1	[Providing members of the public with	access to language services.]	
2	2		
3	Ordinance amending the San Franci	sco Administrative Code by adding new Sections	
4	91.1, 91.8, 91.11, 91.14, 91.18; amen	ding Sections 91.2, 91.3, 91.4, 91.6;	
5	amending Section 91.8 and renumber	ering Section 91.8 as 91.9; amending Section 91.9	
6	and renumbering Section 91.9 as 91	.10; amending Section 91.11 and renumbering	
7	Section 91.11 as 91.13; amending Section 91.11	ection 91.12 and renumbering Section 91.12 as	
8	91.15; amending Section 91.14 and	renumbering Section 91.14 as 91.17; renumbering	
9	Sections 91.10 as 91.12 and 91.13 as	91.16 to rename the Equal Access Ordinance to	
10	Language Access Ordinance and ac	ld findings; to develop language services protocols	
11	in crisis situations, to amend the co	ntents required in departmental Annual Compliance	
12	Plans; to create reporting requireme	ents, to create and outline the Office of Civic	
13	Engagement and Immigrant Affairs'	responsibilities; to clarify the Ordinance intent to	
14	promote the general welfare of the p	promote the general welfare of the public; to require all City departments to comply	
15	with the minimal requirements set for	with the minimal requirements set forth in this Ordinance; to expand the number of City	
16	departments that must comply with	departments that must comply with the Ordinance in its entirety; to require all City	
17	departments to inform Limited Engl	sh Speaking Persons of their rights under the	
18	Ordinance; to require all City Board	s, City Commissions, and City Departments to	
19	translate meeting minutes; and to a	mend the compliant procedures.	
20	710101	re <u>single-underline italics Times New Roman;</u>	
21	Board ame	e strikethrough italies Times New Roman. Indment additions are <u>double underlined</u> .	
22	Board ame	ndment deletions are strikethrough normal .	
23	Be it ordained by the People of	the City and County of San Francisco:	
24	Section 1. The San Francisco A	Section 1. The San Francisco Administrative Code is hereby amended by adding a	
25	new Section 91.1, to read as follows:		

1	SECTION 91.1 PURPOSE AND FINDINGS.
2	(a) Title. This eChapter shall be known as the "Language Access Ordinance." Equal
3	Access to Services Ordinance."
4	(b) Findings.
5	(1) The Board of Supervisors finds that San Francisco provides an array of services that can be
6	made accessible to persons who are not proficient in the English language. The City of San Francisco
7	is committed to improving the accessibility of these services and providing equal access to them.
8	(2) The Board finds that despite a long history of commitment to language access as embodied
9	in federal, state and local law, beginning with the landmark Civil Rights Act of 1964, there is a still a
10	significant gap in the provision of governmental services to limited-English language speakers.
11	(3) In 1973, the California State Legislature adopted the Dymally-Alatorre Bilingual Services
12	Act, which required state and local agencies to provide language services to non-English speaking
13	people who comprise 5% or more the total state population and to hire a sufficient number of bilingual
14	<u>staff.</u>
15	(4) In 1999, the California State Auditor concluded that 80% of state agencies were not in
16	compliance with the Dymally-Alatorre Act, and many of the audited agencies were not aware of their
17	responsibility to translate materials for non-English speakers.
18	(5) In 2001, in response to these findings, the San Francisco Board of Supervisors enacted the
19	Equal Access to Services Ordinance, which required major departments to provide language
20	translation services to limited-English proficiency individuals who comprise 5% or more the total city
21	population.
22	(6) Eight years later, the Board finds that differential access to City services still exists due to
23	significant gaps in language services, lack of protocols for departments to procure language services,
24	low budgetary prioritization by departments for language services.

1	(7) The Board finds that the lack of language services seriously affects San Francisco's ability
2	to serve all of its residents. A 2006 survey by the United States Census Bureau found that 45% of San
3	Franciscans are foreign-born and City residents speak more than 28 different languages. Among the
4	24% of the total population who self-identify as limited-English speakers, 50% are Chinese speakers,
5	23% are Spanish speakers, 5% are Russian speakers and 4% speak Tagalog.
6	
7	Section 2. The San Francisco Administrative Code is hereby amended by amending
8	Section 91.2, to read as follows:
9	SECTION 91.2. DEFINITIONS.
10	As used in this Chapter, the following capitalized terms shall have the following
11	meanings:
12	(a) "Annual Compliance Plan" is set forth in Section 91.10 of this Chapter.
13	$\underline{(b)}$ "Bilingual Employee" shall mean a City employee who is proficient in the English
14	language and in one or more non-English language other than English.
15	$(\underline{c}\underline{b})$ "City" shall mean the City and County of San Francisco.
16	$(\underline{d}e)$ "Commission" shall mean the Immigrant Rights Commission.
17	$(\underline{\it ed})$ "Concentrated Number of Limited English Speaking Persons" shall mean either 5
18	percent of the population of the District in which a Covered Department Facility is located or 5
19	percent of those persons who use the services provided by the Covered Department Facility.
20	The Planning Department Office of Civic Engagement and Immigrant Affairs shall determine
21	annually whether 5 percent or more of the population of any District in which a Covered
22	Department Facility is located are $l\underline{L}$ imited English $s\underline{S}$ peaking $p\underline{P}$ ersons who speak a shared
23	language other than English. The Planning Department Office of Civic Engagement and Immigrant
24	Affairs shall make this determination by referring to the best available data from the United
25	

- 1 States Census Bureau or *an*other reliable source and shall certify its determination to all City
- 2 Departments and the Commission no later than December 1 of each year. Each Department
- 3 shall determine annually whether 5 percent or more of those persons who use the
- 4 Department's services at a Covered Department Facility are <u>#Limited English #Speaking</u>
- 5 $p\underline{P}$ ersons who speak a shared language other than English using either of the following
- 6 methods specified in Section 91.2($\frac{ik}{2}$) of this *Chapter Article*.
 - (fe) "Covered Department Facility" shall mean any Department building, office, or location that provides direct services to the public and serves as the workplace for 5 or more full-time City employees.
 - (gf) "Department(s)" shall mean both Tier 1 Departments and Tier 2 Departments.
 - (<u>hg</u>) "Districts" shall refer to the 11 geographical districts by which the people of the City elect the members of the City's Board of Supervisors. If the City should abandon the district election system, the Commission shall have the authority to draw <u>11</u> district boundaries for the purposes of this <u>Chapter Article</u> that are approximately equal in population.
 - (<u>i</u>h) "Limited English Speaking Person" shall mean an individual who does not speak English well or is otherwise unable to communicate effectively in English because English is not the individual's primary language.
 - (*ji*) "Public Contact Position" shall mean a position, *in which* a primary job responsibility *of which*, consists of meeting, contacting, and dealing with the public in the performance of the duties of that position.
 - (kj) "Substantial Number of Limited English Speaking Persons" shall mean either 10,000 City residents, or 5 percent of those persons who use the Department's services. The Office of Civic Engagement and Immigrant Affairs Planning Department shall determine annually whether at least 10,000 limited English speaking City residents speak a shared language

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other than English. The <i>Office of Civic Engagement and Immigrant Affairs Planning Department</i>
shall make this determination by referring to the best available data from the United States
Census Bureau or another reliable source and shall certify its determination to Departments
and the Commission no later than December 1 of each year. Each Department shall
determine annually whether 5 percent or more of those $l\underline{L}$ imited English $s\underline{S}$ peaking $p\underline{P}$ ersons
who use the Department's services citywide speak a shared language other than English.
Departments shall make this determination using <u>one either</u> of the following methods:
(1) Conducting an annual survey of all contacts with the public made by the
Department during a period of at least two weeks, at a time of year in which the Department's
public contacts are to the extent possible typical or representative of its contacts during the
rest of the year, but before developing its $a\underline{A}$ nnual $e\underline{C}$ ompliance $p\underline{P}$ lan required by Section
91.9-91.10 of this <u>Chapter Article</u> ; or
(2) Analyzing information collected during the Department's intake process. The
information gathered using either method shall also be broken down by Covered Department
Facility to determine whether 5 percent or more of those persons who use the Department's
services at a Covered Department Facility are tL imited English sS peaking pP ersons who
speak a shared language other than English for purposes of Section 91.2(ed) of this Chapter;
orArticle. Departments may not use any other method unless approved prior to its use by the
Commission.
(3) Analyzing and calculating the total annual number of requests for telephonic language
translation services categorized by language that Limited English Speaking Persons make to the
Department garnered from monthly bills generated by telephonic translation services vendors

contracted by Department.

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1	(<u>lk</u>) "Tier 1 Departments" shall mean the following City departments: Adult Probation
2	Department, Department of Elections, Department of Human Services, Department of Parking
3	and Traffic, Department of Public Health, Department of Public Transportation, District Attorney's
4	Office, <u>Department of Emergency Management Communications Department</u> , Fire Department,
5	Human Services Agency, Juvenile Probation Department, Municipal Transportation Agency, Police
6	Department, Public Defender's Office, Department of Aging and Adult Services, Residential Rent
7	Stabilization and Arbitration Board, and Sheriff's Office. Beginning July 1, 2010, the following
8	departments shall be added to the list of Tier 1 Departments: San Francisco International Airport,
9	Office of the Assessor Recorder, City Hall Building Management, Department of Building Inspection,
10	Department of the Environment, San Francisco Public Library, Mayor's Office of Economic and
11	Workforce Development, Planning Department, Department of Public Works, Public Utilities
12	Commission, Recreation and Park Department, Office of the Treasurer and Tax Collector, and the San
13	<u>Francisco Zoo.</u>
14	$(\underline{\it mt})$ "Tier 2 Departments" shall mean all City departments not specified as Tier 1
15	Departments that furnish information or provide services directly to the public. and consist of at
16	least 30 full time City employees.
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18	Section 3. The San Francisco Administrative Code is hereby amended by amending
19	Section 91.3, to read as follows:
20	SECTION 91.3. $EQUAL$ ACCESS TO $LANGUAGE$ SERVICES.
21	(a) Utilizing sufficient Bilingual Employees in Public Contact Positions, <u>Tier 1</u>
22	Departments shall provide information and services to the public in each language spoken by
23	a Substantial Number of Limited English Speaking Persons or to the public served by a
24	Covered Department Facility in each language spoken by a Concentrated Number of Limited
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1	English Speaking Persons. <u>Tier 1</u> Departments comply with their obligations under this
2	Section if they provide the same level of service to Limited English Speaking Persons as they
3	provide English speakers.
4	(b) <u>Tier 1</u> Departments need only implement the hiring requirements in <u>this</u> <u>the</u>
5	Language Access Oerdinance by filling public contact positions made vacant by retirement or
6	normal attrition. Nothing herein shall be construed to authorize the dismissal of any City
7	employee in order to carry out this the Language Access Oordinance.
8	(c) All Departments shall inform Limited English Speaking Persons who seek services, in their
9	native tongue, of their right to request translation services from all City departments.
10	(c) This Article shall be interpreted and applied so as to be consistent with Title VII of the Civil
11	Rights Act of 1964, California's Fair Employment and Housing Act, and Article X of the San Francisco
12	Charter and so as not to impede or impair the City's obligations to comply with any court order or
13	consent decree.
14	
15	Section 4. The San Francisco Administrative Code is hereby amended by amending
16	Section 91.4, to read as follows:
17	SECTION 91.4. TRANSLATION OF MATERIALS.
18	(a) Tier 1 Departments shall translate the following written materials that provide vital
19	information to the public about the Department's services or programs into the language(s)

spoken by a Substantial Number of Limited English Speaking Persons: applications or forms

to participate in a Department's program or activity or to receive its benefits or services;

written notices of rights to, determination of eligibility of, award of, denial of, loss of, or

decreases in benefits or services, including the right to appeal any Department's decision;

written tests that do not assess English language competency, but test competency for a

Supervisor Chiu **BOARD OF SUPERVISORS**

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- particular license or skill for which knowledge of written English is not required; notices
 advising <u>*Limited English proficient Speaking pPersons</u> of free language assistance; materials
 explaining a Department's services or programs; complaint forms; or any other written
 documents that have the potential for important consequences for an individual seeking
 services from or participating in a program of a city department.
 - (b) Tier 2 Departments shall translate all publicly-posted documents that provide information (1) regarding Department services or programs, or (2) affecting a person's rights to, determination of eligibility of, award of, denial of, loss of, or decreases in benefits or services into the language(s) spoken by a Substantial Number of Limited English Speaking Persons.
 - (c) Departments required to translate materials under the provisions of this Section shall post notices in the public areas of their facilities in the relevant language(s) indicating that written materials in the language(s) and staff who speak the language(s) are available. The notices shall be posted prominently and shall be readily visible to the public.
 - (d) Departments required to translate materials under the provisions of this Section shall ensure that their translations are accurate and appropriate for the target audience.

 Translations should match literacy levels of the target audience.
 - (e) Each Department shall designate a staff member with responsibility for ensuring that all translations of the Department's written materials meet the accuracy and appropriateness standard set in Subsection (d) of this Section. Departments are encouraged to have their staff check the quality of written translations, but where a Department lacks biliterate personnel, the responsible staff member shall obtain quality checks from external translators. Departments are also encouraged to solicit feedback on the accuracy and

1	appropriateness of translations from bilingual staff at community groups whose clients receive
2	services from the Department.
3	(f) The newly added Tier 1 Departments as set forth in Section 91.2(1) Departments shall
4	comply with the requirements of this Section by January 31, 2011. within one year of the
5	enactment of this Article.
6	
7	Section 5. The San Francisco Administrative Code is hereby amended by amending
8	Section 91.6, to read as follows:
9	SECTION 91.6. PUBLIC MEETINGS AND HEARINGS.
10	(a) City Boards, <u>City</u> Commissions and <u>City</u> Departments shall not <u>automatically be</u>
11	required to translate meeting notices, agendas, or minutes.
12	(b) Oral interpretation of any public meeting or hearing held by any City Boards, City
13	Commissions or and City Departments shall be provided oral interpretation of any public meeting
14	or hearing if requested at least 48 hours in advance of the meeting or hearing in question.
15	(c) City Boards, City Commissions and City Departments shall translate meeting minutes if: (1)
16	requested; (2) after the legislative body adopts the meeting minutes; and (3) within a reasonable time
17	period thereafter.
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19	Section 6. The San Francisco Administrative Code is hereby amended by adding a
20	new Section 91.8, to read as follows:
21	SECTION 91.8 CRISIS SITUATIONS.
22	All Tier 1 Departments involved in health related emergencies, refugee relief, disaster-related
23	activities all other crisis situations shall work with the Office of Civic Engagement and Immigrant
24	Affairs to include language service protocols in the Department's Annual Compliance Plan.
25	

1	$(\underline{a}+)$ The number and percentage of $+\underline{L}$ inited English $+\underline{s}$ peaking $+\underline{p}$ ersons who actually
2	use the $\underline{\it Tier 1}$ Department's services citywide, listed by language other than English, using
3	either method in Section 91.2(kj) of this Chapter Article;
4	$(\underline{b}2)$ The number and percentage of limited English speaking residents of each Distric
5	in which a Covered Department Facility is located and persons who use the services provided
6	by a Covered Department Facility, listed by language other than English, using either method
7	in Section 91.2(kj) of this Chapter Article;
8	(c) A demographic profile of the Tier 1 Department's clients;
9	$(\underline{d}3)$ The number of Public Contact Positions in the $\underline{Tier\ 1}$ Department;
10	$(\underline{e}4)$ The number of Bilingual Employees in Public Contact Positions, their titles,
11	certifications of bilingual capacity, office locations, the language(s) other than English that the
12	persons speak;
13	(f) The name and contact information of the Tier 1 Department's language access liaison;
14	(g5) A description of any use of telephone-based interpretation services, including the
15	number of times such services were used and the language(s) for which they were used;
16	$(\underline{h} \epsilon)$ A narrative assessment of the procedures used to facilitate communication with
17	Limited English Speaking Persons, which shall include an assessment of the adequacy of the
18	procedures;
19	(i) Ongoing employee development and training strategy to maintain well trained bilingual
20	employees and general staff. Employee development and training strategy should include a description
21	of quality control protocols for bilingual employees; and description of language service protocols for
22	Limited English Speaking individuals in crisis situations as outlined in Section 91.8;
23	$(i\mathcal{F})$ A numerical assessment of the additional Bilingual Employees in Public Contact
24	Positions needed to meet the requirements of Section 91.3 of this <i>Chapter Article</i> ;
25	

1	$(\underline{\kappa})$ if assessments indicate a need for additional billingual Employees in Public
2	Contact Positions to meet the requirements of Section 91.3 of this <i>Chapter Article</i> , a
3	description of the $\underline{\mathit{Tier 1}}$ Department's plan for filling the positions, including the number of
4	estimated vacancies in Public Contact Positions;
5	(19) The name, title, and language(s) other than English spoken (if any) by the staff
6	member designated with responsibility for ensuring the accuracy and appropriateness of
7	translations for each language in which services must be provided under this <i>Chapter Article</i> ;
8	$(\underline{m}10)$ A list of the $\underline{Tier\ 1}$ Department's written materials required to be translated under
9	this <u>Chapter Article</u> , the language(s) into which they have been translated, and the persons
10	who have reviewed the translated material for accuracy and appropriateness;
11	$(\underline{n}11)$ A description of the $\underline{Tier\ 1}$ Department's procedures for accepting and resolving
12	complaints of an alleged violation of this <u>Chapter consistent with Section 91.9 Article</u> ;
13	$(\underline{o12})$ A copy of the written policies on providing services to Limited English Speaking
14	Persons;
15	$(\underline{p}13)$ A list of goals for the upcoming year and, for all $\underline{Annual\ Compliance\ P}P$ lans except
16	the first, an assessment of the $\underline{\it Tier 1}$ Department's success at meeting last year's goals; $\underline{\it and}$
17	($q14$) Annual budget allocation and strategy, including the total annual expenditure for
18	services that are related to language access:
19	(1) Compensatory pay for bilingual employees who perform bilingual services, excluding
20	regular annual salary expenditures;
21	(2) Telephonic translation services provided by City vendors;
22	(3) Document translation services provided by City vendors;
23	(4) On-site language interpretation services provided by City vendors;
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1	(5) The total projected budget to support progressive implementation of the Department's
2	language service plan;
3	(r) Summarize changes between the Department's previous Annual Compliance Plan submittal
4	and the current submittal, including but not limited to: (1) an explanation of strategies and procedures
5	that have improved the department's language services from the previous year; and (2) an explanation
6	of strategies and procedures that did not improve the department's language services and proposed
7	solutions to achieve the overall goal of this Language Access Ordinance; and
8	(s) Any other information requested by the Commission necessary for the
9	implementation of this <u>Chapter</u> . <u>Article</u> .
10	
11	Section 9. The San Francisco Administrative Code is hereby amended by adding a
12	new Section 91.11, to read as follows:
13	SECTION 91.11 COMPLIANCE PLANS SUBMITTALS AND EMERGING LANGUAGE
14	POPULATIONS.
15	(a) Compliance Plans Submittals. The Director of each Tier 1 Department shall approve and
16	annually file electronic copies of the Annual Compliance Plan by December 31st with the Mayor's
17	Office, the Commission, and the Office of Civic Engagement and Immigrant Affairs.
18	(b) Inclusion of Emerging Language Populations in a written report to the Board. By March
19	1st of each year, the Office of Civic Engagement and Immigrant Affairs shall compile and summarize in
20	a written report to the Clerk of the Board of Supervisors all departmental Annual Compliance Plans.
21	In the written report to the Clerk of the Board, the Office of Civic Engagement and Immigrant Affairs
22	may recommend appropriate changes to all departmental Annual Compliance Plans in order to meet
23	the needs of emerging language populations. Emerging language populations is defined as at least 2.5
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1	percent of the population who use the Department's services or 5,000 City residents who speak a
2	shared language other than English.
3	(c) By June 30 th of each year, the Office of Civic Engagement and Immigrant Affairs may
4	request a joint public hearing with the Board of Supervisors and the Commission to assess the
5	adequacy of the City's ability to provide the public with access to language services.
6	(d) The Office of Civic Engagement of Immigrant Affairs shall keep a log of all complaints
7	submitted and report quarterly to the Commission.
8	
9	Section 10. The San Francisco Administrative Code is hereby amended by
10	renumbering Section 91.10 as Section 91.12, to read as follows:
11	SECTION 91.1291.10 RECRUITMENT.
12	It shall be the policy of the City to publicize job openings for Departments' Public
13	Contact Positions as widely as possible including, but not limited to, in ethnic and non-English
14	language media.
15	
16	Section 11. The San Francisco Administrative Code is hereby amended by amending
17	Section 91.11 and renumbering Section 91.11 as Section 91.13, to read as follows:
18	SECTION 91.13 91.11 COMMISSION RESPONSIBILITIES.
19	The Commission shall be responsible for monitoring and facilitating compliance with
20	this <i>Chapter Article</i> . Its duties shall include: conducting outreach to Limited English Speaking
21	Persons about their rights under this <i>Chapter Article</i> ; <i>establishing and implementing a procedure to</i>
22	accept and investigate complaints alleging a violation of this Article; reviewing complaints about
23	alleged violations of this Chapter Article forwarded from Departments; working with
24	Departments to resolve complaints; maintaining copies of complaints and their resolution for
25	

1	not less than 8 years, organized by department; coordinating a language bank for
2	Departments that choose to have translation done outside the Department and need
3	assistance in obtaining translators; and reviewing $\underline{Annual\ eC}$ ompliance \underline{PP} lans.
4	
5	Section 12. The San Francisco Administrative Code is hereby amended by adding a
6	new Section 91.14, to read as follows:
7	SECTION 91.14 OFFICE OF CIVIC ENGAGEMENT AND IMMIGRANT AFFAIRS'
8	<u>RESPONSIBILITIES.</u>
9	Subject to the budgetary and fiscal provisions of the Charter, the City may adequately fund the
10	Office of Civic Engagement and Immigrant Affairs to provide a centralized infrastructure for the City's
11	language services. The Office of Civic Engagement responsibilities include the following:
12	(a) Provide technical assistance for language services for all Departments;
13	(b) Coordinate language services across Departments, including but not limited to maintaining
14	a directory of qualified language service providers for the City, maintaining an inventory of translation
15	equipment, providing assistance to Departments, Board of Supervisors, and the Mayor's Office in
16	identifying bilingual staff;
17	(c) Compiling and maintaining a central repository for all Departments translated documents;
18	(d) Providing Departments with model Annual Compliance Plans; and
19	(e) Reviewing complaints of alleged violations with quarterly reports to the Commission.
20	
21	Section 13. The San Francisco Administrative Code is hereby amended by amending
22	Section 91.12 and renumbering Section 91.12 as Section 91.15, to read as follows:
23	SECTION 91.15 91.12 RULES AND REGULATIONS.
24	

In order to effectuate the terms of this <u>Chapter Article</u> , the Commission may adopt rules
and regulations consistent with this Chapter Article.
Section 14. The San Francisco Administrative Code is hereby amended by
renumbering Section 91.13 as 91.16, to read as follows:
SECTION 91.13 91.16 ENFORCEMENT.
If after an investigation and attempt to resolve an incidence of Department non-
compliance, the Commission is unable to resolve the matter, it shall transmit a written finding
of non-compliance, specifying the nature of the non-compliance, to the Department, the
Department of Human Resources, the Mayor, and the Board of Supervisors.
Section 15. The San Francisco Administrative Code is hereby amended by amending
Section 91.14 and renumbering Section 91.14 as 91.17, to read as follows:
SECTION 91.17 91.14 SEVERABILITY.
If any of the provisions of this <u>ChapterArticle</u> or the application thereof to any person or
circumstance is held invalid, the remainder of this <i>Chapter Article</i> , including the application of
such part or provisions to persons or circumstances other than those to which it is held invalid
shall not be affected thereby and shall continue in full force and effect. To this end, the
provisions of this <u>Chapter Article</u> are severable.
Section 16. The San Francisco Administrative Code is hereby amended by adding a
new Section 91.18, to read as follows:
SECTION 91.18 DISCLAIMERS.

1	(a) By providing the public with equal access to language services, the City and County of San
2	Francisco is assuming an undertaking only to promote the general welfare. It is not assuming, nor is it
3	imposing on its officers and employees, an obligation for breach of which it is liable in money damages
4	to any person who claims that such breach proximately caused injury.
5	(b) The obligations set forth in the Language Access Ordinance are directory and the failure of
6	the City to comply shall not provide a basis to invalidate any City action.
7	(c) The Language Access Ordinance shall be interpreted and applied so as to be consistent with
8	Title VI and VII of the Civil Rights Act of 1964, California's Fair Employment and Housing Act, and
9	Article X of the San Francisco Charter and so as not to impede or impair the City's obligations to
10	comply with any court order or consent decree.
11	ADDDOVED AC TO FORM.
12	APPROVED AS TO FORM: DENNIS J. HERRERA, City Attorney
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14	By: Alicia Cabrera
15	Deputy City Attorney
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