File	No.	190519

Committee Item	No.	<u>5</u>	
Board Item No.	12		

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

NOTE:

5

6

8

11

10

12 13

14 15

16 17

18

19

20

21

22 23

24

25

Ordinance adopting and implementing the First Amendment to the 2018-2021 Memorandum of Understanding between the City and County of San Francisco and the San Francisco Fire Fighters Union, Local 798, Unit 2, to provide a base wage increase for Classification H-42 Assistant Fire Marshal effective July 1, 2019.

[Memorandum of Understanding - Fire Fighters Union Local 798, Unit 2]

Unchanged Code text and uncodified text are in plain Arial font. **Additions to Codes** are in *single-underline italics Times New Roman font*. **Deletions to Codes** are in *strikethrough italies Times New Roman font*. Board amendment additions are in double-underlined Arial font. Board amendment deletions are in strikethrough Arial font. Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1. The Board of Supervisors hereby adopts and implements the First Amendment to the 2018-2021 Memorandum of Understanding ("MOU") between the City and County of San Francisco and the San Francisco Fire Fighters Union, Local 798 Local 798, Unit 2, to provide a base wage increase for Classification H-42 Assistant Fire Marshal effective July 1, 2019.

The First Amendment so implemented is on file with the Clerk of the Board of Supervisors in Board File No. 190519.

Section 2. The Board of Supervisors hereby authorizes the Department of Human Resources to make non-substantive ministerial or administrative corrections to the MOU.

Section 3. Effective Date. This ordinance shall become effective upon enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the Mayor's veto of the ordinance.

APPROVED AS TO FORM:

DENNIS J. HERRERA, City Attorney

By:

KATHARINE HOBIN PORTER Chief Labor Attorney

n:\labor\as2019\1900107\01359966.docx

City and County of San Francisco

Micki Callahan Human Resources Director



Department of Human Resources Connecting People with Purpose www.sfdhr.org

May 31, 2019

TO:

Angela Calvillo, Clerk of the Board

Board of Supervisors

FROM:

Carol Isen, Employee Relations Director

Department of Human Resources

RE:

Amended Supporting Documents

Enclosed is a revised Firefighters, Local 798, Unit 2 Amendment No. 1

The substitute MOU Amendment ensures that the amendment fulfills the parties' intent to ensure that individuals performing the H42 Assistant Fire Marshal work receive the mutually agreed upon pay rate, regardless of whether those individuals are appointed to the H-42 position or fulfilling the duties of that position in an acting capacity. This substitution does not affect the anticipated cost of the MOU Amendment.

Thank you.

Enclosures

cc:

Ben Rosenfield, Controller Kelly Kirkpatrick, Mayor's Budget Director Sophia Kittler, Mayor's Liaison to the Board of Supervisors Members, Government, Audit and Oversight Committee John Carroll, Assistant Clerk, Board of Supervisors Brent Jalipa, Legislative Clerk, Board of Supervisors File

RECEIVED
SAN FRANCISCO
2019 MAY 31 PM 3: 15



AMENDMENT NO. 1 TO THE 2018-2021 MEMORANDUM OF UNDERSTANDING BETWEEN THE CITY AND COUNTY OF SAN FRANCISCO AND SAN FRANCISCO FIRE FIGHTERS UNION LOCAL 798, IAFF, AFL-CIO UNIT 2

SECTION 9. SALARY

9.1 Employees shall receive the following base wage increases:

July 1, 2018 3% July 1, 2019 3%

Effective July 1, 2020, represented employees will receive a base wage increase of 3% unless the March 2020 Joint Report, prepared by the Controller, the Mayor's Budget Director and the Board of Supervisors' Budget Analyst, projects a budget deficit for fiscal year 2020-2021 that exceeds \$200 million, in which case the base wage adjustments of 3% due on July 1, 2020, will be delayed by six (6) months until the pay period including January 1, 2021.

- 9.1a Effective July 1, 2019, the annual base rate of pay for class H42 Assistant Fire Marshal, inclusive of the 3% base wage increase effective July 1, 2019, shall be \$211,562. Included in the pay issued on August 20, 2019, active employees acting or appointed in classification H42 Assistant Fire Marshal who were in that classification or acting in that classification during fiscal year 2018-2019 shall receive a one-time lump sum payment calculated by applying the difference between the annual rate they earned in that classification in fiscal year 2018-2019 (i.e., \$193,388) and \$205,400 for any compensation earned while appointed to or acting in that classification in fiscal year 2018-2019.
- 9.2 The Department will continue to post the schedule of employee wage rates.

FOR THE CITY	FOR THE UNION				
Date:5/31/19	Date: 5-3/-19				
Coulh		*			
Carol Isen Employee Relations Director	Shon Buford President				



APPROVED AS TO FORM:

DENNIS J. HERRERA

City Attorney

Katharine Hobin Porter Chief Labor Attorney



OFFICE OF THE CONTROLLER

CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield Controller Todd Rydstrom Deputy Controller

June 4, 2019

Ms. Angela Calvillo Clerk of the Board of Supervisors City Hall, Room 244 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102

RE: File Numbers 190518-190535, 190539-190542, 190544: Memoranda of Understanding (MOU) between the City and County of San Francisco and various Unions representing City bargaining units

Dear Ms. Calvillo,

In accordance with Ordinance 92-94, I submit a cost analysis of 23 MOUs and one MOU amendment between the City and County of San Francisco and various Unions representing employee bargaining units. The MOUs for all the unions except the Firefighters Union Local 798, Unit 2 cover the period July 1, 2019 through June 30, 2022. The MOU amendment for the Firefighters Union Local 798, Unit 2 amends the existing MOU, which covers the period July 1, 2018 through June 30, 2020.

The MOUs and MOU amendment affect approximately 20,000 authorized positions with an overall salary and benefits base of approximately \$2.6 billion. Our analysis finds that the MOUs will result in increased costs to the City of \$102.2 million (or 3.9%) of base wage and benefit cost in FY 2019-20, \$210.4 million (or 8.0%) of base wage and benefit cost in FY 2020-21, and \$314.1 million (or 11.9%) of base wage and benefit cost in FY 2021-22. Approximately 60% of the increased cost is supported by the General Fund.

Our cost estimates assume that premiums, overtime, and other adjustments grow consistently with wage changes. Some wage and premium increases in FY 2020-21 and FY 2021-22 could be delayed if the Joint Report projects a budget deficit greater than \$200 million. These cost estimates assume that those increases will take place as scheduled. If the increases were delayed, the estimated cost would be reduced to approximately \$159.5 million and \$260.0 in FY 2020-21 and FY 2021-22, respectively. See Attachments A and B for a detailed listing and analysis of costs for the affected MOUs.

If you have additional questions or concerns, please contact me at 554-7500 or Carol Lu of my staff at 554-7647.

Sincerely,

Ben Rosenfjeld Controller

CC:

Carol Isen, ERD

Harvey Rose, Budget Analyst

Attachment A

	Combined Costs for All MOUs and Amendments	FY 2019-20	FY 2020-21	FY 2021-22
	Wages \$	78,019,000 \$	163,885,000 \$	245,792,000
	Wage-Related Fringe Benefits	20,084,000	42,364,000	63,796,000
	Premiums	1,902,000	1,992,000	2,014,000
	Other Benefits	2,209,000	2,206,000	2,555,000
	MOU Total \$	102,214,000 \$	210,447,000 \$	314,157,000
•	% of Wage and Benefits Base	3.9%	8.0%	11.9%
	Union Detail*			
	Official Details			
File Number	er Union			
190518	Unrepresented Employees	FY 2019-20	FY 2020-21	FY 2021-22
	Wages \$	289,000 \$	610,000 \$	919,000
	Wage-Related Fringe Benefits	78,000	165,000	249,000
	Internal Adjustment Fund	16,000	0	00
	Union Total \$	383,000 \$	775,000 \$	1,168,000
	% of Wage and Benefits Base	3.7%	7.4%	11.2%
190519	Fire Fighters Union Local 798, Unit 2	FY 2019-20	FY 2020-21	FY 2021-22
	Wages \$	30,000 \$	19,000 \$	0
	Wage-Related Fringe Benefits	4,000	4,000	0
	Union Total \$	34,000 \$	23,000 \$	0
	% of Wage and Benefits Base	N/A	N/A	N/A
190520	Municipal Attorney's Association	FY 2019-20	FY 2020-21	FY 2021-22
	Wages \$	3,223,000 \$	6,799,000 \$	10,240,000
	Wage-Related Fringe Benefits	857,000	1,807,000	2,722,000
	California Bar Dues	196,000	196,000	196,000
	Standby Pay	140,000	140,000	140,000
	Union Total \$	4,416,000 \$	8,942,000 \$	13,298,000
	% of Wage and Benefits Base	3.8%	7.7%	11.5%
190521	Machinists Union, Local 1414	FY 2019-20	FY 2020-21	FY 2021-22
	Wages \$	540,000 \$	1,140,000 \$	1,716,000
	Wage-Related Fringe Benefits	150,000	316,000	476,000
	Job Class Equity Adjustments	235,000	244,000	252,000
	Lead Person Premium	115,000	115,000	115,000
	One-Time Payment for Job Classes 7258, 7337, 7332, 7331, 7327, 7434	83,000	0	0
	Acting Assignment	27,000	28,000	29,000
	Weekend Differential	25,000	26,000	27,000
	Protective Clothing	8,000	8,000	8,000
	Wage Increase for Tool Allowance	7,000	7,000	7,000
	Safety Eyewear	7,000	7,000	7,000
	Life Insurance	7,000	7,000	7,000
	Safety Footwear	7,000	7,000	7,000
	Union Total \$	1,211,000 \$	1,905,000 \$	2,651,000
	% of Wage and Benefits Base	6.2%	9.7%	13,5%
190522	International Federation of Professional and Technical Engineers, Local 21	EV 2010, 20	EV 2020 24	FV 2024 22
		FY 2019-20	FY 2020-21	FY 2021-22
	Wages Polated Frings Populity	18,088,000 \$	38,161,000 \$	57,472,000
	Wage-Related Fringe Benefits Job Class Equity Adjustments	5,083,000 618,000	10,723,000	16,150,000
	· · ·	272,000	1,468,000 279,000	1,715,000
	Floating Holidays Employee Development Fund			289,000
	TechHire Program	250,000 100,000	250,000 100,000	250,000 100,000
	Extended Ranges	86,000	172,000	258,000
	Bilingual Pay Premium	48,000	48,000	48,000
	Geotechnical Engineer Premium	38,000	39,000	41,000
	Construction Inspector Premium	5,000	_6,000	6,000
	Union Total \$	24,588,000 \$	51,246,000 \$	76,329,000
	% of Wage and Benefits Base	3.7%	7.8%	11.6%
	907			
	₹N.1.1			

190523	Laborers International Union, Local 261		FY 2019-20	FY 2020-21	FY 2021-22
	Wages	\$	3,141,000 \$	6,627,000 \$	9,981,000
	Wage-Related Fringe Benefits		835,000	1,761,000	2,652,000
	Job Class Equity Adjustments		215,000	222,000	231,000
	Health Insurance Cost Sharing		160,000	340,000	360,000
	Protective Clothing		77,000	77,000	77,000
	Lead Person Premium		52,000	52,000	52,000
		Union Total \$	4,480,000 \$	9,079,000 \$	13,353,000
		% of Wage and Benefits Base	4.0%	8.0%	11.8%
190524	International Brotherhood of Electrical Workers		FY 2019-20	FY 2020-21	FY 2021-22
•	Wages	\$	1,264,000 \$	2,666,000 \$	4,015,000
	Wage-Related Fringe Benefits		333,000	703,000	1,058,000
	Job Class Equity Adjustments		103,000	134,000	194,000
	Shift Differential		28,000	29,000	30,000
	Airport Standby Pay		24,000	24,000	24,000
	Safety Shoes		20,000	20,000	20,000
	Certification Premiums		20,000	20,000	21,000
	Overtime During Rest Period		10,000	10,000	10,000
	Tuition Reimbursement		3,000	3,000	3,000
	Meals at Hetch Hetchy		1,000	1,000	1,000
		Union Total \$ % of Wage and Benefits Base	1,806,000 \$ <i>4.0%</i>	3,610,000 \$ <i>8.0%</i>	5,376,000 <i>11,8%</i>
	San Francisco Deputy Probation Officers' Assoc		FY 2019-20	FY 2020-21	FY 2021-22
190525	Wages	\$	514,000 \$	1,084,000 \$	1,632,000
	Wage-Related Fringe Benefits		164,000	346,000	521,000
	CalPERS Waiver	*	132,000	0	0
	Life Insurance		6,000	6,000	6,000
	Bilingual Pay Premium	·	0	0	0
		Union Total \$	816,000 \$	1,436,000 \$	2,159,000
		% of Wage and Benefits Base	4.2%	7.5%	11,2%
	Operating Engineers, Local 3		FY 2019-20	FY 2020-21	FY 2021-22
190526	Wages	\$	211,000 \$	446,000 \$	671,000
	Wage-Related Fringe Benefits		55,000	116,000	174,000
	Crane Certification Premium		25,000	34,000	38,000
	Lead Person Premium		1,000	1,000	1,000
	Commercial Driver's License Premium		1,000	1,000	1,000
		Union Total \$	293,000 \$	598,000 \$	885,000
		% of Wage and Benefits Base	3.9%	7.9%	11.7%
	Teamsters, Local 856 (Multi-Unit)		FY 2019-20	FY 2020-21	FY 2021-22
190527	Wages	\$	337,000 \$	712,000 \$	1,072,000
	Wage-Related Fringe Benefits		94,000	198,000	298,000
	Job Class Equity Adjustments		55,000	81,000	110,000
	Night Duty Premium for Job Class 2496		12,000	13,000	13,000
	Officer of the Day Premium		6,000	6,000	6,000
,		Union Total \$	504,000 \$	1,010,000 \$	1,499,000
		% of Wage and Benefits Base	4.1%	8.2%	12.2%
	Transport Workers Union of America, Local 250	P-A (7410)	FY 2019-20	FY 2020-21	FY 2021-22
190528	Wages	\$	83,000 \$	174,000 \$	263,000
	Wage-Related Fringe Benefits		24,000	50,000	76,000
	Protective Clothing		2,000	2,000	2,000
	Life Insurance		1,000	1,000	1,000
	Emergency Road Repair Premium		1,000	1,000	1,000
		Union Total \$	111,000 \$	228,000 \$	343,000
		% of Wage and Benefits Base	3.7%	7.5%	11.3%

	Transport Workers Union of America, Local 250-	A (Multi-Unit)	FY 2019-20	FY 2020-21	FY 2021-22
190529	Wages	\$	410,000 \$	864,000 \$	1,302,000
	Wage-Related Fringe Benefits		116,000	245,000	370,000
	Tuition Reimbursement		5,000	5,000	5,000
	Bilingual Pay Premium		8,000	8,000	8,000
	Environmental Health Temporary Events P	remium	7,000	7,000	. 0
	One-Time Retroactive Schedule Differentia	al	7,000	0	0
	Vector Control Certified Technician Premiu		1,000	1,000	1,000
		Union Total \$	554,000 \$		1,686,000
		% of Wage and Benefits Base	3.7%	7.6%	11.3%
			TI . CO 4 C . CO	m/ none n4	EM 0004 00
400520	Transport Workers Union of America, Local 200		FY 2019-20	FY 2020-21	FY 2021-22
190530	Wages	\$	122,000 \$	•	387,000
	Wage-Related Fringe Benefits		34,000	71,000	107,000
	Officer Involved Shooting Standby Pay	Hair - Takal d	83,000	86,000	89,000
		Union Total \$	239,000 \$ <i>5.4%</i>	414,000 \$ 9.4%	583,000 <i>13.2%</i>
		% of Wage and Benefits Base	3.4%	9.4%	13,2%
	Service Employees International Union, Local 102	1	FY 2019-20	FY 2020-21	FY 2021-22
190531	Wages	\$	33,031,000 \$		104,949,000
.5555	"Wage-Related Fringe Benefits	· · · · · · · · · · · · · · · · · · ·	8,827,000	18,622,000	28,045,000
	Extended Steps		1,404,000	2,746,000	4,439,000
	Job Class Equity Adjustments		217,000	832,000	854,000
	Bilingual Pay Premium		554,000	554,000	554,000
	Lead Person Premium		322,000	322,000	322,000
	Work Training Program		200,000	200,000	200,000
	CalPERS Waiver		80,000	0	0
	Certification Premium		72,000	75,000	77,000
	Public Safety Communications Premium		9,000	10,000	10,000
	Uniforms		14,000	14,000	14,000
	Pressure Washing Premium		8,000	9,000	9,000
	Workplace Improvement Committee		5,000	6,000	6,000
	Eliminate Training Funds		(10,000)	(10,000)	(10,000)
	Union Pays Administrative Fees		(27,000)	(27,000)	(27,000)
		Union Total \$	44,706,000 \$		139,442,000
		% of Wage and Benefits Base	3.9%	8.0%	12.0%
	Supervising Probation Officers		FY 2019-20	FY 2020-21	FY 2021-22
190532	Wages	\$	122,000 \$	257,000 \$	387,000
	Wage-Related Fringe Benefits		41,000	86,000	129,000
		Union Total \$	163,000 \$	343,000 \$	516,000
		% of Wage and Benefits Base	3.5%	7.4%	11.2%
	San Francisco City Warkers United	•	FY 2019-20	FY 2020-21	FY 2021-22
190533	Wages	\$	364,000 \$	768,000 \$	1,157,000
150555	Wage-Related Fringe Benefits	₽	97,000	205,000	309,000
	Industrial Coatings Premium		11,000	11,000	11,000
	Taping Premium		2,000	2,000	2,000
	Sand Blast Premium		2,000	2,000	2,000
	Thermo Plastic Truck Premium		15,000	15,000	15,000
	Correctional Facility Premium		1,000	1,000	1,000
	Hydro Washer Truck Premium		4,000	4,000	4,000
	Work Clothing		8,000	8,000	8,000_
		Union Total \$	504,000 \$	1,016,000 \$	1,509,000
		% of Wage and Benefits Base	3.8%	7.8%	11.5%
	Municipal Executives Association		FY 2019-20	FY 2020-21	FY 2021-22
190534	Wages	\$	6,337,000 \$	13,370,000 \$	20,136,000
.55551	Wage-Related Fringe Benefits	¥	1,698,000	3,582,000	5,395,000
	Management Classification/Compensation	Plan (MCCP) Funds	343,000	356,000	614,000
	Safety Equipment	, ,	4,000	4,000	4,000
	Life Insurance		0	29,000	88,000
		Union Total \$	8,382,000 \$		26,237,000
		% of Wage and Benefits Base	3.7%	7.6%	11.5%

International Union of Operating Engine	eers Stationary Engineers, Local 39	FY 2019-20	FY 2020-21	FY 2021-22
Wages	\$	2,610,000 \$	5,506,000 \$	8,293,000
Wage-Related Fringe Benefits	•	701,000	1,479,000	2,227,000
Job Class Equity Adjustment	·	565,000	1,180,000	1,843,000
Certification Premium		89,000	93,000	96,000
	Union Total \$	3,965,000 \$	8,258,000 \$	12,459,000
	% of Wage and Benefits Base	4.2%	8.8%	13.2%
United Association of Journeymen and	Apprentices - Plumbing and Fitting			
Industry, Local 38		FY 2019-20	FY 2020-21	FY 2021-22
Wages	\$	1,260,000 \$	2,658,000 \$	4,003,000
Wage-Related Fringe Benefits		328,000	692,000	1,042,000
Job Class Equity Adjustments		54,000	80,000	107,000
Lead Worker Pay	•	45,000	45,000	45,000
Cross Connection Certification Pr	emium	11,000	56,000	58,000
Acting Assignment Pay	•	25,000	26,000	27,000
Night Shift Pay	•	23,000	24,000	25,000
Safety Equipment		15,000	15,000	15,000
Life Insurance		15,000	15,000	15,000
Asbestos Certification Premium		7,000	7,000	7,000
Boat/Barge Premium		6,000	6,000	6,000
	Union Total \$	1,789,000 \$	3,624,000 \$	5,350,000
	% of Wage and Benefits Base	4.0%	8.0%	11.9%
San Francisco Institutional Police Office		FY 2019-20	FY 2020-21	FY 2021-22
Wages	. \$	6,000 \$	13,000 \$	20,000
Wage-Related Fringe Benefits		1,000	3,000	4,000
	Union Total \$	7,000 \$	16,000 \$	24,000
	% of Wage and Benefits Base	3.3%	7.6%	11.3%
San Francisco District Attorney Investiga		FY 2019-20	FY 2020-21	FY 2021-22
Wages	\$	172,000 \$	363,000 \$	547,000
Wage-Related Fringe Benefits		43,000	90,000	135,000
Job Class Equity Adjustments		92,000	257,000	266,000
Eliminate Funds for Training		(41,000)	(41,000)	(41,000)
Wage Adjustments to Pay for Tra	ining	64,000	. 66,000	68,000
Jury Duty Pay		4,000	4,000	4,000
Bilingual Pay Premium		2,000	2,000	2,000
Severance Pay		2,000	2,000	2,000
	Union Total \$	338,000 \$	743,000 \$	983,000
•	% of Wage and Benefits Base	5.5%	12.2%	16.19
San Francisco Building Inspectors Assoc		FY 2019-20	FY 2020-21	FY 2021-22
Wages	\$	323,000 \$	681,000 \$	1,025,000
Wage-Related Fringe Benefits		89,000	188,000	284,000
Certification Premium		34,000	35,000	37,000
Lead Worker Pay		1,000	1,000	1,000
	Union Total \$	447,000 \$	905,000 \$	1,347,000
	% of Wage and Benefits Base	3.8%	7.7%	11.5%

	Crafts Coalition	_	FY 2019-20	 FY 2020-21	 FY 2021-22
190544	Wages	\$	1,614,000	\$ 3,405,000	\$ 5,128,000
	Wage-Related Fringe Benefits		432,000	912,000	1,373,000
	Job Class Equity Adjustments		125,000	125,000	126,000
	Clothing		74,000	74,000	74,000
	Lead Worker Pay		68,000	68,000	68,000
	Specialized Equipment Premium		46,000	46,000	46,000
	Acting Assignment Pay		31,000	43,000	48,000
	Boom Truck / Street Sweeper Premium		30,000	30,000	30,000
	Life Insurance		24,000	24,000	24,000
	Association of Diving Contractors International Certification (ACDI)		18,000	24,000	27,000
	Asbestos Certification Premium		6,000	6,000	6,000
	Underwater Diving Pay		4,000	4,000	4,000
	Sewage Premium		3,000	3,000	3,000
	Waste Water Treatment Facility Premium		3,000	 3,000	 3,000
	Union Total	\$	2,478,000	\$ 4,767,000	\$ 6,960,000
	% of Wage and Benefits Base		4.3%	8.2%	12.0%

^{*} Costs or savings less than \$500 are not shown individually but are reflected in the Union Total values.

Attachment B

In accordance with Ordinance 92-94, the Office of the Controller conducted a cost analysis of 23 MOUs and one MOU amendment between the City and County of San Francisco and various Unions representing employee bargaining units. The attached analysis reviews the MOUs and one MOU amendment listed below:

190518	_	Compensation for Unrepresented Employees
190519	_	Fire Fighters Union Local 798, Unit 2
190520	<u>.</u>	Municipal Attorneys' Association
190521	_	Machinists Union, Local 1414
190522		International Federation of Professional and Technical Engineers, Local 21
190523	-	Laborers International Union, Local 261
190524	_	International Brotherhood of Electrical Workers, Local 6
190525	_	San Francisco Deputy Probation Officers' Association
190526		Operating Engineers, Local 3
190527	_	Teamsters, Local 856 (Multi-Unit)
190528	-	Transport Workers' Union, Local 250-A – Automotive Service Workers (7410)
190529		Transport Workers Union of America, Local 250-A (Multi-Unit)
190530	-	Transport Workers Union of America, Local 200
190531		Service Employees International Union, Local 1021
190532	_	Supervising Probation Officers
190533	-	San Francisco City Workers United
190534	_	Municipal Executives Association
190535	_	International Union of Operating Engineers Stationary Engineers, Local 39
190539	_	United Association of Journeymen and Apprentices - Plumbing and Pipe Fitting
Industry,	Loc	al 38
190540		San Francisco Institutional Police Officers' Association
190541		San Francisco District Attorney Investigators' Association
190542	-	San Francisco Building Inspectors' Association
190544	_	Crafts Coalition

The MOUs and MOU amendment affect approximately 20,000 authorized positions with an overall salary and benefits base of approximately \$2.6 billion. Our analysis finds that the MOUs will result in increased costs to the City of \$ \$102.2 million (or 3.9%) of base wage and benefit cost in FY 2019-20, \$210.4 million, (or 8.0%) of base wage and benefit cost in FY 2020-21, and \$314.1 million (or 11.9%) of base wage and benefit cost in FY 2021-22. Approximately 60% of the increased cost is supported by the General Fund.

Our cost estimates assume that premiums, overtime, and other adjustments grow consistently with wage changes. Some wage and premium increases in FY 2020-21 and FY 2021-22 could be delayed if the Joint Report projects a budget deficit greater than \$200 million. These cost estimates assume that those increases will take place as scheduled. If the increases were delayed, the estimated cost would be reduced to approximately \$159.5 million and \$260.0 in FY 2020-21 and FY 2021-22, respectively.

The MOUs share the following key provisions:

- Citywide Wage Increases. With the exception to the Fire Fighters Union Local 798, Unit 2 MOU amendment, the MOUs increase base wages by 3.0% on July 1, 2019; 1.0% on December 28, 2019; 3.0% on July 1, 2020; 0.5% on December 26, 2020; 3.0% on July 1, 2021; 0.5% on January 8, 2022. As noted above, these mid-year wage increases could be delayed by six months in FY 2020-21 and FY 2021-22 if the Joint Report projects a budget deficit of greater than \$200 million. The Fire Fighters Union Local 798, Unit 2 has an existing MOU for FY 2018-19 through FY 2020-21.
- Job Class Equity Adjustments. Eleven MOUs contain provisions to adjust pay scales for select job classes to align with similar job classes.

Overall, more than 95% of the total cost increase is attributable to citywide wage increases and job class equity adjustment increases. In addition, most of the MOUs contain provisions to add or change premium pay for certain skills and certifications. Several of the MOUs also adjust compensatory time, floating holidays, and jury duty pay; in most cases, we did not find an additional cost for these provisions.

The MOUs are discussed in more detail below.

File Number 190518 – Compensation for Unrepresented Employees

The MOU for Unrepresented Employees affects 60 authorized positions with a base salary of \$8.2 million and an overall pay and benefits base of approximately \$10.4 million. We project the MOU will increase costs to the City by \$0.4 million in FY 2019-20, \$0.8 million in FY 2020-21, and \$1.2 million in FY 2021-22. More than 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement.

File Number 190519 – Fire Fighters Union Local 798, Unit 2

The MOU amendment for the Fire Fighters Union Local 798, Unit 2 affects 1 authorized position (H-42 Assistant Fire Marshal) with a base salary of \$0.2 million and an overall pay and benefits base of approximately \$0.2 million. We project the amendment will increase costs to the City by \$34,000 in FY 2019-20 and \$23,000 in FY 2020-21, should the budgeted position be filled.

File Number 190520 - Municipal Attorneys' Association

The MOU for the Municipal Attorneys' Association affects 429 authorized positions with a base salary of \$91.0 million and an overall pay and benefits base of approximately \$115.9 million. We project the MOU will increase costs to the City by \$4.4 million in FY 2019-20, \$8.9 million in FY 2020-21, and \$13.3 million in FY 2021-22. More than 90% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for standby pay and California Bar dues account for the remainder of the cost increase. Changes to floating holidays, administrative leave, life insurance, and jury duty are estimated to have no change in cost.

File Number 190521 – Machinists Union, Local 1414

The MOU for the Machinists Union, Local 1414 affects 149 authorized positions with a base salary of \$14.6 million and an overall pay and benefits base of approximately \$19.6 million. We project the MOU will increase costs to the City by \$1.2 million in FY 2019-20, \$1.9 million in FY 2020-21, and \$2.7 million in FY 2021-22. More than 75% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, equipment, life insurance, and various adjustments to pay account for the remainder of the cost increase.

File Number 190522 – International Federation of Professional and Technical Engineers, Local 21

The MOU for the International Federation of Professional and Technical Engineers, Local 21 affects 4,206 authorized positions with a base salary of \$507.2 million and an overall pay and benefits base of approximately \$658.5 million. We project the MOU will increase costs to the City by \$24.6 million in FY 2019-20, \$51.3 million in FY 2020-21, and \$76.3 million in FY 2021-22. About 95% of the total cost increase is due to the citywide wage increases in each year of the agreement. Increases for job class equity adjustments, floating holidays, employee development, TechHire, extended ranges, and premiums account of the remainder of the cost. Changes to compensatory time are estimated to have no change in cost.

File Number 190523 – Laborers International Union, Local 261

The MOU for the Laborers International Union, Local 261 affects 1,076 authorized positions with a base salary of \$83.6 million and an overall pay and benefits base of approximately \$113.0 million. We project the MOU will increase costs to the City by \$4.5 million in FY 2019-20, \$9.1 million in FY 2020-21, and \$13.3 million in FY 2021-22. About 85% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, health insurance cost sharing, protective clothing, and premiums account for the remainder of the cost increase.

File Number 190524 – International Brotherhood of Electrical Workers, Local 6

The MOU for International Brotherhood of Electrical Workers, Local 6 affects 275 authorized positions with a base salary of \$32.2 million and an overall pay and benefits base of about \$45.4 million. We

project the MOU will increase costs to the City by \$1.8 million in FY 2019-20, \$3.6 million in FY 2020-21, and \$5.4 million in FY 2021-22. About 85% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, shift differentials, standby pay, equipment, employee development, and premiums account for the remainder of the cost increase.

File Number 190525 – San Francisco Deputy Probation Officers' Association

The MOU for San Francisco Deputy Probation Officers' Association affects 128 authorized positions with a base salary of \$14.4 million and an overall pay and benefits base of about \$19.3 million. We project the MOU will increase costs to the City by \$0.8 million in FY 2019-20, \$1.4 million in FY 2020-21, and \$2.2 million in FY 2021-22. About 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for CalPERs forgiveness, life insurance, and premiums account for the remainder of the cost increase.

File Number 190526 – Operating Engineers, Local 3

The MOU for Operating Engineers, Local 3 affects 49 authorized positions with a base salary of \$5.5 million and an overall pay and benefits base of about \$7.6 million. We project the MOU will increase costs to the City by \$0.3 million in FY 2019-20, \$0.6 million in FY 2020-21, and \$0.9 million in FY 2021-22. About 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for premiums account for the remainder of the cost increase. Changes to compensatory time are estimated to have no change in cost.

File Number 190527 – Teamsters, Local 856 (Multi-Unit)

The MOU for Teamsters, Local 856 (Multi-Unit) affects 90 authorized positions with a base salary of \$9.0 million and an overall pay and benefits base of about \$12.3 million. We project the MOU will increase costs to the City by \$0.5 million in FY 2019-20, \$1.0 million in FY 2020-21, and \$1.5 million in FY 2021-22. About 90% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job equity and premiums account for the remainder of the cost increase.

File Number 190528 – Transport Workers' Union, Local 250-A – Automotive Service Workers (7410) The MOU for Transport Workers' Union, Local 250-A – Automotive Service Workers (7410) affects 31 authorized positions with a base salary of \$2.3 million and an overall pay and benefits base of about \$3.0 million. We project the MOU will increase costs to the City by \$0.1 million in FY 2019-20, \$0.2 million in FY 2020-21, and \$0.3 million in FY 2021-22. About 98% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for protective clothing, life insurance, and premiums account for the remainder of the cost increase. Changes to compensatory time and floating holidays are estimated to have no change in cost.

File Number 190529 – Transport Workers Union of America, Local 250-A (Multi-Unit)

The MOU for Transport Workers Union of America, Local 250-A (Multi-Unit) affects 97 authorized positions with a base salary of \$11.6 million and an overall pay and benefits base of about \$14.9 million. We project the MOU will increase costs to the City by \$0.5 million in FY 2019-20, \$1.1 million in FY 2020-21, and \$1.7 million in FY 2021-22. More than 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for premiums and employee development account for the remainder of the cost increase. Changes to compensatory time and floating holidays are estimated to have no change in cost.

File Number 190530 – Transport Workers Union of America, Local 200

The MOU for Transport Workers Union of America, Local 200 affects 28 authorized positions with a base salary of \$3.2 million and an overall pay and benefits base of about \$4.4 million. We project the MOU will increase costs to the City by \$0.2 million in FY 2019-20, \$0.4 million in FY 2020-21, and \$0.6 million in FY 2021-22. About 80% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for officer-involved shooting standby pay accounts for the remainder of the cost increase.

File Number 190531 – Service Employees International Union, Local 1021

The MOU for Service Employees International Union, Local 1021 affects 10,465 authorized positions with a base salary of \$859.5 million and an overall pay and benefits base of about \$1,158.3 million. We project the MOU will increase costs to the City by \$44.7 million in FY 2019-20, \$93.0 million in FY 2020-21, and \$139.4 million in FY 2021-22. About 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, extended steps, premiums, employee development, and benefits account for the remainder of the cost increase.

File Number 190532 – Supervising Probation Officers

The MOU for Supervising Probation Officers affects 29 authorized positions with a base salary of \$3.5 million and an overall pay and benefits base of about \$4.6 million. We project the MOU will increase costs to the City by \$0.2 million in FY 2019-20, \$0.3 million in FY 2020-21, and \$0.5 million in FY 2021-22. The entire cost increase is attributable to the citywide wage increases in each year of the agreement. Changes to compensatory time, floating holidays, and premiums are estimated to have no change in cost.

File Number 190533 – San Francisco City Workers United

The MOU for San Francisco City Workers United affects 101 authorized positions with a base salary of \$9.5 million and an overall pay and benefits base of about \$13.1 million. We project the MOU will

increase costs to the City by \$0.5 million in FY 2019-20, \$1.0 million in FY 2020-21, and \$1.5 million in FY 2021-22. About 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for premiums, and equipment account for the remainder of the cost increase.

File Number 190534 - Municipal Executives Association

The MOU for Municipal Executives Association affects 1,092 authorized positions with a base salary of \$179.8 million and an overall pay and benefits base of about \$228.3 million. We project the MOU will increase costs to the City by \$8.4 million in FY 2019-20, \$17.3 million in FY 2020-21, and \$26.2 million in FY 2021-22. More than 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for equipment, life insurance, and MCCP funds account for the remainder of the cost increase. Changes to compensatory time and jury duty pay are estimated to have no change in cost.

File Number 190535 – International Union of Operating Engineers Stationary Engineers, Local 39 The MOU for International Union of Operating Engineers Stationary Engineers, Local 39 affects 626 authorized positions with a base salary of \$67.3 million and an overall pay and benefits base of about \$94.1 million. We project the MOU will increase costs to the City by \$4.0 million in FY 2019-20, \$8.3 million in FY 2020-21, and \$12.5 million in FY 2021-22. About 85% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity and premiums account for the remainder of the cost increase.

File 190539 – United Association of Journeymen and Apprentices - Plumbing and Pipe Fitting Industry, Local 38

The MOU for United Association of Journeymen and Apprentices - Plumbing and Pipe Fitting Industry, Local 38 affects 267 authorized positions with a base salary of \$31.3 million and an overall pay and benefits base of about \$45.2 million. We project the MOU will increase costs to the City by \$1.7 million in FY 2019-20, \$3.6 million in FY 2020-21, and \$5.3 million in FY 2021-22. About 95% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, premiums, life insurance, and equipment account for the remainder of the cost increase.

File 190540 – San Francisco Institutional Police Officers' Association

The MOU for San Francisco Institutional Police Officers' Association affects 1 authorized position with a base salary of \$0.1 million and an overall pay and benefits base of about \$0.2 million. We project the MOU will increase costs to the City by \$7,000 in FY 2019-20, \$16,000 million in FY 2020-21, and \$24,000 million in FY 2021-22. The entire cost increase is attributable to the citywide wage

increases in each year of the agreement. Changes to premiums are estimated to have no change in cost.

File 190541 – San Francisco District Attorney Investigators' Association

The MOU for San Francisco District Attorney Investigators' Association affects 36 authorized positions with a base salary of \$4.6 million and an overall pay and benefits base of about \$6.1 million. We project the MOU will increase costs to the City by \$0.4 million in FY 2019-20, \$0.7 million in FY 2020-21, and \$1.0 million in FY 2021-22. About 70% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for job class equity, employee development, and premiums account for the remainder of the cost increase. Changes to compensatory time are estimated to have no change in cost.

File 190542 – San Francisco Building Inspectors' Association

The MOU for San Francisco District Attorney Investigators' Association affects 66 authorized positions with a base salary of \$8.8 million and an overall pay and benefits base of about \$11.7million. We project the MOU will increase costs to the City by \$0.4 million in FY 2019-20, \$0.7 million in FY 2020-21, and \$1.0 million in FY 2021-22. About 60% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases premiums account for the remainder of the cost increase. Changes to compensatory time are estimated to have no change in cost.

File 190544 – Crafts Coalition

The MOU for the Crafts Coalition affects 436 authorized positions with a base salary of \$42.7 million and an overall pay and benefits base of about \$58.1 million. We project the MOU will increase costs to the City by \$2.5 million in FY 2019-20, \$4.8 million in FY 2020-21, and \$7.0 million in FY 2021-22. About 90% of the total cost increase is attributable to the citywide wage increases in each year of the agreement. Increases for premiums, life insurance, clothing, and employee education account for the remainder of the cost increase.

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

TO: Ben Rosenfield, City Controller, Office of the Controller

FROM: John Carroll, Assistant Clerk, Government Audit and Oversight Committee

Board of Supervisors

DATE: May 21, 2019

SUBJECT: LEGISLATION INTRODUCED - Cost Analysis, Memoranda of

Understanding - May 2019

The Board of Supervisors' Government Audit and Oversight Committee has received the following proposed legislation, introduced by Mayor Breed on May 16, 2019:

These matters are pending committee action; I'm forwarding them to you for a cost analysis.

Please forward your analysis to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

File No. 190518 [Compensation for Unrepresented Employees]

Ordinance fixing compensation for persons employed by the City and County of San Francisco whose compensation is subject to the provisions of Charter, Section A8.409, in job codes not represented by an employee organization, and establishing working schedules and other terms and conditions of employment and methods of payment effective July 1, 2019.

File No. 190519 [Memorandum of Understanding - Fire Fighters Union Local 798, Unit 2]

Ordinance adopting and implementing the First Amendment to the 2018-2021 Memorandum of Understanding between the City and County of San Francisco and the San Francisco Fire Fighters Union, Local 798, Unit 2, to provide a base wage increase for Classification H-42 Assistant Fire Marshal effective July 1, 2019.

File No. 190520 [Memorandum of Understanding - Municipal Attorneys' Association]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the Municipal Attorneys' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190521 [Memorandum of Understanding - Machinists Union, Local 1414]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Machinists Union, Local 1414, to be effective July 1, 2019, through June 30, 2022.

File No. 190522 [Memorandum of Understanding - International Federation of Professional and Technical Engineers, Local 21]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the International Federation of Professional and Technical Engineers, Local 21, to be effective July 1, 2019, through June 30, 2022.

File No. 190523 [Memorandum of Understanding - Laborers International Union, Local 261]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the Laborers International Union, Local 261, to be effective July 1, 2019, through June 30, 2022.

File No. 190524 [Memorandum of Understanding - International Brotherhood of Electrical Workers, Local 6]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the International Brotherhood of Electrical Workers, Local 6, to be effective July 1, 2019, through June 30, 2022.

File No. 190525 [Memorandum of Understanding - San Francisco Deputy Probation Officers' Association]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco Deputy Probation Officers' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190526 [Memorandum of Understanding - Operating Engineers, Local 3]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Operating Engineers, Local 3, to be effective July 1, 2019, through June 30, 2022.

File No. 190527 [Memorandum of Understanding - Teamsters, Local 856 (Multi-Unit)]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Teamsters, Local 856 (Multi-Unit), to be effective July 1, 2019, through June 30, 2022.

File No. 190528 [Memorandum of Understanding - Transport Workers Union of America, Local 250-A (7410)]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Transport Workers Union of America, Local 250-A (7410), to be effective July 1, 2019, through June 30, 2022

File No. 190529 [Memorandum of Understanding - Transport Workers Union of America, Local 250-A (Multi-Unit)]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Transport Workers Union of America, Local 250-A (Multi-Unit), to be effective July 1, 2019, through June 30, 2022.

File No. 190530 [Memorandum of Understanding - Transport Workers Union of America, Local 200]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Transport Workers Union of America, Local 200, to be effective July 1, 2019, through June 30, 2022.

File No. 190531 [Memorandum of Understanding - Service Employees International Union, Local 1021]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.490-4, establishing the Memorandum of Understanding between the City and County of San Francisco and the Service Employees International Union, Local 1021, to be effective July 1, 2019, through June 30, 2022.

File No. 190532 [Memorandum of Understanding - Supervising Probation Officers]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Supervising Probation Officers, to be effective July 1, 2019, through June 30, 2022.

File No. 190533 [Memorandum of Understanding - San Francisco City Workers United]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco City Workers United, to be effective July 1, 2019, through June 30, 2022.

File No. 190534 [Memorandum of Understanding - Municipal Executives Association]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Municipal Executives Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190535 [Memorandum of Understanding - International Union of Operating Engineers Stationary Engineers, Local 39]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the International Union of Operating Engineers Stationary Engineers, Local 39, to be effective July 1, 2019, through June 30, 2022.

File No. 190536 [Memorandum of Understanding - San Francisco Sheriffs' Managers and Supervisors Association]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.590-5, establishing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco Sheriffs' Managers and Supervisors Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190537 [Memorandum of Understanding - Union of American Physicians and Dentists, Unit 17]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Union of American Physicians and Dentists, Unit 17, to be effective July 1, 2019, through June 30, 2022.

File No. 190538 [Memorandum of Understanding - Union of American Physicians and Dentists, Unit 18]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Union of American Physicians and Dentists, Unit 18, to be effective July 1, 2019, through June 30, 2022.

File No. 190539 [Memorandum of Understanding - United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry, Local 38]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry, Local 38, to be effective July 1, 2019, through June 30, 2022.

File No. 190540 [Memorandum of Understanding - San Francisco Institutional Police Officers' Association]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco Institutional Police Officers' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190541 [Memorandum of Understanding - San Francisco District Attorney Investigators' Association]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco District Attorney Investigators' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190542 [Memorandum of Understanding - San Francisco Building Inspectors' Association]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco Building Inspectors' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190543 [Memorandum of Understanding - San Francisco Deputy Sheriffs' Association]

Ordinance adopting and implementing the decision and award of the Arbitration Board under Charter, Section A8.590-5, establishing the Memorandum of Understanding between the City and County of San Francisco and the San Francisco Deputy Sheriffs' Association, to be effective July 1, 2019, through June 30, 2022.

File No. 190544 [Memorandum of Understanding - Crafts Coalition]

Ordinance adopting and implementing the Memorandum of Understanding between the City and County of San Francisco and the Crafts Coalition: the Bricklayers and Allied Crafts, Local 3; Hod Carriers, Local 166; The Northern California Carpenters Regional Council, Local 22; Carpet, Linoleum and Soft Tile Workers, Local 12; Plasterers and Cement Masons, Local 300; Glaziers, Architectural Metal and Glass Workers, Local Union No. 718; International Alliance of Theatrical Stage Employees, Moving Picture Technicians, Artist and Allied Crafts of the United States, Its Territories and Canada, Local 16; International Association of Bridge, Structural, Ornamental, Reinforcing Iron Workers, Riggers and Machinery Movers, Local 377; Pile Drivers, Divers, Carpenters, Bridge, Wharf and Dock Builders, Local Union No. 34; Plasterers and Shophands, Local 66; United Union of Roofers, Waterproofers and Allied Workers, Local 40; Sheet Metal Workers International Union, Local 104; and Teamsters, Local 853, to be effective July 1, 2019, through June 30, 2022.

c: Todd Rydstrom, Office of the Controller Michelle Allersma, Office of the Controller Carol Lu, Office of the Controller