired Americans(CARA) on Transit-only/red lanes File #180876.

In Solidarity,

Hene Kelly  
CARA Legislative Director  
415-533-5244





November 8, 2018

San Francisco City Hall, Room 240  
1 Dr. Carlton Goodlett Plaza  
SF, CA 94102

Dear Supervisors:

The California Alliance for Retired Americans (CARA) opposes opening transit-only lanes to private, for-profit buses such as tech shuttle buses, casino buses, tour buses, Chariots, and other vehicles that we cannot yet imagine, without any study to show such permission won't harm MUNI and without compensation to the City for the use of a scarce public resource (city streets). CARA is California's largest grassroots senior advocacy organization, representing over 1,000,000 seniors and their families through our 275 affiliated organizations. We have a very strong presence in San Francisco.

A system of comprehensive, affordable public transportation is part of our City's effort to combat [income inequality](#) and [climate change](#). Muni offers discount fares to seniors, the disabled, low-income people and youth. Federal law also requires Muni to serve all neighborhoods and demographics equitably -- unlike private services. Moreover, as of 2015 Muni used [less than two percent](#) of all the energy consumed in San Francisco for transportation, making expanded public transportation an ideal option for reducing the City's total carbon emissions.

Dedicated, transit-only lanes are a part of that system, and for years the San Francisco Municipal Transportation Agency (SFMTA) has promoted the creation of transit-only lanes as projects to improve Muni performance. In fact, the first improvement item listed as part of the [Geary Rapid Project](#) is, "Red, dedicated transit lanes to reduce unpredictable delays."

Additionally, San Francisco's population is projected to increase. Ridership on the Geary corridor alone is expected to go from the current average daily count of 54,000 to up to 99,000, according to the [Geary BRT environmental impact report](#). How will the San Francisco Municipal Transportation Agency be able to expand its fleet of public buses to meet growing demand if its public buses are competing for dedicated lane space with private, for-profit vehicles? I personally live on Geary, and I use the 38 often.

Moreover state and local law prohibit access to these lanes by private, for-profit buses. State law defines a "transit bus" as "any bus owned or operated by a publicly owned or operated transit system ..." ([CVC I.A.642](#)). It logically follows that transit-only lanes are



for transit vehicles. The Board of Supervisors has also passed an ordinance ([Section 7.2.72](#)) forbidding the operation of “a vehicle or any portion of a vehicle within ... a transit-only area.” The SFMTA Board of Directors does not have the authority to pass contradictory legislation.

**CARA calls on the Board of Supervisors to assert its power and reaffirm that transit-only lanes are for public transit only vehicles.**

Sincerely,

A handwritten signature in black ink that reads "Hene Kelly". The signature is written in a cursive style with a large, stylized "H" and "K".

Hene Kelly  
CARA Legislative Director



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Street Maintenance in SF  
**Date:** Wednesday, November 07, 2018 11:39:00 AM

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**From:** Carson Watson <cwaspire@gmail.com>  
**Sent:** Wednesday, November 07, 2018 11:37 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Street Maintenance in SF

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Whom It May Concern:

I respectfully would like to know what the Board of Supervisors is doing in order to maintain the streets of San Francisco.

I've lived in the Bay Area for more than 30 years and have never seen the streets and avenues in such a state of disrepair. One glaring example: 19<sup>th</sup> Ave., which I travel all the time, between Sonoma and the south bay where our children live. Lombard is another. It appears that nothing has been done to maintain these key avenues in at least a minimal state of service.

19<sup>th</sup> Ave. is so bad, there are potholes so big your car could require a new suspension. I'm exaggerating. I think you get the idea.

I don't believe I'm the only one questioning what's going on with the streets in the City.

Thank you,  
Carson Watson  
Sonoma CA  
415-305-5648

Sent from [Mail](#) for Windows 10



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Letter of Opposition - 1600 Jackson St., - Amazon 365  
**Date:** Tuesday, November 13, 2018 2:36:00 PM

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**From:** Vasu Narayanan <vasu@realfoodco.com>  
**Sent:** Thursday, November 08, 2018 8:04 AM  
**To:** Rahaim, John (CPC) <john.rahaim@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Foster, Nicholas (CPC) <nicholas.foster@sfgov.org>; Rich Hillis <richhillissf@gmail.com>; Richards, Dennis (CPC) <dennis.richards@sfgov.org>; planning@rodneymfong.com; christine.d.johnson@sfgov.org; Koppel, Joel (CPC) <joel.koppel@sfgov.org>; Melgar, Myrna (CPC) <myrna.melgar@sfgov.org>; Moore, Kathrin (CPC) <kathrin.moore@sfgov.org>; Secretary, Commissions (CPC) <commissions.secretary@sfgov.org>; Johnson, Milicent (CPC) <milicent.johnson@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Letter of Opposition - 1600 Jackson St., - Amazon 365

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioners and Supervisor Peskin

My name is Vasu Narayanan and I recently acquired Real Foods on Polk. I have owned and operated grocery stores in many parts of the Bay Area, over the past 20 years and have personally experienced the damaging effect of Whole Foods opening in the vicinity of my businesses. I am against the Whole Foods 365 project proposed for 1600 Jackson St. I hope the planning commission will take a leadership role in being a champion for housing and protecting small businesses and communities and allow larger companies to operate only in appropriate surroundings.

Some key points

- 1) Empty building – no dislocation of tenants – sufficient housing with bonus for 30% affordable housing and still can accommodate retail
- 2) Existing retailers in the neighborhood can continue to invest and grow and thrive and NOT become Zombie businesses causing many to lose employment (if you allow Whole Foods 365 to open here)
- 3) This location alone will have enough selling square footage to match all the 16 retail spaces on both sides of Polk St. between Vallejo and Broadway (except Walgreens), meaning Whole Foods would be effectively given enough space to cover a full two sided block to overpower and destroy small businesses in the vicinity.



4) The major supporters come from Russian Hill farther away from the location than people close by – except tenants from next door who fear losing views and wrongly think low income housing is what will come there thus affecting their real estate values.

5) There are plenty of grocery options here – only a few blocks away and also lots of delivery options. This neighborhood has not suffered from lack of grocery options.

6) Most small businesses are owner operated and single employee - hence most people are unable to attend the hearing in person. So the true opponents are substantially more than the supporters lobbied by Whole Foods.

7) At least 50 nearby businesses will be detrimentally impacted – we have already seen this at other locations where Whole Foods has opened with the city.

8) An opportunity to expand housing here will be forgone for ever if the current application goes through.

9) Developer has not responded to multiple overtures by merchants and locals who suggested a Special Utility District option and/or full size retail below new housing development.

10) Proposing 8 market rate units vs. possible 80+ units is an insult – Also, the developer's statement that housing is not viable is categorically wrong, given analyses by other developers.

11) So many local manufacturers and wholesalers have been hurt by Amazon discontinuing businesses with local players and centralizing buying nationwide. This trend will only get worse as they consolidate their ever expanding line of Amazon Go, Amazon star, Whole Foods and Whole Foods 365 and choke smaller businesses.

Please don't squander this opportunity to do the right thing. Expand housing, preserve the neighborhood character, let small business grow and thrive and everyone will be better off – including the developer.

Respectfully

Vasudev Narayanan

|



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; Somera, Alisa \(BOS\)](#)  
**Subject:** FW: FORMAL APPEAL for 2016-000378CUAVAR- 1600 Jackson St.  
**Date:** Tuesday, November 13, 2018 7:32:00 PM

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**From:** Amanda Binns <amanda.binns@gmail.com>  
**Sent:** Friday, November 09, 2018 1:00 PM  
**To:** Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** FORMAL APPEAL for 2016-000378CUAVAR- 1600 Jackson St.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

I am a concerned citizen. I am appalled that the planned Whole Foods at 1600 Jackson St. Was turned down last night and would like a formal appeal. That building is an eyesore and breeding ground for vagrancy, drug use and crime. My family and I feel unsafe. Can you please explain the process and steps that need to happen for a revote?

Regards,

**Amanda L. Binns**  
512.925.8818



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Air quality concerns for San Francisco  
**Date:** Tuesday, November 13, 2018 7:32:00 PM

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**From:** Kristin Tieche <ktieche@gmail.com>  
**Sent:** Friday, November 09, 2018 9:32 AM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>  
**Cc:** Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Air quality concerns for San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed,

I am deeply concerned with the air quality in San Francisco due to the more frequent wildfires in our state. As you likely know, wind patterns often push the smoke into the Bay Area, making our air during wildfire season extremely hazardous.

When this happened in October 2017, all of the hardware stores were sold out of N95 masks. I searched far and wide but could not find any for sale. I remember I had an old one that I used, but the disposable masks are only good for 24 hours. I was especially worried about my 85 year old neighbor, Kathleen Russell, who was frail and went outside several times a day to walk her dog and tend her garden. She did not have a mask and did not know where to get one. Finally, a friend gave me an N95 mask to give to her, but it was too late. Kathleen had been rushed to the hospital with a lung infection, and tragically never recovered.

Here we are again in November 2018 with the fire in Butte County burning and our air filled with dangerous smoke. During this era of climate change, we will return year after year during fire season to the same bad air quality conditions. Thousands of San Franciscans, especially children and senior citizens who are more vulnerable, will be unprepared for air quality emergency situations. We need to provide everyone with free N95 masks and do a massive public campaign to educate San Franciscans of the dangers of bad air quality.

I was frustrated last year when I saw seniors and children walking outside in bad air conditions without a mask, and even more frustrated when I went to hardware store after hardware store and could not find any masks.

Please help San Franciscans by 1) communicating the immediate danger of bad air quality, and 2) use some of the city budget to provide free N95 masks to all residents.



Thank you!!!  
Kristin Tieche

--

Kristin Tieche  
<http://kristintieche.com>  
producer | editor | creator



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Public Hearing  
**Date:** Tuesday, November 13, 2018 5:27:00 PM

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**From:** Sr. Josephine Ochoa FMA <jochoa@sspeterpaulsf.org>  
**Sent:** Tuesday, November 13, 2018 4:45 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Josephine Ochoa <sjoe135@icloud.com>  
**Subject:** Public Hearing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Sir:

We at Sts. Peter and Paul school and Salesian Boys and Girls Club DO NOT want a bike dock in front of our facility, as it will make an already difficult drop off, pick up, situation more dangerous to our to our families.

Thank you for your kind consideration.

Sr. Josephine Ochoa, Vice Principal of Sts. Peter and Paul School.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Public input on scope and content of environmental-impact analysis and info for proposed Balboa Reservoir Project  
**Date:** Tuesday, November 13, 2018 1:48:55 PM  
**Attachments:** [2018-007883ENV Input Community.pdf](#)

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**From:** Kirk Palmer <kirkpalmer@gmail.com>  
**Sent:** Monday, November 12, 2018 1:45 PM  
**To:** Poling, Jeanie (CPC) <jeanie.poling@sfgov.org>  
**Cc:** Rahaim, John (CPC) <john.rahaim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; board@westwoodpark.com  
**Subject:** Public input on scope and content of environmental-impact analysis and info for proposed Balboa Reservoir Project

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Ms. Poling / Planning Department (cc: Board of Supervisors, Westwood Park Assoc.),

Attached please find our input on the proposed project, and associated EIR, known by the reference Case Number of 2018-007883ENV.

Thank you for your attention & help,  
 Kirk Palmer & Miriam Vu  
 1405 Plymouth Avenue  
 San Francisco, CA 94112  
 415 452-9263.



Kirk Palmer & Miriam Vu  
1405 Plymouth Avenue  
San Francisco, CA 94112  
November 11, 2018

Ms. Jeanie Poling  
San Francisco Planning Department  
1650 Mission Street, Suite 400  
San Francisco, CA 94103

*Via electronic mail to [jeanie.poling@sfgov.org](mailto:jeanie.poling@sfgov.org)*

cc: Supervisor Norman Yee, Direct of SF Planning John Rahaim, Board of Supervisors, Westwood Park Association

Re: Case Number 2018-007883ENV (Balboa Reservoir Project) – Scope and Content of Environmental Impact Analysis

Dear Planning Department,

Thank you for taking the time and effort to conduct a comprehensive EIR of this important proposed development and for soliciting – and incorporating – input from the local community in determining what physical-environmental impacts of the project need to be considered / addressed before any final proposal may be approved. We are long-time San Franciscans and long-time (and happy) residents of the local neighborhood, having lived in Westwood Park for the last 19 years. We welcome thoughtful, productive, and appropriate development into our wonderful little corner of the city – but, understandably, are keen to ensure that new projects do not come with large negative, unintended consequences.

While the specific suggestions in this letter are strictly our own, we have talked with many of our neighbors and attended meetings that have brought out hundreds of community members to discuss the proposed development of the site. We believe that there is broad agreement among residents of Westwood Park, Westwood Highlands, Sunnyside, and Ingleside on a number of points:

- San Francisco is in need of additional housing, and some of it should be on this site;
- Especially, the city needs below-market-rate housing, and a substantial fraction of the units in any Balboa-Reservoir development should be dedicated to this purpose;
- New housing should be “transit-friendly;” *i.e.*, housing should be preferentially located near to public transit **and** public-transit infrastructure and service should be improved in order to lessen needs for car use, especially in the case of larger-scale projects.

In short, we are strongly in favor of developing the Balboa-Reservoir site to provide additional housing, with a high percentage of that being dedicated to below-market units. And, we are confident that a majority of our neighbors share this view.



That said, there are a number of specifics about the current proposal that are deeply troubling. This project could become a disaster for the area – and the city – if it is not carefully rethought and managed. While we detail below each of our precise concerns, many of them can be traced back to the high and jarringly anomalous (for this part of SF) *density* of units currently proposed for this site. By way of comparison, Westwood Park consists of approximately 650 units on ~100 acres of land, and Sunnyside has similar density. The Balboa-Reservoir property is 17 acres in total—if 1100 units were to be built on the site, this would represent a density that is ballpark **ten times greater than current housing**.

Of course, density in and of itself is not necessarily a problem, nor – specific to an EIR – is it directly a negative impact on the physical environment. However, when one considers the roads, parking, transit, architectural environment, natural lighting, and lines-of-sight/views in the existing surrounding community, it is manifest that the current proposal carries serious and insurmountable flaws. It is critical that the EIR of this proposal examine each of the following vital, and potentially disastrous, consequences in detail. Without modification/redress, no proposal should be approved.

**Traffic** – Ocean Avenue is a critical route of access for cars entering or leaving a broad swath of south-central San Francisco (West Portal, St. Francis Woods, Balboa Park, Ingleside, Westwood Park, Westwood Highlands, Sunnyside, and more). Interstate 280 has busy (already congested) entrances nearby on Ocean Avenue and at Geneva Avenue. Residents, together with students and employees of SF City College, driving to/from 280 – or simply traveling within the city via vital local corridors such as Mission Street, Geneva, Alemany Boulevard, and San Jose Avenue – face back-ups along Ocean Avenue each weekday morning and evening (and, increasingly, at other times as well). If 1100 units were added to the area, hundreds or thousands of additional vehicles would be unleashed onto already over-crowded roads. Environmental consequences would be negative and severe as pollution and greenhouse-gas emissions would spike. Of course, there would be a concomitant rise in wasted time, frustration, accidents, and violence (I have witnessed fights already on my own too narrow and overly utilized Plymouth Avenue during rush hour). Public-transportation improvements could mitigate (some) of these consequences but if, **and only if**, improved routes, vehicles, and services are actually put into place *prior* to occupancy of new construction. It is not enough to point to potential/theoretical improvement to BART and Muni and suggest they will minimize the problems. Unless, specific improvements are proposed, approved, funded, and completed, public transit will remain a woefully inadequate option in the region.

**Parking** – City College currently utilizes much of the Balboa Reservoir property for parking and, even with that, there is a substantial shortfall in CC parking capacity. Dozens, if not hundreds, of cars associated with campus visits are regularly to be found on the streets of both Sunnyside and Westwood Park (and probably further afield as well). While the proposed development would bring hundreds of additional cars to the area it would also **diminish** City-College parking stock by over 1000 spaces. The math just doesn't work. The currently proposed project would push an inordinately large number of vehicles onto narrow, congested residential streets further ensnarling traffic, polluting the area, and making life more difficult and less appealing for local residents. **The current proposal even has the audacity to incorporate fewer spaces on site than would be used by the vehicles kept by the site's residential occupants.** Even if the City-College parking problem could be magically solved, the proposed development would itself cause/exacerbate local parking difficulties...and associated environmental impacts.

**Character of the Neighborhood** – Residents of this area have a right to have new development regulated so as to be consistent/harmonious with existing structures. Neighborhoods adjacent to the



Reservoir have historic, charming, and distinctive style. Indeed, in 1995 Westwood Park became the city's first Residential Character District, providing legal protection to local architectural integrity. The 650+ arts-and-crafts-style bungalows of the neighborhood are a treasure; any building nearby must respect and cohere with this vital SF resource. Failure to ensure harmonious development would lessen the beauty, character, value, and quality of life for residents of the beloved neighborhood.

**Skylines and Views** – An ancillary benefit of the current, coherent development across this part of the city, are near-universal, spectacular views of the city and of the open sky. Almost without exception, residential and commercial structures in this section of the city are limited in height to at most a few floors. Indeed, the vast majority of homes are single-story. Residents, together with local businesses' employees and patrons, enjoy excellent natural light as well as pleasing views of the sky and horizon almost everywhere they look. To the best of our knowledge, there currently are no buildings taller than 50' within a mile or so of the Reservoir. A single three-floor apartment building at 1344 Ocean Avenue is the only long-standing structure anywhere nearby that is even more than two stories tall. Unfortunately, recent and decidedly *uncharacteristic* development in the 1200 block of Ocean has exceeded that height. Negative consequences in terms of a dark corridor of reduced light and visibility are manifest there, and while many are grateful for the market and restaurants that have opened, the quality and character of these buildings are widely disliked (or loathed).

**Quality of Construction** – The vast majority of buildings (residential and otherwise) in this part of the city are more than 50 years old. They were built to last and built (and designed) to last well. They are attractive and, with modest maintenance, have not become dilapidated—nor have they gone out of style. Sadly, similar things could not be said about much of the new construction that has been allowed in San Francisco in the last decade or two. Much of the recent construction in the city has come to look cheap, tawdry, and downright run-down after only a few years (if it did not already appear that way as new construction). Specifically, Avalon-Bay developed properties on Ocean Avenue, in China Basin, in Potrero Hill and elsewhere in SF have exhibited such rapid deterioration (in stylishness and upkeep). Buildings that *look* rundown and those that *are* rundown, and therefore require maintenance/upkeep construction work, degrade the local physical environment both by their unattractiveness and by the burden on the neighborhood of having to accommodate the impacts of maintenance construction in the area (adding to pollution, traffic, and parking problems each time some work is needed).

**Physical Attractiveness** – Avalon Bay has been selected as the developer for this project, along with BRIDGE Housing Corporation, the former for the market-rate development on site and the latter for the below-market-rate component. Frankly, this in and of itself is extremely disconcerting. Avalon Bay has been responsible for a significant fraction of the major development projects carried out in the city in the last decade or two. In daily life – and in researching the potential consequences of the Reservoir development – we have examined many of the buildings for which Avalon Bay has been responsible. They are, in general, boxy, simplistic, seemingly slap-dash in design and construction, inharmonious with their surroundings, and prone to overly rapid deterioration in appearance/upkeep. While one might be tempted to dismiss such perspective as being wholly subjective, it is interesting to note that Avalon Bay themselves agree with this appraisal. At a **public** meeting between selected developers and the residents of Westwood Park and Sunnyside (held at Archbishop Riordan High School on May 23, 2018), a resident asked whether the below-market housing planned for the Balboa Reservoir site would be attractive. The project supervisor who was there from Avalon Bay answered the question by saying: **“Honestly, BRIDGE Housing builds better looking buildings than we do at Avalon.”** In light of this chilling declaration, it is of utmost importance that the EIR for this proposal consider the physical attractiveness (and negative consequence of potentially unattractive development) among its analyses.



Once again, we wish to thank the Department for its considered and careful attention to the proposed development at Balboa Reservoir. We would love to see appropriate, attractive, high-quality residential construction on the property. Your analysis and the department/city's management of any eventual final design and construction, however, will be of vital importance to ensure that the end result is a positive benefit to the community and the city rather than a burden, eyesore, and detriment. There is political will to build needed housing in this city. That is fantastic; but, there needs to be equally strong will to regulate and manage development so that it is of the quality and attractiveness that will serve the city well for many years to come.

San Francisco is a special place; it is beautiful and a wonderful place to live. Our own corner of the city certainly meets (or exceeds) that general description. We are also a diverse neighborhood that includes people of various ethnicities, income levels, and ages. We are pleased to have a higher percentage of residents who are middle-aged to elderly than do most neighborhoods in SF. The wisdom, memory, and experience of this population are a value to us all. That said, this is a group that is less able, on average, to rely on bicycle, foot, or public transit than are the much younger people who are super-majority residents elsewhere. Please, give special consideration to the impacts of traffic, pollution, and other negative consequences of ill-conceived development on these valued community members, lest we further challenge them in their desire to continuing living in, and contributing to, San Francisco.

Thank you and best regards,

Kirk Palmer & Miriam Vu



**From:** [Allen Jones](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Cc:** [metro@sfchronicle.com](#); [newstips](#); [Ashley McBride](#); [Shaban, Bigad \(NBCUniversal\)](#); [Robert \(NBCUniversal\) Campos](#); [Fregosi, Ian \(BOS\)](#)  
**Subject:** Fwd: RE: Explaining a 2018 "Holiday Hunger Strike" of RESPECT for SF and Oakland, CA Blacks  
**Date:** Saturday, November 17, 2018 2:25:53 PM

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Attention: All Members of the San Francisco Board of Supervisors,

Directing your attention to the email below that I received from Supervisor Sandra Fewer's office concerning my correspondence with her office.

For her staff to invite me to a board meeting that will address Black city employees being treated unfairly; in no way should be viewed as addressing my SEPERATE issues of SF city Hall sanctioned racism against the Black communities of San Francisco and Oakland.

**I have full confidence that SEIU Local 1021 will state their case before the full board without my two-cents. Therefore, I will be across the street; as planned, most likely in day 6 of my "Holiday Hunger Strike."**

However, I have zero confidence that this board will take the main action needed to turn their concerns into meaningful change. I have listened to their complaints and one thing is crystal clear: Miki Callahan, director of SF Department of Human Resources has got to go. And this body will not support this as a first step of showing the Board of Supervisors mean business in fighting to end or minimize racism and bullying against Black city workers. It should be noted that her presentation at the September 19, 2018 committee hearing was criticized by all of the 3 committee members, as well as a packed audience. The full board SHOULD be aware of this issue.

During this November 27th hearing, you should acknowledge that you are aware of my hunger strike and it is a seperate issue than the one you will be discussing.

If you have no intention on addressing my issues, at least respect me enough not to act like you are doing all you can to assist the Black community by thinking by addressing SEIU 1021 you have covered all of the Black community's concerns of racism.

Allen Jones  
 jones-allen@att.net  
 (415) 756-7733

**The only thing I love more than justice is the freedom to fight for it.**  
**--Allen Jones--**



----- Original message -----

From: "Fregosi, Ian (BOS)" <ian.fregosi@sfgov.org>

Date: 11/16/18 5:28 PM (GMT-08:00)

To: Allen Jones <jones-allen@att.net>

Cc: "Fewer, Sandra (BOS)" <sandra.fewer@sfgov.org>

Subject: RE: Explaining a 2018 "Holiday Hunger Strike" of RESPECT for SF and Oakland, CA Blacks

Hi Allen,

Thank you for contacting our office and raising awareness about systemic racism in our City. You may be interested in attending the Board of Supervisors hearing on racial discrimination, particularly against African Americans, in the City & County of San Francisco. This will take place at in front of the full Board on Tuesday, November 27<sup>th</sup> at 3:00pm in the Board Chambers (Room 250). This is a follow up hearing to the one you mentioned in your medium post that was organized by SEIU 1021.

Best,

Ian Fregosi 范義仁

Legislative Aide

Office of Supervisor Sandra Lee Fewer

1 Dr. Carlton B. Goodlett Place, Room 280

San Francisco, CA 94102

415-554-7412

[Click here to receive Supervisor Fewer's email newsletter!](#)

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**From:** Allen Jones [mailto:jones-allen@att.net]

**Sent:** Sunday, November 11, 2018 3:47 PM

**To:** Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>



**Cc:** Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>

**Subject:** Explaining a 2018 “Holiday Hunger Strike” of RESPECT for SF and Oakland, CA Blacks

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This Medium post features a quote by Supervisor Sandra Fewer. I am more than happy to discuss this issue with her. I only hope she does not choose December 17, 2018 when the board goes on Christmas/holiday break.

Medium link:

<https://link.medium.com/MVnWpGsNLR>

Allen Jones

[jones-allen@att.net](mailto:jones-allen@att.net)

(415) 756-7733

**The only thing I love more than justice is the freedom to fight for it.**

**--Allen Jones--**



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; Major, Erica \(BOS\)](#)  
**Subject:** FW: SFMTA Medallion Restrictions at SFO  
**Date:** Tuesday, November 06, 2018 12:21:00 PM

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-----Original Message-----

From: Thomas Winz <winz@mindspring.com>  
Sent: Monday, November 05, 2018 9:36 AM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: SFMTA Medallion Restrictions at SFO

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board Members,

I think you are the last hope in stopping the Taxi Medallion restrictions at the Airport.

The SFMTA wants to restrict the pickup at the Airport to only a select group of Taxi Medallions ( Purchased Medallions ).

This is creating a two class Taxi driver System.

I have been driving a Taxi in San Francisco since 1981. I would be banned from picking up at the Airport but I still have to pay my Medallion fee and A card fee, while Uber and Lyft can pick up at SFO with no restrictions.

“ This is absolutely crazy “

Most Taxi drivers make below Minimum Wage . Driving an 11 or 12 hours shift they go home with \$70 or \$80.

“ This is unsustainable ”

The sad part is that nobody at the SFMTA ever drove a cab , they have no idea what it is like to drive around empty in the City for 3 or more hours.

At this point you say to yourself “ I’ll go to the Airport , at least after sitting there for 2 or 3 hours I will get a fare.

Uber and Lyft have created a Slave Driver culture which is also unsustainable .

The pie is only so big , by deregulating the transportation industry , this is what you get.

No living wage , congestion and frustration.

I urge you to stop the SFMTA from creating a two class Medallion system.

With Regards,

Thomas Winz , Medallion Holder



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; Major, Erica \(BOS\)](#)  
**Subject:** FW:  
**Date:** Tuesday, November 06, 2018 12:58:00 PM

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-----Original Message-----

From: Chris Intara <chris\_intara@hotmail.com>  
Sent: Monday, November 05, 2018 3:56 PM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject:

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear panel of the board we welcome the board decision to allow sfo only to the people who buys the madillion and we also welcome all the political activities to be stoped at the airport like distribution of the flyers and the petition taking sings.best regards from the madillion buyers alliance. From the 700 madillion buyers.

Sincerely  
Chris Intara  
#824



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors: Major, Erica \(BOS\)](#)  
**Subject:** FW: Board decision  
**Date:** Tuesday, November 06, 2018 12:55:00 PM

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-----Original Message-----

From: zaakike@gmail.com <zaakike@gmail.com>  
Sent: Monday, November 05, 2018 4:42 PM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: Board decision

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Sent from my iPhone

Dear panel of the board we welcome the board decision to allow SFO only to the people who buys the medallion and we also welcome all the political activities to be stopped at the airport like distribution of the flyers and the petition taking signatures Best regards from 700 medallion buyers alliance