# North of Market/Tenderloin Community Benefit District Management District Plan 

For<br>A Property-Based<br>Community Benefit District<br>In the City and County of San Francisco

January 2019

Prepared By<br>Urban Place Consulting Group, Inc.

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# For the <br> Tenderloin <br> Community Benefit District (District) <br> San Francisco, California 

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## Section 1 Management District Plan Summary

The name of the property-based Community Benefit District is the North of Market/Tenderloin Community Benefit District ("North of Market/Tenderloin CBD"). The North of Market/Tenderloin CBD is being renewed and expanded pursuant to the California Constitution and the Property and Business Improvement District Law of 1994, as amended and augmented by Article 15 of the San Francisco Business and Tax Regulations Code.

Developed by the Tenderloin Renewal Steering Committee, the North of Market/Tenderloin CBD Management District Plan describes how the renewed and expanded North of Market/Tenderloin CBD will improve and convey special benefits to assessed parcels located within the North of Market/Tenderloin CBD area. The North of Market/Tenderloin CBD will provide activities consisting of Clean/Safe, Marketing, Economic Development, and Administration. Each of these programs is designed to meet the goals of the North of Market/Tenderloin CBD; to improve the safety of each individual assessed parcel within the North of Market/Tenderloin CBD, to increase building occupancy and lease rates, to encourage new business development, and attract ancillary businesses and services for assessed parcels within the North of Market/Tenderloin CBD.

| Location | The North of Market/Tenderloin CBD consists of approximately 41 <br> whole or partial blocks and approximately 800 parcels. In general, <br> the North of Market/Tenderloin CBD is bounded by Polk Street <br> and Larkin Street on the east, O'Farrell Street on the north, Mason <br> Street on the west, and Market Street and McAllister Street on the <br> south. The North of Market/Tenderloin CBD abuts three existing <br> Community Benefit Districts and one Business Improvement <br> District; the Central Market Community Benefit District and Civic <br> Center Community Benefit District; Lower Polk Community Benefit <br> District, and Union Square Business Improvement District. |
| :--- | :--- |
| Boundary | See Section 2, page 7 and map, page 8. |
| Improvements, Activities, Services | The North of Market/Tenderloin CBD will finance activities <br> and improvements that will be provided directly to the <br> assessed parcels, to improve the District's environment in <br> the following ways: <br> Clean and Safe |
| - Clean Program to implement programs that may <br> consist of, but are not limited to, the following: |  |
| $-\quad$Sidewalk \& gutter sweeping |  |
| $-\quad$Sidewalk pressure washing <br> Graffiti \& handbill removal |  |

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|  | - A North of Market implement program limited to, the follow <br> - Safe Passage <br> - Block Safety G <br> - Camera Netwo <br> - Public Space A <br> Marketing \& Economic Deve <br> Programs may consist of, following: <br> - Destination Ma <br> - Branding <br> - Events <br> - Media Relations <br> - Website <br> - District Stakeho <br> Administration <br> Administrative staff overs Market/Tenderloin CBD's seven days a week. <br> Contingency/Reserve/City <br> An operating reserve is bud payment of delinquencies Community Benefit Distric efforts, and/or unforeseen | nderloin CBD Saf that may consist g: <br> ps <br> vation <br> lopment <br> are not limited to <br> ting <br> Outreach <br> s the North of rvices which are d <br> ees <br> geted as a conting uncollectible assess establishment and/ dget adjustments. | Program to but are not <br> he <br> vered <br> cy for any ents, renewal |
| :---: | :---: | :---: | :---: |
|  | EXPENDITURES | TOTAL BUDGET | \% of Budget |
|  | Clean and Safe | \$1,356,618.00 | 66.77\% |
|  | Marketing and Economic Development | \$315,950.00 | 15.55\% |
|  | Administration | \$309,103.00 | 15.21\% |
|  | Contingency and Reserve | \$50,000.00 | 2.46\% |
|  | Total Expenditures | \$2,031,671.00 | 100.00\% |


|  | REVENUES |  |
| :---: | :---: | :---: |
|  | Assessment Revenues | 96.66\% |
|  | Other Revenues (1) $\$ 67,830.90$ | 3.34\% |
|  | Total Revenues | 100.00\% |
| Method of Financing | Levy of assessments upon real property that specially benefit from improvements and activities. |  |
| Assessments | Annual assessments are based on program cos among the parcels based on assessable footag property assessment variables, lot square foota square footage and linear front footage, will be calculation. Estimated annual maximum assess for the first year of the district follow: <br> Lot Square Foot Assessment Rate <br> Building Square Foot Assessment Rate <br> Front Foot Assessment Rate <br> Because Marketing and Economic Developmen specially benefit privately-owned non-profits, th entities will pay a reduced rate that does not ref of those activities: <br> Non-Profit Lot Square Foot Assessment Rate <br> Non-Profit Building Square Foot Assessment Rate <br> Non-Profit Front Foot Assessment Rate | sts allocated ge. Three age, building used in the sment rates <br> \$0.2553 <br> $\$ 0.0420$ <br> $\$ 16.4447$ <br> nt does not hose types of flect the cost <br> $\$ 0.2033$ <br> \$0.0333 <br> $\$ 13.1700$ |
| Annual Assessment Increase | Annual assessment increases due to inflation a exceed the greater of $4 \%$ or that year's increas | are not to e in the |


|  | consumer price index (CPI). Total assessment revenue <br> may also increase based on development in the District. <br> The determination of annual adjustments in assessment <br> rates will be subject to the approval of the North of <br> Market/Tenderloin CBD Owners' Association. |
| :--- | :--- |
| City Services | The City and County of San Francisco has established and <br> documented the base level of pre-existing City services. <br> The North of Market/Tenderloin will not replace any pre- <br> existing general City services. |
| Collection | North of Market/Tenderloin CBD assessments appear as a <br> separate line item on the San Francisco City and County <br> property tax bills. |
| District Governance | The City may contract with the existing North of <br> Market/Tenderloin CBD Owners' Association or another <br> non-profit Owners' Association to provide the day-to-day <br> operations and carry out the services as provided for in this <br> Management District Plan. |
| District Formation | District formation requires submission of favorable petitions <br> signed by property owners representing at least 30\% of <br> total assessments to be paid. Petitions are submitted to the <br> San Francisco Board of Supervisors. If the 30\% threshold <br> is met, and the Board of Supervisors adopts a "resolution of <br> intent" to form the District, the City will conduct further <br> hearings and mail ballots to all North of Market/Tenderloin <br> CBD property owners. At least 50\% of the ballots returned, <br> as weighted by assessments to be paid, must be in favor of <br> the North of Market/Tenderloin CBD in order for the Board <br> of Supervisors to consider approval. |
| Duration | The North of Market/Tenderloin CBD will have a 15-year <br> life beginning January 1, 2020 and ending December 31, <br> 2034. |

## Section 2 North of Market/Tenderloin CBD Boundaries

The North of Market/Tenderloin CBD consists of approximately 41 whole or partial blocks and approximately 800 parcels. In general, the North of Market/Tenderloin CBD is bounded by Polk Street and Larkin Street on the east, O'Farrell Street on the north, Mason Street on the west, and Market Street and McAllister Street on the south. The North of Market/Tenderloin CBD abuts three existing Community Benefit Districts and one Business Improvement District; the Central Market Community Benefit District and Civic Center Community Benefit District; Lower Polk Community Benefit District, and Union Square Business Improvement District

The North of Market/Tenderloin CBD includes all parcels within the boundaries of:

- Polk Street from O'Farrell Street to Turk Street.
- Turk Street (north side only) from Polk Street to Larkin Street.
- Larkin Street (east side only) from Turk Street to McAllister Street.
- McAllister Street (north side only) from Larkin Street to Leavenworth.
- Market Street (north side only) from Charles J Brenham Place to Mason Street
- Mason Street (west side only) from Market Street to O'Farrell Street.
- O'Farrell Street (south side only) from Mason Street to Taylor Street.
- O'Farrell Street from Taylor Street to Larkin Street.
- O'Farrell Street from Larkin Street to Polk Street, excluding APN 0716-002.

The North of Market/Tenderloin CBD boundaries are illustrated by the map on page 8.


# Section 3 District Improvement and Activity Plan 

## Process to Establish the Improvement and Activity Plan

In the spring and summer of 2018, the Renewal Steering Committee initiated a series of meetings to discuss renewing the Community Benefit District that would levy assessments to fund enhanced improvements and activities. The primary needs as determined by the parcel owners were: cleaning, safety, marketing, economic development, and administration. All of the services to be provided, such as the cleaning work provided by the Clean Team, are services that are over and above the City's baseline of services and are not provided by the City.

Due to their unique nature of focusing on the particular needs of each assessed parcel within the North of Market/Tenderloin CBD, these special services provide particular and distinct benefits to each of the assessed parcels within the North of Market/Tenderloin CBD. Each of the services provided by the North of Market/Tenderloin CBD are designed to meet the needs of the retail, residential, education, parking, non-profit, publicly-owned, office, and mixed-use parcels that make up the North of Market/Tenderloin CBD and provide special benefit to each of the assessed parcels. The services are provided only to the assessed parcels and are not provided to parcels outside the North of Market/Tenderloin CBD.

The total improvement and activity plan budget for the North of Market/Tenderloin CBD in 2020 is projected at $\$ 2,031,671$. Of the total budget, $\$ 1,963,840.10$ is attributable to providing special benefits and is therefore funded by property assessments. General benefit from the North of Market/Tenderloin CBD budget is calculated to be $\$ 67,830.90$ and is not funded by assessment revenue from North of Market/Tenderloin CBD parcels. The costs of providing each of the budget components were developed from actual experience obtained in providing these services to North of Market/Tenderloin CBD properties for the past 13 years. Actual service hours and frequency may vary in order to match varying District needs over the fifteen-year life of the North of Market/Tenderloin CBD. A detailed operation deployment for 2020 is available from the property owner's association. The budget is made up of the following components:

## Clean and Safe

## Clean Program

In order to consistently deal with cleaning issues, a Clean Program will provide a multi-dimensional approach consisting of the following elements. These services are a form of special benefit because they will be provided directly to the assessed parcels. By receiving these special benefits, the parcels are expected to enjoy increased commercial activity, which directly relates to increases in lease rates and customer usage. The services may include, but are not limited to, the following:

- Sidewalk Cleaning: Uniformed, radio-equipped personnel sweep litter, debris and refuse from sidewalks and gutters of the North of Market/Tenderloin CBD. Paper signs and handbills that are taped or glued on property, utility boxes, poles and telephones are removed. Clean sidewalks support an increase in commerce and provides a special benefit to each individually assessed
parcel in the North of Market/Tenderloin CBD.
- Sidewalk Pressure Washing: North of Market/Tenderloin CBD personnel may pressure wash the sidewalks. Clean sidewalks support an increase in commerce and provide a special benefit to each individually assessed parcel in the North of Market/Tenderloin CBD.
- Trash Collection: Collector truck personnel collect trash from sidewalks as needed. They are also dispatched to collect large bulky items illegally dumped in the North of Market/Tenderloin CBD.
- Graffiti Removal: Painters remove graffiti by painting, using solvent and pressure washing. The North of Market/Tenderloin CBD maintains a zero-tolerance graffiti policy. An effort is made to remove all tags within 24 hours on weekdays.
- Landscape Maintenance: Weeding of District tree wells and sidewalk cracks. In addition, North of Market/Tenderloin CBD personnel may provide landscape maintenance to decorative planters.

The Clean Team will only operate within North of Market/Tenderloin CBD boundaries. By receiving these special benefits, the parcels are expected to enjoy increased commercial activity, which directly relates to increases in lease rates and customer usage. Dirty and unclean sidewalks deter pedestrians and commercial activity.

## Safe Program

The Safe Program will provide community-based safety services for the individual parcels located within the North of Market/Tenderloin CBD in the form of the continuation of the existing Safe Passage, Block Safety Group and Camera Network programs as well as lead or support initiatives that promote safety for people on the sidewalks and streets of the Tenderloin. The Safe Program will not include armed security forces and will not hire private security to remove people from the sidewalks. The Safe Program will support safe initiatives that acknowledge that everyone on the sidewalks deserves to be and feel safe, and that are initiated by the community and led by the community. The Safe Program will only provide its services within the North of Market/Tenderloin CBD boundaries. Providing these services directly to the parcels within the North of Market/Tenderloin CBD boundaries is expected to result in increased commercial activity which directly relates to increased building occupancy and customer usage. A District that is perceived as unsafe deters pedestrian and commercial activity.

- Safe Passage: An existing program to keep the North of Market/Tenderloin CBD safe and create safe walking groups for youth and seniors will be maintained and may be expanded.
- Block Safety Groups: An existing program to support residents and businesses as they seek to activate the sidewalks in front of their buildings will be maintained and may be expanded.
- Camera Network: An existing program will be maintained and may be expanded.
- Public Space Activation: A program to activate public spaces in the North of Market/Tenderloin CBD may be developed.


## Marketing and Economic Development

In order to communicate the changes that are taking place in the North of Market/Tenderloin CBD and to enhance the positive perception of the assessed parcels, a professionally developed marketing and communication program will be created. The program will help parcel owners in their efforts to attract tenants and support local commerce and investment and work to improve the positive perception of the North of Market/Tenderloin CBD. Decisions on where to shop, eat, work, and live are largely based on a perception of the place. These special benefits will result in increased commercial activity which directly relates to increases in lease rates and enhanced commerce.

The programs being considered include, but are not limited to, the following:

- Destination Marketing
- Branding
- Events
- Media Relations
- Website
- District Stakeholder Outreach


## Administration

The improvements and activities are managed by a professional staff that requires centralized administrative support. Administration staff oversees the North of Market/Tenderloin CBD's services, which are delivered seven days a week. Administration staff actively works on behalf of the North of Market/Tenderloin CBD parcels to ensure that City and County services and policies support the North of Market/Tenderloin CBD. Included in this item are office expenses, professional services, organizational expenses such as insurance, and the cost to conduct a yearly financial review. North of Market/Tenderloin CBD funds from Administration may be used for renewing the North of Market/Tenderloin CBD.

A well-managed North of Market/Tenderloin CBD provides necessary North of Market/Tenderloin CBD program oversight and guidance that produces higher quality and more efficient programs. Administration staff implement the programs and services of the North of Market/Tenderloin CBD. The special benefit to assessed parcels from these services is increased commercial activity, which directly relates to increased building occupancy and enhanced commerce.

## Contingency/Reserve/City Fees

An operating reserve is budgeted as a contingency for any payment of delinquencies, uncollectible assessments, North of Market/Tenderloin CBD renewal efforts, and/or unforeseen budget adjustments. District funds from Contingency/Reserve/City Fees may be used for renewing the District.

Section 4 North of Market/Tenderloin CBD Assessment Budget

## Fifteen-Year Operating Budget

A projected fifteen-year operating budget for the North of Market/Tenderloin CBD is provided below. The projections are based upon the following assumptions:

Annual assessments may increase each year due to inflation, in an amount not to exceed the greater of $4 \%$ or that year's increase in the consumer price index (CPI). Assessments may also increase based on development in the North of Market/Tenderloin CBD. Annual adjustments in assessment rates will be subject to the approval of the North of Market/Tenderloin CBD Owners' Association. The projections below illustrate a $4 \%$ annual increase as an example for all budget items for the purpose of this Management District Plan.

The cost of providing programs and services also may vary depending on the market cost for those programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. The Owners' Association shall have the right to reallocate up to 10\% by line item of the budget allocation within the budgeted categories. Any change beyond $10 \%$ will be subject to approval by the Owners' Association board of directors and submitted to the City and County of San Francisco within the CBD's annual planning report, pursuant to Section 36650 of the California Streets and Highways Code. The overall budget shall remain consistent with this Management District Plan. Each assessed parcel's assessment shall be no greater than its proportionate share of the special benefits received.

|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Clean \& Safe | \$1,356,618.00 | \$1,410,882.72 | \$1,467,318.03 | \$1,526,010.75 | \$1,587,051.18 | \$1,650,533.23 | \$1,716,554.56 | \$1,785,216.74 |
| Marketing/Economic Development | \$315,950.00 | \$328,588.00 | \$341,731.52 | \$355,400.78 | \$369,616.81 | \$384,401.48 | \$399,777.54 | \$415,768.65 |
| Administration | \$309,103.00 | \$321,467.12 | \$334,325.80 | \$347,698.84 | \$361,606.79 | \$376,071.06 | \$391,113.90 | \$406,758.46 |
| Contingency/Reserve | \$50,000.00 | \$52,000.00 | \$54,080.00 | \$56,243.20 | \$58,492.93 | \$60,832.65 | \$63,265.95 | \$65,796.59 |
| Total Budget | \$2,031,671.00 | \$2,112,937.84 | \$2,197,455.35 | \$2,285,353.57 | \$2,376,767.71 | \$2,471,838.42 | \$2,570,711.96 | \$2,673,540.43 |
| Less General Benefit* ${ }^{*}$ | \$67,830.90 | \$70,544.14 | \$73,365.90 | \$76,300.54 | \$79,352.56 | \$82,526.66 | \$85,827.73 | \$89,260.84 |
| Assessable Budget | \$1,963,840.10 | \$2,042,393.70 | \$2,124,089.45 | \$2,209,053.03 | \$2,297,415.15 | \$2,389,311.76 | \$2,484,884.23 | \$2,584,279.60 |
|  | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |  |
| Clean \& Safe | \$1,856,625.41 | \$1,930,890.42 | \$2,008,126.04 | \$2,088,451.08 | \$2,171,989.13 | \$2,258,868.69 | \$2,349,223.44 |  |
| Marketing/Economic Development | \$432,399.39 | \$449,695.37 | \$467,683.18 | \$486,390.51 | \$505,846.13 | \$526,079.97 | \$547,123.17 |  |
| Administration | \$423,028.80 | \$439,949.95 | \$457,547.95 | \$475,849.87 | \$494,883.86 | \$514,679.22 | \$535,266.38 |  |
| Contingency/Reserve | \$68,428.45 | \$71,165.59 | \$74,012.21 | \$76,972.70 | \$80,051.61 | \$83,253.68 | \$86,583.82 |  |
| Total Budget | \$2,780,482.05 | \$2,891,701.33 | \$3,007,369.39 | \$3,127,664.16 | \$3,252,770.73 | \$3,382,881.56 | \$3,518,196.82 |  |
| Less General Benefit* | \$92,831.27 | \$96,544.52 | \$100,406.30 | \$104,422.55 | \$108,599.46 | \$112,943.43 | \$117,461.17 |  |
| Assessable Budget | \$2,687,650.78 | \$2,795,156.81 | \$2,906,963.08 | \$3,023,241.61 | \$3,144,171.27 | \$3,269,938.12 | \$3,400,735.65 |  |

* Other non-assessment funding to cover the cost associated with general benefit.


## Future Development

The above table is based on the North of Market/Tenderloin CBD's current development status and does not account for possible increases to assessments due to changes to the parcel characteristics that are used to allocate special benefits (e.g., building square footage). The amount of each parcel's assessment will depend on the existing assessment rates as well as the specific characteristics of the parcel, as explained in further detail below in Section 5. Each parcel will be assessed on a prorated basis from the date it receives a temporary and/or permanent certificate of occupancy. Thus, changes to a parcel may result in corresponding revisions to the assessments. Over time, the total assessments levied in the North of Market/Tenderloin CBD likely will increase as parcels are developed. Parcels may also see assessments change as a result of changes to or from non-profit status.

# Section 5 Assessment Methodology 

## General

This Management District Plan provides for the levy of assessments to fund services and activities that specially benefit real property in the North of Market/Tenderloin CBD. These assessments are not taxes for the general benefit of the City, but are assessments on the parcels in the North of Market/Tenderloin CBD that are receiving special benefits.

## Assessment Factors

Each parcel's proportional special benefit from the CBD activities is determined by analyzing three land use factors: Building Square Footage, Lot Square Footage, and Linear Street Frontage. These land use factors are an equitable way to identify the proportional special benefit that each of the parcels receive. Building square footage is relevant to the current use of a property and is also closely correlated to the potential pedestrian traffic from each parcel and the demand for CBD activities. A parcel's lot square footage reflects the long-term value implications of the improvement district. A parcel's linear street frontage is relevant to the street level usage of a parcel and the demand for CBD activities. Together, these land use factors serve as the basic unit of measure to calculate how much special benefit each parcel receives in relationship to the district as a whole, which is the basis to then proportionately allocate the cost of the special benefits.

Building square footage is defined as the total building square footage as determined by the outside measurements of a building. The gross building square footage is taken from the County of San Francisco Assessor's records. Twenty five percent (25\%) of the assessment budget is allocated to the building square footage, to account for the special benefit to each parcel's current use and demand for district activities.

Lot square footage is defined as the total amount of area within the boundaries of the parcel. The boundaries of a parcel are defined on the County Assessor parcel maps. Forty percent (40\%) of the assessment budget is allocated lot square footage to account for the special benefit to each parcel's long-term development potential.

Linear Street Frontage is defined as the number of linear feet of each parcel that directly fronts a street that will receive the CBD activities. Alley front frontage is also included in this definition, if a parcel is on an alley and the alley is within the District and accessible to the public. Corner lots or whole block parcels will be assessed for the sum of all the parcels' street frontage. Thirty five percent (35\%) of the assessment budget is allocated to Linear street frontage to account for the special benefit received at the street level of each parcel.

## Non-Profit Parcels

Non-profit owned properties specially benefit from the CBD activities but differently than all other assessed parcels. Non-profit parcels are defined as parcels being owned by 501 c3 organizations. They will receive special benefit from the Clean and Safe activities as well as the Administration and

Reserves and will be assessed fully for them. However, they do not specially benefit from the Marketing/Economic Development programs. The North of Market/Tenderloin CBD Marketing and Economic Development programs are designed to provide special benefit to the retail, residential, education, parking, publicly-owned, office, and mixed-use parcels in the form of increased customers, lease rate and commercial activity, none of which are a benefit to non-profit parcels. Thus, their assessment will not cover that portion of the costs.

## Special Benefit Analysis

The assessments outlined in this report are for property-related activities that are specifically intended for and directly benefitting each individual assessed parcel in the District. The activities provide special benefits because they affect the parcels in a way that is particular and distinct from how they affect other real property or the public at large. No parcel's assessment shall be greater than its proportionate share of the costs of the special benefits received.

Streets and Highways Code Section 36601(e) states that "Property and business improvement districts formed throughout this state have conferred special benefits upon properties and businesses within their districts and have made those properties and businesses more useful by providing the following benefits: (1) Crime reduction. A study by the Rand Corporation has confirmed a 12 -percent reduction in the incidence of robbery and an 8-percent reduction in the total incidence of violent crimes within the 30 districts studied. (2) Job creation. (3) Business attraction. (4) Business retention. (5) Economic growth. (6) New investments."

The North of Market/Tenderloin CBD's goal is to fund activities and improvements to provide a cleaner, safer and more attractive and economically vibrant environment. The goal of improving the economic vitality is to improve the safety, cleanliness, appearance, and economic development of each individual specially benefitted parcel in an effort to increase commerce, to increase building occupancy and lease rates and to attract more customers, employees, tenants and investors.

Each parcel will specially benefit from:

- Cleaner sidewalks, streets and common areas
- Real and perceived public safety improvements
- Greater pedestrian traffic
- Enhanced rental incomes
- Improved business climate
- New business and investment
- Well-managed CBD programs and services

Specifically, each parcel specially benefits from the North of Market/Tenderloin CBD activities as defined below.

## Clean and Safe

The enhanced cleaning and safety activities are special benefits provided directly to the assessed parcels. These activities will make the area more attractive and safer for businesses, customers, residents, and ultimately private investment. When business location decisions are made, "lower levels of public safety lead to increased uncertainty in decision making and can be perceived as a signal of a socio-institutional environment unfavorable for investment. Uncertainty affects the investment environment in general. But in particular, it increases the fear of physical damage to investment assets (or to people) or their returns... Almost universally, places with lower crime rates are perceived as
more desirable". ${ }^{1}$ As economic investment within the district grows, the assessed parcels will benefit from increased pedestrian traffic and commercial activity.

The Clean and Safe Program activities are expected to provide special benefits to the assessed parcels in a variety of ways. For example:

- Increased security through the Safe Passage, Block Safety Groups, and Security Camera programs provide a higher level of safety to property, residents, customers, employees and visitors as they pass through the North of Market/Tenderloin CBD;
- Maintaining and cleaning sidewalks in front of each parcel creates a cohesive environment and allows pedestrians to move freely throughout the North of Market/Tenderloin CBD. Sidewalks that are dirty and unkept deter pedestrians and commercial activity. "Walkable communities offer many financial benefits, such as a reduction in healthcare costs. Homes with sidewalks tend to sell for more money and in less time than similar homes without sidewalks. Businesses also benefit as residents are more likely to shop locally when there is increased connectivity between residential and business/commercial districts. The well-maintained sidewalks, accessibility, and inviting atmosphere of downtown helps to attract tourists." ${ }^{2}$
- Removing graffiti from buildings to keep the aesthetic appeal uniform throughout the North of Market/Tenderloin CBD;


## Marketing and Economic Development

The marketing activities consist of services provided directly to the assessed parcels: for example, the district will promote local businesses, help property owners attract high-paying tenants through advertising and neighborhood branding efforts, and highlight the special benefits that the assessed parcels are receiving through a website and district marketing and special events. These activities will specially benefit each assessed parcel by encouraging business development and investment and increased commercial activity (e.g., filling of vacant storefronts and offices, increased lease rates for retail and office space). Decisions on where to shop, eat or attend events are largely based on a perception of the place. If these activities were not communicated it would be a deterrent to pedestrian traffic, business and commerce for the assessed parcels.

## Administration

The North of Market/Tenderloin CBD requires a professional staff to properly manage programs, communicate with stakeholders and provide leadership. Each parcel will specially benefit from the North of Market/Tenderloin CBD Administration staff that will ensure that the North of Market/Tenderloin CBD services are provided and deployed as specifically laid out in this Engineer's Report and will provide leadership to represent the community with one clear voice.

## Contingency/Reserve/City Fees

The North of Market/Tenderloin CBD services and activities include a contingency, reserve fund, and city fee collection fund that will allow the administration staff to allocate assessment revenues to activities that may have cost overruns or to cover unforeseen expenses. These are necessary to carry out the CBD activities that specially benefit each assessed parcel.

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## Special Benefit Conclusion

Based on the special benefits each assessed parcel receives from the North of Market/Tenderloin CBD activities, we conclude that each of the proposed activities provides special benefits to the real property within the North of Market/Tenderloin CBD and that each parcel's assessment is in direct relationship to and no greater than the special benefits received.

The special benefit to parcels from the proposed North of Market/Tenderloin CBD activities and improvements described in this report is the basis for allocating the proposed assessments. Each individual assessed parcel's assessment does not exceed the reasonable cost of the proportionate special benefit it receives from the North of Market/Tenderloin CBD activities.

## General Benefit Analysis

As required by the State Constitution Article XIIID Section 4(a), the general benefits of an assessment district must be quantified and separated out so that the cost of the activities that are attributed to general benefit are deducted from the cost assessed against each specially benefitted parcel. General benefits are benefits from the North of Market/Tenderloin CBD activities and improvements that are not special in nature, are not "particular and distinct" and are not over and above the benefits that other parcels receive. This analysis will evaluate and determine the level of general benefits that (1) parcels inside of the North of Market/Tenderloin CBD, (2) parcels outside of the North of Market/Tenderloin CBD, and (3) the public at large may receive.

## General Benefit to Parcels Inside the North of Market/Tenderloin CBD

The North of Market/Tenderloin CBD provides funds for activities and improvements that are designed for and created to be provided directly to each individually assessed parcel within the North of Market/Tenderloin CBD. Each individual assessed parcel will specially benefit from these activities, thus $100 \%$ of the benefits conferred on these parcels are distinct and special in nature and $0 \%$ of the North of Market/Tenderloin CBD activities provide a general benefit to parcels in the North of Market/Tenderloin CBD boundary.

## General Benefit to Parcels Outside of the North of Market/Tenderloin CBD

All the North of Market/Tenderloin CBD activities and improvements are provided directly to each of the individual assessed parcels in the North of Market/Tenderloin CBD boundary. Each of the CBD activities is provided to the public right-of-ways (streets, sidewalks) adjacent to all specially benefitted parcels or tenants in the North of Market/Tenderloin CBD. None of the surrounding parcels will directly receive any of the North of Market/Tenderloin CBD activities. Any benefits these parcels may receive are incidental to providing special benefits to the assessed parcels, and thus any cost associated with the incidental benefits is not reduced from the cost of providing special benefit.

## General Benefit to the Public At Large

In addition to general benefit analysis to the parcels outside of the North of Market/Tenderloin CBD boundary, there may be general benefits to the public at large, i.e., those people that are either in the North of Market/Tenderloin CBD boundary and not specially benefitted from the activities, or people outside of the CBD boundary that may benefit from the CBD activities.

To calculate the general benefit the public at large may receive we determine the percentage of each North of Market/Tenderloin CBD activity budget that may benefit the general public. In this case, the Marketing and Economic Development activities are tailored to benefit and promote each assessed
parcel and are not intended to benefit the general public. Administration and Contingency/Reserve activities are to provide daily management of the North of Market/Tenderloin CBD solely for the benefit of the assessed parcels, and are not intended to benefit the general public. If there are any benefits to the general public, they are incidental and collateral to providing special benefits to the assessed parcels.

By contrast, the Clean and Safe activities may benefit the general public to some degree, as the general public may appreciate the enhanced level of maintenance and security as it passes through the North of Market/Tenderloin CBD. To quantify this, we first determine a general benefit factor for the Clean and Safe activities. The general benefit factor is a unit of measure that compares the special benefit that the assessed parcels receive compared to the general benefit that the general public receives. To determine the general benefit factor, we used previous districts that conducted intercept surveys in San Francisco (Union Square and West Portal) and Los Angeles (Historic Downtown, Leimert Park, Arts District, Downtown Industrial, Fashion District, and Sherman Oaks). The intent of the surveys was to determine what percentage of the general public was just passing through the district without any intent to engage in commercial activity. The surveys concluded that on average $1.4 \%$ of the respondents were within the district boundary with no intent to engage in any business activity. Here, since the North of Market/Tenderloin CBD is designed to promote a business and residential climate that encourages development, investment, and commerce, it follows that the benefits received by these pedestrians do not translate to a special benefit to the assessed parcels. In other words, based on the results of these surveys it is reasonable to conclude that $1.4 \%$ of the benefits from the Clean and Safe activities are general in nature. However, to be conservative and to account for any variance in district type, size and services provided, we applied a $5 \%$ general public benefit factor to account for these variances. The general benefit factor is then multiplied by the North of Market/Tenderloin CBD activity's budget to determine the overall general benefit for the Clean and Safe activities. The following table illustrates this calculation.

|  | A | B | C |
| :--- | :---: | :---: | :---: |
| ACTIVITY | Budget <br> Amount | Relative <br> Benefit Factor | General Benefit Allocation <br> $(\mathbf{A} \times \mathbf{B})$ |
| Clean and Safe | $\$ 1,356,618$ | $5.00 \%$ | $\$ 67,831$ |

This analysis indicates that $\$ 67,831$ of the Clean and Safe budget may be attributed to general benefit to the public at large, and must be raised from sources other than special assessments.

## Total General Benefits

Using the sum of the three measures of general benefit described above, we find in year one that $\$ 67,830.90(5.0 \%$ of the Clean and Safe budget, which is equal to $3.34 \%$ of the total North of Market/Tenderloin CBD budget) may be general in nature and will be funded from sources other than special assessments.

## Calculation of Assessments

The proportionate special benefit derived by each identified parcel shall be determined in relationship to the special benefits provided by the services across the entire North of Market/Tenderloin CBD. The proposed services are narrowly defined to confer a particular and distinct benefit to the parcels within the North of Market/Tenderloin CBD. To pay for these special benefits, these parcels will be assessed
at a rate that covers each parcel's proportionate share of the special benefits received. Only special benefits are assessable and these benefits must be separated from any general benefits. The Engineer's Report has calculated that $3.34 \%$ of the benefits provided by the North of Market/Tenderloin CBD are general in nature, and cannot be paid for with assessments. Assessments will cover the remaining $96.66 \%$ of the CBD budget. (See page 12 of the Engineer's Report for discussion of general and special benefits.)

## Assessable Footage

|  | All Parcels <br> (for-profit and <br> non-profit) | For-Profit Parcels <br> only |
| :--- | :---: | :---: |
| Lot Square Footage | $3,242,362$ | $2,430,071$ |
| Building Square Footage | $12,369,615$ | $9,068,088$ |
| Linear Street Frontage | 43,794 | 33,769 |

## Benefit Zones

Article XIIID of the California Constitution requires that special assessments be levied according to the special benefit each individual parcel receives from the improvements. In order to match assessments to special benefits, the levels of appropriate service delivery were determined by analyzing the current conditions of the North of Market/Tenderloin CBD and quantifying the amount of clean and safe services that are needed to be delivered to parcels, and projecting future needs over the term of the North of Market/Tenderloin CBD, in order to produce a common level of safety and cleanliness for each parcel throughout the North of Market/Tenderloin CBD. Rather than use benefit zones, it was determined that all parcels within the North of Market/Tenderloin CBD will receive services and be assessed using the same assessment method and rate structure.

## Assessments

Based on the special benefit factors and assessment methodology discussed in the Engineer's Report and herein, the following illustrates the first year's maximum annual assessment rates:

|  | A <br> Clean and Safe, <br> Administration, <br> Contingency <br> and Reserve (AII <br> Parcels) | B <br> Marketing/Economic <br> Development (For- <br> Profit Parcels only) | Cotal for For- <br> Profit Parcels <br> only (Column <br> A + B = C) |
| :--- | :---: | :---: | :---: |
| Lot Square Foot Rate | $\$ 0.2033$ | $\$ 0.0520$ | $\$ 0.2553$ |
| Building Square Foot Rate | $\$ 0.0333$ | $\$ 0.0087$ | $\$ 0.0420$ |
| Linear Street Frontage Foot Rate | $\$ 13.1700$ | $\$ 3.2747$ | $\$ 16.4447$ |

## Assessment Rate Calculation

The assessment rates are determined by the following calculations:

## All Parcels (for-profit and non-profit parcels) Clean \& Safe, Administration,

 Contingency/Reserve Budget = \$1,647,890.10Assessment budget allocated to lot square footage @ $40 \%=\$ 659,156.04$
Assessment budget allocated to building square footage @ $25 \%=\$ 411,972.53$
Assessment budget allocated to linear street frontage @ $35 \%=\$ 576,761.54$
Lot Square Footage Assessment Rate all parcels (for-profit and non-profit parcels):
Assessment budget \$659,156.04 / 3,242,362 lot sq. ft. = \$0.2033
Building Square Footage Assessment Rate all parcels (for-profit and non-profit parcels):
Assessment budget $\$ 411,972.53$ / 12,369,615 building sq. $\mathrm{ft} .=\$ 0.0333$
Linear Street Frontage Assessment Rate all parcels (for-profit and non-profit parcels):
Assessment budget $\$ 576,761.54 / 43,794$ street front $\mathrm{ft} .=\$ 13.1700$
For-Profit Parcels only Marketing/Economic Development Budget = \$315,950.00
Assessment budget allocated to lot square footage @ $40 \%=\$ 126,380.00$
Assessment budget allocated to building square footage @ $25 \%=\$ 78,987.50$
Assessment budget allocated to linear street frontage @ $35 \%=\$ 110,582.50$
Lot Square Footage Assessment Rate (for-profit parcels only):
Assessment budget \$126,380.00 / 2,430,071 lot sq. ft. = \$0.0520
Building Square Footage Assessment Rate (for-profit parcels only):
Assessment budget \$78,987.50/ 9,068,088 building sq. ft. $=\$ 0.0087$
Linear Street Frontage Assessment Rate (for-profit parcels only):
Assessment budget \$110,582.50 / 33,769 street front ft. = \$3.2747
Note: The total For-Profit assessment rate consists of both of the above calculations (All Parcels Rate + For-Profit only Rate $=$ Total For-Profit assessment rate).

## Sample Parcel Assessment

To calculate the assessment for a for-profit parcel with 5,000 square feet of lot footage, 5,000 square feet of building, and 50 linear feet of street front footage multiply the lot square footage $(5,000)$ by the assessment rate $(\$ 0.2553)=\$ 1,276.50+$ multiply the building square footage $(5,000)$ by the assessment rate $(\$ 0.0420)=\$ 210+$ multiply the street front footage (50) by the assessment rate (\$16.4447) \$822.24 = Initial annual parcel assessment \$2,308.74.

To calculate the assessment for a non-profit parcel with 5,000 square feet of lot footage, 5,000 square feet of building, and 50 linear feet of street front footage multiply the lot square footage $(5,000)$ by the assessment rate $(\$ 0.2033)=\$ 1,016.50+$ multiply the building square footage $(5,000)$ by the assessment rate $(\$ 0.0333)=\$ 166.50$ + multiply the street front footage (50) by the assessment rate (\$13.1700) \$658.50 = Initial annual parcel assessment \$1,841.50.

The assessment calculation is the same for every parcel in the CBD respective of its land use type.

## Maximum Annual Assessment Adjustments

The cost of providing programs and services may vary depending on the market cost for those programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. In addition, to cover inflation, assessments may also be subject to annual increases not to exceed the greater of $4 \%$ or that year's increase in the Consumer Price Index (CPI). Assessments may also increase based on development in the North of Market/Tenderloin CBD. Annual adjustments in assessment rates will be subject to the approval of the North of Market/Tenderloin CBD Owners' Association. Any change will be approved by the Owners' Association Board of Directors and submitted to the City within its annual planning report, pursuant to Section 36650 of the California Streets and Highways Code.

As an example, the projections below illustrate a $4 \%$ annual increase for all assessment rates. Actual annual increases could be above $4 \%$ if the consumer price index exceeds $4 \%$ in any given year.

## Assessment Table Based On 4\% Increase

|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| For-Profit Parcel Square Foot Assessment Rate | \$0.2553 | \$0.2655 | \$0.2761 | \$0.2872 | \$0.2987 | \$0.3106 | \$0.3230 | \$0.3360 |
| For-Profit Building Square Foot Assessment Rate | \$0.0420 | \$0.0437 | \$0.0454 | \$0.0472 | \$0.0491 | \$0.0511 | \$0.0531 | \$0.0553 |
| For-Profit Front Foot Assessment Rate | \$16.4447 | \$17.1025 | \$17.7866 | \$18.4981 | \$19.2380 | \$20.0075 | \$20.8078 | \$21.6401 |
| Non-Profit Parcel Square Foot Assessment Rate | \$0.2033 | \$0.2114 | \$0.2199 | \$0.2287 | \$0.2378 | \$0.2473 | \$0.2572 | \$0.2675 |
| Non-Profit Building Square Foot Assessment Rate | \$0.0333 | \$0.0346 | \$0.0360 | \$0.0375 | \$0.0390 | \$0.0405 | \$0.0421 | \$0.0438 |
| Non-Profit Front Foot Assessment Rate | \$13.1700 | \$13.6968 | \$14.2447 | \$14.8145 | \$15.4070 | \$16.0233 | \$16.6643 | \$17.3308 |
|  | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |  |
| For-Profit Parcel Square Foot Assessment Rate | \$0.3494 | \$0.3634 | \$0.3779 | \$0.3930 | \$0.4087 | \$0.4251 | \$0.4421 |  |
| For-Profit Building Square Foot Assessment Rate | \$0.0575 | \$0.0598 | \$0.0622 | \$0.0647 | \$0.0672 | \$0.0699 | \$0.0727 |  |
| For-Profit Front Foot Assessment Rate | \$22.5057 | \$23.4059 | \$24.3422 | \$25.3159 | \$26.3285 | \$27.3816 | \$28.4769 |  |
| Non-Profit Parcel Square Foot Assessment Rate | \$0.2782 | \$0.2894 | \$0.3009 | \$0.3130 | \$0.3255 | \$0.3385 | \$0.3520 |  |
| Non-Profit Building Square Foot Assessment Rate | \$0.0456 | \$0.0474 | \$0.0493 | \$0.0513 | \$0.0533 | \$0.0554 | \$0.0577 |  |
| Non-Profit Front Foot Assessment Rate | \$18.0241 | \$18.7450 | \$19.4948 | \$20.2746 | \$21.0856 | \$21.9290 | \$22.8062 |  |

## Budget Adjustments

Any annual budget surplus will be rolled into the following year's North of Market/Tenderloin CBD 1.19 22
budget. The budget will be set accordingly, within the constraints of the Management North of Market/Tenderloin CBD Plan to adjust for surpluses that are carried forward. North of Market/Tenderloin CBD funds may also be used for renewal of the North of MarketTTenderloin CBD. Funds from an expired North of Market/Tenderloin CBD shall be rolled over into the new North of Market/Tenderloin CBD if one is established, or returned to the property owners if one is not established, in accordance with Streets and Highways Code section 36671.

If an error is discovered on a parcel's assessed square footages or building square footages, the North of Market/Tenderloin CBD may investigate and correct the assessed footages after confirming the correction with the San Francisco City and County Assessor Data. The correction will be made in accordance with the assessment methodology and may result in an increase or decrease to the parcel's assessment.

## Future Development

The above table is based on the North of Market/Tenderloin CBD's current development status and does not account for possible increases to assessments due to changes in parcel characteristics that are used to allocate special benefits (e.g., building square footage). The amount of each parcel's assessment will depend on the existing assessment rates as well as the specific characteristics of the parcel, as explained in further detail above in Section 4. Each parcel will be assessed on a prorated basis from the date it receives a temporary and/or permanent certificate of occupancy. Thus, changes to a parcel may result in corresponding revisions to the assessments. Over time the total assessments levied in the North of Market/Tenderloin CBD likely will increase as parcels are developed. Parcels may also see assessments change as a result of changes in to or from non-profit status. Parcels that experience a change in building square footage need to notify the North of Market/Tenderloin CBD of changes.

## Assessment Roll Corrections

A property owner who believes that the assessment roll contains an error (for example, if it overstates the amount of assessable square footage) may submit a written request for review to the Owners' Association prior to April 1 of each year. Corrections shall be limited to the current assessment year and will not be considered for prior years.

## Time and Manner for Collecting Assessments

As provided by State Law, the North of Market/Tenderloin CBD assessment will appear as a separate line item on the annual San Francisco County property tax bills, or by a special manual bill prepared by the North of Market/Tenderloin CBD, and either paid in one lump sum or in two equal installments. Laws for enforcement and collection of property taxes also apply to the North of Market/Tenderloin CBD assessment.

## Disestablishment

Each year that the North of Market/Tenderloin CBD is in existence, there will be a 30-day period during which property owners will have the opportunity to request disestablishment of the CBD. This 30 -day period begins each year on the anniversary of the date the CBD was established. Within that 30 -day period, if a written petition is submitted by the owners of real property who pay $50 \%$ or more of the assessments levied, the Board of Supervisors shall convene a hearing on whether to disestablish the North of Market/Tenderloin CBD by:

A majority of the Board of Supervisors (six members) may initiate disestablishment at any time based on misappropriation of funds, malfeasance, or violation of law in connection with management of the North of Market/Tenderloin CBD.

A supermajority (eight members) of the Board of Supervisors may initiate disestablishment proceedings for any reason. All outstanding bonds, financing leases, or similar obligations of the City payable from or secured by the CBD assessment must be paid prior to disestablishment of the CBD.

## Bond Issuance

The North of Market/Tenderloin CBD will not issue Bonds.

## Public Property Assessments

Proposition 218 provides that no parcel can be assessed for more than its fair share of special benefits, including public property. All publicly-owned parcels, including parcels owned by the State of California and City and County of San Francisco, will pay their proportional share of costs based on the special benefits conferred to those individual parcels. These parcels specially benefit from North of Market/Tenderloin CBD programs that provide an enhanced sense of safety and cleanliness, which makes employees and visitors, feel safe and increased use which translates into fulfilling their public service mission. Publicly-owned parcels also benefit from North of Market/Tenderloin CBD programs which increase exposure and awareness of North of Market/Tenderloin CBD amenities which in turn work to provide greater pedestrian traffic and increased use. The publicly-owned parcels and their assessments within the North of Market/Tenderloin CBD boundary are listed below.

| Block Number | Block Suffix | $\begin{gathered} \text { Lot } \\ \text { Number } \end{gathered}$ | $\begin{aligned} & \text { Lot } \\ & \text { Suffix } \end{aligned}$ | Situs | Street | Property Owner | Asmt | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0336 |  | 032 |  | 440 | Turk | City and County of San Francisco | \$3,451.64 | 0.18\% |
| 0347 |  | 008 |  | 0000 |  | CITY PROPERTY | \$4,848.08 | 0.25\% |
| 0334 |  | 044 |  | 0511 | ELLIS | CITY PROPERTY | \$1,291.91 | 0.07\% |
| 0345 |  | 007 |  | 0260 | GOLDEN GATE AVE | CITY PROPERTY | \$5,670.10 | 0.29\% |
| 0338 |  | 023 |  | 0301 | EDDY | CITY PROPERTY | \$8,638.64 | 0.44\% |
| 0345 |  | 015 |  | 0331 | TURK | CITY PROPERTY | \$2,306.14 | 0.12\% |
| 0346 |  | 003 | A | 0101 | HYDE | SFCC | \$6,565.30 | 0.33\% |
| 0332 |  | 018 |  | P000 |  | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,425.81 | 0.07\% |
| 0332 |  | 019 |  | P000 |  | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,425.81 | 0.07\% |
| 0332 |  | 006 |  | 0246 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,390.22 | 0.07\% |
| 0332 |  | 007 |  | 0256 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,288.33 | 0.07\% |
| 0332 |  | 008 |  | 0260 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,940.47 | 0.10\% |
| 0332 |  | 009 |  | 0288 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$11,045.83 | 0.56\% |
| 0332 |  | 017 |  | 0351 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,447.20 | 0.07\% |
| 0336 |  | 003 |  | 0201 | HYDE | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$3,474.64 | 0.18\% |
| 0322 |  | 005 |  | 0560 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$7,095.84 | 0.36\% |
| 0322 |  | 006 |  | 0570 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$3,788.47 | 0.19\% |
| 0348 |  | 025 |  | 0000 |  | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$1.02 | 0.00\% |

1.1924

| 0348 | 014 | 0050 | HYDE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$8,469.02 | 0.43\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0347 | 002 | 0075 | HYDE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$1,058.57 | 0.05\% |
| 0348 | 006 | 0100 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$23,908.84 | 1.22\% |
| 0348 | 009 | 0190 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$12,438.33 | 0.63\% |
| 0347 | 003 | 0200 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$6,486.98 | 0.33\% |
| 0347 | 004 | 0220 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$6,087.34 | 0.31\% |
| 0347 | 001 | 0303 | $\begin{aligned} & \text { GOLDEN } \\ & \text { GATE } \\ & \hline \end{aligned}$ | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$10,953.82 | 0.56\% |
| 0347 | 016 | 0331 | GOLDEN <br> GATE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$17,396.16 | 0.89\% |
| 0347 | 017 | 0331 | GOLDEN GATE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$4,495.84 | 0.23\% |
|  |  |  |  |  | \$158,390.34 | 8.07\% |

## Section 6 <br> Governance

The City and County of San Francisco may contract with a non-profit organization to provide the day-to-day operations of the North of Market/Tenderloin CBD. The non-profit organization will act as the Owners' Association and governing board for the North of Market/Tenderloin CBD. The role of the Owners' Association is consistent with similar Community Benefit Districts and management organizations throughout California. The Owners' Association determines budgets, assessment adjustments, and monitors service delivery.

The North of Market/Tenderloin CBD Owners' Association Board of Directors will represent a cross section of property owners found throughout the North of Market/Tenderloin CBD. The goal and spirit of the board's composition is to have a majority of property owners that pay Community Benefit District assessments, but also include representatives from businesses and residents. At least $50 \%$ of the Board members will be property owners that pay an assessment and, per City requirements, at least $20 \%$ of the members be non-property-owning business owners within the North of Market/Tenderloin CBD boundary. A nominating committee develops an annual slate of board nominations, and nominations are voted on at an annual meeting of North of Market/Tenderloin CBD property owners.

## Section 7 Implementation Timetable

The North of Market/Tenderloin CBD is expected to be established and begin implementation of the Management District Plan on January 1, 2020. The North of Market/Tenderloin CBD will have a fifteenyear life through December 31, 2034.

In order for the North of Market/Tenderloin CBD to meet the service begin date of January 1, 2020, the formation need to adhere to the following schedule:

Formation Schedule
Petitions distributed to property owners
Petition Drive concludes
Board of Supervisors accepts petition results/sets public hearing date
Ballots mailed to property owners
Board of Supervisors holds public hearing and tabulates ballots

Dates
January 2019
March 2019
April 2019
April 2019
June 2019

## Section 8 <br> Assessment Roll

| Block | Block Suffix | $\begin{gathered} \text { Lot } \\ \text { Number } \end{gathered}$ | $\begin{aligned} & \text { Lot } \\ & \text { Suffix } \end{aligned}$ | Situs | Street | Property Owner | Asmt | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0336 |  | 032 |  | 440 | Turk | City and County of San Francisco | \$3,451.64 | 0.18\% |
| 0347 |  | 008 |  | 0000 |  | CITY PROPERTY | \$4,848.08 | 0.25\% |
| 0334 |  | 044 |  | 0511 | ELLIS | CITY PROPERTY | \$1,291.91 | 0.07\% |
| 0345 |  | 007 |  | 0260 | GOLDEN <br> GATE AVE | CITY PROPERTY | \$5,670.10 | 0.29\% |
| 0338 |  | 023 |  | 0301 | EDDY | CITY PROPERTY | \$8,638.64 | 0.44\% |
| 0345 |  | 015 |  | 0331 | TURK | CITY PROPERTY | \$2,306.14 | 0.12\% |
| 0346 |  | 003 | A | 0101 | HYDE | SFCC | \$6,565.30 | 0.33\% |
| 0332 |  | 018 |  | P000 |  | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,425.81 | 0.07\% |
| 0332 |  | 019 |  | P000 |  | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,425.81 | 0.07\% |
| 0332 |  | 006 |  | 0246 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,390.22 | 0.07\% |
| 0332 |  | 007 |  | 0256 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,288.33 | 0.07\% |
| 0332 |  | 008 |  | 0260 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,940.47 | 0.10\% |
| 0332 |  | 009 |  | 0288 | EDDY | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$11,045.83 | 0.56\% |
| 0332 |  | 017 |  | 0351 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$1,447.20 | 0.07\% |
| 0336 |  | 003 |  | 0201 | HYDE | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$3,474.64 | 0.18\% |
| 0322 |  | 005 |  | 0560 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$7,095.84 | 0.36\% |
| 0322 |  | 006 |  | 0570 | ELLIS | RECREATION AND PARK DEPARTMMCLAREN LODGE | \$3,788.47 | 0.19\% |
| 0348 |  | 025 |  | 0000 |  | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$1.02 | 0.00\% |
| 0348 |  | 014 |  | 0050 | HYDE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$8,469.02 | 0.43\% |
| 0347 |  | 002 |  | 0075 | HYDE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$1,058.57 | 0.05\% |
| 0348 |  | 006 |  | 0100 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$23,908.84 | 1.22\% |
| 0348 |  | 009 |  | 0190 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$12,438.33 | 0.63\% |
| 0347 |  | 003 |  | 0200 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$6,486.98 | 0.33\% |
| 0347 |  | 004 |  | 0220 | MCALLISTER | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$6,087.34 | 0.31\% |
| 0347 |  | 001 |  | 0303 | $\begin{aligned} & \text { GOLDEN } \\ & \text { GATE } \end{aligned}$ | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW | \$10,953.82 | 0.56\% |


| 0347 | 016 |  | 0331 | GOLDEN <br> GATE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE <br> OF THE LAW | $\$ 17,396.16$ | $0.89 \%$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| 0347 |  | 017 |  | 0331 | GOLDEN <br> GATE | UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE <br> OF THE LAW | $\$ 4,495.84$ | $0.23 \%$ |
|  |  |  |  |  |  |  | $\$ 158,390.34$ | $\mathbf{8 . 0 7 \%}$ |


| Block Number | Block Suffix | Lot Number | $\begin{aligned} & \text { Lot } \\ & \text { Suffix } \end{aligned}$ | Situs | Street | Asmt | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0317 |  | 003 |  | 0403 | TAYLOR | \$9,355.85 | 0.48\% |
| 0317 |  | 004 |  | 0430 | O'FARRELL | \$1,354.41 | 0.07\% |
| 0317 |  | 005 |  | 0436 | O'FARRELL | \$1,314.14 | 0.07\% |
| 0317 |  | 006 |  | 0438 | O'FARRELL | \$2,384.41 | 0.12\% |
| 0317 |  | 007 |  | 0450 | O'FARRELL | \$6,457.20 | 0.33\% |
| 0317 |  | 009 |  | 0474 | O'FARRELL | \$2,411.99 | 0.12\% |
| 0317 |  | 010 | A | 0520 | JONES | \$5,188.29 | 0.26\% |
| 0317 |  | 011 |  | 530-534 | JONES | \$1,461.53 | 0.07\% |
| 0317 |  | 024 |  |  |  | \$914.83 | 0.05\% |
| 0318 |  | 007 |  | 516 | O'FARRELL | \$6,500.05 | 0.33\% |
| 0318 |  | 008 |  | 540 | O'FARRELL | \$3,867.89 | 0.20\% |
| 0318 |  | 009 |  | 550 | O'FARRELL | \$5,971.32 | 0.30\% |
| 0318 |  | 012 |  | 570-572 | O'FARRELL | \$2,255.70 | 0.11\% |
| 0318 |  | 013 |  | 580 | O'FARRELL | \$2,713.13 | 0.14\% |
| 0318 |  | 014 |  | 500 | LEAVENWORTH | \$5,027.99 | 0.26\% |
| 0319 |  | 007 |  | 600-616 | O'FARRELL | \$2,788.37 | 0.14\% |
| 0319 |  | 008 |  | 620-626 | O'FARRELL | \$1,027.36 | 0.05\% |
| 0319 |  | 009 |  | 628 | O'FARRELL | \$1,022.43 | 0.05\% |
| 0319 |  | 010 |  | 640 | O'FARRELL | \$3,444.01 | 0.18\% |
| 0319 |  | 012 |  | 646 | O'FARRELL | \$1,201.96 | 0.06\% |
| 0319 |  | 013 |  | 656 | O'FARRELL | \$4,019.07 | 0.20\% |
| 0319 |  | 014 |  | 10 | Ada Ct | \$1,632.43 | 0.08\% |
| 0319 |  | 016 |  | 666 | O'FARRELL | \$6,129.50 | 0.31\% |
| 0319 |  | 018 |  | 500 | HYDE | \$5,272.22 | 0.27\% |
| 0320 |  | 006 |  | 700 | O'FARRELL | \$4,339.61 | 0.22\% |
| 0320 |  | 007 |  | 716 | O'FARRELL | \$1,336.81 | 0.07\% |
| 0320 |  | 008 |  | 720 | O'FARRELL | \$1,365.39 | 0.07\% |
| 0320 |  | 009 |  | 730 | O'FARRELL | \$2,980.09 | 0.15\% |
| 0320 |  | 010 |  | 740 | O'FARRELL | \$3,035.61 | 0.15\% |
| 0320 |  | 011 |  | 750 | O'FARRELL | \$4,816.67 | 0.25\% |
| 0320 |  | 012 |  | 770 | O'FARRELL | \$2,895.59 | 0.15\% |
| 0320 |  | 014 |  | 800-806 | LARKIN | \$3,567.07 | 0.18\% |
| 0320 |  | 015 |  | 816 | LARKIN | \$2,286.99 | 0.12\% |
| 0321 |  | 001 |  | 0701 | O'FARRELL | \$2,507.72 | 0.13\% |
| 0321 |  | 002 |  | 0467 | HYDE | \$1,030.14 | 0.05\% |
| 0321 |  | 003 |  | 0455 | HYDE | \$2,974.58 | 0.15\% |

[^1]| 0321 |  | 005 |  | 0451 | HYDE | \$1,094.16 | 0.06\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0321 |  | 006 |  | 0437 | HYDE | \$1,135.67 | 0.06\% |
| 0321 |  | 007 |  | 0425 | HYDE | \$3,365.23 | 0.17\% |
| 0321 |  | 008 |  | 0417 | HYDE | \$1,072.71 | 0.05\% |
| 0321 |  | 009 |  | 0401 | HYDE | \$4,021.09 | 0.20\% |
| 0321 |  | 011 |  | 0606 | ELLIS | \$1,037.90 | 0.05\% |
| 0321 |  | 012 |  | 0624 | ELLIS | \$1,244.83 | 0.06\% |
| 0321 |  | 013 |  | 0628 | ELLIS | \$1,143.74 | 0.06\% |
| 0321 |  | 014 |  | 0632 | ELLIS | \$1,964.24 | 0.10\% |
| 0321 |  | 015 |  | 0646 | ELLIS | \$2,067.09 | 0.11\% |
| 0321 |  | 016 |  | 0650 | ELLIS | \$2,336.79 | 0.12\% |
| 0321 |  | 020 |  | 0684 | ELLIS | \$3,743.09 | 0.19\% |
| 0321 |  | 022 |  | 0716 | LARKIN | \$1,054.23 | 0.05\% |
| 0321 |  | 023 |  | 0724 | LARKIN | \$929.04 | 0.05\% |
| 0321 |  | 024 |  | 0730 | LARKIN | \$913.71 | 0.05\% |
| 0321 |  | 025 |  | 0736 | LARKIN | \$2,176.43 | 0.11\% |
| 0321 |  | 026 |  | 0740 | LARKIN | \$131.60 | 0.01\% |
| 0321 |  | 027 |  | 0744 | LARKIN | \$2,641.97 | 0.13\% |
| 0321 |  | 028 |  | 0791 | O'FARRELL | \$1,146.61 | 0.06\% |
| 0321 |  | 030 |  | 0781 | O'FARRELL | \$2,804.46 | 0.14\% |
| 0321 |  | 031 |  | 0771 | O'FARRELL | \$1,494.22 | 0.08\% |
| 0321 |  | 032 |  | 0765 | O'FARRELL | \$3,182.36 | 0.16\% |
| 0321 |  | 034 |  | 0755 | O'FARRELL | \$3,555.76 | 0.18\% |
| 0321 |  | 036 |  | 0743 | O'FARRELL | \$1,349.09 | 0.07\% |
| 0321 |  | 037 |  | 0735 | O'FARRELL | \$2,509.31 | 0.13\% |
| 0321 |  | 038 |  | 0725 | O'FARRELL | \$3,366.82 | 0.17\% |
| 0321 |  | 039 |  | 0670 | ELLIS | \$6,340.09 | 0.32\% |
| 0322 |  | 001 |  | 0601 | O'FARRELL | \$8,339.73 | 0.42\% |
| 0322 | A | 001 |  | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 002 |  | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 |  | 002 |  | 0421 | LEAVENWORTH | \$2,989.32 | 0.15\% |
| 0322 | A | 003 |  | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 |  | 003 |  | 0516 | ELLIS | \$4,482.31 | 0.23\% |
| 0322 |  | 004 |  | 0526 | ELLIS | \$4,094.98 | 0.21\% |
| 0322 | A | 004 |  | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 005 |  | 0631 | O'FARRELL | \$54.03 | 0.00\% |
| 0322 |  | 006 | A | 0400 | HYDE | \$7,191.17 | 0.37\% |
| 0322 | A | 006 |  | 0631 | O'FARRELL | \$54.03 | 0.00\% |
| 0322 |  | 006 | B | 0430 | HYDE | \$2,059.22 | 0.10\% |
| 0322 | A | 007 |  | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 |  | 007 |  | 0440 | HYDE | \$1,900.64 | 0.10\% |
| 0322 |  | 008 |  | 0444 | HYDE | \$2,243.50 | 0.11\% |
| 0322 | A | 008 |  | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 |  | 009 |  | 0691 | O'FARRELL | \$4,608.21 | 0.23\% |

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| 0322 | A | 009 | 0631 | O'FARRELL | \$58.48 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0322 |  | 010 | 675 | O'FARRELL | \$1,952.64 | 0.10\% |
| 0322 | A | 010 | 0631 | O'FARRELL | \$58.48 | 0.00\% |
| 0322 | A | 011 | 0631 | O'FARRELL | \$58.48 | 0.00\% |
| 0322 |  | 011 | 0667 | O'FARRELL | \$1,288.97 | 0.07\% |
| 0322 |  | 012 | 0641 | O'FARRELL | \$5,830.37 | 0.30\% |
| 0322 | A | 012 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 013 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 014 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 015 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 016 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 017 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 018 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 019 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 020 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 021 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 022 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 023 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 024 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 025 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 026 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 027 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 028 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 029 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 030 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 031 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 032 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 033 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 034 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 035 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 036 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 037 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 038 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 039 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 040 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 041 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 042 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 043 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 044 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 045 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 046 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 047 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 048 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 049 | 0631 | O'FARRELL | \$57.39 | 0.00\% |

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| 0322 | A | 050 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0322 | A | 051 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 052 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 053 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 054 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 055 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 056 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 057 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 058 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 059 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 060 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 061 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 062 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 063 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 064 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 065 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 066 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 067 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 068 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 069 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 070 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 071 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 072 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 073 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 074 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 075 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 076 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 077 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 078 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 079 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 080 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 081 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 082 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 083 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 084 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 085 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 086 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 087 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 088 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 089 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 090 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 091 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 092 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 093 | 0631 | O'FARRELL | \$57.39 | 0.00\% |

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| 0322 | A | 094 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0322 | A | 095 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 096 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 097 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 098 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 099 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 100 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 101 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 102 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 103 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 104 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 105 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 106 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 107 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 108 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 109 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 110 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 111 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 112 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 113 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 114 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 115 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 116 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 117 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 118 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 119 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 120 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 121 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 122 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 123 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 124 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 125 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 126 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 127 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 128 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 129 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 130 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 131 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 132 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 133 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 134 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 135 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 136 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 137 | 0631 | O'FARRELL | \$75.25 | 0.00\% |


| 0322 | A | 138 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0322 | A | 139 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 140 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 141 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 142 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 143 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 144 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 145 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 146 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 147 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 148 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 149 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 150 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 151 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 152 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 153 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 154 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 155 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 156 | 0631 | O'FARRELL | \$75.25 | 0.00\% |
| 0322 | A | 157 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 158 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 159 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 160 | 0631 | O'FARRELL | \$57.39 | 0.00\% |
| 0322 | A | 161 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 162 | 0631 | O'FARRELL | \$55.71 | 0.00\% |
| 0322 | A | 163 | 0631 | O'FARRELL | \$61.17 | 0.00\% |
| 0322 | A | 164 | 0631 | O'FARRELL | \$61.80 | 0.00\% |
| 0322 | A | 165 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 166 | 0631 | O'FARRELL | \$59.07 | 0.00\% |
| 0322 | A | 167 | 0631 | O'FARRELL | \$60.75 | 0.00\% |
| 0322 | A | 168 | 0631 | O'FARRELL | \$59.70 | 0.00\% |
| 0322 | A | 169 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 170 | 0631 | O'FARRELL | \$61.17 | 0.00\% |
| 0322 | A | 171 | 0631 | O'FARRELL | \$61.17 | 0.00\% |
| 0322 | A | 172 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 173 | 0631 | O'FARRELL | \$59.07 | 0.00\% |
| 0322 | A | 174 | 0631 | O'FARRELL | \$58.48 | 0.00\% |
| 0322 | A | 175 | 0631 | O'FARRELL | \$57.60 | 0.00\% |
| 0322 | A | 176 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 177 | 0631 | O'FARRELL | \$61.17 | 0.00\% |
| 0322 | A | 178 | 0631 | O'FARRELL | \$60.12 | 0.00\% |
| 0322 | A | 179 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 180 | 0631 | O'FARRELL | \$59.07 | 0.00\% |
| 0322 | A | 181 | 0631 | O'FARRELL | \$58.48 | 0.00\% |

1.19

| 0322 | A | 184 | 0631 | O'FARRELL | \$61.17 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0322 | A | 185 | 0631 | O'FARRELL | \$60.12 | 0.00\% |
| 0322 | A | 186 | 0631 | O'FARRELL | \$48.57 | 0.00\% |
| 0322 | A | 187 | 0631 | O'FARRELL | \$59.07 | 0.00\% |
| 0322 | A | 188 | 0631 | O'FARRELL | \$58.48 | 0.00\% |
| 0322 | A | 191 | 0631 | O'FARRELL | \$98.57 | 0.01\% |
| 0322 | A | 192 | 0631 | O'FARRELL | \$77.56 | 0.00\% |
| 0322 | A | 193 | 0631 | O'FARRELL | \$43.10 | 0.00\% |
| 0322 | A | 194 | 0631 | O'FARRELL | \$50.88 | 0.00\% |
| 0322 | A | 195 | 0631 | O'FARRELL | \$51.09 | 0.00\% |
| 0322 | A | 196 | 0631 | O'FARRELL | \$144.78 | 0.01\% |
| 0322 | A | 197 | 0631 | O'FARRELL | \$70.62 | 0.00\% |
| 0322 | A | 198 | 0000 | O'FARRELL | \$70.62 | 0.00\% |
| 0323 |  | 001 | 0501 | O'FARRELL | \$4,783.49 | 0.24\% |
| 0323 |  | 002 | 0439 | JONES | \$2,462.56 | 0.13\% |
| 0323 |  | 003 | 0515 | O'FARRELL | \$2,969.14 | 0.15\% |
| 0323 |  | 006 | 0415 | JONES | \$6,131.25 | 0.31\% |
| 0323 |  | 007 | 0424 | ELLIS | \$5,087.22 | 0.26\% |
| 0323 |  | 009 | 0434 | ELLIS | \$1,322.14 | 0.07\% |
| 0323 |  | 010 | 0440 | ELLIS | \$2,083.49 | 0.11\% |
| 0323 |  | 011 | 0450 | ELLIS | \$2,126.89 | 0.11\% |
| 0323 |  | 014 | 0460 | ELLIS | \$2,501.34 | 0.13\% |
| 0323 |  | 015 | 0472 | ELLIS | \$9,674.13 | 0.49\% |
| 0323 |  | 016 | 0434 | LEAVENWORTH | \$5,001.76 | 0.25\% |
| 0323 |  | 018 | 0595 | O'FARRELL | \$2,119.70 | 0.11\% |
| 0323 |  | 020 | 0575 | O'FARRELL | \$2,680.36 | 0.14\% |
| 0323 |  | 022 | 0555 | O'FARRELL | \$3,520.70 | 0.18\% |
| 0323 |  | 023 | 0545 | O'FARRELL | \$6,754.37 | 0.34\% |
| 0323 |  | 026 | 0525 | O'FARRELL | \$2,336.03 | 0.12\% |
| 0323 |  | 027 | 0587 | O'FARRELL | \$1,608.86 | 0.08\% |
| 0323 |  | 028 | 0579 | O'FARRELL | \$1,243.64 | 0.06\% |
| 0324 |  | 001 | 0401 | O'FARRELL | \$6,006.20 | 0.31\% |
| 0324 |  | 002 | 0345 | TAYLOR | \$4,832.24 | 0.25\% |
| 0324 |  | 005 | 0334 | ELLIS | \$1,548.04 | 0.08\% |
| 0324 |  | 006 | 0344 | ELLIS | \$1,863.70 | 0.09\% |
| 0324 |  | 009 | 0370 | ELLIS | \$1,784.12 | 0.09\% |
| 0324 |  | 010 | 0376 | ELLIS | \$1,985.16 | 0.10\% |
| 0324 |  | 011 | 0380 | ELLIS | \$2,107.24 | 0.11\% |
| 0324 |  | 012 | 0420 | JONES | \$2,616.10 | 0.13\% |
| 0324 |  | 013 | 0424 | JONES | \$2,882.34 | 0.15\% |
| 0324 |  | 014 | 0450 | JONES | \$5,425.03 | 0.28\% |
| 0324 |  | 015 | 0485 | O'FARRELL | \$950.17 | 0.05\% |
| 0324 |  | 020 | 0449 | O'FARRELL | \$3,640.56 | 0.19\% |
| 0324 |  | 021 | 0439 | O'FARRELL | \$4,283.02 | 0.22\% |

[^2]| 0324 | 022 |  | 0415 | O'FARRELL | \$3,401.55 | 0.17\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0324 | 023 |  | 0350 | ELLIS | \$4,958.81 | 0.25\% |
| 0324 | 024 |  | 0477 | O'FARRELL | \$6,638.30 | 0.34\% |
| 0324 | 025 |  | 0333 | TAYLOR | \$3,868.88 | 0.20\% |
| 0324 | 026 |  | 0302 | ELLIS | \$3,901.04 | 0.20\% |
| 0324 | 027 |  | 0322 | ELLIS | \$3,251.49 | 0.17\% |
| 0325 | 031 |  | 0001 | HILTON SQUARE | \$111,428.65 | 5.67\% |
| 0331 | 001 |  | 0225 | ELLIS | \$2,679.53 | 0.14\% |
| 0331 | 001 | A | 0229 | ELLIS | \$2,791.44 | 0.14\% |
| 0331 | 005 |  | 0115 | MASON | \$1,024.31 | 0.05\% |
| 0331 | 006 |  | 0111 | MASON | \$4,533.23 | 0.23\% |
| 0331 | 007 |  | 0128 | EDDY | \$2,695.58 | 0.14\% |
| 0331 | 008 |  | 0144 | EDDY | \$3,654.45 | 0.19\% |
| 0331 | 009 |  | 0160 | EDDY | \$5,169.69 | 0.26\% |
| 0331 | 012 |  | 0248 | TAYLOR | \$2,156.37 | 0.11\% |
| 0331 | 013 |  | 0250 | TAYLOR | \$3,716.79 | 0.19\% |
| 0331 | 014 |  | 0281 | ELLIS | \$1,547.40 | 0.08\% |
| 0331 | 015 |  | 0275 | ELLIS | \$2,593.71 | 0.13\% |
| 0331 | 016 |  | 0233 | ELLIS | \$9,479.21 | 0.48\% |
| 0331 | 017 |  | 0149 | MASON <br> SITUS TO BE ASSIGNED | \$2,380.37 | 0.12\% |
| 0331 | 018 |  | 0125 | MASON | \$3,899.10 | 0.20\% |
| 0331 | 028 |  | 0210 | TAYLOR | \$8,505.97 | 0.43\% |
| 0332 | 001 |  | 0301 | ELLIS | \$9,966.73 | 0.51\% |
| 0332 | 002 |  | 0225 | TAYLOR | \$2,222.73 | 0.11\% |
| 0332 | 003 |  | 0202 | EDDY | \$4,659.75 | 0.24\% |
| 0332 | 004 |  | 0230 | EDDY | \$5,169.61 | 0.26\% |
| 0332 | 005 |  | 0238 | EDDY | \$4,500.19 | 0.23\% |
| 0332 | 010 |  | 0344 | JONES | \$2,759.14 | 0.14\% |
| 0332 | 012 |  | 0387 | ELLIS | \$4,650.87 | 0.24\% |
| 0332 | 013 |  | 0379 | ELLIS | \$1,169.07 | 0.06\% |
| 0332 | 014 |  | 0373 | ELLIS | \$2,275.35 | 0.12\% |
| 0332 | 015 |  | 0369 | ELLIS | \$1,359.06 | 0.07\% |
| 0332 | 016 |  | 0355 | ELLIS | \$2,960.57 | 0.15\% |
| 0333 | 001 |  | 0401 | ELLIS | \$4,084.61 | 0.21\% |
| 0333 | 002 |  | 0345 | JONES | \$2,621.09 | 0.13\% |
| 0333 | 004 |  | 0335 | JONES | \$1,609.34 | 0.08\% |
| 0333 | 005 |  | 0333 | JONES | \$2,577.43 | 0.13\% |
| 0333 | 006 |  | 0302 | EDDY | \$7,839.12 | 0.40\% |
| 0333 | 007 |  | 0322 | EDDY | \$2,224.85 | 0.11\% |
| 0333 | 008 |  | 0332 | EDDY | \$1,288.33 | 0.07\% |
| 0333 | 009 |  | 0340 | EDDY | \$4,655.10 | 0.24\% |
| 0333 | 011 |  | 0364 | EDDY | \$2,892.11 | 0.15\% |

[^3]| 0333 | 012 |  | 0380 | EDDY | \$10,330.26 | 0.53\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0333 | 013 |  | 0334 | LEAVENWORTH | \$1,247.91 | 0.06\% |
| 0333 | 014 |  | 0346 | LEAVENWORTH | \$2,636.47 | 0.13\% |
| 0333 | 015 |  | 0479 | ELLIS | \$4,044.01 | 0.21\% |
| 0333 | 016 |  | 0473 | ELLIS | \$1,927.38 | 0.10\% |
| 0333 | 017 |  | 0471 | ELLIS | \$1,777.06 | 0.09\% |
| 0333 | 018 |  | 0463 | ELLIS | \$2,220.12 | 0.11\% |
| 0333 | 019 |  | 0455 | ELLIS | \$1,669.84 | 0.09\% |
| 0333 | 020 |  | 0441 | ELLIS | \$6,384.12 | 0.33\% |
| 0333 | 021 |  | 0433 | ELLIS | \$3,462.44 | 0.18\% |
| 0334 | 001 |  | 0391 | LEAVENWORTH | \$2,492.93 | 0.13\% |
| 0334 | 002 |  | 0345 | LEAVENWORTH | \$3,258.97 | 0.17\% |
| 0334 | 003 |  | 0335 | LEAVENWORTH | \$1,257.59 | 0.06\% |
| 0334 | 004 |  | 0325 | LEAVENWORTH | \$1,205.07 | 0.06\% |
| 0334 | 005 |  | 0317 | LEAVENWORTH | \$3,984.58 | 0.20\% |
| 0334 | 006 |  | 0410 | EDDY | \$2,131.16 | 0.11\% |
| 0334 | 007 |  | 0420 | EDDY | \$2,195.35 | 0.11\% |
| 0334 | 008 |  | 0430 | EDDY | \$1,340.26 | 0.07\% |
| 0334 | 009 |  | 0438 | EDDY | \$4,124.97 | 0.21\% |
| 0334 | 010 |  | 0446 | EDDY | \$1,797.59 | 0.09\% |
| 0334 | 011 |  | 0460 | EDDY | \$3,956.51 | 0.20\% |
| 0334 | 013 |  | 0466 | EDDY | \$1,432.70 | 0.07\% |
| 0334 | 014 |  | 0480 | EDDY | \$2,407.91 | 0.12\% |
| 0334 | 015 |  | 0484 | EDDY | \$1,183.49 | 0.06\% |
| 0334 | 016 |  | 0300 | HYDE | \$3,382.01 | 0.17\% |
| 0334 | 017 |  | 0324 | HYDE | \$1,199.12 | 0.06\% |
| 0334 | 018 |  | 0328 | HYDE | \$1,177.82 | 0.06\% |
| 0334 | 019 |  | 0334 | HYDE | \$1,377.44 | 0.07\% |
| 0334 | 021 |  | 0360 | HYDE | \$4,774.02 | 0.24\% |
| 0334 | 022 |  | 0565 | ELLIS | \$1,338.98 | 0.07\% |
| 0334 | 027 |  | 0541 | ELLIS | \$3,152.77 | 0.16\% |
| 0334 | 028 |  | 0519 | ELLIS | \$1,425.81 | 0.07\% |
| 0334 | 028 | A | 0515 | ELLIS | \$3,631.77 | 0.18\% |
| 0334 | 031 |  | 0555 | ELLIS | \$7,385.69 | 0.38\% |
| 0334 | 032 |  | 0348 | HYDE | \$110.39 | 0.01\% |
| 0334 | 033 |  | 0348 | HYDE | \$107.74 | 0.01\% |
| 0334 | 034 |  | 0348 | HYDE | \$110.51 | 0.01\% |
| 0334 | 035 |  | 0348 | HYDE | \$115.85 | 0.01\% |
| 0334 | 036 |  | 0348 | HYDE | \$112.95 | 0.01\% |
| 0334 | 037 |  | 0348 | HYDE | \$112.99 | 0.01\% |
| 0334 | 038 |  | 0348 | HYDE | \$115.85 | 0.01\% |
| 0334 | 039 |  | 0348 | HYDE | \$123.33 | 0.01\% |
| 0334 | 040 |  | 0348 | HYDE | \$119.76 | 0.01\% |
| 0334 | 041 |  | 0348 | HYDE | \$110.34 | 0.01\% |
| 0334 | 042 |  | 0348 | HYDE | \$119.76 | 0.01\% |


| 0334 | 043 |  | 0348 | HYDE | \$149.88 | 0.01\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0335 | 001 | B | 0337 | HYDE | \$1,884.14 | 0.10\% |
| 0335 | 001 |  | 0359 | HYDE | \$4,577.34 | 0.23\% |
| 0335 | 001 | A | 0345 | HYDE | \$1,451.88 | 0.07\% |
| 0335 | 002 |  | 0333 | HYDE | \$1,390.83 | 0.07\% |
| 0335 | 002 | B | 0315 | HYDE | \$2,165.03 | 0.11\% |
| 0335 | 002 | C | 0305 | HYDE | \$3,959.44 | 0.20\% |
| 0335 | 015 |  | 0664 | LARKIN | \$2,942.35 | 0.15\% |
| 0335 | 016 |  | 0681 | ELLIS | \$2,483.14 | 0.13\% |
| 0335 | 018 |  | 0677 | ELLIS | \$1,283.18 | 0.07\% |
| 0335 | 019 |  | 0669 | ELLIS | \$1,321.39 | 0.07\% |
| 0335 | 022 |  | 0635 | ELLIS | \$1,600.65 | 0.08\% |
| 0335 | 023 |  | 0615 | ELLIS | \$3,648.85 | 0.19\% |
| 0335 | 027 |  | 0655 | ELLIS | \$10,569.13 | 0.54\% |
| 0335 | 037 |  | 0000 |  | \$21,579.34 | 1.10\% |
| 0336 | 002 |  | 0225 | HYDE | \$5,802.36 | 0.30\% |
| 0336 | 004 |  | 0416 | TURK | \$3,129.82 | 0.16\% |
| 0336 | 006 |  | 0468 | TURK | \$2,519.37 | 0.13\% |
| 0336 | 008 |  | 0500 | LARKIN | \$6,009.17 | 0.31\% |
| 0336 | 011 |  | 0528 | LARKIN | \$4,381.74 | 0.22\% |
| 0336 | 014 | A | 0581 | EDDY | \$5,122.43 | 0.26\% |
| 0336 | 014 |  | 0550 | LARKIN | \$2,156.37 | 0.11\% |
| 0336 | 014 | C | 0556 | LARKIN | \$2,054.76 | 0.10\% |
| 0336 | 014 | B | 0575 | EDDY | \$3,073.62 | 0.16\% |
| 0336 | 015 |  | 0555 | EDDY | \$4,461.00 | 0.23\% |
| 0336 | 016 |  | 0545 | EDDY | \$4,722.84 | 0.24\% |
| 0336 | 020 |  | 0245 | HYDE <br> SITUS TO BE ASSIGNED | \$9,365.52 | 0.48\% |
| 0336 | 030 |  | 440 | Turk | \$2,365.37 | 0.12\% |
| 0336 | 031 |  | 430 | Turk | \$4,171.95 | 0.21\% |
| 0337 | 001 |  | 0401 | EDDY | \$3,074.17 | 0.16\% |
| 0337 | 002 |  | 0257 | LEAVENWORTH | \$1,183.87 | 0.06\% |
| 0337 | 003 |  | 0245 | LEAVENWORTH | \$3,349.18 | 0.17\% |
| 0337 | 004 |  | 0237 | LEAVENWORTH | \$1,928.32 | 0.10\% |
| 0337 | 005 |  | 0223 | LEAVENWORTH | \$1,482.22 | 0.08\% |
| 0337 | 006 |  | 0201 | LEAVENWORTH | \$3,770.42 | 0.19\% |
| 0337 | 007 |  | 0308 | TURK | \$2,307.67 | 0.12\% |
| 0337 | 007 | A | 0318 | TURK | \$3,608.41 | 0.18\% |
| 0337 | 009 |  | 0366 | TURK | \$4,615.19 | 0.24\% |
| 0337 | 012 |  | 0222 | HYDE | \$1,151.73 | 0.06\% |
| 0337 | 013 |  | 0230 | HYDE | \$919.63 | 0.05\% |
| 0337 | 014 | A | 0469 | EDDY | \$3,446.02 | 0.18\% |
| 0337 | 014 |  | 0240 | HYDE | \$2,307.61 | 0.12\% |
| 0337 | 015 |  | 0493 | EDDY | \$3,561.82 | 0.18\% |
| 0337 | 019 |  | 0425 | EDDY | \$2,063.72 | 0.11\% |


| 0337 | 020 |  | 0350 | TURK | \$24,574.40 | 1.25\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0337 | 021 |  | 0200 | HYDE | \$4,871.32 | 0.25\% |
| 0337 | 022 |  | 0481 | EDDY | \$2,020.71 | 0.10\% |
| 0338 | 001 | A | 0241 | JONES | \$2,555.18 | 0.13\% |
| 0338 | 002 |  | 0225 | JONES | \$2,434.31 | 0.12\% |
| 0338 | 004 |  | 0205 | JONES | \$4,083.27 | 0.21\% |
| 0338 | 005 |  | 0218 | TURK | \$896.83 | 0.05\% |
| 0338 | 009 |  | 0256 | TURK | \$3,464.50 | 0.18\% |
| 0338 | 010 |  | 0270 | TURK | \$4,554.44 | 0.23\% |
| 0338 | 012 |  | 0280 | TURK | \$1,962.73 | 0.10\% |
| 0338 | 013 |  | 0200 | LEAVENWORTH | \$3,338.73 | 0.17\% |
| 0338 | 014 |  | 0222 | LEAVENWORTH | \$2,781.17 | 0.14\% |
| 0338 | 015 |  | 0236 | LEAVENWORTH | \$1,344.60 | 0.07\% |
| 0338 | 016 |  | 0240 | LEAVENWORTH | \$1,024.40 | 0.05\% |
| 0338 | 017 |  | 0393 | EDDY | \$3,427.87 | 0.17\% |
| 0338 | 018 |  | 0385 | EDDY | \$2,314.53 | 0.12\% |
| 0338 | 019 |  | 0375 | EDDY | \$2,735.17 | 0.14\% |
| 0338 | 020 |  | 0365 | EDDY | \$1,477.03 | 0.08\% |
| 0338 | 021 |  | 0355 | EDDY | \$2,885.44 | 0.15\% |
| 0338 | 021 | A | 0347 | EDDY | \$2,993.57 | 0.15\% |
| 0338 | 022 |  | 0335 | EDDY | \$1,117.94 | 0.06\% |
| 0338 | 025 |  | 0230 | TURK | \$10,958.65 | 0.56\% |
| 0339 | 003 |  | 0101 | TAYLOR | \$7,131.10 | 0.36\% |
| 0339 | 004 |  | 0116 | TURK | \$1,632.39 | 0.08\% |
| 0339 | 005 |  | 0124 | TURK | \$1,877.03 | 0.10\% |
| 0339 | 006 |  | 0130 | TURK | \$1,889.81 | 0.10\% |
| 0339 | 007 |  | 0140 | TURK | \$1,898.18 | 0.10\% |
| 0339 | 008 |  | 0152 | TURK | \$3,781.16 | 0.19\% |
| 0339 | 009 |  | 0162 | TURK | \$1,846.81 | 0.09\% |
| 0339 | 010 |  | 0168 | TURK | \$1,582.82 | 0.08\% |
| 0339 | 011 |  | 0174 | TURK | \$1,892.72 | 0.10\% |
| 0339 | 011 | A | 0180 | TURK | \$4,817.61 | 0.25\% |
| 0339 | 012 |  | 0220 | JONES | \$1,458.55 | 0.07\% |
| 0339 | 013 |  | 0226 | JONES | \$2,579.72 | 0.13\% |
| 0339 | 014 |  | 0240 | JONES | \$6,971.57 | 0.35\% |
| 0339 | 015 | A | 0249 | EDDY | \$3,897.22 | 0.20\% |
| 0339 | 015 |  | 0265 | EDDY | \$6,102.84 | 0.31\% |
| 0339 | 016 |  | 0233 | EDDY | \$3,037.14 | 0.15\% |
| 0339 | 017 |  | 0201 | EDDY | \$4,807.96 | 0.24\% |
| 0339 | 019 |  | 0145 | TAYLOR | \$6,662.43 | 0.34\% |
| 0340 | 001 |  | 0045 | MASON | \$9,928.50 | 0.51\% |
| 0340 | 002 |  | 0019 | MASON | \$3,243.85 | 0.17\% |
| 0340 | 004 |  | 0002 | TURK | \$5,039.75 | 0.26\% |
| 0340 | 005 |  | P000 |  | \$972.03 | 0.05\% |
| 0340 | 006 |  | P000 |  | \$1,683.55 | 0.09\% |
| 0340 | 007 |  | 0034 | TURK | \$4,786.12 | 0.24\% |


| 0340 | 008 | 0050 | TURK | \$2,943.75 | 0.15\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0340 | 009 | 0062 | TURK | \$2,767.97 | 0.14\% |
| 0340 | 010 | 0066 | TURK | \$2,390.73 | 0.12\% |
| 0340 | 011 | 0076 | TURK | \$1,290.23 | 0.07\% |
| 0340 | 012 | 0116 | TAYLOR | \$5,273.40 | 0.27\% |
| 0340 | 013 | 0124 | TAYLOR | \$1,586.15 | 0.08\% |
| 0340 | 014 | 0136 | TAYLOR | \$1,206.07 | 0.06\% |
| 0340 | 015 | 0144 | TAYLOR | \$4,976.46 | 0.25\% |
| 0340 | 016 | 0163 | EDDY | \$5,038.20 | 0.26\% |
| 0340 | 017 | 0149V | EDDY | \$3,350.66 | 0.17\% |
| 0340 | 018 | 0141 | EDDY | \$3,579.52 | 0.18\% |
| 0342 | 001 | 0950 | MARKET | \$8,902.24 | 0.45\% |
| 0342 | 002 | 0966 | MARKET | \$4,166.68 | 0.21\% |
| 0342 | 004 | 0972 | MARKET | \$2,478.37 | 0.13\% |
| 0342 | 014 | 0974 | MARKET | \$8,297.08 | 0.42\% |
| 0342 | 015 | 0976 | MARKET | \$2,506.93 | 0.13\% |
| 0342 | 018 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 019 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 020 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 021 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 022 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 023 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 024 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 025 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 026 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 027 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 028 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 029 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 030 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 031 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 032 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 033 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 034 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 035 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 036 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 037 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 038 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 039 | 982-998 | Market | \$502.27 | 0.03\% |
| 0342 | 040 | 982-998 | Market | \$502.27 | 0.03\% |
| 0343 | 001 | 0101 | TURK | \$11,625.86 | 0.59\% |
| 0343 | 008 | 0048 | GOLDEN GATE | \$5,856.38 | 0.30\% |
| 0343 | 009 | 0064 | GOLDEN GATE | \$5,214.15 | 0.27\% |
| 0343 | 010 | 0086 | GOLDEN GATE | \$3,945.65 | 0.20\% |
| 0343 | 011 | 0118 | JONES | \$1,261.59 | 0.06\% |
| 0343 | 012 | 0124 | JONES | \$1,444.08 | 0.07\% |


| 0343 | 013 |  | 0132 | JONES | \$2,391.64 | 0.12\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0343 | 014 |  | 0199 | TURK | \$3,529.59 | 0.18\% |
| 0343 | 016 |  | 0175 | TURK | \$6,601.87 | 0.34\% |
| 0343 | 017 | A | 0155 | TURK | \$4,002.93 | 0.20\% |
| 0343 | 017 |  | 0161 | TURK | \$2,128.21 | 0.11\% |
| 0343 | 018 |  | 0133 | TURK | \$3,228.68 | 0.16\% |
| 0343 | 031 |  | 0001 | TAYLOR | \$13,787.29 | 0.70\% |
| 0343 | 032 |  | $\begin{aligned} & \hline 0000 \\ & 25 ? \end{aligned}$ | TAYLOR | \$8,464.62 | 0.43\% |
| 0344 | 002 |  | 0111 | JONES | \$11,478.65 | 0.58\% |
| 0344 | 003 |  | 0134 | GOLDEN GATE | \$4,345.33 | 0.22\% |
| 0344 | 004 |  | 0150 | GOLDEN GATE | \$4,201.16 | 0.21\% |
| 0344 | 005 |  | 0166 | GOLDEN GATE | \$11,772.65 | 0.60\% |
| 0344 | 006 | A | 0146 | LEAVENWORTH | \$1,082.89 | 0.06\% |
| 0344 | 006 |  | 0144 | LEAVENWORTH | \$1,900.50 | 0.10\% |
| 0344 | 006 | B | 0281 | TURK | \$4,553.52 | 0.23\% |
| 0344 | 007 |  | 0275 | TURK | \$4,195.85 | 0.21\% |
| 0344 | 010 |  | D0201 | TURK | \$20,307.98 | 1.03\% |
| 0345 | 001 |  | 0161 | LEAVENWORTH | \$3,339.49 | 0.17\% |
| 0345 | 002 |  | 0145 | LEAVENWORTH | \$2,576.92 | 0.13\% |
| 0345 | 005 |  | 0240 | GOLDEN GATE | \$4,688.39 | 0.24\% |
| 0345 | 006 |  | 0250 | GOLDEN GATE | \$1,094.88 | 0.06\% |
| 0345 | 008 |  | 0276 | GOLDEN GATE | \$2,205.76 | 0.11\% |
| 0345 | 009 |  | 0112 | HYDE | \$3,724.33 | 0.19\% |
| 0345 | 010 |  | 0126 | HYDE | \$1,705.16 | 0.09\% |
| 0345 | 012 | C | 0381 | TURK | \$3,106.85 | 0.16\% |
| 0345 | 012 | B | 0371 | TURK | \$1,954.85 | 0.10\% |
| 0345 | 012 | A | 0168 | HYDE | \$4,477.10 | 0.23\% |
| 0345 | 012 |  | 0138 | HYDE | \$2,259.60 | 0.12\% |
| 0345 | 016 |  | 0315 | TURK | \$2,045.02 | 0.10\% |
| 0345 | 017 |  | 0351 | TURK | \$3,524.62 | 0.18\% |
| 0345 | 018 |  | 0351 | TURK | \$7,223.48 | 0.37\% |
| 0345 | 031 |  | 0200 | GOLDEN GATE | \$7,930.53 | 0.40\% |
| 0345 | 032 |  | 0200 | GOLDEN GATE | \$4,125.98 | 0.21\% |
| 0346 | 001 |  | 0155 | HYDE | \$4,976.53 | 0.25\% |
| 0346 | 002 |  | 0135 | HYDE | \$3,043.03 | 0.15\% |
| 0346 | 003 |  | 0129 | HYDE | \$1,472.49 | 0.07\% |
| 0346 | 003 | B | 0125 | HYDE | \$1,475.72 | 0.08\% |
| 0346 | 006 |  | 0366 | GOLDEN GATE | \$12,491.07 | 0.64\% |
| 0346 | 007 |  | 0444 | LARKIN | \$3,494.17 | 0.18\% |
| 0346 | 010 |  | 0452 | LARKIN | \$5,141.32 | 0.26\% |
| 0346 | 013 |  | 0463 | TURK | \$3,516.43 | 0.18\% |
| 0346 | 015 |  | 0459 | TURK | \$4,711.44 | 0.24\% |
| 0346 | 016 |  | 0433 | TURK | \$2,746.09 | 0.14\% |
| 0346 | 017 |  | 0421 | TURK | \$3,590.73 | 0.18\% |


| 0346 | 021 |  | 0479 | TURK | \$677.85 | 0.03\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0346 | 022 |  | 475-479 | TURK | \$3,636.78 | 0.19\% |
| 0346 | 023 |  | 10-12 | Dodge | \$910.48 | 0.05\% |
| 0346 | 024 |  | 0340 | GOLDEN GATE | \$5,689.00 | 0.29\% |
| 0347 | 005 |  | 0246 | MCALLISTER | \$2,377.15 | 0.12\% |
| 0347 | 006 |  | 0250 | MCALLISTER | \$1,853.32 | 0.09\% |
| 0347 | 006 | A | 0260 | MCALLISTER | \$1,810.85 | 0.09\% |
| 0347 | 007 |  | 0268 | MCALLISTER | \$4,020.79 | 0.20\% |
| 0347 | 009 |  | 0324 | LARKIN | \$2,597.47 | 0.13\% |
| 0348 | 007 |  | 0146 | MCALLISTER | \$8,914.74 | 0.45\% |
| 0348 | 015 |  | 0277 | GOLDEN GATE | \$4,160.52 | 0.21\% |
| 0348 | 016 |  | 0261 | GOLDEN GATE | \$748.41 | 0.04\% |
| 0348 | 017 |  | 0255 | GOLDEN GATE | \$2,135.83 | 0.11\% |
| 0348 | 022 |  | 0015 | DALE | \$497.07 | 0.03\% |
| 0348 | 022 | A | 0247 | GOLDEN GATE | \$488.29 | 0.02\% |
| 0348 | 023 |  | 0247 | GOLDEN GATE | \$670.13 | 0.03\% |
| 0348 | 024 |  | 0241 | GOLDEN GATE | \$1,504.38 | 0.08\% |
| 0348 | 026 |  | 0201 | GOLDEN GATE | \$10,995.52 | 0.56\% |
| 0349 | 002 |  | 0041 | JONES | \$3,367.28 | 0.17\% |
| 0349 | 003 |  | 0001 | JONES | \$11,091.07 | 0.56\% |
| 0349 | 004 |  | 0044 | MCALLISTER | \$4,822.48 | 0.25\% |
| 0349 | 008 |  | 0060 | LEAVENWORTH | \$4,643.88 | 0.24\% |
| 0349 | 009 |  | 0054 | MCALLISTER | \$776.28 | 0.04\% |
| 0349 | 010 |  | 0068 | LEAVENWORTH | \$1,129.05 | 0.06\% |
| 0349 | 010 | A | 0177 | GOLDEN GATE | \$5,460.96 | 0.28\% |
| 0349 | 011 |  | 0175 | GOLDEN GATE | \$2,134.16 | 0.11\% |
| 0349 | 012 |  | 0135 | GOLDEN GATE | \$6,365.91 | 0.32\% |
| 0349 | 013 |  | P000 |  | \$990.34 | 0.05\% |
| 0349 | 014 |  | 0054 | MCALLISTER | \$8,919.78 | 0.45\% |
| 0349 | 021 |  | 0121 | GOLDEN GATE | \$2,761.96 | 0.14\% |
| 0349 | 022 |  | 0121 | GOLDEN GATE | \$4,390.30 | 0.22\% |
| 0349 | 023 |  | 0121 | GOLDEN GATE | \$1,893.08 | 0.10\% |
| 0350 | 001 |  | 1000 | MARKET | \$6,581.80 | 0.34\% |
| 0350 | 002 |  | 1028 | MARKET | \$9,392.78 | 0.48\% |
| 0350 | 003 |  | 1066 | MARKET | \$13,274.12 | 0.68\% |
| 0350 | 004 |  | 1072 | MARKET | \$6,619.92 | 0.34\% |
| 0351 | 001 |  | 1100 | MARKET | \$10,738.26 | 0.55\% |
| 0351 | 047 |  | 0045 | MCALLISTER | \$1,795.93 | 0.09\% |
| 0716 | 003 |  | 820 | O'FARRELL | \$3,407.13 | 0.17\% |
| 0716 | 012 |  | 888 | O'FARRELL | \$4,787.66 | 0.24\% |
| 0716 | 015 |  | 888 | O'FARRELL | \$3,049.22 | 0.16\% |
| 0716 | 016 |  | 888 | O'FARRELL | \$183.66 | 0.01\% |
| 0716 | 017 |  | 888 | O'FARRELL | \$184.29 | 0.01\% |
| 0716 | 018 |  | 888 | O'FARRELL | \$182.82 | 0.01\% |
| 0716 | 019 |  | 888 | O'FARRELL | \$182.65 | 0.01\% |
| 0716 | 020 |  | 888 | O'FARRELL | \$182.49 | 0.01\% |

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| 0716 | 021 | 888 | O'FARRELL | \$181.73 | 0.01\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0716 | 022 | 888 | O'FARRELL | \$182.15 | 0.01\% |
| 0716 | 023 | 888 | O'FARRELL | \$182.11 | 0.01\% |
| 0716 | 024 | 888 | O'FARRELL | \$184.71 | 0.01\% |
| 0716 | 025 | 888 | O'FARRELL | \$183.66 | 0.01\% |
| 0716 | 026 | 888 | O'FARRELL | \$185.17 | 0.01\% |
| 0716 | 027 | 888 | O'FARRELL | \$182.40 | 0.01\% |
| 0716 | 028 | 888 | O'FARRELL | \$182.07 | 0.01\% |
| 0716 | 029 | 888 | O'FARRELL | \$182.65 | 0.01\% |
| 0716 | 030 | 888 | O'FARRELL | \$182.49 | 0.01\% |
| 0716 | 031 | 888 | O'FARRELL | \$181.73 | 0.01\% |
| 0716 | 032 | 888 | O'FARRELL | \$182.15 | 0.01\% |
| 0716 | 033 | 888 | O'FARRELL | \$182.11 | 0.01\% |
| 0716 | 034 | 888 | O'FARRELL | \$184.71 | 0.01\% |
| 0716 | 035 | 888 | O'FARRELL | \$183.66 | 0.01\% |
| 0716 | 036 | 888 | O'FARRELL | \$185.17 | 0.01\% |
| 0716 | 037 | 888 | O'FARRELL | \$182.40 | 0.01\% |
| 0716 | 038 | 888 | O'FARRELL | \$182.07 | 0.01\% |
| 0716 | 039 | 888 | O'FARRELL | \$182.65 | 0.01\% |
| 0716 | 040 | 888 | O'FARRELL | \$182.49 | 0.01\% |
| 0716 | 041 | 888 | O'FARRELL | \$181.73 | 0.01\% |
| 0716 | 042 | 888 | O'FARRELL | \$182.15 | 0.01\% |
| 0716 | 043 | 888 | O'FARRELL | \$182.11 | 0.01\% |
| 0716 | 044 | 888 | O'FARRELL | \$184.71 | 0.01\% |
| 0716 | 045 | 888 | O'FARRELL | \$183.66 | 0.01\% |
| 0716 | 046 | 888 | O'FARRELL | \$185.17 | 0.01\% |
| 0716 | 047 | 888 | O'FARRELL | \$182.40 | 0.01\% |
| 0716 | 048 | 888 | O'FARRELL | \$182.07 | 0.01\% |
| 0716 | 049 | 888 | O'FARRELL | \$182.65 | 0.01\% |
| 0716 | 050 | 888 | O'FARRELL | \$182.49 | 0.01\% |
| 0716 | 051 | 888 | O'FARRELL | \$181.73 | 0.01\% |
| 0716 | 052 | 888 | O'FARRELL | \$182.15 | 0.01\% |
| 0716 | 053 | 888 | O'FARRELL | \$182.11 | 0.01\% |
| 0716 | 054 | 888 | O'FARRELL | \$184.71 | 0.01\% |
| 0716 | 055 | 888 | O'FARRELL | \$183.66 | 0.01\% |
| 0716 | 056 | 888 | O'FARRELL | \$185.17 | 0.01\% |
| 0716 | 057 | 888 | O'FARRELL | \$182.40 | 0.01\% |
| 0716 | 058 | 888 | O'FARRELL | \$182.07 | 0.01\% |
| 0716 | 059 | 888 | O'FARRELL | \$182.65 | 0.01\% |
| 0716 | 060 | 888 | O'FARRELL | \$182.49 | 0.01\% |
| 0716 | 061 | 888 | O'FARRELL | \$181.73 | 0.01\% |
| 0716 | 062 | 888 | O'FARRELL | \$182.15 | 0.01\% |


| 0716 |  | 063 |  | 888 | $O^{\prime} F A R R E L L$ | $\$ 182.11$ |
| :--- | :--- | :--- | :--- | :--- | ---: | ---: |

[^4]| 0716 | 104 | 888 | O'FARRELL | \$186.94 | 0.01\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0716 | 105 | 888 | O'FARRELL | \$196.02 | 0.01\% |
| 0716 | 106 | 888 | O'FARRELL | \$181.56 | 0.01\% |
| 0716 | 107 | 888 | O'FARRELL | \$181.56 | 0.01\% |
| 0716 | 108 | 888 | O'FARRELL | \$201.98 | 0.01\% |
| 0716 | 109 | 888 | O'FARRELL | \$187.61 | 0.01\% |
| 0716 | 110 | 888 | O'FARRELL | \$192.49 | 0.01\% |
| 0716 | 206 | 870 | O'FARRELL | \$919.44 | 0.05\% |
| 0716 | 207 | 888 | O'FARRELL | \$2,414.86 | 0.12\% |
| 0717 | 001 | 0815 | O'FARRELL | \$4,114.22 | 0.21\% |
| 0717 | 002 | 0731 | LARKIN | \$4,188.87 | 0.21\% |
| 0717 | 003 | 0719 | LARKIN | \$4,389.84 | 0.22\% |
| 0717 | 004 | 0706 | ELLIS | \$4,912.74 | 0.25\% |
| 0717 | 005 | 0724 | ELLIS | \$1,877.44 | 0.10\% |
| 0717 | 006 | 730 | ELLIS | \$3,695.66 | 0.19\% |
| 0717 | 008 | 746 | ELLIS | \$2,142.50 | 0.11\% |
| 0717 | 013 | 895 | O'FARRELL | \$6,840.77 | 0.35\% |
| 0717 | 014 | 875 | O'FARRELL | \$3,133.92 | 0.16\% |
| 0717 | 015 | 859 | O'FARRELL | \$3,993.33 | 0.20\% |
| 0717 | 016 | 851 | O'FARRELL | \$3,240.45 | 0.17\% |
| 0717 | 017 | 845 | O'FARRELL | \$2,371.66 | 0.12\% |
| 0717 | 018 | 790 | ELLIS | \$16,098.64 | 0.82\% |
| 0717 | 019 | 835 | O'FARRELL | \$5,451.69 | 0.28\% |
| 0718 | 001 | 903 | O'FARRELL | \$2,973.68 | 0.15\% |
| 0718 | 002 | 845 | POLK | \$1,362.10 | 0.07\% |
| 0718 | 003 | 843 | POLK | \$1,362.99 | 0.07\% |
| 0718 | 004 | 841 | POLK | \$2,850.91 | 0.15\% |
| 0718 | 005 | 825 | POLK | \$7,732.77 | 0.39\% |
| 0739 | 001 | 731-749 | POLK | \$8,339.80 | 0.42\% |
| 0739 | 002 | 700 | EDDY | \$8,155.36 | 0.42\% |
| 0740 | 001 | 0707 | ELLIS | \$3,692.68 | 0.19\% |
| 0740 | 003 | 0645 | LARKIN | \$1,089.12 | 0.06\% |
| 0740 | 004 | 0637 | LARKIN | \$1,028.50 | 0.05\% |
| 0740 | 005 | 0631 | LARKIN | \$2,613.19 | 0.13\% |
| 0740 | 007 | 0607 | LARKIN | \$1,667.77 | 0.08\% |
| 0740 | 008 | 0601 | LARKIN | \$2,525.79 | 0.13\% |
| 0740 | 009 | 0620 | EDDY | \$4,039.04 | 0.21\% |
| 0740 | 010 | 640-642 | EDDY | \$5,342.76 | 0.27\% |
| 0740 | 013 | 670 | EDDY | \$4,828.80 | 0.25\% |
| 0740 | 014 | 700-712 | POLK | \$6,576.05 | 0.33\% |
| 0740 | 018 | 726 | POLK | \$8,813.22 | 0.45\% |

1.19

| 0740 | 019 |  | 765 | ELLIS | \$2,116.33 | 0.11\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0740 | 020 |  | 761-763 | ELLIS | \$1,901.16 | 0.10\% |
| 0740 | 021 |  | 751 | ELLIS | \$1,901.16 | 0.10\% |
| 0740 | 022 |  | 747 | ELLIS | \$2,154.22 | 0.11\% |
| 0740 | 024 |  | 735 | ELLIS | \$1,809.58 | 0.09\% |
| 0740 | 025 |  | 725 | ELLIS | \$4,588.00 | 0.23\% |
| 0740 | 026 |  | 0625 | LARKIN | \$380.42 | 0.02\% |
| 0740 | 027 |  | 0625 | LARKIN | \$369.12 | 0.02\% |
| 0740 | 028 |  | 0625 | LARKIN | \$385.54 | 0.02\% |
| 0740 | 029 |  | 0625 | LARKIN | \$378.61 | 0.02\% |
| 0740 | 030 |  | 0625 | LARKIN | \$378.61 | 0.02\% |
| 0740 | 031 |  | 0625 | LARKIN | \$371.43 | 0.02\% |
| 0740 | 032 |  | 0625 | LARKIN | \$385.63 | 0.02\% |
| 0740 | 033 |  | 0625 | LARKIN | \$378.74 | 0.02\% |
| 0740 | 034 |  | 0625 | LARKIN | \$525.79 | 0.03\% |
| 0740 | 035 |  | 0625 | LARKIN | \$485.79 | 0.02\% |
| 0740 | 036 |  | 741 Ellis St 1 | ELLIS | \$959.11 | 0.05\% |
| 0740 | 037 |  | 741 Ellis St 2 | ELLIS | \$994.78 | 0.05\% |
| 0740 | 038 |  | 741 Ellis St 3 | ELLIS | \$995.79 | 0.05\% |
| 0740 | 039 |  | 741 Ellis St 4 | ELLIS | \$995.79 | 0.05\% |
| 0740 | 040 |  | 741 Ellis St 5 | ELLIS | \$994.78 | 0.05\% |
| 0740 | 041 |  | 741 Ellis St 6 | ELLIS | \$976.00 | 0.05\% |
| 0740 | 042 |  | 741 Ellis St 7 | ELLIS | \$977.01 | 0.05\% |
| 0740 | 043 |  | 741 Ellis St 8 | ELLIS | \$977.01 | 0.05\% |
| 0740 | 044 |  | 741 Ellis St 9 | ELLIS | \$976.00 | 0.05\% |
| 0740 | 045 |  | 666 | EDDY | \$6,261.75 | 0.32\% |
| 0741 | 002 |  | 0500 | TURK | \$7,714.00 | 0.39\% |
| 0741 | 003 |  | 530 | TURK | \$2,259.46 | 0.12\% |
| 0741 | 004 |  | $\begin{aligned} & 540 \text { Turk St } \\ & \mathrm{V} \end{aligned}$ | TURK | \$1,288.84 | 0.07\% |
| 0741 | 005 |  | 550 | TURK | \$4,321.73 | 0.22\% |
| 0741 | 006 | B | 622-632 | POLK | \$2,992.46 | 0.15\% |
| 0741 | 006 |  | 610 | POLK | \$4,533.44 | 0.23\% |
| 0741 | 006 | A | 600-616 | POLK | \$6,460.00 | 0.33\% |
| 0741 | 007 |  | 640-644 | POLK | \$2,413.22 | 0.12\% |
| 0741 | 008 |  | 650 | POLK | \$904.66 | 0.05\% |
| 0741 | 009 |  | 652 | POLK | \$1,380.35 | 0.07\% |
| 0741 | 010 | A | 665 | EDDY | \$4,019.89 | 0.20\% |
| 0741 | 010 |  | 660 | POLK | \$2,833.65 | 0.14\% |
| 0741 | 012 |  | 0601 | EDDY | \$17,364.54 | 0.88\% |
| 0742 | 002 |  | 601-625 | POLK | \$12,864.57 | 0.66\% |
| 0742 | 014 |  | 711 | EDDY | \$15,418.92 | 0.79\% |

[^5]|  |  |  |  |  | Privately-Owned | $\$ 1,805,449.76$ | $91.93 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | ---: | ---: |
|  |  |  |  |  | Publicly-Owned | $\$ 158,390.34$ | $8.07 \%$ |
|  |  |  |  |  | Total | $\mathbf{\$ 1 , 9 6 3 , 8 4 0 . 1 0}$ | $\mathbf{1 0 0 . 0 0 \%}$ |


[^0]:    1 "Accelerating economic growth and vitality through smarter public safety management" IBM Global Business Services Executive Report, September 2012, pg. 2
    2 "Benefits of Sidewalks", lowa Healthiest State Initiative, November 1, 2017

[^1]:    1.19

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[^2]:    1.19

[^3]:    1.19

[^4]:    1.19

[^5]:    1.19

