**BOARD of SUPERVISORS** 



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September 26, 2018

File No. 180916

Lisa Gibson Environmental Review Officer Planning Department 1650 Mission Street, Ste. 400 San Francisco, CA 94103

Dear Ms. Gibson:

On September 18, 2018, Supervisor Peskin submitted the proposed legislation:

File No. 180916

Ordinance amending the Planning Code to change zoning controls for Non-Retail Sales and Service Uses in the C-3-R (Downtown Retail) Zoning District; amending the Planning and Administrative Codes to create the Union Square Park, Recreation, and Open Space Fund and Fee; affirming Planning Department's determination under the California Environmental Quality Act; making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1; and making findings of public necessity, convenience, and welfare pursuant to Planning Code, Section 302.

This legislation is being transmitted to you for environmental review.

Angela Calvillo, Clerk of the Board

By: Erica Major, Assistant Clerk Land Use and Transportation Committee

Attachment

c: Joy Navarrete, Environmental Planning Laura Lynch, Environmental Planning

# ORDINANCE NO.

[Planning, Administrative Codes - Zoning Controls and Fees in the C-3-R (Downtown Retail) District]
Ordinance amending the Planning Code to change zoning controls for Non-Retail Sales
and Service Uses in the C-3-R (Downtown Retail) Zoning District; amending the
Planning and Administrative Codes to create the Union Square Park, Recreation, and
Open Space Fund and Fee; affirming Planning Department's determination under the
California Environmental Quality Act; making findings of consistency with the General
Plan, and the eight priority policies of Planning Code, Section 101.1; and making
findings of public necessity, convenience, and welfare pursuant to Planning Code,
Section 302.
NOTE: Unchanged Code text and uncodified text are in plain Arial font. Additions to Codes are in <u>single-underline italics Times New Roman font</u> . Deletions to Codes are in <u>strikethrough italics Times New Roman font</u> . Board amendment additions are in <u>double-underlined Arial font</u> . Board amendment deletions are in <u>strikethrough Arial font</u> . Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.
Be it ordained by the People of the City and County of San Francisco:
Section 1. Environmental and Land Use Findings.
(a) The Planning Department has determined that the actions contemplated in this
ordinance comply with the California Environmental Quality Act (California Public Resources
Code Sections 21000 et seq.). Said determination is on file with the Clerk of the Board of
Supervisors in File No and is incorporated herein by reference. The Board
affirms this determination.
(b) On, the Planning Commission, in Resolution No,
adopted findings that the actions contemplated in this ordinance are consistent, on balance,

with the City's General Plan and eight priority policies of Planning Code Section 101.1. The
Board adopts these findings as its own. A copy of said Resolution is on file with the Clerk of
the Board of Supervisors in File No. \_\_\_\_\_\_, and is incorporated herein by reference.
(c) Pursuant to Planning Code Section 302, the Board finds that this Planning Code
amendment will serve the public necessity, convenience, and welfare for the reasons set forth
in Planning Commission Resolution No. \_\_\_\_\_, and the Board incorporates such reasons

herein by reference.

Section 2. Findings About the Need for Permanent Controls for Non-Retail Sales and Service Uses.

(a) Adopted in 1985, the Downtown Area Plan sets forth policies that guide land use decisions to create the physical form and pattern of a vibrant, compact, pedestrian-oriented, livable, and vital downtown San Francisco. The Downtown Area Plan grew out of a contemporaneous awareness of the public concern over the degree of change occurring downtown and the need to balance the often conflicting civic objectives of fostering a vital economy and retaining the urban patterns and structures which collectively form the physical essence of San Francisco.

(b) The twenty-three core objectives of the Downtown Area Plan continue to guide the evolution of one of the most successful core areas of any American city. The vitality, job and housing density, retail activity, and overall character of San Francisco's downtown area have improved dramatically since the inception of the Downtown Area Plan.

(c) Objective 3 of the Downtown Area Plan calls for the improvement of downtown San Francisco's position as the region's prime location for specialized retail trade. Policy 3.1 of the Downtown Area Plan mandates the maintenance of high quality, specialty retail shopping facilities in the retail core, and notes that the concentration of quality stores and merchandise allows the retail area to function as a regional, as well as a citywide attraction. Policy 3.1 also provides that the appeal of the downtown area is enhanced by the "sunny pedestrian environment" in and around Union Square, and directs that further development retain the area's compact and pleasant environmental setting.

(d) To enhance the viability of a vibrant retail environment, the Downtown Area Plan created the C-3-R Downtown Retail Zoning District (C-3-R District), and prioritized the concentration of retail uses within the district while recognizing that too much retail space in other scattered locations could weaken the strength of a concentrated retail district. The C-3-R District represented a retail core, and regulations were crafted to protect against retail to non-retail conversions. In spite of some decentralization and fragmentation of retail uses over the years, the retail environment of Union Square has remained strong.

(e) The C-3-R District is one of the more compact Downtown C-3 Zoning Districts and encompasses the Union Square neighborhood, with boundaries extending from Bush Street to the North, Kearny Street to the East, Mission Street to the South and Powell Street to the West. Also referred to as the Downtown Retail District, the C-3-R District is a regional center for comparison shopper retailing and direct consumer services. It covers a compact area with a distinctive urban character, consists of uses with cumulative customer attraction and compatibility, and is easily traversed by foot.

(f) The Planning Department and Planning Commission have been studying ongoing trends and changes in the retail market in San Francisco. In response to applications seeking to convert existing retail space to office use within the C-3-R District, the Planning Commission held hearings on March 16, 2017, and February 22, 2018, to discuss conversions from retail to other uses in that district.

(g) At the March 16, 2017, Planning Commission hearing, the Office of Economic and Workforce Development (OEWD) reported on the trends in the C-3-R District as

compared to local, regional, and national trends in retail (2017 OEWD Report). At that hearing, Planning Department staff outlined three potential approaches to reviewing retail-to-office conversions in the C-3-R District, which included (1) continuing to review projects seeking upper level retail-to-office conversions on a case-by-case basis; (2) adopting a policy that provides specific additional criteria that such projects must meet in order for approval; or (3) initiating changes to the Planning Code to codify the criteria that such projects must meet in order for approval. The 2017 OEWD Report is on file with the Clerk of the Board of Supervisors in Board File No. \_\_\_\_\_\_ and is incorporated by reference.

(h) Since March 16, 2017, OEWD conducted additional research and analysis related to lease rates, vacancies, and tenant space sizes specific to the C-3-R District and found, in pertinent part, that Union Square retail lease rates have surpassed Citywide lease rates, and that Union Square has higher lease rates than any part of the City in all classes of office.

(i) At the February 22, 2018, Planning Commission hearing, OEWD reported on these changes (2018 OEWD Report), and cited dramatic changes in the retail landscape over the past 40 years in San Francisco and ongoing major restructuring in the national retail industry. OEWD found that although San Francisco's retail economy has somewhat slowed, retail stores and restaurants here have largely been insulated from national trends due to San Francisco's many competitive advantages, including the City's strong local economy, significant regional and international tourism, and granular approach to zoning controls aimed at enhancing the City's existing retail corridors and zoning districts. The 2018 OEWD Report is on file with the Clerk of the Board of Supervisors in Board File No. \_\_\_\_\_\_ and is incorporated by reference.

(j) The Union Square area continues to be a world-class retail destination that draws both tourists and Bay Area residents with its combination of walkable shopping and

dining, excellent transit access, and top-tier hospitality. A 2016 study showed that Union Square merchants generate approximately 37% of San Francisco's sales tax in general consumer goods, and 15% of all City sales tax dollars.

(k) To ensure that the City does not lose the opportunity to preserve the existing character of the C-3-R District, and to continue to develop and conserve the economic vitality of the City, it is necessary to consider the effects of conversions from Retail to Non-Retail Sales and Service use in the C-3-R District.

(I) On May 22, 2018, the Board of Supervisors passed Resolution No. 153-18, an interim controls resolution. In addition to the findings required by Planning Code Section 303, Resolution No. 153-18 requires the City to make additional findings regarding the viability of Retail in the C-3-R District to approve any conditional use permit seeking to convert from a Retail Use to Non-Retail Sales and Service Use. An applicant must also provide information regarding the vacancy and rental rates for Retail and Non-Retail Sales and Services Uses, and any other relevant information regarding neighborhood development, economic or demand changes in the C-3-R District. Resolution No. 153-18 became effective on June 1, 2018, and will expire 18 months from that date, or until the Board of Supervisors adopts permanent legislation regulating conversions from Retail to Non-Retail Sales and Service Use in the C-3-R District, whichever comes first.

(m) The Board of Supervisors hereby enacts permanent controls for Non-Retail Sales and Service Use in the C-3-R District, including conversions from Retail Use.

Section 3. The Planning Code is hereby amended by revising Section 210.2, to read as follows:

SEC. 210.2. C-3 DISTRICTS: DOWNTOWN COMMERCIAL.

Downtown San Francisco, a center for City, regional, national, and international commerce, is composed of five separate districts, as follows:

**C-3-R District: Downtown Retail**. This District is a regional center for comparison shopper retailing and direct consumer services. It covers a compact area with a distinctive urban character, consists of uses with cumulative customer attraction and compatibility, and is easily traversed by foot. Like the adjacent Downtown Office District, this District is well-served by City and regional transit, with automobile parking best located at its periphery. Within the District, continuity of retail and consumer service uses is emphasized, with encouragement of pedestrian interest and amenities and minimization of conflicts between shoppers and motor vehicles. A further merging of this District with adjacent, related Districts is anticipated, partially through development of buildings which combine retailing with other functions.

Table 210.2

**ZONING CONTROL TABLE FOR C-3 DISTRICTS** 

Zoning Category	§ References	C-3-0	C-3-O(SD)	C-3-R	C-3-G	C-3-S				
NON-RESIDENTIAL STANDARDS AND USES										
* * * *										
Sales and Service Category										
* * * *										
Non-Retail Sales	§ 102	P (1)	P (1)	<u>N</u> P (2)	P (1)	P (1)				
and Service*										
Catering	§ 102	Р	Р	Р	Ρ	Р				
Design Professional	§ 102	Р	Р	<i>N</i> P (2)	Р	Р				

Laboratory	§ 102	Р	Р	Р	Р	Р
Life Science	§ 102	Р	Р	Р	Р	Р
Storage, Commercial	§ 102	NP	NP	NP	NP	NP
Storage, Wholesale	§ 102	NP	NP	NP	NP	NP
Wholesale Sales	§ 102	Р	Р	Р	Р	Р
* * * *						

Not listed below.

\*

(1) C *is* required if at or below the ground floor.

(2) P if located on <u>floors one through three the ground floor</u> and offers on-site services to the general public. <u>NP on the ground floor if it does not provide onsite services to the general</u> public. C is required if <u>located on floors four through six and</u> the use is larger than 5,000 gross square feet in size or located above the ground floor. <u>P if located on floor seven and above.</u>

In *the C-3-R District, in* addition to the criteria set forth in Section 303, <u>a Conditional Use</u> <u>Authorization pursuant to this note</u> <del>approval</del> shall be given upon a determination that the use will not detract from the District's primary function as an area for comparison shopper retailing and direct consumer services.

(3) C  $\underline{Rr}$  equired if operated on an open lot.

(4) Required to be in an enclosed building, NP if operated on open lot.

(5) C required if taller than 25 feet above roof, grade, or height limit depending on site or if within 1000 feet of an R District and includes a parabolic antenna with a diameter in excess of 3 meters or a composite diameter of antennae in excess of 6 meters. See definition in Section 102 for more information.

(6) C required for Formula Retail on properties in the C-3-G District with frontage on
 Market Street, between 6th Street and the intersection of Market Street, 12th Street, and
 Franklin Street.

Supervisor Peskin BOARD OF SUPERVISORS

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(7) Construction of Accessory Dwelling Units may be permitted pursuant to Section 207(c)(4).

Section 4. Findings Regarding Park, Recreation, and Open Space Requirements in the Union Square C-3-R Downtown Retail Zoning District.

(a) In addition to the findings in Section 2 of this ordinance, the Board of Supervisors further finds that Union Square is both a neighborhood and open space attraction within the heart of Downtown San Francisco that is an incredibly popular destination for San Francisco residents, the regional San Francisco Bay Area, and for visitors and tourists from around the world. Union Square consists of many of the City's finest shops and hotels and is one of the strongest downtown retail districts in the country. The loss of retail space in the C-3-R District will diminish the existing character of the Union Square area by reducing the number of retailers, which may cause some shoppers to leave sooner than they might otherwise if a greater density of retailers were present.

(b) Fundamental to the C-3-R District at the time of its creation was its emphasis on a continuity of retail and consumer service uses, its ongoing encouragement of pedestrian interest and amenities, and efforts to minimize conflicts between shoppers and motor vehicles.

(c) The C-3-R District was created specifically to protect against conversions of retail use to other non-retail uses. Although the retail landscape was different in the 1980s when the Downtown Area Plan was initially crafted and conceived, the rapid growth of office space was and remains a threat to existing retail space, particularly on the upper floors. In furtherance of a dense, pedestrian-oriented retail environment, Downtown Area Plan Policy 3.3 requires City policymakers to prioritize retail service businesses in upper floor offices in the retail district.

(d) The 2017 OEWD Report found that (1) rents for smaller retail spaces in the C-3-R District had outpaced citywide rates, (2) space available for rent was at an all-time low, (3) the C-3-R District continued to contribute a large portion of City sales tax revenue to the economy, and (4) over the last 5 years, sales of General Consumer Goods had in fact grown both in the C-3-R District and citywide. The 2017 OEWD Report also identified trends in the retail industry, among them: (1) a shift away from the general department store model, (2) a general desire for smaller "footprints", and (3) an increase in retailers seeking to provide a more targeted "lifestyle specific" consumer experience.

(e) Meanwhile, the market for leasing office space throughout San Francisco continues to thrive, presenting external pressure on the competitiveness of retail space within the C-3-R District. According to the Jones Lang Lasalle Office Outlook Report for Q1 2018, leasing activity maintained its strong momentum from previous years, with tenants rushing to lease space in new office developments in the City, even before construction is finished. That report also found that San Francisco office tenants value spaces with creative and flexible build-outs that are move-in ready, meaning many office tenants are willing to convert existing retail spaces within the Downtown C-3-R to Office Use. The Jones Lang Lasalle Office Outlook Report for Q1 2018 is on file with the Clerk of the Board of Supervisors in Board File No. \_\_\_\_\_\_.

(f) Applicants continue to seek to convert retail space to office and other non-retail space. The applications to convert existing retail space contribute to the rising rents for existing retail space and limited amount of available retail space.

(g) The proposed conversion of retail to office space in the C-3-R District brings with it new impacts on the public realm, by virtue of bringing new office workers to this vibrant predominantly-retail area. When a space converts from retail to office, generally, there are more office workers per square foot than retail workers per square foot.

Supervisor Peskin BOARD OF SUPERVISORS

(h) As office space is approved, either as new construction or by way of conversion, public facilities will be more heavily and consistently used throughout the full day. This results in a more intense use for public facilities due to the larger worker population. The stress on these public facilities and the need for new and improved open space amenities and infrastructure is anticipated to increase as the creation of new office space occurs in the Downtown C-3-R.

(i) In 2012, the City contracted with Hausrath Economics Group to prepare the Downtown San Francisco Park, Recreation, and Open Space Development Impact Fee Nexus Study (Nexus Study). The Nexus Study examined the impacts of people living in new housing and working in new buildings in downtown San Francisco and the resulting increase in demand for park, recreation, and open space facilities created by the expected development of several land uses, including housing, office, retail, hotel and institutional development in the downtown area. The Nexus Study is on file with the Clerk of the Board of Supervisors in Board File No. \_\_\_\_\_, and incorporated by reference.

(j) The Nexus Study examined development horizons through 2030 and found that the downtown area is expected to accommodate a substantial amount of the population and employment growth projected for San Francisco. The scenario reflects state, regional and local policies directing new development to dense urban centers served by transit. Office employment accounted for 75 percent of the total expected employment growth from 2005 through 2030.

(k) The Nexus Study found that new facilities and improvements to existing facilities are required to accommodate additional demand for park, recreation and open space facilities in order to maintain the current level of service. The Nexus Study found that any fee revenue would not be used to correct existing standards, but instead would be used to maintain the existing standards to meet the growing population and employment growth. If facility inventory

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were not expended or improved to accommodate increased demand, then the level of service would deteriorate as the increased activity associated with growth and new development would occur within the confines of constrained existing facilities.

(I) The Nexus Study found that costs for park, recreation, and open space facilities in the downtown area are higher than elsewhere in the City. The Nexus Study found that the higher cost is driven by: (1) the higher cost of land in the downtown area attributable to the limited amount of suitable open land, (2) space and locational restrictions that lead to higher development costs, and (3) the need for more expensive improvements due to the density of the existing development and intensity of expected use.

(m) According to the Nexus Study, park, recreation, and open space facilities are critical components of a quality of life analysis because they sustain the social, physical and mental health of residents and workers, and provide economic benefits as well. Adequate open space provides essential relief from the density and congestion associated with downtown high-rise development. The Nexus Study found that as development occurs, additional park and open space facilities are needed to maintain the quality of urban experience that makes downtown San Francisco an attractive place to do business, live, and visit.

(n) The Board of Supervisors recognizes that the Union Square Park, Recreation, and Open Space Fee is only one part of the City's overall strategy for addressing the need of open space. The Downtown Park Fee is a longstanding commercial development impact fee, initiated in 1985, which supports recreational space in the downtown area for the neighborhood's daytime employee population. In adopting the Downtown Park Fee, the Board of Supervisors recognized that continued office development downtown area increased the daytime population and created a need for additional public park and recreation facilities. The Downtown Park Fee is currently set at \$2 per square foot.

(o) The Board of Supervisors finds that park, recreation, and open space facilities provide economic benefits, by sustaining the social, physical and mental health of residents, visitors, and workers. New park, recreation, and open space facilities may also attract shoppers to the retail core and offset any loss created by the conversion to office.

(p) The Board of Supervisors has reviewed the Nexus Study and finds that the study supports the current requirements for the Union Square Park, Recreation, and Open Space Fee. The Board of Supervisors finds that the Nexus Study: identifies the purpose of the fee to mitigate impacts on the demand for park, recreation, and open space in the downtown area, which includes the C-3-R District; identifies the facilities and improvements that the fee would support; and demonstrates a reasonable relationship between the planned new development and the use of the fee, the type of new development planned and the need for facilities to accommodate growth, and the amount of the fee and the cost of facilities and improvements.

(q) The Board of Supervisors finds that the Union Square Park, Recreation, andOpen Space Fee would fund new improvements required by new developments, and wouldnot be used to remedy existing deficiencies or used for maintenance or operation purposes.

(r) The Board of Supervisors finds that the Union Square Park, Recreation, and Open Space Fee is similar to the existing Downtown Park Fee, and that the Nexus Study establishes that the current requirements for both fees is less than the cost of mitigation created by new office development. The City may also fund the cost of remedying existing deficiencies through other public and private funds.

Section 5. The Administrative Code is hereby amended by adding section 10.100-354 and the Planning Code is hereby amended by revising sections 428, 428.1, 428.2, and 428.3 to read:

# SEC. 10.100-354. UNION SQUARE PARK, RECREATION, AND OPEN SPACE FUND.

(a) Establishment of Fund. The Union Square Park, Recreation, and Open Space Fund (the "Fund") is established as a category eight fund to receive any monies collected pursuant to the Union Square Park, Recreation, and Open Space Fee, or donated to pay for City activities designed to address park, recreation, or open space needs in the C-3-R Downtown Retail Zoning District.

(b) Use of Fund. Monies in the Fund shall be used exclusively by the Controller or his or her designee (the "Controller") to pay for new and improved facilities to meet the needs attributable to new recreation, park, and open space users in the C-3-R Downtown Retail Zoning District.

(c) Administration of Fund. The Controller shall submit an annual written report to the Board of Supervisors describing expenditures made from the Fund during the previous fiscal year.

#### SEC. 428. UNION SQUARE PARK, RECREATION, AND OPEN SPACE FEE.

Sections 428.1 through 428.3 hereinafter referred to as Section 428.1 et seq. set forth the requirements and procedures for the Union Square Park, Recreation, and Open Space Fee.

# SEC. 428.1 PURPOSE AND FINDINGS SUPPORTING UNION SQUARE PARK, RECREATION, AND OPEN SPACE FEE.

(a) **Purpose**. The purpose of the Union Square Park, Recreation, and Open Space Fee is to provide funding to increase the supply of park, recreation, and open space facilities to serve the needs attributable to new office development in the C-3-R Downtown Retail Zoning District. The Board of Supervisors hereby finds that the Union Square area, most of which is zoned as the C-3-R Downtown Retail Zoning District, is a world-class retail destination that draws both tourists and Bay Area residents with its combination of walkable shopping and dining, excellent transit access, and top-tier hospitality. As new office development occurs, additional park, recreation, and open space facilities

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Section 7. Scope of Ordinance. In enacting this ordinance, the Board of Supervisors intends to amend only those words, phrases, paragraphs, subsections, sections, articles, numbers, punctuation marks, charts, diagrams, or any other constituent parts of the Municipal Code that are explicitly shown in this ordinance as additions, deletions, Board amendment additions, and Board amendment deletions in accordance with the "Note" that appears under the official title of the ordinance.

APPROVED AS TO FORM: DENNIS J. HERRERA, City Attorney

By: AUSTIN M. YANG Deputy City Attorney

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# LEGISLATIVE DIGEST

[Planning, Administrative Codes - Zoning Controls and Fees in the C-3-R (Downtown Retail) District]

Ordinance amending the Planning Code to change zoning controls for Non-Retail Sales and Service Uses in the C-3-R (Downtown Retail) Zoning District; amending the Planning and Administrative Codes to create the Union Square Park, Recreation, and Open Space Fund and Fee; affirming Planning Department's determination under the California Environmental Quality Act; making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1; and making findings of public necessity, convenience, and welfare pursuant to Planning Code, Section 302.

# Existing Law

Planning Code Section 210.2 defines the C-3-R Downtown Retail Zoning District (C-3-R District) as "a regional center for comparison shopper retailing and direct consumer services. It covers a compact area with a distinctive urban character, consists of uses with cumulative customer attraction and compatibility, and is easily traversed by foot. Like the adjacent Downtown Office District, this District is well-served by City and regional transit, with automobile parking best located at its periphery. Within the District, continuity of retail and consumer service uses is emphasized, with encouragement of pedestrian interest and amenities and minimization of conflicts between shoppers and motor vehicles. A further merging of this District with adjacent, related Districts is anticipated, partially through development of buildings which combine retailing with other functions."

In this district, Non-Retail Sales are Service uses are principally permitted if they are located on the ground floor and offer on-site services to the general public. Non-Retail Sales are Service uses are not permitted on the ground floor if they do not provide onsite services to the general public. If the use is larger than 5,000 gross square feet in size or located above the ground floor, then a conditional use permit is required. In addition to the criteria set forth in Section 303, a conditional use permit for a Non-Retail Sales and Service use shall be approved upon a determination that the use will not detract from the District's primary function as an area for comparison shopper retailing and direct consumer services. Downtown C-3-R

In Resolution No. 153-18, the Board of Supervisors passed interim controls for the C-3-R District. Resolution No. 153-18 became effective on June 1, 2018, and will expire 18 months from that date, or until the Board of Supervisors adopts permanent legislation regulating conversions from Retail to Non-Retail Sales and Service Use in the C-3-R District, whichever comes first.

The Downtown Parks fee was passed in 1985 and set at \$2 per square foot. The fee applies to any office development.

# Amendments to Current Law

This ordinance would amend the zoning controls for Non-Retail Sales and Service Uses in the C-3-R District, as stated in Planning Code section 210.2. The amendment would change the default zoning restriction for Non-Retail Sales and Services to Not Permitted. The zoning control would be Principally Permitted if the Non-Retail Sales and Service Use is either located on floors one through three and open to the general public, or located on floor seven and above. If the Non-Retail Sales and Service Use is located on floors four through six, a conditional use authorization would be required.

This ordinance would also create a new fund and fee applicable to office development in the C-3-R District. The fee would apply to any project to that proposes to add or create new office space. The funds would be administered by the Controller.

# **Background Information**

These permanent controls follow study and hearings held by the Planning Commission over several years. City policymakers have been concerned with developing reasonable controls to address the proposed conversion from retail to office space, and addressing the impacts created by new office space on the existing retail core and public facilities use by new office workers.

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