

FILE NO: 190882

Petitions and Communications received from July 22, 2019, through August 26, 2019, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on September 3, 2019.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Mayor, pursuant to Charter, Section 3.100(18), making the following reappointments: Copy: Each Supervisor. (1)

Residential Rent Stabilization and Arbitration Board:

**Reese Isbell** - tenant alternate member - term ending August 1, 2023

**Dave Crow** - tenant alternate member - term ending June 1, 2023

Commission on the Environment:

**Mike Sullivan** - term ending July 23, 2023

From the Office of the Mayor, pursuant to Charter, Section 4.135, making the following appointments to the Historic Preservation Commission: Copy: Each Supervisor. (2)

**Lydia So** - term ending December 31, 2022

**Chris Foley** - term ending December 31, 2022

From the Office of the Mayor, pursuant to Charter, Section 16.108-1(c), making the following reappointment: Copy: Each Supervisor. (3)

Children, Youth and Their Families Oversight and Advisory Committee:

**Mollie Matull** - seat 3 - term ending July 1, 2020

From Human Services Agency and Department of Human Resources, submitting Administrative Code, Chapter 12B, Waiver Requests. 3 letters. Copy: Each Supervisor. (4)

From various departments, pursuant to Charter, Section 9.115, and Administrative Code, Section 3.14, submitting budget certification letters for FY2019-2020 and FY2020-2021. 7 letters. Copy: Each Supervisor. (5)

From the Office of the Controller's City Services Auditor and Airport Commission, submitting a report of the audit of Burger Joint, Inc., DBA Mission Bar & Grill. Copy: Each Supervisor. (6)

From Recreation and Park Department, pursuant to Resolution No. 157-99, submitting the Lead Poisoning Prevention report for Q4 of FY2018-2019. Copy: Each Supervisor. (7)

From the Port of San Francisco, pursuant to Administrative Code, Article VIII, Section 2.71, submitting Port Bond Accountability Reports. Copy: Each Supervisor. (8)

From the Office of the Controller's City Services Auditor, submitting results of the SFMTA Cable Car Pre-Payment Customer Survey. Copy: Each Supervisor. (9)

From the Office of the Controller's City Services Auditor, submitting a report on recommendations not implemented after more than two years, as of June 30, 2019. Copy: Each Supervisor. (10)

From the Office of the Controller's City Services Auditor, submitting a follow-up on Recommendation Implementation Status Annual Summary for FY2018-2019. Copy: Each Supervisor. (11)

From the Office of the Controller's City Services Auditor, submitting a report on the audit of the SFMTA's workers' compensation program. Copy: Each Supervisor. (12)

From the San Francisco Public Utilities Commission and the San Francisco Police Department, pursuant to the Sunshine Ordinance, Section 67.24(e), submitting Sole Source Contracts for FY2018-2019. Copy: Each Supervisor. (13)

From the Office of the Controller, submitting the Adopted Budget and Appropriation Ordinance for FY2019-2020 and FY2020-2021, and the Salary Ordinance for FY2019-2020 and FY2020-2021. Copy: Each Supervisor. (14)

From the Planning Department, pursuant to Administrative Code, Section 8.12.5, submitting a Notice of Public Hearing and Availability of a Draft Environmental Impact Report for the Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project and Hub Housing Sustainability District. Copy: Each Supervisor. (15)

From the Office of the Controller's City Services Auditor, submitting an audit report of the 2015 Affordable Housing General Obligation Bond expenditures. Copy: Each Supervisor. (16)

From the Clerk of the Board of Supervisors, pursuant to Administrative Code, Chapter 2, Article IV, Section 2.20(f), submitting report on Watch Law Requests (USA Patriot ACT) for FY2018-2019. Copy: Each Supervisor. (17)

From the Assessment Appeals Board, submitting reports for FY2018-2019. Copy: Each Supervisor. (18)



From the Department of the Environment, pursuant to Administrative Code, Section 10.100-305, submitting their annual gift report for FY2018. Copy: Each Supervisor. (19)

From the Department of the Environment, pursuant to Environment Code, Chapter 27, Section 2407, submitting their 2018 Annual Report - Bottle and Package Free Water Ordinance. Copy: Each Supervisor. (20)

From the Mayor's Office of Housing and Community Development, pursuant to Administrative Code, Section 2.70, submitting the 2015 Affordable Housing General Obligation Bond Accountability Report. Copy: Each Supervisor. (21)

From the Office of the Treasurer and Tax Collector, pursuant to California Government Code, Section 53646, submitting the CCSF Pooled Investment Report for July 2019. Copy: Each Supervisor. (22)

From the Office of the Controller, submitting updated Crime and Police Staffing dashboards on the Public Safety Benchmarking section of the Performance Scorecards website. Copy: Each Supervisor. (23)

From the Office of the Controller's City Services Auditor, submitting the quarterly reports of the Treasurer's Schedule of Cash, Investments, and Accrued Interest Receivable as of September 30, 2018, December 31, 2018, and March 31, 2019. Copy: Each Supervisor. (24)

From the Mayor's Office of Housing and Community Development, pursuant to Administrative Code, Section 2.70, submitting the 2016 Preservation and Seismic Safety Program General Obligation Bond Accountability Report. Copy: Each Supervisor. (25)

From the Department of Elections, submitting the agenda for the August 5, 2019, through August 9, 2019, meeting for the Ballot Simplification Committee for the November 5, 2019, Consolidated Municipal Election. Copy: Each Supervisor. (26)

From the Civil Service Commission, submitting report Survey of Monthly Rates Paid To Police Officers And Firefighters In All Cities of 350,000 Or More In The State Of California (FY2019-2020). Copy: Each Supervisor. (27)

From the Mayor's Office of Housing and Community Development, pursuant to Administrative Code, Section 109.3, (File No. 180547) submitting their quarterly report (April through June 2019) on prioritizing 100% affordable housing projects. Copy: Each Supervisor. (28)

From the Public Utilities Commission, pursuant to Resolution No. 227-18 (File No. 180693), submitting their quarterly report on the Status of Applications to PG&E for Electric Service. Copy: Each Supervisor. (29)

From the City Attorney's Office, submitting a letter from the Mayor and the City Attorney to Governor Newsom regarding San Francisco's proposed acquisition of PG&E assets. Copy: Each Supervisor. (30)

From the Clerk of the Board of Supervisors, regarding recently effective regulations by the Ethics Commission. Copy: Each Supervisor. (31)

From the San Francisco Law Library, submitting information on New Consumer Rights Legal Clinics at the San Francisco Law Library. Copy: Each Supervisor. (32)

From the Department of Elections, submitting an Invitation to Workshop for Submitters of Ballot Arguments for the November 5, 2019, Consolidated Municipal Election. Copy: Each Supervisor. (33)

From the Department of Elections, submitting the Notice of Selection of Letters for the Local Ballot Measures to be Submitted to the Voters in the November 5, 2019, Consolidated Municipal Election. Copy: Each Supervisor. (34)

From the Department of Children, Youth & Their Families, submitting the packet for their application for Edward Byrne Memorial JAG Funding. Copy: Each Supervisor. (35)

From San Francisco League of Conservation Voters, regarding the development of a climate emergency plan, per SF Environment's recent Focus 2030 report. Copy: Each Supervisor. (36)

From concerned citizens, regarding rental scooter permits and safety. 3 letters. Copy: Each Supervisor. (37)

From concerned citizens, regarding SFMTA and improvements on MUNI. 2 letters. Copy: Each Supervisor. (38)

From concerned citizens, regarding the resolution declaring the intention of the Board of Supervisors to rename Gilbert Street to Jeff Adachi Way. 28 letters. Copy: Each Supervisor. (39)

From Eli Harrison, regarding the use of red flag laws. Copy: Each Supervisor. (40)

From Robert Mahon, regarding Kate Steinle and San Francisco's status as a Sanctuary City. Copy: Each Supervisor. (41)

From Larkin Street Youth Services, on behalf of the Homeless Emergency Services Providers Association (HESPA), submitting a letter regarding this year's City's budget process. Copy: Each Supervisor. (42)

From concerned citizens, regarding current violence and the proposed Navigation Center sites. 2 letters. Copy: Each Supervisor. (43)

From John-David Feldman, regarding late fee charges at the San Francisco Public Library. Copy: Each Supervisor. (44)

From concerned citizens, regarding the resolution urging the City and County of San Francisco to adopt person-first language. 6 letters. Copy: Each Supervisor. (45)

From Jay Jung, regarding the protests in Hong Kong and a call for action. Copy: Each Supervisor. (46)

From Lori McBride, regarding the ban on plastic water bottles at SFO. Copy: Each Supervisor. (47)

From concerned citizens, regarding bike lane hazards in San Francisco. 2 letters. Copy: Each Supervisor. (48)

From concerned citizens, regarding the crime, drug use and homelessness in San Francisco. 6 letters. Copy: Each Supervisor. (49)

From Allen Jones, regarding a shift in the fight against gun violence. 2 letters. Copy: Each Supervisor. (50)

From Carl Macmurdo, regarding San Francisco taxi drivers and the medallion loans. Copy: Each Supervisor. (51)

From Mary Robinson, regarding removing the mural at George Washington High School. Copy: Each Supervisor. (52)

From Gate Group, submitting Gate Gourmet's a response to concerns regarding Resolution No. 305-19. Copy: Each Supervisor. (53)

From Chelsea Herbert, regarding hate speech and the First Amendment of the Constitution. Copy: Each Supervisor. (54)

From concerned citizens, regarding the Central Subway Station in Chinatown. 13 letters. Copy: Each Supervisor. (55)

From Carla Eagleton, regarding her Appeal of Notice of Immediate Revocation of Short-Term Residential Rental Certificate. Copy: Each Supervisor. (56)

From concerned citizens, regarding a traffic congestion mitigation tax. Copy: Each Supervisor. (57)

From the Chinese American Democratic Club, regarding Supervisors Mar's request for the SFPD to release ten years of aggregated citywide crime victim demographic data

and legislation to require annual disclosure of victim demographics going forward. Copy: Each Supervisor. (58)

From concerned citizens, regarding the proposed cannabis retail store at 258 Noe Street. 3 letters. Copy: Each Supervisor. (59)

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [BOS Legislation, \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [GIVNER, JON \(CAT\)](#)  
**Subject:** TIME SENSITIVE: Mayoral Reappointment, Charter 3.100(18)  
**Date:** Tuesday, August 13, 2019 4:52:00 PM  
**Attachments:** [Clerks Memo 8.13.19.pdf](#)  
[Mayoral Reappointment.pdf](#)

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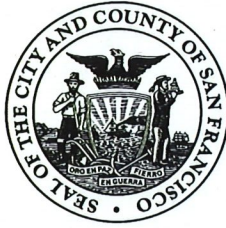
Hello,

The Office of the Mayor submitted the attached complete reappointment package, pursuant to Charter Section 3.100(18). Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: August 13, 2019  
To: Members, Board of Supervisors  
From: Angela Calvillo, Clerk of the Board  
Subject: Mayoral Reappointment

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On August 12, 2019, the Mayor submitted the following complete reappointment package to the Residential Rent and Stabilization Board, pursuant to Charter, Section 3.100(18):

- Reese Isbell - tenant alternate member - term ending August 1, 2023

This reappointment is effective immediately unless rejected by a two-thirds vote of the Board of Supervisors. Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter, Section 3.100(18).

If you are interested in requesting a hearing on this appointment, please notify me in writing by **12:00 p.m. on Friday, August 30, 2019.**

**Due to the summer Legislative Recess, the first regularly scheduled Rules Committee Meeting will be September 9, 2019. Items heard at that meeting would require a request to the Rules Chair to send the item as a Committee Report to the September 10, 2019, regularly scheduled Board Meeting. The memo requesting a Committee Report should be submitted to the Clerk of the Board no later than 11:00 am on Thursday, September 5, 2019.**

(Attachments)

c: Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Jon Givner - Deputy City Attorney  
Kanishka Cheng - Mayor's Director of Commission Affairs

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Reappointment

August 12, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2019 AUG 12 PM 4:34  
BY \_\_\_\_\_

Honorable Board of Supervisors:

Pursuant to Charter Section 3.100(18), of the City and County of San Francisco, I make the following reappointment:

**Reese Isbell** to the Residential Rent Stabilization and Arbitration Board, as the tenant alternate member, a term ending August 1, 2023.

I am confident that Mr. Isbell will serve our community well. Attached are his qualifications to serve, which demonstrate how his appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Cheng, at 415.554.6696

Sincerely,

A handwritten signature in blue ink that reads "London Breed".

London N. Breed  
Mayor

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [BOS Legislation, \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [GIVNER, JON \(CAT\)](#)  
**Cc:** [Gulbengay, Kay \(BOS\)](#)  
**Subject:** TIME SENSITIVE: Mayoral Reappointment, Charter 3.100(18)  
**Date:** Friday, August 16, 2019 5:45:15 PM  
**Attachments:** [Clerks Memo 5.16.19.pdf](#)  
[Dave Crow.pdf](#)

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Hello,

The Office of the Mayor submitted the attached complete reappointment package, pursuant to Charter Section 3.100(18). Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)



BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: August 16, 2019  
To: Members, Board of Supervisors  
From: <sup>EM</sup> Angela Calvillo, Clerk of the Board  
Subject: Mayoral Reappointment

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On August 16, 2019, the Mayor submitted the following complete reappointment package to the Residential Rent Stabilization and Arbitration Board, pursuant to Charter, Section 3.100(18):

- Dave Crow - tenant alternate member - term ending June 1, 2023

This reappointment is effective immediately unless rejected by a two-thirds vote of the Board of Supervisors. Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter, Section 3.100(18).

If you are interested in requesting a hearing on this appointment, please notify me in writing by **12:00 p.m. on Friday, August 30, 2019.**

Due to the summer Legislative Recess, the first regularly scheduled Rules Committee Meeting will be September 9, 2019. Items heard at that meeting would require a request to the Rules Chair to send the item as a Committee Report to the September 10, 2019, regularly scheduled Board Meeting. The memo requesting a Committee Report should be submitted to the Clerk of the Board no later than 11:00 a.m. on Thursday, September 5, 2019.

c: Hillary Ronen - Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Jon Givner - Deputy City Attorney  
Sophia Kittler - Mayor's Legislative Liaison

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

**Notice of Reappointment**

August 16, 2019

Received  
8/16/19 @ 4:30p.m.  
eu

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors:

Pursuant to Charter Section 3.100(18), of the City and County of San Francisco, I make the following reappointment:

**Dave Crow** to the Residential Rent Stabilization and Arbitration Board, as the tenant alternate member, a term ending June 1, 2023.

I am confident that Mr. Crow will serve our community well. Attached are his qualifications to serve, which demonstrate how his appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Cheng, at 415.554.6696

Sincerely,

A handwritten signature in blue ink that reads "London Breed".

London N. Breed  
Mayor

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [Peacock, Rebecca \(MYR\)](#); [GIVNER, JON \(CAT\)](#)  
**Subject:** TIME SENSITIVE: Mayoral Reappointment  
**Date:** Monday, August 5, 2019 5:17:00 PM  
**Attachments:** [Clerks Memo 8.5.19.pdf](#)  
[Mayoral Letter.pdf](#)

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Hello,

The Office of the Mayor submitted the attached complete reappointment package, pursuant to Charter Section 3.100(18). Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS



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TDD/TTY No. 554-5227


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MEMORANDUM

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Date: August 5, 2019  
To: Members, Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Mayoral Reappointment

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On August 5, 2019, the Mayor submitted the following complete reappointment package, pursuant to Charter, Section 3.100(18):

- **Mike Sullivan** - Commission on the Environment - term ending July 23, 2023

This reappointment is effective immediately unless rejected by a two-thirds vote of the Board of Supervisors within 30 days (September 4, 2019) as provided for in Charter, Section 3.100(18).

Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing. If you are interested in holding a hearing on this matter please inform me in writing by 5:00 p.m. on Friday, August 23, 2019.

**Upon receipt of such notice, and if no special committee meetings are scheduled, the hearing request will be referred to a Committee of the Whole at the September 3, 2019, Board meeting to ensure Board action within 30 days.**

(Attachment)

c: Hillary Ronen - Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Jon Givner - Deputy City Attorney  
Kanishka Cheng - Mayor's Director of Commission Affairs



OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

**Notice of Reappointment**

*Received  
Monday Aug 5, 2019  
@ 11:30 a.m.  
CN*

August 1, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors:

Pursuant to Charter Section 3.100(18), of the City and County of San Francisco, I make the following reappointment:

**Mike Sullivan** to the Commission on the Environment, for a four year term ending July 23, 2023.

I am confident that Mr. Sullivan will serve our community well. Attached are his qualifications to serve, which demonstrate how his appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696

A handwritten signature in blue ink that reads "London N. Breed".

London N. Breed  
Mayor

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [BOS Legislation, \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [GIVNER, JON \(CAT\)](#)  
**Subject:** Mayoral Nominations  
**Date:** Friday, August 16, 2019 5:47:40 PM  
**Attachments:** [Clerks Memo - 5.18.2019.pdf](#)  
[Mayoral Nomination - Chris Foley.pdf](#)  
[Mayoral Nomination - Lydia So.pdf](#)

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Hello,

The Office of the Mayor submitted the attached complete nomination packages. Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS




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TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: August 16, 2019  
To: Members, Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Mayoral Nominations

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On August 16, 2019, the Mayor submitted the following complete nomination packages to the Historic Preservation Commission, pursuant to Charter, Section 4.135:

- **Lydia So** - term ending December 31, 2022
- **Chris Foley** - term ending December 31, 2020

Historic Preservation Commission nominations are subject to approval by the Board of Supervisors (Board) and shall be the subject of a public hearing and vote within 60 days. If the Board fails to act on a nomination within 60 days from the date the nomination is transmitted to the Clerk of the Board, the nomination shall be deemed confirmed as provided by Charter, Section 4.135.

The Office of the Clerk of the Board will open a file for this nomination and a hearing will be scheduled before the Rules Committee.

(Attachments)

c: Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Jon Givner - Deputy City Attorney  
Kanishka Cheng - Mayor's Director of Commission Affairs

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Appointment

August 16, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors:

Pursuant to Charter Section 4.135, of the City and County of San Francisco, I make the following appointment:

**Chris Foley** to seat 5 of the Historic Preservation Commission to fill the remaining term formerly held by Ellen Johnck ending December 31, 2020.

I am confident that Mr. Foley will serve our community well. Attached are his qualifications to serve, which demonstrate how his reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

Sincerely,

A handwritten signature in blue ink, appearing to read "London Breed", written over a horizontal line.

London N. Breed  
Mayor





**Notice of Appointment**

August 16, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors:

Pursuant to Charter Section 4.135, of the City and County of San Francisco, I make the following appointment:

**Lydia So** to seat 2 of the Historic Preservation Commission to fill the remaining term formerly held by Andrew Wolfram ending December 31, 2022.

I am confident that Ms. So will serve our community well. Attached are her qualifications to serve, which demonstrate how her reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

Sincerely,

A handwritten signature in blue ink, reading "London Breed", written over a horizontal line.

London N. Breed  
Mayor

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [GIVNER, JON \(CAT\)](#); [BOS Legislation, \(BOS\)](#)  
**Subject:** Mayoral Reappointment  
**Date:** Wednesday, July 31, 2019 6:25:00 PM  
**Attachments:** [Clerk's Memo 7.31.19.pdf](#)  
[Mayoral Appt Letter 7.31.19.pdf](#)

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Hello,

The Office of the Mayor submitted the attached complete appointment package. Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS



City Hall  
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San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: July 31, 2019  
To: Members, Board of Supervisors  
From: *ACC* Angela Calvillo, Clerk of the Board  
Subject: Mayoral Reappointment

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On July 31, 2019, the Mayor submitted the following complete reappointment package to the Children, Youth and Their Families Oversight and Advisory Committee.

- **Mollie Matull** - Seat 3 - term ending July 1, 2020

Pursuant to Administrative Code 2A.233 the Mayor's reappointment shall take effect 30 days after the transmittal of this notice of appointment. This reappointment is not subject to rejection by the Board of Supervisors, however, the Board may conduct a public hearing on the appointment.

Due to the Summer Legislative Recess, if a Member wishes to hold a public hearing, the Rules Committee would have to schedule a special Committee meeting within the 30-day timeframe (August 30, 2019).

(Attachment)

c: Hillary Ronen - Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Jon Givner - Deputy City Attorney  
Kanishka Cheng - Mayor's Director of Commission Affairs

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Reappointment

July 31, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2019 JUL 31 PM 2:25  
BY *[Signature]*

Honorable Board of Supervisors:

Pursuant to Charter Section 16.108-1(c), of the City and County of San Francisco, I make the following reappointment:

**Mollie Matull** to Seat 3 of the San Francisco Children, Youth and Their Families Oversight and Advisory Committee for the unexpired portion of a two year term ending July 1, 2020.

I am confident that Ms. Matull will serve our community well. Attached are her qualifications to serve, which demonstrate how her reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

Sincerely,

A handwritten signature in blue ink that reads "London Breed".

London N. Breed  
Mayor

**From:** [Herrador, Drake \(HSA\)](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Subject:** 12B Waiver Request (Continuing Education of the Bar California for Public Administrator/Public Guardian)  
**Date:** Thursday, August 8, 2019 8:50:39 AM  
**Attachments:** [Waiver Request Continuing Education of the Bar 8.8.19 \(PA & PG Offices\).pdf](#)

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Good morning,

Per CMD instruction, I would like to submit the attached 12B Waiver Request form for Continuing Education of the Bar – California to be added on to the next Board of Supervisors agenda.

If you require any further information, please contact me at [drake.herrador@sfgov.org](mailto:drake.herrador@sfgov.org) or 415-557-5597.

Thank you very much,

Drake Herrador  
City and County of San Francisco  
Human Services Agency  
Office of Contract Management  
1650 Mission St, Ste 300  
(415) 557-5597 (phone)  
(415) 557-5679 (fax)

## City and County of San Francisco



## Human Services Agency

Department of Human Services  
Department of Aging and Adult Services  
Office of Early Care and Education

*Trent Rhorer, Executive Director*

Date: August 5, 2019

To: Contract Monitoring Division

From: John Tsutakawa, HSA Director of Contracts JW

RE: Use of vendor

The Human Services Agency is requesting authorization to purchase legal reference publications and digital resources from vendor Continuing Education of the Bar for use by the Legal Division of the Offices of the Public Administrator and the Public Guardian. The Legal Division is a 15 person team of attorneys, legal secretaries and paralegals performing legal work for the 600 plus ongoing cases of the Public Guardian and Public Administrator.

The CEB book on conservatorships is the leading practice guide for conservatorship practice, which is a niche area of law practice. There are no equal books on California conservatorship practice available. Likewise, the CEB book on Special Needs Trusts is a leading practice book on the planning, drafting and administering special needs trusts. CEB automatically provides updates to these books at least annually.

CEB's Essential Publishers is a software program for Judicial Council Forms, which are fillable, editable, savable legal forms whose use is mandated by the State of California. These forms are potentially updated twice a year. Essential Publishers provides all updates to its users to ensure compliance with state law. The program also allows the user to maintain a database of case information and completed forms which enables the user to more quickly and efficiently create forms in ongoing cases. The database is maintained in house and updates are installed by HSA's IT Department.

Unfortunately, there are no approved vendors that can provide these necessary reference materials. HSA would like to purchase publication subscriptions and digital resources from the Continuing Education of the Bar California as the practice books and Essential Publishers are unique to CEB.

Director of Contracts  
Human Services Agency  
(415) 557-6299  
John.Tsutakawa@sfgov.org



# CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

## S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:  
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or  
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number: \_\_\_\_\_

### ➤ Section 1. CCSF Department Information *(all fields must be completed)*

Department Head Signature: [Signature]  
Name of Department: Human Services Agency  
Department Address: 1650 Mission Street, 4th Floor  
Contact Person: Janet Boessenecker  
Phone Number: 415-355-3518 E-mail: janet.boessenecker@sfgov.org

### ➤ Section 2. Contractor Information *(all fields must be completed)*

Contractor Name: Continuing Education of the Bar - California  
Bidder/Supplier No.: 0000022310 Contractor Tax ID: \_\_\_\_\_  
Contractor Address: 2100 Franklin St., Suite 500, Oakland CA 94109  
Contact Person: Sahar Ezzat Contact Phone No.: 866-850-8360

### ➤ Section 3. Transaction Information *(all fields must be completed)*

Date Waiver Request Submitted: 8/8/2019 Dollar Amount of Contract: \$ 8,445.47  
Contract/Transaction Number: 0000343371 Contract Name: HSA: PA/PG Legal Subscriptions  
Contract/Transaction Start Date: 8/13/2019 Contract/Transaction End Date: 6/30/2020

### ➤ Section 4. Administrative Code Chapter to be Waived *(please check all that apply)*

☒ Chapter 12B  
☐ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

### ➤ Section 5. Waiver Type *(a justification must be attached; see Check List on the other side of this form for instructions)*

☐ A. Sole Source  
☐ B. Emergency (pursuant to Administrative Code §8.60 or §21.15)  
☐ C. Public Entity  
☒ D. No Potential Contractors Comply ..... *(Required) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_*  
☐ E. Government Bulk Purchasing Arrangement..... *(Required) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_*  
☐ F. Sham/Shell Entity ..... *(Required) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_*  
☐ G. Subcontracting Goals  
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

### CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: \_\_\_\_\_ 14B Waiver Granted: \_\_\_\_\_  
12B Waiver Denied: \_\_\_\_\_ 14B Waiver Denied: \_\_\_\_\_

Reason for Action: \_\_\_\_\_

CMD or HRC Staff: \_\_\_\_\_ Date: \_\_\_\_\_

CMD or HRC Director: \_\_\_\_\_ Date: \_\_\_\_\_

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: 12B Waiver Request  
**Date:** Tuesday, August 6, 2019 11:01:00 AM  
**Attachments:** [Approved 12B Request.pdf](#)  
[image003.png](#)

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**From:** Lo, Jen (HRD) <jen.lo@sfgov.org>  
**Sent:** Tuesday, July 23, 2019 3:22 PM  
**To:** Winchester, Tamra (ADM) <tamra.winchester@sfgov.org>  
**Cc:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** 12B Waiver Request

Good afternoon Tamra,

Attached is a 12B Waiver Request to use the Holiday Inn Golden Gateway for the H-33 Fire Captain Exam ratings in December. Please let me know if you require any additional information in order to approve this request. Thank you for your time and consideration.



**Jen Lo, Sr. Human Resources Analyst**  
**Public Safety Team**  
Department of Human Resources  
One South Van Ness Ave., 4<sup>th</sup> Floor  
San Francisco, CA 94103  
Phone: (415) 551-8946  
Website: [www.sfdhr.org](http://www.sfdhr.org)



City and County of San Francisco  
Micki Callahan  
Human Resources Director



Department of Human Resources  
*Connecting People with Purpose*  
[www.sfdhr.org](http://www.sfdhr.org)

July 23, 2019

Tamra Winchester, Director  
General Services Agency - Contract Monitoring Division  
30 Van Ness Avenue, Suite 200  
San Francisco, CA 94102

Dear Ms. Winchester:

I respectfully request that the Human Rights Commission grant a waiver of Chapter 12B requirements (Equal Benefits Ordinance) to use the Holiday Inn Golden Gateway to provide lodging for the Fire Department's EMS Captain Examination raters. The Hotel Whitcomb, which is the only 12B compliant hotel, has a history of health and safety issues.

Examination ratings will be conducted over a 5-day period from December 1 - 6, 2019. The raters will consist of 18 subject matter experts from EMS departments who have been recruited nationwide to provide unbiased examination ratings. Lodging is required to provide accommodations for the experts during the ratings.

The Holiday Inn Golden Gateway best meets our requirements for this event as it provides the most cost-effective accommodations, encourages rater participation, offers the most attractive alternative for important out-of-town guests and contributes to future rater recruitments. In addition, the Holiday Inn Golden Gateway has positive reviews and no reports regarding health and safety issues, e.g., pest infestations. This hotel has been attempting to become 12B compliant, but has thus far been unable to do so because of its corporate affiliation.

The waiver request form for the Holiday Inn Golden Gateway is enclosed. I appreciate your favorable consideration of this request. If you have any questions or require further information, please contact Jen Lo, Public Safety Team at (415) 551-8946.

Sincerely,

Micki Callahan  
Human Resources Director



# CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

## S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:  
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or  
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

### ► Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: [Signature] 7/23/19  
Name of Department: Department of Human Resources  
Department Address: 1 South Van Ness Ave., 4th floor  
Contact Person: Jen Lo  
Phone Number: 415-551-8948 E-mail: jen.lo@sfgov.org

### ► Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: Holiday Inn Golden Gateway Hotel  
Bidder/Supplier No.: S# 0000018762 Contractor Tax ID: 94-3153829  
Contractor Address: 1500 Van Ness Ave.  
Contact Person: KENDRA HAIMS Contact Phone No.: 415-447-3098

### ► Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 07/23/2019 Dollar Amount of Contract: \$ 27,742.50  
Contract/Transaction Number: HIGG Contract Name: H-33 RATINGS  
Contract/Transaction Start Date: 12/1/19 Contract/Transaction End Date: 12/7/19

### ► Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B  
☐ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

### ► Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☐ A. Sole Source  
☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)  
☐ C. Public Entity  
☒ D. No Potential Contractors Comply ..... (*Required*) Copy of waiver request sent to Board of Supervisors on: 07/23/19  
☐ E. Government Bulk Purchasing Arrangement..... (*Required*) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_  
☐ F. Sham/Shell Entity ..... (*Required*) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_  
☐ G. Subcontracting Goals  
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

### CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: \_\_\_\_\_ 14B Waiver Granted: \_\_\_\_\_  
12B Waiver Denied: \_\_\_\_\_ 14B Waiver Denied: \_\_\_\_\_

Reason for Action: \_\_\_\_\_

CMD or HRC Staff: \_\_\_\_\_ Date: \_\_\_\_\_

CMD or HRC Director: \_\_\_\_\_ Date: \_\_\_\_\_

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: CMD-Waiver Request for State of CA / DOJ  
**Date:** Friday, August 23, 2019 11:07:00 AM  
**Attachments:** [CMD-201 Waiver Request for State of CA - DOJ.pdf](#)

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**From:** Wong, Philip (HSA) <Philip.Wong@sfgov.org>  
**Sent:** Thursday, August 22, 2019 2:54 PM  
**To:** WaiverRequest, CMD (ADM) <cmd.waiverrequest@sfgov.org>  
**Cc:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Acevedo, Annyse (HSA) <annyse.acevedo@sfgov.org>  
**Subject:** FW: CMD-Waiver Request for State of CA / DOJ

Per OCA, we are doing this as a Contract/PO and not Requisition/PO. So, the Contract/Transaction Number in Section 3 would be 1000015747.  
Thank you.

Philip Wong - Contracts/Purchasing  
Human Services Agency  
City & County of San Francisco  
Tel: 415-557-5115

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**From:** Wong, Philip (HSA)  
**Sent:** Tuesday, August 20, 2019 8:42 AM  
**To:** WaiverRequest, CMD (ADM) <[cmd.waiverrequest@sfgov.org](mailto:cmd.waiverrequest@sfgov.org)>  
**Cc:** Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>; Acevedo, Annyse (HSA) <[annyse.acevedo@sfgov.org](mailto:annyse.acevedo@sfgov.org)>  
**Subject:** CMD-Waiver Request for State of CA / DOJ

Please find attached our CMD-Waiver Request for the State of California / Dept. of Justice for your review/approval. Our Agency needs to use them to do background checks for caregiver clearances.  
Thank you.

Philip Wong - Contracts/Purchasing  
Human Services Agency  
City & County of San Francisco  
Tel: 415-557-5115

## City and County of San Francisco



## Human Services Agency

Department of Human Services  
Department of Aging and Adult Services  
Office of Early Care and Education

*Trent Rhorer, Executive Director*

Date: August 15, 2019  
To: Contract Monitoring Division  
From: Daniel Kaplan,  
HSA Director of Administration and Finance  
RE: CMD 12B Justification to use State of CA/DOJ

The Human Services Agency requests a 12B waiver to establish a purchase order with the State of California Department of Justice (DOJ) to pay for the processing of caregiver clearances. These include criminal background, FBI, CACI, and adoption clearances.

HSA and other county child welfare agencies are required to fingerprint potential caregivers and receive criminal background clearance through Livescan including FBI. HSA is also required to conduct child welfare clearance through the Child Abuse Central Index (CACI) prior to placement of child/children in a kin, foster or adoptive home.

The California Department of Justice is a government entity and is mandated to maintain a statewide child abuse record depository, criminal record database, as well as to run FBI checks under the Health & Safety Code 1522; 1522.1; 1596.871; and Family Code 8730.

The DOJ invoices the county for the clearances conducted each month on a case by case basis. San Francisco spends approximately \$45,000 per year at a unit cost of \$10-32 depending on the type of clearance.

If you have any questions, please contact John Tsutakawa, HSA Director of Contracts at (415) 557-6299.



# CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

## S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:  
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or  
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

### ➤ Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: [Signature]  
Name of Department: Human Services Agency  
Department Address: 170 Otis Street, San Francisco, CA 94103  
Contact Person: Phillip Wong  
Phone Number: 415-557-5115 E-mail: phillip.wong@sfgov.org

### ➤ Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: State of California / Dept of Justice  
Bidder/Supplier No.: 0000010486 Contractor Tax ID: 94-6003786  
Contractor Address: PO Box 903417, Sacramento, CA 94203  
Contact Person: \_\_\_\_\_ Contact Phone No.: \_\_\_\_\_

### ➤ Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 8-15-2019 Dollar Amount of Contract: \$ 44,960.00  
Contract/Transaction Number: 0000346120 Contract Name: HSA: Background Checks (Caregiver Clearances)  
Contract/Transaction Start Date: 8-26-2019 Contract/Transaction End Date: 6-30-2020

### ➤ Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B  
☐ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

### ➤ Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☒ A. Sole Source  
☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)  
☐ C. Public Entity  
☒ D. No Potential Contractors Comply ..... (Required) Copy of waiver request sent to Board of Supervisors on: 8/20/2019  
☐ E. Government Bulk Purchasing Arrangement..... (Required) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_  
☐ F. Sham/Shell Entity ..... (Required) Copy of waiver request sent to Board of Supervisors on: \_\_\_\_\_  
☐ G. Subcontracting Goals  
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

### CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: \_\_\_\_\_ 14B Waiver Granted: \_\_\_\_\_  
12B Waiver Denied: \_\_\_\_\_ 14B Waiver Denied: \_\_\_\_\_

Reason for Action: \_\_\_\_\_

CMD or HRC Staff: \_\_\_\_\_ Date: \_\_\_\_\_

CMD or HRC Director: \_\_\_\_\_ Date: \_\_\_\_\_

**From:** [LaBarre, Elizabeth \(HSA\)](#)  
**To:** [Ma, Mendy \(CON\)](#)  
**Cc:** [Rhorer, Trent \(HSA\)](#); [Gibbs, Emily \(HSA\)](#); [Kaplan, Daniel \(HSA\)](#); [Sandler, Risa \(CON\)](#); [CON-Finance Officers](#); [CON-Budget Contacts](#); [Kirkpatrick, Kelly \(MYR\)](#); [Allersma, Michelle \(CON\)](#)  
**Subject:** RE: FY 19/20 and FY 20/21 Budget Certification letters  
**Date:** Thursday, August 1, 2019 4:20:04 PM  
**Attachments:** [HSA FY 2019-20 and FY 2020-21 Budget Certification Letter sent Aug 1, 2019.pdf](#)

To BAD analyst Mendy Ma & copied contacts,  
 Attached please find the Human Services Agency's FY 2019-20 and FY 2020-21 budget certification letter. The hard copy will be sent to Mr. Ben Rosenfield, Controller.

Thank you,

Elizabeth LaBarre  
*Assistant to the Executive Director and Human Services Commission*  
 San Francisco Human Services Agency  
 Email: [Elizabeth.LaBarre@sfgov.org](mailto:Elizabeth.LaBarre@sfgov.org)  
 Office: (415) 557-6540 | [www.sfhhsa.org](http://www.sfhhsa.org)

**From:** Sandler, Risa (CON) <[risa.sandler@sfgov.org](mailto:risa.sandler@sfgov.org)>  
**Sent:** Wednesday, July 31, 2019 11:50 AM  
**To:** CON-Finance Officers <[CON-Finance\\_Officers@SFGOV.org](mailto:CON-Finance_Officers@SFGOV.org)>; CON-Budget Contacts <[CON.BudgetContacts@sfgov.org](mailto:CON.BudgetContacts@sfgov.org)>  
**Subject:** FY 19/20 and FY 20/21 Budget Certification letters

Dear Chief Financial Officers and Budget Directors,

Thank you for your hard work during this year's FY 19/20 and FY 20/21 budget process.

Pursuant to Charter Section 9.115 and Administrative Code Section 3.14, a budget certification letter from each Department head to confirm that the adopted budget is adequate for your Department is due to the Controller within 30 days of budget adoption. This year's thirty days will be by **Friday, August 30<sup>th</sup>, 2019**.

Please see below for a sample template which may be adapted as needed.

We would appreciate it if you could e-mail your BAD analyst a scanned file of a signed copy of your Department's letter no later than **Monday August 19<sup>th</sup>, 2019**, so that we can compile all of the replies into a letter to the Mayor and Board of Supervisors from the Controller.

Sincerely,  
 Risa

Risa Sandler  
 City and County of San Francisco  
 Controller's Office, Budget and Analysis Division  
 415.554.5254

**SAMPLE BUDGET CERTIFICATION LETTER LANGUAGE, WHICH MAY BE ADAPTED:**

Honorable London Breed  
 Mayor, City and County of San Francisco  
 City Hall, Room 200

Angela Calvillo, Clerk of the Board  
 Board of Supervisors  
 City Hall, Room 244

Ben Rosenfield, Controller  
 City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

/signed/... Department Head

cc: Kelly Kirkpatrick, Mayor's Budget Director  
 Michelle Allersma, Controller's Office Budget and Analysis Division Director

\*\*\*\*\*

# City and County of San Francisco



*London N. Breed, Mayor*

# Human Services Agency

Department of Human Services  
Department of Aging and Adult Services  
Office of Early Care and Education

*Trent Rhorer, Executive Director*

August 1, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200  
San Francisco, CA 94102

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244  
San Francisco, CA 94102

Ben Rosenfield, Controller  
Controller's Office  
City Hall, Room 316  
San Francisco, CA 94102

## **RE: Adopted Budget for FY 2019-20 and FY 2020-21**

Dear Mayor Breed, Ms. Calvillo, and Mr. Rosenfield:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my agency to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

A handwritten signature in blue ink, appearing to read "Trent Rhorer", with a long horizontal flourish extending to the right.

Trent Rhorer  
Executive Director

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director  
Risa Sandler, Controller's Office, Budget and Analysis Division

Dan Kaplan, Deputy Director, Human Services Agency  
Emily Gibbs, Budget Director, Human Services Agency



**From:** [Gee, Elaine \(HSS\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Allersma, Michelle \(CON\)](#); [Rosenfield, Ben \(CON\)](#); [Sandler, Risa \(CON\)](#); [de Asis, Edward \(CON\)](#)  
**Cc:** [Levin, Pamela \(HSS\)](#)  
**Subject:** San Francisco Health Service System FY 2019-20 and FY 2020-21 Budget Certification Letter  
**Date:** Tuesday, August 6, 2019 8:33:49 AM  
**Attachments:** [SFHSS FY 2019-20 & FY 2020-21 Budget Certification Memo.docx.pdf](#)

---

Angela/Kelly/Michelle/Ben/Risa/Edward:

Please see attached for San Francisco Health Service System's FY 2019-20 and FY 2020-21 Budget Certification Letter.

Thank you,

**Elaine Gee**

Principal Administrative Analyst  
1145 Market Street, 3<sup>rd</sup> Floor  
San Francisco, CA 94103  
(415) 554-0678 OFFICE  
(415) 554-1735 FAX  
[elaine.m.gee@sfgov.org](mailto:elaine.m.gee@sfgov.org)  
[myhss.org](http://myhss.org)

**SAN FRANCISCO  
HEALTH SERVICE SYSTEM**  
Affordable, Quality Benefits & Well-Being

**SAN FRANCISCO  
HEALTH SERVICE SYSTEM**

August 5, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

Ladies and Gentlemen:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,



Abbie Yant, RN, MA  
Executive Director  
San Francisco Health Service System

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

**From:** [Laxamana, Junko \(BOS\)](#)  
**To:** [Sandler, Risa \(CON\)](#); [Milton, Michael \(CON\)](#); [Pereira, Tully, Marisa \(MYR\)](#)  
**Cc:** [Allersma, Michelle \(CON\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Calvillo, Angela \(BOS\)](#)  
**Subject:** RE: FY 19/20 and FY 20/21 Budget Certification letters  
**Date:** Tuesday, August 13, 2019 3:24:45 PM  
**Attachments:** [BOS FY19-21 Budget Certification Letter.pdf](#)

---

Hello,

Please find attached budget certification letter for the Board of Supervisors.

Thank you,

Junko Laxamana  
Deputy Director, Administration & Finance  
Board of Supervisors  
415-554-7704  
[junko.laxamana@sfgov.org](mailto:junko.laxamana@sfgov.org)

---

**From:** Sandler, Risa (CON) <[risa.sandler@sfgov.org](mailto:risa.sandler@sfgov.org)>  
**Sent:** Wednesday, July 31, 2019 11:50 AM  
**To:** CON-Finance Officers <[CON-Finance\\_Officers@SFGOV.org](mailto:CON-Finance_Officers@SFGOV.org)>; CON-Budget Contacts <[CON.BudgetContacts@sfgov.org](mailto:CON.BudgetContacts@sfgov.org)>  
**Subject:** FY 19/20 and FY 20/21 Budget Certification letters

Dear Chief Financial Officers and Budget Directors,

Thank you for your hard work during this year's FY 19/20 and FY 20/21 budget process.

Pursuant to Charter Section 9.115 and Administrative Code Section 3.14, a budget certification letter from each Department head to confirm that the adopted budget is adequate for your Department is due to the Controller within 30 days of budget adoption. This year's thirty days will be by **Friday, August 30<sup>th</sup>, 2019**.

Please see below for a sample template which may be adapted as needed.

We would appreciate it if you could e-mail your BAD analyst a scanned file of a signed copy of your Department's letter no later than **Monday August 19<sup>th</sup>, 2019**, so that we can compile all of the replies into a letter to the Mayor and Board of Supervisors from the Controller.

Sincerely,  
Risa

Risa Sandler  
City and County of San Francisco  
Controller's Office, Budget and Analysis Division  
415.554.5254

**SAMPLE BUDGET CERTIFICATION LETTER LANGUAGE, WHICH MAY BE ADAPTED:**

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

/signed/... Department Head

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

\*\*\*\*\*

**BOARD of SUPERVISORS**



**City Hall**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco 94102-4689**  
**Tel. No. 554-5184**  
**Fax No. 554-5163**  
**TDD/TTY No. 544-5227**

August 9, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Honorable Members, Board of Supervisors  
Board of Supervisors  
City Hall, Room 244

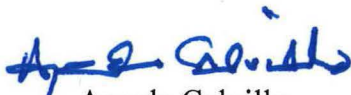
Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21, as adopted by the Board of Supervisors, is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

  
Angela Calvillo  
Clerk of the Board

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

**From:** [Armanino, Darlene \(RET\)](#)  
**To:** [Breed, London \(MYR\)](#); [Calvillo, Angela \(BOS\)](#); [Rosenfield, Ben \(CON\)](#)  
**Cc:** [Kirkpatrick, Kelly \(MYR\)](#); [Allersma, Michelle \(CON\)](#); [Huish, Jay \(RET\)](#); [Bortnick, Caryn \(RET\)](#); [Burrue, Jim \(RET\)](#)  
**Subject:** FY2019-20 and FY 2020-21 SFERS Budget Certification  
**Date:** Wednesday, August 14, 2019 9:07:05 AM  
**Attachments:** [FY2019-20 and FY 2020-21 SFERS Budget Certification.pdf](#)

---

Please find attached SFERS FY2019-20 and FY2020-21 budget certification letter signed by Jay Huish, Executive Director.

Respectfully,

Darlene Armanino  
Executive Assistant/Board Secretary  
SAN FRANCISCO EMPLOYEES' RETIREMENT SYSTEM  
1145 Market Street, 5th Floor  
San Francisco, CA 94103-1561  
Telephone: (415) 487-7012  
Facsimile: (415) 487-7023  
[darlene.armanino@sfgov.org](mailto:darlene.armanino@sfgov.org)

---

**From:** Sandler, Risa (CON) <[risa.sandler@sfgov.org](mailto:risa.sandler@sfgov.org)>  
**Sent:** Wednesday, July 31, 2019 11:50 AM  
**To:** CON-Finance Officers <[CON-Finance\\_Officers@SFGOV.org](mailto:CON-Finance_Officers@SFGOV.org)>; CON-Budget Contacts <[CON.BudgetContacts@sfgov.org](mailto:CON.BudgetContacts@sfgov.org)>  
**Subject:** FY 19/20 and FY 20/21 Budget Certification letters

Dear Chief Financial Officers and Budget Directors,

Thank you for your hard work during this year's FY 19/20 and FY 20/21 budget process.

Pursuant to Charter Section 9.115 and Administrative Code Section 3.14, a budget certification letter from each Department head to confirm that the adopted budget is adequate for your Department is due to the Controller within 30 days of budget adoption. This year's thirty days will be by **Friday, August 30<sup>th</sup>, 2019**.

Please see below for a sample template which may be adapted as needed.

We would appreciate it if you could e-mail your BAD analyst a scanned file of a signed copy of your Department's letter no later than **Monday August 19<sup>th</sup>, 2019**, so that we can compile all of the replies into a letter to the Mayor and Board of Supervisors from the Controller.

Sincerely,  
Risa

Risa Sandler  
City and County of San Francisco  
Controller's Office, Budget and Analysis Division  
415.554.5254

**SAMPLE BUDGET CERTIFICATION LETTER LANGUAGE, WHICH MAY BE ADAPTED:**

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

/signed/... Department Head

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

\*\*\*\*\*



City and County of San Francisco  
Employees' Retirement System  
**Office of the Executive Director**

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August 2, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Jay Huish  
Executive Director

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

**From:** [Collins, Robert \(RNT\)](#)  
**To:** [Breed, London \(MYR\)](#); [Calvillo, Angela \(BOS\)](#); [Rosenfield, Ben \(CON\)](#)  
**Cc:** [Allersma, Michelle \(CON\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Patil, Lillian \(MYR\)](#); [Varner, Christina \(RNT\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Subject:** Rent Board: Budget Certification Letter for Fiscal Year 2019-20 and Fiscal Year 2020-21  
**Date:** Friday, August 16, 2019 2:36:03 PM  
**Attachments:** [Budget Certification Letter FY19-20 and FY20-21.pdf](#)

---

Honorable London Breed  
Mayor, City and County of San Francisco

Angela Calvillo, Clerk of the Board  
Board of Supervisors

Ben Rosenfield, Controller

Pursuant to Charter Section 9.115 and Administrative Code Section 3.14, please find attached the Rent Board's budget certification letter for Fiscal Year 2019-20 and Fiscal Year 2020-21.

Sincerely,  
Robert Collins

--

Robert Collins / Executive Director / San Francisco Rent Board / (415) 252-4628 / [sfrb.org](http://sfrb.org) / 25 Van Ness Ave., Ste. 320 / San Francisco, CA





August 16, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 and FY 2020-21

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert A. Collins".

Robert A. Collins  
Executive Director

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Budget and Analysis Division Director

♻️ Printed on 30% post-consumer recycled paper



**From:** [Burke, Robyn \(DAT\)](#)  
**To:** [Breed, Mayor London \(MYR\)](#); [Calvillo, Angela \(BOS\)](#); [Rosenfield, Ben \(CON\)](#)  
**Cc:** [Allersma, Michelle \(CON\)](#); [Sandler, Risa \(CON\)](#); [de Asis, Edward \(CON\)](#); [DaSilva, Christina \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#)  
**Subject:** Letter from District Attorney Gascón  
**Date:** Tuesday, August 20, 2019 3:27:15 PM  
**Attachments:** [Letter to Mayor Breed - SFDA Budget FY 2019-20 and 2020-21.pdf](#)

---

Mayor Breed, Ms. Calvillo, and Mr. Rosenfield,  
Attached, please find a letter from District Attorney Gascón. Please let me know if you have any questions.

Best,  
Robyn

Robyn Burke  
Confidential Assistant to  
George Gascón, District Attorney  
City and County of San Francisco  
850 Bryant Street, Third Floor  
San Francisco, CA 94103  
Tel: (415) 553-1742



GEORGE GASCÓN  
District Attorney

August 19, 2019

Honorable London Breed  
Mayor, City and County of San Francisco  
City Hall, Room 200

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
City Hall, Room 244

Ben Rosenfield, Controller  
City Hall, Room 316

RE: Adopted Budget for FY 2019-20 & 2020-21

Dear Mayor Breed,

In conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, I write to inform you that the funding provided in the adopted budget for Fiscal Year 2019-20 and Fiscal Year 2020-21, as adopted by the Board of Supervisors, is inadequate for my department to meet service levels as proposed to the Board.

For the past two budget cycles we have requested funding to help alleviate the extreme workloads faced by our misdemeanor and general felonies units. Unfortunately, those requests were not funded. Regardless of our staffing needs, the work generated by the San Francisco Police Department and other law enforcement agencies requires our office to act. Our filing rates remain at or near all-time highs, however, we have reached a breaking point. Our staff simply cannot sustain the number of cases they are assigned in the misdemeanor and general felonies units.

The current caseload for a misdemeanor attorney in our office is 132, a 13% increase from just one year ago. For the attorneys in the general felonies team, their cases exceed 116. This is in contrast to the dramatically lower caseloads of the public defender's office. The Public Defender's Office has received several additional FTEs despite handling approximately 60 percent of our caseload... As a result of this disparity, our staff are at a significant disadvantage in the preparation, presentation and settlement of cases.

While staff has expressed dissatisfaction with the workload for years, it has reached unprecedented levels. In the last fiscal year, we have lost 18 lawyers from our misdemeanor and general felony teams, for an attrition rate of 13%. Each expressed deep concern about the extreme caseloads, and a fear that the high volume of cases will cause them to make an

**Memorandum  
Privileged & Confidential**

inadvertent mistake in the handling of their cases. Mistakes that can have severe ramifications for their license to practice law.

In the interests of community safety and the wellbeing of the women and men who work tirelessly to advance justice, the District Attorney's Office must receive additional attorneys and administrative support as soon as possible.

Sincerely,

A handwritten signature in blue ink, appearing to read "Gascon", written over a horizontal line.

George Gascon  
District Attorney

c: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division, Director

**From:** [Bell, Marcia \(LLB\)](#)  
**To:** [Breed, Mayor London \(MYR\)](#); [Calvillo, Angela \(BOS\)](#); [Rosenfield, Ben \(CON\)](#)  
**Cc:** [Kirkpatrick, Kelly \(MYR\)](#); [Allersma, Michelle \(CON\)](#)  
**Subject:** Adopted Budget Cert  
**Date:** Wednesday, July 31, 2019 1:48:17 PM  
**Attachments:** [budget cert ltr law library.pdf](#)  
[image001.png](#)  
[image002.png](#)

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Please find enclosed the Law Library's adopted budget certification letter.

Thank you,

Marcia

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Marcia R. Bell | Director, San Francisco Law Library  
1145 Market St., 4<sup>th</sup> Floor | San Francisco, CA 94103  
(415)554-1792 (Direct) | [marcia.bell@sfgov.org](mailto:marcia.bell@sfgov.org) | [www.sflawlibrary.org](http://www.sflawlibrary.org)





**San Francisco Law Library**

Marcia R. Bell, Director

[marcia.bell@sfgov.org](mailto:marcia.bell@sfgov.org)

1145 Market Street, 4<sup>th</sup> Floor • San Francisco, CA 94103

Direct (415) 554-1792 • <http://www.sflawlibrary.com/>

<https://www.facebook.com/sflawlibrary> | [twitter: @sflawlibrary](https://twitter.com/sflawlibrary)

July 31, 2019

The Honorable London Breed, Mayor  
City & County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 200  
San Francisco, CA 94102-4694

Angela Calvillo, Clerk of the Board  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244

Ben Rosenfield, Controller  
1 Dr. Carlton B. Goodlett Place, Room 316  
San Francisco, CA 94102-4694

Re: Adopted Budget for FY 2019-2020, FY 2020-2021

Pursuant to its obligation under Administrative Code section 3.14 and Charter section 9.115 to certify the adequacy of funds provided in the budget for Fiscal Years 2019-2020 and 2010-2021 as adopted by the Board of Supervisors, the Law Library hereby submits its certification.

I anticipate that the Law Library will not make requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Marcia R. Bell  
Law Librarian

cc: Kelly Kirkpatrick, Mayor's Budget Director  
Michelle Allersma, Controller's Office Budget and Analysis Division Director

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Ivar Satero \(AIR\)](#); [Corina Monzon \(AIR\)](#); [Leo Fermin \(AIR\)](#); [Cheryl Nashir \(AIR\)](#); [Sharon Perez \(AIR\)](#); [Wallace Tang \(AIR\)](#); [Shane Balanon \(AIR\)](#); [missionbargrill@yahoo.com](#)  
**Subject:** Report Issued: Audit of Burger Joint, Inc., DBA Mission Bar & Grill  
**Date:** Thursday, August 15, 2019 1:11:27 PM

---

The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of the Airport's tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit Airport tenants and airlines to determine whether they complied with the reporting, payment, and selected other provisions of their agreements with the Airport.

CSA presents the report of MGO's audit of Burger Joint, Inc., DBA Mission Bar & Grill (tenant).

The tenant reported gross revenues of \$14,813,564 and paid \$1,713,628 in rent to the Airport in accordance with the lease agreement. However, the tenant did not track its daily cashflows, submitted annual reports to the Airport that did not comply with the required criteria, and did not meet the lease's deposit requirements.

To view the full report, please visit our website.

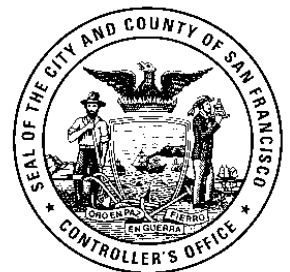
<http://openbook.sfgov.org/webreports/details3.aspx?id=2747>

This is a send-only e-mail address. For questions about the report, please contact Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Follow us on Twitter @SFCController.

# Burger Joint, Inc., DBA Mission Bar & Grill Reported Its Revenue and Paid Rent for 2015 and 2016, but a Few Improvements Can Strengthen the Airport's Lease Administration

Airport Commission



August 15, 2019

City & County of San Francisco  
Office of the Controller  
City Services Auditor

## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Audit Team:

Winnie Woo, Senior Auditor

### Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-7574



<http://www.sfcontroller.org>



[@sfcontroller](https://twitter.com/sfcontroller)



<https://www.linkedin.com/company/sfaudits/>

## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.

## Statement of Auditing Standards

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.





# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

August 15, 2019

San Francisco Airport Commission  
San Francisco International Airport  
P.O. Box 8097  
San Francisco, CA 94128-8097

Mr. Ivar Satero, Airport Director  
San Francisco International Airport  
P.O. Box 8097  
San Francisco, CA 94128-8097

Dear Commission President, Commissioners, and Mr. Satero:

The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of Airport tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit airlines that do business with the Airport to ensure they comply with the landing fee provisions of their agreements. The CSA Audits Division presents the attached report for the compliance audit of Burger Joint, Inc., DBA Mission Bar & Grill (tenant), prepared by MGO.

**Reporting Period:** January 1, 2015, through December 31, 2016

**Rent Paid:** \$1,713,628

**Results:**

The tenant reported gross revenues of \$14,813,564 and paid \$1,713,628 in rent to the Airport in accordance with the lease agreement. However, the tenant did not track its daily cashflows, submitted annual reports to the Airport that do not comply with the required criteria, and did not meet the lease's deposit requirements.

The responses of the Airport and the tenant are attached to this report.

CSA and MGO appreciate the assistance and cooperation of all staff involved in this audit. For questions about the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in dark ink, appearing to read "Mark de la Rosa", is written over a horizontal line.

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Citizens Audit Review Board  
City Attorney

Civil Grand Jury  
Mayor  
Public Library

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE CONTROLLER**

**PERFORMANCE AUDIT REPORT**

Burger Joint, Inc.  
DBA Mission Bar & Grill

January 1, 2015 through December 31, 2016



Certified  
Public  
Accountants



## Performance Audit Report

Chief Audit Executive  
City and County of San Francisco

Macias Gini & O'Connell LLP (MGO) presents its report concerning the performance audit of Burger Joint, Inc., DBA Mission Bar & Grill (Tenant) for the period January 1, 2015 through December 31, 2016 as follows:

### *Background*

The Tenant entered into a lease agreement number 03-0199 (Agreement), with the Airport Commission of the City and County of San Francisco (Commission) for operations of a restaurant in Boarding Area E of Terminal 3 at the San Francisco International Airport. The Agreement requires the Tenant to submit to the City and County of San Francisco's Airport Department (Airport) a monthly report showing its gross revenue and rent due.

For the period of our performance audit, January 1, 2015 through December 31, 2016, the Agreement required payment of the greater of monthly minimum rent or percentage rent thresholds as outline below.

<b>Lease:</b>	<b>03-0199</b>
<b>Reporting Periods:</b>	January 1, 2015 to December 31, 2016
<b>Lease Term:</b>	December 30, 2004 to October 31, 2023
<b>Percentage Rent:</b>	8% of Gross Revenues up to \$600,000, plus 10% of Gross Revenues over \$600,000 up to and including \$1,000,000, plus 12% of Gross Revenues over \$1,000,000

Minimum monthly rent is specified in the lease and has step increases stipulated by the Agreement.

<u>Period</u>	<u>Minimum Monthly Rent</u>
Lease year ended December 2015	\$ 12,729.38
Lease year ended December 2016	13,331.62

As specified in the Agreement, the Tenant shall pay the minimum monthly rent or percentage rent, whichever is greater. The percentage rent owed each month in excess of the monthly minimum is due as additional rent to the Airport.

### *Objectives and Scope*

The objectives of this performance audit was to determine whether the Tenant was in substantial compliance with the reporting, payment, and other rent related provisions of its Agreement with the Commission. To meet the objectives of our performance audit and based upon the provisions



of the City and County of San Francisco (City) contract number P-600 (9-15) dated November 15, 2016, between MGO and the City and per Appendix A therein, we performed tests that revenues for the audit period were reported to the Airport in accordance with the Agreement provisions, and that such amounts agreed with the Tenant's underlying accounting records. Our testing also included identifying whether any significant discrepancies (over or under) in reporting exist. If such discrepancies were identified, this report includes the adjustments to rent payable to the Airport and our recommendations to improve record keeping and reporting processes of the Tenant relative to its ability to comply with Agreement provisions.

The scope of our audit was limited to the records and reports supporting the gross receipts reported and rent paid or payable by the Tenant to the Airport for the period from January 1, 2015 through December 31, 2016.

This audit and the resulting report relates only to the gross receipts and rents reported by the Tenant, and does not extend to any other performance or financial audits of the Commission, the City and the Tenant.

### *Methodology*

To meet the objectives of our performance audit, we performed the following procedures: inspected and identified the applicable terms of the Agreement; inspected the procedures and internal controls of the Tenant for collecting, recording, summarizing and reporting its gross revenues and calculating its payments to the Airport; conducted interviews and walkthroughs with Tenant and Airport personnel; and conducted non-statistical testing, without projecting to the population, using a random selection of 2 sample months for each lease year and randomly selected 3 sample days for each sample month per guidelines provided by the City. We also recalculated monthly rent due (greater of percentage rent or minimum rent) by computing the monthly percentage rent and comparing to the minimum monthly rent due for each month within the audit period and verified the timeliness of reporting revenues and rent and submitting rent payments to the Airport.

We conducted this performance audit in accordance with generally accepted government auditing standards set forth in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

### *Audit Results*

Based on the results of our performance audit for the period from January 1, 2015 through December 31, 2016, the Tenant reported gross revenues of \$14,813,564 and paid percentage rent of \$1,713,628 to the Airport. The reported amounts agreed to the underlying records.

The Agreement between the Tenant and the Commission defines gross revenues and percentage rent. The table below shows the Tenant reported total gross revenue and percentage rent paid to the Airport for the period under audit.

**Gross Revenues and Percentage Rent Paid  
January 1, 2015 through December 31, 2016  
Lease No. 03-0199**

<b>Lease Period</b>	<b>Gross Revenue Reported by Tenant</b>	<b>Calculated Percentage Rent Stipulated by Lease</b>	<b>Minimum Rent Stipulated by Lease</b>	<b>Additional Rent Due</b>	<b>Rent Paid per Airport Payment Records</b>	<b>Over (Under) Payment</b>
	A	B	C	D (B-C)	E	F (E-C-D)
January 1, 2015 through December 31, 2015	\$ 7,936,739	\$ 920,409	\$ 152,753	\$ 767,656	\$ 920,409	\$ -
January 1, 2016 through December 31, 2016	<u>6,876,825</u>	<u>793,219</u>	<u>159,979</u>	<u>633,240</u>	<u>793,219</u>	<u>-</u>
Total	<u>\$ 14,813,564</u>	<u>\$ 1,713,628</u>	<u>\$ 312,732</u>	<u>\$ 1,400,896</u>	<u>\$ 1,713,628</u>	<u>\$ -</u>

*Finding 2016-01 – Tenant did not track its daily cash inflows and outflow.*

MGO requested the detailed daily sales reports for selected dates to determine whether the reported sales transactions were accurate and complete, in part, by tracing daily cash receipts to bank deposits. Per discussion with the Tenant's bookkeeper, the daily cash that is received from customers is used to pay tips to the Tenant's serving staff and bartenders, and to pay vendors. The remaining cash is then stored in the Tenant's safe until it is deposited at the bank. The bank deposits are not made on a consistent basis. MGO requested a detailed cash journal that showed the inflows for the daily cash from customers and the outflows for cash used to pay tips and vendors, as well as the cash that is deposited in the bank. However, the Tenant's bookkeeper stated that no such detailed cash journal is maintained. Therefore, MGO was unable to trace the daily cash received to the tenant's bank deposits or bank statements for the 12 sample days. MGO traced the credit card sales transactions to the merchant statements, which represented 87% of the total sales, \$330,335, for the 12 sample days. However, MGO could not trace the cash transaction sales of \$43,414, or 13% of the total sales to deposits in the bank statements.

MGO performed additional procedures and was able to trace detailed daily sales reports from the Tenant's point-of-sale (POS) system to summarized daily reports from their POS to verify the completeness and accuracy of the Tenant's daily cash sales for the sample days tested.

Making payments to vendors and employees with cash increases the risk of the Tenant not properly reporting payments in accordance with state and federal payroll reporting and vendor reporting to the Internal Revenue Service. All cash receipts should be properly documented and accounted for in the Tenant's POS and accounting system in accordance with accounting best practices. Likewise, all such cash receipts should be properly recorded and deposited in the Tenant's bank account.



#### *Recommendation 2016-01*

The Airport should inform the Tenant to consider best practices for proper accounting for and reporting of cash transactions to ensure proper documentation and accurate accounting treatment for such transactions.

*Finding 2016-02 - The Tenant submitted annual reports to the Airport that were not in compliance with the Agreement's required criteria and the Airport has amended its report requirements in April 2018 and will enforce the revised requirements prospectively.*

According to Section 4.5 of the Agreement, "Within ninety (90) days after the end of each Lease Year, Tenant shall submit to Director an unqualified year-end financial report certified by a CPA or a year-end financial report certified by the Tenant's CFO if such officer is approved by the Director, showing Gross Revenues achieved with respect to the prior Lease Year." The Agreement does not define an unqualified report. In addition, the Agreement does not indicate the required professional standards to be followed in issuing an unqualified report; such as generally accepted auditing standards (GAAS), generally accepted government auditing standards (GAGAS), or other professional or regulatory standards.

The audit found that the 2015 and 2016 Statement of Sales and Rental Due were certified by SB Financial Services, the Tenant's Accountant, which did not satisfy the Agreement's requirement of an unqualified report certified by a CPA or a financial report certified by the Tenant's CFO. The Tenant was not aware of the requirement. MGO had a similar finding on a previous audit and the Airport has since amended the annual report requirements and notified tenants in April 2018 of the prospective change that annual reports can be certified by an independent CPA or a senior officer of the Tenant. Further, according to the Airport, it has amended its lease templates in August 2017 to clarify that, "a year-end compiled financial report" is required to submit annually and removed the term "unqualified".

MGO does not have a recommendation for this finding because the Airport has addressed this compliance issue in April 2018 by issuing a clarifying letter to the tenants.

*Finding 2016-03 – The Tenant did not meet the required deposit requirements specified in the Agreement.*

According to Section 13.2 of the Agreement, "Tenant shall cause the Deposit to be increased from time to time such that at all times the Deposit is equal to one-half (1/2) the then current Minimum Annual Guarantee, all at Tenant's cost."

Based on the Airport's invoices, the MAG was \$152,752.56 in lease year 2015 and \$159,979.44 in lease year 2016. Based on the increase in MAG, the deposit should have increased from \$76,376.28 to \$79,989.72. The Tenant and the Airport did not have record of the deposit being increased per the requirements of the Agreement. The Tenant did not maintain the required deposit during lease year 2016. Per Section 15.8 of the Agreement, the Director may elect to impose a \$100 fine for each day that the required deposit was not maintained.

*Recommendation 2016-03*

The Airport should:

1. Enforce the Agreement by providing a written request to the Tenant to increase the deposit and requiring the Tenant to maintain the proper deposit amount.
2. Determine the extent of the fine, if any, to be imposed on the Tenant for not maintaining the proper deposit amount.

*Conclusion*

With exception to the findings noted in this report, we conclude that the Tenant was in substantial compliance with the reporting, payment, and other rent related provisions of its Agreement with the Commission.

Both the Airport and the Tenant were provided a copy of this report and an opportunity to respond. Their respective responses are attached to this report.

This report is intended solely for the information and use of the City, the Commission, and the Tenant, and is not intended to be and should not be used by anyone other than these specified parties.

*Macias Gini & O'Connell LLP*

Walnut Creek, California  
August 7, 2019



San Francisco International Airport

July 29, 2019

TRANSMITTED VIA EMAIL AND IOM  
Lediju, Tonia (CON) [tonia.lediju@sfgov.org](mailto:tonia.lediju@sfgov.org)

Tonia Lediju, PhD  
Director of City Audits  
Office of the Controller, City Services Auditor Division  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Subject: Performance Audit of Burger Joint, Inc. dba Mission Bar & Grill –  
Lease No. 03-0199

Dear Ms. Lediju:

We have received and reviewed the final draft audit report regarding the performance audit of Burger Joint, Inc. dba Mission Bar & Grill. This letter is to confirm that, based upon the details provided, we agree with the audit result.

If you have any questions, please feel free to call us at 650.821.2850 (Wallace) or 650.821.4501 (Cheryl).

Very truly yours,



Wallace Tang, CPA, CGMA  
Airport Controller



Cheryl Nashir  
Director  
Revenue Development & Management

Attachment

cc: Ivar C. Satero  
Jeff Littlefield  
Leo Fermin  
Sharon Perez  
Harrison Murk – MGO  
Scott P. Johnson – MGO  
Winnie Woo – CSA

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

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Post Office Box 8097 San Francisco, California 94128 Tel 650.821.5000 Fax 650.821.5005 [www.flysfo.com](http://www.flysfo.com)



## RECOMMENDATIONS AND RESPONSES

For each recommendation, the responsible agency should indicate in the column labeled **Agency Response** whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	<u>CSA Use Only</u> Status Determination*
The Airport should inform the Tenant to consider best practices for proper accounting treatment for cash transactions.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur The Airport will request Tenant to provide in writing a protocol for proper accounting best practices for the reporting of cash transactions to ensure proper documentation, accurate accounting and deposits.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
The Airport should: 1) enforce the Agreement by providing a written request to the Tenant to increase the deposit and requiring the Tenant to maintain the proper deposit amount; and 2) determine the extent of the fine, if any, to be imposed on the Tenant for not maintaining the proper deposit amount.	<input type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input checked="" type="checkbox"/> Partially Concur The Airport will continue the protocol to provide a written request to Tenant if Deposit is deficient. A fine of \$7,300 will be imposed for not maintaining the proper deposit amount during the Audit Period. This amount represents 10% of the total of fines over the two-year period at \$100 per day per the Lease. This amount is reflective of the Airport's monetary exposure during the Audit Period.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

\* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Burger Joint Inc dba Mission Bar & Grill  
1860 El Camino Real #221  
Burlingame CA 94010  
info@sbfinancialservices.com  
Tel : (415)724-3850 Fax: (650)648-0742

August 1, 2019

Tonia Lediju, PhD  
Chief Audit Executive  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

To Whom It May Concern:

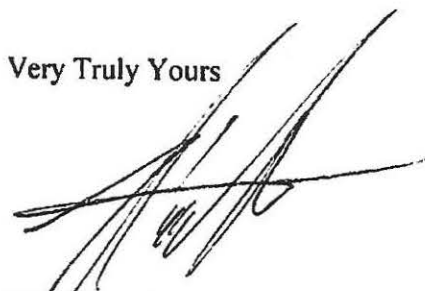
Thank you for emailing your audit report for Mission Bar & Grill on July 30, 2019.

This letter is in response to the Performance Audit done by Macias, Gini, & O'Connell LLP in regards to Mission Bar & Grill for the audit period of January 1, 2015 through December 31, 2016. In regards to the daily cash inflows and outflows, Mission Bar & Grill and its-partners, a family operated business, have been performing business in this manner for over 25 years. It has been our practice in our businesses that employees receive their tips at the end of shift every day. Due to the large number of credit card transactions resulting in a large amount of credit card tips the cash coming in on a daily basis is depleted when the employees collect the amount equivalent to their credit card tips. Cash inflow is also used to pay certain vendors upon delivery of goods.

We are currently in the process of bringing the deposit requirement up to where it should be and this matter will be resolved within the next few weeks and going forward.

Should you have any questions please do not hesitate to contact me.

Very Truly Yours

A handwritten signature in black ink, appearing to read 'Nidal Nazzal', with a large, sweeping flourish extending from the end of the signature.

Nidal Nazzal  
Managing Member

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** 4th Quarter Report on Lead Poisoning Prevention  
**Date:** Tuesday, August 6, 2019 3:33:00 PM  
**Attachments:** [4th Quarter Report - Lead Poisoning.pdf](#)

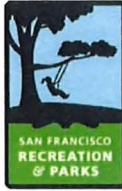
---

Hello,

Please see the attached 4<sup>th</sup> quarter report from the Recreation and Park Department regarding Lead Poisoning Prevention.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)



London N. Breed, Mayor  
Philip A. Ginsburg, General Manager

July 16, 2019

Ms. Angela Calvillo  
Clerk of the Board  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, California 94102-4689

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2019 JUL 17 AM 9:50  
BY [Signature]

Dear Ms. Calvillo:

Please find attached the Recreation and Park Department's report for the 4<sup>th</sup> quarter of FY18-19 in response to the requirements of Resolution 157-99 Lead Poisoning Prevention. To date, the Department has completed assessment and clean-up at **190** sites since program inception in 1999.

Since the last report, contaminated soil was removed and replaced at the Noe Beaver Community Garden. Additionally, we are currently assessing response options to address contaminated soil at Brewster Rutledge Community Garden.

I hope that you and interested members of the public find that the Department's performance demonstrates our commitment to the health and well-being of the children we serve.

Thank you for your support of this important program. Please do not hesitate to contact me with any questions, comments or suggestions you have.

Sincerely,

Philip A. Ginsburg  
General Manager

Attachments: 1. FY18-19 Implementation Plan, 4<sup>th</sup> Quarter Status Report  
2. Status Report for All Sites

Copy: H. Ahmad, DPH, Children's Environmental Health Promotion

## Attachment 1. Implementation Plan Status Report

## 4<sup>th</sup> Quarter Status Report

Plan Item	Status
<b>I. Hazard Identification and Control</b>	
a) Program Revision	Guidelines will be updated as needed.
b) Site Prioritization	<p>Site prioritization has been updated for changes in site information (as reflected in attached Status Report for All Sites).</p> <p>Prioritization is based on verified hazard reports (periodic inspections), documented program use (departmental and day care), estimated participant age, and presence of playgrounds or schoolyards.</p> <p>Sites are selected on a rolling basis; as one site is completed, the next site on the list becomes active.</p>
c) Survey	Noe Beaver and Brewster Rutledge Community Garden surveys have been completed.
d) Cleanup	Soil removal and replacement is complete at Noe Beaver; we are currently assessing response options to address contaminated soil at Brewster Rutledge.
e) Site Posting and Notification	Each site has been or will be posted in advance of clean-up work so that staff and the public may be notified of the work to be performed.
f) Next site	Richmond Recreation Center
<b>II. Facilities Operations and Maintenance</b>	
a) Periodic Inspection	Annual periodic facility inspections are completed by staff, and includes a question pertaining to the condition of paint in a facility (so that paint in poor condition can be addressed by Structural Maintenance).

**b) Housekeeping**

Staff is reminded of this hazard and the steps to control it through our Lead Safe Work Practice.

**c) Staff Training**

Under the Department's Injury and Illness Prevention Program, basic lead awareness training is recommended every two years for appropriate staff (e.g. custodians, gardeners, recreation staff, structural maintenance staff, etc.).

Additionally, Structural Maintenance has developed an Operations and Maintenance program to allow small-scale lead work to be conducted in house (including sampling). Larger scale work will continue to be completed through DPW-SAR.



## Attachment 2. Status Report for RPD Sites



**Status Report for RPD Sites**

New Priority	Property Name	Location	FY Completed	Notes
144	Brewster-Rutledge Community Garden	Brewster and Rutledge Sts.		
28	Richmond Recreation Center	18th Ave./Lake St./Calif.		New facility; do not include painted surfaces
79	Victoria Manalo Draves Park	Folsom & Sherman		New facility; do not include painted surfaces
85	Visitacion Valley Playground	Cora/Leland/Raymond		New facility; do not include painted surfaces
90	Parque Ninos Unidos	23rd and Folsom		New facility; do not include painted surfaces
94	Aptos Playground	Aptos/Ocean Avenue		New facility; do not include painted surfaces
98	Park Presidio Boulevard	Park Presidio Blvd.		
101	Alice Marble Tennis Courts	Greenwich/Hyde		New facility; do not include painted surfaces
103	India Basin Shoreline Park	E. Hunters Pt. Blvd.		New facility; do not include painted surfaces
113	Jefferson Square	Eddy/Gough		
121	In Chan Kaajal Park	17th/Folsom		New facility; do not include painted surfaces
126	Kid Power Park	45 Hoff St.		New facility; do not include painted surfaces
128	Patricia's Green in Hayes Valley	Hayes & Octavia		New facility; do not include painted surfaces
150	Crags Court Community Garden	8 Crags		
151	Esprit Park	Minnesota Street		
152	Fay Park	Chestnut and Leavenworth		
153	Fillmore-Turk Mini Park	Fillmore/Turk		
154	Geneva Avenue Strip	Geneva/Delano		
155	Howard-Langton Mini Park	Howard/Langton		
157	Joseph Conrad Mini Park	Columbus/Beach		
158	Maritime Plaza	Battery/Clay		
161	Ralph D. House Community Park			New facility; do not include painted surfaces
163	Sunnyside Conservatory	Monterey & Baden		
168	SoMa West Skatepark	Duboce/Stevenson		New facility; do not include painted surfaces. Is adjacent to Dog Park which may not need to be done depending on algorithm score (currently 0)
1	Camp Mather	Mather, Tuolumne County	04-05	
2	Hamilton Recreation Center	Geary/Steiner	00-01	Includes Pool
3	Golden Gate Park - Section 1		var	Includes Panhandle, Tennis Courts, Carrousel, Sharon Art, Conservatory, Kezar and Lodge
4	Herz Playground		99-00, 00-01	Includes Pool
5	Garfield Square	25th/Harrison	00-01	

**Status Report for RPD Sites**

<b>New Priority</b>	<b>Property Name</b>	<b>Location</b>	<b>FY Completed</b>	<b>Notes</b>
6	Joe DiMaggio North Beach Playground	Lombard/Mason	99-00	Includes Pool
7	Duboce Park	Duboce/Scott	99-00, 01-02	Includes Harvey Milk RC
8	Angelo J. Rossi Playground	Arguello Blvd./Anza	00-01	Includes Pool
9	Mission Recreation Center	745 Treat Street	99-00, 02-03, 06-07	Includes both the Harrison (Rec) and Treat St. (Art) sides.
10	Corona Heights	16th/Roosevelt	00-01	Includes Randall Musuem
11	Carl Larsen Park	19th/Wawona	00-01	Includes Pool
12	Sunset Rec Center	28th Avenue/Lawton	99-00	
13	Eureka Valley Recreation Center	Collingwood/18th	99-00	
14	Palega Recreation Center	Felton/Holyoke	99-00	
15	Moscone Recreation Center	Chestnut/Buchanan	00-01	
16	Balboa Park	Ocean/San Jose	00-01	Includes Pool and Matthew Boxer stadium. Note no programming there as site has been closed for major renovation.
17	Glen Park	Chenery/Elk	99-00, 00-01	Includes Silver Tree Day Camp
18	Minnie & Lovie Ward Recreation Center	Capital Avenue/Montana	99-00	
19	St. Mary's Recreation Center	Murray St./JustinDr.	00-01	
20	Golden Gate Park - Section 6		var	Includes Beach Chalet, Golf Course
21	Crocker Amazon Playground	Geneva/Moscow	99-00	
22	Golden Gate Park - Section 5		var	Includes Polo Field, Senior Center, Angler's Lodge, Stables
23	Mission Playground	19th & Linda	99-00	
24	Upper Noe Recreation Center	Day/Sanchez	99-00	
25	Potrero Hill Recreation Center	22nd/Arkansas	99-00	
26	Golden Gate Park - Section 2		var	Includes Big Rec, Bandstand, Bowling Green and Nursery
27	Lake Merced Park	Skyline/Lake Merced	12-13	Includes Harding Park, Flemming Golf, Boat House and other sites. Note that the Sandy Tatum clubhouse and maintenance facilities were built in 2004 and should be excluded from the survey.
29	Betty Ann Ong Chinese Recreation Center	Washington/Mason	00-01	
30	John McLaren Park	Visitacion Valley	06-07	
31	Julius Kahn Playground	Jackson/Spruce	01-02	
32	Jackson Playground	17th/Carolina	99-00, 04-05	
33	Sunnyside Playground	Melrose/Edna	00-01	
34	Golden Gate Park - Section 4		var	Includes Stow Lake
35	Raymond Kimbell Playground	Pierce/Ellis	01-02	
36	Sigmund Stern Recreation Grove	19th Avenue/Sloat Blvd.	04-05	
37	J. P. Murphy Playground	1960 9th Avenue	99-00	
38	Excelsior Playground	Russia/Madrid	99-00	

**Status Report for RPD Sites**

<b>New Priority</b>	<b>Property Name</b>	<b>Location</b>	<b>FY Completed</b>	<b>Notes</b>
39	Bernal Heights Recreation Center	Moultrie/Jarboe	00-01	
40	Margaret S. Hayward Playground	Laguna, Turk	00-01	
41	Mission Dolores Park	18th/Dolores	06-07	
42	Cayuga Playground	Cayuga/Naglee	99-00	
43	Youngblood Coleman Playground	Galvez/Mendell	00-01	
44	Tenderloin Children's Recreation Center	560/570 Ellis Street	00-01	
45	West Sunset Playground	39th Avenue/Ortega	99-00	
46	McCoppin Square	24th Avenue/Taraval	02-03	
47	Golden Gate Park - Section 3		var	Includes County Fair Building
48	James Rolph Jr. Playground	Potrero Ave./Army Street	00-01, 02-03	
49	South Sunset Playground	40th Avenue/Vicente	99-00	
50	West Portal Playground	Ulloa/Lenox Way	00-01	
51	Cabrillo Playground	38th/Cabrillo	99-00	
52	Fulton Playground	27th Avenue/Fulton	00-01	
53	Joseph Lee Recreation Center	Oakdale/Mendell	00-01	
54	Junipero Serra Playground	300 Stonecrest Drive	99-00	
55	Lincoln Park	34th Avenue/Clement	02-03	Includes golf course
56	Gilman Playground	Gilman/Griffiths	00-01	
57	Louis Sutter Playground	University/Wayland	00-01	
58	Lower Great Highway	Sloat to Pt. Lobos	07-08	
59	Silver Terrace Playground	Silver Avenue/Bayshore	99-00	
60	Douglass Playground	Upper/26th Douglass	00-01	
61	Father Alfred E. Boeddeker Park	Ellis/Taylor/Eddy/Jones	00-01	
62	Hayes Valley Playground	Hayes/Buchanan	00-01	
63	Laurel Hill Playground	Euclid & Collins	10-11	
64	Parkside Square	26th Avenue/Vicente	02-03	
65	Yacht Harbor & Marina Green	Marina	06-07, 07-08	Includes Yacht Harbor, Gas House Cover, 2 Yacht Clubs and Marina Green
66	George Christopher Playground	Diamond Hts/Duncan	99-00	
67	Rochambeau Playground	24th Avenue/Lake Street	00-01, 09-10	
68	Argonne Playground	18th/Geary	99-00	
69	Eugene Friend Recreation Center	Folsom/Harriet/6th	99-00	
70	Grattan Playground	Stanyan/Alma	00-01	
71	Helen Wills Playground	Broadway/Larkin	99-00	
72	Holly Park	Holly Circle	02-03	
73	Alice Chalmers Playground	Brunswick/Whittier	99-00	
74	Bay View Playground	3rd/Armstrong	01-02	Includes Pool (which is a new facility and painted surfaces do not have to be tested)

**Status Report for RPD Sites**

<b>New Priority</b>	<b>Property Name</b>	<b>Location</b>	<b>FY Completed</b>	<b>Notes</b>
75	Merced Heights Playground	Byxbee/Shields	99-00	
76	Mountain Lake Park	12th Avenue/Lake Sreet	02-03	
77	Portsmouth Square	Kearny/Washington	02-03	
78	Richmond Playground	18th Avenue/Lake Street	00-01	
80	Willie Woo Woo Wong Playground	Sacramento/Waverly	01-02, 09-10	
81	Buchanan Street Mall	Buchanan betw. Grove & Turk	01-02	
82	Midtown Terrace Playground	Clarendon/Olympia	00-01	
83	Miraloma Playground	Omar/Sequoia Ways	99-00	
84	Presidio Heights Playground	Clay/Laurel	00-01	
86	Adam Rogers Park	Jennings/Oakdale	01-02	
87	Alta Plaza	Jackson/Steiner	01-02	
88	Jose Coronado Playground	21st/Folsom	02-03	
89	Lafayette Park	Washington/Laguna	01-02	
91	States Street Playground	States St./Museum Way	01-02	
92	Woh Hei Yuen Park	1213 Powell	00-01	
93	Alamo Square	Hayes/Steiner	01-02	
95	Buena Vista Park	Buena Vista/Haight	01-02	
96	DuPont Courts	30th Ave./Clement	07-08	
97	Hilltop Park	La Salle/Whitney Yg. Circle	01-02	
99	Peixotto Playground	Beaver/15th Street	01-02	
100	Potrero del Sol Park	Potrero/Army	02-03	
102	Cow Hollow Playground	Baker/Greenwich	00-01; 09-10	
104	Noe Valley Courts	24th/Douglass	02-03	
105	Pine Lake Park	Crestlake/Vale/Wawon a	07-08, 16-17	
106	Little Hollywood Park	Lathrop-Tocoloma	02-03	
107	McKinley Square	20th/Vermont	02-03	
108	Michelangelo Playground	Greenwich/Jones	01-02	
109	Palace of Fine Arts	3601 Lyon Street	09-10, 13-14	Includes Exploratorium/Theater
110	Washington Square	Filbert/Stockton	02-03	
111	Franklin Square	16th/Bryant	01-02	
112	Golden Gate Heights Park	12th Ave./Rockridge Dr.	01-02	
114	Kelloch-Velasco Mini Park	Kelloch/Velasco	02-03	
115	Koshland Park	Page/Buchanan	02-03	
116	Palou-Phelps Park	Palou at Phelps	02-03	
117	Precita Park	Precita/Folsom	02-03	
118	Selby-Palou Mini Park	Selby & Palou	10-11	

**Status Report for RPD Sites**

<b>New Priority</b>	<b>Property Name</b>	<b>Location</b>	<b>FY Completed</b>	<b>Notes</b>
119	South Park	64 South Park Avenue	01-02	
120	Walter Haas Playground	Addison/Farnum/Beacon	02-03	
122	Alioto Mini Park	20th/Capp	01-02	
123	Brooks Park	373 Ramsell	01-02	
124	Head-Brotherhood Mini Park	Head/Brotherwood Way	02-03	
125	Jospeh L. Alioto Performing Arts Piazza	Grove/Larkin	01-02	
127	Lessing-Sears Mini Park	Lessing/Sears	10-11	
129	Telegraph Hill/Pioneer Park	Telegraph Hill	09-10	
130	10th Avenue-Clement Mini Park	Richmond Library	10-11	
131	24th Street-York Mini Park	24th/York/Bryant	02-03	
132	Bernal Heights Park	Bernal Heights Blvd.	01-02	
133	Collis P. Huntington Park	California/Taylor	01-02	
134	Juri Commons	San Jose/Guerrero/25th	05-06	
135	Muriel Leff Mini Park	7th Avenue/Anza	10-11	
136	Prentiss Mini Park	Prentiss/Eugenia	10-11	
137	Randolph-Bright Mini Park	Randolph/Bright	02-03	
138	Rolph Nicol Playground	Eucalyptus Dr./25th Avenue	04-05	
139	Seward Mini Park	Seward/Acme Alley	17-18	
140	Sharp Park	Pacifica, San Mateo Co.	06-07	Includes Golf Course
141	St. Mary's Square	California Street/Grant	09-10	
142	Sue Bierman Park	Clay/Embarcadero	17-18	Does not include Emb Plaza/J Herman, but can do survey together
143	Visitation Valley Greenway	Campbell Ave./E.Rutland	02-03	
146	Allyne Park	Gough/Green	06-07	
147	Bush-Broderick Mini Park	Bush/Broderick	01-02	
148	Coleridge Mini Park	Coleridge/Esmeralda	02-03	
149	Cottage Row Mini Park	Sutter/E. Fillmore	01-02	
156	Hyde-Vallejo Mini Park	Hyde/Vallejo	02-03	
159	Page Street Community Garden		17-18	This was done in 2017 as part of another project.
160	Page-Laguna Mini Park	Page/Laguna	04-05	
162	Sgt. John Macaulay Park	Larkin/O'Farrell	02-03	
164	Turk-Hyde Mini Park	Turk & Hyde	10-11	
165	Union Square	Post/Stockton	09-10	
166	Washington-Hyde Mini Park	Washington/Hyde	04-05	
167	Embarcadero Plaza	Embarcadero/Clay	17-18	Includes Embarcadero/J Herman Plaza. Must get approval from Permits before doing to ensure there are no activities there that might interfere with clean up.
145	Noe-Beaver Community Garden	Noe/Beaver	18-19	

Status Report for RPD Sites

New Priority	Property Name	Location	FY Completed	Notes



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Port Bond Accountability Reports  
**Date:** Wednesday, August 21, 2019 3:35:55 PM  
**Attachments:** [Parks Bond Final Bond Accountability Report.docx](#)  
[PORTSF BondAccountabilityReport FINAL 190627.pdf](#)

---

**From:** Petrucione, Katharine (PRT) <katharine.petrucione@sfport.com>  
**Sent:** Wednesday, August 21, 2019 1:57 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Rosenfield, Ben (CON) <ben.rosenfield@sfgov.org>; Van Degna, Anna (CON) <anna.vandegna@sfgov.org>; Cisneros, Jose (TTX) <jose.cisneros@sfgov.org>; Campbell, Severin (BUD) <severin.campbell@sfgov.org>  
**Subject:** Port Bond Accountability Reports

Good afternoon –

Pursuant to Article VIII, Section 2.71 of the San Francisco Admin Code, please find two Bond Accountability Reports from the Port attached for your review. They are for the first sale of the San Francisco Seawall Earthquake Safety and Disaster Prevention Program and the 4<sup>th</sup> and final sale of the 2012 Clean and Safe Neighborhood Parks Bond. We appreciate your support of this work, as these funds are vital to the Port's work to improve San Francisco's resilience to earthquakes and floods and to enabling the Port to enhance waterfront open spaces. If you have any questions about either document, please contact me.

Thanks –

Katie

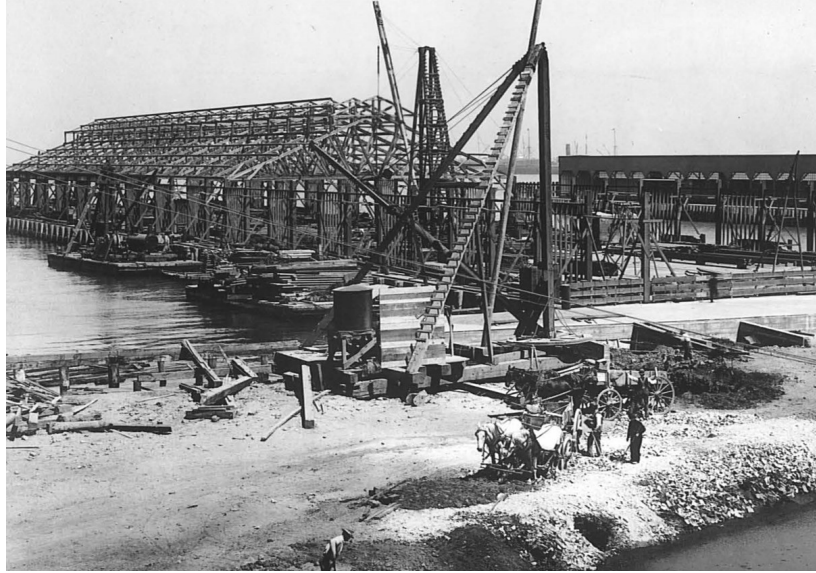
Katie Petrucione  
 Deputy Director of Finance and Administration  
 Port of San Francisco  
 Pier 1  
 The Embarcadero  
 San Francisco, CA 94111

415.274.0481









# EMBARCADERO SEAWALL EARTHQUAKE SAFETY BOND

**San Francisco Earthquake Safety and Disaster Prevention Program  
Accountability Report and First Bond Sale**



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# Contents

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# EXECUTIVE SUMMARY







On November 6, 2018, the citizens of San Francisco passed Proposition A with 82.7% voter approval, authorizing a \$425 million General Obligation Bond known as the Embarcadero Seawall Earthquake Safety Bond (Seawall Bond) to support the Seawall Earthquake Safety and Disaster Prevention Program (Seawall Program).

The Seawall Program has a total estimated cost of up to \$5 billion with a 30 year implementation timeline. Phase I of the Seawall Program is budgeted at \$500 million. The \$425 million Seawall Bond will partially fund Phase I, including improvements to the earthquake safety of the Embarcadero Seawall, near-term flood protection improvements, and planning for additional long-term resilience.

The Port of San Francisco (Port) is requesting approval of a first bond sale and corresponding appropriation of \$50 million, which includes cost of issuance, accountability and General Obligation Bond Oversight Committee (GOBOC) costs. This first bond sale will support management, planning and overall program development, and partially fund preliminary design of Phase I projects of the Seawall Program. Specifics of this work include site surveys, comprehensive geotechnical investigation and laboratory testing of soils, earthquake risk assessment of the seawall and associated infrastructure, flood risk assessment including sea level rise, alternatives development and evaluation (conceptual level design, engineering, cost estimating, constructability), advancing environmental analysis (NEPA/CEQA) and permitting, advancing preliminary design of Phase I projects to approximately 10% level, and extensive stakeholder and community engagement. This work will also include identification of potential pilot projects and matching funds for the San

Francisco Waterfront Storm Risk Management Study General Investigation (Flood Study) with the United States Army Corps of Engineers (USACE). The Flood Study is cost shared 50/50 with USACE and will analyze flood risks to the Port's entire jurisdiction from Fisherman's Wharf to Heron's Head Park. The Port will appropriate non-bond funding to support Flood Study work in areas beyond the scope of the Embarcadero Seawall.

The Seawall Program contains three primary components:

- \$20 Million Planning (including investigations)
- \$66 Million Preliminary Design
- \$414 Million Final Design and Construction

The Port will use proceeds from the first bond sale to support the following activities:

- (1) Repayment of pre-bond funding in the amount of \$9.0 Million;
- (2) Execution and completion of planning and program development, including environmental review;
- (3) Design, engineering, and contracting of pilot projects; and
- (4) Advancement of preliminary design of Phase I projects to approximately 10% design.

The Port will identify and evaluate specific projects according to established criteria and subject to environmental review.









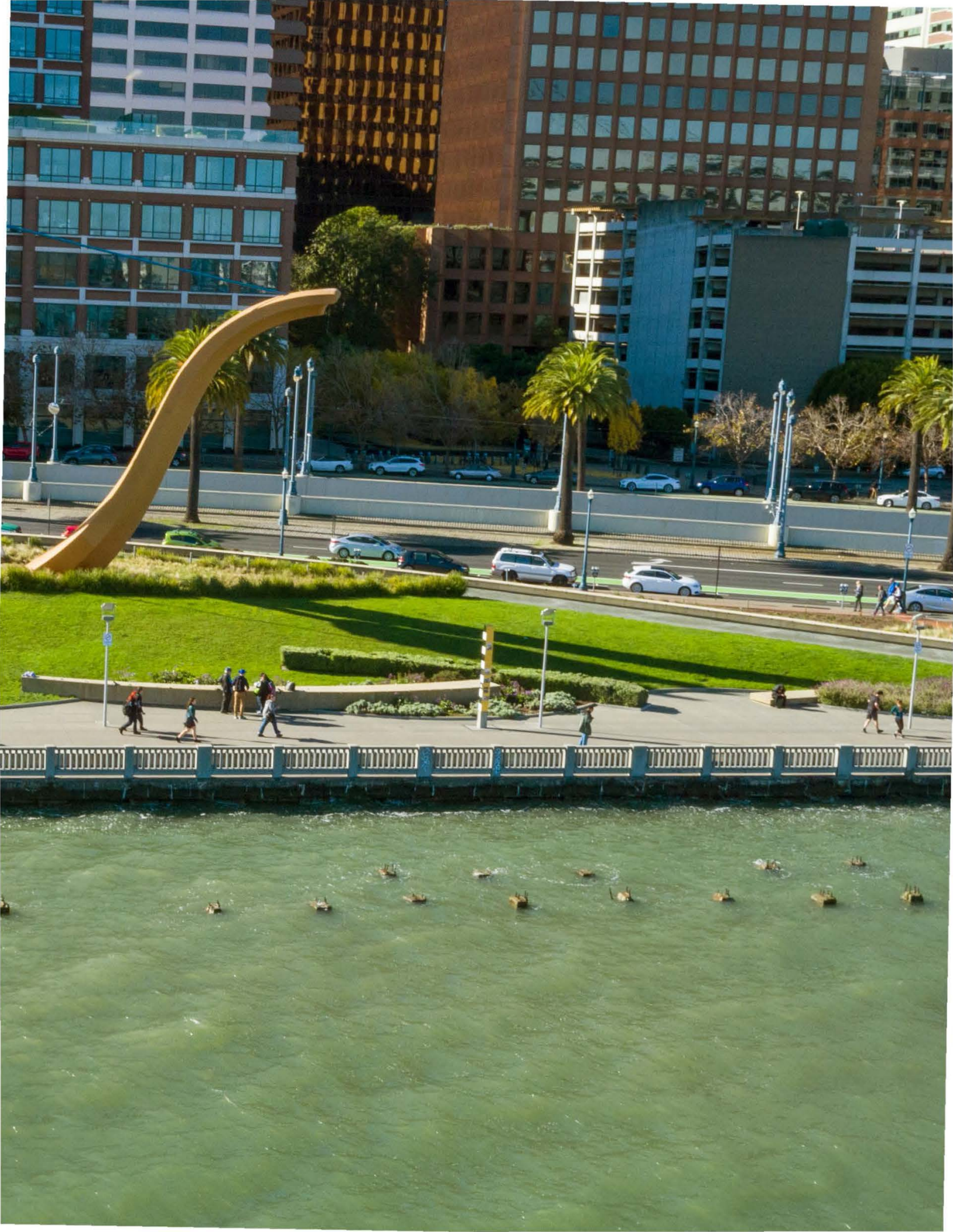
**PROGRAM**

**SUMMARY**

**AND**

**STATUS**







# Background

The State of California constructed the Embarcadero Seawall a century ago to create a deep water port in San Francisco. Construction of the Seawall included landside fill that created over 500 acres of new land between San Francisco Bay and 1st Street. The Seawall sustains three miles of San Francisco waterfront, stretching from Fisherman's Wharf to Mission Creek and supports historic piers, wharves, and buildings, including the Ferry Building. It underpins the historic Embarcadero Promenade, iconic tourist destinations, recreation and park facilities, restaurants and local businesses, bringing an estimated 24 million people to the waterfront annually. The Seawall also supports key utility networks and infrastructure for the BART, Muni, and ferry transportation networks. Additionally, the Seawall serves as a critical area for emergency response and recovery and provides flood protection to downtown San Francisco. All told, the Seawall enables \$24.6 billion of economic activity and protects \$102.1 billion of property value.

In 2014, the San Francisco Lifelines Council completed an Interdependency Study that identified the Embarcadero Seawall as one of the City's five most critical lifeline safety assets. Lifelines are defined as utilities that provide essential infrastructure services to the community and include water, wastewater, power, communication and transportation. The study concluded that the Seawall would be at risk of failure in an earthquake and recommended that the Port improve Seawall seismic safety while concurrently addressing sea level rise due to the effects of climate change. The report also recommended that the Port conduct a more detailed multi-hazard risk assessment to refine analysis of the Seawall's vulnerabilities and inform project prioritization and design criteria.

In response to the Interdependency Study, the Port conducted preliminary seismic and flooding analyses in 2016. This screening-level seismic analysis found that the Seawall is highly vulnerable to widespread damage from a major earthquake. Flood mapping showed that the Seawall is also vulnerable to overtopping from storm events and high tides, with increasing flood risk as sea levels rise in the coming decades.

## Seawall Program

The Port has assembled a program team of Port staff and in 2017 contracted with CH2M HILL Engineers, Inc. (now Jacobs Engineering) as the prime engineering consultant to provide planning, engineering, and environmental

services for the Seawall Program. Work to date has included developing an overall program work plan, completing data collection, conducting site surveys and extensive geotechnical investigations, and advancing a multi-hazard risk assessment to evaluate the combined risks of earthquakes and flooding to the Seawall.

Faced with an estimated investment in the Seawall of up to \$5 billion over 30 years and recognizing the different timeframes for seismic and sea level rise risks, the Port is developing a program of phased implementation. The Seawall Program will include at least three phases:

- **Phase I – Strengthen:** Near-Term Actions to address life-safety and emergency response and recovery, planning, for actions to be taken from 2017-2026
- **Phase II – Adapt:** Mid-Range Plans to advance seismic and flood projects that will provide greater reliability and stability of the waterfront, for actions to be taken from 2026-2050
- **Phase III – Envision:** Long-Term Vision, for actions to be taken from 2050-2100

Phasing the Seawall Program enables the Port to construct the most urgent safety improvements now while planning for longer range risks, opportunities, and constraints. The Port has adopted an aggressive schedule to complete repairs in the most vulnerable areas of the Embarcadero waterfront. Phase I project construction is scheduled to start in 2022 with completion by 2026. The schedule incorporates time for a robust stakeholder and public engagement process, including review and input, regulatory compliance, engineering design, and construction. Phasing the Seawall Program also will allow the City and the Port to continue to develop an array of sources to fund the full program need.

The Seawall Bond will partially fund Phase I of the Embarcadero Seawall Program including planning, development, preliminary design, environmental approvals, final design and construction to address the Seawall's immediate life-safety risks over the next eight years. Phase I will also include development of a framework for the next program phases building upon the investigation, analysis, community and stakeholder outreach and financial planning completed in Phase I.

## Work to Date

Seawall planning work is well underway. The Port has nearly completed collection of available information on assets protected by the Seawall and analysis of the suitability of the data to advance risk assessment. Information collected includes land and water surveys, geotechnical borings and

investigations, record drawings, historic reports, operation and maintenance records, earthquake damage reports, flooding records, economic value, revenue, land use, occupancy, disaster response and recovery plans, capital improvement plans, and public usage. The data has been culled and recorded in a central database for access by the Seawall team and Port.

This data collection effort revealed gaps in geotechnical data, waterside survey data, and public usage data necessary to carry out the risk assessment. To fill the geotechnical gaps for both risk assessment and alternatives development the Port performed a detailed site wide geotechnical investigation. Jacobs Engineering explored over 100 locations along the Seawall using a mix of techniques ranging from specialized sonic borings to simple and inexpensive cone penetration probes. The investigation techniques were refined using a pilot program, and final locations and mix of techniques were selected through consultation with the Seawall Seismic Peer Review Panel. Borings went as deep as 300 feet, collecting samples of fill, bay mud, sands, and the underlying rock. Lab testing is now complete and the Port is using the data in advanced soil-structure models capable of more accurately predicting earthquake behavior. The project also completed a waterside survey, called bathymetry, and a laser scan of the bulkhead walls and wharves. The Seawall team is using this data to perform advanced coastal flood modeling to better incorporate current and wave impacts, significant factors in Embarcadero and nearshore flood risk. The Port also completed a public life survey to better understand how visitors are using today's public waterfront spaces. This data is being used for both risk assessment and for understanding potential opportunities as alternatives are being developed.

Work is also well underway on the Multi-Hazard Risk Assessment (MHRA) to refine the hazard assessments, catalog what is at risk, and advance the overall risk assessment methodology. Technical memorandums advanced to date include Public Realm, Historic Assets, Environmental Risks, Disaster Response and Recovery, Utilities, Transportation, Land Use, and Economic Impacts. Environmental Risks, Disaster Response and Recovery, Utilities, Transportation, Land Use, and Economic Impacts.







## Potential Earthquake Safety Improvements

Several construction options are available to the Port to improve Seawall earthquake safety and reliability. These options may be implemented together, individually, or sequenced over time. Potential approaches to seismically reinforce the Seawall include:

- **Ground improvements:** Improving the soil conditions on the landside of the Seawall, or through/beneath the Seawall. Ground improvements would reduce the risk of liquefaction and earthquake induced ground failures below the Seawall.
- **Seawall Replacement:** Construction of new Seawall segments, using modern seismic design. Seawall replacement would withstand liquefaction and limit lateral spreading landside of the Seawall.
- **Structure Improvements:** Strengthening or replacing bulkhead walls and wharves to withstand seismic movement.
- **Utility Relocation or Replacement:** Relocating or replacing critical utilities that are currently protected by the Seawall.

Proposed earthquake solutions will be subject to peer review by a panel of external seismic and geotechnical experts to assess their performance and applicability. Using

a vetted set of project criteria, the Port will evaluate these methods to assess their site-specific risk reduction, cost, regulatory acceptance, adaptability to sea level rise, level of construction disruption, and co-benefits. This process will be conducted with input from the public and regulators.

## Potential Flood Risk Reduction Improvements

As with earthquake safety improvements, there are a range of approaches to reduce flood risk. Flood mitigations could include both “hard solutions” such as raised seawalls, gates, deployable barriers, and “soft solutions” such as living shorelines. Modern seawall design provides an opportunity to ensure that public views and access to the waterfront are retained or enhanced.

Alternatives for historic buildings and other Port properties could include “dry-proofing” to fully protect structures at risk of flooding, and “wet-proofing” to accommodate intermittent inundation. Examples of wet-proofing include moving critical electrical and plumbing equipment to upper stories and use of water-resistant flooring.

The Port will co-design flood mitigations with seismic improvements evaluating the applicability, effectiveness, risks, and costs of the short and mid-term seismic reinforcements versus potential flood projects.

## Potential Urban and Ecosystem Improvement Projects

Though Phase I projects will focus on reduction of seismic and near-term flood risks, Phase I improvements may also include opportunities to enhance both the urban landscape and the bay environment. These benefits may include enhanced open space and elevated parks and plazas, localized soft features such as stormwater gardens, opportunities for improved pedestrian and bike safety, public art, and enhanced views and access to the water.

The Port may also implement ecosystem enhancements, including projects adjacent to the Seawall and along the southern shoreline as well as collaborations with regional ecosystem enhancement projects. Examples of ecosystem enhancements near the Seawall include “living walls” which provide additional marine substrate for the establishment of habitat, hard substrate restoration to enhance oyster habitat, protected wetlands, and tidepools. Together, enhanced public access and nearshore habitat enhancements could provide bay ecosystem educational opportunities to school children and families throughout the Bay Area.

There will be opportunity for ample public input into the Port’s selection of urban and ecosystem improvements.

## Project Prioritization

Future Seawall Bond Sales will fund construction of targeted improvements to enhance life-safety seismic resilience and reduce flood risk along the Embarcadero. The Port will select locations and alternatives for Phase I projects based on an engineering evaluation that will strive to reduce risk, enhance reliability and maximize available funding.

To ensure Phase I construction projects focus on the most critical life-safety and flood risk locations along the Seawall, the project will:

- 1. Analyze risks:** Perform a Multi-Hazard Risk Assessment, including analysis of potential loss of life and property damage, to inform impacts of seismic and flood scenarios, including sea level rise.
- 2. Develop design criteria:** Design criteria will incorporate life-safety, seismic, flood, and disaster preparedness factors, consider urban design standards, and ensure compliance with land use policies, environmental and other regulatory requirements.

**3. Develop and evaluate alternatives:** Options will be developed to reduce seismic and flood risk. The risk reduction benefits of alternatives will be evaluated, along with potential co-benefit opportunities, lifecycle cost, construction impacts, and implementation risk. A wide range of alternatives will be considered including ground improvements to strengthen poor soils and reduce liquefaction risk, reconstruction or replacement of bulkhead walls and wharves, full seawall replacement, and relocation of critical assets and functions.

**4. Prioritize Phase I projects based on the evaluation:** Alternatives will be evaluated based benefits, costs, and the value delivered to the Port, City, stakeholders, and the community. Phase I projects will prioritize life safety and disaster response capacity. Based on the evaluation of alternatives, projects will be recommended and prioritized. Port staff, in consultation with City, regional, regulatory, expert and community stakeholders, will recommend Phase I safety improvement projects to the Port Commission and will advance projects into design and construction after approval. The remaining projects will be incorporated into subsequent phases of the Seawall Program for future investment.

**5. Design and construct Phase I projects:** Based on an approved Phase I recommendation, the initial safety improvements will advance into design and construction. This bond sale will advance design to approximately 10% level and fund advancement of all activities. The Port may perform pilot projects to test the viability of certain construction techniques and determine the engineering information needed to complete design work necessary for competitive bidding by contractors. Phase I construction completion is targeted for 2026.

The Multi-Hazard Risk Assessment provides a key tool for development of the overall Seawall Program. The MHRA is designed to evaluate the vulnerabilities and consequences of earthquakes and flooding associated with performance of the Seawall. It will use the latest probabilistic scenarios for earthquakes, flooding, and sea level rise along with state-of-the-art assessment techniques to predict risk of damages to the Seawall and the infrastructure and neighborhoods that it protects. The consequences of the damages will then be measured in categories that matter to the Port, City and stakeholders and will include, among others, direct and





**General Investigation Community Engagement**



**Embarcadero Seawall Community Meeting**



**Embarcadero Seawall Community Meeting**



**Embarcadero Seawall Community Outreach**

indirect economic damage and disruption, life safety risk, disaster response and recovery capacity, transportation and mobility, historic importance, social disruption, urban fabric and open space, and environmental impacts. The MHRA will also consider the current condition of infrastructure, current capital improvement plans to other infrastructure in the Seawall hazard zone, and opportunities to improve the Embarcadero waterfront.

The Port will use the MHRA results, well-defined evaluation criteria and a wide range of project alternatives to prioritize Seawall projects for construction. Examples of criteria include whether the project meets life-safety goals, improves emergency response, can be completed in a timely fashion, avoids risk, provides community or environmental benefits and minimizes disruption to City residents, businesses and visitors. The evaluation criteria will guide the design process and project selection, steering the Embarcadero Seawall Program toward feasible, effective, and flexible solutions that achieve multiple benefits over time. The Port will continue to refine evaluation criteria as the Seawall Program progresses.

The Port may need to undertake emergency projects to address areas of high vulnerability along the Embarcadero Seawall that require immediate attention. If emergency projects are identified through the Multi-Hazard Risk Assessment, these projects would be undertaken as stand-alone projects to address life safety or emergency response.

The Port will lead a Seawall project prioritization process in collaboration with stakeholders from City departments, the community and regional partners. The City and the Port have many years of experience leading such efforts and will leverage their relationships with a broad range of stakeholders. The Port 's engagement to date has included three community meetings, participation in local community meetings and events, online engagement, and various news articles.

## General Investigation (United States Army Corps of Engineers)

The federal government invests in flood protection infrastructure through the United States Army Corps of Engineers (USACE). USACE determines the likely federal interest in flood protection, measured largely by the cost of a project and likely flood damages it will avoid, and, if a potential federal interest is identified, recommends authorization of a new start for a General Investigation (GI) to Congress. Once authorized, USACE partners with the local agency to execute a Feasibility Study. A Feasibility Study is a planning study to determine the extent of coastal flood risk, investigate options to reduce coastal flood risk, determine a course of action (or plan), and complete preliminary design, approvals, and cost estimate on the plan for a project that will reduce risks to the federal interest. Once approved, USACE makes a recommendation to Congress to authorize and fund final design and construction.

The Port has been engaged with USACE for flood protection assistance since 2012, and on August 24, 2018 the Port Commission authorized Port staff to enter into the San Francisco Waterfront Storm Risk Management Study General Investigation with the USACE. The GI has been named the USACE/Port of San Francisco Flood Study (Flood Study). The Flood Study is a key strategy to bring federal funding to the Embarcadero Seawall Program and the Port's entire 7½ mile waterfront.

The agreement the Port executed with the USACE includes a 50/50 cost share to evaluate flood risk to the entire Port, from Fisherman's Wharf to Heron's Head Park, and to develop and evaluate a wide range of project alternatives.

Since its execution, USACE District staff and City staff have reached an agreement in concept – subject to subsequent approval by the Assistant Secretary of the Army – that the Flood Study should be increased from three years to four and half, with costs increasing from \$3 million to \$6 million. The Port expects to use Seawall Bond funding to cover eligible costs related the Flood Study. The Port will identify sources other than the Seawall Bond to fund that portion of the Flood Study that falls outside of the three-mile Embarcadero Seawall.

To date, the USACE and the Port have formed a project team, commenced the Flood Study, and successfully achieved the first major milestone (the Alternatives Milestone Meeting) on December 3, 2018. Provided the USACE identifies a federal interest, the Flood Study will

culminate in a recommendation to Congress to authorize and fund design and construction of a selected plan. Design and construction of the federal plan has a 65 (federal)/35 (local) cost share, with extra costs for a locally preferred plan, if different from the federal plan, paid for by the Port.

Port staff is currently developing strategies to include seismic benefits as part of any USACE project, as well as strategies for the next steps, authorization of projects and appropriating funds for design and construction.







**BUDGET,**

**FUNDING,**

**AND**

**EXPENDITURES**



# Budget, Funding, and Expenditures

The budget for the Seawall Program is \$500,000,000. The following is a breakdown of the 1st Bond Sale fund allocation by categories/components:

	BOND	STATE	PORT	TOTAL
SERVICES PROVIDED	\$50,000,000	\$5,000,000	\$2,120,000	\$57,120,000
Program Management	\$5,907,000	-	-	\$5,907,000
United States Army Corps of Engineers	\$8,875,000	-	-	\$8,875,000
Communications/Public Relations	-	-	\$1,870,000	\$1,870,000
Planning/Engineering/Environmental	\$30,035,000	\$5,000,000	\$250,000	\$35,285,000
Phase 1 - Planning	\$14,965,000	\$5,000,000	\$250,000	\$20,215,000
Phase 2 - Preliminary Design	\$9,020,000	-	-	\$9,020,000
Phase 2 - Pilot Projects	\$6,050,000	-	-	\$6,050,000
City Agencies/Departments/Regulatory Agency Approvals	\$983,000	-	-	\$983,000
Bond Related Costs	\$4,200,000	-	-	\$4,200,000
Reserve for Market Uncertainty	\$2,990,000			\$2,990,000
Cost of Issuance	\$601,290			\$601,290
Underwriter's Discount	\$470,100			\$470,100
CSA Audit Fee	\$91,600			\$91,600
GOBOC Fee	\$47,010			\$47,010





# ACCOUNTABILITY MEASURES





The Seawall Bond will include strict standards of accountability, fiscal responsibility, and transparency. In addition to California state bond requirements, the City will undergo a comprehensive public oversight and accountability process. As the City has not yet identified specific projects for the Embarcadero Seawall Program, it will use transparent and responsible oversight procedures for project selection and prioritization.

The following principles apply to all related programs funded through the Seawall Bond:

- **Policy Compliance:** Compliance with the City's policy to constrain property tax rates at or below 2006 levels
- **CGOBOC Audits:** The City's Citizens' General Obligation Bond Oversight Committee (CGOBOC) is responsible for auditing the implementation of the Seawall Bond per the Administrative Code (Section 5.30 to 5.36). Should CGOBOC determine that any funds were not spent in accordance with the express will of the voters, they are empowered to deny subsequent issuances of bond funds.
- **Annual Public Review:** The proposed bond funds are subject to the approval processes and rules described in the San Francisco Charter Administrative Code. The bond will be subject to annual public reviews before the Capital Planning Committee and Board of Supervisors.
- **Bond Accountability Reports:** Per the Administrative Code (Section 2.70 to 2.74), 60 days prior to the issuance of any portion of the bond authority, the Port will submit the Seawall Bond Financial Plan, in the form of a bond accountability report, to the Clerk of the Board, the Controller, the Treasurer, the Director of Public Finance, and the Budget Analyst describing the current status and description of each project and whether it conforms to the express will of the voters.
- **Seismic Peer Review:** A seismic peer review panel composed of academic and industry-leading experts in the fields of earthquake, geotechnical, and structural engineering will provide independent technical oversight of approaches and decisions.
- **Transparency:** Transparent selection criteria and rules, including objective means of prioritizing projects through use of criteria that are identified in the bond and clear rules for funding and scope.
- **Public Updates:** The Port will maintain a dedicated website, [sfseawall.com](https://sfseawall.com), outlining and describing the Seawall Bond program, progress, activity updates and bond budget, and will include project names and estimated construction schedules once projects have been determined.





# BOND

# SUMMARY

# TABLE



# Bond Summary Table

BUDGET SUMMARY	TOTAL PROGRAM BUDGET			PROP A GENERAL OBLIGATION BONDS
	BASELINE BUDGET	CURRENT BUDGET	APPROPRIATIONS*	
Seawall Program Labor	\$18,800,000	\$18,800,000	\$1,381,711	\$18,800,000
Communicatons/Public Outreach	\$3,300,000	\$3,300,000	\$1,071,921	
United States Army Corps of Engineers (CAP103 & GI)	\$8,900,000	\$8,900,000	\$720,000	\$8,900,000
Planning/Engineering/Preliminary Design (35%)	\$38,500,000	\$38,500,000	\$12,397,282	\$37,500,000
Final Design (65%)	\$48,100,000	\$48,100,000		\$46,600,000
Other City Departments and Government Agencies	\$2,400,000	\$2,400,000	\$29,086	\$1,900,000
Design Support during Construction	\$8,400,000	\$8,400,000		\$8,400,000
Pilot Projects	\$39,000,000	\$39,000,000		\$40,000,000
Program Projects	\$332,600,000	\$332,600,000		\$262,900,000
<b>TOTAL</b>	<b>\$500,000,000</b>	<b>\$500,000,000</b>	<b>\$15,600,000</b>	<b>\$425,000,000</b>

\*Appropriations, Expenditures, Encumbrances and Balance are based on FSP as on March 2019 and are pre-bond funded. Pre-bond funding will be partially reimbursed after the First Bond Sale.

\*\*State fund source is from a grant that has been awarded but has not yet reimbursed Port expenditures and is not included in the balance.

\*\*\*Subject to change based on program schedule and needs.

FUND SOURCES			EXPENDITURES/ENCUMBRANCES		
STATE**	CITY***	TOTAL SOURCES	EXPENDITURES*	ENCUMBRANCES*	BALANCE*
		\$18,800,000	\$1,086,062		\$295,649
	\$3,300,000	\$3,300,000	\$889,369	\$154,962	\$27,590
		\$8,900,000	\$720,000		0
\$5,000,000	\$1,000,000	\$43,500,000	\$9,282,734	\$458,392	\$2,656,156
	\$1,500,000	\$48,100,000			
	\$500,000	\$2,400,000	\$29,086		0
		\$8,400,000			
	\$3,700,000	\$43,700,000			
	\$6,000,000	\$268,900,000			
\$5,000,000	\$16,000,000	\$446,000,000	\$12,007,251	\$613,354	\$2,979,395

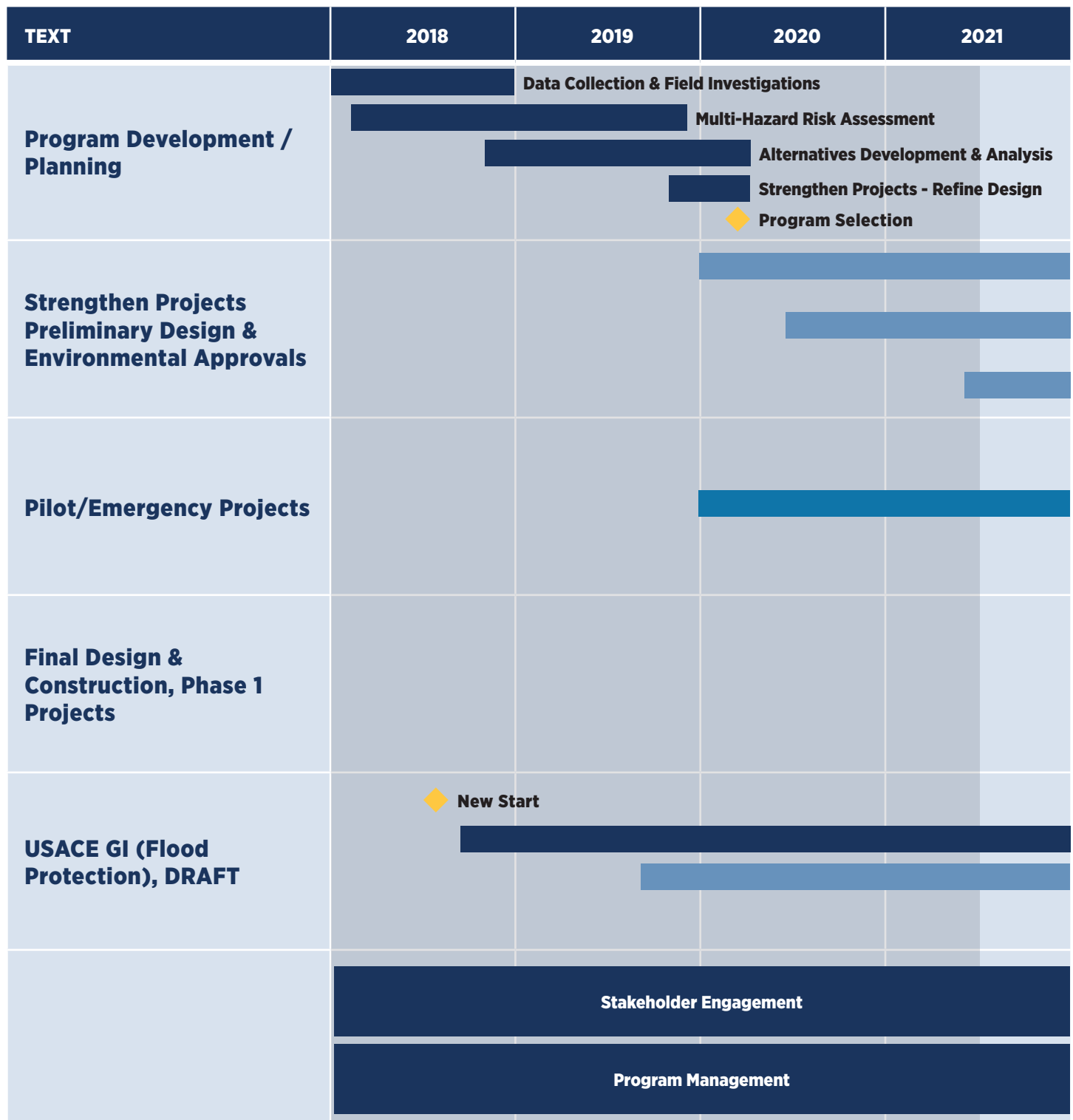
**ESTIMATED**

**SCHEDULE**

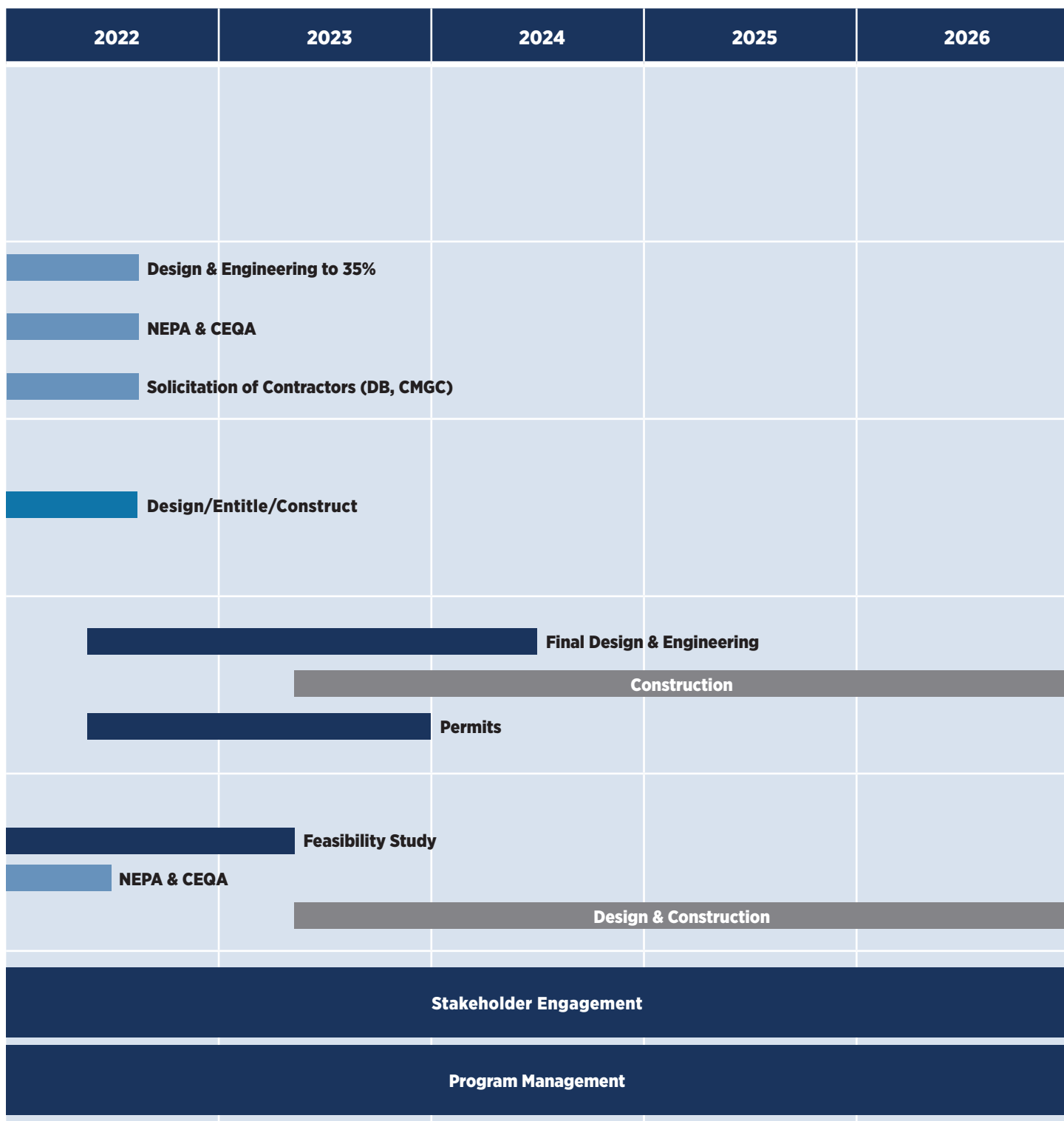




# Estimated Schedule



Activities Funded by First Bond Sale





# APPENDIX

## FIRST BOND SALE SOURCES/USES:

Table 1: Estimated Cost

Table 2: Sources and Uses of \$425 Million







# First Bond Sale Sources/Uses

TABLE 1

<b>FIRST BOND SALE \$50,000,000</b> City and County of San Francisco General Obligation Bonds (Embarcadero Seawall Earthquake Safety, 2018), Series 2019B			
2019B			
Maximum Not to Exceed Amount	\$50,000,000	Estimated Sources:	
Reserve Proceeds	\$2,990,000	Par Amount	\$47,010,000
		<b>Total Estimated Sources:</b>	<b>\$47,010,000</b>
Sources:		Estimated Uses:	
Par Amount	\$47,010,000	<b>Project Fund Deposits:</b>	
Total Sources:	\$47,010,000	Project Fund	\$45,800,000
		CSA Audit Fee	\$91,600
		<b>Total Project Fund Deposits:</b>	<b>\$45,891,600</b>
		Delivery Expenses:	
		Costs of Issuance	\$601,290
		GOBOC Fee	\$47,010
		Underwriter's Discount	\$470,100
		<b>Total Delivery Expenses</b>	<b>\$1,118,400</b>
		Total Estimated Uses	\$47,010,000
		<i>Reserve for Market Uncertainty</i>	\$2,990,000
		<b>Maximum Not-to-Exceed Par Amount</b>	<b>\$50,000,000</b>

# Total Bond Sources and Uses

TABLE 2

<b>SOURCES AND USES OF \$425,000,000 EMBARCADERO SEAWALL EARTHQUAKE SAFETY BONDS</b>				
<b>Issuances</b>	<b>1: May 2019</b>	<b>2: June 2020*</b>	<b>3: TBD</b>	<b>Total</b>
<b>Total Sources</b>	<b>\$47,010,000</b>	<b>TBD</b>	<b>TBD</b>	<b>\$425,000,000</b>
<b>Uses</b>				
Project Funds	\$45,800,000			
CSA Audit Fee	\$91,600			
<b>Total Fund Deposit</b>	<b>\$45,891,600</b>			
Cost of Issuance	\$601,290			
Underwriter's Discount	\$470,100			
CGOBOC Fee	\$47,010			
<b>Total Uses</b>	<b>\$47,010,000</b>	<b>TBD</b>	<b>TBD</b>	<b>\$425,000,000</b>

\*Tentative second bond sale subject to change based on program schedule and needs.



PORT OF SAN FRANCISCO  
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**2012 San Francisco Clean and Safe Neighborhood Parks  
General Obligation Bond Accountability Report  
July 2019**







**2012 GO Bond – Accountability Report**

**July 2019**

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## 1.0 Executive Summary

### 4th Bond Sale Plan

In fall of 2019 the Port of San Francisco seeks to sell \$3.1M in 2012 Clean and Safe Neighborhood Park Bonds. A summary of the proposed sale is as follows:

4th Bond Sale	\$s in Millions
Neighborhood Parks	0.00
Citywide Parks and Programs	0.00
Waterfront Parks	3.07
Bond Issuance Costs	0.03
<b>Total</b>	<b>3.10</b>

For a detailed funding plan, refer to Section 3.0 Project Details.

### Program Summary

- In November of 2012 San Francisco voters passed Proposition B, a \$195 Million General Obligation Bond, known as the 2012 Clean and Safe Neighborhood Parks Bond.
- The \$195M in bond funding is divided into two allocations based on the jurisdiction of the parks and facilities scheduled to receive funding, with \$160.5 allocated to the Recreation and Park Department and \$34.5M to the Port of San Francisco.
- The Port is using the \$34.5M allocation to improve and expand waterfront parks.

### Program Budgets

#### **Neighborhood Parks**

The 2012 Bond program allocates the majority of its funds to capital improvements at Neighborhood Parks across the city. These parks were selected based on the extent to which they are unsafe in the event of an earthquake, are in poor physical condition, or for deficiencies in their ability to meet the basic recreational uses of many San Franciscans.

Neighborhood Parks	Bond Budget \$s in Millions
Angelo J. Rossi Playground-Pool	8.2
Balboa Park – Pool	7.0
Garfield Square – Pool	11.0
George Christopher Playground	2.8
Gilman Playground	1.8
Glen Canyon Park	12.0
Hyde & Turk Mini Park	1.0
Joe DiMaggio Playground	5.5
Margaret S. Hayward Playground	14.0
Moscone Recreation Center	1.5
Mountain Lake Park	2.0
Potrero Hill Recreation Center	4.0
South Park	1.0
West Sunset	13.2
Willie “Woo Woo” Wong Playground	6.0
Program Contingency	6.0
<b>Neighborhood Parks Total</b>	<b>97.0</b>

## 1.0 Executive Summary

### Citywide Programs

The 2012 Bond program allocates funds programmatically to promote community-based initiatives, and addresses deferred maintenance needs in our playgrounds, forestry, trails and irrigation systems. These funds often expand the scope of other capital projects and fill funding gaps that cannot be met through other funding sources.

### Citywide Programs Bond Budget

\$s in Millions

Community Opportunity Fund	12.0
Let's Play SF (formerly Failing Playgrounds)	15.5
Forestry	2.4
Trails	4.0
Water Conservation	5.0
<b>Citywide Programs</b>	<b>\$38.9M</b>

### Citywide Parks

The 2012 Bond program allocates funds to three Citywide parks: Golden Gate Park, John McLaren, and Lake Merced. These much loved, iconic parks are enjoyed by all of San Francisco. The 2012 Bond program dedicates funding to enhance and modernize their facilities and natural areas.

### Citywide Parks

### Bond Budget

\$s in Millions

Golden Gate Park	9.0
John McLaren Park	10.0
Lake Merced	2.0
<b>Citywide Parks</b>	<b>\$21.0M</b>

### Bond Issuance and Oversight

The 2012 Bond program funds both Rec and Park Parks as well as Port projects.

### Bond Issuance Costs

**\$2.3M**

### RPD Bond Program Total

**\$160.5M**

### Accumulated Bond Interest

The bond proceeds accumulated \$2.8 million in interest. The interested appropriation for each individual fund is placed in the Controller's Reserve. Once these funds are released from the Controller's Reserves, they will be appropriated to project funding and recognized in Rec Park's project financial statements.

### Interest Reserve

**\$2.8M**

## 1.0 Executive Summary

### Waterfront Parks

The Port of San Francisco's Waterfront Parks program includes constructing new parks and improving existing parks along the seven and one-half miles of San Francisco waterfront property adjacent to San Francisco Bay. The program will add or improve five open spaces and add art at one of them for \$34.5 million in bond fund plus \$0.3 in interest earnings.

### Waterfront Parks

### Bond Budget \$s in Millions

Northeast Wharf Plaza and Pier 27-29 Tip	15.9
Agua Vista Park	2.0
Crane Cove Park	14.6
Heron's Head Park Improvements	1.7
Islais Creek Improvements	0.2
Pier 27 Public Art	0.3
Bond Issuance Costs	0.1
<b>Waterfront Parks</b>	<b>34.8</b>

### Port Bond Program Total

**\$34.8M**



## 1.0 Executive Summary

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### Rec and Park Program Milestones:

- November 2012 – 2012 General Obligation Bond passed by 71.6% of voters.
- May 2013 – A reimbursement resolution provides Open Space funding to start work in advance of 1<sup>st</sup> sale.
- June 2013 – 1<sup>st</sup> sale provides \$53,187,500 for Phase 1 Neighborhood Park projects and Citywide Parks and Programs.
- June 2013 through July 2015 – Concept Plans for all Phase 1 Parks (Mountain Lake Park Playground, Joe DiMaggio Playground, Glen Canyon Recreation Center, South Park, Gilman Playground, West Sunset, Balboa Pool) approved by Rec and Park Commission
- November 2014 – Community Opportunity Fund, Round 4 projects approved.
- December 2014 – Failing Playgrounds Task Force report approved.
- January 2015 – Joe DiMaggio Playground starts construction.
- April 2015 – Supplemental Re-appropriation approved by Board of Supervisors. The legislative action re-budgets 1<sup>st</sup> sale available balances in Neighborhood Parks and Citywide Parks and Programs to Neighborhood Phase 1 projects; need for 2<sup>nd</sup> sale is delayed until Fall 2015.
- Summer 2015 – Gilman Playground, Glen Canyon Recreation Center and Mountain Lake Park Playground begin construction. The Community Opportunity Fund Program receives Round 5 applications.
- January 2016 – Joe DiMaggio Playground opens; South Park begins construction.
- Summer 2016 – Gilman Playground opens; West Sunset Playground begins construction.
- Fall 2016 – Balboa Park Pool Building starts construction.
- Spring 2017 – South Park opens.
- Summer 2017 – Mountain Lake Park and Glen Canyon Recreation Center open; Moscone Recreation Center begins construction.
- July 2018 – Construction began on Potrero Hill Recreation Center with expected completion in Summer 2019
- January 2019 – Willie “Woo Woo” Wong playground is currently in construction with anticipated completion in winter/spring 2020.
- Spring 2019 – Hyde & Turk Mini Park will begin construction.
- Summer 2019 – George Christopher Playground will begin construction.

### Port Waterfront Parks Program Milestones

- June 2013 – 1<sup>st</sup> sale provides \$18,200,000 for the Northeast Plaza & Pier 27-29 Tip plus planning and design for two other Waterfront Park projects.
- September 2014 – Cruise Terminal Plaza and Pier 27/29 Tip was completed.
- September 2017 – Construction under the first contract for Crane Cove Park for site preparation was completed.
- November 2018 – Contract issued for main construction contract for Crane Cove Park.
- January 2019 – Construction under the second contract for Crane Cove Park began.
- Winter 2019/2020 – Heron’s Head Park Improvements will begin construction.
- Summer 2020 – Agua Vista Park will begin construction.

## 1.0 Executive Summary

### 4th Bond Sale Funding

The current strategy for sales is as follows:

- Sale 1 was completed in June 2013 to fund planning and design for the first 6 of 15 Neighborhood Park Projects (Phase I), Citywide Parks, Citywide Programs, and Waterfront Parks.
- A Supplemental Re-appropriation in April 2015 provided cash flow from 1<sup>st</sup> sale proceeds to allow Phase 1 Projects to proceed, and advance one Phase 2 project nearing construction, using available funds from projects and programs still in Planning Phase.
- Sale 2 in October 2015, funded construction for one Phase 1 project, and funded the planning and design at eight Neighborhood Parks and Citywide Parks and Programs.
- Sale 3, in April 2018, funded the balance of design and construction funding for Phase 2 and Phase 3 Neighborhood Park projects and the Citywide Parks and Programs.
- Sale 4, anticipated in fall of 2019, will fund construction for the remaining two Waterfront Parks at Heron's Head and Agua Vista.

#### Allocation of 4<sup>th</sup> Sale

<b>Waterfront Parks</b>	
Agua Vista Park	\$1,700,000
Heron's Head Park Improvements	\$1,370,256
<b>Port Projects- Subtotal</b>	<b>\$3,070,256</b>
Issuance costs, oversight, etc.	\$29,744
<b>Total Issuance Amount</b>	<b>\$3,100,000</b>

### Sale Schedule

The sale forecast for projects developed for both Recreation and Park Department and Port is as follows:

<b>Bond</b>	<b>Date</b>	<b>SFRPD</b>	<b>SF Port</b>
1 <sup>st</sup> Sale	6/2013	53,187,500	18,200,000
2 <sup>nd</sup> Sale	10/2015	29,152,430	13,200,000
3 <sup>rd</sup> Sale	1/2018	75,899,527	-
4 <sup>th</sup> Sale	10/2019	-	3,100,000
<b>TOTAL *</b>		<b>\$158,239,457</b>	<b>\$34,500,000</b>

\* Cost of issuance for the 1st and 2nd sales exceeded projection, resulting in (\$260,543) in above budget cost for the 3rd issuance. In order to comply with the total authorized bond amount of 160,500,000 for RPD, the department has reduced Citywide Parks & Programs budget by the same amount: \$260,543

## 1.0 Executive Summary

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### **Accountability**

The San Francisco Clean and Safe Neighborhood Parks Bond ("Bond") includes strict standards of accountability, fiscal responsibility, and transparency. In addition to complying with applicable federal and state legal restrictions, the Bond is subject to a comprehensive public oversight and accountability process.

The following principles apply to all projects and programs funded through the Bond:

- Each of the projects in the Neighborhood Parks program is identified by name and location, with a realistic scope, schedule, and budget (with an inflation factor tied to the time of construction). The Recreation and Park Department is committed to each of these specific projects.
- The Bond includes specific funding for the Citizen's General Obligation Bond Oversight Committee (CGOBOC) to conduct regular audits of bond expenditures as required by the Administrative Code Section 5.30 to 5.36. CGOBOC will conduct a quarterly review of bond spending in a public hearing and issue an annual report on the Bond program to various public bodies including: the Parks, Recreation, and Open Space Advisory Committee (PROSAC), Recreation and Park Commission, Port Commission, Board of Supervisors, and the Mayor.
- The Recreation and Park Department and Port of San Francisco will jointly present on the Bond's expenditures and the program schedule in an annual public hearing before the Capital Planning Committee. This will allow for public participation and an open forum for the community to provide feedback.
- Proposed changes in budget, scope, or priorities in the Bond programs will be presented before the Recreation and Park Commission or Port Commission, Capital Planning Committee or other regulatory approvals as required, and undergo a public hearing, review, and approval process, should any changes be necessary. These changes will be incorporated into the City's 10-year Capital Plan.
- A Bond Accountability report will be issued 60 days prior to the issuance of any portion of the bond authority. This report must be submitted to the Clerk of the Board, the Controller, the Treasurer, the Director of Public Finance, and the Budget Analyst describing the current status and description of each proposed project and whether it conforms to the express will of the voters. This report before you is intended to satisfy the reporting requirement of this provision.

## 1.0 Executive Summary

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### Projects and Activity

#### Neighborhood Park Phase I Projects

##### **Joe DiMaggio Playground – Open to the Public**

The Joe DiMaggio Playground is a two-acre park at the corner of Mason and Lombard Streets with a children's play area, tennis courts, bocce courts, pool building, and sports courts. It is adjacent to the newly constructed North Beach Library. The current project expanded the children's play area, relocated and improved the tennis courts, as well as resurfaced other sport courts, upgraded landscaping, improved seating, picnicking and lighting, and provided better access throughout the playground including transforming one block of Mason Street into a public open space. The project broke ground in January 2015 and reopened to the public in November 2015.



##### **Gilman Playground – Open to the Public**

Gilman Playground is located at the intersection of Gilman and Ingerson Avenues. The park is approximately four acres and includes playfields, picnic areas, a basketball court, children's play area, and a clubhouse. The 2012 Bond project provided new play equipment that encourages graduated play through the linking of composite structures with a net climber. Numerous swings as well as a zip line, net spinner, and independent spinners, and a separate tot area were created. The underlying rubber surface depicts a shoreline setting referencing the park's former proximity to the bay. Construction began in March 2015 and the park reopened to the public in June 2016.





## 1.0 Executive Summary

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### Mountain Lake Playground – Open to the Public

Mountain Lake Park is located at 1000 Lake Street, adjacent to Mountain Lake and the Presidio. The park is approximately thirteen acres and has a lake, pathways, children's play area, tennis courts, and large natural lawn areas. The 2012 Bond project included a new play area for school age children with a climbing structure featuring multiple climbing structures including a forest of natural logs and ropes; a tot-lot with swings, slide and an assortment of small climbing, swinging and spring elements; all fall zones fitted with high-performance poured-in-place safety surfacing. Landscape was terraced, irrigation was improved, and with its switchback ramps, stairs and bridges, the project provided additional seating and improved access for people with disabilities. Construction began in September 2015 and the park reopened to the public in June 2017.



### Glen Canyon Park Recreation Center - Open to the Public

Glen Canyon Park is located off O'Shaughnessy Boulevard and Elk Street. The 2012 Bond project enhanced and expanded the recreation center, a historic building that serves as the gateway to the Canyon. The gymnasium, auditorium, offices, indoor restrooms and related amenities were completely renovated; new outdoor restrooms were constructed; 4,500 square feet of multi-purpose space were added or provided through additions and a re-organization of existing spaces; and San Francisco's first permanent climbing wall was constructed. Overall space was designed to enhance programmatic flexibility and seating, and increase access and visibility. Construction began in fall 2015, site reopened to the public in summer of 2017, and construction finalized in February 2018.



## 1.0 Executive Summary

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### South Park – Open to the Public

South Park is located at 100 South Park Street. The park is approximately one acre and has children's play areas, a walkway, natural lawn, landscaping, and related amenities. The 2012 Bond project was a contemporary interpretation of the classic picturesque park with a widened pathway that meanders through the park's trees and landscaped areas. Improvements included new or renovated programmatic spaces, including a children's play area, a large open meadow, plazas of varying scales, and areas for sitting and/or picnicking, as well as irrigation improvements with a bio-infiltration drainage system. Construction began in January 2016 and the park reopened in March 2017.



### West Sunset Playground – Open to the Public

West Sunset Playground is located between Sunset Elementary School and A.P. Giannini Middle School, at Ortega and Quintara Streets. The park is approximately seventeen acres and has a clubhouse, children's play area, sport courts, multiple playfields, and related amenities. The project improved the baseball fields, including backstops and dugouts, and its three soccer fields, including improved drainage and replacing irrigation. Access throughout the park was improved by providing new pathways, steps and ramps throughout park and parking area. The project was re-scoped and re-bid to comply with the budget, which resulted in some schedule delay. Construction began in August 2016 and the project was completed in October 2017.





## 1.0 Executive Summary

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### **Balboa Park Pool – Open to the Public**

Balboa Pool is located at San Jose Avenue and Havelock Street in the Ingleside District. The project goals have been to create a vibrant aquatic center that could enhance diversity of programming, make upgrades to the support area, provide a dedicated community room, and create an identifiable main entry. During the planning process, the community preferred a pool design that allowed flexible programming, and improvements to the mechanical and plumbing systems to improve air and thermal quality. Enhancements to the plan to delineate pedestrian areas will improve safety and overall access. The concept plan was approved by the Commission in July 2015 and the project finished detailed design in late summer 2015. Construction began in November 2016 and concluded in February 2019.



### **Moscone Recreation Center – Open to the Public**

Moscone Recreation Center is located between Laguna and Chestnut Streets and is approximately twelve acres. The park includes a mini driving range, putting greens, basketball courts, tennis courts, children's play areas, four ballfields, grassy areas, a recreation center, and other related recreational amenities and support facilities. The project coincided with a water conservation project at the site, to reduce closures and to improve efficiencies that may be available with two projects occurring at one site. The playground project focused on improvements to the eastern children's play area, improved access, and related amenities. Construction started in August 2017 and the playground reopened to the public in March 2018.



## 1.0 Executive Summary

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### **Neighborhood Park Phase II Projects**

#### **Garfield Square – Pool**

Garfield Square is located at Harrison Street and 26th Street and is approximately three acres and has a pool building and adjacent clubhouse, sport courts, synthetic fields for soccer, children's play area, picnic area, landscaping, and related amenities. The proposed project will completely renovate the pool building with new shower and locker rooms, new pool circulation systems, including mechanical and electrical upgrades throughout the building, and make accessibility improvements and a new clubhouse complex. Improvements to the park's perimeter and pathways will include repair and/or replacement of the sidewalk, pathways, and benches to meet current ADA standards. In June 2017, the Rec Park Commission approved the concept design. Construction began November 2018 and is expected to last approximately 16 months.



#### **George Christopher Playground**

George Christopher Playground is located near Duncan Street and Diamond Heights Boulevard. The park is approximately seven acres and has a clubhouse, baseball field, pathways, tennis courts, playgrounds, and related amenities. The project will include improvements to the children's play area, exterior clubhouse restrooms, park access, and related amenities. The Commission approved the concept design in May 2018. Construction is expected to begin in September 2019 and last approximately 11 months.





## 1.0 Executive Summary

### Margaret S. Hayward Playground

Margaret S. Hayward Park is located at the corner of Turk and Gough Streets and is approximately five acres. It offers recreation facilities including indoor recreation space, storage, and related amenities; sport courts; playfields including bleachers with storage and office space; a children's play area; and an emergency operations facility owned and operated by the Department of Emergency Management (DEM). The project may include renovations and/or consolidation of park structures including recreational buildings, storage, and restrooms; improved park access; replacement of sport courts, playfields, a children's play area, and related amenities. Planning in conjunction with DEM began in summer 2014. The concept design was approved by Commission in May 2017, and the project broke ground in November 2018. It is expected to open to the public in spring 2020.



### Potrero Hill Recreation Center

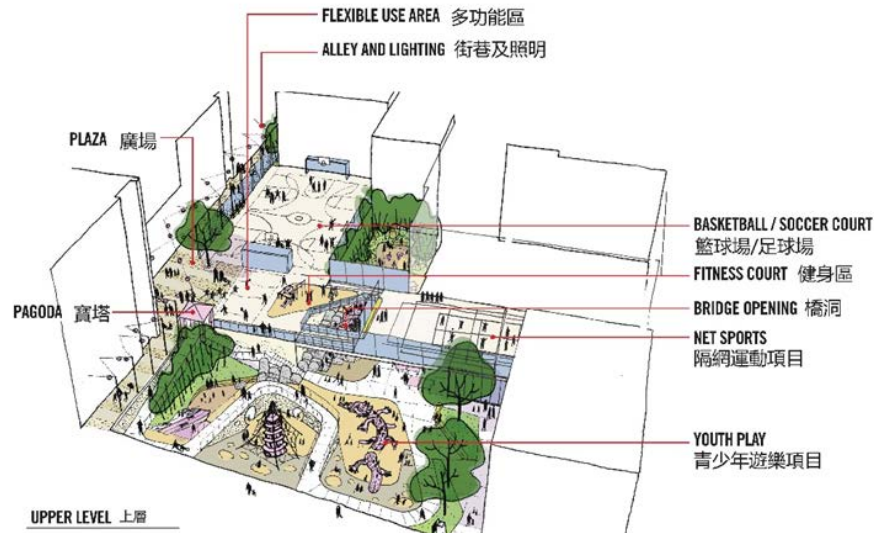
Potrero Hill Recreation Center is approximately ten acres in size and this project's focus includes improvements to the natural turf playfields, dog play area, and ADA pathways. Improvements also include lighting an on-site pathway for the Walking School Bus Route. The project advertised for bids in February 2018 and broke ground in July 2018 with expected completion in summer 2019.



## 1.0 Executive Summary

### Willie “Woo Woo” Wong Playground

Willie “Woo Woo” Wong Playground is located between Sacramento and Stockton Streets. The park is approximately 24,000 square feet and has a clubhouse, sport courts, children’s play area, alley open space, and related amenities. The project includes the renovation of the children’s play area, clubhouse, improved park access, including the adjacent alleyways and related amenities, and reconfiguration of park features. The project completed a Historic Resource Evaluation, which provided RPD with a rich history of the playground area, including photographs of the site and the Chinatown neighborhood. The project is currently in construction, with anticipated completion in winter/spring 2020.



## 1.0 Executive Summary

### Neighborhood Park Phase III Projects

#### **Angelo J. Rossi Pool**

Angelo J. Rossi Pool is part of the Rossi Playground located at Anza Street and Arguello Boulevard. The park is approximately six and one-half acres and includes the pool building, maintenance building, and sport courts. The proposed project includes improvements to the pool building plumbing, mechanical and electrical systems. The degraded roof element is expected to be replaced in-kind, and interior partitions in staff and restroom areas will be adjusted to meet current ADA standards. All features in the site are expected to remain in their current locations and configuration. The project is currently in the bidding phase, which began fall 2018. Construction is expected to begin summer 2019, with completion of the project in fall 2020.



#### **Hyde & Turk Mini Park**

Hyde & Turk Mini Park is located at 201 Hyde Street. The park is approximately 6,500 square feet and has a children's play area, landscaping, and related amenities. The project includes renovation of the children's play area, landscaping, site accessibility, and related amenities. The concept design was approved by the Rec Park Commission in February 2018. Construction is expected to begin in spring 2019 and last approximately 7 months.





## 1.0 Executive Summary

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### Citywide Parks and Programs

#### **Citywide Parks: Golden Gate Park, John McLaren Park and Lake Merced**

The 2012 Bond Citywide Parks program allocates \$21 million for investment as follows: Golden Gate Park \$9 million, McLaren Park (and those properties contiguous to it under the Recreation and Park Commission's jurisdiction) \$10 million, and Lake Merced Park \$2 million.

The funding goals include:

- Restoration of natural features, including lakes, meadows, and landscape;
- Improve recreational assets, such as playgrounds, playfields, courts, and picnic areas; and
- Improved Connectivity and Access, such as roads, pedestrian safety, paths, and trails.

Community outreach for a project at Lake Merced has begun, which is the first step of the planning phase. In November 2017, the Recreation and Park Commission reviewed the final McLaren Park Vision Plan and approved \$8.9 million in expenditures for the following set of projects: a new restroom at the Group Picnic Area, improvements to the Jerry Garcia Amphitheater, new tai-chi court area, pathway re-paving, a pedestrian crossing along Visitacion Ave, and additional funding for the renovation of the McLaren Community Garden. Of the \$8.9 million, \$2 million is funding from the Trails Program of the 2012 Bond, and it will be spent in conjunction with the restoration of natural features funding.

The McLaren Community Garden Renovation Project was completed in March 2019. The path re-paving project and the pedestrian crossing along Visitacion Ave are both in construction and are expected to be complete in late spring/early summer of 2019. The tai-chi court area and the restroom at the Group Picnic Area are both in the design phase and will be completed in summer 2020. The Jerry Garcia Amphitheater Project is currently in design phase with construction expected to begin in fall 2020.





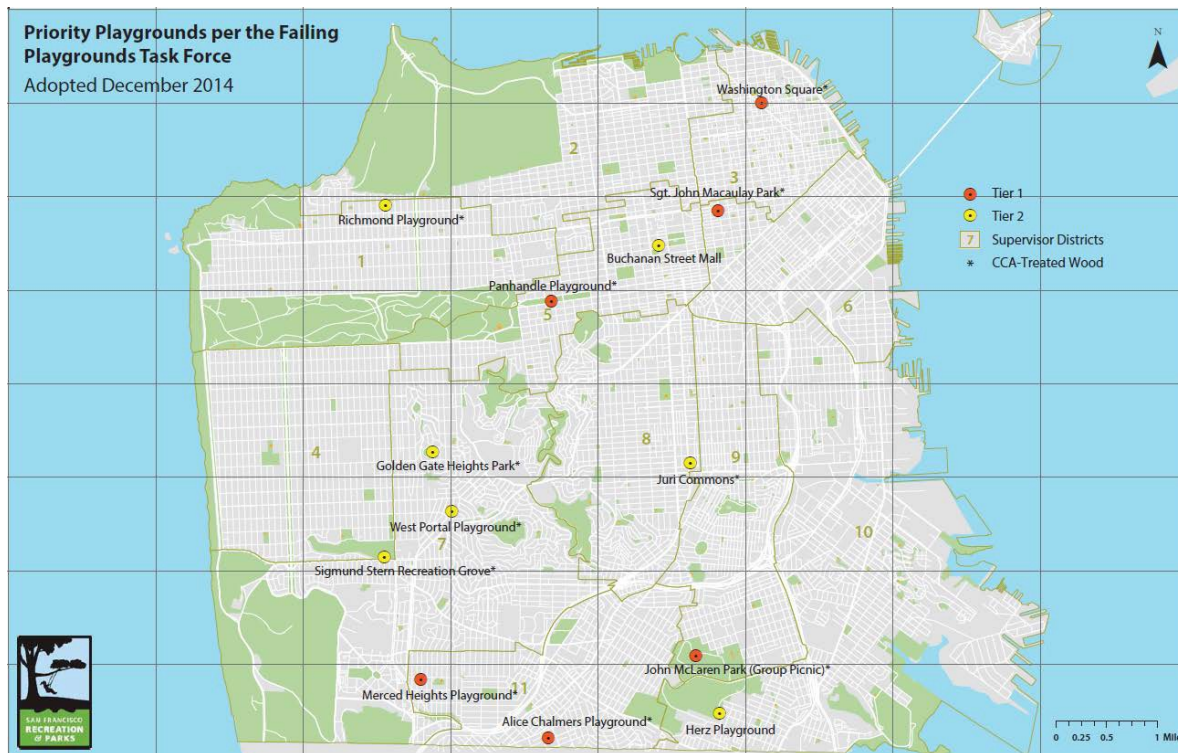
## 1.0 Executive Summary

### Let's Play SF

The \$15.5 million Failing Playgrounds program has been renamed Let's Play SF!, which prioritized 13 playgrounds for improvement by a citizen task force will be reimaged and redesigned for this and future generations of San Francisco's children. Given the need to narrow-down the number of play areas that could be renovated, a Task Force, including stakeholders from citywide open space organizations, the school district, children's advocacy and parent organizations, and the Parks, Recreation and Open Space Advisory Committee (PROSAC), and child development experts, prioritized playgrounds for renovation.

The Recreation and Park Commission appointed the Task Force in April 2014 and adopted their recommendations in December 2014. After much discussion and analysis, the Task Force unanimously approved a list of 13 playgrounds to be prioritized for renovation, divided into two tiers.

Staff is confident the public commitment made during the Task Force that \$15.5 million budget, combined with fundraising by partner San Francisco Parks Alliance, is sufficient to deliver all Tier 1 and Tier 2 playgrounds. Concept designs have been approved by the Rec and Park Commission for all Tier 1 sites, as well as for two Tier 2 sites, West Portal Playground and Juri Commons. Washington Square Playground was completed and opened to the public in January 2019. The rest of the Tier 1 projects began construction in spring 2019. Staff have also begun the planning and design for three additional Tier 2 playgrounds: Buchanan, Herz and Golden Gate Heights. Planning and design for the remaining Tier 2 playgrounds will be scheduled based on funding availability and staff capacity.



## 1.0 Executive Summary

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Tier 1	Tier 2
Alice Chalmers Playground	Buchanan Street Mall
John McLaren Park (Group Picnic)	Golden Gate Heights Park
Merced Heights Playground	Herz Playground
Panhandle Playground	Juri Commons
Sgt. John Macaulay Park	Richmond Playground
Washington Square	Sigmund Stern Recreation Grove
	West Portal Playground

## 1.0 Executive Summary

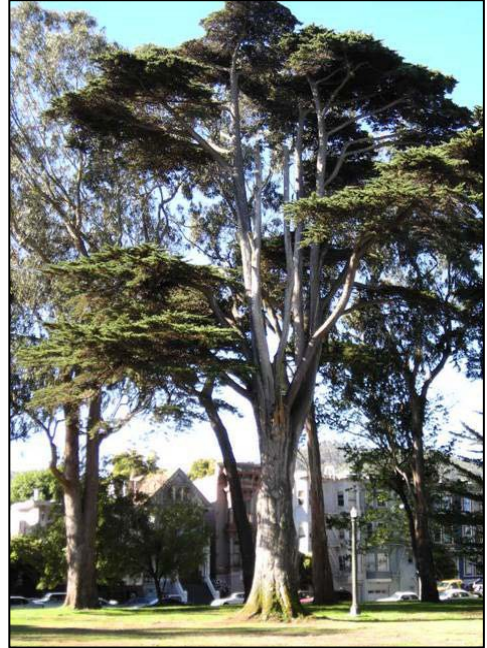
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### **Park Forestry Program**

Trees are a critical element of San Francisco's parks, cleaning the air, providing shelter to animals, and contributing to the aesthetic character of each park. The Recreation and Park Department's forest is estimated to contain well over 100,000 trees – most of which have not received assessment or attention since planting.

RPD staff will develop a capital plan based on the Tree Hazard Area prioritization with scopes, budgets and schedules to guide the allocation of this \$4 million in Forestry program funds. This plan will be reviewed and approved by the RPD Commission prior to expenditure.

Bond funding has been used to match Neighborhood Park projects and Community Opportunity Fund projects. These projects have forestry needs that can now be addressed using this dedicated funding source, expanding projects' scope and improving the conditions of our urban forest.



### **Park Trail Reconstruction Program**

Nature trails in San Francisco's parks are well used, but until the 2008 Bond, did not have dedicated funding source to maintain and improve them. Beyond restoration of recreational trails, this program has emphasized protection of our natural resources, development of trail networks, and improvement of overall trail safety. With 2008 Bond funding, trail improvements have been completed at Billy Goat Hill, Grand View Park, Corona Heights, Glen Canyon Park and Twin Peaks.

The 2012 Bond's \$4 million trails program shall be used to repair and reconstruct park nature trails, pathways, and connectivity in Golden Gate Park and John McLaren Park. RPD staff, in consultation with PROSAC, trail building experts, and park stakeholders, have made and will make recommendations on proposed trail projects to the Recreation and Park Commission for approval prior to the expenditure of these funds.

## 1.0 Executive Summary

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### **Trails Project Status: GGP-Oak Woodland Trails**

**Improvement Project** - Construction began in June 2018 and the new trail opened to public on February 22, 2019. The project received \$2 million through the 2012 Bond, as well as a State Habitat Conservation Fund Grant and other private funding through the SF Parks Alliance.

### **Trails Project Status: McLaren Park Trails Improvement**

**Project** – Four priority project areas for improvement, with basic scopes, were identified by staff and reviewed by the Recreation and Park Commission in November 2017 as part

of the McLaren Park Vision Plan. Staff will work with design team and stakeholders on more detailed design for these areas and will return to the Recreation and Park Commission for concept design approval, anticipated in 2020. The project has \$2 million project funding through the 2012 Bond, together with a State Outdoor Environmental Education grant. Staff will continue to try to leverage 2012 Bond funding to gain additional funding and have recently completed an application for a State Habitat Conservation Fund grant to fund work in the Visitacion Ave corridor.





## 1.0 Executive Summary

### Community Opportunity Fund Program

The Community Opportunity Fund (COF) Program provides an opportunity for neighborhoods, community groups, and park partners to nominate capital projects for funding from the San Francisco Clean and Safe Neighborhood Parks Bond. The COF Program has three main policy goals:

1. Foster community stewardship;
2. Enhance park identity and experience; and
3. Leverage additional resources from the community.

Established in the 2008 Clean and Safe Neighborhood Parks Bond, the COF has already leveraged an additional \$13.7 million in donations, in-kind resources, sweat equity, and philanthropic investment against the \$5 million allocated within the 2008 bond. The 2012 Bond extends this successful program with \$6 million allocated to continue funding projects under the existing COF selection process and \$6 million to be used to establish a Partnership Projects fund, to support larger scale projects that have:

- Completed environmental review;
- Provided evidence of broad-based community support;
- Obtained commitments of philanthropic funds; and
- Demonstrated consistency with existing department, city and capital planning documents.

The first \$3 million was awarded to Geneva Car Barn and the second \$3million was awarded to the Golden Gate Tennis Center and Courts project.

### Water Conservation Program

In 2009, the SF Public Utilities Commission (PUC) conducted an audit of the highest water using parks and prepared the “Water Conservation Plan” to assess problems and recommend solutions. This audit confirmed that millions of gallons of water are lost due to older infrastructure which is labor intensive and inefficient.



The PUC’s partnership includes grants which will expand the scope of the projects and result in substantial long-term water use reduction; project goals are up to 33% water-use reduction post-renovation. The additional funding support will improve RPD’s ability to innovate and be site specific, replace antiquated irrigation systems with ones better designed and positioned to match the park’s unique topography. Water conservation projects improve staff efficiencies, by incorporating “smart” controllers and reducing the need for RPD staff. Conservation projects at Alamo Square Park, Alta Plaza North, and Moscone Recreation Center are complete. The project at Washington Square

**THURSDAY, MARCH 6**  
5:30 – 7:30 pm  
MLK Pool  
Community Room  
5701 3<sup>rd</sup> Street @ Carroll

**TUESDAY, MARCH 25**  
5:30 – 7:30 pm  
MLK Pool  
Community Room  
5701 3<sup>rd</sup> Street @ Carroll

*MLK Park/Bayview Park  
Improvement Project*

**Community Meetings**

*We need you!* Join Friends of MLK and improve our neighborhood park. We are working on an application for funding through SF Rec & Park’s Community Opportunity Fund Program and need your input and help. This is a program of the 2012 Clean and Safe Neighborhood Parks Bond. We will be:

- Gathering our neighbors and getting to know each other better.
- Discussing and getting community input on prioritized park improvements.
- Speaking with a landscape architect.
- Enjoying a free dinner provided by the Bayview HEAL Zone!
- Sharing more opportunities to exercise, volunteer, play and eat at the park!

*Work with us to improve and activate MLK Park for the health and beautification of our entire community!*

Visit <http://sfrecpark.org/park-improvements/2008-clean-safe-bond/community-opportunity-fund/> for more information about Community Opportunity Fund Projects.

**FOR MORE INFORMATION:**  
Andrea Tacdol  
Bayview HEAL Zone and Resident  
(415) 822-7500x29  
bayview.healzone@gmail.com

## **1.0 Executive Summary**

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Park was approved in 2017 and is expected to begin construction summer 2019 and complete in winter 2019.

All park planning and design for park renovation projects are done with consideration of water conservation in the landscape, including lawn alternatives where appropriate.

## 1.0 Executive Summary

### Waterfront Parks

#### Islais Creek Improvements

**Project Location:** Northern Shore of Islais Creek, from Tennessee to 3<sup>rd</sup> Streets

**Project Manager:** Jonathan Roman, [jonathan.roman@sfport.com](mailto:jonathan.roman@sfport.com); (415) 274-0619

Islais Creek Shoreline Access Improvements are intended to complete the pathway system along the northern shore of Islais Creek from I-280 to Illinois Street. New public access would connect the Islais Creek Promenade at Tennessee Street to the historic Third Street Bridge.

In the last seven years, complications regarding the location of the park and interactions with adjacent and underground infrastructure owned by other City agencies along Islais Creek have emerged. Among the complexities, the San Francisco Public Utilities Commission plans to construct new force main sewer infrastructure in the same area as the proposed Port project. These factors will make delivery of the Islais Creek improvements much more complex and expensive than was anticipated in 2012. The Port will use the current appropriation of \$250,000 to undertake engineering feasibility and develop a conceptual design and budget for project construction. Once the Port has a better understanding of park design and budget, it will pursue funding for construction from future GO Bonds, grants or other funds.

#### Crane Cove Park

**Project Location:** Pier 70 between Mariposa and 19<sup>th</sup> Streets

**Project Manager:** Erica Petersen, [erica.petersen@sfport.com](mailto:erica.petersen@sfport.com); (415) 274-05559

Crane Cove Park is an approximately 7-acre Blue Greenway waterfront park located in the Central Waterfront generally between 19<sup>th</sup> and Mariposa Streets east of Illinois Street. Initial park concepts include shoreline cleanup and stabilization, restoration of historic cranes, historic interpretation and bay access.

Crane Cove Park is being delivered using five separate construction packages. The first construction contract was sitework. The first construction contract started in November 2016 and



was completed in September 2017. Contract 2 will complete the majority of the park elements. Contract 3 is 19th Street roadwork, Contract 4 is hazardous materials abatement at Building 49, and Contract 5 is rehabilitation of Building 49. Bids for a previously combined Contract 2, 4, and 5 were opened on September 25th, 2017, and came in much higher than estimated (\$27.3M vs \$19.7M). Bids for this were not accepted. The Port then value-engineered, revised the bid documents, and performed additional outreach to contractors. Contract 2 was re-advertised in 2018 and bids were opened June 21, 2018. Contract 2 began construction in January 2019. Contract 3 is scheduled to have design complete October 2019. Contract 4 construction is almost complete. Contract 5 was bid in May 2019, but the bids came in over budget. The Port is working on revising the scope and re-bidding.

## 1.0 Executive Summary

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### Agua Vista Park

**Project Location:** Terry Francois Boulevard at 16<sup>th</sup> Street

**Project Manager:** Jonathan Roman,  
[jonathan.roman@sfport.com](mailto:jonathan.roman@sfport.com); (415) 274-0619

Agua Vista is a waterfront park at the southern edge of Mission Bay that was originally improved in the 1970's. It is located on Terry Francois Boulevard at 16th Street. The 20,000- square foot park would be renovated and connected to the recently improved edge of Bayfront Park. When completed, Agua Vista Park and the future Bayfront Park combined are expected to include 2,000 linear feet of new shoreline access, continuous walking and bike paths, and dramatic views of ships being worked on at the Pier 70 shipyard and dry dock. Improvements may include new pathways, seating areas, interpretation and fishing facility improvements. Project design has been delayed allowing coordination with the adjacent Mission Bay Bayfront Park, Mission Bay Ferry Landing, and Golden State Warriors Arena Project.



### Heron's Head Park Improvements

**Project Location:** Pier 98- Terminus of Cargo Way

**Project Manager:** Erica Petersen, [Erica.petersen@sfport.com](mailto:Erica.petersen@sfport.com); (415) 274-0559

Heron's Head Park is the Port's largest open space and park. Building on the success of the park's expansion made possible by 2008 Waterfront Parks General Obligation Bond funds and the increased use of the park, the Port proposes to make further improvements to the original Heron's Head Park area (outside of the expansion area improved with 2008 Neighborhood Parks Bond funds) including improving pathways, paving, constructing stairs and an ADA -accessible ramp, new planting and upgrades to the parks Eco Center building, including improvements to its solar panels and electrical system. Design of the path improvements will be performed by SF Department of Public Works and was started in March 2019. Construction is scheduled to be completed in summer of 2020.

### Cruise Terminal Plaza (Formerly Northeast Wharf Plaza) & Pier 27/29 (Completed)

**Project Location:** Pier 27 at the Embarcadero

The Cruise Terminal at Pier 27 is a new 2.5-acre park bordering the Embarcadero Promenade, the Bay, and the new James R. Herman Cruise Terminal. The Plaza features a large lawn for informal recreation and many places to enjoy views of the Bay and cruise ships.

The Pier 27/29 Tip is a public space for observation of ship provisioning and views across the Bay. The



## 1.0 Executive Summary

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Northeast Wharf Plaza will complete the public space envisioned in the Port and San Francisco Bay Conservation and Development Commission plans for this part of the Northern Waterfront. The site is a triangle on Pier 27 bordered by the Bay, the Embarcadero Promenade and a central portion of the pier to be used for ground transportation by the cruise terminal. There are two levels to the site as a result of its past use as a truck loading dock. The pier is a concrete deck supported by concrete piles, part of which was substantially reconstructed in the 1960s. The project was completed in September 2014.

### **Pier 27 Public Art**

**Project Location:** Pier 27 at the Embarcadero

**Project Manager:** Ming Yeung, [ming.yeung@sfport.com](mailto:ming.yeung@sfport.com); (415) 274-0472

The project involves working with the San Francisco Arts Commission to select an artist who will design, construct, and install a permanent art piece at Pier 27. The piece will be installed within the plaza area between the Beltline Building and the Cruise Terminal Plaza. The Port and the San Francisco Arts Commission will begin the artist selection process in the summer of 2019 with anticipated installation of the art in February 2021. In the interim the Port, in partnership with the Israeli Consulate, has installed a temporary art piece “Point of View” in Cruise Terminal Plaza.

## 2.0 Project Budget and Actuals

2012 Clean & Safe Neighborhood Parks G.O. Bond									
Program Budget Reports - Rec Park Revenues as of 6/30/2019, Port Revenues as of 6/30/2019									
PROGRAMS	ORIGINAL BUDGET	2012 BONDS	2008 CSP BONDS	OPEN SPACE FUNDS	REVENUE BONDS	GENERAL FUND	GIFTS & GRANTS	OTHER PORT/ RPD FUNDS	TOTAL SOURCES
<b>NEIGHBORHOOD PARKS</b>									
Angelo J. Rossi Playground	8,200,000	8,200,000	-	3,031,337	4,000,000	-	-	-	15,231,337
Balboa Park	7,000,000	8,735,315	-	(0)	1,973,288	500,000	1,785,639	199,000	13,193,242
Garfield Square	11,000,000	11,000,000	-	325,386	-	-	-	8,738,000	20,063,386
George Christopher Playground	2,800,000	4,180,000	-	95,000	-	412,000	-	-	4,687,000
Gilman Playground	1,800,000	1,795,347	-	-	-	-	-	-	1,795,347
Glen Canyon Park	12,000,000	13,900,000	215,000	202,092	435,842	266,000	-	-	15,018,934
Hyde & Turk Mini Park	1,000,000	1,500,000	-	50,000	-	700,000	-	-	2,250,000
Joe DiMaggio Playground	5,500,000	5,998,454	-	(0)	-	-	1,250,000	-	7,248,454
Margaret S Hayward Playground	14,000,000	14,000,000	-	2,947,464	-	-	2,112,082	7,984,000	27,043,546
Moscone Rec Center - East Plygrnd	1,500,000	1,350,000	-	-	392,000	409,865	95,000	-	2,246,865
Mountain Lake Park	2,000,000	2,180,000	12,168	4,282	184,627	278,710	335,000	-	2,994,786
Potrero Hill Recreation Center	4,000,000	4,000,000	-	-	-	192,186	-	1,271,500	5,463,686
South Park	1,000,000	1,000,000	-	100,000	594,553	-	262,636	1,500,000	3,457,190
West Sunset Playground	13,200,000	13,450,000	-	-	-	-	40,000	-	13,490,000
Willie "Woo Woo" Wong Playground	6,000,000	8,056,355	-	1,453,645	-	-	2,788	4,000,000	13,512,788
Program Contingency	6,000,000	-	-	-	-	-	-	-	-
<b>SUBTOTAL NEIGHBORHOOD PARKS</b>	<b>97,000,000</b>	<b>99,345,471</b>	<b>227,168</b>	<b>8,209,205</b>	<b>7,580,310</b>	<b>2,758,761</b>	<b>5,883,145</b>	<b>23,692,500</b>	<b>147,696,561</b>
<b>CITYWIDE PARKS *</b>									
Golden Gate Park	9,000,000	8,000,000	-	-	-	-	-	-	8,000,000
John McLaren Park	10,000,000	10,000,000	-	-	-	-	873,059	-	10,873,059
Lake Merced Park	2,000,000	2,000,000	-	-	-	-	1,000,000	-	3,000,000
<b>SUBTOTAL CITYWIDE PARKS</b>	<b>21,000,000</b>	<b>20,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,873,059</b>	<b>-</b>	<b>21,873,059</b>
<b>CITYWIDE PROGRAMS *</b>									
Citywide Parks and Programs Reserve		-	-	-	-	-	-	-	-
Community Opportunity Fund	12,000,000	12,000,000	-	-	-	75,000	504,050	-	12,579,050
Let'sPlaySF!	15,500,000	15,500,000	-	-	-	1,025,000	-	-	16,525,000
Forestry	4,000,000	2,393,986	-	-	-	-	-	-	2,393,986
Trails	4,000,000	4,000,000	-	-	-	-	-	-	4,000,000
Water Conservation	5,000,000	5,000,000	-	-	-	305,000	303,300	-	5,608,300
<b>SUBTOTAL CITYWIDE PROGRAMS</b>	<b>40,500,000</b>	<b>38,893,986</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,405,000</b>	<b>807,350</b>	<b>-</b>	<b>41,106,336</b>
* Citywide budget will return to baseline upon appropriation of bond interest.									

## 2.0 Project Budget and Actuals

2012 Clean & Safe Neighborhood Parks G.O. Bond										
Program Budget Reports - Rec Park Revenues as of 6/30/2019, Port Revenues as of 6/30/2019										
	ORIGINAL	2012	2008 CSP	OPEN SPACE	REVENUE	GENERAL	GIFTS &	2012 Bond	OTHER PORT/	TOTAL
PROGRAMS	BUDGET	BONDS	BONDS	FUNDS	BONDS	FUND	GRANTS	Interest	RPD FUNDS	SOURCES
<b>WATERFRONT PARKS</b>										
Agua Vista Park	2,000,000	300,000	-	-	-	-	-		-	300,000
Crane Cove Park	36,668,549	14,329,744	11,224,089	-	1,335,570	-	1,517,441	301,621	7,960,084	36,668,549
Islais Creek Improvements	500,000	250,000	-	-	-	-	-		-	250,000
Northwest Wharf Plaza & Pier 27/29 Tip	15,870,000	15,870,000	-	-	-	-	-		-	15,870,000
Heron's Head Park	1,720,256	350,000	-	-	-	-	-		-	350,000
Pier 27 Public Art	330,000	333,000	-	-	-	-	-		-	333,000
<b>SUBTOTAL WATERFRONT PARKS</b>	<b>57,088,805</b>	<b>31,432,744</b>	<b>11,224,089</b>	<b>-</b>	<b>1,335,570</b>	<b>-</b>	<b>1,517,441</b>	<b>301,621</b>	<b>7,960,084</b>	<b>53,771,549</b>
<b>PROGRAM-WIDE SERVICES</b>										
Controller's Audit	585,000	746,178	-	-	-	-	-		-	746,178
Bond Issuance Cost	1,415,000	1,815,697	-	-	-	-	-		-	1,815,697
<b>SUBTOTAL PROGRAM-WIDE SERVICES</b>	<b>2,000,000</b>	<b>2,561,875</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>2,561,875</b>
<b>GRAND TOTAL</b>	<b>258,088,805</b>	<b>231,128,062</b>	<b>11,451,257</b>	<b>8,209,205</b>	<b>8,915,880</b>	<b>5,568,761</b>	<b>10,888,345</b>	<b>301,621</b>	<b>31,652,584</b>	<b>308,115,716</b>

## 2.0 Project Budget and Actuals

2012 Clean & Safe Neighborhood Park G.O. Bond										
Program Budget Reports - Rec Park Expenses as of 6/30/2019, Port Expenses as of 6/30/2019										
Project	Baseline Budget		2012 G.O. Bond				All Sources			
	All Sources	2012 NP Bond	Budget	Actuals	Encumbered	Balance	Budget	Actuals	Encumbered	Balance
Angelo J. Rossi Playground	8,200,000	8,200,000	8,200,000	1,855,962	102,179	6,241,859	15,231,337	1,855,962	125,669	13,249,706
Balboa Park	7,000,000	7,000,000	8,735,315	8,699,984	79,013	(43,682)	13,193,242	13,215,761	80,810	(103,330)
Garfield Square	11,000,000	11,000,000	11,000,000	2,140,602	7,338,406	1,520,992	20,063,386	6,163,039	11,213,782	2,686,565
George Christopher Playground	2,800,000	2,800,000	4,180,000	795,054	13,913	3,371,033	4,687,000	795,054	13,913	3,878,033
Gilman Playground	1,800,000	1,800,000	1,795,347	1,795,347	-	(0)	1,795,347	1,795,347	-	(0)
Glen Canyon Park	12,000,000	12,000,000	13,900,000	13,974,626	28,262	(102,888)	15,018,934	14,918,501	45,358	55,075
Hyde & Turk Mini Park	1,000,000	1,000,000	1,500,000	332,287	22,512	1,145,201	2,250,000	438,635	151,396	1,659,968
Joe DiMaggio Playground	5,500,000	5,500,000	5,998,454	5,998,454	-	-	7,248,454	7,248,454	-	-
Margaret S Hayward Playground	14,000,000	14,000,000	14,000,000	1,011,773	10,844,168	2,144,059	27,043,546	8,105,669	15,057,291	3,880,585
Moscone Rec Center - East Plygrnd	1,500,000	1,500,000	1,350,000	1,271,638	4,010	74,352	2,246,865	2,112,438	4,010	130,417
Mountain Lake Park	2,000,000	2,000,000	2,180,000	2,180,000	-	-	2,994,786	2,994,786	-	(0)
Potrero Hill Recreation Center	4,000,000	4,000,000	4,000,000	3,962,389	73,953	(36,342)	5,463,686	4,948,338	334,342	181,006
South Park	1,000,000	1,000,000	1,000,000	998,680	2,430	(1,110)	3,457,190	3,350,696	2,430	104,064
West Sunset Playground	13,200,000	13,200,000	13,450,000	13,274,215	75,873	99,912	13,490,000	13,314,215	75,873	99,912
Willie "Woo Woo" Wong Playground	6,000,000	6,000,000	8,056,355	3,643,364	3,249,870	1,163,120	13,512,788	6,031,231	5,866,181	1,615,376
Program Contingency	6,000,000	6,000,000	-	-	-	-	-	-	-	-
<b>NEIGHBORHOOD PARKS</b>	<b>97,000,000</b>	<b>97,000,000</b>	<b>99,345,471</b>	<b>61,934,376</b>	<b>21,834,589</b>	<b>15,576,506</b>	<b>147,696,561</b>	<b>87,288,128</b>	<b>32,971,056</b>	<b>27,437,377</b>
Golden Gate Park	9,000,000	9,000,000	8,000,000	1,116,098	392,508	6,491,395	8,000,000	1,116,098	392,508	6,491,395
John McLaren Park	10,000,000	10,000,000	10,000,000	3,279,095	232,582	6,488,323	10,873,059	4,152,154	232,582	6,488,323
Lake Merced Park	2,000,000	2,000,000	2,000,000	362,024	8,888	1,629,088	3,000,000	362,024	8,888	2,629,088
<b>CITYWIDE PARKS *</b>	<b>21,000,000</b>	<b>21,000,000</b>	<b>20,000,000</b>	<b>4,757,217</b>	<b>633,977</b>	<b>14,608,806</b>	<b>21,873,059</b>	<b>5,630,276</b>	<b>633,977</b>	<b>15,608,806</b>
Citywide Parks and Programs Reserve	-	-	-	-	-	-	-	-	-	-
Community Opportunity Fund	12,000,000	12,000,000	12,000,000	6,006,623	470,495	5,522,882	12,579,050	6,585,673	470,495	5,522,882
Let'sPlaySF!	15,500,000	15,500,000	15,500,000	4,010,086	5,478,381	6,011,533	16,525,000	4,259,730	6,281,724	5,983,546
Forestry	4,000,000	4,000,000	2,393,986	713,524	20,800	1,659,662	2,393,986	713,524	20,800	1,659,662
Trails	4,000,000	4,000,000	4,000,000	1,453,770	94,173	2,452,057	4,000,000	1,454,264	94,173	2,451,564
Water Conservation	5,000,000	5,000,000	5,000,000	3,636,269	936,487	427,243	5,608,300	3,997,934	936,487	673,879
<b>CITY-WIDE PROGRAMS *</b>	<b>40,500,000</b>	<b>40,500,000</b>	<b>38,893,986</b>	<b>15,820,272</b>	<b>7,000,337</b>	<b>16,073,378</b>	<b>41,106,336</b>	<b>17,011,124</b>	<b>7,803,680</b>	<b>16,291,532</b>
* Citywide budget will return to baseline upon appropriation of bond interest.										



## 2.0 Project Budget and Actuals

2012 Clean & Safe Neighborhood Park G.O. Bond										
Program Budget Reports - Rec Park Expenses as of 6/30/2019, Port Expenses as of 6/30/2019										
Project	Baseline Budget		2012 G.O. Bond				All Sources			
	All Sources	2012 NP Bond	Budget	Actuals	Encumbered	Balance	Budget	Actuals	Encumbered	Balance
Agua Vista Park	2,000,000	2,000,000	300,000	30,206	-	269,794	300,000	30,206	-	269,794
Crane Cove Park	31,475,904	14,631,365	14,631,365	1,458,334	10,465,578	2,707,453	36,668,549	16,154,370	12,914,742	7,599,437
Islais Creek Improvements	2,000,000	250,000	250,000	1,009	-	248,991	250,000	1,009	-	248,991
Northwest Wharf Plaza & Pier 27/29 Tip	16,200,000	15,870,000	15,870,000	15,727,672	-	142,328	15,870,000	15,727,672	-	142,328
Heron's Head Park	1,500,000	1,720,256	350,000	33,864	-	316,136	350,000	33,864	-	316,136
Pier 27 Public Art		330,000	330,000			330,000	330,000			330,000
<b>WATERFRONT PARKS</b>	<b>53,175,904</b>	<b>34,801,621</b>	<b>31,731,365</b>	<b>17,251,085</b>	<b>10,465,578</b>	<b>4,014,702</b>	<b>53,768,549</b>	<b>31,947,121</b>	<b>12,914,742</b>	<b>8,906,686</b>
Controller's Audit	585,000	585,000	746,178	410,222	101,206	(220,647)	746,178	410,222	101,206	(220,647)
Bond Issuance Cost	1,415,000	1,415,000	1,815,697	1,780,419	-	(1,710,613)	1,815,697	1,780,419	-	(1,710,613)
<b>TOTAL PROGRAM:</b>	<b>213,675,904</b>	<b>195,301,621</b>	<b>192,532,697</b>	<b>101,953,590</b>	<b>40,035,686</b>	<b>48,342,132</b>	<b>267,006,380</b>	<b>144,067,289</b>	<b>54,424,660</b>	<b>66,313,142</b>

### 3.0 Project Details

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#### **Joe DiMaggio Playground - COMPLETE** **Block 7500, Lot 001**

##### **Site Description**

Joe DiMaggio Playground is located in the North Beach Neighborhood, bounded by Lombard Street to the North, Powell Street to the East, Greenwich Street to the South, and Columbus Avenue to the West. The two-acre site before the 2012 project consisted of: 3 tennis courts; 2 bocce courts; a multi-purpose hardscape area with volleyball, 4-square, basketball, and softball; and a children's playground.

##### **Scope**

The 2012 project has expanded the children's play area, relocated and improved the tennis courts, and resurfaced other sport courts. The project included upgraded landscaping, improved seating, picnicking and lighting, and provided better access throughout the playground including transforming one block of Mason Street into a public park space.

##### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	April 2013	April 2013
Design	September 2013	September 2013
Construction	March 2015	January 2015
Open to Public	March 2016	November 2015

##### **Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$5,500,000	\$1,250,000	\$6,750,000
Current Budget*	\$6,028,454	\$1,250,000	\$7,278,454
Expenditures as of June 30, 2019	\$6,028,454	\$1,250,000	\$7,278,454

\* Project was awarded \$620,000 of program contingency

### 3.0 Project Details

**Gilman Playground - COMPLETE**  
**Block 4963, Lot 003**

#### Site Description

Gilman Playground is located in the Bayview/Hunters Point Neighborhood, bounded by Gilman Ave to the Northeast, Giants Drive to the Southeast, Ingerson Ave to the Southwest, and Bret Harte Elementary School to the Northwest. The approximately four-acre site currently includes a clubhouse with restrooms, basketball court, baseball field, children's playground, picnic tables, a cargo container for operations storage and a closed, free-standing restroom building.

#### Scope

The 2012 Bond project expanded the children's play area and provided new play equipment, relocated and improved the tennis courts and resurfaced other sport courts. The design included upgraded landscaping, improved seating, picnicking and lighting, and provided better access throughout the playground.

#### Schedule

	Original Schedule	Current Schedule
Planning	March 2013	March 2013
Design	September 2013	December 2013
Construction	March 2015	June 2015
Open to Public	May 2016	August 2016

#### Budget

	2012 GO Bond		
Budget	Funds	Other Funds	Total Funds
Bond Baseline	\$1,800,000	\$0	\$1,800,000
Current Budget	\$1,800,000	\$0	\$1,800,000
Expenditures as of June 30, 2019	\$1,795,347	\$0	\$1,795,347

### 3.0 Project Details

#### South Park – COMPLETE

##### **Block 3775, Lot 103**

#### **Site Description**

South Park is located at 100 South Park Street. The park is approximately one acre and has a children's play areas, a walkway, a natural lawn, landscaping, and related amenities.

#### **Scope**

The 2012 Bond Project renovated the classic picturesque park with modern amenities and programmatic spaces, and improved access through a widened pathway that meanders through the park's trees and landscaped areas. The children's play area and large open meadow were complimented with plazas of varying scales and a variety of areas for sitting and/or picnicking. The project also included irrigation improvements with a bio-infiltration drainage system. Additional improvements scheduled for Fall 2017 include bulb-outs and chicanes for traffic calming.

#### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	January 2016	May 2013
Design	July 2016	February 2014
Construction	November 2017	January 2016
Open to Public	November 2018	March 2017

#### **Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$1,000,000	\$0	\$1,000,000
Current Budget	\$998,361	\$2,457,190	\$3,455,551
Expenditures as of June 30, 2019	\$998,361	\$2,352,017	\$3,350,378



### 3.0 Project Details

#### Mountain Lake - COMPLETE

##### **Block 3179, Lot 011**

#### **Site Description**

Mountain Lake Park is located at 1000 Lake Street and is adjacent to Mountain Lake and the Presidio. The park is approximately thirteen acres and has a lake, pathways, children's play area, tennis courts, and large natural lawn areas.

#### **Scope**

The 2012 Bond project includes a new play area for school age children with a climbing structure featuring multiple climbing structures including a forest of natural logs and ropes; a tot-lot with swings, slide and an assortment of small climbing, swinging and spring elements; all fall zones fitted with high-performance poured-in-place safety surfacing. Landscape will be terraced, irrigation will be improved, and with its switchback ramps, stairs and bridges, the project will provide additional seating and improved access for people with disabilities.

#### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	April 2013	March 2013
Design	November 2013	July 2013
Construction	May 2015	September 2015
Open to Public	May 2016	June 2017

#### **Budget**

	<b>2012 GO Bond</b>		
<b>Budget</b>	<b>Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$2,000,000	\$0	\$2,000,000
Current Budget*	\$2,180,000	\$814,786	\$2,994,786
Expenditures as of June 30, 2019	\$2,180,000	\$814,786	\$2,994,786

\* Project was awarded \$180,000 of program contingency

### 3.0 Project Details

#### **Glen Canyon Park Recreation Center - COMPLETE** **Block 7560, Lot 002**

##### **Site Description**

Glen Canyon Park is a sixty-seven-acre recreation area located off Elk Street and O'Shaughnessy Boulevard in the Glen Park District. The site includes a 17,600-square foot Recreation Center, including a gymnasium, auditorium, and offices. Within the park, there is a two-story Silver Tree Day Camp building; hiking trails and open space; two baseball fields; two tennis courts; and a playground.

##### **Scope**

The 2012 Project funding is specific to the recreation center: the gymnasium, auditorium, offices, restrooms and related amenities were renovated; 4,500 square feet of multi-purpose space were added or provided through additions and a re-organization of existing spaces; and a permanent climbing wall – the first one in the city – was added. Overall space was designed to enhance programmatic flexibility and seating, and provide increased access, visibility and improved restrooms.

##### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	March 2013	May 2013
Design	September 2013	February 2013
Construction	March 2015	October 2015
Open to Public	June 2016	February 2017

##### **Budget**

	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
<b>Budget</b>			
Bond Baseline	\$12,000,000	\$0	\$12,000,000
Current Budget*	\$13,902,970	\$1,118,934	\$15,021,904
Expenditures as of June 30, 2019	\$13,977,315	\$943,874	\$14,921,189

\* Project was awarded \$1,900,000 of program contingency

### 3.0 Project Details

#### West Sunset Playground Block 2094, Lot 005

##### Site Description

West Sunset Playground is located between Sunset Elementary School and A.P. Giannini Middle School, at Ortega and Quintara Streets. The park is approximately seventeen acres and has a clubhouse, children's play area, sport courts, multiple playfields, and related amenities.

##### Scope

The 2012 Bond project will improve the three current baseball fields, including backstops and dugouts, and the park's three soccer fields, including improving drainage and replacing irrigation. Project will address a failing retainer wall between upper and lower baseball fields, fencing, bleacher seating, athletic courts, landscape and irrigation. Accessibility will be improved with new pathways, steps and ramps throughout the park and parking area.

##### Schedule

	Original Schedule	Current Schedule
Planning	March 2013	July 2013
Design	November 2013	May 2014
Construction	May 2015	August 2016
Open to Public	August 2016	October 2017

##### Budget

	2012 GO Bond		
Budget	Funds	Other Funds	Total Funds
Bond Baseline	\$13,200,000	\$0	\$13,200,000
Current Budget*	\$13,450,000	\$40,000	\$13,490,600
Expenditures as of June 30, 2019	\$13,273,492	\$40,000	\$13,313,492

\* Project was awarded \$400,000 of program contingency

### 3.0 Project Details

#### **Balboa Pool Renovation Project** **Block 3179, Lot 011**

##### **Site Description**

Balboa Park is located at 51 Havelock Street at San Jose and Ocean Avenues. The approximately twenty-four-acre park has multiple fields for soccer and baseball, tennis and basketball courts, a children's play area, skateboard park and the Balboa Park Pool.

##### **Scope**

Project goals have been to make upgrades to the support area, create a vibrant aquatic center that could enhance diversity of programming, provide a dedicated community room, and create an identifiable main entry. During the planning process, the community preferred a pool design that allowed flexible programming, and improvements to the mechanical and plumbing systems to improve air and thermal quality. Enhancements to the plan to delineate pedestrian areas will improve safety and overall access.

##### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	March 2013	March 2014
Design	September 2013	June 2014
Construction	March 2015	November 2016
Open to Public	August 2016	February 2019

##### **Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$7,000,000	\$0	\$7,000,000
Current Budget*	\$8,703,983	\$4,457,927	\$13,161,910
Expenditures as of June 30, 2019	\$8,710,504	\$4,515,777	\$13,226,281

\* Project was awarded \$1,860,000 of program contingency



### 3.0 Project Details

#### Garfield Park Pool Renovation Project Block 6523, Lot 002

##### Site Description

Garfield Pool is located within Garfield Square at Harrison Street and 26th Street. The park is approximately three acres, and has a pool building and adjacent club house, sport courts, synthetic fields for soccer, children's play area, picnic area, landscaping, and related amenities.

##### Scope

The proposed project will completely renovate the pool building with new shower and locker rooms, new pool circulation systems, and include mechanical and electrical upgrades throughout the building, and make accessibility improvements. Improvements to the park's perimeter, pathways, and some site amenities in the clubhouse complex will include repair and/or replacement of the sidewalk, pathways, and benches to meet current ADA standards.

##### Schedule

	Original Schedule	Current Schedule
Planning	June 2014	January 2015
Design	December 2014	June 2017
Construction	June 2016	November 2018
Open to Public	August 2017	March 2020

##### Budget

Budget	2012 GO Bond Funds	Other Funds	Total Funds
Bond Baseline	\$11,000,000	\$0	\$11,000,000
Current Budget	\$11,000,000	\$9,063,386	\$20,063,386
Expenditures as of June 30, 2019	\$2,122,837	\$4,022,437	\$6,145,274

### 3.0 Project Details

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#### George Christopher Playground Renovation Project Block 7521, Lot 007

##### Site Description

George Christopher Playground is located near Duncan Street and Diamond Heights Boulevard. The park is approximately seven acres and has a clubhouse, baseball field, pathways, tennis courts, playgrounds, and related amenities.

##### Scope

The 2012 Bond project includes improvements to the children's play area, exterior clubhouse restrooms, park access, and related amenities.

##### Schedule

	Original Schedule	Current Schedule
Planning	February 2015	April 2015
Design	October 2015	May 2018
Construction	April 2017	September 2019
Open to Public	April 2018	August 2019

##### Budget

Budget	2012 GO Bond Funds	Other Funds	Total Funds
Bond Baseline	\$2,800,000	\$0	\$2,800,000
Current Budget	\$4,180,000	\$507,000	\$4,687,000
Expenditures as of June 30, 2019	\$794,277	\$0	\$794,277

### 3.0 Project Details

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#### Moscone Recreation Center Renovation Project

Block 0469, Lot 001

##### Site Description

Moscone Recreation Center is located between Laguna and Chestnut Streets and is approximately twelve acres. The park includes a mini driving range, putting greens, basketball courts, tennis courts, children's play areas, four ball fields, grassy areas, a recreation center, and other related recreational amenities and support facilities.

##### Scope

This project renovates the eastern children's play area and coincides with a water conservation project the site, to reduce closures and improve efficiencies. The playground project includes improvements to the eastern children's play area, improved access, and related amenities. Generous gifts from community members and park advocates used for playground renovation and courts resurfacing leveraged bond funds, and additional funding through the General Fund was added to construct a new dog play area.

##### Schedule

	Original Schedule	Current Schedule
Planning	February 2015	May 2015
Design	August 2015	March 2016
Construction	October 2016	August 2017
Open to Public	August 2017	March 2018

##### Budget

Budget	2012 GO Bond Funds	Other Funds	Total Funds
Bond Baseline	\$1,500,000	\$0	\$1,500,000
Current Budget	\$1,350,000	\$896,865	\$2,246,865
Expenditures as of June 30, 2019	\$1,271,638	\$840,799	\$2,112,437

### 3.0 Project Details

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**Potrero Hill Recreation Center Renovation Project**  
**Block 4163, Lot 001**

**Site Description**

Potrero Hill Recreation Center is located at 801 Arkansas Street. The park is approximately 455,000 square feet and includes playfields, tennis courts, dog play area, playground and a recreation center

**Scope**

The 2012 Bond project includes improvements to the playfields, dog play area and playground and accessibility improvements.

**Schedule**

	Original Schedule	Current Schedule
Planning	February 2015	April 2015
Design	October 2015	December 2016
Construction	April 2017	July 2018
Open to Public	June 2018	July 2019

**Budget**

	2012 GO Bond		
Budget	Funds	Other Funds	Total Funds
Bond Baseline	\$4,000,000	\$0	\$4,000,000
Current Budget	\$4,000,000	\$1,463,686	\$5,448,686
Expenditures as of June 30, 2017	\$3,962,389	\$985,949	\$4,948,338



### 3.0 Project Details

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**Willie “Woo Woo” Wong Playground**  
**Block 0225, Lot 01**

**Site Description**

Willie “Woo Woo” Wong Playground is located between Sacramento and Stockton Streets. The park is a less than one acre and has a clubhouse, sport courts, children’s play area, alley open space, and related amenities.

**Scope**

The 2012 project includes the renovation of courts and children’s play area, improved park access including the adjacent alleyways, related amenities, and reconfiguration of park features.

**Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	February 2015	July 2014
Design	October 2015	December 2016
Construction	April 2017	January 2020
Open to Public	June 2018	February 2020

**Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$6,000,000	\$0	\$6,000,000
Current Budget	\$8,056,355	\$5,456,433	\$13,512,788
Expenditures as of June 30, 2017	\$3,630,652	\$2,387,867	\$6,018,519

### 3.0 Project Details

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#### **Margaret S. Hayward Renovation Project** **Block 0759, Lot 001**

##### **Site Description**

Margaret S. Hayward Park is located at the corner of Turk and Gough Streets. The park is approximately five acres. It offers recreation facilities including indoor recreation space, storage, and related amenities; sport courts; playfields including bleachers with storage and office space; children's play area; and an emergency operations facility owned and operated by the Department of Emergency Management.

##### **Scope**

The project will include a new community building and operations facility, public restrooms, improved park access, replacement of sport courts, playfields, a children's play area, a community plaza, and related amenities.

##### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	February 2015	June 2014
Design	October 2015	May 2017
Construction	April 2017	November 2018
Open to Public	August 2018	March 2020

##### **Budget**

	<b>2012 GO Bond</b>		
<b>Budget</b>	<b>Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$14,000,000	\$0	\$14,000,000
Current Budget	\$14,000,000	\$13,043,546	\$27,043,546
Expenditures as of June 30, 2017	\$1,006,773	\$7,093,896	\$8,100,669

### 3.0 Project Details

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**Angelo J. Rossi Pool**  
**Block 1140A, Lot 001**

#### **Site Description**

Angelo Rossi Playground is located at the corner of Anza Street and Arguello Boulevard. The 300,383-square foot site has a large grass area for baseball and other field sports, a playground, maintenance building and sport courts, and a pool building.

#### **Scope**

The project may include renovations and/or consolidation of park structures including the pool building. Community input will be guide what improvements to the pool and support infrastructure is needed, guide accessibility and enhanced user experience and safety.

#### **Schedule**

	<b>Original Schedule</b>	<b>Current Schedule</b>
Planning	June 2015	February 2017
Design	December 2015	June 2017
Construction	June 2017	October 2018
Open to Public	October 2018	November 2019

#### **Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline	\$8,200,000	\$0	\$8,200,000
Current Budget	\$2,050,000	\$0	\$2,050,000
Expenditures as of June 30, 2019	\$503,515	\$0	\$503,515

### 3.0 Project Details

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#### Hyde & Turk Mini Park Block 0336, Lot 003

##### Site Description

Hyde & Turk Mini Park is located at 201 Hyde Street. The park is approximately 6,500 square feet and has a children's play area, landscaping, and related amenities.

##### Scope

The project may include renovations of the children's play area, landscaping, site accessibility, and related amenities.

##### Schedule

	Original Schedule	Current Schedule
Planning	January 2016	May 2016
Design	July 2016	November 2017
Construction	November 2017	January 2019
Open to Public	November 2018	July 2019

##### Budget

	2012 GO Bond		
Budget	Funds	Other Funds	Total Funds
Bond Baseline	\$1,000,000	\$0	\$1,000,000
Current Budget	\$1,500,000	\$750,000	\$2,250,000
Expenditures as of June 30, 2019	\$330,762	\$106,348	\$437,110



### 3.0 Project Details

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#### Citywide Parks and Programs

The Citywide Parks and Programs have a total Program Budget of \$61,239,457. The work within the parks and programs varies from site to site. From restoration of natural areas to funding a community initiative, the exact timing and amount of needs are difficult to anticipate until projects complete design.

For the majority of the Citywide Park and Program projects, community outreach will guide where the 2012 Bond funds are spent. Community input will help Rec and Park determine scope; when scope is known, budgets and schedules can also be determined.

#### **Budget**

<b>Budget</b>	<b>2012 GO Bond Funds</b>	<b>Other Funds</b>	<b>Total Funds</b>
Bond Baseline*	\$61,239,457	\$0	\$61,239,457
Current Budget	\$58,893,986	\$1,885,409	\$60,779,395
Expenditures as of June 30, 2019	\$20,577,489	\$2,063,911	\$22,641,400

## 3.0 Project Details

### Waterfront Parks

#### Crane Cove Park

##### Site Description

Crane Cove Park is an approximately 7-acre Blue Greenway waterfront park located in the Central Waterfront generally between 19<sup>th</sup> and Mariposa Streets east of Illinois Street. Initial park concepts include shoreline cleanup and stabilization, restoration of historic cranes, historic interpretation and bay access.



##### Scope

Crane Cove Park is being delivered using five separate construction packages. The first construction contract was sitework. The first construction contract started in November 2016 and was completed in September 2017. Contract 2 will complete the majority of the park elements. Contract 3 is 19th Street roadwork, Contract 4 is hazardous materials abatement at Building 49, and Contract 5 is rehabilitation of Building 49. Bids for a previously combined Contract 2, 4, and 5 were opened on September 25th, 2017, and came in much higher than estimated (\$27.3M vs \$19.7M). Bids for this were not accepted. The Port then value-engineered, revised the bid documents, and performed additional outreach to contractors. Contract 2 was re-advertised in 2018 and bids were opened June 21, 2018. Contract 2 began construction in January 2019. Contract 3 is scheduled to have design complete October 2019. Contract 4 construction is almost complete. Contract 5 was bid in May 2019, but the bids came in over budget. The Port is working on revising the scope and re-bidding.

##### Schedule

	Planning	Design	Construction	Completion
Original	September 2011	March 2013	February 2014	February 2015
Current Forecast or Actual	September 2011	December 2014	January 2019	Spring 2020

##### Budget

	2012 Bond Program	Other Funds (including 2008 GO Bonds)	Total Funds
Original Budget	\$8,000,000	\$13,324,148	\$21,324,148
Current Budget	\$14,300,000	\$17,175,904	\$31,475,904
Actual Expenditure to Date	\$1,458,344	\$12,763,628	\$14,221,972

### 3.0 Project Details

#### Agua Vista Park

##### Site Description

Agua Vista is a waterfront park at the southern edge of Mission Bay that was originally improved in the 1970's. It is located on Terry Francois Boulevard at 16th Street.

The 20,000-square foot park will be renovated and connected to the recently improved edge of Bayfront Park.



##### Scope

The park will be designed to fit within in the context of the adjacent future Mission Bay Bayfront Park, Mission Bay Ferry Landing and the Golden State Warriors Arena Project. The scope of the project includes new grading, landscaping pathways, planting, irrigation and drainage. The project will also fund site furnishings including benches, tables and trashcans. Additionally, the project will provide lighting and improved access to the existing fishing pier.

When completed, Agua Vista Park and Bayfront Park combined are expected to include 2,000 linear feet of new shoreline access, continuous walking and bike paths, and dramatic views of ships being worked on at the Pier 70 shipyard and dry dock. Improvements may include new pathways, seating areas, interpretation and fishing facility improvements.

##### Schedule

	Planning	Design	Construction	Completion
Original	July 2014	January 2015	April 2016	April 2017
Current Forecast or Actual	July 2014	October	June 2020	June 2021

##### Budget

	2012 Bond Program	Other Funds	Total Funds
Original Budget	\$2,500,000	\$0	\$2,500,000
Current Budget	\$2,000,000	\$0	\$2,000,000
Actual Expenditure to Date	\$30,206	\$0	\$30,206

### 3.0 Project Details

#### Heron's Head Park

##### Site Description

Heron's Head Park is a waterfront park located at Pier 98 in the end of Cargo Way. This park is the Port's largest open space.

##### Scope

Building on the success of the park's expansion made possible by 2008 Waterfront Parks General Obligation Bond funds and the increased use of the park, the Port proposes to make further improvements to the original Heron's Head Park area (outside of the expansion area improved with 2008 Bond funds). Design of the path improvements will be performed by SF Department of Public Works and was started in March 2019. The scope includes:



- An ADA compliant secondary pathway to improve the connection from Heron's Head Park to the adjacent PG&E shoreline area;
- Improvements to the the Eco-Center's electrical system to ensure reliable electricity for the building, which provides educational outreach and community meeting space;
- A comprehensive signage program for the park, including entry signs, regulatory signs and interpretive signage; and
- Habitat protection fence along the secondary pathway.

##### Schedule

	Planning	Design	Construction	Completion
Original	April 2018	September 2018	February 2019	November 2019
Current Forecast or Actual	April 2018	March 2019	January 2020	June 2020

##### Budget

	2012 Bond Program	Other Funds	Total Funds
Original Budget	\$1,500,000	\$0	\$1,500,000
Current Budget	\$1,370,256	\$0	\$1,370,256
Actual Expenditure to Date	\$33,864	\$0	\$33,864

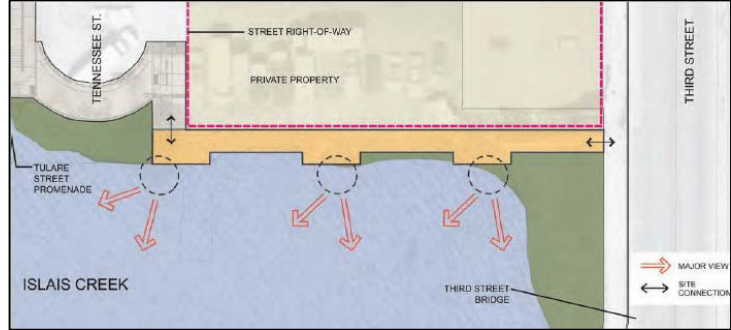


### 3.0 Project Details

#### Islais Creek Improvements

**Site Description:** Northern Shore of Islais Creek, from Tennessee to 3<sup>rd</sup> Streets

The Islais Creek Shoreline Access improvement project will complete the pathway system along the northern shore of Islais Creek from I-280 to Illinois Street. New public access would connect the Islais Creek Promenade at Tennessee Street to the historic Third Street Bridge.



#### Scope

Improvements are expected to include a new waterfront walkway and scenic look-out points to close a gap in the Islais Creek system of open spaces, the Blue Greenway, and Bay Trail.

In the last seven years, complications regarding the location of the park and interactions with adjacent and underground infrastructure owned by other City agencies along Islais Creek have emerged. Among the complexities, the San Francisco Public Utilities Commission plans to construct new force main sewer infrastructure in the same area as the proposed Port project. These factors will make delivery of the Islais Creek improvements much more complex and expensive than was anticipated in 2012. The current appropriation to Islais Creek of \$250,000 will be used for an engineering feasibility and develop a conceptual design and budget for project construction.

#### Schedule

	Planning	Design	Construction	Completion
Original	October 2013	July 2014	January 2016	April 2017
Current Forecast or Actual	January 2020	TBD	TBD	TBD

#### Budget

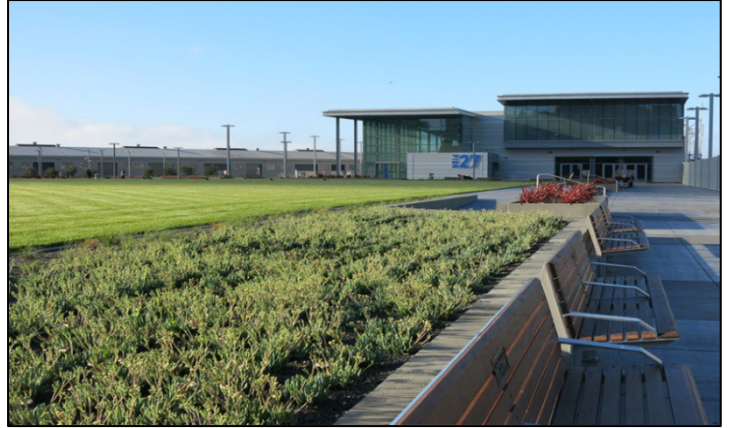
	2012 Bond Program	Other Funds	Total Funds
Original Budget	\$2,000,000	\$0	\$2,000,000
Current Budget	\$250,000	\$0	\$250,000
Actual Expenditure to Date	\$1,009	\$0	\$1,009

### 3.0 Project Details

#### Cruise Terminal Plaza (Formerly Northeast Wharf Plaza) & Pier 27/29 Tip - COMPLETE

##### **Site Description:** Pier 27 at the Embarcadero

The Cruise Terminal at Pier 27 is a new 2.5-acre park bordering the Embarcadero Promenade, the Bay, and the new James R. Herman Cruise Terminal. The site is a triangle on Pier 27 bordered by the Bay, the Embarcadero Promenade and a central portion of the pier to be used for ground transportation by the cruise terminal. The site has two levels due to its past use as a truck loading dock. The pier is a concrete deck supported by concrete piles, part of which was substantially reconstructed in the 1960s.



##### **Scope**

The Plaza features a large lawn for informal recreation and many places to enjoy view of the Bay and cruise ships. The Northeast Wharf Plaza completes the public space envisioned in the Port and San Francisco Bay Conservation and Development Commission plans for this part of the Northern Waterfront.

##### **Schedule**

	<b>Planning</b>	<b>Design</b>	<b>Construction</b>	<b>Completion</b>
Original	June 2011	January 2012	March 2012	January 2015
Current Forecast or Actual	June 2011	January 2012	March 2012	September 2014

##### **Budget**

	<b>2012 Bond Program</b>	<b>Other Funds</b>	<b>Total Funds</b>
Original Budget	\$17,000,000	\$0	\$17,000,000
Current Budget	\$16,200,000	\$0	\$16,200,000
Actual Expenditure to Date	\$15,727,627	\$0	\$15,727,627

### 3.0 Project Details

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#### Pier 27 Public Art

##### **Site Description:** Pier 27 at the Embarcadero

The project involves working with the San Francisco Arts Commission to select an artist who will design, construct, and install a permanent art piece at Pier 27. The piece will be installed within the plaza area between the Beltline Building and the Cruise Terminal Plaza. The Port and the San Francisco Arts Commission will begin the artist selection process in the summer of 2019 with anticipated installation of the art in February 2021. In the interim the Port, in partnership with the Israeli Consulate, has installed a temporary art piece “Point of View” in Cruise Terminal Plaza.

##### **Schedule**

	<b>Planning</b>	<b>Design</b>	<b>Construction</b>	<b>Completion</b>
Original	July 2018	January 2019	May 2019	February 2020
Current Forecast or Actual	July 2019	January 2020	May 2020	February 2021

##### **Budget**

	<b>2012 Bond Program</b>	<b>Other Funds</b>	<b>Total Funds</b>
Original Budget	\$330,000	\$0	\$330,000
Current Budget	\$330,000	\$0	\$330,000
Actual Expenditure to Date	\$0	\$0	\$0

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Fay, Abigail \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Philhour, Marian \(MYR\)](#); [Power, Andres \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Ma, Sally \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Lynch, Andy \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#); [CON-Finance Officers](#); [Dailey, Keli \(MTA\)](#); [Hammons, Diana \(MTA\)](#); [katrin.ewald@eandwresearch.com](#)  
**Subject:** Issued: SFMTA Cable Car Pre-payment Customer Survey  
**Date:** Thursday, August 15, 2019 11:38:32 AM

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The San Francisco Municipal Transportation Agency (SFMTA) began a pilot program in April 2019 to require pre-payment at Cable Car turnarounds. The Cable Car Customer Survey was conducted to elicit customer feedback on how well the new pre-payment requirement has been communicated thus far, as well as to understand general customer communication preferences.

### Survey Highlights

A majority (77%) of cable car customers surveyed successfully understood they should buy a ticket before boarding. Survey results also demonstrated several findings that will help SFMTA improve communication about the new pre-payment requirement:

1. Improve pre-payment signage – especially at Bay and Taylor cable car turnaround.
2. Focus equally on signage and online communications to encourage pre-payment.
3. Increase access to pre-payment options, e.g. MuniMobile and Clipper Card.

To view the full report, please visit our website at:

<http://openbook.sfgov.org/webreports/details3.aspx?id=2746>

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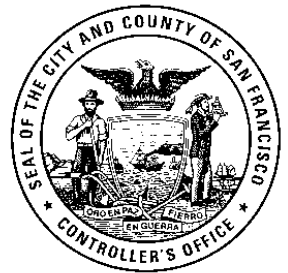
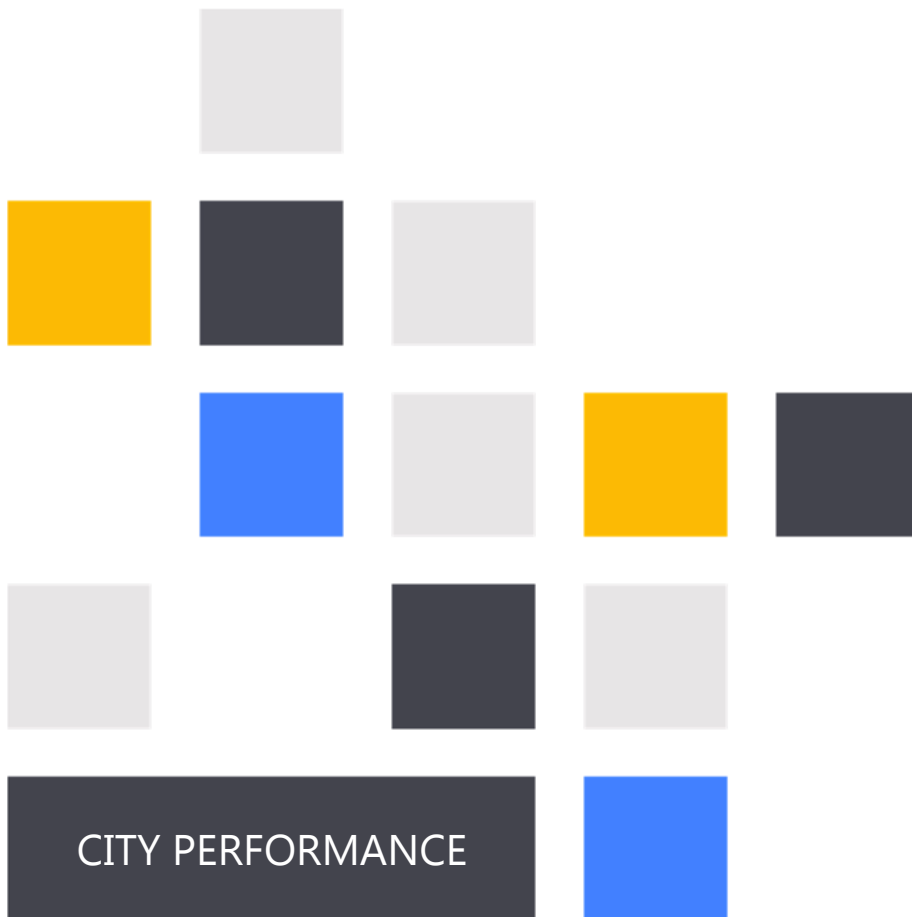
For questions about the report, please contact [julia.salinas@sfgov.org](mailto:julia.salinas@sfgov.org).

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# SFMTA Cable Car Pre-Payment Customer Survey

The San Francisco Municipal Transportation Agency (SFMTA) began a pilot program in April 2019 to require pre-payment at Cable Car turnarounds. The Cable Car Customer Survey was conducted from April to May 2019 to elicit customer feedback on how well the new pre-payment requirement has been communicated thus far, as well as to understand general customer communication preferences.



**August 15, 2019**

City & County Of San Francisco  
Office of the Controller  
City Services Auditor

## About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

### City Performance Team:

Julia Salinas, *Senior Performance Analyst*  
Glynis Startz, *Senior Performance Analyst*  
Jessie Rubin, *Project Manager*  
Peg Stevenson, *Director*



### SFMTA Project Sponsors:

Diana Hammons, *Senior Manager, Revenue Collection and Sales Manager*  
Keli Dailey, *Acting Marketing Manager*



### Survey Administration Contractor:

Ewald & Wasserman Research Consultants, LLC



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# Executive Summary

## Project Context

The San Francisco Municipal Transportation Agency (SFMTA) began a pilot program in April 2019 to require pre-payment between 8am to 8pm at three Cable Car turnarounds (Bay and Taylor, Hyde and Beach, Powell and Market). Signage was installed at each location to inform customers to pre-pay; the department also communicated the new information on its website and through partners in the travel industry. On-board payment was still accepted for customers that did not pre-pay during the pilot. The Cable Car Customer Survey was conducted to elicit customer feedback on how well the new pre-payment requirement was being communicated, as well as to understand general communication preferences. In partnership with the SFMTA, the City Performance Unit of the San Francisco Controller's Office developed the survey, hired Ewald & Wasserman Research Consultants to conduct the survey, and analyzed the results. This report summarizes highlights from City Performance's analysis.

## Survey Methodology

The survey was conducted by a team of field staff that interviewed people waiting in line to board the cable car. A test run at Bay and Taylor was first conducted to determine if survey translation or any clarifications to the questions would be necessary. Surveying was conducted on three days in mid-April at the Bay and Taylor location (including the test run) and on two days in late May at the Powell and Market and Hyde and Beach locations.

- 261 Total Survey Respondents
- 87% Response Rate
- 19 people could not take the survey because they did not speak English

### # Respondents by Place of Residence

123 INTERNATIONAL VISITORS (LIVE OUTSIDE OF U.S.)  
110 DOMESTIC VISITORS (LIVE IN U.S.)  
18 BAY AREA RESIDENTS

### # Respondents at Each Survey Location

BAY & TAYLOR	140
HYDE & BEACH	60
POWELL & MARKET	61

## Report Overview

This report provides survey results in four sections and an appendix:

- 1) Ticket Purchasing Experience
- 2) Information Preferences
- 3) Results by Survey Location
- 4) Results by Customer Characteristics
- 5) Appendices: A) Pre-payment Announcement, B) Cable Car Survey Locations Map, C) Survey Questionnaire, D) Open-ended Survey Responses

## Survey Highlights

While most cable car customers surveyed successfully understood they should buy a ticket before boarding (77%), there is further opportunity to improve communications about pre-payment. The cable car survey demonstrated several findings that will help SFMTA improve communication about the new pre-payment pilot, as well as general communication preferences.

### 1. Improve pre-payment signage – especially at Bay and Taylor.

- a. Of respondents that did not buy a ticket before boarding, 55% did not see the pre-payment signs.
- b. Customers surveyed at Bay and Taylor were less likely to have pre-purchased a ticket and less likely to have seen the pre-payment signs than at other locations.
- c. Customers surveyed at Hyde and Beach were more likely to indicate that the on-site signage led them to pre-pay. This finding suggests that Hyde and Beach may have more effective signage than the other locations.
- d. Multiple customers suggested adding more signage when asked how to improve their experience purchasing tickets.

### 2. Focus equally on signage and online communications to encourage pre-payment and share related information.

- a. Survey respondents were split almost 50-50 on whether they looked up information on riding the cable car in advance.
- b. Fifty-three percent of respondents who looked up information on riding the cable car said SFMTA's website/social media and other online outlets were the primary sources they used.
- c. While online outlets were the most popular source of offsite information, 25% of those surveyed also reported that they knew to pre-pay because of hospitality staff, guidebooks, or word of mouth.

### 3. Increase access to pre-payment options.

- a. A majority of customers surveyed paid at the booth (63%) and MuniMobile was the second most popular means for pre-paying (20%). Since 91% of customers surveyed have smart phones with internet and 92% of customers would be interested in using an app to buy tickets, the SFMTA may wish to work on increasing opportunities to purchase tickets using smart phones.
- b. Clipper Card was the least popular way to pay for a cable car ticket (7%). However, when looking only at San Francisco residents, we see it is used equally to purchasing at the booth. This result may indicate an opportunity to better publicize Clipper Card as an option to visitors.
- c. A number of international visitors surveyed expressed frustration that their credit cards were not accepted. The SFMTA should consider fixing the payment system to allow international zip codes.

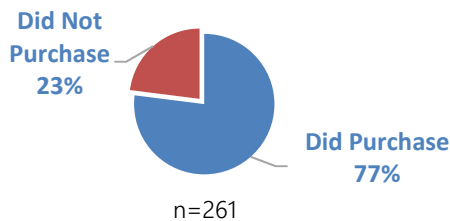
### 4. Cable car customers do not seem to require translation.

- a. Close to half of cable car customers surveyed were international visitors, but only 6% of all customers asked to take the survey could not speak English. This may indicate less of a need to translate communications for cable car customers compared to the general Muni ridership population.

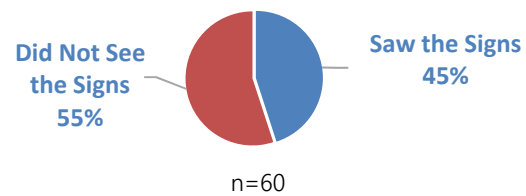
# Ticket Purchasing Experience

Following are the results for each survey question related to the experience of purchasing cable car tickets. Most people surveyed successfully understood that they needed to buy a ticket; however survey results indicate that there is an opportunity to improve communication about the pre-payment options.

Three-quarters of customers surveyed pre-purchased a cable car ticket



Of those surveyed that did not buy a ticket, just over half did not see the signs about pre-paying for the cable car ticket



The majority of customers surveyed paid at the booth

Purchase Methods	# Customers	% Total
Paid at Booth	126	63%
MuniMobile App	40	20%
Clipper Card	15	7%
Other Methods	20	10%

Other Purchase Methods Reported:

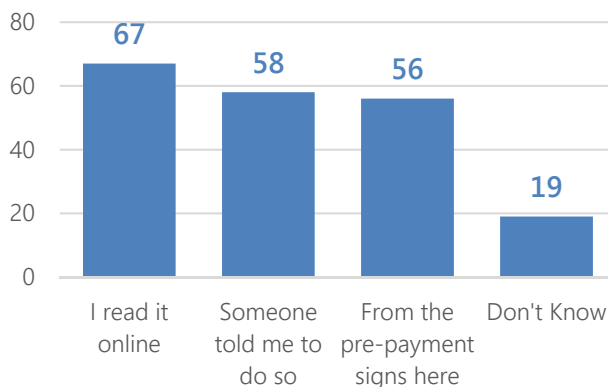
passports, stores, downtown, visitor center, online, pier station

Those surveyed reported a variety of ways to improve their experience purchasing tickets\*:

- Accept international credit cards
- Add more signage
- Say on signage that Clipper Card is accepted
- Location of ticket booth not obvious
- Hotels being more informed
- Clarity on which ticket to buy
- How to buy more than one card
- Improve Muni's website
- Pay by "one click"
- MuniMobile app crashes
- Sell at convenience stores

*\*See Appendix D for full list*

Customers surveyed found out about pre-payment through a variety of sources

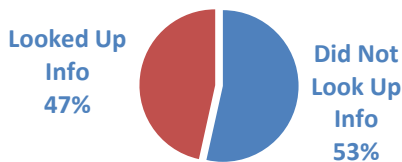




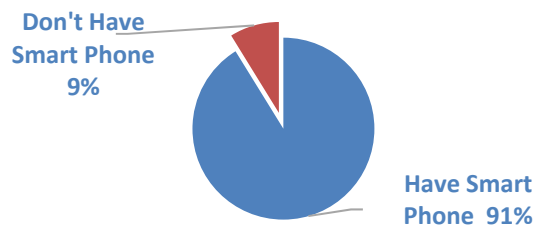
# Information Preferences

Following are the results for each survey question related to preferences for receiving information. The results reveal that the SFMTA should pay equal attention to disseminating information through on-site signage *and* through other means. It also reveals a major opportunity for reaching people through their smart phones.

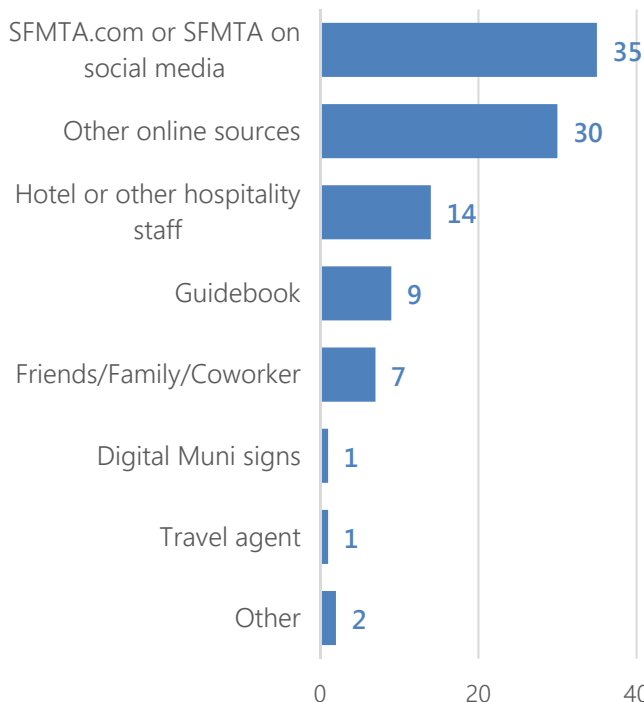
Those surveyed were slightly more likely to look up information about riding the cable car before arriving



Most customers surveyed use a smart phone with internet access



Of respondents that looked up information in advance, the SFMTA's website/social media was the most commonly used source of information for riding the cable car



Customers surveyed expressed interest in installing public transportation apps on their smartphone for use in San Francisco:

	# Customers	% Total
An app to buy tickets	219	92%
An app to plan your trip	66	28%
An app that tells you arrival times	46	19%

## Other Online Sources Used:

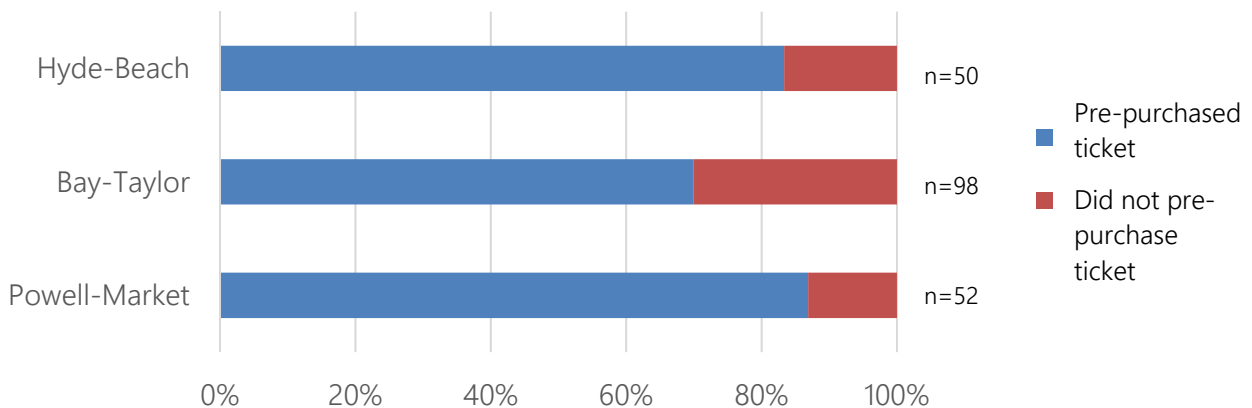
- Google / Google maps
- AAA
- Pinterest
- San Francisco for U
- SF Gate
- Tour Guide SF
- Travel blog
- Trip Advisor
- TripSavvy

# Results by Survey Location

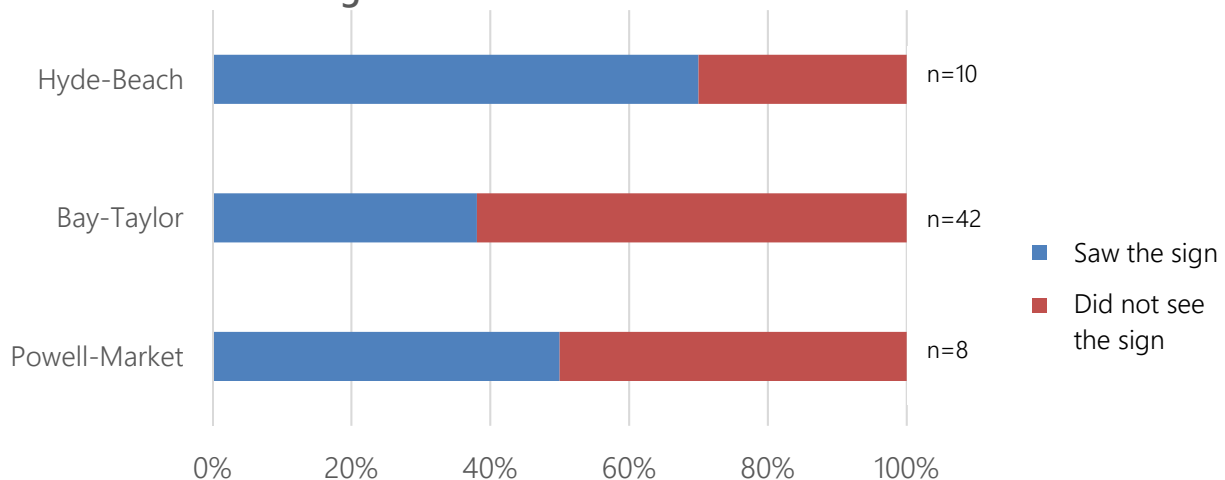
Looking at the ticket purchase experience by survey location is an important way to determine any differences in the effectiveness of signage at each cable car turnaround.

The results may indicate that signage at Bay and Taylor could be improved and that signage at Hyde and Beach is the most effective.

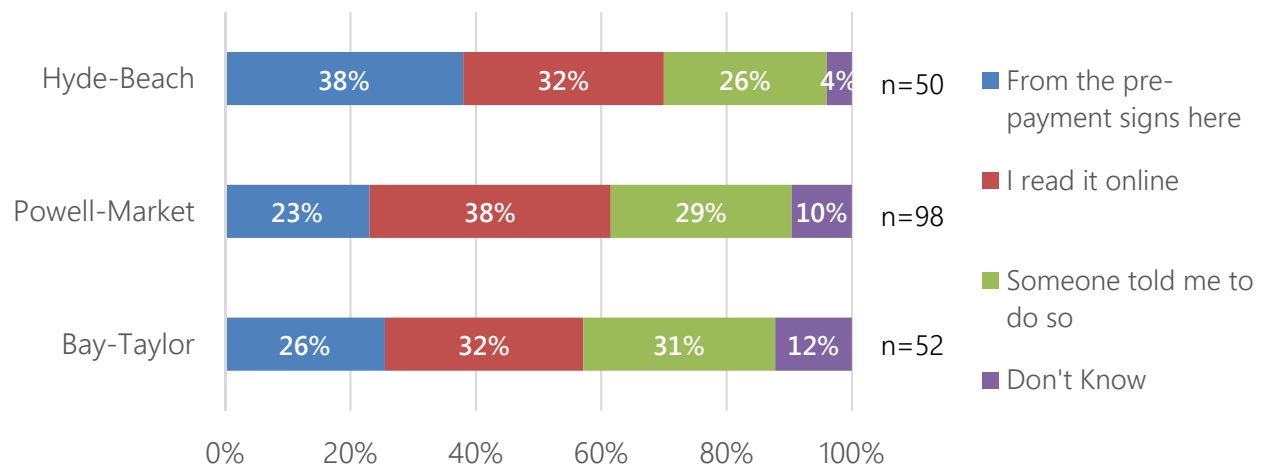
**Those surveyed that boarded at Bay and Taylor were slightly less likely to have pre-purchased a ticket**



**Of all surveyed customers that did not pre-purchase a ticket, those boarding at Bay and Taylor were less likely to have seen the signs**

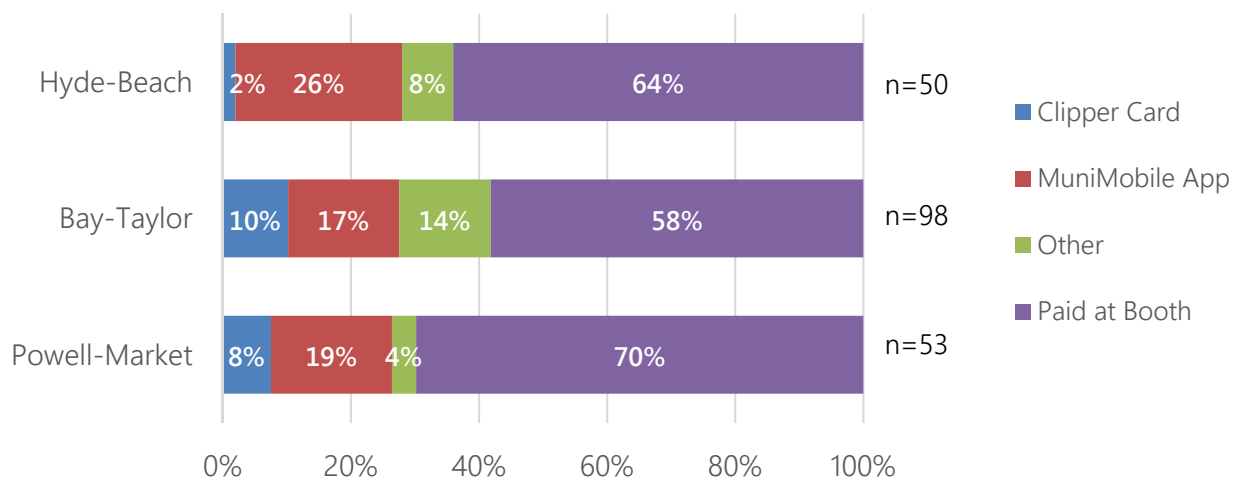


## How customers surveyed knew they were supposed to pre-pay



The pre-payment signs at Hyde and Beach were the predominant way those surveyed knew they were supposed to pre-pay. At the other two locations, most of those surveyed knew from reading the information online.

## Methods for purchasing tickets



Methods for purchasing tickets varied slightly between locations:

- Customers at Hyde-Beach were more likely to use MuniMobile to purchase their ticket than at other locations.
- Clipper Card was more likely to be used at Bay-Taylor and Powell-Market than at Hyde-Beach.

---

# Results by Customer Characteristics

## Residence

When looking at survey responses by place of residence (i.e., San Francisco resident, Bay Area resident, domestic visitor, international visitor), we see very few differences. The experiences and preferences of those surveyed were generally the same regardless of where they were from.

Following are the differences we found:

- One hundred percent of San Francisco residents and 83% of Bay Area residents surveyed purchased a ticket in advance; versus 74% and 77% of domestic visitors and international visitors respectively.
- How those surveyed pre-purchased their tickets varied somewhat:
  - San Francisco residents were equally likely to buy tickets via Clipper Card or pay at the booth; all others were much more likely to purchase tickets at the booth (between 59% and 80%).
  - Domestic visitors were more likely to use the MuniMobile app than others; San Francisco residents did not use it at all.
- Generally, only international visitors surveyed experienced issues with their credit cards not working online or at the ticket booth.

## Ticket Purchasing

Among those surveyed that did not have a ticket, we find that 65% of respondents did not look up or receive information in advance and 35% did. This demonstrates the elevated importance of signage for people that do not look up information in advance.

Sixty-three percent of all customers surveyed bought tickets at the booth. In contrast, 95% of customers that pre-paid because of on-site signage bought tickets at the booth. This difference indicates that signage may generally direct people to pay at the booth as opposed to pre-paying using other methods (e.g. MuniMobile app, Clipper Card).

---

# Conclusion

This survey was an important effort to understand the demographics, trends, and communication preferences of cable car customers. Overall, survey results demonstrate a high level of understanding of pre-payment requirements among customers. They also demonstrate concrete opportunities for improving pre-payment communications and access to pre-payment options.



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# Appendices

- A. PRE-PAYMENT ANNOUNCEMENT
- B. CABLE CAR SURVEY LOCATIONS MAP
- C. SURVEY QUESTIONNAIRE
- D. OPEN-ENDED SURVEY RESPONSES



**#19-007**

Effective April 1, 2019, pre-payment of fares will be required at the Bay and Taylor boarding location for the Cable Car from 8 a.m. to 8 p.m. (except when kiosk is closed for staff breaks). Signage will be installed to inform customers of this change (see example below). Pending an initial evaluation at this location, this requirement will be extended to the locations at Hyde and Beach, and Powell and Market within the next 45 days.

A comprehensive evaluation of these changes will be conducted in conjunction with this pilot to determine the feasibility and potential improvements required to expand the program throughout the system. The following factors will be evaluated:

- Please direct any feedback or questions to [diana.hammons@sfmta.com](mailto:diana.hammons@sfmta.com).

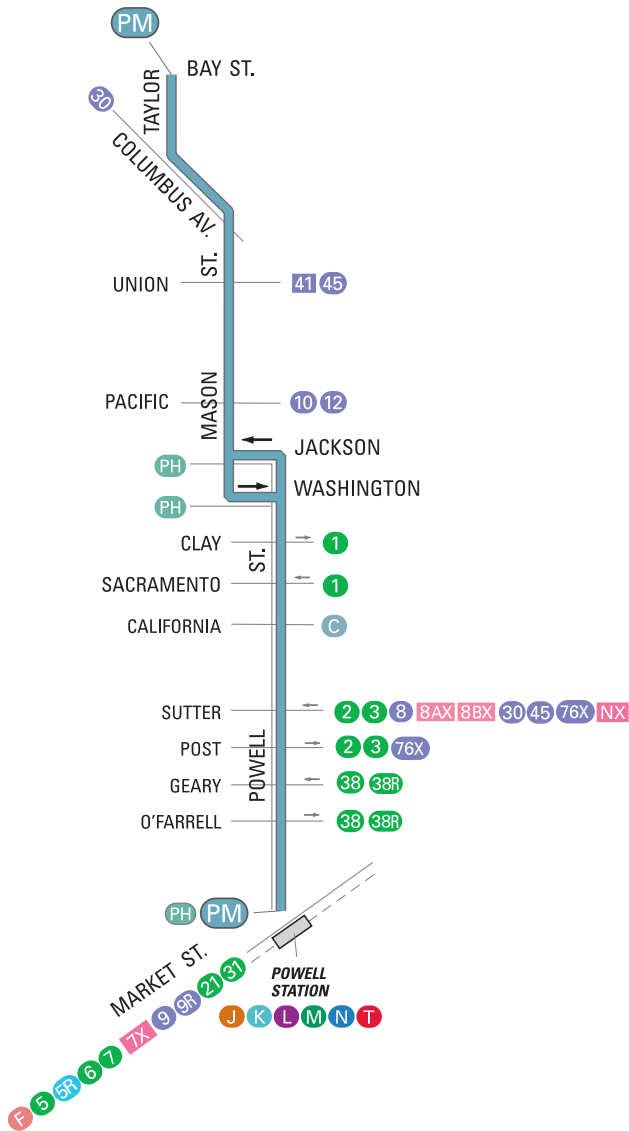
**Purchase at ticket kiosk**



Fred Schouten  
Revenue Operations Manager

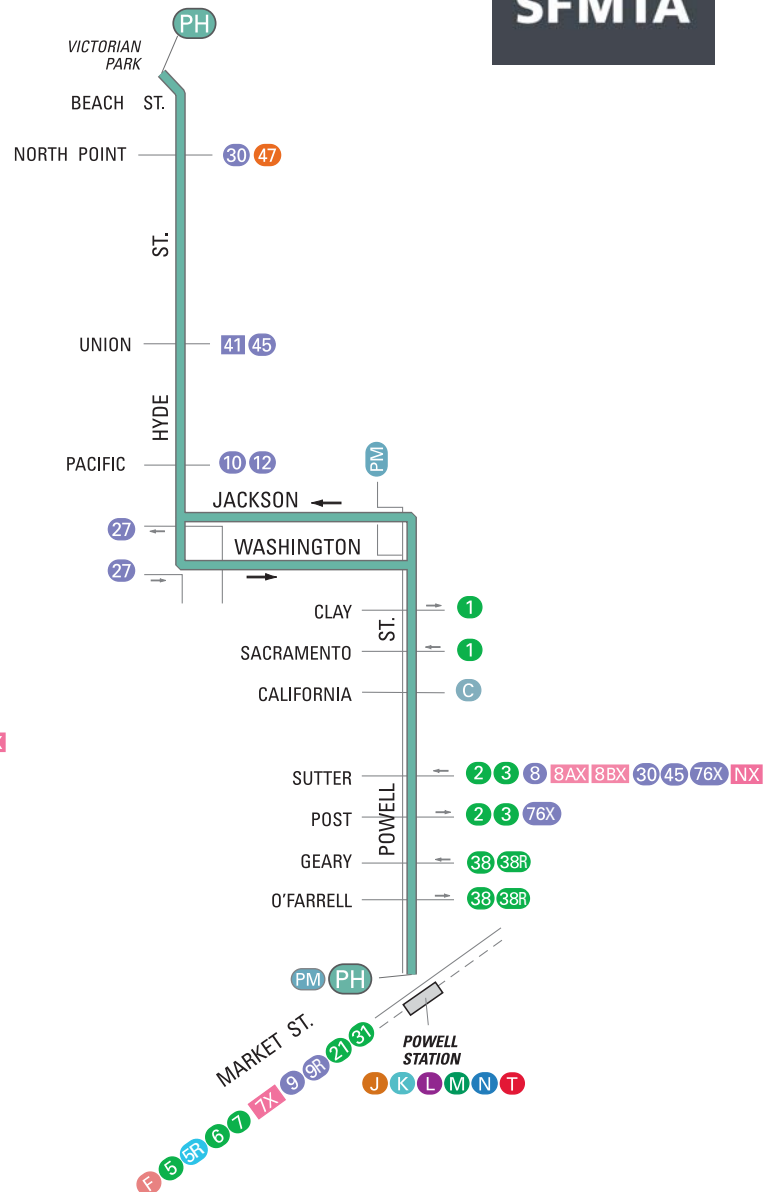
## 59 POWELL-MASON

effective 8/12/2017



## 60 POWELL-HYDE

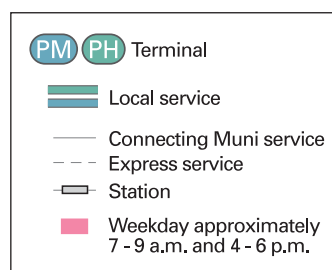
effective 9/26/2015



## SERVICE AREA



MAPS NOT TO SCALE



**NORTH**



**76X** WEEKENDS AND HOLIDAYS ONLY



# CABLE CAR CUSTOMER SURVEY 2019

**Q1** Do you have a ticket for the cable car you are about to get on?

- 1 ☐ Yes  
2 ☐ No

Did you see the signs about pre-paying for the cable car ticket?

- 1 ☐ Yes  
2 ☐ No

**GO TO Q5**

**Q2** How did you purchase your ticket?

- 1 ☐ Clipper Card  
2 ☐ MuniMobile App  
3 ☐ Paid at Booth  
4 ☐ Other (please describe):

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**Q3** How did you know that you were supposed to pre-pay? (Select ALL)

- 1 ☐ From the pre-payment signs here  
2 ☐ I read it online  
3 ☐ Someone told me to do so  
4 ☐ I don't know

**Q4** Is there anything that could have made your ticket purchase experience better? If so – what?

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**Q5** Did you look up or receive information about riding the cable car before arriving at this location?

- 1 ☐ Yes  
2 ☐ No → **GO TO Q7**

**Q6** From this list of possible information sources, which did you use? (Select ALL)

- 1 ☐ SFMTA.com or SFMTA on social media platforms  
2 ☐ Other online sources: → \_\_\_\_\_  
3 ☐ Digital Muni signs  
4 ☐ Guidebook: → \_\_\_\_\_  
5 ☐ Friends/Family/Coworker  
6 ☐ Travel Agent  
7 ☐ Hotel or other hospitality staff  
8 ☐ Other (please describe):

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**Q7** Are you currently using a smart phone with internet access?

- 1 ☐ Yes  
2 ☐ No → **GO TO Q9**

**Q8** What apps would you install on your smartphone for use in San Francisco? (Select ALL)

- 1 ☐ An app to buy tickets for public transportation  
2 ☐ An app to plan your trip on public transportation  
3 ☐ An app that tells you the arrival time of your public transportation

**Q9** Which of the following best describes you?

- 1 ☐ SF Resident  
2 ☐ Bay Area Resident  
3 ☐ Domestic visitor (live in U.S.)  
4 ☐ International visitor (live outside of U.S.)  
→ Country: \_\_\_\_\_

Thank you for your help! Please hand survey to Interviewer, and enjoy your ride!

Date: \_\_\_\_\_ Time: \_\_\_\_\_

Location: \_\_\_\_\_ Interviewer: \_\_\_\_\_

Weather: \_\_\_\_\_ G / I (Circle one)

# Open-ended Survey Responses

Q2: How did you purchase your ticket?

- Visitor center
- Other pier station
- At store
- Walgreens
- Walgreens 7 day pass
- Cash in downtown
- Downtown
- Online
- City pass
- Muni Passport
- Passport
- 3 day pass
- 7 day passport

Q6: From this list of possible information sources, which did you use? (Select ALL)

Other Online Sources:

- AAA
- Browsing
- City Website
- Google
- Google and Pinterest
- Google maps
- Online
- San Francisco For U
- Sf Gate
- Tour Guide SF
- Travel Blog
- Trip advisor
- Trip advisor Google
- TripSavvy

Guidebooks:

- California Travel Guide
- Fodor's
- Globe trotter travel guide book
- Google
- Lonely Planet
- Planet guide
- Travel book

Other (please describe):

- Already knew
- Famous
- Map



**Q4: Is there anything that could have made your ticket purchase experience better? If so – what?**

#### **Signage/Instructions**

- More signs about tickets and price. Where to purchase.
- More signs to purchase tickets
- More signs viewable from the line.
- If they said you can use clipper card on sign
- Couldn't find the ticket booth but found the sign.
- Location not obvious
- Location confusing
- Make it clear with clipper card
- more signs, guide
- Staff at Powell station had confusing directions
- More signs at cable car stops
- More information about how to get a clipper card
- More explanation of when to show the pass
- Hard to find where to purchase tickets. Found it via website.
- If ticket booth were closer to the line.
- Signs displaying time until you get to ride.

#### **General Communications**

- Muni website is bad
- Needs better website
- Did not know what SFMTA stands for.
- Also internet search was not helpful as the information for full day passes is buried and is hard to find.
- Advertising
- Recent FODORs travel guide said it was possible to buy on the car and a prepay ticket was not needed
- Hotels and hotel concierge being more informed.
- Explanation about how ticket works. What does expired mean when you purchase your ticket.
- More information about schedule of cable cars.

#### **Credit Card-related Issues:**

- Accept card
- Card payment
- Could not accept Pin
- did not register non-US number
- Visa issue had to pay cash
- No Visa payment, cash difficult

- Payment page needed a sf zip code, but their home postal code has numbers and letters
- Tried to purchase online but could because didn't have American phone number

### **MuniMobile App Issues**

- Issues buying online. Issues downloading app.
- Muni mobile app crashes
- Purchase from internet browser as a visitor downloading the app is a hassle
- App confusing of how many tickets were actually purchased
- Unsure if cable car or buses included on app

### **Payment Booth:**

- Have someone to cover breaks in sales booth.
- No one was at the booth and had to wait 30 min. The booth only took cash but should take other forms of payment.
- Slow ticket booth employee. Only one person.
- Only one person was available at the booth.
- No long waits to buy tickets and to ride
- More booths to buy tickets.
- Lines to ride are long, buying was quick

### **Payment Improvements**

- Card that includes all transportation including Bart
- Pay by one click
- Want to prepay on the phone and have an actual ticket paper.
- Purchase at Bart station at the airport would have been a nice option
- Online or an app.
- Sell at Convenience stores
- Having a fast pass with price differences.

### **Ticket Confusion**

- How to buy more than one confusing;
- Which ticket to buy
- Price discrepancy.
- Issue that there was no distinction price-wise for youth and adult
- Make it cheaper and accurate

### **Long Lines:**

- Lines are too long
- Line time
- long lines for riders at cable car

- More cable cars needed
- Smaller queue
- Standing in line not good
- Need more cable cars. Don't crowd the cable cars because the view of SF is obstructed.
- No, but long line for cable car ride
- No. Need more cable cars operating.
- Shorter wait time.
- Long wait time to ride
- Why are cable cars always delayed.
- No. But shorter lines to ride.
- Long wait to ride cable car
- More cable cars.
- Shorter lines to ride.
- Want shorter wait times. Have time slots.
- Less waiting. More cable cars.
- Want shorter lines to ride.
- Need faster lines to ride
- Load cable cars faster.
- More frequent cable cars.

#### Price:

- |   |   |
|---|---|
| <ul style="list-style-type: none"> <li>• Cheaper</li> <li>• Free</li> <li>• If it was free</li> <li>• If it were free.</li> </ul> | <ul style="list-style-type: none"> <li>• cheaper</li> <li>• Promote veteran discount and senior discount. Actually give out these discounts.</li> </ul> |
|---|---|

#### Other:

- Allow drink to get on with passengers
- Could not go on Bart with the passport.
- Sunny weather

#### Positive Feedback / No Suggestions:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Easy</li> <li>• Fine</li> <li>• Good</li> <li>• It's okay</li> <li>• No</li> <li>• No, all good</li> <li>• No, simple easy</li> <li>• No, very easy</li> </ul> | <ul style="list-style-type: none"> <li>• Nope</li> <li>• Not yet</li> <li>• Okay</li> <li>• Perfect</li> <li>• Seamless</li> <li>• No, I don't know</li> <li>• Not really</li> <li>• I don't know</li> </ul> |
|---|--|

Q9: Which of the following best describes you?

SF Resident	10
Bay Area Resident	18
Domestic visitor	110
International visitor	123
Germany	17
Canada	13
UK	12
England	6
France	5
Poland	5
Australia	4
Brazil	4
Finland	4
China	3
Japan	3
Mexico	3
Netherlands	3
South Korea	3
Great Britain	2
Hong Kong	2
Hungary	2
India	2
New Zealand	2
Philippines	2
Switzerland	2
Thailand	2

International visitor ( <i>continued</i> )	
Austria	1
Costa Rica	1
Denmark	1
Ecuador	1
Egypt	1
Holland	1
Israel	1
Italy	1
Luxembourg	1
Mali	1
Norway	1
Nova Scotia	1
Russia	1
Scotland	1
Serbia	1
Singapore	1
South Africa	1
Spain	1
Sweden	1
Taiwan	1
UAE	1
Ukraine	1

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Sun, Selina \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Quetone, Tal \(ADM\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#); [CON-Finance Officers](#)  
**Subject:** Issued: City Services Auditor Recommendations Not Implemented After More Than Two Years, as of June 30, 2019  
**Date:** Tuesday, August 13, 2019 1:17:16 PM

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The Office of the Controller's City Services Auditor (CSA) today issued a report on recommendations not implemented after more than two years, as of June 30, 2019. Of the 132 recommendations that have not been implemented, 34 (26 percent) are more than two years old.

To view the full report, please visit our website at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2744>

This is a send-only e-mail address. For questions about the report, please contact Acting Chief Audit Executive Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or the CSA Audits Division at 415-554-7469.

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# OFFICE OF THE CONTROLLER


## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

# MEMORANDUM

**TO:** Government Audit and Oversight Committee, Board of Supervisors

**FROM:** Mark de la Rosa, Acting Chief Audit Executive, City Services Auditor (CSA) 

**DATE:** August 13, 2019

**SUBJECT:** **Recommendations Not Implemented After More Than Two Years, as of June 30, 2019**

---

CSA follows up on all recommendations from its audits and assessments every six months after report issuance until they are closed—known as regular follow-up—and selects some recommendations for field follow-up.

The regular follow-up process begins with CSA sending a questionnaire to the responsible department requesting an update on the implementation status of each outstanding recommendation from a specific report. Based on its review of the department's response, CSA assigns an audit determination status to each recommendation. A status of:

- **Open** indicates that the recommendation has not yet been fully implemented.
- **Contested** indicates that the department has chosen not to implement the recommendation for some reason.
- **Closed** indicates that the response described sufficient action to fully implement the recommendation or an acceptable alternative or that some change occurred to make the recommendation no longer applicable.

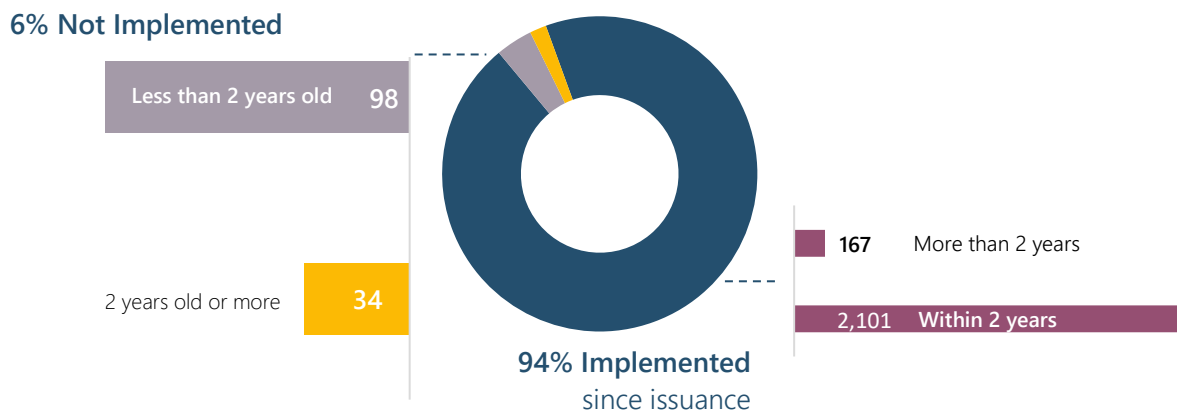
CSA conducts field follow-ups for selected recommendations based on risk. In a field follow-up, CSA gathers evidence to assess whether the department's corrective actions adequately resolved the problems underlying the recommendations. CSA publishes the results of each field follow-up in a public memorandum addressed to the subject department(s) and includes a summary of the results in its quarterly report to the Board of Supervisors' Government Audit and Oversight Committee.

CSA reports quarterly on the status of recommendations open at the beginning of each quarter. CSA also reports annually on the results of all follow-up activity during the fiscal year and on the details of recommendations not implemented more than two years after issuance. This is CSA's annual report on the recommendations that have not been implemented more than two years after their issuance and covers all recommendations issued during July 1, 2010, through June 30, 2017.

# Profile of Performance

The Office of the Controller's City Services Auditor (CSA) audits and assesses city departments and makes recommendations to improve the effectiveness and efficiency of operations and mitigate the risk of fraud, abuse, and error. The value in CSA's work is in both the recommendations and the corrective actions taken by city departments to address those recommendations. Departments implemented:

- 94 percent of the 2,407 recommendations CSA issued from July 1, 2010, through June 30, 2019.
- 98 percent of the 2,097 recommendations CSA issued from July 1, 2010, through June 30, 2017.



Although departments implement most of CSA's recommendations within two years of their issuance, as of June 30, 2019, 34 CSA recommendations, addressed to seven departments, were unimplemented more than two years after issuance, as shown below.

Department	Number of Open Recommendations	Reported Reasons for Open Recommendations
Department of Aging and Adult Services	11	The department needs to update and reconcile inventory discrepancies and create procedures on inventory distribution and disposal to address insufficient inventory tracking in its Public Administrator and Public Guardian divisions.
Port Commission (Port of San Francisco)	2	The department needs to collect additional rent and revise monthly reports.
Department of Public Health	2	The department plans to implement a new procedure for inventory equipment to ensure all items are recovered from separating employees.
Public Library	3	The department is implementing an inventory tracking tool called eMaint, which it expects will be fully operational before July 2019. The department is also considering adopting the PeopleSoft inventory module.
Recreation and Park Department	9	The department is integrating the Storeroom's inventory into the department's asset management system, which will address many of the open recommendations, and expects completion in 9 to 12 months. The department is working with the other

### 3 | Recommendations Not Implemented After Two Years, as of June 30, 2019

Department	Number of Open Recommendations	Reported Reasons for Open Recommendations
		Chapter 6 departments to establish a construction safety committee to address the open recommendations.
San Francisco Municipal Transportation Agency	2	The department is implementing an inventory system for the Transit Maintenance Division and anticipates completion in 2019.
San Francisco Public Utilities Commission	5	The department is renegotiating the long-term energy sales agreements with both districts and expects the negotiations to continue through December 2019. The new agreements will address the outstanding recommendations.
<b>Total</b>	<b>34</b>	

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## DEPARTMENT ABBREVIATIONS

Abbreviated Name	Full Name
Aging and Adult Services (DAAS)	Department of Aging and Adult Services (part of the Human Services Agency)
CSA	City Services Auditor (part of the Office of the Controller)
Port (PRT)	Port Commission (Port of San Francisco)
Public Health (DPH)	Department of Public Health
Public Library (LIB)	Library Commission (San Francisco Public Library)
Rec and Park (REC)	Recreation and Park Commission (Recreation and Park Department)
SFPUC (PUC)	San Francisco Public Utilities Commission
SFMTA (MTA)	San Francisco Municipal Transportation Agency



## SUMMARY OF REPORTS

The table below lists the CSA reports with recommendations still outstanding, the responsible departments, and the number of outstanding recommendations in each. The 34 recommendations that remain unimplemented after two years were directed to the Department of Aging and Adult Services (DAAS), Department of Public Health (DPH), Port Commission (Port), Public Library, San Francisco Municipal Transportation Agency (SFMTA), San Francisco Public Utilities Commission (SFPUC), and Recreation and Park Department (Rec and Park).

### Reports With Recommendations Outstanding More Than Two Years After Issuance

Issue Date	Report Title	Dept.	Number of Recommendations
3/29/16 <sup>a</sup>	Department of Aging and Adult Services: Insufficient Inventory Tracking and Supervisory Practices and Failure to Segregate Duties Increase the Risk That Inventory Will Be Lost or Misappropriated Without Detection	DAAS	11
4/28/15	Recreation and Park Commission: Internal Controls Must Be Improved to Better Manage Inventory	REC	8
2/17/15	San Francisco Public Utilities Commission: Audit of Department Class One Power Sales to Modesto and Turlock Irrigation Districts in California	PUC	5
9/16/15	Public Library: The Custodial Services Unit Needs to Better Manage Materials and Supplies	LIB	3
9/17/14	Port Commission: Castagnola's Restaurant Had Inadequate Internal Controls Over the Reporting of Gross Receipts to the Port for 2010 Through 2012	PRT	2
10/12/16 <sup>b</sup>	Public Health's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Buildings, Property, and Data	DPH	2
5/25/17	San Francisco Municipal Transportation Agency: Improved Vehicle Performance Data and Inventory Controls Could Strengthen the Agency's Nonrevenue Fleet Management	MTA	2
4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	REC	1

<sup>a</sup> CSA issued a field follow-up memorandum on this audit on 12/18/18.

<sup>b</sup> CSA issued a field follow-up memorandum on this audit on 4/15/19.

## DETAILS OF OPEN RECOMMENDATIONS BY DEPARTMENT

This section details the outstanding recommendations and the most recent status of each as reported by the department to which the recommendation was directed.

Aging and Adult Services			
Issue Date	Document Title	Recommendation*	Status
3/29/16	Department of Aging and Adult Services: Insufficient Inventory Tracking and Supervisory Practices and Failure to Segregate Duties Increase the Risk That Inventory Will Be Lost or Misappropriated Without Detection	1. Count all client and decedent inventory and update (the) Panoramic (system) to reflect all inventory in the department's possession, and research all items listed as inventory that are missing.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs to change the format of the Public Administrator and Public Guardian's property room inventory report to be conducive to reconciliation of property against a Panoramic report so that all inventory in the department's possession is accurately updated.
		2. Implement a policy requiring employees who do not have routine access to inventory or the ability to edit inventory records to count physical inventory at least yearly. Ensure that discrepancies between the property room and the system are reconciled and approved.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs to perform consistent checks on the property room by reconciling the Panoramic reports with the lists created during property room counts.
		3. Ensure that it continually updates its inventory lists to keep track of inventory that was collected in each case, keep track of the inventory that is in its care, and document how each piece of inventory no longer in its possession was distributed or disposed of. This information should be recorded the same way for each case.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The Public Administrator and Public Guardian divisions update their inventory lists to keep track of inventory initially collected in each case but need to keep track of the inventory once it is in their care.

Aging and Adult Services			
Issue Date	Document Title	Recommendation*	Status
		6. Hold employees accountable for the accuracy of inventory lists in cases they manage.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The Public Administrator and Public Guardian divisions do physical inventory counts of property rooms but need to reconcile physical counts with Panoramic.
		7. Ensure that staff documents how and when inventory is distributed and disposed of and that staff uploads documentation of the distribution or disposal to the inventory system.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs to note in the case file or on the inventory lists when property associated with closed cases is sent to an off-site storage facility for proper reconciliation of the inventory lists and Panoramic records.
		9. Require an approval path for the disposal or distribution of inventory and upload documentation of both the approval path and the method of distribution and disposal.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs to show an approval path for the distribution or disposal of property after cases are closed.
		12. Ensure that the location of inventory is entered and updated in (the) Panoramic (system).	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs documentation indicating that items are sent to an off-site storage facility.
		17. Ensure that it solicits vendors only in accordance with city contracting guidelines.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department needs to provide documentation to show that the Public Administrator or Public Guardian division has engaged in a competitive solicitation process to select vendors. It is unclear how or when the divisions' vendors were selected and whether the selection was done in accordance with city contracting guidelines.

Aging and Adult Services			
Issue Date	Document Title	Recommendation*	Status
		18. Retain copies of signed, properly approved contracts with all vendors.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The department had established exclusive or near-exclusive relationships with two suppliers and continues to work with them regardless of whether a valid contract exists.
		19. Survey the Department of Technology, City Attorney's Office, and outside vendors to determine the potential costs to obtain various levels of access to various types of electronic data.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The Public Administrator division needs to survey the Department of Technology, City Attorney's Office, or an outside vendor to determine the potential cost of obtaining access to decedents' electronic data. If doing so is feasible, this could appropriately inform a policy on accessing electronic data stored on decedents' computers or mobile devices.
		20. Create a policy that guides staff in comparing the likely costs and benefits of accessing data in each case and instructs staff whether and how to proceed with contracting for data extraction.	<b>OPEN</b> <i>Last Reported Status (12/18/18):</i> The Public Administrator division has not thoroughly investigated the potential cost and benefits of obtaining access to decedents' electronic data. Consequently, the divisions do not have a policy to guide staff on whether or how to proceed with contracting for data extraction.

Port			
Issue Date	Document Title	Recommendation*	Status
9/17/14	Port Commission: Castagnola's Restaurant Had Inadequate Internal Controls Over the Reporting of Gross Receipts to the Port for 2010 Through 2012	1. Collect additional rent due of \$20,294 for the (tenant's) underreporting of gross receipts.	<b>OPEN</b> <i>Last Reported Status (3/15/19):</i> The department recommended collecting two-thirds of the amount, or \$13,394, from the tenant to reconcile the difference between the audit report revenue and the tenant's submitted tax returns for the corresponding period.
		3. Require the tenant to submit revised monthly reports of gross receipts and rent due for months outside of the audit period for corrections of differences due to improper exclusion of employee meals or "other sales" gross receipts, post-closing adjustments reflected on quarterly sales tax returns and/or annual income tax returns, and incorrect reporting of subtenant gross receipts.	<b>OPEN</b> <i>Last Reported Status (3/15/19):</i> The department will direct the tenant in writing to submit corrected sales reports for differences and adjustments and pay all additional rent due for months outside of the period examined by the current audit to the extent percentage rent exceeded base rent.

Public Health			
Issue Date	Document Title	Recommendation*	Status
10/12/16	Public Health's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Buildings, Property, and Data	12. Require every unit that issues items to staff to track whether issued items are collected.	<b>OPEN</b> <i>Last Reported Status (4/15/19):</i> The department plans to implement a new procedure to inventory equipment assigned to employees to ensure all items are recovered from separating employees.
		13. Require managers to: <ul style="list-style-type: none"> <li>• Verify the items that were issued to the employee before the employee separates.</li> <li>• Collect the items before the employee separates.</li> <li>• Provide the collected items to the unit in charge of tracking issuance and collections.</li> </ul>	<b>OPEN</b> <i>Last Reported Status (4/15/19):</i> The department plans to use an issued-items inventory list from evaluations in conjunction with the universal employee checklist to ensure all items are recovered from separating employees.



Public Library			
Issue Date	Document Title	Recommendation*	Status
9/16/15	Public Library: The Custodial Services Unit Needs to Better Manage Materials and Supplies	1. Create a system to record and update quantities of materials and supplies on hand when items are used or when counts are performed to ensure that a complete record is maintained.	<b>OPEN</b> <i>Last Reported Status (3/11/19):</i> The department is implementing an inventory tracking tool called eMaint, which it expected to be fully operational by July 2019.
		3. When appropriate, consider implementing either Oracle's PeopleSoft Enterprise Inventory and Fulfillment Management module or Infor EAM as its inventory management system.	<b>OPEN</b> <i>Last Reported Status (3/11/19):</i> The department is implementing an inventory tracking tool called eMaint, which it expects will be fully operational by July 2019.
		7. Ensure that it identifies the locations of materials and supplies in its new inventory system.	<b>OPEN</b> <i>Last Reported Status (3/11/19):</i> The department is implementing an inventory tracking tool called eMaint. The system will show every supply location, with accountability as to what was taken. Logging of this information will make for a proficient system.

Public Utilities			
Issue Date	Document Title	Recommendation*	Status
2/17/15	San Francisco Public Utilities Commission: Audit of Department Class One Power Sales to Modesto and Turlock Irrigation Districts in California	1. Further develop Class 1 energy monitoring activities by improving oversight requirements in the districts' new energy sales agreement.	<b>OPEN</b> <i>Last Reported Status (10/18/18):</i> The department is negotiating replacement agreements for Class 1 energy sales to improve monitoring and oversight requirements and expects the negotiations to continue through December 2019.
		5. Follow up with the Turlock Irrigation District to ensure that the ineligible customer is removed from the Class 1 customer list and to determine whether to pursue the recovery of the cost of the energy provided to the ineligible customer.	<b>OPEN</b> <i>Last Reported Status (10/18/18):</i> The department is working with the Turlock Irrigation District to ensure all ineligible customers have been removed and will determine whether to pursue cost recovery.
		6. Request the Turlock Irrigation District to review all of its Class 1 customers from the commencement of the agreement (April 2005) to ensure that they are within the district boundaries and report to the San Francisco Public Utilities Commission any Class 1 customers identified to be outside the district boundaries and the associated costs of the Class 1 energy provided to those ineligible Class 1 customers.	<b>OPEN</b> <i>Last Reported Status (10/18/18):</i> The department has asked the Turlock Irrigation District to review all Class 1 customers and report on associated costs provided to ineligible customers.
		9. If it is determined by the Office of the City Attorney that an identified customer does not qualify for Class 1 energy, then require the Modesto Irrigation District to remove that customer from the Class 1 list and to agree to an approach for recovering the cost of the energy provided to the ineligible customer.	<b>OPEN</b> <i>Last Reported Status (10/18/18):</i> The department has asked the Office of the City Attorney to determine whether identified customers do not qualify for Class 1 energy.

Public Utilities			
Issue Date	Document Title	Recommendation*	Status
		11. Establish document retention guidelines for the districts to adhere to and amend contract agreements to reflect terms.	<b>OPEN</b> <i>Last Reported Status (10/18/18):</i> The department states it is infeasible to implement this recommendation under the existing agreement. Instead, SFPUC will include and establish document retention guidelines for the districts to adhere to in the renegotiated agreements, which are expected to be finalized by December 2019.

Rec and Park			
Issue Date	Document Title	Recommendation*	Status
4/28/15	<a href="#">Recreation and Park Commission: Internal Controls Must Be Improved to Better Manage Inventory</a>	2. Establish written policies and procedures for the annual physical count at the Storeroom. The written procedures should provide formal instructions for all aspects of the physical count processes, including: a) The objectives of the annual physical count; b) The period in which the inventory count should be conducted; c) The employees who should be involved and their roles and responsibilities; d) Provisions for handling inventory movements; e) Instructions for use of inventory count sheets (including their distribution, collection, and control), including segregation of duties among those responsible for count sheet control, counting inventory, and inputting completed count sheets to inventory records; and f) Instructions for researching and adjusting variances.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department is still exploring the possibility of integrating the Storeroom inventory into its asset management system (TMA) and will establish internal control standards that are appropriate to the department's operations, organizational structure, and risks when transitioning to the new inventory system, which is expected to be fully operational by February 2020.

Rec and Park			
Issue Date	Document Title	Recommendation*	Status
		4. Ensure that purchasing, receiving, distribution, and inventory recording responsibilities are segregated. If this is impossible due to organizational constraints, as a compensating control ensure there is appropriate review and approval by a supervisor not involved in the inventory process.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department will establish internal control standards—which include segregation of duties that are appropriate to the department's operations, organizational structure, and risks—in the transition and post-implementation phase of the new inventory system, which is expected to be fully operational by February 2020.
		5. Require management to review and approve differences between inventory records and quantities on hand.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department will establish internal control standards that are appropriate to the department's operations, organizational structure, and risks in the transition and post-implementation phases of the new inventory system, which is expected to be fully operational by February 2020.
		6. Identify and train other staff to assist in performing some of the duties that the senior storekeeper performs.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department will establish internal control standards that are appropriate to the department's operations, organizational structure, and risks in the transition and post-implementation phases of the new inventory system, which is expected to be fully operational by February 2020.
		7. Adhere to its policy that requires that the employee who orders items through the department's purchase requisition form not also approve the purchase.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department will update its requisition form that prevents the employee who orders items from approving the purchase.

Rec and Park			
Issue Date	Document Title	Recommendation*	Status
		14. Retain purchasing documents for a minimum of five years and ensure that the receiver reviews, signs, and dates packing slips immediately upon receipt of materials.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department will observe its schedule for retaining purchasing documents and add the requirement for the receiver to review, sign, and date packing slips immediately upon receipt of materials as an internal control in the new inventory system.
		15. Replace the Storeroom's inventory management system with a more modern, capable system.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department continues its efforts to assimilate the Storeroom inventory into the TMA system by including a component for material management, which will facilitate the transition.
		17. Ensure that its new inventory system can record the locations of inventory items and organize the Storeroom to allow locations to be identified.	<b>OPEN</b> <i>Last Reported Status (5/30/19):</i> The department's new inventory system will allow the locations of inventory items to be recorded.



Rec and Park			
Issue Date	Document Title	Recommendation*	Status
4/11/17	<a href="#">Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management</a>	6. Develop procedures to ensure that employees have met all training requirements before they can work on city construction sites.	<b>OPEN</b> <i>Last Reported Status (5/21/19):</i> The department continues to work internally and with the city (construction) taskforce to develop procedures that ensure employees have met training requirements (compliant to citywide safety training recommendations) before they can work on construction sites.

San Francisco Municipal Transportation Agency			
Issue Date	Document Title	Recommendation*	Status
5/25/17	San Francisco Municipal Transportation Agency: Improved Vehicle Performance Data and Inventory Controls Could Strengthen the Agency's Nonrevenue Fleet Management	1. Collect and analyze performance and repair cost data on its nonrevenue vehicle fleet including, but not limited to, repair rate by vehicle and by service type and time to repair. This will allow more effective, data-driven decisions for nonrevenue fleet management.	<b>OPEN</b> <i>Last Reported Status (5/28/19):</i> The fleet management at Scott Center now has access materials data in the EAMS system, allowing for more effective, data-driven decisions for non-revenue fleet management. In 2020 maintenance repair data is scheduled to come online in EAMS.
		15. Institute an automatic labeling system to allow it to track, at a minimum, repair parts and materials procured as direct purchases.	<b>OPEN</b> <i>Last Reported Status (5/28/19):</i> The department's Information Technology unit is searching for a mobile app solution that can satisfy all of the storeroom's operational requirements.
*Recommendation number in report.			

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Sun, Selina \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Quetone, Tal \(ADM\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#)  
**Subject:** Issued: City Services Auditor Follow-up on Recommendation Implementation Status Annual Summary – Fiscal Year 2018-19  
**Date:** Wednesday, August 14, 2019 12:57:54 PM

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The Office of the Controller's City Services Auditor (CSA) today issued a memorandum on the follow-up of its recommendations conducted in fiscal year 2018-19. CSA followed up on 229 recommendations, of which 148 (65 percent) are now closed.

To view the full memorandum, please visit our website at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2745>

This is a send-only e-mail address. For questions about the memorandum, please contact Acting Chief Audit Executive Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or the CSA Audits Division at 415-554-7469.

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**OFFICE OF THE CONTROLLER**  
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

## MEMORANDUM

**TO:** Government Audit and Oversight Committee, Board of Supervisors

**FROM:** Mark de la Rosa, Acting Chief Audit Executive, City Services Auditor 

**DATE:** August 14, 2019

**SUBJECT:** **City Services Auditor Summary of the Implementation Status of Recommendations Followed up on in Fiscal Year 2018-19**

The City Services Auditor (CSA) of the Office of the Controller (Controller) follows up on all recommendations it issues to departments of the City and County of San Francisco (City) every six months after original issuance. CSA reports on the results of its follow-up activity to the Board of Supervisors' Government Audit and Oversight Committee. This process fulfills the requirement of the San Francisco Charter, Section F1.105, for auditees to report on their efforts to address the Controller's findings and, if relevant, report the basis for deciding not to implement a recommendation.

The regular follow-up begins when CSA sends a questionnaire to the responsible department requesting an update on the implementation status of each recommendation. CSA assigns a summary status to the report or memorandum for each responsible department according to the status of each recommendation. The statuses are described in the table below.

### Summary of Follow-Up Statuses

Summary Status	Status of Recommendations	Further Regular Follow-Up?
<i>Closed</i>	All closed	No
<i>Open</i>	At least one open, including any that the department contests	Yes

Based on its review of the department's response, CSA assigns a status to each recommendation. A status of:

- **Open** indicates that the recommendation has not yet been fully implemented.
- **Contested** indicates that the department has chosen not to implement the recommendation.
- **Closed** indicates that the response described sufficient action to fully implement the recommendation or an acceptable alternative or a change occurred to make the recommendation no longer applicable or feasible.

Also, CSA periodically selects reports or memorandums for a more in-depth, field follow-up assessment, in which CSA tests to verify the implementation status of the recommendations.

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## DEPARTMENT ABBREVIATIONS

Abbreviated Name	Full Name
Aging and Adult Services (DAAS)	Department of Aging and Adult Services (part of the Human Services Agency)
Airport (AIR)	Airport Commission (San Francisco International Airport)
City Administrator (CAO)	Office of the City Administrator (part of the General Services Agency)
Contract Administration (OCA)	Office of Contract Administration (part of the General Services Agency)
Controller (CON)	Office of the Controller
CSA	City Services Auditor (part of the Office of the Controller)
Homelessness (HOM)	Department of Homelessness and Supportive Housing
Human Resources (DHR)	Department of Human Resources
Human Services (HSA)	Human Services Agency
Port (PRT)	Port Commission (Port of San Francisco)
Public Health (DPH)	Department of Public Health
Public Library (LIB)	Library Commission (San Francisco Public Library)
Public Works (DPW)	San Francisco Public Works (Department of Public Works)
Rec and Park (REC)	Recreation and Park Commission (Recreation and Park Department)
SFMTA (MTA)	San Francisco Municipal Transportation Agency
SFPUC (PUC)	San Francisco Public Utilities Commission
Sheriff (SHF)	San Francisco Sheriff's Department



## REGULAR FOLLOW-UP ACTIVITY – FISCAL YEAR 2018-19

### Summary

In fiscal year 2018-19 CSA followed up on 229 open recommendations from 41 reports or memorandums. Of the 229 open recommendations, departments reported implementing 148 (65 percent). Consequently, CSA closed 25 of the 41 reports or memorandums. The following table shows the number of recommendations CSA followed up on and their resulting status and summarizes the status of reports for each department at the end of the fiscal year.

### Summary of Recommendation and Report Statuses, by Responsible Department

Department	Recommendations		Reports
	Followed Up On	Closed as of 6/30/2019	Open
Aging and Adult Services (DAAS)	21	10	1
Airport (AIR)	11	10	1
City Administrator (CAO)	14	12	1
Contract Administration (OCA)	1	1	-
Controller (CON)	1	0	1
Homelessness (HOM)	17	17	-
Human Resources (DHR)	3	3	-
Human Services (HSA)	4	3	1
Port (PRT)	16	14	1
Public Health (DPH)	28	11	2
Public Library (LIB)	16	6	2
Public Works (DPW)	21	11	1
Rec and Park (REC)	25	16	2
SFMTA (MTA)	15	13	1
SFPUC (PUC)	23	18	1
Sheriff (SHF)	13	3	1
<b>Total</b>	<b>229</b>	<b>148</b>	<b>16</b>

**Summary of Follow-ups Closed in Fiscal Year 2018-19, by Responsible Department**

Dept.	Issue Date	Document Title	Number of Recommendations
AIR	4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	8
AIR	3/21/18	Airport Commission: Aerovias de Mexico S.A de C.V., dba Aeromexico, Underpaid \$92,319 in Landing Fees for July 1, 2013, Through June 30, 2015	4
AIR	11/20/18	Green Beans Coffee Osteria – SFO Group Underpaid \$2,518 in Rent for March 3, 2015, Through December 31, 2016, and Did Not Provide the Required Certified Annual Reports	2
CAO	11/5/15	Office of the City Administrator: San Francisco Should Adopt Five Leading Practices to Improve the Effectiveness and Efficiency of Its Procurement Function	17
CAO	7/25/18	GSA – Fleet Management/Central Shops: Fleet Management Must Be Repositioned in the Vehicle Procurement Process to Right-Size the City's Fleet and Maximize the Benefits of the Zero Emission Vehicle Ordinance	11
DHR	6/8/17	San Francisco Public Utilities Commission: The Wastewater Enterprise Should Better Manage and Monitor Work Flow, Premium Pay, Overtime, and Absenteeism*	5
DPW	4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	8
HOM	8/28/17	Department of Homelessness and Supportive Housing: Increased Oversight, Fiscal Sponsorship Controls, and Accountability Are Needed to Improve United Council of Human Services' Operations	28
HSA	8/24/16	Human Services Agency: Oversight of Arriba Juntos Grants Needs Improvement to Better Ensure Delivery of Services	11
MTA	6/9/11	San Francisco Municipal Transportation Agency: The Sustainable Streets Division Could Improve Its Operations	38
MTA	4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	8
MTA	7/31/17	Cash Fare Collection Procedures and Controls on SFMTA Cable Cars Are Inadequate, Creating Opportunity for Fraud and Theft	3

**Summary of Follow-ups Closed in Fiscal Year 2018-19, by Responsible Department**

Dept.	Issue Date	Document Title	Number of Recommendations
MTA	9/26/17	San Francisco Municipal Transportation Agency: IMCO Parking LLC Correctly Reported Fifth & Mission/Yerba Buena Parking Garage Revenues for July 2014 Through June 2016, but a Few Improvements Can Strengthen Its Operations	9
MTA	3/15/18	San Francisco Municipal Transportation Agency: San Francisco AutoReturn Followed the Contract for Fee Collections and Waivers, Vehicle Inventory Management and Oversight of Tow Subcontractors but Needs to Improve Tracking of In-Person Customer Wait-Time	2
MTA	7/9/18	San Francisco Municipal Transportation Agency: The Department Needs to Update Its Vendor-Managed Inventory Contract to Account for Its New Incentive Fee Payment Structure	4
OCA	4/20/17	Citywide Cash Disbursements and Contract Compliance Audit	4
PRT	4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	8
PRT	10/11/17	Port Commission: Mama Franceschi, L.P., dba Capurro's, Underpaid \$682 in Rent to the Port for 2011 Through 2013	3
PRT	10/11/17	Port Commission: Pier 23 Café, Inc., Underpaid \$16,987 in Rent to the Port for 2011 Through 2013	4
PRT	2/6/18	Port Commission: St. Francis Marine Center Underpaid \$25,491 in Rent to the Port for 2011 Through 2013	4
PRT	2/22/18	Port Commission: Central Parking System, Inc., Overpaid \$5,822 in Rent to the Port for 2011 Through 2013	3
PRT	5/14/18	Port Commission: The Department Did Not Adequately Document Adherence to the Close-out Procedures in Its 2012 Emergency Contract for Fire Mitigation Work at Pier 29	1
PUC	6/8/17	San Francisco Public Utilities Commission: The Wastewater Enterprise Should Better Manage and Monitor Work Flow, Premium Pay, Overtime, and Absenteeism*	31
PUC	3/8/18	San Francisco Public Utilities Commission: Procedures Should Be Refined and Documentation Improved to Strengthen Preconstruction Practices for the Sewer System Improvement Program	18

### Summary of Follow-ups Closed in Fiscal Year 2018-19, by Responsible Department

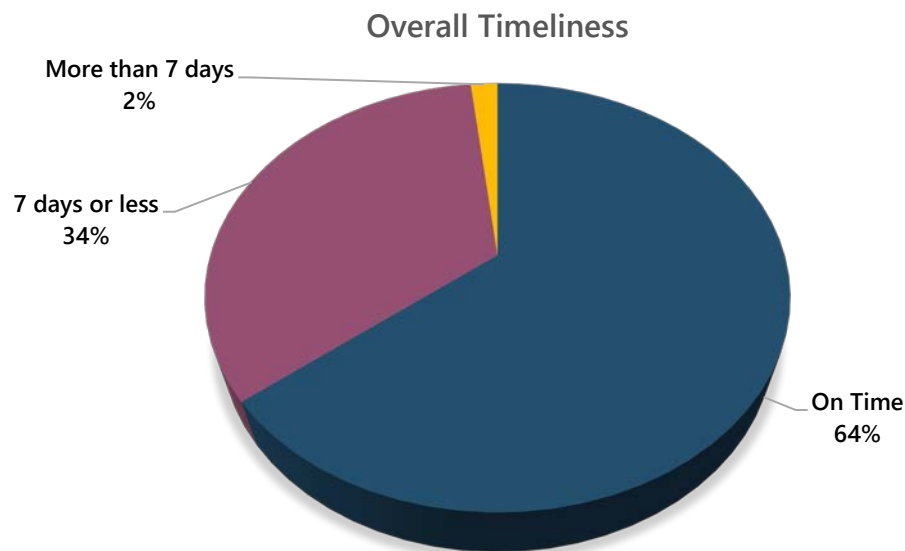
Dept.	Issue Date	Document Title	Number of Recommendations
REC	10/11/18	<a href="#">Stow Lake Boathouse Company, LLC, Underpaid \$1,771 in Rent to the Recreation and Park Department for 2015 Through 2017 and Needs to Improve Its Revenue Reporting, Rent Payment, and Records Maintenance Practices</a>	11

\*This report has 36 recommendations. CSA has closed the 31 recommendations addressed to the San Francisco Public Utilities Commission and the 5 recommendations addressed to the Department of Human Resources.

### Response Timeliness

Most department responses were received on time. CSA gives departments two weeks to respond to its follow-up requests and grants extensions upon request. If an extension is granted, timeliness is calculated based on the extended deadline. The chart below shows departments' responsiveness to CSA's follow-up requests.

### Timeliness of Departments' Responses to Follow-up Requests in Fiscal Year 2018-19



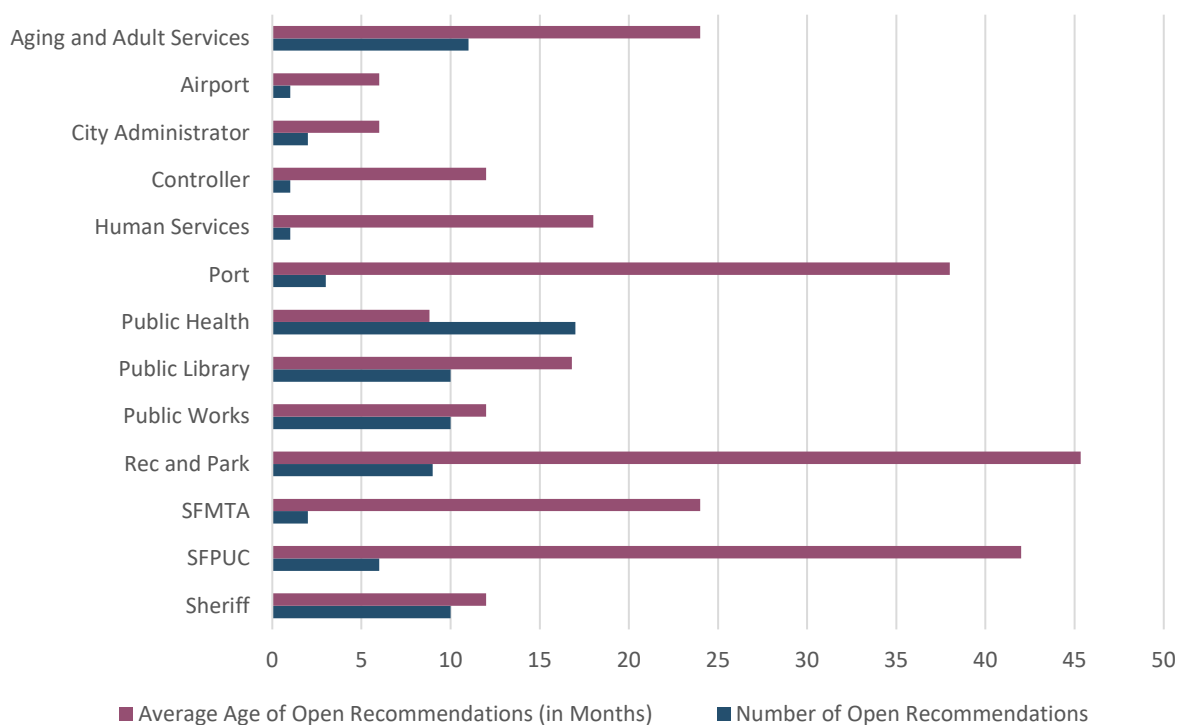
## Open Recommendations

Although most of CSA's recommendations are implemented within two years of their issuance, some remain outstanding for longer. The average age of the open recommendations is 20 months, and ages range from 6 to 54 months. 34 of the open recommendations are 24 months or older:

- 1 recommendation directed to Rec and Park is 24 months old.
- 2 recommendations directed to the Port are 54 months old.
- 2 recommendations directed to Public Health are 30 months old.
- 2 recommendations directed to SFMTA are 24 months old.
- 3 recommendations directed to the Public Library are 42 months old.
- 5 recommendations directed to SFPUC are 48 months old.
- 8 recommendations directed to Rec and Park are 48 months old.
- 11 recommendations directed to Aging and Adult Services are 24 months old.

The chart below shows the number of open recommendations, by department, and their average age.

### Number and Average Age of Open Recommendations Followed up on, by Responsible Department



In some cases, a department has implemented few or none of CSA's recommendations. This does not necessarily indicate that the department is not trying to resolve the underlying issues. In some instances, the department has not yet had the opportunity because the recommendations relate to



events that happen only periodically, such as labor agreement negotiations, or because the recommendations were issued too recently for the department to have achieved full implementation.

The following table summarizes the reasons departments reported for not fully implementing the open recommendations addressed to them.

### Summary of Open Reports for Fiscal Year 2018-19, by Responsible Department

Dept.	Issue Date	Report Title	Open Recs.	Reason Reported for Not Yet Implementing Open Recommendations
AIR	12/19/18	<a href="#">The Airport Adequately Documented Adherence to Most Close-out Procedures in Its Terminal 2/Boarding Area D Renovation Contract</a>	1	The department needs to collect keys and badges from contractors and retain documentation according to its records retention policy.
CAO	8/9/18	<a href="#">San Francisco 311: New Technology, Stronger Departmental Partnerships, and Robust Internal Controls Will Improve Customer Service</a>	2	The department needs to create a systematic and comprehensive process to track service request closures and call durations in the phone system.
CON	2/1/18	<a href="#">Citywide Employee Separations: Combined Report of Two Audits</a>	1	The department is working with other city departments to review and finalize policies to guide departments and agencies in conducting employee separations.
DAAS	3/29/16	<a href="#">Department of Aging and Adult Services: Insufficient Inventory Tracking and Supervisory Practices and Failure to Segregate Duties Increase the Risk That Inventory Will Be Lost or Misappropriated Without Detection</a>	11	The department needs to update and reconcile inventory discrepancies and create procedures on inventory distribution and disposal to address insufficient inventory tracking.
DPH	10/12/16	<a href="#">Public Health's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Buildings, Property, and Data</a>	2	Please refer to the Field Follow-Up summary table below for a full description of the status of the recommendations.
DPH	10/4/18	<a href="#">Department of Public Health: Opportunities Exist to Improve the Environmental Health Branch's Ethical Climate, Inspection and Billing Processes, and System Capabilities</a>	15	The department is working to develop and train all employees to follow standard operating procedures.
DPW	3/1/18	<a href="#">San Francisco Public Works: Additional Steps Should Be Taken to Improve Pre-Construction Activities for the 2014 Earthquake Safety and Emergency Response Bond</a>	10	The department is working with client departments to adjust its approach for the 2020 Earthquake Safety and Emergency Response Bond Program.

### Summary of Open Reports for Fiscal Year 2018-19, by Responsible Department

Dept.	Issue Date	Report Title	Open Recs.	Reason Reported for Not Yet Implementing Open Recommendations
HOM/ HSA	8/28/17	Department of Homelessness and Supportive Housing: Increased Oversight, Fiscal Sponsorship Controls, and Accountability Are Needed to Improve United Council of Human Services' Operations*	1	The Human Services Agency is working with the nonprofit organization to review payroll records outside the audit period to identify potential overcharges and expects to resolve any issues by April 2019.
LIB	9/16/15	Public Library: The Custodial Services Unit Needs to Better Manage Materials and Supplies	3	The department is implementing an inventory tracking tool called eMaint, which it expected would be fully operational before July 2019. The department is also considering adopting the PeopleSoft inventory module.
LIB	7/11/18	San Francisco Public Library: The Information Technology Division Must Adopt a Governance Framework to Improve Accountability and Mature Beyond Reactive Operations	7	The department is maturing its information technology strategic plan through new management tools, the development of information technology performance measures, and improving its service level agreements to align with best practices.
MTA	5/25/17	San Francisco Municipal Transportation Agency: Improved Vehicle Performance Data and Inventory Controls Could Strengthen the Agency's Nonrevenue Fleet Management	2	The department is implementing an inventory system for the Transit Maintenance Division and anticipates completion in 2019.
PRT	9/17/14	Port Commission: Castagnola's Restaurant Had Inadequate Internal Controls Over the Reporting of Gross Receipts to the Port for 2010 Through 2012	2	The department needs to collect additional rent and revise monthly reports.
PUC	2/17/15	San Francisco Public Utilities Commission: Audit of Department Class One Power Sales to Modesto and Turlock Irrigation Districts in California	5	The department is renegotiating the long-term energy sales agreements with both districts and expects the negotiations to continue through December 2019. The new agreements will address the outstanding recommendations.

### Summary of Open Reports for Fiscal Year 2018-19, by Responsible Department

Dept.	Issue Date	Report Title	Open Recs.	Reason Reported for Not Yet Implementing Open Recommendations
REC	4/28/15	Recreation and Park Commission: Internal Controls Must Be Improved to Better Manage Inventory	8	The department is integrating the Storeroom's inventory into the department's asset management system, which will address many of the open recommendations, and expects completion in 9 to 12 months. The department is developing policies and procedures in collaboration with the Controller's Office to address the other recommendations.
REC	4/11/17	Citywide Construction: The City Would Benefit From a More Proactive Approach to Construction Safety Management	1	The department is working with the other Chapter 6 departments to establish a construction safety committee and will implement any citywide procedures agreed upon to address the open recommendations.
SHF	2/15/18	Sheriff's Department: The Department Can Better Address Critical Information Technology Needs With Improved Staffing, Organization, and Governance	10	The department is creating an infrastructure to support its Information Technology Support and Services unit, including requesting a position for a chief information officer.

\*This report has 30 recommendations. CSA has closed all 28 recommendations addressed to the Department of Homelessness and Supportive Housing and closed 1 of the 2 recommendations addressed to the Human Services Agency.

## FIELD FOLLOW-UP ACTIVITY – FISCAL YEAR 2018-19

Any audit report or memorandum may be selected for a more in-depth field follow-up regardless of summary status. Field follow-ups result in memorandums that are also subject to CSA's regular follow-ups.

### Field Follow-up Memorandums Issued in the Fourth Quarter

Field Follow-up of the 2016 Audit of the Department of Public Health's Employee Separation Process		Issue Date: 4/15/19
Recommendation Status	Number of Recommendations With Each Status	Recommendation Number(s) in Report
Recommendations in original report	13	--
Tested	13	All
Fully implemented	11	All Others
No longer applicable or not feasible	--	--
Partially implemented	2	12, 13
Not implemented	--	--
<b>Total</b>	<b>13</b>	

Original Issuance:  
Public Health's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Buildings, Property, and Data – 10/12/16

Summary of Original Report:  
The Public Health units responsible for overseeing employee separations do not sufficiently and appropriately coordinate or track information systems access, building access, or property issuances, putting confidential data and departmental property at risk. The audit report's 13 recommendations include that the department should deactivate employees' system accounts upon separation, track contractor access in badging and information technology systems, specify policies, train employees to handle employee separations, provide unique badge numbers, and institute processes at all of its facilities to track keys by key number, key holder, and return date of keys.

Implemented Recommendations:  
*11 recommendations have been fully implemented and are now closed.* The department fully implemented recommendations to implement a process to have the department's Human Resources system notify the department's Information Technology units of impending employee separations no later than on the employee's termination date, deactivate employees' system accounts after notification of an employee separation, track contractor access separately, assign an expiration date to contractors' badges, ensure policies and procedures state which unit is responsible for carrying out each function, ensure employees have unique badge numbers, institute processes at all facilities to track key number, key holder, and key return date, and track items issued to employees in sufficient detail to identify individual items.

*2 recommendations have been partially implemented and remain open.* The department plans to implement a new procedure for inventory equipment assigned to employees during their annual evaluations. By using the issued-items inventory list from evaluations in conjunction with the universal employee checklist, Public Health should be able to ensure all items are recovered from separating employees before they separate.

## FIELD FOLLOW-UP ACTIVITY – FISCAL YEAR 2018-19

### Field Follow-ups Completed in Previous Quarters

Audit or Assessment	Original Issue Date	Recommendations	Follow-up Issue Date
Airport Commission: The Airport Improved Its Construction Project Oversight, but Change Management and Data Reliability Procedures Must Be Strengthened	5/25/16	17	7/5/18
Recreation and Park Department: Internal Controls Must Be Improved to Better Manage Inventory	4/28/15	26	11/1/18
Department of Aging and Adult Services: Insufficient Inventory Tracking and Supervisory Practices and Failure to Segregate Duties Increase the Risk That Inventory Will Be Lost or Misappropriated	3/29/16	21	12/18/18



**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Sun, Selina \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Rose, Harvey \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Reiskin, Ed \(MTA\)](#); [Boomer, Roberta \(MTA\)](#); [Maguire, Tom \(MTA\)](#); [Sakelaris, Kathleen \(MTA\)](#); [Levenson, Leo \(MTA\)](#); [Kim, Derek \(MTA\)](#); [Roach, Dan \(MTA\)](#); [lynda@secteam.com](#); [Michael Nash](#)  
**Subject:** Issued: SFMTA's Workers' Compensation Program Is Managed Effectively, but a Few Improvements Can Enhance Program Delivery  
**Date:** Wednesday, August 7, 2019 1:20:27 PM

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The Office of the Controller's City Services Auditor (CSA) today issued a report on the audit of the workers' compensation program at the San Francisco Municipal Transportation Agency (SFMTA). The audit concluded that SFMTA has controlled its workers' compensation claims and costs with several effective programs and activities, despite increased claims costs in recent years and higher program costs than those of peer agencies. However, SFMTA can make more programmatic improvements to enhance program delivery and maximize cost savings, including by better enforcing the third-party administrator contract.

To view the report, please visit our website at:

<http://openbook.sfgov.org/webreports/details3.aspx?id=2743>

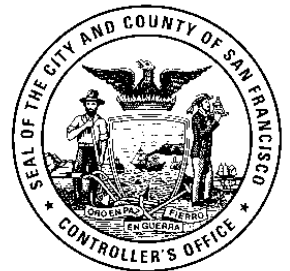
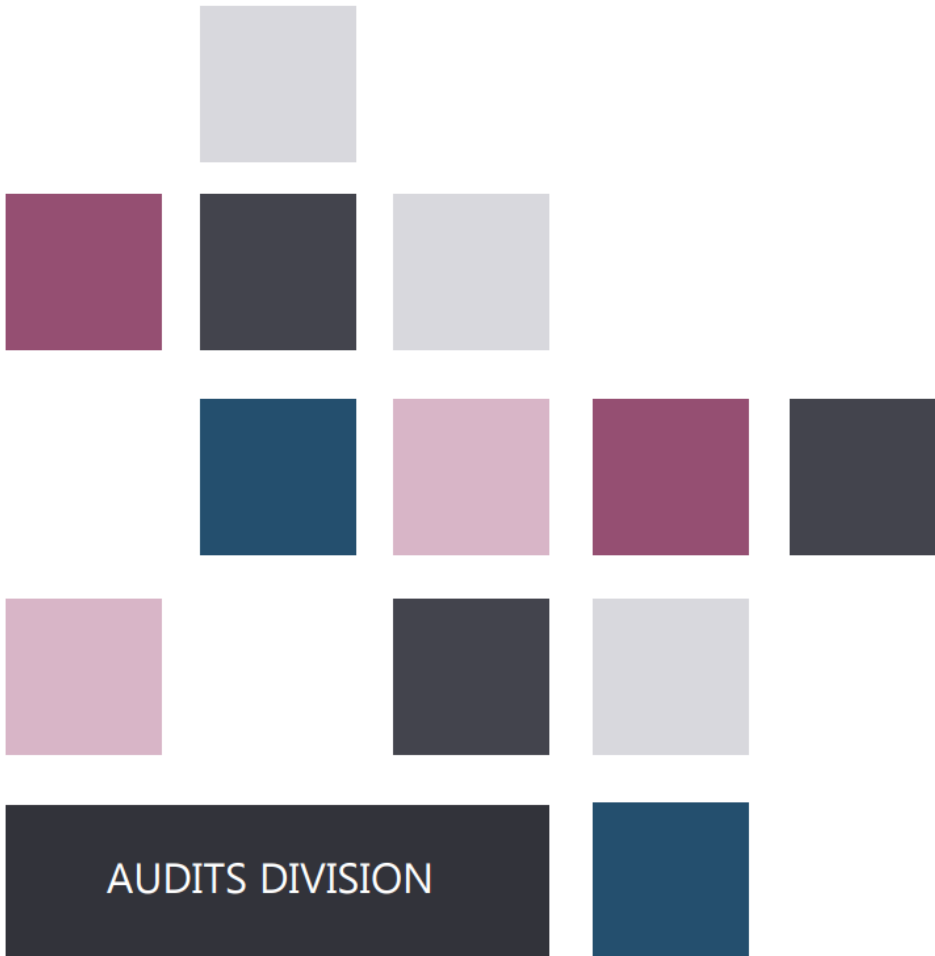
This is a send-only e-mail address. For questions about the report, please contact Acting Chief Audit Executive Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or the CSA Audits Division at 415-554-7469.

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# SFMTA's Workers' Compensation Program Is Managed Effectively, but a Few Improvements Can Enhance Program Delivery

## San Francisco Municipal Transportation Agency (SFMTA)

SFMTA has controlled its workers' compensation claims and costs with several effective programs and activities but can make more programmatic improvements to enhance program delivery and maximize cost savings, including by better enforcing the third-party administrator contract.



August 7, 2019

City & County of San Francisco  
Office of the Controller  
City Services Auditor

Recommendation	Agency Response	CSA Use Only Status Determination*
9. Revise the contract provision related to SFMTA's ability to request that a claim be adjusted by a supervisor to better describe the intent of the provision and the conditions under which SFMTA would request a claim be adjusted by a supervisor, especially as the provision relates to cases of high complexity or liability.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur  As the contract already provides for assignment of claims to a TPA supervisor, the Workers' Compensation Manager will clarify what type(s) of claims shall be assigned as indicated.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
10. During the next round of labor contract negotiations, determine which method to assign cases to adjusters is the most effective and efficient process (e.g., random versus by division) and include the determination in the contract.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur  Note that both methods of caseload assignment have been utilized, with the current method of alpha split being found as the most efficient.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
11. Amend the estimated caseload figures in Appendix B, § (C)(1), of the TPA contract to reflect the proper caseloads.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

\* Status Determination based on audit team's review of the agency's response and proposed corrective action.

## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Team:

Winnie Woo, Senior Auditor

### Consultant:

Sjoberg Evashenk Consulting, Inc.

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-7574



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## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services, and activities.

## Statement of Auditing Standards

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.



## OFFICE OF THE CONTROLLER CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

August 7, 2019

Board of Directors  
San Francisco Municipal Transportation Agency  
1 South Van Ness, Avenue, 7th Floor  
San Francisco, CA 94103

Mr. Edward D. Reiskin  
Director of Transportation  
San Francisco Municipal Transportation Agency  
1 South Van Ness, Avenue, 7th Floor  
San Francisco, CA 94103

Dear Board Chair, Commissioners, and Mr. Reskin:

The Office of the Controller (Controller), City Services Auditor (CSA), presents its audit report of the workers' compensation program at the San Francisco Municipal Transportation Agency (SFMTA). The objective of the audit, conducted by Sjoberg Evashenk Consulting, Inc., (SEC), was to determine whether SFMTA efficiently and effectively manages the program.

The audit concluded that SFMTA has controlled its workers' compensation claims and costs with several effective programs and activities, despite increased claims costs in recent years and higher program costs than those of peer agencies. However, SFMTA can make more programmatic improvements to enhance program delivery and maximize cost savings, including by better enforcing the third-party administrator contract.

The report includes 12 recommendations for SFMTA to improve program delivery. SFMTA's response is attached. CSA will work with the department to follow up every six months on the status of the open recommendations made in this report.

CSA and SEC appreciate the assistance and cooperation of all staff involved in this audit. For questions about the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa".

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Civil Grand Jury  
Citizens Audit Review Board  
City Attorney  
Mayor  
Public Library



# **City and County of San Francisco**

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Office of the Controller – City Services Auditor

## **Performance Audit of the San Francisco Municipal Transportation Agency's Workers' Compensation Program**

**June 2019**



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## RESULTS

Workers' compensation claim cost increases in recent years were consistent with growth in the workforce of the San Francisco Municipal Transportation Agency (SFMTA), although costs remain higher than those of peer agencies. As part of its cost control efforts, SFMTA has implemented several effective programs and activities. However, additional programmatic improvements are needed to maximize cost savings, including better enforcement of the third-party administrator (TPA) contract.

### PURPOSE

The City Services Auditor contracted Sjoberg Evashenk Consulting, Inc., to conduct a performance audit of SFMTA's workers' compensation program. The objective of the audit was to determine whether SFMTA efficiently and effectively manages the program.

### BACKGROUND

Workers' compensation programs provide benefits to employees who are injured at work or acquire an occupational disease, covering lost wages due to time away from work and medical treatment to address the injury or illness, among other benefits. SFMTA operates a self-funded workers' compensation program that is separate from the program operated by the City and County of San Francisco (City). SFMTA provides workers' compensation benefits to nearly 6,000 of its employees.

### KEY FINDINGS

- The cost of SFMTA's workers' compensation program grew 18 percent, from \$21.7 million to \$25.6 million, but the increase appears reasonable in light of a similar increase in SFMTA's workforce.
- San Francisco's high cost of medical care contributes to SFMTA's per-employee workers' compensation costs, which exceed those of peer agencies despite SFMTA's progress in reducing claim frequency.
- SFMTA has implemented a variety of programs and activities to minimize workers' compensation claims and control costs.
- SFMTA employees may have the incentive to file questionable claims, and these incentives may drive employees to do so. The incentive is due to SFMTA's benefits available to injured workers and California's compensation rules.
- SFMTA's workers' compensation program does not fully use the nurse triage program, which provides initial injury assessment, and has not implemented a comprehensive tracking system to monitor available temporary positions for the Transitional Work Program (TWP).
- Although SFMTA's contract for third-party administrator (TPA) services uses a "flat rate per program" compensation model similar to its peers, SFMTA could better monitor claims adjuster workloads to ensure efficiency and to be certain that it does not pay more than it should for claims administration.
- The TPA complied with most contract provisions, but certain administrative provisions were not enforced. These include processes associated with assigning claims to adjusters and quarterly reports omitting some required items.

The report provides 11 recommendations to improve program delivery, including the following key recommendations:

### KEY RECOMMENDATIONS – SFMTA SHOULD:

- Implement a comprehensive information management system for the TWP that allows SFMTA to track program capacity performance and outcomes.
- Ensure that all SFMTA divisions fully implement the nurse triage program immediately to help control treatment costs and reduce the lag time in claims reporting.
- Ensure the contracted TPA regularly submits reports of adjuster workload to SFMTA to ensure efficiency in claims handling and monitor compliance with the contract between SFMTA and the TPA.

## Scope and Methodology

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The Office of the Controller's City Services Auditor (CSA) contracted Sjoberg Evashenk Consulting, Inc., (SEC) to conduct a performance audit of SFMTA's Workers' Compensation Program. The objectives of the audit were to determine whether SFMTA efficiently and effectively manages the workers' compensation program and specifically to address the following questions:

- How effective are SFMTA programs to prevent and minimize workers' compensation claims?
- Is the contract with the third-party administrator (TPA) in SFMTA's best interests and is the TPA complying with contract terms and conditions?
- How effective is the Transitional Work Program (TWP) in closing cases and returning employees to work?

To meet the audit's objectives, SEC:

- Interviewed SFMTA's Workers' Compensation Program Manager, SFMTA staff involved in the workers' compensation program, staff from San Francisco's Department of Human Resources, and staff from the City Attorney's Office to understand the existing workers' compensation processes, programs, activities, and controls surrounding the claims process, wellness programs offered by SFMTA, litigation and subrogation of claims, and controls and activities designed to minimize claims and control costs.
- Compared SFMTA's claims frequency and program costs to those of seven peer transportation agencies in California as well as the City, using data obtained from the California Department of Industrial Relations for fiscal years 2008-09 through 2016-17.<sup>1</sup> The eight peers used for the comparison were:
  1. San Diego Metropolitan Transit System (MTS), San Diego, CA
  2. Orange County Transit District, Orange County, CA
  3. Sacramento Regional Transit District, Sacramento, CA
  4. Public Transportation Service Corporation-Metropolitan Transit Authority (PTSC-MTA) Risk Management Authority, Los Angeles, CA
  5. Bay Area Rapid Transit District (BART), Alameda, Contra Costa, San Francisco, and San Mateo Counties, CA
  6. Santa Clara Valley Transportation Authority (SCVTA), Santa Clara, CA
  7. Alameda-Contra Costa Transit District, Alameda and Contra Costa Counties, CA
  8. City and County of San Francisco (City), San Francisco, CA

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<sup>1</sup> The fiscal year runs from July 1 through June 30.

- Evaluated SFMTA contracts and performance data for the third-party administration of workers' compensation claims, investigative services, the SFMTA wellness program, and billing and utilization review services.
- Interviewed management and staff of SFMTA's TPA to understand the claims adjustment process, the systems used, and controls in place to detect potential fraud, ensure timely and accurate payments, and process claims efficiently.
- Obtained the universe of claims opened between July 1, 2014 and January 1, 2018 to assess claims handling; gained an understating of the distribution of claims by SFMTA division and injury type; evaluate the timeliness of claims handling and reporting; analyzed the claims investigation process to determine whether claims are thoroughly investigated and whether red flag indicators are used to identify questionable claims; and examined whether subrogation and settlement efforts are carried out in the best interests of the City.

Audit field work was performed during November 2017 through April 2018.

SEC conducted this audit in accordance with generally accepted government auditing standards. Those standards require SEC to plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for its findings and conclusions based on the audit objectives. SEC believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.



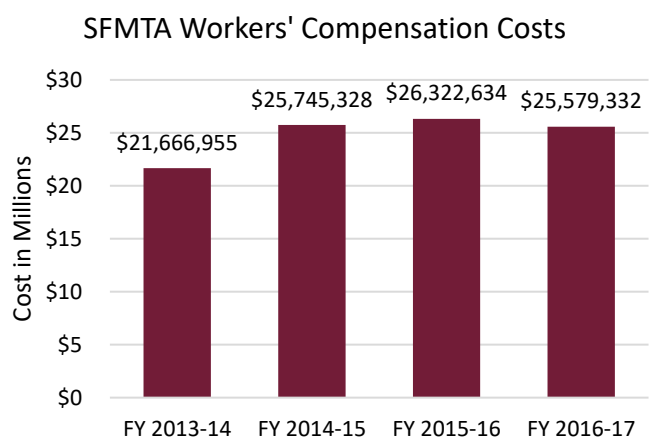
## Audit Results

Workers' compensation programs provide benefits to employees who are injured at work or acquire an occupational disease, covering wages from time lost from work and medical treatment to address the injury or illness, among other benefits. The San Francisco Municipal Transportation Agency (SFMTA) operates a self-funded workers' compensation program separate from the program operated by the City and County of San Francisco (City), providing workers' compensation benefits to nearly 6,000 SFMTA employees should they become injured on the job or suffer a work-related illness.

SFMTA has controlled its workers' compensation claims and costs over the last four years, but it can improve the program's delivery as discussed in the findings and recommendations below.

### Finding 1. SFMTA's Workers' Compensation Cost Per Employee Is Reasonable and Remained Constant Despite Increased Program Expenses in Recent Years and Higher Costs Than Those of Peer Agencies

During the last four fiscal years through 2016-17, the reported cost of SFMTA's workers' compensation program grew 18 percent, from \$21.7 million to \$25.6 million, as shown in Exhibit 1. To understand the reasons for the increase, the audit team looked at cost drivers and trends within SFMTA and compared SFMTA's program to those of peer agencies. We found that although costs increased, the increases coincided with a significant increase in SFMTA's workforce, and once accounted for, costs per employee decreased slightly over the audit period. We also found that SFMTA's costs remain notably higher than those of peer agencies, despite SFMTA's progress in reducing claim frequency. This difference may be largely due to the high cost of medical care in San Francisco.



#### SFMTA Workers' Compensation Expenses Increased in Recent Years, but Per-Employee Costs Remained Relatively Constant

SFMTA's total workers' compensation program costs reported for fiscal years 2013-14 through 2016-17, including contract services, are shown in Exhibit 1.

# EXHIBIT 1. SFMTA WORKERS' COMPENSATION COSTS, FISCAL YEARS 2013-14 THROUGH 2016-17

SFMTA Costs	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	Totals
Medical	\$6,898,254	\$8,671,662	\$7,968,857	\$7,219,067	\$30,757,840
Indemnity	\$11,220,358	\$12,558,727	\$13,382,353	\$13,463,569	\$50,625,007
Vocational Rehabilitation	\$41,407	\$41,538	\$51,993	\$136,783	\$271,721
Expense <sup>1,2</sup>	\$670,141	\$1,507,766	\$1,632,463	\$1,499,821	\$5,310,191
Third-Party Administration Contract	\$2,380,614	\$2,534,581	\$2,684,097	\$2,744,177	\$10,343,469
Third-Party Contract for Investigation Services	\$456,181	\$431,054	\$602,871	\$515,915	\$2,006,021
<b>Grand Totals</b>	<b>\$21,666,955</b>	<b>\$25,745,328</b>	<b>\$26,322,634</b>	<b>\$25,579,332</b>	<b>\$99,314,249</b>
<b>Percentage Change</b>	<b>-</b>	<b>18.82%</b>	<b>2.24%</b>	<b>-2.82%</b>	<b>18.06%</b>

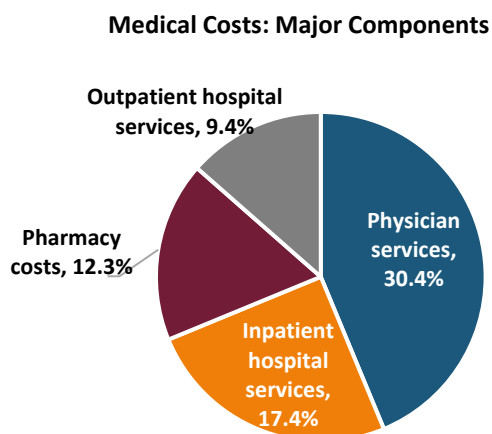
Source: SFMTA and Department of Human Resources.

<sup>1</sup>Includes costs for contracted billing and utilization review services.

<sup>2</sup>The increase in the expense line item from 2013-14 to 2014-15 was partially due to a change in how bill review fees were categorized, a significant increase in utilization review expenses, and a significant increase in expenses related to the independent medical review process, which changed as a result of Senate Bill 863.

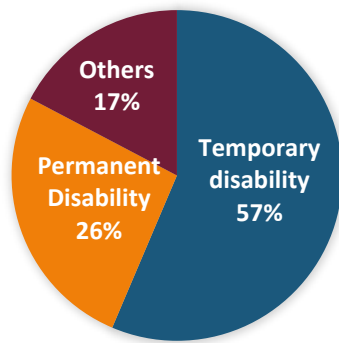
It is important to note that these total SFMTA workers' compensation program cost figures do not include one cost component – Office of the City Attorney fees and litigation costs. The City Attorney's efforts related to the workers' compensation program are not billed separately from other City Attorney expenses billed to SFMTA, and thus we were unable to determine attorney's fees and costs for the workers' compensation program.

The two largest components of SFMTA's workers' compensation costs involve medical and indemnity costs, which have increased 4.7 and 20 percent over the audit period, respectively. These costs involve:



Medical costs' largest components include physician services (30.4 percent) as well as inpatient hospital services (17.4 percent), pharmacy costs (12.3 percent), and outpatient hospital services (9.4 percent). During the audit period, inpatient hospital expenses grew 51 percent, while physician services grew 12 percent. Hospital outpatient expenses decreased 16 percent, while pharmacy expenses decreased 19 percent. Some of the increase in hospital expenses can be attributed to large costs associated with a few employees who suffered serious injuries.

### Indemnity Costs: Major Components

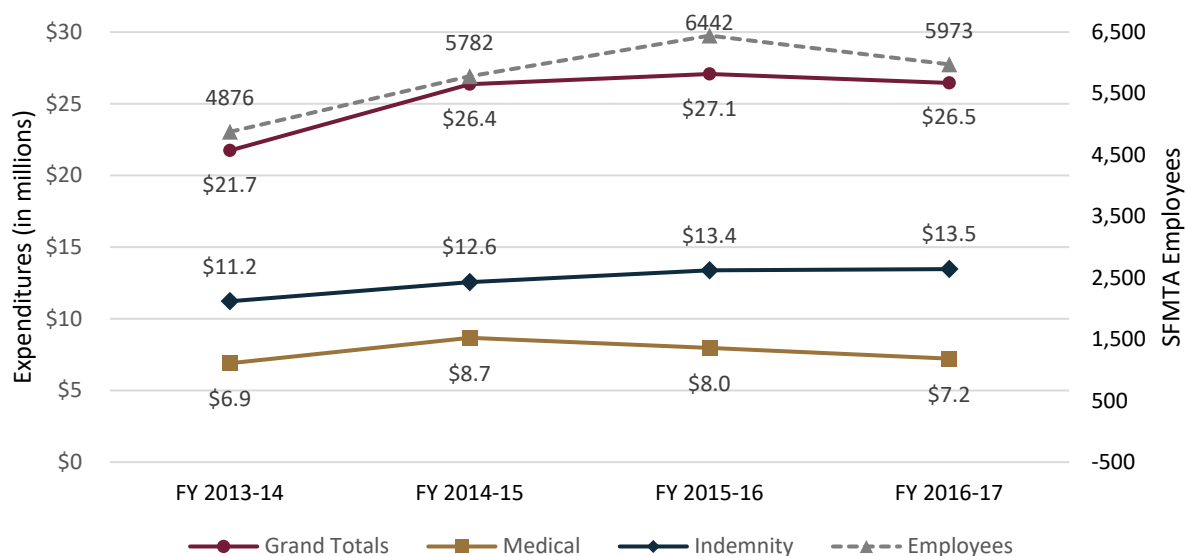


Indemnity costs are primarily driven by temporary disability<sup>2</sup> (57 percent) and permanent disability (26 percent) payments. Temporary disability expenses remained flat during the audit period, while permanent disability expenses (including both partial and total disability) increased 64 percent, growing from \$2.5 million in fiscal year 2013-14 to more than \$4 million in fiscal year 2016-17. Some of the increase in permanent disability expenses may be attributed to SB 863, which increased permanent disability benefits for California's injured workers. The changes went into

effect on January 1, 2013 (the middle of fiscal year 2013-14). These changes in law increased the cap on permanent disability benefits for injured employees by approximately 30 percent.<sup>3</sup>

While SFMTA's workers' compensation costs increased during the period reviewed, the increases in total costs coincided with increases in the number of SFMTA employees, as shown in Exhibit 2. During fiscal year 2013-14, after some contraction in previous years, SFMTA had roughly 4,876 employees, which increased to 5,782 during fiscal year 2014-15 and to 6,442 during fiscal year 2015-16 before falling to 5,973 in fiscal year 2016-17.

**EXHIBIT 2. SFMTA WORKERS' COMPENSATION PROGRAM COSTS AND TOTAL EMPLOYEES, FISCAL YEARS 2013-14 THROUGH 2016-17**



Source: SFMTA and Department of Human Resources.

<sup>2</sup> Paid to injured employees beginning the fourth day of missed work due to injury.

<sup>3</sup> California Department of Industrial Relations, Division of Workers' Compensation. "SB 863: Assessment of Workers' Compensation Reforms", July 2016.

Further, while SFMTA workers' compensation expenses increased in recent years, costs remained relatively constant on a per employee basis. In general, workers' compensation costs should increase in proportion to the increase in employees.<sup>4</sup> As shown in Exhibit 3, between fiscal years 2013-14 and 2016-17, the workers' compensation program cost per SFMTA employee decreased slightly, from \$4,458 to \$4,428. Also, the total program expenses per claim increased only slightly over the period, from \$40,859 to \$41,136. This was largely a result of increases in indemnity expenses<sup>5</sup> and a significant increase in the scope of SFMTA's wellness program.

**EXHIBIT 3. WORKERS' COMPENSATION COSTS PER EMPLOYEE AND PER CLAIM FILED, FISCAL YEARS 2013-14 THROUGH 2016-17**

SFMTA Costs	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17
Number of SFMTA Employees	4,876	5,782	6,442	5,973
Cost per Employee	\$4,458	\$4,559	\$4,203	\$4,428
Pct. Change	-	2.27%	-7.81%	5.35%
Claims Filed	532	525	659	643
Total Program Expenses per Claim	\$40,860	\$50,208	\$41,085	\$41,136
Percentage Change	-	22.88%	-18.17%	0.12%

Source: SFMTA and Department Human Resources.

Overall, although total costs increased during the audit period, they coincided with an increase in the size of SFMTA, resulting in the per employee cost of the workers' compensation program remaining relatively flat during the audit period.

### **SFMTA had Fewer Claims Per Employee, but Its Cost per Claim was Consistently Higher than Those of Peer Agencies Due to San Francisco's Higher Medical Care Costs and Several Large Claims**

In 2013, SFMTA hired Bickmore, a risk management consulting firm, to conduct a study of its workers' compensation program. Among other findings, the study notes that both SFMTA's number of claims filed and cost per claim were significantly higher than the statewide average. To address these issues, Bickmore recommended that SFMTA remove unnecessary delays in the claims reporting process, utilize tools such as medical triage to contain costs, fast track the process to injured workers to full or limited-duty positions, and implement systems to hold managers and supervisors accountable for adverse trends, reporting lag, and inadequate claims investigation.

Since the conclusion of SFMTA's last workers' compensation study conducted by Bickmore, SFMTA has made progress in reducing the frequency of workers' compensation claims. However, per claim costs remain

<sup>4</sup> Assuming that the increases in employment are not disproportionately concentrated in a given division and that the new employees have a similar propensity for injury as existing employees.

<sup>5</sup> Includes billing and utilization review services provided by a third-party provider as well as costs associated with the state's independent medical review process.

high relative to City and County of San Francisco as a whole and other transportation agencies in California. Although SFMTA can address both cost and frequency of claims through various control systems, medical services in San Francisco are among the costliest in the nation.<sup>6</sup> Also, during the audit period, SFMTA incurred large costs associated with several employees suffering serious injuries. Taken together, the reduction in claims frequency and increase in cost suggest that while SFMTA's efforts to reduce claims have been effective, there are significant drivers of cost that are out of the agency's control. While SFMTA's workers' compensation costs are higher than those of peer agencies, they are still reasonable given the factors described above.

We evaluated SFMTA against the following eight peer agencies to determine how its workers' compensation costs, specifically the medical and indemnity cost components, compare to those of similar organizations:

- San Diego Metropolitan Transit System (MTS), San Diego, CA
- Orange County Transit District, Orange County, CA
- Sacramento Regional Transit District, Sacramento, CA
- Public Transportation Service Corporation-Metropolitan Transit Authority (PTSC-MTA) Risk Management Authority, Los Angeles, CA
- Bay Area Rapid Transit District (BART), Alameda, Contra Costa, San Francisco, and San Mateo Counties, CA
- Santa Clara Valley Transportation Authority (SCVTA), Santa Clara, CA
- Alameda-Contra Costa Transit District, Alameda and Contra Costa Counties, CA
- City and County of San Francisco (City), San Francisco, CA

Seven of the eight peers are other transportation agencies in major metropolitan areas within California that also operate self-funded workers' compensation programs. The eighth peer, the City, was selected because in addition to allowing for a comparison within San Francisco, both the City and SFMTA use the same TPA for claims administration.

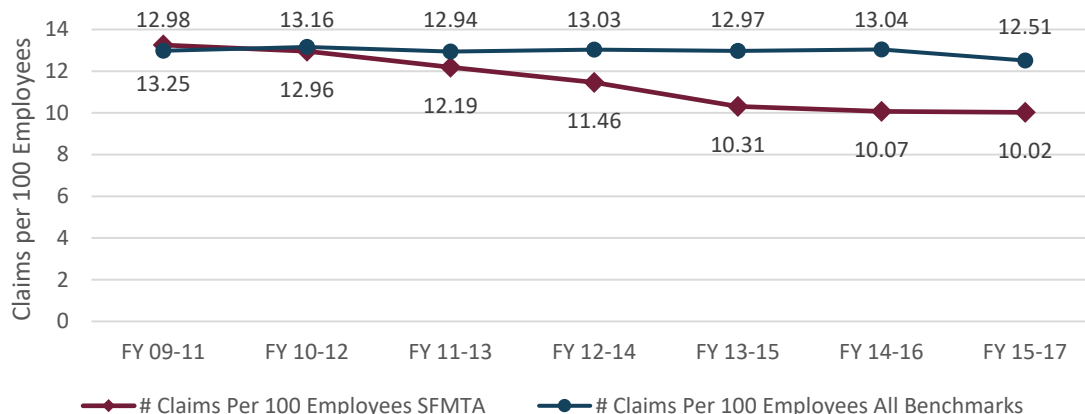
Using data provided by the California Department of Industrial Relations (DIR) and SFMTA, we compared the number of claims filed per 100 employees for SFMTA and the eight peers' average using a rolling three-year average from fiscal years 2008-09 through 2016-17. As shown in Exhibit 4, SFMTA reduced claims frequency while the eight peers' average remained relatively consistent, suggesting that SFMTA has put effective controls in place to reduce the number of claims filed, although the data does not show which controls had the most significant effects. Specifically, for the three-year period covering fiscal years 2009 through 2011, SFMTA had 13.25 claims per 100 employees, compared to the eight peers' average of 12.98. In subsequent periods, SFMTA's average number of claims per 100 employees dropped while the eight

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<sup>6</sup> U.S. Department of Labor Office of Workers' Compensation Program Fee Schedule effective September 2017.

peers' average remained relatively consistent. By 2017, the three-year average for SFMTA had fallen to 10.02 claims per 100 employees, compared to the eight peers' average of 12.51 claims.

**EXHIBIT 4. THREE-YEAR AVERAGE CLAIMS PER 100 EMPLOYEES, SFMTA VS. EIGHT PEERS' AVERAGE**

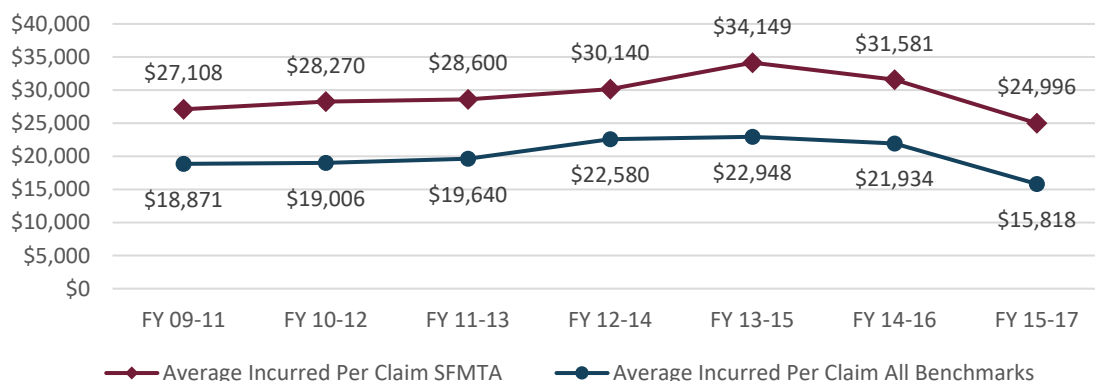


Source: California Department of Industrial Relations and SFMTA.

Additionally, we found that SFMTA compares favorably when the eight peers are disaggregated. For the three-year period covering fiscal years 2009 through 2011, SFMTA was 5th in claims filed per 100 employees.<sup>7</sup> By 2017, SFMTA ranked 3rd in claims per 100 employees; only Orange County Transit and San Diego MTS had fewer claims per 100 employees for the three-year period from fiscal years 2015 to 2017.

While SFMTA's claim frequency fell over the period reviewed, its cost per claim was consistently higher than peers over the same period. As shown in Exhibit 5, although SFMTA's average incurred cost per claim decreased, it remained roughly \$8,000 to \$9,000 higher than the peer average and higher than each of the eight peers during the entire period reviewed.

**EXHIBIT 5. THREE-YEAR AVERAGE COST INCURRED PER CLAIM, SFMTA VERSUS EIGHT PEERS' AVERAGE**



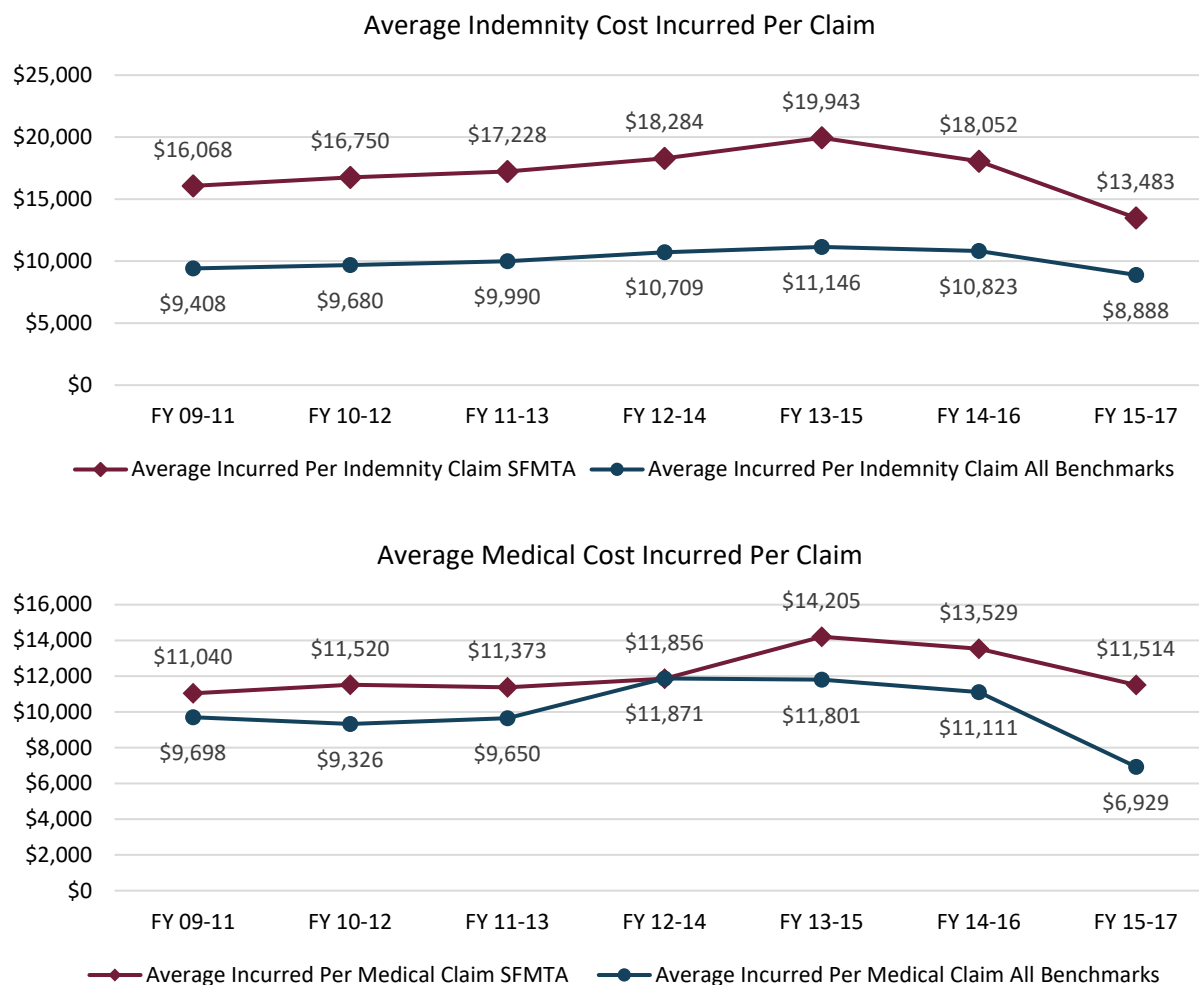
Source: California Department of Industrial Relations.

<sup>7</sup> Fifth out of 8. Data for the City for was not available for the period covering fiscal years 2009 through 2011.



Although SFMTA's average cost incurred per claim was consistently higher than their peers' average, the two components pieces, medical costs and indemnity costs, had countervailing trends, as shown in Exhibit 6.

EXHIBIT 6. THREE-YEAR AVERAGE INDEMNITY AND MEDICAL COSTS PER CLAIM, SFMTA VS. EIGHT PEERS' AVERAGE



Source: California Department of Industrial Relations.

Specifically, for the three-year period covering fiscal years 2008-09 through 2010-11, SFMTA's average cost incurred per indemnity claim was roughly \$6,700 greater than the eight peers' average. That difference grew over successive three-year periods, to nearly \$8,800 for fiscal years 2012-13 through 2014-15, but fell in the last two periods. For fiscal years 2014-15 through 2016-17, the SFMTA's average cost per indemnity claim was only \$4,595 higher than the eight peers' average. As SFMTA's indemnity costs decreased relative to the eight peers' average, its medical costs increased relative to the eight peers' average. For the three-year period covering fiscal years 2008-09 through 2010-11, SFMTA's average cost per medical claim was roughly \$1,342 higher than the eight peer agencies' average. For the final three-year period, the difference was roughly \$4,584.

The downward trend in indemnity costs, coupled with the reduction in claims frequency, suggests that the various controls designed to deter claims or minimize costs (as described later in this report) have been effective in helping SFMTA control the total cost of the workers' compensation program.

While SFMTA has implemented controls to help minimize medical costs, it has little control over the cost environment. The Geographic Practice Cost Index produced by the US Department of Labor's Office of Workers' Compensation Programs shows that general medical costs are higher in San Francisco than in any other region of the United States. In addition, average medical costs of a jurisdiction's workers' compensation costs can be heavily influenced by a few high-dollar value injuries that are very expensive to treat. SFMTA had two such claims filed at the end of fiscal year 2014-15, resulting in incurred costs of \$2.3 million and \$1.4 million. These large claims coincide with a significant increase in the average cost per medical claims for the three-year periods including fiscal year 2014-15.

Overall, during the audit period, claims frequency declined slightly and SFMTA's workers' compensation costs have remained flat or decreased when measured on a per-employee or per-claim basis. Also relative to peer agencies, SFMTA has reduced the gap in indemnity costs; however, those reductions in indemnity costs have been offset by increases in medical costs, which are influenced by San Francisco's high medical-cost environment and a few catastrophic, high-cost injuries. With trends in indemnity and medical costs relative to peers cancelling each other out, SFMTA's costs remain notably higher than peer agencies. Taken together these conclusions suggest that SFMTA has taken steps to control the cost elements that the agency has control over, but the cost environment in which it exists will continue to result in higher costs relative to those of peer agencies. While SFMTA's workers' compensation costs are higher than those of peer agencies, they are still reasonable given the factors described above.

## **Finding 2. SFMTA Has Implemented Several Preventive Programs and Activities to Minimize Workers' Compensation Claims and Control Costs, but Weaknesses in Program Structure and Delivery Remain**

SFMTA has a variety of programs and activities to minimize workers' compensation claims and control costs, including implementing a preventive wellness program designed to improve employee's long-term health outcomes, employing controls designed to limit assaults against SFMTA employees, referring questionable claims for investigation, pursuing settlements to limit litigation costs, seeking financial recovery from responsible third parties, and using billing and utilization review services to control treatment costs.

Although these activities were generally effective in minimizing claims and controlling costs, several weaknesses undermined those efforts, both in terms of structure and program delivery. The overall SFMTA workers' compensation system provides several "perverse incentives" that may encourage employees to file questionable claims, particularly due to SFMTA's available benefits to injured workers and California's employee-friendly workers' compensation rules. Regarding program delivery, SFMTA has yet to fully implement a nurse triage program throughout the agency or to institute a comprehensive tracking system

for the Transitional Work Program (TWP) designed to control costs by returning injured employees to work sooner, which would allow the agency to fully realize the potential cost savings of the program.

### **SFMTA Has Implemented Several Preventive Programs and Activities to Minimize Workers' Compensation Claims and Control Costs**

Throughout the claims process, SFMTA implemented controls through various programs and activities designed to minimize claims and control costs. To minimize claims, SFMTA developed a comprehensive wellness program and implemented several controls designed to reduce driver assaults including installing moveable physical barriers around transit operators. Once a claim is filed, SFMTA uses a third-party investigative service to follow-up on potential red flags and works to identify any responsible third parties to pursue subrogation. Billing and utilization review services control medical costs over the life of a claim by ensuring treatments are consistent with the injury. Finally, when resolving claims, SFMTA and its TPA work with the City to settle cases to avoid potentially costly litigation. Taken together, these programs and activities provide a system of controls that works to limit SFMTA's risks by minimizing claims and controlling claim costs.

#### SFMTA Has Implemented Controls Designed to Reduce Assaults Against SFMTA Transit Operators

During the audit period, physical assaults were the most common cause of workplace injury for SFMTA transit operators. Within SFMTA's Transit Division (which accounts for 48 percent of SFMTA employees and 60 percent of new claims filed), physical assaults accounted for 202 (15 percent) of the 1,346 workers' compensation claims filed by the Division. Additionally, SFMTA's current paid leave policy creates an incentive for employees to exaggerate assaults because operators who suffer a physical assault are eligible for up to one year of paid leave. SFMTA's Workers' Compensation Program Manager noted that because of this policy, some employees have tried to characterize verbal assaults as physical ones.

To address this issue, SFMTA has implemented several controls intended to minimize the number of physical assaults. According to the SFMTA Workers' Compensation Program Manager, the agency completed fleet upgrades in early 2018, installing physical barriers between operators and passengers. The barriers are transparent and adjustable, allowing operators to "put up" the partition when the vehicle is in service. Also, changes were made to the fare-box (the device for collecting passenger fares and handing out transfer tickets) to improve operator safety. Previously, operators had to give passengers transfer tickets, which allow passengers to transfer to a vehicle on another line. This sometimes led to a confrontation with the driver if the passenger attempted to steal transfer tickets. The new fare-box eliminates the paper transfer ticket and the operators' role as a "ticket dispenser."

Another significant control has been the installation of video cameras on the inside and outside of SFMTA buses, cable cars, and street cars. Although cameras do not prevent perpetrators from assaulting SFMTA employees (or passengers), video evidence is crucial for successful prosecution of assault cases. In addition, cameras can deter employees who may be tempted to exaggerate the severity of an interaction with a passenger or other member of the public. For example, we reviewed video of a claim in which the transit

operator claimed that they had been assaulted by a person riding a bicycle who was upset at getting cut off by the bus. The video showed that an incident did occur, but that the driver blocked the assailant's attempts to make contact, contrary to the greater severity of the incident that the operator reported.

SFMTA's contract with Claremont Behavioral Services to provide services for SFMTA's Employee Assistance Program (EAP) includes as-needed conflict resolution training. The training focuses on helping operators resolve conflicts with the public before they escalate into verbal altercations and assaults, in an effort to reduce physical and verbal assaults of SFMTA employees.

Many of these controls have only recently been implemented by SFMTA, making it too early to determine the effect on driver assaults; however, these efforts reflect a risk-based approach to preventing and minimizing employee injuries and workers' compensation claims.

#### Certain Questionable Workers' Compensation Claims Are Referred to SFMTA's Contracted Investigator

To minimize the number of illegitimate and inappropriate workers' compensation claims, investigations are often required to preserve evidence and protect SFMTA's best interest. Overall, SFMTA and its contractors have processes to identify suspicious claims and pursue investigations in order to minimize illegitimate claims and identify responsible third parties that caused an injury.

SFMTA's TPA is responsible for examining all submitted claims to identify suspicious and potentially fraudulent claims. The TPA's critical red flag indicators include:

- Injuries reported on Monday mornings.
- Employee with a history of suspicious claims.
- Employee working with an attorney or doctor who has a history of handling suspicious claims.
- Employee refuses or delays treatment.
- No witnesses to the incident.
- Inconsistencies or conflicting descriptions of the incident.
- Injury is not consistent with the job description or the mechanism of injury.

Also, claims adjusters look for circumstances in which workplace injuries may be caused by a responsible third party.

Often claims adjusters can complete their claim examination without the need for additional external review or they may consult with the City Attorney's Office on certain minor cases with clear evidence. However, cases that involve red flag indicators of potential fraud, assault, or serious incidents with responsible third parties are referred for further detailed handling and investigation to SFMTA's contracted provider of investigative and surveillance services. Whenever claims require detailed investigative services, the acceptance of the claim is immediately delayed to obtain all pertinent information and facts and can include

processes such as: contacting medical providers and the employee's supervisor, obtaining police reports, gathering photographs/video of the incident, obtaining repair/maintenance records for equipment, conducting surveillance, and recording witness statements and depositions, if needed. When an investigation is concluded, the TPA typically informs SFMTA workers' compensation program staff of the findings. Where applicable, SFMTA will forward the results of the investigation to the appropriate county's district attorney (e.g., the district attorney of the county where the incident occurred) for potential prosecution and to the San Francisco City Attorney's Office to seek financial reimbursement from responsible parties. Also, depending on the nature of the investigative findings, SFMTA workers' compensation program staff may forward the information to the Labor Relations Team within SFMTA to determine whether the employee should be terminated or disciplined.

To determine whether SFMTA and its contractors reasonably identified, pursued, and investigated questionable claims, we reviewed 25 of the 2,245 new workers' compensation claims submitted between July 1, 2014 and January 31, 2018. Specifically, we looked at the TPA's general claims administration processes, including actions taken where red flag indicators were present, to assess the investigation processes implemented. Of the 25 claims reviewed, eleven claims, or 44 percent, involved the services of the contracted investigator. For all eleven claims, the claims adjuster conducted an initial examination of the claim to determine the facts of the case, contacted the parties involved, and assessed the claim's compensability. The presence of red flag indicators and certain claim characteristics, such as assault claims and psychological claims, automatically triggered the adjuster to refer the claim to SFMTA's contracted investigation service. While none of the eleven claims were forwarded to a district attorney, three of the claims did involve potential subrogation efforts to recoup costs from responsible third parties and were forwarded to the City Attorney's Office for handling.

For the 14 claims that were not referred to the contracted investigator, the claims were generally straightforward, compensability was clear, and red flag indicators were not present to suggest a formal investigation was needed beyond the initial examination conducted by the adjuster.

Overall, SFMTA and its contractors have well-designed and reasonable processes in place to identify suspicious claims and pursue investigations.

#### SFMTA Effectively Coordinates With its TPA and the City Attorney's Office in Pursuing Settlement Negotiations

The contract between SFMTA and its TPA requires the TPA to play an active role in the City's pursuit of settlements with injured employees associated with workers' compensation claims. Pursuing these settlements minimizes program costs by avoiding costly litigation expenses. In pursuing settlements, the City and SFMTA's TPA followed reasonable processes intended to settle cases in the best interest of the City.

In pursuing settlements, the TPA either works with the employee or their attorney, if they are represented. For claims in which a settlement will likely be negotiated, claims adjusters typically complete the initial

assessment of the claim and communicate with the City Attorney's office regarding the appropriate settlement range (taking into account the items of contention in the claim and risks to the City). The City Attorney's office handles the actual settlement negotiations, including final resolution of the claim through either the injured employee or that employee's attorney. Settlements under \$25,000 can be approved by the TPA, settlements between \$25,000 and \$100,000 are approved by the SFMTA Workers' Compensation Program Manager, and settlements over \$100,000 must be approved by SFMTA's senior management.

Of the 2,245 new workers' compensation claims submitted between July 1, 2014 and January 31, 2018, we selected five claims that involved litigation and/or a claim settlement to ensure the processes employed were reasonable and in compliance with the contract. For all five claims reviewed, the TPA, along with the City Attorney's Office, diligently pursued settlements. Specifically, detailed claim notes tracked in workers' compensation system described the facts of the claim, formulas used to compute temporary and permanent disability percentages, and timelines of the claim and settlement process.

While the audit does not judge the prudence of the settlement amount itself, we found that appropriate processes were followed in accordance with the terms of the contract, negotiations were well-documented, and activities (including settlement negotiations, interface with both the claimant and the City, and claim valuation) appeared aimed at minimizing litigation costs.

#### SFMTA, its Contractors, and the City Attorney's Office Reasonably Collaborate to Pursue Subrogation from Responsible Third Parties

SFMTA can pursue subrogation, or financial recovery, against a responsible third party that causes an employee to suffer a workplace injury. Pursuing recoveries from responsible third parties can save substantial sums of money in workers' compensation claim costs. Overall, SFMTA, its contractors, and the City Attorney's Office jointly implemented reasonable processes in pursuing subrogation on behalf of SFMTA that result in recovery of costs whenever it is financially sensible to pursue such a recovery.

Subrogation opportunities generally arise from three types of claims: (1) the action or inaction of another party, (2) claims that occur on property owned by a third party, and (3) claims involving machinery or equipment owned by a third party. When one of these situations exists for a claim filed by a SFMTA employee, SFMTA often utilizes its contracted investigative service provider to quickly obtain information, preserve evidence, and determine the facts surrounding the claim. Once the investigation is complete, the information is forwarded to the City Attorney's Office, which handles all but the most basic subrogation cases (which can be handled by the TPA's claims adjusters). For instance, a car accident case in which the at fault party admits full liability and the amount of the claim is minimal. When the City Attorney's Office receives a referral for potential subrogation, staff conduct an internal cost benefit analysis to determine whether the potential benefits of pursuing subrogation will outweigh the expected costs in the attorneys' billable time required to pursue the collection.

According to the City Attorney's Office, for calendar year 2017, subrogation efforts led to the recovery of \$678,938 in reimbursement for claim costs, and an additional \$863,458 in funds recovered as a credit for



future claim costs, for a total of \$1,542,396. Although the \$1.54 million is a calendar year figure, and SFMTA follows a July-June fiscal year, it would represent 6.9 percent of the total direct workers' compensation expenses of \$22.3<sup>8</sup> million for fiscal year 2016-17, if they were on the same timeframe.

To assess the subrogation practices associated with SFMTA's workers' compensation program, we reviewed 25 of the 2,245 new workers' compensation claims submitted between July 1, 2014 and January 31, 2018. Of the 25 claims reviewed, three claims were flagged in the system as involving subrogation. We discussed these three claims with the City Attorney's Office and found the following:

- Claim #1—this claim involved a recovery of \$1,390 that was obtained from the responsible third party in a motor vehicle accident in which an SFMTA bus was rear-ended.
- Claim #2—this claim involved a motor vehicle accident, but the costs of medical care were relatively low, and the City Attorney's Office determined that the cost to pursue recovery would exceed amounts recovered.
- Claim #3—this claim involved a motor vehicle accident, but subrogation recovery could not be obtained because it was a hit and run without a police report so there was no way to identify the responsible third party. Of note, we were unable to identify the reason why a police report was not filed in this situation involving a hit and run accident.

In all three of these cases, it appears that reasonable processes were followed in pursuing subrogation and cost benefit analysis was consistently used to determine whether a third party recovery should be pursued.

#### SFMTA uses Third-Party Contract Services to Control Medical Costs and Reduce Unnecessary Treatments

Consistent with workers' compensation best practices, SFMTA has a process for reviewing medical bills and treatment plans for injured workers to control costs by reducing unnecessary treatments. Overall, we found that the billing and utilization review processes resulted in significant cost savings for SFMTA and contributed to the decline in pharmacy expenses over the audit period. Between fiscal years 2013-14 and 2016-17, SFMTA paid \$3.4 million for billing and utilization review services, while the contractor reported total billing reductions of \$49.6 million and reductions of \$7.2 million from utilization review—resulting in total savings of \$56.8 million.

SFMTA contracts with a third-party service provider for billing and utilization review services associated with all medical bills for employees injured on the job. Billing review services include (but are not limited to):

- Monitoring and identifying duplicate bills.
- Identifying inappropriate treatments under the American Medical Association guidelines.
- Verifying that all billing Current Procedural Terminology codes comply with actual treatment provided.

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<sup>8</sup> Includes direct program costs: medical, indemnity, vocational rehabilitation, and expense. Does not include contract costs for administration, investigative services, or wellness.

- Repricing of bills in accordance with State fee schedules and/or Preferred Provider Organization contracts.

For utilization review, the contractor reviews medical services and treatment plans for medical necessity. In order to perform a utilization review, the case must be referred to the contractor by SFMTA.

**EXHIBIT 7. BILLING AND UTILIZATION REVIEW SERVICES SUMMARY**

Fiscal Year	Gross Bills Reviewed	Billed Charges	Total Reductions	Percent Reduction (Gross)	Utilization Reviews	Total Reductions
2014 <sup>a</sup>	23,165	\$19,188,505	\$12,400,793	64.63%	2,030	\$2,104,393
2015	25,562	\$19,313,674	\$11,837,915	61.29%	2,293	\$2,081,555
2016	26,087	\$22,416,336	\$14,301,588	63.80%	1,829	\$1,426,882
2017	27,376	\$17,898,148	\$11,079,277	61.90%	1,593	\$1,579,741
<b>Period Total</b>	<b>102,190</b>	<b>\$78,816,663</b>	<b>\$49,619,573</b>	<b>62.96%</b>	<b>7,745</b>	<b>\$7,192,571</b>

Source: SFMTA's third-party contractor for bill review services.

<sup>a</sup> The agreement is dated April 15, 2014. The totals for fiscal year 2013-14 reflect the amount paid for April, May, and June 2014.

During the audit period, the contractor reviewed more than 100,000 bills, with the number per year increasing from 23,000 in for fiscal year 2013-14 to more than 27,000 in fiscal year 2017, as shown in Exhibit 7. Charges billed totaled nearly \$79 million before bill review and total reductions were just under \$50 million—a gross reduction of 63 percent. During the same period, the contractor performed 7,745 utilization reviews, resulting in reductions of \$7.2 million. Combined, billing and utilization review reductions totaled more than \$56.8 million.

Given the reported savings, contracted billing and utilization review services form a crucial component of SFMTA's efforts to control workers' compensation expenses. During the audit period, SFMTA paid \$3.4 million for billing and utilization review services while the contractor reported total reductions of \$56.8 million. While the number of medical bills increased over the audit period, there were reductions in pharmacy and hospital outpatient expenses.

Consistent with Best Practices for Cost Control in Workers' Compensation, SFMTA has implemented a Wellness Program as Part of its Injury and Illness Prevention Efforts

As part of its injury and illness prevention efforts, SFMTA operates an employee wellness program known as the "Road to Fitness". This wellness program is intended to help to manage workers' compensation costs by focusing on programs or activities that address long-term cumulative injuries that can be costly for SFMTA.

SFMTA's wellness program, "Road to Fitness", includes a bus that drives to each of the five SFMTA divisions once a week to offers a variety of free health and fitness related services for staff, including weight control, smoking cessation, blood pressure readings, nutritional counseling, and glucose and cholesterol screenings.

Also, employees can take advantage of on-site personal trainers and chair massage services, which are provided at the various SFMTA divisions several times a week. The program offers comprehensive health risk assessments, exercise and self-improvement classes, wellness seminars, health fairs, walking and weight-loss programs, and cooking demonstrations.

Road to Fitness wellness services are delivered by a third-party service provider that has provided these services to SFMTA for more than 14 years and whose staff includes personal trainers, a chef, nutritionists, massage therapists, and Zumba, Yoga, and Tai Chi instructors. In April 2014, SFMTA entered a three-year contract with the service provider for an amount not to exceed \$3,600,000, with the option of 2 one-year extensions at the discretion of the Director of Transportation. The actual amounts paid under the contract are shown in Exhibit 8.

**EXHIBIT 8. AMOUNTS PAID FOR SFMTA WELLNESS CONTRACT SERVICES, FISCAL YEARS 2013 THROUGH 2017**

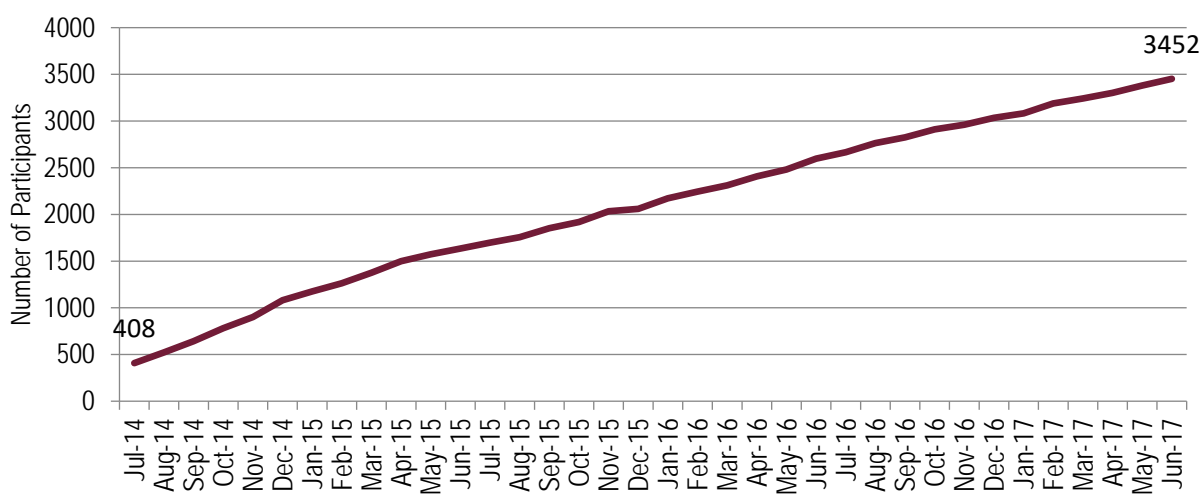
Fiscal Year	Amounts Paid for SFMTA Wellness Services
2013-14 <sup>a</sup>	\$70,427
2014-15	\$613,981
2015-16	\$752,341
2016-17	\$871,170
<b>Total</b>	<b>\$2,307,919</b>

Source: San Francisco Human Resources Department.

<sup>a</sup> The agreement is dated April 15, 2014. The totals for fiscal year 2013-14 reflect the amount paid for April, May, and June 2014.

While it is difficult to directly measure the accomplishments and outcomes of wellness programs, program participation continually increased over the audit period, as shown in Exhibit 9. Also, consistent with contract requirements, the service provider has conducted employee surveys to determine what programs, lifestyle management techniques, and topics that they would like to see offered as well as the preferred times and locations for various services. The service provider also submits monthly reports showing the number of participants in each type of program or class offered by day within each division.

## EXHIBIT 9. SFMTA WELLNESS PROGRAM PARTICIPATION, JULY 2014 THROUGH MAY 2017



Source: SFMTA's third-party contractor for wellness services.

Wellness programs not only have indirect impacts on workers' compensation claims and costs, they also improve long-term outcomes by focusing on lifestyle and behavioral changes that can minimize or prevent both day-to-day injuries and cumulative trauma. Given SFMTA's increased spending on temporary and permanent disability benefits, the wellness program appears to be a cost-effective method for mitigating future risks and is consistent with best practices for control workers' compensation costs, although the cost savings from having a wellness program cannot be readily measured.

### While SFMTA has Implemented Actions to Minimize Claims and Control Costs, Weaknesses Exist Related to Program Structure and Delivery that Impact Reduction Efforts

SFMTA has taken several actions to minimize claims and control costs. However, certain weaknesses may undermine these efforts. Some weaknesses result from the structural environment in which SFMTA exists: the high-cost of providing medical treatment in San Francisco, California's employee-friendly workers' compensation rules, benefits negotiated as part of labor union contracts, and the need to work with the City Attorney's Office when pursuing fraudulent claims and cases for assaults against SFMTA employees. Others result from how SFMTA has chosen to implement various programs and activities: the largest SFMTA division (Transit) has yet to implement the nurse triage program, excessive lags in reporting claims to the TPA, and not using a comprehensive system to track TWP positions and assignments. While SFMTA has varying degrees of control over these issues, there are several steps SFMTA can take which would strengthen these program and activities, improving the agency's ability to minimize claims and control costs.

## Structural Environment in which SFMTA Operates May Create Unintended Incentives for Employees to File Additional Claims

The inherent structure of the overall workers' compensation environment in which SFMTA operates allows several "perverse incentives" that may drive employees to file questionable claims. SFMTA's available benefits to injured workers and California's robust and wide-reaching workers' compensation rules allow employees to collect large amounts of compensation for a workplace injury, increasing the financial incentive to file claims, whether or not they are legitimate.

For example, SFMTA's policies and agreements regarding workplace injuries allow injured workers to often collect full salaries while they are injured. When an employee suffers a workplace injury, the employee is eligible for temporary disability payments after the three-day waiting period has expired. The labor contract between SFMTA and the union that represents the agency's transit operators provides that operators may request that their disability payments be supplemented with salary charged against accumulated leave (sick or vacation leave) to equal the operator's normal salary.

The labor contract also provides an additional monetary benefit to certain employees suffering injuries from specific types of workplace accidents. SFMTA pays transit operators for eight hours of work for each scheduled work day during the three-day waiting period if the employee is injured from an unavoidable collision accident or malfunction of MUNI equipment while operating the equipment. After the three-day waiting period has expired, these employees are paid 60 percent of the difference between the disability benefits that commence and eight hours of time for each scheduled work day lost for a maximum of one month each fiscal year. Given the nature of the benefits provided to injured workers, employees can actually receive a higher income while on leave due to the non-taxable nature of workers' compensation benefits.

In addition to SFMTA's available benefits for injured workers, California's workers' compensation system is known to be one of the most expansive systems in the country in terms of the types of injuries that are covered by workers' compensation. California's system covers employees with mental health conditions caused by their employment, including depression, stress, and other psychological conditions. Many states do not allow these types of psychological claims. As a result of California's broad workers' compensation system, California employers bear the highest workers' compensation costs in the country, with an average cost of 3.24 percent of payroll for workers' compensation system—76 percent above the national average. The structure of California's system may also lead to higher instances of fraud—with fraudulent claims totaling more than \$1 billion in 2016, according to the Center for Investigative Reporting, an award-winning nonprofit news organization in California.

Our audit examined 25 SFMTA claims and found that the 25 claimants have each filed an average of 5.25 workers' compensation claims during their period of employment with SFMTA (with an average period of employment of approximately ten years for the selected sample). Moreover, four of the 25 claimants filed more than 10 claims, with one employee filing 24 workers' compensation claims. While we recognize that employment at SFMTA does involve some inherently hazardous conditions for many positions, these

numbers still may indicate an organizational culture that leads to a larger number of workers' compensation claims, whether those claims are legitimate or fraudulent.

A 2016 audit of SFMTA's absence management efforts, which includes workers' compensation, found that the "organization's culture surrounding respect, communication, and accountability has negatively affected...absenteeism in the agency." Surveys conducted during this audit found that SFMTA divisions with higher employee job satisfaction ratings generally had lower rates of absenteeism, while SFMTA division with higher absenteeism generally had lower job satisfaction ratings. While workers' compensation is only one piece of absence management, the results suggest that SFMTA's organizational culture has had a negative impact on its workers' compensation program.

These incentives discussed above regarding the labor contract provisions, as well as the systemic employee-friendly workers' compensation system in place in California create an environment that is amenable to the filing of workers' compensation claims without many negative consequences for filing a claim. While SFMTA does not have power to change California's workers' compensation system, we recommend that SFMTA keep these financial incentives in mind when negotiating the next labor contract with SFMTA employees.

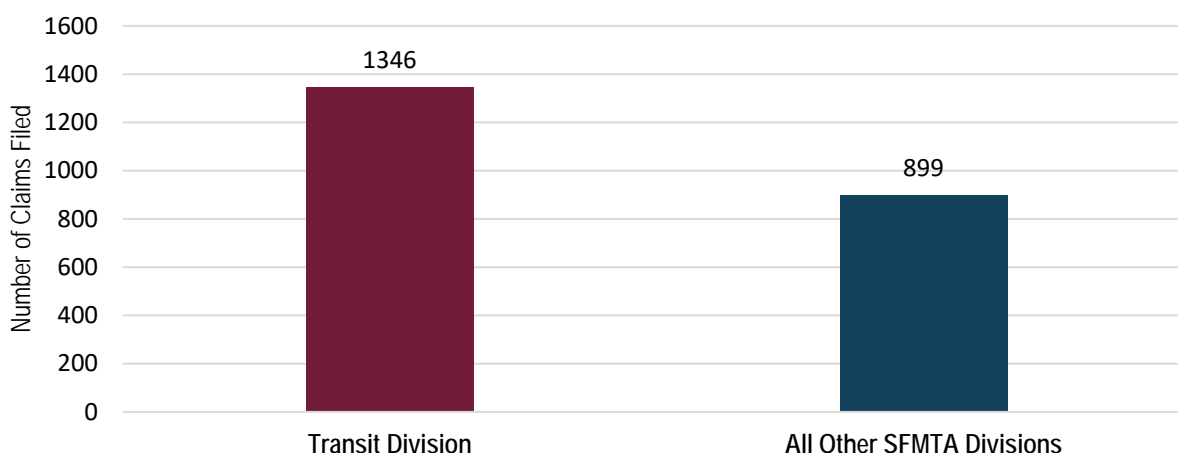
#### SFMTA's Largest Division has yet to Implement the Nurse Triage Program Aimed at Immediate Treatment of Injuries to Control Costs

In 2017, SFMTA implemented a nurse triage program to provide an initial assessment of workplace injuries to help reduce costs by providing an initial assessment and recommendation treatment actions for an injury. The nurse triage program helps to control costs by ensuring that treatment is commensurate with an injury, either by eliminating unnecessary treatments for minor injuries or recommending immediate treatment for potential serious injuries to prevent further exacerbation. However, SFMTA has not successfully implemented the program throughout the organization, which limits the impact on potential cost savings from implementing such a program. For example, we reviewed case notes for an employee that suffered a small finger contusion which resulted in a several thousand-dollar ambulance ride that could have been avoided if the nurse triage program had been utilized.

Specifically, SFMTA's Transit Division, which makes up more than 48 percent of all SFMTA employees has not implemented the nurse triage program. During the audit period, employees in the Transit Division filed 1,346 of the 2,245 claims opened—60 percent of the total as shown in Exhibit 10.



#### EXHIBIT 10. CLAIMS FILED BY SFMTA DIVISION, FISCAL YEARS 2013-14 THROUGH 2016-17



Source: SFMTA's Third-Party Administrator.

As front-line employees, the Transit Division is exposed to potentially serious injuries resulting from vehicle crashes, mechanical accidents, and assaults. As part of the audit, we attempted to discuss any issues or concerns related to implementation of the nurse triage program with Transit Division Management. Although the Director of Human Resources had relayed our interview request to Transit Division Management, we were never put in contact or contacted by Transit Division Management. Without participation from the Transit Division, SFMTA will fail to realize the full benefits of having a nurse triage program to provide an initial assessment of workplace injuries.

#### Delayed Reporting of Claims by SFMTA Management has a Cascading Effect, which Causes Workers' Compensation Costs to Rise

Timely reporting of claims is crucial to effective case management. Not only is the workers' compensation process subject to timelines for decision set by state law, but delays in reporting can result in an exacerbation of untreated injuries, lead to employee dissatisfaction and increase the likelihood of litigation, and result in the loss of important evidence relating to the claim. In turn, this leads to higher workers' compensation costs due to the need for additional care for injuries not treated in a timely manner, exposure to litigation, and may lead to the acceptance of questionable claims due to lack of evidence to dispute.

SFMTA's claims reporting appears to be fairly slow. Specifically, as shown in Exhibit 11, the claim reporting timeliness over the audit period reflects that of the 2,245 claims opened, just 41.7 percent were opened within 3 days of the date of injury. Injured employees must receive temporary disability benefits within 14 days of the injury, so it is surprising that 24.1 percent of all claims are not reported within 14 days.

#### EXHIBIT 11. CLAIM TIMELINESS REPORTING FOR CLAIMS OPENED BETWEEN JULY 1, 2014 AND JANUARY 31, 2018

Number of Claims Opened	Claims Reported within 3 Days	Claims Reported within 7 Days	Claims Reported within 14 Days	Claims Reported within 90 Days
2,245	41.7%	63.5%	75.9%	91.7%

Source: SFMTA's Third-Party Administrator.

Under California Law, an employee injured on the job is eligible for Temporary Disability Benefits after 3 missed days of work, to be paid within 14 days of receipt of the claim.<sup>9</sup> As a result, the TPA has 14 days from the time the injury is reported to decide whether to deny, accept, or delay the claim. Once delayed, the TPA has 90 days to make a determination. Late claim reporting has two effects: first, if the claim is reported to the supervisor, but the supervisor does not report the claim to the TPA within 14 days, the claim is automatically accepted regardless of the merits of the claim. Second, delays in reporting make it difficult for TPA to decide within the 14-day parameter. Employees with delayed claims are not eligible to participate in SFMTA's transitional work program described below, instead remaining off work and collecting temporary disability benefits. Further, by not reporting claims timely, there is the potential that untreated injuries worsen, increasing treatment costs. Also, employees may become frustrated with the slow nature of the process and opt to hire an attorney.

Delays may also result in the loss of important evidence related to the claim. SFMTA buses are equipped with cameras, and the footage is reviewed for cases involving SFMTA operators, especially assaults. However, the footage is typically only kept for one week, so if assault claims are delayed for more than a week, the video may be lost, hampering SFMTA and/or the TPA's investigation of the claim.

Given the cascading consequences of delayed claim reporting, SFMTA will need to maintain a continual focus on reducing claim reporting lag. Ensuring a uniform process through SFMTA by implementing the nurse triage program, which can help reduce lag times, will be a useful first step.

#### SFMTA Operates a Program to Return Employees to Work Quickly, but the Program's Tracking and Recordkeeping is Insufficient and the Program Would Benefit from Some Additional Enhancements

While SFMTA utilizes a TPA to administer its workers' compensation program, SFMTA operates a Transitional Work Program (TWP) to return employees back to work as soon as possible after an on-the-job injury. While SFMTA's TWP incorporates many best practices, the program would benefit from some process improvements. Further, the program does not have sufficient performance measurement to determine if it has achieved success in reducing workers' compensation program costs.

Once an injured employee has a claim accepted and is released to modified duty, claim adjusters email staff within SFMTA's Division of Human Resources that oversee the TWP. Per SFMTA policy, employees with an accepted workers' compensation claim who have been released by a doctor to return to work, but not to their

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<sup>9</sup> California Department of Industrial Relations, *Workers' Compensation in California: A Guidebook for Injured Workers* (2016).

full, normal job duties, are eligible for a modified duty assignment through the TWP.<sup>10</sup> Employees working modified duty assignments are paid their full rate, while employees on temporary disability are paid 2/3 of their normal weekly wages (and subject to a cap of \$1,172.57<sup>11</sup>), although these employees are able to use accumulated sick leave to replace the 1/3 of their salary not covered by temporary disability.

Employees are eligible for up to 180 days of modified duty assignment per accepted claim. Absent the TWP, employees with accepted claims who are not yet released to their normal job duties would be paid temporary disability benefits equal to two-thirds of their average weekly wage after missing more than 3 days of work until they are released by the treating physician to full duty or they hit the TWP cap of 180 days of modified duty work for a given claim.

Exhibit 12 lists several best practices identified in literature and identifies whether SFMTA's TWP includes those features.<sup>12</sup> Overall, SFMTA's TWP process incorporates many best practices, including established return to work procedures, full time staff who work as return-to-work coordinators, the use of transitional employment letters used to communicate modified duty assignments and limitations, and job assessment meetings to determine accommodations for employees eligible for TWP assignments. However, some features of the TWP could be expanded to improve the program's effectiveness related to prompt reporting, establishing modified work positions, and utilizing a central information management system.

#### EXHIBIT 12. RETURN TO WORK BEST PRACTICES MATRIX

Best Practice	Implemented by SFMTA?
Implement prompt injury reporting processes.	Partial
Established modified work procedures.	Yes
Establish modified work positions.	Partial
Clearly define responsibilities of employees participating in TW.	Yes
Employ return-to-work coordinators.	Yes
Utilize transitional employment letters to communicate modified duty assignments and limitations.	Yes
Utilize a central information management system to assign, track, and monitor available temporary positions.	Partial
Employ job assessment meetings to determine accommodations for TWP assignments.	Yes

Source: *Best Practices in Employee Retention and Return-to-Work*, National Disability Institute's LEAD Center (2014); *Workers' Compensation Best Practices Risk Management Guide*, Travelers Indemnity Company (2013)

<sup>10</sup> Modified duty is an offer for temporary work made to a worker recovering from illness or injury who has received clearance from a medical doctor to return to work with limitations.

<sup>11</sup> Effective from January 1, 2017 through December 31, 2017. California Department of Industrial Relations, *Workers' Compensation Benefits* webpage

<sup>12</sup> Best Practices were taken from the National Disability Institute's *Best Practices in Employee Retention and Return to Work* (2014) and *Workers' Compensation Best Practices Risk Management Guide* (2013) produced by Travelers Indemnity Company.

As noted in the previous section, SFMTA has only been able to partially implement a prompt reporting process—the nurse triage program—which helps provide an initial assessment of workplace injuries in order to reduce the lag time between when an injury occurs and when it is reported to the TPA. The process has not yet been implemented by the Transit Division, which accounts for 40 percent of all SFMTA employees and 60 percent of all workers’ compensation claims filed over the audit period.

Currently, SFMTA lacks a comprehensive, centralized management system to track the number of temporary positions that are available to place employees on modified duty, aside from a small established pool of 15-25 customer service ambassador positions for transportation operators. As a result, SFMTA does not fully know the program’s capacity to accommodate employees with work restrictions. TWP positions are identified based on requests from SFMTA managers for additional, temporary staff. SFMTA managers submit possible assignments to staff responsible for the TWP, who assign employees released to modified duty based on the work restrictions set by the employee’s treating physician.

Although available positions for modified duty are not tracked in any information system, staff utilize Excel spreadsheets to track employees that have been placed in modified duty assignments. During our interviews, one of the Senior Personnel Analysts involved in the TWP noted that it would be helpful to have additional established positions that could be filled without requiring a request for modified duty staff from a manager or supervisor.

Moreover, the lack of a comprehensive, centralized management system prevents SFMTA from assessing TWP performance, including the number of injured employees eligible for a TWP assignment, the number of employees given a modified duty assignment, the time between release to modified duty and the start of a TWP assignment, the capacity of the TWP and whether it could be expanded to accommodate additional injured employees, or the cost savings resulting from returning employees to work.

#### District Attorneys Pursue Relatively Few Assault or Fraud Cases Resulting from SFMTA Workers’ Compensation Claims

As described earlier, SFMTA and its contractors have a process in place to identify suspicious claims and pursue investigations to minimize illegitimate workers’ compensation claims. Claims adjusters for SFMTA’s TPA coordinate with the contracted investigations provider to complete initial investigations, which include a review for red flags and evidence of fraud. When investigations are completed and there is evidence of fraud, SFMTA forwards the claims to its Labor Relations Team as well as the appropriate district attorney’s office, as discussed previously in this report. During our discussions with the San Francisco City Attorney’s Office, we learned that it is rare that district attorneys prosecute individuals for committing workers’ compensation fraud or assaulting SFMTA employees. Not taking action on these types of cases can create a perception among the public and SFMTA employees that there are few consequences for filing fraudulent claims or assaulting SFMTA employees.

Fraud is often cited as one of the more pervasive and costly problems in workers’ compensation. In fact, in 2016, the California Department of Insurance issued \$34.9 million in grants to 37 district attorneys across

California to combat workers' compensation fraud. The San Francisco District Attorney's Office (DA) received a grant of \$758,121. However, the City Attorney's Office informed us that the DA does not aggressively pursue fraud cases primarily due to two factors. First, fraud charges require a high standard of evidence and are inherently difficult to prove as prosecutors must show that an individual knowingly made false statements or representations in filing an illegitimate claim, knowingly presented false evidence to support the claim, or knowingly aided and abetted or conspired with another person to commit an act of workers' compensation fraud.<sup>13</sup> Second, there are many other more serious cases, issues, and crimes that the DA must prioritize first.

Earlier in the report, we noted that SFMTA has taken several steps to reduce operator assaults, which are the most frequent cause of injury. However, SFMTA expressed concern that a perception had emerged among the public that there were few, if any, consequences for committing assault against SFMTA employees. If true, it would undermine many of the agency's efforts to reduce driver assaults.

SFMTA has discussed this issue with the DA to persuade that office to pursue more fraud prosecutions, with some limited success. For instance, in 2014 the DA brought charges against an SFMTA transit operator for falsely reporting to police that she was robbed while on the job, and then filing a fraudulent workers' compensation claim. However, these prosecutions are rare, and charges are typically only brought in the most egregious incidents where there is clear and convincing evidence of fraud.

In February 2018, SFMTA met with the City Attorney's Office to discuss the prosecution of assaults against SFMTA employees. The City Attorney outlined the difficulties in prosecuting assault cases and the types of evidence that would make prosecution more likely. As a result of the meeting, the parties involved agreed to increase cooperation and communication on assault cases, but it is too early to assess whether the City will be more vigorous in prosecuting such cases.

Given that SFMTA has limited control over the structural environment in which it exists, it is important that the agency address the weaknesses noted in this section related to both the environment and the agency's implementation of its workers' compensation program. San Francisco is likely to remain a high-medical cost environment, making it that much more important that the nurse triage program is implemented by the Transit Division to prevent unnecessary treatment and ensuring that serious injuries are not exacerbated. Reducing lag time, which would be helped by the full implementation of the nurse triage program, must remain a constant goal of both the agency and its TPA. Likewise, implementing a comprehensive tracking system for the TWP will ensure program capacity and, by extension cost savings, are maximized.

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<sup>13</sup> California Insurance Code § 1871.4.

## Recommendations

To fully realize the benefits of its cost control and claim prevention efforts, SFMTA should:

1. During the next round of labor contract negotiations, evaluate the possibility that perverse incentives may result from certain contract provisions encouraging employees to file workers' compensation claims.
2. Ensure that the Transit Division fully implements the nurse triage program immediately to help control treatment costs and reduce the lag time in claims reporting.
3. Continue to monitor lag time in claims reporting, identify any units or divisions that have higher-than-expected claim reporting times, and work with those units or divisions to reduce the lag time.
4. Implement a comprehensive information management system for the TWP that allows SFMTA to track open positions, employees eligible for TWP assignments, employees assigned to the TWP, and cost savings realized from returning employees to work. SFMTA should consult with the Controller's Office to explore the use of tools in the City's new Oracle PeopleSoft system to assist with absence management.
5. Continue working with the appropriate district attorney's offices and the San Francisco City Attorney's Office to explore methods of increasing prosecution of assault cases and workers' compensation fraud.

### **Finding 3. Some Provisions of the City's Contract for Third-Party Administrator Services for SFMTA's Workers' Compensation Program Are Not Strictly Enforced**

The City has contracted with the same Third-Party Administrator (TPA) for SFMTA's workers' compensation program for approximately five years. The current contract was executed on June 1, 2017 for a three-year term, with the City having the option to extend the contract by two additional one-year periods. The City's contract for TPA services utilizes a "Flat Rate per Program" compensation model that is common to peer agencies and is well-suited for claims administration services performed under the contract. However, although the TPA complied with most contract provisions, we found that SFMTA could better monitor claim adjuster workloads and enforce contract provisions to ensure efficiency and that SFMTA pays fair compensation for claims administration. Lastly, certain provisions were not enforced by SFMTA related to certain processes associated with assigning claims to adjusters and quarterly reports not including all required items.

#### **City's Contract with its TPA Utilizes a Flat Rate Compensation Model Common to Peer Agencies, However, SFMTA Could Better Monitor Claim Adjuster Workloads to Ensure Efficiency and Compliance with the Terms of the Contract**

There are a variety of fee structures that can be used when developing a contract for the services of a TPA—each with different advantages and drawbacks. The four most common TPA compensation models are:



- **Flat Rate per Program**—TPA agrees to handle all claims generated by a clients' workers' compensation program for a set payment, usually billed in equal quarterly or monthly installments.
- **Flat Rate per File**—TPA bills on a "per file" basis, usually with a separate rate for a medical only versus an indemnity claim. This can be broken down into a flat fee per open claim within a given time period in addition to a fee to handle the opening and initial processing of a claim.
- **Time and Expense**—TPA bills for time spent on claims handling, with all hours typically billed in tenths or quarters of an hour increments. Additional expense charges, such as photocopies, postage, or phone calls, are billed separately.
- **Cost Plus Billing**—TPA quantifies its actual annual cost for salaries, benefits, and overhead for the staff needed to handle claims, and bills the client for the actual costs plus a profit margin.

The contract between the City and its TPA utilizes the "Flat Rate per Program" compensation model to administer SFMTA's workers' compensation program. Our review of TPA contracts in other jurisdictions revealed that this compensation model is very common. In fact, our review of TPA contracts for three of SFMTA's peer agencies (Alameda-Contra Costa Transit, San Diego Transit Corporation, and the SF BART District) found that all three agencies also use a Flat Rate per Program compensation model with their TPA. An important reason why this TPA compensation model is so popular is that it seems to create the fewest adverse incentives and affords efficient and effective claims administration. For example, compensation models that charge per claim or by total time spent create incentives to either work claims as quickly as possible or as slowly as possible. The Flat Rate per Program model largely eliminates these factors.

However, the primary drawback of the Flat Rate per Program compensation model relates to the reliance on a predictable claims administration workload. Specifically, the Flat Rate per Program compensation model specifies the maximum number of claims that each TPA claims adjuster will handle for a total lump sum contract payment. For example, the agreed upon maximum caseload for fiscal year 2017-18 was reflected in the contract as 125 claims per each of the eleven claims adjusters, totaling about 1,375 claims<sup>14</sup> and averaging approximately \$1,869<sup>15</sup> paid to the TPA per claim handled by the adjusters. When the actual claims handling workload is lighter than the agreed upon level in the contract of 125 claims per adjuster, the average cost per claim increases, resulting in SFMTA possibly perceiving that they are overpaying for TPA services. Conversely, when the actual workload is heavier than the agreed upon level, the average amount per claim paid to the TPA will be lower, resulting in the TPA potentially feeling underpaid and compensating by cutting corners in some aspects of their claims handling effort.

We found that for the period from June 2017 to December 2017, the TPA assigned eleven claims adjusters to administer SFMTA's claims, as required by the contract, and handled a total monthly claims administration

<sup>14</sup> The contract specifies that for purposes of counting claims assigned to each adjuster, indemnity claims shall be counted as one claim and medical-only and future-medical claims shall be counted as one-half of a claim.

<sup>15</sup> Fiscal year 2017-18 contracted claims administration costs of \$2,570,160 divided by total case load of 1,375 claims.

workload ranging from 1,322.5 in June 2017 to 1,381 in November 2017, as reflected in Exhibit 13.<sup>16</sup> While the TPA's total claims administration activity during this period followed fairly close to the level agreed-upon in the contract, the claims administration activity for the eleven adjusters was technically below 1,375 total monthly claim workload threshold for six of the seven months reviewed.

**EXHIBIT 13: TPA CLAIMS ASSIGNED TO EACH ADJUSTER BY MONTH, JUNE-DEC. 2017**

	June 2017	July 2017	Aug. 2017	Sept. 2017	Oct. 2017	Nov. 2017	Dec. 2017	Adjuster Average Workload
Adjuster #1	113.0	118.0	119.5	122.0	124.5	129.5	124.0	121.5
Adjuster #2	114.5	118.0	118.0	117.0	116.5	121.5	120.0	117.9
Adjuster #3	111.5	110.5	109.0	107.5	108.0	109.5	109.0	109.3
Adjuster #4	115.0	117.5	114.0	116.5	117.5	122.0	117.5	117.1
Adjuster #5	122.5	124.0	126.5	126.0	126.5	132.0	134.5	127.4
Adjuster #6	160.0	157.0	146.0	142.0	141.0	135.0	131.0	144.6
Adjuster #7	115.5	118.0	121.0	121.0	123.5	129.5	130.0	122.6
Adjuster #8	130.0	131.0	133.0	131.5	133.0	132.5	128.5	131.4
Adjuster #9	120.5	123.5	127.0	128.0	131.0	137.0	135.5	128.9
Adjuster #10	111.5	112.5	114.5	118.5	118.5	120.5	109.5	115.1
Adjuster #11	108.5	108.5	109.5	109.5	111.5	112.0	108.0	109.6
Total Monthly Workload	1,322.5	1,338.5	1,338.0	1,339.5	1,351.5	1,381.0	1,347.5	1,345.4

Source: Data provided by SFMTA's contracted TPA

The language in the contract between the City and its TPA aims to reduce the risk to the City associated with workload that is lighter than expected. Specifically, the contract states that for an unexpected reduction in active claims, the City may require the TPA to reduce personnel assigned to City claims and reduce the annual fee on a pro rata basis based on the reduction in personnel assigned. Although the TPA's total monthly claims administration activity during this time period was below 1,375 claims for six of the seven months reviewed, the average workload of 1,345 was 2.2 percent below the target of 1,375 and was still within the reasonable range of claims to justify a dedicated staff of eleven adjusters. However, in the future, if caseload drops significantly below 1,375 claims for a prolonged period of time, we recommend SFMTA enforce this provision of the contract and have its TPA reduce the assigned adjusters and the annual fee.

Furthermore, while the TPA's claims administration monthly activity—in total—followed closely to the level agreed-upon in the contract during the seven-month period reviewed, we noted that the average number of claims administered by individual adjusters were, at times, outside of the agreed upon 125 claim average,

<sup>16</sup> Twelve adjusters were assigned to the SFMTA account, but the 12<sup>th</sup> only handled a small number of claims and was only assigned to the account for a few months. Our review focused on the 11 adjusters assigned to the account full-time.

ranging from an average of 109 claims to 145 claims per adjuster, as reflected in Exhibit 13. As such, workload was not evenly assigned to individual adjusters and could be better balanced to ensure compliance with the contract. Specifically, seven of the eleven claims adjusters were regularly assigned caseloads under the agreed upon 125 claim average while four adjusters (Adjusters #5, #6, #8, and #9) were consistently assigned caseloads that exceeded 125 claims for more than 90 days. In fact, in June 2017, one adjuster was assigned just 108.5 claims, which another was assigned 160 claims. However, it appears the TPA made some effort to rebalance the workload of Adjuster #6, reducing the workload from 160 claims in June to 131 by December 2017. Also, the language in the contract between the City and the TPA states that for an unexpected increase in claims, the City and the TPA shall meet to establish a plan to reduce caseload if caseload exceeds 125 for 90 consecutive days.

According to SFMTA, management does not regularly review the TPA's workload and stated that no action has been taken to address increases or decreases in workload. However, management does regularly review case aging reports and meets quarterly with the TPA to discuss case handling. Although these activities do not directly address adjuster caseloads, they do help to ensure that cases are handled in a timely and efficient manner.

According to the TPA's management, steps are taken to balance workload amongst adjusters whenever there is an imbalance and SFMTA is informed of any issues with adjuster workload. The TPA also stated that when an adjuster is significantly below the 125 claim workload, efforts are made to slowly increase the adjuster's workload by assigning a couple additional claims to that adjuster per month; however, workload cannot be quickly adjusted and increased without affecting the adjusters' closure rates—a key internal performance metric of adjuster performance. While we recognize that some efforts are made to balance workload amongst adjusters, balancing the caseload by evenly distributing claims amongst adjusters would not only ensure compliance with the contract, but would also likely lead to more efficient claims administration.

Overall, the compensation model in the contract between the City and the TPA appears well-suited to the work performed under the contract and is consistent with fee structures employed by peer agencies. When the contract was written, efforts were made to optimize claims administration by eliminating perverse incentives to the greatest extent possible and including provisions to minimize the risks associated with the unpredictable nature of claims volumes at any given time. SFMTA should closely monitor the TPA's number of open claims on a regular basis to ensure that claims are evenly distributed amongst adjusters and contract provisions related to claims administration thresholds are met.

### **While the TPA Complied with Most Contract Provisions, Certain Provisions Were Not Enforced**

Although SFMTA's TPA is generally achieving many of the objectives listed in the contract, there are specific contract provisions that SFMTA has not enforced that are potentially beneficial to the performance of the program. Specifically, in addition to the caseload provisions, the Scope of Services detailed in the contract specifies the services to be provided by the TPA and lists the objectives to be achieved by performing the agreed upon services. These objectives include: responsive and timely claims handling; identification of

potentially fraudulent claims; demonstrable cost containment and claim closure performance; and ongoing recommendations for improvements in workers' compensation claims management, including assessment of preventable injuries based on claim frequency and severity, among other objectives. Exhibit 14 reflects the key contract terms; we found that SFMTA does not enforce certain provisions related to supervisor handling of complex claims, method of assigning claims to staff, and reporting of program data and statistics to SFMTA.

#### EXHIBIT 14: COMPLIANCE WITH KEY CONTRACT REQUIREMENTS

Notable Contract Terms in the "Scope of Services"	Is the TPA Compliant?
§ 2.2(c)—Related to minimum qualifications for assigned TPA staff.	Yes
§ 2.2(f)—Provide direct Claims Supervisors at a ratio of one Claims Supervisor to no more than four Claims Examiners.	Yes
§ 2.2(g)—Provide a ratio of support staff not more than four Claims Examiners to one Claims Assistant.	Yes
§ 2.2(i)—Ensure that Claims Supervisors adjust claims identified by the Program Manager for special handling, such as claims involving HIV, Hepatitis, conflicts of interest, or cases of high complexity/liability.	No cases identified
§ 2.2(k)—Contractor shall assign caseload by SFMTA Division on the SFMTA Program instead of splitting the claims alphabetically by the name of the injured worker.	No
§ 2.3(a)—The Contractor shall respond to phone or email communications from the City within one business day and respond to written communications from any person or entity within five business days.	Yes
§ 2.3(f)—Submit a written quarterly report, including the following metrics: high exposure claims, new claim volume and closures, claim cost analytics/trends, claims denied in quarter, claims delayed in quarter, caseload staffing and caseload mix, contract compliance and performance metrics in meeting Program objectives, analyses and recommendations related to proposed legislation/regulations, data on loss control and cost allocation by City departments, and estimated value of each active claim and required reserves.	No
§ 3.3—Contractor shall provide nurse triage services, with qualified nurses available 24 hours per day, 7 days per week via a telephone hotline.	Yes
§ 3.4—Contractor shall provide telemedicine services, available 24 hours per day, 7 days per week.	Yes
§ 3.6—Contractor shall implement and manage a Pharmacy Benefit Management Program through Optum/Helios or another approved contractor.	Yes
§ 6.5—Contractor shall ensure that a fraud warning statement is printed on all TD checks issued to claimants, pursuant to Insurance Code section 1871.8.	Yes

We discuss each of the non-compliance items in the following paragraphs.

#### Complex and Sensitive Claims are Assigned to Adjusters Instead of Supervisors

The contract between the City and its TPA requires that "Claims Supervisors adjust claims identified by the Program Manager for special handling, such as claims involving HIV, Hepatitis, or potential conflict of interest

cases, or claims presenting other factors of complexity and/or high liability.” However, we found that no claims are currently assigned to supervisors; rather, the most difficult and sensitive claims are currently handled by the most experienced adjusters. During the audit period, SFMTA’s TPA handled 27 claims with incurred costs greater than \$200,000 and two claims with incurred costs greater than \$1,000,000. One claim had incurred costs of approximately \$2.3 million related to an injured employee that was run over by an automobile. All of these cases were assigned to adjusters rather than supervisors.

According to TPA management, claims are assigned to supervisors if SFMTA makes a request that a particularly sensitive claim be handled by a supervisor; however, this has never occurred. The SFMTA workers’ compensation manager indicated that this provision was included in the contract for cases in which any and all information regarding an injured worker need to be kept confidential including their name, such as a potential exposure to HIV. Although such a situation has not yet arisen, it was further indicated that is important that SFMTA have the ability to request that a given case is assigned to a supervisor if such a situation should arise.

SFMTA should consider revising the contract with its TPA to better describe the intent of the provision and conditions under which they would request a claim be adjusted by a supervisor, especially as the provision relates to cases of high complexity/liability.

#### Claims Are Not Assigned to Adjusters in Accordance With Contract Requirements

The contract for TPA services states that the TPA “shall assign caseload by SFMTA Division on the SFMTA Program instead of splitting the claims alphabetically by the name of the injured worker.” We found that the TPA does not assign claims by SFMTA Division as required by the contract, but instead uses a random assignment procedure to assign claims based on a rotating list, whereby the next adjuster on the list is assigned to the next claim that is received and then the adjuster moves to the bottom of the list. However, despite being a contract provision, both SFMTA and its TPA believe assigning claims by SFMTA Division is not practical because SFMTA managers are frequently moved from division to division, and the size and complexity of SFMTA’s organization makes assignment by division difficult. Nonetheless, there may be some efficiencies to be gained by enforcing compliance with the contract and assigning claims by division, under the appropriate circumstances. When claims are assigned randomly, adjusters are able to develop a wide-ranging set of knowledge about many different types of claims and injuries, but may not be able to develop a deeper level of expertise in one specific area or claim type and may prevent SFMTA managers from forming closer working relationships with specific adjusters.

SFMTA and its TPA should continue to revisit this issue to determine the most efficient method of assigning claims, based on organizational conditions that may evolve over time. If SFMTA begins to keep managers in a divisional role for longer periods of time, it may prove effective to begin to explore how adjusters can develop more specialized expertise by handling claims for a particular division. Alternatively, some type of hybrid system can be considered that combines these two claims assignment methods. This is an issue that SFMTA should continue to monitor over time and work with its TPA to adjust contract requirements, as appropriate.

### An Error in the Contract Regarding the Estimated Claim Workload Should be Corrected

Related to the annual workload expectations, we noted an error in the contract between SFMTA and its TPA. Specifically, the contract states that compensation for the TPA shall be based on an estimated 2,311 claims to be assigned to claims adjusters, with an average of 125 SFMTA claims assigned to each adjuster. However, the contract also specifies a staffing model of 11 adjusters assigned to the SFMTA account, which implies a total assigned caseload of 1,375 claims (eleven adjusters multiplied by 125 assigned claims each). We asked both SFMTA and the TPA about the discrepancy between the 2,311 explicit figure and the 1,375 implied figure. Both SFMTA and the TPA stated that the 2,311 number was an error and was due to inflated claims figures that built up during the time when the account transitioned from a previous TPA to the current TPA in 2013. The 2,311 number was reflected a previous version of the contract and was inadvertently never updated. SFMTA confirmed that the correct caseload is 125 claims assigned to 11 adjusters for a total of 1,375 claims at any given time.

Overall, we found that SFMTA's TPA provides claims administration services to the City as stipulated in the contract, which leads to many positive outcomes for the City in terms of workers' compensation claim management. The contract between SFMTA and the TPA is well-suited to the work performed under the contract. Although there are some provisions in the contract that can be better enforced by SFMTA to further improve efficiency and effectiveness, as outlined above, overall the TPA generally complies with the contract and communicates effectively with SFMTA regarding claims. The TPA meets or exceeds nearly all the industry best practices that we would expect to see, including best practices regarding claims processing, claims investigations, payments, communication with injured employees, and providing assistance to the City in claims involving litigation, settlements, and/or subrogation.

### **Recommendations**

To ensure claims administration services are provided as agreed upon in the contract between SFMTA and its TPA, the SFMTA should:

6. Continue to review case aging reports to ensure that the TPA is processing cases to ensure efficiency in claims handling.
7. Ensure the contracted TPA submits regular reports of adjuster workload to SFMTA to ensure efficiency in claims handling and monitor compliance with the contract between SFMTA and the TPA.
8. If overall claims volume fluctuates significantly above or below the caseload specified in the contract for an extended period of time, enforce contract provisions that allow for reductions or increases in the amounts paid to the TPA and in the number of adjusters assigned to the account.
9. Revise the contract provision related to SFMTA's ability to request that a claim be adjusted by a supervisor to better describe the intent of the provision and the conditions under which SFMTA would request a claim be adjusted by a supervisor, especially as the provision relates to cases of high complexity or liability.



10. During the next round of labor contract negotiations, determine which method to assign cases to adjusters is the most effective and efficient process (e.g., random versus by division) and include the determination in the contract.
11. Amend the estimated caseload figures in Appendix B, § (C)(1), of the TPA contract to reflect the proper caseloads.

## APPENDIX: DEPARTMENT RESPONSE

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**London Breed**, Mayor

**Malcolm Heinicke**, Chair  
**Gwyneth Borden**, Vice Chair  
**Cheryl Brinkman**, Director  
**Amanda Eaken**, Director

**Steve Heminger**, Director  
**Cristina Rubke**, Director  
**Art Torres**, Director

**Edward D. Reiskin**, Director of Transportation

July 29, 2019

Mark de la Rosa  
Acting Chief Audit Executive  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

*Subject: Workers' Compensation Program Audit*

Dear Mr. de la Rosa:

We have reviewed the draft report, "SFMTA's Workers' Compensation Program is Managed Effectively, but a Few Improvements Can Enhance Program Delivery," and have included our responses to the recommendations in the attached document. Thank you and your team for the work conducted during this important audit.

If you have any questions or need additional information, please do not hesitate to contact me at (415) 701-4720.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Julie'.

*Julie Kirschbaum, Acting for*  
**Edward D. Reiskin**  
Director of Transportation

## Recommendations and Responses

For each recommendation, the responsible agency should indicate in the column labeled *Agency Response* whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	CSA Use Only Status Determination*
The San Francisco Municipal Transportation Agency should:		
1. During the next round of labor contract negotiations, evaluate the possibility that perverse incentives may result from certain contract provisions encouraging employees to file workers' compensation claims.	<input type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input checked="" type="checkbox"/> Partially Concur  Recognizing that California workers' compensation is a benefit delivery system and the CCSF Charter provides remedies, consideration will be given as recommended.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
2. Ensure that the Transit Division fully implements the nurse triage program immediately to help control treatment costs and reduce the lag time in claims reporting.	<input type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input checked="" type="checkbox"/> Partially Concur  Transit will incorporate use of the nurse triage program by integrating it within the current requirements of the incident reporting policy.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
3. Continue to monitor lag time in claims reporting, identify any units or divisions that have higher-than-expected claim reporting times, and work with those units or divisions to reduce the lag time.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

\* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
4. Implement a comprehensive information management system for the TWP that allows SFMTA to track open positions, employees eligible for TWP assignments, employees assigned to the TWP, and cost savings realized from returning employees to work. SFMTA should consult with the Controller's Office to explore the use of tools in the City's new Oracle PeopleSoft system to assist with absence management.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
5. Continue working with the appropriate district attorney's offices and the San Francisco City Attorney's Office to explore methods of increasing prosecution of assault cases and workers' compensation fraud.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
6. Continue to review case aging reports to ensure that the TPA is processing cases to ensure efficiency in claims handling.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
7. Ensure the contracted TPA submits regular reports of adjuster workload to SFMTA to ensure efficiency in claims handling and monitor compliance with the contract between SFMTA and the TPA.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
8. If overall claims volume fluctuates significantly above or below the caseload specified in the contract for an extended period of time, enforce contract provisions that allow for reductions or increases in the amounts paid to the TPA and in the number of adjusters assigned to the account.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

\* Status Determination based on audit team's review of the agency's response and proposed corrective action.

**From:** [Fine, Ivy](#)  
**To:** [Calvillo, Angela \(BOS\)](#)  
**Cc:** [Kelly, Jr. Harlan \(PUC\)](#); [How, Kathryn \(PUC\)](#); [GESSNER, FRANCESCA \(CAT\)](#)  
**Subject:** SFPUC FY2018-2019 Sole Source Contract Report  
**Date:** Friday, August 16, 2019 1:11:08 PM  
**Attachments:** [BOS Clerk Letter \(FY 18-19\).pdf](#)  
[SFPUC Sole Source \(FY 18-19\).pdf](#)

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Ms. Calvillo,

Attached please find a list of all sole source contracts executed by the San Francisco Public Utilities Commission (SFPUC) during FY 2018-2019. The enclosed spreadsheet includes all contracts and details the relevant information for each contract and/or amendment, including: term, vendor, amount, and sole source justification. Please don't hesitate to reach out to me if I may provide further information.

Sincerely,  
Ivy Fine

Ivy Vanessa Fine  
Project Administration Bureau  
San Francisco Public Utilities Commission  
525 Golden Gate Avenue, San Francisco, CA 94102  
Tel. 415-934-5761



# San Francisco Water Power Sewer

Services of the San Francisco Public Utilities Commission

**Project Administration Bureau**  
525 Golden Gate Avenue, 8th Floor  
San Francisco, CA 94102  
T 415.554.4603  
F 415.554.3225  
TTY 415.554.3488

August 15, 2019

Angela Calvillo  
Clerk of the Board of Supervisors  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

Dear Ms. Calvillo:

Sunshine Ordinance § 67.24(e) requires that at the end of each fiscal year City departments shall provide the Board of Supervisors with a list of all sole source contracts entered into during the past fiscal year. In response to this reporting requirement, enclosed please find the sole source contracts that the San Francisco Public Utilities Commission (SFPUC) executed during FY 2018-2019.

The enclosed spreadsheet includes all new professional services contracts and amendments, professional services and construction emergency contracts, technology amendments, and purchase orders as well as the relevant information for each contract and/or amendment, including: term, vendor, amount, and sole source justification.

If you require additional information, please do not hesitate to contact me at 415-934-5761.

Sincerely,

Ivy Fine  
Project Management Bureau

**London N. Breed**  
Mayor

**Ann Moller Caen**  
President

**Francesca Viator**  
Vice President

**Anson Moran**  
Commissioner

**Sophie Maxwell**  
Commissioner

**Tim Paulson**  
Commissioner

**Harlan L. Kelly, Jr.**  
General Manager

**OUR MISSION:** To provide our customers with high-quality, efficient and reliable water, power and sewer services in a manner that values environmental and community interests and sustains the resources entrusted to our care.





SFPUC Sole Source Contracts - FY18/19

Professional Services New Contracts						
PeopleSoft Contract ID	SFPUC Contract #	Title	Vendor	Term	Amount	Sole Source Justification
1000015464	AWW-14	PUC Dsgn Ocean Beach Benf Use	UNITED STATES OF AMERICA ARMY CORPS OF ENGINEERING	Aug. 2, 2019 to Jun. 30, 2022	\$280,000	The SFPUC sought a sole source waiver for the design, construction, operation, and maintenance of the Federal Water Resources project. Total design costs are projected to be \$800,000, with the Government's share of such costs projected to be \$520,000 and the SFPUC's share of such costs projected to be \$280,000, which is 35% of total design.The ARMY CORPS OF ENGINEERING Division is the only entity that can provide the services in question.
1000015526	CS-1203	PUC WORKFORCES DEVELOPMENT for HHWP	SAN JOAQUIN COUNTY OFFICE OF EDUCATION	Aug. 7, 2019 to Mar. 31, 2022	\$758,340	The SAN JOAQUIN COUNTY OFFICE OF EDUCATION (SJCOE) provides specialized services and experience in the job-readiness training field, and is a trusted partner with the building trades, unions, service providers, community, local and state government. SJCOE is recognized as a national model for pre-apprenticeship training, GED and entry-level skills education and programs. The SJCOE is a public entity and the only entity that can provide the services in question.
1000013957	CS-1201	PUC SEWER SAMPLING STUDY	California Association of Sanitation Agencies	May 9, 2019 to Mar. 31,2022	\$300,000	CASA is the largest wastewater industry group in California, and the SFPUC has been a member for decades. CASA and the team of participating agency representatives will provide a wealth of technical expertise on the study's methodology that will greatly enhance the quality of the analysis. CASA has coordinated a statewide effort to collect all wastewater sampling data that has ever occurred, and there will not be any other similar studies in the foreseeable future. By participating in this study, the SFPUC will gain access to valuable statewide data that is not available from any other source.
Professional Services Emergency Contracts						
PeopleSoft Contract ID	SFPUC Contract #	Title	Vendor	Term	Amount	Sole Source Justification
1000013838	PRO.0134(E)	Southeast Outfall Islais Creek Crossing - Emergency Bypass Design Services	Kennedy/Jenks Consultants, Inc.	Dec. 5, 2018 to Jun. 4, 2020	\$400,000	This request for emergency declaration enabled the Wastewater Enterprise to hire a consultant and contractor to inspect the pipe, perform any necessary surveys, provide design recommendations, and plans for repairs. Some repairs included bypassing the existing outfall pipe by installing a new 36-inch diameter pipe with a valve at each end of the new bypass pipe. The repairs and/or bypass solution also included hiring divers to supervise the work. This work is beyond the capabilities of City forces.
1000015148	PRO.0135(E)	Southeast Outfall Islais Creek Crossing - Emergency Bypass Construction Management Services	Joe Hill Consulting & Engineering Corporation	Apr. 1, 2019 to Jun. 30, 2020	\$400,000	This request for emergency declaration enabled the Wastewater Enterprise to hire a consultant and contractor to inspect the pipe, perform any necessary surveys, provide design recommendations, and plans for repairs. Some repairs included bypassing the existing outfall pipe by installing a new 36-inch diameter pipe with a valve at each end of the new bypass pipe. The repairs and/or bypass solution also included hiring divers to supervise the work. This work is beyond the capabilities of City forces.
Professional Services Amendments						
PeopleSoft Contract ID	SFPUC Contract #	Title	Vendor	Term	Amount	Sole Source Justification
1000000194	CS-1007 AM2	STRUCTURAL ENGINEERING SVCS 52	SOHA ENGINEERS	May 1, 2015 to Apr. 30, 2020	\$200,000	The SFPUC sought a sole source waiver for a contract extension with SOHA as they were the structural design engineer-of-record for the building. Consequently, SOHA provided both the analysis and design of the structural system for the building and has therefore developed a unique knowledge of the building and is the most familiar with the building's structural system. For liability reasons, as well as efficiency, it was best to have them analyze and design any needed modifications to the structure. SOHA also evaluated any structural impact to the building due to other modifications (e.g., mechanical, plumbing, fall protection, etc).
1000000318	CS-1075 AM1	PUC MOU-TCHL SUPT WTRSHD MNGNT	AQUATIC SCIENCE CENTER	Mar 1, 2017 to Feb. 28, 2022	\$1,184,389	The Aquatic Science Center (ASC), a public entity, will provide technical support for watershed management and interpretation for the San Mateo and Pilarcitos Watersheds. The ASC will conduct a Historical Ecology Study of the Peninsula watersheds to help inform future watershed management decisions. Funds will also be used to develop designs for interpretive signs along the existing Fifield-Cahill Trail as well as the proposed Southern Skyline Trail extension. In addition a rare plant survey will be conducted which will provide useful information for the Historical Ecology Study as well as the interpretive signs.
1000000336	CS-1081 AM1	PUC MOA W/ SFUSD	SAN FRANCISCO UNIFIED SCHOOL DISTRICT	May 26, 2017 to Jun. 25, 2023	\$1,010,000	The SFPUC strives to attract highly qualified and diverse applicants reflective of the communities we serve. SFPUC career pathways and opportunities are often unclear or lack visibility. Many young people in our service area lack competencies in science, technology, engineering, and math (STEM) to be successful in training opportunities and eventually, SFPUC careers. SFUSD's John O'Connell High School (OC) is well-positioned to assist SFPUC in the development of stronger career pathways for students across a variety of critical SFPUC-related career pathways. John O'Connell High School, a public entity, is rather unique and cannot be replicated based on the type of community members that are being served.
1000000223	CS-399 AM1	PUC/CAISO PLANNING AUTH SVC	CALIFORNIA ISO	Nov. 5, 2015 to Nov. 10, 2021	\$250,000	The SFPUC as an owner, operator and user of the Bulk Electric System is subject to NERC and regional reliability standards. One such requirement is that the SFPUC needs the services of a CAISO to serve as Hetch Hetchy Water & Power's (HHWP) Planning Coordinator. CAISO is the sole source available to provide these regulatory required services. Under the agreement, HHWP pays the CAISO an annual service fee for being its Planning Coordinator and providing planning coordinator services consistent with the applicable NERC Reliability Standards.
Contruction Emergency Contracts						
PeopleSoft Contr. ID	SFPUC Contract #	Title	Vendor	Term	Amount	Sole Source Justification
1000010441	HH-996(E)	Restore Service in the Aftermath of the March 2018 Storm Event in Moccasin, CA	Sierra Mountain Construction, Inc.	Mar. 28, 2018 to Nov. 23, 2018	\$1,000,000	This request for emergency declaration was necessary for authorization to procure contractor services to perform assessments, debris removal, and repairs. Contractors would ensure the safety of the dam, auxiliary and related facilities. Contractors would also restore water delivery conveyance capability from the Hetch Hetchy System to the SFPUC's Regional Water system and restore Moccasin Compound's drinking water system to meet water quality standards.
TBD	WW-688(E)	Southeast Outfall Islais Creek Crossing — Emergency Bypass	Power Engineering Construction Company	Mar. 14, 2019 to Mar. 13, 2020	\$4,000,000	This request for emergency declaration enabled the Wastewater Enterprise to hire a consultant and contractor to inspect the pipe, perform any necessary surveys, provide design recommendations, and plans for repairs. Some repairs included bypassing the existing outfall pipe by installing a new 36-inch diameter pipe with a valve at each end of the new bypass pipe. The repairs and/or bypass solution also included hiring divers to supervise the work. This work is beyond the capabilities of City forces.
1000013550	WW-689(E)	Oceanside Water Pollution Control Plant Facility Ventilation System Repairs	Monterey Mechanical Co.	Dec. 11, 2018 to Aug. 8, 2019	\$3,000,000	This request for emergency declaration enabled the Wastewater Enterprise to hire a consultant and contractor to demolish and remove the collapsed duct sections, replace the ducting and ancillary components related to the Primary Sedimentation ventilation system, inspect similar ventilation system equipment suspended from the ceiling in adjacent spaces at the Oceanside Plant, provide recommendations for repairs or retrofits to ensure the integrity of the supports, and complete the retrofit of new supports. This work is beyond the capabilities of City forces.
Technology Sole Source Amendments						
PeopleSoft Contract ID	SFPUC Contract #	Title	Vendor	Term	Amount	Sole Source Justification
1000000128	CS-318 AM2 (IT)	EQUIPMENT & SOFTWARE MAINT PRO	SCHNEIDER ELECTRIC SYSTEMS USA INC	Feb. 1, 2014 to Jan. 31, 2021	\$3,921,422	Section 21.30(d): SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000000143	CS-350 AM1 (IT)	PUC EQUIPMENT & SOFTWARE MNT	AQUA NOVA ENGINEERING PLC	May 1, 2014 to oct. 31, 2023	\$880,704	Section 21.30(d): SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.

OCA Purchase Order						
PeopleSoft PO ID		Title	Vendor	Term	Amount	Sole Source Justification
1000010820		Equipment Maintenance	HACH COMPANY	12 Months	\$58,660	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000009608		PUC- Equipment Maintenance	EMD MILLIPORE CORP	36 Months	\$129,556	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000011960		Equipment Maintenance/Repair	AGILENT TECHNOLOGIES INC	36 Months	\$468,846	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000012647		FAIRFIELD-SUISUN SEWER DISTRICT	FAIRFIELD-SUISUN SEWER DISTRICT	24 Months	\$819,890	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000006188		PUC-HHWP-Moccasin Trash Remova	MOORE BROS. SCAVENGER CO.	24 Months	\$225,000	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.
1000013935		GuardianBlue Maintenance	HACH COMPANY	36 Months	\$187,236	<u>Section 21.30(d):</u> SEC. 21.30. SOFTWARE LICENSES, SUPPORT, ESCROW, FINANCE, AND EQUIPMENT MAINTENANCE AGREEMENTS. (d) Where a vendor has proprietary rights to software or where maintenance of equipment by a particular vendor is required to preserve a warranty, software support and equipment maintenance agreements entered into with that vendor shall be treated as a sole source for the purposes of any contract requirements included in the Municipal Code.

**From:** [Wong, Genie \(POL\)](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Cc:** [Mchugh, Eileen \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [Leung, Patrick \(POL\)](#)  
**Subject:** SFPD Sole Source Contracts  
**Date:** Wednesday, August 14, 2019 1:24:06 PM  
**Attachments:** [Sole Source Contracts.pdf](#)  
[Sole Source Contracts FY 18-19 - SFPD.pdf](#)

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Hi Angela and Eileen,

Sorry this report is so late. Your memo was just routed to me. If you have a mail list for City contracts staff, can you add my e-mail, [Genie.Wong@sfgov.org](mailto:Genie.Wong@sfgov.org), to it? Thank you.

**Best Regards,**

**Genie Wong**  
**Contracts Analyst**  
**Fiscal Division**  
**San Francisco Police Department**  
**1245-3<sup>rd</sup> Street, 6<sup>th</sup> Floor**  
**San Francisco, CA 94158**  
**(415) 837-7208**  
**[Genie.Wong@sfgov.org](mailto:Genie.Wong@sfgov.org)**

San Francisco Police Department  
Sole Source Contracts  
FY 2018-2019

Vendor Name	Current Expiration	Service/Scope
Data Works Plus	6/30/20	Maintenance agreement for digital photo manager and crime scene software & hardware support/ mugshot system
Draeger	8/31/22	Maintenance of breath alcohol testing devices
*EMD Millipore Corp.	5/31/22	Crime Lab water filter system parts and service contract
Hillard Heintze	3/31/20	Independent monitoring and reporting of SFPD Reform process formerly funded by the Department of Justice, but continued work funded by City.
JEOL	12/31/20	Maintenance agreement for crime lab scanning microscope
Level II Inc.	3/9/20	MAGNUS & Journal software maintenance agreement to query suspect information
LexisNexis	12/31/20	On-line legal resource subscription service for investigations
Life Technologies	6/30/18	Maintenance contract for crime lab genetic analyzers
On Target Performance Systems	5/31/22	Maintenance contract for OTPS (Early Intervention software to track citizen complaints, use of force, internal affairs, complaints & accidents)
Oracle	4/30/21	Ongoing development and expansion of criminal justice information system platform
Oxford Instruments	6/30/20	Software maintenance for crime lab scanning microscope
Qiagen	8/22/20	Maintenance of crime lab genetic analyzers
ShotSpotter	8/31/20	Maintenance of gun shot detection system
Tecan US, Inc.	9/23/23	Maintenance on crime lab instrument for liquid handling platform in DNA analysis, Equipment #11472400
Tecan US, Inc.	1/31/20	Maintenance on crime lab instrument for liquid handling platform in DNA analysis, Equipment #10186501

\* Pending approval due to ongoing contract negotiations

BOARD of SUPERVISORS



City Hall  
Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 544-5227

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## MEMORANDUM

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Date: May 10, 2019  
To: Department Heads & Persons Responsible for  
Sole Source Contracts  
From: *Ace* Angela Calvillo, Clerk of the Board  
Subject: Sole Source Contracts for Fiscal Year 2018-2019

**Please respond by June 14, 2019**

---

### SOLE SOURCE CONTRACTS

Sunshine Ordinance Section 67.24(e) requires that at the end of each fiscal year each City Department provide the Board of Supervisors with a list of all sole source contracts entered into during the past fiscal year. Please list all existing sole source contracts, adding those entered into during Fiscal Year 2018-2019. Please report if your department **did not** enter into any sole source contracts during the past fiscal year. The list shall be made available for inspection and copying. In addition, Sunshine Ordinance Section 67.29-2 encourages departments to post this information on their websites.

**Submit sole source contract information by:**

- Inter-departmental mail:

Clerk of the Board of Supervisors  
City Hall, Room 244  
Attn: Eileen McHugh

**OR**

- Email: [board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org).

**From:** [Reports, Controller \(CON\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Fay, Abigail \(MYR\)](#); [CON-EVERYONE](#); [Lynch, Andy \(MYR\)](#); [gmetcalf@spur.org](#); [thart@sfchamber.com](#); [jballesteros@sanfrancisco.travel](#)  
**Subject:** Issued: FY2019-20 & FY2020-21 Budget and Appropriation Ordinance, FY2019-20 & FY2020-21 Salary  
**Date:** Tuesday, August 6, 2019 3:00:06 PM

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The Adopted Budget and Appropriation Ordinance for Fiscal Years 2019-2020 and 2020-2021 was passed by the Board of Supervisors and approved by Mayor London N. Breed on August 1st, 2019.

Additionally, the Salary Ordinance for Fiscal Years 2019-2020 and 2020-2021 was passed by the Board of Supervisors and approved by Mayor London N. Breed on August 1st, 2019.

To view the budget and salary ordinances, please visit our website at:

Appropriation Ordinance: FY2019-20 & FY2020-21 Budget and Appropriation Ordinance  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2739>

Salary Ordinance: FY2019-20 & FY2020-21 Salary Ordinance  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2740>

-

For questions regarding the above, please contact Risa Sandler, Citywide Budget Manager, Controller's Office at [risa.sandler@sfgov.org](mailto:risa.sandler@sfgov.org) or 415-554-5254

This is a send-only email address. Follow us on Twitter @SFController.



# CITY AND COUNTY OF SAN FRANCISCO

## BUDGET AND APPROPRIATION ORDINANCE



File No. 190619 Ordinance 169-19

FISCAL YEAR ENDING JUNE 30, 2020 and  
FISCAL YEAR ENDING JUNE 30, 2021



# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

### BUDGET AND APPROPRIATION ORDINANCE

FISCAL YEAR ENDING JUNE 30, 2020  
and  
FISCAL YEAR ENDING JUNE 30, 2021

The Budget and Appropriation Ordinance and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and selected departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

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FILE NO. 190619      ORDINANCE NO. 169-19

**AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS  
AND ALL ESTIMATED EXPENDITURES FOR THE  
CITY AND COUNTY OF SAN FRANCISCO  
FOR THE FISCAL YEAR ENDING JUNE 30, 2020  
and  
THE FISCAL YEAR ENDING JUNE 30, 2021**

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

**SECTION 1.** The amounts of estimated receipts, income, prior-year fund balance, prior-year reserves, de-appropriations, and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

**SECTION 2.** The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

## **CONSOLIDATED SCHEDULE OF SOURCES AND USES**



## Consolidated Schedule of Sources and Uses

					2019-2020		2020-2021	
Sources of Funds					General Fund	Self Supporting	Total	Total
Prior Year Fund Balance		210,637,653	196,414,099	407,051,752	285,151,830	240,362,530	525,514,360	
Prior Year Reserves		89,242,051	6,050,000	95,292,051	0	1,450,000	1,450,000	
Regular Revenues		5,679,551,126	6,131,793,302	11,811,344,428	5,575,611,889	5,854,876,307	11,430,488,196	
Transfers Into the General Fund		163,454,967	(163,454,967)	0	152,960,433	(152,960,433)	0	
<b>Sources of Funds Total</b>		<b>6,142,885,797</b>	<b>6,170,802,434</b>	<b>12,313,688,231</b>	<b>6,013,724,152</b>	<b>5,943,728,404</b>	<b>11,957,452,556</b>	
Uses of Funds					General Fund	Self Supporting	Total	Total
Gross Expenditures		5,201,089,961	7,347,830,461	12,548,920,422	5,145,590,146	7,194,238,078	12,339,828,224	
Less Interdepartmental Recoveries		(559,436,400)	(556,447,108)	(1,115,883,508)	(560,533,465)	(574,753,429)	(1,135,286,894)	
Capital Projects		115,073,208	277,860,189	392,933,397	105,323,297	189,090,918	294,414,215	
Facilities Maintenance		9,633,330	56,866,132	66,499,462	10,238,984	41,295,071	51,534,055	
Reserves		64,448,615	356,769,843	421,218,458	54,920,019	352,042,937	406,962,956	
Transfers From the General Fund		1,312,077,083	(1,312,077,083)	0	1,258,185,171	(1,258,185,171)	0	
<b>Uses of Funds Total</b>		<b>6,142,885,797</b>	<b>6,170,802,434</b>	<b>12,313,688,231</b>	<b>6,013,724,152</b>	<b>5,943,728,404</b>	<b>11,957,452,556</b>	

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

**SOURCES OF FUNDS BY MAJOR SERVICE AREA  
AND DEPARTMENT**

## Sources of Funds by Service Area and Department

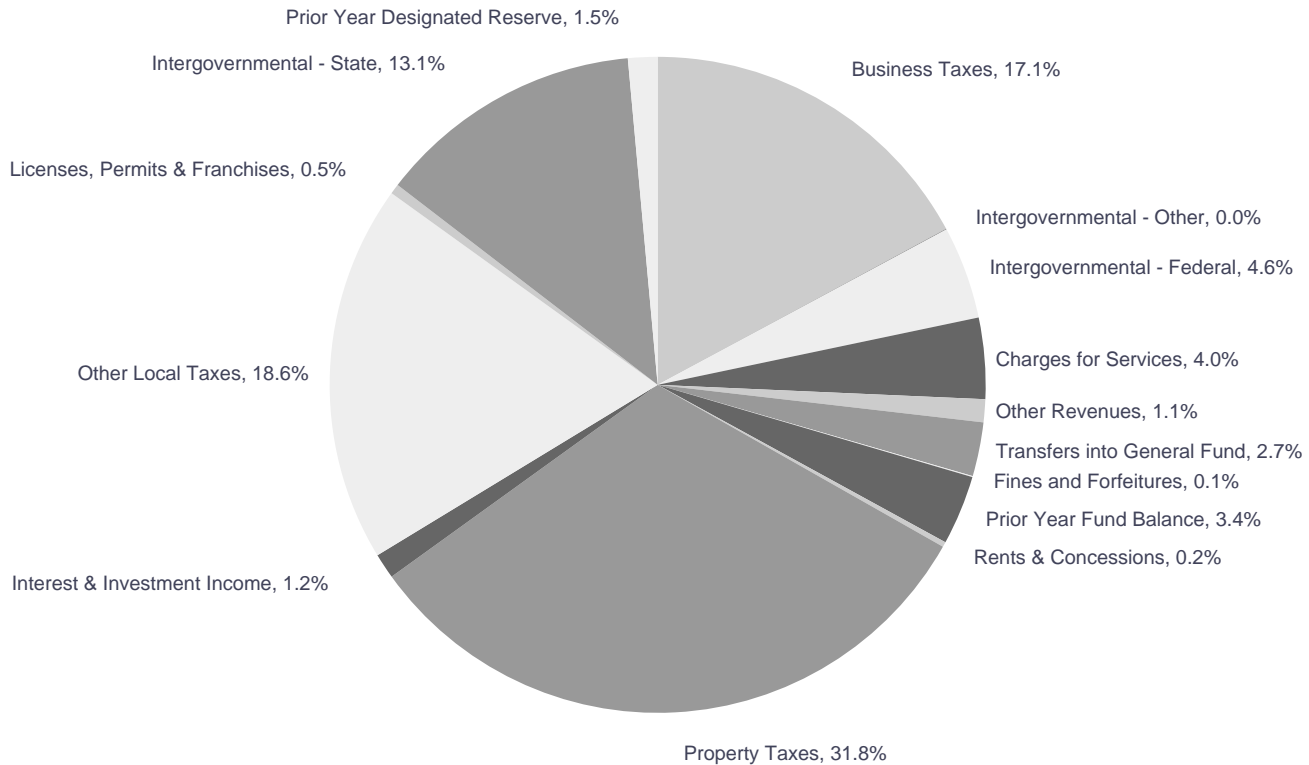
Fiscal Year 2019-2020							Fiscal Year 2020-2021		
Department		Departmental Revenues and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenues and Recoveries	Allocated General Fund Support	Total Departmental Sources		
01: Public Protection									
ADP ADULT PROBATION	17,953,685	23,927,781	41,881,466	17,880,460	25,333,305	43,213,765			
CRT SUPERIOR COURT	2,780,007	32,759,405	35,539,412	2,795,844	33,563,253	36,359,097			
DAT DISTRICT ATTORNEY	9,586,723	64,003,688	73,590,411	9,217,158	65,166,187	74,383,345			
DEM EMERGENCY MANAGEMENT	27,951,913	68,378,792	96,330,705	26,900,676	70,136,387	97,037,063			
DPA POLICE ACCOUNTABILITY	208,000	11,349,966	11,557,966	208,000	11,417,046	11,625,046			
FIR FIRE DEPARTMENT	147,502,050	276,630,970	424,133,020	148,543,207	279,232,062	427,775,269			
JUV JUVENILE PROBATION	9,319,269	33,521,517	42,840,786	9,650,711	35,390,501	45,041,212			
PDR PUBLIC DEFENDER	675,150	40,598,295	41,273,445	690,150	42,540,197	43,230,347			
POL POLICE	161,807,395	530,514,921	692,322,316	185,138,195	553,410,189	738,548,384			
SHF SHERIFF	61,807,129	199,011,360	260,818,489	61,654,204	206,574,259	268,228,463			
TOTAL Public Protection	439,591,321	1,280,696,695	1,720,288,016	462,678,605	1,322,763,386	1,785,441,991			
02: Public Works, Transportation & Commerce									
AIR AIRPORT COMMISSION	1,219,373,518	0	1,219,373,518	1,185,087,951	0	1,185,087,951			
BOA BOARD OF APPEALS - PAB	1,163,817		1,163,817	1,168,502		1,168,502			
DBI BUILDING INSPECTION	96,501,543		96,501,543	88,096,716		88,096,716			
DPW GSA PUBLIC WORKS	248,526,869	138,199,650	386,726,519	231,388,454	144,500,666	375,889,120			
ECN ECONOMIC & WRKFRCE DVLPMNT	27,909,568	58,964,963	86,874,531	27,940,317	42,984,642	70,924,959			
MTA MUNICIPAL TRANSPRTN AGENCY	836,730,927	446,320,000	1,283,050,927	866,387,151	451,110,000	1,317,497,151			
PRT PORT	146,847,821		146,847,821	152,659,321		152,659,321			
PUC PUBLIC UTILITIES COMMISSN	1,411,692,142		1,411,692,142	1,424,863,021		1,424,863,021			
TOTAL Public Works, Transportation & Commerce	3,988,746,205	643,484,613	4,632,230,818	3,977,591,433	638,595,308	4,616,186,741			
03: Human Welfare & Neighborhood Development									
CFC CHILDREN & FAMILIES COMMSN	31,157,712		31,157,712	30,838,373		30,838,373			
CHF CHILDREN;YOUTH & FAMILIES	244,751,678	69,175,058	313,926,736	218,594,863	59,754,906	278,349,769			
CSS CHILD SUPPORT SERVICES	13,565,487		13,565,487	13,620,033		13,620,033			
ENV ENVIRONMENT	25,798,521		25,798,521	27,378,578		27,378,578			
HOM HOMELESSNESS SERVICES	166,343,367	201,347,451	367,690,818	94,571,825	195,472,525	290,044,350			
HRC HUMAN RIGHTS COMMISSION	90,000	7,681,538	7,771,538	90,000	6,465,439	6,555,439			
HSA HUMAN SERVICES AGENCY	755,416,359	319,920,819	1,075,337,178	725,634,015	339,569,139	1,065,203,154			
RNT RENT ARBITRATION BOARD	9,144,677		9,144,677	9,563,220		9,563,220			
USD COUNTY EDUCATION OFFICE			0		0	0			
WOM STATUS OF WOMEN	9,738,582	9,520,496	19,259,078	399,274	9,573,412	9,972,686			
TOTAL Human Welfare & Neighborhood Development	1,256,006,383	607,645,362	1,863,651,745	1,120,690,181	610,835,421	1,731,525,602			
04: Community Health									
DPH PUBLIC HEALTH	1,696,197,062	730,831,980	2,427,029,042	1,561,904,711	861,499,050	2,423,403,761			
TOTAL Community Health	1,696,197,062	730,831,980	2,427,029,042	1,561,904,711	861,499,050	2,423,403,761			
05: Culture & Recreation									

Department	Departmental Revenues and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenues and Recoveries	Allocated General Fund Support	Total Departmental Sources
AAM ASIAN ART MUSEUM	712,161	11,321,155	12,033,316	729,350	11,088,442	11,817,792
ART ARTS COMMISSION	19,595,940	9,115,036	28,710,976	16,945,369	9,304,715	26,250,084
FAM FINE ARTS MUSEUM	1,605,840	17,962,178	19,568,018	1,559,145	19,040,183	20,599,328
LIB PUBLIC LIBRARY	75,462,228	96,130,000	171,592,228	74,399,672	94,520,000	168,919,672
LLB LAW LIBRARY		2,140,990	2,140,990		2,316,544	2,316,544
REC RECREATION & PARK COMMSN	137,423,429	82,146,671	219,570,100	133,103,910	83,308,861	216,412,771
SCI ACADEMY OF SCIENCES		6,576,684	6,576,684		6,222,794	6,222,794
WAR WAR MEMORIAL	18,226,380	9,357,476	27,583,856	22,447,876	9,462,785	31,910,661
<b>TOTAL Culture &amp; Recreation</b>	<b>253,025,978</b>	<b>234,750,190</b>	<b>487,776,168</b>	<b>249,185,322</b>	<b>235,264,324</b>	<b>484,449,646</b>
<b>06: General Administration &amp; Finance</b>						
ADM GEN SVCS AGENCY-CITY ADMIN	432,105,050	94,425,164	526,530,214	437,508,870	95,973,196	533,482,066
ASR ASSESSOR / RECORDER	7,069,636	35,031,731	42,101,367	7,214,292	39,523,424	46,737,716
BOS BOARD OF SUPERVISORS	320,746	17,914,522	18,235,268	327,866	18,549,028	18,876,894
CAT CITY ATTORNEY	67,142,657	24,292,560	91,435,217	67,806,996	27,725,563	95,532,559
CON CONTROLLER	62,284,117	12,355,502	74,639,619	63,959,444	13,037,564	76,997,008
CPC CITY PLANNING	50,152,335	5,513,149	55,665,484	50,618,009	7,769,729	58,387,738
CSC CIVIL SERVICE COMMISSION	360,839	975,285	1,336,124	360,839	1,031,816	1,392,655
ETH ETHICS COMMISSION	157,200	11,449,218	11,606,418	157,200	6,313,022	6,470,222
HRD HUMAN RESOURCES	89,219,135	22,710,337	111,929,472	89,556,372	20,919,312	110,475,684
HSS HEALTH SERVICE SYSTEM	12,087,904	0	12,087,904	12,596,367	0	12,596,367
MYR MAYOR	167,808,564	158,974,642	326,783,206	100,649,378	53,714,448	154,363,826
REG ELECTIONS	2,981,709	23,699,410	26,681,119	1,860,916	18,978,501	20,839,417
RET RETIREMENT SYSTEM	127,947,637	0	127,947,637	129,065,600	49,849	129,115,449
TIS GSA - TECHNOLOGY	129,416,694	11,073,582	140,490,276	123,544,068	10,899,088	134,443,156
TTX TREASURER/TAX COLLECTOR	16,890,202	24,783,862	41,674,064	16,061,223	25,839,665	41,900,888
<b>TOTAL General Administration &amp; Finance</b>	<b>1,165,944,425</b>	<b>443,198,964</b>	<b>1,609,143,389</b>	<b>1,101,287,440</b>	<b>340,324,205</b>	<b>1,441,611,645</b>
<b>07: General City Responsibilities</b>						
GEN GENERAL CITY / UNALLOCATED	5,991,829,038	(3,940,607,804)	2,051,221,234	5,623,251,112	(4,009,281,694)	1,613,969,418
<b>TOTAL General City Responsibilities</b>	<b>5,991,829,038</b>	<b>(3,940,607,804)</b>	<b>2,051,221,234</b>	<b>5,623,251,112</b>	<b>(4,009,281,694)</b>	<b>1,613,969,418</b>
Less Citywide Transfer Adjustments	(1,361,768,673)		(1,361,768,673)	(1,003,849,354)		(1,003,849,354)
Less Interdepartmental Recoveries	(1,115,883,508)		(1,115,883,508)	(1,135,286,894)		(1,135,286,894)
<b>Net Total Sources of Funds</b>	<b>12,313,688,231</b>	<b>0</b>	<b>12,313,688,231</b>	<b>11,957,452,556</b>	<b>0</b>	<b>11,957,452,556</b>

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

## **SOURCES OF FUNDS**

**Sources of Funds - FY 2019-2020**  
**General Fund**

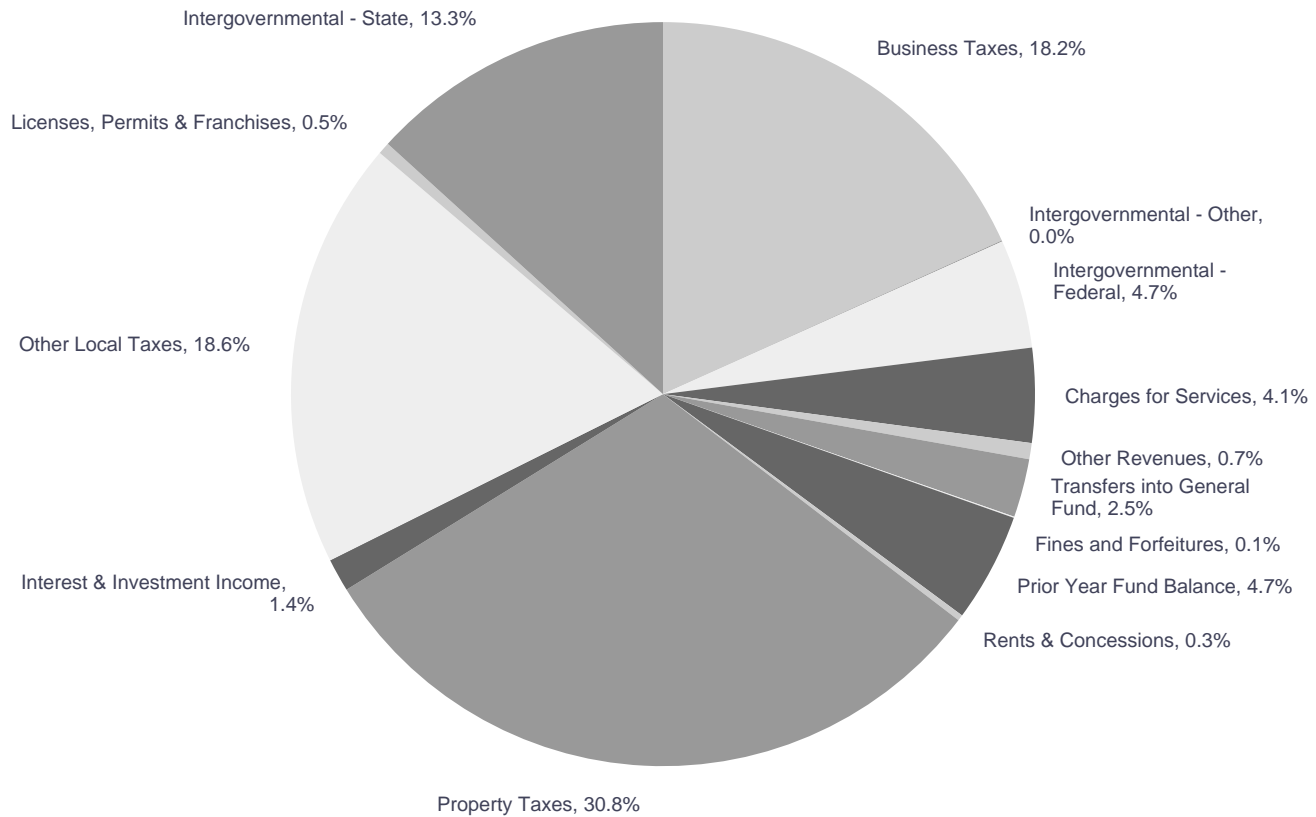
**GENERAL FUND**

Sorted by Size

Sources of Funds	FY 2019-2020	% of Total
Property Taxes	1,956,008,000	31.8%
Other Local Taxes	1,144,376,000	18.6%
Business Taxes	1,050,620,000	17.1%
Intergovernmental - State	805,853,765	13.1%
Intergovernmental - Federal	280,028,190	4.6%
Charges for Services	245,221,916	4.0%
Interest & Investment Income	76,590,000	1.2%
Other Revenues	69,423,766	1.1%
Licenses, Permits & Franchises	30,430,537	0.5%
Rents & Concessions	15,140,730	0.2%
Fines and Forfeitures	3,125,125	0.1%
Intergovernmental - Other	2,733,097	0.0%
<b>Regular Revenues</b>	<b>5,679,551,126</b>	<b>92.5%</b>
Prior Year Fund Balance	210,637,653	3.4%
Transfers into General Fund	163,454,967	2.7%
Prior Year Designated Reserve	89,242,051	1.5%
	<b>463,334,671</b>	<b>7.5%</b>
<b>Total Sources</b>	<b>6,142,885,797</b>	<b>100.0%</b>



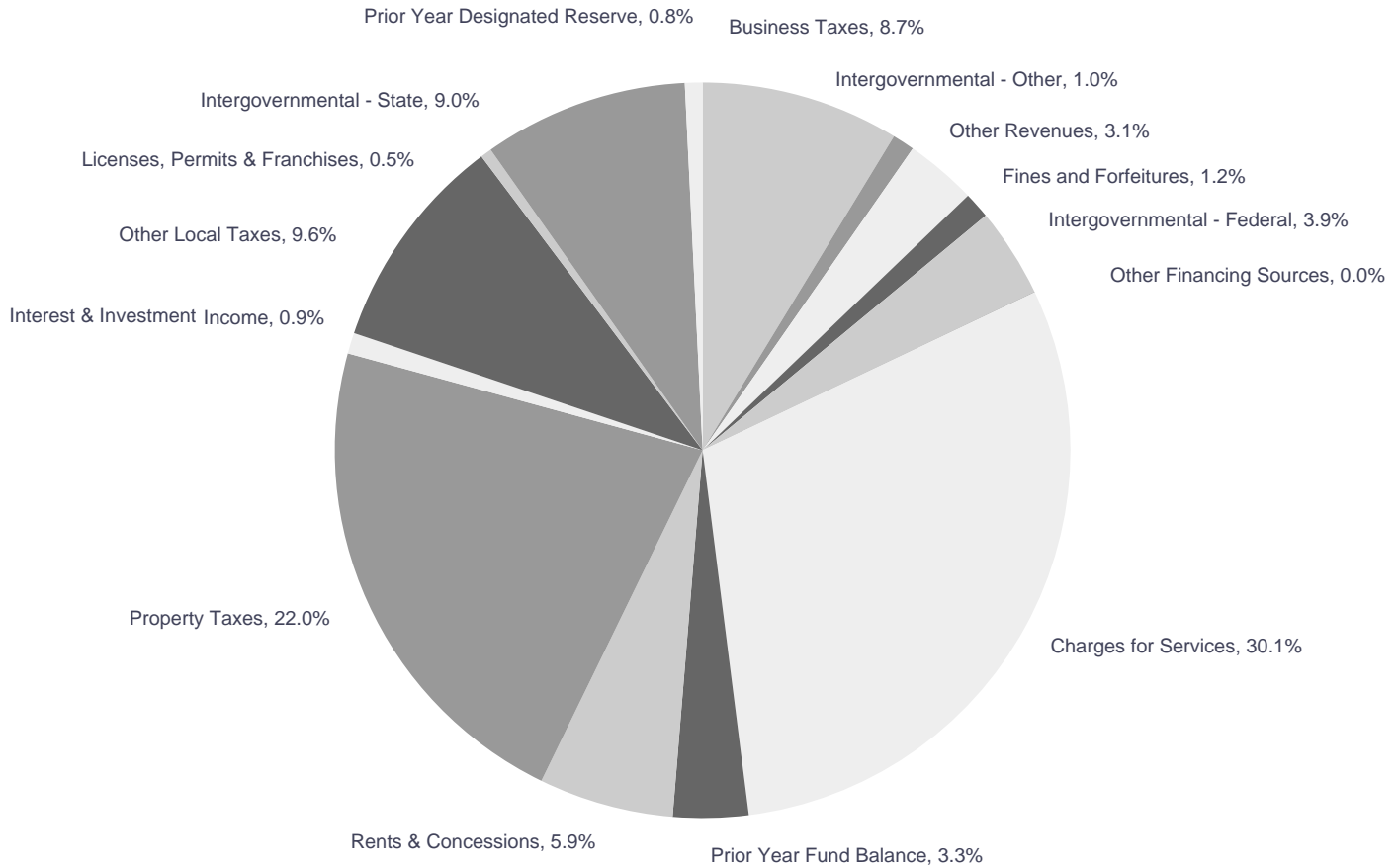
**Sources of Funds - FY 2020-2021**  
**General Fund**

**GENERAL FUND****Sorted by Size**

Sources of Funds	FY 2020-2021	% of Total
Property Taxes	1,852,000,000	30.8%
Other Local Taxes	1,118,372,000	18.6%
Business Taxes	1,095,900,000	18.2%
Intergovernmental - State	797,069,124	13.3%
Intergovernmental - Federal	284,564,317	4.7%
Charges for Services	246,653,886	4.1%
Interest & Investment Income	86,590,000	1.4%
Other Revenues	42,065,398	0.7%
Licenses, Permits & Franchises	31,154,206	0.5%
Rents & Concessions	15,370,730	0.3%
Fines and Forfeitures	3,126,875	0.1%
Intergovernmental - Other	2,745,353	0.0%
<b>Regular Revenues</b>	<b>5,575,611,889</b>	<b>92.7%</b>
Prior Year Fund Balance	285,151,830	4.7%
Transfers into General Fund	152,960,433	2.5%
Prior Year Designated Reserve	0	0.0%
	<b>438,112,263</b>	<b>7.3%</b>
<b>Total Sources</b>	<b>6,013,724,152</b>	<b>100.0%</b>

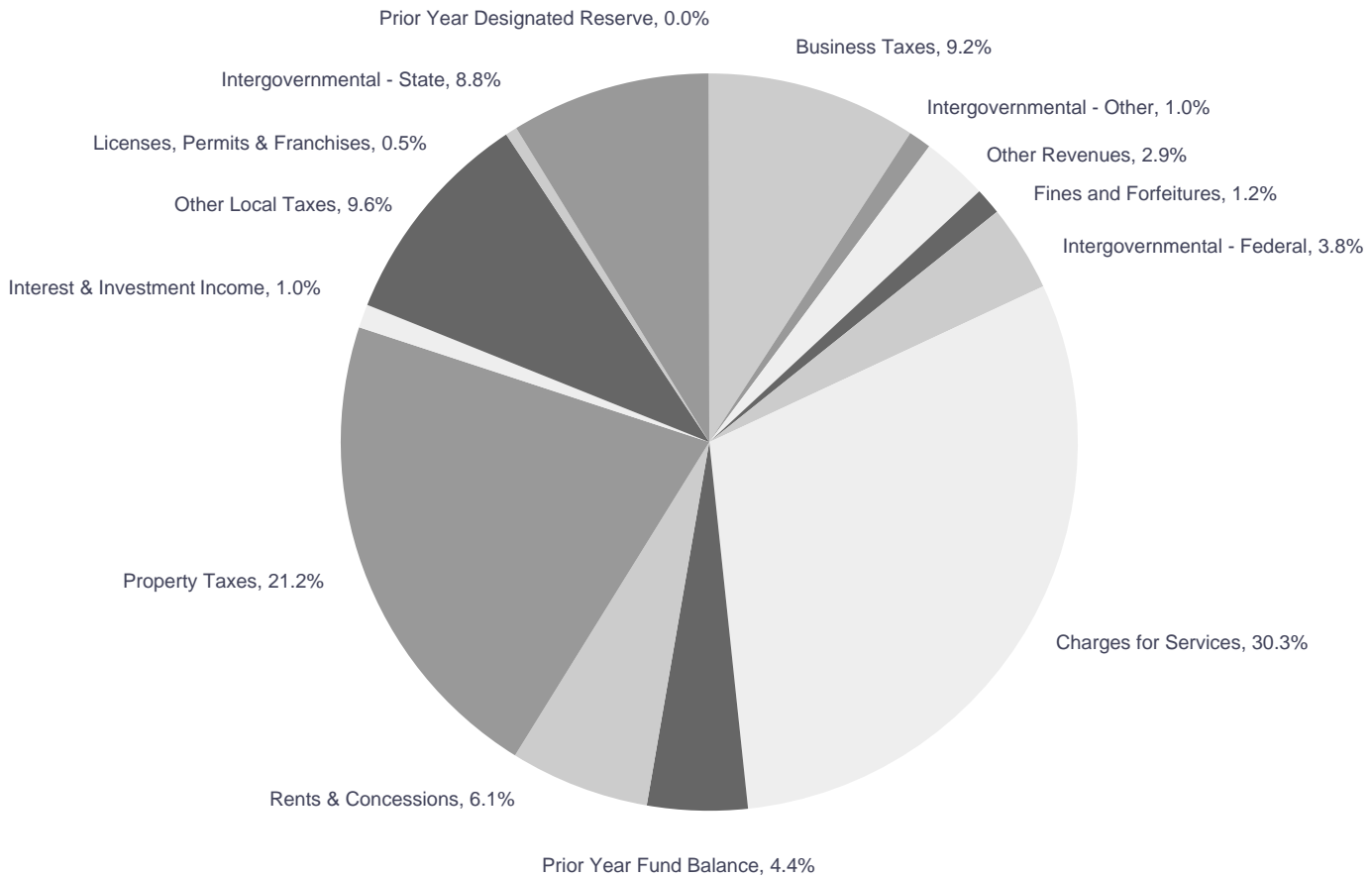
This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

**Sources of Funds - FY 2019-2020**  
**All Funds**

**ALL FUNDS****Sorted by Size**

<b>Sources of Funds</b>	<b>FY 2019-2020</b>	<b>% of Total</b>
Charges for Services	3,702,008,094	30.1%
Property Taxes	2,711,690,710	22.0%
Other Local Taxes	1,177,817,000	9.6%
Intergovernmental - State	1,108,567,291	9.0%
Business Taxes	1,072,720,000	8.7%
Rents & Concessions	729,083,138	5.9%
Intergovernmental - Federal	483,595,240	3.9%
Other Revenues	387,615,526	3.1%
Fines and Forfeitures	141,794,631	1.2%
Intergovernmental - Other	119,511,781	1.0%
Interest & Investment Income	113,235,560	0.9%
Licenses, Permits & Franchises	60,955,457	0.5%
Other Financing Sources	2,750,000	0.0%
<b>Regular Revenues</b>	<b>11,811,344,428</b>	<b>95.9%</b>
Prior Year Fund Balance	407,051,752	3.3%
Prior Year Designated Reserve	95,292,051	0.8%
<b>Total Sources</b>	<b>12,313,688,231</b>	<b>100.0%</b>

**Sources of Funds - FY 2020-2021**  
**All Funds**

**ALL FUNDS**

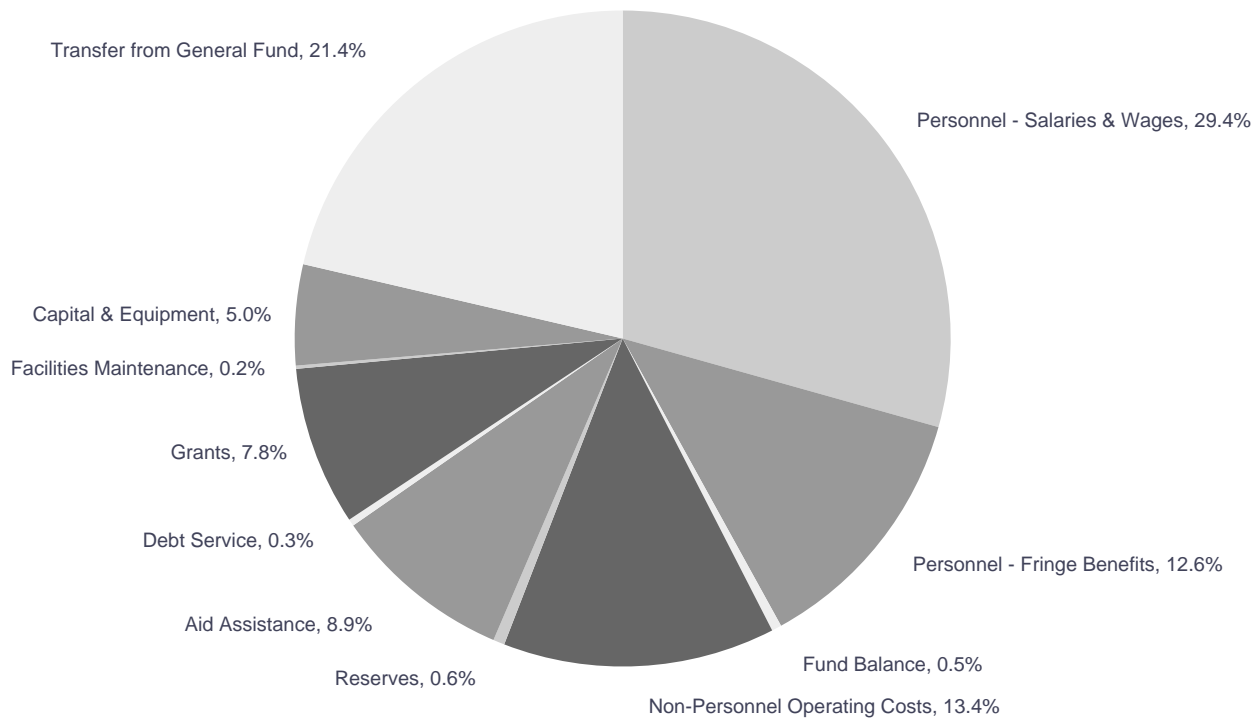
Sorted by Size

Sources of Funds	FY 2020-2021	% of Total
Charges for Services	3,619,171,256	30.3%
Property Taxes	2,535,351,082	21.2%
Other Local Taxes	1,152,482,000	9.6%
Business Taxes	1,098,000,000	9.2%
Intergovernmental - State	1,047,727,713	8.8%
Rents & Concessions	731,959,144	6.1%
Intergovernmental - Federal	453,752,476	3.8%
Other Revenues	347,804,626	2.9%
Fines and Forfeitures	139,881,591	1.2%
Interest & Investment Income	123,235,560	1.0%
Intergovernmental - Other	119,438,573	1.0%
Licenses, Permits & Franchises	61,684,175	0.5%
Other Financing Sources	0	0.0%
<b>Regular Revenues</b>	<b>11,430,488,196</b>	<b>95.6%</b>
Prior Year Fund Balance	525,514,360	4.4%
Prior Year Designated Reserve	1,450,000	0.0%
<b>Total Sources</b>	<b>11,957,452,556</b>	<b>100.0%</b>

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

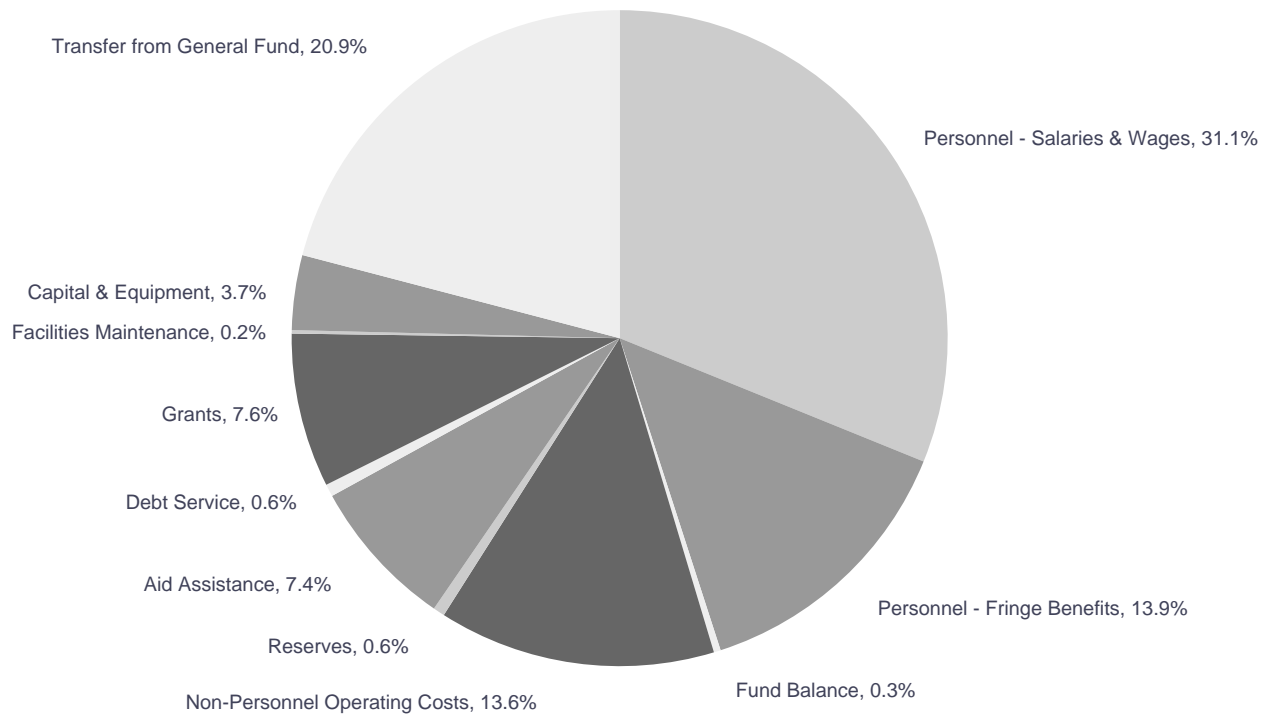
## **USES OF FUNDS**

**Uses of Funds - FY 2019-2020**  
**General Fund**



Types of Use	Gross		Net Recoveries	
	FY 2019-2020	% of Total	FY 2019-2020	% of Total
Personnel - Salaries & Wages	1,852,424,937	30.2%	1,803,184,188	29.4%
Personnel - Fringe Benefits	796,793,824	13.0%	775,613,627	12.6%
Personnel - Sub Total	<b>2,649,218,761</b>	<b>43.1%</b>	<b>2,578,797,815</b>	<b>42.0%</b>
Non-Personnel Operating Costs	846,516,740	13.8%	824,014,820	13.4%
Debt Service	20,997,515	0.3%	20,997,515	0.3%
Capital & Equipment	304,718,342	5.0%	304,718,342	5.0%
Aid Assistance	546,889,699	8.9%	546,889,699	8.9%
Grants	481,308,578	7.8%	481,308,578	7.8%
Reserves	34,568,615	0.6%	34,568,615	0.6%
Fund Balance	29,880,000	0.5%	29,880,000	0.5%
Facilities Maintenance	9,633,330	0.2%	9,633,330	0.2%
Transfer from General Fund	1,312,077,083	21.4%	1,312,077,083	21.4%
Services of Other Depts, Recoveries & Ov	(92,922,866)	-1.5%	0	0.0%
Non - Personnel - Sub Total	<b>3,493,667,036</b>	<b>56.9%</b>	<b>3,564,087,982</b>	<b>58.0%</b>
<b>Grand Total</b>	<b>6,142,885,797</b>	<b>100.0%</b>	<b>6,142,885,797</b>	<b>100.0%</b>

**Uses of Funds - FY 2020-2021**  
**General Fund**

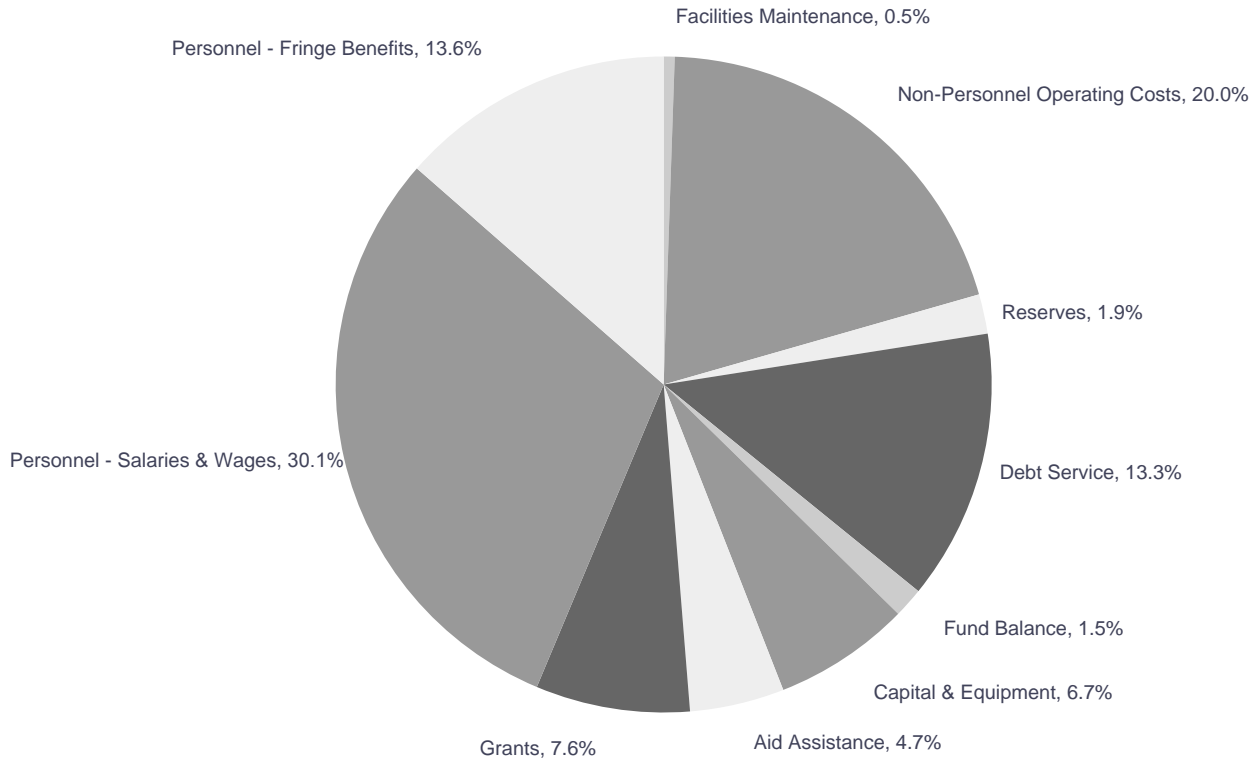


Types of Use	Gross		Net Recoveries	
	FY 2020-2021	% of Total	FY 2020-2021	% of Total
Personnel - Salaries & Wages	1,914,965,642	31.8%	1,872,392,713	31.1%
Personnel - Fringe Benefits	853,982,132	14.2%	834,996,663	13.9%
Personnel - Sub Total	<b>2,768,947,774</b>	<b>46.0%</b>	<b>2,707,389,375</b>	<b>45.0%</b>
Non-Personnel Operating Costs	839,326,764	14.0%	820,667,109	13.6%
Debt Service	36,523,902	0.6%	36,523,902	0.6%
Capital & Equipment	221,602,768	3.7%	221,602,768	3.7%
Aid Assistance	447,263,436	7.4%	447,263,436	7.4%
Grants	456,933,388	7.6%	456,933,388	7.6%
Reserves	34,470,019	0.6%	34,470,019	0.6%
Fund Balance	20,450,000	0.3%	20,450,000	0.3%
Facilities Maintenance	10,238,984	0.2%	10,238,984	0.2%
Transfer from General Fund	1,258,185,171	20.9%	1,258,185,171	20.9%
Services of Other Depts, Recoveries & Ov	(80,218,054)	-1.3%	0	0.0%
Non - Personnel - Sub Total	<b>3,244,776,378</b>	<b>54.0%</b>	<b>3,306,334,777</b>	<b>55.0%</b>
<b>Grand Total</b>	<b>6,013,724,152</b>	<b>100.0%</b>	<b>6,013,724,152</b>	<b>100.0%</b>

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.



**Uses of Funds - FY 2019-2020**  
**All Funds**



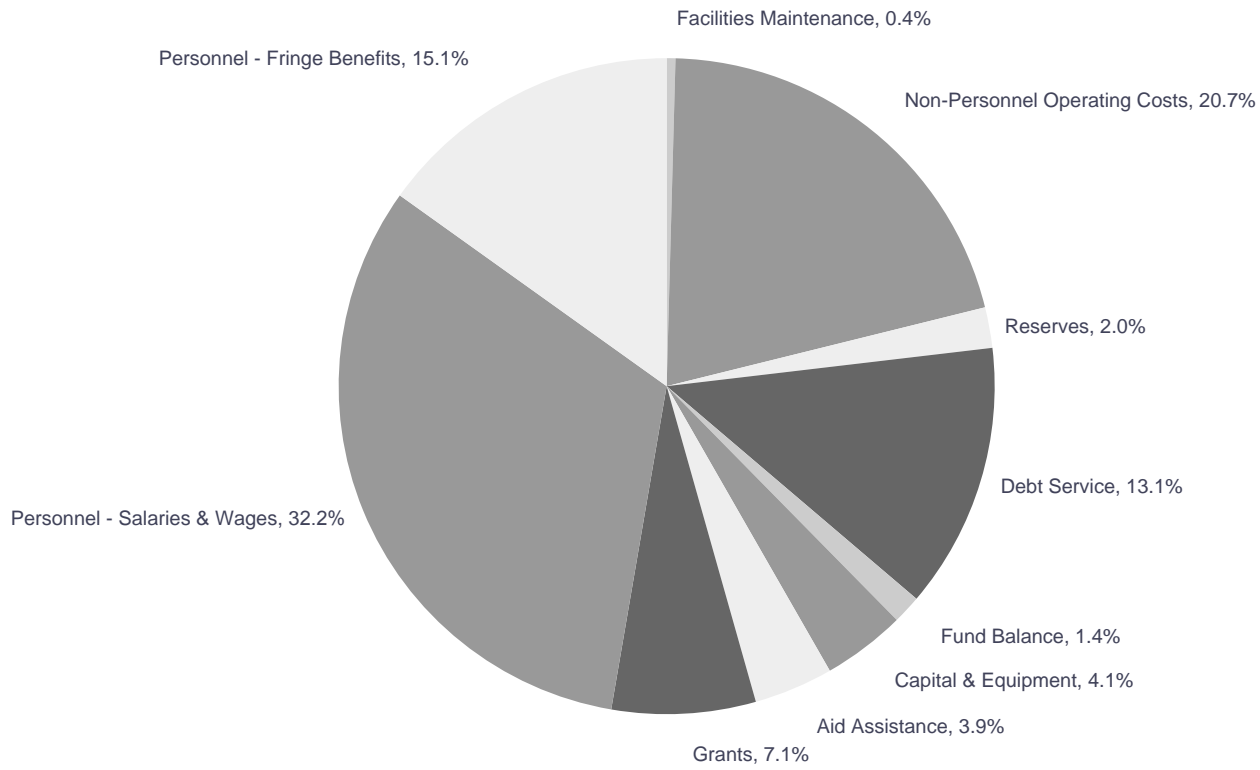
Types of Use	Gross	
	FY 2019-2020	% of Total
Personnel - Salaries & Wages	3,835,197,575	31.1%
Personnel - Fringe Benefits	1,725,598,438	14.0%
Personnel - Sub Total	<b>5,560,796,013</b>	<b>45.2%</b>
Non-Personnel Operating Costs	2,549,892,544	20.7%
Debt Service	1,641,502,975	13.3%
Grants	936,048,477	7.6%
Capital & Equipment	829,717,144	6.7%
Aid Assistance	573,647,174	4.7%
Reserves	239,968,515	1.9%
Fund Balance	181,249,943	1.5%
Facilities Maintenance	66,499,462	0.5%
Services of Other Depts, Recoveries & Ov	(265,634,016)	-2.2%
Non - Personnel - Sub Total	<b>6,752,892,218</b>	<b>54.8%</b>
<b>Grand Total</b>	<b>12,313,688,231</b>	<b>100.0%</b>

Net Recoveries	
FY 2019-2020	% of Total
3,709,590,615	30.1%
1,669,083,182	13.6%
<b>5,378,673,797</b>	<b>43.7%</b>
2,466,380,744	20.0%
1,641,502,975	13.3%
936,048,477	7.6%
829,717,144	6.7%
573,647,174	4.7%
239,968,515	1.9%
181,249,943	1.5%
66,499,462	0.5%
0	0.0%
<b>6,935,014,434</b>	<b>56.3%</b>
<b>12,313,688,231</b>	<b>100.0%</b>

**Average Per Employee (FTE)**

Personnel - Salaries & Wages	120,663	69.0%
Personnel - Fringe Benefits	54,291	31.0%
Personnel - Sub Total	<b>174,954</b>	<b>100.0%</b>

### Uses of Funds - FY 2020-2021 All Funds



Types of Use	Gross	
	FY 2020-2021	% of Total
Personnel - Salaries & Wages	3,977,120,702	33.3%
Personnel - Fringe Benefits	1,869,303,914	15.6%
Personnel - Sub Total	<b>5,846,424,616</b>	<b>48.9%</b>
Non-Personnel Operating Costs	2,559,273,439	21.4%
Debt Service	1,565,246,831	13.1%
Grants	847,662,465	7.1%
Capital & Equipment	488,554,260	4.1%
Aid Assistance	466,445,911	3.9%
Reserves	239,100,783	2.0%
Fund Balance	167,862,173	1.4%
Facilities Maintenance	51,534,055	0.4%
Services of Other Depts, Recoveries & Ov	(274,651,977)	-2.3%
Non - Personnel - Sub Total	<b>6,111,027,940</b>	<b>51.1%</b>
<b>Grand Total</b>	<b>11,957,452,556</b>	<b>100.0%</b>
<b>Average Per Employee (FTE)</b>		
Personnel - Salaries & Wages	124,082	68.0%
Personnel - Fringe Benefits	58,320	32.0%
Personnel - Sub Total	<b>182,403</b>	<b>100.0%</b>

Net Recoveries	
FY 2020-2021	% of Total
3,847,170,274	32.2%
1,808,225,344	15.1%
<b>5,655,395,618</b>	<b>47.3%</b>
2,475,650,460	20.7%
1,565,246,831	13.1%
847,662,465	7.1%
488,554,260	4.1%
466,445,911	3.9%
239,100,783	2.0%
167,862,173	1.4%
51,534,055	0.4%
0	0.0%
<b>6,302,056,938</b>	<b>52.7%</b>
<b>11,957,452,556</b>	<b>100.0%</b>

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

**POSITIONS BY MAJOR SERVICE AREA  
AND DEPARTMENT**

**Funded Positions by Major Service Area and Department****Service Area: A, Public Protection**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
ADULT PROBATION	153.08	154.40	1.32	152.26	(2.14)
DISTRICT ATTORNEY	276.14	275.34	(0.80)	275.82	0.48
EMERGENCY MANAGEMENT	267.93	279.47	11.54	279.48	0.01
FIRE DEPARTMENT	1,667.15	1,676.77	9.62	1,671.00	(5.77)
JUVENILE PROBATION	218.24	212.68	(5.56)	214.01	1.33
POLICE	3,053.40	3,202.79	149.39	3,376.21	173.42
POLICE ACCOUNTABILITY	44.91	50.17	5.26	53.25	3.08
PUBLIC DEFENDER	186.08	189.08	3.00	189.77	0.69
SHERIFF	1,019.73	1,031.38	11.65	1,037.37	5.99
<b>Service Area: A, Public Protection Total</b>	<b>6,886.66</b>	<b>7,072.08</b>	<b>185.42</b>	<b>7,249.17</b>	<b>177.09</b>

**Service Area: B, Public Works, Transportation & Commerce**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
AIRPORT COMMISSION	1,587.04	1,591.93	4.89	1,590.81	(1.12)
BOARD OF APPEALS	5.00	5.00	0.00	5.00	0.00
BUILDING INSPECTION	268.99	269.08	0.09	271.07	1.99
ECONOMIC AND WORKFORCE DEVELOPMENT	102.08	105.66	3.58	108.09	2.43
GENERAL SERVICES AGENCY - PUBLIC WORKS	1,057.38	1,070.99	13.61	1,077.17	6.18
MUNICIPAL TRANSPRTN AGENCY	5,338.42	5,477.28	138.86	5,499.51	22.23
PORT	245.23	246.15	0.92	245.95	(0.20)
PUBLIC UTILITIES COMMISSN	1,676.43	1,690.00	13.57	1,689.30	(0.70)
<b>Service Area: B, Public Works, Transportation &amp; Commerce Total</b>	<b>10,280.57</b>	<b>10,456.09</b>	<b>175.52</b>	<b>10,486.90</b>	<b>30.81</b>

**Service Area: C, Human Welfare & Neighborhood Development**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
CHILD SUPPORT SERVICES	75.36	76.73	1.37	70.91	(5.82)
CHILDREN AND FAMILIES COMMISSION	15.00	15.00	0.00	15.00	0.00
CHILDREN; YOUTH & THEIR FAMILIES	54.55	54.87	0.32	54.91	0.04
ENVIRONMENT	65.31	64.90	(0.41)	65.58	0.68
HOMELESSNESS AND SUPPORTIVE HOUSING	121.92	132.34	10.42	138.36	6.02
HUMAN RIGHTS COMMISSION	19.04	23.19	4.15	25.15	1.96
HUMAN SERVICES	2,093.79	2,141.36	47.57	2,147.80	6.44
RENT ARBITRATION BOARD	36.67	37.42	0.75	37.64	0.22
STATUS OF WOMEN	6.28	6.10	(0.18)	6.10	0.00
<b>Service Area: C, Human Welfare &amp; Neighborhood Development Total</b>	<b>2,487.92</b>	<b>2,551.91</b>	<b>63.99</b>	<b>2,561.45</b>	<b>9.54</b>

**Service Area: D, Community Health**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
PUBLIC HEALTH	6,866.17	6,886.00	19.83	6,891.99	5.99
<b>Service Area: D, Community Health Total</b>	<b>6,866.17</b>	<b>6,886.00</b>	<b>19.83</b>	<b>6,891.99</b>	<b>5.99</b>

**Service Area: E, Culture & Recreation**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
ACADEMY OF SCIENCES	12.00	12.00	0.00	12.00	0.00
ARTS COMMISSION	30.31	30.27	(0.04)	31.11	0.84

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
ASIAN ART MUSEUM	58.17	57.51	(0.66)	57.43	(0.08)
FINE ARTS MUSEUM	109.92	109.22	(0.70)	109.15	(0.07)
LAW LIBRARY	3.00	3.00	0.00	3.00	0.00
PUBLIC LIBRARY	696.31	701.06	4.75	700.96	(0.10)
RECREATION AND PARK COMMISSION	926.88	939.65	12.77	959.04	19.39
WAR MEMORIAL	70.67	70.61	(0.06)	70.54	(0.07)
<b>Service Area: E, Culture &amp; Recreation Total</b>	<b>1,907.26</b>	<b>1,923.32</b>	<b>16.06</b>	<b>1,943.23</b>	<b>19.91</b>

**Service Area: F, General Administration & Finance**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
ASSESSOR / RECORDER	168.59	170.93	2.34	172.64	1.71
BOARD OF SUPERVISORS	75.93	84.51	8.58	87.01	2.50
CITY ATTORNEY	309.44	310.19	0.75	311.59	1.40
CITY PLANNING	219.18	221.67	2.49	222.17	0.50
CIVIL SERVICE COMMISSION	6.02	6.01	(0.01)	6.01	0.00
CONTROLLER	250.93	250.30	(0.63)	250.18	(0.12)
ELECTIONS	49.04	75.97	26.93	56.94	(19.03)
ETHICS COMMISSION	23.50	23.26	(0.24)	22.47	(0.79)
GENERAL SERVICES AGENCY-CITY ADMIN	882.49	917.06	34.57	950.89	33.83
HEALTH SERVICE SYSTEM	50.57	49.69	(0.88)	49.85	0.16
HUMAN RESOURCES	166.40	172.40	6.00	173.86	1.46
MAYOR	63.09	77.89	14.80	77.31	(0.58)
RETIREMENT SYSTEM	105.71	105.48	(0.23)	108.02	2.54
GENERAL SERVICES AGENCY-TECHNOLOGY	224.73	220.42	(4.31)	226.09	5.67
TREASURER/TAX COLLECTOR	207.28	208.45	1.17	203.51	(4.94)
<b>Service Area: F, General Administration &amp; Finance Total</b>	<b>2,802.90</b>	<b>2,894.23</b>	<b>91.33</b>	<b>2,918.54</b>	<b>24.31</b>

**Service Area: G, General City Responsibilities**

	2018-2019 Original Budget	2019-2020 Adopted Budget	Change From 2018-2019	2020-2021 Adopted Budget	Change From 2019-2020
GENERAL CITY / UNALLOCATED	0.00	0.77	0.77	1.00	0.23
<b>Service Area: G, General City Responsibilities Total</b>	<b>0.00</b>	<b>0.77</b>	<b>0.77</b>	<b>1.00</b>	<b>0.23</b>
<b>Grand Total</b>	<b>31,231.48</b>	<b>31,784.40</b>	<b>552.92</b>	<b>32,052.28</b>	<b>267.88</b>

This table contains preliminary Fiscal Year 2020-2021 positions for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

## **MAJOR FUND BUDGETARY RECAP**



**City and County of San Francisco**  
**Major Fund Budgetary Recap**  
**Budget Year 2019-2020**  
(In Thousands of Dollars)

**Governmental Funds**

Sources	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Prior Year Fund Balance - 6/30/18 (est.)	210,638	66,482	1,620	-	126,477	1,773	63	407,052
Prior Year Reserves	89,242	-	6,050	-	-	-	-	95,292
<b>Prior Year Sources Total</b>	<b>299,880</b>	<b>66,482</b>	<b>7,670</b>	<b>0</b>	<b>126,477</b>	<b>1,773</b>	<b>63</b>	<b>502,344</b>
Property Taxes	1,956,008	235,060	-	520,623	-	-	-	2,711,691
Other Local Taxes	1,144,376	33,441	-	-	-	-	-	1,177,817
Business Taxes	1,050,620	22,100	-	-	-	-	-	1,072,720
Rents & Concessions	15,141	67,037	-	-	634,061	825	12,020	729,083
Fines and Forfeitures	3,125	8,053	-	17,877	112,740	-	-	141,795
Interest & Investment Income	76,590	2,128	-	-	34,208	-	310	113,236
Licenses, Permits & Franchises	30,431	10,728	-	-	19,797	-	-	60,955
Intergovernmental - State	805,854	179,238	850	800	121,826	-	-	1,108,567
Intergovernmental - Federal	280,028	164,723	11,771	-	27,073	-	-	483,595
Intergovernmental - Other	2,733	2,865	-	-	113,844	70	-	119,512
Charges for Services	245,222	154,915	-	-	3,301,004	555	311	3,702,008
Other Revenues	69,424	35,678	650	-	150,729	-	131,134	387,616
Other Financing Sources	-	-	2,750	-	-	-	-	2,750
<b>Current Year Sources Total</b>	<b>5,679,551</b>	<b>915,965</b>	<b>16,022</b>	<b>539,299</b>	<b>4,515,283</b>	<b>1,450</b>	<b>143,775</b>	<b>11,811,344</b>
Contribution Transfers In	-	534,002	4,000	8,800	765,276	-	-	1,312,077
Operating Transfer In	163,455	1,339	-	1,242	285,658	6,875	-	458,568
<b>Transfers In Total</b>	<b>163,455</b>	<b>535,340</b>	<b>4,000</b>	<b>10,042</b>	<b>1,050,933</b>	<b>6,875</b>	-	<b>1,770,645</b>
<b>Available Sources Total</b>	<b>6,142,886</b>	<b>1,517,787</b>	<b>27,691</b>	<b>549,341</b>	<b>5,692,693</b>	<b>10,097</b>	<b>143,837</b>	<b>14,084,333</b>
<b>Uses</b>	-	-	-	-	-	-	-	-
Community Health	(950,756)	(140,437)	-	(1,232)	(1,285,152)	-	-	(2,377,577)
Culture & Recreation	(173,969)	(303,606)	(5,120)	-	-	-	(115)	(482,809)
General Administration and Finance	(596,806)	(226,207)	(350)	-	-	(3,211)	(49,708)	(876,282)
General City Responsibilities	(193,971)	-	-	(548,109)	-	-	-	(742,080)
Human Welfare & Neighborhood Development	(1,183,587)	(588,029)	-	-	-	-	-	(1,771,616)
Public Protection	(1,493,084)	(58,854)	(3,200)	-	(108,273)	-	-	(1,663,410)
Public Works, Transportation & Commerce	(208,755)	(192,342)	(15,021)	-	(3,802,544)	-	-	(4,218,663)
<b>Current Year Uses Total</b>	<b>(4,800,929)</b>	<b>(1,509,474)</b>	<b>(23,691)</b>	<b>(549,341)</b>	<b>(5,195,969)</b>	<b>(3,211)</b>	<b>(49,823)</b>	<b>(12,132,438)</b>
Contribution Transfers Out	(1,171,302)	(10)	-	-	(210,738)	(6,875)	-	(1,388,926)
Operating Transfer Out	(140,775)	(8,620)	-	-	(232,324)	-	-	(381,719)
<b>Transfers Out Total</b>	<b>(1,312,077)</b>	<b>(8,630)</b>	-	-	<b>(443,063)</b>	<b>(6,875)</b>	-	<b>(1,770,645)</b>
<b>Proposed Uses Total</b>	<b>(6,113,006)</b>	<b>(1,518,104)</b>	<b>(23,691)</b>	<b>(549,341)</b>	<b>(5,639,032)</b>	<b>(10,086)</b>	<b>(49,823)</b>	<b>(13,903,083)</b>
<b>Fund Balance - 6/30/19 (est.)</b>	<b>29,880</b>	<b>(317)</b>	<b>4,000</b>	<b>0</b>	<b>53,662</b>	<b>12</b>	<b>94,014</b>	<b>181,250</b>

**City and County of San Francisco**  
**Major Fund Budgetary Recap**  
**Budget Year 2020-2021**  
(In Thousands of Dollars)

**Governmental Funds**

Sources	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Prior Year Fund Balance - 6/30/19 (est.)	285,152	40,624	-	-	198,603	1,073	63	525,514
Prior Year Reserves	-	-	1,450	-	-	-	-	1,450
<b>Prior Year Sources Total</b>	<b>285,152</b>	<b>40,624</b>	<b>1,450</b>	<b>0</b>	<b>198,603</b>	<b>1,073</b>	<b>63</b>	<b>526,964</b>
Property Taxes	1,852,000	245,992	-	437,359	-	-	-	2,535,351
Other Local Taxes	1,118,372	34,110	-	-	-	-	-	1,152,482
Business Taxes	1,095,900	2,100	-	-	-	-	-	1,098,000
Rents & Concessions	15,371	69,682	-	-	634,061	825	12,020	731,959
Fines and Forfeitures	3,127	8,710	-	15,305	112,740	-	-	139,882
Interest & Investment Income	86,590	2,128	-	-	34,208	-	310	123,236
Licenses, Permits & Franchises	31,154	10,733	-	-	19,797	-	-	61,684
Intergovernmental - State	797,069	131,033	-	800	118,826	-	-	1,047,728
Intergovernmental - Federal	284,564	164,116	-	-	5,073	-	-	453,752
Intergovernmental - Other	2,745	2,778	-	-	113,844	71	-	119,439
Charges for Services	246,654	156,567	-	-	3,215,170	469	311	3,619,171
Other Revenues	42,065	30,394	-	-	142,961	-	132,384	347,805
Other Financing Sources	-	-	-	-	-	-	-	0
<b>Current Year Sources Total</b>	<b>5,575,612</b>	<b>858,342</b>	<b>0</b>	<b>453,464</b>	<b>4,396,680</b>	<b>1,366</b>	<b>145,025</b>	<b>11,430,488</b>
Contribution Transfers In	-	387,651	-	2,250	868,284	-	-	1,258,185
Operating Transfer In	152,960	1,339	-	528	301,137	5,010	-	460,974
<b>Transfers In Total</b>	<b>152,960</b>	<b>388,990</b>	<b>0</b>	<b>2,778</b>	<b>1,169,421</b>	<b>5,010</b>	<b>-</b>	<b>1,719,159</b>
<b>Available Sources Total</b>	<b>6,013,724</b>	<b>1,287,955</b>	<b>1,450</b>	<b>456,242</b>	<b>5,764,704</b>	<b>7,449</b>	<b>145,087</b>	<b>13,676,612</b>
<b>Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Community Health	(943,066)	(107,213)	(1,000)	(518)	(1,321,531)	-	-	(2,373,328)
Culture & Recreation	(179,282)	(299,169)	(450)	-	-	-	(115)	(479,016)
General Administration and Finance	(465,707)	(190,112)	-	-	-	(2,439)	(51,531)	(709,789)
General City Responsibilities	(213,545)	-	-	(455,724)	-	-	-	(669,269)
Human Welfare & Neighborhood Development	(1,194,858)	(444,827)	-	-	-	-	-	(1,639,685)
Public Protection	(1,539,026)	(57,280)	-	-	(132,279)	-	-	(1,728,585)
Public Works, Transportation & Commerce	(199,604)	(176,812)	-	-	(3,813,502)	-	-	(4,189,919)
<b>Current Year Uses Total</b>	<b>(4,735,089)</b>	<b>(1,275,412)</b>	<b>(1,450)</b>	<b>(456,242)</b>	<b>(5,267,312)</b>	<b>(2,439)</b>	<b>(51,646)</b>	<b>(11,789,590)</b>
Contribution Transfers Out	(1,232,554)	(10)	-	-	(226,218)	(5,010)	-	(1,463,792)
Operating Transfer Out	(25,631)	(12,478)	-	-	(217,258)	-	-	(255,367)
<b>Transfers Out Total</b>	<b>(1,258,185)</b>	<b>(12,488)</b>	<b>-</b>	<b>-</b>	<b>(443,476)</b>	<b>(5,010)</b>	<b>-</b>	<b>(1,719,159)</b>
<b>Proposed Uses Total</b>	<b>(5,993,274)</b>	<b>(1,287,900)</b>	<b>(1,450)</b>	<b>(456,242)</b>	<b>(5,710,789)</b>	<b>(7,449)</b>	<b>(51,646)</b>	<b>(13,508,750)</b>

**Fund Balance - 6/30/20 (est.)**

20,450

55

53,916

93,442

167,862

This table contains preliminary Fiscal Year 2020-2021 appropriations for the Airport Commission, Child Support Services, San Francisco Public Utilities Commission, Municipal Transportation Agency and the Port Commission.

## **APPROPRIATION DETAIL BY DEPARTMENT**

**Department: SCI Academy Of Sciences****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	6,467,045	6,576,684	109,639	6,222,794	(353,890)
<b>Total Uses by Funds</b>	<b>6,467,045</b>	<b>6,576,684</b>	<b>109,639</b>	<b>6,222,794</b>	<b>(353,890)</b>

**Division Summary**

SCI Academy Of Sciences	6,467,045	6,576,684	109,639	6,222,794	(353,890)
<b>Total Uses by Division</b>	<b>6,467,045</b>	<b>6,576,684</b>	<b>109,639</b>	<b>6,222,794</b>	<b>(353,890)</b>

**Chart of Account Summary**

Salaries	1,351,377	1,424,782	73,405	1,472,456	47,674
Mandatory Fringe Benefits	543,159	586,256	43,097	621,326	35,070
Non-Personnel Services	1,699,468	1,699,468		1,699,468	
Capital Outlay	1,055,879	925,000	(130,879)	368,000	(557,000)
Facilities Maintenance	275,190	288,950	13,760	303,398	14,448
Services Of Other Depts	1,541,972	1,652,228	110,256	1,758,146	105,918
<b>Total Uses by Chart of Account</b>	<b>6,467,045</b>	<b>6,576,684</b>	<b>109,639</b>	<b>6,222,794</b>	<b>(353,890)</b>

**Sources of Funds Detail by Account**

General Fund Support	6,467,045	6,576,684	109,639	6,222,794	(353,890)
<b>Total Sources by Fund</b>	<b>6,467,045</b>	<b>6,576,684</b>	<b>109,639</b>	<b>6,222,794</b>	<b>(353,890)</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	1,351,377	1,424,782	73,405	1,472,456	47,674
			Mandatory Fringe Benefits	543,159	586,256	43,097	621,326	35,070
			Non-Personnel Services	1,699,468	1,699,468		1,699,468	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Capital Outlay	264,879	150,000	(114,879)		(150,000)
			Services Of Other Depts	1,541,972	1,652,228	110,256	1,758,146	105,918
<b>10000 Total</b>				<b>5,400,855</b>	<b>5,512,734</b>	<b>111,879</b>	<b>5,551,396</b>	<b>38,662</b>
<b>Operating Total</b>				<b>5,400,855</b>	<b>5,512,734</b>	<b>111,879</b>	<b>5,551,396</b>	<b>38,662</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	15167	SC Glass And Sun Shade Renewal	791,000		(791,000)		
		15806	Sci - Facility Maintenance	275,190	863,950	588,760	441,398	(422,552)
<b>10010 Total</b>				<b>1,066,190</b>	<b>863,950</b>	<b>(202,240)</b>	<b>441,398</b>	<b>(422,552)</b>
<b>Annual Projects - Authority Control Total</b>				<b>1,066,190</b>	<b>863,950</b>	<b>(202,240)</b>	<b>441,398</b>	<b>(422,552)</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	15806	Sci - Facility Maintenance		200,000	200,000	230,000	30,000
<b>10020 Total</b>				<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>230,000</b>	<b>30,000</b>
<b>Continuing Projects - Authority Control Total</b>				<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>230,000</b>	<b>30,000</b>

**Total Uses of Funds**

<b>6,467,045</b>	<b>6,576,684</b>	<b>109,639</b>	<b>6,222,794</b>	<b>(353,890)</b>
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**Department: ADP Adult Probation****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	35,928,160	38,040,281	2,112,121	39,740,805	1,700,524
Public Protection Fund	4,476,160	3,841,185	(634,975)	3,472,960	(368,225)
<b>Total Uses by Funds</b>	<b>40,404,320</b>	<b>41,881,466</b>	<b>1,477,146</b>	<b>43,213,765</b>	<b>1,332,299</b>

**Division Summary**

ADP Adult Probation	40,404,320	41,881,466	1,477,146	43,213,765	1,332,299
<b>Total Uses by Division</b>	<b>40,404,320</b>	<b>41,881,466</b>	<b>1,477,146</b>	<b>43,213,765</b>	<b>1,332,299</b>

**Chart of Account Summary**

Salaries	16,031,264	16,844,111	812,847	17,210,141	366,030
Mandatory Fringe Benefits	6,902,659	7,655,992	753,333	8,283,613	627,621
Non-Personnel Services	8,315,617	8,954,083	638,466	9,264,101	310,018
City Grant Program	4,146,609	3,765,358	(381,251)	4,037,158	271,800
Capital Outlay		53,700	53,700		(53,700)
Materials & Supplies	425,724	478,724	53,000	483,724	5,000
Services Of Other Depts	4,582,447	4,129,498	(452,949)	3,935,028	(194,470)
<b>Total Uses by Chart of Account</b>	<b>40,404,320</b>	<b>41,881,466</b>	<b>1,477,146</b>	<b>43,213,765</b>	<b>1,332,299</b>

**Sources of Funds Detail by Account**

444931	Fed Grants Pass-Thru State-Oth	502,929	269,988	(232,941)	358,848	88,860
444939	Federal Direct Grant	196,182	88,860	(107,322)		(88,860)
444951	State-Narc Forfeitures&Seizure	159,700		(159,700)		
448920	Local Community Correctn-Ab109	15,874,052	17,164,052	1,290,000	17,459,052	295,000
448999	Other State Grants & Subventns	563,297	60,060	(503,237)	60,060	
460133	Admin Fee-Public Administrator	2,500	2,500		2,500	
478201	Private Grants		368,225	368,225		(368,225)
	General Fund Support	23,105,660	23,927,781	822,121	25,333,305	1,405,524
<b>Total Sources by Fund</b>		<b>40,404,320</b>	<b>41,881,466</b>	<b>1,477,146</b>	<b>43,213,765</b>	<b>1,332,299</b>



### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	15,919,243	16,418,499	499,256	16,974,981	556,482
			Mandatory Fringe Benefits	6,874,058	7,456,538	582,480	8,161,033	704,495
			Non-Personnel Services	5,652,154	7,255,339	1,603,185	7,661,256	405,917
			City Grant Program	2,494,534	2,272,983	(221,551)	2,544,783	271,800
			Capital Outlay		53,700	53,700		(53,700)
			Materials & Supplies	405,724	453,724	48,000	463,724	10,000
			Services Of Other Depts	4,582,447	4,129,498	(452,949)	3,935,028	(194,470)
<b>10000 Total</b>				<b>35,928,160</b>	<b>38,040,281</b>	<b>2,112,121</b>	<b>39,740,805</b>	<b>1,700,524</b>
<b>Operating Total</b>				<b>35,928,160</b>	<b>38,040,281</b>	<b>2,112,121</b>	<b>39,740,805</b>	<b>1,700,524</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13470	SR ADP Special Rev Fund	16547	AP Comm Corrections Perf Incen	3,054,052	3,054,052		3,054,052	
<b>13470 Total</b>				<b>3,054,052</b>	<b>3,054,052</b>	<b>0</b>	<b>3,054,052</b>	<b>0</b>
13600	SR SFPD-NarcForf&AssetSeizure	17299	PC Narc Forfeiture & Asset Sei	159,700		(159,700)		
<b>13600 Total</b>				<b>159,700</b>	<b>0</b>	<b>(159,700)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>3,213,752</b>	<b>3,054,052</b>	<b>(159,700)</b>	<b>3,054,052</b>	<b>0</b>

#### Grants Projects

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10000021	AP FY 15-16 Domestic Violence					
		10000022	AP FY 16-17 Domestic Violence					
		10001096	CH FY16-17 Byrne State Grant					
		10029264	AP Gy 18-19 Domestic Violence	214,573		(214,573)		
		10029265	AP Fy 18/19 Bscs Stc Program	59,297		(59,297)		
		10029496	CH FY18-19 Byrne State Grant	126,237		(126,237)		
		10029498	CH FY18-19 Federal JAG Grant	196,182		(196,182)		
		10029616	CH FY17-18 Byrne State Grant	162,119		(162,119)		
		10029617	CH FY17-18 Federal JAG Grant					
		10029744	HB MH M017 1718	504,000		(504,000)		
		10032883	ADP Cal -OES Domestic Violence		100,000	100,000	100,000	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10032937	CH FY19-20 BYRNE State Grant		169,988	169,988		(169,988)
		10032939	CH FY19-20 Federal JAG Grant		88,860	88,860		(88,860)
		10033031	ADP BSCC STC		60,060	60,060	60,060	
		10034496	CH FY20-21 Federal JAG Grant				88,860	88,860
		10034497	CH FY20-21 Byrne State Grant				169,988	169,988
		10034627	A Decision Point Analysis		368,225	368,225		(368,225)
<b>13550 Total</b>				<b>1,262,408</b>	<b>787,133</b>	<b>(475,275)</b>	<b>418,908</b>	<b>(368,225)</b>
<b>Grants Projects Total</b>				<b>1,262,408</b>	<b>787,133</b>	<b>(475,275)</b>	<b>418,908</b>	<b>(368,225)</b>
<b>Total Uses of Funds</b>				<b>40,404,320</b>	<b>41,881,466</b>	<b>1,477,146</b>	<b>43,213,765</b>	<b>1,332,299</b>

**Department: AIR Airport Commission****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
San Francisco International Airport	1,108,572,997	1,219,373,518	110,800,521	1,185,087,951	(34,285,567)
<b>Total Uses by Funds</b>	<b>1,108,572,997</b>	<b>1,219,373,518</b>	<b>110,800,521</b>	<b>1,185,087,951</b>	<b>(34,285,567)</b>

**Division Summary**

AIR Airport Director	9,494,955	9,807,838	312,883	9,932,156	124,318
AIR Bureau Of Admin & Policy	34,213,069	35,926,906	1,713,837	37,190,306	1,263,400
AIR Business & Finance	567,134,000	661,002,660	93,868,660	662,383,432	1,380,772
AIR Capital Projects	42,555,945	33,110,000	(9,445,945)	1,010,000	(32,100,000)
AIR Chief Operating Officer	42,942,888	43,522,598	579,710	44,347,019	824,421
AIR Communications & Mktg	20,658,435	21,226,400	567,965	21,502,668	276,268
AIR Design & Construction	11,944,199	13,236,524	1,292,325	13,439,914	203,390
AIR Facilities	197,168,779	206,287,710	9,118,931	211,138,424	4,850,714
AIR Facilities; Maintenance	15,000,000	15,500,000	500,000		(15,500,000)
AIR Fire Bureau	772,510	717,494	(55,016)	681,674	(35,820)
AIR General	56,129,063	61,034,240	4,905,177	66,231,713	5,197,473
AIR Operations & Security	87,990,480	94,132,694	6,142,214	94,786,933	654,239
AIR Planning Division	8,646,840	8,280,844	(365,996)	8,395,225	114,381
AIR Police Bureau	13,921,834	15,587,610	1,665,776	14,048,487	(1,539,123)
<b>Total Uses by Division</b>	<b>1,108,572,997</b>	<b>1,219,373,518</b>	<b>110,800,521</b>	<b>1,185,087,951</b>	<b>(34,285,567)</b>

**Chart of Account Summary**

Salaries	163,663,368	174,037,536	10,374,168	179,275,059	5,237,523
Mandatory Fringe Benefits	88,395,359	95,472,795	7,077,436	100,259,014	4,786,219
Non-Personnel Services	152,278,744	157,180,973	4,902,229	157,180,973	
Capital Outlay	44,468,235	35,100,438	(9,367,797)		(35,100,438)
Debt Service	494,785,646	584,377,291	89,591,645	584,492,451	115,160
Facilities Maintenance	15,000,000	15,500,000	500,000		(15,500,000)
Intrafund Transfers Out	102,176,945	132,986,000	30,809,055	112,386,000	(20,600,000)
Materials & Supplies	21,412,236	20,595,903	(816,333)	20,595,903	
Operating Transfers Out	46,629,063	51,549,363	4,920,300	54,731,713	3,182,350
Overhead and Allocations	(5,228,965)	(6,694,474)	(1,465,509)	(6,694,474)	

Department: AIR

Services Of Other Depts		87,169,311	92,203,693	5,034,382	93,247,312	1,043,619
Unappropriated Rev-Designated			50,000	50,000	2,000,000	1,950,000
Transfer Adjustment - Uses		(102,176,945)	(132,986,000)	(30,809,055)	(112,386,000)	20,600,000
<b>Total Uses by Chart of Account</b>		<b>1,108,572,997</b>	<b>1,219,373,518</b>	<b>110,800,521</b>	<b>1,185,087,951</b>	<b>(34,285,567)</b>
<b>Sources of Funds Detail by Account</b>						
425150	Airport Traffic Fines	158,000	142,000	(16,000)	142,000	
425920	Penalties	641,000	1,162,000	521,000	1,162,000	
430120	Interest Earned-FiscAgentAcct	16,221,663	15,269,000	(952,663)	15,269,000	
430150	Interest Earned - Pooled Cash	5,612,012	8,098,000	2,485,988	8,098,000	
435271	SFO-PrkingGarge,Lots&Permits	97,645,000	98,422,000	777,000	98,422,000	
437213	Rentl-North Term T3 (Non-Air)	1,002,000	1,193,000	191,000	1,193,000	
437214	Rentl-South Term T1 (Non-Air)	322,000	344,000	22,000	344,000	
437215	Rental-T2 (Non Airline)	710,000	723,000	13,000	723,000	
437216	Rental-ITB (Non-Airline)	1,158,000	1,435,000	277,000	1,435,000	
437217	Rental-BART	3,446,000	3,481,000	35,000	3,481,000	
437219	Rental-Other BldgsNon-Airline	10,000	14,000	4,000	14,000	
437311	Rental-UnimprvdAreaNon-Airline	4,555,000	4,717,000	162,000	4,717,000	
437321	Rental Car Facility Fee	16,660,000	17,196,000	536,000	17,196,000	
437411	Concession-Groundside	136,000	93,000	(43,000)	93,000	
437421	Concession-Telephone	2,300,000	2,400,000	100,000	2,400,000	
437425	Telecommunication Fees	4,108,000	4,436,000	328,000	4,436,000	
437441	Concession-Advertising	11,641,000	12,204,000	563,000	12,204,000	
437499	Concession-Others	4,658,000	6,040,000	1,382,000	6,040,000	
437501	Concession-Others-ITB	6,594,000	6,838,000	244,000	6,838,000	
437512	Concess Rev-DutyFreeInBond-ITB	30,000,000	47,080,000	17,080,000	47,080,000	
437521	Concession-Gifts & Merchandise	12,460,000	12,990,000	530,000	12,990,000	
437522	Concess Rev-Gift&Merchndse-ITB	4,516,000	6,058,000	1,542,000	6,058,000	
437611	Concession-Car Rental	46,419,000	46,157,533	(261,467)	46,157,533	
437621	Off Airport Privilege Fee	3,236,000	3,403,000	167,000	3,403,000	
437711	Concession-Food & Beverage	20,551,000	22,097,000	1,546,000	22,097,000	
437712	Concession-Food & Beverage-ITB	7,597,000	7,020,000	(577,000)	7,020,000	
437911	Taxicabs	6,067,000	5,128,000	(939,000)	5,128,000	
437921	Ground Trans Trip Fees	48,823,000	58,543,000	9,720,000	58,543,000	
438111	CNG Services	91,000	96,000	5,000	96,000	
444011	Fed Homeland Safety Grnt-Direct	1,010,000	1,010,000		1,010,000	
444931	Fed Grants Pass-Thru State-Oth	2,000,000	2,000,000			(2,000,000)
444939	Federal Direct Grant	21,500,000	20,000,000	(1,500,000)		(20,000,000)
448923	Peace Officer Training	10,000	1,000	(9,000)	1,000	

448999	Other State Grants & Subventns	3,000,000	3,000,000		(3,000,000)
449999	Other Local-Regional Grants	6,250,000		(6,250,000)	
467111	Airline Landing Fees	226,673,000	237,637,000	10,964,000	237,637,000
467141	Jet Bridge Fees	136,000	115,000	(21,000)	115,000
467142	Common Use Gate Fees	1,979,000	2,843,000	864,000	2,843,000
467151	Passenger Facility Fees	67,881,000	102,886,000	35,005,000	102,886,000
467161	Non-Signatry AirlineSurchrgFee	831,000	998,000	167,000	998,000
467213	Rental-Airline NorthTerminalT3	88,419,000	95,048,000	6,629,000	95,048,000
467214	Rental-Airline SouthTerminalT1	27,592,000	40,207,000	12,615,000	40,207,000
467215	Customs Cargo Facility Fee	837,000	887,000	50,000	887,000
467216	Rental-Airline-ITB	99,854,000	106,186,000	6,332,000	106,186,000
467217	Renti-Airline-CustmsFacilts-ITB	47,973,000	51,170,000	3,197,000	51,170,000
467218	Rental-Airline-T2	32,218,000	33,864,000	1,646,000	33,864,000
467311	Rental-Airline Cargo Space	5,456,000	4,779,000	(677,000)	4,779,000
467321	Rental-Airline Ground Leases	17,473,000	18,026,000	553,000	18,026,000
467411	Rental-Aircraft Parking	8,400,000	11,000,000	2,600,000	11,000,000
467421	Rental-Airline Superbay Hangar	9,643,000	11,197,000	1,554,000	11,197,000
467511	Airline Support Services	16,318,000	17,378,000	1,060,000	17,378,000
467521	Transportation & Faciltis Fee	31,371,000	28,262,000	(3,109,000)	28,262,000
467611	Rental Tank Farm Area	1,604,000	1,675,000	71,000	1,675,000
467651	FBO-Other Services	14,350,000	14,963,000	613,000	14,963,000
467711	Parking - Employees	12,107,000	12,143,000	36,000	12,143,000
476121	Gain-Loss-Sale Of Equipment	1,500,000	1,500,000		1,500,000
476251	Sale Of Scrap And Waste	500,000	500,000		500,000
477211	Sale Of Electricity	26,843,000	27,480,000	637,000	27,480,000
477311	Water Resale-Sewage Disposal	6,900,000	9,156,000	2,256,000	9,156,000
477611	Sale Of Natural Gas	311,000	463,000	152,000	463,000
477911	Licenses & Permits	2,632,000	3,174,000	542,000	3,174,000
477921	Collection Charges	679,000	984,000	305,000	984,000
477931	Refuse Disposal	1,297,000	1,389,000	92,000	1,389,000
477933	Miscellaneous Terminal Fees	4,982,000	4,890,000	(92,000)	4,890,000
477942	Reimbursement From SFOTEC	102,000	111,000	9,000	111,000
477951	Rent-Governmental Agency	5,239,000	5,427,000	188,000	5,427,000
477999	Misc Airport Revenue	106,000	7,000	(99,000)	7,000
480111	ProceedsFromSaleOfBond-FaceAmt	2,000,000		(2,000,000)	
486530	Exp Rec Fr Port Commission AAO	80,000	80,000		80,000
495021	ITI Fr 5A-Airport Funds	102,176,945	132,986,000	30,809,055	112,386,000
499999	Beg Fund Balance - Budget Only	42,413,523	62,430,613	20,017,090	77,151,574
999999	ELIMSD TRANSFER ADJ-SOURCES	(191,411,146)	(241,258,628)	(49,847,482)	(244,665,156)
					(3,406,528)

## General Fund Support

<b>Total Sources by Fund</b>	<b>1,108,572,997</b>	<b>1,219,373,518</b>	<b>110,800,521</b>	<b>1,185,087,951</b>	<b>(34,285,567)</b>
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## Uses of Funds Detail Appropriation

## Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
17960	AIR Op Annual Account Ctrl		Salaries	154,403,391	163,404,102	9,000,711	168,556,334	5,152,232
			Mandatory Fringe Benefits	75,699,409	82,036,849	6,337,440	86,914,787	4,877,938
			Non-Personnel Services	152,217,244	157,119,473	4,902,229	157,119,473	
			Capital Outlay	2,922,290	3,000,438	78,148		(3,000,438)
			Debt Service	494,785,646	584,377,291	89,591,645	584,492,451	115,160
			Intrafund Transfers Out	29,295,945	30,100,000	804,055	9,500,000	(20,600,000)
			Materials & Supplies	21,387,236	20,570,903	(816,333)	20,570,903	
			Operating Transfers Out	46,629,063	51,549,363	4,920,300	54,731,713	3,182,350
			Overhead and Allocations	4,648,548	5,177,742	529,194	5,177,742	
			Services Of Other Depts	86,433,138	91,560,280	5,127,142	92,793,419	1,233,139
			Transfer Adjustment - Uses	(29,295,945)	(30,100,000)	(804,055)	(9,500,000)	20,600,000
<b>17960 Total</b>				<b>1,039,125,965</b>	<b>1,158,796,441</b>	<b>119,670,476</b>	<b>1,170,356,822</b>	<b>11,560,381</b>
<b>Operating Total</b>				<b>1,039,125,965</b>	<b>1,158,796,441</b>	<b>119,670,476</b>	<b>1,170,356,822</b>	<b>11,560,381</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
17970	AIR Op Annual Authority Ctrl	17726	GE Youth Employment & Environm	2,391,087	2,467,077	75,990	2,221,129	(245,948)
		17752	GE Unallocated Project					
<b>17970 Total</b>				<b>2,391,087</b>	<b>2,467,077</b>	<b>75,990</b>	<b>2,221,129</b>	<b>(245,948)</b>
<b>Annual Projects - Authority Control Total</b>				<b>2,391,087</b>	<b>2,467,077</b>	<b>75,990</b>	<b>2,221,129</b>	<b>(245,948)</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
17980	AIR Continuing Authority Ctrl	15748	AC Facility Maintenance	15,000,000	15,500,000	500,000		(15,500,000)
<b>17980 Total</b>				<b>15,000,000</b>	<b>15,500,000</b>	<b>500,000</b>	<b>0</b>	<b>(15,500,000)</b>
18575	AIR CAP 2017 Capital Project	10337	AC Airfield Improvements	60,000,000		(60,000,000)		



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
18575	AIR CAP 2017 Capital Project	10340	AC Airport Support Improvements	(80,000,000)	(25,000,000)	55,000,000		25,000,000
		10343	AC Groundside Improvements	(20,000,000)	30,000,000	50,000,000		(30,000,000)
		10345	AC Terminal Improvements	20,000,000	(25,000,000)	(45,000,000)		25,000,000
		10347	AC Utility Improvements	80,000,000	10,000,000	(70,000,000)		(10,000,000)
		19697	AC Terminal 1 Program CAC077		110,000,000	110,000,000		(110,000,000)
		19698	AC Terminal 3 Program CAC087	(60,000,000)	(100,000,000)	(40,000,000)		100,000,000
<b>18575 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
18577	AIR Cap 2017B CP NAMT Jul-Dec	10343	AC Groundside Improvements	9,695,592		(9,695,592)		
		19697	AC Terminal 1 Program CAC077	(9,695,592)		9,695,592		
<b>18577 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
19120	AIR CAP OPERATING FUND AOF	10337	AC Airfield Improvements	2,500,000	1,000,000	(1,500,000)		(1,000,000)
		10340	AC Airport Support Improvement	3,000,000	2,100,000	(900,000)		(2,100,000)
		10343	AC Groundside Improvements	(6,000,000)		6,000,000		
		10345	AC Terminal Improvements	2,500,000	1,000,000	(1,500,000)		(1,000,000)
		10347	AC Utility Improvements	2,795,945	1,000,000	(1,795,945)		(1,000,000)
<b>19120 Total</b>				<b>4,795,945</b>	<b>5,100,000</b>	<b>304,055</b>	<b>0</b>	<b>(5,100,000)</b>
19125	AIR CAP UNA Replacmnt Proceeds	10337	AC Airfield Improvements	1,000,000	1,000,000		1,000,000	
		10343	AC Groundside Improvements	1,000,000	1,000,000		1,000,000	
<b>19125 Total</b>				<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>
19392	AIR CAP 2018B CP NAMT J-J C8K	10343	AC Groundside Improvements	1,000		(1,000)		
		19697	AC Terminal 1 Program CAC077	(1,000)		1,000		
<b>19392 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
19580	AIR CAP COI PROCEEDS AMT P3A	10345	AC Terminal Improvements	1,500,000		(1,500,000)		
<b>19580 Total</b>				<b>1,500,000</b>	<b>0</b>	<b>(1,500,000)</b>	<b>0</b>	<b>0</b>
19590	AIR CAP COI PROCEEDS NAMT P3B	10337	AC Airfield Improvements	360,000		(360,000)		
<b>19590 Total</b>				<b>360,000</b>	<b>0</b>	<b>(360,000)</b>	<b>0</b>	<b>0</b>
19600	AIR CAP COI PROCEEDS TAX P3C	10343	AC Groundside Improvements	140,000		(140,000)		
<b>19600 Total</b>				<b>140,000</b>	<b>0</b>	<b>(140,000)</b>	<b>0</b>	<b>0</b>
19610	AIR CAP PASSENGER FAC CHG PFC	10718	AC Passenger Facility Charge P					
<b>19610 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>23,795,945</b>	<b>22,600,000</b>	<b>(1,195,945)</b>	<b>2,000,000</b>	<b>(20,600,000)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021

				Original Budget	Adopted Budget	Change From 2018-2019	Adopted Budget	Change From 2019-2020
19540	AIR CAP PROJ FUND FED	10003760	AC Airfield Unallocated-Ordina	15,000,000	15,000,000			(15,000,000)
		10004055	AC Air Support Unallocated-Ord	3,000,000	3,000,000			(3,000,000)
		10004134	AC Groundside Unallocated-Ord	2,500,000	1,000,000	(1,500,000)		(1,000,000)
		10004334	AC Terminals Unallocated-Ordin	2,000,000	2,000,000			(2,000,000)
		10004436	AC Utilities Unallocated-Ordin	1,000,000	1,000,000			(1,000,000)
<b>19540 Total</b>				<b>23,500,000</b>	<b>22,000,000</b>	<b>(1,500,000)</b>	<b>0</b>	<b>(22,000,000)</b>
19550	AIR CAP PROJ FUND STA	10004055	AC Air Support Unallocated-Ord	1,000,000	1,000,000			(1,000,000)
		10004134	AC Groundside Unallocated-Ord	1,000,000	1,000,000			(1,000,000)
		10004436	AC Utilities Unallocated-Ordin	1,000,000	1,000,000			(1,000,000)
<b>19550 Total</b>				<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>(3,000,000)</b>
19550	AIR K9 EXPLOSIVES SRF K9F	10022278	K9 Explosives Detection Progrm	1,010,000	1,010,000		1,010,000	
<b>19550 Total</b>				<b>1,010,000</b>	<b>1,010,000</b>	<b>0</b>	<b>1,010,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>27,510,000</b>	<b>26,010,000</b>	<b>(1,500,000)</b>	<b>1,010,000</b>	<b>(25,000,000)</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
19560	AIR CAP PROJ FUND LOC	10030871	AC 11302-Plot 40/41 400hz & Pc	6,250,000		(6,250,000)		
<b>19560 Total</b>				<b>6,250,000</b>	<b>0</b>	<b>(6,250,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Project Control Total</b>				<b>6,250,000</b>	<b>0</b>	<b>(6,250,000)</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
18020	AIR Operating GASB 45 PEB	228994	AIR General	9,500,000	9,500,000		9,500,000	
<b>18020 Total</b>				<b>9,500,000</b>	<b>9,500,000</b>	<b>0</b>	<b>9,500,000</b>	<b>0</b>
18000	AIR Overhead OHF	109711	AIR Design & Construction	5,084,378	5,630,734	546,356	5,630,734	
			Transfer Adjustment - Uses	(5,084,378)	(5,630,734)	(546,356)	(5,630,734)	
<b>18000 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
18040	AIR Paid Time Off PTO	228994	AIR General	4,793,135	6,241,482	1,448,347	6,241,482	
			Transfer Adjustment - Uses	(4,793,135)	(6,241,482)	(1,448,347)	(6,241,482)	
<b>18040 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>9,500,000</b>	<b>9,500,000</b>	<b>0</b>	<b>9,500,000</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>1,108,572,997</b>	<b>1,219,373,518</b>	<b>110,800,521</b>	<b>1,185,087,951</b>	<b>(34,285,567)</b>

\* The table above reflects preliminary Fiscal Year 2020-21 appropriations for the Airport Commission.

**Department: ART Arts Commission****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Community / Neighborhood Devel	50,000	50,000		50,000	
Culture and Recreation Fund	13,807,717	17,785,668	3,977,951	15,145,953	(2,639,715)
General Fund	9,083,776	10,875,308	1,791,532	11,054,131	178,823
<b>Total Uses by Funds</b>	<b>22,941,493</b>	<b>28,710,976</b>	<b>5,769,483</b>	<b>26,250,084</b>	<b>(2,460,892)</b>

**Division Summary**

ART Administration	5,591,880	6,850,215	1,258,335	7,375,097	524,882
ART Civic Design	251,250	255,758	4,508	171,708	(84,050)
ART Community Investments	12,447,758	19,053,404	6,605,646	16,006,063	(3,047,341)
ART Municipal Galleries	642,825	752,944	110,119	773,659	20,715
ART Public Art & Collections	3,558,460	1,625,577	(1,932,883)	1,745,144	119,567
ART Street Artist Program	449,320	173,078	(276,242)	178,413	5,335
<b>Total Uses by Division</b>	<b>22,941,493</b>	<b>28,710,976</b>	<b>5,769,483</b>	<b>26,250,084</b>	<b>(2,460,892)</b>

**Chart of Account Summary**

Salaries	3,058,440	3,151,146	92,706	3,346,040	194,894
Mandatory Fringe Benefits	1,358,100	1,485,571	127,471	1,604,354	118,783
Non-Personnel Services	6,281,320	4,642,054	(1,639,266)	4,787,028	144,974
City Grant Program	7,040,502	7,846,193	805,691	7,350,996	(495,197)
Capital Outlay	1,327,500	5,486,604	4,159,104	2,725,000	(2,761,604)
Facilities Maintenance	235,808	389,265	153,457	259,977	(129,288)
Materials & Supplies	25,229	25,229		25,229	
Overhead and Allocations	(557,639)	(37,335)	520,304	(119,679)	(82,344)
Programmatic Projects	3,547,464	5,085,108	1,537,644	5,599,031	513,923
Services Of Other Depts	624,769	637,141	12,372	672,108	34,967
<b>Total Uses by Chart of Account</b>	<b>22,941,493</b>	<b>28,710,976</b>	<b>5,769,483</b>	<b>26,250,084</b>	<b>(2,460,892)</b>

**Sources of Funds Detail by Account**

412210	Hotel Room Tax	6,350,000	13,639,000	7,289,000	14,078,000	439,000
420360	Street Artist Certificatn Fee	138,336	153,527	15,191	158,576	5,049

460127	Civic Design Fee - Arts Comssn	183,960	165,928	(18,032)	171,708	5,780
460155	City Hall Tours	3,500	3,500		3,500	
462841	Art Comm Symphony Concerts	794,034	1,100,397	306,363	1,100,683	286
462849	Art Comm Other Performances	4,000	4,000		4,000	
466501	Transit Advertising	242,603	242,603		242,603	
475415	Community ImprovementImpactFee	50,000	50,000		50,000	
486020	Exp Rec Fr Airport (AAO)	31,025	31,025		31,025	
486030	Exp Rec Fr Admin Svcs (AAO)	1,800,000		(1,800,000)		
486100	Exp Rec Fr Bus & Enc Dev (AAO)	10,000	10,000		10,000	
486150	Exp Rec Fr Adm (AAO)	496,229	496,229		496,229	
486190	Exp Rec Fr Child;Youth&Fam AAO	209,741	214,394	4,653	219,057	4,663
486230	Exp Rec Fr City Planning (AAO)		20,000	20,000		(20,000)
486430	Exp Rec Fr Public Library AAO	188,768	192,956	4,188	197,151	4,195
486560	Exp Rec Fr Public Works (AAO)	150,000	150,000		150,000	
486630	Exp Rec Fr Rec & Park (AAO)	13,000	13,000		13,000	
493001	OTI Fr 1G-General Fund	4,540,984	3,019,551	(1,521,433)	19,837	(2,999,714)
499999	Beg Fund Balance - Budget Only	76,605	89,830	13,225		(89,830)
	General Fund Support	7,658,708	9,115,036	1,456,328	9,304,715	189,679
Total Sources by Fund		22,941,493	28,710,976	5,769,483	26,250,084	(2,460,892)
Reserved Appropriations						
Board Reserves:						
10031167	AR Community Investments		2,613,000	2,613,000		(2,613,000)
Board Reserves: Total			2,613,000	2,613,000	0	(2,613,000)
Controller Reserves:						
10005837	AR DIF-Market & Octavia		50,000	50,000	50,000	
Controller Reserves: Total			50,000	50,000	50,000	0
Uses of Funds Detail Appropriation						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Overhead and Allocations Services Of Other Depts	(796,628) 475,187	(119,679) 492,076	676,949 16,889	(119,679) 509,906	17,830
<b>10000 Total</b>				<b>1,918,544</b>	<b>2,637,201</b>	<b>718,657</b>	<b>2,834,914</b>	<b>197,713</b>
<b>Operating Total</b>				<b>1,918,544</b>	<b>2,637,201</b>	<b>718,657</b>	<b>2,834,914</b>	<b>197,713</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	15759	Civic Collection - Maintenance	483,647	491,035	7,388	530,306	39,271
		15760	Maintenance - Civic Collection	100,887	105,931	5,044	111,227	5,296
		16549	AR Art Commission - Symphony O	3,241,836	3,478,883	237,047	3,635,573	156,690
		16617	AR Galleries-administration	642,825	752,944	110,119	773,659	20,715
<b>10010 Total</b>				<b>4,469,195</b>	<b>4,828,793</b>	<b>359,598</b>	<b>5,050,765</b>	<b>221,972</b>
<b>Annual Projects - Authority Control Total</b>				<b>4,469,195</b>	<b>4,828,793</b>	<b>359,598</b>	<b>5,050,765</b>	<b>221,972</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	10829	AR Civic Collec Restoration;	750,000	750,000		825,000	75,000
		10832	AR Mccla - Hvac				751,860	751,860
		10833	AR Mccla - Elevator Retrofit		588,464	588,464		(588,464)
		15761	AR Maintenance - Culutral Cent		141,667	141,667	148,750	7,083
		16612	AR Community Investments Admin	3	5	2	3	(2)
		19600	AR Bos Funding	926,000	1,327,803	401,803	832,606	(495,197)
		19786	AR Cult Ctrs Fire Safety Sys	187,500		(187,500)		
		20036	AR AAACC Windows	240,000		(240,000)		
<b>10020 Total</b>				<b>2,103,503</b>	<b>2,807,939</b>	<b>704,436</b>	<b>2,558,219</b>	<b>(249,720)</b>
10820	SR Market & Octavia CI	10836	AR Development Impact Fee - Ma	50,000	50,000		50,000	
<b>10820 Total</b>				<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>
11740	SR Arts Com-Public Arts	16557	AR Public Art - Market Street	118,901	109,586	(9,315)	109,586	
		16558	AR Public Art - Jc Decaux	4,000	4,000		4,000	
		16577	AR Arts Commission-civic Desig	251,250	255,758	4,508	171,708	(84,050)
		16612	AR Community Investments Admin	133,017	133,017		133,017	
		16622	AR Public Art Trust Projects	1,800,000		(1,800,000)		
<b>11740 Total</b>				<b>2,307,168</b>	<b>502,361</b>	<b>(1,804,807)</b>	<b>418,311</b>	<b>(84,050)</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11750	SR Arts Com-Sirtt Artist Prog	16562	AR Street Artist License Admin	449,320	173,078	(276,242)	178,413	5,335
<b>11750 Total</b>				<b>449,320</b>	<b>173,078</b>	<b>(276,242)</b>	<b>178,413</b>	<b>5,335</b>
11802	SR Culture & Rec Hotel Tax	20331	AR HTA Arts Impact Endow	1,250,000	2,613,000	1,363,000	2,665,000	52,000
		20449	AR HTA Cultural Centers	3,941,229	4,412,229	471,000	4,491,229	79,000
		20450	AR HTA Cultural Equity Endow	5,860,000	7,085,000	1,225,000	7,393,000	308,000
		21010	AR CC Seismic and Archtit Renew		3,000,000	3,000,000		(3,000,000)
<b>11802 Total</b>				<b>11,051,229</b>	<b>17,110,229</b>	<b>6,059,000</b>	<b>14,549,229</b>	<b>(2,561,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>15,961,220</b>	<b>20,643,607</b>	<b>4,682,387</b>	<b>17,754,172</b>	<b>(2,889,435)</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	187644	ART Community Investments	473,509	482,350	8,841	491,208	8,858
		163646	ART Public Art & Collections	119,025	119,025		119,025	
<b>10060 Total</b>				<b>592,534</b>	<b>601,375</b>	<b>8,841</b>	<b>610,233</b>	<b>8,858</b>
<b>Work Orders/Overhead Total</b>				<b>592,534</b>	<b>601,375</b>	<b>8,841</b>	<b>610,233</b>	<b>8,858</b>
<b>Total Uses of Funds</b>				<b>22,941,493</b>	<b>28,710,976</b>	<b>5,769,483</b>	<b>26,250,084</b>	<b>(2,460,892)</b>



Department: AAM Asian Art Museum

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Culture and Recreation Fund	695,000	712,161	17,161	729,350	17,189
General Fund	11,302,993	11,321,155	18,162	11,088,442	(232,713)
<b>Total Uses by Funds</b>	<b>11,997,993</b>	<b>12,033,316</b>	<b>35,323</b>	<b>11,817,792</b>	<b>(215,524)</b>

Division Summary

AAM Asian Art Museum	11,997,993	12,033,316	35,323	11,817,792	(215,524)
<b>Total Uses by Division</b>	<b>11,997,993</b>	<b>12,033,316</b>	<b>35,323</b>	<b>11,817,792</b>	<b>(215,524)</b>

Chart of Account Summary

Salaries	5,024,244	5,229,427	205,183	5,391,626	162,199
Mandatory Fringe Benefits	2,146,094	2,292,289	146,195	2,423,335	131,046
Non-Personnel Services	2,113,996	2,113,996		2,113,996	
Capital Outlay	1,257,701	865,000	(392,701)	375,000	(490,000)
Facilities Maintenance	278,016	326,917	48,901	271,513	(55,404)
Overhead and Allocations	38,381	37,813	(568)	37,813	
Services Of Other Depts	1,139,561	1,167,874	28,313	1,204,509	36,635
<b>Total Uses by Chart of Account</b>	<b>11,997,993</b>	<b>12,033,316</b>	<b>35,323</b>	<b>11,817,792</b>	<b>(215,524)</b>

Sources of Funds Detail by Account

462851	Museum Exhibition Admission	695,000		695,000	
499999	Beg Fund Balance - Budget Only	17,161	17,161	34,350	17,189
	General Fund Support	11,302,993	11,321,155	11,088,442	(232,713)
<b>Total Sources by Fund</b>		<b>11,997,993</b>	<b>12,033,316</b>	<b>35,323</b>	<b>(215,524)</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original	2019-2020 Adopted	2019-2020 Change From	2020-2021 Adopted	2020-2021 Change From

			Budget	Budget	2018-2019	Budget	2019-2020
10000	GF Annual Account Ctrl	Salaries	4,783,573	4,979,375	195,802	5,133,885	154,510
		Mandatory Fringe Benefits	1,993,789	2,131,636	137,847	2,253,182	121,546
		Non-Personnel Services	1,850,353	1,850,353		1,850,353	
		Capital Outlay	32,701		(32,701)		
		Services Of Other Depts	1,139,561	1,167,874	28,313	1,204,509	36,635
<b>10000 Total</b>			<b>9,799,977</b>	<b>10,129,238</b>	<b>329,261</b>	<b>10,441,929</b>	<b>312,691</b>
<b>Operating Total</b>			<b>9,799,977</b>	<b>10,129,238</b>	<b>329,261</b>	<b>10,441,929</b>	<b>312,691</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	10324	Exterior Building Maintenance	75,000		(75,000)		
		10325	Museum Repair Projects	1,150,000	865,000	(285,000)	375,000	(490,000)
		15741	Aam - Facility Maintenance	278,016	326,917	48,901	271,513	(55,404)
<b>10010 Total</b>				<b>1,503,016</b>	<b>1,191,917</b>	<b>(311,099)</b>	<b>646,513</b>	<b>(545,404)</b>
<b>Annual Projects - Authority Control Total</b>				<b>1,503,016</b>	<b>1,191,917</b>	<b>(311,099)</b>	<b>646,513</b>	<b>(545,404)</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11940	SR Museums Admission	16472	AA Asian Arts Operating Rev-ex	695,000	712,161	17,161	729,350	17,189
<b>11940 Total</b>				<b>695,000</b>	<b>712,161</b>	<b>17,161</b>	<b>729,350</b>	<b>17,189</b>
<b>Continuing Projects - Authority Control Total</b>				<b>695,000</b>	<b>712,161</b>	<b>17,161</b>	<b>729,350</b>	<b>17,189</b>
<b>Total Uses of Funds</b>				<b>11,997,993</b>	<b>12,033,316</b>	<b>35,323</b>	<b>11,817,792</b>	<b>(215,524)</b>

**Department: ASR Assessor / Recorder****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	39,197,615	40,367,905	1,170,290	44,960,331	4,592,426
General Services Fund	4,688,193	1,733,462	(2,954,731)	1,777,385	43,923
<b>Total Uses by Funds</b>	<b>43,885,808</b>	<b>42,101,367</b>	<b>(1,784,441)</b>	<b>46,737,716</b>	<b>4,636,349</b>

**Division Summary**

ASR Administration	5,967,186	6,620,834	653,648	6,855,234	234,400
ASR Exemptions	702,544	512,848	(189,696)	533,374	20,526
ASR Personal Property	3,544,292	4,278,556	734,264	4,468,205	189,649
ASR Public Service	1,138,132	1,301,553	163,421	1,420,447	118,894
ASR Real Property	26,132,511	24,865,661	(1,266,850)	28,768,405	3,902,744
ASR Recorder	4,879,604	2,804,382	(2,075,222)	2,891,772	87,390
ASR Technical Services					
ASR Transactions	1,521,539	1,717,533	195,994	1,800,279	82,746
<b>Total Uses by Division</b>	<b>43,885,808</b>	<b>42,101,367</b>	<b>(1,784,441)</b>	<b>46,737,716</b>	<b>4,636,349</b>

**Chart of Account Summary**

Salaries	16,744,882	17,770,310	1,025,428	18,550,750	780,440
Mandatory Fringe Benefits	7,149,987	7,852,550	702,563	8,347,706	495,156
Non-Personnel Services	4,679,297	1,745,124	(2,934,173)	1,726,028	(19,096)
Capital Outlay	42,152	27,391	(14,761)		(27,391)
Carry-Forward Budgets Only	46,087		(46,087)		
Materials & Supplies	115,141	116,174	1,033	111,815	(4,359)
Overhead and Allocations	270,379		(270,379)		
Programmatic Projects	11,867,218	11,745,900	(121,318)	15,053,493	3,307,593
Services Of Other Depts	3,016,752	2,843,918	(172,834)	2,947,924	104,006
Unappropriated Rev-Designated	(46,087)		46,087		
<b>Total Uses by Chart of Account</b>	<b>43,885,808</b>	<b>42,101,367</b>	<b>(1,784,441)</b>	<b>46,737,716</b>	<b>4,636,349</b>

**Sources of Funds Detail by Account**

448999	Other State Grants & Subventns	750,000	(750,000)
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460115	Recording Fees	3,711,055	3,050,580	(660,475)	3,063,836	13,256
460199	Other General Government Chrgs	270,000	270,000		270,000	
486110	Exp Rec Fr Bldg Inspection AAO	3,593,589	3,406,174	(187,415)	3,506,907	100,733
499999	Beg Fund Balance - Budget Only	2,387,138	342,882	(2,044,256)	373,549	30,667
General Fund Support		33,174,026	35,031,731	1,857,705	39,523,424	4,491,693
Total Sources by Fund		43,885,808	42,101,367	(1,784,441)	46,737,716	4,636,349

Uses of Funds Detail Appropriation								
Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	14,149,397	14,938,124	788,727	15,624,413	686,289
			Mandatory Fringe Benefits	5,993,444	6,641,574	648,130	7,094,297	452,723
			Non-Personnel Services	619,213	691,079	71,866	659,982	(31,097)
			Capital Outlay	42,152	27,391	(14,761)		(27,391)
			Materials & Supplies	65,850	73,745	7,895	73,315	(430)
			Services Of Other Depts	2,166,752	2,143,918	(22,834)	2,247,924	104,006
10000 Total				23,036,808	24,515,831	1,479,023	25,699,931	1,184,100
Operating Total				23,036,808	24,515,831	1,479,023	25,699,931	1,184,100

Continuing Projects - Authority Control								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16628	AS Assessment Appeals Research	700,000	700,000		700,000	
		16629	AS Property Tax Assessment Sys	11,867,218	11,745,900	(121,318)	15,053,493	3,307,593
10020 Total				12,567,218	12,445,900	(121,318)	15,753,493	3,307,593
12610	SR State Auth Special Rev	16626	AS Social Security Number Trun	31,990		(31,990)		
		16627	AS Recorder - Erecording	121,532	140,231	18,699	143,261	3,030
		17402	AS Doc Storage Conver Fund Ab3	161,739	142,721	(19,018)	147,274	4,553
		17403	AS Page Recorders Modernizatio	2,849,025	615,853	(2,233,172)	634,823	18,970
		17405	AS Assessor 10% Alloc Real Est	25,933	25,547	(386)	26,604	1,057
		17409	AS Recorder Indexing Project	562,424	617,437	55,013	632,406	14,969
		19830	SB2 Building Homes & Jobs Fee	128,550	131,673	3,123	133,017	1,344
12610 Total				3,881,193	1,673,462	(2,207,731)	1,717,385	43,923
12650	SR Vital & Hlth Stat Fees	17404	AS Statistics Fee Collection-r	57,000	60,000	3,000	60,000	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>12650 Total</b>				<b>57,000</b>	<b>60,000</b>	<b>3,000</b>	<b>60,000</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>16,505,411</b>	<b>14,179,362</b>	<b>(2,326,049)</b>	<b>17,530,878</b>	<b>3,351,516</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12550	SR Grants; GSF Continuing	10029483	AS Ca Assessor's Partnership A	750,000		(750,000)		
<b>12550 Total</b>				<b>750,000</b>	<b>0</b>	<b>(750,000)</b>	<b>0</b>	<b>0</b>
<b>Grants Projects Total</b>								
				<b>750,000</b>	<b>0</b>	<b>(750,000)</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	229011	ASR Real Property	3,593,589	3,406,174	(187,415)	3,506,907	100,733
<b>10060 Total</b>				<b>3,593,589</b>	<b>3,406,174</b>	<b>(187,415)</b>	<b>3,506,907</b>	<b>100,733</b>
<b>Work Orders/Overhead Total</b>								
				<b>3,593,589</b>	<b>3,406,174</b>	<b>(187,415)</b>	<b>3,506,907</b>	<b>100,733</b>
<b>Total Uses of Funds</b>								
				<b>43,885,808</b>	<b>42,101,367</b>	<b>(1,784,441)</b>	<b>46,737,716</b>	<b>4,636,349</b>

Department: BOA Board Of Appeals - PAB

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	1,372,300	1,163,817	(208,483)	1,168,502	4,685
<b>Total Uses by Funds</b>	<b>1,372,300</b>	<b>1,163,817</b>	<b>(208,483)</b>	<b>1,168,502</b>	<b>4,685</b>

Division Summary

BOA Board Of Appeals - PAB	1,372,300	1,163,817	(208,483)	1,168,502	4,685
<b>Total Uses by Division</b>	<b>1,372,300</b>	<b>1,163,817</b>	<b>(208,483)</b>	<b>1,168,502</b>	<b>4,685</b>

Chart of Account Summary

Salaries	480,251	499,907	19,656	515,960	16,053
Mandatory Fringe Benefits	257,825	273,136	15,311	290,074	16,938
Non-Personnel Services	74,192	74,192		74,192	
Materials & Supplies	9,398	9,398		9,398	
Programmatic Projects	300,000		(300,000)		
Services Of Other Depts	250,634	307,184	56,550	278,878	(28,306)
<b>Total Uses by Chart of Account</b>	<b>1,372,300</b>	<b>1,163,817</b>	<b>(208,483)</b>	<b>1,168,502</b>	<b>4,685</b>

Sources of Funds Detail by Account

460124	Permit Application Filing Fees	46,037	46,037	46,037	
460126	Board Of Appeals Surcharge	1,326,263	1,117,780	1,122,465	4,685
General Fund Support					
<b>Total Sources by Fund</b>		<b>1,372,300</b>	<b>1,163,817</b>	<b>(208,483)</b>	<b>4,685</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	480,251	499,907	19,656	515,960	16,053



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Mandatory Fringe Benefits	257,825	273,136	15,311	290,074	16,938
			Non-Personnel Services	74,192	74,192		74,192	
			Materials & Supplies	9,398	9,398		9,398	
			Services Of Other Depts	250,634	307,184	56,550	278,878	(28,306)
<b>10000 Total</b>				<b>1,072,300</b>	<b>1,163,817</b>	<b>91,517</b>	<b>1,168,502</b>	<b>4,685</b>
<b>Operating Total</b>				<b>1,072,300</b>	<b>1,163,817</b>	<b>91,517</b>	<b>1,168,502</b>	<b>4,685</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	20396	Appeals Mgmt Sys Replacement	300,000		(300,000)		
<b>10020 Total</b>				<b>300,000</b>	<b>0</b>	<b>(300,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>300,000</b>	<b>0</b>	<b>(300,000)</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>1,372,300</b>	<b>1,163,817</b>	<b>(208,483)</b>	<b>1,168,502</b>	<b>4,685</b>

**Department: BOS Board of Supervisors****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	15,988,268	18,217,268	2,229,000	18,858,894	641,626
General Services Fund	18,000	18,000		18,000	
<b>Total Uses by Funds</b>	<b>16,006,268</b>	<b>18,235,268</b>	<b>2,229,000</b>	<b>18,876,894</b>	<b>641,626</b>

**Division Summary**

BOS Assessment Appeals Board	663,423	770,615	107,192	792,656	22,041
BOS Budget & Legis Analysis	2,290,451	2,363,745	73,294	2,363,745	
BOS Clerk Of The Board	3,987,877	4,457,602	469,725	4,405,733	(51,869)
BOS Local Agency Formation Comm	297,342	297,342		297,342	
BOS Sunshine Ord Task Force	149,237	156,832	7,595	162,968	6,136
BOS Supervisors	8,312,227	9,866,725	1,554,498	10,519,363	652,638
BOS Youth Commission	305,711	322,407	16,696	335,087	12,680
<b>Total Uses by Division</b>	<b>16,006,268</b>	<b>18,235,268</b>	<b>2,229,000</b>	<b>18,876,894</b>	<b>641,626</b>

**Chart of Account Summary**

Salaries	8,459,998	9,606,498	1,146,500	10,117,718	511,220
Mandatory Fringe Benefits	3,502,301	4,145,759	643,458	4,489,201	343,442
Non-Personnel Services	3,640,584	4,004,954	364,370	3,794,954	(210,000)
Materials & Supplies	109,901	106,366	(3,535)	106,366	
Services Of Other Depts	293,484	371,691	78,207	368,655	(3,036)
<b>Total Uses by Chart of Account</b>	<b>16,006,268</b>	<b>18,235,268</b>	<b>2,229,000</b>	<b>18,876,894</b>	<b>641,626</b>

**Sources of Funds Detail by Account**

460147	Bos - Planning Appeal Surcharge	40,000		40,000	
460199	Other General Government Chrgs	177,150	(58,400)	125,870	7,120
486530	Exp Rec Fr Port Commission AAO	3,609	3,609	3,609	
486550	Exp Rec Fr Public TransprtAAO	35,318	35,318	35,318	
486740	Exp Rec Fr PUC (AAO)	123,069	123,069	123,069	
	General Fund Support	15,627,122	17,914,522	2,287,400	634,506

<b>Total Sources by Fund</b>	<b>16,006,268</b>	<b>18,235,268</b>	<b>2,229,000</b>	<b>18,876,894</b>	<b>641,626</b>
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### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	8,459,998	9,606,498	1,146,500	10,117,718	511,220
			Mandatory Fringe Benefits	3,502,301	4,145,759	643,458	4,489,201	343,442
			Non-Personnel Services	3,325,242	3,689,612	364,370	3,479,612	(210,000)
			Materials & Supplies	109,901	106,366	(3,535)	106,366	
			Services Of Other Depts	293,484	371,691	78,207	368,655	(3,036)
<b>10000 Total</b>				<b>15,690,926</b>	<b>17,919,926</b>	<b>2,229,000</b>	<b>18,561,552</b>	<b>641,626</b>
12600	SR Outreach Fund - Prop J		Non-Personnel Services	18,000	18,000		18,000	
<b>12600 Total</b>				<b>18,000</b>	<b>18,000</b>	<b>0</b>	<b>18,000</b>	<b>0</b>
<b>Operating Total</b>				<b>15,708,926</b>	<b>17,937,926</b>	<b>2,229,000</b>	<b>18,579,552</b>	<b>641,626</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16641	BD Bd Of Supervisors Lafco Pro	297,342	297,342		297,342	
<b>10020 Total</b>				<b>297,342</b>	<b>297,342</b>	<b>0</b>	<b>297,342</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>297,342</b>	<b>297,342</b>	<b>0</b>	<b>297,342</b>	<b>0</b>

<b>Total Uses of Funds</b>	<b>16,006,268</b>	<b>18,235,268</b>	<b>2,229,000</b>	<b>18,876,894</b>	<b>641,626</b>
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**Department: DBI Building Inspection****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Building Inspection Fund	76,836,503	96,501,543	19,665,040	88,096,716	(8,404,827)
<b>Total Uses by Funds</b>	<b>76,836,503</b>	<b>96,501,543</b>	<b>19,665,040</b>	<b>88,096,716</b>	<b>(8,404,827)</b>

**Division Summary**

DBI Administration	19,595,884	27,424,578	7,828,694	23,080,813	(4,343,765)
DBI Inspection Services	40,742,294	50,549,158	9,806,864	45,744,712	(4,804,446)
DBI Permit Services	16,498,325	18,527,807	2,029,482	19,271,191	743,384
<b>Total Uses by Division</b>	<b>76,836,503</b>	<b>96,501,543</b>	<b>19,665,040</b>	<b>88,096,716</b>	<b>(8,404,827)</b>

**Chart of Account Summary**

Salaries	31,530,603	32,738,738	1,208,135	34,065,560	1,326,822
Mandatory Fringe Benefits	14,245,544	15,292,122	1,046,578	16,332,719	1,040,597
Non-Personnel Services	5,549,966	5,034,887	(515,079)	4,410,387	(624,500)
City Grant Program	5,230,314	5,230,314		5,230,314	
Capital Outlay	701,811	210,000	(491,811)		(210,000)
Intrafund Transfers Out	3,423,225	933,444	(2,489,781)	533,209	(400,235)
Materials & Supplies	751,300	500,700	(250,600)	676,300	175,600
Overhead and Allocations	989,644	1,262,102	272,458	1,262,102	
Services Of Other Depts	17,837,321	36,232,680	18,395,359	26,119,334	(10,113,346)
Transfer Adjustment - Uses	(3,423,225)	(933,444)	2,489,781	(533,209)	400,235
<b>Total Uses by Chart of Account</b>	<b>76,836,503</b>	<b>96,501,543</b>	<b>19,665,040</b>	<b>88,096,716</b>	<b>(8,404,827)</b>

**Sources of Funds Detail by Account**

420931	Apartment License Fee	6,696,009	6,519,756	(176,253)	6,519,756
430150	Interest Earned - Pooled Cash	559,214	985,000	425,786	985,000
460175	TTX-Gen Government Svc Charges	25,000	25,000		25,000
461101	Plan Checking	28,500,000	27,000,000	(1,500,000)	27,000,000
461102	Premium Plan Review	1,841,346	1,691,346	(150,000)	1,691,346
461103	Preplan Application Meeting	149,614	149,614		149,614
461104	Subpoena	18,609	18,609		18,609

461105	Application Extension Fee	145,039	145,039	145,039
461108	Notices	72,394	72,394	72,394
461110	Street Numbers	86,872	86,872	86,872
461111	Reproduction	6,300	6,300	6,300
461112	Central Permit Bureau Fee	485,000	485,000	485,000
461115	Building Permits	13,700,000	13,700,000	13,700,000
461116	Bid Investigation Fee	291,000	291,000	291,000
461117	Addition Bldg Inspections	533,500	533,500	533,500
461118	Condo Conversion Reports	320,100	320,100	320,100
461119	Off Hours Bldg Inspection	43,497	43,497	43,497
461120	Energy Inspection	223,100	223,100	223,100
461121	Permit Extension Fee	1,121	1,121	1,121
461130	Plumbing Permit Issuance Fee	3,860,988	3,860,988	3,860,988
461131	Penalties-Plumbing-Mechanical Permt	77,220	77,220	77,220
461132	Plumbing Inspection	222,007	222,007	222,007
461133	Off Hours Plumbing Inspection	173,744	173,744	173,744
461135	Mechanical Permit Issuance Fee	217,181	217,181	217,181
461140	Electrical Permit	6,474,106	6,474,106	6,474,106
461141	Penalties Electrical Permit	106,177	106,177	106,177
461142	Additional Electrical Inspectn	308,879	308,879	308,879
461143	Off Hours Electrical Inspectn	125,482	125,482	125,482
461144	Sign Permit	24,132	24,132	24,132
461150	Mechanical Plan Review	48,500	48,500	48,500
461155	Boiler Permit	333,011	333,011	333,011
461156	Boiler Permit Penalties	1,930	1,930	1,930
461160	Hotel License Fee	418,927	418,927	418,927
461161	1 & 2 Family Rental Unit Fee	1,270,712	1,270,712	1,270,712
461162	Hotel Conversion Ordinance	60,000	60,000	60,000
461164	Building Standards Fees	30,000	30,000	30,000
461165	Code Enforcement	400,000	400,000	400,000
461167	Code Enforce - Assessment Fees	306,494	306,494	306,494
461168	Code Enforce-City Attorney Litigatn	560,522	560,522	560,522
461170	Seismic Retrofitting	81,163	81,163	81,163
461180	Permit Facilitator	193	193	193
461181	Board Fees	1,682	1,682	1,682
461183	Microfilm Related Fee	100,000	100,000	100,000
461184	Records Retention Fee	372,500	372,500	372,500
461185	Report Of Residentl Recrd Fee	1,254,821	1,254,821	1,254,821
461186	Vacant-Abandoned Building Fee	112,104	112,104	112,104

## Uses of Funds Detail Appropriation

## Operating

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10210	SR Building Standards Comssn	16665	BI Building Standards Commissi	30,000	30,000	0	30,000	0
<b>10210 Total</b>				<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>
10230	SR BIF-Continuing Projects	10893	BI Code Enforcemt Enhancemt Re	1,000,000		(1,000,000)		
		16670	BI Illegal In-law Units	1,701,579	11,798	(1,689,781)	11,563	(235)
		16674	BI Permit Tracking System Main	721,646	5,470,970	4,749,324	1,273,299	(4,197,671)
<b>10230 Total</b>				<b>3,423,225</b>	<b>5,482,768</b>	<b>2,059,543</b>	<b>1,284,862</b>	<b>(4,197,906)</b>
10250	SR PW-Strong Motion Admin	10000	Operating	0	0	0	0	0
<b>10250 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>3,453,225</b>	<b>5,512,768</b>	<b>2,059,543</b>	<b>1,314,862</b>	<b>(4,197,906)</b>
<b>Total Uses of Funds</b>				<b>76,836,503</b>	<b>96,501,543</b>	<b>19,665,040</b>	<b>88,096,716</b>	<b>(8,404,827)</b>



**Department: CSS Child Support Services****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Children and Families Fund	13,564,119	13,565,487	1,368	13,620,033	54,546
<b>Total Uses by Funds</b>	<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>

**Division Summary**

CSS Child Support Services	13,564,119	13,565,487	1,368	13,620,033	54,546
<b>Total Uses by Division</b>	<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>

**Chart of Account Summary**

Salaries	7,142,621	7,412,125	269,504	7,049,457	(362,668)
Mandatory Fringe Benefits	3,439,990	3,689,855	249,865	4,067,186	377,331
Non-Personnel Services	2,160,887	237,085	(1,923,802)	259,899	22,814
Materials & Supplies	89,459	100,281	10,822	83,788	(16,493)
Services Of Other Depts	731,162	2,126,141	1,394,979	2,159,703	33,562
<b>Total Uses by Chart of Account</b>	<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>

**Sources of Funds Detail by Account**

440199 Other Fed-PublicAssistnceAdmin	8,433,006	8,848,696	415,690	8,881,227	32,531
445299 Other State-Public Asstnce Prog	4,344,276	4,558,419	214,143	4,575,177	16,758
486370 Exp Rec Fr Comm Health Svc AAO	637,000	1,368	(635,632)	1,368	
486690 Exp Rec Fr Human Services AAO	149,837	157,004	7,167	162,261	5,257
General Fund Support					
<b>Total Sources by Fund</b>	<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11300	SR Child Support-Operating		Salaries	7,142,621	7,412,125	269,504	7,049,457	(362,668)
			Mandatory Fringe Benefits	3,439,990	3,689,855	249,865	4,067,186	377,331
			Non-Personnel Services	2,160,887	237,085	(1,923,802)	259,899	22,814
			Materials & Supplies	89,459	100,281	10,822	83,788	(16,493)
			Services Of Other Depts	731,162	2,126,141	1,394,979	2,159,703	33,562
<b>11300 Total</b>				<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>
<b>Operating Total</b>				<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>
<b>Total Uses of Funds</b>				<b>13,564,119</b>	<b>13,565,487</b>	<b>1,368</b>	<b>13,620,033</b>	<b>54,546</b>

\* The table above reflects preliminary Fiscal Year 2020-21 appropriations for Child Support Services.

**Department: CFC Children & Families Commsn****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Children and Families Fund	29,797,518	31,157,712	1,360,194	30,838,373	(319,339)
<b>Total Uses by Funds</b>	<b>29,797,518</b>	<b>31,157,712</b>	<b>1,360,194</b>	<b>30,838,373</b>	<b>(319,339)</b>

**Division Summary**

CFC Children & Families Commsn	29,797,518	31,157,712	1,360,194	30,838,373	(319,339)
<b>Total Uses by Division</b>	<b>29,797,518</b>	<b>31,157,712</b>	<b>1,360,194</b>	<b>30,838,373</b>	<b>(319,339)</b>

**Chart of Account Summary**

Salaries	1,687,112	1,776,820	89,708	1,836,799	59,979
Mandatory Fringe Benefits	778,440	828,963	50,523	857,208	28,245
Non-Personnel Services	1,251,570	1,450,286	198,716	1,051,725	(398,561)
City Grant Program	24,232,227	24,951,532	719,305	24,900,317	(51,215)
Materials & Supplies	35,450	231,500	196,050	231,500	
Programmatic Projects		113,271	113,271	153,863	40,592
Services Of Other Depts	1,812,719	1,805,340	(7,379)	1,806,961	1,621
<b>Total Uses by Chart of Account</b>	<b>29,797,518</b>	<b>31,157,712</b>	<b>1,360,194</b>	<b>30,838,373</b>	<b>(319,339)</b>

**Sources of Funds Detail by Account**

430150	Interest Earned - Pooled Cash	116,247	250,000	133,753	250,000	
444931	Fed Grants Pass-Thru State-Oth		900,000	900,000	900,000	
445417	Prop 10 Tobacco Tax Funding	7,820,520	8,059,250	238,730	7,976,575	(82,675)
448999	Other State Grants & Subventns	1,370,000	1,600,000	230,000	1,600,000	
478201	Private Grants	35,000		(35,000)		
486190	Exp Rec Fr Child;Youth&Fam AAO	6,539,953	6,464,953	(75,000)	6,464,953	
486450	Exp Rec From Mohcd	500,000	500,000		500,000	
486690	Exp Rec Fr Human Services AAO	11,071,210	11,104,231	33,021	11,104,231	
486790	Exp Rec Fr Status Of Women AAO	250,000	250,000		250,000	
493001	OTI Fr 1G-General Fund		125,000	125,000		(125,000)
499999	Beg Fund Balance - Budget Only	2,094,588	1,904,278	(190,310)	1,792,614	(111,664)
	General Fund Support					

Total Sources by Fund		29,797,518	31,157,712	1,360,194	30,838,373	(319,339)
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**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11000	SR CFC ContinuingAuthorityCtrl	16921	CF Prop 10 - Tobacco Tax Fundi	26,231,884	25,794,420	(437,464)	25,600,081	(194,339)
		21036	Portola Early Literacy		75,000	75,000		(75,000)
		21037	Mission Head Start Family Sup		50,000	50,000		(50,000)
<b>11000 Total</b>				<b>26,231,884</b>	<b>25,919,420</b>	<b>(312,464)</b>	<b>25,600,081</b>	<b>(319,339)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>26,231,884</b>	<b>25,919,420</b>	<b>(312,464)</b>	<b>25,600,081</b>	<b>(319,339)</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11020	SR Children&FamiliesGrants Fed	10022906	Prop 10 - Tobacco Tax Funding	3,565,634	5,238,292	1,672,658	5,238,292	
<b>11020 Total</b>				<b>3,565,634</b>	<b>5,238,292</b>	<b>1,672,658</b>	<b>5,238,292</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>3,565,634</b>	<b>5,238,292</b>	<b>1,672,658</b>	<b>5,238,292</b>	<b>0</b>

Total Uses of Funds		29,797,518	31,157,712	1,360,194	30,838,373	(319,339)
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**Department: CHF Children; Youth & Families****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Children and Families Fund	191,448,880	235,399,270	43,950,390	208,828,017	(26,571,253)
General Fund	49,197,699	72,514,129	23,316,430	63,093,977	(9,420,152)
Public Protection Fund	3,930,767	6,013,337	2,082,570	6,427,775	414,438
<b>Total Uses by Funds</b>	<b>244,577,346</b>	<b>313,926,736</b>	<b>69,349,390</b>	<b>278,349,769</b>	<b>(35,576,967)</b>

**Division Summary**

CHF Children; Youth & Families	244,577,346	313,926,736	69,349,390	278,349,769	(35,576,967)
<b>Total Uses by Division</b>	<b>244,577,346</b>	<b>313,926,736</b>	<b>69,349,390</b>	<b>278,349,769</b>	<b>(35,576,967)</b>

**Chart of Account Summary**

Salaries	6,139,674	6,496,123	356,449	6,729,080	232,957
Mandatory Fringe Benefits	2,616,347	2,984,645	368,298	3,175,412	190,767
Non-Personnel Services	9,812,277	8,745,925	(1,066,352)	9,640,507	894,582
City Grant Program	185,015,343	254,780,335	69,764,992	218,002,658	(36,777,677)
Intrafund Transfers Out	5,300,000	6,100,000	800,000	6,000,000	(100,000)
Materials & Supplies	248,638	252,649	4,011	252,649	
Services Of Other Depts	39,745,067	40,667,059	921,992	40,549,463	(117,596)
Unappropriated Rev-Designated	1,000,000		(1,000,000)		
Transfer Adjustment - Uses	(5,300,000)	(6,100,000)	(800,000)	(6,000,000)	100,000
<b>Total Uses by Chart of Account</b>	<b>244,577,346</b>	<b>313,926,736</b>	<b>69,349,390</b>	<b>278,349,769</b>	<b>(35,576,967)</b>

**Sources of Funds Detail by Account**

410110	Prop Tax Curr Yr-Secured	88,850,000	92,470,000	3,620,000	97,230,000	4,760,000
410120	Prop Tax Curr Yr-Unsecured	5,370,000	5,670,000	300,000	5,720,000	50,000
410230	Unsecured Instl 5-8 Yr Plan	30,000	30,000		30,000	
410310	Supp Asst SB813-Cy Secured	560,000	430,000	(130,000)	430,000	
410410	Supp Asst SB813-Py Secured	4,910,000	3,750,000	(1,160,000)	3,750,000	
410920	Prop Tax Ab 1290 Rda Passthrg	1,980,000	2,120,000	140,000	2,170,000	50,000
430150	Interest Earned - Pooled Cash	80,000	80,000		80,000	
444931	Fed Grants Pass-Thru State-Oth	1,379,846	1,387,336	7,490	1,414,888	27,552

444939	Federal Direct Grant	126,242	126,242	126,242		
448111	Homeowners Prop Tax Relief	200,000	200,000	200,000		
448999	Other State Grants & Subventns	3,587,127	5,599,362	6,013,800	414,438	
478201	Private Grants	409,000	400,000	2,012,235	(9,000)	(400,000)
486020	Exp Rec Fr Airport (AAO)	53,000	53,000	53,000		
486030	Exp Rec Fr Admin Svcs (AAO)	241,747	241,747	241,747		
486070	Exp Rec Fr Assessor (AAO)	21,000	21,000	21,000		
486090	Exp Rec Fr Board Of Supv (AAO)	4,200	4,200	4,200		
486100	Exp Rec Fr Bus & Enc Dev (AAO)	200,000	200,000	200,000		
486110	Exp Rec Fr Bldg Inspection AAO	37,800	37,800	37,800		
486150	Exp Rec Fr Adm (AAO)	5,344	5,344	5,344		
486170	Exp Rec Fr Chld Supprt SvcsAAO	12,000	12,000	12,000		
486180	Exp Rec Fr ConvFacilitsMgmt AAO	12,800	12,800	12,800		
486200	Exp Rec Fr Children & Fam AAO	130,000	130,000	130,000		
486230	Exp Rec Fr City Planning (AAO)	9,800	9,800	9,800		
486270	Exp Rec Fr Distrt Attorney AAO	100,000	100,000	100,000		
486370	Exp Rec Fr Comm Health Svc AAO	176,904	176,904	176,904		
486420	Exp Rec Fr Juvenile Court AAO	946,177	946,177	946,177		
486430	Exp Rec Fr Public Library AAO	156,800	156,800	156,800		
486510	Exp Rec Fr Public Defender AAO	33,600	33,600	33,600		
486530	Exp Rec Fr Port Commission AAO	31,572	31,572	31,572		
486550	Exp Rec Fr Public TransprtAAO	63,500	63,500	63,500		
486560	Exp Rec Fr Public Works (AAO)	25,200	25,200	25,200		
486570	Exp Rec Fr Rent ArbrtrnBd AAO	9,600	9,600	9,600		
486580	Exp Rec Fr Human Rights (AAO)	1,056	1,056	1,056		
486590	Exp Rec Fr Human Resources AAO	15,000	15,000	15,000		
486610	Exp Rec Fr Regstar Of Votr AAO	12,600	12,600	12,600		
486630	Exp Rec Fr Rec & Park (AAO)	84,000	84,000	84,000		
486640	Exp Rec Fr Retirement Sys AAO	4,536	4,536	4,536		
486690	Exp Rec Fr Human Services AAO	626,267	626,267	626,267		
486710	Exp Rec From Isd (AAO)	4,200	4,200	4,200		
486720	Exp Rec Fr Treas-Tax Coll AAO	10,368	10,368	10,368		
486740	Exp Rec Fr PUC (AAO)	240,000	240,000	240,000		
487210	Exp Rec Fr Human Svcs NonAAO	200,000	200,000	200,000		
493001	OTI Fr 1G-General Fund	84,053,000	121,365,000	93,575,000	37,312,000	(27,790,000)
495004	ITI Fr 2S/CHF-Children's Fund	5,300,000	6,100,000	6,000,000	800,000	(100,000)
499999	Beg Fund Balance - Budget Only	3,714,432	7,654,667	4,385,862	3,940,235	(3,268,805)
999989	ELIMSD TRANSFER ADJ-SOURCES	(5,300,000)	(6,100,000)	(6,000,000)	(800,000)	100,000
General Fund Support		45,858,628	69,175,058	59,754,906	23,316,430	(9,420,152)

Total Sources by Fund		244,577,346	313,926,736	69,349,390	278,349,769	(35,576,967)
<b>Reserved Appropriations</b>						
<b>Controller Reserves:</b>						
10022892	Stusd Special Projects		26,600,000	26,600,000		(26,600,000)
10031182	CH City College Enroll Asst Fund		19,234,743	19,234,743	13,800,000	(5,434,743)
<b>Controller Reserves: Total</b>			<b>45,834,743</b>	<b>45,834,743</b>	<b>13,800,000</b>	<b>(32,034,743)</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	294,828	224,234	(70,594)	231,804	7,570
			Mandatory Fringe Benefits	82,523	85,563	3,040	91,004	5,441
			City Grant Program	4,558,470	4,823,470	265,000	3,910,979	(912,491)
			Services Of Other Depts	961,194	961,194		961,194	
<b>10000 Total</b>				<b>5,897,015</b>	<b>6,094,461</b>	<b>197,446</b>	<b>5,194,981</b>	<b>(899,480)</b>
11190	SR Children and Youth		Salaries	4,783,225	5,098,365	315,140	5,264,771	166,406
			Mandatory Fringe Benefits	2,123,518	2,427,073	303,555	2,576,843	149,770
			Non-Personnel Services	7,988,054	7,075,536	(912,518)	7,834,973	759,437
			City Grant Program	62,165,972	63,343,371	1,177,399	67,331,216	3,987,845
			Intrafund Transfers Out	5,300,000	6,100,000	800,000	6,000,000	(100,000)
			Materials & Supplies	235,320	235,320		235,320	
			Services Of Other Depts	23,228,343	24,000,335	771,992	23,882,739	(117,596)
			Transfer Adjustment - Uses	(5,300,000)	(6,100,000)	(800,000)	(6,000,000)	100,000
<b>11190 Total</b>				<b>100,524,432</b>	<b>102,180,000</b>	<b>1,655,568</b>	<b>107,125,862</b>	<b>4,945,862</b>
<b>Operating Total</b>				<b>106,421,447</b>	<b>108,274,461</b>	<b>1,853,014</b>	<b>112,320,843</b>	<b>4,046,382</b>

#### Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17230	Community Based Agencies	1,288,027	1,275,025	(13,002)	1,160,700	(114,325)
		20111	CH Family Empowerment	1,391,443	3,204,143	1,812,700	3,204,143	
		20112	CH Justices Services	1,446,116	1,446,116		1,446,116	
		20115	CH Outreach and Access	3,332,343	1,518,203	(1,814,140)	1,518,203	
		20118	CH Early Care and Education	4,788,887	4,788,887		4,788,887	



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	20119	CH Educational Supports	6,629,821	6,629,821		6,629,821	
20120	CH Enrichment Leadership Skill				1,000,000	1,000,000	1,000,000	
<b>10010 Total</b>				<b>18,876,637</b>	<b>19,862,195</b>	<b>985,558</b>	<b>19,747,870</b>	<b>(114,325)</b>
<b>Annual Projects - Authority Control Total</b>								
				<b>18,876,637</b>	<b>19,862,195</b>	<b>985,558</b>	<b>19,747,870</b>	<b>(114,325)</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl				117,000	117,000		(117,000)
16915			CH Sfusd Special Projects		165,000	165,000	15,000	(150,000)
16916			CH Bos Allocations		615,660	35,546	652,220	36,560
16918			CH Dcyf Nutrition Project	580,114	894,758	(19,250)	1,048,485	153,727
16919			CH Our Children: Our Families	914,008	2,298,094	2,298,094	2,404,203	106,109
17230			Community Based Agencies	4,433,904	6,634,743	2,200,839	15,000,000	8,365,257
19805			City College Enroll Asst Fund	243,000	193,000	(50,000)	193,000	
20110			CH Emotional Well-Bring	370,000	350,000	(20,000)	275,000	(75,000)
20111			CH Family Empowerment		550,000	550,000	450,000	(100,000)
20112			CH Justices Services		391,500	216,500	250,000	(141,500)
20113			CH Mentorship Service Area	175,000	5,321,109	6,697	5,179,609	(141,500)
20114			CH Out of School Time	5,314,412	4,843,861	55,000	4,788,861	(55,000)
20115			CH Outreach and Access	4,788,861	25,000	25,000		(25,000)
20116			CH TA and Capacity Building		1,235,677	125,000	1,215,677	(20,000)
20117			CH Youth Workforce Development	1,110,677	1,885,000	(75,000)	1,885,000	
20118			CH Early Care and Education	1,960,000	260,000	200,000	125,000	(135,000)
20119			CH Educational Supports	60,000	1,413,000	278,000	1,105,000	(308,000)
20120			CH Enrichment Leadership Skill	1,135,000	225,000	225,000	225,000	
20324			Sugar-Sweetened Beverages Tax		2,000,000	2,000,000		(2,000,000)
20990			Opportunities for All		13,800,000	13,800,000		(13,800,000)
21009			ERAF CHF Free City College					
<b>10020 Total</b>				<b>21,084,976</b>	<b>43,218,402</b>	<b>22,133,426</b>	<b>34,812,055</b>	<b>(8,406,347)</b>
11200	SR Public Education Special			10,600,000	12,416,000	1,816,000	12,000,000	(416,000)
16914			CH Sfusd Grants - Peef Baselin	965,000	965,000		965,000	
16915			CH Sfusd Special Projects				1,000,000	1,000,000
16917			Emergency Children's Services				84,270,000	(5,468,667)
16923			PEEF	74,560,000	89,738,667	15,178,667	2,340,000	340,000
20324			Sugar-Sweetened Beverages Tax	3,228,000	2,000,000	(1,228,000)	13,100,000	(13,100,000)
21055			ERAF CHF Teacher Wage Support		10,000,000	10,000,000		(10,000,000)
21057			ERAF CHFHiPotntialSchoolStipnd					

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11200	SR Public Education Special	21058	ERAF CHF Mental Health Centers		3,500,000	3,500,000		(3,500,000)
<b>11200 Total</b>				<b>89,353,000</b>	<b>131,719,667</b>	<b>42,366,667</b>	<b>100,575,000</b>	<b>(31,144,667)</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>110,437,976</b>	<b>174,938,069</b>	<b>64,500,093</b>	<b>135,387,055</b>	<b>(39,551,014)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11180	SR Child Youth&Fam-Grants	10029268	CH FY18-19 Child & Adult Care	614,402		(614,402)		
		10029500	CH FY18-19 Summer Food	548,046		(548,046)		
		10029619	CH FY17-18 Summer Food					
		10033038	CH FY19-20 Summer Food Program		452,145	452,145		(452,145)
		10033043	CH FY19-20 Child & Adult Care		647,458	647,458		(647,458)
		10034573	CH FY20-21 Summer Food Program				462,991	462,991
		10034577	CH FY20-21 Child & Adult Care				664,164	664,164
<b>11180 Total</b>				<b>1,162,448</b>	<b>1,099,603</b>	<b>(62,845)</b>	<b>1,127,155</b>	<b>27,552</b>
13550	SR Public Protection-Grant	10029496	CH FY18-19 Byrne State Grant	217,398		(217,398)		
		10029498	CH FY18-19 Federal JAG Grant	126,242		(126,242)		
		10029617	CH FY17-18 Federal JAG Grant					
		10032937	CH FY19-20 BYRNE State Grant		287,733	287,733		(287,733)
		10032939	CH FY19-20 Federal JAG Grant		126,242	126,242		(126,242)
		10034496	CH FY20-21 Federal JAG Grant				126,242	126,242
		10034497	CH FY20-21 Byrne State Grant				287,733	287,733
<b>13550 Total</b>				<b>343,640</b>	<b>413,975</b>	<b>70,335</b>	<b>413,975</b>	<b>0</b>
13720	SR Public Protection-Grant Sta	10000075	CH FY 16-17 Sfcops Program		188,137	188,137		(188,137)
		10029499	CH FY18-19 Jicpa Grant Year	2,493,603	1,342,388	(1,151,215)	1,634,282	291,894
		10029569	CH FY 17-18 Sfcops Program		844,105	844,105		(844,105)
		10029570	CH FY 18-19 SFCOPS Program	1,093,524		(1,093,524)		
		10032945	CH FY 19-20 SFCOPS Program		846,607	846,607		(846,607)
		10032958	CH FY19-20 JICPA Grant		2,378,125	2,378,125		(2,378,125)
		10034584	CH FY20-21 JICPA Grant				3,532,911	3,532,911
		10034594	CH FY 20-21 SFCOPS Program				846,607	846,607
<b>13720 Total</b>				<b>3,587,127</b>	<b>5,599,362</b>	<b>2,012,235</b>	<b>6,013,800</b>	<b>414,438</b>
<b>Grants Projects Total</b>								
				<b>5,093,215</b>	<b>7,112,940</b>	<b>2,019,725</b>	<b>7,554,930</b>	<b>441,990</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original	2019-2020 Adopted	2019-2020 Change From	2020-2021 Adopted	2020-2021 Change From

				Budget	Budget	2018-2019	Budget	2019-2020
11150	SR Child Youth&Fam-Grants Oth	10029271	CH 2019 Cfe Fund	409,000	400,000	(9,000)		(400,000)
<b>11150 Total</b>				<b>409,000</b>	<b>400,000</b>	<b>(9,000)</b>	<b>0</b>	<b>(400,000)</b>
<b>Continuing Projects - Project Control Total</b>								
				<b>409,000</b>	<b>400,000</b>	<b>(9,000)</b>	<b>0</b>	<b>(400,000)</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order			3,339,071	3,339,071		3,339,071	
<b>10060 Total</b>				<b>3,339,071</b>	<b>3,339,071</b>	<b>0</b>	<b>3,339,071</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>3,339,071</b>	<b>3,339,071</b>	<b>0</b>	<b>3,339,071</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>244,577,346</b>	<b>313,926,736</b>	<b>69,349,390</b>	<b>278,349,769</b>	<b>(35,576,967)</b>

**Department: CAT City Attorney****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	81,373,917	86,930,227	5,556,310	90,390,842	3,460,615
Public Protection Fund	4,332,158	4,504,990	172,832	5,141,717	636,727
<b>Total Uses by Funds</b>	<b>85,706,075</b>	<b>91,435,217</b>	<b>5,729,142</b>	<b>95,532,559</b>	<b>4,097,342</b>

**Division Summary**

CAT City Attorney	85,706,075	91,435,217	5,729,142	95,532,559	4,097,342
<b>Total Uses by Division</b>	<b>85,706,075</b>	<b>91,435,217</b>	<b>5,729,142</b>	<b>95,532,559</b>	<b>4,097,342</b>

**Chart of Account Summary**

Salaries	49,231,678	52,440,099	3,208,421	54,618,630	2,178,531
Mandatory Fringe Benefits	19,457,583	21,232,949	1,775,366	22,626,436	1,393,487
Non-Personnel Services	12,008,574	13,344,162	1,335,588	13,344,162	
Capital Outlay	29,121		(29,121)		
Materials & Supplies	145,000	155,000	10,000	155,000	
Programmatic Projects	552,360		(552,360)		
Services Of Other Depts	4,281,759	4,263,007	(18,752)	4,788,331	525,324
<b>Total Uses by Chart of Account</b>	<b>85,706,075</b>	<b>91,435,217</b>	<b>5,729,142</b>	<b>95,532,559</b>	<b>4,097,342</b>

**Sources of Funds Detail by Account**

425310	Consumer Protection Fines	4,332,158		172,832		636,727
449997	City Depts Revenue From OCIL	400,000				
486020	Exp Rec Fr Airport (AAO)	4,165,000				
486050	Exp Rec Fr Adult Probation AAO	380,000				
486070	Exp Rec Fr Assessor (AAO)	700,000				
486100	Exp Rec Fr Bus & Enc Dev (AAO)	792,360				
486110	Exp Rec Fr Bldg Inspection AAO	2,701,592		800,000		
486150	Exp Rec Fr Adm (AAO)	915,100				
486170	Exp Rec Fr Chld Supprt SvcsAAO	10,000				
486180	Exp Rec Fr ConvFacilitsMgmt AAO	75,000				
486185	Exp Rec Fr CleanpowerSF AAO	750,000	1,200,000	450,000	1,200,000	

486190	Exp Rec Fr Child;Youth&Fam AAO	50,000	50,000	50,000		
486200	Exp Rec Fr Children & Fam AAO	10,000	10,000	10,000		
486230	Exp Rec Fr City Planning (AAO)	2,100,000	2,535,648	435,648	2,535,648	
486240	Exp Rec Fr Civil Service (AAO)	90,000	90,000		90,000	
486250	Exp Rec Fr City Attorney (AAO)	2,900,000	2,900,000		2,900,000	
486310	Exp Rec Fr EmergencyComcationAAO	175,000	175,000		175,000	
486320	Exp Rec Fr Environment (AAO)	100,000	100,000		100,000	
486370	Exp Rec Fr Comm Health Svc AAO	510,297	1,926,297	1,416,000	2,006,297	80,000
486380	Exp Rec Fr Sf Gen Hospital AAO	1,681,851	1,762,851	81,000	1,865,851	103,000
486390	Exp Rec Fr Laguna Honda AAO	943,000	993,000	50,000	1,043,000	50,000
486400	Exp Rec Fr CommMental Hlth AAO	231,540	243,540	12,000	256,540	13,000
486410	Exp Rec Fr Hss (AAO)	170,000	167,500	(2,500)	167,500	
486430	Exp Rec Fr Public Library AAO	175,000	175,000		175,000	
486450	Exp Rec From Mohcd	250,000	500,000	250,000	500,000	
486460	Exp Rec Fr Muni TransprtnAAO	300,000	300,000		300,000	
486490	Exp Rec Fr Permit Appeals AAO	130,000	130,000		130,000	
486500	Exp Rec Fr Police Comssn AAO	350,000	350,000		350,000	
486520	Exp Rec Fr Parking&Traffic AAO	360,000	360,000		360,000	
486530	Exp Rec Fr Port Commission AAO	3,400,000	3,400,000		3,400,000	
486550	Exp Rec Fr Public TransprtnAAO	12,508,378	12,509,278	900	12,509,278	
486560	Exp Rec Fr Public Works (AAO)	836,000	836,000		836,000	
486570	Exp Rec Fr Rent ArbrtonBd AAO	125,000	125,000		125,000	
486580	Exp Rec Fr Human Rights (AAO)	60,000	60,000		60,000	
486590	Exp Rec Fr Human Resources AAO	1,800,000	1,000,000	(800,000)	1,000,000	
486620	Exp Rec Fr Retre Hlth Trst Brd	75,000	75,000		75,000	
486630	Exp Rec Fr Rec & Park (AAO)	1,904,000	1,904,000		1,904,000	
486640	Exp Rec Fr Retirement Sys AAO	2,325,000	2,325,000		2,325,000	
486690	Exp Rec Fr Human Services AAO	4,913,000	4,913,000		4,913,000	
486710	Exp Rec From Isd (AAO)	700,000	700,000		700,000	
486720	Exp Rec Fr Treas-Tax Coll AAO	350,000	350,000		350,000	
486740	Exp Rec Fr PUC (AAO)	748,385	1,303,615	555,230	1,499,227	195,612
486750	Exp Rec Fr Hetch Hetchy (AAO)	3,206,656	3,206,656		3,206,656	
486760	Exp Rec Fr Water Dept (AAO)	1,680,787	1,680,787		1,680,787	
486780	Exp Rec Fr War Memorial (AAO)	100,000	100,000		100,000	
486800	Exp Rec Fr Cleanwater (AAO)	1,116,000	1,116,000		1,116,000	
487250	Exp Rec Fr PUC (Non-AAO)	2,440,000	1,690,000	(750,000)	1,690,000	
487990	Exp Rec-Unallocated Non-AAO Fd	2,334,091	435,443	(1,898,648)	21,443	(414,000)
General Fund Support		19,335,880	24,292,560	4,956,680	27,725,563	3,433,003

<b>Total Sources by Fund</b>		<b>85,706,075</b>	<b>91,435,217</b>	<b>5,729,142</b>	<b>95,532,559</b>	<b>4,097,342</b>
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### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	46,977,039	50,088,217	3,111,178	52,187,344	2,099,127
			Mandatory Fringe Benefits	18,638,786	20,338,563	1,699,777	21,674,727	1,336,164
			Non-Personnel Services	10,944,852	12,280,440	1,335,588	12,280,440	
			Capital Outlay	29,121		(29,121)		
			Materials & Supplies	145,000	155,000	10,000	155,000	
			Programmatic Projects	552,360		(552,360)		
			Services Of Other Depts	881,759	863,007	(18,752)	888,331	25,324
<b>10000 Total</b>				<b>78,168,917</b>	<b>83,725,227</b>	<b>5,556,310</b>	<b>87,185,842</b>	<b>3,460,615</b>
<b>Operating Total</b>				<b>78,168,917</b>	<b>83,725,227</b>	<b>5,556,310</b>	<b>87,185,842</b>	<b>3,460,615</b>

#### Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	16966	Business Tax Litigation	470,000	470,000	0	470,000	0
<b>10010 Total</b>				<b>470,000</b>	<b>470,000</b>	<b>0</b>	<b>470,000</b>	<b>0</b>
<b>Annual Projects - Authority Control Total</b>				<b>470,000</b>	<b>470,000</b>	<b>0</b>	<b>470,000</b>	<b>0</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16965	CA Legal Initiatives	2,735,000	2,735,000	0	2,735,000	0
<b>10020 Total</b>				<b>2,735,000</b>	<b>2,735,000</b>	<b>0</b>	<b>2,735,000</b>	<b>0</b>
13490	SR City Attorney-Special Rev	16967	CA Cat Consumer Protection Enf	4,332,158	4,504,990	172,832	5,141,717	636,727
<b>13490 Total</b>				<b>4,332,158</b>	<b>4,504,990</b>	<b>172,832</b>	<b>5,141,717</b>	<b>636,727</b>
<b>Continuing Projects - Authority Control Total</b>				<b>7,067,158</b>	<b>7,239,990</b>	<b>172,832</b>	<b>7,876,717</b>	<b>636,727</b>

<b>Total Uses of Funds</b>		<b>85,706,075</b>	<b>91,435,217</b>	<b>5,729,142</b>	<b>95,532,559</b>	<b>4,097,342</b>
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**Department: CPC City Planning****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Community / Neighborhood Devel	5,595,990	7,118,727	1,522,737	7,554,304	435,577
Environmental Protection Fund	400,000		(400,000)		
General Fund	47,359,997	48,346,757	986,760	50,833,434	2,486,677
Public Works, Transportation a		200,000	200,000		(200,000)
<b>Total Uses by Funds</b>	<b>53,355,987</b>	<b>55,665,484</b>	<b>2,309,497</b>	<b>58,387,738</b>	<b>2,722,254</b>

**Division Summary**

CPC Administration	16,541,399	19,375,177	2,833,778	20,488,899	1,113,722
CPC Citywide Planning	11,268,632	12,152,956	884,324	12,862,668	709,712
CPC Current Planning	14,136,212	13,550,851	(585,361)	14,022,248	471,397
CPC Environmental Planning	8,139,482	7,580,076	(559,406)	7,865,464	285,388
CPC Zoning Admin & Compliance	3,270,262	3,006,424	(263,838)	3,148,459	142,035
<b>Total Uses by Division</b>	<b>53,355,987</b>	<b>55,665,484</b>	<b>2,309,497</b>	<b>58,387,738</b>	<b>2,722,254</b>

**Chart of Account Summary**

Salaries	24,781,925	26,532,724	1,750,799	27,523,961	991,237
Mandatory Fringe Benefits	11,114,034	12,122,444	1,008,410	12,930,553	808,109
Non-Personnel Services	3,647,609	3,139,484	(508,125)	3,172,812	33,328
Capital Outlay	73,196	10,475	(62,721)		(10,475)
Materials & Supplies	448,145	555,065	106,920	671,065	116,000
Overhead and Allocations	980,944	656,755	(324,189)	656,755	
Programmatic Projects	5,873,913	5,366,988	(506,925)	5,373,107	6,119
Services Of Other Depts	6,436,221	7,281,549	845,328	8,059,485	777,936
<b>Total Uses by Chart of Account</b>	<b>53,355,987</b>	<b>55,665,484</b>	<b>2,309,497</b>	<b>58,387,738</b>	<b>2,722,254</b>

**Sources of Funds Detail by Account**

444931	Fed Grants Pass-Thru State-Oth	1,245,000	95,000	(1,150,000)	45,000	(50,000)
448999	Other State Grants & Subventns	675,000	1,375,000	700,000	925,000	(450,000)
449102	SF Transportation Authority		200,000	200,000		(200,000)
449997	City Depts Revenue From OCIL	61,671	318,594	256,923	318,594	



460157	Planning-Categord Exemptn Fee	2,330,490	2,273,325	(57,165)	2,293,769	20,444
460173	New Construction Bldg Permit	3,067,613	2,971,799	(95,814)	2,998,525	26,726
460183	Permit Referrl Fr Oth Agencies	225,329	218,840	(6,489)	220,808	1,968
460188	City Planning Applicatn Refund	(604,667)	(590,362)	14,305	(595,671)	(5,309)
460189	Building Permit Alterations	21,501,539	20,961,904	(539,635)	21,156,548	194,644
460190	Planning-Conditional Use Fee	4,519,875	4,405,479	(114,396)	4,445,098	39,619
460191	Planning - Envrnmtl Review Fee	5,336,397	4,988,018	(348,379)	4,791,955	(196,063)
460192	Planning - Variance Fees	751,124	737,810	(13,314)	744,445	6,635
460193	Planning-CertOfAppropriateneFee	250,116	244,212	(5,904)	246,408	2,196
460194	Oth Short RangeCityPlanningFee	4,564,479	4,490,212	(74,267)	4,530,593	40,381
460195	Planning-MediclCannbisDispsnry	36,327		(36,327)		
461165	Code Enforcement	1,540,859	2,188,835	647,976	2,231,611	42,776
475415	Community ImprovementImpactFee	2,380,131	3,191,392	811,261	4,267,693	1,076,301
478201	Private Grants	155,000	268,500	113,500	85,000	(183,500)
486020	Exp Rec Fr Airport (AAO)	425,000	250,000	(175,000)	250,000	
486100	Exp Rec Fr Bus & Enc Dev (AAO)	414,156	337,606	(76,550)	427,606	90,000
486530	Exp Rec Fr Port Commission AAO	150,000	150,000		150,000	
486550	Exp Rec Fr Public TransprtAAO	211,000	217,000	6,000	217,000	
486560	Exp Rec Fr Public Works (AAO)	61,197	295,205	295,205	304,061	8,856
486600	Exp Rec Fr Real Estate (AAO)	64,399	63,033	1,836	63,033	
486630	Exp Rec Fr Rec & Park (AAO)	120,222	65,011	612	65,011	
486740	Exp Rec Fr PUC (AAO)	25,000	168,828	48,606	168,828	
487140	Exp Rec Fr PublicTrnsprt NonAAO		25,000		25,000	
487370	Exp Rec Fr Port Comssn NonAAO		242,094	242,094	242,094	
General Fund Support		3,848,730	5,513,149	1,664,419	7,769,729	2,256,580
<b>Total Sources by Fund</b>		<b>53,355,987</b>	<b>55,665,484</b>	<b>2,309,497</b>	<b>58,387,738</b>	<b>2,722,254</b>
<b>Reserved Appropriations</b>						
<b>Controller Reserves:</b>						
10006379	Iplic-Re-Est Octavia Blvd Right				500,000	500,000
10023250	Transit Center District		1,250,000	1,250,000	1,800,000	550,000
<b>Controller Reserves: Total</b>			<b>1,250,000</b>	<b>1,250,000</b>	<b>2,300,000</b>	<b>1,050,000</b>
<b>Uses of Funds Detail Appropriation</b>						
<b>Operating</b>						
Fund Code	Fund Title	Code	Title	2018-2019 Original	2019-2020 Adopted	2019-2020 Change From
				2020-2021 Adopted	2020-2021 Change From	

			Budget	Budget	2018-2019	Budget	2019-2020
10000	GF Annual Account Ctrl		23,121,992	24,108,895	986,903	25,032,638	923,743
	Salaries						
	Mandatory Fringe Benefits		10,396,044	11,181,492	785,448	11,937,543	756,051
	Non-Personnel Services		3,517,489	2,766,872	(750,617)	2,954,372	187,500
	Capital Outlay		35,618	10,475	(25,143)		(10,475)
	Materials & Supplies		441,945	548,865	106,920	664,865	116,000
	Overhead and Allocations		980,944	656,755	(324,189)	656,755	
	Programmatic Projects		129,457		(129,457)		
	Services Of Other Depts		5,793,489	6,485,946	692,457	7,259,872	773,926
<b>10000 Total</b>			<b>44,416,978</b>	<b>45,759,300</b>	<b>1,342,322</b>	<b>48,506,045</b>	<b>2,746,745</b>
<b>Operating Total</b>			<b>44,416,978</b>	<b>45,759,300</b>	<b>1,342,322</b>	<b>48,506,045</b>	<b>2,746,745</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl							
		11479	PC Neighborhood Profiles Proje	502,811	1,006,350	503,539	686,406	(319,944)
		16950	CP Plan Implementation - Gener	311,432	328,618	17,186	342,171	13,553
		16954	CP Backlog Reduction (supp App	1,626,300	462,243	(1,164,057)	444,566	(17,677)
		16957	CP Electronic Document Review	88,320	176,640	88,320	176,640	
		16962	CP Development Agreements	364,156	287,606	(76,550)	377,606	90,000
		19503	CP Pavement To Parks Program	50,000	52,000	2,000	50,000	(2,000)
		21034	CPC Historic Presv Survey		274,000	274,000	250,000	(24,000)
<b>10020 Total</b>				<b>2,943,019</b>	<b>2,587,457</b>	<b>(355,562)</b>	<b>2,327,389</b>	<b>(260,068)</b>
10610	SR Balboa Park CI	17059	GE Balboa Park Community Impro		2,600	2,600	2,000	(600)
<b>10610 Total</b>				<b>0</b>	<b>2,600</b>	<b>2,600</b>	<b>2,000</b>	<b>(600)</b>
10670	SR Eastern Neighborhood CI	17063	GE Eastern Neighbhrd Infrastru	1,390,549	1,058,451	(332,098)	1,080,153	21,702
<b>10670 Total</b>				<b>1,390,549</b>	<b>1,058,451</b>	<b>(332,098)</b>	<b>1,080,153</b>	<b>21,702</b>
10820	SR Market & Octavia CI	10945	CP Iplic-re-est Octavia Blvd Ri		571,966		500,000	500,000
		17067	GE Market Octavia Community Im	570,201		1,765	578,286	6,320
<b>10820 Total</b>				<b>570,201</b>	<b>571,966</b>	<b>1,765</b>	<b>1,078,286</b>	<b>506,320</b>
10840	SR Planning Code Enforcement	16949	CP Sign Code Enforcement	719,444	1,245,684	526,240	1,272,739	27,055
		16956	CP Short Term Rental Program	524,475	555,151	30,676	570,872	15,721
		16960	CP Transportation Demand Manag	296,940	388,000	91,060	388,000	
<b>10840 Total</b>				<b>1,540,859</b>	<b>2,188,835</b>	<b>647,976</b>	<b>2,231,611</b>	<b>42,776</b>
10860	SR Rincon Hill and SOMA CI	17208	MY Rincon Hill Community Impro	58,868	40,059	(18,809)	41,086	1,027
<b>10860 Total</b>				<b>58,868</b>	<b>40,059</b>	<b>(18,809)</b>	<b>41,086</b>	<b>1,027</b>
10880	SR Transit Center District	17072	GE Transit Center District	238,205	1,404,350	1,166,145	1,953,045	548,695
<b>10880 Total</b>				<b>238,205</b>	<b>1,404,350</b>	<b>1,166,145</b>	<b>1,953,045</b>	<b>548,695</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10900	SR Visitation Valley Cl	17074	GE Visitation Valley Infrastru	122,308	113,966	(8,342)	113,123	(843)
<b>10900 Total</b>				<b>122,308</b>	<b>113,966</b>	<b>(8,342)</b>	<b>113,123</b>	<b>(843)</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>6,864,009</b>	<b>7,967,684</b>	<b>1,103,675</b>	<b>8,826,693</b>	<b>859,009</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10680	SR Neighborhood Dev-Grants Sta	10034406	CPC FY20 CA Coastal Conservanc		400,000	400,000		(400,000)
		10034407	CPC FY20 CALTRANS TRANSPORTATI		350,000	350,000		(350,000)
		10034408	CPC FY21 CALTRANS TRANSPORTATI				300,000	300,000
		10034420	CPC FY20 CAHCD SB2		625,000	625,000		
<b>10680 Total</b>				<b>0</b>	<b>1,375,000</b>	<b>1,375,000</b>	<b>925,000</b>	<b>(450,000)</b>
10690	SR Neighborhood Dev-Grants Oth	10034404	CPC FY1920 Friends of City Pla		193,500	193,500		(193,500)
		10034405	CPC FY19-20 USDN SLR ACTION PL		75,000	75,000		(75,000)
		10034410	CPC FY2021 Friends of City Pla				85,000	85,000
<b>10690 Total</b>				<b>0</b>	<b>268,500</b>	<b>268,500</b>	<b>85,000</b>	<b>(183,500)</b>
10770	SR Neighborhood Dev-Grants	10029274	CP FY18-19 Ca Office Of Histor	45,000		(45,000)		
		10029280	CP FY1819 Friends Of City Plan	80,000		(80,000)		
		10032862	CP FY18-19 USDN Partners In Pl	75,000		(75,000)		
		10032910	CPC FY19 CA Ocean Protection C	325,000		(325,000)		
		10032911	CPC MTC D9 Community Planning	350,000		(350,000)		
		10032914	CPC MTC PDA 22ND ST STATION	450,000	50,000	(400,000)		(50,000)
		10032915	CPC CalTrans SBI Cimate Change	350,000		(350,000)		
		10032918	CPC CA Office of Historic Pres		45,000	45,000		(45,000)
		10034411	CPC FY21 CA OFFICE OF HISTORIC				45,000	45,000
<b>10770 Total</b>				<b>1,675,000</b>	<b>95,000</b>	<b>(1,580,000)</b>	<b>45,000</b>	<b>(50,000)</b>
12230	SR Grants; ENV Continuing	10032913	CPC MTC HUB EIR	400,000		(400,000)		
<b>12230 Total</b>				<b>400,000</b>	<b>0</b>	<b>(400,000)</b>	<b>0</b>	<b>0</b>
14020	SR TC Grants;Continuing	10034409	CPC FY20 SFCTA PROP K EP44 SMA		200,000	200,000		(200,000)
<b>14020 Total</b>				<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>(200,000)</b>
<b>Grants Projects Total</b>				<b>2,075,000</b>	<b>1,938,500</b>	<b>(136,500)</b>	<b>1,055,000</b>	<b>(883,500)</b>
<b>Total Uses of Funds</b>				<b>53,355,987</b>	<b>55,665,484</b>	<b>2,309,497</b>	<b>58,387,738</b>	<b>2,722,254</b>

**Department: CSC Civil Service Commission****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	1,262,072	1,336,124	74,052	1,392,655	56,531
<b>Total Uses by Funds</b>	<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>

**Division Summary**

CSC Civil Service Commission	1,262,072	1,336,124	74,052	1,392,655	56,531
<b>Total Uses by Division</b>	<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>

**Chart of Account Summary**

Salaries	705,074	740,383	35,309	765,700	25,317
Mandatory Fringe Benefits	287,618	312,286	24,668	330,299	18,013
Non-Personnel Services	35,795	35,795		35,795	
Materials & Supplies	3,395	3,395		3,395	
Services Of Other Depts	230,190	244,265	14,075	257,466	13,201
<b>Total Uses by Chart of Account</b>	<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>

**Sources of Funds Detail by Account**

486550	Exp Rec Fr Public TransprtAAO	160,839	160,839	160,839	
486740	Exp Rec Fr PUC (AAO)	200,000	200,000	200,000	
General Fund Support		901,233	975,285	1,031,816	56,531
<b>Total Sources by Fund</b>		<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>56,531</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	705,074	740,383	35,309	765,700	25,317
			Mandatory Fringe Benefits	287,618	312,286	24,668	330,299	18,013

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Non-Personnel Services	35,795	35,795		35,795	
			Materials & Supplies	3,395	3,395		3,395	
			Services Of Other Depts	230,190	244,265	14,075	257,466	13,201
<b>10000 Total</b>				<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>
<b>Operating Total</b>				<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>
<b>Total Uses of Funds</b>				<b>1,262,072</b>	<b>1,336,124</b>	<b>74,052</b>	<b>1,392,655</b>	<b>56,531</b>

**Department: CON Controller****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	67,823,480	74,639,619	6,816,139	76,997,008	2,357,389
<b>Total Uses by Funds</b>	<b>67,823,480</b>	<b>74,639,619</b>	<b>6,816,139</b>	<b>76,997,008</b>	<b>2,357,389</b>

**Division Summary**

CON Accounting	11,192,757	11,945,015	752,258	12,411,962	466,947
CON Administration	1,347,075	1,499,117	152,042	1,716,669	217,552
CON Budget & Analysis	1,924,280	2,223,760	299,480	2,261,905	38,145
CON City Services Auditor	18,812,533	20,079,495	1,266,962	19,644,555	(434,940)
CON Citywide Systems	30,005,981	34,553,528	4,547,547	36,439,490	1,885,962
CON Economic Analysis	557,056	581,786	24,730	601,596	19,810
CON Payroll	3,011,139	3,268,387	257,248	3,413,292	144,905
CON Public Finance	972,659	488,531	(484,128)	507,539	19,008
<b>Total Uses by Division</b>	<b>67,823,480</b>	<b>74,639,619</b>	<b>6,816,139</b>	<b>76,997,008</b>	<b>2,357,389</b>

**Chart of Account Summary**

Salaries	31,448,784	32,802,676	1,353,892	33,880,435	1,077,759
Mandatory Fringe Benefits	12,811,968	14,246,247	1,434,279	15,095,261	849,014
Non-Personnel Services	13,518,942	14,976,267	1,457,325	18,126,314	3,150,047
Materials & Supplies	407,201	318,775	(88,426)	348,775	30,000
Overhead and Allocations					
Programmatic Projects	3,740,358	5,690,063	1,949,705	3,733,299	(1,956,764)
Services Of Other Depts	5,896,227	6,605,591	709,364	5,812,924	(792,667)
<b>Total Uses by Chart of Account</b>	<b>67,823,480</b>	<b>74,639,619</b>	<b>6,816,139</b>	<b>76,997,008</b>	<b>2,357,389</b>

**Sources of Funds Detail by Account**

410940	Prop Tax-Administrative Cost	65,000	2,000	67,000
449997	City Depts Revenue From OCIL	150,000		150,000
460140	PayrollDeductnProcssingFee-Con	40,000		40,000
460141	Local Transportation Fd Admin	240,000		240,000
460159	Assessment Admin Charge	45,000	1,000	46,000

Department: CON

460167	DelinquentInstallmntCollectnFee	47,000	47,000	47,000	47,000
460168	Redemption Fee	32,000	32,000	32,000	32,000
478951	ExpiredChkCancellatnsReissue	1,000,000	1,000,000	1,000,000	1,000,000
486020	Exp Rec Fr Airport (AAO)	4,482,305	5,914,683	1,432,378	6,215,131
486030	Exp Rec Fr Admin Svcs (AAO)	50,000		(50,000)	300,448
486070	Exp Rec Fr Assessor (AAO)	75,000	75,000		75,000
486110	Exp Rec Fr Bldg Inspection AAO	216,748	251,295	34,547	263,570
486170	Exp Rec Fr Chld Supprt SvcsAAO	42,636	43,326	690	45,441
486185	Exp Rec Fr CleanpowerSF AAO	24,222	31,947	7,725	33,009
486200	Exp Rec Fr Children & Fam AAO	20,252	22,171	1,919	23,362
486340	Exp Rec Fr Fire Dept (AAO)		91,520	91,520	91,520
486350	Exp Rec Fr Gen City Resp AAO	8,810,745	9,761,829	951,084	9,410,951
486370	Exp Rec Fr Comm Health Svc AAO	3,636,978	2,310,065	(1,326,913)	2,247,855
486380	Exp Rec Fr Sf Gen Hospital AAO	2,881,725	3,033,364	151,639	2,970,765
486390	Exp Rec Fr Laguna Honda AAO	823,431	1,131,494	308,063	1,108,142
486400	Exp Rec Fr CommMental Hlth AAO	266,316	269,842	3,526	278,808
486410	Exp Rec Fr Hss (AAO)	43,050	54,803	11,753	52,665
486430	Exp Rec Fr Public Library AAO	282,644	327,018	44,374	344,585
486450	Exp Rec From Mohcd		70,720	70,720	(70,720)
486460	Exp Rec Fr Muni TransprtnAAO		5,231,017	5,231,017	5,499,875
486480	ExpRecFrOfficeOfContrctAdminAAO	40,000	40,000		40,000
486530	Exp Rec Fr Port Commission AAO	237,001	279,125	42,124	294,119
486550	Exp Rec Fr Public TransprtnAAO	4,394,784		(4,394,784)	14,994
486560	Exp Rec Fr Public Works (AAO)	1,518,392	1,987,234	468,842	97,073
486590	Exp Rec Fr Human Resources AAO	52,000	52,000		52,000
486630	Exp Rec Fr Rec & Park (AAO)	761,869	639,960	(121,909)	(12,174)
486640	Exp Rec Fr Retirement Sys AAO	217,044	229,714	12,670	11,222
486690	Exp Rec Fr Human Services AAO	2,474,939	2,567,445	92,506	(52,985)
486710	Exp Rec From Isd (AAO)	24,254	11,483	(12,771)	616
486740	Exp Rec Fr PUC (AAO)	3,355,544	4,352,707	997,163	227,483
486750	Exp Rec Fr Hetch Hetchy (AAO)	136,660	59,525	(77,135)	1,977
486760	Exp Rec Fr Water Dept (AAO)	427,618	637,279	209,661	21,177
486800	Exp Rec Fr Cleanwater (AAO)	222,325	223,029	704	7,411
486990	Exp Rec-General Unallocated	18,812,533	20,079,495	1,266,962	1,228,220
487910	Exp Rec-Bond Issuance Costs	125,000	125,000		125,000
487990	Exp Rec-Unallocated Non-AAO Fd	1,204,395	758,027	(446,368)	89,728
General Fund Support		10,544,070	12,355,502	1,811,432	682,062
<b>Total Sources by Fund</b>		<b>67,823,480</b>	<b>74,639,619</b>	<b>6,816,139</b>	<b>2,357,389</b>



### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	12,641,768	13,494,840	853,072	13,948,345	453,505
			Mandatory Fringe Benefits	5,373,273	5,963,547	590,274	6,319,997	356,450
			Non-Personnel Services	1,616,185	1,557,385	(58,800)	1,557,385	
			Materials & Supplies	167,283	107,283	(60,000)	107,283	
			Overhead and Allocations	(3,194,791)	(3,250,515)	(55,724)	(3,281,156)	(30,641)
			Services Of Other Depts	871,533	972,239	100,706	1,151,974	179,735
<b>10000 Total</b>				<b>17,475,251</b>	<b>18,844,779</b>	<b>1,369,528</b>	<b>19,803,828</b>	<b>959,049</b>
<b>Operating Total</b>				<b>17,475,251</b>	<b>18,844,779</b>	<b>1,369,528</b>	<b>19,803,828</b>	<b>959,049</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16935	CO Economic Analysis	557,056	581,786	24,730	601,596	19,810
		16937	CO Coit-approved Projects	493,000	3,029,137	2,536,137	6,116,495	3,087,358
		16940	CO Office Of Public Finance	972,659	488,531	(484,128)	507,539	19,008
		17066	Mission Bay Transportation Imp		50,000	50,000		(50,000)
		20300	CO Systems Enhancement	602,799	2,055,107	1,452,308	820,383	(1,234,724)
		20301	CO SYS Custom Work	1,200,000		(1,200,000)		
		21033	D8 Affordability Plan		41,500	41,500		(41,500)
<b>10020 Total</b>				<b>3,825,514</b>	<b>6,246,061</b>	<b>2,420,547</b>	<b>8,046,013</b>	<b>1,799,952</b>
<b>Continuing Projects - Authority Control Total</b>				<b>3,825,514</b>	<b>6,246,061</b>	<b>2,420,547</b>	<b>8,046,013</b>	<b>1,799,952</b>

#### Work Orders/Overhead

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	229228	CON Citywide Systems	27,710,182	29,469,284	1,759,102	29,502,612	33,328
		275641	CON City Services Auditor	18,812,533	20,079,495	1,266,962	19,644,555	(434,940)
<b>10060 Total</b>				<b>46,522,715</b>	<b>49,548,779</b>	<b>3,026,064</b>	<b>49,147,167</b>	<b>(401,612)</b>
<b>Work Orders/Overhead Total</b>				<b>46,522,715</b>	<b>49,548,779</b>	<b>3,026,064</b>	<b>49,147,167</b>	<b>(401,612)</b>
<b>Total Uses of Funds</b>				<b>67,823,480</b>	<b>74,639,619</b>	<b>6,816,139</b>	<b>76,997,008</b>	<b>2,357,389</b>

Department: USD County Education Office

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	116,000		(116,000)		
<b>Total Uses by Funds</b>	<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>

Division Summary

USD County Education Office	116,000		(116,000)		
<b>Total Uses by Division</b>	<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>

Chart of Account Summary

City Grant Program	116,000		(116,000)		
<b>Total Uses by Chart of Account</b>	<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>

Sources of Funds Detail by Account

General Fund Support	116,000		(116,000)		
<b>Total Sources by Fund</b>	<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		City Grant Program	116,000		(116,000)		
<b>10000 Total</b>				<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>				<b>116,000</b>	<b>0</b>	<b>(116,000)</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>116,000</b>		<b>(116,000)</b>		

Department: DPA Police Accountability

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	8,363,576	11,557,966	3,194,390	11,625,046	67,080
<b>Total Uses by Funds</b>	<b>8,363,576</b>	<b>11,557,966</b>	<b>3,194,390</b>	<b>11,625,046</b>	<b>67,080</b>

Division Summary

DPA Police Accountability	8,363,576	11,557,966	3,194,390	11,625,046	67,080
<b>Total Uses by Division</b>	<b>8,363,576</b>	<b>11,557,966</b>	<b>3,194,390</b>	<b>11,625,046</b>	<b>67,080</b>

Chart of Account Summary

Salaries	5,114,882	6,414,499	1,299,617	7,071,748	657,249
Mandatory Fringe Benefits	2,039,375	2,616,354	576,979	2,946,336	329,982
Non-Personnel Services	224,336	1,113,358	889,022	444,336	(669,022)
Capital Outlay	26,141		(26,141)		
Materials & Supplies	34,918	378,704	343,786	34,918	(343,786)
Programmatic Projects	320,000	160,000	(160,000)	160,000	
Services Of Other Depts	603,924	875,051	271,127	967,708	92,657
<b>Total Uses by Chart of Account</b>	<b>8,363,576</b>	<b>11,557,966</b>	<b>3,194,390</b>	<b>11,625,046</b>	<b>67,080</b>

Sources of Funds Detail by Account

486020	Exp Rec Fr Airport (AAO)	8,000	8,000		8,000
486370	Exp Rec Fr Comm Health Svc AAO		100,000	100,000	100,000
486500	Exp Rec Fr Police Comssn AAO		100,000	100,000	100,000
General Fund Support		8,355,576	11,349,966	2,994,390	11,417,046
<b>Total Sources by Fund</b>		<b>8,363,576</b>	<b>11,557,966</b>	<b>3,194,390</b>	<b>11,625,046</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original	2019-2020 Adopted	2019-2020 Change From	2020-2021 Adopted	2020-2021 Change From
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				Budget	Budget	2018-2019	Budget	2019-2020
10000	GF Annual Account Ctrl		Salaries	5,114,882	6,414,499	1,299,617	7,071,748	657,249
			Mandatory Fringe Benefits	2,039,375	2,616,354	576,979	2,946,336	329,982
			Non-Personnel Services	224,336	336,358	112,022	224,336	(112,022)
			Capital Outlay	26,141		(26,141)		
			Materials & Supplies	34,918	378,704	343,786	34,918	(343,786)
			Services Of Other Depts	603,924	875,051	271,127	967,708	92,657
10000 Total				8,043,576	10,620,966	2,577,390	11,245,046	624,080
Operating Total				8,043,576	10,620,966	2,577,390	11,245,046	624,080
Annual Projects - Authority Control								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	20327	DP Charter Mandate	320,000	937,000	617,000	380,000	(557,000)
10010 Total				320,000	937,000	617,000	380,000	(557,000)
Annual Projects - Authority Control Total				320,000	937,000	617,000	380,000	(557,000)
Total Uses of Funds				8,363,576	11,557,966	3,194,390	11,625,046	67,080

**Department: DAT District Attorney****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	61,444,008	65,467,956	4,023,948	66,645,455	1,177,499
General Services Fund	280,000	340,000	60,000	310,000	(30,000)
Public Protection Fund	6,720,304	7,782,455	1,062,151	7,427,890	(354,565)
<b>Total Uses by Funds</b>	<b>68,444,312</b>	<b>73,590,411</b>	<b>5,146,099</b>	<b>74,383,345</b>	<b>792,934</b>

**Division Summary**

DAT District Attorney	68,444,312	73,590,411	5,146,099	74,383,345	792,934
<b>Total Uses by Division</b>	<b>68,444,312</b>	<b>73,590,411</b>	<b>5,146,099</b>	<b>74,383,345</b>	<b>792,934</b>

**Chart of Account Summary**

Salaries	38,929,418	40,493,916	1,564,498	41,943,927	1,450,011
Mandatory Fringe Benefits	14,199,446	15,570,818	1,371,372	16,450,949	880,131
Non-Personnel Services	4,132,185	3,290,607	(841,578)	2,842,603	(448,004)
City Grant Program	722,931	1,679,236	956,305	1,296,420	(382,816)
Materials & Supplies	461,648	465,012	3,364	454,539	(10,473)
Overhead and Allocations	(146,171)	(172,000)	(25,829)	(174,871)	(2,871)
Programmatic Projects	2,696,358	2,708,666	12,308	2,708,666	
Services Of Other Depts	7,448,497	9,554,156	2,105,659	8,861,112	(693,044)
<b>Total Uses by Chart of Account</b>	<b>68,444,312</b>	<b>73,590,411</b>	<b>5,146,099</b>	<b>74,383,345</b>	<b>792,934</b>

**Sources of Funds Detail by Account**

444931	Fed Grants Pass-Thru State-Oth	1,982,576	2,353,391	370,815	2,313,667	(39,724)
444932	Fed-Narc Forfeitures & Seizure	25,000	25,000		25,000	
444939	Federal Direct Grant	160,492	160,492		160,492	
444951	State-Narc Forfeitures&Seizure	80,000	80,000		80,000	
448918	DstrctAttorny-PublicDefndr-Ab109	320,000	383,000	63,000	398,000	15,000
448923	Peace Officer Training	30,000	30,000		30,000	
448999	Other State Grants & Subventns	2,880,856	3,155,511	274,655	2,833,574	(321,937)
460108	Dispute Res Filing Fee	280,000	280,000		280,000	
460114	Da Bad Check Diversion Fees	5,000	5,000		5,000	

460116	Recorder-Re Recordation Fee	245,380	245,380	245,380	
460150	Discovery Fees	24,000		(24,000)	
460199	Other General Government Chrg	80,000	80,000		
460618	Community Court Fees	5,000	35,000	30,000	
460676	First OffendrProstitutinProgFee	104,188	104,188		
486190	Exp Rec Fr Child;Youth&Fam AAO	125,000	125,000		
486500	Exp Rec Fr Police Comssn AAO	342,997	353,288	10,291	
486690	Exp Rec Fr Human Services AAO	308,912	317,600	8,688	
499999	Beg Fund Balance - Budget Only	1,407,192	1,853,873	446,681	(22,904)
	General Fund Support	60,037,719	64,003,688	3,965,969	1,162,499
<b>Total Sources by Fund</b>		<b>68,444,312</b>	<b>73,590,411</b>	<b>5,146,099</b>	<b>792,934</b>

Uses of Funds Detail Appropriation

Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	32,175,229	33,239,854	1,064,625	34,436,706	1,196,852
			Mandatory Fringe Benefits	11,718,735	12,696,443	977,708	13,516,479	820,036
			Non-Personnel Services	1,856,555	1,454,360	(402,195)	1,086,120	(368,240)
			City Grant Program	163,235	169,301	6,066	169,301	
			Materials & Supplies	137,480	137,480		137,480	
			Overhead and Allocations	(110,000)	(134,174)	(24,174)	(134,174)	
			Services Of Other Depts	7,335,546	9,441,184	2,105,638	8,748,140	(693,044)
10000 Total				53,276,780	57,004,448	3,727,668	57,960,052	955,604
Operating Total				53,276,780	57,004,448	3,727,668	57,960,052	955,604
Annual Projects - Authority Control								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17300	Ois Oversight	2,696,358	2,708,666	12,308	2,708,666	
10010 Total				2,696,358	2,708,666	12,308	2,708,666	0
Annual Projects - Authority Control Total				2,696,358	2,708,666	12,308	2,708,666	0
Continuing Projects - Authority Control								
Fund Code	Fund Title	Code	Title	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021

					Original Budget	Adopted Budget	Change From 2018-2019	Adopted Budget	Change From 2019-2020
10020	GF Continuing Authority Ctrl	10000	Operating		291,900		(291,900)		
		16969	DA Peace Officer Std & Testing		30,000	30,000		30,000	
		16970	DA Child Abduction		1,124,557	1,201,163	76,606	1,270,061	68,898
		16971	DA Career Criminal		1,198,601	1,270,569	71,968	1,329,155	58,586
		16973	DA Victim Services		1,829,929	2,220,918	390,989	2,298,244	77,326
		17406	AS Dist Atty 54% Alloc Real Es		218,974	236,304	17,330	253,389	17,085
<b>10020 Total</b>					<b>4,693,961</b>	<b>4,958,954</b>	<b>264,993</b>	<b>5,180,849</b>	<b>221,895</b>
12470	SR Court Dispute Resolution	10929	CS Community Court Dispute Res			60,000	60,000	30,000	(30,000)
<b>12470 Total</b>					<b>0</b>	<b>60,000</b>	<b>60,000</b>	<b>30,000</b>	<b>(30,000)</b>
12510	SR Dispute Resolution Program	17225	MY Dispute Resolution		280,000	280,000		280,000	
<b>12510 Total</b>					<b>280,000</b>	<b>280,000</b>	<b>0</b>	<b>280,000</b>	<b>0</b>
13500	SR Da-Special Revenue	16975	DA First Offender Prostitution		104,188	104,188		104,188	
		16976	DA Civil Litigation Fund		80,000	80,000		80,000	
		16977	DA Da Consumer Protection Enfo		1,407,192	1,823,873	416,681	1,830,969	7,096
<b>13500 Total</b>					<b>1,591,380</b>	<b>2,008,061</b>	<b>416,681</b>	<b>2,015,157</b>	<b>7,096</b>
13510	SR DA-Narc Forf&Asset Seizure	16980	DA Narcotic Forfeiture & Asset		80,000	80,000		80,000	
		16981	DA Treasury Asset Forfeiture F		25,000	25,000		25,000	
<b>13510 Total</b>					<b>105,000</b>	<b>105,000</b>	<b>0</b>	<b>105,000</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>					<b>6,670,341</b>	<b>7,412,015</b>	<b>741,674</b>	<b>7,611,006</b>	<b>198,991</b>
<b>Grants Projects</b>									
Fund Code	Fund Title	Code	Title		2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10000074	CH FY15-16 Siccops Program						
		10029496	CH FY18-19 Byrne State Grant		216,550		(216,550)		
		10029498	CH FY18-19 Federal JAG Grant		160,492		(160,492)		
		10029570	CH FY 18-19 SFCOPS Program		571,126		(571,126)		
		10032693	HB MH M017 1819 Lead Sf Fy 18/		293,564		(293,564)		
		10032820	DA Auto-19		232,672		(232,672)		
		10032821	DA Workers' Compensation FY18-		758,121		(758,121)		
		10032822	DA Human Trafficking FY18-19		110,276	39,724	(70,552)		(39,724)
		10032823	DA Criminal Restitution Compac		89,124		(89,124)		
		10032825	DA OTS Grant FY18-19		290,704		(290,704)		
		10032827	DA VW Victim/Witness Assistanc		984,876		(984,876)		
		10032830	DA VV VAWV Prosecution Program		202,545		(202,545)		
		10032840	DA XV Unserved/Underserved Vic		342,536		(342,536)		
		10032842	DA Board of Control FY18-19		721,338		(721,338)		



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10032844	DA High Tech Crimes FY18-19	50,000		(50,000)		
		10032937	CH FY19-20 BYRNE State Grant		234,209	234,209	234,209	
		10032939	CH FY19-20 Federal JAG Grant		160,492	160,492	160,492	
		10034249	DA Auto Ins Fraud FY19-20		298,336	298,336	298,336	
		10034250	DA Human Trafficking FY19-20		150,000	150,000	150,000	
		10034255	DA VV FY19-20 VAWV Prosecution		202,545	202,545	202,545	
		10034258	DA Workers' Comp Ins FY19-20		801,148	801,148	801,148	
		10034260	DA Criminal Restitution Compac		89,124	89,124	89,124	
		10034262	DA Board of Control FY19-20		721,338	721,338	721,338	
		10034263	DA High Tech Crimes FY19-20		50,000	50,000	50,000	
		10034268	DA VW Victim/Witness Assistanc		1,549,288	1,549,288	1,549,288	
		10034269	DA XV Unserved/Underserved Vic		342,536	342,536	342,536	
<b>13550 Total</b>				<b>5,023,924</b>	<b>4,638,740</b>	<b>(385,184)</b>	<b>4,599,016</b>	<b>(39,724)</b>
13720	SR Public Protection-Grant Sta	10000075	CH FY 16-17 Sfcops Program		159,976	159,976		(159,976)
		10029569	CH FY 17-18 Sfcops Program		161,961	161,961		(161,961)
		10032945	CH FY 19-20 SFCOPS Program		708,717	708,717		(708,717)
		10034594	CH FY 20-21 SFCOPS Program				708,717	708,717
<b>13720 Total</b>				<b>0</b>	<b>1,030,654</b>	<b>1,030,654</b>	<b>708,717</b>	<b>(321,937)</b>
<b>Grants Projects Total</b>				<b>5,023,924</b>	<b>5,669,394</b>	<b>645,470</b>	<b>5,307,733</b>	<b>(361,661)</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order			776,909	795,888	18,979	795,888	
<b>10060 Total</b>				<b>776,909</b>	<b>795,888</b>	<b>18,979</b>	<b>795,888</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>776,909</b>	<b>795,888</b>	<b>18,979</b>	<b>795,888</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>68,444,312</b>	<b>73,590,411</b>	<b>5,146,099</b>	<b>74,383,345</b>	<b>792,934</b>

**Department: ECN Economic & Workforce Development****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Community / Neighborhood Development	4,747,731	5,405,736	658,005	4,691,656	(714,080)
Culture and Recreation Fund	1,468,656	1,452,390	(16,266)	1,452,390	
General Fund	61,253,097	80,016,405	18,763,308	64,780,913	(15,235,492)
<b>Total Uses by Funds</b>	<b>67,469,484</b>	<b>86,874,531</b>	<b>19,405,047</b>	<b>70,924,959</b>	<b>(15,949,572)</b>

**Division Summary**

ECN Economic Development	1,820,000	35,125,691	33,305,691	23,127,408	(11,998,283)
ECN Economic and Workforce Development	64,194,484	92,422	(64,102,062)	57,056	(35,366)
ECN Film Commission		1,452,390	1,452,390	1,452,390	
ECN Office of Small Business		3,129,487	3,129,487	2,867,413	(262,074)
ECN Real Estate Development		16,761,248	16,761,248	17,504,915	743,667
ECN Workforce Development	1,455,000	30,313,293	28,858,293	25,915,777	(4,397,516)
<b>Total Uses by Division</b>	<b>67,469,484</b>	<b>86,874,531</b>	<b>19,405,047</b>	<b>70,924,959</b>	<b>(15,949,572)</b>

**Chart of Account Summary**

Salaries	11,952,285	12,992,007	1,039,722	13,734,758	742,751
Mandatory Fringe Benefits	4,889,144	5,461,451	572,307	5,897,342	435,891
Non-Personnel Services	2,498,743	5,457,216	2,958,473	3,455,352	(2,001,864)
City Grant Program	27,314,885	45,494,803	18,179,918	30,143,625	(15,351,178)
Carry-Forward Budgets Only	131,075		(131,075)		
Materials & Supplies	68,332	66,117	(2,215)	66,117	
Operating Transfers Out	11,272	11,272		11,272	
Overhead and Allocations					
Programmatic Projects	9,116,908	6,491,830	(2,625,078)	6,372,126	(119,704)
Services Of Other Depts	11,488,112	10,901,107	(587,005)	11,245,639	344,532
Transfer Adjustment - Uses	(1,272)	(1,272)		(1,272)	
<b>Total Uses by Chart of Account</b>	<b>67,469,484</b>	<b>86,874,531</b>	<b>19,405,047</b>	<b>70,924,959</b>	<b>(15,949,572)</b>

**Sources of Funds Detail by Account**

411310 Business Registration Tax

240,000

350,000

110,000

350,000

430130	Interest Earned - Loans-Leases	8,728	8,728	8,728	
444931	Fed Grants Pass-Thru State-Oth	4,437,731	4,895,736	4,431,656	(464,080)
444936	Federal Direct Contracts	35,000	35,000	35,000	
448999	Other State Grants & Subventns	300,000	500,000	250,000	(250,000)
449997	City Depts Revenue From OCIL	160,000	160,000	160,000	
460199	Other General Government Chrgs	268,656	252,390	252,390	
469999	Other Operating Revenue	260,000	260,000	260,000	
479940	Loan Rev-Principal Repmt	173,090		(173,090)	
479994	Developer Exactions	15,515,905	15,917,695	16,659,327	741,632
486020	Exp Rec Fr Airport (AAO)	798,498	798,498	798,498	
486110	Exp Rec Fr Bldg Inspection AAO	261,487	340,499	79,012	3,197
486150	Exp Rec Fr Adm (AAO)	400,000	400,000	400,000	
486230	Exp Rec Fr City Planning (AAO)	280,822	79,012	(201,810)	
486530	Exp Rec Fr Port Commission AAO	125,000	125,000	125,000	
486550	Exp Rec Fr Public TransprtAAO	1,052,010	1,052,010	1,052,010	
486740	Exp Rec Fr PUC (AAO)	1,005,000	1,005,000	1,005,000	
486750	Exp Rec Fr Hetch Hetchy (AAO)	200,000	200,000	200,000	
486760	Exp Rec Fr Water Dept (AAO)	200,000	200,000	200,000	
486800	Exp Rec Fr Cleanwater (AAO)	100,000	100,000	100,000	
487110	Exp Rec Fr Mayor-Cdbg Non-AAO	105,000	105,000	105,000	
487140	Exp Rec Fr Public Trnsprt NonAAO	125,000	125,000	125,000	
487370	Exp Rec Fr Port Comssn NonAAO	200,000	200,000	200,000	
493001	OTI Fr 1G-General Fund	801,272	801,272	801,272	
999989	ELIMSD TRANSFER ADJ-SOURCES	(1,272)	(1,272)	(1,272)	
	General Fund Support	40,417,557	58,964,963	18,547,406	(15,980,321)
<b>Total Sources by Fund</b>		<b>67,469,484</b>	<b>86,874,531</b>	<b>19,405,047</b>	<b>70,924,959 (15,949,572)</b>
<b>Reserved Appropriations</b>					
<b>Board Reserves:</b>					
10034974	EW COMMUNITY CORNERSTONES		1,250,000	1,250,000	(1,250,000)
<b>Board Reserves: Total</b>			<b>1,250,000</b>	<b>1,250,000</b>	<b>0 (1,250,000)</b>
<b>Controller Reserves:</b>					
10022539	City Economic Development Prog		500,000	500,000	(500,000)
<b>Controller Reserves: Total</b>			<b>500,000</b>	<b>500,000</b>	<b>0 (500,000)</b>
<b>Uses of Funds Detail Appropriation</b>					

**Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	2,364,314	2,549,026	184,712	2,635,007	85,981
			Mandatory Fringe Benefits	961,235	1,072,609	111,374	1,136,306	63,697
			Non-Personnel Services	296,350	306,350	10,000	306,350	
			Materials & Supplies	17,020	17,020		17,020	
			Overhead and Allocations	(2,981,356)	(3,178,539)	(197,183)	(3,286,950)	(108,411)
			Services Of Other Depts	414,014	400,669	(13,345)	406,411	5,742
<b>10000 Total</b>				<b>1,071,577</b>	<b>1,167,135</b>	<b>95,558</b>	<b>1,214,144</b>	<b>47,009</b>
<b>Operating Total</b>				<b>1,071,577</b>	<b>1,167,135</b>	<b>95,558</b>	<b>1,214,144</b>	<b>47,009</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	16652	EW Economic Development Projec	17,563,422	20,442,122	2,878,700	19,226,778	(1,215,344)
		16658	EW Public-private Development	15,710,897	16,167,034	456,137	16,908,666	741,632
		16663	EW Workforce Development	18,199,290	18,973,714	774,424	19,551,073	577,359
		20324	Sugar-Sweetened Beverages Tax	150,000	150,000		150,000	
<b>10010 Total</b>				<b>51,623,609</b>	<b>55,732,870</b>	<b>4,109,261</b>	<b>55,836,517</b>	<b>103,647</b>
<b>Annual Projects - Authority Control Total</b>				<b>51,623,609</b>	<b>55,732,870</b>	<b>4,109,261</b>	<b>55,836,517</b>	<b>103,647</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16648	EW City Economic Development P	30,000	30,000		30,000	
		16649	EW Historic Preservation Fund	223,000		(223,000)		
		16652	EW Economic Development Projec		4,000,000	4,000,000		(4,000,000)
		16656	EW Disability Access And Educa	59,421	430,000	370,579	562,352	132,352
		16657	EW City Economic Development P	7,052,000	11,322,000	4,270,000	6,042,000	(5,280,000)
		16659	EW Legacy Business Preservatio	1,020,400	1,574,400	554,000	1,095,900	(478,500)
		16661	EW Small Business Revolving Lo	173,090	1,000,000	826,910		(1,000,000)
		20990	Opportunities for All		4,260,000	4,260,000		(4,260,000)
		21053	ERAF ECN MissionNonProfitAcqui		500,000	500,000		(500,000)
<b>10020 Total</b>				<b>8,557,911</b>	<b>23,116,400</b>	<b>14,558,489</b>	<b>7,730,252</b>	<b>(15,386,148)</b>
10830	SR Facade Improvement Loan	16662	EW Oewd Facade Imprv Wfargo Lo	10,000	10,000		10,000	
<b>10830 Total</b>				<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11890	SR Mobed-Film Prod Sp	16523	AD Film Rebate Program	800,000	800,000		800,000	
		16654	EW Film Services	668,656	652,390	(16,266)	652,390	
<b>11890 Total</b>				<b>1,468,656</b>	<b>1,452,390</b>	<b>(16,266)</b>	<b>1,452,390</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>10,036,567</b>	<b>24,578,790</b>	<b>14,542,223</b>	<b>9,192,642</b>	<b>(15,386,148)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10770	SR Neighborhood Dev-Grants	10022546	BE Workforce Development					
		10032853	SBDC Year 18/19	250,000	175,000	(75,000)	175,000	
		10032854	ME Go-Biz Capital-In Yr 18/19	50,000		(50,000)		
		10032855	ME WIOA Audit PY19 K9110055	1,154,481	48,888	(1,105,593)		(48,888)
		10032856	ME WIOA Youth PY19 K9110055	1,043,003	39,739	(1,003,264)		(39,739)
		10032857	ME WIOA DW PY19 K9110055	1,599,935	40,175	(1,559,760)		(40,175)
		10032858	ME Rapid Response PY 2019	259,237	335,278	76,041		(335,278)
		10032943	UCSF New Research Building	250,000	250,000			(250,000)
		10032944	NOVA Regional Planning	131,075		(131,075)		
		10034077	ME WIOA Audit PY20 K10		1,154,481	1,154,481	1,154,481	
		10034078	ME WIOA Youth PY20 K10		1,043,003	1,043,003	1,043,003	
		10034080	ME WIOA DW PY20 K10		1,599,935	1,599,935	1,599,935	
		10034081	ME Rapid Response PY 2020		259,237	259,237	259,237	
		10034083	ME SBDC Go-Biz Year 19/20		50,000	50,000	50,000	
		10034087	ME SBA Federal Yr 19/20		200,000	200,000	200,000	
		10034307	ME SBDC Go-Biz TAEP Yr 19/20		200,000	200,000	200,000	
<b>10770 Total</b>				<b>4,737,731</b>	<b>5,395,736</b>	<b>658,005</b>	<b>4,681,656</b>	<b>(714,080)</b>
<b>Grants Projects Total</b>				<b>4,737,731</b>	<b>5,395,736</b>	<b>658,005</b>	<b>4,681,656</b>	<b>(714,080)</b>
<b>Total Uses of Funds</b>				<b>67,469,484</b>	<b>86,874,531</b>	<b>19,405,047</b>	<b>70,924,959</b>	<b>(15,949,572)</b>

**Department: REG Elections****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	19,280,746	26,681,119	7,400,373	20,839,417	(5,841,702)
<b>Total Uses by Funds</b>	<b>19,280,746</b>	<b>26,681,119</b>	<b>7,400,373</b>	<b>20,839,417</b>	<b>(5,841,702)</b>

**Division Summary**

REG Elections Services	19,193,570	26,588,861	7,395,291	20,743,443	(5,845,418)
REG Elections-Commission	87,176	92,258	5,082	95,974	3,716
<b>Total Uses by Division</b>	<b>19,280,746</b>	<b>26,681,119</b>	<b>7,400,373</b>	<b>20,839,417</b>	<b>(5,841,702)</b>

**Chart of Account Summary**

Salaries	5,079,042	8,381,690	3,302,648	6,592,003	(1,789,687)
Mandatory Fringe Benefits	1,602,100	1,959,696	357,596	1,899,815	(59,881)
Non-Personnel Services	10,232,023	12,967,275	2,735,252	10,504,861	(2,462,414)
City Grant Program		250,000	250,000		(250,000)
Capital Outlay	9,982	230,225	220,243	45,000	(185,225)
Materials & Supplies	222,994	413,814	190,820	278,745	(135,069)
Programmatic Projects	960,000	712,000	(248,000)		(712,000)
Services Of Other Depts	1,174,605	1,766,419	591,814	1,518,993	(247,426)
<b>Total Uses by Chart of Account</b>	<b>19,280,746</b>	<b>26,681,119</b>	<b>7,400,373</b>	<b>20,839,417</b>	<b>(5,841,702)</b>

**Sources of Funds Detail by Account**

444931	Fed Grants Pass-Thru State-Oth	100,000	100,000		(100,000)
448999	Other State Grants & Subventns	2,100,000	2,100,000	900,000	(1,200,000)
460136	County Candidate Filing Fee	19,599	60,744	59,550	(20,793)
460149	Paid Ballot Argument Fee	6,000	4,000	10,000	
460199	Other General Government Chrgs	1,366	1,366	1,366	
469999	Other Operating Revenue	808,500	550,000	750,000	200,000
486640	Exp Rec Fr Retirement Sys AAO	140,000	140,000	140,000	
	General Fund Support	18,305,281	23,699,410	18,978,501	(4,720,909)
<b>Total Sources by Fund</b>		<b>19,280,746</b>	<b>26,681,119</b>	<b>7,400,373</b>	<b>(5,841,702)</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	5,079,042	8,381,690	3,302,648	6,592,003	(1,789,687)
			Mandatory Fringe Benefits	1,602,100	1,959,696	357,596	1,899,815	(59,881)
			Non-Personnel Services	10,232,023	12,967,275	2,735,252	10,504,861	(2,462,414)
			City Grant Program		250,000	250,000		(250,000)
			Capital Outlay	9,982	230,225	220,243	45,000	(185,225)
			Materials & Supplies	222,994	413,814	190,820	278,745	(135,069)
			Services Of Other Depts	1,174,605	1,766,419	591,814	1,518,993	(247,426)
<b>10000 Total</b>				<b>18,320,746</b>	<b>25,969,119</b>	<b>7,648,373</b>	<b>20,839,417</b>	<b>(5,129,702)</b>
<b>Operating Total</b>				<b>18,320,746</b>	<b>25,969,119</b>	<b>7,648,373</b>	<b>20,839,417</b>	<b>(5,129,702)</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	14551	RG Reg - Open Source Voting	960,000	595,000	(365,000)		(595,000)
		20929	Asset Tracking System		117,000	117,000		(117,000)
<b>10020 Total</b>				<b>960,000</b>	<b>712,000</b>	<b>(248,000)</b>	<b>0</b>	<b>(712,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>960,000</b>	<b>712,000</b>	<b>(248,000)</b>	<b>0</b>	<b>(712,000)</b>

#### Total Uses of Funds

<b>19,280,746</b>	<b>26,681,119</b>	<b>7,400,373</b>	<b>20,839,417</b>	<b>(5,841,702)</b>
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**Department: DEM Emergency Management****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
City Facilities Improvement Fund	500,000		(500,000)		
General Fund	69,359,399	70,935,398	1,575,999	71,641,756	706,358
Public Protection Fund	25,388,966	25,395,307	6,341	25,395,307	
<b>Total Uses by Funds</b>	<b>95,248,365</b>	<b>96,330,705</b>	<b>1,082,340</b>	<b>97,037,063</b>	<b>706,358</b>

**Division Summary**

DEM Administration	29,428,322	27,611,976	(1,816,346)	26,780,540	(831,436)
DEM Emergency Communications	36,916,873	39,259,979	2,343,106	40,710,138	1,450,159
DEM Emergency Services	3,514,204	4,063,443	549,239	4,151,078	87,635
DEM Homeland Security Grants	25,388,966	25,395,307	6,341	25,395,307	
<b>Total Uses by Division</b>	<b>95,248,365</b>	<b>96,330,705</b>	<b>1,082,340</b>	<b>97,037,063</b>	<b>706,358</b>

**Chart of Account Summary**

Salaries	36,250,033	38,044,104	1,794,071	39,149,152	1,105,048
Mandatory Fringe Benefits	12,630,152	14,268,253	1,638,101	15,067,076	798,823
Non-Personnel Services	22,560,477	22,678,257	117,780	22,471,166	(207,091)
Capital Outlay	3,028,000	1,640,000	(1,388,000)	2,000,000	360,000
Debt Service	5,382,913	5,382,146	(767)	5,400,874	18,728
Materials & Supplies	511,061	941,438	430,377	536,910	(404,528)
Programmatic Projects	6,335,637	5,138,705	(1,196,932)	4,687,421	(451,284)
Services Of Other Depts	8,550,092	8,237,802	(312,290)	7,724,464	(513,338)
<b>Total Uses by Chart of Account</b>	<b>95,248,365</b>	<b>96,330,705</b>	<b>1,082,340</b>	<b>97,037,063</b>	<b>706,358</b>

**Sources of Funds Detail by Account**

444012	FedHomeIndSafetyGmt-Passthrg	25,388,966	25,395,307	6,341	25,395,307	
461199	Miscellaneous Fee	4,025	4,025		4,025	
486020	Exp Rec Fr Airport (AAO)	685,000	640,000	(45,000)		(640,000)
486310	Exp Rec Fr EmergencyComcationAAO	1,333,135	1,333,135		1,333,135	
486550	Exp Rec Fr Public TransprtnAAO	173,685	579,446	405,761	168,209	(411,237)
499998	Prior Year Designated Reserve	500,000		(500,000)		

Department: DEM

General Fund Support		67,163,554	68,378,792	1,215,238	70,136,387	1,757,595
<b>Total Sources by Fund</b>		<b>95,248,365</b>	<b>96,330,705</b>	<b>1,082,340</b>	<b>97,037,063</b>	<b>706,358</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	33,052,416	34,909,636	1,857,220	36,019,423	1,109,787
			Mandatory Fringe Benefits	11,416,850	13,007,145	1,590,295	13,784,135	776,990
			Non-Personnel Services	2,470,211	2,566,151	95,940	2,492,009	(74,142)
			Capital Outlay				2,000,000	2,000,000
			Debt Service	1,596,274	1,585,851	(10,423)	1,593,295	7,444
			Materials & Supplies	227,321	266,334	39,013	248,946	(17,388)
			Services Of Other Depts	6,630,131	6,303,600	(326,531)	5,698,504	(605,096)
<b>10000 Total</b>				<b>55,393,203</b>	<b>58,638,717</b>	<b>3,245,514</b>	<b>61,836,312</b>	<b>3,197,595</b>
<b>Operating Total</b>				<b>55,393,203</b>	<b>58,638,717</b>	<b>3,245,514</b>	<b>61,836,312</b>	<b>3,197,595</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	19506	EM Radio Site Improvement	743,000		(743,000)		
		19507	EM Public Safety Radio Syst &	9,034,782	8,185,100	(849,682)	4,354,100	(3,831,000)
		19511	EM Dem - Operation Floor Expan	1,456,594		(1,456,594)	1,900,000	1,900,000
		20664	DEM Elevator ModernizationProj		1,000,000	1,000,000		(1,000,000)
		80043	DEM Automated Fire Station Dis	375,000		(375,000)		
		80044	DEM CAD Replacement- Scoping	850,000	1,199,000	349,000	2,050,000	851,000
<b>10020 Total</b>				<b>12,459,376</b>	<b>10,384,100</b>	<b>(2,075,276)</b>	<b>8,304,100</b>	<b>(2,080,000)</b>
15680	CP SF Capital Planning	10985	EM Dem - 911 Center Addition	500,000		(500,000)		
<b>15680 Total</b>				<b>500,000</b>	<b>0</b>	<b>(500,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>12,959,376</b>	<b>10,384,100</b>	<b>(2,575,276)</b>	<b>8,304,100</b>	<b>(2,080,000)</b>

#### Grants Projects

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13560	SR Homeland Security	10029295	ED Emergency Mgmt Performance	300,420		(300,420)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13560	SR Homeland Security	10029296	ED Fy18 State Homeland Securit	948,546		(948,546)		
		10029589	SU Fy18 Uasi Grant	24,140,000		(24,140,000)		
		10032508	FY19 UASI Grant		24,140,000	24,140,000	24,140,000	(24,140,000)
		10032783	FY20 UASI Grant				24,140,000	24,140,000
		10032894	FY19 Emergency Mgmt Performanc		303,380	303,380	303,380	(303,380)
		10032895	FY20 Emergency Mgmt Performanc				303,380	303,380
		10032896	FY19 SHSGP		951,927	951,927	951,927	(951,927)
		10032897	FY20 SHSGP				951,927	951,927
<b>13560 Total</b>				<b>25,388,966</b>	<b>25,395,307</b>	<b>6,341</b>	<b>25,395,307</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>25,388,966</b>	<b>25,395,307</b>	<b>6,341</b>	<b>25,395,307</b>	<b>0</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	267659	DEM Emergency Services	1,333,135	1,333,135		1,333,135	
		229985	DEM Administration	173,685	579,446	405,761	168,209	(411,237)
<b>10060 Total</b>				<b>1,506,820</b>	<b>1,912,581</b>	<b>405,761</b>	<b>1,501,344</b>	<b>(411,237)</b>
<b>Work Orders/Overhead Total</b>				<b>1,506,820</b>	<b>1,912,581</b>	<b>405,761</b>	<b>1,501,344</b>	<b>(411,237)</b>
<b>Total Uses of Funds</b>				<b>95,248,365</b>	<b>96,330,705</b>	<b>1,082,340</b>	<b>97,037,063</b>	<b>706,358</b>

**Department: ENV Environment****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Environmental Protection Fund	4,892,202	8,963,103	4,070,901	9,011,464	48,361
Gift and Other Expendable Trust	45,000	45,000		45,000	
Public Works, Transportation a	16,808,446	16,790,418	(18,028)	18,322,114	1,531,696
<b>Total Uses by Funds</b>	<b>21,745,648</b>	<b>25,798,521</b>	<b>4,052,873</b>	<b>27,378,578</b>	<b>1,580,057</b>

**Division Summary**

ENV Environment	21,745,648	25,798,521	4,052,873	27,378,578	1,580,057
<b>Total Uses by Division</b>	<b>21,745,648</b>	<b>25,798,521</b>	<b>4,052,873</b>	<b>27,378,578</b>	<b>1,580,057</b>

**Chart of Account Summary**

Salaries	6,368,360	6,365,043	(3,317)	6,890,500	525,457
Mandatory Fringe Benefits	3,292,679	3,427,141	134,462	3,718,140	290,999
Non-Personnel Services	3,902,333	7,861,912	3,959,579	6,896,609	(965,303)
City Grant Program	360,000	561,437	201,437	561,437	
Intrafund Transfers Out	3,867,731	3,834,257	(33,474)	4,479,792	645,535
Materials & Supplies	425,091	204,241	(220,850)	204,241	
Overhead and Allocations	236,551	601,726	365,175	601,726	
Programmatic Projects	825,528	834,888	9,360	1,414,658	579,770
Services Of Other Depts	6,324,786	5,942,133	(382,653)	7,091,267	1,149,134
Unappropriated Rev-Designated	10,320		(10,320)		
Transfer Adjustment - Uses	(3,867,731)	(3,834,257)	33,474	(4,479,792)	(645,535)
<b>Total Uses by Chart of Account</b>	<b>21,745,648</b>	<b>25,798,521</b>	<b>4,052,873</b>	<b>27,378,578</b>	<b>1,580,057</b>

**Sources of Funds Detail by Account**

448999	Other State Grants & Subventns	986,000	4,673,216	3,687,216	4,683,405	10,189
449999	Other Local-Regional Grants		1,080	1,080	1,080	
460148	Solid Waste Impound Acct Fee	11,271,982	11,524,209	252,227	12,880,868	1,356,659
460201	Cigarette Litter Abatement Fee	5,300,000	5,010,004	(289,996)	5,185,041	175,037
462531	Fines	12,500	62,500	50,000	62,500	
463540	Plan Checking Fees-Beh	42,000	94,601	52,601	94,601	

## Uses of Funds Detail Appropriation

## Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12200	SR Env-Operating-Non-Project		Salaries	1,533,124	1,546,570	13,446	1,593,933	47,363
			Mandatory Fringe Benefits	968,026	968,366	340	1,001,918	33,552
			Non-Personnel Services	732,103	1,052,217	320,114	609,242	(442,975)
			Materials & Supplies	48,341	35,562	(12,779)	35,562	
			Services Of Other Depts	323,371	341,491	18,120	740,643	399,152
<b>12200 Total</b>				<b>3,604,965</b>	<b>3,944,206</b>	<b>339,241</b>	<b>3,981,298</b>	<b>37,092</b>
13850	SR Cigarette Litter Abatement		Services Of Other Depts	5,300,000	5,010,004	(289,996)	5,185,041	175,037
<b>13850 Total</b>				<b>5,300,000</b>	<b>5,010,004</b>	<b>(289,996)</b>	<b>5,185,041</b>	<b>175,037</b>
13990	SR Solid Waste Non-Project		Salaries	3,429,967	3,247,667	(182,300)	3,681,990	434,323
			Mandatory Fringe Benefits	1,757,040	1,859,423	102,383	2,086,031	226,608
			Non-Personnel Services	1,436,852	1,941,181	504,329	1,418,853	(522,328)
			City Grant Program	360,000	360,000		360,000	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13990	SR Solid Waste Non-Project		Intrafund Transfers Out	3,867,731	3,834,257	(33,474)	4,479,792	645,535
			Materials & Supplies	95,330	83,109	(12,221)	83,109	
			Services Of Other Depts	561,526	454,777	(106,749)	1,027,298	572,521
			Transfer Adjustment - Uses	(3,867,731)	(3,834,257)	33,474	(4,479,792)	(645,535)
<b>13990 Total</b>				<b>7,640,715</b>	<b>7,946,157</b>	<b>305,442</b>	<b>8,657,281</b>	<b>711,124</b>
<b>Operating Total</b>				<b>16,545,680</b>	<b>16,900,367</b>	<b>354,687</b>	<b>17,823,620</b>	<b>923,253</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12210	SR Env-Continuing Projects	19256	WB Air Travel Carbon Offset Pr	259,237	250,000	(9,237)	251,080	1,080
		19366	WA Safe Drug Disposal Ordinanc	42,000	94,601	52,601	94,601	
<b>12210 Total</b>				<b>301,237</b>	<b>344,601</b>	<b>43,364</b>	<b>345,681</b>	<b>1,080</b>
14000	SR Solid Waste Projects	15740	EV Environment Now Program	3,867,731	3,834,257	(33,474)	4,479,792	645,535
<b>14000 Total</b>				<b>3,867,731</b>	<b>3,834,257</b>	<b>(33,474)</b>	<b>4,479,792</b>	<b>645,535</b>
<b>Continuing Projects - Authority Control Total</b>				<b>4,168,968</b>	<b>4,178,858</b>	<b>9,890</b>	<b>4,825,473</b>	<b>646,615</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12230	SR Grants; ENV Continuing	1000477	EV Bottle Bill FY 2016-17					
		1000490	EV Fuel Cell Fleet Infrastuct					
		1000495	EV Used Oil Grant FY 2016-17					
		1000503	EV Transp Dmd Mgmt FY15-17					
		1000504	EV Epr Grant - Paintcare		1,080	1,080	1,080	
		10016274	Swmp Outreach: Bottle Bill FY					
		10016297	Commuter Benefit Promotion Gra					
		10016482	Mud Charging Solutions					
		10029300	EV Bayren FY19	511,000		(511,000)		
		10029301	EV Swmp Outreach: Bottle Bill	215,000		(215,000)		
		10029304	EV Clean Cities FY19	30,000		(30,000)		
		10029311	EV Used Oil FY19	230,000		(230,000)		
		10029312	EV Used Oil FY20		240,221	240,221	244,651	4,430
		10029609	EV Swmp Outreach: Bottle Bill		215,000	215,000	216,295	1,295
		10034556	Clean Cities FY2020		30,000	30,000	30,000	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12230	SR Grants; ENV Continuing	10034561	Emergency Ride Home FY 2020		41,058	41,058	41,058	
		10034568	BayRen 2020		3,852,564	3,852,564	3,852,564	
		10034581	SEAT Great FY 2020		59,172	59,172	59,460	288
		10034583	REALIZE: Implementation		135,201	135,201	137,154	1,953
		10034585	PROP K CBO UPDATE FY20		100,000	100,000	102,223	2,223
<b>12230 Total</b>				<b>986,000</b>	<b>4,674,296</b>	<b>3,688,296</b>	<b>4,684,485</b>	<b>10,189</b>
14820	SR ETF-Gift	10029309	EV Mayor's Earth Day Breakfast	45,000	45,000		45,000	
<b>14820 Total</b>				<b>45,000</b>	<b>45,000</b>	<b>0</b>	<b>45,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>1,031,000</b>	<b>4,719,296</b>	<b>3,688,296</b>	<b>4,729,485</b>	<b>10,189</b>
<b>Total Uses of Funds</b>				<b>21,745,648</b>	<b>25,798,521</b>	<b>4,052,873</b>	<b>27,378,578</b>	<b>1,580,057</b>



**Department: ETH Ethics Commission****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	6,458,045	11,606,418	5,148,373	6,470,222	(5,136,196)
<b>Total Uses by Funds</b>	<b>6,458,045</b>	<b>11,606,418</b>	<b>5,148,373</b>	<b>6,470,222</b>	<b>(5,136,196)</b>

**Division Summary**

ETH Ethics Commission	6,458,045	11,606,418	5,148,373	6,470,222	(5,136,196)
<b>Total Uses by Division</b>	<b>6,458,045</b>	<b>11,606,418</b>	<b>5,148,373</b>	<b>6,470,222</b>	<b>(5,136,196)</b>

**Chart of Account Summary**

Salaries	2,740,413	2,915,771	175,358	2,898,763	(17,008)
Mandatory Fringe Benefits	1,084,391	1,187,509	103,118	1,212,238	24,729
Non-Personnel Services	240,744	246,744	6,000	240,744	(6,000)
City Grant Program	2,053,542	6,803,704	4,750,162	1,695,000	(5,108,704)
Materials & Supplies	23,508	60,708	37,200	23,508	(37,200)
Programmatic Projects	81,712	81,712		81,712	
Services Of Other Depts	233,735	310,270	76,535	318,257	7,987
<b>Total Uses by Chart of Account</b>	<b>6,458,045</b>	<b>11,606,418</b>	<b>5,148,373</b>	<b>6,470,222</b>	<b>(5,136,196)</b>

**Sources of Funds Detail by Account**

420710	Lobbyist Registration Fee	85,000	85,000		85,000
420711	Campaign Conslntrt Registrtn Fee	7,000	7,000		7,000
425510	Campaign Disclosure Fines	50,000	50,000		50,000
425520	Lobby Fines	2,000	2,000		2,000
425521	Campaign Consultant Fines	2,000	2,000		2,000
425530	Economic Interest Fines	1,250	1,250		1,250
425590	Other Ethics Fines	7,500	7,500		7,500
460199	Other General Government Chrgs	2,450	2,450		2,450
	General Fund Support	6,300,845	11,449,218	5,148,373	(5,136,196)
<b>Total Sources by Fund</b>		<b>6,458,045</b>	<b>11,606,418</b>	<b>5,148,373</b>	<b>(5,136,196)</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	2,631,499	2,807,341	175,842	2,898,763	91,422
			Mandatory Fringe Benefits	1,039,736	1,144,803	105,067	1,212,238	67,435
			Non-Personnel Services	240,744	246,744	6,000	240,744	(6,000)
			Materials & Supplies	23,508	60,708	37,200	23,508	(37,200)
			Services Of Other Depts	233,735	310,270	76,535	318,257	7,987
<b>10000 Total</b>				<b>4,169,222</b>	<b>4,569,866</b>	<b>400,644</b>	<b>4,693,510</b>	<b>123,644</b>
<b>Operating Total</b>				<b>4,169,222</b>	<b>4,569,866</b>	<b>400,644</b>	<b>4,693,510</b>	<b>123,644</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	10954	EC Coit E-filing Conversion Pr	153,569	151,136	(2,433)		(151,136)
		16984	EC Public Financing Of Electio	2,053,542	6,803,704	4,750,162	1,695,000	(5,108,704)
		16985	EC Expenditure Lobbyist Regist	81,712	81,712		81,712	
<b>10020 Total</b>				<b>2,288,823</b>	<b>7,036,552</b>	<b>4,747,729</b>	<b>1,776,712</b>	<b>(5,259,840)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>2,288,823</b>	<b>7,036,552</b>	<b>4,747,729</b>	<b>1,776,712</b>	<b>(5,259,840)</b>
<b>Total Uses of Funds</b>				<b>6,458,045</b>	<b>11,606,418</b>	<b>5,148,373</b>	<b>6,470,222</b>	<b>(5,136,196)</b>

**Department: FAM Fine Arts Museum****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Culture and Recreation Fund	4,087,650	1,426,840	(2,660,810)	1,380,145	(46,695)
General Fund	18,433,091	18,141,178	(291,913)	19,219,183	1,078,005
<b>Total Uses by Funds</b>	<b>22,520,741</b>	<b>19,568,018</b>	<b>(2,952,723)</b>	<b>20,599,328</b>	<b>1,031,310</b>

**Division Summary**

FAM Fine Arts Museum	22,520,741	19,568,018	(2,952,723)	20,599,328	1,031,310
<b>Total Uses by Division</b>	<b>22,520,741</b>	<b>19,568,018</b>	<b>(2,952,723)</b>	<b>20,599,328</b>	<b>1,031,310</b>

**Chart of Account Summary**

Salaries	8,993,493	9,376,755	383,262	9,598,861	222,106
Mandatory Fringe Benefits	4,049,838	4,375,994	326,156	4,599,299	223,305
Non-Personnel Services	3,536,877	811,548	(2,725,329)	711,548	(100,000)
Capital Outlay	2,385,000	950,000	(1,435,000)	1,500,000	550,000
Facilities Maintenance	201,774	211,863	10,089	222,456	10,593
Materials & Supplies	45,400	41,400	(4,000)	41,400	
Overhead and Allocations	134,472	192,534	58,062	192,534	
Services Of Other Depts	3,173,887	3,607,924	434,037	3,733,230	125,306
<b>Total Uses by Chart of Account</b>	<b>22,520,741</b>	<b>19,568,018</b>	<b>(2,952,723)</b>	<b>20,599,328</b>	<b>1,031,310</b>

**Sources of Funds Detail by Account**

462851	Museum Exhibition Admission	4,087,650	1,275,230	(2,812,420)	1,313,250	38,020
486020	Exp Rec Fr Airport (AAO)	154,000	154,000		154,000	
487020	Exp Rec Fr Airport (Non-AAO)	25,000	25,000		25,000	
493001	OTI Fr 1G-General Fund		90,000	90,000		(90,000)
499999	Beg Fund Balance - Budget Only		61,610	61,610	66,895	5,285
	General Fund Support	18,254,091	17,962,178	(291,913)	19,040,183	1,078,005
<b>Total Sources by Fund</b>		<b>22,520,741</b>	<b>19,568,018</b>	<b>(2,952,723)</b>	<b>20,599,328</b>	<b>1,031,310</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	8,312,191	8,680,231	368,040	8,951,372	271,141
			Mandatory Fringe Benefits	3,658,358	3,934,279	275,921	4,155,244	220,965
			Non-Personnel Services	662,481	717,481	55,000	617,481	(100,000)
			Materials & Supplies	39,400	39,400		39,400	
			Services Of Other Depts	3,173,887	3,607,924	434,037	3,733,230	125,306
<b>10000 Total</b>				<b>15,846,317</b>	<b>16,979,315</b>	<b>1,132,998</b>	<b>17,496,727</b>	<b>517,412</b>
<b>Operating Total</b>				<b>15,846,317</b>	<b>16,979,315</b>	<b>1,132,998</b>	<b>17,496,727</b>	<b>517,412</b>

#### Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	15774	Fam Facility Maintenance	201,774	211,863	10,089	222,456	10,593
		20839	Evaluate and replace tower fan		84,000	84,000	66,000	(18,000)
		20840	Replace domestic water system		56,000	56,000	114,000	58,000
<b>10010 Total</b>				<b>201,774</b>	<b>351,863</b>	<b>150,089</b>	<b>402,456</b>	<b>50,593</b>
<b>Annual Projects - Authority Control Total</b>				<b>201,774</b>	<b>351,863</b>	<b>150,089</b>	<b>402,456</b>	<b>50,593</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	11104	FA Dey - Ahus Drain Piping	30,000		(30,000)		
		11117	FA Legion Of Honor - Masonry	1,155,000	500,000	(655,000)	500,000	
		11123	FA Dey - Tower Exterior Repair	300,000	250,000	(50,000)	250,000	
		19788	FA deY-Rail Installation				30,000	30,000
		19789	FA LOH-Clearatory Windows				170,000	170,000
		19790	FA deY-Replace Side Door	700,000		(700,000)		
		19792	FA deY-Waterproofing at Tower	50,000		(50,000)		
		20329	de Young VESDA System		60,000	60,000	20,000	(40,000)
		20817	Legion Main Switchgear				150,000	150,000
		20818	Replace membrane and coating				200,000	200,000
		80041	FAM security cameras upgrade	150,000		(150,000)		
<b>10020 Total</b>				<b>2,385,000</b>	<b>810,000</b>	<b>(1,575,000)</b>	<b>1,320,000</b>	<b>510,000</b>
11940	SR Museums Admission	17041	FA Fine Arts Operating Rev-exp	4,087,650	1,426,840	(2,660,810)	1,380,145	(46,695)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>11940 Total</b>				<b>4,087,650</b>	<b>1,426,840</b>	<b>(2,660,810)</b>	<b>1,380,145</b>	<b>(46,695)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>6,472,650</b>	<b>2,236,840</b>	<b>(4,235,810)</b>	<b>2,700,145</b>	<b>463,305</b>
<b>Total Uses of Funds</b>				<b>22,520,741</b>	<b>19,568,018</b>	<b>(2,952,723)</b>	<b>20,599,328</b>	<b>1,031,310</b>

**Department: FIR Fire Department****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	1,700,000	1,700,000			(1,700,000)
General Fund	367,753,172	392,232,568	24,479,396	396,289,622	4,057,054
Port of San Francisco					
Public Protection Fund					
San Francisco International Airport	28,381,635	30,200,452	1,818,817	31,485,647	1,285,195
<b>Total Uses by Funds</b>	<b>397,834,807</b>	<b>424,133,020</b>	<b>26,298,213</b>	<b>427,775,269</b>	<b>3,642,249</b>

**Division Summary**

FIR Administration	26,557,294	25,834,400	(722,894)	26,837,384	1,002,984
FIR Airport	28,381,635	30,200,452	1,818,817	31,485,647	1,285,195
FIR Capital Project & Grants	4,060,002	4,308,878	248,876	1,903,913	(2,404,965)
FIR Fireboat	635,883	3,744,439	3,108,556	3,297,724	(446,715)
FIR Investigation	2,416,518	2,586,208	169,690	2,596,340	10,132
FIR Nert	583,612	477,846	(105,766)	486,430	8,584
FIR Operations	287,317,961	304,383,719	17,065,758	306,746,435	2,362,716
FIR Prevention	19,474,001	22,934,598	3,460,597	23,880,378	945,780
FIR Support Services	24,280,796	25,031,816	751,020	25,803,273	771,457
FIR Training	4,127,105	4,630,664	503,559	4,737,745	107,081
<b>Total Uses by Division</b>	<b>397,834,807</b>	<b>424,133,020</b>	<b>26,298,213</b>	<b>427,775,269</b>	<b>3,642,249</b>

**Chart of Account Summary**

Salaries	272,821,222	284,759,440	11,938,218	291,603,934	6,844,494
Mandatory Fringe Benefits	78,658,662	86,548,882	7,890,220	91,687,358	5,138,476
Non-Personnel Services	2,846,912	2,846,912		2,846,912	
Capital Outlay	10,845,720	13,173,994	2,328,274	4,722,817	(8,451,177)
Facilities Maintenance	1,465,002	1,241,822	(223,180)	1,303,913	62,091
Intrafund Transfers Out	1,648,686	1,801,498	152,812	1,801,498	
Materials & Supplies	5,855,713	5,905,713	50,000	5,905,713	
Operating Transfers Out	1,238,477	1,267,894	29,417	1,267,894	
Overhead and Allocations	370,321	168,288	(202,033)	168,288	
Programmatic Projects	1,090,000	2,592,056	1,502,056	1,625,000	(967,056)

Department: FIR

Services Of Other Depts		23,881,255	26,895,913	3,014,658	27,911,334	1,015,421
Transfer Adjustment - Uses		(2,887,163)	(3,069,392)	(182,229)	(3,069,392)	
<b>Total Uses by Chart of Account</b>		<b>397,834,807</b>	<b>424,133,020</b>	<b>26,298,213</b>	<b>427,775,269</b>	<b>3,642,249</b>
<b>Sources of Funds Detail by Account</b>						
420150	MedCannbisDispnsryApplicatnFee	45,500	45,500		45,500	
439899	Other City Property Rentals	370,000	370,000		370,000	
444939	Federal Direct Grant	840,477	869,894	29,417	869,894	
444940	US Navy Cooperative Agreement	398,000	398,000		398,000	
447611	CA OES Disaster - State Share		500,000	500,000	500,000	
448311	Public Safety Sales Tax Alloc	52,330,000	52,320,000	(10,000)	53,430,000	1,110,000
460199	Other General Government Chrg	1,500	1,500		1,500	
460629	False Alarm Response Fee	220,500	220,500		220,500	
460663	Fire Pre-Applic Plan ReviewFee	150,000	221,000	71,000	221,000	
460664	Fire Water Flow Request Fee	212,500	214,500	2,000	214,500	
460667	Fire Plan Checking	8,710,000	9,377,000	667,000	9,677,000	300,000
460668	Fire Inspection Fees	2,031,250	2,147,500	116,250	2,147,500	
460670	High Rise Fire Inspection Fee	1,950,000	1,957,500	7,500	1,957,500	
460671	SFFD Tx Coll Renewal Fee	1,990,000	2,118,800	128,800	2,118,800	
460672	SFFD Orig Filing-Posting Fee	1,002,000	1,015,000	13,000	1,015,000	
460673	Fire Code Reinspection Fee	172,250	182,780	10,530	182,780	
460674	Fire Referral Inspection Fee	181,250	188,500	7,250	188,500	
460678	Fire Overtime Service Fees	2,000,000	2,500,000	500,000	2,500,000	
460679	Fire Residential Inspectn Fee	627,041	627,041		627,041	
460685	Other Fire Dept Charges	4,539,651	4,697,196	157,545	4,697,196	
460699	Other Public Safety Charges	10,000	310,000	300,000	310,000	
465905	Insurance Net Revenue	326,000	326,000		326,000	
465916	Ambulance Billings	135,190,961	149,678,029	14,487,068	149,729,277	51,248
465917	AmbulanceContractualAdjst&Allow	(106,894,156)	(121,125,429)	(14,231,273)	(121,130,715)	(5,286)
465999	Misc Hospital Service Revenue	20,000	20,000		20,000	
486030	Exp Rec Fr Admin Svcs (AAO)	10,000	10,000		10,000	
486100	Exp Rec Fr Bus & Enc Dev (AAO)	360,448	360,448		360,448	
486110	Exp Rec Fr Bldg Inspection AAO	1,103,031	1,103,031		1,103,031	
486310	Exp Rec Fr EmergencyComcatnAAO	194,624	194,624		194,624	
486530	Exp Rec Fr Port Commission AAO	4,527,453	4,626,684	99,231	4,626,684	
486760	Exp Rec Fr Water Dept (AAO)	126,000	126,000		126,000	
493018	OTI Fr 2S/PPF-PublicProtectnFd	1,238,477	1,267,894	29,417	1,267,894	
495001	ITI Fr 1G-General Fund	1,648,686	1,801,498	152,812	1,801,498	
499998	Prior Year Designated Reserve	1,700,000	1,700,000			(1,700,000)



999989	ELIMSD TRANSFER ADJ-SOURCES	25,494,472	27,131,060	1,636,588	28,416,255	1,285,195
General Fund Support		255,006,892	276,630,970	21,624,078	279,232,062	2,601,092
<b>Total Sources by Fund</b>		<b>397,834,807</b>	<b>424,133,020</b>	<b>26,298,213</b>	<b>427,775,269</b>	<b>3,642,249</b>
<b>Reserved Appropriations</b>						
<b>Controller Reserves:</b>						
10001966	FD Operations		4,000,000	4,000,000		(4,000,000)
10032188	FIR ESER 2020 Pre Bond Plannin		1,700,000	1,700,000		(1,700,000)
<b>Controller Reserves: Total</b>			<b>5,700,000</b>	<b>5,700,000</b>	<b>0</b>	<b>(5,700,000)</b>
<b>Uses of Funds Detail Appropriation</b>						

**Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	247,403,031	258,007,309	10,604,278	264,059,726	6,052,417
			Mandatory Fringe Benefits	71,384,385	78,488,464	7,104,079	83,134,322	4,645,858
			Non-Personnel Services	2,470,710	2,470,710		2,470,710	
			Capital Outlay	7,461,124	6,025,586	(1,435,538)	3,274,409	(2,751,177)
			Intrafund Transfers Out	1,648,686	1,801,498	152,812	1,801,498	
			Materials & Supplies	4,577,767	4,577,767		4,577,767	
			Services Of Other Depts	23,874,413	26,889,071	3,014,658	27,903,992	1,014,921
			Transfer Adjustment - Uses	(1,648,686)	(1,801,498)	(152,812)	(1,801,498)	
<b>10000 Total</b>				<b>357,171,430</b>	<b>376,458,907</b>	<b>19,287,477</b>	<b>385,420,926</b>	<b>8,962,019</b>
17960	AIR Op Annual Account Ctrl		Salaries	22,192,155	23,206,689	1,014,534	24,041,036	834,347
			Mandatory Fringe Benefits	6,189,480	6,993,763	804,283	7,444,611	450,848
<b>17960 Total</b>				<b>28,381,635</b>	<b>30,200,452</b>	<b>1,818,817</b>	<b>31,485,647</b>	<b>1,285,195</b>
23680	PRT-OP Annual Account Ctrl		Mandatory Fringe Benefits					
<b>23680 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>				<b>385,553,065</b>	<b>406,659,359</b>	<b>21,106,294</b>	<b>416,906,573</b>	<b>10,247,214</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17054	Firefighter Uniforms & Turnout	1,079,646	1,079,646		1,079,646	
		20478	FD Marine Rescue Unit	250,000		(250,000)		
<b>10010 Total</b>				<b>1,329,646</b>	<b>1,079,646</b>	<b>(250,000)</b>	<b>1,079,646</b>	<b>0</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Annual Projects - Authority Control Total</b>				<b>1,329,646</b>	<b>1,079,646</b>	<b>(250,000)</b>	<b>1,079,646</b>	<b>0</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	11130	FD Fir - Hvac Systems Repair	375,000		(375,000)		
		11137	FD Fire Prevention Facility R	225,000	225,000		225,000	
		15777	Underground Storage Tank Monit	368,298	386,713	18,415	406,049	19,336
		15781	Various Facility Maintenance P	1,416,704	855,109	(561,595)	897,864	42,755
		17053	FD Sffd Ff&e-moving Costs Fs16	615,000		(615,000)		
		17055	FD Fire Prevention Vehicle Rep	237,464	237,464		237,464	
		17056	FD Ems Equipment Replacement	826,222	1,535,034	708,812	1,535,034	
		20372	FD Oxygen Cascade System Upgrd	200,000		(200,000)		
		20626	FD FF&E and Moving Costs ADF		862,489	862,489	100,000	(762,489)
		20725	FD City College ISA		300,000	300,000	300,000	
		20726	FD FF&E and Moving Costs FS 35		504,567	504,567	500,000	(4,567)
		20907	FD OES Response & Mutual Aid		500,000	500,000	500,000	
		20931	FD Record Digitization Project		200,000	200,000		(200,000)
		20964	ERAF FIR Fire Safety Equipment		4,000,000	4,000,000		(4,000,000)
<b>10020 Total</b>				<b>4,263,688</b>	<b>9,606,376</b>	<b>5,342,688</b>	<b>4,701,411</b>	<b>(4,904,965)</b>
15680	CP SF Capital Planning	19699	FD 2020 ESER Bond Planning	1,200,000	1,700,000	500,000		(1,700,000)
		20373	SFFD Training Facility Study	500,000		(500,000)		
<b>15680 Total</b>				<b>1,700,000</b>	<b>1,700,000</b>	<b>0</b>	<b>0</b>	<b>(1,700,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>5,963,688</b>	<b>11,306,376</b>	<b>5,342,688</b>	<b>4,701,411</b>	<b>(6,604,965)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10032886	FD FY19 NPS Coop Agmt Presidio					
		10032887	FD FY20 NPS Coop Agmt Presidio					
		10032888	FD FY19 US Navy Coop Agreement					
		10032889	FD FY20 US Navy Coop Agreement					
<b>13550 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead</b>								

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	130644	FIR Administration	4,352,525	(36,362)	(4,388,887)	360,107	396,469
		130647	FIR Fireboat	635,883	3,744,439	3,108,556	3,297,724	(446,715)
		130651	FIR Prevention		1,379,562	1,379,562	1,429,808	50,246
<b>10060 Total</b>				<b>4,988,408</b>	<b>5,087,639</b>	<b>99,231</b>	<b>5,087,639</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>4,988,408</b>	<b>5,087,639</b>	<b>99,231</b>	<b>5,087,639</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>397,834,807</b>	<b>424,133,020</b>	<b>26,298,213</b>	<b>427,775,269</b>	<b>3,642,249</b>

**Department: GEN General City / Unallocated****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Certificates of Participation	1,245,094	8,800,000	7,554,906	2,250,000	(6,550,000)
General Fund	1,169,933,529	1,503,111,904	333,178,375	1,158,245,636	(344,866,268)
General Obligation Bond Fund	232,968,336	539,299,330	306,330,994	453,463,782	(85,835,548)
Other Bond Funds	10,000	10,000		10,000	
<b>Total Uses by Funds</b>	<b>1,404,156,959</b>	<b>2,051,221,234</b>	<b>647,064,275</b>	<b>1,613,969,418</b>	<b>(437,251,816)</b>

**Division Summary**

GEN General City - Unallocated	1,404,156,959	2,051,221,234	647,064,275	1,613,969,418	(437,251,816)
<b>Total Uses by Division</b>	<b>1,404,156,959</b>	<b>2,051,221,234</b>	<b>647,064,275</b>	<b>1,613,969,418</b>	<b>(437,251,816)</b>

**Chart of Account Summary**

Salaries	153,664	153,664		206,301	52,637
Mandatory Fringe Benefits	75,736,736	80,162,327	4,425,591	85,860,352	5,698,025
Non-Personnel Services	11,463,290	11,963,290	500,000	11,963,290	
City Grant Program	23,092,848	32,041,209	8,948,361	45,570,023	13,528,814
Capital Outlay	3,269,480		(3,269,480)		
Debt Service	234,223,430	548,109,330	313,885,900	455,723,782	(92,385,548)
Intrafund Transfers Out	666,072,788	891,591,677	225,518,889	694,095,772	(197,495,905)
Operating Transfers Out	300,291,946	396,769,116	96,477,170	239,454,810	(157,314,306)
Other Support/Care of Persons	1,790,542		(1,790,542)		
Programmatic Projects	850,000	1,050,000	200,000	850,000	(200,000)
Services Of Other Depts	31,287,637	34,032,006	2,744,369	34,625,069	593,063
Unappropriated Rev Retained	35,668,262	34,568,615	(1,099,647)	34,470,019	(98,596)
Unappropriated Rev-Designated	20,410,000	29,880,000	9,470,000	20,450,000	(9,430,000)
Transfer Adjustment - Uses		(9,100,000)	(9,100,000)	(9,300,000)	(200,000)
<b>Total Uses by Chart of Account</b>	<b>1,404,156,959</b>	<b>2,051,221,234</b>	<b>647,064,275</b>	<b>1,613,969,418</b>	<b>(437,251,816)</b>

**Sources of Funds Detail by Account**

410110	Prop Tax Curr Yr-Secured	1,236,900,000	1,287,570,000	50,670,000	1,353,600,000	66,030,000
410120	Prop Tax Curr Yr-Unsecured	74,800,000	78,900,000	4,100,000	79,600,000	700,000

Department: GEN

410230	Unsecured Instl 5-8 Yr Plan	400,000	400,000	400,000	
410310	Supp Asst SB813-Cy Secured	29,800,000	18,500,000	18,500,000	
410410	Supp Asst SB813-Py Secured	63,700,000	39,620,000	39,600,000	(20,000)
410913	Prop Tax In-LieuOfVehcleLicFee	273,300,000	293,010,000	19,710,000	306,800,000
410914	Excess ERAF		185,008,000		(185,008,000)
410920	Prop Tax Ab 1290 Rda Passthrgh	27,500,000	29,600,000	2,100,000	30,100,000
410930	SB 813-5% Administrative Cost	8,485,000	5,883,000	(2,602,000)	5,883,000
410943	Penalty-Costs-Redemption	13,000,000	17,000,000	4,000,000	17,000,000
410999	Unallocated Gen Property Taxes	213,057,436	520,622,710	307,565,274	437,359,082
411110	Payroll Tax	254,400,000	178,400,000	(76,000,000)	182,540,000
411220	Gross Receipt Tax PropositionE	550,000,000	783,080,000	233,080,000	820,250,000
411225	Admin Office Tax Proposition E	28,230,000	40,920,000	12,690,000	42,960,000
411310	Business Registration Tax	46,510,000	47,870,000	1,360,000	49,800,000
412110	Sales & Use Tax	196,870,000	204,085,000	7,215,000	206,028,000
412210	Hotel Room Tax	375,830,000	389,114,000	13,284,000	397,010,000
412310	Gas Electric Steam Users Tax	49,300,000	51,510,000	2,210,000	52,540,000
412320	Telephone Users Tax Lnd&Mobile	44,990,000	41,897,000	(3,093,000)	41,897,000
412321	Tel Users Tax-Pre-Paid Non-Dir	360,000	87,000	(273,000)	87,000
412340	Water Users Tax	4,440,000	5,220,000	780,000	5,365,000
412410	Parking Tax	85,540,000	83,000,000	(2,540,000)	83,000,000
412510	Real Property Transfer Tax	228,000,000	296,053,000	68,053,000	253,420,000
412910	Stadium Admission Tax	1,200,000	5,500,000	4,300,000	5,500,000
412911	Cannabis Tax		3,000,000	3,000,000	7,250,000
412920	Sugar Sweetened Beverage Tax	15,000,000	16,000,000	1,000,000	16,000,000
412930	Access Line Tax - Current	51,860,000	48,910,000	(2,950,000)	50,275,000
420610	PGE Electric	4,090,000	4,130,000	40,000	4,170,000
420620	PGE Gas	2,390,000	2,410,000	20,000	2,430,000
420630	Cable Tv Franchise	10,810,000	10,920,000	110,000	11,030,000
420640	Steam Franchise	190,000	195,000	5,000	200,000
425110	Traffic Fines - Moving	2,500,000	2,500,000		2,500,000
425920	Penalties	18,474,197	17,876,620	(597,577)	15,304,700
430150	Interest Earned - Pooled Cash	20,820,000	69,982,242	49,162,242	79,982,242
448111	Homeowners Prop Tax Relief	4,590,000	4,590,000		4,590,000
460198	Recovery General Govt Cost	12,904,096	12,922,486	18,390	12,922,486
479992	Unclaimed Funds For TheCityTTX	50,000	50,000		50,000
484901	RetrnOfExcesDepsts-FiscAgnts	87,000		(87,000)	
493001	OTI Fr 1G-General Fund	1,245,094	8,800,000	7,554,906	2,250,000
493014	OTI Fr 2S/NDF-NeghborhoodDevFd	10,000	10,000		10,000
493027	OTI Fr 5A-Airport Funds	46,597,350	51,517,650	4,920,300	54,700,000
					3,182,350

493043	OTI Fr 7E/GIF-Gift Funds	400,000	(400,000)		
495001	ITI Fr 1G-General Fund	632,072,788	845,991,677	213,918,889	654,495,772
499998	Prior Year Designated Reserve	56,000,000	87,636,000	31,636,000	(87,636,000)
499999	Beg Fund Balance - Budget Only	189,198,427	210,637,653	21,439,226	285,151,830
999989	ELIMSD TRANSFER ADJ-SOURCES		(9,100,000)	(9,100,000)	(200,000)
	General Fund Support	(3,471,344,429)	(3,940,607,804)	(469,263,375)	(4,009,281,694)
	<b>Total Sources by Fund</b>	<b>1,404,156,959</b>	<b>2,051,221,234</b>	<b>647,064,275</b>	<b>1,613,969,418</b>
					<b>(437,251,816)</b>
<b>Reserved Appropriations</b>					
<b>Controller Reserves:</b>					
10026734	GE General City Services	8,800,000	8,800,000	2,250,000	(6,550,000)
	<b>Controller Reserves: Total</b>	<b>8,800,000</b>	<b>8,800,000</b>	<b>2,250,000</b>	<b>(6,550,000)</b>

### Uses of Funds Detail Appropriation

Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries		153,664	153,664	206,301	52,637
			Mandatory Fringe Benefits	75,736,736	80,162,327	4,425,591	85,860,352	5,698,025
			Non-Personnel Services	10,138,290	10,238,290	100,000	10,238,290	
			City Grant Program	23,092,848	32,041,209	8,948,361	45,570,023	13,528,814
			Capital Outlay	87,000		(87,000)		
			Intrafund Transfers Out	666,072,788	891,591,677	225,518,889	694,095,772	(197,495,905)
			Operating Transfers Out	297,921,946	390,562,242	92,640,296	239,454,810	(151,107,432)
			Services Of Other Depts	31,260,659	34,032,006	2,771,347	34,625,069	593,063
			Unappropriated Rev Retained	35,668,262	34,568,615	(1,099,647)	34,470,019	(98,596)
			Transfer Adjustment - Uses		(9,100,000)	(9,100,000)	(9,300,000)	(200,000)
10000 Total				1,139,978,529	1,464,250,030	324,271,501	1,135,220,636	(329,029,394)
17380	DSCOP HOUSING TRUST FUND		Debt Service	1,245,094	8,800,000	7,554,906	2,250,000	(6,550,000)
17380 Total				1,245,094	8,800,000	7,554,906	2,250,000	(6,550,000)
17620	DSGOB GENERAL OBLIGATION BOND		Debt Service	213,857,436	521,422,710	307,565,274	438,159,082	(83,263,628)
17620 Total				213,857,436	521,422,710	307,565,274	438,159,082	(83,263,628)
17640	DSGOB TSR FOR LHH GOB		Debt Service	19,110,900	17,876,620	(1,234,280)	15,304,700	(2,571,920)
17640 Total				19,110,900	17,876,620	(1,234,280)	15,304,700	(2,571,920)
17750	DSODS GENERAL CITY LOANS		Debt Service	10,000	10,000		10,000	
17750 Total				10,000	10,000	0	10,000	0

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Operating Total</b>				<b>1,374,201,959</b>	<b>2,012,359,360</b>	<b>638,157,401</b>	<b>1,590,944,418</b>	<b>(421,414,942)</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17065	Indigent Defense Special Circu	400,000	800,000	400,000	800,000	
		17066	Mission Bay Transportation Imp	2,370,000		(2,370,000)		
<b>10010 Total</b>				<b>2,770,000</b>	<b>800,000</b>	<b>(1,970,000)</b>	<b>800,000</b>	<b>0</b>
<b>Annual Projects - Authority Control Total</b>				<b>2,770,000</b>	<b>800,000</b>	<b>(1,970,000)</b>	<b>800,000</b>	<b>0</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17058	GE Board District Projects	850,000	1,050,000	200,000	850,000	(200,000)
		17064	GE General Reserve Admin Code	20,410,000	28,880,000	8,470,000	11,150,000	(17,730,000)
		17066	Mission Bay Transportation Imp		7,206,874	7,206,874	9,300,000	2,093,126
		17069	GE Public Housing Rebuild Fund	5,000,000		(5,000,000)		
		17073	GE Tech & Infr Maint-replaceme	925,000	925,000		925,000	
<b>10020 Total</b>				<b>27,185,000</b>	<b>38,061,874</b>	<b>10,876,874</b>	<b>22,225,000</b>	<b>(15,836,874)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>27,185,000</b>	<b>38,061,874</b>	<b>10,876,874</b>	<b>22,225,000</b>	<b>(15,836,874)</b>

**Total Uses of Funds**

<b>1,404,156,959</b>	<b>2,051,221,234</b>	<b>647,064,275</b>	<b>1,613,969,418</b>	<b>(437,251,816)</b>
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**Department: ADM Gen Svcs Agency-City Admin****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Central Shops Fund	33,061,121	32,947,819	(113,302)	33,919,687	971,868
City Facilities Improvement Fund		4,350,000	4,350,000		(4,350,000)
Community / Neighborhood Devel	2,400,000	2,400,000		2,400,000	
Convention Facilities Fund	117,710,971	96,295,478	(21,415,493)	111,433,780	15,138,302
Culture and Recreation Fund	15,455,000	16,862,000	1,407,000	17,029,000	167,000
General Fund	136,438,334	194,231,319	57,792,985	174,886,432	(19,344,887)
General Services Fund	222,563	784,775	562,212	238,563	(546,212)
Public Protection Fund		55,428	55,428		(55,428)
Real Property Fund	146,614,380	152,058,324	5,443,944	166,801,376	14,743,052
Reproduction Fund	9,184,232	9,124,886	(59,346)	9,142,915	18,029
Treasure Island Development Auth	15,060,000	17,420,185	2,360,185	17,630,313	210,128
<b>Total Uses by Funds</b>	<b>476,146,601</b>	<b>526,530,214</b>	<b>50,383,613</b>	<b>533,482,066</b>	<b>6,951,852</b>

**Division Summary**

ADM Administration	15,636,286	16,478,428	842,142	19,291,294	2,812,866
ADM Animal Care And Control	10,533,698	26,256,778	15,723,080	8,793,136	(17,463,642)
ADM City Administrator Prog	78,837,640	94,558,879	15,721,239	89,006,343	(5,552,536)
ADM Community Invest-Infrastr	284,617	300,961	16,344	312,649	11,688
ADM Convention Facilities Mgmt	117,710,971	96,295,478	(21,415,493)	111,433,780	15,138,302
ADM Entertainment Commission	1,003,898	1,085,653	81,755	1,232,945	147,292
ADM Internal Services	242,210,524	280,373,430	38,162,906	291,722,848	11,349,418
ADM Medical Examiner	9,928,967	11,180,607	1,251,640	11,689,071	508,464
<b>Total Uses by Division</b>	<b>476,146,601</b>	<b>526,530,214</b>	<b>50,383,613</b>	<b>533,482,066</b>	<b>6,951,852</b>

**Chart of Account Summary**

Salaries	88,498,916	96,211,847	7,712,931	102,596,308	6,384,461
Mandatory Fringe Benefits	38,500,936	42,833,916	4,332,980	46,415,793	3,581,877
Non-Personnel Services	167,452,917	172,692,254	5,239,337	179,656,017	6,963,763
City Grant Program	39,849,607	32,864,604	(6,985,003)	31,381,489	(1,483,115)
Capital Outlay	29,919,223	35,049,208	5,129,985	17,296,305	(17,752,903)
Debt Service	28,000,194	28,085,625	85,431	47,567,051	19,481,426

Department: ADM

Facilities Maintenance	568,223	596,635	28,412	627,830	31,195
Intrafund Transfers Out	3,000,000	3,000,000		3,000,000	
Materials & Supplies	15,503,250	17,040,652	1,537,402	17,201,148	160,496
Overhead and Allocations	4,109,663	6,237,272	2,127,609	6,237,272	
Programmatic Projects	9,121,556	39,316,216	30,194,660	23,058,575	(16,257,641)
Services Of Other Depts	54,622,116	51,601,985	(3,020,131)	61,444,278	9,842,293
Unappropriated Rev-Designated		4,000,000	4,000,000		(4,000,000)
Transfer Adjustment - Uses	(3,000,000)	(3,000,000)		(3,000,000)	
<b>Total Uses by Chart of Account</b>	<b>476,146,601</b>	<b>526,530,214</b>	<b>50,383,613</b>	<b>533,482,066</b>	<b>6,951,852</b>
<b>Sources of Funds Detail by Account</b>					
411110 Payroll Tax	2,100,000	2,100,000		2,100,000	
412210 Hotel Room Tax	8,170,000	16,667,000	8,497,000	16,834,000	167,000
420299 Sundry Business Licenses	1,308,316	722,195	(586,121)	990,000	267,805
420911 Dog License	410,000	410,000		410,000	
420921 Marriage License	892,000	892,000		892,000	
425940 OfficeOfLabor StdEnforcmntPenal	425,000	425,000		425,000	
425941 Prevailing Wage Penalties	100,000	100,000		100,000	
435701 Convention Facilities - Rentl	13,486,977	14,416,053	929,076	15,247,260	831,207
435702 Convention Facilities-Concess	20,067,419	24,825,108	4,757,689	26,579,809	1,754,701
439531 Residential Property Rentals	3,250,000	3,250,000		3,250,000	
439535 Common Areas Maintenance Fees	1,400,000	1,547,000	147,000	1,547,000	
439899 Other City Property Rentals	24,515,375	21,676,402	(2,838,973)	21,684,017	7,615
448999 Other State Grants & Subventns		601,640	601,640		(601,640)
449997 City Depts Revenue From OCil	6,552,096	1,061,086	(5,491,010)	1,203,330	142,244
460130 County Clerk Fees	1,221,222	1,221,222		1,221,222	
460199 Other General Government Chrgs	10,000	10,000		10,000	
460202 Fuel Sales & Maintenance Svcs	700,000	555,446	(144,554)	469,169	(86,277)
460501 Public Pound Fee	138,000	243,000	105,000	243,000	
460502 Public Pound Sale Of Animals	22,000	22,000		22,000	
460505 Cat Registration	12,100	12,100		12,100	
460684 Farmers Market Fee	670,381	710,186	39,805	735,954	25,768
460690 Medical Examiner Fees	665,000	665,000		665,000	
461101 Plan Checking	350,000	350,000		350,000	
463508 Other Health Fee	64,000	80,000	16,000	80,000	
463509 Birth Certificate Fee	214,005	214,005		214,005	
463510 Death Certificate Fee	61,450	61,450		61,450	
465001 Med Hotel Assessments	19,293,963	19,133,394	(160,569)	19,030,516	(102,878)
469999 Other Operating Revenue	311,000	311,000		311,000	

475415	Community ImprovementImpactFee	200,000	200,000	200,000	200,000
476251	Sale Of Scrap And Waste	325,000	325,000	325,000	325,000
478201	Private Grants	250,000	100,000	(150,000)	100,000
479994	Developer Exactions	4,699,268	5,612,185	912,917	210,128
479999	Other Non-Operating Revenue	7,500,000	15,000,000	7,500,000	(15,000,000)
486010	Exp Rec Fr Asian Arts Musm AAO	359,131	359,131		359,131
486020	Exp Rec Fr Airport (AAO)	9,270,477	9,475,910	205,433	9,953,841
486030	Exp Rec Fr Admin Svcs (AAO)	22,432,987	20,302,642	(2,130,345)	24,647,795
486040	Exp Rec Fr Animal Cre&Ctrl AAO	410,651	485,751	75,100	1,129,634
486050	Exp Rec Fr Adult Probation AAO	1,010,365	657,897	(352,468)	443,149
486060	Exp Rec Fr Art Commission AAO	182,593	178,076	(4,517)	195,213
486070	Exp Rec Fr Assessor (AAO)	1,100,254	1,134,634	34,380	1,315,909
486090	Exp Rec Fr Board Of Supv (AAO)	34,455	34,411	(44)	34,503
486100	Exp Rec Fr Bus & Enc Dev (AAO)	1,415,787	837,725	(578,062)	917,665
486110	Exp Rec Fr Bldg Inspection AAO	4,909,747	18,397,147	13,487,400	12,561,666
486150	Exp Rec Fr Adm (AAO)	1,518,883	1,518,883		1,518,883
486170	Exp Rec Fr Child Supprt SvcsAAO	59,158	1,448,470	1,389,312	1,466,080
486180	Exp Rec Fr ConvFacilitsMgmt AAO	1,132,447	1,255,826	123,379	1,353,242
486185	Exp Rec Fr CleanpowerSF AAO	603,000	603,000		603,000
486190	Exp Rec Fr Child;Youth&Fam AAO	593,050	593,050		593,050
486195	EXP REC Fr HomelessnessSvcsAAO	391,572	480,884	89,312	485,327
486200	Exp Rec Fr Children & Fam AAO	30,000	23,000	(7,000)	23,000
486210	Exp Rec Fr Med Exam-Coronr AAO	1,316,955	1,482,458	165,503	1,761,790
486220	Exp Rec Fr Controller (AAO)	1,431,131	1,476,086	44,955	1,506,075
486230	Exp Rec Fr City Planning (AAO)	2,186,958	2,731,971	545,013	3,724,119
486240	Exp Rec Fr Civil Service (AAO)	77,691	86,624	8,933	102,347
486250	Exp Rec Fr City Attorney (AAO)	417,480	415,051	(2,429)	415,757
486270	Exp Rec Fr Distrc Attorney AAO	6,133,307	8,246,323	2,113,016	7,528,472
486280	Exp Rec Fr Ethic Comssn AAO	121,278	135,953	14,675	161,781
486290	Exp Rec Fr Emergency Comm Dept	811,715	652,105	(159,610)	501,074
486310	Exp Rec Fr EmergencyComcationAAO	1,210,806	1,411,928	201,122	1,525,772
486320	Exp Rec Fr Environment (AAO)	124,759	254,972	130,213	1,217,206
486330	Exp Rec Fr Fine Arts Musm AAO	1,266,109	1,327,899	61,790	1,347,321
486340	Exp Rec Fr Fire Dept (AAO)	7,161,815	7,365,419	203,604	7,893,732
486350	Exp Rec Fr Gen City Resp AAO	11,321,082	11,238,761	(82,321)	12,988,933
486370	Exp Rec Fr Comm Health Svc AAO	6,226,273	15,873,947	9,647,674	9,971,297
486380	Exp Rec Fr Sf Gen Hospital AAO	1,286,420	1,067,141	(219,279)	1,118,904
486390	Exp Rec Fr Laguna Honda AAO	199,128	191,841	(7,287)	202,157
486410	Exp Rec Fr Hss (AAO)	1,075,995	1,223,301	147,306	1,381,024
					157,723

486420	Exp Rec Fr Juvenile Court AAO	211,041	185,542	(25,499)	195,013	9,471
486430	Exp Rec Fr Public Library AAO	1,207,918	593,204	(614,714)	594,802	1,598
486440	Exp Rec Fr Law Library (AAO)	1,490,308	1,449,225	(41,083)	1,597,664	148,439
486450	Exp Rec From Mohod	1,818,409	2,407,038	588,629	2,626,932	219,894
486460	Exp Rec Fr Muni TransprtnAAO	13,683,679	14,991,763	1,308,084	16,897,604	1,905,841
486470	Exp Rec Fr Mayor (AAO)	178,278	78,278	(100,000)	78,278	
486480	ExpRecFrOfficeOfContractAdminAAO	1,844	1,917	73	1,999	82
486490	Exp Rec Fr Permit Appeals AAO	48,363	91,768	43,405	74,737	(17,031)
486500	Exp Rec Fr Police Comssn AAO	18,925,479	21,101,703	2,176,224	21,374,359	272,656
486510	Exp Rec Fr Public Defender AAO	1,112,800	1,230,174	117,374	1,457,101	226,927
486530	Exp Rec Fr Port Commission AAO	5,117,885	5,420,940	303,055	5,532,460	111,520
486550	Exp Rec Fr Public TransprtnAAO	6,806,028	6,831,448	25,420	6,841,294	9,846
486560	Exp Rec Fr Public Works (AAO)	23,457,020	28,649,308	5,192,288	28,447,337	(201,971)
486565	Exp Rec Fr Police AcctbltyAAO	390,224	608,627	218,403	724,672	116,045
486570	Exp Rec Fr Rent ArbrtnBd AAO	427,548	502,601	75,053	554,881	52,280
486580	Exp Rec Fr Human Rights (AAO)	155,465	174,020	18,555	206,679	32,659
486590	Exp Rec Fr Human Resources AAO	2,015,048	2,282,823	267,775	2,690,425	407,602
486600	Exp Rec Fr Real Estate (AAO)	1,069,985	1,597,491	527,506	5,801,571	4,204,080
486610	Exp Rec Fr Regstar Of Votr AAO	449,748	591,696	141,948	592,628	932
486630	Exp Rec Fr Rec & Park (AAO)	5,146,452	4,618,545	(527,907)	5,088,857	470,312
486640	Exp Rec Fr Retirement Sys AAO	2,283,944	2,444,461	160,517	2,610,030	165,569
486670	Exp Rec Fr Sheriff (AAO)	5,472,975	4,185,892	(1,287,083)	4,765,901	580,009
486680	Exp Rec Fr Trial Courts (AAO)	35,955	38,639	2,684	41,654	3,015
486690	Exp Rec Fr Human Services AAO	6,551,247	7,013,946	462,699	9,520,748	2,506,802
486710	Exp Rec From Isd (AAO)	7,501,853	9,345,444	1,843,591	9,777,450	432,006
486720	Exp Rec Fr Treas-Tax Coll AAO	4,110,191	4,173,632	63,441	4,215,931	42,299
486740	Exp Rec Fr PUC (AAO)	7,109,336	7,477,435	368,099	7,663,156	185,721
486750	Exp Rec Fr Hetch Hetchy (AAO)	321,773	268,511	(53,262)	273,206	4,695
486760	Exp Rec Fr Water Dept (AAO)	184,389	1,766,097	1,581,708	1,774,816	8,719
486780	Exp Rec Fr War Memorial (AAO)	3,562,341	3,633,954	71,613	3,645,356	11,402
486790	Exp Rec Fr Status Of Women AAO	127,734	137,653	9,919	155,111	17,458
486800	Exp Rec Fr Cleanwater (AAO)	3,013,730	1,288,533	(1,725,197)	1,317,563	29,030
486990	Exp Rec-General Unallocated	1,132,031	1,479,151	347,120	1,662,622	183,471
487010	Exp Rec Fr Asn Art Musm NonAAO	500	500		500	
487040	Exp Rec Fr Adm (Non-AAO)	240,000	189,000	(51,000)	133,000	(56,000)
487110	Exp Rec Fr Mayor-Cdbg Non-AAO	222,480	215,331	(7,149)	215,331	
487150	Exp Rec Fr Public Work NonAAO	159,092	165,850	6,758	83,012	(82,838)
487180	Exp Rec Fr AcdmYOfSciencNonAAO	400	400		400	
487190	Exp Rec Fr County Ed(Non-AAO)	70,000	70,000		70,000	

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	40,078,720	42,614,686	2,535,966	44,269,094	1,654,408
			Mandatory Fringe Benefits	15,848,655	17,485,854	1,637,199	18,635,564	1,149,710
			Non-Personnel Services	3,942,994	4,348,038	405,044	4,422,489	74,451
			City Grant Program	4,875,436	4,674,454	(200,982)	3,660,763	(1,013,691)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Capital Outlay	154,071		(154,071)		
			Materials & Supplies	1,368,220	1,442,720	74,500	1,432,720	(10,000)
			Services Of Other Depts	5,960,939	6,539,520	578,581	7,788,565	1,249,045
<b>10000 Total</b>				<b>72,229,035</b>	<b>77,105,272</b>	<b>4,876,237</b>	<b>80,209,195</b>	<b>3,103,923</b>
11430	SR Conv Fac Fd-Operating		Salaries	543,070	566,497	23,427	585,623	19,126
			Mandatory Fringe Benefits	204,804	228,326	23,522	242,129	13,803
			Non-Personnel Services	69,653,252	55,302,830	(14,350,422)	70,050,067	14,747,237
			City Grant Program	228,219	228,219		228,219	
			Debt Service	506,231	506,231		506,231	
			Intrafund Transfers Out	3,000,000	3,000,000		3,000,000	
			Materials & Supplies	1,530	1,530		1,530	
			Services Of Other Depts	8,579,902	8,882,451	302,549	9,090,465	208,014
			Transfer Adjustment - Uses	(3,000,000)	(3,000,000)		(3,000,000)	
<b>11430 Total</b>				<b>79,717,008</b>	<b>65,716,084</b>	<b>(14,000,924)</b>	<b>80,704,264</b>	<b>14,988,180</b>
12620	SR Surety Bond Self-Insurance		Mandatory Fringe Benefits	(3,671)	(10,012)	(6,341)	(10,012)	
			Non-Personnel Services	162,234	168,575	6,341	168,575	
<b>12620 Total</b>				<b>158,563</b>	<b>158,563</b>	<b>0</b>	<b>158,563</b>	<b>0</b>
27500	ISCSF CENTRAL SHOPS FUND		Salaries	10,043,849	10,334,776	290,927	10,721,746	386,970
			Mandatory Fringe Benefits	5,132,213	5,423,357	291,144	5,801,844	378,487
			Non-Personnel Services	4,761,894	3,539,340	(1,222,554)	3,642,040	102,700
			Capital Outlay		30,380	30,380		(30,380)
			Materials & Supplies	10,882,407	12,200,895	1,318,488	12,272,952	72,057
			Services Of Other Depts	1,367,778	1,419,071	51,293	1,481,105	62,034
<b>27500 Total</b>				<b>32,188,141</b>	<b>32,947,819</b>	<b>759,678</b>	<b>33,919,687</b>	<b>971,868</b>
28310	ISOIS REPRODUCTION FUND		Salaries	1,601,790	1,669,125	67,335	1,721,123	51,998
			Mandatory Fringe Benefits	848,441	909,410	60,969	967,977	58,567
			Non-Personnel Services	5,238,847	5,441,028	202,181	5,274,362	(166,666)
			Capital Outlay	504,546	91,328	(413,218)	144,305	52,977
			Materials & Supplies	360,000	360,000		360,000	
			Services Of Other Depts	630,608	653,995	23,387	675,148	21,153
<b>28310 Total</b>				<b>9,184,232</b>	<b>9,124,886</b>	<b>(59,346)</b>	<b>9,142,915</b>	<b>18,029</b>
<b>Operating Total</b>				<b>193,476,979</b>	<b>185,052,624</b>	<b>(8,424,355)</b>	<b>204,134,624</b>	<b>19,082,000</b>
<b>Annual Projects - Authority Control</b>								

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	15755	Hall Of Justice Capital Improv	234,593	246,323	11,730	260,000	13,677
		15756	City Admin Svcs Other Faciliti	333,630	350,312	16,682	367,830	17,518
		16518	City Vehicle Pool	48,733	42,718	(6,015)	44,171	1,453
		16519	Entertainment Commission Fund	1,003,898	1,085,653	81,755	1,232,945	147,292
		16544	Office Of Short-Term Rentals P	(3)				
		16902	Community Ambassador Program	1,100,023	1,578,110	478,087	1,590,459	12,349
		19666	AD Office Of Cannabis	788,316	1,029,948	241,632	1,307,426	277,478
		20930	ADAD Relocation Projects				2,176,000	2,176,000
<b>10010 Total</b>				<b>3,509,190</b>	<b>4,333,064</b>	<b>823,874</b>	<b>6,978,831</b>	<b>2,645,767</b>
<b>Annual Projects - Authority Control Total</b>								
				<b>3,509,190</b>	<b>4,333,064</b>	<b>823,874</b>	<b>6,978,831</b>	<b>2,645,767</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	10760	AD Adm - Facility Renewal Proj		50,000	50,000	50,000	
		10794	AD Fleet Management Capital Im		250,000	250,000	750,000	500,000
		15754	AD Red Facilities Maintenance		1,900,000	1,900,000	1,850,000	(50,000)
		16522	AD E-procurement	101,650	101,650		101,650	
		16530	AD Comm. Challenge Grants Spec	70,000	135,000	65,000	105,000	(30,000)
		16534	AD Crm Project		200,000	200,000		(200,000)
		16537	AD Digital Services Program	6,810,854	10,309,005	3,498,151	10,756,424	447,419
		16538	AD Real Estate Project	200,000	500,000	300,000		(500,000)
		16539	AD 311 Call Center Project		360,000	360,000		(360,000)
		16540	AD Coit Program Planning	964,437	671,380	(293,057)	693,192	21,812
		19255	PW City Capital Imprv Planning	2,170,598	2,637,662	467,064	2,090,594	(547,068)
		19476	AD Animal Shelter Facility Pla	3,436,460	18,563,500	15,127,040	200,000	(18,363,500)
		19481	AD Central Shops Relocation	773,163		(773,163)		
		19483	AD City Admin Projects-disable	1,100,000	825,000	(275,000)		(825,000)
		19486	AD Red-capital Improvements	16,209,310	29,685,890	13,476,580	32,333,575	2,647,685
		19493	AD Disabled Access - Jul Proba	80,000		(80,000)		
		19665	AD County Clerk City Id Replac	26,570		(26,570)		
		20895	ADCC COIT Projects		569,864	569,864	86,136	(483,728)
		20896	AD 49SVN Project (Non-COP)		12,191,367	12,191,367		(12,191,367)
		20925	ADRE Permit Center Operating		2,184,891	2,184,891	5,441,260	3,256,369
<b>10020 Total</b>				<b>31,943,042</b>	<b>81,135,209</b>	<b>49,192,167</b>	<b>54,457,831</b>	<b>(26,677,378)</b>
10600	SR Neighborhood Beautification	16531	AD Ccg-puc Watershed Stwd Gran	100,000	100,000		100,000	



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10600	SR Neighborhood Beautification	19598	AD Neighborhood Beautification	2,100,000	2,100,000		2,100,000	
<b>10600 Total</b>				<b>2,200,000</b>	<b>2,200,000</b>	<b>0</b>	<b>2,200,000</b>	<b>0</b>
10670	SR Eastern Neighborhood CI	10804	AD Adm - Interagency Planning	200,000	200,000		200,000	
<b>10670 Total</b>				<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>
11440	SR Conv Fac Fd-Continuing	19491	AD Moscone Conv Fac Capital Pr	10,500,000	3,000,000	(7,500,000)	3,000,000	
<b>11440 Total</b>				<b>10,500,000</b>	<b>3,000,000</b>	<b>(7,500,000)</b>	<b>3,000,000</b>	<b>0</b>
11445	SR Conv Fac Fd-Moscone Expan D	19804	Moscone Expansion District	27,493,963	27,579,394	85,431	27,729,516	150,122
<b>11445 Total</b>				<b>27,493,963</b>	<b>27,579,394</b>	<b>85,431</b>	<b>27,729,516</b>	<b>150,122</b>
11802	SR Culture & Rec Hotel Tax	20451	Grants For the Arts	15,455,000	16,862,000	1,407,000	17,029,000	167,000
<b>11802 Total</b>				<b>15,455,000</b>	<b>16,862,000</b>	<b>1,407,000</b>	<b>17,029,000</b>	<b>167,000</b>
12650	SR Vital & Hlth Stat Fees	17083	HC Vital & Health Stats Fd	64,000	80,000	16,000	80,000	
<b>12650 Total</b>				<b>64,000</b>	<b>80,000</b>	<b>16,000</b>	<b>80,000</b>	<b>0</b>
14300	SR Real Property	17375	Real Estate Div Facilities Inv	1,050,625	1,378,998	328,373	1,104,280	(274,718)
17377			Real Estate Projects	1,320,000	7,295,000	5,975,000	95,000	(7,200,000)
17378			Real Estate Real Property Fund	119,063,958	131,066,643	12,002,685	153,284,413	22,217,770
19734			ADRE 1500 Mission Project	3,134,836		(3,134,836)		
<b>14300 Total</b>				<b>124,569,419</b>	<b>139,740,641</b>	<b>15,171,222</b>	<b>154,483,693</b>	<b>14,743,052</b>
14400	SR Yerba Buena Gardens	17379	Yerba Buena Gardens Project	2,800,268	1,500,000	(1,300,268)	1,500,000	
20307			Yerba Buena Gardens Operations	19,244,693	10,817,683	(8,427,010)	10,817,683	
<b>14400 Total</b>				<b>22,044,961</b>	<b>12,317,683</b>	<b>(9,727,278)</b>	<b>12,317,683</b>	<b>0</b>
15680	CP SF Capital Planning	17670	GE Capital Planning Fund-holdi		4,000,000	4,000,000		(4,000,000)
19255			PW City Capital Imprv Planning		350,000	350,000		(350,000)
<b>15680 Total</b>				<b>0</b>	<b>4,350,000</b>	<b>4,350,000</b>	<b>0</b>	<b>(4,350,000)</b>
31920	TI Continuing Authority Ctrl	19599	AD Treasure Island Project	13,460,000	17,420,185	3,960,185	17,630,313	210,128
20275			AD Treasure Island Art Fee	1,600,000		(1,600,000)		
<b>31920 Total</b>				<b>15,060,000</b>	<b>17,420,185</b>	<b>2,360,185</b>	<b>17,630,313</b>	<b>210,128</b>
<b>Continuing Projects - Authority Control Total</b>				<b>249,530,385</b>	<b>304,885,112</b>	<b>55,354,727</b>	<b>289,128,036</b>	<b>(15,757,076)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12550	SR Grants; GSF Continuing	10034861	ADCE Census2020 Complete Count		546,212	546,212		(546,212)
<b>12550 Total</b>				<b>0</b>	<b>546,212</b>	<b>546,212</b>	<b>0</b>	<b>(546,212)</b>
13550	SR Public Protection-Grant	10034841	ADME Coverdell Subaward 2019		55,428	55,428		(55,428)
<b>13550 Total</b>				<b>0</b>	<b>55,428</b>	<b>55,428</b>	<b>0</b>	<b>(55,428)</b>
<b>Grants Projects Total</b>				<b>0</b>	<b>601,640</b>	<b>601,640</b>	<b>0</b>	<b>(601,640)</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	296644	ADM Internal Services	28,757,067	31,657,774	2,900,707	33,240,575	1,582,801
<b>10060 Total</b>				<b>28,757,067</b>	<b>31,657,774</b>	<b>2,900,707</b>	<b>33,240,575</b>	<b>1,582,801</b>
27520	ISCSF VEHICLE LEASING PROG	296644	ADM Internal Services	872,980	0	(872,980)	0	0
<b>27520 Total</b>				<b>872,980</b>	<b>0</b>	<b>(872,980)</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>29,630,047</b>	<b>31,657,774</b>	<b>2,027,727</b>	<b>33,240,575</b>	<b>1,582,801</b>
<b>Total Uses of Funds</b>				<b>476,146,601</b>	<b>526,530,214</b>	<b>50,383,613</b>	<b>533,482,066</b>	<b>6,951,852</b>

**Department: DPW GSA Public Works****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund		500,000	500,000		(500,000)
Community / Neighborhood Devel	48,402,000	8,345,000	(40,057,000)	2,100,000	(6,245,000)
Gasoline Tax Fund	56,697,844	50,015,244	(6,682,600)	50,856,617	841,373
General Fund	225,345,985	278,739,163	53,393,178	289,334,424	10,595,261
Public Works, Transportation a	22,270,000	34,605,712	12,335,712	33,598,079	(1,007,633)
Street Improvement Fund	21,422,000	14,521,400	(6,900,600)		(14,521,400)
<b>Total Uses by Funds</b>	<b>374,137,829</b>	<b>386,726,519</b>	<b>12,588,690</b>	<b>375,889,120</b>	<b>(10,837,399)</b>

**Division Summary**

DPW Administration	902,030	(18,077,942)	(18,979,972)	(18,981,625)	(903,683)
DPW Buildings	40,217,722	32,888,437	(7,329,285)	31,706,342	(1,182,095)
DPW Infrastructure	161,765,437	166,161,094	4,395,657	159,509,341	(6,651,753)
DPW Operations	171,252,640	205,754,930	34,502,290	203,655,062	(2,099,868)
<b>Total Uses by Division</b>	<b>374,137,829</b>	<b>386,726,519</b>	<b>12,588,690</b>	<b>375,889,120</b>	<b>(10,837,399)</b>

**Chart of Account Summary**

Salaries	105,928,244	112,257,285	6,329,041	116,575,718	4,318,433
Mandatory Fringe Benefits	50,512,834	55,338,275	4,825,441	59,026,488	3,688,213
Non-Personnel Services	21,761,023	23,119,726	1,358,703	24,004,957	885,231
City Grant Program	7,483,938	11,485,895	4,001,957	11,799,241	313,346
Capital Outlay	156,104,612	113,686,048	(42,418,564)	98,852,450	(14,833,598)
Facilities Maintenance	4,336,460	4,315,587	(20,873)	4,623,867	308,280
Intrafund Transfers Out	830,489	540,701	(289,788)	1,095,495	554,794
Materials & Supplies	5,303,295	5,408,092	104,797	5,423,992	15,900
Operating Transfers Out	3,098,525	3,098,525		3,098,525	
Overhead and Allocations	(26,481,110)	(8,418,305)	18,062,805	(8,417,850)	455
Programmatic Projects	3,031,385	14,674,307	11,642,922	9,790,885	(4,883,422)
Services Of Other Depts	43,058,623	51,761,084	8,702,461	51,110,847	(650,237)
Transfer Adjustment - Uses	(830,489)	(540,701)	289,788	(1,095,495)	(554,794)
<b>Total Uses by Chart of Account</b>	<b>374,137,829</b>	<b>386,726,519</b>	<b>12,588,690</b>	<b>375,889,120</b>	<b>(10,837,399)</b>

**Sources of Funds Detail by Account**

420320	Cafe Tables And Chairs	329,286	375,251	45,965	384,632	9,381
420340	Sidewalk Display	125,717	149,753	24,036	153,497	3,744
420350	Sidewalk Flower Markets	4,002	4,002			(4,002)
420370	Newsrack Fees	135,270	52,248	(83,022)	54,554	2,306
425920	Penalties	37,375	37,375		39,125	1,750
430150	Interest Earned - Pooled Cash	41,661	41,661		41,661	
444931	Fed Grants Pass-Thru State-Oth	14,640,000	11,771,400	(2,868,600)		(11,771,400)
446211	Motor Vehicle Fuel Tax	4,891,600	4,891,600		4,891,600	
446212	Gas Tax Apportionment 725	6,049,500	6,049,500		6,049,500	
446213	Gas Tax Apportionment City	22,697,807	20,609,536	(2,088,271)	20,788,218	178,682
446214	Gas Tax Apportionment County	3,192,793	1,728,146	(1,464,647)	1,779,702	51,556
448912	Gas Tax Prop-111 Sec2105 Conty	2,017,600	2,198,068	180,468	2,369,134	171,066
448914	Gas Tax Prop-111 Sec 2105 City	3,801,600	4,051,600	250,000	4,051,600	
448999	Other State Grants & Subventns	6,782,000		(6,782,000)		
460148	Solid Waste Impound Acct Fee	7,425,488	8,760,285	1,334,797	8,760,285	
460198	Recovery General Govt Cost	8,639,000	9,318,058	679,058	9,501,055	182,997
460199	Other General Government Chrg	200,000	200,000		200,000	
460500	'Parklets' Permit Fee	21,593	21,242	(351)	21,773	531
460600	Mobile Food Facilities Permit	26,740	21,785	(4,955)	22,330	545
460627	Curb Reconfiguration Charge	28,517	13,932	(14,585)	14,280	348
460637	Street Space	5,131,158	5,385,341	254,183	5,573,669	188,328
460639	Misc Service Charges-DPW	992,057	986,702	(5,355)	1,011,370	24,668
460641	Debris Boxes	176,848	200,496	23,648	200,496	
460642	Sidewalk Permit	64,582	42,505	(22,077)	43,568	1,063
460647	Right-Of-Way Assessment	5,381,031	5,605,151	224,120	4,741,546	(863,605)
460675	Encroachment Assessment Fee	1,533,744	1,530,510	(3,234)	1,568,773	38,263
460699	Other Public Safety Charges	2,000,000	2,407,427	407,427	2,527,794	120,367
460801	Street Cleaning State Highway	630,000	630,000		630,000	
460802	Street Repair State Highway	170,000	170,000		170,000	
461122	Parking Plan Admin Fees	100,000	196,553	96,553	201,467	4,914
461123	Parking Plan Inspection Fees	223,000	552,681	329,681	566,498	13,817
475415	Community ImprovementImpactFee	48,402,000	8,345,000	(40,057,000)	600,000	(7,745,000)
480141	Proceeds FromCertOfParticipatn		2,750,000	2,750,000		(2,750,000)
486190	Exp Rec Fr Child:Youth&Fam AAO	300,000	300,000		300,000	
486320	Exp Rec Fr Environment (AAO)	5,027,838	4,727,838	(300,000)	4,727,838	
486520	Exp Rec Fr Parking&Traffic AAO	488,086	542,644	54,558	560,458	17,814
486530	Exp Rec Fr Port Commission AAO	296,000	296,000		296,000	

486750	Exp Rec Fr Hetch Hetchy (AAO)	51,750	53,561	1,811	53,561			
486800	Exp Rec Fr Cleanwater (AAO)	6,366,080	6,550,393	184,313	6,550,393			
486990	Exp Rec-General Unallocated	97,345,419	134,663,550	37,318,131	139,157,930	4,494,380		
495007	ITI Fr 2S/GTF-Gasoline Tax Fd	830,489	540,701	(289,788)	1,095,495	554,794		
499998	Prior Year Designated Reserve		500,000	500,000		(500,000)		
499999	Beg Fund Balance - Budget Only	754,787	1,795,075	1,040,288	2,784,147	989,072		
999989	ELIMSD TRANSFER ADJ-SOURCES	(830,489)	(540,701)	289,788	(1,095,495)	(554,794)		
General Fund Support		117,615,900	138,199,650	20,583,750	144,500,666	6,301,016		
Total Sources by Fund		374,137,829	386,726,519	12,588,690	375,889,120	(10,837,399)		
Reserved Appropriations								
Controller Reserves:								
10034764	PW Street Resurfacing Budget		2,750,000	2,750,000		(2,750,000)		
10034844	PW BP Stscp Enhance Budget		34,000	34,000		(34,000)		
10034845	PW MO Living Alleys Budget		1,000,000	1,000,000	2,000,000	1,000,000		
10034846	PW MO Sidewalk Greening Budget		100,000	100,000	100,000			
10034847	PW MO Stscp Enhance Budget		2,000,000	2,000,000		(2,000,000)		
10034848	PW RH Pub Realm Prior 2 Budget		911,000	911,000		(911,000)		
10034950	PW Dis Rsp Fac Pln ESER 2020		500,000	500,000		(500,000)		
10034992	PW Vision Zero Budget		2,500,000	2,500,000		(2,500,000)		
Controller Reserves: Total			9,795,000	9,795,000	2,100,000	(7,695,000)		
Uses of Funds Detail Appropriation								
Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	25,905,352	27,670,832	1,765,480	28,619,167	948,335
			Mandatory Fringe Benefits	10,956,532	11,866,535	910,003	12,640,981	774,446
			Non-Personnel Services	1,864,674	1,574,674	(290,000)	1,574,674	
			City Grant Program	6,907,938	9,584,895	2,676,957	9,898,241	313,346
			Capital Outlay	1,530,814	1,723,943	193,129	1,884,308	160,365
			Materials & Supplies	1,879,528	943,414	(936,114)	943,414	
			Overhead and Allocations	18,943,128	21,054,798	2,111,670	20,874,227	(180,571)
			Services Of Other Depts	877,773	1,072,152	194,379	1,096,134	23,982
10000 Total				68,865,739	75,491,243	6,625,504	77,531,146	2,039,903
12770	SR Gas Tax-Annually Budgeted		Salaries	7,799,747		(7,799,749)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12770	SR Gas Tax-Annually Budgeted		Mandatory Fringe Benefits	3,250,277		(3,250,275)		
			Non-Personnel Services	98,909		(98,909)		
			City Grant Program	300,000		(300,000)		
			Capital Outlay	190,776		(190,776)		
			Materials & Supplies	832,235		(832,235)		
			Overhead and Allocations	5,190,455		(5,190,455)		
			Services Of Other Depts	776,712		(776,712)		
<b>12770 Total</b>				<b>18,439,111</b>	<b>0</b>	<b>(18,439,111)</b>	<b>0</b>	<b>0</b>
12790	SR Road - Annually Budgeted		Salaries	833,732		(833,733)		
			Mandatory Fringe Benefits	340,787		(340,786)		
			Non-Personnel Services	2,000		(2,000)		
			Capital Outlay	165,526		(165,526)		
			Intrafund Transfers Out	830,489		(830,489)		
			Materials & Supplies	136,408		(136,408)		
			Operating Transfers Out	3,098,525		(3,098,525)		
			Overhead and Allocations	592,034		(592,034)		
			Services Of Other Depts	1,083,721		(1,083,721)		
			Transfer Adjustment - Uses	(830,489)		830,489		
<b>12790 Total</b>				<b>6,252,733</b>	<b>0</b>	<b>(6,252,733)</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>				<b>93,557,583</b>	<b>75,491,243</b>	<b>(18,066,340)</b>	<b>77,531,146</b>	<b>2,039,903</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12769	SR Gas Tax Annual Authority	20680	PW SES - Street Env Services		6,314,307	6,314,307	7,037,801	723,494
		20681	PW BUF - Urban Forestry		8,483,548	8,483,548	8,571,920	88,372
<b>12769 Total</b>				<b>0</b>	<b>14,797,855</b>	<b>14,797,855</b>	<b>15,609,721</b>	<b>811,866</b>
12789	SR Road Annual Authority	20679	PW SSR - Street & Sewer Repair		6,585,249	6,585,249	6,201,521	(383,728)
<b>12789 Total</b>				<b>0</b>	<b>6,585,249</b>	<b>6,585,249</b>	<b>6,201,521</b>	<b>(383,728)</b>
<b>Annual Projects - Authority Control Total</b>				<b>0</b>	<b>21,383,104</b>	<b>21,383,104</b>	<b>21,811,242</b>	<b>428,138</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17066	Mission Bay Transportation Imp		558,422	558,422		(558,422)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl			7,593,560		(7,593,560)		
		17753	PW Street Projects					
		17874	PW Architectural Building Proj	250,000	250,000			(250,000)
		18873	PW Addbacks CIP (BOS)	518,000		(518,000)		
		18874	PW City Facility Projects	474,000		(474,000)		
		18875	PW Curb Ramps	7,763,750		(7,763,750)		
		18880	PW Urgent Repairs	402,030		(402,030)		
		18881	PW Plazas	561,740		(561,740)		
		18883	PW Complete Streets	3,751,817	170,540	(3,581,277)	1,200,000	1,029,460
		18884	PW Transportation Capital Proj	21,824,000		(21,824,000)		
		19038	PW Sidewalks (Public Property)	1,500,000	1,575,000	75,000	1,653,750	78,750
		19043	PW Right-Of-Way Landscape	1,325,000		(1,325,000)		
		19145	PW Facilities Maintenance	469,034	442,486	(26,548)	467,110	24,624
		19329	WI Infrastructure Debt Service	5,983,541	5,719,090	(264,451)	5,812,445	93,355
		19362	PW Structure Inspection	294,760		(294,760)		
		19374	PW Addbacks	500,000		(500,000)	500,000	500,000
		19375	PW Addbacks Prog (BOS)	1,194,785	19,000	(1,175,785)	19,000	
		19376	PW Curb Ramp Tile Program	877,176		(877,176)		
		19381	PW Urgent Repairs	500,000		(500,000)		
		19382	PW Plaza Inspection & Repair	106,026		(106,026)		
		19383	PW Landslide-Rockfall	134,010		(134,010)		
		19411	PW Hunters View Project	533,600	533,600		533,600	
		19441	PW Potholes	2,251,360	2,363,930	112,570	2,482,127	118,197
		19454	PW Landscape-Median Maint	126,638	132,970	6,332	139,619	6,649
		20680	PW SES - Street Env Services		2,750,000	2,750,000		(2,750,000)
		20683	PW Citywide Projects		2,345,000	2,345,000	365,000	(1,980,000)
		20684	PW District 1 Projects		60,000	60,000		(60,000)
		20685	PW District 2 Projects		330,000	330,000	330,000	
		20686	PW District 3 Projects		450,000	450,000	400,000	(50,000)
		20687	PW District 4 Projects		172,000	172,000	124,000	(48,000)
		20688	PW District 5 Projects		200,000	200,000		(200,000)
		20689	PW District 6 Projects		440,000	440,000	130,000	(310,000)
		20690	PW District 7 Projects		135,000	135,000	50,000	(85,000)
		20691	PW District 8 Projects		162,000	162,000		(162,000)
		20692	PW District 9 Projects		151,000	151,000	56,000	(95,000)
		20694	PW District 11 Projects		235,000	235,000	38,000	(197,000)
		20962	ERAF Vision Zero		2,500,000	2,500,000		(2,500,000)
		80042	PW Addbacks Prog (MYR)	200,000		(200,000)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	80142	PW City Facility Projects		200,000	200,000	200,000	
		80143	PW Curb Ramp Program		9,287,975	9,287,975	9,652,367	364,392
		80145	PW Plaza Improvements		250,000	250,000	250,000	
		80146	PW Plaza Inspect & Repair Pgm		411,328	411,328	216,894	(194,434)
		80147	PW Street Bridge Program				1,967,030	1,967,030
		80148	PW Street Resurfacing Program		30,200,000	30,200,000	39,600,000	9,400,000
		80149	PW Street Tree Establishment		772,500	772,500	772,500	
		80150	PW Struct Inspect & Rpr Pgm		4,710,397	4,710,397	4,575,917	(134,480)
		80151	PW Urgent Repairs		1,057,132	1,057,132	1,109,989	52,857
<b>10020 Total</b>				<b>59,134,827</b>	<b>68,584,370</b>	<b>9,449,543</b>	<b>72,645,348</b>	<b>4,060,978</b>
10610	SR Balboa Park CI	80144	PW IPIC Program		34,000	34,000		(34,000)
<b>10610 Total</b>				<b>0</b>	<b>34,000</b>	<b>34,000</b>	<b>0</b>	<b>(34,000)</b>
10670	SR Eastern Neighborhood CI	18883	PW Complete Streets	7,144,000		(7,144,000)		
<b>10670 Total</b>				<b>7,144,000</b>	<b>0</b>	<b>(7,144,000)</b>	<b>0</b>	<b>0</b>
10820	SR Market & Octavia CI	19043	PW Right-Of-Way Landscape	100,000		(100,000)		
		19454	PW Landscape-Median Maint	100,000		(100,000)		
		80144	PW IPIC Program		3,100,000	3,100,000	2,100,000	(1,000,000)
<b>10820 Total</b>				<b>200,000</b>	<b>3,100,000</b>	<b>2,900,000</b>	<b>2,100,000</b>	<b>(1,000,000)</b>
10860	SR Rincon Hill and SOMA CI	18883	PW Complete Streets	2,214,000		(2,214,000)		
		80144	PW IPIC Program		911,000	911,000		(911,000)
<b>10860 Total</b>				<b>2,214,000</b>	<b>911,000</b>	<b>(1,303,000)</b>	<b>0</b>	<b>(911,000)</b>
10880	SR Transit Center District	17072	GE Transit Center District	28,044,000		(28,044,000)		
		18883	PW Complete Streets	10,800,000		(10,800,000)		
		80144	PW IPIC Program		4,300,000	4,300,000		(4,300,000)
<b>10880 Total</b>				<b>38,844,000</b>	<b>4,300,000</b>	<b>(34,544,000)</b>	<b>0</b>	<b>(4,300,000)</b>
12760	SR Special Gas Tax St Impvt	18884	PW Transportation Capital Proj	5,800,807		(5,800,807)		
		80148	PW Street Resurfacing Program		3,385,110	3,385,110	3,229,163	(155,947)
<b>12760 Total</b>				<b>5,800,807</b>	<b>3,385,110</b>	<b>(2,415,697)</b>	<b>3,229,163</b>	<b>(155,947)</b>
12775	SR RMRA City Capital Funding	18884	PW Transportation Capital Proj	14,883,000		(14,883,000)		
		80148	PW Street Resurfacing Program		15,210,426	15,210,426	15,545,055	334,629
<b>12775 Total</b>				<b>14,883,000</b>	<b>15,210,426</b>	<b>327,426</b>	<b>15,545,055</b>	<b>334,629</b>
12780	SR Road	18884	PW Transportation Capital Proj	3,183,193		(3,183,193)		
		80148	PW Street Resurfacing Program		1,718,546	1,718,546	1,770,102	51,556
<b>12780 Total</b>				<b>3,183,193</b>	<b>1,718,546</b>	<b>(1,464,647)</b>	<b>1,770,102</b>	<b>51,556</b>
12785	SR RMRA County Capital Funding	18884	PW Transportation Capital Proj	8,139,000		(8,139,000)		
		80148	PW Street Resurfacing Program		8,318,058	8,318,058	8,501,055	182,997
<b>12785 Total</b>				<b>8,139,000</b>	<b>8,318,058</b>	<b>179,058</b>	<b>8,501,055</b>	<b>182,997</b>



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13970	SR Services to Outside Agncy	19377	PW Development Review Services	500,000	1,000,000	500,000	1,000,000	
<b>13970 Total</b>				<b>500,000</b>	<b>1,000,000</b>	<b>500,000</b>	<b>1,000,000</b>	<b>0</b>
13980	SR Other Special Revenue	19404	PW Sidewalks (Priv Property)	2,000,000	2,407,427	407,427	2,527,794	120,367
<b>13980 Total</b>				<b>2,000,000</b>	<b>2,407,427</b>	<b>407,427</b>	<b>2,527,794</b>	<b>120,367</b>
13985	SR 2016 Prop E StreetTreeMaint	10000	Operating					
		20448	PW Tree Maintenance Fund	19,770,000	1,768,000	(18,002,000)		(1,768,000)
		20681	PW BUF - Urban Forestry		20,670,000	20,670,000	21,310,000	640,000
<b>13985 Total</b>				<b>19,770,000</b>	<b>22,438,000</b>	<b>2,668,000</b>	<b>21,310,000</b>	<b>(1,128,000)</b>
14000	SR Solid Waste Projects	20680	PW SES - Street Env Services		8,760,285	8,760,285	8,760,285	
<b>14000 Total</b>				<b>0</b>	<b>8,760,285</b>	<b>8,760,285</b>	<b>8,760,285</b>	<b>0</b>
15680	CP SF Capital Planning	17874	PW Architectural Building Proj		500,000	500,000		(500,000)
<b>15680 Total</b>				<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>(500,000)</b>
17102	CPSIF COP REFUNDING ST IMP2019	80148	PW Street Resurfacing Program		2,750,000	2,750,000		(2,750,000)
<b>17102 Total</b>				<b>0</b>	<b>2,750,000</b>	<b>2,750,000</b>	<b>0</b>	<b>(2,750,000)</b>
17220	CPSIF Street Impvmt-Sta	18883	PW Complete Streets	6,782,000		(6,782,000)		
<b>17220 Total</b>				<b>6,782,000</b>	<b>0</b>	<b>(6,782,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>168,594,827</b>	<b>143,417,222</b>	<b>(25,177,605)</b>	<b>137,388,802</b>	<b>(6,028,420)</b>

<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
17210	CPSIF Street Impvmt-Fed	10031390	PW 3rd St Bridge Struct Rpr	9,060,000		(9,060,000)		
		10031502	PW Islais Crk Brg Rehab	5,580,000	11,771,400	6,191,400		(11,771,400)
<b>17210 Total</b>				<b>14,640,000</b>	<b>11,771,400</b>	<b>(2,868,600)</b>	<b>0</b>	<b>(11,771,400)</b>
<b>Grants Projects Total</b>				<b>14,640,000</b>	<b>11,771,400</b>	<b>(2,868,600)</b>	<b>0</b>	<b>(11,771,400)</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10040	GF PW Work Order	207990	DPW Operations	56,064,326	62,830,198	6,765,872	65,101,229	2,271,031
		207988	DPW Infrastructure	29,357,371	46,164,927	16,807,556	49,144,106	2,979,179
		207989	DPW Buildings	11,923,722	25,668,425	13,744,703	24,912,595	(755,830)
<b>10040 Total</b>				<b>97,345,419</b>	<b>134,663,550</b>	<b>37,318,131</b>	<b>139,157,930</b>	<b>4,494,380</b>
13920	SR PW-Overhead	229889	DPW Administration	53,429,334	40,388,249	(13,041,085)	40,667,847	279,598
		207990	DPW Operations	17,074,122	27,419,626	10,345,504	28,289,299	869,673

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13920	SR PW-Overhead	207988	DPW Infrastructure	16,268,634	25,534,957	9,266,323	27,949,295	2,414,338
		207989	DPW Buildings	12,718,310	20,013,791	7,295,481	19,144,032	(869,759)
			Transfer Adjustment - Uses	(99,490,400)	(113,356,623)	(13,866,223)	(116,050,473)	(2,693,850)
<b>13920 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>97,345,419</b>	<b>134,663,550</b>	<b>37,318,131</b>	<b>139,157,930</b>	<b>4,494,380</b>
<b>Total Uses of Funds</b>				<b>374,137,829</b>	<b>386,726,519</b>	<b>12,588,690</b>	<b>375,889,120</b>	<b>(10,837,399)</b>

**Department: DT GSA - Technology****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	9,989,028	12,644,011	2,654,983	12,473,303	(170,708)
General Services Fund	3,125,936	2,787,243	(338,693)	2,800,610	13,367
Telecommunications & Informati	110,518,776	125,059,022	14,540,246	119,169,243	(5,889,779)
<b>Total Uses by Funds</b>	<b>123,633,740</b>	<b>140,490,276</b>	<b>16,856,536</b>	<b>134,443,156</b>	<b>(6,047,120)</b>

**Division Summary**

DT Administration	45,673,273	55,069,544	9,396,271	51,230,795	(3,838,749)
DT Capital And Equipment	500,000	2,460,523	1,960,523	1,179,676	(1,280,847)
DT Chief Technology Officer	2,104,068	2,030,530	(73,538)	2,114,852	84,322
DT Client Services	9,775,154	10,352,990	577,836	10,962,069	609,079
DT Communications	7,210,997	6,639,198	(571,799)	6,983,690	344,492
DT Cybersecurity	6,527,131	6,100,036	(427,095)	6,577,995	477,959
DT Digital Services	4,358,896	4,843,047	484,151	4,856,879	13,832
DT Innovation	973,507	866,653	(106,854)	1,010,332	143,679
DT JUSTIS	3,561,510	2,971,911	(589,599)	3,180,280	208,369
DT Open Data	932,206	1,306,446	374,240	1,346,852	40,406
DT Public Safety	11,942,090	12,367,242	425,152	12,905,417	538,175
DT SD Service Delivery	30,074,908	35,482,156	5,407,248	32,094,319	(3,387,837)
<b>Total Uses by Division</b>	<b>123,633,740</b>	<b>140,490,276</b>	<b>16,856,536</b>	<b>134,443,156</b>	<b>(6,047,120)</b>

**Chart of Account Summary**

Salaries	29,701,150	30,255,061	553,911	32,038,867	1,783,806
Mandatory Fringe Benefits	12,974,347	13,409,950	435,603	14,527,209	1,117,259
Non-Personnel Services	54,893,730	63,933,981	9,040,251	61,154,628	(2,779,353)
Capital Outlay	3,219,604	6,229,747	3,010,143	2,202,836	(4,026,911)
Materials & Supplies	4,586,694	4,965,169	378,475	3,514,769	(1,450,400)
Operating Transfers Out	7,609,000	6,875,162	(733,838)	5,010,000	(1,865,162)
Overhead and Allocations		(9,487)	(9,487)	4,686	14,173
Programmatic Projects	8,725,000	10,225,162	1,500,162	9,060,000	(1,165,162)
Services Of Other Depts	9,533,215	11,414,192	1,880,977	11,885,161	470,969
Unappropriated Rev-Designated		66,501	66,501	55,000	(11,501)

Transfer Adjustment - Uses		(7,609,000)	(6,875,162)	733,838	(5,010,000)	1,865,162
<b>Total Uses by Chart of Account</b>		<b>123,633,740</b>	<b>140,490,276</b>	<b>16,856,536</b>	<b>134,443,156</b>	<b>(6,047,120)</b>
<b>Sources of Funds Detail by Account</b>						
420630	Cable Tv Franchise	3,081,436	2,728,400	(353,036)	2,728,400	
430150	Interest Earned - Pooled Cash	44,500	55,000	10,500	55,000	
439899	Other City Property Rentals	175,888	176,657	769	177,449	792
439909	Other Concessions - Misc	648,000	648,000		648,000	
449997	City Depts Revenue From OCil	66,269	91,338	25,069	92,886	1,548
486010	Exp Rec Fr Asian Arts Musm AAO	164,505	173,150	8,645	177,562	4,412
486020	Exp Rec Fr Airport (AAO)	943,120	1,246,765	303,645	1,246,765	
486030	Exp Rec Fr Admin Svcs (AAO)	2,785,754	3,008,391	222,637	3,046,440	38,049
486050	Exp Rec Fr Adult Probation AAO	534,973	595,521	60,548	610,439	14,918
486060	Exp Rec Fr Art Commission AAO	116,043	132,732	16,689	136,006	3,274
486070	Exp Rec Fr Assessor (AAO)	487,217	569,541	82,324	584,757	15,216
486090	Exp Rec Fr Board Of Supv (AAO)	233,456	310,959	77,503	307,831	(3,128)
486100	Exp Rec Fr Bus & Enc Dev (AAO)	312,057	304,664	(7,393)	312,105	7,441
486110	Exp Rec Fr Bldg Inspection AAO	2,387,006	7,537,552	5,150,546	3,153,167	(4,384,385)
486170	Exp Rec Fr Child Supprt SvcsAAO	226,609	232,612	6,003	239,280	6,668
486185	Exp Rec Fr CleanpowerSF AAO	25,659		(25,659)		
486190	Exp Rec Fr Child; Youth&Fam AAO	223,993	263,305	39,312	266,832	3,527
486195	EXP REC Fr HomelessnessSvcsAAO	242,259	258,440	16,181	257,132	(1,308)
486200	Exp Rec Fr Children & Fam AAO	38,803	33,280	(5,523)	34,069	789
486220	Exp Rec Fr Controller (AAO)	4,184,225	4,870,459	686,234	4,236,778	(633,681)
486230	Exp Rec Fr City Planning (AAO)	1,089,006	1,319,613	230,607	1,125,241	(194,372)
486240	Exp Rec Fr Civil Service (AAO)	15,132	20,274	5,142	17,752	(2,522)
486250	Exp Rec Fr City Attorney (AAO)	716,235	761,491	45,256	784,370	22,879
486270	Exp Rec Fr Distrc Attorney AAO	873,085	847,224	(25,861)	862,664	15,440
486280	Exp Rec Fr Ethic Comssn AAO	85,457	112,317	26,860	94,476	(17,841)
486310	Exp Rec Fr EmergencyComcationAAO	1,486,175	1,500,927	14,752	1,002,240	(498,687)
486320	Exp Rec Fr Environment (AAO)	266,066	274,806	8,740	280,790	5,984
486330	Exp Rec Fr Fine Arts Musm AAO	207,749	208,798	1,049	214,438	5,640
486340	Exp Rec Fr Fire Dept (AAO)	5,694,041	6,036,408	342,367	6,157,038	120,630
486350	Exp Rec Fr Gen City Resp AAO	4,362,777	5,527,411	1,164,634	4,886,380	(641,031)
486370	Exp Rec Fr Comm Health Svc AAO	19,958,106	20,365,648	407,542	20,791,111	425,463
486410	Exp Rec Fr Hss (AAO)	198,190	262,751	64,561	223,019	(39,732)
486420	Exp Rec Fr Juvenile Court AAO	692,715	651,242	(41,473)	671,162	19,920
486430	Exp Rec Fr Public Library AAO	2,168,100	2,398,417	230,317	2,426,519	28,102
486440	Exp Rec Fr Law Library (AAO)	29,045	33,218	4,173	33,764	546

486460	Exp Rec Fr Muni TransprtAAO	12,601,423	13,881,285	1,279,862	14,246,989	365,704
486470	Exp Rec Fr Mayor (AAO)	380,737	402,121	21,384	412,800	10,679
486490	Exp Rec Fr Permit Appeals AAO	72,271	85,416	13,145	74,141	(11,275)
486500	Exp Rec Fr Police Comssn AAO	12,836,166	14,353,462	1,517,296	14,731,543	378,081
486510	Exp Rec Fr Public Defender AAO	503,821	536,011	32,190	548,778	12,767
486530	Exp Rec Fr Port Commission AAO	1,243,024	1,374,956	131,932	1,397,829	22,873
486560	Exp Rec Fr Public Works (AAO)	5,238,289	6,451,985	1,213,696	5,714,648	(737,337)
486565	Exp Rec Fr Police AcctbltyAAO	118,080	170,804	52,724	147,416	(23,388)
486570	Exp Rec Fr Rent ArbitronBd AAO	102,371	101,415	(956)	104,440	3,025
486580	Exp Rec Fr Human Rights (AAO)	47,299	76,406	29,107	66,887	(9,519)
486590	Exp Rec Fr Human Resources AAO	510,685	569,557	58,872	584,540	14,983
486610	Exp Rec Fr Regstar Of Votr AAO	166,321	221,161	54,840	225,259	4,098
486630	Exp Rec Fr Rec & Park (AAO)	2,978,770	3,194,225	215,455	3,241,402	47,177
486640	Exp Rec Fr Retirement Sys AAO	402,450	419,243	16,793	419,878	635
486670	Exp Rec Fr Sheriff (AAO)	3,329,859	3,465,067	135,208	3,536,773	71,706
486690	Exp Rec Fr Human Services AAO	6,730,256	6,903,683	173,427	7,064,467	160,784
486710	Exp Rec From Isd (AAO)	612,091	778,488	166,397	806,107	27,619
486720	Exp Rec Fr Treas-Tax Coll AAO	1,104,039	1,327,853	223,814	1,353,997	26,144
486740	Exp Rec Fr PUC (AAO)	2,425,172	6,326,987	3,901,815	6,463,425	136,438
486750	Exp Rec Fr Hetch Hetchy (AAO)	952,236	369,291	(582,945)	373,813	4,522
486760	Exp Rec Fr Water Dept (AAO)	2,873,560	1,601,798	(1,271,762)	1,621,477	19,679
486780	Exp Rec Fr War Memorial (AAO)	173,108	182,673	9,565	187,740	5,067
486790	Exp Rec Fr Status Of Women AAO	22,845	23,858	1,013	24,502	644
486800	Exp Rec Fr Cleanwater (AAO)	1,791,734	976,077	(815,657)	996,089	20,012
487110	Exp Rec Fr Mayor-Cdbg Non-AAO	23,273		(23,273)		
487990	Exp Rec-Unallocated Non-AAO Fd	125,900	360,114	234,214	350,630	(9,484)
493040	OTI Fr 6I/TIF-DTIS-Telcom&Info	7,609,000	6,875,162	(733,838)	5,010,000	(1,865,162)
499999	Beg Fund Balance - Budget Only	3,003,823	1,705,447	(1,298,376)	966,636	(738,811)
999989	ELIMSD TRANSFER ADJ-SOURCES	(7,609,000)	(6,875,162)	733,838	(5,010,000)	1,865,162
	General Fund Support	8,500,486	11,073,582	2,573,096	10,899,088	(174,494)
<b>Total Sources by Fund</b>		<b>123,633,740</b>	<b>140,490,276</b>	<b>16,856,536</b>	<b>134,443,156</b>	<b>(6,047,120)</b>
<b>Uses of Funds Detail Appropriation</b>						
<b>Operating</b>						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	1,428,956	1,513,664	84,708	1,608,807	95,143
			Mandatory Fringe Benefits	608,239	640,349	32,110	700,504	60,155
			Non-Personnel Services	337,577	349,876	12,299	349,876	
			Capital Outlay	494,789	23,169	(471,620)	55,169	32,000
			Materials & Supplies	15,098	15,098		15,098	
			Overhead and Allocations	920,107	910,190	(9,917)	924,363	14,173
			Services Of Other Depts	6,752	9,231	2,479	9,530	299
<b>10000 Total</b>				<b>3,811,518</b>	<b>3,461,577</b>	<b>(349,941)</b>	<b>3,663,347</b>	<b>201,770</b>
12500	SR Cable TV Access Dev&Prog		Non-Personnel Services	1,652,088	1,214,500	(437,588)	1,214,500	
			Materials & Supplies	1,247,000	1,218,900	(28,100)	1,218,900	
			Services Of Other Depts	226,848	298,843	71,995	312,210	13,367
			Unappropriated Rev-Designated		55,000	55,000	55,000	
<b>12500 Total</b>				<b>3,125,936</b>	<b>2,787,243</b>	<b>(338,693)</b>	<b>2,800,610</b>	<b>13,367</b>
28100	ISTIF NON PROJECT CONTROLLED		Salaries	612,616	656,819	44,203	678,866	22,047
			Mandatory Fringe Benefits	367,027	262,288	(104,739)	277,998	15,710
			Non-Personnel Services	17,913,283	19,908,478	1,995,195	20,496,626	588,148
			Materials & Supplies	1,000,000	1,400,400	400,400		(1,400,400)
			Overhead and Allocations	356,630	347,920	(8,710)	347,920	
			Services Of Other Depts	152,885	139,999	(12,886)	144,241	4,242
			Unappropriated Rev-Designated		11,501	11,501		(11,501)
<b>28100 Total</b>				<b>20,402,441</b>	<b>22,727,405</b>	<b>2,324,964</b>	<b>21,945,651</b>	<b>(781,754)</b>
<b>Operating Total</b>				<b>27,339,895</b>	<b>28,976,225</b>	<b>1,636,330</b>	<b>28,409,608</b>	<b>(566,617)</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
28070	ISTIF Annual Authority Ctrl	17582	DT Dt Operating Master Project	69,390,976	75,114,475	5,723,499	75,804,586	690,111
		17608	Dt Work Order Projects	13,116,359	20,341,980	7,225,621	16,409,006	(3,932,974)
<b>28070 Total</b>				<b>82,507,335</b>	<b>95,456,455</b>	<b>12,949,120</b>	<b>92,213,592</b>	<b>(3,242,863)</b>
<b>Annual Projects - Authority Control Total</b>				<b>82,507,335</b>	<b>95,456,455</b>	<b>12,949,120</b>	<b>92,213,592</b>	<b>(3,242,863)</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	15345	DT 911 Center Phi	250,000		(250,000)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	15346	DT Broadband Connectivity-capi		660,523	660,523	579,676	(80,847)
		16524	AD Justis Project - City Adm.	3,561,510	2,971,911	(589,599)	3,180,280	208,369
		17610	DT Telecom - Voip Project	316,000		(316,000)		
		20315	Mainframe Retirement Plan		2,950,000	2,950,000	2,050,000	(900,000)
		20319	DT JUSTIS Roadmap	800,000	400,000	(400,000)	2,000,000	1,600,000
		20355	DT Fiber to Public Housing	500,000	1,800,000	1,300,000	600,000	(1,200,000)
		20356	DT VOIP Facilities Remediation	750,000	400,000	(350,000)	400,000	
<b>10020 Total</b>				<b>6,177,510</b>	<b>9,182,434</b>	<b>3,004,924</b>	<b>8,809,956</b>	<b>(372,478)</b>
28080	ISTIF ContinuingAuthorityCtrl	17594	DT Wan Fix The Network	2,200,000	1,931,162	(268,838)	1,500,000	(431,162)
		17610	DT Telecom - Voip Project	2,409,000	3,144,000	735,000	2,010,000	(1,134,000)
		19672	TI City Cloud Enhancement	2,100,000	1,800,000	(300,000)	1,500,000	(300,000)
		20315	Mainframe Retirement Plan	200,000		(200,000)		
		20316	DT PCI Remediation	200,000		(200,000)		
		20317	DT Privileged Access Mgmt	150,000		(150,000)		
		20318	DT Security Incident Mgmt	350,000		(350,000)		
<b>28080 Total</b>				<b>7,609,000</b>	<b>6,875,162</b>	<b>(733,838)</b>	<b>5,010,000</b>	<b>(1,865,162)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>13,786,510</b>	<b>16,057,596</b>	<b>2,271,086</b>	<b>13,819,956</b>	<b>(2,237,640)</b>
<b>Total Uses of Funds</b>				<b>123,633,740</b>	<b>140,490,276</b>	<b>16,856,536</b>	<b>134,443,156</b>	<b>(6,047,120)</b>

**Department: HSS Health Service System****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	11,632,022	12,087,904	455,882	12,596,367	508,463
<b>Total Uses by Funds</b>	<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>	<b>12,596,367</b>	<b>508,463</b>

**Division Summary**

HSS Health Service System	11,632,022	12,087,904	455,882	12,596,367	508,463
<b>Total Uses by Division</b>	<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>	<b>12,596,367</b>	<b>508,463</b>

**Chart of Account Summary**

Salaries	5,305,540	5,432,981	127,441	5,631,368	198,387
Mandatory Fringe Benefits	2,557,053	2,662,009	104,956	2,817,458	155,449
Non-Personnel Services	1,705,486	1,804,258	98,772	1,841,104	36,846
Materials & Supplies	43,197	45,130	1,933	45,130	
Services Of Other Depts	2,020,746	2,143,526	122,780	2,261,307	117,781
<b>Total Uses by Chart of Account</b>	<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>	<b>12,596,367</b>	<b>508,463</b>

**Sources of Funds Detail by Account**

469999	Other Operating Revenue	6,000	9,131	3,131	9,131	
479999	Other Non-Operating Revenue	587,335	624,637	37,302	624,637	
486020	Exp Rec Fr Airport (AAO)	439,479	465,168	25,689	478,663	13,495
486110	Exp Rec Fr Bldg Inspection AAO	74,219	78,557	4,338	80,836	2,279
486200	Exp Rec Fr Children & Fam AAO	4,124	4,365	241	4,492	127
486230	Exp Rec Fr City Planning (AAO)	44,280	46,868	2,588	48,228	1,360
486250	Exp Rec Fr City Attorney (AAO)	88,563	93,740	5,177	96,460	2,720
486320	Exp Rec Fr Environment (AAO)	31,183	33,006	1,823	33,964	958
486350	Exp Rec Fr Gen City Resp AAO	3,311,261	3,504,814	193,553	3,606,493	101,679
486380	Exp Rec Fr Sf Gen Hospital AAO	839,159	888,210	49,051	913,978	25,768
486390	Exp Rec Fr Laguna Honda AAO	371,088	392,779	21,691	404,174	11,395
486490	Exp Rec Fr Permit Appeals AAO	2,183	2,311	128	2,378	67
486530	Exp Rec Fr Port Commission AAO	64,449	68,216	3,767	70,201	1,985
486550	Exp Rec Fr Public TransprtnAAO	1,411,733	1,494,253	82,520	1,537,603	43,350



486560	Exp Rec Fr Public Works (AAO)	322,753	341,619	18,866	351,530	9,911
486570	Exp Rec Fr Rent ArbrtonBd AAO	9,356	9,903	547	10,190	287
486630	Exp Rec Fr Rec & Park (AAO)	235,126	248,870	13,744	256,090	7,220
486640	Exp Rec Fr Retirement Sys AAO	29,000	30,695	1,695	31,586	891
486690	Exp Rec Fr Human Services AAO	535,116	566,395	31,279	582,827	16,432
486710	Exp Rec From Isd (AAO)	59,873	63,373	3,500	65,212	1,839
486740	Exp Rec Fr PUC (AAO)	196,109	207,572	11,463	213,594	6,022
486750	Exp Rec Fr Hetch Hetchy (AAO)	84,090	89,005	4,915	91,587	2,582
486760	Exp Rec Fr Water Dept (AAO)	194,267	205,622	11,355	211,587	5,965
486780	Exp Rec Fr War Memorial (AAO)	18,087	19,144	1,057	19,699	555
486800	Exp Rec Fr Cleanwater (AAO)	142,709	151,051	8,342	155,433	4,382
486990	Exp Rec-General Unallocated	312,077	453,731	141,654	466,895	13,164
487990	Exp Rec-Unallocated Non-AAO Fd	2,218,403	1,994,869	(223,534)	2,228,899	234,030
General Fund Support						
<b>Total Sources by Fund</b>		<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>	<b>12,596,367</b>	<b>508,463</b>

Uses of Funds Detail Appropriation						
Operating						
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019
10000	GF Annual Account Ctrl		Salaries	5,305,540	5,432,981	127,441
			Mandatory Fringe Benefits	2,557,053	2,662,009	104,956
			Non-Personnel Services	1,705,486	1,804,258	98,772
			Materials & Supplies	43,197	45,130	1,933
			Services Of Other Depts	2,020,746	2,143,526	122,780
<b>10000 Total</b>				<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>
<b>Operating Total</b>				<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>
<b>Total Uses of Funds</b>				<b>11,632,022</b>	<b>12,087,904</b>	<b>455,882</b>
					<b>12,596,367</b>	<b>508,463</b>

**Department: HOM Homelessness Services****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Community / Neighborhood Devel		34,800,000	34,800,000		(34,800,000)
Community Health Services Fund	609,494	609,494		609,494	
General Fund	209,437,105	242,529,656	33,092,551	235,063,272	(7,466,384)
Human Welfare Fund	74,481,790	89,751,668	15,269,878	54,371,584	(35,380,084)
<b>Total Uses by Funds</b>	<b>284,528,389</b>	<b>367,690,818</b>	<b>83,162,429</b>	<b>290,044,350</b>	<b>(77,646,468)</b>

**Division Summary**

HOM ADMINISTRATION	7,761,646	9,224,114	1,462,468	9,207,645	(16,469)
HOM PROGRAMS	276,766,743	358,466,704	81,699,961	280,836,705	(77,629,999)
<b>Total Uses by Division</b>	<b>284,528,389</b>	<b>367,690,818</b>	<b>83,162,429</b>	<b>290,044,350</b>	<b>(77,646,468)</b>

**Chart of Account Summary**

Salaries	12,273,729	13,935,506	1,661,777	15,082,917	1,147,411
Mandatory Fringe Benefits	5,197,197	5,939,851	742,654	6,539,978	600,127
Non-Personnel Services	29,524,760	30,165,887	641,127	29,904,026	(261,861)
City Grant Program	179,707,676	200,226,822	20,519,146	199,344,500	(882,322)
Capital Outlay		53,200	53,200		(53,200)
Aid Assistance	3,113,731	3,263,593	149,862	3,263,593	
Materials & Supplies	153,165	153,165		153,165	
Overhead and Allocations		320,000	320,000	50,000	(270,000)
Programmatic Projects	38,581,152	94,125,631	55,544,479	13,538,544	(80,587,087)
Services Of Other Depts	15,976,979	19,507,163	3,530,184	22,167,627	2,660,464
<b>Total Uses by Chart of Account</b>	<b>284,528,389</b>	<b>367,690,818</b>	<b>83,162,429</b>	<b>290,044,350</b>	<b>(77,646,468)</b>

**Sources of Funds Detail by Account**

411224	Gross Receipt OCOH Nov18 PropC	14,300,000	14,300,000		(14,300,000)
439899	Other City Property Rentals	41,040	129,840	129,840	
444931	Fed Grants Pass-Thru State-Oth	609,494	609,494	609,494	
444936	Federal Direct Contracts	2,953,118	51,371,584	51,371,584	
444939	Federal Direct Grant	41,476,960	(41,476,960)		

445419	State Whole Person Care Pilot	10,009,524	14,520,372	4,510,848	12,470,372	(2,050,000)
448999	Other State Grants & Subventns	30,051,712	38,380,084	8,328,372	3,000,000	(35,380,084)
479751	Services To Other Govt Agency	250,000	257,500	7,500	257,500	
486400	Exp Rec Fr CommMental Hlth AAO	1,725,800	1,725,800		1,725,800	
486430	Exp Rec Fr Public Library AAO	458,194	466,158	7,964	466,158	
486550	Exp Rec Fr Public TransprtAAO	250,000	257,500	7,500	257,500	
486630	Exp Rec Fr Rec & Park (AAO)	162,500	325,000	162,500	325,000	
486690	Exp Rec Fr Human Services AAO	5,034,007	5,626,893	592,886	5,626,893	
493001	OTI Fr 1G-General Fund		20,500,000	20,500,000		(20,500,000)
495001	ITI Fr 1G-General Fund	15,006,859	17,873,142	2,866,283	18,331,684	458,542
General Fund Support		176,499,181	201,347,451	24,848,270	195,472,525	(5,874,926)
Total Sources by Fund		284,528,389	367,690,818	83,162,429	290,044,350	(77,646,468)

Reserved Appropriations

Controller Reserves:						
10031196	HO Shelter And Navigation Cent	1,140,000	1,140,000			(1,140,000)
10034456	Masterlease Housing Units	10,700,000	10,700,000			(10,700,000)
10034457	SAFE Emergency Shelter	7,500,000	7,500,000			(7,500,000)
10034970	HO Homeless Prevention	5,210,000	5,210,000			(5,210,000)
10034971	HO Housing	10,250,000	10,250,000			(10,250,000)
Controller Reserves: Total		34,800,000	34,800,000		0	(34,800,000)

Uses of Funds Detail Appropriation

Operating		Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl			Salaries	10,789,905	12,209,089	1,419,184	13,247,934	1,038,845
				Mandatory Fringe Benefits	4,500,815	5,297,670	796,855	5,875,395	577,725
				Non-Personnel Services	27,695,128	28,201,819	506,691	27,951,819	(250,000)
				City Grant Program	104,543,456	111,747,152	7,203,696	113,155,614	1,408,462
				Capital Outlay		53,200	53,200		(53,200)
				Aid Assistance	660,613	810,475	149,862	810,475	
				Materials & Supplies	153,165	153,165		153,165	
				Overhead and Allocations		50,000	50,000	50,000	
				Services Of Other Depts	15,213,311	18,302,579	3,089,268	21,182,501	2,879,922
10000 Total					163,556,393	176,825,149	13,268,756	182,426,903	5,601,754

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Operating Total</b>				<b>163,556,393</b>	<b>176,825,149</b>	<b>13,268,756</b>	<b>182,426,903</b>	<b>5,601,754</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	11346	HO 440 Turk Building		247,653	247,653	248,060	407
		17129	HO Shelter And Navigation Cent	22,805,335	30,153,712	7,348,377	18,703,212	(11,450,500)
		17702	HN Whole Person Care Pilot	5,909,524	10,420,372	4,510,848	10,420,372	
		20905	HOM20 COIT For ONE System		527,087	527,087		(527,087)
		20938	Housing for Homeless		1,549,500	1,549,500		(1,549,500)
<b>10020 Total</b>				<b>28,714,859</b>	<b>42,898,324</b>	<b>14,183,465</b>	<b>29,371,644</b>	<b>(13,526,680)</b>
10030	GF Human Services Care	17560	HS Human Services Care	15,006,859	20,639,225	5,632,366	21,097,767	458,542
<b>10030 Total</b>				<b>15,006,859</b>	<b>20,639,225</b>	<b>5,632,366</b>	<b>21,097,767</b>	<b>458,542</b>
10581	SR OCOH Nov18 PropC GF Advance	20809	ERAFCHOM Masterlease Housing		7,600,000	7,600,000		(7,600,000)
		20810	ERAFCHOM SAFE EmergencyShelter		7,500,000	7,500,000		(7,500,000)
		20956	ERAF HOM Homeless Prevention		2,300,000	2,300,000		(2,300,000)
		20957	ERAF HOM Rapid FamilyRehousing		2,100,000	2,100,000		(2,100,000)
		21035	ERAF HOM Hardship Fund for SRO		1,000,000	1,000,000		(1,000,000)
<b>10581 Total</b>				<b>0</b>	<b>20,500,000</b>	<b>20,500,000</b>	<b>0</b>	<b>(20,500,000)</b>
10582	SR OCOH Nov18 PropCHomelessSvc	20966	HOM TAYHousing FlexibleSiteAcq		1,940,000	1,940,000		(1,940,000)
		20967	HOM Family Rapid Rehousing		1,164,000	1,164,000		(1,164,000)
		20968	HOM FAMHousing FlexibleSiteAcq		1,261,000	1,261,000		(1,261,000)
		20969	HOM Masterlease AttritionUnits		426,000	426,000		(426,000)
		20970	HOM PermSuppHous SvcEnhancemnt		1,600,000	1,600,000		(1,600,000)
		20971	HOM Flexible Scattered SiteAcq		3,609,000	3,609,000		(3,609,000)
		20974	HOM RovingClinicCarePermSupHou		250,000	250,000		(250,000)
		20975	HOM Homelessness Prevention		2,910,000	2,910,000		(2,910,000)
		20976	HOM Capital toward 1,000 beds		1,140,000	1,140,000		(1,140,000)
<b>10582 Total</b>				<b>0</b>	<b>14,300,000</b>	<b>14,300,000</b>	<b>0</b>	<b>(14,300,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>43,721,718</b>	<b>98,337,549</b>	<b>54,615,831</b>	<b>50,469,411</b>	<b>(47,868,138)</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10029747 10034649	HO Fy 19 Sb McKinney Path HO FY 20 SB McKinney PATH	609,494	609,494	(609,494)	609,494	
<b>11580 Total</b>				<b>609,494</b>	<b>609,494</b>	<b>0</b>	<b>609,494</b>	<b>0</b>
12960	SR Human Welfare-Grants	10029459 10029460 10029461 10032207 10032547 10034647 10034648 10034650	HO Fy18 Hud Continuum Of Care HOM VA 250 KEARNY VA261-15-C-0 HO Fy 18 250 Kearny Sf Va 10/2 HCD Emergency Solutions Grant HOM19 CoC AO Budget for HUD Gr HOM20 CoC AO Budget for HUD Gr HO FY20 250 Kearny VASH HO FY20 250 Kearny VA SuppServ	2,453,118 500,000 380,084 41,476,960 48,418,466 2,453,118 500,000	609,494 609,494	(2,453,118) (500,000)  (41,476,960) 48,418,466 2,453,118 500,000	609,494	   (380,084) 48,418,466 2,453,118 500,000
<b>12960 Total</b>				<b>44,810,162</b>	<b>51,751,668</b>	<b>6,941,506</b>	<b>51,371,584</b>	<b>(380,084)</b>
<b>Grants Projects Total</b>				<b>45,419,656</b>	<b>52,361,162</b>	<b>6,941,506</b>	<b>51,981,078</b>	<b>(380,084)</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12920	SR Human Welfare-Grants Sta	10033635 10034651 10034969	State Homeless Aid - SB850 HO FY 20 CESH State Homeless Aid - HEAP 2.0	29,671,628	3,000,000 35,000,000	(29,671,628) 3,000,000 35,000,000	3,000,000	  (35,000,000)
<b>12920 Total</b>				<b>29,671,628</b>	<b>38,000,000</b>	<b>8,328,372</b>	<b>3,000,000</b>	<b>(35,000,000)</b>
<b>Continuing Projects - Project Control Total</b>				<b>29,671,628</b>	<b>38,000,000</b>	<b>8,328,372</b>	<b>3,000,000</b>	<b>(35,000,000)</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	203646	HOM PROGRAMS	2,158,994	2,166,958	7,964	2,166,958	
<b>10060 Total</b>				<b>2,158,994</b>	<b>2,166,958</b>	<b>7,964</b>	<b>2,166,958</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>2,158,994</b>	<b>2,166,958</b>	<b>7,964</b>	<b>2,166,958</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>284,528,389</b>	<b>367,690,818</b>	<b>83,162,429</b>	<b>290,044,350</b>	<b>(77,646,468)</b>

**Department: HRD Human Resources****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	28,882,151	32,564,561	3,682,410	28,855,633	(3,708,928)
General Services Fund	72,085,331	79,364,911	7,279,580	81,620,051	2,255,140
<b>Total Uses by Funds</b>	<b>100,967,482</b>	<b>111,929,472</b>	<b>10,961,990</b>	<b>110,475,684</b>	<b>(1,453,788)</b>

**Division Summary**

HRD Administration	4,462,090	8,650,859	4,188,769	3,911,365	(4,739,494)
HRD Employee Relations	6,603,736	4,658,598	(1,945,138)	4,857,399	198,801
HRD Equal Emplmnt Opportunity	4,370,593	4,865,372	494,779	5,101,561	236,189
HRD Recruit-Assess-Client Svc	11,336,150	11,459,376	123,226	11,785,808	326,432
HRD Workers Compensation	71,964,903	79,234,074	7,269,171	81,483,933	2,249,859
HRD Workforce Development	2,230,010	3,061,193	831,183	3,335,618	274,425
<b>Total Uses by Division</b>	<b>100,967,482</b>	<b>111,929,472</b>	<b>10,961,990</b>	<b>110,475,684</b>	<b>(1,453,788)</b>

**Chart of Account Summary**

Salaries	19,440,830	21,016,575	1,575,745	21,938,814	922,239
Mandatory Fringe Benefits	7,570,157	8,685,797	1,115,640	9,375,132	689,335
Non-Personnel Services	63,880,555	70,117,228	6,236,673	71,784,099	1,666,871
Materials & Supplies	287,471	340,143	52,672	340,143	
Overhead and Allocations					
Programmatic Projects	3,753,680	6,205,680	2,452,000	1,000,000	(5,205,680)
Services Of Other Depts	6,034,789	5,564,049	(470,740)	6,037,496	473,447
<b>Total Uses by Chart of Account</b>	<b>100,967,482</b>	<b>111,929,472</b>	<b>10,961,990</b>	<b>110,475,684</b>	<b>(1,453,788)</b>

**Sources of Funds Detail by Account**

478201	Private Grants	120,428	130,837	10,409	136,118	5,281
486010	Exp Rec Fr Asian Arts Musm AAO	125,140	104,519	(20,621)	104,823	304
486020	Exp Rec Fr Airport (AAO)	3,445,587	3,606,530	160,943	3,501,026	(105,504)
486030	Exp Rec Fr Admin Svcs (AAO)	772,060	709,152	(62,908)	728,564	19,412
486050	Exp Rec Fr Adult Probation AAO	421,583	258,940	(162,643)	263,682	4,742
486060	Exp Rec Fr Art Commission AAO	102,024	102,024		102,024	

Department: HRD

486070	Exp Rec Fr Assessor (AAO)	357,604	196,302	(161,302)	103,817	(92,485)
486100	Exp Rec Fr Bus & Enc Dev (AAO)	8,966	8,966		9,045	79
486110	Exp Rec Fr Bldg Inspection AAO	543,327	501,852	(41,475)	508,143	6,291
486130	Exp Rec Fr Con-Intnl/Audit AAO	209,520	209,520		20,000	(189,520)
486150	Exp Rec Fr Adm (AAO)	154,329	154,329		154,329	
486170	Exp Rec Fr Chld Supprt SvcsAAO	156,332	150,159	(6,173)	153,369	3,210
486190	Exp Rec Fr Child;Youth&Fam AAO	64,358	159,118	94,760	64,358	(94,760)
486195	EXP REC Fr HomelessnessSvcsAAO	10,000	149,760	139,760	55,000	(94,760)
486200	Exp Rec Fr Children & Fam AAO	50,000	50,000		50,000	
486220	Exp Rec Fr Controller (AAO)	71,351	49,526	(21,825)	50,071	545
486230	Exp Rec Fr City Planning (AAO)	325,558	325,558		325,558	
486240	Exp Rec Fr Civil Service (AAO)	47,367	47,367		47,367	
486250	Exp Rec Fr City Attorney (AAO)	79,028	16,160	(62,868)	16,610	450
486270	Exp Rec Fr District Attorney AAO	258,391	282,286	23,895	290,161	7,875
486280	Exp Rec Fr Ethic Comssn AAO	27,000	62,000	35,000	62,000	
486310	Exp Rec Fr EmergencyComcationAAO	733,813	332,075	(401,738)	340,814	8,739
486320	Exp Rec Fr Environment (AAO)	215,550	169,714	(45,836)	170,037	323
486330	Exp Rec Fr Fine Arts Musm AAO	339,629	607,355	267,726	623,630	16,275
486340	Exp Rec Fr Fire Dept (AAO)	9,304,373	11,613,748	2,309,375	11,933,603	319,855
486370	Exp Rec Fr Comm Health Svc AAO	2,043,456	2,536,263	492,807	2,604,235	67,972
486380	Exp Rec Fr Sf Gen Hospital AAO	6,105,962	5,604,752	(501,210)	5,756,480	151,728
486390	Exp Rec Fr Laguna Honda AAO	3,778,816	4,292,474	513,658	4,314,361	21,887
486400	Exp Rec Fr CommMental Hlth AAO	351,527	219,918	(131,609)	226,054	6,136
486410	Exp Rec Fr Hss (AAO)	454,467	356,127	(98,340)	358,055	1,928
486420	Exp Rec Fr Juvenile Court AAO	1,091,467	893,907	(197,560)	917,786	23,879
486430	Exp Rec Fr Public Library AAO	1,476,268	1,878,303	402,035	1,728,548	(149,755)
486460	Exp Rec Fr Muni TransprtAAO	1,980,805	1,791,285	(189,520)	1,601,765	(189,520)
486470	Exp Rec Fr Mayor (AAO)	8,230	8,559	329	8,901	342
486500	Exp Rec Fr Police Comssn AAO	17,270,551	22,298,448	5,027,897	22,917,505	619,057
486510	Exp Rec Fr Public Defender AAO	181,762	47,279	(134,483)	48,598	1,319
486530	Exp Rec Fr Port Commission AAO	961,970	1,067,324	105,354	997,542	(69,782)
486550	Exp Rec Fr Public TransprtAAO	601,000	617,040	16,040	633,722	16,682
486560	Exp Rec Fr Public Works (AAO)	3,856,211	3,847,239	(8,972)	3,855,710	8,471
486565	Exp Rec Fr Police AcctbltyAAO	95,620	95,620		95,620	
486570	Exp Rec Fr Rent ArbitronBd AAO	62,336	62,336		62,336	
486580	Exp Rec Fr Human Rights (AAO)	35,000	35,000		35,000	
486590	Exp Rec Fr Human Resources AAO	1,204,278	1,204,278		1,252,449	48,171
486610	Exp Rec Fr Regstar Of Votr AAO	187,240	210,437	23,197	210,437	
486630	Exp Rec Fr Rec & Park (AAO)	3,780,890	3,480,890	(300,000)	3,484,207	3,317

486640	Exp Rec Fr Retirement Sys AAO	117,039	74,319	(42,720)	75,810	1,491		
486670	Exp Rec Fr Sheriff (AAO)	5,847,174	5,963,555	116,381	6,123,884	160,329		
486690	Exp Rec Fr Human Services AAO	3,300,750	3,603,942	303,192	3,692,652	88,710		
486710	Exp Rec From Isd (AAO)	202,426	77,541	(124,885)	79,650	2,109		
486720	Exp Rec Fr Treas-Tax Coll AAO	173,650	312,613	138,963	321,237	8,624		
486740	Exp Rec Fr PUC (AAO)	1,270,764	1,660,889	390,125	1,177,480	(483,409)		
486750	Exp Rec Fr Hetch Hetchy (AAO)	1,138,879	799,481	(339,398)	821,238	21,757		
486760	Exp Rec Fr Water Dept (AAO)	2,626,067	2,451,796	(174,271)	2,518,936	67,140		
486770	Exp Rec Fr Hrd-Wc (AAO)	62,241	62,241		62,241			
486780	Exp Rec Fr War Memorial (AAO)	60,939	46,699	(14,240)	47,972	1,273		
486790	Exp Rec Fr Status Of Women AAO	7,892	7,892		7,892			
486800	Exp Rec Fr Cleanwater (AAO)	1,583,470	1,802,826	219,356	1,852,128	49,302		
486990	Exp Rec-General Unallocated	1,407,736	542,043	(865,693)	542,043			
487990	Exp Rec-Unallocated Non-AAO Fd	1,027,900	1,268,022	240,122	1,309,749	41,727		
General Fund Support		18,669,381	22,710,337	4,040,956	20,919,312	(1,791,025)		
Total Sources by Fund		100,967,482	111,929,472	10,961,990	110,475,684	(1,453,788)		
Reserved Appropriations								
Board Reserves:								
10035015	HOUSING AUTHORITY TRANSITION		3,000,000	3,000,000	500,000	(2,500,000)		
Board Reserves: Total			3,000,000	3,000,000	500,000	(2,500,000)		
Uses of Funds Detail Appropriation								
Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	11,177,107	12,364,077	1,186,970	13,055,087	691,010
			Mandatory Fringe Benefits	4,156,077	4,867,704	711,627	5,285,624	417,920
			Non-Personnel Services	1,179,599	1,456,458	276,859	1,456,458	
			Materials & Supplies	84,565	127,237	42,672	127,237	
			Overhead and Allocations	(1,502,692)	(1,502,692)		(1,502,692)	
			Programmatic Projects	1,705,680		(1,705,680)		
			Services Of Other Depts	3,584,337	3,780,491	196,154	4,122,992	342,501
10000 Total				20,384,673	21,093,275	708,602	22,544,706	1,451,431
12460	SR Workers' Compensation		Salaries	5,595,309	5,998,384	403,075	6,247,585	249,201
			Mandatory Fringe Benefits	2,702,016	2,953,239	251,223	3,156,219	202,980



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12460	SR Workers' Compensation		Non-Personnel Services	60,840,329	67,318,719	6,478,390	68,985,590	1,666,871
			Materials & Supplies	180,406	180,406		180,406	
			Overhead and Allocations	1,502,692	1,502,692		1,502,692	
			Services Of Other Depts	1,144,151	1,280,634	136,483	1,411,441	130,807
<b>12460 Total</b>				<b>71,964,903</b>	<b>79,234,074</b>	<b>7,269,171</b>	<b>81,483,933</b>	<b>2,249,859</b>
<b>Operating Total</b>				<b>92,349,576</b>	<b>100,327,349</b>	<b>7,977,773</b>	<b>104,028,639</b>	<b>3,701,290</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17358	HR Tuition Reimbursement	125,100	125,100		125,100	
		17360	Labor Relations	3,200,022	1,252,689	(1,947,333)	1,257,181	4,492
		17363	Hr Trainee Program	929,665	147,057	(782,608)	153,120	6,063
		17364	Leave Management	339,849	358,034	18,185	372,951	14,917
		17366	It Project Hire	402,760	423,955	21,195	442,096	18,141
		20992	HR SF Fellows Program		1,705,680	1,705,680		(1,705,680)
<b>10010 Total</b>				<b>4,997,396</b>	<b>4,012,515</b>	<b>(984,881)</b>	<b>2,350,448</b>	<b>(1,662,067)</b>
<b>Annual Projects - Authority Control Total</b>				<b>4,997,396</b>	<b>4,012,515</b>	<b>(984,881)</b>	<b>2,350,448</b>	<b>(1,662,067)</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17358	HR Tuition Reimbursement	880,393	680,442	(199,951)	680,442	
		17367	HR Fingerprinting	350,000	350,000		350,000	
		19670	HR Online Training Pilot	133,000		(133,000)		
		20357	HIRING MODERNIZATION	1,125,000	2,000,000	875,000	1,000,000	(1,000,000)
		20989	HOUSING AUTHORITY TRANSITION		3,000,000	3,000,000	500,000	(2,500,000)
<b>10020 Total</b>				<b>2,488,393</b>	<b>6,030,442</b>	<b>3,542,049</b>	<b>2,530,442</b>	<b>(3,500,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>2,488,393</b>	<b>6,030,442</b>	<b>3,542,049</b>	<b>2,530,442</b>	<b>(3,500,000)</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12550	SR Grants; GSF Continuing	10000571	HR Fish Fellow Grant Fy17	120,428	130,837	10,409	136,118	5,281
<b>12550 Total</b>				<b>120,428</b>	<b>130,837</b>	<b>10,409</b>	<b>136,118</b>	<b>5,281</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Grants Projects Total</b>				<b>120,428</b>	<b>130,837</b>	<b>10,409</b>	<b>136,118</b>	<b>5,281</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	232025	HRD Recruit-Assess-Client Svc	556,033	787,264	231,231	787,264	
		232029	HRD Workforce Development	455,656	641,065	185,409	642,773	1,708
<b>10060 Total</b>				<b>1,011,689</b>	<b>1,428,329</b>	<b>416,640</b>	<b>1,430,037</b>	<b>1,708</b>
<b>Work Orders/Overhead Total</b>				<b>1,011,689</b>	<b>1,428,329</b>	<b>416,640</b>	<b>1,430,037</b>	<b>1,708</b>
<b>Total Uses of Funds</b>				<b>100,967,482</b>	<b>111,929,472</b>	<b>10,961,990</b>	<b>110,475,684</b>	<b>(1,453,788)</b>

**Department: HRC Human Rights Commission****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	4,741,736	7,771,538	3,029,802	6,555,439	(1,216,099)
<b>Total Uses by Funds</b>	<b>4,741,736</b>	<b>7,771,538</b>	<b>3,029,802</b>	<b>6,555,439</b>	<b>(1,216,099)</b>

**Division Summary**

HRC Human Rights Commission	4,741,736	7,771,538	3,029,802	6,555,439	(1,216,099)
<b>Total Uses by Division</b>	<b>4,741,736</b>	<b>7,771,538</b>	<b>3,029,802</b>	<b>6,555,439</b>	<b>(1,216,099)</b>

**Chart of Account Summary**

Salaries	2,098,188	2,659,633	561,445	2,960,998	301,365
Mandatory Fringe Benefits	838,213	1,133,728	295,515	1,296,286	162,558
Non-Personnel Services	187,197	272,197	85,000	290,616	18,419
City Grant Program	1,284,643	1,309,661	25,018	1,328,080	18,419
Materials & Supplies	34,675	9,837	(24,838)	9,837	
Programmatic Projects		1,740,000	1,740,000		(1,740,000)
Services Of Other Depts	298,820	646,482	347,662	669,622	23,140
<b>Total Uses by Chart of Account</b>	<b>4,741,736</b>	<b>7,771,538</b>	<b>3,029,802</b>	<b>6,555,439</b>	<b>(1,216,099)</b>

**Sources of Funds Detail by Account**

486100	Exp Rec Fr Bus & Enc Dev (AAO)	75,000	75,000	75,000	
486630	Exp Rec Fr Rec & Park (AAO)	15,000	15,000	15,000	
General Fund Support		4,726,736	7,681,538	2,954,802	(1,216,099)
<b>Total Sources by Fund</b>		<b>4,741,736</b>	<b>7,771,538</b>	<b>3,029,802</b>	<b>(1,216,099)</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	2,098,189	2,659,634	561,445	2,960,999	301,365
			Mandatory Fringe Benefits	838,212	1,133,727	295,515	1,296,285	162,558
			Non-Personnel Services	187,197	272,197	85,000	290,616	18,419
			City Grant Program	1,284,643	1,309,661	25,018	1,328,080	18,419
			Materials & Supplies	34,675	9,837	(24,838)	9,837	
			Services Of Other Depts	298,820	646,482	347,662	669,622	23,140
<b>10000 Total</b>				<b>4,741,736</b>	<b>6,031,538</b>	<b>1,289,802</b>	<b>6,555,439</b>	<b>523,901</b>
<b>Operating Total</b>				<b>4,741,736</b>	<b>6,031,538</b>	<b>1,289,802</b>	<b>6,555,439</b>	<b>523,901</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	20990	Opportunities for All		1,740,000	1,740,000		(1,740,000)
<b>10020 Total</b>				<b>0</b>	<b>1,740,000</b>	<b>1,740,000</b>	<b>0</b>	<b>(1,740,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>0</b>	<b>1,740,000</b>	<b>1,740,000</b>	<b>0</b>	<b>(1,740,000)</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order							
<b>10060 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>4,741,736</b>	<b>7,771,538</b>	<b>3,029,802</b>	<b>6,555,439</b>	<b>(1,216,099)</b>

**Department: HSA Human Services Agency****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Children and Families Fund	42,219,586	76,846,522	34,626,936	42,217,189	(34,629,333)
Community / Neighborhood Devel	12,279,333	12,760,000	480,667	5,537,000	(7,223,000)
General Fund	848,876,746	922,240,718	73,363,972	951,357,715	29,116,997
Gift and Other Expendable Trust	534,156	96,000	(438,156)	96,000	
Human Welfare Fund	62,067,222	56,828,238	(5,238,984)	59,429,550	2,601,312
Senior Citizens' Program Fund	5,857,684	6,565,700	708,016	6,565,700	
<b>Total Uses by Funds</b>	<b>971,834,727</b>	<b>1,075,337,178</b>	<b>103,502,451</b>	<b>1,065,203,154</b>	<b>(10,134,024)</b>

**Division Summary**

HSA Admin Support (HSA)	122,097,801	129,513,561	7,415,760	135,780,473	6,266,912
HSA Aging & Adult Svc (DAAS)	334,689,970	379,266,603	44,576,633	395,120,450	15,853,847
HSA Early Care & Education	106,382,412	134,940,474	28,558,062	98,189,565	(36,750,909)
HSA Human Services (DHS)	408,664,544	431,616,540	22,951,996	436,112,666	4,496,126
<b>Total Uses by Division</b>	<b>971,834,727</b>	<b>1,075,337,178</b>	<b>103,502,451</b>	<b>1,065,203,154</b>	<b>(10,134,024)</b>

**Chart of Account Summary**

Salaries	201,477,981	213,520,550	12,042,569	222,954,990	9,434,440
Mandatory Fringe Benefits	97,043,830	106,215,430	9,171,600	113,407,574	7,192,144
Non-Personnel Services	49,308,034	47,960,874	(1,347,160)	47,960,874	
City Grant Program	184,083,925	232,256,154	48,172,229	190,018,973	(42,237,181)
Capital Outlay	762,500	950,017	187,517	870,000	(80,017)
Aid Assistance	30,538,366	23,944,470	(6,593,896)	24,144,470	200,000
Aid Payments	323,712,314	356,689,143	32,976,829	374,198,029	17,508,886
Intrafund Transfers Out	15,006,859	17,873,142	2,866,283	18,331,684	458,542
Materials & Supplies	3,842,381	3,842,381		3,842,381	
Operating Transfers Out	7,617,699		(7,617,699)		
Other Support/Care of Persons	260,000	10,000	(250,000)	260,000	250,000
Programmatic Projects	3,000,000	6,380,000	3,380,000	680,000	(5,700,000)
Services Of Other Depts	62,798,537	65,695,017	2,896,480	68,534,179	2,839,162
Transfer Adjustment - Uses	(7,617,699)		7,617,699		
<b>Total Uses by Chart of Account</b>	<b>971,834,727</b>	<b>1,075,337,178</b>	<b>103,502,451</b>	<b>1,065,203,154</b>	<b>(10,134,024)</b>

**Sources of Funds Detail by Account**

430150	Interest Earned - Pooled Cash	77,189	77,189	77,189	
430490	Other Investment Income	160,000	160,000	160,000	
435232	Employee Parking	194,000	194,000	194,000	
440101	Stage 1 Childcare (Fed-Aid)	11,129,402	8,608,486	(2,520,916)	8,608,486
440102	FosterFamHomeLicsing Fed-Admin	35,699	45,351	9,652	45,351
440103	Adoption Services(Fed-Admin)	1,643,632	1,654,830	11,198	1,654,830
440105	Aps-CsbG Health-RelatdTitleXix	25,577,327	25,106,578	(470,749)	26,955,104
440106	Independnt Living ProgFed-Admin	450,059	421,581	(28,478)	421,581
440107	Calwin (Fed Admin)	5,743,485	5,743,485		5,743,485
440108	Clf CsbG-Hr - Spmp Revenue	1,096,321	1,096,321		1,096,321
440110	Kin-Gap Adm Fed Share	295,432	208,345	(87,087)	208,345
440121	Welfare To Work	28,699,021	28,966,168	267,147	28,966,168
440124	Food StampEmp&TrainingFed-Admin	10,081,246	10,531,444	450,198	10,531,444
440131	CalWorks Eligibility	12,493,350	13,435,354	942,004	13,435,354
440134	Food Stamps(Fed-Admin)	28,172,975	32,691,085	4,518,110	34,449,442
440137	Rrp-Rca(Fed-Admin)	233,122	159,132	(73,990)	159,132
440138	Foster Care (Fed-Admin)	2,295,144	2,238,643	(56,501)	2,238,643
440139	Childrens Services (Fed-Admin)	27,975,044	24,428,122	(3,546,922)	23,228,122
440140	Emergency Assistance - Federal	1,885,128	1,885,128		1,885,128
440145	IHSS Admin Hlth-RelatdTitleXix	19,358,225	21,322,957	1,964,732	20,647,957
440148	Title Iv-B Child Welfare Svcs	429,949	417,836	(12,113)	417,836
440150	CalStateDeptEd-Stage2ChildCare	271,935	298,298	26,363	298,298
440153	CalWorks Fraud Incentive-Fed	29,895	328,204	298,309	328,204
440154	Promoting Safe&Stable Families	431,386	427,838	(3,548)	427,838
440166	Cws Health-Related Title Xix	6,663,413	6,702,296	38,883	6,702,296
440167	CbfrsChldAbsePreventnCrda93590	25,455	25,455		25,455
440168	Cws Title Xx Cfda 93.667	1,223,521	1,223,521		1,223,521
440202	Foster Care(Fed-Aid)	7,856,716	7,343,595	(513,121)	(152,740)
440203	Adoptions(Fed-Aid)	8,416,909	8,293,578	(123,331)	109,459
440204	IHSS Conctrct-ModeTitleXixShare	15,515,800	16,166,229	650,429	768,300
440207	Refugee(Fed-Aid)	61,031	42,800	(18,231)	1,870
440210	Emerg Assistance-FcAidFedShare	531,703	1,195,898	664,195	1,195,898
440211	IHSSPublicAuthrtyTitleXixShare	39,447,260	42,185,660	2,738,400	43,573,212
440214	Kin-Gap Aid Fed Share	2,418,563	2,320,725	(97,838)	2,345,152
440220	SSI-SspCaapInterimAssnceReimb	3,370,913	1,963,668	(1,407,245)	1,963,668
440221	SSI-SspCapInterimAssnceReimb	39,526	44,618	5,092	44,618
440222	Ssa-SSI Foster Care Reimb	1,058,452	804,933	(253,519)	804,933

444931	Fed Grants Pass-Thru State-Oth	6,134,271	6,915,821	781,550	6,915,821	
444998	Prior Year Federal Revenue Adj	12,496,220	9,518,223	(2,977,997)	10,283,599	765,376
445102	FosterFamHomeLicensing State-Adm	50,892	50,892		50,892	
445107	Calwin (State Admin)	2,124,303	2,124,303		2,124,303	
445121	Welfare To Work (State-Admin)	4,552,267	5,711,727	1,159,460	5,711,727	
445128	CalWorks Mental Hlth State-Fed	1,879,941	2,110,953	231,012	2,110,953	
445131	CalWorks Eligibility State-Admin	7,552,295	8,121,742	569,447	8,121,742	
445134	Food Stamps(State-Admin)	17,601,264	17,755,540	154,276	17,755,540	
445136	CashAsstPgmForImmigrntEligblty	756,383	1,191,102	434,719	1,191,102	
445139	Childrens Services State-Admin	4,221,026	3,389,564	(831,462)	3,389,564	
445145	IHSS Admin (State-Fed)	12,497,562	15,697,576	3,200,014	15,776,196	78,620
445150	Cal State Dept Of Educ-Stge2-3	9,186,831	9,993,487	806,656	9,993,487	
445169	Veterans Services - State	61,000	61,000		61,000	
445202	Foster Care(State-Aid)	391,444	480,000	88,556	480,000	
445204	IHSS Contract-Mode StateGfShre	12,790,774	12,532,656	(258,118)	13,147,536	614,880
445209	Cash AssistPgmForImmigrnts-Rev	5,504,776	4,690,844	(813,932)	4,711,091	20,247
445211	IHSS Public Authrty State Shre	31,354,786	32,895,496	1,540,710	33,966,307	1,070,811
445214	Kin-Gap Aid State Share	2,369,504	2,303,526	(65,978)	2,327,772	24,246
445301	Medi-Cal-Eligibility Determinatn	52,583,877	55,107,352	2,523,475	55,107,352	
445511	Health-Welfare Sales Tax Alloc	101,850,000	109,070,000	7,220,000	112,410,000	3,340,000
445512	CalWorks Moe Subaccount	19,880,959	20,659,542	778,583	21,494,604	835,062
445621	Motor Veh Lic Fee-RealignmntFd	7,600,000	11,150,000	3,550,000	11,558,000	408,000
445701	Adult Protective Svcs-Ab118	5,015,967	5,292,651	276,684	5,292,651	
445705	Adoptions-Ab 118	1,161,398	1,131,615	(29,783)	1,131,615	
445710	AdoptnAsstncePrg-Ab118-Abx1 16	8,465,848	8,541,177	75,329	8,653,904	112,727
445711	Child Abuse Prevention-Ab 118	536,892	536,892		536,892	
445715	ChildWelfareSvc-Ab118-Abx1 16	22,864,390	24,958,616	2,094,226	26,782,705	1,824,089
445730	FostCareAdmin-Ab 118-Abx1 16	1,688,622	1,662,328	(26,294)	1,662,328	
445735	FostCareAsstnce-Ab118-Abx1 16	13,850,934	13,583,003	(267,931)	13,039,085	(543,918)
448998	Prior Year State Revenue Adj	120,319	120,319		120,319	
448999	Other State Grants & Subventns	2,110,592	3,762,977	1,652,385	3,772,289	9,312
449999	Other Local-Regional Grants	200,000	200,000		200,000	
460128	Admin Fee-Public Guardian	400,000	400,000		400,000	
460129	Atty Fees-Public Guardian	150,000	150,000		150,000	
460131	Bond Fee-Public Guardian	12,500	12,500		12,500	
460133	Admin Fee-Public Administrator	400,000	400,000		400,000	
460134	Atty Fees-Public Administrator	220,000	220,000		220,000	
460135	Bond Fee-Public Administrator	35,000	35,000		35,000	
460138	Imd Fee - Rep Payee	40,000	40,000		40,000	

460146	Rep-Payee Fees - Revenue	190,000	190,000	190,000	
463509	Birth Certificate Fee	160,579	160,579	160,579	
475413	Childcare Requirement Fee	2,900,000	5,000,000	2,100,000	5,000,000
475415	Community Improvement Impact Fee	627,000	2,760,000	2,133,000	537,000 (2,223,000)
478101	Gifts And Bequests	534,156	96,000	(438,156)	96,000
479995	Child Support Offsetting Aid	449,796	449,796		449,796
479997	Food Stamp Overpymt Collectns	80,000	80,000		80,000
486030	Exp Rec Fr Admin Svcs (AAO)	124,750	124,750		124,750
486050	Exp Rec Fr Adult Probation AAO	60,000	60,000		60,000
486170	Exp Rec Fr Child Support Svcs AAO	132,500	132,500		132,500
486190	Exp Rec Fr Child Youth & Fam AAO	17,943,805	17,943,805		17,943,805
486195	EXP REC Fr Homelessness Svcs AAO	7,000	7,000		7,000
486200	Exp Rec Fr Children & Fam AAO	1,015,311	1,016,000	689	1,016,000
486270	Exp Rec Fr District Attorney AAO	13,200	13,200		13,200
486370	Exp Rec Fr Comm Health Svc AAO	615,960	615,960		615,960
486380	Exp Rec Fr Sf Gen Hospital AAO	19,406,159	19,406,159		19,406,159
486390	Exp Rec Fr Laguna Honda AAO	30,000	41,000	11,000	50,000 9,000
486400	Exp Rec Fr Comm Mental Hlth AAO	70,000	70,000		70,000
486420	Exp Rec Fr Juvenile Court AAO	150,585	155,698	5,113	155,698
486470	Exp Rec Fr Mayor (AAO)	190,000	190,000		190,000
486500	Exp Rec Fr Police Commsn AAO	6,600	6,600		6,600
486550	Exp Rec Fr Public Transprt AAO	821,990	821,990		821,990
486630	Exp Rec Fr Rec & Park (AAO)	671,214	671,214		(671,214)
486740	Exp Rec Fr PUC (AAO)	10,000	10,000		10,000
493001	OTI Fr 1G-General Fund	12,280,699	42,537,000	30,256,301	(37,808,000)
499999	Beg Fund Balance - Budget Only	13,614,730	1,519,333	(12,095,397)	(1,519,333)
999989	ELIMSD TRANSFER ADJ-SOURCES	(7,617,699)	7,617,699		
	General Fund Support	271,916,541	319,920,819	48,004,278	339,569,139 19,648,320
<b>Total Sources by Fund</b>		<b>971,834,727</b>	<b>1,075,337,178</b>	<b>103,502,451</b>	<b>1,065,203,154 (10,134,024)</b>
<b>Reserved Appropriations</b>					
<b>Controller Reserves:</b>					
10024551	HS AG SF Connected Prg		5,000,000	5,000,000	(5,000,000)
10024566	HS PA Working Families Credit		2,500,000	2,500,000	(2,500,000)
10034770	HS CH Prop C Adv		22,400,000	22,400,000	(22,400,000)
10035102	HS CH Fac & Capacity Build		10,000,000	10,000,000	(10,000,000)
<b>Controller Reserves: Total</b>			<b>39,900,000</b>	<b>39,900,000</b>	<b>0 (39,900,000)</b>



### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	188,182,763	199,819,633	11,636,870	208,517,222	8,697,589
			Mandatory Fringe Benefits	94,647,066	103,783,544	9,136,478	110,862,734	7,079,190
			Non-Personnel Services	37,617,661	36,878,673	(738,988)	36,878,673	
			City Grant Program	74,802,006	81,891,360	7,089,354	83,624,076	1,732,716
			Capital Outlay		55,017	55,017		(55,017)
			Aid Assistance	26,796,151	20,248,690	(6,547,461)	20,248,690	
			Aid Payments	323,712,314	356,689,143	32,976,829	374,198,029	17,508,886
			Intrafund Transfers Out	15,006,859	17,873,142	2,866,283	18,331,684	458,542
			Materials & Supplies	3,770,312	3,770,312		3,770,312	
			Operating Transfers Out	7,617,699		(7,617,699)		
			Other Support/Care of Persons	10,000	10,000		10,000	
			Services Of Other Depts	52,429,342	55,303,697	2,874,355	58,127,682	2,823,985
			Transfer Adjustment - Uses	(7,617,699)		7,617,699		
<b>10000 Total</b>				<b>816,974,474</b>	<b>876,323,211</b>	<b>59,348,737</b>	<b>914,569,102</b>	<b>38,245,891</b>
<b>Operating Total</b>				<b>816,974,474</b>	<b>876,323,211</b>	<b>59,348,737</b>	<b>914,569,102</b>	<b>38,245,891</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl		Facilities Maint Childcare	762,500	205,000	(557,500)		(205,000)
		15810	Facility Impr & Maint c		690,000	690,000	870,000	180,000
		17553	CWS-FC-Title IV-E Waiver	5,785,390	6,995,495	1,210,105		(6,995,495)
		17554	SF Connected Prg	204,580	1,220,955	1,016,375	333,561	(887,394)
		17555	State Childcare Reserve	3,324,586	3,324,586		3,324,586	
		17556	Community Living Fund		8,716,570	8,716,570	8,742,344	25,774
		17558	HS Infant&toddler Early Learn	1,750,000	1,750,000		1,750,000	
		17559	HS Fire Victim Assistance Fund	2,073,000	1,873,000	(200,000)	2,073,000	200,000
		17561	IPO	1,841,178	2,185,454	344,276	2,184,795	(659)
		17562	HS Jobs Now Programs	7,395,118	7,443,515	48,397	8,036,399	592,884
		17565	HS Working Families Credit	250,000		(250,000)	250,000	250,000
		17566	CalWIN	8,103,214	8,120,226	17,012	8,131,222	10,996
		17702	HN Whole Person Care Pilot	412,706	412,706		412,706	
		21014	HS Benefits Connectors		480,000	480,000	680,000	200,000

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	21052	ERAF HSA WorkingFamiliesCredit		2,500,000	2,500,000		(2,500,000)
<b>10020 Total</b>				<b>31,902,272</b>	<b>45,917,507</b>	<b>14,015,235</b>	<b>36,788,613</b>	<b>(9,128,894)</b>
10570	SR Child Care Capital	16913	Childcare Capital Funds	11,652,333	5,000,000	(6,652,333)	5,000,000	
<b>10570 Total</b>				<b>11,652,333</b>	<b>5,000,000</b>	<b>(6,652,333)</b>	<b>5,000,000</b>	<b>0</b>
10581	SR OCOH Nov18 PropC GF Advance	21047	ERAF MOH SmrOprSubsidy&Voucher		5,000,000	5,000,000		(5,000,000)
<b>10581 Total</b>				<b>0</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>(5,000,000)</b>
10610	SR Balboa Park CI	16913	Childcare Capital Funds				16,000	16,000
<b>10610 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>16,000</b>	<b>16,000</b>
10670	SR Eastern Neighborhood CI	16913	Childcare Capital Funds	627,000	510,000	(117,000)	236,000	(274,000)
<b>10670 Total</b>				<b>627,000</b>	<b>510,000</b>	<b>(117,000)</b>	<b>236,000</b>	<b>(274,000)</b>
10820	SR Market & Octavia CI	16913	Childcare Capital Funds		2,250,000	2,250,000		(2,250,000)
<b>10820 Total</b>				<b>0</b>	<b>2,250,000</b>	<b>2,250,000</b>	<b>0</b>	<b>(2,250,000)</b>
10900	SR Visitation Valley CI	16913	Childcare Capital Funds				285,000	285,000
<b>10900 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>285,000</b>	<b>285,000</b>
11140	SR PEEF Annual Contr-EarlyCare	16923	PEEF	42,219,586	44,446,522	2,226,936	42,217,189	(2,229,333)
<b>11140 Total</b>				<b>42,219,586</b>	<b>44,446,522</b>	<b>2,226,936</b>	<b>42,217,189</b>	<b>(2,229,333)</b>
11204	SR CED Jun18 PropC GF Advance	21054	ERAF HSAChildcareFacilityRehab		10,000,000	10,000,000		(10,000,000)
21056	ERAF HSA EarlyChildcareStipend				13,400,000	13,400,000		(13,400,000)
21059	ERAF HSA New Childcare Subsidy				9,000,000	9,000,000		(9,000,000)
<b>11204 Total</b>				<b>0</b>	<b>32,400,000</b>	<b>32,400,000</b>	<b>0</b>	<b>(32,400,000)</b>
12890	SR Community Living	17552	Child Svcs Fund-W&I Art5	168,811	168,811		168,811	
		17556	Community Living Fund	8,714,020		(8,714,020)		
<b>12890 Total</b>				<b>8,882,831</b>	<b>168,811</b>	<b>(8,714,020)</b>	<b>168,811</b>	<b>0</b>
12965	SR Nov 2016 Prop I Dignity	20354	Nov 16 Prop I dignity Fund	51,747,027	55,221,027	3,474,000	57,813,027	2,592,000
<b>12965 Total</b>				<b>51,747,027</b>	<b>55,221,027</b>	<b>3,474,000</b>	<b>57,813,027</b>	<b>2,592,000</b>
<b>Continuing Projects - Authority Control Total</b>				<b>147,031,049</b>	<b>190,913,867</b>	<b>43,882,818</b>	<b>142,524,640</b>	<b>(48,389,227)</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12960	SR Human Welfare-Grants							
		10000423	HS CH CCALA Wkfc Reg FYs17-18	200,000		(200,000)		
		10032796	HS CH CC Wage Subs CRET FY19	523,242		(523,242)		
		10032797	HS CH CLPC Planning Cnl FY19	56,647		(56,647)		
		10032807	HS PA Refugee Svcs FFYs19-20	158,587		(158,587)		
		10032808	HS AG Refugee Older FFYs19-20	27,787		(27,787)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12960	SR Human Welfare-Grants	10032809	HS PA Refugee REFS FFYs17-19	127,786	127,786		127,786	
		10032810	HS PA Refugee TAD FFYs19-20	8,452		(8,452)		
		10034210	HS CH CC Wage Subs CRET FY20 S		523,242	523,242	523,242	
		10034211	HS CH CLPC Planning Cnl FY20		56,708	56,708	56,708	
		10034212	HS PA Refugee RESS FFYs20-21		158,587	158,587	158,587	
		10034213	HS PA Refugee TAFO FFYs20-21		8,452	8,452	8,452	
		10034215	HS AG Refugee ORSA FFYs20-21		27,787	27,787	27,787	
<b>12960 Total</b>				<b>1,102,501</b>	<b>902,562</b>	<b>(199,939)</b>	<b>902,562</b>	<b>0</b>
14520	SR Senior Citizens-Grants Sta	10032779	HS AG Con Nutr IIIC1 FY19	128,994		(128,994)		
		10032780	HS AG HDM Nutr IIIC2 FY19	195,372		(195,372)		
		10032788	HS AG Omb SHF CP Acct FY19	44,882		(44,882)		
		10032789	HS AG Omb PH L&C Pg Fnd FY19	5,362		(5,362)		
		10032790	HS AG Omb State GF FY19	13,406		(13,406)		
		10032792	HS AG Omb SNF QAF FY19	25,472		(25,472)		
		10032805	HS AG HICAP Reimbursements FY1	141,660		(141,660)		
		10032806	HS AG HICAP State HICAP FY19	70,766		(70,766)		
		10034231	HS AG HICAP Reimbursements FY2		141,660	141,660	141,660	
		10034232	HS AG HICAP State HICAP FY20		70,766	70,766	70,766	
		10034236	HS AG Omb SHF CP Acct FY20		22,239	22,239	22,239	
		10034237	HS AG Omb PH L&C Pg Fnd FY20		4,923	4,923	4,923	
		10034238	HS AG Omb State GF FY20		71,546	71,546	71,546	
		10034239	HS AG Omb SNF QAF FY20		23,384	23,384	23,384	
		10034347	HS AG Con Nutr IIIC1 FY20 - ST		97,409	97,409	97,409	
		10034348	HS AG HDM Nutr IIIC2 FY20 - ST		120,514	120,514	120,514	
<b>14520 Total</b>				<b>625,914</b>	<b>552,441</b>	<b>(73,473)</b>	<b>552,441</b>	<b>0</b>
14560	SR Senior Citizens-Grants	10032776	HS AG Elder Abuse Prev FY19	13,443		(13,443)		
		10032777	HS AG Fam Caregiver Svc FY19	386,999		(386,999)		
		10032778	HS AG Prev Hlth IIID FY19	61,070		(61,070)		
		10032779	HS AG Con Nutr IIIC1 FY19	892,688		(892,688)		
		10032780	HS AG HDM Nutr IIIC2 FY19	700,621		(700,621)		
		10032782	HS AG NSIP Con Nutr IIIC1 FY19	592,803		(592,803)		
		10032784	HS AG Supp Svcs IIIB FY19	1,086,184		(1,086,184)		
		10032785	HS AG Omb LTC Svcs VIIA FY19	31,400		(31,400)		
		10032787	HS AG HICAP SHIP FY19	108,626		(108,626)		
		10032793	HS AG SNAP Ed FFY19	50,273		(50,273)		
		10032798	HS AG NSIP HDM Nutr IIIC2 FY19	1,245,633		(1,245,633)		
		10032799	HS AG MIPPA5 AAA MIPPA Yr 2: F	3,542		(3,542)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14560	SR Senior Citizens-Grants							
		10032800	HS AG MIPPA5 ADRC MIPPA Yr 2;	38,018		(38,018)		
		10032801	HS AG MIPPA5 HICAP MIPPA Yr 2;	7,088		(7,088)		
		10032802	HS AG MIPPA6 HICAP MIPPA Yr 1;	7,088		(7,088)		
		10032803	HS AG MIPPA6 AAA MIPPA Yr 1; F	3,542		(3,542)		
		10032804	HS AG MIPPA6 ADRC MIPPA Yr 1;	2,752		(2,752)		
		10034220	HS AG Elder Abuse Prev FY20		12,417	12,417	12,417	
		10034221	HS AG Fam Caregiver Svc FY20		459,660	459,660	459,660	
		10034222	HS AG Prev Hlth IIID FY20		69,860	69,860	69,860	
		10034223	HS AG Con Nutr IIIC1 FY19		1,108,065	1,108,065	1,108,065	
		10034224	HS AG HDM Nutr IIIC2 FY20		693,584	693,584	693,584	
		10034226	HS AG NSIP Con Nutr IIIC1 FY20		699,344	699,344	699,344	
		10034227	HS AG NSIP HDM Nutr IIIC2 FY20		1,431,040	1,431,040	1,431,040	
		10034228	HS AG Supp Svcs IIIB FY20		1,303,529	1,303,529	1,303,529	
		10034229	HS AG Omb LTC Svcs VIIA FY20		34,488	34,488	34,488	
		10034230	HS AG HICAP SHIP FY20		109,523	109,523	109,523	
		10034233	HS AG MIPPA6 HICAP MIPPA Yr 2;		22,163	22,163	22,163	
		10034234	HS AG MIPPA6 AAA MIPPA Yr 2; S		10,562	10,562	10,562	
		10034235	HS AG MIPPA6 ADRC MIPPA Yr 2;		8,751	8,751	8,751	
		10034240	HS AG SNAP Ed FFY20		50,273	50,273	50,273	
<b>14560 Total</b>				<b>5,231,770</b>	<b>6,013,259</b>	<b>781,489</b>	<b>6,013,259</b>	<b>0</b>
14820	SR ETF-Gift	10032786	HS AG Hospital Council FY19	534,156		(534,156)		
		10034216	HS AG Hospital Council FY20		96,000	96,000	96,000	
<b>14820 Total</b>				<b>534,156</b>	<b>96,000</b>	<b>(438,156)</b>	<b>96,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>7,494,341</b>	<b>7,564,262</b>	<b>69,921</b>	<b>7,564,262</b>	<b>0</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12920	SR Human Welfare-Grants Sta							
		10000423	HS CH CCALA Wkfc Reg FYs17-18		200,000	200,000	200,000	
		10000434	HS CH Trans Kindgrtn Stipends	12,397		(12,397)		
		10029771	HS AD CCR&ICWA Cty Liaison 2	258,614	271,969	13,355	281,281	9,312
		10032796	HS CH CC Wage Subs CRET FY19	62,363		(62,363)		
		10032797	HS CH CLPC Planning Cnl FY19	1,489		(1,489)		
		10034345	HS CH CC Wage Subs CRET FY20 S		62,363	62,363	62,363	
		10034346	HS CH CLPC Planning Cnl FY20 S		1,506	1,506	1,506	
<b>12920 Total</b>				<b>334,863</b>	<b>535,838</b>	<b>200,975</b>	<b>545,150</b>	<b>9,312</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Continuing Projects - Project Control Total</b>				<b>334,863</b>	<b>535,838</b>	<b>200,975</b>	<b>545,150</b>	<b>9,312</b>
<b>Total Uses of Funds</b>				<b>971,834,727</b>	<b>1,075,337,178</b>	<b>103,502,451</b>	<b>1,065,203,154</b>	<b>(10,134,024)</b>

**Department: JUV Juvenile Probation****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Children and Families Fund		172,167	172,167	176,323	4,156
General Fund	38,813,217	36,074,553	(2,738,664)	37,943,537	1,868,984
Public Protection Fund	2,291,155	6,594,066	4,302,911	6,921,352	327,286
<b>Total Uses by Funds</b>	<b>41,104,372</b>	<b>42,840,786</b>	<b>1,736,414</b>	<b>45,041,212</b>	<b>2,200,426</b>

**Division Summary**

JUV Children's Baseline	3,401,287	2,136,852	(1,264,435)	2,422,207	285,355
JUV Community Programs	1,071,561		(1,071,561)		
JUV General	10,714,236	11,930,908	1,216,672	12,751,033	820,125
JUV Juvenile Hall	14,698,095	17,592,031	2,893,936	18,178,101	586,070
JUV Probation Services	11,219,193	11,180,995	(38,198)	11,689,871	508,876
<b>Total Uses by Division</b>	<b>41,104,372</b>	<b>42,840,786</b>	<b>1,736,414</b>	<b>45,041,212</b>	<b>2,200,426</b>

**Chart of Account Summary**

Salaries	21,419,388	21,503,790	84,402	22,549,924	1,046,134
Mandatory Fringe Benefits	9,109,898	9,485,871	375,973	10,349,723	863,852
Non-Personnel Services	4,375,476	5,284,581	909,105	4,895,896	(388,685)
City Grant Program	234,558	235,000	442	235,000	
Capital Outlay	837,445	1,717,567	880,122	2,006,795	289,228
Materials & Supplies	743,574	552,670	(190,904)	755,170	202,500
Programmatic Projects	396,193	301,952	(94,241)	414,960	113,008
Services Of Other Depts	3,987,840	3,759,355	(228,485)	3,833,744	74,389
<b>Total Uses by Chart of Account</b>	<b>41,104,372</b>	<b>42,840,786</b>	<b>1,736,414</b>	<b>45,041,212</b>	<b>2,200,426</b>

**Sources of Funds Detail by Account**

440156	Juv ProbatrTiteliv-EFostCare	1,895,709	1,895,709		
444925	Fed Milk & Food Program	151,096	151,096		
445139	Childrens Services State-Admin			20,167	
445715	ChildWelfareSvc-Ab118-Abx1 16	323,231	323,231	323,231	
445730	FostCareAdmin-Ab 118-Abx1 16		152,000	156,156	4,156

448999	Other State Grants & Subventns			6,143,077	6,584,066	440,989	6,911,352	327,286
469911	Adoption Program Charges			3,000	3,000		3,000	
478201	Private Grants				10,000	10,000	10,000	
487990	Exp Rec-Unallocated Non-AAO Fd			80,000	180,000	100,000	180,000	
	General Fund Support			32,508,259	33,521,517	1,013,258	35,390,501	1,868,984
<b>Total Sources by Fund</b>				<b>41,104,372</b>	<b>42,840,786</b>	<b>1,736,414</b>	<b>45,041,212</b>	<b>2,200,426</b>

### Uses of Funds Detail Appropriation

#### Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	16,156,811	18,002,266	1,845,455	18,930,178	927,912
			Mandatory Fringe Benefits	6,975,966	7,984,088	1,008,122	8,743,571	759,483
			Non-Personnel Services	3,615,192	4,409,930	794,738	4,025,401	(384,529)
			Materials & Supplies	653,847	451,347	(202,500)	653,847	202,500
			Programmatic Projects	396,193		(396,193)		
			Services Of Other Depts	3,738,379	3,509,355	(229,024)	3,583,744	74,389
<b>10000 Total</b>				<b>31,536,388</b>	<b>34,356,986</b>	<b>2,820,598</b>	<b>35,936,741</b>	<b>1,579,755</b>
<b>Operating Total</b>				<b>31,536,388</b>	<b>34,356,986</b>	<b>2,820,598</b>	<b>35,936,741</b>	<b>1,579,755</b>

#### Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	10000	Operating	6,303,971		(6,303,971)		
		15785	JP Juv - Facilities Maintenan	837,445	1,402,567	565,122	537,795	(864,772)
		17139	Juvenile Probation & Camps Fun	58,613		(58,613)	1	1
		17140	Juvenile Probation & Camps Fun	76,800		(76,800)		
		20704	JJC MPR Window Replacement		315,000	315,000		(315,000)
<b>10010 Total</b>				<b>7,276,829</b>	<b>1,717,567</b>	<b>(5,559,262)</b>	<b>537,796</b>	<b>(1,179,771)</b>
<b>Annual Projects - Authority Control Total</b>				<b>7,276,829</b>	<b>1,717,567</b>	<b>(5,559,262)</b>	<b>537,796</b>	<b>(1,179,771)</b>

#### Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	15785	JP Juv - Facilities Maintenance				1,000,000	1,000,000

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	20705	YGC Admin Bldg Windows				469,000	469,000
<b>10020 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,469,000</b>	<b>1,469,000</b>
<b>Continuing Projects - Authority Control Total</b>								
<b>10020 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,469,000</b>	<b>1,469,000</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10033056	JP YOBG: FY 18-19	1,881,770		(1,881,770)		
		10033057	JP STC Core Training FY 2019	105,000		(105,000)		
		10033431	JP Juv Re-entry Grant FY18-19	304,385		(304,385)		
<b>13550 Total</b>				<b>2,291,155</b>	<b>0</b>	<b>(2,291,155)</b>	<b>0</b>	<b>0</b>
13720	SR Public Protection-Grant Sta	10023405	JP Law Enforcement Activities		3,833,660	3,833,660	4,087,785	254,125
		10023406	Juvenile Probation Camps Funds		221,323	221,323	221,323	
		10033432	JP Juv Re-entry Grant FY19-20		327,000	327,000	327,000	
		10033433	JUV STC Core Training FY2020		105,000	105,000	105,000	
		10033434	Youthful Offender Block Grant		2,097,083	2,097,083	2,170,244	73,161
<b>13720 Total</b>				<b>0</b>	<b>6,584,066</b>	<b>6,584,066</b>	<b>6,911,352</b>	<b>327,286</b>
13730	SR Public Protection-Grant Oth	10001710	JUV Day-to-Day Operations		10,000	10,000	10,000	
<b>13730 Total</b>				<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>2,291,155</b>	<b>6,594,066</b>	<b>4,302,911</b>	<b>6,921,352</b>	<b>327,286</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11160	SR Child Youth&Fam-Grants Sta	10034645	Resource Family Approval		152,000	152,000	156,156	4,156
		10034646	Comm Sexually Exploited Childr		20,167	20,167	20,167	
<b>11160 Total</b>				<b>0</b>	<b>172,167</b>	<b>172,167</b>	<b>176,323</b>	<b>4,156</b>
<b>Continuing Projects - Project Control Total</b>				<b>0</b>	<b>172,167</b>	<b>172,167</b>	<b>176,323</b>	<b>4,156</b>
<b>Total Uses of Funds</b>				<b>41,104,372</b>	<b>42,840,786</b>	<b>1,736,414</b>	<b>45,041,212</b>	<b>2,200,426</b>



**Department: LLB Law Library****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	2,160,788	2,140,990	(19,798)	2,316,544	175,554
<b>Total Uses by Funds</b>	<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

**Division Summary**

LLB Law Library	2,160,788	2,140,990	(19,798)	2,316,544	175,554
<b>Total Uses by Division</b>	<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

**Chart of Account Summary**

Salaries	435,139	441,629	6,490	456,539	14,910
Mandatory Fringe Benefits	196,296	210,918	14,622	222,577	11,659
Materials & Supplies	10,000	6,000	(4,000)	6,000	
Services Of Other Depts	1,519,353	1,482,443	(36,910)	1,631,428	148,985
<b>Total Uses by Chart of Account</b>	<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

**Sources of Funds Detail by Account**

General Fund Support	2,160,788	2,140,990	(19,798)	2,316,544	175,554
<b>Total Sources by Fund</b>	<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	435,139	441,629	6,490	456,539	14,910
			Mandatory Fringe Benefits	196,296	210,918	14,622	222,577	11,659
			Materials & Supplies	10,000	6,000	(4,000)	6,000	
			Services Of Other Depts	1,519,353	1,482,443	(36,910)	1,631,428	148,985
<b>10000 Total</b>				<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Operating Total</b>				<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>
<b>Total Uses of Funds</b>				<b>2,160,788</b>	<b>2,140,990</b>	<b>(19,798)</b>	<b>2,316,544</b>	<b>175,554</b>

**Department: MYR Mayor****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Community / Neighborhood Devel	43,454,322	65,283,207	21,828,885	15,040,422	(50,242,785)
Culture and Recreation Fund	1,500,000	3,135,000	1,635,000	3,198,000	63,000
General Fund	109,381,272	251,442,391	142,061,119	129,202,796	(122,239,595)
General Services Fund	150,000	150,000		150,000	
Low and Moderate Income Housin	6,772,608	6,772,608		6,772,608	
<b>Total Uses by Funds</b>	<b>161,258,202</b>	<b>326,783,206</b>	<b>165,525,004</b>	<b>154,363,826</b>	<b>(172,419,380)</b>

**Division Summary**

MYR Housing & Community Dev	151,578,420	317,206,973	165,628,553	144,508,212	(172,698,761)
MYR Office Of The Mayor	9,679,782	9,576,233	(103,549)	9,855,614	279,381
<b>Total Uses by Division</b>	<b>161,258,202</b>	<b>326,783,206</b>	<b>165,525,004</b>	<b>154,363,826</b>	<b>(172,419,380)</b>

**Chart of Account Summary**

Salaries	7,356,264	9,170,475	1,814,211	9,408,230	237,755
Mandatory Fringe Benefits	3,097,947	3,353,263	255,316	3,486,251	132,988
Non-Personnel Services	3,145,800	2,778,984	(366,816)	2,778,984	
City Grant Program	45,555,873	52,318,660	6,762,787	53,643,913	1,325,253
Capital Outlay		3,318,471	3,318,471	3,316,030	(2,441)
Aid Assistance		18,600,000	18,600,000		(18,600,000)
Debt Service	1,772,608	3,427,726	1,655,118	3,427,726	
Materials & Supplies	118,000	98,000	(20,000)	98,000	
Operating Transfers Out	1,245,094	8,800,000	7,554,906	2,250,000	(6,550,000)
Other Support/Care of Persons	90,268,839	171,114,968	80,846,129	64,554,819	(106,560,149)
Overhead and Allocations	2,314,034	2,392,854	78,820	2,576,873	184,019
Programmatic Projects	3,044,089	47,239,089	44,195,000	4,492,089	(42,747,000)
Services Of Other Depts	3,339,654	4,170,716	831,062	4,330,911	160,195
<b>Total Uses by Chart of Account</b>	<b>161,258,202</b>	<b>326,783,206</b>	<b>165,525,004</b>	<b>154,363,826</b>	<b>(172,419,380)</b>

**Sources of Funds Detail by Account**

412210	Hotel Room Tax	1,500,000	3,135,000	1,635,000	3,198,000	63,000
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439899	Other City Property Rentals	5,030,000	5,030,000	5,030,000	5,030,000	
449997	City Depts Revenue From OCIL	2,958,527	2,958,527	2,958,527	2,958,527	
476111	Gain-Loss-Sale Of Land		13,100,000	13,100,000	(13,100,000)	
478201	Private Grants	150,000	150,000	150,000	150,000	
479940	Loan Rev-Principal Repmt	20,000,000	20,000,000	20,000,000	20,000,000	
479945	Loan Rev-Fees	98,445	102,517	4,072	102,517	
479994	Developer Exactions	40,000,000	225,000	(39,775,000)	11,225,000	
479999	Other Non-Operating Revenue	45,000	45,000	45,000	45,000	
486110	Exp Rec Fr Bldg Inspection AAO	1,000,000		(1,000,000)		
486150	Exp Rec Fr Adm (AAO)		200,000	200,000	(200,000)	
486190	Exp Rec Fr Child:Youth&Fam AAO	953,645	953,645	953,645	953,645	
486195	EXP REC Fr Homelessness Svcs AAO	9,363,669	9,625,974	262,305	11,946,573	2,320,599
486290	Exp Rec Fr Emergency Comm Dept	58,640	58,640		58,640	
486370	Exp Rec Fr Comm Health Svc AAO	469,320	469,320		469,320	
486430	Exp Rec Fr Public Library AAO	25,000	25,000		25,000	
486500	Exp Rec Fr Police Commssn AAO	49,836	68,929	19,093	68,929	
486530	Exp Rec Fr Port Commission AAO	16,646	16,646		16,646	
486550	Exp Rec Fr Public Transprt AAO	288,159	288,159		288,159	
486580	Exp Rec Fr Human Rights (AAO)		300,000	300,000	300,000	
486630	Exp Rec Fr Rec & Park (AAO)	20,948	20,948		20,948	
486690	Exp Rec Fr Human Services AAO	215,299	215,299		215,299	
486740	Exp Rec Fr PUC (AAO)	339,270	339,270		339,270	
493001	OTI Fr 1G-General Fund		61,290,000	61,290,000	(61,290,000)	
495001	ITI Fr 1G-General Fund	34,000,000	45,600,000	11,600,000	39,600,000	(6,000,000)
499999	Beg Fund Balance - Budget Only	3,280,877	3,590,690	309,813	3,612,905	22,215
	General Fund Support	41,394,921	158,974,642	117,579,721	53,714,448	(105,260,194)
<b>Total Sources by Fund</b>		<b>161,258,202</b>	<b>326,783,206</b>	<b>165,525,004</b>	<b>154,363,826</b>	<b>(172,419,380)</b>
<b>Reserved Appropriations</b>						
<b>Board Reserves:</b>						
10034572	Potrero Market Rate Land Sales		13,100,000	13,100,000		(13,100,000)
<b>Board Reserves: Total</b>			<b>13,100,000</b>	<b>13,100,000</b>	<b>0</b>	<b>(13,100,000)</b>
<b>Controller Reserves:</b>						
10023900	MO Housing Trust Fund - Moh		21,329,968	21,329,968	21,304,819	(25,149)
10023913	MO Low Income Housing		76,000,000	76,000,000		(76,000,000)
10035001	FY20 ERAF - Housing		89,750,000	89,750,000		(89,750,000)
<b>Controller Reserves: Total</b>			<b>187,079,968</b>	<b>187,079,968</b>	<b>21,304,819</b>	<b>(165,775,149)</b>

## Uses of Funds Detail Appropriation

## Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	4,435,836	4,532,860	97,024	4,677,663	144,803
			Mandatory Fringe Benefits	1,866,655	2,023,385	156,730	2,146,942	123,557
			Non-Personnel Services	208,597	208,597		208,597	
			City Grant Program	1,376	1,376		1,376	
			Materials & Supplies	98,000	98,000		98,000	
			Services Of Other Depts	1,740,154	1,860,872	120,718	2,042,817	181,945
<b>10000 Total</b>				<b>8,350,618</b>	<b>8,725,090</b>	<b>374,472</b>	<b>9,175,395</b>	<b>450,305</b>
<b>Operating Total</b>				<b>8,350,618</b>	<b>8,725,090</b>	<b>374,472</b>	<b>9,175,395</b>	<b>450,305</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17165	Board Enhancements	1,907,500	2,491,000	583,500	1,205,000	(1,286,000)
		17168	Mohcd Children's Baseline	1,146,501	1,175,164	28,663	1,175,164	
		17172	Ellis Act	133,044	140,048	7,004	145,824	5,776
		17184	MY Hope Sf Initiative	1,308,089	1,308,089		1,308,089	
		17187	Gf Cdbg And Hopwa	2,383,713	2,383,713		2,383,713	
		17195	Moh-Low Income Capacity Bldg	350,538	2,150,513	1,799,975	2,000,513	(150,000)
		17198	MO CBO Grant Pool	25,050,843	30,599,919	5,549,076	30,624,422	24,503
		17216	Mohcd Transitional Age Youth B	184,075	188,888	4,813	188,888	
		17229	MY Mayor's Special-protocol Fund	25,000	25,000		25,000	
		20742	735 Davis ELI Senior Subsidy				125,000	125,000
<b>10010 Total</b>				<b>32,489,303</b>	<b>40,462,334</b>	<b>7,973,031</b>	<b>39,181,613</b>	<b>(1,280,721)</b>
<b>Annual Projects - Authority Control Total</b>				<b>32,489,303</b>	<b>40,462,334</b>	<b>7,973,031</b>	<b>39,181,613</b>	<b>(1,280,721)</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	16540	AD Coit Program Planning		170,000	170,000	200,000	30,000
		17069	GE Public Housing Rebuild Fund		5,002,218	5,002,218	5,002,440	222
		17070	GE Public Safety Projects	5,000	5,000		5,000	
		17182	MY Housing Trust Fund - Moh	54,000,000	65,600,000	11,600,000	59,600,000	(6,000,000)
		17196	MY Low Income Housing					

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17231	MY Mayor's Special-strategic P	550,000	150,000	(400,000)	150,000	
		20738	Potrero market rate land sales		13,100,000	13,100,000		(13,100,000)
		20945	ERAF MOH Housing Accelerator		10,000,000	10,000,000		(10,000,000)
		20946	ERAF MOH Housing Preservation		18,460,000	18,460,000		(18,460,000)
		21044	ERAFCMOH AffordableHouseGapFin		76,000,000	76,000,000		(76,000,000)
<b>10020 Total</b>				<b>54,555,000</b>	<b>188,487,218</b>	<b>133,932,218</b>	<b>64,957,440</b>	<b>(123,529,778)</b>
10580	SR Citywide Affordable Housing	17166	MY Affordable Housing Fund-moh	3,280,877	3,590,690	309,813	3,612,905	22,215
		20906	180 Jones Affordable Housing				11,250,000	11,250,000
<b>10580 Total</b>				<b>3,280,877</b>	<b>3,590,690</b>	<b>309,813</b>	<b>14,862,905</b>	<b>11,272,215</b>
10581	SR OCOH Nov18 PropC GF Advance	20943	ERAF MOH AffordableHouseAcqDev		42,690,000	42,690,000		(42,690,000)
		20944	ERAF MOH Rent Subsidy 5yrPilot					
		20950	ERAF MOH Trans Housing		2,000,000	2,000,000		(2,000,000)
		20951	ERAF MOH EmrgncyRentAssistance		1,600,000	1,600,000		(1,600,000)
		21046	ERAF MOH CoopLivingMentalHlth		6,000,000	6,000,000		(6,000,000)
		21048	ERAF MOH		5,000,000	5,000,000		(5,000,000)
			HomelessFamHsgVoucher					
		21049	ERAF MOH SnrDisabledHsgSubsidy		2,000,000	2,000,000		(2,000,000)
		21050	ERAF MOH HIV+ResidntHsgSubsidy		2,000,000	2,000,000		(2,000,000)
<b>10581 Total</b>				<b>0</b>	<b>61,290,000</b>	<b>61,290,000</b>	<b>0</b>	<b>(61,290,000)</b>
10790	SR Housing Program Fees	17194	MY Moh Loan Administration Fee	143,445	147,517	4,072	147,517	
		17211	MY Revenue From Rents & Leases	30,000	30,000		30,000	
		20737	Transbay Block 1 HOA reserve		225,000	225,000		(225,000)
<b>10790 Total</b>				<b>173,445</b>	<b>402,517</b>	<b>229,072</b>	<b>177,517</b>	<b>(225,000)</b>
10915	SR Downtown Neighborhood Prese	20084	Downtown Neighborhoods Pres Fd	40,000,000		(40,000,000)		
<b>10915 Total</b>				<b>40,000,000</b>	<b>0</b>	<b>(40,000,000)</b>	<b>0</b>	<b>0</b>
11802	SR Culture & Rec Hotel Tax	20290	Cultural Districts	1,500,000	3,135,000	1,635,000	3,198,000	63,000
<b>11802 Total</b>				<b>1,500,000</b>	<b>3,135,000</b>	<b>1,635,000</b>	<b>3,198,000</b>	<b>63,000</b>
14190	SR Low-mod Inc Housing NonBond	17177	MY Low-mod Housing Assets	6,772,608	6,772,608		6,772,608	
<b>14190 Total</b>				<b>6,772,608</b>	<b>6,772,608</b>	<b>0</b>	<b>6,772,608</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>				<b>106,281,930</b>	<b>263,678,033</b>	<b>157,396,103</b>	<b>89,968,470</b>	<b>(173,709,563)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12550	SR Grants; GSF Continuing	10023951	Mayor'S Special/Strategic Part	150,000	150,000		150,000	
<b>12550 Total</b>				<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>Grants Projects Total</b>				<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	232065	MYR Housing & Community Dev	12,080,679	11,842,984	(237,695)	13,963,583	2,120,599
		232055	MYR Office Of The Mayor	1,905,672	1,924,765	19,093	1,924,765	
<b>10060 Total</b>				<b>13,986,351</b>	<b>13,767,749</b>	<b>(218,602)</b>	<b>15,888,348</b>	<b>2,120,599</b>
<b>Work Orders/Overhead Total</b>				<b>13,986,351</b>	<b>13,767,749</b>	<b>(218,602)</b>	<b>15,888,348</b>	<b>2,120,599</b>
<b>Total Uses of Funds</b>				<b>161,258,202</b>	<b>326,783,206</b>	<b>165,525,004</b>	<b>154,363,826</b>	<b>(172,419,380)</b>

**Department: MTA Municipal Transprtn Agency****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Municipal Transportation Agency	1,217,463,609	1,283,050,927	65,587,318	1,317,497,151	34,446,224
<b>Total Uses by Funds</b>	<b>1,217,463,609</b>	<b>1,283,050,927</b>	<b>65,587,318</b>	<b>1,317,497,151</b>	<b>34,446,224</b>

**Division Summary**

MTAAW Agency-wide	131,114,698	141,801,017	10,686,319	150,159,399	8,358,382
MTABD Board Of Directors	728,516	764,569	36,053	794,045	29,476
MTACC CV-Capit Progr & Constr	80,057,948	70,428,030	(9,629,918)	70,352,301	(75,729)
MTACO Communications	6,974,244	7,274,098	299,854	7,479,459	205,361
MTAED Executive Director	836,803	866,728	29,925	889,078	22,350
MTAFA Fit Finance & Info Tech	105,525,030	118,047,809	12,522,779	120,288,717	2,240,908
MTAGA Government Affairs	1,317,578	1,375,057	57,479	1,421,413	46,356
MTAHR Human Resources	36,412,956	37,621,954	1,208,998	38,554,757	932,803
MTASA Safety	4,268,111	4,416,859	148,748	4,541,330	124,471
MTASM Street Management	170,496,897	176,087,512	5,590,615	172,587,433	(3,500,079)
MTATS Transit Svc Division	647,549,361	690,444,012	42,894,651	716,264,874	25,820,862
MTATZ Taxi & Accessible Svc	32,181,467	33,923,282	1,741,815	34,164,345	241,063
<b>Total Uses by Division</b>	<b>1,217,463,609</b>	<b>1,283,050,927</b>	<b>65,587,318</b>	<b>1,317,497,151</b>	<b>34,446,224</b>

**Chart of Account Summary**

Salaries	502,860,986	533,779,827	30,918,841	552,202,587	18,422,760
Mandatory Fringe Benefits	245,813,370	266,019,778	20,206,408	306,444,118	40,424,340
Non-Personnel Services	227,970,088	235,272,762	7,302,674	234,749,762	(523,000)
Capital Outlay	100,837,463	89,717,483	(11,119,980)	70,732,754	(18,984,729)
Debt Service	25,913,315	25,915,831	2,516	25,915,831	
Intrafund Transfers Out	34,870,616	43,081,073	8,210,457	25,081,073	(18,000,000)
Materials & Supplies	72,678,624	78,536,496	5,857,872	78,536,496	
Operating Transfers Out	238,143,332	246,924,083	8,780,751	262,403,681	15,479,598
Overhead and Allocations	(35,716,922)	(35,874,356)	(157,434)	(36,044,135)	(169,779)
Services Of Other Depts	77,106,685	82,105,751	4,999,066	84,877,738	2,771,987
Unappropriated Rev-Designated		7,577,355	7,577,355	82,000	(7,495,355)
Transfer Adjustment - Uses	(273,013,948)	(290,005,156)	(16,991,208)	(287,484,754)	2,520,402

Department: MTA



Total Uses by Chart of Account		1,217,463,609	1,283,050,927	65,587,318	1,317,497,151	34,446,224
Sources of Funds Detail by Account						
420230	Other Taxi Permit Fees	87,772	90,406	2,634		90,406
420233	Other Taxi Permit Renewal Fees	1,509,779	1,551,416	41,637		1,551,416
420234	Taxi New Driver Permits	16,064	16,546	482		16,546
420236	Taxi Driver Permit Renewal Fee	525,978	541,757	15,779		541,757
420237	Color Scheme Permit-Lease Pymt	234,557	241,593	7,036		241,593
420311	Truck Permits	57,234	58,951	1,717		58,951
420330	Neighborhood Parking Permits	15,316,686	15,776,187	459,501		15,776,187
420331	Special Traffic Permit	1,476,178	1,520,463	44,285		1,520,463
425110	Traffic Fines - Moving	3,411,076	3,513,408	102,332		3,513,408
425120	Traffic Fines - Parking	95,274,912	99,801,313	4,526,401		99,801,313
425130	Traffic Fines - Boot Program	1,247,734	1,285,166	37,432		1,285,166
425160	Safe Path Of Travel	51,088	52,621	1,533		52,621
425305	Proof Of Payment Fees	2,698,480	2,779,434	80,954		2,779,434
425306	Taxi Enforcmt-PermitholdrFine	25,181	25,937	756		25,937
425920	Penalties	618,887	637,454	18,567		637,454
430150	Interest Earned - Pooled Cash	8,935,750	4,568,823	(4,366,927)		4,568,823
435110	Parking Meter Collections	15,262,624	15,720,503	457,879		15,720,503
435111	Parking Meter Card	3,819,271	3,933,849	114,578		3,933,849
435113	Construction Parking Meter Fee	1,788,104	1,841,747	53,643		1,841,747
435114	Parking Meter Pay By Phone	8,503,795	8,758,909	255,114		8,758,909
435115	Parking Meter Credit Card	40,108,193	41,267,439	1,159,246		41,267,439
435211	Golden Gateway Garage	6,690,106	6,890,810	200,704		6,890,810
435212	Lombard Garage	846,420	871,813	25,393		871,813
435213	Mission Bartlett Garage	2,437,941	2,511,079	73,138		2,511,079
435214	Moscone Center Garage	3,590,527	3,698,243	107,716		3,698,243
435215	Performing Arts Garage	4,151,547	4,276,093	124,546		4,276,093
435216	Polk-Bush Garage	744,126	766,450	22,324		766,450
435217	Seventh & Harrison Lot	430,391	443,303	12,912		443,303
435218	St. Mary's Garage	2,591,713	2,669,464	77,751		2,669,464
435220	Vallejo St. Garage	951,810	980,364	28,554		980,364
435221	North Beach Garage	1,717,167	1,768,683	51,516		1,768,683
435223	Sutter-Stockton Garage	10,900,000	11,175,000	275,000		11,175,000
435227	SFGH Campus Garage	4,187,294	4,312,913	125,619		4,312,913
435230	Lombard - Retail	349,452	359,936	10,484		359,936
435233	16Th & Hoff Parking Garage Rev	694,369	715,201	20,832		715,201
435235	Emplpye Parking-Oth City Depts	1,770,523	1,823,638	53,115		1,823,638

435241	Moscone Retail	115,488	118,953	3,465	118,953
435242	Performing Arts Retail	171,543	176,689	5,146	176,689
435249	Japan Center Garages	1,789,748	1,843,440	53,692	1,843,440
435282	5Th & Mission Garage	19,515,564	20,101,031	585,467	20,101,031
435283	Ellis-O'Farrell Garage	5,511,414	5,676,756	165,342	5,676,756
435284	Polk Bush Retail	121,612	125,260	3,648	125,260
435285	Vallejo Retail	192,738	198,521	5,783	198,521
435286	Sutter-Stockton Retail	1,133,841	1,164,856	31,015	1,164,856
435288	Golden Gateway Garage-Commercl	95,559	98,426	2,867	98,426
435289	Pierce Street Garage-Commercl	65,482	67,446	1,964	67,446
435290	SFGH Garage-Commerical	75,500	77,765	2,265	77,765
435291	Saint Mary's Sq Garge-Commercl	15,693	16,164	471	16,164
435292	5Th & Mission Garage-Commercl	1,493,198	1,537,994	44,796	1,537,994
435293	Ellis-O'Farrel Garage-Commercl	880,889	907,316	26,427	907,316
439899	Other City Property Rentals	2,146,007	2,210,387	64,380	2,210,387
441101	Transit Operating AsstnceFed	4,062,514	4,062,514		4,062,514
447101	State Sales Tax(Ab1107)	43,268,400	44,566,452	1,298,052	44,566,452
447501	Low Carbon Transit Offst Lctop	8,800,000	8,800,000		8,800,000
449101	TDA Sales Tax-Operating	46,162,703	47,547,584	1,384,881	47,547,584
449102	SF Transportation Authority	9,670,000	9,670,000		9,670,000
449103	BART ADA	1,739,562	1,791,749	52,187	1,791,749
449104	Bridge Tolls-Operating	2,687,501	2,768,126	80,625	2,768,126
449105	Sta-Operating	50,121,811	51,625,465	1,503,654	51,625,465
449106	Sta-Paratransit	428,572	441,429	12,857	441,429
460169	Curb Painting Fees	1,285,975	1,145,926	(140,049)	1,145,926
460170	Temporary Sign Fees	2,338,727	2,021,887	(316,840)	2,021,887
460199	Other General Government Chrgs	853,520	879,125	25,605	879,125
460652	Street Closing Fee	252,893	260,480	7,587	260,480
460688	Abandoned Vehicle Fee	500,000	500,000		500,000
460689	Tow Surcharge Fee	21,418,380	22,060,932	642,552	22,060,932
460699	Other Public Safety Charges	150,000	150,000		150,000
466101	Adult Monthly Pass	25,663,278	26,661,947	998,669	26,661,947
466103	Muni Feeder Svc To BART Statin	3,455,305	3,558,964	103,659	3,558,964
466104	Youth Monthly Pass	543,550	559,856	16,306	559,856
466105	Senior Monthly Pass	1,309,925	1,349,223	39,298	1,349,223
466109	Class Pass Sticker	6,000,000	6,000,000		6,000,000
466110	Lifeline Pass	7,704,205	7,935,331	231,126	7,935,331
466111	City Pass	1,230,658	1,267,578	36,920	1,267,578
466112	Disabled Monthly Sticker	398,566	410,524	11,958	410,524

466113	Muni-Only Adult Monthly Pass	43,749,117	47,006,119	3,257,002	47,006,119
466201	1 Day Passport-Cable Car	3,971,123	4,090,256	119,133	4,090,256
466203	3 Day Passport-Cable Car	5,335,735	5,495,807	160,072	5,495,807
466207	7 Day Passport-Cable Car	2,118,589	2,182,147	63,558	2,182,147
466222	Single Ride Cable Car Ticket	7,061,358	7,273,198	211,840	7,273,198
466295	Cable Car Cash - Conductors	9,365,184	9,646,140	280,956	9,646,140
466301	Transit Cash Fares	80,890,970	84,266,335	3,375,365	84,266,335
466302	BART-Muni Transfers	231,368	238,309	6,941	238,309
466304	Disc Single Ride Tckt Booklet	92,247	95,015	2,768	95,015
466306	Special Event Cash Fare	123,727	127,439	3,712	127,439
466401	Transit Special Service	24,116	24,839	723	24,839
466502	Vehicle Advertising	6,330,138	6,520,042	189,904	6,520,042
466503	BART-Station Advertising	1,821,303	1,875,943	54,640	1,875,943
466504	Transit Shelter Advertising	15,390,099	15,916,801	526,702	15,916,801
466601	Transit Tokens	560,951	577,779	16,828	577,779
466701	Paratransit Revenue	1,354,847	1,395,492	40,645	1,395,492
466997	Pole (Wireless) Misc Fees	480,842	495,267	14,425	495,267
469901	Customer Svc Transaction Fees	149,041	153,512	4,471	153,512
475414	Transit Sustainability Fee	6,955,463	10,743,483	3,788,020	(580,729)
475415	Community Improvement Impact Fee	4,880,000	5,094,000	214,000	(5,094,000)
486030	Exp Rec Fr Admin Svcs (AAO)	170,000	170,000		170,000
486150	Exp Rec Fr Adm (AAO)	150,000	150,000		150,000
486320	Exp Rec Fr Environment (AAO)	36,000		(36,000)	
486340	Exp Rec Fr Fire Dept (AAO)	20,000	20,000		20,000
486500	Exp Rec Fr Police Commssn AAO	10,000	10,000		10,000
486530	Exp Rec Fr Port Commission AAO	1,144,600	1,144,600		1,144,600
486560	Exp Rec Fr Public Works (AAO)	5,000	5,000		5,000
486610	Exp Rec Fr Regstar Of Votr AAO	59,000	114,733	55,733	(42,283)
486690	Exp Rec Fr Human Services AAO	1,264,191	1,264,191		1,264,191
486740	Exp Rec Fr PUC (AAO)	72,409		(72,409)	
486800	Exp Rec Fr Cleanwater (AAO)	70,000	70,000		70,000
493001	OTI Fr 1G-General Fund	71,412,000	73,731,874	2,319,874	(7,249,874)
493011	OTI Fr 2S/GTF-Gasoline Tax Fd	3,098,525	3,098,525		3,098,525
493031	OTI Fr 5M-MTA Transit Funds	2,000,000		(2,000,000)	
493032	OTI Fr 5N-MTA SM&SustainableSt	191,540,328	207,233,079	15,692,751	15,479,598
493033	OTI Fr 5O-MTA-Taxi Comissn Fd	8,258,742	3,346,742	(4,912,000)	3,346,742
493034	OTI Fr 5P-Port of San Francisco	1,050,000	1,050,000		1,050,000
493038	OTI Fr 5X-MTA Garages NP Corp	36,344,262	36,344,262		36,344,262
495025	ITI Fr 5M-MTA Transit Funds	29,870,616	38,081,073	8,210,457	(13,000,000)

495026	ITI Fr 5N-MTA SM&SustainableSt	5,000,000	5,000,000		(5,000,000)
499999	Beg Fund Balance - Budget Only	44,382,616	25,081,073	(19,301,543)	42,623,110
999989	ELIMSD TRANSFER ADJ-SOURCES	(273,013,948)	(290,005,156)	(16,991,208)	2,520,402
	General Fund Support	387,240,000	446,320,000	59,080,000	4,790,000
<b>Total Sources by Fund</b>		<b>1,217,463,609</b>	<b>1,283,050,927</b>	<b>65,587,318</b>	<b>34,446,224</b>
<b>Reserved Appropriations</b>					
<b>Controller Reserves:</b>					
10010137	MS IPIC-Market Octavia	2,150,000	2,150,000		(2,150,000)
10010140	MS TSF-COMLETE ST (BIKE&PED)	871,093	871,093	871,093	
10012000	MT Tsf-Transit Svc&Reliability	580,729	580,729		(580,729)
10012001	MT Tsf-Transit Svc Exp&Realib	9,291,661	9,291,661	9,291,661	
10031008	MT Ipic-eastern Neighborhood	2,575,000	2,575,000		(2,575,000)
10031009	MT Ipic-market Octavia	150,000	150,000		(150,000)
<b>Controller Reserves: Total</b>		<b>15,618,483</b>	<b>15,618,483</b>	<b>10,162,754</b>	<b>(5,455,729)</b>
<b>Uses of Funds Detail Appropriation</b>					

**Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22260	MTA TS Op Annual Account Ctrl		Salaries	421,048,688	448,555,746	27,507,058	464,319,271	15,763,525
			Mandatory Fringe Benefits	178,378,380	195,259,197	16,880,817	230,838,287	35,579,090
			Non-Personnel Services	126,469,804	131,428,808	4,959,004	131,428,808	
			Debt Service	25,913,315	25,915,831	2,516	25,915,831	
			Intrafund Transfers Out	23,600,000	13,000,000	(10,600,000)		(13,000,000)
			Materials & Supplies	65,129,866	71,056,156	5,926,290	71,056,156	
			Operating Transfers Out	2,000,000		(2,000,000)		
			Overhead and Allocations	71,570,688	76,714,944	5,144,256	81,535,099	4,820,155
			Services Of Other Depts	16,260,941	17,348,459	1,087,518	18,040,642	692,183
			Unappropriated Rev-Designated		6,585,355	6,585,355		(6,585,355)
			Transfer Adjustment - Uses	(25,600,000)	(13,000,000)	12,600,000		13,000,000
<b>22260 Total</b>				<b>904,771,682</b>	<b>972,864,496</b>	<b>68,092,814</b>	<b>1,023,134,094</b>	<b>50,269,598</b>
22870	MTA SS Op Annual Account Ctrl		Salaries	50,300,953	52,297,125	1,996,172	53,892,900	1,595,775
			Mandatory Fringe Benefits	25,302,439	26,965,645	1,663,206	28,605,869	1,640,224
			Non-Personnel Services	88,896,643	90,570,538	1,673,895	90,570,538	
			Intrafund Transfers Out	5,000,000	5,000,000			(5,000,000)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22870	MTA SS Op Annual Account Ctrl		Materials & Supplies	5,398,718	5,400,247	1,529	5,400,247	
			Operating Transfers Out	231,231,332	246,924,083	15,692,751	262,403,681	15,479,598
			Overhead and Allocations	19,132,679	20,383,416	1,250,737	21,439,031	1,055,615
			Services Of Other Depts	7,273,017	7,706,337	433,320	8,009,078	302,741
			Unappropriated Rev-Designated					
			Transfer Adjustment - Uses	(236,231,332)	(251,924,083)	(15,692,751)	(262,403,681)	(10,479,598)
<b>22870 Total</b>				<b>196,304,449</b>	<b>203,323,308</b>	<b>7,018,859</b>	<b>207,917,663</b>	<b>4,594,355</b>
<b>Operating Total</b>				<b>1,101,076,131</b>	<b>1,176,187,804</b>	<b>75,111,673</b>	<b>1,231,051,757</b>	<b>54,863,953</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22280	MTA TS ContinuingAuthorityCtrl	18735	MT Mta-wide Facilities Maint P	13,000,000	13,000,000			(13,000,000)
		80064	MT Low Inc. Immigrant Tran Sup	30,000		(30,000)		
		80179	MT 10035193 Lombard Price Sys		450,000	450,000		(450,000)
		80180	MT 10035194 School Transp Stdy		30,000	30,000		(30,000)
		80181	MT 10035195 D4 Mobility Stdy		30,000	30,000		(30,000)
		80182	MT 10035196 Excelsior Tables		5,000	5,000		(5,000)
		80183	MT 10035197 Excelsior Perform		8,000	8,000		(8,000)
<b>22280 Total</b>				<b>13,030,000</b>	<b>13,523,000</b>	<b>493,000</b>	<b>0</b>	<b>(13,523,000)</b>
22360	MTA TS CAP REVBD 2012B	18806	MT Sfmrta Rev Bond Series 12b F	366,427		(366,427)		
<b>22360 Total</b>				<b>366,427</b>	<b>0</b>	<b>(366,427)</b>	<b>0</b>	<b>0</b>
22370	MTA TS CAP REVBD 2013A	18801	MT Mta 2013 Rev Bond S2013a -	1,519,335		(1,519,335)		
<b>22370 Total</b>				<b>1,519,335</b>	<b>0</b>	<b>(1,519,335)</b>	<b>0</b>	<b>0</b>
22380	MTA TS CAP REVBD S2014A	18799	MT Mta Rev Bond S2014 - Transi	548,874		(548,874)		
<b>22380 Total</b>				<b>548,874</b>	<b>0</b>	<b>(548,874)</b>	<b>0</b>	<b>0</b>
22395	MTA TS CAP REVBD S2017	18798	MT Mta 2017 Rev Bond S2017-tra	221,790		(221,790)		
<b>22395 Total</b>				<b>221,790</b>	<b>0</b>	<b>(221,790)</b>	<b>0</b>	<b>0</b>
22420	MTA TS CAP DEV IMPACT PRJ	18845	MT Iplic-eastern Neighborhood	2,550,000	2,575,000	25,000		(2,575,000)
		18846	MT Iplic-market Octavia	1,750,000	150,000	(1,600,000)		(150,000)
		18851	MT Tsf-transit Svc & Reliabili	375,971	580,729	204,758		(580,729)
		18852	MT Tsf-transit Svc Exp & Real	6,015,536	9,291,661	3,276,125	9,291,661	
<b>22420 Total</b>				<b>10,691,507</b>	<b>12,597,390</b>	<b>1,905,883</b>	<b>9,291,661</b>	<b>(3,305,729)</b>
22890	MTA SS ContinuingAuthorityCtrl	17224	MT Bayshore Multimodal Station					
		19180	MS District Festivals D5-addba	82,000	82,000		82,000	
		19181	MS Vision Zero D7-addback	250,000	250,000			(250,000)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22890	MTA SS Continuing Authority Ctrl	19694	MS Lombard Tolling Study & Pla	250,000	250,000			(250,000)
		80040	MS SSD Facilities Maint Proj	5,000,000	5,000,000			(5,000,000)
		80178	MS-D9 PedSafe Imprv Cortland		20,000	20,000		(20,000)
<b>22890 Total</b>				<b>5,582,000</b>	<b>5,602,000</b>	<b>20,000</b>	<b>82,000</b>	<b>(5,520,000)</b>
22940	MTA SS CAP REVBD 2012B	17853	MG Waterproofing & Ventilation	3,615		(3,615)		
		17943	MS Sfmrta Rev Bond Series 12b F	138,913		(138,913)		
<b>22940 Total</b>				<b>142,528</b>	<b>0</b>	<b>(142,528)</b>	<b>0</b>	<b>0</b>
22950	MTA SS CAP REVBD 2013A	17941	MS Mta 2013 Rev Bond S2013a-su	387,317		(387,317)		
		18885	MG Mta 2013 Rev Bond S2013a-of	23,211		(23,211)		
<b>22950 Total</b>				<b>410,528</b>	<b>0</b>	<b>(410,528)</b>	<b>0</b>	<b>0</b>
22960	MTA SS CAP REVBD 2014A	17938	MS Mta Rev Bd S2014-ss Project	671,879		(671,879)		
		18896	MG Sfmrta Rev Bd S2014-garage P	618,639		(618,639)		
<b>22960 Total</b>				<b>1,290,518</b>	<b>0</b>	<b>(1,290,518)</b>	<b>0</b>	<b>0</b>
23000	MTA SS CAP DEV IMPACT PRJ	18261	MS Iplic-market Octavia	580,000	2,150,000	1,570,000		(2,150,000)
		18262	MS Iplic-visitation Valley		219,000	219,000		(219,000)
		18263	MS Tsf-complete Streets (bike&	563,956	871,093	307,137	871,093	
<b>23000 Total</b>				<b>1,143,956</b>	<b>3,240,093</b>	<b>2,096,137</b>	<b>871,093</b>	<b>(2,369,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>34,947,463</b>	<b>34,962,483</b>	<b>15,020</b>	<b>10,244,754</b>	<b>(24,717,729)</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22320	MTA TS OPR ANNUAL-FED	10017934	Ada Paratransit Operating Supp	4,062,514	4,062,514		4,062,514	
<b>22320 Total</b>				<b>4,062,514</b>	<b>4,062,514</b>	<b>0</b>	<b>4,062,514</b>	<b>0</b>
22330	MTA TS OPR ANNUAL-STA	10017942	Expanded Svc fod Disadvantaged	8,800,000	8,800,000		8,800,000	
<b>22330 Total</b>				<b>8,800,000</b>	<b>8,800,000</b>	<b>0</b>	<b>8,800,000</b>	<b>0</b>
22350	MTA TS OPR ANNUAL-REG	10033251	Metro T-Third Street - Generic	2,500,000	2,575,000	75,000	2,575,000	
		10033252	Metro Owl Svc Rte 14 - Generic	187,501	193,126	5,625	193,126	
<b>22350 Total</b>				<b>2,687,501</b>	<b>2,768,126</b>	<b>80,625</b>	<b>2,768,126</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>15,550,015</b>	<b>15,630,640</b>	<b>80,625</b>	<b>15,630,640</b>	<b>0</b>

**Continuing Projects - Project Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22455	MTA TS CAP Projects Prop B Fun	10031004	MT Pop Growth Gf Alloc 5M					
		10034129	MT SFMTA Pop Growth Alloc	38,190,000	42,200,000	(38,190,000)	45,430,000	3,230,000

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>22455 Total</b>				<b>38,190,000</b>	<b>42,200,000</b>	<b>4,010,000</b>	<b>45,430,000</b>	<b>3,230,000</b>
22460	MTA TS CAP OTHER-FUNDED PRJ	10011844	MT WARRIORS ARENA IMPROVEMENTS	2,370,000		(2,370,000)		
		10011845	MT UCSF Plfrm Mod-CPT735	10,600,000		(10,600,000)		
<b>22460 Total</b>				<b>12,970,000</b>	<b>0</b>	<b>(12,970,000)</b>	<b>0</b>	<b>0</b>
23035	MTA SS CAP Projects Prop B Fun	10030976	MS Pop Growth Gf Alloc 5n Mast	12,730,000		(12,730,000)		
		10034131	MS SFMTA POP GROWTH ALLOC SSD		14,070,000	14,070,000	15,140,000	1,070,000
<b>23035 Total</b>				<b>12,730,000</b>	<b>14,070,000</b>	<b>1,340,000</b>	<b>15,140,000</b>	<b>1,070,000</b>
23040	MTA SS CAP OTHER-FUNDED PRJ	10009931	PK Jefferson Sits	2,000,000		(2,000,000)		
<b>23040 Total</b>				<b>2,000,000</b>	<b>0</b>	<b>(2,000,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Project Control Total</b>				<b>65,890,000</b>	<b>56,270,000</b>	<b>(9,620,000)</b>	<b>60,570,000</b>	<b>4,300,000</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
22265	MTA OH OPR AGENCYWIDE NEW	139648	MTAAW Agency-wide	71,756,793	75,641,921	3,885,128	79,697,178	4,055,257
		103773	MTAFA Fit Finance & Info Tech	34,610,960	35,915,835	1,304,875	36,864,216	948,381
		103758	MTAHR Human Resources	18,324,347	19,044,664	720,317	19,598,317	553,653
		175644	MTACO Communications	6,974,244	7,261,098	286,854	7,479,459	218,361
		175649	MTAGA Government Affairs	1,317,578	1,375,057	57,479	1,421,413	46,356
		103776	MTAED Executive Director	836,803	866,728	29,925	889,078	22,350
		103788	MTABD Board Of Directors	728,516	764,569	36,053	794,045	29,476
		103745	MTASM Street Management	76,554	78,584	2,030	80,520	1,936
			Transfer Adjustment - Uses	(134,625,795)	(140,948,456)	(6,322,661)	(146,824,226)	(5,875,770)
<b>22265 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
22305	MTA TS OPR PROJ SUP-PSF NEW	138672	MTACC CV-Capitl Progr & Constr	3,537,476	3,751,691	214,215	3,818,433	66,742
		103773	MTAFA Fit Finance & Info Tech	2,094,621	2,125,663	31,042	2,146,496	20,833
		103745	MTASM Street Management	1,042,492	1,104,126	61,634	1,186,330	82,204
		138753	MTATS Transit Svc Division	669,920	673,420	3,500	673,420	
			Transfer Adjustment - Uses	(7,344,509)	(7,654,900)	(310,391)	(7,824,679)	(169,779)
<b>22305 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
22540	MTA TS SPE REV TIDF	139648	MTAAW Agency-wide					
<b>22540 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Uses of Funds</b>	<b>1,217,463,609</b>	<b>1,283,050,927</b>	<b>65,587,318</b>	<b>1,317,497,151</b>	<b>34,446,224</b>
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\* The table above reflects preliminary Fiscal Year 2020-21 appropriations for the Municipal Transportation Agency.



**Department: POL Police****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	975,000	1,500,000	525,000		(1,500,000)
General Fund	559,358,611	606,332,030	46,973,419	631,266,331	24,934,301
Public Protection Fund	8,651,998	6,418,110	(2,233,888)	6,488,544	70,434
San Francisco International Airport	60,852,566	78,072,176	17,219,610	100,793,509	22,721,333
<b>Total Uses by Funds</b>	<b>629,838,175</b>	<b>692,322,316</b>	<b>62,484,141</b>	<b>738,548,384</b>	<b>46,226,068</b>

**Division Summary**

POL - Airport	60,852,566	78,072,176	17,219,610	100,793,509	22,721,333
POL - FOB - Field Operations	404,332,813	437,305,664	32,972,851	450,829,464	13,523,800
POL - SOB - Special Operations	41,799,568	44,071,154	2,271,586	45,258,744	1,187,590
POL Admin	122,853,228	132,873,322	10,020,094	141,666,667	8,793,345
<b>Total Uses by Division</b>	<b>629,838,175</b>	<b>692,322,316</b>	<b>62,484,141</b>	<b>738,548,384</b>	<b>46,226,068</b>

**Chart of Account Summary**

Salaries	412,380,238	446,391,455	34,011,217	475,808,766	29,417,311
Mandatory Fringe Benefits	127,861,980	146,444,914	18,582,934	162,980,944	16,536,030
Non-Personnel Services	17,294,664	18,092,702	798,038	17,827,305	(265,397)
Capital Outlay	4,439,360	8,636,250	4,196,890	3,663,533	(4,972,717)
Facilities Maintenance	158,019	165,919	7,900	174,215	8,296
Materials & Supplies	6,232,748	5,795,419	(437,329)	5,778,419	(17,000)
Programmatic Projects	9,500,973	5,583,177	(3,917,796)	9,698,473	4,115,296
Services Of Other Depts	51,970,193	61,212,480	9,242,287	62,616,729	1,404,249
<b>Total Uses by Chart of Account</b>	<b>629,838,175</b>	<b>692,322,316</b>	<b>62,484,141</b>	<b>738,548,384</b>	<b>46,226,068</b>

**Sources of Funds Detail by Account**

420240	Vehicle Theft Crimes-Revenue	515,959	507,959	(8,000)	507,959	
420312	Vehicle License Public Passngr	515,959	507,959	(8,000)	507,959	
425110	Traffic Fines - Moving	1,579,759	1,106,953	(472,806)	1,127,356	20,403
425230	Probation Costs	2,000	2,000		2,000	
444931	Fed Grants Pass-Thru State-Oth	2,430,645	539,105	(1,891,540)	532,574	(6,531)

444939	Federal Direct Grant	367,960	429,130	61,170	429,130	
444951	State-Narc Forfeitures&Seizure	216,247	222,435	6,188	222,435	
445999	State Revenue Adj Subobject	25,000	25,000		25,000	
448311	Public Safety Sales Tax Alloc	52,330,000	52,320,000	(10,000)	53,430,000	1,110,000
448999	Other State Grants & Subventns	408,469	416,499	8,030	416,859	360
449999	Other Local-Regional Grants	17,000	17,000			(17,000)
460116	Recorder-Re Recordation Fee	100,000	100,000		100,000	
460186	Fingerprinting Fees	4,400	4,400		4,400	
460197	10B Adm Code Overhead - Police	1,350,000	1,350,000		1,600,000	250,000
460605	Car Park Solicitation	500,000	500,000		500,000	
460607	Massage Establishment	9,000	9,000		9,000	
460612	Second Hand Dealer General	15,000	15,000		15,000	
460619	Alarm Permit	2,831,184	2,831,184		2,831,184	
460629	False Alarm Response Fee	10,000	10,000		10,000	
460637	Street Space	90,000	90,000		90,000	
460651	Fortune Teller Permit Fees	500	500		500	
460694	PoliceAdmFee-TrafficOffendrProg	200,000	200,000		200,000	
460699	Other Public Safety Charges	2,699,000	2,770,070	71,070	2,843,272	73,202
486020	Exp Rec Fr Airport (AAO)	11,722,383	12,218,666	496,283	12,272,410	53,744
486030	Exp Rec Fr Admin Svcs (AAO)	113,478	114,947	1,469	118,741	3,794
486180	Exp Rec Fr ConvFaciltsMgmt AAO	85,000	85,000		85,000	
486190	Exp Rec Fr Child;Youth&Fam AAO	165,261	172,505	7,244	177,680	5,175
486250	Exp Rec Fr City Attorney (AAO)	150,000	150,000		650,000	500,000
486270	Exp Rec Fr Distrt Attorney AAO	30,000	30,000		30,000	
486370	Exp Rec Fr Comm Health Svc AAO	52,100	52,100		52,100	
486430	Exp Rec Fr Public Library AAO	218,720	225,282	6,562	225,282	
486520	Exp Rec Fr Parking&Traffic AAO	175,000	175,000		175,000	
486530	Exp Rec Fr Port Commission AAO	700,729	704,599	3,870	704,599	
486550	Exp Rec Fr Public TransprtAAO	3,219,626	3,300,975	81,349	3,384,764	83,789
486560	Exp Rec Fr Public Works (AAO)	60,000	60,000		60,000	
486690	Exp Rec Fr Human Services AAO	257,180	264,895	7,715	278,140	13,245
486730	Exp Rec Fr Taxicab Comssn AAO	300,000	300,000		300,000	
487370	Exp Rec Fr Port Comssn NonAAO		407,056	407,056	426,342	19,286
499998	Prior Year Designated Reserve	975,000	1,500,000	525,000		(1,500,000)
999989	ELIMSD TRANSFER ADJ-SOURCES	60,852,566	78,072,176	17,219,610	100,793,509	22,721,333
	General Fund Support	484,543,050	530,514,921	45,971,871	553,410,189	22,895,268
<b>Total Sources by Fund</b>		<b>629,838,175</b>	<b>692,322,316</b>	<b>62,484,141</b>	<b>738,548,384</b>	<b>46,226,068</b>

### Reserved Appropriations

**Controller Reserves:**

10030970	BBR SFPD Maint and Rpr	1,500,000	1,500,000	(1,500,000)
<b>Controller Reserves: Total</b>		<b>1,500,000</b>	<b>1,500,000</b>	<b>0 (1,500,000)</b>

**Mayor Reserves:**

10024176	PC Public Safety Building Ft&e	6,500,000	6,500,000	6,500,000
<b>Mayor Reserves: Total</b>		<b>0</b>	<b>0</b>	<b>6,500,000 6,500,000</b>

### Uses of Funds Detail Appropriation

**Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	357,810,075	378,720,612	20,910,537	392,331,387	13,610,775
			Mandatory Fringe Benefits	110,319,724	124,044,996	13,725,272	133,844,108	9,799,112
			Non-Personnel Services	12,953,127	16,189,527	3,236,400	16,344,130	154,603
			Capital Outlay	2,074,360	5,711,250	3,636,890	2,713,533	(2,997,717)
			Materials & Supplies	5,833,630	5,583,630	(250,000)	5,583,630	
			Services Of Other Depts	51,034,537	60,227,023	9,192,486	61,619,739	1,392,716
<b>10000 Total</b>				<b>540,025,453</b>	<b>590,477,038</b>	<b>50,451,585</b>	<b>612,436,527</b>	<b>21,959,489</b>
17960	AIR Op Annual Account Ctrl		Salaries	44,212,023	56,295,499	12,083,476	72,278,012	15,982,513
			Mandatory Fringe Benefits	16,640,543	21,776,677	5,136,134	28,515,497	6,738,820
<b>17960 Total</b>				<b>60,852,566</b>	<b>78,072,176</b>	<b>17,219,610</b>	<b>100,793,509</b>	<b>22,721,333</b>
<b>Operating Total</b>				<b>600,878,019</b>	<b>668,549,214</b>	<b>67,671,195</b>	<b>713,230,036</b>	<b>44,680,822</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17265	S.Francisco Safe;Inc	1,009,729	1,116,718	106,989	1,120,625	3,907
		17275	PC Ples - Hud-oig Operation Sa	1,010,024	1,393,000	382,976	1,010,024	(382,976)
		17293	D9 Foot Patrol-2014 Bos Addabc	161,319	161,319		161,319	
		20460	BoS D1 Addback POL	5,000		(5,000)		
<b>10010 Total</b>				<b>2,186,072</b>	<b>2,671,037</b>	<b>484,965</b>	<b>2,291,968</b>	<b>(379,069)</b>
<b>Annual Projects - Authority Control Total</b>				<b>2,186,072</b>	<b>2,671,037</b>	<b>484,965</b>	<b>2,291,968</b>	<b>(379,069)</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019	2019-2020	2020-2021	2020-2021
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					Original Budget	Adopted Budget	Change From 2018-2019	Adopted Budget	Change From 2019-2020
10020	GF Continuing Authority Ctrl	11484	PC Hazmat Abatement		25,468	26,741	1,273	28,078	1,337
		11491	PC Police Station Painting		100,000		(100,000)		
		11492	PC Pol Station Security Camera			125,000	125,000	250,000	125,000
		16466	Var Loc-Misc Fac Maint Proj		132,551	139,178	6,627	146,137	6,959
		17066	Mission Bay Transportation Imp			1,284,704	1,284,704		(1,284,704)
		17260	PC Body Camera Initiative		3,077,973	3,077,973		3,077,973	
		17262	PC Lab Info Management System		18,000	18,000		18,000	
		17263	Officer Involved Shooting Inve		446,000	420,000	(26,000)		(420,000)
		17294	PC Coit Crime Data Warehouse		480,000		(480,000)		
		17296	PC Public Safety Building F&E		4,400,000		(4,400,000)	6,500,000	6,500,000
		17407	AS Police 36% Alloc Real Estat		100,000	100,000		100,000	
		19563	PC Pol Facility Renewal		990,000	1,000,000	10,000	400,000	(600,000)
		19612	PC Foundation Network Systems		1,100,000	1,100,000	1,100,000		(1,100,000)
		20034	Controlled Electronic Weapons		2,000,000		(2,000,000)		
<b>10020 Total</b>					<b>11,769,992</b>	<b>7,291,596</b>	<b>(4,478,396)</b>	<b>10,520,188</b>	<b>3,228,592</b>
13570	SR SFPD-Criminalistics Lab	17257	PC Sfprd Crime Lab		2,000	2,000		2,000	
<b>13570 Total</b>					<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0</b>
13580	SR Dvros Reimbursement	17295	PC Dvros Development & Mainten		25,000	25,000		25,000	
<b>13580 Total</b>					<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>
13590	SR SFPD-Auto Fingerprint Id	17297	PC Automated Fingerprint Id		2,099,718	1,618,912	(480,806)	1,639,315	20,403
<b>13590 Total</b>					<b>2,099,718</b>	<b>1,618,912</b>	<b>(480,806)</b>	<b>1,639,315</b>	<b>20,403</b>
13600	SR SFPD-NarcForf&AssetSeizure	17299	PC Narc Forfeiture & Asset Sei		216,247	222,435	6,188	222,435	
<b>13600 Total</b>					<b>216,247</b>	<b>222,435</b>	<b>6,188</b>	<b>222,435</b>	<b>0</b>
13610	SR Traffic Offender	17256	PC S F Traffic Offender Progra		200,000	200,000		200,000	
<b>13610 Total</b>					<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>
13630	SR Police Law Enforcement Svcs	19739	Transit Center Police Security		2,369,000	2,440,070	71,070	2,513,272	73,202
<b>13630 Total</b>					<b>2,369,000</b>	<b>2,440,070</b>	<b>71,070</b>	<b>2,513,272</b>	<b>73,202</b>
13640	SR SFPD-Vehicle Theft Crimes	17253	PC Vehicle Theft Crimes		515,959	507,959	(8,000)	507,959	
<b>13640 Total</b>					<b>515,959</b>	<b>507,959</b>	<b>(8,000)</b>	<b>507,959</b>	<b>0</b>
15680	CP SF Capital Planning	19563	PC Pol Facility Renewal		975,000	1,500,000	525,000		(1,500,000)
<b>15680 Total</b>					<b>975,000</b>	<b>1,500,000</b>	<b>525,000</b>	<b>0</b>	<b>(1,500,000)</b>
<b>Continuing Projects - Authority Control Total</b>					<b>18,172,916</b>	<b>13,807,972</b>	<b>(4,364,944)</b>	<b>15,630,169</b>	<b>1,822,197</b>
<b>Grants Projects</b>									
Fund Code	Fund Title	Code	Title		2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10029496	CH FY'18-19 Byrne State Grant		134,573		(134,573)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10029498	CH FY18-19 Federal JAG Grant	62,452		(62,452)		
		10029512	PC 2018 DNA Backlog Reduction	305,508		(305,508)		
		10029515	PC 2018 Coverdell	16,072		(16,072)		
		10029516	PC 2018 STEP - DUI	154,000		(154,000)		
		10032861	PC 2018 STEP - Ped & Bike	126,000		(126,000)		
		10032864	PC 2018 OTS Traffic Collision	2,000,000		(2,000,000)		
		10032867	PC 2019 Coverdell		69,000		69,000	(69,000)
		10032868	PC 2019 DNA Backlog Reduction		366,678		366,678	(366,678)
		10032869	PC 2019 STEP - DUI		154,000		154,000	(154,000)
		10032870	PC 2019 STEP - Traffic Safety		175,000		175,000	(175,000)
		10032937	CH FY19-20 BYRNE State Grant		141,105		141,105	(141,105)
		10032939	CH FY19-20 Federal JAG Grant		62,452		62,452	(62,452)
		10034443	PC 2020 Coverdell				69,000	69,000
		10034444	PC 2020 Forensic DNA Backlog R				366,678	366,678
		10034445	PC 2020 STEP Program - DUI				154,000	154,000
		10034446	PC 2020 STEP - Traffic Safety				175,000	175,000
		10034496	CH FY20-21 Federal JAG Grant				62,452	62,452
		10034497	CH FY20-21 Byrne State Grant				134,574	134,574
<b>13550 Total</b>				<b>2,798,605</b>	<b>968,235</b>	<b>(1,830,370)</b>	<b>961,704</b>	<b>(6,531)</b>
13720	SR Public Protection-Grant Sia	10029511	PC ABC 18-19 Grant Assistance	100,000		(100,000)		
		10029514	PC 2018 CalMMET	194,282		(194,282)		
		10029569	CH FY 17-18 Sfcops Program	114,187	7,151	(107,036)		(7,151)
		10029570	CH FY 18-19 SFCOPS Program		114,187	114,187		(114,187)
		10032865	PC ABC 19-20 Grant Assistance		100,000	100,000		(100,000)
		10032866	PC 2019 CalMMET		195,161	195,161		(195,161)
		10032945	CH FY 19-20 SFCOPS Program				121,698	121,698
		10034441	PC ABC 20-21 Grant Assistance				100,000	100,000
		10034442	PC 2020 CalMMET				195,161	195,161
<b>13720 Total</b>				<b>408,469</b>	<b>416,499</b>	<b>8,030</b>	<b>416,859</b>	<b>360</b>
13730	SR Public Protection-Grant Oth	10029517	PC 2018 Target Law Enforcement	10,000		(10,000)		
		10032863	PC 2018 Target Heroes & Helper	7,000		(7,000)		
		10032871	PC 2019 Target Law Enforcement		10,000	10,000		(10,000)
		10032872	PC 2019 Target Heroes & Helper		7,000	7,000		(7,000)
<b>13730 Total</b>				<b>17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>(17,000)</b>
<b>Grants Projects Total</b>				<b>3,224,074</b>	<b>1,401,734</b>	<b>(1,822,340)</b>	<b>1,378,563</b>	<b>(23,171)</b>
<b>Work Orders/Overhead</b>								

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	207909	POL - SOB - Special Operations	4,401,215	4,887,630	486,415	4,990,705	103,075
		232091	POL - FOB - Field Operations	812,516	832,224	19,708	849,263	17,039
		232086	POL Admin	163,363	172,505	9,142	177,680	5,175
<b>10060 Total</b>				<b>5,377,094</b>	<b>5,892,359</b>	<b>515,265</b>	<b>6,017,648</b>	<b>125,289</b>
<b>Work Orders/Overhead Total</b>				<b>5,377,094</b>	<b>5,892,359</b>	<b>515,265</b>	<b>6,017,648</b>	<b>125,289</b>
<b>Total Uses of Funds</b>				<b>629,838,175</b>	<b>692,322,316</b>	<b>62,484,141</b>	<b>738,548,384</b>	<b>46,226,068</b>

**Department: PRT Port****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	6,240,000		(6,240,000)		
General Fund	9,760,000		(9,760,000)		
Port of San Francisco	157,631,820	146,847,821	(10,783,999)	152,659,321	5,811,500
<b>Total Uses by Funds</b>	<b>173,631,820</b>	<b>146,847,821</b>	<b>(26,783,999)</b>	<b>152,659,321</b>	<b>5,811,500</b>

**Division Summary**

PRT Engineering	6,202,534	6,497,813	295,279	6,730,194	232,381
PRT Executive	6,511,865	6,611,029	99,164	6,699,857	88,828
PRT Finance And Administration	22,355,924	26,745,098	4,389,174	27,073,397	328,299
PRT Maintenance	39,612,571	41,015,218	1,402,647	47,818,770	6,803,552
PRT Maritime	14,018,318	14,389,486	371,168	14,533,319	143,833
PRT Planning & Development	4,352,598	3,391,677	(960,921)	3,525,668	133,991
PRT Port Commission (Portwide)	68,363,024	35,582,694	(32,780,330)	33,444,773	(2,137,921)
PRT Real Estate	(1)		1		
PRT Real Estate & Development	12,214,987	12,614,806	399,819	12,833,343	218,537
<b>Total Uses by Division</b>	<b>173,631,820</b>	<b>146,847,821</b>	<b>(26,783,999)</b>	<b>152,659,321</b>	<b>5,811,500</b>

**Chart of Account Summary**

Salaries	28,606,006	30,015,888	1,409,882	30,983,316	967,428
Mandatory Fringe Benefits	13,519,075	14,542,417	1,023,342	15,338,404	795,987
Non-Personnel Services	13,409,460	12,157,810	(1,251,650)	12,157,810	
Capital Outlay	50,250,762	19,472,015	(30,778,747)	16,989,749	(2,482,266)
Debt Service	7,720,811	7,714,231	(6,580)	7,718,481	4,250
Intrafund Transfers Out	38,438,200	24,962,694	(13,475,506)	23,374,773	(1,587,921)
Materials & Supplies	1,583,150	1,598,255	15,105	1,598,255	
Operating Transfers Out	1,081,713	1,081,713		1,081,713	
Overhead and Allocations		70,287	70,287	70,287	
Programmatic Projects	15,265,512	15,734,897	469,385	15,779,706	44,809
Services Of Other Depts	21,222,560	21,908,878	686,318	22,066,363	157,485
Unappropriated Rev-Designated	20,972,771	22,551,430	1,578,659	28,875,237	6,323,807
Transfer Adjustment - Uses	(38,438,200)	(24,962,694)	13,475,506	(23,374,773)	1,587,921

<b>Total Uses by Chart of Account</b>		<b>173,631,820</b>	<b>146,847,821</b>	<b>(26,783,999)</b>	<b>152,659,321</b>	<b>5,811,500</b>
<b>Sources of Funds Detail by Account</b>						
425120	Traffic Fines - Parking	3,275,000	3,341,000	66,000	3,341,000	
430150	Interest Earned - Pooled Cash	600,000	600,000		600,000	
435110	Parking Meter Collections	5,844,000	5,590,000	(254,000)	5,590,000	
435250	Port-Rent Parking	14,152,000	11,701,000	(2,451,000)	11,701,000	
435260	Port-Parking Stalls	581,000	598,000	17,000	598,000	
436360	Commercial Rental	49,588,171	55,404,168	5,815,997	55,404,168	
436370	Percentage Rental	20,897,000	21,477,000	580,000	21,477,000	
436380	Special Event	211,000	213,000	2,000	213,000	
436660	Fishing Facility Rent	2,370,000	2,441,100	71,100	2,441,100	
436760	Maritime Related	4,774,800	4,918,000	143,200	4,918,000	
448999	Other State Grants & Subventns	650,000		(650,000)		
449997	City Depts Revenue From OCIL	9,760,000		(9,760,000)		
464000	Port-Cargo Services Budget	6,789,100	6,992,800	203,700	6,992,800	
464200	Port-Harbor Services Budget	1,884,200	1,940,700	56,500	1,940,700	
464500	Port-Cruise Services Budget	7,832,600	8,037,800	205,200	8,037,800	
464700	Port-Other Marine Svcs Bdgt	1,898,900	1,956,000	57,100	1,956,000	
475910	Facilities Damages	6,000	6,000		6,000	
475930	Permits	821,000	821,000		821,000	
475940	Port Penalty & Service Charges	20,000	20,000		20,000	
475999	Port-Misc Receipts	8,110,000	10,210,000	2,100,000	9,660,000	(550,000)
480111	ProceedsFromSaleOfBond-FaceAmt	1		(1)		
486030	Exp Rec Fr Admin Svcs (AAO)	250,000		(250,000)		
486230	Exp Rec Fr City Planning (AAO)	250,000		(250,000)		
486320	Exp Rec Fr Environment (AAO)	160,100		(160,100)		
486800	Exp Rec Fr Cleanwater (AAO)	10,000	10,000		10,000	
495028	ITI Fr 5P-Port of SanFrancisco	38,438,200	24,962,694	(13,475,506)	23,374,773	(1,587,921)
499998	Prior Year Designated Reserve	6,385,405		(6,385,405)		
499999	Beg Fund Balance - Budget Only	26,511,543	10,570,253	(15,941,290)	16,931,753	6,361,500
999989	ELIMSD TRANSFER ADJ-SOURCES	(38,438,200)	(24,962,694)	13,475,506	(23,374,773)	1,587,921
General Fund Support						
<b>Total Sources by Fund</b>		<b>173,631,820</b>	<b>146,847,821</b>	<b>(26,783,999)</b>	<b>152,659,321</b>	<b>5,811,500</b>
<b>Uses of Funds Detail Appropriation</b>						



**Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
23680	PRT-OP Annual Account Ctrl		Salaries	27,686,365	29,056,551	1,370,186	29,991,592	935,041
			Mandatory Fringe Benefits	12,918,785	13,914,862	996,077	14,729,337	814,475
			Non-Personnel Services	13,409,460	12,157,810	(1,251,650)	12,157,810	
			Capital Outlay	588,484	370,921	(217,563)		(370,921)
			Debt Service	7,184,811	7,178,231	(6,580)	7,182,481	4,250
			Intrafund Transfers Out	37,356,200	23,818,094	(13,538,106)	22,291,753	(1,526,341)
			Materials & Supplies	1,583,150	1,598,255	15,105	1,598,255	
			Operating Transfers Out	1,081,713	1,081,713		1,081,713	
			Overhead and Allocations		70,287	70,287		
			Services Of Other Depts	20,640,203	21,316,267	676,064	21,435,876	119,609
			Unappropriated Rev-Designated	20,972,771	21,716,830	744,059	28,102,217	6,385,387
			Transfer Adjustment - Uses	(37,356,200)	(23,818,094)	13,538,106	(22,291,753)	1,526,341
<b>23680 Total</b>				<b>106,065,742</b>	<b>108,461,727</b>	<b>2,395,985</b>	<b>116,349,568</b>	<b>7,887,841</b>
<b>Operating Total</b>				<b>106,065,742</b>	<b>108,461,727</b>	<b>2,395,985</b>	<b>116,349,568</b>	<b>7,887,841</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
23690	PRT-OP Annual Authority Ctrl		Stormwater Pollution Control	190,000	190,000			(190,000)
		16294	Public Access Improvements	75,000	75,000			(75,000)
		16296	Miscellaneous Tenant Facility	185,000	185,000			(185,000)
		16297	PO Facility Maintenance And Re	487,000	487,000			(487,000)
		16303	Abandoned Mat-Illegal Dumpin C	200,000	200,000			(200,000)
		16308	Hazardous Waste Assessment & R	50,000	50,000			(50,000)
		16310	A-E Cnslng Prit Pnning; Dsg	600,000	600,000		3,130,000	2,530,000
		16311	Utility Annual Maintenance	80,000	80,000			(80,000)
		16316	Oil Spill Response Training &	90,000	90,000			(90,000)
		16317	Sanitary Sewer Management Plan	90,000	90,000			(90,000)
		16325	Pier 80 Ust Investigation	70,000	70,000			(70,000)
		16327	Tree Replacement & Maintenance	200,000	200,000			(200,000)
		16334	Greening-Beautification Imp -	15,000	15,000			(15,000)
		16335	Engineering Technical Support	50,000	50,000			(50,000)
		16336	PO Cargo Fac Repair	109,000	109,000			(109,000)
		16338	Heron'S Head Park (Pier 98)	154,000	154,000		80,000	(74,000)
		16339						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
23690	PRT-OP Annual Authority Ctrl	17726	GE Youth Employment & Environm	565,000	565,000			(565,000)
<b>23690 Total</b>				<b>3,210,000</b>	<b>3,210,000</b>	<b>0</b>	<b>3,210,000</b>	<b>0</b>
24530	PRT-SBH Annual Authority Ctrl	17321	South Beach Harbor Project	3,692,800	3,773,400	80,600	3,834,980	61,580
<b>24530 Total</b>				<b>3,692,800</b>	<b>3,773,400</b>	<b>80,600</b>	<b>3,834,980</b>	<b>61,580</b>
<b>Annual Projects - Authority Control Total</b>				<b>6,902,800</b>	<b>6,983,400</b>	<b>80,600</b>	<b>7,044,980</b>	<b>61,580</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	12737	PO Mission Bay Passenger Ferry	9,760,000		(9,760,000)		
<b>10020 Total</b>				<b>9,760,000</b>	<b>0</b>	<b>(9,760,000)</b>	<b>0</b>	<b>0</b>
15680	CP SF Capital Planning	12672	PO Seawall & Marginal Wharf Re	5,000,000		(5,000,000)		
		12737	PO Mission Bay Passenger Ferry	1,240,000		(1,240,000)		
<b>15680 Total</b>				<b>6,240,000</b>	<b>0</b>	<b>(6,240,000)</b>	<b>0</b>	<b>0</b>
23700	PRT-OP ContinuingAuthorityCtrl	12591	PO Quint Street Lead Improveme	(439,073)		439,073		
		12642	PO Pier 26-28 Water Main Repla	(203,941)		203,941		
		12649	PO Pier 80-92-96 Track Mainten	(235,927)		235,927		
		12672	PO Seawall & Marginal Wharf Re	1,350,000		(1,350,000)		
		12675	PO Roof Repair Project	668,000		(668,000)	486,721	486,721
		12687	PO Port Waterfront Support Ass	3,700,000		(3,700,000)		
		12698	PO Homeland Security Enhanceme	250,000	250,000			
		12703	PO Ferry Terminal Float Repair	203,000		(203,000)	398,033	398,033
		12705	PO Crane Painting & Upgrade Pr	(838,072)		838,072		
		12709	PO So Waterfrnt Open Space Enh	(1,474,055)	550,000	2,024,055		(550,000)
		12711	PO Pier 70 Infrastructure Plan	1,200,000		(1,200,000)		
		12722	PO Ac34 Improvements	(190,442)		190,442		
		12726	PO Sf Port Marina Repairs & Up	1,335,000		(1,335,000)		
		12735	PO Public Access & Singage Imp	(350,000)		350,000		
		12736	PO Ferry Building Plaza Improv	(1,150,000)		1,150,000		
		12739	PO Facility Improvement For Cr	(120,000)		120,000		
		12740	PO Waterfront Development Proj	7,900,000	9,900,000	2,000,000	9,900,000	
		19567	PO Cargo Maint Dredging	2,480,000	8,180,400	5,700,400	5,868,920	(2,311,480)
		19568	PO Pre-development Studies	(593,038)		593,038		
		19571	PO Utilities Project	1,180,654	2,336,333	1,155,679	2,501,104	164,771
		19572	PO Leasing Capital Improvement	4,597,000	525,000	(4,072,000)	1,568,858	1,043,858
		19573	PO Pier Structure Rpr Prjt Ph	11,082,923	4,111,819	(6,971,104)	4,803,393	691,574

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
23700	PRT-OP ContinuingAuthorityCtrl	20087	Pier 70 Shipyard Operations	2,769,000	1,000,000	(1,769,000)		(1,000,000)
		20088	Enterprise Technology Projects	1,640,000	1,100,000	(540,000)	1,100,000	
		20124	Amador St. Improvement project	3,800,000		(3,800,000)		
		20125	Capital Proj. Implementation Team	1,206,290	1,254,542	48,252	1,304,724	50,182
		20126	P90 Grain Silo demolition proj	100,000	1,050,000	950,000		(1,050,000)
		20127	Capital proj. Contingency fund	2,078,881		(2,078,881)		
		20276	Resiliency Planning & Improvem	250,000		(250,000)		
<b>23700 Total</b>				<b>42,196,200</b>	<b>30,258,094</b>	<b>(11,938,106)</b>	<b>28,181,753</b>	<b>(2,076,341)</b>
23920	PRT-CP 08 PARK BD-1ST S 08B	12709	PO So Waterfrnt Open Space Enh	270,439		(270,439)		
		18930	RP 2008 Clean & Safe Nbdh Park	(262,768)		262,768		
<b>23920 Total</b>				<b>7,671</b>	<b>0</b>	<b>(7,671)</b>	<b>0</b>	<b>0</b>
23930	PRT-CP 08 PARK BD-2ND S 10B	12709	PO So Waterfrnt Open Space Enh	125,179		(125,179)		
		18930	RP 2008 Clean & Safe Nbdh Park	(111,607)		111,607		
<b>23930 Total</b>				<b>13,572</b>	<b>0</b>	<b>(13,572)</b>	<b>0</b>	<b>0</b>
23940	PRT-CP 08 PARK BD-3RD S 10D	12709	PO So Waterfrnt Open Space Enh	137,759		(137,759)		
		18930	RP 2008 Clean & Safe Nbdh Park	(134,736)		134,736		
<b>23940 Total</b>				<b>3,023</b>	<b>0</b>	<b>(3,023)</b>	<b>0</b>	<b>0</b>
23950	PRT-CP 08 PARK BD-4TH S 12B	12709	PO So Waterfrnt Open Space Enh	290,759		(290,759)		
		18930	RP 2008 Clean & Safe Nbdh Park	(239,118)		239,118		
<b>23950 Total</b>				<b>51,641</b>	<b>0</b>	<b>(51,641)</b>	<b>0</b>	<b>0</b>
23960	PRT-CP 08 NP BD-5TH S 16A	12709	PO So Waterfrnt Open Space Enh	87,235		(87,235)		
<b>23960 Total</b>				<b>87,235</b>	<b>0</b>	<b>(87,235)</b>	<b>0</b>	<b>0</b>
23970	PRT-CP REV BD 09-S 10A-TAX EX	12709	PO So Waterfrnt Open Space Enh	12,080		(12,080)		
<b>23970 Total</b>				<b>12,080</b>	<b>0</b>	<b>(12,080)</b>	<b>0</b>	<b>0</b>
23980	PRT-CP REV BD 09-S 10B - TAX	12709	PO So Waterfrnt Open Space Enh	133,325		(133,325)		
<b>23980 Total</b>				<b>133,325</b>	<b>0</b>	<b>(133,325)</b>	<b>0</b>	<b>0</b>
24010	PRT-CP 12 PARK BD-1ST S 13A	12709	PO So Waterfrnt Open Space Enh	190,507		(190,507)		
		18980	RP 2012 Clean & Safe Neighborh					
<b>24010 Total</b>				<b>190,507</b>	<b>0</b>	<b>(190,507)</b>	<b>0</b>	<b>0</b>
24020	PRT-CP 12 NP BD-2ND S 16B	12709	PO So Waterfrnt Open Space Enh	140,858		(140,858)		
<b>24020 Total</b>				<b>140,858</b>	<b>0</b>	<b>(140,858)</b>	<b>0</b>	<b>0</b>
24030	PRT-CP REV BD 13A - TAX EX	12685	PO Mixed-use Cruise Terminal P	(1,095,000)		1,095,000		
		12709	PO So Waterfrnt Open Space Enh	1,155,574		(1,155,574)		
<b>24030 Total</b>				<b>60,574</b>	<b>0</b>	<b>(60,574)</b>	<b>0</b>	<b>0</b>
24040	PRT-CP REV BD 13B - TAXABLE	12709	PO So Waterfrnt Open Space Enh	34,592		(34,592)		
<b>24040 Total</b>				<b>34,592</b>	<b>0</b>	<b>(34,592)</b>	<b>0</b>	<b>0</b>
24540	PRT-SBHContinuingAuthorityCtrl	12726	PO Sf Port Marina Repairs & Up	1,082,000	1,144,600	62,600	1,083,020	(61,580)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>24540 Total</b>				<b>1,082,000</b>	<b>1,144,600</b>	<b>62,600</b>	<b>1,083,020</b>	<b>(61,580)</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>60,013,278</b>	<b>31,402,694</b>	<b>(28,610,584)</b>	<b>29,264,773</b>	<b>(2,137,921)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
24120	PRT-CP PROJ-State	10029238	PO Crane Cove Park Proj	650,000		(650,000)		
<b>24120 Total</b>				<b>650,000</b>	<b>0</b>	<b>(650,000)</b>	<b>0</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>650,000</b>	<b>0</b>	<b>(650,000)</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>173,631,820</b>	<b>146,847,821</b>	<b>(26,783,999)</b>	<b>152,659,321</b>	<b>5,811,500</b>

\* The table above reflects preliminary Fiscal Year 2020-21 appropriations for the Port of San Francisco.

Department: PDR Public Defender

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	38,349,140	41,081,295	2,732,155	43,038,197	1,956,902
Public Protection Fund	457,166	192,150	(265,016)	192,150	
<b>Total Uses by Funds</b>	<b>38,806,306</b>	<b>41,273,445</b>	<b>2,467,139</b>	<b>43,230,347</b>	<b>1,956,902</b>

Division Summary

PDR Public Defender	38,806,306	41,273,445	2,467,139	43,230,347	1,956,902
<b>Total Uses by Division</b>	<b>38,806,306</b>	<b>41,273,445</b>	<b>2,467,139</b>	<b>43,230,347</b>	<b>1,956,902</b>

Chart of Account Summary

Salaries	26,043,055	27,490,992	1,447,937	28,532,245	1,041,253
Mandatory Fringe Benefits	9,618,968	10,599,501	980,533	11,274,073	674,572
Non-Personnel Services	1,174,172	1,197,672	23,500	1,197,672	
Materials & Supplies	136,809	136,809		136,809	
Services Of Other Depts	1,833,302	1,848,471	15,169	2,089,548	241,077
<b>Total Uses by Chart of Account</b>	<b>38,806,306</b>	<b>41,273,445</b>	<b>2,467,139</b>	<b>43,230,347</b>	<b>1,956,902</b>

Sources of Funds Detail by Account

444931	Fed Grants Pass-Thru State-Oth	186,301	126,360	(59,941)	192,150	65,790
444939	Federal Direct Grant		65,790	65,790		(65,790)
448918	DstrctAttorny-PublicDefndr-Ab109	320,000	383,000	63,000	398,000	15,000
448999	Other State Grants & Subventns	270,865		(270,865)		
486190	Exp Rec Fr Child;Youth&Fam AAO	100,000	100,000		100,000	
General Fund Support		37,929,140	40,598,295	2,669,155	42,540,197	1,941,902
<b>Total Sources by Fund</b>		<b>38,806,306</b>	<b>41,273,445</b>	<b>2,467,139</b>	<b>43,230,347</b>	<b>1,956,902</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019	2019-2020	2020-2021	2020-2021
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				Original Budget	Adopted Budget	Change From 2018-2019	Adopted Budget	Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	25,676,812	27,334,856	1,658,044	28,370,603	1,035,747
			Mandatory Fringe Benefits	9,528,045	10,563,487	1,035,442	11,243,565	680,078
			Non-Personnel Services	1,174,172	1,197,672	23,500	1,197,672	
			Materials & Supplies	136,809	136,809		136,809	
			Services Of Other Depts	1,833,302	1,848,471	15,169	2,089,548	241,077
<b>10000 Total</b>				<b>38,349,140</b>	<b>41,081,295</b>	<b>2,732,155</b>	<b>43,038,197</b>	<b>1,956,902</b>
<b>Operating Total</b>				<b>38,349,140</b>	<b>41,081,295</b>	<b>2,732,155</b>	<b>43,038,197</b>	<b>1,956,902</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant							
		10022016	CH FY15-16 Federal Jag Grant					
		10029496	CH FY18-19 Byrne State Grant	120,511		(120,511)		
		10029498	CH FY18-19 Federal JAG Grant	65,790		(65,790)		
		10032693	HB MH M017 1819 Lead Sf Fy 18/	270,865		(270,865)		
		10032937	CH FY19-20 BYRNE State Grant		126,360	126,360		(126,360)
		10032939	CH FY19-20 Federal JAG Grant		65,790	65,790		(65,790)
		10034496	CH FY20-21 Federal JAG Grant				65,790	65,790
		10034497	CH FY20-21 Byrne State Grant				126,360	126,360
<b>13550 Total</b>				<b>457,166</b>	<b>192,150</b>	<b>(265,016)</b>	<b>192,150</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>457,166</b>	<b>192,150</b>	<b>(265,016)</b>	<b>192,150</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>38,806,306</b>	<b>41,273,445</b>	<b>2,467,139</b>	<b>43,230,347</b>	<b>1,956,902</b>

**Department: DPH Public Health****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	350,000		(350,000)	1,000,000	1,000,000
Community / Neighborhood Devel		21,700,000	21,700,000		(21,700,000)
Community Health Services Fund	99,731,315	118,736,882	19,005,567	107,212,673	(11,524,209)
General Fund	985,146,005	996,890,678	11,744,673	989,836,232	(7,054,446)
General Hospital Medical Cente	952,068,170	990,916,291	38,848,121	1,020,623,347	29,707,056
General Obligation Bond Fund		1,231,779	1,231,779	517,950	(713,829)
Gift and Other Expendable Trust	305,938		(305,938)		
Laguna Honda Hospital	330,400,664	297,553,412	(32,847,252)	304,213,559	6,660,147
Public Protection Fund	1,896,136		(1,896,136)		
<b>Total Uses by Funds</b>	<b>2,369,898,228</b>	<b>2,427,029,042</b>	<b>57,130,814</b>	<b>2,423,403,761</b>	<b>(3,625,281)</b>

**Division Summary**

HAD Public Health Admin	143,282,969	157,930,398	14,647,429	161,598,936	3,668,538
HBH Behavioral Health	393,831,948	446,435,136	52,603,188	425,593,046	(20,842,090)
HGH Zuckerberg SF General	952,418,170	990,916,291	38,498,121	1,021,623,347	30,707,056
HHH Health At Home	8,206,050	8,695,411	489,361	9,032,648	337,237
HJH Jail Health	35,893,354	36,963,392	1,070,038	38,473,836	1,510,444
HLH Laguna Honda Hospital	330,400,664	298,785,191	(31,615,473)	304,731,509	5,946,318
HNS Health Network Services	295,916,173	263,582,557	(32,333,616)	244,418,012	(19,164,545)
HPC Primary Care	101,027,803	101,258,852	231,049	97,166,060	(4,092,792)
HPH Population Health Division	108,921,097	122,461,814	13,540,717	120,766,367	(1,695,447)
<b>Total Uses by Division</b>	<b>2,369,898,228</b>	<b>2,427,029,042</b>	<b>57,130,814</b>	<b>2,423,403,761</b>	<b>(3,625,281)</b>

**Chart of Account Summary**

Salaries	815,912,652	867,429,094	51,516,442	893,632,568	26,203,474
Mandatory Fringe Benefits	335,542,209	368,002,764	32,460,555	390,425,873	22,423,109
Non-Personnel Services	811,448,199	793,835,460	(17,612,739)	798,635,756	4,800,296
Capital Outlay	38,047,760	14,880,414	(23,167,346)	17,803,419	2,923,005
Aid Assistance	25,000	25,000		25,000	
Debt Service	15,938,252	32,829,801	16,891,549	29,237,332	(3,592,469)
Facilities Maintenance	4,370,356	3,538,870	(831,486)	3,715,819	176,949

Intrafund Transfers Out	42,298,260	22,760,670	(19,537,590)	21,604,960	(1,155,710)
Materials & Supplies	134,037,907	142,371,631	8,333,724	144,732,088	2,360,457
Operating Transfers Out	121,715,322	108,827,508	(12,887,814)	90,579,091	(18,248,417)
Overhead and Allocations	1,409,363	1,170,826	(238,537)	1,150,851	(19,975)
Programmatic Projects	97,732,722	74,856,375	(22,876,347)	19,596,664	(55,259,711)
Services Of Other Depts	111,731,421	125,931,178	14,199,757	123,122,024	(2,809,154)
Unappropriated Rev Retained	3,702,387	2,157,629	(1,544,758)	1,326,367	(831,262)
Transfer Adjustment - Uses	(164,013,582)	(131,588,178)	32,425,404	(112,184,051)	19,404,127
<b>Total Uses by Chart of Account</b>	<b>2,369,898,228</b>	<b>2,427,029,042</b>	<b>57,130,814</b>	<b>2,423,403,761</b>	<b>(3,625,281)</b>
<b>Sources of Funds Detail by Account</b>					
411224	Gross Receipt OCOH Nov18 PropC	5,700,000	5,700,000		(5,700,000)
420110	Consumer Protect Applicatn Fee	1,189,869	1,208,919	19,050	1,284,161
420111	DeemedApprOff-SaleAlcoholUseFee	205,880	211,871	5,991	211,871
420112	Env Hlth License Fee	1,314,709	1,306,926	(7,783)	1,437,154
420120	Eating Places	6,201,695	6,125,515	(76,180)	6,151,151
420130	Food Beverage Human Consumptn	1,098,542	1,179,357	80,815	1,217,686
425110	Traffic Fines - Moving	1,340,000	1,201,000	(139,000)	1,201,000
425210	Court Fines	60,050	40,000	(20,050)	40,000
425920	Penalties	1,000,000	1,000,000		1,000,000
430150	Interest Earned - Pooled Cash	210,000	210,000		210,000
435232	Employee Parking	658,030	658,030		658,030
444931	Fed Grants Pass-Thru State-Oth	30,329,477	29,916,267	(413,210)	29,916,267
444939	Federal Direct Grant	29,250,031	28,828,404	(421,627)	28,828,404
445412	Community Mental Health Svc	64,509,634	75,509,634	11,000,000	73,509,634
445413	State Alcohol Funds	9,884,117	8,784,117	(1,100,000)	8,784,117
445416	Short-Doyle Medi-Cal	92,312,635	96,659,659	4,347,024	96,896,902
445418	State Hlth Care Initiative Rev	2,064,589	2,064,589		2,064,589
445419	State Whole Person Care Pilot	9,639,018	14,744,195	5,105,177	(14,744,195)
445511	Health-Welfare Sales Tax Alloc	85,240,000	89,130,000	3,890,000	89,160,000
445621	Motor Veh Lic Fee-RealignmntFd	68,890,000	70,740,000	1,850,000	70,747,000
447011	Weights And Inspection Fees	710,000	710,000		710,000
448926	Sudden Infant Death Syndrome	10,000	10,000		10,000
448928	California Children's Svcs Admin	2,728,601	2,728,601		2,728,601
448930	California Children Services	1,661,921	1,661,921		1,661,921
448999	Other State Grants & Subventns	12,228,415	13,929,643	1,701,228	12,203,172
449997	City Depts Revenue From OCII	99,821	109,803	9,982	109,803
460681	Agricultural Inspection Fee	250,000	250,000		250,000
460699	Other Public Safety Charges	200,000	200,000		200,000



460702	Board Prisoners Other Counties	25,000	25,000	25,000	25,000	46,844
460901	Emt Certificate-AccreditatnFee	119,074	71,456	(47,618)	118,300	46,844
460902	Ambulance Permit Fee	323,830	309,403	(14,427)	329,544	20,141
460903	Ambulance CertificatnOperatnFee	55,829		(55,829)		
460905	Ems Training Prog Renewal Fee	503	1,192	689	1,231	39
460906	Emsa Receiving Hospital Fee	164,549	144,000	(20,549)	144,000	
460907	Emsa Stemi Fee	92,872	66,000	(26,872)	66,000	
463503	Laundry Renewals	181,202	194,668	13,466	200,995	6,327
463508	Other Health Fee	130,000		(130,000)		
463509	Birth Certificate Fee	121,135	244,135	123,000	244,135	
463510	Death Certificate Fee	234,350	314,350	80,000	314,350	
463511	Removal Permit Fee	18,000	18,000		18,000	
463512	Crippled Children Care	6,500	6,500		6,500	
463515	Laboratory Fees	15,000	15,000		15,000	
463519	Garbage Truck Inspection Fees	774,518	818,331	43,813	844,927	26,596
463520	Hazard Matl Storage Permit Fee	3,175,988	3,509,353	333,365	3,623,407	114,054
463525	Hazard Materials Permit Fees	310,244	315,739	5,495	326,001	10,262
463526	Soil Testing Fees	479,308	472,454	(6,854)	519,699	47,245
463539	Solid Waste Transfer Station	179,252	187,318	8,066	193,406	6,088
463540	Plan Checking Fees-Beh	1,078,524	1,184,112	105,588	1,226,322	42,210
463541	Complaint Investigations Fees	55,527	57,545	2,018	59,415	1,870
463542	CFC & Motor Vehicle A-C Permit	3,617	3,074	(543)	3,174	100
463550	Medical Waste-Acute CareHosptl	333,942	167,695	(166,247)	173,145	5,450
463571	Healthy Housing Program-Hotels	656,361	668,224	11,863	689,941	21,717
463572	Healthy Housing Prog-Apartmnts	2,620,627	2,767,105	146,478	2,857,036	89,931
463573	Env Hlth Re-Inspection Fee	103,000	113,745	10,745	117,442	3,697
463575	Env Hlth Training	127,150	138,031	10,881	142,517	4,486
463576	Env Hlth Temporary Events	227,378	244,146	16,768	252,081	7,935
463599	Misc Public Health Revenue	17,463,615	11,464,367	(5,999,248)	11,496,058	31,691
465101	Patient Payments	617,600	617,600		617,600	
465102	Medi-Cal	5,257,469	5,257,469		5,257,469	
465103	Medicare	1,648,139	1,648,139		1,648,139	
465120	Revenue From Health Plan	5,430,000	2,680,000	(2,750,000)	2,680,000	
465201	Medicare I-P Gross Charges	436,806,933		(436,806,933)		
465202	Medi-Cal I-P Gross Charges	1,044,650,674		(1,044,650,674)		
465205	PrivateInsurancel-PGrosChgs	206,791		(206,791)		
465207	Other I-P Gross Charges	355,508,886		(355,508,886)		
465242	HB IP MCare FC2		527,207,643	527,207,643	534,846,377	7,638,734
465244	HB IP Self-pay FC4		10,423,012	10,423,012	10,475,230	52,218

465245	HB IP Worker's Comp FC5	28,164,610	28,164,610	28,579,719	415,109
465252	HB IP Other-FC12	42,225,460	42,225,460	42,848,275	622,815
465262	HB IP MCal Pending FC102	31,638,127	31,638,127	32,104,431	466,304
465265	HB IP Comm HMO FC105	66,834,460	66,834,460	67,819,510	985,050
465266	HB IP Comm Non-HMO FC106	100,182,708	100,182,708	101,659,267	1,476,559
465267	HB IP MCal FC107	953,529,278	953,529,278	970,081,408	16,552,130
465268	HB IP SFHPSFHN MCal Mgd FC108	456,260,367	456,260,367	462,985,034	6,724,667
465269	HB IP Other MCal Mgd FC109	180,811,351	180,811,351	183,476,269	2,664,918
465270	HB IP MCal Mgd HMO FC110	102,092,794	102,092,794	103,597,505	1,504,711
465271	HB IP Hlthy Wks/Kids FC111	32,008,550	32,008,550	32,480,313	471,763
465272	HB IP Other Govt FC112	11,498,301	11,498,301	11,667,770	169,469
465273	HB IP Healthy SF FC113	8,576,427	8,576,427	8,702,832	126,405
465274	HB IP Charity FC114	269,503	269,503	273,475	3,972
465275	HB IP Jail FC115	4,028,603	4,028,603	4,087,979	59,376
465277	HB IP County Indigent FC117	3,771,854	3,771,854	3,827,446	55,592
465278	HB IP Uninsur Specity MH FC118	1,265,177	1,265,177	1,283,824	18,647
465301	Medicare O-P Gross Charges	328,643,823	328,642,823	1,000	
465302	Medi-Cal O-P Gross Charges	702,399,497	701,552,891	846,606	
465307	Other Outpatient Gross Charges	287,724,490	(287,724,490)		
465312	Patient Payments	1,954,330		1,954,330	
465316	ChildHlth&DisabilityPrevention	10,000		10,000	
465317	Medi-Cal Tcm-Maa	3,742,600	100,000	3,842,600	
465318	Medical Family Planning	60,850		60,850	
465320	Medi-Cal Ccs Therapy Unit	50,000		50,000	
465321	Medi-Cal Home Health	45,000	(45,000)		
465322	Medicare Home Health	1,653,281	(1,653,281)		
465342	HB OP MCal FC2	296,325,864	296,325,864	300,714,891	4,389,027
465344	HB OP Self-pay FC4	39,549,884	39,549,884	39,601,661	51,777
465345	HB OP Worker's Comp FC5	8,309,375	8,309,375	8,434,813	125,438
465352	HB OP Other-FC12	28,688,863	28,688,863	29,121,699	432,836
465362	HB OP MCal Pending FC102	7,297,639	7,297,639	7,407,804	110,165
465365	HB OP Comm HMO FC105	28,770,393	28,770,393	29,204,711	434,318
465366	HB OP Comm Non-HMO FC106	38,890,621	38,890,621	39,477,712	587,091
465367	HB OP MCal FC107	205,895,805	205,895,805	208,993,657	3,097,852
465368	HB OP SFHPSFHN MCal Mgd FC108	400,737,402	400,737,402	406,749,182	6,011,780
465369	HB OP Other MCal Mgd FC109	112,667,392	112,667,392	114,368,215	1,700,823
465370	HB OP MCal Mgd HMO FC110	15,352,843	15,352,843	15,584,609	231,766
465371	HB OP Hlthy Wks/Kids FC111	69,526,561	69,526,561	70,576,132	1,049,571
465372	HB OP Other Govt FC112	4,794,478	4,794,478	4,866,856	72,378

465373	HB OP Healthy SF FC113	71,647,994	71,647,994	72,729,590	1,081,596
465374	HB OP Charity FC114	2,223,538	2,223,538	2,257,104	33,566
465375	HB OP Jail FC115	6,357,731	6,357,731	6,453,707	95,976
465377	HB OP County Indigent FC117	12,211,800	12,211,800	12,396,149	184,349
465378	HB OP Uninsur Spcilty MH FC118	4,733,821	4,733,821	4,805,283	71,462
465542	PB IP MCal FC2	797,083	797,083	797,083	
465567	PB IP MCal FC107	797,083	797,083	797,083	
465642	PB OP MCal FC2	31,872,691	31,872,691	32,943,061	1,070,370
465652	PB OP Other-FC12	6,125,172	6,125,172	6,141,897	16,725
465667	PB OP MCal FC107	46,177,336	46,177,336	46,762,695	585,359
465678	PB OP Uninsur Spcilty MH FC118	386,290	386,290	386,290	
465742	IP Adj MCal FC2	(420,866,152)	(420,866,152)	(426,948,919)	(6,082,767)
465744	IP Adj Self-pay FC4	(3,120,293)	(3,120,293)	(3,166,130)	(45,837)
465745	IP Adj Worker'sComp FC5	(19,912,313)	(19,912,313)	(20,204,837)	(292,524)
465752	IP Adj Other FC12	(41,946,855)	(41,946,855)	(42,563,413)	(616,558)
465762	IP Adj MCal Pending FC102	(31,395,849)	(31,395,849)	(31,857,074)	(461,225)
465765	IP Adj Comm HMO FC105	(9,809,024)	(9,809,024)	(9,953,125)	(144,101)
465766	IP Adj Comm Non-HMO FC106	(13,859,976)	(13,859,976)	(14,063,588)	(203,612)
465767	IP Adj MCal FC107	(717,209,730)	(717,209,730)	(729,501,484)	(12,291,754)
465768	IP Adj SFHPSFHN MCal Mgd FC108	(456,221,745)	(456,221,745)	(462,923,929)	(6,702,184)
465769	IP Adj Other MCal Mgd FC109	(161,461,915)	(161,461,915)	(163,833,892)	(2,371,977)
465770	IP Adj MCal Mgd HMO FC110	(80,152,438)	(80,152,438)	(81,329,928)	(1,177,490)
465771	IP Adj Hlthy Wkrs/Kids FC111	(32,008,550)	(32,008,550)	(32,478,776)	(470,226)
465772	IP Adj Other Govt FC112	(8,828,688)	(8,828,688)	(8,958,387)	(129,699)
465773	IP Adj Healthy SF FC113	(8,569,620)	(8,569,620)	(8,695,513)	(125,893)
465774	IP Adj Charity FC114	(269,431)	(269,431)	(273,389)	(3,958)
465775	IP Adj Jail FC115	(4,028,603)	(4,028,603)	(4,087,786)	(59,183)
465777	IP Adj County Indigent FC117	(3,770,843)	(3,770,843)	(3,826,239)	(55,396)
465778	IP Adj Uninsur Spcilty MH FC118	(1,265,177)	(1,265,177)	(1,283,763)	(18,586)
465787	IP Adj ProvisionForBadDebits	(122,000,000)	(122,000,000)	(122,000,000)	
465801	Provision For Bad Debts-I-P	(81,716,987)	81,716,987		
465802	Medicare I-P Contractual Adj	(621,368,857)	621,368,857		
465803	Medi-Cal I-P Contractual Adj	(1,473,451,717)	1,473,451,717		
465804	Medi-Cal O-P Contractual Adj	(17,057,544)	17,057,544		
465806	Cnty IndigentCare-I-PWrite-Off	(180,000)	180,000		
465807	CharitableAlloI-PSlidingFeeAdj	(427,702,666)	427,702,666		
465810	Provision For Bad Debts-O-P	(1,635,009)		(1,635,009)	
465815	Medicare O-P Contractual Adj	(7,310,864)	7,310,864		
465821	M I Adults O-P Write-Off	(5,655,337)	5,655,337		

465842	OP Adj MCare FC2	(285,494,578)	(285,494,578)	(290,061,174)	(4,566,596)
465844	OP Adj Self-pay FC4	(3,305,716)	(3,305,716)	(3,354,279)	(48,563)
465845	OP Adj Worker'sComp FC5	(7,356,243)	(7,356,243)	(7,464,311)	(108,068)
465851	OP Adj Other FC12	(33,057,030)	(33,057,030)	(33,489,082)	(432,052)
465862	OP Adj MCal Pending FC102	(7,123,895)	(7,123,895)	(7,228,550)	(104,655)
465865	OP Adj Comm HMO FC105	(6,628,825)	(6,628,825)	(6,726,207)	(97,382)
465866	OP Adj Comm Non-HMO FC106	(12,571,604)	(12,571,604)	(12,756,289)	(184,685)
465867	OP Adj MCal FC107	(231,759,167)	(231,759,167)	(235,092,453)	(3,333,286)
465868	OP Adj SFHPSFHN MCal Mgd FC108	(380,860,893)	(380,860,893)	(386,419,252)	(5,558,359)
465869	OP Adj Other MCal Mgd FC109	(104,928,950)	(104,928,950)	(106,470,422)	(1,541,472)
465870	OP Adj MCare Mgd HMO FC110	(13,946,320)	(13,946,320)	(14,151,200)	(204,880)
465871	OP Adj Hlthy Wkrs/Kids FC111	(69,509,074)	(69,509,074)	(70,530,206)	(1,021,132)
465872	OP Adj Other Govt FC112	(4,497,327)	(4,497,327)	(4,563,395)	(66,068)
465873	OP Adj Healthy SF FC113	(71,617,398)	(71,617,398)	(72,669,502)	(1,052,104)
465874	OP Adj Charity FC114	(2,217,935)	(2,217,935)	(2,250,518)	(32,583)
465875	OP Adj Jail FC115	(6,357,730)	(6,357,730)	(6,451,129)	(93,399)
465877	OP Adj County Indigent FC117	(12,181,030)	(12,181,030)	(12,359,977)	(178,947)
465878	OP Adj Uninsur Spclty MH FC118	(4,733,821)	(4,733,821)	(4,803,364)	(69,543)
465902	Medi-Cal Net Revenue	5,000,000		5,000,000	
465907	Other Patient Net Revenue	1,988	(1,988)		
465911	DpSnfDstrctPartSkildNursngFac	29,608,144	9,553,327	39,883,249	721,778
465912	AB915-OutpatntMedi-CalSuplPayt	6,435,419	1,964,581	8,400,000	
465913	Dialysis - Medicare	2,315,058	(315,058)	2,000,000	
465914	Dialysis - Medi-Cal	1,316,472	(1,146,472)	170,000	
465915	Dialysis - Patient Pay	140,000	140,000	140,000	
465918	Patient Co-Payments	446,000		446,000	
465919	340B Pharmaceutical Prog Expan	1,625,000	1,000,000	2,625,000	
465950	Cap. Fees-Hlth Plan Settlements	120,740,239	(6,908,901)	113,831,338	
465952	Hlthy SF Patient Enrollmnt Fee	4,305,000	4,305,000	4,305,000	
465953	Hlthy SF Employr Enrollmnt Fee	12,612,195		12,612,195	
465990	Prior Year Settlement-Medicare	10,000,000	(10,000,000)		
465997	Medical Cannabis Id Card	133,000	(73,000)	60,000	
465998	Budget Hospital Revenue	25,000,000	(23,000,000)	2,000,000	
465999	Misc Hospital Service Revenue	1,308,261		1,308,261	
466004	Safety Net Care Pool (Snep)	113,532,840	146,087,800	72,906,737	(73,181,063)
466006	DelivSysRefrmlncntvPoolDsrip	58,501,000	(8,759,000)	24,871,000	(24,871,000)
466011	Quality Incentive Program	112,905,000	(112,905,000)		
466012	QualityImprovementProject(QIP)		75,840,000	75,840,000	
466013	Enhanced payment Program (EPP)		24,520,000	24,520,000	

475301	Hospital-Rents-Concess-OthOper	2,048,670	2,048,670	2,048,670	
475302	Hosptl-RentsConcesCafetriaSale	1,691,607	1,691,607	1,691,607	
475311	Hospital-Chgs-Other Genrl Govt	50,000	50,000	50,000	
475312	Hospital-Chgs-Other Health Fee	1,115,853	1,115,853	1,115,853	
475319	Hospital-Chgs-Tpa-Misc Revenue	15,000	15,000	15,000	
475320	Other Operating RevFrWithinDPH	6,601,076	6,783,318	6,783,318	
476252	Medical Records Abstract Sales	104,000	104,000	104,000	
478101	Gifts And Bequests	305,938		(305,938)	
478201	Private Grants	429,554	5,340,511	4,910,957	(4,577,191)
478960	Bad Debts Recovery	2,491,284	4,000,000	1,508,716	4,000,000
479950	SB1128LHHCopConstrctnReimbCrpp	14,255,413	13,939,482	(315,931)	(1,543,602)
486010	Exp Rec Fr Asian Arts Musm AAO	2,402	6,357	3,955	6,357
486020	Exp Rec Fr Airport (AAO)	130,416	130,416		130,416
486030	Exp Rec Fr Admin Svcs (AAO)	111,200	136,134	24,934	136,134
486040	Exp Rec Fr Animal Cre&Ctrl AAO	6,367	6,713	346	6,713
486050	Exp Rec Fr Adult Probation AAO	2,148,551	2,149,059	508	2,149,582
486100	Exp Rec Fr Bus & Enc Dev (AAO)	20,000	20,000		20,000
486110	Exp Rec Fr Bldg Inspection AAO	27,500	27,500		27,500
486150	Exp Rec Fr Adm (AAO)	85,716	85,716		77,449
486170	Exp Rec Fr Chld Supprt SvcsAAO	6,000	6,000		6,000
486180	Exp Rec Fr ConvFaciltsMgmt AAO	23,094	48,164	25,070	48,164
486190	Exp Rec Fr Child;Youth&Fam AAO	10,696,029	11,433,473	737,444	11,433,473
486195	EXP REC Fr HomelessnessSvcsAAO	5,420,198	8,252,740	2,832,542	8,837,927
486200	Exp Rec Fr Children & Fam AAO	495,500	495,500		495,500
486210	Exp Rec Fr Med Exam-Coronr AAO	41,185	42,934	1,749	42,934
486230	Exp Rec Fr City Planning (AAO)	6,157	6,311	154	6,471
486270	Exp Rec Fr District Attorney AAO	10,025	10,199	174	10,377
486290	Exp Rec Fr Emergency Comm Dept	12,000	20,136	8,136	20,136
486320	Exp Rec Fr Environment (AAO)	14,869	14,869		14,869
486330	Exp Rec Fr Fine Arts Musm AAO	8,340	8,340		8,340
486340	Exp Rec Fr Fire Dept (AAO)	266,074	277,158	11,084	281,447
486420	Exp Rec Fr Juvenile Court AAO	258,461	259,000	539	259,000
486430	Exp Rec Fr Public Library AAO	137,902	145,785	7,883	148,846
486500	Exp Rec Fr Police Comssn AAO	561,913	733,970	172,057	779,731
486520	Exp Rec Fr Parking&Traffic AAO	188,155	188,155		188,155
486530	Exp Rec Fr Port Commission AAO	40,000	40,000		40,000
486550	Exp Rec Fr Public TransprtAAO	1,274,120	1,274,120		1,274,120
486560	Exp Rec Fr Public Works (AAO)	605,412	605,412		605,412
486590	Exp Rec Fr Human Resources AAO	375,537	378,150	2,613	380,841
					2,691

486600	Exp Rec Fr Real Estate (AAO)	20,000	24,124	4,124	24,124	
486630	Exp Rec Fr Rec & Park (AAO)	192,530	192,530		192,530	
486670	Exp Rec Fr Sheriff (AAO)	649,390	581,693	(67,697)	581,693	
486690	Exp Rec Fr Human Services AAO	16,666,365	17,674,120	1,007,755	17,674,120	
486710	Exp Rec From Isd (AAO)	26,686	26,686		26,686	
486740	Exp Rec Fr PUC (AAO)	258,735	258,735		258,735	
486750	Exp Rec Fr Hetch Hetchy (AAO)	70,642	70,642		70,642	
486760	Exp Rec Fr Water Dept (AAO)	675,857	689,080	13,223	689,080	
486780	Exp Rec Fr War Memorial (AAO)	26,391	28,270	1,879	28,836	566
486800	Exp Rec Fr Cleanwater (AAO)	345,878	345,878		345,878	
486990	Exp Rec-General Unallocated	284,821	284,821		284,821	
487130	Exp Rec Fr Parkng&Tffc NonAAO	235,629	502,469	266,840	521,821	19,352
487190	Exp Rec Fr County Ed(Non-AAO)	141,982	20,000	(121,982)	20,000	
487210	Exp Rec Fr Human Svcs NonAAO	220,000	220,000		220,000	
487990	Exp Rec-Unallocated Non-AAO Fd	1,848,406	1,730,239	(118,167)	1,701,179	(29,060)
493001	OTI Fr 1G-General Fund	58,540,479	18,653,833	(39,886,646)	2,832,504	(15,821,329)
493029	OTI Fr 5H-General Hospital Fd	119,715,322	105,595,729	(14,119,593)	88,061,141	(17,534,588)
493030	OTI Fr 5L-Lagna Hnda Hosptl Fd	2,000,000	3,231,779	1,231,779	2,517,950	(713,829)
495023	ITI Fr 5H-General Hospital Fd	37,849,410	17,848,130	(20,001,280)	17,575,540	(272,590)
495024	ITI Fr 5L-Lagna Hnda Hosptl Fd	4,448,850	4,912,540	463,690	4,029,420	(883,120)
499998	Prior Year Designated Reserve	350,000		(350,000)	1,000,000	1,000,000
499999	Beg Fund Balance - Budget Only		5,000,000	5,000,000		(5,000,000)
999989	ELIMSD TRANSFER ADJ-SOURCES	(164,013,582)	(131,588,178)	32,425,404	(112,184,051)	19,404,127
General Fund Support		738,781,992	730,831,980	(7,950,012)	861,499,050	130,667,070
<b>Total Sources by Fund</b>		<b>2,369,898,228</b>	<b>2,427,029,042</b>	<b>57,130,814</b>	<b>2,423,403,761</b>	<b>(3,625,281)</b>
<b>Reserved Appropriations</b>						
<b>Controller Reserves:</b>						
10001668	HB MH Transition		16,000,000	16,000,000		(16,000,000)
10034987	Prop C Waiver		5,700,000	5,700,000		(5,700,000)
<b>Controller Reserves: Total</b>			<b>21,700,000</b>	<b>21,700,000</b>	<b>0</b>	<b>(21,700,000)</b>
<b>Uses of Funds Detail Appropriation</b>						
<b>Operating</b>						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	222,381,162	233,726,753	11,345,591	242,630,258	8,903,505
			Mandatory Fringe Benefits	86,271,684	94,148,169	7,876,485	99,947,361	5,799,192
			Non-Personnel Services	388,028,229	401,604,887	13,576,658	402,833,992	1,229,105
			Capital Outlay	367,923	151,548	(216,375)	112,734	(38,814)
			Aid Assistance	25,000	25,000		25,000	
			Debt Service		4,602,775	4,602,775	12,495,550	7,892,775
			Materials & Supplies	19,733,436	21,019,738	1,286,302	21,774,476	754,738
			Overhead and Allocations	(1,889,840)	(1,920,665)	(30,825)	(1,920,665)	
			Services Of Other Depts	18,340,725	22,304,385	3,963,660	23,654,419	1,350,034
<b>10000 Total</b>				<b>733,258,319</b>	<b>775,662,590</b>	<b>42,404,271</b>	<b>801,553,125</b>	<b>25,890,535</b>
17630	DSGOB SB1128 REV FOR LHH GOB		Debt Service		1,231,779	1,231,779	517,950	(713,829)
<b>17630 Total</b>				<b>0</b>	<b>1,231,779</b>	<b>1,231,779</b>	<b>517,950</b>	<b>(713,829)</b>
21080	SFGH-Op Annual Account Ctrl		Salaries	385,623,243	404,701,635	19,078,392	417,409,966	12,708,331
			Mandatory Fringe Benefits	159,158,754	172,152,340	12,993,586	182,879,165	10,726,825
			Non-Personnel Services	219,390,094	229,634,062	10,243,968	241,486,289	11,852,227
			Capital Outlay	3,948,816	4,567,071	618,255	5,115,685	548,614
			Debt Service	2,844,747	13,791,340	10,946,593	2,839,765	(10,951,575)
			Intrafund Transfers Out	37,849,410	17,848,130	(20,001,280)	17,575,540	(272,590)
			Materials & Supplies	85,493,878	88,699,498	3,205,620	92,057,296	3,357,798
			Operating Transfers Out	119,715,322	105,595,729	(14,119,593)	88,061,141	(17,534,588)
			Services Of Other Depts	57,709,674	59,472,661	1,762,987	61,210,087	1,737,426
			Transfer Adjustment - Uses	(157,564,732)	(123,443,859)	34,120,873	(105,636,681)	17,807,178
<b>21080 Total</b>				<b>914,169,206</b>	<b>973,018,607</b>	<b>58,849,401</b>	<b>1,002,998,253</b>	<b>29,979,646</b>
21490	LHH-Op Annual Account Ctrl		Salaries	142,481,034	153,754,732	11,273,698	158,931,281	5,176,549
			Mandatory Fringe Benefits	63,842,745	69,681,167	5,838,422	74,366,295	4,685,128
			Non-Personnel Services	8,687,122	10,161,642	1,474,520	10,226,545	64,903
			Capital Outlay	881,021	601,795	(279,226)		(601,795)
			Intrafund Transfers Out	4,448,850	4,912,540	463,690	4,029,420	(883,120)
			Materials & Supplies	23,010,732	26,646,885	3,636,153	24,934,014	(1,712,871)
			Operating Transfers Out	2,000,000	2,000,000		2,000,000	
			Services Of Other Depts	13,981,318	16,161,165	2,179,847	16,743,620	582,455
			Transfer Adjustment - Uses	(6,448,850)	(6,912,540)	(463,690)	(6,029,420)	883,120
<b>21490 Total</b>				<b>252,883,972</b>	<b>277,007,386</b>	<b>24,123,414</b>	<b>285,201,755</b>	<b>8,194,369</b>
21940	LHH-COP Series A - DSF		Non-Personnel Services	56,000,000		(56,000,000)		
			Debt Service	13,093,505	13,203,907	110,402	13,384,067	180,160
			Operating Transfers Out		1,231,779	1,231,779	517,950	(713,829)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
21940	LHH-COP Series A - DSF		Unappropriated Rev Retained Transfer Adjustment - Uses	3,702,387	2,157,629 (1,231,779)	(1,544,758) (1,231,779)	1,326,367 (517,950)	(831,262) 713,829
<b>21940 Total</b>				<b>72,795,892</b>	<b>15,361,536</b>	<b>(57,434,356)</b>	<b>14,710,434</b>	<b>(651,102)</b>
<b>Operating Total</b>				<b>1,973,107,389</b>	<b>2,042,281,898</b>	<b>69,174,509</b>	<b>2,104,981,517</b>	<b>62,699,619</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	16185	Var Loc-Misc Fac Maint Projs	622,096	653,200	31,104	685,859	32,659
		17077	HC Centralized It	77,613,720	80,452,684	2,838,964	83,122,023	2,669,339
		20324	Sugar-Sweetened Beverages Tax	6,502,000	5,745,001	(756,999)	5,805,001	60,000
		20980	HB ZSFG Census Reduction		3,000,000	3,000,000		(3,000,000)
		80000	HC DPH IT EHR Project		22,093,694	22,093,694	25,027,552	2,933,858
<b>10010 Total</b>				<b>84,737,816</b>	<b>111,944,579</b>	<b>27,206,763</b>	<b>114,640,435</b>	<b>2,695,856</b>
21110	SFGH-Annual Authority Ctrl	15783	HG Misc Fac Maint Proj	2,474,410	1,548,130	(926,280)	1,625,540	77,410
<b>21110 Total</b>				<b>2,474,410</b>	<b>1,548,130</b>	<b>(926,280)</b>	<b>1,625,540</b>	<b>77,410</b>
21500	LHH-Annual Authority Ctrl	15784	HL Dph - Facilities Maintenance	1,273,850	1,337,540	63,690	1,404,420	66,880
<b>21500 Total</b>				<b>1,273,850</b>	<b>1,337,540</b>	<b>63,690</b>	<b>1,404,420</b>	<b>66,880</b>
<b>Annual Projects - Authority Control Total</b>				<b>88,486,076</b>	<b>114,830,249</b>	<b>26,344,173</b>	<b>117,670,395</b>	<b>2,840,146</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	11158	HC Castro Mission Center Recon		1,800,000	1,800,000		(1,800,000)
		11159	HC Dph Civic Center Relocation	4,800,000	3,593,943	(1,206,057)	2,300,000	(1,293,943)
		11181	HC Local Dental Pilot Project	1,800,000	2,308,867	508,867	529,414	(1,779,453)
		11183	HC Practice Improvement Progra	5,245,487	2,500,000	(2,745,487)	2,500,000	
		11187	HC Southeast Health Ctr Ff&e &	2,100,000	2,900,000	800,000		(2,900,000)
		17077	HC Centralized It	9,426,837	6,725,414	(2,701,423)	6,725,414	
		17078	HC Deemed Approved Off-sale AI	205,880	211,871	5,991	211,871	
		17128	HB Managed Care	5,075,053	4,775,053	(300,000)	4,775,053	
		17702	HN Whole Person Care Pilot	11,761,366	17,029,984	5,268,618		(17,029,984)
		19610	HC Dph (Lhh) It Data Center Co	500,000		(500,000)		
		19611	HC Dph System Wide Security Im	100,000	600,000	500,000	100,000	(500,000)
		20262	DPH F&P Stabilization	4,374,035		(4,374,035)		



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl				250,000	250,000	250,000	
		20288	HC Window Replacement CM SA SE					
		20289	HC Curry Cter Exterior Phase 2	450,000		(450,000)		
		20455	HC Primary Care Access	5,000,000		(5,000,000)		
		20724	Environmental Health System					
		20739	EnvHlth 49SVN Move		702,758	702,758	625,000	(77,758)
		20752	HD TB Civil Detention		1,000,000	1,000,000	1,000,000	
		20826	HB Mental Health Reform		907,941	907,941	920,184	12,243
		20845	HC Castro Health Ctr FF&E		250,047	250,047		(250,047)
		20846	HC Maxine Hall Health Ctr FF&E		270,003	270,003		(270,003)
		20981	HB MH Treatment Site		3,500,000	3,500,000		(3,500,000)
		20982	HA 150 Hayes Tenant Impv		7,000,000	7,000,000		(7,000,000)
		80000	HC DPH IT EHR Project	74,796,694	6,823,412	(67,973,282)	6,935,463	112,051
<b>10020 Total</b>				<b>125,635,352</b>	<b>63,149,293</b>	<b>(62,486,059)</b>	<b>26,872,399</b>	<b>(36,276,894)</b>
10581	SR OCOH Nov18 PropC GF Advance							
		20812	ERAFCDPH SF HealingCenter Beds		2,200,000	2,200,000		(2,200,000)
		20813	ERAFCDPH SubstanceRecoveryBeds		2,500,000	2,500,000		(2,500,000)
		20954	ERAF DPH OpenRes TreatmentBeds		9,300,000	9,300,000		(9,300,000)
		21051	ERAF DPHTAYResidntTreatmentBed		2,000,000	2,000,000		(2,000,000)
<b>10581 Total</b>				<b>0</b>	<b>16,000,000</b>	<b>16,000,000</b>	<b>0</b>	<b>(16,000,000)</b>
10582	SR OCOH Nov18 PropCHomelessSvc							
		20972	DPH MentalHlth Res TreatmentBeds		4,900,000	4,900,000		(4,900,000)
		20977	DPHShelterNavCtrMentalHlthCare		800,000	800,000		(800,000)
<b>10582 Total</b>				<b>0</b>	<b>5,700,000</b>	<b>5,700,000</b>	<b>0</b>	<b>(5,700,000)</b>
11630	SR Public Health							
		17083	HC Vital & Health Stats Fd	130,000	130,000		130,000	
		17084	HC Sb 1773 Emergency Medical S	655,000	605,000	(50,000)	605,000	
		17085	HC Aids Education Program	50		(50)		
		17093	HC Delinquent Refuse Lien		5,000,000	5,000,000		(5,000,000)
		17095	HC Emergency Med Svc Fund	655,000	605,000	(50,000)	605,000	
		17099	HC Tobacco Settlement Project	1,000,000	1,000,000		1,000,000	
		17122	HB Dui Program	60,000	1,000	(59,000)	1,000	
		17123	HB Alcohol Rehab Program	40,000	40,000		40,000	
		17156	HB Prop 63 Mental Health Servi	27,987,478	34,987,478	7,000,000	32,987,478	(2,000,000)
		19522	HC Southeast Health Ctr-integr	750,000	750,000		750,000	
<b>11630 Total</b>				<b>31,277,528</b>	<b>43,118,478</b>	<b>11,840,950</b>	<b>36,118,478</b>	<b>(7,000,000)</b>
15680	CP SF Capital Planning							
		11241	HG Hg Bldg 1 Feasibility Studi	350,000		(350,000)		
		20936	DPH G.O. Bond Planning				1,000,000	1,000,000
<b>15680 Total</b>				<b>350,000</b>	<b>0</b>	<b>(350,000)</b>	<b>1,000,000</b>	<b>1,000,000</b>
21120	SFGH-Continuing Authority Ctrl							
		11241	HG Hg Bldg 1 Feasibility Studi		100,000	100,000	100,000	
		11242	HG Hg Bldg 2 Cooling Towers Re	6,200,000		(6,200,000)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
21120	SFGH-Continuing Authority Ctrl	11243	HG Sfgh Bldg 5 Kitchen Upgrade	1,500,000		(1,500,000)	500,000	500,000
		11244	HG Sfgh Bldg 5 F&e And Moving	5,500,000	5,150,000	(350,000)		(5,150,000)
		11251	HG Sfgh Bldg 5 Switchgear Repl				5,250,000	5,250,000
		11307	HG Hg Srg-patient Flow	6,600,000	7,350,000	750,000	7,350,000	
		11310	HG Ucsf Research Facility At S	350,000	250,000	(100,000)	250,000	
		19533	HG Sfgh Chiller And Generator	13,100,000		(13,100,000)		
		19700	HG CHN HVAC	1,875,000		(1,875,000)		
		19985	HG EPO Reconfiguration	250,000	400,000	150,000		(400,000)
		19986	HG Emergency Power		550,000	550,000		(550,000)
		20772	HG Childcare Center		2,500,000	2,500,000	2,500,000	
<b>21120 Total</b>				<b>35,375,000</b>	<b>16,300,000</b>	<b>(19,075,000)</b>	<b>15,950,000</b>	<b>(350,000)</b>
21510	LHH-Continuing Authority Ctrl	11319	HL Lhh Pharmacy Code Complianc	2,500,000		(2,500,000)		
		11332	HL Lhh Water Tank Replacement	500,000		(500,000)		
		17117	HL Lhh - Gift Shop	10,000	10,000		10,000	
		17120	HL Lhh - General Store	32,000	32,000		32,000	
		19547	HL Lhh Remodel Project					
		20005	HL LHH Kitchen Floor Repair	175,000	1,275,000	1,100,000		(1,275,000)
		20006	HL LHH Emergency Power		500,000	500,000	1,075,000	575,000
		20376	HL Simon,Moran,Chapel A/V		550,000	550,000		(550,000)
		20754	HL Roof Replacement-Admin Bdgs		700,000	700,000	700,000	
		20756	HL Cooling Center				850,000	850,000
		20757	HL Fuel Line Monitoring		550,000	550,000		(550,000)
<b>21510 Total</b>				<b>3,217,000</b>	<b>3,617,000</b>	<b>400,000</b>	<b>2,667,000</b>	<b>(950,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>195,854,880</b>	<b>147,884,771</b>	<b>(47,970,109)</b>	<b>82,607,877</b>	<b>(65,276,894)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10000294	HOM17 HMPATH17 PATH FY 16-17					
		10018407	Cross Bay Collab To Combat Hum					
		10018871	Tarc Grant Fy 2016-17					
		10020038	Second Chance Prisoner Reentry					
		10020381	Urban Trails San Francisco					
		10029320	HD STD AC12 1718					
		10029323	HC Public Health Community Out	100,000	100,000		100,000	
		10029328	HC Improving Blood Safety And					

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10029387	HC Active Enhanced Surveillanc					
		10029446	HN MCH PM14 1718 FOSTER CARE					
		10029454	HB MH CH06 1718 Triage MH					
		10032562	HB MH AD04 1819 State Vocation	90,400		(90,400)		
		10032564	HB HM M007 1819 MHBG Samhsa	3,810,430		(3,810,430)		
		10032566	HD HED CH09 1819 Sf Safe Route	1,205,500	15,487	(1,190,013)		15,487
		10032567	HD STD PD16 1819 STD Preventio	1,091,698		(1,091,698)		
		10032568	HD HIV PD90 1819 SFPH Impact P	7,008,377		(7,008,377)		
		10032569	HD TB PD17 1819 TB Prevention	798,350		(798,350)		
		10032572	HD STD DC01 1819 STD Surveilla	225,000		(225,000)		
		10032580	HD TB PD21 1819 Tuberculosis S	331,037		(331,037)		
		10032583	HD HIV PD14 1819 State HIV Sur	773,885		(773,885)		
		10032584	HD HIV AO05 1819 MMP	523,517		(523,517)		
		10032585	HB MH AD01 1819 Integrated Ser	703,467		(703,467)		
		10032586	HD HIV D128 1819 HVTN Leadersh	123,058		(123,058)		
		10032587	HD HIV D119 1819 SF Bay CTU	124,943		(124,943)		
		10032588	HD HIV IV02 1819 CHRP PrEP-T	77,540		(77,540)		
		10032589	HD HIV D134 1819 UCSF-CFAR	30,078		(30,078)		
		10032591	HD HIV AO95 1819 DOT Diary	183,952		(183,952)		
		10032592	HD HIV D123 1819 NHBS	830,936		(830,936)		
		10032593	HD HIV IV08 1819 Mid-Career Aw	158,239		(158,239)		
		10032594	HD TB DC22 1819 Ca Tb Control	200,000		(200,000)		
		10032595	HD ADM AC13 1819 BRACE	213,713		(213,713)		
		10032596	HD HIV AO58 1819 SHARP: Summer	9,936		(9,936)		
		10032598	HD HED PH01 1819 Health Educa	1,996,752		(1,996,752)		
		10032599	HD HIV AO77 1819 Racial & Ethn	799,159		(799,159)		
		10032600	HD HIV AO99 1819 TransNational	44,495		(44,495)		
		10032601	HD HIV AO67 1819 HPTN Leadersh	16,505		(16,505)		
		10032602	HD HIV AO84 1819 UCSF 8278sc	5,597		(5,597)		
		10032605	HD HIV AO86 1819 LOC: MTN	83,719		(83,719)		
		10032608	HD HIV AO49 1819 Enhancing PrE	87,648		(87,648)		
		10032609	HD HIV IV18 1819 iTech	47,685		(47,685)		
		10032610	HD HIV IV07 1819 UCSF 9563sc	14,000		(14,000)		
		10032616	HD HIV AO73 1819 SFDPH CBA	1,000,000		(1,000,000)		
		10032617	HD HIV AO80 1819 Mirtazapine	65,450		(65,450)		
		10032622	HD HIV PD79 1819 CAPS- 9739sc	27,988		(27,988)		
		10032625	HN HIV PD13 1819 RWPA	16,268,550		(16,268,550)		

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10032626	HN HIV AO60 1819 RWPC	332,492		(332,492)		
		10032627	HD HIV AO98 1819 Western State	38,735		(38,735)		
		10032628	HD HIV AO14 1819 CDC Kenya	46,558		(46,558)		
		10032629	HD HIV AO54 1819 Tech. Assist.	40,504		(40,504)		
		10032630	HN HIV AO16 1819 HCP SAM	2,663,405		(2,663,405)		
		10032631	HN HIV IV09 1819 RWPB Supplement	1,551,825		(1,551,825)		
		10032632	HD EHS PB02 1819 State CLPPP	685,016		(685,016)		
		10032633	HD EHS EH15 1819 Beach Monitor	30,000		(30,000)		
		10032634	HD EHS EH08 1819 State LOP	493,000		(493,000)		
		10032636	HD HED AP03 1819 Cdc Basic-ref	149,434		(149,434)		
		10032637	HD TB DC12 1819 Tuberculosis E	244,566		(244,566)		
		10032644	HN MCH MC02 1819 Nurse Family	1,364,784		(1,364,784)		
		10032645	HB MH M005 1819Hrsa Title Iv H	97,531		(97,531)		
		10032646	HN MCH PM03 1819 MCH Allotment	5,994,750		(5,994,750)		
		10032648	HD EPR CD113 1819 Pan Flu	96,466		(96,466)		
		10032649	HD EPR PD69 1819 PHEP	591,000		(591,000)		
		10032650	HD EPR PD95 1819 CRI	195,332		(195,332)		
		10032651	HD EPR AC11 1819 HPP	311,000		(311,000)		
		10032652	HN MCH PM05 1819 CHDP	1,706,091		(1,706,091)		
		10032653	HN MCH PM08 1819 WIC	3,004,965		(3,004,965)		
		10032654	HN MCH PM13 1819 NUTRITION	901,741		(901,741)		
		10032655	HN MCH PM14 1819 Foster Care	582,034		(582,034)		
		10032656	HB SA SA 16 1819 PROP 47	2,004,232		(2,004,232)		
		10032660	HD STD CD141 1819 Elc Gc Rapid	557,095		(557,095)		
		10032661	HC Local Assistance For Core S	407,402		(407,402)		
		10032663	HD HIV AO94 1819 TasP-C Pilot	35,382	35,382		35,382	
		10032671	HD HIV IV03 1819 Prescription	106,000		(106,000)		
		10032676	HN MCH MC09 1819 Proj LAUNCH	130,508		(130,508)		
		10032677	HD EPI PD29 1819 Immunization	292,627		(292,627)		
		10032678	HD EPI DC28 1819 Zika Response	210,366		(210,366)		
		10032679	HN MCH PM02 1819 BIH Program	1,129,591		(1,129,591)		
		10032680	HN MCH PM01 1819 Title X Famil	210,000		(210,000)		
		10032731	HN MCH PM101 1819 Oral Prop 56	308,879		(308,879)		
		10032829	HC TWC - Calendar Year 2019	94,787	94,787	(94,787)	94,787	
		10032831	HC TWC - Calendar Year 2020			94,787		
		10032832	HC LSYC Calendar Year 2019	77,966		(77,966)		
		10032833	HC LSYC Calendar Year 2020		77,966	77,966	77,966	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10032834	HC McKinney Homeless Calendar	1,766,309	1,766,309	(1,766,309)	1,766,309	
		10032835	HC McKinney Homeless Calendar		1,766,309	1,766,309		
		10032836	HC Tobacco Dis FY2019	80,000		(80,000)		
		10032837	HC Tobacco Dis FY2020		144,164	144,164		(144,164)
		10032838	HC Kaiser Phase FY2019	200,000		(200,000)		
		10032839	HC Kaiser Phase FY2020		200,000	200,000	200,000	
		10032848	HD HIV IV04 1819 UCSF 9289sc	13,639		(13,639)		
		10033399	HM104 HB MH 1819 SB82 Triage T	636,171		(636,171)		
		10034004	HD HIV D128 1920 HVTN Scientif		123,058	123,058	123,058	
		10034006	HD HIV D119 1920 SF Bay CTU		124,943	124,943	124,943	
		10034007	HD HIV AO67 1920 HPTN Leadersh		16,505	16,505	16,505	
		10034010	HD HIV AO95 1920 DOT Diary		183,952	183,952	183,952	
		10034011	HD HIV AO86 1920 Leadership LOC		83,719	83,719	83,719	
		10034012	HD HIV PD14 1920 State HIV Sur		773,885	773,885	773,885	
		10034013	HD HIV AO05 1920 MMP		523,517	523,517	523,517	
		10034014	HD HIV D134 1920 UCSF-CFAR		30,078	30,078	30,078	
		10034015	HD HIV D123 1920 NHBS		830,936	830,936	830,936	
		10034016	HD HIV IV08 1920 Mid-Career		158,239	158,239	158,239	
		10034018	HD HIV AO58 1920 SHARP		9,936	9,936	9,936	
		10034019	HD HIV AO99 1920 Transnational		44,495	44,495	44,495	
		10034020	HD HIV AO84 1920 Polydrug Use		5,597	5,597	5,597	
		10034021	HD HIV AO80 1920 Mirtazapine		65,450	65,450	65,450	
		10034022	HD HIV PD79 1920 CAPS		27,988	27,988	27,988	
		10034023	HD HIV AO98 1920 Western State		38,735	38,735	38,735	
		10034024	HD HIV AO54 1920 UCSF TA 8940		40,504	40,504	40,504	
		10034025	HD HIV IV04 1920 UCSF TA 9289		13,639	13,639	13,639	
		10034029	HD HIV PD90 1920 High Impact P		7,008,377	7,008,377	7,008,377	
		10034030	HB MH 1920 M007 SAMSHA-MHBG		4,072,182	4,072,182	4,072,182	
		10034031	HD EHS AC13 1920 BRACE		213,713	213,713	213,713	
		10034032	HD HIV IV18 1920 iTech		47,685	47,685	47,685	
		10034034	HB MH MH101 1920 SB 82 Triage		847,407	847,407	847,407	
		10034045	HB HM M005 Hrsa Title Iv Hiv		97,531	97,531	97,531	
		10034046	HD TB PD21 Tuberculosis Subve		298,031	298,031	298,031	
		10034047	HC STD DC01 1920 Surveillance		225,000	225,000	225,000	
		10034049	HD EHS EH15 1920 Beach Water Q		30,000	30,000	30,000	
		10034050	HD EHS EH08 1920 State LOP		493,000	493,000	493,000	
		10034051	HD EHS PB02 1920 State CLPPP		685,016	685,016	685,016	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10034052	HN HIV IV09 1920 IV09 RWPB	1,551,825	1,551,825	1,551,825	1,551,825	
		10034053	HN HIV IV09 1920 HCP SAM	3,248,921	3,248,921	3,248,921	3,248,921	
		10034054	HN HIV AO60 1920 RWPC	328,347	328,347	328,347	328,347	
		10034055	HN HIV PD13 1920 RWPA	16,196,290	16,196,290	16,196,290	16,196,290	
		10034056	HB MH HM102 1920 BEAM UP	400,000	400,000	400,000	400,000	
		10034057	HD TB DC12 1920 Tuberculosis E	241,712	241,712	241,712	241,712	
		10034058	HD TB DC22 1920 Ca Tb Controll	200,000	200,000	200,000	200,000	
		10034059	HD STD PD16 1920 Std Preventio	1,115,448	1,115,448	1,115,448	1,115,448	
		10034060	HD TB PD17 1920 TB/HIV Control	846,924	846,924	846,924	846,924	
		10034061	HD STD CD141 1920 ELC GC Rapid	635,633	635,633	635,633	635,633	
		10034062	HD HED PH01 1920 Tobacco Free	1,996,752	1,996,752	1,996,752	1,996,752	
		10034064	HB MH AD04 1920 State Vocation	90,400	90,400	90,400	90,400	
		10034065	HB MH AD01 1920 Integrated Ser	703,467	703,467	703,467	703,467	
		10034079	HC MCH1920 HCMC02	1,364,784	1,364,784	1,364,784	1,364,784	
		10034082	HN MCH PM03 1920 MCH allotment	5,994,750	5,994,750	5,994,750	5,994,750	
		10034084	HN MCH PM05 1920 CHDP	1,706,091	1,706,091	1,706,091	1,706,091	
		10034085	HN MCH PM08 1920 WIC	3,004,965	3,004,965	3,004,965	3,004,965	
		10034086	HN MCH PM13 1920 NUTRITION	901,741	901,741	901,741	901,741	
		10034088	HN MCH PM14 1920 Foster Care	799,634	799,634	799,634	799,634	
		10034089	HD EPR CD113 1920 Pan Flu	96,466	96,466	96,466	96,466	
		10034090	HD EPR PD69 1920 PHEP	673,051	673,051	673,051	673,051	
		10034091	HD EPR PD95 1920 CRI	195,332	195,332	195,332	195,332	
		10034092	HD EPR AC11 1920 HPP	311,000	311,000	311,000	311,000	
		10034121	HB SA SA16 1920 PROP 47	2,004,523	2,004,523	2,004,523	2,004,523	
		10034159	HD EHS PD105 1920 Tobacco Law	930,543	930,543	930,543	930,543	
		10034169	HD EPI PD29 1920 Immunization	292,627	292,627	292,627	292,627	
		10034170	HN MCH MC09 1920 Proj LAUNCH	130,508	130,508	130,508	130,508	
		10034178	HN MCH PM01 1920 Title X Famil	283,000	283,000	283,000	283,000	
		10034180	HN MCH PM02 1920 BIH Program	1,129,591	1,129,591	1,129,591	1,129,591	
		10034181	HN MCH PM101 1920 Oral Prop 56	308,879	308,879	308,879	308,879	
		10034184	HD EPI PD101 1920 SF CAN	70,000	70,000	70,000	70,000	
		10034392	HD HIV AO78 1920 REBOOT	95,206	95,206	95,206	95,206	
		10034555	HD HIV AO73 1920 SFDPH CBA	981,613	981,613	981,613	981,613	
		10034570	HD STD D142 1920 Core STD Mgmt	554,425	554,425	554,425	554,425	
		10034709	HD EHS PD108 1920 CDPH Prop 56	434,750	434,750	434,750	434,750	
		10034826	HC Tobacco Dis FY2021				111,674	111,674
		10034828	Supporting Treatment and Reduc	1,405,200	1,405,200	1,405,200	1,458,182	52,982

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
11580	SR Community Health-Grants	10034839	SFGH Foundation EHR		4,545,455	4,545,455		(4,545,455)
		10034873	HC Geriatrics Workforce		25,122	25,122	25,876	754
		10034932	HB MH HM103 1920 SFHP Mission		276,216	276,216	276,216	
<b>11580 Total</b>				<b>68,453,787</b>	<b>75,618,404</b>	<b>7,164,617</b>	<b>71,094,195</b>	<b>(4,524,209)</b>
13550	SR Public Protection-Grant	10032693	HB MH M017 1819 Lead Sf Fy 18/	1,896,136		(1,896,136)		
<b>13550 Total</b>				<b>1,896,136</b>	<b>0</b>	<b>(1,896,136)</b>	<b>0</b>	<b>0</b>
14820	SR ETF-Gift	10029323	HC Public Health Community Out	305,938		(305,938)		
<b>14820 Total</b>				<b>305,938</b>	<b>0</b>	<b>(305,938)</b>	<b>0</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>70,655,861</b>	<b>75,618,404</b>	<b>4,962,543</b>	<b>71,094,195</b>	<b>(4,524,209)</b>

**Continuing Projects - Project Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
21132	SFGH-OPERATING GRANTS-PRIVATE	10029448	HG Palliative Care Sub Grant F	49,554	49,554		49,554	
<b>21132 Total</b>				<b>49,554</b>	<b>49,554</b>	<b>0</b>	<b>49,554</b>	<b>0</b>
<b>Continuing Projects - Project Control Total</b>				<b>49,554</b>	<b>49,554</b>	<b>0</b>	<b>49,554</b>	<b>0</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	207703	HBH Behavioral Health	23,350,957	25,953,216	2,602,259	26,072,296	119,080
		207705	HNS Health Network Services	7,863,786	8,898,934	1,035,148	9,263,701	364,767
		240661	HPH Population Health Division	6,072,443	7,036,380	963,937	7,058,568	22,188
		240642	HPC Primary Care	3,514,790	3,489,146	(25,644)	3,597,846	108,700
		251961	HAD Public Health Admin	712,542	756,540	43,998	777,862	21,322
<b>10060 Total</b>				<b>41,514,518</b>	<b>46,134,216</b>	<b>4,619,698</b>	<b>46,770,273</b>	<b>636,057</b>
21550	LHH-Work Order Fund	240649	HLH Laguna Honda Hospital	229,950	229,950		229,950	
<b>21550 Total</b>				<b>229,950</b>	<b>229,950</b>	<b>0</b>	<b>229,950</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>41,744,468</b>	<b>46,364,166</b>	<b>4,619,698</b>	<b>47,000,223</b>	<b>636,057</b>
<b>Total Uses of Funds</b>				<b>2,369,898,228</b>	<b>2,427,029,042</b>	<b>57,130,814</b>	<b>2,423,403,761</b>	<b>(3,625,281)</b>

**Department: LIB Public Library****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
Bequest Fund	115,000	115,000		115,000	
Gift and Other Expendable Trust	5,000	5,000		5,000	
Public Library Fund	160,492,490	171,472,228	10,979,738	168,799,672	(2,672,556)
<b>Total Uses by Funds</b>	<b>160,612,490</b>	<b>171,592,228</b>	<b>10,979,738</b>	<b>168,919,672</b>	<b>(2,672,556)</b>

**Division Summary**

LIB Public Library	160,612,490	171,592,228	10,979,738	168,919,672	(2,672,556)
<b>Total Uses by Division</b>	<b>160,612,490</b>	<b>171,592,228</b>	<b>10,979,738</b>	<b>168,919,672</b>	<b>(2,672,556)</b>

**Chart of Account Summary**

Salaries	58,490,817	61,812,616	3,321,799	63,791,198	1,978,582
Mandatory Fringe Benefits	31,439,779	35,325,932	3,886,153	37,407,374	2,081,442
Non-Personnel Services	8,504,589	9,377,921	873,332	8,945,169	(432,752)
City Grant Program		600,000	600,000	500,000	(100,000)
Capital Outlay	30,617,817	30,560,099	(57,718)	21,491,900	(9,068,199)
Intrafund Transfers Out	29,110,667	29,013,199	(97,468)	20,800,000	(8,213,199)
Materials & Supplies	19,567,394	21,507,500	1,940,106	24,119,665	2,612,165
Overhead and Allocations	1,022	405	(617)	405	
Services Of Other Depts	11,991,072	12,407,755	416,683	12,663,961	256,206
Transfer Adjustment - Uses	(29,110,667)	(29,013,199)	97,468	(20,800,000)	8,213,199
<b>Total Uses by Chart of Account</b>	<b>160,612,490</b>	<b>171,592,228</b>	<b>10,979,738</b>	<b>168,919,672</b>	<b>(2,672,556)</b>

**Sources of Funds Detail by Account**

410110	Prop Tax Curr Yr-Secured	55,531,000	57,796,000	2,265,000	60,771,000	2,975,000
410120	Prop Tax Curr Yr-Unsecured	3,359,000	3,541,000	182,000	3,576,000	35,000
410230	Unsecured Instl 5-8 Yr Plan	17,000	17,000		17,000	
410310	Supp Asst SB813-Cy Secured	1,062,000	811,000	(251,000)	811,000	
410410	Supp Asst SB813-Py Secured	2,362,000	1,803,000	(559,000)	1,803,000	
410920	Prop Tax Ab 1290 Rda Passthrg	1,237,000	1,327,000	90,000	1,353,000	26,000
430150	Interest Earned - Pooled Cash	237,400	237,400		237,400	



439899	Other City Property Rentals	26,115	26,115		26,115	
448111	Homeowners Prop Tax Relief	170,000	170,000		170,000	
448999	Other State Grants & Subventns	50,000	50,000		50,000	
462511	Books Paid	57,800	57,800		57,800	
462521	Delinquent Library Fee Collect	100,000	100,000		100,000	
462531	Fines	300,000	75,000	(225,000)		(75,000)
462542	Library Event-Meeting Room Fee	8,000	8,000		8,000	
462597	LIB Services-History Center	25,000	25,000		25,000	
462598	Library Copy And Print Fees	180,000	180,000		180,000	
462599	Misc Library Service & Oth Rev	20,000	20,000		20,000	
478101	Gifts And Bequests	20,000	20,000		20,000	
486320	Exp Rec Fr Environment (AAO)	68,520	70,992	2,472	73,416	2,424
493001	OTI Fr 1G-General Fund	170,000	20,000	(150,000)	20,000	
495010	ITI Fr 2S/LIB-Public LibraryFd	29,110,667	29,013,199	(97,468)	20,800,000	(8,213,199)
499999	Beg Fund Balance - Budget Only	11,981,655	9,106,921	(2,874,734)	5,080,941	(4,025,980)
999989	ELIMSD TRANSFER ADJ-SOURCES	(29,110,667)	(29,013,199)	97,468	(20,800,000)	8,213,199
	General Fund Support	83,630,000	96,130,000	12,500,000	94,520,000	(1,610,000)
<b>Total Sources by Fund</b>		<b>160,612,490</b>	<b>171,592,228</b>	<b>10,979,738</b>	<b>168,919,672</b>	<b>(2,672,556)</b>

## Uses of Funds Detail Appropriation

## Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13140	SR Public Library Preserv		Salaries	58,490,817	61,812,616	3,321,799	63,791,198	1,978,582
			Mandatory Fringe Benefits	31,439,779	35,325,932	3,886,153	37,407,374	2,081,442
			Non-Personnel Services	8,484,589	9,357,921	873,332	8,925,169	(432,752)
			City Grant Program		600,000	600,000	500,000	(100,000)
			Capital Outlay	1,357,150	1,546,900	189,750	691,900	(855,000)
			Intrafund Transfers Out	29,110,667	29,013,199	(97,468)	20,800,000	(8,213,199)
			Materials & Supplies	19,373,416	21,312,905	1,939,489	23,925,070	2,612,165
			Services Of Other Depts	11,991,072	12,407,755	416,683	12,663,961	256,206
			Transfer Adjustment - Uses	(29,110,667)	(29,013,199)	97,468	(20,800,000)	8,213,199
<b>13140 Total</b>				<b>131,136,823</b>	<b>142,364,029</b>	<b>11,227,206</b>	<b>147,904,672</b>	<b>5,540,643</b>
<b>Operating Total</b>				<b>131,136,823</b>	<b>142,364,029</b>	<b>11,227,206</b>	<b>147,904,672</b>	<b>5,540,643</b>

## Continuing Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13080	SR Library Fund - Continuing	17146	LB Library-summer Reading Prog	20,000	20,000		20,000	
		19559	LB Spl Capital Improvement Pr	29,260,667	29,013,199	(247,468)	20,800,000	(8,213,199)
<b>13080 Total</b>				<b>29,280,667</b>	<b>29,033,199</b>	<b>(247,468)</b>	<b>20,820,000</b>	<b>(8,213,199)</b>
13150	SR Library Special Revenue	17144	LB Library Special Collection-	25,000	25,000		25,000	
<b>13150 Total</b>				<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>29,305,667</b>	<b>29,058,199</b>	<b>(247,468)</b>	<b>20,845,000</b>	<b>(8,213,199)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13120	SR Library Grants; Cont Sta	10029466	LB-FY19 Project Read CLLS	50,000		(50,000)		
		10032879	LB-FY20 Project Read CLLS		50,000	50,000		(50,000)
		10034145	LB-FY21 Project Read CLLS				50,000	50,000
<b>13120 Total</b>				<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>
14820	SR ETF-Gift	10000589	LB-F&F-Spl Coll-Architect/Deco	5,000	5,000		5,000	
<b>14820 Total</b>				<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0</b>
17860	Perm ETF-Bequests	10000592	LB-Lillian Dannenberg Bequest	15,000	15,000		15,000	
		10000595	LB-Fuhrman Bequest	100,000	100,000		100,000	
<b>17860 Total</b>				<b>115,000</b>	<b>115,000</b>	<b>0</b>	<b>115,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>170,000</b>	<b>170,000</b>	<b>0</b>	<b>170,000</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>160,612,490</b>	<b>171,592,228</b>	<b>10,979,738</b>	<b>168,919,672</b>	<b>(2,672,556)</b>

**Department: PUC Public Utilities Commissn****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
CleanPowerSF	157,032,754	212,909,309	55,876,555	212,909,309	
Hetch Hetchy Water and Power	226,309,512	230,158,274	3,848,762	232,786,003	2,627,729
San Francisco Wastewater Enter	343,212,569	363,666,181	20,453,612	368,275,533	4,609,352
San Francisco Water Enterprise	570,345,360	604,958,378	34,613,018	610,892,176	5,933,798
<b>Total Uses by Funds</b>	<b>1,296,900,195</b>	<b>1,411,692,142</b>	<b>114,791,947</b>	<b>1,424,863,021</b>	<b>13,170,879</b>

**Division Summary**

HHP CleanPowerSF	157,032,754	212,909,309	55,876,555	212,909,309	
HHP Hetch Hetchy Water & Power	226,309,512	230,158,274	3,848,762	232,786,003	2,627,729
PUB Public Utilities Bureaus	259,600	291,600	32,000	291,600	
WTR Water Enterprise	570,085,760	604,666,778	34,581,018	610,600,576	5,933,798
WWE Wastewater Enterprise	343,212,569	363,666,181	20,453,612	368,275,533	4,609,352
<b>Total Uses by Division</b>	<b>1,296,900,195</b>	<b>1,411,692,142</b>	<b>114,791,947</b>	<b>1,424,863,021</b>	<b>13,170,879</b>

**Chart of Account Summary**

Salaries	245,938,303	259,028,164	13,089,861	267,401,747	8,373,583
Mandatory Fringe Benefits	102,586,186	110,840,256	8,254,070	117,695,244	6,854,988
Non-Personnel Services	268,844,904	320,087,496	51,242,592	320,087,496	
City Grant Program	2,855,121	3,006,480	151,359	3,006,480	
Capital Outlay	20,416,706	24,217,230	3,800,524	24,217,230	
Debt Service	364,489,249	394,563,383	30,074,134	394,560,383	(3,000)
Facilities Maintenance	38,073,200	37,374,480	(698,720)	37,374,480	
Intrafund Transfers Out	265,379,977	274,174,603	8,794,626	274,699,025	524,422
Materials & Supplies	30,279,048	31,980,281	1,701,233	31,980,281	
Operating Transfers Out	33,673,137	34,680,137	1,007,000	34,680,137	
Overhead and Allocations	(94,546,495)	(98,416,789)	(3,870,294)	(101,310,819)	(2,894,030)
Programmatic Projects	4,660,000	2,845,115	(1,814,885)	2,805,115	(40,000)
Services Of Other Depts	94,204,961	99,283,792	5,078,831	100,687,552	1,403,760
Unappropriated Rev Retained	201,037,752	203,304,397	2,266,645	203,304,397	
Unappropriated Rev-Designated	17,966,123	23,482,720	5,516,597	22,958,298	(524,422)
Transfer Adjustment - Uses	(298,957,977)	(308,759,603)	(9,801,626)	(309,284,025)	(524,422)

Total Uses by Chart of Account		1,296,900,195	1,411,692,142	114,791,947	1,424,863,021	13,170,879
Sources of Funds Detail by Account						
430150	Interest Earned - Pooled Cash	5,154,535	5,671,759	517,224	5,671,759	
439899	Other City Property Rentals	13,605,858	13,940,064	334,206	13,940,064	
463102	Sewer Service Chrg-Comm-Resid	310,984,700	332,703,500	21,718,800	332,703,500	
463104	Sewer Service Chrg-Spd Dstrct	9,414,000	10,019,000	605,000	10,019,000	
468100	Treasure Island Utilities Rev	6,302,800	6,691,400	388,600	6,691,400	
468111	Sale Of Water-SF Consumers	265,282,567	286,384,658	21,102,091	286,384,658	
468181	Sale Of Water-Suburban Resale	264,214,570	264,926,687	712,117	264,926,687	
468611	Sale Of Electricity-Municipal		20,397,822	20,397,822	20,397,822	
	SaleOfElectrcy-CtyNon-Wrkordr	19,355,864		(19,355,864)		
468612	Sale Of Electricity-Non-City	22,070,650	21,629,951	(440,699)	21,629,951	
468614	Sale Of Electricity-Retail	11,733,938	14,333,876	2,599,938	14,333,876	
468615	Electricity Sale-CCA	156,609,754	212,070,541	55,460,787	212,070,541	
468711	Sale Of Water	2,724,600	2,942,700	218,100	2,942,700	
478001	Water Service InstallationChrg	5,110,800	5,259,500	148,700	5,259,500	
478990	Enterprise Fed BondIntSubsidy	28,515,020	28,301,665	(213,355)	28,301,665	
479999	Other Non-Operating Revenue	7,606,400	7,789,500	183,100	7,789,500	
486010	Exp Rec Fr Asian Arts Musm AAO	478,383	513,867	35,484	545,424	31,557
486020	Exp Rec Fr Airport (AAO)	48,703,811	51,218,021	2,514,210	52,225,258	1,007,237
486030	Exp Rec Fr Admin Svcs (AAO)	5,720,266	5,962,749	242,483	6,149,122	186,373
486040	Exp Rec Fr Animal Cre&Ctrl AAO	104,057	109,920	5,863	114,272	4,352
486050	Exp Rec Fr Adult Probation AAO	1,100	1,300	200	1,395	95
486060	Exp Rec Fr Art Commission AAO	300	500	200	537	37
486100	Exp Rec Fr Bus & Enc Dev (AAO)	2,284,255	2,284,255		2,451,006	166,751
486110	Exp Rec Fr Bldg Inspection AAO	50,000	50,000		50,000	
486170	Exp Rec Fr Chld Supprt SvcsAAO	60,454	64,314	3,860	68,174	3,860
486180	Exp Rec Fr ConvFaciltsMgmt AAO	6,007,852	6,161,685	153,833	6,272,050	110,365
486185	Exp Rec Fr CleanpowerSF AAO	1,144,425	1,144,425		1,144,425	
486230	Exp Rec Fr City Planning (AAO)	10,000	40,000	30,000	40,000	
486250	Exp Rec Fr City Attorney (AAO)	19,016	20,305	1,289	21,594	1,289
486270	Exp Rec Fr District Attorney AAO	18,489	19,924	1,435	21,238	1,314
486290	Exp Rec Fr Emergency Comm Dept	259,870	274,852	14,982	288,468	13,616
486330	Exp Rec Fr Fine Arts Musm AAO	1,352,060	1,455,532	103,472	1,539,501	83,969
486340	Exp Rec Fr Fire Dept (AAO)	1,266,456	1,311,163	44,707	1,353,497	42,334
486350	Exp Rec Fr Gen City Resp AAO	1,987,703	2,122,427	134,724	2,257,149	134,722
486370	Exp Rec Fr Comm Health Svc AAO	136,547	144,553	8,006	152,682	8,129
486380	Exp Rec Fr Sf Gen Hospital AAO	8,354,547	8,993,422	638,875	9,519,108	525,686

486390	Exp Rec Fr Laguna Honda AAO	2,469,647	2,658,101	188,454	2,814,748	156,647
486400	Exp Rec Fr CommMental Hlth AAO	321,000	341,604	20,604	362,407	20,803
486420	Exp Rec Fr Juvenile Court AAO	637,394	667,789	30,395	688,908	21,119
486430	Exp Rec Fr Public Library AAO	2,172,325	2,252,768	80,443	2,314,042	61,274
486500	Exp Rec Fr Police Comssn AAO	663,071	702,899	39,828	741,734	38,835
486510	Exp Rec Fr Public Defender AAO	1,319	1,407	88	1,471	64
486520	Exp Rec Fr Parking&Traffic AAO	7,499	8,071	572	8,660	589
486530	Exp Rec Fr Port Commission AAO	2,532,481	2,588,462	55,981	2,626,254	37,792
486540	Exp Rec Fr Purchaser (AAO)	207,699	52,790	(154,909)	60,049	7,259
486550	Exp Rec Fr Public TransprtAAO	9,271,979	10,167,377	895,398	10,771,887	604,510
486560	Exp Rec Fr Public Works (AAO)	1,126,587	1,175,930	49,343	1,239,925	63,995
486600	Exp Rec Fr Real Estate (AAO)	1,295,000	1,389,201	94,201	1,490,612	101,411
486610	Exp Rec Fr Registrar Of Votr AAO	3,259	3,479	220	3,700	221
486630	Exp Rec Fr Rec & Park (AAO)	9,247,473	9,839,633	592,160	10,484,463	644,830
486650	Exp Rec Fr AcadmyOfScience AAO	1,541,972	1,651,828	109,856	1,757,746	105,918
486670	Exp Rec Fr Sheriff (AAO)	1,154,849	1,240,439	85,590	1,316,025	75,586
486690	Exp Rec Fr Human Services AAO	1,252,832	1,323,566	70,734	1,394,029	70,463
486710	Exp Rec From Isd (AAO)	137,467	146,935	9,468	156,346	9,411
486740	Exp Rec Fr PUC (AAO)	103,437	104,424	987	105,057	633
486750	Exp Rec Fr Hetch Hetchy (AAO)	255,764	265,765	10,001	272,223	6,458
486760	Exp Rec Fr Water Dept (AAO)	10,223,912	10,497,175	273,263	10,667,398	170,223
486780	Exp Rec Fr War Memorial (AAO)	1,000,709	1,071,659	70,950	1,132,307	60,648
486800	Exp Rec Fr Cleanwater (AAO)	12,377,712	12,721,242	343,530	12,931,723	210,481
486990	Exp Rec-General Unallocated	6,671,320	6,228,352	(442,968)	6,228,352	
493001	OTI Fr 1G-General Fund	1,200,000	1,240,000	40,000	1,200,000	(40,000)
493037	OTI Fr 5W-Water Department Fd	33,578,000	34,585,000	1,007,000	34,585,000	
495022	ITI Fr 5C-Cleanwater ProgramFd	112,756,680	118,104,408	5,347,728	118,104,408	
495029	ITI Fr 5T-Hetch Hetchy W&P Fds	55,452,952	51,201,232	(4,251,720)	51,201,232	
495030	ITI Fr 5W-Water Department Fd	77,105,000	80,014,000	2,909,000	80,014,000	
495045	ITI Fr 5Q-Cleanpowersf Funds	20,065,345	24,854,963	4,789,618	25,379,385	524,422
499999	Beg Fund Balance - Budget Only	24,377,841	28,395,409	4,017,568	36,815,432	8,420,023
999999	ELIMSD TRANSFER ADJ-SOURCES	(298,957,977)	(308,759,603)	(9,801,626)	(309,284,025)	(524,422)
General Fund Support						
<b>Total Sources by Fund</b>		<b>1,296,900,195</b>	<b>1,411,692,142</b>	<b>114,791,947</b>	<b>1,424,863,021</b>	<b>13,170,879</b>
<b>Uses of Funds Detail Appropriation</b>						
<b>Operating</b>						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
20160	WWIE Op Annual Account Ctrl		Salaries	49,127,515	51,726,620	2,599,105	53,359,682	1,633,062
			Mandatory Fringe Benefits	22,470,097	24,089,542	1,619,445	25,529,022	1,439,480
			Non-Personnel Services	18,164,120	18,459,108	294,988	18,459,108	
			City Grant Program	250,000	250,000		250,000	
			Capital Outlay	1,793,922	1,832,925	39,003	1,832,925	
			Debt Service	65,591,037	73,114,869	7,523,832	73,114,869	
			Intrafund Transfers Out	112,756,680	118,104,408	5,347,728	118,104,408	
			Materials & Supplies	10,784,935	11,165,340	380,405	11,165,340	
			Operating Transfers Out	31,713	31,713		31,713	
			Overhead and Allocations	25,952,218	27,512,713	1,560,495	28,357,082	844,369
			Services Of Other Depts	34,091,012	35,215,591	1,124,579	35,948,032	732,441
			Transfer Adjustment - Uses	(112,756,680)	(118,104,408)	(5,347,728)	(118,104,408)	
<b>20160 Total</b>				<b>228,256,569</b>	<b>243,398,421</b>	<b>15,141,852</b>	<b>248,047,773</b>	<b>4,649,352</b>
24750	HH CleanPowerSF Op Annual Acco		Salaries	3,915,836	5,344,711	1,428,875	5,647,418	302,707
			Mandatory Fringe Benefits	809,821	1,260,521	450,700	1,413,278	152,757
			Non-Personnel Services	10,491,454	12,527,188	2,035,734	12,527,188	
			Materials & Supplies	113,468	226,937	113,469	226,937	
			Overhead and Allocations	2,005,915	2,113,833	107,918	2,179,236	65,403
			Programmatic Projects	100,000		(100,000)		
			Services Of Other Depts	2,628,851	3,111,773	482,922	3,115,328	3,555
<b>24750 Total</b>				<b>20,065,345</b>	<b>24,584,963</b>	<b>4,519,618</b>	<b>25,109,385</b>	<b>524,422</b>
24970	HHWP Op Annual Account Ctrl		Salaries	31,018,164	33,260,994	2,242,830	34,226,194	965,200
			Mandatory Fringe Benefits	13,944,801	15,052,164	1,107,363	15,953,860	901,696
			Non-Personnel Services	90,191,267	92,973,647	2,782,380	92,973,647	
			Capital Outlay	1,016,941	1,335,619	318,678	1,335,619	
			Debt Service	6,037,609	5,996,708	(40,901)	5,996,708	
			Intrafund Transfers Out	55,452,952	51,201,232	(4,251,720)	51,201,232	
			Materials & Supplies	2,841,198	3,151,815	310,617	3,151,815	
			Operating Transfers Out	31,712	31,712		31,712	
			Overhead and Allocations	15,535,170	16,583,112	1,047,942	17,087,910	504,798
			Services Of Other Depts	7,894,698	8,250,271	355,573	8,506,306	256,035
			Transfer Adjustment - Uses	(55,452,952)	(51,201,232)	4,251,720	(51,201,232)	
<b>24970 Total</b>				<b>168,511,560</b>	<b>176,636,042</b>	<b>8,124,482</b>	<b>179,263,771</b>	<b>2,627,729</b>
25940	WTR Op Annual Account Ctrl		Salaries	67,205,466	69,957,201	2,751,735	72,148,670	2,191,469
			Mandatory Fringe Benefits	30,667,185	32,851,894	2,184,709	34,811,248	1,959,354
			Non-Personnel Services	15,203,474	15,547,563	344,089	15,547,563	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
25940	WTR Op Annual Account Ctrl		City Grant Program	2,605,121	2,756,480	151,359	2,756,480	
			Capital Outlay	4,729,833	4,116,116	(613,717)	4,116,116	
			Debt Service	292,860,603	315,451,806	22,591,203	315,448,806	(3,000)
			Intrafund Transfers Out	77,105,000	80,014,000	2,909,000	80,014,000	
			Materials & Supplies	14,033,090	15,091,344	1,058,254	15,091,344	
			Operating Transfers Out	33,609,712	34,616,712	1,007,000	34,616,712	
			Overhead and Allocations	37,667,035	40,151,459	2,484,424	41,514,715	1,363,256
			Services Of Other Depts	22,650,241	23,713,203	1,062,962	24,135,922	422,719
			Transfer Adjustment - Uses	(110,683,000)	(114,599,000)	(3,916,000)	(114,599,000)	
<b>25940 Total</b>				<b>487,653,760</b>	<b>519,668,778</b>	<b>32,015,018</b>	<b>525,602,576</b>	<b>5,933,798</b>
27180	PUC Operating Fund		Salaries	44,064,193	45,853,152	1,788,959	47,315,582	1,462,430
			Mandatory Fringe Benefits	21,536,955	22,875,931	1,338,976	24,279,540	1,403,609
			Non-Personnel Services	15,700,446	16,008,364	307,918	16,008,364	
			Capital Outlay	1,361,010	1,398,570	37,560	1,398,570	
			Materials & Supplies	2,506,357	2,344,845	(161,512)	2,344,845	
			Overhead and Allocations	(111,942,377)	(117,182,216)	(5,239,839)	(120,037,265)	(2,855,049)
			Services Of Other Depts	26,940,159	28,992,954	2,052,795	28,981,964	(10,990)
			Unappropriated Rev-Designated	92,857		(92,857)		
<b>27180 Total</b>				<b>259,600</b>	<b>291,600</b>	<b>32,000</b>	<b>291,600</b>	<b>0</b>
<b>Operating Total</b>				<b>904,746,834</b>	<b>964,579,804</b>	<b>59,832,970</b>	<b>978,315,105</b>	<b>13,735,301</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
20170	WWE Annual Authority Ctrl		GE Youth Employment & Environm	697,000	697,000		697,000	
		17726	UW Treasure Island - Maintena	1,350,000	1,390,000	40,000	1,390,000	
		19459	UW 525 Golden Gate - O & M	1,534,000	1,251,760	(282,240)	1,251,760	
		19460	UW 525 Golden Gate - Lease Pay	2,424,000	2,424,000		2,424,000	
		19461	WW Low Impact Development	681,000	681,000		681,000	
		19466	WWE Neighborhood Steward Progs	1,505,000	845,000	(660,000)	805,000	(40,000)
<b>20170 Total</b>				<b>8,191,000</b>	<b>7,288,760</b>	<b>(902,240)</b>	<b>7,248,760</b>	<b>(40,000)</b>
24765	Clean Pw Annual Authority Ctrl		CPSF Neighborhood Steward Prog		270,000	270,000	270,000	
<b>24765 Total</b>				<b>0</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>0</b>
24980	HHWP Annual Authority Ctrl		Hetchy Water - Facilities Main	2,541,000	2,617,000	76,000	2,617,000	
		15812	Wecc-Nerc Compliance	3,700,000	3,700,000		3,700,000	
		17661	Wecc-Nerc Transmission Line Cl	200,000	200,000		200,000	
		17662						

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
24980	HHWP Annual Authority Ctrl	17726	GE Youth Employment & Environm	150,000	150,000		150,000	
		19459	UW Treasure Island - Maintena	3,469,000	3,643,000	174,000	3,643,000	
		19460	UW 525 Golden Gate - O & M	921,200	752,720	(168,480)	752,720	
		19461	UW 525 Golden Gate - Lease Pay	1,248,000	1,248,000		1,248,000	
		80066	HHW Neighborhood Steward Progs	500,000	262,000	(238,000)	262,000	
		80067	HHP Neighborhood Steward Progs	600,000	428,115	(171,885)	428,115	
<b>24980 Total</b>				<b>13,329,200</b>	<b>13,000,835</b>	<b>(328,365)</b>	<b>13,000,835</b>	<b>0</b>
25950	WTR Annual Authority Ctrl	17726	GE Youth Employment & Environm	1,290,000	1,290,000		1,290,000	
		19158	UW Awss Maintenance - Cdd	500,000	500,000		500,000	
		19159	UW Water Enterprise-watershed	1,196,000	1,196,000		1,196,000	
		19458	UW Water Resources Planning An	300,000	300,000		300,000	
		19459	UW Treasure Island - Maintena	1,273,000	1,311,000	38,000	1,311,000	
		19460	UW 525 Golden Gate - O & M	4,627,000	4,050,000	(577,000)	4,050,000	
		19461	UW 525 Golden Gate - Lease Pay	9,168,000	9,169,000	1,000	9,169,000	
		80065	WTR Neighborhood Steward Progr	1,955,000	1,040,000	(915,000)	1,040,000	
<b>25950 Total</b>				<b>20,309,000</b>	<b>18,856,000</b>	<b>(1,453,000)</b>	<b>18,856,000</b>	<b>0</b>
<b>Annual Projects - Authority Control Total</b>				<b>41,829,200</b>	<b>39,415,595</b>	<b>(2,413,605)</b>	<b>39,375,595</b>	<b>(40,000)</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
20550	WWE CPF Repair & Replace	19135	WW Cwp_revenue Transfer-sub Fund	106,765,000	112,979,000	6,214,000	112,979,000	
<b>20550 Total</b>				<b>106,765,000</b>	<b>112,979,000</b>	<b>6,214,000</b>	<b>112,979,000</b>	<b>0</b>
24870	HH CleanPowerSF Cust Trust Fd	10000	Operating	136,967,409	188,054,346	51,086,937	187,529,924	(524,422)
<b>24870 Total</b>				<b>136,967,409</b>	<b>188,054,346</b>	<b>51,086,937</b>	<b>187,529,924</b>	<b>(524,422)</b>
24990	HHWP ContinuingAuthorityCtrl	15405	UH Hhp_revenue Transfer-sub Fund	42,468,752	38,521,397	(3,947,355)	38,521,397	
<b>24990 Total</b>				<b>42,468,752</b>	<b>38,521,397</b>	<b>(3,947,355)</b>	<b>38,521,397</b>	<b>0</b>
25430	HHP CPF Transbay Cable	15375	UH Sf Electrical Reliability-t	2,000,000	2,000,000		2,000,000	
<b>25430 Total</b>				<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>
25960	WTR ContinuingAuthorityCtrl	19047	UW Watershed Protection	600,000	500,000	(100,000)	500,000	
		19052	UW Landscape Conservation Prog	2,000,000	2,000,000		2,000,000	
		19055	UW Long Term Monitoring & Perm	6,585,000	11,201,000	4,616,000	11,201,000	
		19133	UW Wtr_revenue Transfer-sub Fund	11,804,000	11,804,000		11,804,000	
		19463	UW Retrofit Grant Program	1,134,000	637,000	(497,000)	637,000	
<b>25960 Total</b>				<b>22,123,000</b>	<b>26,142,000</b>	<b>4,019,000</b>	<b>26,142,000</b>	<b>0</b>
26600	WTR CPF Wholesale Customer	19133	UW Wtr_revenue Transfer-sub Fund	26,000,000	26,000,000		26,000,000	



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>26600 Total</b>				<b>26,000,000</b>	<b>26,000,000</b>	<b>0</b>	<b>26,000,000</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>336,324,161</b>	<b>393,696,743</b>	<b>57,372,582</b>	<b>393,172,321</b>	<b>(524,422)</b>
<b>Continuing Projects - Project Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
26570	WTR CPF Other Fund	10015493	UW Wtr:Revenue Transfer-Sub Fund	14,000,000	14,000,000		14,000,000	
<b>26570 Total</b>				<b>14,000,000</b>	<b>14,000,000</b>	<b>0</b>	<b>14,000,000</b>	<b>0</b>
<b>Continuing Projects - Project Control Total</b>								
				<b>14,000,000</b>	<b>14,000,000</b>	<b>0</b>	<b>14,000,000</b>	<b>0</b>
<b>Work Orders/Overhead</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
20205	WWE Paid Time Off	229309	WWE Wastewater Enterprise Transfer Adjustment - Uses	2,700,000 (2,700,000)	2,700,000 (2,700,000)		2,700,000 (2,700,000)	
<b>20205 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
25025	HHWP Hetchy/Power Paid Time Off	231637	HHP Hetch Hetchy Water & Power Transfer Adjustment - Uses	1,300,000 (1,300,000)	1,300,000 (1,300,000)		1,300,000 (1,300,000)	
<b>25025 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
25026	HHWP Hetchy/Water Paid Time Off	231637	HHP Hetch Hetchy Water & Power Transfer Adjustment - Uses	1,100,000 (1,100,000)	1,100,000 (1,100,000)		1,100,000 (1,100,000)	
<b>25026 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
25985	WTR Paid Time Off	232429	WTR Water Enterprise Transfer Adjustment - Uses	5,700,000 (5,700,000)	5,700,000 (5,700,000)		5,700,000 (5,700,000)	
<b>25985 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
27190	PUC Personnel Fund	232176	PUB Public Utilities Bureaus Transfer Adjustment - Uses	63,764,456 (63,764,456)	67,595,690 (67,595,690)	3,831,234 (3,831,234)	70,412,497 (70,412,497)	2,816,807 (2,816,807)
<b>27190 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>								
				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>1,296,900,195</b>	<b>1,411,692,142</b>	<b>114,791,947</b>	<b>1,424,863,021</b>	<b>13,170,879</b>

\* The table above reflects preliminary Fiscal Year 2020-21 appropriations for the San Francisco Public Utilities Commission.

**Department: REC Recreation & Park Commsn****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	1,633,000	2,000,000	367,000	450,000	(1,550,000)
Community / Neighborhood Devel	4,668,000	4,851,810	183,810	2,136,000	(2,715,810)
Culture and Recreation Fund	7,499,958	6,657,147	(842,811)	6,536,008	(121,139)
General Fund	114,284,976	120,109,731	5,824,755	124,548,891	4,439,160
Gift and Other Expendable Trust	441,883	440,026	(1,857)	443,968	3,942
Golf Fund	17,569,757	18,639,772	1,070,015	19,075,026	435,254
Open Space and Park Fund	76,698,306	63,751,518	(12,946,788)	63,222,878	(528,640)
Recreation and Park Projects	8,062,059	3,120,096	(4,941,963)		(3,120,096)
<b>Total Uses by Funds</b>	<b>230,857,939</b>	<b>219,570,100</b>	<b>(11,287,839)</b>	<b>216,412,771</b>	<b>(3,157,329)</b>

**Division Summary**

REC Admin Services	(628,295)	(1,732,650)	(1,104,355)	(2,506,691)	(774,041)
REC Capital Division	49,730,188	29,831,331	(19,898,857)	19,967,667	(9,863,664)
REC Operations	177,571,246	187,286,619	9,715,373	194,766,995	7,480,376
REC Zoo	4,184,800	4,184,800		4,184,800	
<b>Total Uses by Division</b>	<b>230,857,939</b>	<b>219,570,100</b>	<b>(11,287,839)</b>	<b>216,412,771</b>	<b>(3,157,329)</b>

**Chart of Account Summary**

Salaries	77,632,553	82,381,148	4,748,595	86,930,377	4,549,229
Mandatory Fringe Benefits	33,970,839	37,041,184	3,070,345	40,163,966	3,122,782
Non-Personnel Services	23,589,213	22,985,576	(603,637)	23,411,731	426,155
City Grant Program	634,930	952,031	317,101	850,031	(102,000)
Capital Outlay	57,486,020	34,534,158	(22,951,862)	26,471,744	(8,062,414)
Debt Service	1,740,135	1,740,135		1,740,135	
Facilities Maintenance	1,717,544	1,500,500	(217,044)	1,450,500	(50,000)
Intrafund Transfers Out	31,035,213	12,374,866	(18,660,347)	8,328,864	(4,046,002)
Materials & Supplies	6,284,048	6,258,207	(25,841)	6,258,507	300
Operating Transfers Out	10,918,463	12,376,543	1,458,080	15,766,943	3,390,400
Overhead and Allocations	(1,188,586)	(1,062,373)	126,213	(2,151,574)	(1,089,201)
Programmatic Projects	3,336,931	7,447,433	4,110,502	4,583,127	(2,864,306)
Services Of Other Depts	25,654,312	26,226,275	571,963	26,704,227	477,952

Department: REC

Unappropriated Rev Retained		(62,126)	(62,126)	(62,126)	62,126
Unappropriated Rev-Designated		(372,048)	(372,048)	(372,048)	372,048
Transfer Adjustment - Uses		(41,953,676)	(24,751,409)	17,202,267	655,602
<b>Total Uses by Chart of Account</b>		<b>230,857,939</b>	<b>219,570,100</b>	<b>(11,287,839)</b>	<b>(3,157,329)</b>
<b>Sources of Funds Detail by Account</b>					
410110	Prop Tax Curr Yr-Secured	55,531,000	57,796,000	2,265,000	2,975,000
410120	Prop Tax Curr Yr-Unsecured	3,359,000	3,541,000	182,000	35,000
410230	Unsecured Instl 5-8 Yr Plan	17,000	17,000		17,000
410310	Supp Asst SB813-Cy Secured	1,062,000	811,000	(251,000)	811,000
410410	Supp Asst SB813-Py Secured	2,362,000	1,803,000	(559,000)	1,803,000
410920	Prop Tax Ab 1290 Rda Passthgh	1,237,000	1,327,000	90,000	1,353,000
430150	Interest Earned - Pooled Cash	195,000	195,000		195,000
435210	Civic Center Garage	3,250,000	3,050,000	(200,000)	3,050,000
435218	St. Mary's Garage	700,000	800,000	100,000	800,000
435219	Union Square Garage	2,500,000	2,800,000	300,000	2,800,000
435222	Portsmouth Garage	1,400,000	1,100,000	(300,000)	1,100,000
435225	Pking Fees-VarRec-PkFacilt	700,000	540,000	(160,000)	600,000
435226	Music Concourse-Parking	100,000	100,000		100,000
435311	Rentals-Balboa Stadium	50,000	50,000		50,000
435341	Rentals-Kezar Pavilion	100,000	100,000		100,000
435342	Rentals-Kezar Stadium	55,000	55,000		55,000
435351	Rentals-Recreation Facilities	1,690,000	1,710,000	20,000	1,745,000
435490	Golf Resident Card Fees	450,000	475,000	25,000	500,000
435499	Concession-Miscellaneous	7,342,923	8,482,323	1,139,400	8,955,003
439899	Other City Property Rentals	105,000	105,000		(105,000)
444931	Fed Grants Pass-Thru State-Oth	375,255		(375,255)	
444939	Federal Direct Grant	1,548,204		(1,548,204)	
448111	Homeowners Prop Tax Relief	170,000	170,000		170,000
448999	Other State Grants & Subventns	500,000	850,108	350,108	(850,108)
449999	Other Local-Regional Grants	4,988,600		(4,988,600)	
460181	City Planning Commission Fees		1,889,000	1,889,000	(1,889,000)
462611	Admission-Recreation Faciltis	6,484,545	7,324,581	840,036	7,349,581
462621	Camp Mather Fees	1,968,000	1,987,680	19,680	1,987,680
462631	Golf Fees	6,933,409	7,136,656	203,247	7,653,568
462641	Tennis Fees	52,000		(52,000)	
462651	Swim Pool Fees	127,000	130,000	3,000	135,000
462652	Swim Lessons	300,000	350,000	50,000	350,000
462653	Swim Admissions	564,000	431,813	(132,187)	431,813

462672	Berth & Mooring Fees - East	820,000	835,000	15,000	835,000	
462673	Berth & Mooring Fees - West	2,600,000	2,629,836	29,836	2,631,711	1,875
462681	Photo Center Fees	85,000	90,000	5,000	90,000	
462691	Permits	8,235,000	8,490,000	255,000	8,695,000	205,000
462699	Other Recreational Svc Chgs	4,080,050	4,906,000	825,950	4,916,000	10,000
469999	Other Operating Revenue		500,000	500,000	500,000	
475415	Community ImprovementImpactFee	4,668,000	2,962,810	(1,705,190)	2,136,000	(826,810)
478101	Gifts And Bequests	1,291,883	1,090,026	(201,857)	443,968	(646,058)
479999	Other Non-Operating Revenue	1,817,592	1,817,855	263	1,817,807	(48)
486030	Exp Rec Fr Admin Svcs (AAO)	80,000	80,000		80,000	
486100	Exp Rec Fr Bus & Enc Dev (AAO)	105,489	105,489		105,489	
486190	Exp Rec Fr Child;Youth&Fam AAO	1,309,485	1,309,485		1,309,485	
486230	Exp Rec Fr City Planning (AAO)	30,000	30,000		30,000	
486310	Exp Rec Fr EmergencyComcationAAO		6,048	6,048	6,230	182
486390	Exp Rec Fr Laguna Honda AAO	15,694	15,694		15,694	
486410	Exp Rec Fr Hss (AAO)	79,044	79,044		79,044	
486430	Exp Rec Fr Public Library AAO	716,439	739,240	22,801	760,739	21,499
486460	Exp Rec Fr Muni TransprtAAO	100,968	100,968		100,968	
486530	Exp Rec Fr Port Commission AAO	92,000	92,000		132,000	40,000
486600	Exp Rec Fr Real Estate (AAO)	3,090	3,090		3,090	
486760	Exp Rec Fr Water Dept (AAO)	606,500	936,500	330,000	996,500	60,000
486780	Exp Rec Fr War Memorial (AAO)	142,489	180,932	38,443	187,264	6,332
486990	Exp Rec-General Unallocated	1,142,144		(1,142,144)		
487370	Exp Rec Fr Port Comssn NonAAO		40,000	40,000		(40,000)
493001	OTI Fr 1G-General Fund	9,018,463	8,122,849	(895,614)	7,655,545	(467,304)
493012	OTI Fr 2S/GOL-Golf Fund	1,180,000	1,180,000		1,180,000	
493017	OTI Fr 2S/OSP-Open Spce&Prk Fd	520,000	3,073,694	2,553,694	6,331,398	3,857,704
493043	OTI Fr 7E/GIF-Gift Funds	200,000		(200,000)		
495001	ITI Fr 1G-General Fund	4,964,566	2,007,561	(2,957,005)	401,510	(1,606,051)
495005	ITI Fr 2S/CRF-Culture & Rec Fd	1,514,407	617,680	(896,727)	417,680	(200,000)
495009	ITI Fr 2S/GOL-Golf Fund	381,022	404,889	23,867	374,486	(30,403)
495012	ITI Fr 2S/OSP-Open Spce&Prk Fd	24,175,218	9,344,736	(14,830,482)	7,135,188	(2,209,548)
499998	Prior Year Designated Reserve	7,192,655	3,606,051	(3,586,604)	450,000	(3,156,051)
499999	Beg Fund Balance - Budget Only	12,422,634	1,650,200	(10,772,434)	323,276	(1,326,924)
999989	ELIMSD TRANSFER ADJ-SOURCES	(41,953,676)	(24,751,409)	17,202,267	(24,095,807)	655,602
	General Fund Support	77,004,847	82,146,671	5,141,824	83,308,861	1,162,190
<b>Total Sources by Fund</b>		<b>230,857,939</b>	<b>219,570,100</b>	<b>(11,287,839)</b>	<b>216,412,771</b>	<b>(3,157,329)</b>

Reserved Appropriations**Controller Reserves:**

10013123	RP Balboa Park Rec/Open Space	38,000	38,000				(38,000)
10013262	RP Central Waterfront Rec & OS	2,256,000	2,256,000				(2,256,000)
10013268	RP Mission Rec Center					1,800,000	1,800,000
10032365	RP Jose Coronado Playground	170,000	170,000			336,000	166,000
10032973	RP HUB Open Space Improvements	498,810	498,810				(498,810)
<b>Controller Reserves: Total</b>		<b>2,962,810</b>	<b>2,962,810</b>			<b>2,136,000</b>	<b>(826,810)</b>

**Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	40,241,103	42,044,807	1,803,704	45,096,705	3,051,898
			Mandatory Fringe Benefits	15,689,824	16,896,108	1,206,284	18,747,460	1,851,352
			Non-Personnel Services	250,000	250,000		250,000	
			City Grant Program	743,580	755,538	11,958	755,538	
			Capital Outlay				496,138	496,138
			Intrafund Transfers Out	342,180	330,069	(12,111)	330,069	
			Materials & Supplies		75,000	75,000	75,000	
			Operating Transfers Out	7,425,097	7,450,070	24,973	7,140,582	(309,488)
			Overhead and Allocations	23,481,396	25,137,351	1,655,955	25,883,950	746,599
			Services Of Other Depts	94,000	94,000		94,000	
			Transfer Adjustment - Uses	(7,767,277)	(7,780,139)	(12,862)	(7,470,651)	309,488
<b>10000 Total</b>				<b>80,499,903</b>	<b>85,252,804</b>	<b>4,752,901</b>	<b>91,398,791</b>	<b>6,145,987</b>
11902	SR R&P-Marina -Annual		Salaries	993,423	1,027,081	33,658	1,059,010	31,929
			Mandatory Fringe Benefits	463,022	497,316	34,294	528,751	31,435
			Non-Personnel Services	224,097	224,097		224,097	
			Debt Service	1,740,135	1,740,135		1,740,135	
			Intrafund Transfers Out	1,514,407	617,680	(896,727)	417,680	(200,000)
			Materials & Supplies	112,000	112,000		112,000	
			Overhead and Allocations	518,817	498,326	(20,491)	507,159	8,833
			Services Of Other Depts	116,465	122,657	6,192	129,369	6,712
			Transfer Adjustment - Uses	(1,514,407)	(617,680)	896,727	(417,680)	200,000
<b>11902 Total</b>				<b>4,167,959</b>	<b>4,221,612</b>	<b>53,653</b>	<b>4,300,521</b>	<b>78,909</b>
12360	SR Golf Fund Annual		Salaries	3,700,055	3,892,136	192,081	4,019,240	127,104
			Mandatory Fringe Benefits	1,629,150	1,763,342	134,192	1,870,734	107,392
			Non-Personnel Services	5,967,992	6,265,281	297,289	6,265,281	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12360	SR Golf Fund Annual		Intrafund Transfers Out	381,022	404,889	23,867	374,486	(30,403)
			Materials & Supplies	726,101	726,101		726,101	
			Operating Transfers Out	1,180,000	1,180,000		1,180,000	
			Overhead and Allocations	2,130,768	2,051,758	(79,010)	2,091,243	39,485
			Services Of Other Depts	2,834,669	3,016,265	181,596	3,207,941	191,676
			Transfer Adjustment - Uses	(1,561,022)	(1,584,889)	(23,867)	(1,554,486)	30,403
<b>12360 Total</b>				<b>16,988,735</b>	<b>17,714,883</b>	<b>726,148</b>	<b>18,180,540</b>	<b>465,657</b>
13370	SR Open Space&Park-Annual		Salaries	20,156,863	21,206,522	1,049,659	21,901,419	694,897
			Mandatory Fringe Benefits	10,641,714	11,489,337	847,623	12,205,692	716,355
			Non-Personnel Services	5,286,586	4,948,758	(337,828)	4,697,872	(250,886)
			Intrafund Transfers Out	24,175,218	9,344,736	(14,830,482)	7,135,188	(2,209,548)
			Operating Transfers Out	520,000	3,073,694	2,553,694	6,931,398	3,857,704
			Overhead and Allocations	16,208,814	16,539,660	330,846	17,061,340	521,680
			Services Of Other Depts	229,111	222,505	(6,606)	221,367	(1,138)
			Transfer Adjustment - Uses	(24,695,218)	(12,418,430)	12,276,788	(14,066,586)	(1,648,156)
<b>13370 Total</b>				<b>52,523,088</b>	<b>54,406,782</b>	<b>1,883,694</b>	<b>56,087,690</b>	<b>1,680,908</b>
<b>Operating Total</b>				<b>154,179,685</b>	<b>161,596,081</b>	<b>7,416,396</b>	<b>169,967,542</b>	<b>8,371,461</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	17856	Zoo Operations Project	4,184,800	4,184,800		4,184,800	
		20134	Community Services Operating	142,439	142,439		142,439	
		20135	Mather Operating	657,414	615,113	(42,301)	615,113	
		20136	Cultural Arts Drama Operating	40,000	40,000		40,000	
		20137	Cultural Arts Gen Operating	52,195	52,195		52,195	
		20138	Cultural Arts Randall Operatin	36,141	36,141		36,141	
		20139	Cultural Arts Sharon Operating	42,000	42,000		42,000	
		20140	Botanical Operating	62,593	58,593	(4,000)	58,593	
		20141	Golden Gate Park Operating	419,481	409,481	(10,000)	409,481	
		20142	Nursery Operating	61,900	58,400	(3,500)	58,400	
		20143	Int Pest Management Operating	61,887	58,387	(3,500)	58,387	
		20144	Leisure Services Operating	296,647	492,194	195,547	492,194	
		20146	Park Patrol Operating	140,952	172,988	32,036	172,988	
		20147	Park Service Area 1 Operating	248,157	242,157	(6,000)	242,157	
		20148	Park Service Area 2 Operating	394,934	390,934	(4,000)	288,934	(102,000)

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl							
		20149	Park Service Area 3 Operating	123,928	120,428	(3,500)	120,428	
		20150	Park Service Area 4 Operating	107,658	104,158	(3,500)	104,158	
		20151	Park Service Area 5 Operating	116,712	113,212	(3,500)	113,212	
		20152	Park Service Area 6 Operating	137,463	133,463	(4,000)	133,463	
		20154	Permit & Reservation Operating	186,150	66,150	(120,000)	66,150	
		20156	Structural Maint Operating	1,146,176	1,129,600	(16,576)	1,129,600	
		20158	Support Services Operating	743,692	1,529,192	785,500	1,781,832	252,640
		20159	Turf Operating	148,964	146,464	(2,500)	146,464	
		20192	RP SM Operating Work Orders	454,136	457,876	3,740	457,876	
		20193	RP Capital Budget Baseline	797,500	647,500	(150,000)	797,500	150,000
		20324	Sugar-Sweetened Beverages Tax	520,000	1,892,821	1,372,821	1,338,002	(554,819)
		20361	RP Equipment		7,799	7,799		(7,799)
<b>10010 Total</b>				<b>11,323,919</b>	<b>13,344,485</b>	<b>2,020,566</b>	<b>13,082,507</b>	<b>(261,978)</b>
13350	Open Space & Park-Annual Proj							
		20133	Apprentice Operating	63,000	61,500	(1,500)	61,500	
		20145	Natural Areas Operating	110,400	110,400		110,400	
		20155	Planning Operating	40,000	40,000		40,000	
		20157	Sports & Athletics Operating	709,768	634,768	(75,000)	634,768	
		20160	Urban Forestry Operating	101,475	101,475		101,475	
		20161	Volunteer Operating	390,102	390,102		390,102	
<b>13350 Total</b>				<b>1,414,745</b>	<b>1,338,245</b>	<b>(76,500)</b>	<b>1,338,245</b>	<b>0</b>
<b>Annual Projects - Authority Control Total</b>				<b>12,738,664</b>	<b>14,682,730</b>	<b>1,944,066</b>	<b>14,420,752</b>	<b>(261,978)</b>
<b>Continuing Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl							
		10000	Operating	13,000	684,214	671,214	13,000	(671,214)
		18926	RP Conservatory Of Flowers		(104,000)	(104,000)		104,000
		18928	RP Open Space Capital Program				1,200,000	1,200,000
		18957	RP Ina Coolbrith Path Repairs		(25,000)	(25,000)		25,000
		18979	RP Noe Valley Town Square	(350,000)		350,000		
		18980	RP 2012 Clean & Safe Neighborh	900,000		(900,000)		
		18981	RP Open Space Neighborhood Pla	325,000		(325,000)		
		19023	RP Telegraph Hill Stabilizatio		(709,000)	(709,000)		709,000
		19025	RP Rec Garage Revenue Stabiliz					
		19030	RP Walter Haas		(162,000)	(162,000)		162,000
		19036	RP Rec_revenue Transfers-sub F					

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	19385	RP 11th Street And Natoma Park	105,000	105,000			(105,000)
		19387	RP Botanical Garden Improvemen	342,180	330,069	(12,111)	330,069	
		19394	RP Movie Nights In The Park	(120,000)		120,000		
		19395	RP Soma Skate Park & Dog Park					
		19701	RP BOS District Projects	2,882,724	899,423	(1,983,301)	110,740	(788,683)
		19796	RP Sussex Street Steps	266,000		(266,000)		
		20191	RP PUC Garage CO Repayment	104,781	104,781		104,781	
		20193	RP Capital Budget Baseline	12,884,544	15,652,500	2,767,956	14,502,500	(1,150,000)
		20361	RP Equipment	1,826,727	1,017,965	(808,762)		(1,017,965)
<b>10020 Total</b>				<b>19,179,956</b>	<b>17,793,952</b>	<b>(1,386,004)</b>	<b>16,261,090</b>	<b>(1,532,862)</b>
10610	SR Balboa Park CI	18914	RP Balboa Park Community Fund		38,000	38,000		(38,000)
<b>10610 Total</b>				<b>0</b>	<b>38,000</b>	<b>38,000</b>	<b>0</b>	<b>(38,000)</b>
10660	SR Downtown Park	14597	RP Mid-embarcadero Music Conco	53,077		(53,077)		
		18934	RP Downtown Park Fund		2,261,048	2,261,048		(2,261,048)
		18982	RP Open Space Neighborhood Par	(53,077)	(372,048)	(318,971)		372,048
<b>10660 Total</b>				<b>0</b>	<b>1,889,000</b>	<b>1,889,000</b>	<b>0</b>	<b>(1,889,000)</b>
10670	SR Eastern Neighborhood CI	18937	RP Eastern Neighborhood Develo	4,253,000	2,426,000	(1,827,000)	2,136,000	(290,000)
<b>10670 Total</b>				<b>4,253,000</b>	<b>2,426,000</b>	<b>(1,827,000)</b>	<b>2,136,000</b>	<b>(290,000)</b>
10820	SR Market & Octavia CI	18975	RP Market Octavia Community Im	415,000	498,810	83,810		(498,810)
<b>10820 Total</b>				<b>415,000</b>	<b>498,810</b>	<b>83,810</b>	<b>0</b>	<b>(498,810)</b>
11900	SR R&P-Marina Yacht Harbor	10000	Operating	6,412	6,636	224	6,636	
		18931	RP Marina Dbw Loan Reserve	64,299	68,549	4,250	68,549	
		18936	RP East Harbor Sediment Remedi	1,817,592	1,817,590	(2)	1,817,590	
		19034	RP Yacht Harbor-dredging	1,000,000	200,000	(800,000)		(200,000)
		19035	RP Marina Yacht Renovation Pro	5,038	4,760	(278)	4,712	(48)
		19156	RP Yacht Harbor Facilities Mai	338,000	338,000		338,000	
		20361	RP Equipment	100,658		(100,658)		
<b>11900 Total</b>				<b>3,331,999</b>	<b>2,435,535</b>	<b>(896,464)</b>	<b>2,235,487</b>	<b>(200,048)</b>
12350	SR Golf Fund -Continuing	18953	RP Golf Program	363,579	374,486	10,907	374,486	
		19392	RP Golf Program	200,000	200,000		200,000	
		20361	RP Equipment	17,443	30,403	12,960		(30,403)
		20643	RP Golf Maintenance Fund		320,000	320,000	320,000	
<b>12350 Total</b>				<b>581,022</b>	<b>924,889</b>	<b>343,867</b>	<b>894,486</b>	<b>(30,403)</b>
13360	SR Open Space-Continuing	18905	RP Open Space Acquisition	3,178,400	3,264,750	86,350	3,416,550	151,800
		18925	RP Open Space Audit Services	13,986	13,214	(772)	13,081	(133)
		18927	RP Open Space Contingency	1,907,040	1,958,851	51,811	2,049,931	91,080
		18928	RP Open Space Capital Program	1,841,769	1,842,381	612	42,381	(1,800,000)



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13360	SR Open Space-Continuing	20190	RP Open Space Reserve	13,000,000		(13,000,000)		
		20193	RP Capital Budget Baseline	2,775,000	875,000	(1,900,000)	275,000	(600,000)
		20361	RP Equipment	44,278	52,295	8,017		(52,295)
<b>13360 Total</b>				<b>22,760,473</b>	<b>8,006,491</b>	<b>(14,753,982)</b>	<b>5,796,943</b>	<b>(2,209,548)</b>
15680	CP SF Capital Planning	20291	RP CPC 2020 GO Bond Planning	1,633,000	2,000,000	367,000	450,000	(1,550,000)
<b>15680 Total</b>				<b>1,633,000</b>	<b>2,000,000</b>	<b>367,000</b>	<b>450,000</b>	<b>(1,550,000)</b>
16740	CPRPF 2000 NEIG REC&PK S2001B	18984	RP Neighborhood Rec-park Facil		56,519	56,519		(56,519)
<b>16740 Total</b>				<b>0</b>	<b>56,519</b>	<b>56,519</b>	<b>0</b>	<b>(56,519)</b>
16800	CPRPF 08 CLN&SF NEIG PK S2008B	18930	RP 2008 Clean & Safe Nbhd Park		13,031	13,031		(13,031)
<b>16800 Total</b>				<b>0</b>	<b>13,031</b>	<b>13,031</b>	<b>0</b>	<b>(13,031)</b>
16810	CPRPF 08 CLN&SF NEIG PK S2010B	18930	RP 2008 Clean & Safe Nbhd Park		4,573	4,573		(4,573)
<b>16810 Total</b>				<b>0</b>	<b>4,573</b>	<b>4,573</b>	<b>0</b>	<b>(4,573)</b>
16820	CPRPF 08 CLN&SF NEIG PK S2010D	18930	RP 2008 Clean & Safe Nbhd Park		865	865		(865)
<b>16820 Total</b>				<b>0</b>	<b>865</b>	<b>865</b>	<b>0</b>	<b>(865)</b>
16830	CPRPF 08 CLN&SF NEIG PK S2012B	18930	RP 2008 Clean & Safe Nbhd Park		45,000	45,000		(45,000)
<b>16830 Total</b>				<b>0</b>	<b>45,000</b>	<b>45,000</b>	<b>0</b>	<b>(45,000)</b>
16850	CPRPF 12 CLN&SF NEIG PK S2013A	18980	RP 2012 Clean & Safe Neighborh		135,000	135,000		(135,000)
<b>16850 Total</b>				<b>0</b>	<b>135,000</b>	<b>135,000</b>	<b>0</b>	<b>(135,000)</b>
16860	CPRPF 12 CLN&SF NEIG PK S2016B	18980	RP 2012 Clean & Safe Neighborh		520,000	520,000		(520,000)
<b>16860 Total</b>				<b>0</b>	<b>520,000</b>	<b>520,000</b>	<b>0</b>	<b>(520,000)</b>
16861	CPRPF 12 CLN&SF NEIG PK S2018A	18980	RP 2012 Clean & Safe Neighborh		845,000	845,000		(845,000)
<b>16861 Total</b>				<b>0</b>	<b>845,000</b>	<b>845,000</b>	<b>0</b>	<b>(845,000)</b>
<b>Continuing Projects - Authority Control Total</b>				<b>52,154,450</b>	<b>37,632,665</b>	<b>(14,521,785)</b>	<b>27,774,006</b>	<b>(9,858,659)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14820	SR ETF-Gift	10001169	RP National Aids Mem Grove	110,533	110,533		114,475	3,942
		10001172	RP Scholarship Fund - Misc	(123,650)	79,493	203,143	79,493	
		10001178	RP Misc. Donations-Budget Only	150,000	150,000		150,000	

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14820	SR ETF-Gift	10001179	RP Hardly Strictly Bluegrass	100,000	100,000		100,000	
		10032892	RP Sports & Athletics Programs	205,000		(205,000)		
<b>14820 Total</b>				<b>441,883</b>	<b>440,026</b>	<b>(1,857)</b>	<b>443,968</b>	<b>3,942</b>
16950	CP R&P Capital Impvmt-Sta	10013222	RP Trails GGP Oak Woodlands	250,000		(250,000)		
		10013410	RP COF Bayview Playground	375,255		(375,255)		
		10032997	RP McLaren Park Trails Vision	250,000		(250,000)		
		10034876	RP Shoreview Park		625,108	625,108		(625,108)
		10034877	RP COF Lake Merced N Lake Dock		225,000	225,000		(225,000)
<b>16950 Total</b>				<b>875,255</b>	<b>850,108</b>	<b>(25,147)</b>	<b>0</b>	<b>(850,108)</b>
<b>Grants Projects Total</b>				<b>1,317,138</b>	<b>1,290,134</b>	<b>(27,004)</b>	<b>443,968</b>	<b>(846,166)</b>

**Continuing Projects - Project Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
16930	CP R&P Capital Impvmts-Fed	10027635	RP India Basin Remediation	1,548,204		(1,548,204)		
<b>16930 Total</b>				<b>1,548,204</b>	<b>0</b>	<b>(1,548,204)</b>	<b>0</b>	<b>0</b>
16940	CP R&P Capital Impvmt-Oth	10027635	RP India Basin Remediation	4,988,600		(4,988,600)		
		10032996	RP Margaret Hayward 2012 Bond	650,000	650,000			(650,000)
<b>16940 Total</b>				<b>5,638,600</b>	<b>650,000</b>	<b>(4,988,600)</b>	<b>0</b>	<b>(650,000)</b>
<b>Continuing Projects - Project Control Total</b>				<b>7,186,804</b>	<b>650,000</b>	<b>(6,536,804)</b>	<b>0</b>	<b>(650,000)</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	207912	REC Operations	3,145,709	3,583,001	437,292	3,671,014	88,013
		262668	REC Capital Division	135,489	135,489		135,489	
<b>10060 Total</b>				<b>3,281,198</b>	<b>3,718,490</b>	<b>437,292</b>	<b>3,806,503</b>	<b>88,013</b>
10080	GF Overhead-Recreation & Parks	232199	REC Admin Services	38,806,863	40,075,051	1,268,188	41,948,764	1,873,713
		207912	REC Operations	2,504,728	2,730,779	226,051	2,879,808	149,029
		262668	REC Capital Division	2,216,790	2,483,638	266,848	2,866,694	383,056
			Transfer Adjustment - Uses	(43,528,381)	(45,289,468)	(1,761,087)	(47,695,266)	(2,405,798)
<b>10080 Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Work Orders/Overhead Total</b>				<b>3,281,198</b>	<b>3,718,490</b>	<b>437,292</b>	<b>3,806,503</b>	<b>88,013</b>
<b>Total Uses of Funds</b>				<b>230,857,939</b>	<b>219,570,100</b>	<b>(11,287,839)</b>	<b>216,412,771</b>	<b>(3,157,329)</b>

Department: RNT Rent Arbitration Board

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Community / Neighborhood Devel	8,543,912	9,144,677	600,765	9,563,220	418,543
<b>Total Uses by Funds</b>	<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>

Division Summary

RNT Rent Arbitration Board	8,543,912	9,144,677	600,765	9,563,220	418,543
<b>Total Uses by Division</b>	<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>

Chart of Account Summary

Salaries	5,042,980	5,351,494	308,514	5,557,413	205,919
Mandatory Fringe Benefits	2,102,713	2,336,173	233,460	2,492,657	156,484
Non-Personnel Services	301,558	289,558	(12,000)	289,558	
City Grant Program	120,000	120,000		120,000	
Materials & Supplies	57,749	37,749	(20,000)	37,749	
Overhead and Allocations		14,374	14,374	14,374	
Services Of Other Depts	918,912	995,329	76,417	1,051,469	56,140
<b>Total Uses by Chart of Account</b>	<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>

Sources of Funds Detail by Account

460171	Rent Arbitration Fees	7,789,912	8,390,677	600,765	9,559,220	1,168,543
460199	Other General Government Chrgs	4,000	4,000		4,000	
499999	Beg Fund Balance - Budget Only	750,000	750,000			(750,000)
	General Fund Support					
<b>Total Sources by Fund</b>		<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original	2019-2020 Adopted	2019-2020 Change From	2020-2021 Adopted	2020-2021 Change From
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			Budget	Budget	2018-2019	Budget	2019-2020
10850	SR Rent Arbitration Board	Salaries	5,042,980	5,351,494	308,514	5,557,413	205,919
		Mandatory Fringe Benefits	2,102,713	2,336,173	233,460	2,492,657	156,484
		Non-Personnel Services	301,558	289,558	(12,000)	289,558	
		City Grant Program	120,000	120,000		120,000	
		Materials & Supplies	57,749	37,749	(20,000)	37,749	
		Overhead and Allocations		14,374	14,374	14,374	
		Services Of Other Depts	918,912	995,329	76,417	1,051,469	56,140
<b>10850 Total</b>			<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>
<b>Operating Total</b>			<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>
<b>Total Uses of Funds</b>			<b>8,543,912</b>	<b>9,144,677</b>	<b>600,765</b>	<b>9,563,220</b>	<b>418,543</b>

**Department: RET Retirement System****Fund Summary**

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
General Fund	1,581,267	1,535,782	(45,485)	1,613,545	77,763
Other Post-employment Benefit	80,865,138	94,356,386	13,491,248	94,416,386	60,000
Pension Trust Fund: Employees'	29,287,411	32,055,469	2,768,058	33,085,518	1,030,049
<b>Total Uses by Funds</b>	<b>111,733,816</b>	<b>127,947,637</b>	<b>16,213,821</b>	<b>129,115,449</b>	<b>1,167,812</b>

**Division Summary**

RET Administration	7,459,341	9,104,338	1,644,997	8,772,927	(331,411)
RET Health Care Trust	80,865,138	94,356,386	13,491,248	94,416,386	60,000
RET Investment	8,080,268	8,506,294	426,026	9,058,027	551,733
RET Retirement Services	13,747,802	14,444,837	697,035	15,254,564	809,727
RET SF Deferred Comp Program	1,581,267	1,535,782	(45,485)	1,613,545	77,763
<b>Total Uses by Division</b>	<b>111,733,816</b>	<b>127,947,637</b>	<b>16,213,821</b>	<b>129,115,449</b>	<b>1,167,812</b>

**Chart of Account Summary**

Salaries	15,210,926	16,241,381	1,030,455	17,236,059	994,678
Mandatory Fringe Benefits	5,896,214	6,241,388	345,174	6,782,963	541,575
Non-Personnel Services	4,590,173	5,201,838	611,665	5,254,518	52,680
Capital Outlay	90,491	103,222	12,731	23,184	(80,038)
Materials & Supplies	255,000	255,000		255,000	
Overhead and Allocations	368,619		(368,619)		
Services Of Other Depts	5,789,755	5,890,823	101,068	6,122,087	231,264
Unappropriated Rev-Designated	79,532,638	94,013,985	14,481,347	93,441,638	(572,347)
<b>Total Uses by Chart of Account</b>	<b>111,733,816</b>	<b>127,947,637</b>	<b>16,213,821</b>	<b>129,115,449</b>	<b>1,167,812</b>

**Sources of Funds Detail by Account**

430150	Interest Earned - Pooled Cash	296,000	296,000		
460199	Other General Government Chrges	1,580,267	1,534,782	(45,485)	27,914
470199	Emp Retirement Contributions	28,877,411	31,695,469	2,818,058	980,049
470201	PropositionB RetHlthCarePretax	49,257,315	57,901,832	8,644,517	60,000
470211	Fringe-PropBRetHlthCare-CtyShre	31,562,823	36,409,554	4,846,731	

486620	Exp Rec Fr Retre Hlth Trst Brd	160,000	110,000	(50,000)	160,000	50,000		
General Fund Support					49,849	49,849		
Total Sources by Fund		111,733,816	127,947,637	16,213,821	129,115,449	1,167,812		
Uses of Funds Detail Appropriation								
Operating								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
31330	Employees Retirement Trust		Salaries	14,709,750	15,721,206	1,011,456	16,701,701	980,495
			Mandatory Fringe Benefits	5,623,904	6,043,966	420,062	6,573,885	529,919
			Non-Personnel Services	3,365,905	3,556,120	190,215	3,556,120	
			Capital Outlay	90,491	103,222	12,731	23,184	(80,038)
			Materials & Supplies	250,000	250,000		250,000	
			Overhead and Allocations	368,619		(368,619)		
			Services Of Other Depts	4,878,742	5,020,856	142,114	5,192,876	172,020
			Unappropriated Rev-Designated		1,360,099	1,360,099	787,752	(572,347)
31330 Total				29,287,411	32,055,469	2,768,058	33,085,518	1,030,049
31440	Health Care-Prop B Trust Fund		Non-Personnel Services	1,027,500	1,447,500	420,000	1,457,500	10,000
			Services Of Other Depts	305,000	255,000	(50,000)	305,000	50,000
			Unappropriated Rev-Designated	79,532,638	92,653,886	13,121,248	92,653,886	
31440 Total				80,865,138	94,356,386	13,491,248	94,416,386	60,000
Operating Total				110,152,549	126,411,855	16,259,306	127,501,904	1,090,049
Continuing Projects - Authority Control								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17410	RS Employee Deferred Compensat	1,581,267	1,535,782	(45,485)	1,613,545	77,763
10020 Total				1,581,267	1,535,782	(45,485)	1,613,545	77,763
Continuing Projects - Authority Control Total				1,581,267	1,535,782	(45,485)	1,613,545	77,763
Total Uses of Funds				111,733,816	127,947,637	16,213,821	129,115,449	1,167,812

**Department: SHF Sheriff****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
City Facilities Improvement Fund	1,260,000		(1,260,000)		
General Fund	243,473,867	255,480,296	12,006,429	264,129,311	8,649,015
Public Protection Fund	3,859,148	5,338,193	1,479,045	4,099,152	(1,239,041)
<b>Total Uses by Funds</b>	<b>248,593,015</b>	<b>260,818,489</b>	<b>12,225,474</b>	<b>268,228,463</b>	<b>7,409,974</b>

**Division Summary**

SHF Sheriff	248,593,015	260,818,489	12,225,474	268,228,463	7,409,974
<b>Total Uses by Division</b>	<b>248,593,015</b>	<b>260,818,489</b>	<b>12,225,474</b>	<b>268,228,463</b>	<b>7,409,974</b>

**Chart of Account Summary**

Salaries	141,009,471	150,473,665	9,464,194	151,450,195	976,530
Mandatory Fringe Benefits	53,397,021	59,456,885	6,059,864	65,621,798	6,164,913
Non-Personnel Services	13,497,308	15,378,328	1,881,020	15,477,786	99,458
City Grant Program	8,795,767	8,926,965	131,198	8,304,726	(622,239)
Capital Outlay	7,587,886	2,683,659	(4,904,227)	3,570,000	886,341
Carry-Forward Budgets Only	(85,247)		85,247		
Facilities Maintenance	592,704	622,339	29,635	653,456	31,117
Materials & Supplies	6,608,336	7,622,112	1,013,776	6,608,336	(1,013,776)
Programmatic Projects	525,000		(525,000)		
Services Of Other Depts	16,664,769	15,654,536	(1,010,233)	16,542,166	887,630
<b>Total Uses by Chart of Account</b>	<b>248,593,015</b>	<b>260,818,489</b>	<b>12,225,474</b>	<b>268,228,463</b>	<b>7,409,974</b>

**Sources of Funds Detail by Account**

425317	Fine RelatedToDnaldProp69-2004	193,610	193,610		
430150	Interest Earned - Pooled Cash	3,000	3,000		
444931	Fed Grants Pass-Thru State-Oth	21,009	86,230	65,221	(86,230)
444939	Federal Direct Grant	82,238	21,009	(61,229)	(21,009)
448919	Trial Court Security - Ab109	12,910,000	13,280,000	370,000	90,000
448920	Local Community Correctn-Ab109	12,620,000	13,910,000	1,290,000	295,000
448923	Peace Officer Training	350,000	350,000		

448999	Other State Grants & Subventns	1,087,699	2,296,370	1,208,671	1,280,400	(1,015,970)
460125	Sheriffs Fees	725,112	725,112		725,112	
460701	Boarding Of Prisoners	824,800	474,800	(350,000)	824,800	350,000
460799	Misc Correction Service Rev	1,367,486	472,000	(895,486)	472,000	
469999	Other Operating Revenue	72,491	72,491		72,491	
478201	Private Grants		169,626	169,626		(169,626)
486030	Exp Rec Fr Admin Svcs (AAO)	1,307,638	420,859	(886,779)	420,859	
486210	Exp Rec Fr Med Exam-Corotr AAO		886,779	886,779		
486310	Exp Rec Fr EmergencyComcatnAAO	2,159,528	2,159,528		2,159,528	
486370	Exp Rec Fr Comm Health Svc AAO	2,199,795	2,448,372	248,577	2,619,758	171,386
486380	Exp Rec Fr Sf Gen Hospital AAO	11,799,479	13,132,820	1,333,341	14,052,118	919,298
486390	Exp Rec Fr Laguna Honda AAO	3,653,807	4,651,012	997,205	4,976,583	325,571
486400	Exp Rec Fr CommMental Hlth AAO	609,839	678,751	68,912	726,264	47,513
486430	Exp Rec Fr Public Library AAO	500,000	763,747	263,747	806,990	43,243
486520	Exp Rec Fr Parking&Traffic AAO	240,731	252,507	11,776	263,434	10,927
486560	Exp Rec Fr Public Works (AAO)	35,000	35,000		35,000	
486610	Exp Rec Fr Registrar Of Votr AAO	285,217	600,700	315,483	389,900	(210,800)
486680	Exp Rec Fr Trial Courts (AAO)	21,000	21,000		21,000	
486690	Exp Rec Fr Human Services AAO	64,400	64,400		64,400	
486720	Exp Rec Fr Treas-Tax Coll AAO	40,000	40,000		40,000	
487250	Exp Rec Fr PUC (Non-AAO)	1,087,943	1,162,818	74,875	1,198,567	35,749
487270	Exp Rec Fr Water Dept Non-AAO	49,581	49,581		49,581	
487990	Exp Rec-Unallocated Non-AAO Fd	1,260,000		991,771		(991,771)
499998	Prior Year Designated Reserve			(1,260,000)		
499999	Beg Fund Balance - Budget Only	400,994	1,393,236	992,242	1,447,030	53,794
	General Fund Support	192,620,618	199,011,360	6,390,742	206,574,259	7,562,899
	<b>Total Sources by Fund</b>	<b>248,593,015</b>	<b>260,818,489</b>	<b>12,225,474</b>	<b>268,228,463</b>	<b>7,409,974</b>

## Uses of Funds Detail Appropriation

Operating		Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Fund Code	Fund Title								
10000	GF Annual Account Ctrl			Salaries	122,659,716	129,365,453	6,705,737	130,932,231	1,566,778
				Mandatory Fringe Benefits	46,773,708	51,108,031	4,334,323	56,449,606	5,341,575
				Non-Personnel Services	12,884,977	14,765,997	1,881,020	14,865,455	99,458
				City Grant Program	7,479,910	7,276,002	(203,908)	6,761,002	(515,000)



Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Capital Outlay	407,886	360,147	(47,739)		(360,147)
			Materials & Supplies	5,477,646	5,477,646		5,477,646	
			Services Of Other Depts	16,531,374	15,654,536	(876,838)	16,542,166	887,630
<b>10000 Total</b>				<b>212,215,217</b>	<b>224,007,812</b>	<b>11,792,595</b>	<b>231,028,106</b>	<b>7,020,294</b>
<b>Operating Total</b>				<b>212,215,217</b>	<b>224,007,812</b>	<b>11,792,595</b>	<b>231,028,106</b>	<b>7,020,294</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	15808	Shf - Facilities Maintenance	592,704	622,339	29,635	653,456	31,117
		17425	Msa Fit Program	4,049	4,049		4,049	
		17427	Violence Prevention Programmin	753,779	753,779		753,779	
		20827	SFSD Maintenance Manager				980,000	980,000
		20828	425 7th St Lobby Improvement				200,000	200,000
		20829	CJ2 HVAC Dust Cleaning				400,000	400,000
		20830	CJ2 Showers				400,000	400,000
		20831	CJ2 Laundry Room				990,000	990,000
<b>10010 Total</b>				<b>1,350,532</b>	<b>1,380,167</b>	<b>29,635</b>	<b>4,381,284</b>	<b>3,001,117</b>
<b>Annual Projects - Authority Control Total</b>				<b>1,350,532</b>	<b>1,380,167</b>	<b>29,635</b>	<b>4,381,284</b>	<b>3,001,117</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	15220	SH CJ2 E-pod Security	410,000		(410,000)		
		15229	SH Interior Finish Repair	85,000	100,000	15,000	100,000	
		15237	SH Perimeter Fence Repair	20,000		(20,000)		
		15240	SH Repair Of Roof On Jail Faci	400,000	400,000		400,000	
		15244	SH Roads & Urban Forestry	50,000	100,000	50,000	100,000	
		15246	SH Cj5 Rehabilitation Water Sy	100,000		(100,000)		
		20363	HOJ Facility Maint Projects	200,000		(200,000)		
		20364	425 7th Facility Maint Project	4,655,000	1,723,512	(2,931,488)		(1,723,512)
		20370	Body Worn Cameras Expansion	175,000		(175,000)		
		20371	SFSD Digital Svc Project	350,000		(350,000)		
<b>10020 Total</b>				<b>6,445,000</b>	<b>2,323,512</b>	<b>(4,121,488)</b>	<b>600,000</b>	<b>(1,723,512)</b>
13520	SR DNA Id Fund -Prop 69-2004	17424	SH Sheriff Dna Identification	251,923	262,802	10,879	274,460	11,658

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>13520 Total</b>				<b>251,923</b>	<b>262,802</b>	<b>10,879</b>	<b>274,460</b>	<b>11,658</b>
13660	SR Sheriff-State Authorized	17420	SH Ab1109 Sheriff Vehicle Main	119,313	68,156	(51,157)	68,156	
		17421	SH Ab1109 Sheriff Vehicle Repl	40,415	40,415		40,415	
		17422	SH Furniture & Equipment	246,332	337,548	91,216	342,355	4,807
		17423	SH Ab709 - Sheriff Civil Admin	19,052	19,052		19,052	
<b>13660 Total</b>				<b>425,112</b>	<b>465,171</b>	<b>40,059</b>	<b>469,978</b>	<b>4,807</b>
13670	SR Sheriff-Inmate Program	17428	SH Sheriff Inmate Program	1,641,167	1,686,985	45,818	1,724,314	37,329
<b>13670 Total</b>				<b>1,641,167</b>	<b>1,686,985</b>	<b>45,818</b>	<b>1,724,314</b>	<b>37,329</b>
13690	SR Sheriff-Peace Offr Traing	17419	SH Peace Office Training	350,000	350,000		350,000	
<b>13690 Total</b>				<b>350,000</b>	<b>350,000</b>	<b>0</b>	<b>350,000</b>	<b>0</b>
15660	CP SF Capital Planning	19592	SH Shf - Jail Replacement Proj	1,260,000		(1,260,000)		
<b>15680 Total</b>				<b>1,260,000</b>	<b>0</b>	<b>(1,260,000)</b>	<b>0</b>	<b>0</b>
<b>Continuing Projects - Authority Control Total</b>								
				<b>10,373,202</b>	<b>5,088,470</b>	<b>(5,284,732)</b>	<b>3,418,752</b>	<b>(1,669,718)</b>
<b>Grants Projects</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10029496	CH FY18-19 Byrne State Grant	82,238		(82,238)		
		10029498	CH FY18-19 Federal JAG Grant	21,009		(21,009)		
		10029629	SH Fy18	290,325		(290,325)		
		10032937	CH FY19-20 BYRNE State Grant		86,230	86,230		(86,230)
		10032939	CH FY19-20 Federal JAG Grant		21,009	21,009		(21,009)
		10034560	SH FY19-20 CSA STC Grant		234,150	234,150		(234,150)
		10034634	SH FY20-21 CSA STC Grant				234,150	234,150
<b>13550 Total</b>				<b>393,572</b>	<b>341,389</b>	<b>(52,183)</b>	<b>234,150</b>	<b>(107,239)</b>
13720	SR Public Protection-Grant Sta	10000075	CH FY 16-17 Sfoops Program		268,216	268,216		(268,216)
		10029569	CH FY 17-18 Sfoops Program		747,754	747,754		(747,754)
		10029570	CH FY 18-19 SFCOPS Program	797,374		(797,374)		
		10032945	CH FY 19-20 SFCOPS Program		1,046,250	1,046,250		(1,046,250)
		10034594	CH FY 20-21 SFCOPS Program				1,046,250	1,046,250
<b>13720 Total</b>				<b>797,374</b>	<b>2,062,220</b>	<b>1,264,846</b>	<b>1,046,250</b>	<b>(1,015,970)</b>
13730	SR Public Protection-Grant Oth	10034368	DA MacArthur Foundation FY18-2		169,626	169,626		(169,626)
<b>13730 Total</b>				<b>0</b>	<b>169,626</b>	<b>169,626</b>	<b>0</b>	<b>(169,626)</b>
<b>Grants Projects Total</b>				<b>1,190,946</b>	<b>2,573,235</b>	<b>1,382,289</b>	<b>1,280,400</b>	<b>(1,292,835)</b>
<b>Work Orders/Overhead</b>								

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order			23,463,118	27,768,805	4,305,687	28,119,921	351,116
<b>10060 Total</b>				<b>23,463,118</b>	<b>27,768,805</b>	<b>4,305,687</b>	<b>28,119,921</b>	<b>351,116</b>
<b>Work Orders/Overhead Total</b>				<b>23,463,118</b>	<b>27,768,805</b>	<b>4,305,687</b>	<b>28,119,921</b>	<b>351,116</b>
<b>Total Uses of Funds</b>				<b>248,593,015</b>	<b>260,818,489</b>	<b>12,225,474</b>	<b>268,228,463</b>	<b>7,409,974</b>

**Department: WOM Status of Women****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	9,033,994	9,520,496	486,502	9,573,412	52,916
Gift and Other Expendable Trust	22,000	46,000	24,000	46,000	
Human Welfare Fund	362,880	353,274	(9,606)	353,274	
Public Protection Fund		9,339,308	9,339,308		(9,339,308)
<b>Total Uses by Funds</b>	<b>9,418,874</b>	<b>19,259,078</b>	<b>9,840,204</b>	<b>9,972,686</b>	<b>(9,286,392)</b>

**Division Summary**

WOM Status Of Women	9,418,874	19,259,078	9,840,204	9,972,686	(9,286,392)
<b>Total Uses by Division</b>	<b>9,418,874</b>	<b>19,259,078</b>	<b>9,840,204</b>	<b>9,972,686</b>	<b>(9,286,392)</b>

**Chart of Account Summary**

Salaries	679,522	698,362	18,840	721,497	23,135
Mandatory Fringe Benefits	281,637	298,957	17,320	316,636	17,679
Non-Personnel Services	99,630	150,736	51,106	144,736	(6,000)
City Grant Program	7,932,379	8,341,584	409,205	8,341,584	
Materials & Supplies	17,235	10,728	(6,507)	10,728	
Programmatic Projects		9,339,308	9,339,308		(9,339,308)
Services Of Other Depts	408,471	419,403	10,932	437,505	18,102
<b>Total Uses by Chart of Account</b>	<b>9,418,874</b>	<b>19,259,078</b>	<b>9,840,204</b>	<b>9,972,686</b>	<b>(9,286,392)</b>

**Sources of Funds Detail by Account**

420921	Marriage License	270,000	310,000	40,000	310,000	
448999	Other State Grants & Subventns		9,339,308	9,339,308		(9,339,308)
478101	Gifts And Bequests	22,000	46,000	24,000	46,000	
499999	Beg Fund Balance - Budget Only	92,880	43,274	(49,606)	43,274	
General Fund Support		9,033,994	9,520,496	486,502	9,573,412	52,916
<b>Total Sources by Fund</b>		<b>9,418,874</b>	<b>19,259,078</b>	<b>9,840,204</b>	<b>9,972,686</b>	<b>(9,286,392)</b>

**Reserved Appropriations**

**Controller Reserves:**

10034927 CSEC-HEALTH &amp; HUMAN SERVICES

9,339,308 9,339,308

(9,339,308)

**Controller Reserves: Total****9,339,308 9,339,308 0****(9,339,308)****Uses of Funds Detail Appropriation****Operating**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Salaries	673,383	698,362	24,979	721,497	23,135
			Mandatory Fringe Benefits	278,170	298,957	20,787	316,636	17,679
			Non-Personnel Services	65,840	71,840	6,000	65,840	(6,000)
			City Grant Program	7,598,395	8,022,199	423,804	8,022,199	
			Materials & Supplies	9,735	9,735		9,735	
			Services Of Other Depts	408,471	419,403	10,932	437,505	18,102
<b>10000 Total</b>				<b>9,033,994</b>	<b>9,520,496</b>	<b>486,502</b>	<b>9,573,412</b>	<b>52,916</b>
12900	SR WOM Domestic Violence Prog		Salaries	6,139		(6,139)		
			Mandatory Fringe Benefits	3,467		(3,467)		
			Non-Personnel Services	19,290	33,396	14,106	33,396	
			City Grant Program	333,984	319,385	(14,599)	319,385	
			Materials & Supplies		493	493	493	
<b>12900 Total</b>				<b>362,880</b>	<b>353,274</b>	<b>(9,606)</b>	<b>353,274</b>	<b>0</b>
<b>Operating Total</b>				<b>9,396,874</b>	<b>9,873,770</b>	<b>476,896</b>	<b>9,926,686</b>	<b>52,916</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
13550	SR Public Protection-Grant	10034927	CSEC-HEALTH & HUMAN SERVICES		9,339,308	9,339,308		(9,339,308)
<b>13550 Total</b>				<b>0</b>	<b>9,339,308</b>	<b>9,339,308</b>	<b>0</b>	<b>(9,339,308)</b>
14820	SR ETF-Gift	10001241	WOGIFT-Fy 2017	10,000	40,000	30,000	40,000	
		10001242	WO-Misc Donations	12,000	6,000	(6,000)	6,000	
<b>14820 Total</b>				<b>22,000</b>	<b>46,000</b>	<b>24,000</b>	<b>46,000</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>22,000</b>	<b>9,385,308</b>	<b>9,363,308</b>	<b>46,000</b>	<b>(9,339,308)</b>
<b>Total Uses of Funds</b>				<b>9,418,874</b>	<b>19,259,078</b>	<b>9,840,204</b>	<b>9,972,686</b>	<b>(9,286,392)</b>

Department: CRT Superior Court

Fund Summary

Fund Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
Court's Fund	2,804,850	2,780,007	(24,843)	2,795,844	15,837
General Fund	31,558,577	32,759,405	1,200,828	33,563,253	803,848
<b>Total Uses by Funds</b>	<b>34,363,427</b>	<b>35,539,412</b>	<b>1,175,985</b>	<b>36,359,097</b>	<b>819,685</b>

Division Summary

CRT Superior Court	34,363,427	35,539,412	1,175,985	36,359,097	819,685
<b>Total Uses by Division</b>	<b>34,363,427</b>	<b>35,539,412</b>	<b>1,175,985</b>	<b>36,359,097</b>	<b>819,685</b>

Chart of Account Summary

Mandatory Fringe Benefits	665,000	665,000		665,000	
Non-Personnel Services	33,641,472	34,814,773	1,173,301	35,631,443	816,670
Services Of Other Depts	56,955	59,639	2,684	62,654	3,015
<b>Total Uses by Chart of Account</b>	<b>34,363,427</b>	<b>35,539,412</b>	<b>1,175,985</b>	<b>36,359,097</b>	<b>819,685</b>

Sources of Funds Detail by Account

425110	Traffic Fines - Moving	4,000	4,000	4,000	
460102	Court Filing Fees-Surcharges	2,110,898	2,109,648	(1,250)	2,109,648
493001	OTI Fr 1G-General Fund	689,952	666,359	(23,593)	682,196
General Fund Support		31,558,577	32,759,405	1,200,828	33,563,253
<b>Total Sources by Fund</b>		<b>34,363,427</b>	<b>35,539,412</b>	<b>1,175,985</b>	<b>36,359,097</b>
					<b>819,685</b>

Uses of Funds Detail Appropriation

Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Mandatory Fringe Benefits	665,000	665,000		665,000	
			Non-Personnel Services	30,872,577	32,073,405	1,200,828	32,877,253	803,848

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Services Of Other Depts	21,000	21,000		21,000	
<b>10000 Total</b>				<b>31,558,577</b>	<b>32,759,405</b>	<b>1,200,828</b>	<b>33,563,253</b>	<b>803,848</b>
<b>Operating Total</b>				<b>31,558,577</b>	<b>32,759,405</b>	<b>1,200,828</b>	<b>33,563,253</b>	<b>803,848</b>
<b>Annual Projects - Authority Control</b>								
Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12050	SR Courts' Spec Rev Fd-Annual	11462	SC Courtroom Temp Construction	353,940	353,940		353,940	
		11466	SC Courthouse Debt Service	2,450,910	2,426,067	(24,843)	2,441,904	15,837
<b>12050 Total</b>				<b>2,804,850</b>	<b>2,780,007</b>	<b>(24,843)</b>	<b>2,795,844</b>	<b>15,837</b>
<b>Annual Projects - Authority Control Total</b>				<b>2,804,850</b>	<b>2,780,007</b>	<b>(24,843)</b>	<b>2,795,844</b>	<b>15,837</b>
<b>Total Uses of Funds</b>				<b>34,363,427</b>	<b>35,539,412</b>	<b>1,175,985</b>	<b>36,359,097</b>	<b>819,685</b>

**Department: TTX Treasurer/Tax Collector****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	38,681,008	40,564,870	1,883,862	41,728,228	1,163,358
General Services Fund	733,705	1,109,194	375,489	172,660	(936,534)
<b>Total Uses by Funds</b>	<b>39,414,713</b>	<b>41,674,064</b>	<b>2,259,351</b>	<b>41,900,888</b>	<b>226,824</b>

**Division Summary**

TTX Collection	22,120,701	23,342,611	1,221,910	24,399,707	1,057,096
TTX Management	10,435,824	10,924,852	489,028	9,876,827	(1,048,025)
TTX Treasury	6,858,188	7,406,601	548,413	7,624,354	217,753
<b>Total Uses by Division</b>	<b>39,414,713</b>	<b>41,674,064</b>	<b>2,259,351</b>	<b>41,900,888</b>	<b>226,824</b>

**Chart of Account Summary**

Salaries	19,820,675	21,242,235	1,421,560	21,362,031	119,796
Mandatory Fringe Benefits	8,354,205	9,081,158	726,953	9,571,943	490,785
Non-Personnel Services	4,409,544	4,229,987	(179,557)	3,778,824	(451,163)
City Grant Program	50,500	500	(50,000)	500	
Materials & Supplies	125,366	106,958	(18,408)	106,635	(323)
Overhead and Allocations	(183,825)	(1,240)	182,585	(10,578)	(9,338)
Programmatic Projects	1,050,000	800,000	(250,000)	800,000	
Services Of Other Depts	5,788,248	6,214,466	426,218	6,291,533	77,067
<b>Total Uses by Chart of Account</b>	<b>39,414,713</b>	<b>41,674,064</b>	<b>2,259,351</b>	<b>41,900,888</b>	<b>226,824</b>

**Sources of Funds Detail by Account**

410940	Prop Tax-Administrative Cost	450,000		450,000	
430150	Interest Earned - Pooled Cash	6,289,161	157,597	6,446,758	
460104	Installment Fees	55,000		55,000	
460121	Administrative Surcharge	1,000		1,000	
460159	Assessment Admin Charge	574,260		574,260	
460164	TTX - Commissions	300,349		300,349	
460165	TTX - Collection Costs	1,913,500		1,913,500	
460166	TTX - Escrow Fees	50,000		50,000	



Department: TTX

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
<b>10000 Total</b>				<b>27,676,421</b>	<b>28,601,868</b>	<b>925,447</b>	<b>29,710,640</b>	<b>1,108,772</b>
<b>Operating Total</b>				<b>27,676,421</b>	<b>28,601,868</b>	<b>925,447</b>	<b>29,710,640</b>	<b>1,108,772</b>

**Annual Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10010	GF Annual Authority Ctrl	10000	Operating	350,000		(350,000)		
17617	Bank On San Francisco Project			511,085	536,045	24,960	556,277	20,232
17622	Kinder2College Annual Project			979,898	1,358,912	379,014	1,145,536	(213,376)
<b>10010 Total</b>				<b>1,840,983</b>	<b>1,894,957</b>	<b>53,974</b>	<b>1,701,813</b>	<b>(193,144)</b>
<b>Annual Projects - Authority Control Total</b>				<b>1,840,983</b>	<b>1,894,957</b>	<b>53,974</b>	<b>1,701,813</b>	<b>(193,144)</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10020	GF Continuing Authority Ctrl	17621	TX Gross Receipts Tax Implemen	4,966,541	5,345,546	379,005	5,485,721	140,175
<b>10020 Total</b>				<b>4,966,541</b>	<b>5,345,546</b>	<b>379,005</b>	<b>5,485,721</b>	<b>140,175</b>
<b>Continuing Projects - Authority Control Total</b>				<b>4,966,541</b>	<b>5,345,546</b>	<b>379,005</b>	<b>5,485,721</b>	<b>140,175</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
12550	SR Grants; GSF Continuing	10001232	TTX K2C Mott Grant - FY17 Mott	99,840		(99,840)		
		10029590	TX FY18-19 Earn	633,865		(633,865)		
		10032999	TX FY19-20 EARN		855,341	855,341	172,660	(682,681)
		10034125	TX FY19-20 FJP-Arnold Grant		222,137	222,137		(222,137)
		10034635	FY19-20 SF FND		31,716	31,716		(31,716)
<b>12550 Total</b>				<b>733,705</b>	<b>1,109,194</b>	<b>375,489</b>	<b>172,660</b>	<b>(936,534)</b>
<b>Grants Projects Total</b>				<b>733,705</b>	<b>1,109,194</b>	<b>375,489</b>	<b>172,660</b>	<b>(936,534)</b>

**Work Orders/Overhead**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	232360	TTX Collection	2,812,575	3,020,334	207,759	3,298,888	278,554

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10060	GF Work Order	232350	TTX Treasury	740,535	1,175,099	434,564	1,203,285	28,186
		232346	TTX Management	643,953	527,066	(116,887)	327,881	(199,185)
<b>10060 Total</b>				<b>4,197,063</b>	<b>4,722,499</b>	<b>525,436</b>	<b>4,830,054</b>	<b>107,555</b>
<b>Work Orders/Overhead Total</b>				<b>4,197,063</b>	<b>4,722,499</b>	<b>525,436</b>	<b>4,830,054</b>	<b>107,555</b>
<b>Total Uses of Funds</b>				<b>39,414,713</b>	<b>41,674,064</b>	<b>2,259,351</b>	<b>41,900,888</b>	<b>226,824</b>

**Department: WAR War Memorial****Fund Summary**

<b>Fund Title</b>	<b>2018-2019 Original Budget</b>	<b>2019-2020 Adopted Budget</b>	<b>2019-2020 Change From 2018-2019</b>	<b>2020-2021 Adopted Budget</b>	<b>2020-2021 Change From 2019-2020</b>
General Fund	9,281,585	9,357,476	75,891	9,462,785	105,309
Gift and Other Expendable Trust	400,000		(400,000)		
War Memorial Fund	17,785,686	18,226,380	440,694	22,447,876	4,221,496
<b>Total Uses by Funds</b>	<b>27,467,271</b>	<b>27,583,856</b>	<b>116,585</b>	<b>31,910,661</b>	<b>4,326,805</b>

**Division Summary**

WAR War Memorial	27,467,271	27,583,856	116,585	31,910,661	4,326,805
<b>Total Uses by Division</b>	<b>27,467,271</b>	<b>27,583,856</b>	<b>116,585</b>	<b>31,910,661</b>	<b>4,326,805</b>

**Chart of Account Summary**

Salaries	6,754,550	7,055,628	301,078	7,276,711	221,083
Mandatory Fringe Benefits	3,144,073	3,380,839	236,766	3,585,850	205,011
Non-Personnel Services	1,069,006	1,160,754	91,748	1,194,552	33,798
Capital Outlay	950,000	650,000	(300,000)	4,200,000	3,550,000
Debt Service	9,281,585	9,357,476	75,891	9,462,785	105,309
Facilities Maintenance	501,252	426,315	(74,937)	552,631	126,316
Materials & Supplies	300,828	308,657	7,829	308,657	
Operating Transfers Out	400,000		(400,000)		
Services Of Other Depts	5,065,977	5,244,187	178,210	5,329,475	85,288
<b>Total Uses by Chart of Account</b>	<b>27,467,271</b>	<b>27,583,856</b>	<b>116,585</b>	<b>31,910,661</b>	<b>4,326,805</b>

**Sources of Funds Detail by Account**

435232	Employee Parking	38,352	39,415	1,063	39,415	
435511	Opera House Rental	560,120	580,911	20,791	447,466	(133,445)
435512	Green Room Rental	242,569	259,144	16,575	259,144	
435519	Opera House-Office Rental	156,759	170,137	13,378	170,137	
435521	Herbst Theater Rental	246,779	264,807	18,028	263,961	(846)
435531	Davies Symphony Hall Rental	672,801	646,170	(26,631)	646,170	
435539	Davies Symphony HallOfficeRentl	146,054	146,054		146,054	
435540	Veterans Building-Office Rentl	392,319	462,990	70,671	462,990	

435542	Veterans Building Event Rent	128,350	143,438	15,088	137,190	(6,248)
435611	Opera House Concessions	274,125	362,525	88,400	297,925	(64,600)
435612	Opera House Program Concession	9,563	9,563		8,713	(850)
435631	Davies Symphony Hall Concession	153,000	182,750	29,750	182,750	
435632	Davies Symphony Hall ProgConces	2,763	3,400	637	3,400	
462891	Zellerbach Rehearsal Hall	230,660	250,278	19,618	242,798	(7,480)
462899	Misc Exhibit&Perform Svc Chrgs	158,270	180,582	22,312	180,582	
478201	Private Grants	400,000		(400,000)		
486030	Exp Rec Fr Admin Svcs (AAO)	18,954	18,954		20,184	1,230
486060	Exp Rec Fr Art Commission AAO	223,809	223,809		238,328	14,519
493001	OTI Fr 1G-General Fund	13,494,919	13,834,576	339,657	18,563,078	4,728,502
499999	Beg Fund Balance - Budget Only	635,520	446,877	(188,643)	137,591	(309,286)
	General Fund Support	9,281,585	9,357,476	75,891	9,462,785	105,309
<b>Total Sources by Fund</b>		<b>27,467,271</b>	<b>27,583,856</b>	<b>116,585</b>	<b>31,910,661</b>	<b>4,326,805</b>

## Uses of Funds Detail Appropriation

## Operating

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
10000	GF Annual Account Ctrl		Debt Service	9,281,585	9,357,476	75,891	9,462,785	105,309
<b>10000 Total</b>				<b>9,281,585</b>	<b>9,357,476</b>	<b>75,891</b>	<b>9,462,785</b>	<b>105,309</b>
14670	SR War Memorial-Operating		Salaries	6,754,550	7,055,628	301,078	7,276,711	221,083
			Mandatory Fringe Benefits	3,144,073	3,380,839	236,766	3,585,850	205,011
			Non-Personnel Services	1,069,006	1,160,754	91,748	1,194,552	33,798
			Materials & Supplies	300,828	308,657	7,829	308,657	
			Services Of Other Depts	5,065,977	5,244,187	178,210	5,329,475	85,288
<b>14670 Total</b>				<b>16,334,434</b>	<b>17,150,065</b>	<b>815,631</b>	<b>17,695,245</b>	<b>545,180</b>
<b>Operating Total</b>				<b>25,616,019</b>	<b>26,507,541</b>	<b>891,522</b>	<b>27,158,030</b>	<b>650,489</b>

## Annual Projects - Authority Control

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14680	SR WAR - Annual Authority Ctrl	15835	War - Facility Maintenance	501,252	426,315	(74,937)	552,631	126,316
<b>14680 Total</b>				<b>501,252</b>	<b>426,315</b>	<b>(74,937)</b>	<b>552,631</b>	<b>126,316</b>
<b>Annual Projects - Authority Control Total</b>				<b>501,252</b>	<b>426,315</b>	<b>(74,937)</b>	<b>552,631</b>	<b>126,316</b>

**Continuing Projects - Authority Control**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14690	SR WAR Cont Authority Ctrl	15703	WM Opera House Renewal Project	600,000	250,000	(350,000)	4,200,000	3,950,000
		19596	WM War Memorial - Davies Sympy	350,000	400,000	50,000		(400,000)
<b>14690 Total</b>				<b>950,000</b>	<b>650,000</b>	<b>(300,000)</b>	<b>4,200,000</b>	<b>3,550,000</b>
<b>Continuing Projects - Authority Control Total</b>				<b>950,000</b>	<b>650,000</b>	<b>(300,000)</b>	<b>4,200,000</b>	<b>3,550,000</b>

**Grants Projects**

Fund Code	Fund Title	Code	Title	2018-2019 Original Budget	2019-2020 Adopted Budget	2019-2020 Change From 2018-2019	2020-2021 Adopted Budget	2020-2021 Change From 2019-2020
14820	SR ETF-Gift	10001237	WM Herbst Foundation Fy 15-16	400,000		(400,000)		
<b>14820 Total</b>				<b>400,000</b>	<b>0</b>	<b>(400,000)</b>	<b>0</b>	<b>0</b>
<b>Grants Projects Total</b>				<b>400,000</b>	<b>0</b>	<b>(400,000)</b>	<b>0</b>	<b>0</b>
<b>Total Uses of Funds</b>				<b>27,467,271</b>	<b>27,583,856</b>	<b>116,585</b>	<b>31,910,661</b>	<b>4,326,805</b>

## **DETAIL OF RESERVES**

## Detail of Contribution to Budgetary Reserves

### BUDGETARY RESERVES

	FY 2019-20	FY 2020-21
<b>Unappropriated Designated Reserves - (require subsequent Board appropriation to spend)</b>		
AIRPORT - DESIGNATED FOR GENERAL RESERVE	\$ 50,000	\$ 2,000,000
CITY ADMINISTRATOR - DESIGNATED FOR GENERAL RESERVE	\$ 4,000,000	\$ -
DEPARTMENT OF TECHNOLOGY - DESIGNATED FOR GENERAL RESERVE	\$ 66,501	\$ 55,000
EMPLOYEES RETIREMENT TRUST - DESIGNATED FOR GENERAL RESERVE	\$ 1,360,099	\$ 787,752
GENERAL CITY RESPONSIBILITY - DESIGNATED FOR GENERAL RESERVE	\$ 28,880,000	\$ 19,450,000
GENERAL CITY RESPONSIBILITY - DESIGNATED FOR CONTINGENCIES	\$ 1,000,000	\$ 1,000,000
HEALTH CARE-PROP B TRUST FUND - DESIGNATED FOR HLTH CARE APPN	\$ 92,653,886	\$ 92,653,886
HETCH HETCHY WATER & POWER - DESIGNATED FOR GENERAL RESERVE	\$ 23,482,720	\$ 22,958,298
MUNICIPAL TRANSPORTATION AGENCY - DESIGNATED FOR CONTINGENCIES	\$ 6,667,355	\$ 82,000
MUNICIPAL TRANSPORTATION AGENCY - PROP B - DESIGNATED FOR CONTINGENCIES	\$ 910,000	\$ -
PORT COMMISSION - DESIGNATED FOR GENERAL RESERVE	\$ 901,864	\$ 1,638,291
PORT COMMISSION - DESIGNATED FOR REPLACEMENT OF FACILITIES	\$ 21,649,566	\$ 27,236,946
RECREATION AND PARK - DESIGNATED FOR GENERAL RESERVE	\$ (372,048)	\$ -
Subtotal - Unappropriated Designated Reserves	\$ 181,249,943	\$ 167,862,173
<b>Appropriated Reserves</b>		
GENERAL CITY RESPONSIBILITY- RESERVE FOR LITIGATION	\$ 11,000,000	\$ 11,000,000
GENERAL CITY RESPONSIBILITY- RESERVE FOR TECHNICAL ADJUSTMENTS	\$ -	\$ -
GENERAL CITY RESPONSIBILITY- SALARIES AND BENEFITS	\$ 23,568,615	\$ 23,470,019
HETCH HETCHY WATER & POWER - RESERVE FOR CAPTL IMPROVEMENT	\$ 38,521,397	\$ 38,521,397
LAGUNA HONDA HOSPITAL - COP - RESERVE FOR DEBT SERVICES	\$ 2,157,629	\$ 1,326,367
RECREATION AND PARK - RESERVE FOR RECREATION & PARKS	\$ (62,126)	\$ -
WASTEWATER ENTERPRISE - RESERVE FOR CAPTL IMPROVEMENT	\$ 112,979,000	\$ 112,979,000
WATER ENTERPRISE - CONTINUINGAUTHORITYCTRL - RESERVE FOR CAPTL IMPROVEMENT	\$ 11,804,000	\$ 11,804,000
WATER ENTERPRISE - CPF OTHER FUND - RESERVE FOR CAPTL IMPROVEMENT	\$ 14,000,000	\$ 14,000,000
WATER ENTERPRISE - CPF WHOLESale CUSTOMER - RESERVE FOR CAPTL IMPROVEMENT	\$ 26,000,000	\$ 26,000,000
Subtotal - Designated Reserves	\$ 239,968,515	\$ 239,100,783
<b>Total Budgetary Reserves</b>	<b>\$ 421,218,458</b>	<b>\$ 406,962,956</b>



**APPROPRIATION RESERVES**

<b>Department Reserve Description &amp; Follow-Up Action Required</b>	<b>FY 2019-20</b>	<b>FY2020-21</b>	<b>Releasing Authority</b>	<b>Reserve Reason</b>
ARTS COMMISSION - Cultural Services Allocation Working Group plan submission	2,613,000	-	BUDG & FIN COMM	Pending Cultural Services Allocation Working Group submission of funding plan
ARTS COMMISSION - IPIC Development Impact Fee - Marke	50,000	50,000	CONTROLLER	Pending receipt of revenue
BUILDING INSPECTION - Permit Tracking System Mainten	5,470,970	1,273,299	MAYOR	Pending detailed project scope and budget from DTIS
CAPITAL PLANNING FUND - PREBOND PLANNING - FIRE - ESER 2020	1,700,000	-	CONTROLLER	Pending March 2020 Election Results, ESER G.O. Bond
CAPITAL PLANNING FUND - PREBOND PLANNING - POLICE - ESER 2020	1,500,000	-	CONTROLLER	Pending March 2020 Election Results, ESER G.O. Bond
CAPITAL PLANNING FUND - PREBOND PLANNING - PUBLIC WORKS - ESER 2020	500,000	-	CONTROLLER	Pending March 2020 Election Results, ESER G.O. Bond
CHILDREN, YOUTH & FAMILIES - City College Enrollment Assistance	5,434,743	13,800,000	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
CHILDREN, YOUTH & FAMILIES - ERAF - Free City College	13,800,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
CHILDREN, YOUTH & FAMILIES - ERAF - Mental Health Centers	3,500,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
CHILDREN, YOUTH & FAMILIES - ERAF - Potential School Stipend	10,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
CHILDREN, YOUTH & FAMILIES - ERAF - Teacher Wage Support	13,100,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
CITY ADMINISTRATOR - IPIC -ADNB CCG IPIC Partnership	200,000	200,000	CONTROLLER	Pending receipt of revenue
CITY ADMINISTRATOR - Project Labor Agreement	308,515	565,548	BUDG & FIN COMM	Pending Project Labor Agreement
CITY PLANNING - IPIC - Market Octavia Community Impro	-	500,000	CONTROLLER	Pending receipt of revenue
CITY PLANNING - IPIC - Transit Center District Development	1,250,000	1,800,000	CONTROLLER	Pending receipt of revenue
ECONOMIC DEVELOPMENT - Community Cornerstones budget and grant recipient criteria	1,250,000	-	BUDG & FIN COMM	Pending submission of budget and grant recipient criteria
ECONOMIC DEVELOPMENT - ERAF - Mission Non-profit Programs	500,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
FIRE DEPARTMENT - ERAF - Fire Safety Equipment	4,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
GENERAL FUND - ERAF - Masterlease tenant Economic Hardship Fund	-	2,250,000	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
GENERAL FUND - ERAF - Trust Fund - Debt Payment	8,800,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HOMELESSNESS - ERAF - Hardship Fund	1,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HOMELESSNESS - ERAF - Homelessness Prevention	2,300,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HOMELESSNESS - ERAF - Masterlease Housing	7,600,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HOMELESSNESS - ERAF - SAFE Emergency Shelters	7,500,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HOMELESSNESS - ERAF- Rapid Family Relhousing	2,100,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HUMAN RESOURCE - Housing Authority transition plan	3,000,000	500,000	BUDG & FIN COMM	Pending Housing Authority transition plan
HUMAN SERVICES AGENCY - ERAF - Childcare Facility Rehab	10,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HUMAN SERVICES AGENCY - ERAF - Early Childhood Stipend	13,400,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HUMAN SERVICES AGENCY - ERAF - New Childcare Subsidy	9,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HUMAN SERVICES AGENCY - ERAF - Rental Subsidy & Vouchers	5,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
HUMAN SERVICES AGENCY - ERAF - Working Families Credit	2,500,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Affordable Housing Acquisition and Development	42,690,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Affordable Housing Gap Financing	76,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Coop Living Mental Health	6,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Emergency Rental Assistance	1,600,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - HIV + Resident Housing Subsidy	2,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Homeless Family Housing Voucher	5,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Loans for Housing Accelerator	10,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Loans for Housing Development	21,329,968	21,304,819	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Loans for Housing Preservation	18,460,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Senior Disabled Housing Subsidy	2,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - ERAF - Trans Housing	2,000,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
MAYOR'S OFFICE - Spending Plan Submission	13,100,000	-	BUDG & FIN COMM	Pending submission of detailed spending plan
MUNICIPAL TRANSPORT AGEN - IPIC - MS TSF-COMLETE ST (BIKE&PED)	871,093	871,093	CONTROLLER	Pending receipt of revenue
MUNICIPAL TRANSPORT AGEN - IPIC - MT Tsf-Transit Svc Exp&Realib	9,291,661	9,291,661	CONTROLLER	Pending receipt of revenue
MUNICIPAL TRANSPORT AGEN - IPIC - MT Tsf-Transit Svc&Reliability	580,729	-	CONTROLLER	Pending receipt of revenue
MUNICIPAL TRANSPORTATION AGENC - MS IPIC-MARKET OCTAVIA	2,150,000	-	CONTROLLER	Pending receipt of revenue
MUNICIPAL TRANSPORTATION AGENC - MT IPIC-EASTERN NEIGHBORHOOD	2,575,000	-	CONTROLLER	Pending receipt of revenue

MUNICIPAL TRANSPORTATION AGENC - MT IPIC-MARKET OCTAVIA	150,000	-	CONTROLLER	Pending receipt of revenue
OUR CITY OUR HOME - Mental Health Care in Shelters and Navigation Centers	800,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Capital toward 1,000 beds	1,140,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Family Rapid Rehousing	1,164,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Flexible Acquisition Funding / Scattered Sites	3,609,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Flexible Site Acquisition for Family Housing	1,261,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Flexible Site Acquisition for Transitional Aged Youth Housing	1,940,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Homelessness Prevention	2,910,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Masterlease (Attrition Units)	426,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Mental Health Residential Treatment Beds	4,900,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Permanent Supportive Housing Service Enhancements	1,600,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
OUR CITY OUR HOME - Roving Clinical Care for Permanent Supportive Housing	250,000	-	CONTROLLER	Pending receipt of revenue from tax waivers
POLICE - PUBLIC SAFETY BUILDING FF&E	-	6,500,000	MAYOR	Pending detailed scope of work and budget details
PUBLIC HEALTH - ERAF - Residential Treatment Beds	11,300,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
PUBLIC HEALTH - ERAF - SF Healing Center Beds	2,200,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
PUBLIC HEALTH - ERAF - Substance Recovery Beds	2,500,000	-	CONTROLLER	Pending receipt of revenue and / or deposit to reserves
PUBLIC WORKS - ERAF - Vision Zero	2,500,000	-	CONTROLLER	Pending receipt of revenue
PUBLIC WORKS - IPIC -PW Capital Budget FY20 & FY21	4,045,000	2,100,000	CONTROLLER	Pending Proceeds from COP Refunding
PUBLIC WORKS - PW Street Resurfacing and Improvement - COP Refunding	2,750,000	-	CONTROLLER	Pending receipt of revenue
RECREATION AND PARK - IPIC - Mission Rec Center	-	1,800,000	CONTROLLER	Pending receipt of revenue
RECREATION AND PARK - IPIC -RP Balboa Park Rec/Open Space	38,000	-	CONTROLLER	Pending receipt of revenue
RECREATION AND PARK - IPIC -RP Central Waterfront Rec & OS	2,256,000	-	CONTROLLER	Pending receipt of revenue
RECREATION AND PARK - IPIC -RP HUB Open Space Improvements	498,810	-	CONTROLLER	Pending receipt of revenue
RECREATION AND PARK - IPIC -RP Jose Coronado Playground	170,000	336,000	CONTROLLER	Pending receipt of revenue
STATUS OF WOMEN - CSEC-HEALTH & HUMAN SERVICES	9,339,308	-	CONTROLLER	Pending receipt of grant award and revenue

\$	410,772,797	\$	63,142,420
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## **ADMINISTRATIVE PROVISIONS**

**SECTION 3. General Authority.**

The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

**SECTION 3.1 Two-Year Budget.**

For departments for which the Board of Supervisors has authorized, or the Charter requires, a fixed two-year budget, appropriations in this ordinance shall be available for allotment by the Controller on July 1st of the fiscal year in which appropriations have been approved. The Controller is authorized to adjust the two year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

**SECTION 4. Interim Budget Provisions.**

All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Chair of the Board of Supervisors Budget and Finance Committee.

When the Budget and Finance Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of that committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget and Finance Committee of the Board of Supervisors recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

**SECTION 4.1 Interim Budget – Positions.**

No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the reclassification of a position in the department's budget for the current fiscal

year, the Controller shall process a temporary or "tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget and Finance Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor's Budget, the Controller and the Human Resources Director shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

### **SECTION 5. Transfers of Functions and Duties.**

Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance transferring the duty or function. The Controller, the Human Resources Director and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

### **SECTION 5.1 Agencies Organized under One Department.**

Where one or more offices or agencies are organized under a single appointing officer or department head, the component units can continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However, the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the department, and reappropriation of funds.

### **SECTION 5.2 Continuing Funds Appropriated.**

In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Municipal Codes.

### **SECTION 5.3 Multi-Year Revenues.**

In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for

depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

#### **SECTION 5.4 Contracting Funds.**

All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

#### **SECTION 5.5 Real Estate Services.**

Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

#### **SECTION 5.6 Collection Services.**

In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to the provisions of Administrative Code Section 10.37 and 10.38, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

#### **SECTION 5.7 Contract Amounts Based on Savings.**

When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

#### **SECTION 5.8 Collection and Legal Services.**

In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in

the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

#### **SECTION 6. Bond Interest and Redemption.**

In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem taxes, shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

#### **SECTION 7. Allotment Controls.**

Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such

allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

#### **SECTION 7.1 Prior Year Encumbrances.**

The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

#### **SECTION 7.2 Equipment Purchases.**

Funds for the purchase of items of equipment having a significant value of over \$5,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the General Services Agency and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

#### **SECTION 7.3 Enterprise Deficits.**

Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year unless otherwise appropriated by ordinance.



**SECTION 8. Expenditure Estimates.**

Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

**SECTION 8.1 State and Federal Funds.**

The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Human Resources Director is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Human Resources Director shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

**SECTION 8.2 State and Federal Funding Restorations.**

If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Reserve.

**SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls**

Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

**SECTION 9. Interdepartmental Services.**

The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part. Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Technology Marketplace. Such fees are hereby appropriated for that purpose.

**SECTION 10. Positions in the City Service.**

Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

**SECTION 10.1 Positions, Funds, and Transfers for Specific Purposes.**

Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the City Administrator, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

- (a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.
- (b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the transfer of funds must be made from funds currently available in departmental personnel service appropriations.
- (c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.
- (d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) For purposes of defining terms in Administrative Code Section 3.18, the Controller is authorized to process transfers where such transfers are required to administer the budget through the following certification process: In cases where expenditures are reduced at the level of appropriation control during the Board of Supervisors phase of the budget process, the Chair of the Budget and Finance Committee, on recommendation of the Controller, may certify that such a reduction does not reflect a deliberate policy reduction adopted by the Board. The Mayor's Budget Director may similarly provide such a certification regarding reductions during the Mayor's phase of the budget process.

### **SECTION 10.2 Professional Services Contracts.**

Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

### **SECTION 10.3 Surety Bond Fund Administration.**

The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

**SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).**

The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Human Resources Director are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and premium pay requirements above the funding level established in the adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards. The Controller's Office shall report to the Budget and Finance Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City departments and remaining Reserve balances, as part of the Controller's Six and Nine Month Budget Status Reports.

**SECTION 10.5 MOUs to be Reflected in Department Budgets.**

Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

**SECTION 10.6 Funding Memoranda of Understanding (MOUs).**

Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding with recognized employee organizations or an arbitration award has become effective, and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

**SECTION 10.7 Fringe Benefit Rate Adjustments.**

Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required to support adopted or required contribution rates. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any

amounts resulting from adopted or required contribution rates and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make and reconcile such prepayments.

#### **SECTION 10.8 Police Department Uniformed Positions.**

Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Human Resources Director are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

#### **SECTION 10.9 Holidays, Special Provisions.**

Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

#### **SECTION 10.10 Litigation Reserve, Payments.**

The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

#### **SECTION 10.11 Changes in Health Services Eligibility.**

Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

#### **SECTION 11. Funds Received for Special Purposes, Trust Funds.**

The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created by either additional grants and bequests or under

other conditions and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

### **SECTION 11.1 Special and Trust Funds Appropriated.**

Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

The Controller is authorized to adjust transfers to the San Francisco Capital Planning Fund, established by Administrative Code Section 10.100-286, to account for final capital project planning expenditures reimbursed from approved sale of bonds and other long term financing instruments.

### **SECTION 11.2 Insurance Recoveries.**

Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

### **SECTION 11.3 Bond Premiums.**

Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

### **SECTION 11.4 Ballot Arguments.**

Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

**SECTION 11.5 Tenant Overtime.**

Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

**SECTION 11.6 Refunds.**

The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Where by State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

**SECTION 11.7 Arbitrage.**

The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

**SECTION 11.8 Damage Recoveries.**

Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded project are appropriated to the department incurring costs of repairing or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

**SECTION 11.9 Purchasing Damage Recoveries.**

That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

**SECTION 11.10 Off-Street Parking Guarantees.**

Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

**SECTION 11.11 Hotel Tax – Special Situations.**

The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

**SECTION 11.12 Local Transportation Agency Fund.**

Local transportation funds are hereby appropriated pursuant to the Government Code.

**SECTION 11.13 Insurance.**

The Controller is hereby authorized to transfer to the City Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

**SECTION 11.14 Grants to Department of Aging and Adult Services and Department of Child Support Services.**

The Department of Aging and Adult Services and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions.

**SECTION 11.15 FEMA, OES, Other Reimbursements.**

Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and other disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses. Revenues received from other governments as reimbursement for mutual aid provided by City departments are hereby appropriated for services provided.

**SECTION 11.16 Interest on Grant Funds.**

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby



appropriated in accordance with the terms under which the principal is received and appropriated.

**SECTION 11.17 Treasurer – Banking Agreements.**

Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to General Fund departments as necessary to support allocated charges.

**SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).**

Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

**SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.**

The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation, and to implement new accounting standards issued by the Governmental Accounting Standards Board and other changes in generally accepted accounting principles.

**SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.**

The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

**SECTION 11.21 State Local Public Safety Fund.**

Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible

departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

**SECTION 11.22 Laguna Honda Employee Development Account.**

The Controller is authorized and directed to set up special funds as may be required to receive employee, corporate and private donations made for the purpose of funding employee training and development. Donated funds for employee development will be automatically appropriated for such purpose, and shall be maintained in the City's financial systems.

**SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings.**

Loan repayments, proceeds of property sales in cases of defaulted loans, and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures, including payments from loans made by the former San Francisco Redevelopment Agency and transferred to the Mayor's Office of Housing and Community Development, the designated the housing successor agency. Expenditures shall be subject to the conditions under which each such fund was established.

**SECTION 11.24 Developer Agreement Implementation Costs.**

The Controller is hereby authorized to appropriate reimbursements of City costs incurred to implement development agreements approved by the Board of Supervisors, including but not limited to City staff time, consultant services and associated overhead costs to conduct plan review, inspection, and contract monitoring, and to draft, negotiate, and administer such agreements. This provision does not apply to development impact fees or developer exactions, which shall be appropriated by the Board of Supervisors.

**SECTION 12. Special Situations.**

**SECTION 12.1 Revolving Funds.**

Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

**SECTION 12.2 Interest Allocations.**

Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

**SECTION 12.3 Property Tax.**

Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section

4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, and City and County of San Francisco Infrastructure Financing Districts as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements and ordinances, and as mandated by State law.

The Controller is authorized to adjust the budget to conform to assumptions in final approved property tax rates and to make debt service payments for approved general obligation bonds accordingly.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes.

#### **SECTION 12.4 New Project Reserves.**

Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

#### **SECTION 12.5 Aid Payments.**

Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

#### **SECTION 12.6 Department of Public Health Transfer Payments, Indigent Health Revenues, and Realignment Funding to Offset for Low Income Health Programs.**

To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs. Funds necessary to participate in such programs that require transfer payments are hereby appropriated. The Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for health services for low income individuals.

#### **SECTION 12.7 Municipal Transportation Agency.**

Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

#### **SECTION 12.8 Treasure Island Authority.**

Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance.

**SECTION 12.9 Hetch Hetchy Power Stabilization Fund.**

Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the Public Utility Commission's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

**SECTION 12.10 Closure of Special Funds, Projects, and Accounts**

In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to reconcile and balance funds, projects and accounts. The Controller is directed to create a clearing account for the purpose of balancing surpluses and deficits in such funds, projects and accounts, and funding administrative costs incurred to perform such reconciliations.

**SECTION 12.11 Charter-Mandated Baseline Appropriations.**

The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

**SECTION 12.12 Parking Tax Allocation.**

The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agency that are greater than those already appropriated in the Annual Appropriation Ordinance.

**SECTION 12.13 Former Redevelopment Agency Funds.**

Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency (SFRA) fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the

City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse departments for such additional services, the departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller will increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing and Community Development is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

#### **SECTION 12.14 CleanPowerSF.**

CleanPowerSF customer payments and all other associated revenues deposited in the CleanPowerSF special revenue fund are hereby appropriated in the amounts actually received by the City and County in each fiscal year. The Controller is authorized to disburse the revenues appropriated by this section as well as those appropriated yet unspent from prior fiscal years to pay power purchase obligations and other operating costs as provided in the program plans and annual budgets, as approved by the Board of Supervisors for the purposes authorized therein.

#### **SECTION 14. Departments.**

The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be

deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services.

The City Administrator shall be considered one entity for budget purposes and for disbursement of funds. This budgetary structure does not affect the separate legal status of the departments placed within the entity: Administrative Services, Medical Examiner, Convention and Facilities Management, and Animal Care and Control. Each of these departments shall retain the duties and responsibilities of departments as provided in the Charter and the Administrative Code, including but not limited to appointing and contracting authority.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Aging and Adult Services ("DAAS"), under the Aging and Adult Services Commission, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Department of Aging and Adult Services, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments, unless reorganized under Charter Section 4.132. The Human Resources Director and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Aging and Adult Services Commission to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. The Aging and Adult Services Commission shall remain the Area Agency on Aging. This coordination is not intended to diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

The Director of the Aging and Adult Services Commission also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

**SECTION 15. Travel Reimbursement and Cell Phone Stipends.**

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as the Controller shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Human Resources Director, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones.

**SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.**

The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

**SECTION 17. Airport Service Payment.**

The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airport Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund

Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airport Commission.

**SECTION 18. Pooled Cash, Investments.**

The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed therefrom at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

**SECTION 19. Matching Funds for Federal or State Programs.**

Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for Zuckerberg San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

**SECTION 20. Advance Funding of Bond Projects – City Departments.**

Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County, the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 21. Advance Funding of Projects – Transportation Authority.**

Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of the Business and Tax Regulations Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 22. Controller to Make Adjustments, Correct Clerical Errors.**

The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in



this ordinance. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

**SECTION 22.1 Controller to Implement New Financial and Interfacing Subsystems.**

In order to further the implementation and adoption of the Financial and Procurement System's modules, the Controller shall have the authority to reclassify departments' appropriations to conform to the accounting and project costing structures established in the new system, as well as reclassify contract authority utilized (expended) balances and unutilized (available) balances to reflect actual spending.

**SECTION 23. Transfer of State Revenues.**

The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

**SECTION 24. Use of Permit Revenues from the Department of Building Inspection.**

Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

**SECTION 25. Board of Supervisors Official Advertising Charges.**

The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

**SECTION 26. Work Order Appropriations.**

The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

It is the policy of the Mayor and the Board of Supervisors to allocate costs associated with the replacement of the City's financial and purchasing system to all City Departments proportional to the departments' costs and financial requirements. In order to minimize new General Fund appropriations to complete the project, the Controller is authorized and directed to work with departments to identify efficiencies and savings in their financial and administrative operations to be applied to offset their share of the costs of this project, and is authorized to apply said savings to the project.

**SECTION 26.1 Property Tax System**

In order to minimize new appropriations to the property tax system replacement project, the Controller is authorized and directed to apply operational savings from the offices of the Tax Collector, Assessor, and Controller to the project. No later than June 1, 2018 the Controller shall report to the Budget and Legislative Analyst's Office and Budget and Finance Committee on the specific amount of operational savings, including details on the source of such savings, in the budgets of Tax Collector, Assessor, and Controller that are re-allocated to the Property Tax System Replacement Project

**SECTION 27. Revenue Reserves and Deferrals.**

The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts. In order to maintain balance between budgeted revenues and expenditures, revenues realized in the fiscal year preceding the year in which they are appropriated shall be considered reserved for the purposes for which they are appropriated.

**SECTION 28. Close-Out of Reserved Appropriations.**

On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

**SECTION 28.1. Reserves Placed on Expenditures by Controller.**

Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

**SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.**

Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

The Controller is authorized to transfer approved appropriations between departments to correctly account for capitalization of fixed assets.

**SECTION 30. Business Improvement Districts.**

Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated in the respective amounts actually received by the City and County in such fiscal year for each such district.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District and Moscone Expansion Business Improvement District assessments are levied on gross hotel room revenue and are collected and distributed by the Tax Collector's Office.

**SECTION 31. Infrastructure Financing and Infrastructure Revitalization Financing Districts.**

Pursuant to California Government Code Section 53395 et seq. (IFD Law), the Board of Supervisors has formed Infrastructure Financing (IFD) and Infrastructure Revitalization Financing (IRFD) Districts within the City and County of San Francisco. The Board of Supervisors hereby authorizes the Controller to transfer funds and appropriation authority between and within accounts related to City and County of San Francisco IFDs and IRFDs to serve accounting and State requirements, the latest approved Infrastructure Financing Plan for a District, and applicable bond covenants.

When 100% of the portion of property tax increment normally appropriated to the City and County of San Francisco's General Fund or Special Revenue Fund or to the County's Educational Revenue Augmentation Fund (ERAF) is instead pledged, based on Board of Supervisors Ordinance, the Controller may increase or decrease appropriations to match actual revenues realized for the IFD or IRFD. Any increases to appropriations would be consistent with the Financing Plan previously approved by the Board of Supervisors.

IFD/IRFD No / Title	Ordinance	Estimated Tax Increment	
		FY 2019-20	FY 2020-21
IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core	27-16	\$ 719,000	\$ 733,000
IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4	220-18	\$ -	\$ -
IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock)	34-18	\$ -	\$ -
IRFD 1 Treasure Island Infrastructure and Revitalization Financing District	21-17	\$ 1,066,000	\$ 2,931,000
IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District	348-18	\$ -	\$ -

### **SECTION 32. Fund Balance Drawdown Reserve.**

Two hundred and thirteen million dollars (\$213,000,000) of unassigned fund balance from fiscal year FY 2018-19 is hereby assigned to a fund balance drawdown reserve for the purpose of preserving fund balance available as a source for budget balancing in fiscal years 2021-22 and beyond, consistent with the City's adopted Five-Year Financial Plan. This assignment shall not be included in the calculation of deposits to the Budget Stabilization Reserve as required in Administrative Code Section 10.60 (c)

### **SECTION 33. Housing Authority Contingency Reserve.**

Five million dollars (\$5,000,000) of unassigned fund balance from fiscal year 2018-19 is hereby assigned to a budget contingency reserve for the purpose of managing costs related to shortfalls in the San Francisco Housing Authority's available funding for housing vouchers in fiscal year 2019-20 and mitigating uncertainty around future shortfall funding from the federal Department of Housing and Urban Development. This assignment shall not be included in the calculations of deposits to the Budget Stabilization Reserve as required in Administrative Code Section 10.60 (c).

### **SECTION 34. Transbay Joint Powers Authority Financing.**

Sources received for purposes of payment of debt service for the approved and issued Transbay Community Facilities District special tax bonds and the approved and drawn City bridge loan to the Transbay Joint Powers Authority are hereby appropriated.

### **SECTION 35. Administration of Appropriation Advances to Contested Taxes.**

Revenue collected pursuant to three contested taxes approved by voters in 2018 (June 2018 Prop C Early Care and Education Commercial Rents Tax ordinance, June 2018 Prop G Living Wage for Educators Parcel Tax, and November 2018 Prop C Homelessness Gross Receipts Tax ordinance) will not be available for appropriation until the conclusion of litigation. General Fund appropriations in the budget for legally eligible expenditures for each of these measures shall be treated as advances to address the policy goals of these measures pending the outcome of this litigation. Should the City

prevail in litigation, the General Fund will be reimbursed for these advances. The Controller is authorized to recategorize appropriations to facilitate the administration of this section.

**STATEMENT OF BOND REDEMPTION  
AND INTEREST**

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Fiscal Years 2019-2020 and 2020-2021**

**Summary**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
<b>GENERAL OBLIGATION BONDS</b>						
CITY AND COUNTY OF SAN FRANCISCO	\$ 230,231,232	\$ 121,640,654	\$ 351,871,886	\$ 148,825,457	\$ 115,187,389	\$ 264,012,846
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT	17,175,000	10,598,400	27,773,400	18,055,000	9,739,650	27,794,650
SAN FRANCISCO UNIFIED SCHOOL DISTRICT	78,765,000	40,660,391	119,425,391	83,995,000	40,046,691	124,041,691
BAY AREA RAPID TRANSIT DISTRICT	9,963,759	12,388,279	22,352,038	10,383,681	11,926,221	22,309,902
<b>SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES</b>	<b>\$ 336,134,991</b>	<b>\$ 185,287,724</b>	<b>\$ 521,422,715</b>	<b>\$ 261,259,138</b>	<b>\$ 176,899,951</b>	<b>\$ 438,159,089</b>
<b>OTHER DEBTS - GOVERNMENTAL ACTIVITIES ADD FISCAL CHARGES</b>	<b>\$ 59,431,344</b>	<b>\$ 39,961,770</b>	<b>\$ 99,393,114</b>	<b>\$ 49,935,710</b>	<b>\$ 57,664,800</b>	<b>\$ 107,600,510</b>
	-	2,709,631	2,709,631	-	4,317,597	4,317,597
<b>SUB-TOTAL OTHER DEBTS - GOVERNMENTAL ACTIVITIES</b>	<b>\$ 59,431,344</b>	<b>\$ 42,671,401</b>	<b>\$ 102,102,745</b>	<b>\$ 49,935,710</b>	<b>\$ 61,982,397</b>	<b>\$ 111,918,107</b>
<b>PUBLIC SERVICE ENTERPRISE - REVENUE BONDS, CERTIFICATES OF PARTICIPATION AND LOANS</b>	<b>\$ 422,646,795</b>	<b>\$ 621,125,999</b>	<b>\$ 1,043,772,795</b>	<b>\$ 410,988,429</b>	<b>\$ 620,141,963</b>	<b>\$ 1,031,130,392</b>
<b>TOTAL DEBT PAYMENTS</b>	<b>\$ 818,213,130</b>	<b>\$ 849,085,124</b>	<b>\$ 1,667,298,255</b>	<b>\$ 722,183,277</b>	<b>\$ 859,024,311</b>	<b>\$ 1,581,207,588</b>

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**General Obligation**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
<b>GENERAL CITY</b>						
1992 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7	\$ 1,506,232	\$ 904,521	\$ 2,410,753	\$ 1,580,457	\$ 830,296	\$ 2,410,753
2016 Affordable Housing Series 2019A	895,000	2,853,222	3,748,222	920,000	2,830,543	3,750,543
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D <sup>(1)</sup>	2,735,000	1,956,703	4,691,703	2,820,000	1,830,893	4,650,893
2008 Clean and Safe Neighborhood Parks, Series 2012B	2,860,000	1,493,025	4,353,025	2,970,000	1,378,625	4,348,625
2008 Clean and Safe Neighborhood Parks, Series 2016A	340,000	236,750	576,750	355,000	219,750	574,750
2012 Clean and Safe Neighborhood Parks, Series 2013A	1,995,000	1,771,250	3,766,250	2,095,000	1,671,500	3,766,500
2012 Clean and Safe Neighborhood Parks, Series 2016B	1,100,000	768,400	1,868,400	1,155,000	713,400	1,868,400
2012 Clean and Safe Neighborhood Parks, Series 2018A <sup>(2)</sup>	1,710,000	1,662,713	3,372,713	1,800,000	1,577,213	3,377,213
2008 San Francisco General Hospital Improvement, BAB Series 2010C <sup>(1)</sup>	13,340,000	9,540,977	22,880,977	13,740,000	8,927,337	22,667,337
2008 San Francisco General Hospital Improvement, Series 2012D	8,455,000	6,599,250	15,054,250	8,880,000	6,176,500	15,056,500
2008 San Francisco General Hospital Improvement, Series 2014A	8,075,000	6,629,613	14,704,613	8,480,000	6,225,863	14,705,863
2010 Earthquake Safety & Emergency Response Series 2010E	2,605,000	1,858,500	4,463,500	-	1,728,250	1,728,250
2010 Earthquake Safety & Emergency Response Series 2012A	6,965,000	4,520,750	11,485,750	7,315,000	4,172,500	11,487,500
2010 Earthquake Safety & Emergency Response Series 2012E	1,625,000	1,267,450	2,892,450	1,705,000	1,186,200	2,891,200
2010 Earthquake Safety & Emergency Response Series 2013B	860,000	763,700	1,623,700	905,000	720,700	1,625,700
2010 Earthquake Safety & Emergency Response Series 2014C	1,920,000	1,680,063	3,600,063	2,015,000	1,584,063	3,599,063
2010 Earthquake Safety & Emergency Response Series 2016C	985,000	741,575	1,726,575	1,035,000	682,325	1,727,325
2014 Earthquake Safety & Emergency Response Series 2014D	3,515,000	3,077,063	6,592,063	3,690,000	2,901,313	6,591,313
2014 Earthquake Safety & Emergency Response Series 2016D	3,320,000	2,501,263	5,821,263	3,485,000	2,335,263	5,820,263
2014 Earthquake Safety & Emergency Response Series 2018C	4,855,000	5,294,650	10,149,650	5,100,000	5,051,900	10,151,900
2011 Road Repaving and Street Safety, Series 2012C	2,925,000	1,528,350	4,453,350	3,040,000	1,411,350	4,451,350
2011 Road Repaving and Street Safety, Series 2013C	3,590,000	3,187,450	6,777,450	3,770,000	3,007,950	6,777,950
2011 Road Repaving and Street Safety, Series 2016E	1,720,000	1,297,650	3,017,650	1,805,000	1,211,650	3,016,650
2014 Transportation & Road Improvements Series 2015B	1,885,000	1,565,381	3,450,381	1,980,000	1,471,131	3,451,131
2014 Transportation & Road Improvements Series 2018B <sup>(2)</sup>	3,895,000	3,781,338	7,676,338	4,085,000	3,586,588	7,671,588
2015 Affordable Housing Series 2016F	2,355,000	1,281,280	3,636,280	2,400,000	1,234,180	3,634,180
2015 Affordable Housing Series 2018D	1,720,000	1,381,443	3,101,443	1,775,000	1,234,180	3,009,180
2016 Public Health and Safety, Series 2017A <sup>(2)</sup>	1,705,000	1,392,000	3,097,000	1,775,000	1,234,180	3,009,180
2016 Public Health and Safety, Series 2018E	28,480,000	7,257,900	35,737,900	26,635,000	5,833,900	32,468,900
2008 General Obligation Bond Refunding, Series 2008 R1	13,480,000	11,075,250	24,555,250	12,030,000	10,401,250	22,431,250
2015 General Obligation Bond Refunding, Series 2015 R1 <sup>(3)</sup>	20,000,000	1,366,667	21,366,667	1,295,000	1,800,000	2,690,000
2018 Seawall Earthquake Safety, Series 2019B (estimated) - \$50M	20,000,000	5,759,253	25,759,253	890,000	4,727,125	6,772,125
2015 Affordable Housing, Series 2019C (estimated) - \$92.725M	80,000	193,233	273,233	2,045,000	181,200	2,226,200
2012 Clean and Safe Neighborhood Parks, Series 2019D (estimated) - \$3.1M	30,000,000	7,269,580	37,269,580	2,865,000	5,807,700	8,672,700
2016 Public Health and Safety, Series 2020A (estimated) - \$126.8M	20,000,000	8,600,000	28,600,000	3,850,000	7,800,000	11,650,000
2014 Transportation & Road Improvement, Series 2020B (estimated) - \$150M	580,000	1,269,003	1,849,003	1,235,000	4,355,000	5,590,000
1992 SSLP/2016 PASS Program, Series 2020C (estimated) - \$67.58M						
TOTAL BEFORE OFFSET FOR FEDERAL SUBSIDY, NET BID PREMIUM, TOBACCO SETTLEMENT REVENUE & SB 1128 SINKING FUND	\$ 230,231,232	\$ 121,640,654	\$ 351,871,886	\$ 148,825,457	\$ 115,187,389	\$ 264,012,846
FEDERAL SUBSIDY, NET BID PREMIUM, TSR & SB 1128 REIMBURSEMENT						
2008 San Francisco General Hospital Improvement, BAB Series 2010C <sup>(1)</sup>	-	(3,108,927)	(3,108,927)	-	(2,908,973)	(2,908,973)
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D <sup>(1)</sup>	-	(637,592)	(637,592)	-	(596,596)	(596,596)
2014 Earthquake Safety & Emergency Response Series 2018C <sup>(2)</sup>	-	(632,189)	(632,189)	-	-	-
Tobacco Settlement Revenue Reimbursement <sup>(3)</sup>	(1,915,000)	(5,961,621)	(17,876,621)	(9,225,000)	(6,079,700)	(15,304,700)
SB 1128 Reimbursement <sup>(3)</sup>	-	(1,231,779)	(1,231,779)	-	(517,950)	(517,950)
GENERAL CITY, NET OF FEDERAL SUBSIDY, BID PREMIUM, TSR & SB 1128 SINKING FUND	\$ 218,316,232	\$ 110,068,546	\$ 328,384,778	\$ 139,600,457	\$ 105,084,170	\$ 244,684,627



**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Fiscal Years 2019-2020 and 2020-2021**

**OUTSIDE CITY BUDGET****SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39**

2005 Community College District, 2010 Series D  
 2015 Community College District Refunding Bonds

FY 2019-2020			FY 2020-2021		
Principal	Interest	Total	Principal	Interest	Total
1,440,000	1,497,300	2,937,300	1,510,000	1,425,300	2,935,300
15,735,000	9,101,100	24,836,100	16,545,000	8,314,350	24,859,350
\$ 17,175,000	\$ 10,598,400	\$ 27,773,400	\$ 18,055,000	\$ 9,739,650	\$ 27,794,650

TOTAL SF COMMUNITY COLLEGE DISTRICT

**SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) PROP 39**

2006 Unified School District, 2007 Series A  
 2006 Unified School District, 2010 Series C (QSCBs) <sup>(1)</sup>  
 2006 Unified School District, 2010 Series D (BABs) <sup>(1)</sup>  
 2006 Unified School District, 2010 Series E  
 2006 Unified School District, 2015 Series F  
 2011 Unified School District, 2012 Series A  
 2011 Unified School District, 2014 Series B  
 2012 General Obligation Refunding Bonds  
 2011 Unified School District, 2015 Series C  
 2015 General Obligation Refunding Bonds  
 2016 Unified School District, Series A  
 2016 Unified School District, Series B (estimated)  
 2017 General Obligation Refunding Bonds

\$ -	\$ 834,600	\$ 834,600	\$ -	\$ 834,600	\$ 834,600
-	742,969	742,969	-	742,969	742,969
-	4,150,420	4,150,420	-	4,150,420	4,150,420
8,815,000	1,899,500	10,714,500	9,255,000	1,458,750	10,713,750
580,000	535,763	1,115,763	610,000	506,763	1,116,763
5,080,000	3,706,350	8,786,350	5,330,000	3,452,350	8,782,350
8,465,000	6,947,513	15,412,513	8,890,000	6,524,263	15,414,263
9,460,000	2,252,200	11,712,200	9,740,000	1,968,400	11,708,400
8,170,000	7,532,563	15,702,563	8,580,000	7,124,063	15,704,063
8,025,000	2,050,300	10,075,300	8,430,000	1,649,050	10,079,050
7,205,000	5,685,963	12,890,963	5,650,000	5,469,813	11,119,813
13,300,000	1,675,000	14,975,000	17,400,000	4,001,250	21,401,250
9,665,000	2,647,250	12,312,250	10,110,000	2,164,000	12,274,000
\$ 78,765,000	\$ 40,660,391	\$ 119,425,391	\$ 83,995,000	\$ 40,046,691	\$ 124,041,691

TOTAL SF UNIFIED SCHOOL DISTRICT BEFORE OFFSET FOR FEDERAL SUBSIDY

**FEDERAL SUBSIDY AND NET BID PREMIUM**

2006 Unified School District, 2010 Series C (QSCBs) <sup>(1)</sup>  
 2006 Unified School District, 2010 Series D (BABs) <sup>(1)</sup>

-	(653,712)	(653,712)	-	(653,712)	(653,712)
-	(1,352,414)	(1,352,414)	-	(1,352,414)	(1,352,414)

**SF UNIFIED SCHOOL DISTRICT, NET FEDERAL SUBSIDY**

\$ 78,765,000	\$ 38,654,265	\$ 117,419,265	\$ 83,995,000	\$ 38,040,565	\$ 122,035,565
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**BAY AREA RAPID TRANSIT DISTRICT (BART)**

2004 BART Earthquake Safety Bonds 2013 Series C  
 2004 BART Gen Obligation Bonds Refunding 2017 Series E  
 2004 BART Gen Obligation Bonds Refunding 2015 Series D  
 2016 BART General Obligation Bonds 2017 Series A

\$ 6,179,340	\$ 2,924,347	\$ 9,103,687	\$ 6,208,359	\$ 2,649,281	\$ 8,857,640
1,782,108	1,203,537	2,985,645	2,091,075	1,106,708	3,197,783
380,661	4,188,602	4,569,263	397,731	4,173,035	4,570,766
1,621,650	4,071,793	5,693,443	1,686,516	3,997,197	5,683,713

TOTAL BART

\$ 9,963,759	\$ 12,388,279	\$ 22,352,038	\$ 10,383,681	\$ 11,926,221	\$ 22,309,902
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SUB-TOTAL SFCCD, SFUSD AND BART

\$ 105,903,759	\$ 63,647,070	\$ 169,550,829	\$ 112,433,681	\$ 61,712,562	\$ 174,146,243
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**TOTAL GENERAL OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART <sup>(4)</sup>**

\$ 336,134,991	\$ 185,287,724	\$ 521,422,715	\$ 261,259,138	\$ 176,899,951	\$ 438,159,089
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(1) Interest payment will be offset in part by available federal subsidies of interest.

(2) Interest payment will be offset in part by available net bid premium on bond issuance.

(3) Debt service will be offset by available tobacco settlement revenues and SB 1128 sinking fund. The offset assumes that SB 1128 reimbursement will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & 2005I. Series 2005A & 2005I were refunded by GOB Refunding S 2011-R1 and Series 2008-R3 by GOB Refunding S2015-R1.

(4) For AAO purpose, the totals in the summary are gross of net bid premium, federal subsidies, tobacco settlement revenue and SB 1128 reimbursements.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Other Debt Service**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020					FY 2020-2021				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total <sup>(6)</sup>	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total <sup>(6)</sup>
<b>CERTIFICATES OF PARTICIPATION</b>										
Multiple Capital Improvement Projects Series 2009B	\$ 1,230,000	\$ 1,398,025	\$ 2,628,025	\$ 112,453	\$ 2,740,478	\$ 1,290,000	\$ 1,336,525	\$ 2,626,525	\$ 153,434	\$ 2,779,959
Refunding Certificate of Participation Series 2010A	4,930,000	4,338,650	9,268,650	141,268	9,409,918	5,160,000	4,112,200	9,272,200	193,975	9,466,175
Moscone Center South Refunding Project, Series 2011A	2,135,000	637,875	2,772,875	329,697	3,102,572	2,270,000	527,750	2,797,750	457,576	3,255,326
Multiple Capital Improvement Projects, Series 2012A	1,470,000	1,376,525	2,846,525	132,087	2,978,612	1,525,000	1,317,725	2,842,725	189,762	3,032,487
Refunding Certificate of Participation Series 2014-R1 (SF Courthouse Proj)	2,125,000	217,750	2,342,750	44,678	2,387,428	2,230,000	111,500	2,341,500	58,750	2,400,250
Refunding Certificate of Participation Series 2014-R2 (Juvenile Hall Proj)	1,405,000	993,663	2,398,663	51,300	2,449,963	1,470,000	923,413	2,393,413	68,021	2,461,434
War Memorial Veterans Building Improvement Series 2015A, B	2,670,000	5,110,812	7,780,812	270,227	8,051,039	2,750,000	5,029,353	7,779,353	374,474	8,153,827
Refunding Certificate of Participation Series 2015-R1 (City office Bldgs.)	3,110,000	4,919,500	8,029,500	81,986	8,111,486	3,265,000	4,760,125	8,025,125	110,580	8,135,705
War Memorial Veterans Building Improvement Series 2016A	890,000	405,937	1,295,937	10,500	1,306,437	910,000	388,458	1,298,458	10,500	1,308,958
Hope SF Series 2017A	575,000	1,016,118	1,591,118	41,569	1,632,687	595,000	995,993	1,590,993	53,996	1,644,989
Moscone Expansion Project Series 2017B	10,295,000	16,898,713	27,193,713	385,681	27,579,394	10,810,000	16,383,963	27,193,963	535,553	27,729,516
Less: MED Assessments	(10,295,000)	(8,838,394)	(19,133,394)	-	(19,133,394)	(10,810,000)	(8,220,516)	(19,030,516)	-	(19,030,516)
Net City Contribution:	-	8,060,319	8,060,319	385,681	8,446,000	-	8,163,447	8,163,447	535,553	8,699,000
Transbay Interim Facility (Interest and Fees)	-	3,120,000	3,120,000	-	3,120,000	-	3,120,000	3,120,000	-	3,120,000
Proposed Housing Trust Fund	25,000,000	1,723,598	26,723,598	-	26,723,598	(6)	-	-	-	-
Proposed COP Animal Care and Control	-	-	-	-	-	1,535,000	3,874,325	5,409,325	200,000	5,609,325
Proposed DPH & 101 Grove Exit	-	-	-	-	-	-	4,402,775	4,402,775	200,000	4,602,775
Proposed Family Services Center / City Offices	-	-	-	-	-	-	1,976,000	1,976,000	200,000	2,176,000
Proposed 49 South Van Ness	-	-	-	-	-	820,000	5,052,404	5,872,404	340,000	6,212,404
Proposed HOJ Relocation Projects	-	-	-	-	-	-	5,333,575	5,333,575	-	5,333,575
TOTAL CERTIFICATES OF PARTICIPATION	\$ 45,540,000	\$ 33,318,772	\$ 78,858,772	\$ 1,601,446	\$ 80,460,218	\$ 23,820,000	\$ 51,425,568	\$ 75,245,568	\$ 3,146,621	\$ 78,392,189
<b>LOANS AND LEASES</b>										
Facade Improvement Revolving Loan Fund Program	\$ 500,000	\$ 10,000	\$ 510,000	\$ -	\$ 510,000	\$ -	\$ -	\$ -	\$ -	\$ -
San Francisco Marina-West Harbor Loan (estimate)	452,878	1,005,142	1,458,020	-	1,458,020	470,965	987,055	1,458,020	-	1,458,020
Citywide Emergency Radio Replacement Project	3,298,466	430,406	3,728,872	67,423	3,796,295	3,354,745	374,127	3,728,872	78,707	3,807,579
TOTAL LOANS	\$ 4,251,344	\$ 1,445,548	\$ 5,696,892	\$ 67,423	\$ 5,764,315	\$ 3,825,710	\$ 1,361,182	\$ 5,186,892	\$ 78,707	\$ 5,265,599
<b>SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS</b>										
<b>EMERGENCY COMMUNICATION SYSTEM</b>										
LRB Refinancing Series 2010-R1	\$ 1,260,000	\$ 286,250	\$ 1,546,250	\$ 39,601	\$ 1,585,851	\$ 1,310,000	\$ 235,850	\$ 1,545,850	\$ 47,445	\$ 1,593,295
<b>OPEN SPACE FUND (VARIOUS PARK PROJECTS)</b>										
LRB Refunding Open Space Fund Series 2018A	\$ 2,865,000	\$ 1,597,750	\$ 4,462,750	\$ 181,579	\$ 4,644,329	\$ 3,010,000	\$ 1,454,500	\$ 4,464,500	\$ 233,372	\$ 4,697,872

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Other Debt Service**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020					FY 2020-2021				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total <sup>(6)</sup>	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total <sup>(6)</sup>
<b>MOSCONE CENTER EXPANSION PROJECT</b>										
LR Refunding Bonds Series 2008 -1, 2 Prepayment fee	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ 10,000,000	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000
LR Refunding Bonds Series 2008 -1, 2	400,000	2,765,000	3,165,000	758,870	3,923,870	6,800,000	2,695,000	9,495,000	737,445	10,232,445
TOTAL MOSCONE CENTER EXPANSION LRB	\$ 4,400,000	\$ 2,765,000	\$ 7,165,000	\$ 758,870	\$ 7,923,870	\$ 16,800,000	\$ 2,695,000	\$ 19,495,000	\$ 737,445	\$ 20,232,445
<b>LIBRARY PRESERVATION FUND</b>										
LRB Refunding Series 2018B	\$ 1,115,000	\$ 548,450	\$ 1,663,450	\$ 60,712	\$ 1,724,162	\$ 1,170,000	\$ 492,700	\$ 1,662,700	\$ 74,007	\$ 1,736,707
<b>TOTAL OTHER DEBT SERVICE</b>	<u>\$ 59,431,344</u>	<u>\$ 39,961,770</u>	<u>\$ 99,393,114</u>	<u>\$ 2,709,631</u>	<u>\$ 102,102,745</u>	<u>\$ 49,935,710</u>	<u>\$ 57,664,800</u>	<u>\$ 107,600,510</u>	<u>\$ 4,317,597</u>	<u>\$ 111,918,107</u>

(5) A portion of all debt service payment is payable from non-general fund revenue.

(6) Includes planned prepayment, interest, and other fiscal charges associated with commercial paper program.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
<b>HETCH HETCHY WATER &amp; POWER ENTERPRISE</b>						
2008 Clean Renewable Energy Bonds	\$ 421,667	\$ -	\$ 421,667	\$ 421,667	\$ -	\$ 421,667
2011 Qualified Energy Conservation Bonds	535,722	219,496	755,218	535,722	219,496	755,218
2012 New Clean Renewable Energy Bonds	582,944	26,944	609,888	582,944	26,944	609,888
2015 New Clean Renewable Energy Bonds	232,205	155,439	387,644	232,205	155,439	387,644
2015 Power Revenue Bonds Series A (Green)	-	1,592,950	1,592,950	-	1,592,950	1,592,950
2015 Power Revenue Bonds Series B	755,000	219,700	974,700	755,000	219,700	974,700
COP 525 Golden Gate Office Space, Series 2009 C	365,973	69,853	435,826	365,973	69,853	435,826
COP 525 Golden Gate Office Space, Series 2009 D	-	812,476	812,476	-	812,476	812,476
Trustee and Arbitrage Computation Fee (COPs 9.72%)	-	340	340	-	340	340
Trustee and Arbitrage Computation Fee (Power Bonds)	-	6,000	6,000	-	6,000	6,000
<b>TOTAL HETCH HETCHY WATER &amp; POWER BEFORE OFFSET</b>	<b>\$ 2,893,511</b>	<b>\$ 3,103,198</b>	<b>\$ 5,996,709</b>	<b>\$ 2,893,511</b>	<b>\$ 3,103,198</b>	<b>\$ 5,996,709</b>
Federal Offsets						
2011 Qualified Energy Conservation Bonds Federal Offset	-	(153,195)	(153,195)	-	(153,195)	(153,195)
2012 New Clean Renewable Energy Bonds Federal Offset	-	(17,430)	(17,430)	-	(17,430)	(17,430)
2015 New Clean Renewable Energy Bonds Federal Offset	-	(101,626)	(101,626)	-	(101,626)	(101,626)
COP 525 Golden Gate Office Space, Series 2009 Federal Offset	-	(265,598)	(265,598)	-	(265,598)	(265,598)
<b>TOTAL HETCH HETCHY WATER &amp; POWER</b>	<b>\$ 2,893,511</b>	<b>\$ 2,565,349</b>	<b>\$ 5,458,860</b>	<b>\$ 2,893,511</b>	<b>\$ 2,565,349</b>	<b>\$ 5,458,860</b>
<b>LAGUNA HONDA HOSPITAL <sup>(7)</sup></b>						
COP Multiple Capital Improvement Projects Series 2009A	\$ 7,060,000	\$ 5,688,005	\$ 12,748,005	\$ 7,410,000	\$ 5,339,805	\$ 12,749,805
Other Fiscal Charges	-	455,902	455,902	-	634,262	634,262
Total Before Reimbursement offset	\$ 7,060,000	\$ 6,143,907	\$ 13,203,907	\$ 7,410,000	\$ 5,974,067	\$ 13,384,067
SB 1128 Reimbursement offset	(7,060,000)	(3,490,073)	(10,550,073)	(7,410,000)	(3,141,563)	(10,551,563)
<b>TOTAL LAGUNA HONDA HOSPITAL</b>	<b>\$ -</b>	<b>\$ 2,653,834</b>	<b>\$ 2,653,834</b>	<b>\$ -</b>	<b>\$ 2,832,504</b>	<b>\$ 2,832,504</b>
<b>SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY</b>						
SFMTA 2012 Series A Revenue Bonds	\$ 2,920,000	\$ 681,833	\$ 3,601,833	\$ 1,160,000	\$ 565,167	\$ 1,725,167
SFMTA 2012 Series B Revenue Bonds	-	1,235,081	1,235,081	-	1,235,081	1,235,081
SFMTA 2013 Series Revenue Bonds	3,050,000	2,879,167	5,929,167	3,200,000	2,734,833	5,934,833
SFMTA 2014 Series Revenue Bonds	1,385,000	3,104,129	4,489,129	1,440,000	3,046,563	4,486,563
SFMTA 2017 Series Revenue Bonds	3,190,000	6,810,621	10,000,621	3,350,000	6,648,454	9,998,454
SFMTA Commercial Paper Fees & Interest	650,000	-	650,000	650,000	-	650,000
Other Fiscal Charges	10,000	-	10,000	10,000	-	10,000
<b>TOTAL SF MUNICIPAL TRANSPORTATION AGENCY</b>	<b>\$ 11,205,000</b>	<b>\$ 14,710,831</b>	<b>\$ 25,915,831</b>	<b>\$ 9,810,000</b>	<b>\$ 14,230,098</b>	<b>\$ 24,040,098</b>

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
<b>PORT OF SAN FRANCISCO</b>						
Hyde Street Harbor Loan	\$ 149,238	\$ 82,522	\$ 231,760	\$ 155,953	\$ 75,807	\$ 231,760
Revenue Bonds, Series 2010A/B	995,000	1,850,047	2,845,047	1,055,000	1,789,342	2,844,342
Revenue Bonds, Series 2014A/B	460,000	867,982	1,327,982	475,000	854,181	1,329,181
COP Port Facilities Project Series 2013 B & C	1,215,000	1,515,587	2,730,587	1,280,000	1,454,838	2,734,838
SBH - CalBoating Loan - \$400K	11,087	13,394	24,481	11,586	12,895	24,481
SBH - CalBoating Loan - \$3.1M	100,390	111,771	212,161	104,908	107,253	212,161
SBH - CalBoating Loan - \$4.5M	148,001	151,312	299,313	154,661	144,652	299,313
Other Fiscal Charges	42,855	-	42,855	42,855	-	42,855
<b>TOTAL PORT OF SAN FRANCISCO</b>	<b>\$ 3,121,571</b>	<b>\$ 4,592,615</b>	<b>\$ 7,714,186</b>	<b>\$ 3,279,963</b>	<b>\$ 4,438,968</b>	<b>\$ 7,718,931</b>
<b>SAN FRANCISCO GENERAL HOSPITAL</b>						
Capital Lease - Emergency Back-up Generators	\$ 12,612,156	\$ 677,249	\$ 13,289,406	\$ 1,754,023	\$ 583,808	\$ 2,337,831
Capital Lease - Furniture, Fixtures and Equipment	2,792,609	1,084,484	3,877,093	2,878,984	998,109	3,877,093
Other Fiscal Charges	-	35,355	35,355	-	35,355	35,355
<b>TOTAL SAN FRANCISCO GENERAL HOSPITAL</b>	<b>\$ 15,404,765</b>	<b>\$ 1,797,088</b>	<b>\$ 17,201,854</b>	<b>\$ 4,633,007</b>	<b>\$ 1,617,272</b>	<b>\$ 6,250,279</b>
<b>SAN FRANCISCO INTERNATIONAL AIRPORT</b>						
2007 Airport 2nd Series Revenue Refunding Issue 32F/G/H	\$ 30,391,666	\$ 1,595,563	\$ 31,987,229	\$ 30,391,666	\$ 1,595,563	\$ 31,987,229
2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 37C	3,047,500	2,901,082	5,948,582	3,047,500	2,901,082	5,948,582
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009A/B	25,695,000	7,644,898	33,339,898	25,695,000	7,644,898	33,339,898
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009C	2,110,833	939,738	3,050,571	2,110,833	939,738	3,050,571
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D	2,866,667	2,639,750	5,506,417	2,866,667	2,639,750	5,506,417
2009 Airport 2nd Series Revenue Bonds Series 2009E	12,880,833	26,973,013	39,853,846	12,880,833	26,973,013	39,853,846
2010 Airport 2nd Series Variable Rate Revenue Refunding Bond Series 2010A	5,745,833	7,068,572	12,814,405	5,745,833	7,068,572	12,814,405
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010C	23,051,667	3,825,604	26,877,271	23,051,667	3,825,604	26,877,271
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010D	6,400,000	1,537,477	7,937,477	6,400,000	1,537,477	7,937,477
2010 Airport 2nd Series Revenue Bonds Series 2010F/G	-	6,423,000	6,423,000	-	6,423,000	6,423,000
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011A/B	6,173,333	640,450	6,813,783	6,173,333	640,450	6,813,783
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011C/D/E	30,914,167	11,920,470	42,834,637	30,914,167	11,920,470	42,834,637
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011F/G/H	17,034,167	8,660,269	25,694,436	17,034,167	8,660,269	25,694,436
2012 Airport 2nd Series Revenue Refunding Bonds Series 2012A/B	-	15,724,500	15,724,500	-	15,724,500	15,724,500
2013 Airport 2nd Series Revenue Refunding Bonds Series 2013A/B/C	3,055,833	23,396,625	26,452,458	3,055,833	23,396,625	26,452,458
2014 Airport 2nd Series Revenue Refunding Bonds Series 2014	-	23,680,500	23,680,500	-	23,680,500	23,680,500
2016 Airport 2nd Series Revenue Refunding Bonds Series 2016	4,897,500	11,040,250	15,937,750	4,897,500	11,040,250	15,937,750
2016 Airport 2nd Series Revenue Bonds Series 2016BCD	-	37,006,250	37,006,250	-	37,006,250	37,006,250
2016 Airport 2nd Series Revenue Refunding Bonds Series 2016D	1,881,667	7,341,167	9,222,834	1,881,667	7,341,167	9,222,834
2017 Airport 2nd Series Revenue Bonds Series 2017A	-	6,095,450	6,095,450	-	6,095,450	6,095,450

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
2017 Airport 2nd Series Revenue Bonds Series 2017B	-	11,127,402	11,127,402	-	11,127,402	11,127,402
2017 Airport 2nd Series Revenue Bonds Series 2017C	17,441,667	339,066	17,780,733	17,441,667	339,066	17,780,733
2017 Airport 2nd Series Revenue Bonds Series 2017D	6,808,333	7,209,833	14,018,166	6,808,333	7,209,833	14,018,166
2017 Airport 2nd Series Revenue Bonds Series 2018A	21,705,000	4,471,667	26,176,667	21,705,000	4,471,667	26,176,667
2018 Airport 2nd Series Revenue Bonds Series 2018B	-	9,426,560	9,426,560	-	9,426,560	9,426,560
2018 Airport 2nd Series Revenue Bonds Series 2018C (TBD)	-	15,405,021	15,405,021	-	15,405,021	15,405,021
2018 Airport 2nd Series Revenue Bonds Series 2018D (TBD)	-	18,975,394	18,975,394	-	18,975,394	18,975,394
2019 Airport 2nd Series Revenue Bonds Series 2019A (TBD)	-	24,282,094	24,282,094	-	24,282,094	24,282,094
2019 Airport 2nd Series Revenue Bonds Series 2019B (TBD)	-	23,791,805	23,791,805	-	23,791,805	23,791,805
2020 Airport 2nd Series Revenue Bonds Series 2020A (TBD)	-	8,113,118	8,113,118	-	8,113,118	8,113,118
Swap Payments	6,537,621	-	6,537,621	6,537,621	-	6,537,621
Commercial Paper Interest	9,375,000	-	9,375,000	9,375,000	-	9,375,000
Letter of Credit Fees	16,425,799	-	16,425,799	16,425,799	-	16,425,799
Remarketing Fees	536,960	-	536,960	536,960	-	536,960
<b>TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT</b>	<b>\$ 254,977,046</b>	<b>\$ 330,196,588</b>	<b>\$ 585,173,634</b>	<b>\$ 254,977,046</b>	<b>\$ 330,196,588</b>	<b>\$ 585,173,634</b>
<b>WASTEWATER ENTERPRISE</b>						
2010 Wastewater Revenue Bonds, Series A	\$ 7,980,000	\$ 1,060,000	\$ 9,040,000	\$ 7,980,000	\$ 1,060,000	\$ 9,040,000
2010 Wastewater Revenue Bonds, Series B BABs	-	10,685,426	10,685,426	-	10,685,426	10,685,426
2013 Wastewater Revenue Bonds, Series A	14,105,000	2,381,175	16,486,175	14,105,000	2,381,175	16,486,175
2013 Wastewater Revenue Bonds, Series B	-	14,428,000	14,428,000	-	14,428,000	14,428,000
2016 Wastewater Revenue Bonds, Series A	-	10,645,750	10,645,750	-	10,645,750	10,645,750
2016 Wastewater Revenue Bonds, Series B	-	3,001,050	3,001,050	-	3,001,050	3,001,050
2018 Wastewater BAN	-	4,254,275	4,254,275	-	4,254,275	4,254,275
SRF Loans	1,530,875	598,147	2,129,022	1,530,875	598,147	2,129,022
COP 525 Golden Gate Office Space, Series 2009 C	710,809	135,672	846,481	710,809	135,672	846,481
COP 525 Golden Gate Office Space, Series 2009 D	-	1,578,028	1,578,028	-	1,578,028	1,578,028
Trustee and Arbitrage Computation Fee (COPs 9.72%)	-	661	661	-	661	661
Trustee and Arbitrage Computation Fee (Power Bonds)	-	20,000	20,000	-	20,000	20,000
<b>TOTAL WASTEWATER ENTERPRISE BEFORE OFFSET</b>	<b>\$ 24,326,684</b>	<b>\$ 48,788,184</b>	<b>\$ 73,114,868</b>	<b>\$ 24,326,684</b>	<b>\$ 48,788,184</b>	<b>\$ 73,114,868</b>
Federal Offsets						
2010 Wastewater Revenue Bonds, Series B BABs Federal Offset	-	(3,493,066)	(3,493,066)	-	(3,493,066)	(3,493,066)
COP 525 Golden Gate Office Space, Series 2009	-	(515,857)	(515,857)	-	(515,857)	(515,857)
<b>TOTAL WASTEWATER ENTERPRISE</b>	<b>\$ 24,326,684</b>	<b>\$ 44,779,261</b>	<b>\$ 69,105,945</b>	<b>\$ 24,326,684</b>	<b>\$ 44,779,261</b>	<b>\$ 69,105,945</b>
<b>WATER ENTERPRISE</b>						
1991 Water Revenue Bonds, Series A	\$ 2,100,000	\$ -	\$ 2,100,000	\$ 2,100,000	\$ -	\$ 2,100,000
2009 Water Revenue Bonds, Series A	9,635,000	192,700	9,827,700	9,635,000	192,700	9,827,700
2009 Water Revenue Bonds, Series B	9,635,000	240,875	9,875,875	9,635,000	240,875	9,875,875
2010 Water Revenue Bonds, Series A	2,530,000	63,250	2,593,250	2,530,000	63,250	2,593,250
2010 Water Revenue Bonds, Series B BABs	11,555,000	22,211,026	33,766,026	11,555,000	22,211,026	33,766,026
2010 Water Revenue Bonds, Series D	16,780,000	1,702,000	18,482,000	16,780,000	1,702,000	18,482,000
2010 Water Revenue Bonds, Series E BABs	-	20,060,998	20,060,998	-	20,060,998	20,060,998

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Bond Redemption and Interest**  
**Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans**  
**Fiscal Years 2019-2020 and 2020-2021**

	FY 2019-2020			FY 2020-2021		
	Principal	Interest	Total	Principal	Interest	Total
2010 Water Revenue Bonds, Series F	5,175,000	989,450	6,164,450	5,175,000	989,450	6,164,450
2010 Water Revenue Bonds, Series G BABs	-	24,427,165	24,427,165	-	24,427,165	24,427,165
2011 Water Revenue Bonds, Series A	-	15,571,675	15,571,675	-	15,571,675	15,571,675
2011 Water Revenue Bonds, Series B	700,000	844,800	1,544,800	700,000	844,800	1,544,800
2011 Water Revenue Bonds, Series C	760,000	920,725	1,680,725	760,000	920,725	1,680,725
2011 Water Revenue Bonds, Series D	-	956,750	956,750	-	956,750	956,750
2012 Water Revenue Bonds, Series A	-	20,807,350	20,807,350	-	20,807,350	20,807,350
2012 Water Revenue Bonds, Series B	-	683,450	683,450	-	683,450	683,450
2012 Water Revenue Bonds, Series C	-	3,617,750	3,617,750	-	3,617,750	3,617,750
2012 Water Revenue Bonds, Series D	12,215,000	220,550	12,435,550	12,215,000	220,550	12,435,550
2015 Water Revenue Bonds, Series A	14,000,000	19,756,794	33,756,794	14,000,000	19,756,794	33,756,794
2016 Water Revenue Bonds, Series A	-	35,759,000	35,759,000	-	35,759,000	35,759,000
2016 Water Revenue Bonds, Series B	8,920,000	4,454,325	13,374,325	8,920,000	4,454,325	13,374,325
2016 Water Revenue Bonds, Series B	5,605,000	8,966,816	14,571,816	5,605,000	8,966,816	14,571,816
2017 Water Revenue Bonds, Series C	-	1,766,875	1,766,875	-	1,766,875	1,766,875
2017 Water Revenue Bonds, Series D	860,000	17,320,550	18,180,550	860,000	17,320,550	18,180,550
2017 Water Revenue Bonds, Series E	-	2,395,250	2,395,250	-	2,395,250	2,395,250
2017 Water Revenue Bonds, Series F	-	435,250	435,250	-	435,250	435,250
2017 Water Revenue Bonds, Series G	500,000	914,648	1,414,648	500,000	914,648	1,414,648
COP 525 Golden Gate Office Space, Series 2009 C	2,688,218	513,100	3,201,318	2,688,218	513,100	3,201,318
COP 525 Golden Gate Office Space, Series 2009 D BAB	-	5,967,967	5,967,967	-	5,967,967	5,967,967
Trustee and Arbitrage Computation Fee (COPs 71.40%)	-	2,499	2,499	-	2,499	2,499
Trustee and Arbitrage Computation Fee (Water Revenue Bonds)	-	30,000	30,000	-	30,000	30,000
<b>TOTAL WATER ENTERPRISE BEFORE OFFSET</b>	<b>\$ 103,658,218</b>	<b>\$ 211,793,588</b>	<b>\$ 315,451,806</b>	<b>\$ 103,658,218</b>	<b>\$ 211,793,588</b>	<b>\$ 315,451,806</b>
Federal Offsets						
2010 Water Revenue Bonds, Series B BABs Federal Offset	-	(7,260,784)	(7,260,784)	-	(7,260,784)	(7,260,784)
2010 Water Revenue Bonds, Series E BABs Federal Offset	-	(6,557,940)	(6,557,940)	-	(6,557,940)	(6,557,940)
2010 Water Revenue Bonds, Series G BABs Federal Offset	-	(7,985,240)	(7,985,240)	-	(7,985,240)	(7,985,240)
COP 525 Golden Gate Office Space, Series 2009 Federal Offset	-	(1,950,928)	(1,950,928)	-	(1,950,928)	(1,950,928)
<b>TOTAL WATER ENTERPRISE</b>	<b>\$ 103,658,218</b>	<b>\$ 188,038,696</b>	<b>\$ 291,696,914</b>	<b>\$ 103,658,218</b>	<b>\$ 188,038,696</b>	<b>\$ 291,696,914</b>
<b>TOTAL PUBLIC SERVICE ENTERPRISES</b>	<b>\$ 422,646,795</b>	<b>\$ 621,125,999</b>	<b>\$ 1,043,772,795</b>	<b>\$ 410,988,429</b>	<b>\$ 620,141,963</b>	<b>\$ 1,031,130,392</b>

- (7) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information assumes that SB 1128 reimbursement will be available to partially cover the Certificates of Participation Multiple Capital Improvement Project (LHH) Series 2009A debt service.
- (8) Other Fiscal Charges include insurance, trustees and arbitrage rebate computation fees.
- (9) The Hetch Hetchy Water and Power Enterprise, San Francisco International Airport, Wastewater Enterprise and Water Enterprise are on a fixed two-year budget (FY 2018-2019 and FY 2019 - 2020). The debt service schedule for FY 2020-2021 for these departments will be updated in FY 2020-2021 and FY 2021-2022 budget.



**City and County of San Francisco**  
**Tails**  
**Ordinance**

City Hall  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

**File Number:** 190619

**Date Passed:** July 30, 2019

Budget and Appropriation Ordinance appropriating all estimated receipts and all estimated expenditures for Departments of the City and County of San Francisco as of June 1, 2019, for the FYs ending June 30, 2020, and June 30, 2021.

June 12, 2019 Budget and Finance Committee - CONTINUED

June 14, 2019 Budget and Finance Committee - CONTINUED

June 13, 2019 Budget and Finance Committee - CONTINUED

June 19, 2019 Budget and Finance Committee - CONTINUED

June 20, 2019 Budget and Finance Committee - CONTINUED

June 21, 2019 Budget and Finance Committee - CONTINUED

June 24, 2019 Budget and Finance Committee - CONTINUED

June 26, 2019 Budget and Finance Committee - AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE

June 26, 2019 Budget and Finance Committee - RECOMMENDED AS AMENDED

July 16, 2019 Board of Supervisors - CONTINUED ON FIRST READING

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Peskin, Ronen, Safai, Stefani, Walton and Yee  
Excused: 1 - Mar

July 23, 2019 Board of Supervisors - PASSED ON FIRST READING

Ayes: 11 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Ronen, Safai, Stefani, Walton and Yee


July 30, 2019 Board of Supervisors - FINALLY PASSED

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Ronen, Safai, Stefani and Yee  
Excused: 1 - Walton



File No. 190619

I hereby certify that the foregoing  
Ordinance was FINALLY PASSED on  
7/30/2019 by the Board of Supervisors of  
the City and County of San Francisco.

  
Angela Calvillo  
Clerk of the Board



London N. Breed  
Mayor

8-1-19

Date Approved

# CITY AND COUNTY OF SAN FRANCISCO

## SALARY ORDINANCE



File No. 190620

Ordinance No. 170-19

FISCAL YEAR ENDING JUNE 30, 2020 and  
FISCAL YEAR ENDING JUNE 30, 2021

# **SALARY ORDINANCE**

## **Fiscal Years 2019-20 and 2020-21**

Certain pay rates included in this document may not reflect FY 2019-20 or FY 2020-21 year-end rates due to negotiated wage settlements and arbitration awards that have not received final legislative action. If you have a question regarding a rate of pay for a specific classification, please consult the Department of Human Resources Compensation Manual online at [www.sfgov.org/dhr](http://www.sfgov.org/dhr) or contact the Department of Human Resources' Compensation Program at (415) 557-4990.

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## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

AN ORDINANCE ENUMERATING POSITIONS IN THE ANNUAL BUDGET AND APPROPRIATION ORDINANCE FOR THE FISCAL YEAR ENDING JUNE 30, 2020, AND JUNE 30, 2021 CONTINUING, CREATING OR ESTABLISHING THESE POSITIONS; ENUMERATING AND INCLUDING THEREIN ALL POSITIONS CREATED BY CHARTER OR STATE LAW FOR WHICH COMPENSATIONS ARE PAID FROM CITY AND COUNTY FUNDS AND APPROPRIATED IN THE ANNUAL APPROPRIATION ORDINANCE; AUTHORIZING APPOINTMENTS OR CONTINUATION OF APPOINTMENTS THERETO; SPECIFYING AND FIXING THE COMPENSATIONS AND WORK SCHEDULES THEREOF; AND AUTHORIZING APPOINTMENTS TO TEMPORARY POSITIONS AND FIXING COMPENSATIONS THEREFORE.

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO.

### SECTION 1. ESTABLISHMENT, CREATION AND CONTINUATION OF POSITIONS.

In accordance with the provisions of the Administrative Code, the positions hereinafter enumerated under the respective departments are hereby created, established or continued for the fiscal year ending June 30, 2020. Positions created or authorized by Charter or State law, compensations for which are paid from City and County funds and appropriated in the Annual Appropriation Ordinance, are enumerated and included herein.

The word position or positions as used in the ordinance shall be construed to include office or offices, and the word employee or employees shall be construed to include officer or officers. The terms requisition and "request to fill" are intended to be synonymous and shall be construed to mean a position authorization that is required by the Charter.

#### Section 1.1. APPOINTMENTS AND VACANCIES - PERMANENT POSITIONS.

Section 1.1A. Appointing officers as specified in the Charter are hereby authorized, subject to the provisions of this ordinance, to make or continue appointments as needed during the fiscal year to permanent positions enumerated in their respective sections of this ordinance. Such appointments shall be made in accordance with the provisions of the Charter. Appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such service is approved by the Controller. Provided further, that if the Mayor declares an intent to approve requests to fill due to unanticipated financial reasons, appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such service is approved by the Mayor. Provided further, that if changes occur to the classification, compensation, or duties of a permanent position, appointing officers shall not make an appointment to a vacancy in such position until the request to fill for such service is approved by the Human Resources Department. Provided further, that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of a request to fill, if funds are available to pay the compensation of such emergency appointee.

Provided that if the proposed employment is for inter-departmental service, the Controller shall approve as to conformity with the following inter-departmental procedure. Appointing officers shall not authorize or permit employees to work in inter-departmental service unless the following provisions are complied with. The payment of compensation for the employment of persons in inter-departmental service shall be within the limit of the funds made available by certified inter-departmental work orders and such compensation shall be distributed to the inter-departmental work orders

against which they constitute proper detailed charges.

A. In the event the appointing officer is unable to employ a qualified person to cover the work schedule of a position herein established or authorized, the appointing officer, subject to the provisions of this ordinance and the appropriation ordinance and with the approval of the Human Resources Department, may at his/her discretion employ more than one person on a lesser work schedule but the combined salaries shall not exceed the compensation appropriated for the position, or may appoint one person on a combined work schedule but subject to the limitation of the appropriation and the compensation schedule for the position and without amendment to this ordinance.

B. Where a vacancy exists in a position the Human Resources Director, may and is hereby authorized to approve a temporary (diverted) request to fill in a different class, provided that the Controller certifies that funds are available to fill said vacancy on this basis, and provided that no action taken as a result of the application of this section will affect the classification of the position concerned as established in the budget and annual salary ordinance.

An appointing officer, subject to the provisions of this ordinance, the Annual Appropriation Ordinance, the Controller's certification of funds and Civil Service certification procedures may employ more than one person on a combined work schedule not to exceed the permanent full-time equivalent, or may combine the appropriations for more than one permanent part-time position in order to create a single full-time equivalent position limited to classifications of positions herein established or authorized and their respective compensation schedules. Such changes shall be reported to the Human Resources Department and the Controller's office. No full-time equivalent position which is occupied by an employee shall be reduced in hours without the voluntary consent of the employee, if any, holding that position. However, the combined salaries for part-time positions created shall not exceed the compensation appropriated for the full-time position, nor will the salary of a single full-time position created exceed the compensation appropriated for part-time positions. Each permanent part-time employee would receive the same benefits as existing permanent part-time employees. The funding of additional fringe benefit costs subject to availability of funds will be from any legally available funds.

Section 1.1B. With the exception indicated in F, the Human Resources Director is solely authorized to administratively amend this ordinance as follows:

A. To change the classification of a position provided that the rate of pay is the same or less and the services are in the same functional area.

B. To adjust the compensation of a position pursuant to a ratified Memorandum of Understanding or ordinance of the Board of Supervisors.

C. To adjust the compensation of a position when the rate of pay for that position has been approved by the Board of Supervisors in a ratified Memorandum of Understanding or ordinance.

D. To adjust the compensation of a position pursuant to a Memorandum of Understanding ratified by the Board of Supervisors with a recognized employee

Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

bargaining group.

E. To amend the ordinance to reflect the initial rates of compensation for a newly established classification, excluding classes covered under Administrative Code, Chapter 2A, Article IV, Section 2A.76 and Article V, Section 2A.90.

F. To allow movement between police classes, provided that the total authorized positions allocated to each rank is not increased.

G. The Human Resources Director and Department Heads are authorized to implement interest arbitration awards which become effective in accordance with Section 10.4 of the Annual Appropriations Ordinance.

H. The Human Resources Director may issue appointments to Class 1229 Special Examiner at any hourly rate of the established salary range. Said appointments shall be considered temporary exempt in accordance with Charter Section 10.104(18). The minimum/maximum hourly range effective July 1, 2019 is \$60.1375-\$89.3500; effective December 28, 2019 the range is \$60.7375-\$90.2375.

I. The Human Resources Director is authorized to adjust specific allocations within the Management Classification and Compensation Plan (MCCP) and/or to correct clerical errors in the MCCP resulting from the immediate implementation of the MCCP, provided that the rate of pay is the same or less.

J. Consistent with the Annual Appropriations Ordinance Section 10.2, Professional Service Contracts, the Human Resources Director is authorized to add positions funded in accordance with that section. Consistent with Annual Appropriations Ordinance Section 26 on work order appropriations, the Human Resources Director is authorized to add positions funded by work orders in accordance with that section.

The Controller, the Clerk of the Board, the Mayor's Office and the affected department(s) shall be immediately notified.

Section 1.1C. Provided further, that if requests to fill for vacant permanent positions issued by departments where the Appointing Officers are elected officials enumerated in Article II and Section 6.100 of the Charter (the Board of Supervisors, Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff and Treasurer) are approved by the Controller and are not approved or rejected by the Mayor and the Department of Human Resources within 15 working days of submission, the requests to fill shall be deemed approved. If such requests to fill are rejected by the Mayor and/or the Department of Human Resources, the Appointing Officers listed above may appeal that rejection in a hearing before the Budget Committee of the Board of Supervisors, who may then grant approval of said requests to fill.

Section 1.1D. The Human Resources Director is authorized to make permanent exempt appointments for a period of up to 6 months to permit simultaneous employment of an existing City employee who is expected to depart City employment and a person who is expected to be appointed to the permanent position previously held by the departing employee when such an appointment is necessary to ensure implementation of successful succession plans and to facilitate the transfer of mission-critical knowledge within City departments.

## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

Section 1.1E. The Human Resources Director, with concurrence of the Controller, is authorized to adjust the Annual Salary Ordinance to reflect the conversion of temporary positions to a permanent position(s) when sufficient funding is available and conversion is needed either (A) to maintain services when elimination of temporary positions is consistent with the terms of City labor agreements or (B) to address City staffing needs created by the San Francisco Housing Authority's changing scope of work.

### Section 1.2. APPOINTMENTS-TEMPORARY POSITIONS.

Temporary appointments to positions defined by Charter Section 10.104(16) as seasonal or temporary positions may be made by the respective appointing officers in excess of the number of permanent positions herein established or enumerated and such other temporary services as required at rates not in excess of salary schedules if funds have been appropriated and are available for such temporary service. Such appointments shall be limited in duration to no more than 1040 hours in any fiscal year. No appointment to such temporary or seasonal position shall be made until the Controller has certified the availability of funds, and the request to fill for such service is approved by the Controller and the Human Resources Department. Provided further that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of the request to fill, if funds are available to pay the compensation of such emergency appointee. No such appointment shall continue beyond the period for which the Controller has certified the availability of funds. Provided that if the proposed employment is for inter-departmental service, the Controller shall approve as to conformity with the following inter-departmental procedure. Appointing officers shall not authorize or permit employees to work in inter-departmental service unless the following provisions are complied with. The payment of compensation for the employment of persons in inter-departmental service shall be within the limit of the funds made available by certified inter-departmental work orders and such compensation shall be distributed to the inter-departmental work orders against which they constitute proper detailed charges.

Section 1.2A. Temporary Assignment, Different Department. When the needs and the best interests of the City and County of San Francisco require, appointing officers are authorized to arrange among themselves the assignment of personnel from one department to another department on a temporary basis. Such temporary assignments shall not be treated as transfers, and may be used for the alleviation of temporary seasonal peak-load situations, the completion of specific projects, temporary transitional work programs to return injured employees to work, or other circumstances in which employees from one department can be effectively used on a temporary basis in another department. All such temporary assignments between departments shall be reviewed by the Human Resources Department.

### Section 1.3. EXCEPTIONS TO NORMAL WORK SCHEDULES FOR WHICH NO EXTRA COMPENSATION IS AUTHORIZED.

Occupants of salaried classifications (i.e., designated –Z symbol) shall work such hours as may be necessary for the full and proper performance of their duties and shall receive no additional compensation for work on holidays or in excess of eight hours per day for five days per week, but may be granted compensatory time off under the provisions of ratified applicable Memorandum of Understanding or ordinance. Provided that, subject to the fiscal provisions of the Charter and the availability of funds, the provisions of this section may be suspended to



allow overtime payment, pursuant to approval of the Director of Human Resources. Approval of overtime payments shall be limited to extraordinary circumstances in which employees are required to work a significant number of hours in excess of their regular work schedules for a prolonged period of time, with a limited ability to use compensatory time off. Further, such payment shall be consistently applied to all personnel in a class.

Section 1.3A. Work Performed Under Contract And Compensation Therefore. In the execution and performance of any contract awarded to a city department under the provisions of Charter Section A7.204 and the Administrative Code, the rates fixed herein shall not apply to employments engaged therein, and in lieu thereof not less than the highest general prevailing rate of wages in private employment for similar work, as fixed by a resolution of the Board of Supervisors and in effect at the time of the award of said contract, shall be paid to employees performing work under such contract.

Section 1.3B. Charges and Deductions for Maintenance. The compensations fixed herein for all employees whose compensations are subject to the provisions of Charter Section A8.400 and including also those engaged in construction work outside the City and County of San Francisco, are gross compensations and include the valuation of maintenance provided such employees. Charges and deductions therefore for any and all maintenance furnished and accepted by employees shall be made and indicated on time rolls and payrolls in accordance with the following schedule of charges or as posted on a department's website or contained in the applicable Memorandum of Understanding between the City and labor organizations. Provided, however, that no charge shall be made for meals furnished cooks, bakers, waiters, waitresses, and other kitchen workers while on duty, and that the City shall provide breakfast, dinner, and midnight meals to interns and residents when they are working in the hospital, and shall provide weekend lunches to interns and residents when they are working weekends on call (the Department may require such interns and residents to provide proof of eligibility for such meals upon request), and provided further that employees of the Hetch Hetchy Project and Camp Mather who are temporarily assigned to perform duties for a period in excess of a normal work day away from the headquarters to which the employees are normally and permanently assigned, shall not be charged for board and lodging at the Headquarters to which they are temporarily assigned.

1. MEALS:

A. Juvenile Court	
All institution, per meal	\$ 4.50
B. Recreation and Park - Camp Mather	
per meal	\$ 8.25
C. Sheriff	
SFGH Ward 7D, average	\$ 6.00
All Jails, all meals	\$ 1.00

2. HOUSE OR APARTMENT:

Unless otherwise specified, lodging for all facilities except Hetch Hetchy Project, an amount set in accordance with the recommendation of the Director of Property on the request of

## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

the Department Head and approved by the Controller, or as provided in ratified collective bargaining agreement.

Note: Sales of meals by employers to employees are subject to state sales tax. The meal cost figures and 2019-2020 annual salary ordinance rates stated in the schedules do not include any provisions for state sales tax payable by the City and County to the State.

### SECTION 2. COMPENSATION PROVISIONS.

#### Section 2.1. PUC EMPLOYEES ASSIGNED TO HETCH HETCHY AND RECREATION AND PARK EMPLOYEES PERMANENTLY ASSIGNED TO CAMP MATHER.

The Public Utilities Commission and Recreation and Park Department will pay a stipend of \$418.62 per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus two or more dependents where HMOs are not available and such employees are limited to enrollment to the City Plan I. The Public Utilities Commission will pay a stipend of \$121.90 per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus one dependent where HMOs are not available and such employees are limited to enrollment to City Plan I. These rates will be finally determined by the Human Resources Director after the Health Service System Board approves rates effective January 1, 2020. The City reserves the right to either reimburse the affected employees or provide an equivalent amount directly to the Health Services System.

#### Section 2.2. MOVING EXPENSES.

Where needed to recruit employees to fill positions that are listed under San Francisco Charter Section 10.104(5), (6), and (7), an appointing authority may authorize the expenditure of pre-offer recruitment expenses, such as interview travel expenses, and reimbursement of post-offer expenses, such as moving, lodging/temporary housing and other relocation costs, not to exceed \$22,178. Reimbursement will be made for actual expenses documented by receipts. As an alternative, the Controller may authorize advance payment of approved expenses. Payments under this section are subject to approval by the Controller and the Human Resources Director. This amount shall be indexed to the growth rate in the Consumer Price Index – All Urban Consumers (CPI-U), as reported by the Bureau of Labor Statistics for the San Francisco Metropolitan Statistical Area from February to February of the preceding fiscal year.

#### Section 2.3. SUPPLEMENTATION OF MILITARY PAY.

A. In accordance with Charter Section A8.400 (h) and in addition to the benefits provided pursuant to Section 395.01 and 395.02 of the California Military and Veterans Code and the Civil Service Rules, any City officer or employee who is a member of the reserve corps of the United States Armed Forces, National Guard or other uniformed service organization of the United States and is called into active military service on or after September 11<sup>th</sup>, 2001 in response to the September 11<sup>th</sup>, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances shall have the benefits provided for in subdivision (B).

## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

B. Any officer or employee to whom subdivision (A) applies, while on military leave shall receive from the City, as of the effective date of this ordinance, the following supplement to their military pay and benefits:

1. The difference between the amount of the individual's gross military pay and the amount of gross pay the individual would have received as a city officer or employee, had the officer or employee worked his or her normal work schedule.
2. Retirement service credit consistent with Section A8.520 of the Charter. The City shall pay the full employee contributions required by the Charter to the extent employer paid employee contributions are required under the memorandum of understanding covering the employee.
3. All other benefits to which the individual would have been entitled had the individual not been called to active duty, except as limited under state law or the Charter.

B. As set forth in Charter Section A8.400 (h), this section shall be subject to the following limitations and conditions:

1. The individual must have been called into active service for a period greater than 30 consecutive days.
2. The purpose for such call to active service shall have been to respond to the September 11<sup>th</sup>, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances and shall not include scheduled training, drills, unit training assemblies or similar events.
3. The amounts authorized pursuant to this ordinance shall be offset by amounts required to be paid pursuant to any other law in order that there be no double payments.
4. Any individual receiving compensation pursuant to this ordinance shall execute an agreement providing that if the individual does not return to City service within 60 days of release from active duty (or if the individual is not fit for employment at that time, within 60 days of a determination that the employee is fit for employment), then that compensation described in Sections (B)(1) through (B)(3) shall be treated as a loan payable with interest at a rate equal to the greater of (i) the rate received for the concurrent period by the Treasurer's Pooled Cash Account or (ii) the minimum amount necessary to avoid imputed income under the Internal Revenue Code of 1986, as amended from time to time, and any successor statute. Such loan shall be payable in equal monthly installments over a period not to exceed 5 years, commencing 90 days after the individual's release from active service or return to fitness for employment.
5. This section shall not apply to any active duty served voluntarily after the time that the individual is called to active service.

### Section 2.4 COMPENSATION OF CITY EMPLOYEES DURING SERVICE ON CHARTER-MANDATED BOARDS AND COMMISSIONS, OR BOARDS, COMMISSIONS AND COMMITTEES CREATED BY INITIATIVE ORDINANCE.

A. City employees serving on Charter-mandated Boards and Commissions, or Boards, Commissions and Committees created by initiative ordinance shall not be compensated for the number of hours each pay period spent in service of these Boards and Commissions, based on a 40-hour per week compensation assumption.

## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

B. City employees covered by this provision shall submit to the Controller each pay period a detailed description of the time spent in service, including attending meetings, preparing for meetings, meeting with interested stakeholders or industry, and writing or responding to correspondence. There is a rebuttable presumption that such employees spend .25 of their time in service of these duties. This information shall be made publicly available pursuant to the Sunshine Ordinance.

C. This provision shall not apply to City employees whose service is specified in the Charter or by initiative ordinance, nor shall it apply to City employees serving on interdepartmental or other working groups created by initiative of the Mayor or Board of Supervisors, nor shall it apply to City employees who serve on the Health Service Board, Retiree Health Care Trust Fund Board, or Retirement Board.

### Section 2.5 COMPENSATION OF PLANNING COMMISSIONERS FOR ATTENDANCE AT PLANNING COMMISSION MEETINGS.

Each commissioner serving on the Planning Commission may receive full compensation for his or her attendance at each meeting of the commission, as enumerated and included herein, if the commissioner is present at the beginning of the first action item on the agenda for such meeting for which a vote is taken until the end of the public hearing on the last calendared item. A commissioner of the Planning Commission who attends a portion of a meeting of the Planning Commission, but does not qualify for full compensation, may receive one-quarter of the compensation available for his or her attendance at each meeting of the commission, as enumerated and included herein.

## Annual Salary Ordinance Fiscal Years 2019-20 and 2020-21

### EXPLANATION OF SYMBOLS.

The following symbols used in connection with the rates fixed herein have the significance and meaning indicated.

- B. Biweekly.
- C. Contract rate.
- D. Daily.
- E. Salary fixed by Charter.
- F. Salary fixed by State law.
- G. Salary adjusted pursuant to ratified Memorandum of Understanding.
- H. Hourly.
- I. Intermittent.
- J. Rate set forth in budget.
- K. Salary based on disability transfer.
- L. Salary paid by City and County and balance paid by State.
- M. Monthly.
- O. No funds provided.
- P. Premium rate.
- Q. At rate set under Charter Section A8.405 according to prior service.
- W. Weekly.
- Y. Yearly.

**Annual Salary Ordinance 2019-2020 and 2020-2021**  
 Budgeted Position Counts (FTE) by Department and Job Code

**Department: AAM Asian Art Museum**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
228855 AAM Asian Art Museum	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		3518_C	Associate Museum Conservator, Asian Art Museum	3,020	B	3,671	1.00	1.00
		3524_C	Principal Museum Preparator	2,675	B	3,251	1.00	1.00
		3525_C	Chief Preparator	2,941	B	3,574	1.00	1.00
		3546_C	Curator IV	3,706	B	4,504	1.00	1.00
		3558_C	Senior Museum Registrar	2,948	B	3,583	1.00	1.00
		3633_C	Librarian II- Asian Arts	3,329	B	4,047	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	5.00	5.00
		7345_C	Electrician	3,462	B	4,208	1.00	1.00
		8226_C	Museum Guard	2,243	B	2,727	31.75	31.75
		8228_C	Museum Security Supervisor	2,498	B	3,036	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.46	3.36
228855 AAM Asian Art Museum	11940 SR Museums Admission	3302_C	Admission Attendant	1,709	B	2,074	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.14	0.14
Division Total:							60.35	60.25
AAM Department Total							60.35	60.25

**Department: ADM Gen Svcs Agency-City Admin**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
166644 ADM Community Invest-Infrastr	10000 GF Annual Account Ctrl	0933_C	Manager V	5,370	B	6,855	1.00	1.00
		O035_C	Management Assistant II (OCII)	2,865	B	3,482	1.00	1.00
		O695_C	Accountant III (OCII)	3,493	B	4,245	1.00	1.00
		O970_C	Accounting Supervisor (OCII)	4,881	B	5,933	1.00	1.00
Division Total:							4.00	4.00
228856 ADM Administration	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	4.00	4.00
		0932_C	Manager IV	4,981	B	6,356	4.00	4.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	3.00	3.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.77	2.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	2.77	3.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1218_C	Payroll Supervisor	3,462	B	4,208	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	3.00	3.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	6.00	6.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	1.00	1.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	2.77	3.00
		1241_C	Human Resources Analyst	2,683	B	3,948	4.00	4.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	14.00	14.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00
		1708_C	Senior Telephone Operator	2,106	B	2,559	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	1.00	1.00
6138_C	Industrial Hygienist	4,220	B	5,129	1.00	1.00		
6139_C	Senior Industrial Hygienist	4,653	B	5,655	2.00	2.00		
9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00		
TEMPM_E	Temporary - Miscellaneous	0	B	0	3.81	3.70		
Division Total:							84.12	84.70
274643 ADM Animal Care And Control	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1434_C	Shelter Service Representative	1,985	B	2,534	8.00	8.00
		1435_C	Shelter Officer Supervisor	2,310	B	2,808	1.00	1.00
		1437_C	Shelter Office Assistant Supervisor	2,178	B	2,648	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		2292_C	Shelter Veterinarian	4,160	B	5,438	2.00	2.00
		3370_C	Animal Care Attendant	1,985	B	2,534	13.00	13.00
		3372_C	Animal Control Officer	2,200	B	2,808	12.77	13.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
274643 ADM Animal Care And Control	10000 GF Annual Account Ctrl	3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	1.00	1.00
		3375_C	Animal Health Technician	1,863	B	2,265	1.00	1.00
		3376_C	Animal Care Assistant Supervisor	2,211	B	2,687	2.00	2.00
		3378_C	Field Services Assistant Supervisor	2,265	B	2,754	2.00	2.00
		7334_C	Stationary Engineer	3,675	B	3,675	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.46	1.41
Division Total:							52.23	52.41
278641 ADM Convention Facilities Mgmt	11430 SR Conv Fac Fd-Operating	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
Division Total:							4.00	4.00
284641 ADM Medical Examiner	10000 GF Annual Account Ctrl	0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		2403_C	Forensic Laboratory Analyst	2,941	B	3,574	2.00	2.00
		2456_C	Forensic Toxicologist	3,921	B	4,766	5.00	5.00
		2457_C	Forensic Toxicologist Supervisor	5,005	B	6,082	1.00	1.00
		2458_C	Chief Forensic Toxicologist	6,922	B	8,413	1.00	1.00
		2577_C	Medical Examiner's Investigator I	2,871	B	3,490	5.50	5.50
		2578_C	Medical Examiner's Investigator II	3,490	B	4,242	11.00	11.00
		2579_C	Medical Examiner's Investigator III	3,839	B	4,665	2.00	2.00
		2598_C	Assistant Medical Examiner	8,580	B	12,074	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.73	1.68
Division Total:							38.23	38.18
296644 ADM Internal Services	10000 GF Annual Account Ctrl	0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.77	4.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1950_C	Assistant Purchaser	2,443	B	2,971	1.00	1.00
		1952_C	Purchaser	3,057	B	3,716	14.00	14.00
		1956_C	Senior Purchaser	3,716	B	4,518	12.00	12.00
		1958_C	Supervising Purchaser	4,518	B	5,491	5.77	6.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.49	0.47
296644 ADM Internal Services	10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.54	3.00
		6322_C	Permit Technician II	2,634	B	3,202	0.50	1.00
		6323_C	Permit Technician III	3,020	B	3,671	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.48	15.33
296644 ADM Internal Services	10060 GF Work Order	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	2.00	2.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	2.00	2.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	3.00	3.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		2978_C	Contract Compliance Officer II	4,617	B	5,614	5.00	5.00
		2992_C	Contract Compliance Officer I	3,523	B	4,282	24.13	24.13
		296644 ADM Internal	14300 SR Real Property	0922_C	Manager I	4,007	B	5,115



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
296644 ADM Internal Services	14300 SR Real Property	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1410_C	Chief Clerk	3,020	B	3,671	2.00	2.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	2.00	2.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1777_C	Media/Security Systems Specialist	3,389	B	4,117	3.00	3.00
		1781_C	Media/Security Systems Supervisor	3,891	B	4,730	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.50	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.50	3.00
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		2708_C	Custodian	2,011	B	2,443	141.96	153.50
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	10.00	10.00
		2718_C	Custodial Supervisor	2,437	B	2,963	8.00	8.00
		4140_C	Real Property Officer	3,742	B	4,547	1.00	1.00
		4142_C	Senior Real Property Officer	4,330	B	5,263	3.77	4.00
		4143_C	Principal Real Property Officer	5,013	B	6,091	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	2.00	2.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	2.00	2.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	2.77	3.00
		7333_C	Apprentice Stationary Engineer II	2,390	B	3,492	2.00	2.00
		7334_C	Stationary Engineer	3,675	B	3,675	37.00	37.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	9.00	9.00
		7344_C	Carpenter	3,079	B	3,742	1.00	1.00
		7345_C	Electrician	3,462	B	4,208	2.00	2.00
		7346_C	Painter	2,835	B	3,445	1.00	1.00
		7347_C	Plumber	3,583	B	4,356	2.00	2.00
		7514_C	General Laborer	2,270	B	2,760	12.00	12.00
		8603_C	Emergency Services Coord III	3,774	B	4,587	1.00	1.00
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	13.02	15.53
296644 ADM Internal Services	27500 ISCSF CENTRAL SHOPS FUND	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1410_C	Chief Clerk	3,020	B	3,671	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	2.00	2.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1929_C	Parts Storekeeper	2,366	B	2,876	7.00	7.00
		1931_C	Senior Parts Storekeeper	2,572	B	3,125	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	1.00	1.00
		7249_C	Automotive Mechanic Supervisor I	4,681	B	4,681	2.00	2.00
		7254_C	Automotive Machinist Supervisor I	4,681	B	4,681	3.00	3.00
		7277_C	City Shops Assistant Superintendent	4,228	B	5,135	1.00	1.00
		7306_C	Automotive Body And Fender Worker	3,602	B	3,602	4.00	4.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
296644 ADM Internal Services	27500 ISCSF CENTRAL SHOPS FUND	7309_C	Car And Auto Painter	3,602	B	3,602	2.00	2.00
		7313_C	Automotive Machinist	3,602	B	3,602	37.00	37.00
		7315_C	Automotive Machinist Assistant Supervisor	4,247	B	4,247	7.00	7.00
		7322_C	Automotive Body And Fender Worker Asst Supervisor	4,247	B	4,247	2.00	2.00
		7340_C	Maintenance Controller	4,247	B	4,247	1.00	1.00
		7358_C	Pattern Maker	3,232	B	3,928	2.00	2.00
		7381_C	Automotive Mechanic	3,528	B	3,528	19.00	19.00
		7410_C	Automotive Service Worker	2,338	B	2,842	8.00	8.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.76	0.73
296644 ADM Internal Services	28310 ISOIS REPRODUCTION FUND	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	4.00	4.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1760_C	Offset Machine Operator	2,227	B	2,707	9.00	9.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5322_C	Graphic Artist	2,275	B	2,904	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.95	0.92
Division Total:							528.68	556.61
296645 ADM City Administrator Prog	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	3.00	3.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	2.00	2.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1324_C	Customer Service Agent	2,622	B	3,188	80.00	80.00
		1326_C	Customer Service Agent Supervisor	2,971	B	3,610	7.00	7.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1410_C	Chief Clerk	3,020	B	3,671	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	5.00	5.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.31	5.65
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1840_C	Junior Management Assistant	2,521	B	3,066	5.50	5.50
		1842_C	Management Assistant	2,864	B	3,481	6.00	6.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		2917_C	Program Support Analyst	3,727	B	4,530	1.00	1.00
		2978_C	Contract Compliance Officer II	4,617	B	5,614	5.54	6.00
		2992_C	Contract Compliance Officer I	3,523	B	4,282	17.31	18.00
		6333_C	Senior Building Inspector	4,418	B	5,370	4.54	5.00
		8106_C	Legal Process Clerk	2,090	B	2,541	5.00	5.00
		8108_C	Senior Legal Process Clerk	2,293	B	2,787	6.00	6.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	13.94	13.53
296645 ADM City Administrator Prog	10010 GF Annual Authority Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.54	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.77	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		9920_C	Public Service Aide - Assistant To Professionals	1,633	B	1,633	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	8.54	8.29
296645 ADM City	10020 GF Continuing	0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
296645 ADM City Administrator Prog	10020 GF Continuing Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	4.00	4.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	8.54	9.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	2.00	2.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	9.31	10.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	6.85	8.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	2.77	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00
		5278_C	Planner II	3,180	B	3,865	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.22	1.22
296645 ADM City Administrator Prog	10600 SR Neighborhood Beautifcation	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
296645 ADM City Administrator Prog	11802 SR Culture & Rec Hotel Tax	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		3549_C	Arts Program Assistant	2,521	B	3,066	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
296645 ADM City Administrator Prog	31920 TI Continuing Authority Ctrl	0933_C	Manager V	5,370	B	6,855	1.77	2.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		4140_C	Real Property Officer	3,742	B	4,547	1.00	1.00
		4143_C	Principal Real Property Officer	5,013	B	6,091	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	0.77	1.00
TEMPM_E	Temporary - Miscellaneous	0	B	0	0.14	0.14		
Division Total:							280.36	285.33
296646 ADM Entertainment Commission	10010 GF Annual Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
Division Total:							6.00	6.00
ADM Department Total							997.62	1,031.23

**Department: ADP Adult Probation**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
228886 ADP Adult Probation	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	2.00	2.00
		1032_C	IS Trainer-Journey	3,119	B	3,791	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	2.00	2.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1410_C	Chief Clerk	3,020	B	3,671	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	4.00	4.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1804_C	Statistician	2,871	B	3,490	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		8434_C	Supervising Adult Probation Officer	3,951	B	4,803	0.50	0.50
		8434_S	Supervising Adult Probation Officer	3,951	B	4,803	15.50	15.50
		8435_C	Division Director, Adult Probation	4,007	B	5,115	4.00	4.00
		8436_C	Chief Adult Probation Officer	6,177	B	7,883	1.00	1.00
		8438_C	Chief Deputy Adult Probation Officer	4,638	B	5,920	1.00	1.00
		8444_C	Deputy Probation Officer	2,656	B	4,308	10.00	10.00
		8444_S	Deputy Probation Officer	2,656	B	4,308	60.62	60.62
		8529_C	Probation Assistant	2,147	B	2,609	16.00	16.00
		8530_P	Deputy Probation Officer (SFERS)	2,656	B	4,308	27.00	27.00
		8534_P	Supervising Adult Probation Officer (SFERS)	3,951	B	4,803	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	1.00	1.00
			TEMPM_E		Temporary - Miscellaneous	0	B	0
228886 ADP Adult Probation	13550 SR Public Protection-Grant	1802_C	Research Assistant	2,572	B	3,125	0.96	0.00
		8444_S	Deputy Probation Officer	2,656	B	4,308	1.60	1.53
		8529_C	Probation Assistant	2,147	B	2,609	0.90	0.40
		8530_P	Deputy Probation Officer (SFERS)	2,656	B	4,308	0.50	0.00
		9920_C	Public Service Aide - Assistant To Professionals	1,633	B	1,633	0.98	0.61
Division Total:							177.62	175.16
ADP Department Total							177.62	175.16

**Department: AIR Airport Commission**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109648 AIR Business & Finance	17960 AIR Op Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	7.00	7.00
		0932_C	Manager IV	4,981	B	6,356	3.00	3.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	5.00	5.00
		0942_C	Manager VII	6,177	B	7,883	2.00	2.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	4.00	4.00
		1450_C	Executive Secretary I	2,634	B	3,202	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	2.00	2.00
		1632_C	Senior Account Clerk	2,390	B	2,904	7.00	7.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	4.00	4.00
		1654_C	Accountant III	3,490	B	4,242	5.00	5.00
		1657_C	Accountant IV	4,039	B	4,909	6.00	6.00
		1686_C	Auditor III	4,136	B	5,027	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	5.00	5.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	6.00	6.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	1.00	1.00
		5265_C	Architectural Associate I	3,574	B	4,344	1.00	1.00
		5268_C	Architect	4,815	B	5,855	1.00	1.00
		9206_C	Airport Property Specialist I	3,742	B	4,547	14.00	14.00
		9255_C	Airport Economic Planner	4,453	B	5,412	13.00	13.00
Division Total:							102.00	102.00
109662 AIR Chief Operating Officer	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	10.00	10.00
		0955_C	Deputy Director V	6,989	B	8,918	2.00	2.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	3.00	3.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	7.00	7.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	16.00	16.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	15.00	15.00
		1052_C	IS Business Analyst	3,331	B	4,189	12.00	12.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	5.00	5.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	13.00	13.00
		1070_C	IS Project Director	4,921	B	6,190	13.00	13.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	3.00	3.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	4.00	4.00
		1406_C	Senior Clerk	1,995	B	2,427	1.77	2.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		3522_C	Senior Museum Preparator	2,243	B	2,727	6.00	6.00
		3524_C	Principal Museum Preparator	2,675	B	3,251	1.00	1.00
		3541_C	Curator I	2,288	B	2,781	1.00	1.00
		3542_C	Curator II	2,792	B	3,394	4.00	4.00
		3544_C	Curator III	2,948	B	3,583	7.00	7.00
		3546_C	Curator IV	3,706	B	4,504	3.00	3.00
		3554_C	Associate Museum Registrar	2,106	B	2,559	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109662 AIR Chief Operating Officer	17960 AIR Op Annual Account Ctrl	3556_C	Museum Registrar	2,449	B	2,977	3.00	3.00
		3558_C	Senior Museum Registrar	2,948	B	3,583	2.00	2.00
		7308_C	Cable Splicer	3,727	B	4,530	3.00	3.00
		7313_C	Automotive Machinist	3,602	B	3,602	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.37	4.25
Division Total:							150.14	150.25
109666 AIR Airport Director	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	2.00	2.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		8152_C	Senior Claims Investigator, City Attorney's Office	4,117	B	5,005	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.96	0.93
Division Total:							18.96	18.93
109672 AIR Facilities	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	3.00	3.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	5.00	5.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1444_C	Secretary I	2,090	B	2,541	3.00	3.00
		1450_C	Executive Secretary I	2,634	B	3,202	2.00	2.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1920_C	Inventory Clerk	1,919	B	2,333	1.00	1.00
		1929_C	Parts Storekeeper	2,366	B	2,876	1.00	1.00
		1931_C	Senior Parts Storekeeper	2,572	B	3,125	2.00	2.00
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	1.00	1.00
		2486_C	Chemist	3,014	B	4,242	4.00	4.00
		2488_C	Supervising Chemist	4,242	B	5,155	1.00	1.00
		2618_C	Food Service Supervisor	2,254	B	2,739	3.00	3.00
		2706_C	Housekeeper/Food Service Cleaner	1,767	B	2,147	58.00	58.00
		2708_C	Custodian	2,011	B	2,443	432.00	432.00
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	21.00	21.00
		2718_C	Custodial Supervisor	2,437	B	2,963	10.00	10.00
		2719_C	Janitorial Services Assistant Supervisor	2,642	B	3,212	6.00	6.00
		3417_C	Gardener	2,349	B	2,857	18.00	18.00
		3422_C	Park Section Supervisor	2,857	B	3,472	3.00	3.00
		3424_C	Integrated Pest Management Specialist	2,857	B	3,472	4.00	4.00
		5130_C	Sewage Treatment Plant Superintendent	4,884	B	5,938	1.00	1.00
		5266_C	Architectural Associate II	4,160	B	5,056	1.00	1.00
		5303_C	Supervisor, Traffic And Street Signs	3,455	B	4,198	1.00	1.00
		5638_C	Environmental Assistant	2,578	B	3,133	2.00	2.00
		5640_C	Environmental Specialist	3,133	B	3,808	1.00	1.00
		6115_C	Wastewater Control Inspector	3,423	B	4,160	2.00	2.00
		6116_C	Supervising Wastewater Control Inspector	4,136	B	5,027	1.00	1.00
		6235_C	Heating And Ventilating Inspector	4,007	B	4,871	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109672 AIR Facilities	17960 AIR Op Annual Account Ctrl	6242_C	Plumbing Inspector	4,007	B	4,871	2.00	2.00
		6248_C	Electrical Inspector	4,007	B	4,871	2.00	2.00
		6318_C	Construction Inspector	3,610	B	4,389	1.00	1.00
		6323_C	Permit Technician III	3,020	B	3,671	1.00	1.00
		6331_C	Building Inspector	4,007	B	4,871	4.00	4.00
		6333_C	Senior Building Inspector	4,418	B	5,370	2.00	2.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	3,706	B	4,504	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	3.00	3.00
		7208_C	Heavy Equipment Operations Supervisor	3,891	B	4,730	2.00	2.00
		7213_C	Plumber Supervisor I	4,030	B	4,899	4.00	4.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	5.00	5.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	2.00	2.00
		7220_C	Asphalt Finisher Supervisor I	3,259	B	3,961	1.00	1.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	3.00	3.00
		7236_C	Locksmith Supervisor I	3,799	B	4,617	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	6.00	6.00
		7239_C	Plumber Supervisor II	4,443	B	5,400	1.00	1.00
		7242_C	Painter Supervisor I	3,220	B	4,125	4.00	4.00
		7247_C	Sheet Metal Worker Supervisor II	4,380	B	5,324	1.00	1.00
		7248_C	Steamfitter Supervisor II	4,443	B	5,400	1.00	1.00
		7252_C	Chief Stationary Engineer, Sewage Plant	5,138	B	5,138	2.00	2.00
		7254_C	Automotive Machinist Supervisor I	4,681	B	4,681	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7268_C	Window Cleaner Supervisor	2,984	B	3,627	1.00	1.00
		7272_C	Carpenter Supervisor II	4,188	B	5,091	1.00	1.00
		7276_C	Electrician Supervisor II	4,356	B	5,295	1.00	1.00
		7278_C	Painter Supervisor II	3,564	B	4,330	1.00	1.00
		7282_C	Street Repair Supervisor II	3,603	B	4,380	1.00	1.00
		7287_C	Supervising Electronic Maintenance Technician	4,443	B	5,400	1.00	1.00
		7306_C	Automotive Body And Fender Worker	3,602	B	3,602	1.00	1.00
		7311_C	Cement Mason	2,727	B	3,317	2.00	2.00
		7313_C	Automotive Machinist	3,602	B	3,602	11.00	11.00
		7315_C	Automotive Machinist Assistant Supervisor	4,247	B	4,247	5.00	5.00
		7316_C	Water Service Inspector	3,617	B	4,397	1.00	1.00
		7317_C	Senior Water Service Inspector	4,188	B	5,091	1.00	1.00
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	21.00	21.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	6.00	6.00
		7329_C	Electronic Maintenance Technician Asst Supervisor	4,148	B	5,043	2.00	2.00
		7333_C	Apprentice Stationary Engineer II	2,390	B	3,492	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	45.00	45.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	7.00	7.00
		7342_C	Locksmith	3,079	B	3,742	4.00	4.00
		7344_C	Carpenter	3,079	B	3,742	18.00	18.00
		7345_C	Electrician	3,462	B	4,208	30.00	30.00
		7346_C	Painter	2,835	B	3,445	37.00	37.00
		7347_C	Plumber	3,583	B	4,356	20.00	20.00
		7348_C	Steamfitter	3,583	B	4,356	5.00	5.00
		7349_C	Steamfitter Supervisor I	4,030	B	4,899	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	19.00	19.00
		7360_C	Pipe Welder	3,583	B	4,356	1.00	1.00
		7372_C	Stationary Engineer, Sewage Plant	4,052	B	4,052	17.00	17.00
		7373_C	Senior Stationary Engineer, Sewage Plant	4,587	B	4,587	3.00	3.00
		7376_C	Sheet Metal Worker	3,603	B	4,380	11.00	11.00
		7378_C	Tile Setter	2,835	B	3,445	1.00	1.00
		7381_C	Automotive Mechanic	3,528	B	3,528	9.00	9.00
		7382_C	Automotive Mechanic Assistant Supervisor	4,247	B	4,247	1.00	1.00
		7392_C	Window Cleaner	2,713	B	3,297	17.00	17.00
		7404_C	Asphalt Finisher	2,396	B	2,912	3.00	3.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109672 AIR Facilities	17960 AIR Op Annual Account Ctrl	7410_C	Automotive Service Worker	2,338	B	2,842	6.00	6.00
		7457_C	Sign Worker	2,407	B	2,926	5.00	5.00
		7502_C	Asphalt Worker	2,315	B	2,816	2.00	2.00
		7510_C	Lighting Fixture Maintenance Worker	2,005	B	2,437	10.00	10.00
		7514_C	General Laborer	2,270	B	2,760	30.00	30.00
		9240_C	Airport Electrician	3,816	B	4,638	21.00	21.00
		9241_C	Airport Electrician Supervisor	4,148	B	5,043	3.00	3.00
		9242_C	Head Airport Electrician	4,356	B	5,295	1.00	1.00
		9345_C	Sheet Metal Supervisor I	4,030	B	4,899	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.41	3.31
Division Total:							1,043.41	1,043.31
109699 AIR Operations & Security	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	24.00	24.00
		0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	5.00	5.00
		0943_C	Manager VIII	6,989	B	8,918	2.00	2.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1444_C	Secretary I	2,090	B	2,541	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1450_C	Executive Secretary I	2,634	B	3,202	3.00	3.00
		1706_C	Telephone Operator	1,910	B	2,322	6.00	6.00
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00
		1929_C	Parts Storekeeper	2,366	B	2,876	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	3.00	3.00
		5289_C	Transportation Planner III	3,774	B	4,587	1.00	1.00
		5290_C	Transportation Planner IV	4,475	B	5,438	4.00	4.00
		7362_C	Communications Systems Technician	4,007	B	4,871	2.00	2.00
		7368_C	Senior Communications Systems Technician	4,638	B	5,638	1.00	1.00
		9144_C	Investigator, Taxi and Accessible Services	3,307	B	4,019	7.00	7.00
		9202_C	Airport Communications Dispatcher	2,991	B	3,635	29.00	29.00
		9203_C	Senior Airport Communications Dispatcher	3,297	B	4,007	10.00	10.00
		9204_C	Airport Communications Supervisor	3,549	B	4,315	2.00	2.00
		9212_C	Airport Safety Officer	3,158	B	3,839	19.00	19.00
		9213_C	Airfield Safety Officer	3,395	B	4,127	46.00	46.00
		9220_C	Aviation Security Operations Supervisor	3,706	B	4,504	6.00	6.00
		9221_C	Airport Operations Supervisor	4,077	B	4,954	10.00	10.00
		9234_C	Airport Security ID Technician	2,195	B	2,667	20.00	20.00
		9236_C	Airport Ground Transportation Technician	2,195	B	2,667	6.00	6.00
		9247_C	Airport Emergency Planning Coordinator	3,462	B	4,208	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	7.12	6.89
Division Total:							246.12	245.89
109711 AIR Design & Construction	17960 AIR Op Annual Account Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		5207_C	Associate Engineer	4,160	B	5,056	49.00	49.00
		5209_C	Industrial Engineer	4,160	B	5,056	1.00	1.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
109711 AIR Design & Construction	17960 AIR Op Annual Account Ctrl	5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	6.00	6.00		
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00		
		5216_C	Chief Surveyor	4,496	B	5,465	1.00	1.00		
		5241_C	Engineer	4,815	B	5,855	28.00	28.00		
		5261_C	Architectural/Landscape Architectural Assistant II	3,119	B	3,791	9.00	9.00		
		5265_C	Architectural Associate I	3,574	B	4,344	5.00	5.00		
		5266_C	Architectural Associate II	4,160	B	5,056	8.00	8.00		
		5268_C	Architect	4,815	B	5,855	4.00	4.00		
		5272_C	Landscape Architectural Associate II	4,160	B	5,056	2.00	2.00		
		5305_C	Materials Testing Technician	2,642	B	3,212	2.00	2.00		
		5310_C	Survey Assistant I	2,681	B	3,259	2.00	2.00		
		5312_C	Survey Assistant II	3,014	B	3,664	2.00	2.00		
		5314_C	Survey Associate	3,472	B	4,220	2.00	2.00		
		5362_C	Engineering Assistant	2,667	B	3,242	2.00	2.00		
		5364_C	Engineering Associate I	2,956	B	3,594	5.00	5.00		
		5366_C	Engineering Associate II	3,423	B	4,160	7.00	7.00		
		5502_C	Project Manager I	5,424	B	5,424	2.00	2.00		
		5504_C	Project Manager II	6,276	B	6,276	6.00	6.00		
		5506_C	Project Manager III	7,619	B	7,619	4.00	4.00		
		5508_C	Project Manager IV	8,498	B	8,498	3.00	3.00		
		5601_C	Utility Analyst	2,460	B	3,818	1.00	1.00		
		6318_C	Construction Inspector	3,610	B	4,389	12.00	12.00		
		6319_C	Senior Contruction Inspector	3,981	B	4,839	5.00	5.00		
		7316_C	Water Service Inspector	3,617	B	4,397	1.00	1.00		
		9255_C	Airport Economic Planner	4,453	B	5,412	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.65	2.56		
		109711 AIR Design & Construction	18000 AIR Overhead OHF	0941_C	Manager VI	5,766	B	7,358	1.00	1.00
				0942_C	Manager VII	6,177	B	7,883	1.00	1.00
				0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
				0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
				1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
				1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
1444_C	Secretary I			2,090	B	2,541	1.00	1.00		
1446_C	Secretary II			2,419	B	2,941	2.00	2.00		
1450_C	Executive Secretary I			2,634	B	3,202	2.00	2.00		
1452_C	Executive Secretary II			2,898	B	3,523	1.00	1.00		
1820_C	Junior Administrative Analyst			2,366	B	2,876	2.00	2.00		
1822_C	Administrative Analyst			3,112	B	3,783	3.00	3.00		
1823_C	Senior Administrative Analyst			3,627	B	4,408	5.00	5.00		
1824_C	Principal Administrative Analyst			4,198	B	5,103	2.00	2.00		
1844_C	Senior Management Assistant			3,282	B	3,989	1.00	1.00		
5174_C	Administrative Engineer			5,179	B	6,295	2.00	2.00		
5211_C	Engineer/Architect/Landscape Architect Senior			5,575	B	6,776	6.00	6.00		
5212_C	Engineer/Architect Principal			6,470	B	7,865	3.00	3.00		
5272_C	Landscape Architectural Associate II			4,160	B	5,056	1.00	1.00		
5504_C	Project Manager II			6,276	B	6,276	1.00	1.00		
6318_C	Construction Inspector			3,610	B	4,389	1.00	1.00		
TEMPM_E	Temporary - Miscellaneous			0	B	0	2.69	2.61		
Division Total:							227.34	227.17		
109717 AIR Planning Division	17960 AIR Op Annual Account Ctrl			0922_C	Manager I	4,007	B	5,115	1.00	1.00
				0931_C	Manager III	4,638	B	5,920	1.00	1.00
				5264_C	Airport Noise Abatement Specialist	2,912	B	3,540	2.00	2.00
				5271_C	Senior Airport Noise Abatement Specialist	3,171	B	3,854	2.00	2.00
		5278_C	Planner II	3,180	B	3,865	1.00	1.00		
		5283_C	Planner V	5,310	B	6,453	2.00	2.00		
		5291_C	Planner III	3,774	B	4,587	2.00	2.00		
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00		
		5298_C	Planner III-Environmental Review	3,774	B	4,587	1.00	1.00		
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	2.00	2.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
Division Total:							15.00	15.00
109730 AIR Fire Bureau	17960 AIR Op Annual Account Ctrl	1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
Division Total:							1.00	1.00
109732 AIR Police Bureau	17960 AIR Op Annual Account Ctrl	9255_C	Airport Economic Planner	4,453	B	5,412	1.00	1.00
Division Total:							1.00	1.00
228937 AIR Bureau Of Admin & Policy	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	5.00	5.00
		0932_C	Manager IV	4,981	B	6,356	3.00	3.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	3.00	3.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	4.00	4.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	3.00	3.00
		1241_C	Human Resources Analyst	2,683	B	3,948	11.00	11.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	10.00	10.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1250_C	Recruiter	3,791	B	4,607	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1450_C	Executive Secretary I	2,634	B	3,202	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	5.00	5.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00
		5644_C	Principal Environmental Specialist	4,160	B	5,056	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	2.00	2.00
		6137_C	Assistant Industrial Hygienist	3,180	B	3,865	1.00	1.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00
		8139_C	Industrial Injury Investigator	2,739	B	3,329	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
		9910_C	Public Service Trainee	0	C	0	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.08	2.99
228937 AIR Bureau Of Admin & Policy	17970 AIR Op Annual Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		9704_C	Employment & Training Specialist III	2,977	B	3,617	2.00	2.00
		9708_C	Employment & Training Specialist VI	4,290	B	5,214	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	5.26	4.67
Division Total:							89.34	88.66
228993 AIR Communications & Mrktng	17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	4.00	4.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	4.00	4.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	0.50	0.50
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	3.00	3.00
		1760_C	Offset Machine Operator	2,227	B	2,707	2.00	2.00
		1762_C	Senior Offset Machine Operator	2,222	B	2,700	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
228993 AIR Communications & Mrktng	17960 AIR Op Annual Account Ctrl	1764_C	Mail And Reproduction Service Supervisor	2,857	B	3,472	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5322_C	Graphic Artist	2,275	B	2,904	2.00	2.00
		5330_C	Graphics Supervisor	3,104	B	3,774	1.00	1.00
		9251_C	Public Relations Manager	4,538	B	5,517	2.00	2.00
		9254_C	Airport Communications Officer	3,517	B	4,277	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.05	0.05
Division Total:							38.55	38.55
AIR Department Total							1,932.86	1,931.76

**Department: ART Arts Commission**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
163646 ART Public Art & Collections	10010 GF Annual Authority Ctrl	1824_C	Principal Administrative Analyst	4,198	B	5,103	0.50	0.50
		1840_C	Junior Management Assistant	2,521	B	3,066	0.85	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
163646 ART Public Art & Collections	10060 GF Work Order	1824_C	Principal Administrative Analyst	4,198	B	5,103	0.10	0.10
Division Total:							3.45	3.60
163647 ART Street Artist Program	11750 SR Arts Com-Strt Artist Prog	1840_C	Junior Management Assistant	2,521	B	3,066	0.50	0.50
		1842_C	Management Assistant	2,864	B	3,481	0.50	0.50
Division Total:							1.00	1.00
163648 ART Municipal Galleries	10010 GF Annual Authority Ctrl	1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		3524_C	Principal Museum Preparator	2,675	B	3,251	0.38	0.50
Division Total:							4.38	4.50
163649 ART Civic Design	11740 SR Arts Com- Public Arts	0923_C	Manager II	4,303	B	5,491	0.50	0.50
		1840_C	Junior Management Assistant	2,521	B	3,066	0.50	0.50
Division Total:							1.00	1.00
187644 ART Community Investments	10060 GF Work Order	1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
187644 ART Community Investments	11802 SR Culture & Rec Hotel Tax	1822_C	Administrative Analyst	3,112	B	3,783	0.50	0.50
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.50	2.50
		1842_C	Management Assistant	2,864	B	3,481	3.50	3.50
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
Division Total:							10.50	10.50
229000 ART Administration	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	0.50	0.50
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	2.00	2.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.50	0.50
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.49	0.48
229000 ART Administration	10060 GF Work Order	1824_C	Principal Administrative Analyst	4,198	B	5,103	0.40	0.40
		1840_C	Junior Management Assistant	2,521	B	3,066	1.50	1.50
		1842_C	Management Assistant	2,864	B	3,481	4.00	4.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
Division Total:							20.39	20.38
ART Department Total							40.72	40.98

**Department: ASR Assessor / Recorder**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
196644 ASR Transactions	10000 GF Annual Account Ctrl	1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00		
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	13.00	13.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09		
Division Total:							16.10	16.09		
196645 ASR Exemptions	10000 GF Annual Account Ctrl	4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	5.00	5.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09		
Division Total:							5.10	5.09		
196646 ASR Public Service	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00		
		0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00		
		4213_C	Assessor-Recorder Office Assistant	2,064	B	2,509	8.00	8.00		
		4214_C	Assessor-Recorder Office Specialist	2,293	B	2,787	1.00	1.00		
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09		
Division Total:							13.10	13.09		
229011 ASR Real Property	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	3.00	3.00		
		0933_C	Manager V	5,370	B	6,855	1.00	1.00		
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00		
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	3.00	3.00		
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00		
		4213_C	Assessor-Recorder Office Assistant	2,064	B	2,509	5.00	5.00		
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	1.00	1.00		
		4261_C	Real Property Appraiser	3,087	B	3,752	31.00	31.00		
		4265_C	Senior Real Property Appraiser	3,574	B	4,344	10.00	10.00		
		4267_C	Principal Real Property Appraiser	4,136	B	5,027	7.25	7.25		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09		
		229011 ASR Real Property	10020 GF Continuing Authority Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
0941_C	Manager VI			5,766	B	7,358	1.00	1.00		
1043_C	IS Engineer-Senior			4,575	B	5,754	1.00	1.00		
1052_C	IS Business Analyst			3,331	B	4,189	1.00	1.00		
1053_C	IS Business Analyst-Senior			3,855	B	4,850	1.00	1.00		
1054_C	IS Business Analyst-Principal			4,464	B	5,616	3.00	3.00		
1063_C	IS Programmer Analyst-Senior			3,494	B	4,399	1.00	1.00		
1822_C	Administrative Analyst			3,112	B	3,783	2.00	2.00		
1823_C	Senior Administrative Analyst			3,627	B	4,408	1.00	1.00		
1824_C	Principal Administrative Analyst			4,198	B	5,103	1.00	1.00		
4222_C	Senior Tax Auditor-Appraiser			3,574	B	4,344	1.00	1.00		
4224_C	Principal Tax Auditor-Appraiser			4,136	B	5,027	2.00	2.00		
5504_C	Project Manager II			6,276	B	6,276	1.00	1.00		
229011 ASR Real Property	10060 GF Work Order			4261_C	Real Property Appraiser	3,087	B	3,752	6.00	6.00
				4265_C	Senior Real Property Appraiser	3,574	B	4,344	11.00	11.00
		4267_C	Principal Real Property Appraiser	4,136	B	5,027	4.75	4.75		
229011 ASR Real Property	12550 SR Grants; GSF Continuing	1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	0.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00		
		4265_C	Senior Real Property Appraiser	3,574	B	4,344	1.00	0.00		
Division Total:							110.10	108.09		
229012 ASR Personal Property	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00		
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
		4213_C	Assessor-Recorder Office Assistant	2,064	B	2,509	4.00	4.00		
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	1.00	1.00		
		4216_C	Assessor-Recorder Operations Supervisor	3,096	B	3,763	0.77	1.00		
		4220_C	Tax Auditor-Appraiser	3,087	B	3,752	8.00	8.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229012 ASR Personal Property	10000 GF Annual Account Ctrl	4222_C	Senior Tax Auditor-Appraiser	3,574	B	4,344	7.00	7.00
		4224_C	Principal Tax Auditor-Appraiser	4,136	B	5,027	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.33	2.26
Division Total:							30.10	30.26
229014 ASR Administration	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	0.25	0.25
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1071_C	IS Manager	5,165	B	7,358	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	2.00	2.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		4290_C	Assessor	8,046	B	8,046	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09
		Division Total:						
229015 ASR Recorder	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.50	0.50
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	4.80	4.80
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09
229015 ASR Recorder	12610 SR State Auth Special Rev	1042_C	IS Engineer-Journey	4,127	B	5,192	0.75	0.75
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1752_C	Senior Microphoto/Imaging Technician	2,243	B	2,727	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.50	0.50
		4214_C	Assessor-Recorder Office Specialist	2,293	B	2,787	1.00	1.00
		4215_C	Assessor-Recorder Senior Office Specialist	2,534	B	3,232	5.20	5.20
Division Total:							18.85	18.84
ASR Department Total							215.70	213.80

**Department: BOA Board Of Appeals - PAB**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232076 BOA Board Of Appeals - PAB	10000 GF Annual Account Ctrl	0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		8106_C	Legal Process Clerk	2,090	B	2,541	3.00	3.00
		8173_C	Legal Assistant	2,971	B	3,610	1.00	1.00
Division Total:							5.00	5.00
BOA Department Total							5.00	5.00

**Department: BOS Board of Supervisors**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207666 BOS Youth Commission	10000 GF Annual Account Ctrl	1130_C	Youth Commission Advisor	2,366	B	2,876	1.00	1.00
		1362_C	Special Assistant III	2,030	B	2,468	2.00	2.00
Division Total:							3.00	3.00
207667 BOS Sunshine Ord Task Force	10000 GF Annual Account Ctrl	1492_C	Assistant Clerk, Board of Supervisors	3,610	B	4,389	1.00	1.00
Division Total:							1.00	1.00
229018 BOS Clerk Of The Board	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	3.00	3.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1492_C	Assistant Clerk, Board of Supervisors	3,610	B	4,389	5.00	5.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		8118_C	Legislative Clerk	2,912	B	3,540	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.29	0.28
Division Total:							24.29	24.28
229019 BOS Assessment Appeals Board	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.09
Division Total:							4.10	4.09
229020 BOS Supervisors	10000 GF Annual Account Ctrl	0720_C	Member, Board of Supervisors	4,813	B	4,813	11.00	11.00
		1364_C	Special Assistant V	2,349	B	2,857	8.46	11.00
		1835_C	Legislative Assistant	3,681	B	4,475	33.00	33.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.52	0.50
Division Total:							52.98	55.50
BOS Department Total							85.37	87.87



**Department: CAT City Attorney**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
229042 CAT City Attorney	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00		
		0931_C	Manager III	4,638	B	5,920	3.00	3.00		
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00		
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00		
		1032_C	IS Trainer-Journey	3,119	B	3,791	1.00	1.00		
		1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00		
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00		
		1071_C	IS Manager	5,165	B	7,358	1.00	1.00		
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00		
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00		
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00		
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00		
		1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00		
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00		
		1424_C	Clerk Typist	2,001	B	2,432	3.00	3.00		
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00		
		1458_C	Legal Secretary I	2,808	B	3,413	39.50	39.50		
		1460_C	Legal Secretary II	3,020	B	3,671	12.00	12.00		
		1474_C	Claims Process Clerk	2,270	B	2,760	1.00	1.00		
		1522_C	Confidential Secretary To City Attorney	3,372	B	4,097	1.00	1.00		
		1632_C	Senior Account Clerk	2,390	B	2,904	5.00	5.00		
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00		
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00		
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00		
		3616_C	Library Technical Assistant I	2,583	B	3,140	1.00	1.00		
		8113_C	Court Clerk	3,171	B	3,854	1.00	1.00		
		8151_C	Claims Investigator, City Attorney's Office	3,735	B	4,538	31.60	31.60		
		8152_C	Senior Claims Investigator, City Attorney's Office	4,117	B	5,005	6.00	6.00		
				8173_C	Legal Assistant	2,971	B	3,610	4.77	5.00
				8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	134.54	135.00
				8181_C	Assistant Chief Attorney I	7,392	B	8,986	17.00	17.00
				8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	16.00	16.00
				8183_C	Assistant Chief Attorney II	7,763	B	9,435	4.00	4.00
				8193_C	Chief Attorney I (Civil & Criminal)	7,844	B	9,536	2.00	2.00
				8197_C	City Attorney	10,667	B	10,667	1.00	1.00
				9155_C	Claims Investigator	3,752	B	4,561	6.00	6.00
				9156_C	Senior Claims Investigator	4,136	B	5,027	1.00	1.00
				9157_C	Claims Adjuster	4,136	B	5,027	6.00	6.00
				AB44_C	Confidential Chief Attorney II, (Civil & Criminal)	8,112	B	9,861	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.93	1.87		
229042 CAT City Attorney	13490 SR City Attorney-Special Rev	0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		1458_C	Legal Secretary I	2,808	B	3,413	2.00	2.00		
		8173_C	Legal Assistant	2,971	B	3,610	3.00	3.00		
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	8.00	8.00		
Division Total:							337.34	337.97		
CAT Department Total							337.34	337.97		

**Department: CFC Children & Families Commsn**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229047 CFC Children & Families Commsn	11000 SR CFC ContinuingAuthorityCtrl	0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	2.60	2.60
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	2.00	2.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	4.00	4.00
229047 CFC Children & Families Commsn	11020 SR Children&FamiliesGrants Fed	1822_C	Administrative Analyst	3,112	B	3,783	0.77	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.40	1.40
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	3.00	3.00
Division Total:							15.77	16.00
CFC Department Total							15.77	16.00

**Department: CHF Children;Youth & Families**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229218 CHF Children;Youth & Families	10000 GF Annual Account Ctrl	0962_C	Department Head II	6,177	B	7,883	1.00	1.00
229218 CHF Children;Youth & Families	10020 GF Continuing Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	0.23	0.00
		1844_C	Senior Management Assistant	3,282	B	3,989	0.77	1.00
		9770_C	Community Development Assistant	2,343	B	2,849	1.23	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	0.77	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.16	0.16
229218 CHF Children;Youth & Families	11180 SR Child Youth&Fam-Grants	TEMPM_E	Temporary - Miscellaneous	0	B	0	0.36	0.36
229218 CHF Children;Youth & Families	11190 SR Children and Youth	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	2.00	2.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1670_C	Financial Systems Supervisor	4,698	B	5,710	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	7.90	7.90
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		9770_C	Community Development Assistant	2,343	B	2,849	2.00	2.00
		9772_C	Community Development Specialist	2,948	B	3,583	2.00	2.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	11.50	11.50
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.62	1.57
229218 CHF Children;Youth & Families	13550 SR Public Protection-Grant	0922_C	Manager I	4,007	B	5,115	0.45	0.45
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.30	0.30
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	0.50	0.50
229218 CHF Children;Youth & Families	13720 SR Public Protection-Grant Sta	0922_C	Manager I	4,007	B	5,115	1.32	1.55
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.57	1.80
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	0.50	0.50
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.00
<b>Division Total:</b>							<b>68.78</b>	<b>69.09</b>
<b>CHF Department Total</b>							<b>68.78</b>	<b>69.09</b>

**Department: CON Controller**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207672 CON Budget & Analysis	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.00	5.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	4.00	4.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
Division Total:							16.00	16.00
207673 CON Economic Analysis	10020 GF Continuing Authority Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
Division Total:							2.00	2.00
207674 CON Public Finance	10020 GF Continuing Authority Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
Division Total:							6.00	6.00
229222 CON Administration	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1574_C	Executive Assistant To The Controller	3,455	B	4,198	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1649_C	Accountant Intern	2,512	B	2,637	4.00	4.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1682_C	Controller	9,365	B	11,951	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.19	0.19
Division Total:							34.19	34.19
229227 CON Accounting	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	11.77	12.00
		1654_C	Accountant III	3,490	B	4,242	21.54	22.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229227 CON Accounting	10000 GF Annual Account Ctrl	1657_C	Accountant IV	4,039	B	4,909	9.00	9.00
		1670_C	Financial Systems Supervisor	4,698	B	5,710	6.00	6.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.77	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.45	0.43
Division Total:							69.53	70.43
229228 CON Citywide Systems	10020 GF Continuing Authority Ctrl	1042_C	IS Engineer-Journey	4,127	B	5,192	0.77	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	0.77	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.54	2.77
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.54	2.00
		1070_C	IS Project Director	4,921	B	6,190	0.77	1.00
229228 CON Citywide Systems	10060 GF Work Order	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	4.00	4.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	3.00	3.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	25.38	26.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	23.00	23.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	7.00	6.00
		1070_C	IS Project Director	4,921	B	6,190	5.00	5.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.15	3.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	0.50
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.06	2.00
Division Total:							93.98	96.27
229231 CON Payroll	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1218_C	Payroll Supervisor	3,462	B	4,208	2.00	2.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	9.00	9.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	4.00	4.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
Division Total:							21.00	21.00
275641 CON City Services Auditor	10060 GF Work Order	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1684_C	Auditor II	3,681	B	4,475	17.77	18.00
		1686_C	Auditor III	4,136	B	5,027	8.00	8.00
		1803_C	Performance Analyst I	2,604	B	3,164	5.00	5.00
		1805_C	Performance Analyst II	3,681	B	4,475	16.00	16.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1830_C	Performance Analyst III - Project Manager	4,538	B	5,517	13.00	13.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		1867_C	Auditor I	2,604	B	3,164	4.00	4.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
275641 CON	10060 GF	5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	1.00	1.00
City Services Auditor	Work Order	TEMPM_E	Temporary - Miscellaneous	0	B	0	1.44	1.40
Division Total:							75.21	75.40
CON Department Total							317.91	321.29

**Department: CPC City Planning**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109733 CPC Environmental Planning	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		5275_C	Planner Technician	2,275	B	2,766	2.00	2.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5278_C	Planner II	3,180	B	3,865	6.00	6.00
		5291_C	Planner III	3,774	B	4,587	2.00	2.00
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00
		5298_C	Planner III-Environmental Review	3,774	B	4,587	19.36	19.36
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	8.00	8.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.77	0.74
109733 CPC Environmental Planning	10020 GF Continuing Authority Ctrl	5278_C	Planner II	3,180	B	3,865	1.00	1.00
		5291_C	Planner III	3,774	B	4,587	1.00	1.00
Division Total:							45.13	45.10
154644 CPC Zoning Admin & Compliance	10000 GF Annual Account Ctrl	1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5275_C	Planner Technician	2,275	B	2,766	0.50	0.50
		5278_C	Planner II	3,180	B	3,865	2.00	2.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5291_C	Planner III	3,774	B	4,587	1.00	1.00
		5293_C	Planner IV	4,475	B	5,438	2.00	2.00
154644 CPC Zoning Admin & Compliance	10840 SR Planning Code Enforcement	5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5278_C	Planner II	3,180	B	3,865	2.00	2.00
		5291_C	Planner III	3,774	B	4,587	4.00	4.00
Division Total:							15.50	15.50
229234 CPC Citywide Planning	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5278_C	Planner II	3,180	B	3,865	8.85	8.85
		5283_C	Planner V	5,310	B	6,453	3.00	3.00
		5289_C	Transportation Planner III	3,774	B	4,587	1.00	1.00
		5291_C	Planner III	3,774	B	4,587	14.05	14.05
		5293_C	Planner IV	4,475	B	5,438	6.00	6.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	2.00	2.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.88	0.85
		229234 CPC Citywide Planning	10020 GF Continuing Authority Ctrl	5275_C	Planner Technician	2,275	B	2,766
5278_C	Planner II			3,180	B	3,865	0.77	1.00
5291_C	Planner III			3,774	B	4,587	2.00	2.00
5293_C	Planner IV			4,475	B	5,438	1.00	1.00
229234 CPC Citywide Planning	10670 SR Eastern Neighborhood CI	1823_C	Senior Administrative Analyst	3,627	B	4,408	0.75	0.75
		5278_C	Planner II	3,180	B	3,865	0.50	0.50
		5291_C	Planner III	3,774	B	4,587	1.20	1.20
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	0.10	0.10
229234 CPC Citywide Planning	10820 SR Market & Octavia CI	5278_C	Planner II	3,180	B	3,865	0.50	0.50
		5291_C	Planner III	3,774	B	4,587	0.45	0.45
229234 CPC Citywide Planning	10860 SR Rincon Hill and SOMA CI	5278_C	Planner II	3,180	B	3,865	0.05	0.05
		5291_C	Planner III	3,774	B	4,587	0.10	0.10
229234 CPC Citywide Planning	10880 SR Transit Center District	5278_C	Planner II	3,180	B	3,865	0.10	0.10
		5291_C	Planner III	3,774	B	4,587	0.15	0.15
229234 CPC Citywide	10900 SR Visitacion	5291_C	Planner III	3,774	B	4,587	0.05	0.05

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
Planning	Valley CI							
<b>Division Total:</b>							<b>53.50</b>	<b>53.70</b>
229235 CPC	10000 GF	0931_C	Manager III	4,638	B	5,920	1.00	1.00
Current	Annual	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
Planning	Account Ctrl	1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	0.50	0.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.50	1.50
		5275_C	Planner Technician	2,275	B	2,766	3.00	3.00
		5277_C	Planner I	2,616	B	3,180	3.00	3.00
		5278_C	Planner II	3,180	B	3,865	16.00	16.00
		5291_C	Planner III	3,774	B	4,587	30.50	30.50
		5293_C	Planner IV	4,475	B	5,438	9.00	9.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.13	1.09
229235 CPC	10020 GF	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
Current	Continuing	5278_C	Planner II	3,180	B	3,865	2.00	2.00
Planning	Authority Ctrl	5291_C	Planner III	3,774	B	4,587	3.50	3.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.23	2.16
<b>Division Total:</b>							<b>78.36</b>	<b>77.75</b>
229236 CPC	10000 GF	0923_C	Manager II	4,303	B	5,491	1.00	1.00
Administration	Annual	0931_C	Manager III	4,638	B	5,920	1.90	1.90
	Account Ctrl	0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	3.00	3.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	2.00	2.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	4.00	4.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.50	1.50
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	6.25	6.25
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		5275_C	Planner Technician	2,275	B	2,766	0.50	0.50
		5291_C	Planner III	3,774	B	4,587	6.77	7.00
		5293_C	Planner IV	4,475	B	5,438	3.00	3.00
		9251_C	Public Relations Manager	4,538	B	5,517	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.14	2.07
229236 CPC	10020 GF	1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
Administration	Continuing							
	Authority Ctrl							
229236 CPC	10840 SR	5275_C	Planner Technician	2,275	B	2,766	1.00	1.00
Administration	Planning	5291_C	Planner III	3,774	B	4,587	2.00	2.00
	Code							
	Enforcement							
<b>Division Total:</b>							<b>55.06</b>	<b>55.22</b>
<b>CPC Department Total</b>							<b>247.55</b>	<b>247.27</b>



**Department: CSC Civil Service Commission**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229261 CSC Civil Service Commission	10000 GF Annual Account Ctrl	0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1203_C	Personnel Technician	2,598	B	3,158	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.01	0.01
Division Total:							6.01	6.01
CSC Department Total							6.01	6.01

**Department: CSS Child Support Services**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229264 CSS Child Support Services	11300 SR Child Support-Operating	0922_C	Manager I	4,007	B	5,115	4.00	4.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	2.00	2.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		4320_C	Cashier I	2,001	B	2,432	1.00	1.00
		8158_C	Child Support Officer II	2,781	B	3,381	54.00	54.00
		8159_C	Child Support Officer III	3,317	B	4,030	9.00	9.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	3.00	3.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	1.00	1.00
Division Total:							92.00	92.00
CSS Department Total							92.00	92.00

**Department: DAT District Attorney**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229313 DAT District Attorney	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	2.00	2.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1458_C	Legal Secretary I	2,808	B	3,413	1.78	1.78
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		8129_C	Victim/Witness Investigator I	2,559	B	3,112	1.00	1.00
		8131_C	Victim/Witness Investigator II	2,808	B	3,413	2.90	2.90
		8132_C	District Attorney's Investigative Assistant	2,609	B	3,329	30.54	31.31
		8133_C	Victim/Witness Investigator III	3,348	B	4,070	11.06	11.06
		8135_C	Assistant Chief Victim/Witness Investigator	3,635	B	4,418	3.00	3.00
		8146_S	District Attorney's Investigator	3,706	B	4,730	1.93	1.93
		8147_C	Senior District Attorney's Investigator	4,030	B	5,143	2.85	2.85
		8149_S	Assistant Chief District Attorney's Investigator	4,290	B	5,475	1.00	1.00
		8173_C	Legal Assistant	2,971	B	3,610	1.00	1.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	104.30	104.30
		8181_C	Assistant Chief Attorney I	7,392	B	8,986	6.00	6.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	13.00	13.00
		8183_C	Assistant Chief Attorney II	7,763	B	9,435	1.00	1.00
		8198_C	District Attorney	11,320	B	11,320	1.00	1.00
		8550_P	District Attorney's Investigator (SFERS)	3,706	B	4,730	17.00	17.00
		8552_P	Senior District Attorney's Investigator (SFERS)	4,030	B	5,143	3.00	3.00
		8554_P	Asst Chief District Attorney Investigator (SFERS)	4,290	B	5,475	2.00	2.00
		8556_P	Chief District Attorney Investigator (SFERS)	5,766	B	7,358	1.00	1.00
		8558_P	Pr Dist Attny Investigator, Special Unit (SFERS)	4,638	B	5,920	1.00	1.00
229313 DAT District Attorney	10010 GF Annual Authority Ctrl	8132_C	District Attorney's Investigative Assistant	2,609	B	3,329	2.00	2.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	5.00	5.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	1.00	1.00
		8550_P	District Attorney's Investigator (SFERS)	3,706	B	4,730	5.00	5.00
		8554_P	Asst Chief District Attorney Investigator (SFERS)	4,290	B	5,475	1.00	1.00
229313 DAT District Attorney	10020 GF Continuing Authority Ctrl	0923_C	Manager II	4,303	B	5,491	0.40	0.40
		1458_C	Legal Secretary I	2,808	B	3,413	1.00	1.00
		8129_C	Victim/Witness Investigator I	2,559	B	3,112	12.90	12.90
		8131_C	Victim/Witness Investigator II	2,808	B	3,413	3.00	3.00
		8132_C	District Attorney's Investigative Assistant	2,609	B	3,329	0.25	0.25
		8135_C	Assistant Chief Victim/Witness Investigator	3,635	B	4,418	1.64	1.64
		8146_S	District Attorney's Investigator	3,706	B	4,730	1.00	1.00
		8147_S	Senior District Attorney's Investigator	4,030	B	5,143	1.00	1.00
		8149_S	Assistant Chief District Attorney's Investigator	4,290	B	5,475	1.00	1.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	4.72	4.72
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	1.00	1.00
		8550_P	District Attorney's Investigator (SFERS)	3,706	B	4,730	3.00	3.00
		8552_P	Senior District Attorney's Investigator (SFERS)	4,030	B	5,143	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229313 DAT District Attorney	10060 GF Work Order	8132_C	District Attorney's Investigative Assistant	2,609	B	3,329	0.51	0.51
		8135_C	Assistant Chief Victim/Witness Investigator	3,635	B	4,418	1.00	1.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	2.35	2.35
		8181_C	Assistant Chief Attorney I	7,392	B	8,986	1.00	1.00
229313 DAT District Attorney	13500 SR Da- Special Revenue	8133_C	Victim/Witness Investigator III	3,348	B	4,070	2.00	2.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	1.00	1.00
		8550_P	District Attorney's Investigator (SFERS)	3,706	B	4,730	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.38	0.37
229313 DAT District Attorney	13550 SR Public Protection-Grant	0923_C	Manager II	4,303	B	5,491	0.60	0.60
		1458_C	Legal Secretary I	2,808	B	3,413	0.25	0.25
		8129_C	Victim/Witness Investigator I	2,559	B	3,112	10.65	10.65
		8131_C	Victim/Witness Investigator II	2,808	B	3,413	5.00	5.00
		8132_C	District Attorney's Investigative Assistant	2,609	B	3,329	1.80	0.80
		8133_C	Victim/Witness Investigator III	3,348	B	4,070	3.00	3.00
		8135_C	Assistant Chief Victim/Witness Investigator	3,635	B	4,418	1.86	1.86
		8146_C	District Attorney's Investigator	3,706	B	4,730	0.22	0.22
		8146_S	District Attorney's Investigator	3,706	B	4,730	2.60	2.60
		8147_C	Senior District Attorney's Investigator	4,030	B	5,143	0.05	0.05
		8147_S	Senior District Attorney's Investigator	4,030	B	5,143	0.25	0.25
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	6.29	5.29
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.27	0.26
		229313 DAT District Attorney	13720 SR Public Protection-Grant Sta	0922_C	Manager I	4,007	B	5,115
8129_C	Victim/Witness Investigator I			2,559	B	3,112	0.10	0.10
8131_C	Victim/Witness Investigator II			2,808	B	3,413	0.10	0.10
8135_C	Assistant Chief Victim/Witness Investigator			3,635	B	4,418	0.15	0.15
8177_C	Attorney (Civil/Criminal)			4,548	B	7,966	0.20	0.20
229313 DAT District Attorney	13730 SR Public Protection-Grant Oth	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		8133_C	Victim/Witness Investigator III	3,348	B	4,070	1.00	1.00
Division Total:							323.90	322.65
DAT Department Total							323.90	322.65

**Department: DBI Building Inspection**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
109736 DBI Inspection Services	10190 SR BIF Operating Project	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		6242_C	Plumbing Inspector	4,007	B	4,871	16.00	16.00
		6244_C	Chief Plumbing Inspector	4,871	B	5,920	1.00	1.00
		6246_C	Senior Plumbing Inspector	4,418	B	5,370	4.00	4.00
		6248_C	Electrical Inspector	4,007	B	4,871	20.00	20.00
		6249_C	Senior Electrical Inspector	4,418	B	5,370	4.00	4.00
		6250_C	Chief Electrical Inspector	4,871	B	5,920	1.00	1.00
		6270_C	Housing Inspector	4,007	B	4,871	22.00	22.00
		6272_C	Senior Housing Inspector	4,418	B	5,370	4.77	5.00
		6274_C	Chief Housing Inspector	4,871	B	5,920	1.00	1.00
		6321_C	Permit Technician I	1,995	B	2,427	18.54	19.00
		6322_C	Permit Technician II	2,634	B	3,202	5.00	5.00
		6323_C	Permit Technician III	3,020	B	3,671	1.00	1.00
		6331_C	Building Inspector	4,007	B	4,871	35.00	35.00
		6333_C	Senior Building Inspector	4,418	B	5,370	5.00	5.00
		6334_C	Chief Building Inspector	4,871	B	5,920	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.74	3.62
Division Total:							147.05	147.62
229318 DBI Adminlstration	10190 SR BIF Operating Project	0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	3.00	3.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	3.00	3.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	3.50	4.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	2.00	2.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	2.00	2.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1203_C	Personnel Technician	2,598	B	3,158	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1555_C	Secretary, Building Inspection Commission	3,423	B	4,160	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1752_C	Senior Microphoto/Imaging Technician	2,243	B	2,727	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		4321_C	Cashier II	2,142	B	2,604	2.00	2.00
		6321_C	Permit Technician I	1,995	B	2,427	3.00	3.00
		6322_C	Permit Technician II	2,634	B	3,202	9.00	9.00
		6323_C	Permit Technician III	3,020	B	3,671	2.00	2.00
		6331_C	Building Inspector	4,007	B	4,871	1.00	1.00
6334_C	Chief Building Inspector	4,871	B	5,920	1.00	1.00		
TEMPM E	Temporary - Miscellaneous	0	B	0	0.33	0.31		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229318 DBI Adminlstration	10230 SR BIF- Continuing Projects	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	2.00	2.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	1.00	1.00
		5214_C	Building Plans Engineer	5,310	B	6,453	1.00	1.00
		6242_C	Plumbing Inspector	4,007	B	4,871	1.00	1.00
		6248_C	Electrical Inspector	4,007	B	4,871	1.00	1.00
		6270_C	Housing Inspector	4,007	B	4,871	1.00	1.00
		6321_C	Permit Technician I	1,995	B	2,427	4.00	4.00
		6322_C	Permit Technician II	2,634	B	3,202	4.00	4.00
		6323_C	Permit Technician III	3,020	B	3,671	1.00	1.00
		6331_C	Building Inspector	4,007	B	4,871	2.00	2.00
		9976_C	Technology Expert I	0	B	0	1.00	1.00
Division Total:							84.83	85.31
229344 DBI Permit Services	10190 SR BIF Operating Project	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	10.50	11.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5214_C	Building Plans Engineer	5,310	B	6,453	1.77	2.00
		5218_C	Structural Engineer	5,310	B	6,453	2.00	2.00
		5241_C	Engineer	4,815	B	5,855	16.00	16.00
		6321_C	Permit Technician I	1,995	B	2,427	13.77	14.00
		6322_C	Permit Technician II	2,634	B	3,202	20.00	20.00
		6323_C	Permit Technician III	3,020	B	3,671	4.00	4.00
		6331_C	Building Inspector	4,007	B	4,871	15.00	15.00
		6333_C	Senior Building Inspector	4,418	B	5,370	3.00	3.00
		6334_C	Chief Building Inspector	4,871	B	5,920	2.00	2.00
TEMPM_E	Temporary - Miscellaneous	0	B	0	1.02	1.00		
Division Total:							93.06	94.00
DBI Department Total							324.94	326.93

**Department: DEM Emergency Management**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229985 DEM Administration	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	4.00	4.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	6.00	6.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	2.00	2.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		8600_C	Emergency Services Assistant	2,275	B	2,766	1.00	1.00
		8603_C	Emergency Services Coord III	3,774	B	4,587	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.53	0.50
229985 DEM Administration	10020 GF Continuing Authority Ctrl	0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	0.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	0.00
		Division Total:						41.53
229986 DEM Emergency Communications	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.77	2.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		8238_C	Public Safety Communications Dispatcher	3,329	B	4,047	190.00	190.00
		8239_C	Public Safety Communications Supervisor	3,742	B	4,547	28.54	29.00
		8240_C	Public Safety Communications Coordinator	3,929	B	4,775	7.00	7.00
TEMPM_E	Temporary - Miscellaneous	0	B	0	2.41	2.33		
Division Total:						233.72	234.33	
267659 DEM Emergency Services	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1806_C	Senior Statistician	3,664	B	4,453	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		8602_C	Emergency Services Coord II	3,180	B	3,865	2.50	2.50
		8603_C	Emergency Services Coord III	3,774	B	4,587	0.50	0.50
		8604_C	Emergency Services Coord IV	4,475	B	5,438	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.45	0.44
267659 DEM Emergency Services	10060 GF Work Order	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		8602_C	Emergency Services Coord II	3,180	B	3,865	2.00	2.00
		8603_C	Emergency Services Coord III	3,774	B	4,587	4.00	4.00
		8604_C	Emergency Services Coord IV	4,475	B	5,438	1.00	1.00
Division Total:						19.45	19.44	
285644 DEM Homeland Security Grants	13560 SR Homeland Security	0931_C	Manager III	4,638	B	5,920	4.00	4.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
285644 DEM Homeland Security Grants	13560 SR Homeland Security	0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		8601_C	Emergency Services Coordinator I	2,616	B	3,180	1.00	1.00
		8602_C	Emergency Services Coord II	3,180	B	3,865	3.00	3.00
		8603_C	Emergency Services Coord III	3,774	B	4,587	0.50	0.50
		8604_C	Emergency Services Coord IV	4,475	B	5,438	1.00	1.00
Division Total:							17.50	17.50
DEM Department Total							312.20	310.77



**Department: DPA Police Accountability**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
209644 DPA Police Accountability	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1684_C	Auditor II	3,681	B	4,475	1.00	1.00
		1686_C	Auditor III	4,136	B	5,027	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		8124_C	Investigator, Department of Police Accountability	3,323	B	4,039	19.00	19.00
		8126_C	Sr Investigator, Dept of Police Accountability	3,645	B	4,430	7.77	8.00
		8173_C	Legal Assistant	2,971	B	3,610	1.54	2.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	8.08	9.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.01	0.01
209644 DPA Police Accountability	10010 GF Annual Authority Ctrl	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
Division Total:							54.40	56.01
DPA Department Total							54.40	56.01

**Department: DPH Public Health**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207703 HBH Behavioral Health	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	4.00	4.00
		0923_C	Manager II	4,303	B	5,491	8.50	8.50
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	3.70	3.70
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	4.00	4.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	0.35	0.35
		1406_C	Senior Clerk	1,995	B	2,427	36.47	36.47
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	5.00	5.00
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	2.00	2.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	16.00	16.00
		1652_C	Accountant II	2,885	B	3,505	10.00	10.00
		1654_C	Accountant III	3,490	B	4,242	10.63	10.63
		1657_C	Accountant IV	4,039	B	4,909	3.45	3.45
		1662_C	Patient Accounts Assistant Supervisor	2,727	B	3,317	3.00	3.00
		1663_C	Patient Accounts Supervisor	3,112	B	3,783	2.00	2.00
		1664_C	Patient Accounts Manager	3,564	B	4,330	1.00	1.00
		1670_C	Financial Systems Supervisor	4,698	B	5,710	2.00	2.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	6.01	6.01
		1823_C	Senior Administrative Analyst	3,627	B	4,408	14.50	14.50
		1824_C	Principal Administrative Analyst	4,198	B	5,103	8.00	8.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1827_C	Administrative Services Manager	3,664	B	4,453	2.00	2.00
		2106_C	Medical Staff Services Department Specialist	2,484	B	3,020	3.00	3.00
		2110_C	Medical Records Clerk	2,270	B	2,760	1.00	1.00
		2112_C	Medical Record Technician	2,547	B	3,096	1.00	1.00
		2114_C	Medical Records Technician Supervisor	2,977	B	3,617	1.00	1.00
		2119_C	Health Care Analyst	3,164	B	3,847	1.26	1.26
		2232_C	Senior Physician Specialist	7,371	B	10,188	48.11	48.11
		2233_C	Supervising Physician Specialist	7,933	B	10,957	5.74	5.74
		2305_C	Psychiatric Technician	2,700	B	3,282	5.52	5.52
		2306_C	Senior Psychiatric Orderly	2,808	B	3,413	1.00	1.00
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	24.53	24.53
		2322_C	Nurse Manager	5,698	B	8,297	1.75	1.75
		2323_C	Clinical Nurse Specialist	5,517	B	8,606	1.50	1.50
		2328_C	Nurse Practitioner	6,078	B	8,604	8.80	8.80
		2409_C	Pharmacy Technician	2,941	B	3,574	4.00	4.00
		2430_C	Medical Evaluations Assistant	2,232	B	2,713	1.00	1.00
		2450_C	Pharmacist	5,103	B	6,513	1.75	1.75
		2453_C	Supervising Pharmacist	6,112	B	7,428	1.00	1.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	6.85	6.85
		2552_C	Dir of Activities, Therapy And Volunteer Services	3,140	B	3,816	2.00	2.00
		2565_C	Acupuncturist	2,754	B	3,348	1.00	1.00
		2566_C	Rehabilitation Counselor	2,760	B	3,355	1.60	1.60
		2574_C	Clinical Psychologist	3,839	B	4,665	27.78	27.78
		2575_C	Research Psychologist	4,125	B	5,013	2.00	2.00
		2576_C	Supervising Clinical Psychologist	4,282	B	5,204	0.70	0.70
		2585_C	Health Worker I	1,952	B	2,372	6.98	6.98
		2586_C	Health Worker II	2,184	B	2,654	17.48	17.48
		2587_C	Health Worker III	2,390	B	2,904	41.70	41.70
		2588_C	Health Worker IV	2,792	B	3,394	11.50	11.50
		2589_C	Health Program Coordinator I	2,835	B	3,445	1.00	1.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	8.00	8.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	31.00	31.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207703 HBH Behavioral Health	10000 GF Annual Account Ctrl	2736_C	Porter	2,011	B	2,443	1.00	1.00
		2738_C	Porter Assistant Supervisor	2,211	B	2,687	1.00	1.00
		2802_C	Epidemiologist I	2,871	B	3,490	1.00	1.00
		2803_C	Epidemiologist II	3,664	B	4,453	0.62	0.62
		2830_C	Public Health Nurse	4,907	B	6,445	2.00	2.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	1.00	1.00
		2908_C	Senior Hospital Eligibility Worker	2,739	B	3,329	1.00	1.00
		2910_C	Social Worker	2,461	B	2,991	1.00	1.00
		2920_C	Medical Social Worker	3,317	B	4,030	2.50	2.50
		2930_C	Behavioral Health Clinician	3,317	B	4,030	125.42	125.65
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	23.31	23.31
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	41.08	41.08
		2935_C	Senior Marriage, Family & Child Counselor	3,462	B	4,208	3.00	3.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.91	2.83
		TEMPN_E	Temporary - Nurses	0	B	0	0.40	0.40
207703 HBH Behavioral Health	10020 GF Continuing Authority Ctrl	1314_C	Public Relations Officer	3,423	B	4,160	0.77	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	0.77	1.00
207703 HBH Behavioral Health	10060 GF Work Order	1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	0.49	0.49
		2230_C	Physician Specialist	6,685	B	9,466	1.50	1.50
		2232_C	Senior Physician Specialist	7,371	B	10,188	1.84	1.84
		2320_C	Registered Nurse	4,907	B	6,445	4.04	4.50
		2328_C	Nurse Practitioner	6,078	B	8,604	2.00	2.00
		2574_C	Clinical Psychologist	3,839	B	4,665	2.18	2.18
		2576_C	Supervising Clinical Psychologist	4,282	B	5,204	0.10	0.10
		2586_C	Health Worker II	2,184	B	2,654	9.00	12.00
		2588_C	Health Worker IV	2,792	B	3,394	0.77	1.00
		2589_C	Health Program Coordinator I	2,835	B	3,445	1.00	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	1.00	2.00
		2830_C	Public Health Nurse	4,907	B	6,445	0.40	0.40
		2930_C	Behavioral Health Clinician	3,317	B	4,030	8.00	8.00
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	2.50	2.50
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	2.00	2.00
		P103_C	Special Nurse	6,133	B	8,057	0.46	0.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.26	3.13
		TEMPN_E	Temporary - Nurses	0	B	0	0.09	0.09
207703 HBH Behavioral Health	11580 SR Community Health-Grants	1404_C	Clerk	1,924	B	2,338	0.65	0.65
		1406_C	Senior Clerk	1,995	B	2,427	3.85	3.85
		1657_C	Accountant IV	4,039	B	4,909	0.50	0.50
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		2232_C	Senior Physician Specialist	7,371	B	10,188	0.80	0.80
		2320_C	Registered Nurse	4,907	B	6,445	1.25	1.25
		2588_C	Health Worker IV	2,792	B	3,394	0.77	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	1.59	1.59
		2803_C	Epidemiologist II	3,664	B	4,453	0.38	0.38
		2822_C	Health Educator	3,338	B	4,059	1.00	1.00
		2910_C	Social Worker	2,461	B	2,991	2.00	2.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	1.70	1.93
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	4.50	4.50
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	0.75	0.75
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.21	0.20
207703 HBH Behavioral Health	11630 SR Public Health	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1051_C	IS Business Analyst-Assistant	2,876	B	3,617	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207703 HBH Behavioral Health	11630 SR Public Health	1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		2119_C	Health Care Analyst	3,164	B	3,847	1.74	1.74
		2230_C	Physician Specialist	6,685	B	9,466	1.00	1.00
		2232_C	Senior Physician Specialist	7,371	B	10,188	3.45	3.45
		2320_C	Registered Nurse	4,907	B	6,445	2.00	2.00
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2328_C	Nurse Practitioner	6,078	B	8,604	3.30	3.30
		2409_C	Pharmacy Technician	2,941	B	3,574	1.00	1.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	1.00	1.00
		2566_C	Rehabilitation Counselor	2,760	B	3,355	2.00	2.00
		2574_C	Clinical Psychologist	3,839	B	4,665	3.50	3.50
		2585_C	Health Worker I	1,952	B	2,372	6.46	6.46
		2586_C	Health Worker II	2,184	B	2,654	8.00	8.00
		2587_C	Health Worker III	2,390	B	2,904	7.50	7.50
		2588_C	Health Worker IV	2,792	B	3,394	3.00	3.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	1.00	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	10.41	10.41
		2802_C	Epidemiologist I	2,871	B	3,490	1.00	1.00
		2803_C	Epidemiologist II	3,664	B	4,453	4.08	4.08
		2819_C	Assistant Health Educator	2,885	B	3,505	2.80	2.80
		2830_C	Public Health Nurse	4,907	B	6,445	1.00	1.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	2.00	2.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	13.01	13.01
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	4.00	4.00
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	7.00	7.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.38	1.35
Division Total:							809.65	814.78
207705 HNS Health Network Services	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.49	1.49
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	1.10	1.10
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	4.00	4.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		0943_C	Manager VIII	6,989	B	8,918	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	0.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1165_C	Manager, Department of Public Health	7,883	B	10,059	1.00	1.00
		1166_C	Administrator, Department of Public Health	8,747	B	11,164	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	10.88	10.88
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	4.00	4.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	4.00	4.00
		1637_C	Patient Accounts Clerk	2,629	B	3,195	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	0.50	0.50
		1654_C	Accountant III	3,490	B	4,242	0.50	0.50
		1663_C	Patient Accounts Supervisor	3,112	B	3,783	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.50
		1822_C	Administrative Analyst	3,112	B	3,783	3.50	3.50
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.91	1.91
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.90	3.90
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		2119_C	Health Care Analyst	3,164	B	3,847	2.00	3.00
		2204_C	Dental Hygienist	3,431	B	4,170	0.87	0.87

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207705 HNS Health Network Services	10000 GF Annual Account Ctrl	2232_C	Senior Physician Specialist	7,371	B	10,188	3.57	3.57
		2320_C	Registered Nurse	4,907	B	6,445	13.50	13.50
		2322_C	Nurse Manager	5,698	B	8,297	5.06	5.06
		2324_C	Nursing Supervisor	6,280	B	9,145	0.41	0.41
		2430_C	Medical Evaluations Assistant	2,232	B	2,713	2.60	2.60
		2548_C	Occupational Therapist	3,438	B	4,839	9.79	9.79
		2550_C	Senior Occupational Therapist	3,884	B	5,465	1.00	1.00
		2556_C	Physical Therapist	3,438	B	4,839	10.15	10.15
		2558_C	Senior Physical Therapist	3,884	B	5,465	1.00	1.00
		2586_C	Health Worker II	2,184	B	2,654	7.00	9.00
		2587_C	Health Worker III	2,390	B	2,904	6.80	6.80
		2588_C	Health Worker IV	2,792	B	3,394	4.00	4.00
		2589_C	Health Program Coordinator I	2,835	B	3,445	0.96	0.96
		2591_C	Health Program Coordinator II	3,226	B	3,921	5.38	5.38
		2593_C	Health Program Coordinator III	3,610	B	4,389	8.29	9.29
		2803_C	Epidemiologist II	3,664	B	4,453	1.00	1.00
		2818_C	Health Program Planner	3,251	B	3,951	3.00	3.00
		2820_C	Senior Health Program Planner	3,763	B	4,573	3.00	3.00
		2822_C	Health Educator	3,338	B	4,059	2.42	2.42
		2830_C	Public Health Nurse	4,907	B	6,445	24.61	24.61
		2846_C	Nutritionist	3,338	B	4,059	0.07	0.07
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	30.00	30.00
		2908_C	Senior Hospital Eligibility Worker	2,739	B	3,329	3.00	3.00
		2910_C	Social Worker	2,461	B	2,991	2.40	2.40
		2920_C	Medical Social Worker	3,317	B	4,030	2.00	2.00
		2922_C	Senior Medical Social Worker	3,462	B	4,208	1.00	1.00
		2924_C	Medical Social Work Supervisor	3,706	B	4,504	1.00	1.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	2.00	2.00
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	2.00	2.00
		4321_C	Cashier II	2,142	B	2,604	1.00	1.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	0.14	0.14
		9978_C	Technology Expert II	0	B	0	0.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.55	2.47
		TEMPN_E	Temporary - Nurses	0	B	0	0.72	0.70
207705 HNS Health Network Services	10010 GF Annual Authority Ctrl	1032_C	IS Trainer-Journey	3,119	B	3,791	3.00	3.00
		1052_C	IS Business Analyst	3,331	B	4,189	15.00	15.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	12.00	12.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	18.00	18.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	4.00	4.00
		2114_C	Medical Records Technician Supervisor	2,977	B	3,617	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	20.00	20.00
		2450_C	Pharmacist	5,103	B	6,513	2.00	2.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	1.00	1.00
		2909_C	Hospital Eligibility Worker Supervisor	3,348	B	4,070	1.00	1.00
		9976_C	Technology Expert I	0	B	0	12.00	12.00
207705 HNS Health Network Services	10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	0.00
		1010_C	Information Systems Trainee	2,264	B	2,733	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	0.40	0.40
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	0.50	0.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	0.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	0.00
		2119_C	Health Care Analyst	3,164	B	3,847	2.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	2.00	0.00
		2586_C	Health Worker II	2,184	B	2,654	6.00	0.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	2.00	0.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207705 HNS Health Network Services	10020 GF Continuing Authority Ctrl	9976_C	Technology Expert I	0	B	0	2.00	0.00
		9978_C	Technology Expert II	0	B	0	2.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.32	0.86
		TEMPN_E	Temporary - Nurses	0	B	0	1.00	0.97
207705 HNS Health Network Services	10060 GF Work Order	1406_C	Senior Clerk	1,995	B	2,427	4.00	4.00
		2204_C	Dental Hygienist	3,431	B	4,170	0.87	0.87
		2232_C	Senior Physician Specialist	7,371	B	10,188	0.40	0.40
		2320_C	Registered Nurse	4,907	B	6,445	2.67	4.67
		2322_C	Nurse Manager	5,698	B	8,297	0.57	0.57
		2538_C	Audiometrist	3,523	B	4,496	0.50	0.50
		2586_C	Health Worker II	2,184	B	2,654	5.00	6.00
		2587_C	Health Worker III	2,390	B	2,904	1.00	1.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	0.62	0.62
		2830_C	Public Health Nurse	4,907	B	6,445	11.50	11.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.16	0.14
		TEMPN_E	Temporary - Nurses	0	B	0	0.87	0.85
		207705 HNS Health Network Services	10582 SR OCOH Nov18 PropCHomelessSvc	TEMPM_E	Temporary - Miscellaneous	0	B	0
TEMPN_E	Temporary - Nurses			0	B	0	3.01	0.00
207705 HNS Health Network Services	11580 SR Community Health-Grants	0922_C	Manager I	4,007	B	5,115	0.26	0.26
		0923_C	Manager II	4,303	B	5,491	0.90	0.90
		0932_C	Manager IV	4,981	B	6,356	0.20	0.20
		1406_C	Senior Clerk	1,995	B	2,427	4.07	4.07
		1652_C	Accountant II	2,885	B	3,505	1.50	1.50
		1822_C	Administrative Analyst	3,112	B	3,783	0.20	0.20
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.15	0.15
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.30	0.30
		2204_C	Dental Hygienist	3,431	B	4,170	1.06	1.06
		2232_C	Senior Physician Specialist	7,371	B	10,188	1.92	1.92
		2322_C	Nurse Manager	5,698	B	8,297	3.67	3.67
		2324_C	Nursing Supervisor	6,280	B	9,145	0.59	0.59
		2538_C	Audiometrist	3,523	B	4,496	0.50	0.50
		2585_C	Health Worker I	1,952	B	2,372	12.50	12.50
		2586_C	Health Worker II	2,184	B	2,654	7.00	7.00
		2587_C	Health Worker III	2,390	B	2,904	4.71	4.71
		2591_C	Health Program Coordinator II	3,226	B	3,921	2.80	2.80
		2593_C	Health Program Coordinator III	3,610	B	4,389	5.58	5.58
		2803_C	Epidemiologist II	3,664	B	4,453	0.33	0.33
		2819_C	Assistant Health Educator	2,885	B	3,505	1.00	1.00
		2830_C	Public Health Nurse	4,907	B	6,445	23.19	23.19
		2846_C	Nutritionist	3,338	B	4,059	11.98	11.98
		2910_C	Social Worker	2,461	B	2,991	1.60	1.60
		2920_C	Medical Social Worker	3,317	B	4,030	0.90	0.90
		TEMPM_E	Temporary - Miscellaneous	0	B	0	7.98	7.74
		TEMPN_E	Temporary - Nurses	0	B	0	3.78	3.66
Division Total:							464.91	450.13
240642 HPC Primary Care	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	1.60	1.60
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		1402_C	Junior Clerk	1,767	B	2,147	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	8.20	8.20
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240642 HPC Primary Care	10000 GF Annual Account Ctrl	1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00
		1950_C	Assistant Purchaser	2,443	B	2,971	1.00	1.00
		2110_C	Medical Records Clerk	2,270	B	2,760	7.00	7.00
		2112_C	Medical Record Technician	2,547	B	3,096	6.00	6.00
		2119_C	Health Care Analyst	3,164	B	3,847	1.00	1.00
		2202_C	Dental Aide	2,521	B	3,066	15.00	15.00
		2204_C	Dental Hygienist	3,431	B	4,170	2.25	2.25
		2210_C	Dentist	5,438	B	7,115	7.61	7.61
		2218_C	Physician Assistant	6,078	B	8,604	1.00	1.00
		2230_C	Physician Specialist	6,685	B	9,466	40.35	40.35
		2232_C	Senior Physician Specialist	7,371	B	10,188	8.46	8.46
		2233_C	Supervising Physician Specialist	7,933	B	10,957	10.91	10.91
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	58.17	58.17
		2322_C	Nurse Manager	5,698	B	8,297	11.00	11.00
		2324_C	Nursing Supervisor	6,280	B	9,145	2.00	2.00
		2328_C	Nurse Practitioner	6,078	B	8,604	22.24	22.24
		2409_C	Pharmacy Technician	2,941	B	3,574	1.00	1.00
		2430_C	Medical Evaluations Assistant	2,232	B	2,713	72.90	72.90
		2453_C	Supervising Pharmacist	6,112	B	7,428	1.00	1.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	4.00	4.00
		2574_C	Clinical Psychologist	3,839	B	4,665	1.00	1.00
		2576_C	Supervising Clinical Psychologist	4,282	B	5,204	1.00	1.00
		2585_C	Health Worker I	1,952	B	2,372	10.00	10.00
		2586_C	Health Worker II	2,184	B	2,654	26.60	26.60
		2587_C	Health Worker III	2,390	B	2,904	6.79	6.79
		2588_C	Health Worker IV	2,792	B	3,394	4.00	4.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	4.00	4.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	13.00	13.00
		2803_C	Epidemiologist II	3,664	B	4,453	0.65	0.65
		2822_C	Health Educator	3,338	B	4,059	3.00	3.00
		2830_C	Public Health Nurse	4,907	B	6,445	0.10	0.10
		2846_C	Nutritionist	3,338	B	4,059	3.50	3.50
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	53.50	53.50
		2909_C	Hospital Eligibility Worker Supervisor	3,348	B	4,070	9.00	9.00
		2920_C	Medical Social Worker	3,317	B	4,030	12.60	12.60
		2922_C	Senior Medical Social Worker	3,462	B	4,208	0.60	0.60
		2930_C	Behavioral Health Clinician	3,317	B	4,030	12.50	12.50
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	1.00	1.00
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	5.88	5.67
		TEMPN_E	Temporary - Nurses	0	B	0	4.98	4.82
240642 HPC Primary Care	10010 GF Annual Authority Ctrl	2204_C	Dental Hygienist	3,431	B	4,170	1.54	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.09	0.09
		2585_C	Health Worker I	1,952	B	2,372	4.00	4.00
240642 HPC Primary Care	10020 GF Continuing Authority Ctrl	5502_C	Project Manager I	5,424	B	5,424	0.77	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	9.94	9.65
		2230_C	Physician Specialist	6,685	B	9,466	0.50	0.50
240642 HPC Primary Care	10060 GF Work Order	2232_C	Senior Physician Specialist	7,371	B	10,188	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	7.00	7.00
		2328_C	Nurse Practitioner	6,078	B	8,604	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.09	0.09
		TEMPN_E	Temporary - Nurses	0	B	0	1.54	1.49
		2210_C	Dentist	5,438	B	7,115	0.40	0.40
240642 HPC Primary Care	11580 SR Community Health- Grants	2230_C	Physician Specialist	6,685	B	9,466	0.20	0.20
		2328_C	Nurse Practitioner	6,078	B	8,604	1.80	1.80
		2586_C	Health Worker II	2,184	B	2,654	1.40	1.40
		2587_C	Health Worker III	2,390	B	2,904	0.60	0.60

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240642 HPC Primary Care	11580 SR Community Health- Grants	2830_C	Public Health Nurse	4,907	B	6,445	0.80	0.80
		2920_C	Medical Social Worker	3,317	B	4,030	2.60	2.60
		2922_C	Senior Medical Social Worker	3,462	B	4,208	0.90	0.90
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.04	1.01
		TEMPN_E	Temporary - Nurses	0	B	0	0.76	0.73
Division Total:							516.36	516.28
240648 HHH Health At Home	10000 GF Annual Account Ctrl	1404_C	Clerk	1,924	B	2,338	0.09	0.09
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	2.00	2.00
		1662_C	Patient Accounts Assistant Supervisor	2,727	B	3,317	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		2110_C	Medical Records Clerk	2,270	B	2,760	1.00	1.00
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	2.00	2.00
		2320_C	Registered Nurse	4,907	B	6,445	18.00	18.00
		2322_C	Nurse Manager	5,698	B	8,297	2.00	2.00
		2542_C	Speech Pathologist	3,791	B	5,081	0.20	0.20
		2548_C	Occupational Therapist	3,438	B	4,839	3.19	3.19
		2556_C	Physical Therapist	3,438	B	4,839	7.80	7.80
		2558_C	Senior Physical Therapist	3,884	B	5,465	1.00	1.00
		2583_C	Home Health Aide	1,625	B	1,971	2.00	2.00
		2736_C	Porter	2,011	B	2,443	0.50	0.50
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	4.00	4.00
		2920_C	Medical Social Worker	3,317	B	4,030	3.50	3.50
		2922_C	Senior Medical Social Worker	3,462	B	4,208	1.00	1.00
		P103_C	Special Nurse	6,133	B	8,057	0.20	0.20
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.37	0.36
		TEMPN_E	Temporary - Nurses	0	B	0	0.01	0.01
Division Total:							51.86	51.85
240649 HLH Laguna Honda Hospital	21490 LHH-Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	5.00	5.00
		0923_C	Manager II	4,303	B	5,491	4.00	4.00
		0931_C	Manager III	4,638	B	5,920	4.00	4.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	2.00	2.00
		0943_C	Manager VIII	6,989	B	8,918	2.00	2.00
		1165_C	Manager, Department of Public Health	7,883	B	10,059	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	0.19	0.19
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	0.81	0.81
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	11.00	11.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		1428_C	Unit Clerk	2,333	B	2,835	16.00	16.00
		1429_C	Nurses Staffing Assistant	2,147	B	2,609	7.00	7.00
		1430_C	Transcriber Typist	2,195	B	2,667	1.00	1.00
		1440_C	Medical Transcriber Typist	2,333	B	2,835	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	1.00	1.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	6.00	6.00
		1637_C	Patient Accounts Clerk	2,629	B	3,195	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	3.00	3.00
		1657_C	Accountant IV	4,039	B	4,909	2.00	2.00
		1663_C	Patient Accounts Supervisor	3,112	B	3,783	1.00	1.00
		1664_C	Patient Accounts Manager	3,564	B	4,330	1.00	1.00
		1708_C	Senior Telephone Operator	2,106	B	2,559	3.50	3.50
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240649 HLH Laguna Honda Hospital	21490 LHH-Op Annual Account Ctrl	1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	0.50	0.50
		1920_C	Inventory Clerk	1,919	B	2,333	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	7.72	7.72
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	3.00	3.00
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		1956_C	Senior Purchaser	3,716	B	4,518	1.00	1.00
		2105_C	Patient Services Finance Technician	2,200	B	2,675	3.00	3.00
		2106_C	Medical Staff Services Department Specialist	2,484	B	3,020	1.00	1.00
		2110_C	Medical Records Clerk	2,270	B	2,760	9.50	9.50
		2112_C	Medical Record Technician	2,547	B	3,096	10.00	10.00
		2114_C	Medical Records Technician Supervisor	2,977	B	3,617	1.00	1.00
		2230_C	Physician Specialist	6,685	B	9,466	1.00	1.00
		2232_C	Senior Physician Specialist	7,371	B	10,188	26.80	26.80
		2233_C	Supervising Physician Specialist	7,933	B	10,957	1.00	1.00
		2302_C	Nursing Assistant	2,498	B	3,036	112.10	112.10
		2303_C	Patient Care Assistant	1,985	B	3,036	344.00	344.00
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	101.65	101.65
		2320_C	Registered Nurse	4,907	B	6,445	183.50	183.96
		2322_C	Nurse Manager	5,698	B	8,297	23.50	23.50
		2323_C	Clinical Nurse Specialist	5,517	B	8,606	7.00	7.00
		2324_C	Nursing Supervisor	6,280	B	9,145	9.00	9.00
		2390_C	Sterile Processing and Distribution Technician	2,609	B	3,171	5.60	5.60
		2392_C	Sr Sterile Processing and Distribution Technician	3,202	B	3,891	1.00	1.00
		2406_C	Pharmacy Helper	2,572	B	3,125	1.00	1.00
		2409_C	Pharmacy Technician	2,941	B	3,574	9.10	9.10
		2424_C	Diagnostic Imaging Assistant	2,412	B	2,932	1.00	1.00
		2430_C	Medical Evaluations Assistant	2,232	B	2,713	6.00	6.00
		2450_C	Pharmacist	5,103	B	6,513	6.50	6.50
		2453_C	Supervising Pharmacist	6,112	B	7,428	1.00	1.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	4.00	4.00
		2468_C	Diagnostic Imaging Technologist II	3,791	B	5,081	1.00	1.00
		2469_C	Diagnostic Imaging Technologist III	3,981	B	5,335	1.00	1.00
		2520_C	Morgue Attendant	2,634	B	3,202	1.00	1.00
		2536_C	Respiratory Care Practitioner	2,739	B	3,329	3.00	3.00
		2542_C	Speech Pathologist	3,791	B	5,081	4.00	4.00
		2548_C	Occupational Therapist	3,438	B	4,839	8.58	8.58
		2550_C	Senior Occupational Therapist	3,884	B	5,465	1.00	1.00
		2554_C	Therapy Aide	2,727	B	3,317	7.00	7.00
		2555_C	Physical Therapist Assistant	2,892	B	3,876	2.00	2.00
		2556_C	Physical Therapist	3,438	B	4,839	8.00	8.00
		2558_C	Senior Physical Therapist	3,884	B	5,465	1.00	1.00
		2574_C	Clinical Psychologist	3,839	B	4,665	3.50	3.50
		2583_C	Home Health Aide	1,625	B	1,971	58.00	58.00
		2586_C	Health Worker II	2,184	B	2,654	3.00	3.00
		2587_C	Health Worker III	2,390	B	2,904	35.10	35.10
		2588_C	Health Worker IV	2,792	B	3,394	10.00	10.00
		2589_C	Health Program Coordinator I	2,835	B	3,445	1.00	1.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	1.00	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	3.00	3.00
		2604_C	Food Service Worker	1,742	B	2,222	68.75	68.75
		2606_C	Senior Food Service Worker	1,828	B	2,333	12.00	12.00
		2608_C	Supply Room Attendent	1,881	B	2,288	1.00	1.00
		2618_C	Food Service Supervisor	2,254	B	2,739	2.00	2.00
		2619_C	Senior Food Service Supervisor	2,484	B	3,020	1.00	1.00
		2620_C	Food Service Manager Administrator	2,991	B	3,635	3.00	3.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240649 HLH Laguna Honda Hospital	21490 LHH-Op Annual Account Ctrl	2622_C	Dietetic Technician	2,116	B	2,572	3.00	3.00
		2624_C	Dietitian	3,020	B	3,671	8.50	8.50
		2626_C	Chief Dietitian	3,317	B	4,030	1.00	1.00
		2650_C	Assistant Cook	1,873	B	2,275	2.00	2.00
		2654_C	Cook	2,333	B	2,835	8.00	8.00
		2656_C	Chef	2,634	B	3,202	1.00	1.00
		2736_C	Porter	2,011	B	2,443	100.50	100.50
		2738_C	Porter Assistant Supervisor	2,211	B	2,687	1.00	1.00
		2740_C	Porter Supervisor I	2,437	B	2,963	6.00	6.00
		2785_C	Assistant General Services Manager	2,675	B	3,251	2.00	2.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	4.00	4.00
		2908_C	Senior Hospital Eligibility Worker	2,739	B	3,329	4.00	4.00
		2909_C	Hospital Eligibility Worker Supervisor	3,348	B	4,070	2.00	2.00
		2920_C	Medical Social Worker	3,317	B	4,030	17.00	17.00
		2922_C	Senior Medical Social Worker	3,462	B	4,208	1.00	1.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	3.00	3.00
		3417_C	Gardener	2,349	B	2,857	2.00	2.00
		3422_C	Park Section Supervisor	2,857	B	3,472	1.00	1.00
		4321_C	Cashier II	2,142	B	2,604	2.00	2.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		5504_C	Project Manager II	6,276	B	6,276	1.00	1.00
		6138_C	Industrial Hygienist	4,220	B	5,129	1.00	1.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7324_C	Beautician	2,357	B	2,864	2.00	2.00
		7334_C	Stationary Engineer	3,675	B	3,675	15.00	15.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	3.00	3.00
		7342_C	Locksmith	3,079	B	3,742	2.00	2.00
		7344_C	Carpenter	3,079	B	3,742	2.00	2.00
		7345_C	Electrician	3,462	B	4,208	2.00	2.00
		7346_C	Painter	2,835	B	3,445	2.00	2.00
		7347_C	Plumber	3,583	B	4,356	2.00	2.00
		7355_C	Truck Driver	2,782	B	3,542	2.00	2.00
		7524_C	Institution Utility Worker	1,919	B	2,333	11.50	11.50
		P103_C	Special Nurse	6,133	B	8,057	4.27	9.27
		P103_E	Special Nurse	6,133	B	8,057	13.46	8.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	13.21	12.85
		TEMPN_E	Temporary - Nurses	0	B	0	4.30	4.18
Division Total:							1,475.64	1,475.16
240661 HPH Population Health Division	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	8.20	8.20
		0923_C	Manager II	4,303	B	5,491	2.50	2.50
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.50	2.50
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	0.02	0.02
		1165_C	Manager, Department of Public Health	7,883	B	10,059	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	12.50	12.50
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	3.00	3.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	0.75	0.75
		1652_C	Accountant II	2,885	B	3,505	0.50	0.50

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240661 HPH Population Health Division	10000 GF Annual Account Ctrl	1657_C	Accountant IV	4,039	B	4,909	0.25	0.25
		1820_C	Junior Administrative Analyst	2,366	B	2,876	3.10	3.10
		1822_C	Administrative Analyst	3,112	B	3,783	1.80	1.80
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.30	1.30
		1842_C	Management Assistant	2,864	B	3,481	1.50	1.50
		1950_C	Assistant Purchaser	2,443	B	2,971	1.00	1.00
		2230_C	Physician Specialist	6,685	B	9,466	3.25	3.25
		2232_C	Senior Physician Specialist	7,371	B	10,188	3.91	3.91
		2233_C	Supervising Physician Specialist	7,933	B	10,957	3.86	3.86
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	3.00	3.00
		2320_C	Registered Nurse	4,907	B	6,445	9.86	9.86
		2322_C	Nurse Manager	5,698	B	8,297	2.95	2.95
		2328_C	Nurse Practitioner	6,078	B	8,604	7.47	7.47
		2402_C	Laboratory Technician I	2,080	B	2,528	1.00	1.00
		2416_C	Laboratory Technician II	2,349	B	2,857	7.32	7.32
		2463_C	Microbiologist I/II	3,014	B	5,155	8.40	8.40
		2533_C	Emergency Medical Services Agency Specialist	4,007	B	4,871	3.50	3.50
		2585_C	Health Worker I	1,952	B	2,372	5.00	5.00
		2586_C	Health Worker II	2,184	B	2,654	13.40	13.40
		2587_C	Health Worker III	2,390	B	2,904	10.90	10.90
		2588_C	Health Worker IV	2,792	B	3,394	2.00	2.00
		2589_C	Health Program Coordinator I	2,835	B	3,445	8.54	8.54
		2591_C	Health Program Coordinator II	3,226	B	3,921	7.48	7.48
		2593_C	Health Program Coordinator III	3,610	B	4,389	14.10	14.10
		2802_C	Epidemiologist I	2,871	B	3,490	1.65	1.65
		2803_C	Epidemiologist II	3,664	B	4,453	13.61	13.61
		2806_C	Disease Control Investigator	2,609	B	3,171	9.48	9.48
		2818_C	Health Program Planner	3,251	B	3,951	2.00	2.00
		2819_C	Assistant Health Educator	2,885	B	3,505	3.00	3.00
		2820_C	Senior Health Program Planner	3,763	B	4,573	3.00	3.00
		2822_C	Health Educator	3,338	B	4,059	8.55	8.55
		2830_C	Public Health Nurse	4,907	B	6,445	1.00	1.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	2.38	2.38
		2930_C	Behavioral Health Clinician	3,317	B	4,030	1.00	1.00
		3450_C	Agricultural Inspector	2,396	B	2,912	3.00	3.00
		5174_C	Administrative Engineer	5,179	B	6,295	1.00	1.00
		6108_C	Environmental Health Technician I	2,583	B	3,140	14.20	14.20
		6110_C	Environmental Health Technician II	2,920	B	3,549	1.00	1.00
		6120_C	Environmental Health Inspector	3,839	B	4,665	30.00	30.00
		6122_C	Senior Environmental Health Inspector	4,109	B	4,994	36.15	36.15
		6124_C	Principal Environmental Health Inspector	4,418	B	5,370	7.95	7.95
		6138_C	Industrial Hygienist	4,220	B	5,129	4.00	4.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	2.00	2.00
		6220_C	Inspector of Weights And Measures	2,396	B	2,912	8.00	8.00
		6222_C	Deputy Sealer of Weights and Measures	3,171	B	3,854	1.00	1.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	2.20	2.20
		TEMPM_E	Temporary - Miscellaneous	0	B	0	12.64	12.26
		TEMPN_E	Temporary - Nurses	0	B	0	2.51	2.43
240661 HPH Population Health Division	10010 GF Annual Authority Ctrl	2591_C	Health Program Coordinator II	3,226	B	3,921	1.00	1.00
		2803_C	Epidemiologist II	3,664	B	4,453	1.00	1.00
		2822_C	Health Educator	3,338	B	4,059	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.09	0.09
240661 HPH Population Health Division	10020 GF Continuing Authority Ctrl	1820_C	Junior Administrative Analyst	2,366	B	2,876	0.50	0.50
		2586_C	Health Worker II	2,184	B	2,654	0.25	0.25
		2822_C	Health Educator	3,338	B	4,059	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.92	0.42
240661 HPH Population Health	10060 GF Work Order	0922_C	Manager I	4,007	B	5,115	0.40	0.40
		1822_C	Administrative Analyst	3,112	B	3,783	0.50	0.50

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240661 HPH Population Health Division	10060 GF Work Order	1823_C	Senior Administrative Analyst	3,627	B	4,408	0.25	0.25
		2802_C	Epidemiologist I	2,871	B	3,490	0.75	0.75
		2803_C	Epidemiologist II	3,664	B	4,453	1.00	1.00
		2818_C	Health Program Planner	3,251	B	3,951	1.00	1.00
		2819_C	Assistant Health Educator	2,885	B	3,505	0.83	0.83
		2822_C	Health Educator	3,338	B	4,059	0.92	0.92
		6122_C	Senior Environmental Health Inspector	4,109	B	4,994	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.44	1.31
240661 HPH Population Health Division	11580 SR Community Health- Grants	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.50	1.50
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	0.50	0.50
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	0.80	0.80
		1406_C	Senior Clerk	1,995	B	2,427	1.50	1.50
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	0.25	0.25
		1654_C	Accountant III	3,490	B	4,242	0.05	0.05
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.30	0.30
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.25	0.25
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	0.50	0.50
		2119_C	Health Care Analyst	3,164	B	3,847	1.00	1.00
		2230_C	Physician Specialist	6,685	B	9,466	0.75	0.75
		2232_C	Senior Physician Specialist	7,371	B	10,188	2.34	2.34
		2233_C	Supervising Physician Specialist	7,933	B	10,957	1.10	1.10
		2322_C	Nurse Manager	5,698	B	8,297	0.05	0.05
		2328_C	Nurse Practitioner	6,078	B	8,604	1.00	1.00
		2416_C	Laboratory Technician II	2,349	B	2,857	2.50	2.50
		2463_C	Microbiologist I/II	3,014	B	5,155	2.85	2.85
		2586_C	Health Worker II	2,184	B	2,654	5.25	5.25
		2587_C	Health Worker III	2,390	B	2,904	12.00	12.00
		2588_C	Health Worker IV	2,792	B	3,394	0.50	0.50
		2589_C	Health Program Coordinator I	2,835	B	3,445	6.31	6.31
		2591_C	Health Program Coordinator II	3,226	B	3,921	7.52	7.52
		2593_C	Health Program Coordinator III	3,610	B	4,389	5.95	5.95
		2802_C	Epidemiologist I	2,871	B	3,490	5.60	5.60
		2803_C	Epidemiologist II	3,664	B	4,453	4.04	4.04
		2806_C	Disease Control Investigator	2,609	B	3,171	0.75	0.75
		2819_C	Assistant Health Educator	2,885	B	3,505	1.07	1.07
		2820_C	Senior Health Program Planner	3,763	B	4,573	1.00	1.00
		2822_C	Health Educator	3,338	B	4,059	1.53	1.53
		2825_C	Senior Health Educator	3,594	B	4,368	2.00	2.00
		2830_C	Public Health Nurse	4,907	B	6,445	0.50	0.50
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	1.62	1.62
		2920_C	Medical Social Worker	3,317	B	4,030	1.00	1.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	0.10	0.10
		6108_C	Environmental Health Technician I	2,583	B	3,140	0.80	0.80
		6120_C	Environmental Health Inspector	3,839	B	4,665	0.25	0.25
		6122_C	Senior Environmental Health Inspector	4,109	B	4,994	1.95	1.95
		6124_C	Principal Environmental Health Inspector	4,418	B	5,370	0.30	0.30
		TEMPM_E	Temporary - Miscellaneous	0	B	0	14.38	13.99
		TEMPN_E	Temporary - Nurses	0	B	0	0.55	0.53
240661 HPH Population Health Division	11630 SR Public Health	0922_C	Manager I	4,007	B	5,115	0.65	0.65
		1406_C	Senior Clerk	1,995	B	2,427	1.75	1.75
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	0.40	0.40
		2533_C	Emergency Medical Services Agency Specialist	4,007	B	4,871	1.50	1.50

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
240661 HPH Population Health Division	11630 SR Public Health	2589_C	Health Program Coordinator I	2,835	B	3,445	1.00	1.00
		2818_C	Health Program Planner	3,251	B	3,951	1.00	1.00
		2822_C	Health Educator	3,338	B	4,059	2.00	2.00
		6108_C	Environmental Health Technician I	2,583	B	3,140	3.00	3.00
		6122_C	Senior Environmental Health Inspector	4,109	B	4,994	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.84	0.81
Division Total:							470.38	467.85
242641 HGH Zuckerberg SF General	21080 SFGH-Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	5.00	5.00
		0923_C	Manager II	4,303	B	5,491	7.00	7.00
		0931_C	Manager III	4,638	B	5,920	11.00	11.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0941_C	Manager VI	5,766	B	7,358	5.00	5.00
		0942_C	Manager VII	6,177	B	7,883	3.00	3.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	5.00	5.00
		1165_C	Manager, Department of Public Health	7,883	B	10,059	1.00	1.00
		1166_C	Administrator, Department of Public Health	8,747	B	11,164	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	25.50	25.50
		1406_C	Senior Clerk	1,995	B	2,427	42.60	42.60
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1410_C	Chief Clerk	3,020	B	3,671	3.00	3.00
		1428_C	Unit Clerk	2,333	B	2,835	49.50	49.50
		1429_C	Nurses Staffing Assistant	2,147	B	2,609	12.00	12.00
		1440_C	Medical Transcriber Typist	2,333	B	2,835	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	6.00	6.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1635_C	Health Care Billing Clerk I	2,254	B	2,739	4.00	4.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	24.00	24.00
		1637_C	Patient Accounts Clerk	2,629	B	3,195	24.00	24.00
		1652_C	Accountant II	2,885	B	3,505	6.00	6.00
		1654_C	Accountant III	3,490	B	4,242	5.00	5.00
		1657_C	Accountant IV	4,039	B	4,909	4.00	4.00
		1662_C	Patient Accounts Assistant Supervisor	2,727	B	3,317	1.00	1.00
		1663_C	Patient Accounts Supervisor	3,112	B	3,783	5.00	5.00
		1664_C	Patient Accounts Manager	3,564	B	4,330	1.00	1.00
		1708_C	Senior Telephone Operator	2,106	B	2,559	11.00	11.00
		1710_C	Chief Telephone Operator	2,390	B	2,904	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	5.00	5.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1922_C	Senior Inventory Clerk	1,976	B	2,402	1.00	1.00
		1924_C	Materials And Supplies Supervisor	2,005	B	2,437	1.00	1.00
		1932_C	Assistant Storekeeper	1,919	B	2,333	17.00	17.00
		1934_C	Storekeeper	2,106	B	2,559	3.00	3.00
		1938_C	Stores And Equipment Assistant Supervisor	2,727	B	3,317	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	3.00	3.00
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		1950_C	Assistant Purchaser	2,443	B	2,971	2.00	2.00
		2105_C	Patient Services Finance Technician	2,200	B	2,675	12.00	12.00
		2106_C	Medical Staff Services Department Specialist	2,484	B	3,020	3.00	3.00
		2107_C	Medical Staff Services Department Analyst	3,140	B	3,816	2.00	2.00
		2110_C	Medical Records Clerk	2,270	B	2,760	25.60	25.60
		2112_C	Medical Record Technician	2,547	B	3,096	26.00	26.00
		2114_C	Medical Records Technician Supervisor	2,977	B	3,617	6.00	6.00
		2119_C	Health Care Analyst	3,164	B	3,847	19.00	19.00
		2202_C	Dental Aide	2,521	B	3,066	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
242641 HGH Zuckerberg SF General	21080 SFGH-Op Annual Account Ctrl	2233_C	Supervising Physician Specialist	7,933	B	10,957	1.00	1.00
		2302_C	Nursing Assistant	2,498	B	3,036	8.00	8.00
		2303_C	Patient Care Assistant	1,985	B	3,036	186.90	186.90
		2305_C	Psychiatric Technician	2,700	B	3,282	24.80	24.80
		2310_C	Surgical Procedures Technician	2,727	B	3,317	21.00	21.00
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	43.46	43.46
		2314_C	Behavioral Health Team Leader	2,828	B	3,438	15.80	15.80
		2320_C	Registered Nurse	4,907	B	6,445	979.27	983.65
		2322_C	Nurse Manager	5,698	B	8,297	40.00	40.00
		2323_C	Clinical Nurse Specialist	5,517	B	8,606	13.00	13.00
		2324_C	Nursing Supervisor	6,280	B	9,145	12.00	12.00
		2325_C	Nurse Midwife	5,517	B	8,606	3.44	3.44
		2326_C	Nursing Supervisor Psychiatric	6,280	B	9,145	1.00	1.00
		2328_C	Nurse Practitioner	6,078	B	8,604	92.11	92.11
		2330_C	Anesthetist	8,006	B	11,323	13.40	13.40
		2390_C	Sterile Processing and Distribution Technician	2,609	B	3,171	24.80	24.80
		2392_C	Sr Sterile Processing and Distribution Technician	3,202	B	3,891	2.00	2.00
		2406_C	Pharmacy Helper	2,572	B	3,125	7.00	7.00
		2408_C	Senior Pharmacy Helper	2,583	B	3,140	1.00	1.00
		2409_C	Pharmacy Technician	2,941	B	3,574	53.50	53.50
		2424_C	Diagnostic Imaging Assistant	2,412	B	2,932	34.50	34.50
		2430_C	Medical Evaluations Assistant	2,232	B	2,713	169.98	169.98
		2436_C	Electroencephalograph Technician I	2,583	B	3,140	1.00	1.00
		2450_C	Pharmacist	5,103	B	6,513	27.50	27.50
		2453_C	Supervising Pharmacist	6,112	B	7,428	7.00	7.00
		2454_C	Clinical Pharmacist	5,626	B	7,181	34.50	34.50
		2467_C	Diagnostic Imaging Technologist I	3,610	B	4,839	32.70	32.70
		2468_C	Diagnostic Imaging Technologist II	3,791	B	5,081	41.00	41.00
		2469_C	Diagnostic Imaging Technologist III	3,981	B	5,335	6.80	6.80
		2470_C	Diagnostic Imaging Technologist IV	4,047	B	5,423	12.00	12.00
		2496_C	Imaging Supervisor	4,698	B	5,710	6.00	6.00
		2514_C	Orthopedic Technician I	2,390	B	2,904	1.00	1.00
		2515_C	Orthopedic Technician II	2,509	B	3,049	1.00	1.00
		2520_C	Morgue Attendant	2,634	B	3,202	1.00	1.00
		2522_C	Senior Morgue Attendant	2,675	B	3,251	1.00	1.00
		2540_C	Audiologist	3,808	B	4,860	1.00	1.00
		2542_C	Speech Pathologist	3,791	B	5,081	6.10	6.10
		2548_C	Occupational Therapist	3,438	B	4,839	17.59	17.59
		2550_C	Senior Occupational Therapist	3,884	B	5,465	2.00	2.00
		2551_C	Mental Health Treatment Specialist	3,413	B	4,148	2.00	2.00
		2554_C	Therapy Aide	2,727	B	3,317	3.98	3.98
		2555_C	Physical Therapist Assistant	2,892	B	3,876	3.00	3.00
		2556_C	Physical Therapist	3,438	B	4,839	24.50	24.50
		2558_C	Senior Physical Therapist	3,884	B	5,465	3.00	3.00
		2585_C	Health Worker I	1,952	B	2,372	4.00	4.00
		2586_C	Health Worker II	2,184	B	2,654	66.50	66.50
		2587_C	Health Worker III	2,390	B	2,904	27.00	27.00
		2589_C	Health Program Coordinator I	2,835	B	3,445	2.00	2.00
		2591_C	Health Program Coordinator II	3,226	B	3,921	3.00	3.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	11.00	11.00
		2604_C	Food Service Worker	1,742	B	2,222	52.10	52.10
		2606_C	Senior Food Service Worker	1,828	B	2,333	8.00	8.00
		2618_C	Food Service Supervisor	2,254	B	2,739	6.50	6.50
		2619_C	Senior Food Service Supervisor	2,484	B	3,020	1.00	1.00
		2620_C	Food Service Manager Administrator	2,991	B	3,635	1.00	1.00
		2622_C	Dietetic Technician	2,116	B	2,572	5.00	5.00
		2624_C	Dietitian	3,020	B	3,671	8.00	8.00
		2626_C	Chief Dietitian	3,317	B	4,030	1.00	1.00
		2654_C	Cook	2,333	B	2,835	10.00	10.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
242641 HGH Zuckerberg SF General	21080 SFGH-Op Annual Account Ctrl	2656_C	Chef	2,634	B	3,202	1.00	1.00
		2736_C	Porter	2,011	B	2,443	187.00	187.00
		2738_C	Porter Assistant Supervisor	2,211	B	2,687	1.00	1.00
		2740_C	Porter Supervisor I	2,437	B	2,963	9.00	9.00
		2770_C	Senior Laundry Worker	1,952	B	2,372	3.00	3.00
		2785_C	Assistant General Services Manager	2,675	B	3,251	4.00	4.00
		2822_C	Health Educator	3,338	B	4,059	4.00	4.00
		2846_C	Nutritionist	3,338	B	4,059	5.00	5.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	107.40	107.40
		2908_C	Senior Hospital Eligibility Worker	2,739	B	3,329	80.00	80.00
		2909_C	Hospital Eligibility Worker Supervisor	3,348	B	4,070	11.00	11.00
		2920_C	Medical Social Worker	3,317	B	4,030	39.85	39.85
		2924_C	Medical Social Work Supervisor	3,706	B	4,504	2.00	2.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	14.50	14.50
		3417_C	Gardener	2,349	B	2,857	2.50	2.50
		3422_C	Park Section Supervisor	2,857	B	3,472	1.00	1.00
		3530_C	Chaplain	2,792	B	3,394	1.00	1.00
		4320_C	Cashier I	2,001	B	2,432	4.00	4.00
		4322_C	Cashier III	2,402	B	2,920	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00
		5506_C	Project Manager III	7,619	B	7,619	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	1.00	1.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	2.00	2.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	2.00	2.00
		7236_C	Locksmith Supervisor I	3,799	B	4,617	1.00	1.00
		7242_C	Painter Supervisor I	3,220	B	4,125	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	26.00	26.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	6.00	6.00
		7342_C	Locksmith	3,079	B	3,742	2.00	2.00
		7344_C	Carpenter	3,079	B	3,742	2.00	2.00
		7345_C	Electrician	3,462	B	4,208	1.00	1.00
		7346_C	Painter	2,835	B	3,445	4.00	4.00
		7347_C	Plumber	3,583	B	4,356	2.00	2.00
		7348_C	Steamfitter	3,583	B	4,356	1.00	1.00
		7524_C	Institution Utility Worker	1,919	B	2,333	4.00	4.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	1.00	1.00
		P103_E	Special Nurse	6,133	B	8,057	68.58	65.58
		TEMPM_E	Temporary - Miscellaneous	0	B	0	29.20	28.33
		TEMPN_E	Temporary - Nurses	0	B	0	7.20	6.93
242641 HGH Zuckerberg SF General	21120 SFGH- Continuing Authority Ctrl	0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		2119_C	Health Care Analyst	3,164	B	3,847	1.00	1.00
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2424_C	Diagnostic Imaging Assistant	2,412	B	2,932	1.00	1.00
		2467_C	Diagnostic Imaging Technologist I	3,610	B	4,839	4.00	4.00
		2548_C	Occupational Therapist	3,438	B	4,839	1.00	1.00
		2556_C	Physical Therapist	3,438	B	4,839	1.00	1.00
		2586_C	Health Worker II	2,184	B	2,654	2.00	2.00
		2736_C	Porter	2,011	B	2,443	3.00	3.00
		5504_C	Project Manager II	6,276	B	6,276	3.00	3.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
242641 HGH Zuckerberg SF General	21120 SFGH- Continuing Authority Ctrl	7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
242641 HGH Zuckerberg SF General	21132 SFGH- OPERATING GRANTS-PRIVATE	TEMPM_E	Temporary - Miscellaneous	0	B	0	0.40	0.39
<b>Division Total:</b>							<b>3,266.56</b>	<b>3,266.79</b>
251961 HAD Public Health Admin	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	6.00	6.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	8.77	9.00
		0932_C	Manager IV	4,981	B	6,356	8.00	8.00
		0933_C	Manager V	5,370	B	6,855	2.00	2.00
		0941_C	Manager VI	5,766	B	7,358	3.00	3.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1166_C	Administrator, Department of Public Health	8,747	B	11,164	1.00	1.00
		1202_C	Personnel Clerk	2,142	B	2,604	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	22.00	22.00
		1218_C	Payroll Supervisor	3,462	B	4,208	2.00	2.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	13.00	13.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	7.00	7.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	2.00	2.00
		1230_C	Instructional Designer	3,610	B	4,389	1.00	1.00
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	3.00	3.00
		1232_C	Training Officer	3,275	B	3,981	3.00	3.00
		1233_C	Equal Employment Opportunity Programs Specialist	3,171	B	3,854	3.00	3.00
		1241_C	Human Resources Analyst	2,683	B	3,948	19.00	19.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	22.00	22.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1250_C	Recruiter	3,791	B	4,607	2.00	2.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	7.50	7.50
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	4.00	4.00
		1652_C	Accountant II	2,885	B	3,505	7.50	7.50
		1654_C	Accountant III	3,490	B	4,242	11.82	11.82
		1657_C	Accountant IV	4,039	B	4,909	4.90	4.90
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.53	1.53
		1822_C	Administrative Analyst	3,112	B	3,783	4.00	4.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	8.91	10.60
		1824_C	Principal Administrative Analyst	4,198	B	5,103	7.25	7.25
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	2.00	2.00
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		2112_C	Medical Record Technician	2,547	B	3,096	1.00	1.00
		2114_C	Medical Records Technician Supervisor	2,977	B	3,617	1.00	1.00
		2119_C	Health Care Analyst	3,164	B	3,847	10.00	10.00
		2233_C	Supervising Physician Specialist	7,933	B	10,957	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	2.00	2.00
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2326_C	Nursing Supervisor Psychiatric	6,280	B	9,145	1.00	1.00
		2585_C	Health Worker I	1,952	B	2,372	3.00	3.00
		2586_C	Health Worker II	2,184	B	2,654	1.00	1.00
		2588_C	Health Worker IV	2,792	B	3,394	1.88	2.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
251961 HAD Public Health Admin	10000 GF Annual Account Ctrl	2591_C	Health Program Coordinator II	3,226	B	3,921	2.00	2.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	2.00	2.00
		2736_C	Porter	2,011	B	2,443	36.00	36.00
		2738_C	Porter Assistant Supervisor	2,211	B	2,687	1.00	1.00
		2740_C	Porter Supervisor I	2,437	B	2,963	1.00	1.00
		2818_C	Health Program Planner	3,251	B	3,951	1.00	1.00
		2820_C	Senior Health Program Planner	3,763	B	4,573	5.00	5.00
		5177_C	Safety Officer	4,653	B	5,655	2.00	2.00
		6138_C	Industrial Hygienist	4,220	B	5,129	0.50	0.50
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	2.00	2.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	2.00	2.00
		7524_C	Institution Utility Worker	1,919	B	2,333	1.00	1.00
		8106_C	Legal Process Clerk	2,090	B	2,541	3.00	3.00
		8139_C	Industrial Injury Investigator	2,739	B	3,329	1.00	1.00
		9924_C	Public Service Aide - Health Services	1,654	B	1,654	0.38	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.62	3.53
251961 HAD Public Health Admin	10010 GF Annual Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	11.00	11.00
		0941_C	Manager VI	5,766	B	7,358	3.00	3.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		1010_C	Information Systems Trainee	2,264	B	2,733	5.00	5.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	7.00	7.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	12.00	12.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	17.00	17.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	15.00	15.00
		1051_C	IS Business Analyst-Assistant	2,876	B	3,617	3.00	3.00
		1052_C	IS Business Analyst	3,331	B	4,189	13.50	13.50
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	18.00	18.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	24.00	24.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	3.00	3.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	15.00	15.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	2.50	2.50
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	16.00	16.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	22.00	22.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	5.00	5.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	4.00	4.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		2320_C	Registered Nurse	4,907	B	6,445	1.39	1.39
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2324_C	Nursing Supervisor	6,280	B	9,145	1.00	1.00
		2803_C	Epidemiologist II	3,664	B	4,453	1.00	1.00
		9976_C	Technology Expert I	0	B	0	0.00	2.00
		9978_C	Technology Expert II	0	B	0	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.88	0.85
251961 HAD Public Health Admin	10020 GF Continuing Authority Ctrl	1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1634_C	Principal Account Clerk	2,700	B	3,282	3.00	3.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
251961 HAD Public Health Admin	10060 GF Work Order	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00
		6138_C	Industrial Hygienist	4,220	B	5,129	1.50	1.50

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
251961 HAD Public Health Admin	10060 GF Work Order	8139_C	Industrial Injury Investigator	2,739	B	3,329	1.00	1.00
251961 HAD Public Health Admin	11580 SR Community Health- Grants	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.70	0.70
		2232_C	Senior Physician Specialist	7,371	B	10,188	1.00	1.00
		2233_C	Supervising Physician Specialist	7,933	B	10,957	0.10	0.10
		2320_C	Registered Nurse	4,907	B	6,445	1.50	1.50
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2587_C	Health Worker III	2,390	B	2,904	0.56	0.56
		2593_C	Health Program Coordinator III	3,610	B	4,389	1.95	1.95
		2802_C	Epidemiologist I	2,871	B	3,490	1.99	1.99
		2803_C	Epidemiologist II	3,664	B	4,453	0.38	0.38
		2830_C	Public Health Nurse	4,907	B	6,445	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.89	0.86
251961 HAD Public Health Admin	11630 SR Public Health	2585_C	Health Worker I	1,952	B	2,372	0.25	0.25
		2586_C	Health Worker II	2,184	B	2,654	1.01	1.01
<b>Division Total:</b>							<b>532.16</b>	<b>536.17</b>
251973 HJH Jail Health	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0943_C	Manager VIII	6,989	B	8,918	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1428_C	Unit Clerk	2,333	B	2,835	2.00	2.00
		2110_C	Medical Records Clerk	2,270	B	2,760	2.00	2.00
		2202_C	Dental Aide	2,521	B	3,066	2.00	2.00
		2210_C	Dentist	5,438	B	7,115	1.40	1.40
		2230_C	Physician Specialist	6,685	B	9,466	0.26	0.26
		2232_C	Senior Physician Specialist	7,371	B	10,188	2.10	2.10
		2233_C	Supervising Physician Specialist	7,933	B	10,957	1.00	1.00
		2312_C	Licensed Vocational Nurse	2,687	B	3,267	24.50	24.50
		2320_C	Registered Nurse	4,907	B	6,445	57.96	57.96
		2322_C	Nurse Manager	5,698	B	8,297	2.00	2.00
		2324_C	Nursing Supervisor	6,280	B	9,145	1.00	1.00
		2328_C	Nurse Practitioner	6,078	B	8,604	7.55	7.55
		2409_C	Pharmacy Technician	2,941	B	3,574	5.30	5.30
		2450_C	Pharmacist	5,103	B	6,513	2.24	2.24
		2454_C	Clinical Pharmacist	5,626	B	7,181	1.00	1.00
		2574_C	Clinical Psychologist	3,839	B	4,665	1.00	1.00
		2585_C	Health Worker I	1,952	B	2,372	1.00	1.00
		2586_C	Health Worker II	2,184	B	2,654	5.00	5.00
		2587_C	Health Worker III	2,390	B	2,904	4.00	4.00
		2588_C	Health Worker IV	2,792	B	3,394	1.00	1.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	2.00	2.00
		2903_C	Hospital Eligibility Worker	2,390	B	2,904	1.00	1.00
		2930_C	Behavioral Health Clinician	3,317	B	4,030	14.00	14.00
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.92	0.90
		TEMPN_E	Temporary - Nurses	0	B	0	8.00	7.76
<b>Division Total:</b>							<b>162.23</b>	<b>161.97</b>
<b>DPH Department Total</b>							<b>7,749.75</b>	<b>7,740.98</b>

**Department: DPW GSA Public Works**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207988 DPW Infrastructure	10000 GF Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		5201_C	Junior Engineer	3,164	B	3,847	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	4.00	4.00
		5207_C	Associate Engineer	4,160	B	5,056	2.00	2.00
		5364_C	Engineering Associate I	2,956	B	3,594	3.00	3.00
		6230_C	Street Inspector	2,842	B	3,455	12.00	12.00
		6231_C	Senior Street Inspector	3,290	B	3,998	1.00	1.00
		6232_C	Street Inspection Supervisor	3,808	B	4,628	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.19	0.19
207988 DPW Infrastructure	10040 GF PW Work Order	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	3.00	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	11.54	12.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		5174_C	Administrative Engineer	5,179	B	6,295	6.00	6.00
		5203_C	Assistant Engineer	3,574	B	4,344	116.77	117.00
		5207_C	Associate Engineer	4,160	B	5,056	79.77	80.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	8.00	8.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5216_C	Chief Surveyor	4,496	B	5,465	7.00	7.00
		5218_C	Structural Engineer	5,310	B	6,453	3.00	3.00
		5241_C	Engineer	4,815	B	5,855	39.77	40.00
		5262_C	Landscape Architectural Associate 1	3,574	B	4,344	3.00	3.00
		5310_C	Survey Assistant I	2,681	B	3,259	9.00	9.00
		5312_C	Survey Assistant II	3,014	B	3,664	7.00	7.00
		5314_C	Survey Associate	3,472	B	4,220	9.08	10.00
		5362_C	Engineering Assistant	2,667	B	3,242	10.00	10.00
		5364_C	Engineering Associate I	2,956	B	3,594	11.00	11.00
		5366_C	Engineering Associate II	3,423	B	4,160	7.00	7.00
		5502_C	Project Manager I	5,424	B	5,424	3.00	3.00
		5504_C	Project Manager II	6,276	B	6,276	4.00	4.00
		5506_C	Project Manager III	7,619	B	7,619	3.77	4.00
		5508_C	Project Manager IV	8,498	B	8,498	1.00	1.00
		5601_C	Utility Analyst	2,460	B	3,818	1.00	1.00
		5602_C	Utility Specialist	3,714	B	5,490	1.77	2.00
		5620_C	Regulatory Specialist	3,774	B	4,587	1.00	1.00
		6230_C	Street Inspector	2,842	B	3,455	16.31	17.00
		6231_C	Senior Street Inspector	3,290	B	3,998	4.00	4.00
		6232_C	Street Inspection Supervisor	3,808	B	4,628	1.50	1.50
		6317_C	Assistant Construction Inspector	2,971	B	3,610	2.00	2.00
		6318_C	Construction Inspector	3,610	B	4,389	30.77	31.00
		6319_C	Senior Contruction Inspector	3,981	B	4,839	6.00	6.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	5.59	5.43
207988 DPW Infrastructure	13920 SR PW-Overhead	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0942_C	Manager VII	6,177	B	7,883	3.00	3.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207988 DPW Infrastructure	13920 SR PW- Overhead	1042_C	IS Engineer-Journey	4,127	B	5,192	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	3.00	3.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	6.00	6.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1924_C	Materials And Supplies Supervisor	2,005	B	2,437	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	2.00	2.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	3.00	3.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	3.00	3.00
		5320_C	Illustrator And Art Designer	2,956	B	3,594	1.00	1.00
		5366_C	Engineering Associate II	3,423	B	4,160	1.00	1.00
		5508_C	Project Manager IV	8,498	B	8,498	1.00	1.00
		5620_C	Regulatory Specialist	3,774	B	4,587	1.00	1.00
		6318_C	Construction Inspector	3,610	B	4,389	1.00	1.00
		6335_C	Disability Access Coordinator	5,491	B	6,674	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	0	B	0	13.58
Division Total:							529.91	532.81
207989 DPW Buildings	10040 GF PW Work Order	1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	9.00	9.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5120_C	Architectural Administrator	4,242	B	5,155	2.00	2.00
		5174_C	Administrative Engineer	5,179	B	6,295	3.00	3.00
		5203_C	Assistant Engineer	3,574	B	4,344	16.54	17.00
		5207_C	Associate Engineer	4,160	B	5,056	12.54	13.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	4.77	5.00
		5241_C	Engineer	4,815	B	5,855	8.77	9.00
		5260_C	Architectural/Landscape Architectural Assistant I	2,828	B	3,438	14.00	14.00
		5261_C	Architectural/Landscape Architectural Assistant II	3,119	B	3,791	20.00	20.00
		5262_C	Landscape Architectural Associate 1	3,574	B	4,344	9.00	9.00
		5265_C	Architectural Associate I	3,574	B	4,344	16.00	16.00
		5266_C	Architectural Associate II	4,160	B	5,056	15.00	15.00
		5268_C	Architect	4,815	B	5,855	20.00	20.00
		5272_C	Landscape Architectural Associate II	4,160	B	5,056	10.00	10.00
		5274_C	Landscape Architect	4,815	B	5,855	3.00	3.00
		5304_C	Materials Testing Aide	2,468	B	2,999	5.00	5.00
		5305_C	Materials Testing Technician	2,642	B	3,212	5.00	5.00
		5502_C	Project Manager I	5,424	B	5,424	4.00	4.00
		5504_C	Project Manager II	6,276	B	6,276	4.00	4.00
		5506_C	Project Manager III	7,619	B	7,619	5.00	5.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207989 DPW Buildings	10040 GF PW Work Order	5508_C	Project Manager IV	8,498	B	8,498	2.00	2.00
		5620_C	Regulatory Specialist	3,774	B	4,587	5.00	5.00
		5644_C	Principal Environmental Specialist	4,160	B	5,056	2.00	2.00
		6138_C	Industrial Hygienist	4,220	B	5,129	0.77	1.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	0.77	1.00
		6317_C	Assistant Construction Inspector	2,971	B	3,610	3.54	4.00
		6318_C	Construction Inspector	3,610	B	4,389	11.00	11.00
		6319_C	Senior Contruction Inspector	3,981	B	4,839	2.00	2.00
		6331_C	Building Inspector	4,007	B	4,871	7.00	7.00
		6333_C	Senior Building Inspector	4,418	B	5,370	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.72	3.61
207989 DPW Buildings	13920 SR PW- Overhead	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	2.00	2.00
		0942_C	Manager VII	6,177	B	7,883	2.00	2.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	3.00	3.00
		1070_C	IS Project Director	4,921	B	6,190	2.00	2.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	3.00	3.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	8.00	8.00
		1822_C	Administrative Analyst	3,112	B	3,783	7.00	7.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.00	5.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	6.00	6.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5120_C	Architectural Administrator	4,242	B	5,155	2.00	2.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	9.00	9.00
		5508_C	Project Manager IV	8,498	B	8,498	1.00	1.00
		6335_C	Disability Access Coordinator	5,491	B	6,674	1.00	1.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	3,706	B	4,504	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	0	B	0	8.44
Division Total:							316.86	318.79
207990 DPW Operations	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.77	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1704_C	Communications Dispatcher I	2,126	B	2,583	7.77	8.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		2708_C	Custodian	2,011	B	2,443	2.00	2.00
		2917_C	Program Support Analyst	3,727	B	4,530	4.00	4.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	29.00	29.00
		7263_C	Maintenance Manager	4,250	B	5,165	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207990 DPW Operations	10000 GF Annual Account Ctrl	7281_C	Street Environmental Svcs Operations Supervisor	3,455	B	4,198	13.00	13.00
		7334_C	Stationary Engineer	3,675	B	3,675	4.00	4.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	1.00	1.00
		7345_C	Electrician	3,462	B	4,208	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	20.08	21.00
		7501_C	Environmental Service Worker	1,385	B	2,212	14.00	14.00
		7514_C	General Laborer	2,270	B	2,760	155.50	155.50
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	0.77	1.00
207990 DPW Operations	10040 GF PW Work Order	TEMPM_E	Temporary - Miscellaneous	0	B	0	26.42	25.64
		0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	8.00	8.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1704_C	Communications Dispatcher I	2,126	B	2,583	2.00	2.00
		2917_C	Program Support Analyst	3,727	B	4,530	2.00	2.00
		3417_C	Gardener	2,349	B	2,857	7.00	7.00
		3422_C	Park Section Supervisor	2,857	B	3,472	1.00	1.00
		3424_C	Integrated Pest Management Specialist	2,857	B	3,472	2.00	2.00
		3434_C	Arborist Technician	2,590	B	3,549	8.00	8.00
		3435_C	Urban Forestry Inspector	2,590	B	3,150	3.00	3.00
		3436_C	Arborist Technician Supervisor I	3,259	B	3,961	2.00	2.00
		7211_C	Cement Finisher Supervisor II	3,891	B	4,730	1.00	1.00
		7213_C	Plumber Supervisor I	4,030	B	4,899	2.00	2.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	1.00	1.00
		7218_C	Asbestos Abatement Worker II	3,445	B	3,445	1.00	1.00
		7220_C	Asphalt Finisher Supervisor I	3,259	B	3,961	7.00	7.00
		7221_C	Asphalt Plant Supervisor I	3,574	B	4,344	1.00	1.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	2.00	2.00
		7227_C	Cement Finisher Supervisor I	3,671	B	4,462	6.00	6.00
		7233_C	Glazier Supervisor I	3,799	B	4,617	1.00	1.00
		7236_C	Locksmith Supervisor I	3,799	B	4,617	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	2.00	2.00
		7242_C	Painter Supervisor I	3,220	B	4,125	2.00	2.00
		7246_C	Sewer Repair Supervisor	3,774	B	4,587	2.00	2.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7263_C	Maintenance Manager	4,250	B	5,165	3.00	3.00
		7276_C	Electrician Supervisor II	4,356	B	5,295	1.00	1.00
		7282_C	Street Repair Supervisor II	3,603	B	4,380	3.00	3.00
		7307_C	Bricklayer	3,384	B	4,109	7.00	7.00
		7311_C	Cement Mason	2,727	B	3,317	33.00	33.00
		7326_C	Glazier	3,112	B	3,783	5.00	5.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	10.00	10.00
		7334_C	Stationary Engineer	3,675	B	3,675	1.00	1.00
		7342_C	Locksmith	3,079	B	3,742	6.00	6.00
		7344_C	Carpenter	3,079	B	3,742	12.00	12.00
		7345_C	Electrician	3,462	B	4,208	15.77	16.00
		7346_C	Painter	2,835	B	3,445	8.77	9.00
		7347_C	Plumber	3,583	B	4,356	12.54	13.00
		7348_C	Steamfitter	3,583	B	4,356	5.77	6.00
		7349_C	Steamfitter Supervisor I	4,030	B	4,899	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	37.00	37.00
		7376_C	Sheet Metal Worker	3,603	B	4,380	10.00	10.00
		7378_C	Tile Setter	2,835	B	3,445	2.00	2.00
		7393_C	Soft Floor Coverer	3,079	B	3,742	2.77	3.00
		7394_C	Soft Floor Coverer Supervisor I	3,799	B	4,617	1.00	1.00
		7404_C	Asphalt Finisher	2,396	B	2,912	5.00	5.00
		7421_C	Sewer Maintenance Worker	2,541	B	3,087	7.00	7.00
		7422_C	Senior Sewer Maintenance Worker	2,922	B	3,550	4.00	4.00
		7428_C	Hodcarrier	2,739	B	3,329	8.00	8.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207990 DPW Operations	10040 GF PW Work Order	7449_C	Sewer Service Worker	3,384	B	4,109	1.00	1.00
		7501_C	Environmental Service Worker	1,385	B	2,212	5.00	5.00
		7502_C	Asphalt Worker	2,315	B	2,816	17.00	17.00
		7510_C	Lighting Fixture Maintenance Worker	2,005	B	2,437	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	29.00	29.00
		9343_C	Roofer	2,876	B	3,496	2.00	2.00
		9345_C	Sheet Metal Supervisor I	4,030	B	4,899	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	16.05	15.57
207990 DPW Operations	12769 SR Gas Tax Annual Authority	2917_C	Program Support Analyst	3,727	B	4,530	1.00	1.00
		3410_C	Apprentice Gardener	1,571	B	2,286	1.00	1.00
		3417_C	Gardener	2,349	B	2,857	24.00	24.00
		3422_C	Park Section Supervisor	2,857	B	3,472	4.00	4.00
		3424_C	Integrated Pest Management Specialist	2,857	B	3,472	1.00	1.00
		3425_C	Senior Integrated Pest Management Specialist	3,057	B	3,716	1.00	1.00
		3435_C	Urban Forestry Inspector	2,590	B	3,150	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	5.00	5.00
		7281_C	Street Environmental Svcs Operations Supervisor	3,455	B	4,198	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	15.00	15.00
		7514_C	General Laborer	2,270	B	2,760	14.00	14.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	6.08	5.90
		7220_C	Asphalt Finisher Supervisor I	3,259	B	3,961	2.00	2.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	1.00	1.00
207990 DPW Operations	12789 SR Road Annual Authority	7355_C	Truck Driver	2,782	B	3,542	2.00	2.00
		7404_C	Asphalt Finisher	2,396	B	2,912	3.00	3.00
		7502_C	Asphalt Worker	2,315	B	2,816	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.06	0.06
		0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0932_C	Manager IV	4,981	B	6,356	9.00	9.00
		0941_C	Manager VI	5,766	B	7,358	3.00	3.00
207990 DPW Operations	13920 SR PW-Overhead	0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1326_C	Customer Service Agent Supervisor	2,971	B	3,610	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	2.00	2.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	4.00	4.00
		1822_C	Administrative Analyst	3,112	B	3,783	4.00	4.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.77	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1932_C	Assistant Storekeeper	1,919	B	2,333	1.50	1.50
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00
		1936_C	Senior Storekeeper	2,243	B	2,727	2.00	2.00
		3464_C	Area Supervisor, Parks, Squares And Facilities	3,355	B	4,078	1.00	1.00
		6315_C	Cost Estimator	3,912	B	4,754	2.00	2.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	3,706	B	4,504	1.00	1.00
		7208_C	Heavy Equipment Operations Supervisor	3,891	B	4,730	1.00	1.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		8207_C	Building And Grounds Patrol Officer	2,243	B	2,727	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.82	1.71
207990 DPW Operations	13985 SR 2016 Prop E	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207990 DPW Operations	13985 SR 2016 Prop E StreetTreeMaint	1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		3408_C	Apprentice Arborist Technician I	1,732	B	2,048	8.00	8.00
		3434_C	Arborist Technician	2,590	B	3,549	19.00	19.00
		3435_C	Urban Forestry Inspector	2,590	B	3,150	3.00	3.00
		3436_C	Arborist Technician Supervisor I	3,259	B	3,961	5.00	5.00
		3438_C	Arborist Technician Supervisor II	3,372	B	4,097	1.00	1.00
		7227_C	Cement Finisher Supervisor I	3,671	B	4,462	1.00	1.00
		7311_C	Cement Mason	2,727	B	3,317	4.00	4.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	12.00	12.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.05	1.99
Division Total:							830.26	831.87
229889 DPW Administration	10040 GF PW Work Order	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	3.00	3.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	3.00	3.00
		1314_C	Public Relations Officer	3,423	B	4,160	2.00	2.00
229889 DPW Administration	13920 SR PW- Overhead	0922_C	Manager I	4,007	B	5,115	4.00	4.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	3.00	3.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	3.00	3.00
		1051_C	IS Business Analyst-Assistant	2,876	B	3,617	2.00	2.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	3.00	3.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	3.00	3.00
		1250_C	Recruiter	3,791	B	4,607	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	3.00	3.00
		1657_C	Accountant IV	4,039	B	4,909	2.00	2.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	4.00	4.00
		1822_C	Administrative Analyst	3,112	B	3,783	8.00	8.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	2.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5330_C	Graphics Supervisor	3,104	B	3,774	1.00	1.00
		5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	1.00	1.00
		9251_C	Public Relations Manager	4,538	B	5,517	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	5.51	5.39
Division Total:							84.51	84.39
DPW Department Total							1,761.54	1,767.86



**Department: DT GSA - Technology**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
130677 DT Cybersecurity	28070 ISTIF Annual Authority Ctrl	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	2.00	2.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	8.00	8.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.00	1.37
Division Total:							15.00	16.37
130679 DT Communications	10000 GF Annual Account Ctrl	0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1766_C	Media Production Technician	2,282	B	2,773	2.00	2.00
		1767_C	Media Programming Specialist	2,654	B	3,226	10.00	10.00
		1769_C	Media Production Supervisor	3,297	B	4,007	1.00	1.00
		1781_C	Media/Security Systems Supervisor	3,891	B	4,730	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.81	1.76
130679 DT Communications	28070 ISTIF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
Division Total:							18.81	18.76
130680 DT Client Services	28070 ISTIF Annual Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	5.00	5.00
		1070_C	IS Project Director	4,921	B	6,190	2.00	2.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	15.00	15.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	8.00	8.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	8.00	8.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		5504_C	Project Manager II	6,276	B	6,276	6.00	6.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.48	0.46
Division Total:							52.48	52.46
130681 DT Chief Technology Officer	28070 ISTIF Annual Authority Ctrl	0941_C	Manager VI	5,766	B	7,358	2.00	2.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	4.00	4.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
Division Total:							9.00	9.00
207915 DT Administration	28070 ISTIF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1033_C	IS Trainer-Senior	3,791	B	4,607	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1932_C	Assistant Storekeeper	1,919	B	2,333	1.00	1.00
		1936_C	Senior Storekeeper	2,243	B	2,727	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207915 DT Administration	28070 ISTIF Annual Authority Ctrl	TEMPM_E	Temporary - Miscellaneous	0	B	0	1.39	1.34
207915 DT Administration	28100 ISTIF NON PROJECT CONTROLLED	1051_C	IS Business Analyst-Assistant	2,876	B	3,617	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
<b>Division Total:</b>							<b>38.39</b>	<b>38.34</b>
210657 DT JUSTIS	10020 GF Continuing Authority Ctrl	0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	3.00	3.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
<b>Division Total:</b>							<b>8.00</b>	<b>8.00</b>
232336 DT Innovation	28070 ISTIF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.22	0.22
<b>Division Total:</b>							<b>5.22</b>	<b>5.22</b>
232337 DT Digital Services	28070 ISTIF Annual Authority Ctrl	1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
<b>Division Total:</b>							<b>3.00</b>	<b>3.00</b>
232339 DT SD Service Delivery	28070 ISTIF Annual Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	2.00	2.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	7.00	7.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	15.00	15.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	11.00	11.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	6.00	6.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.44	4.31
232339 DT SD Service Delivery	28080 ISTIF Continuing Authority Ctrl	1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	0.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	0.00
<b>Division Total:</b>							<b>55.44</b>	<b>52.31</b>
258641 DT Public Safety	28070 ISTIF Annual Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5364_C	Engineering Associate I	2,956	B	3,594	1.00	1.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	3,706	B	4,504	1.00	1.00
		7257_C	Communication Line Supervisor I	3,727	B	4,530	3.00	3.00
		7273_C	Communications Line Worker Supervisor II	4,148	B	5,043	2.00	2.00
		7275_C	Telecommunications Technician Supervisor	4,148	B	5,043	2.00	2.00
		7308_C	Cable Splicer	3,727	B	4,530	12.00	12.00
		7338_C	Electrical Line Worker	4,207	B	4,207	14.00	14.00
		7362_C	Communications Systems Technician	4,007	B	4,871	21.00	21.00
		7368_C	Senior Communications Systems Technician	4,638	B	5,638	7.00	7.00
		7430_C	Assistant Electronic Maintenance Technician	3,317	B	4,030	5.00	5.00
		7432_C	Electrical Line Helper	2,849	B	3,462	2.00	2.00
		8234_C	Fire Alarm Dispatcher	2,808	B	3,413	2.50	2.50
		8236_C	Chief Fire Alarm Dispatcher	3,329	B	4,047	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.40	3.30

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
Division Total:							81.90	81.80
TIS Department Total							287.24	285.26

**Department: ECN Economic & Wrkfrce Dvlpmnt**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207766 ECN Workforce Development	10010 GF Annual Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.25	1.25
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.50	1.50
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		2978_C	Contract Compliance Officer II	4,617	B	5,614	1.00	1.00
		2992_C	Contract Compliance Officer I	3,523	B	4,282	7.00	7.00
		9772_C	Community Development Specialist	2,948	B	3,583	6.00	6.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	7.79	8.25
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	3.77	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.40	0.39
		207766 ECN Workforce Development	10020 GF Continuing Authority Ctrl	1823_C	Senior Administrative Analyst	3,627	B	4,408
207766 ECN Workforce Development	10770 SR Neighborhood Dev-Grants	0922_C	Manager I	4,007	B	5,115	0.75	0.75
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	0.50	0.50
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	9.75	9.75
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	8.00	8.00
Division Total:							57.09	57.89
207767 ECN Economic Development	10010 GF Annual Authority Ctrl	0922_C	Manager I	4,007	B	5,115	2.50	2.50
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	0.50	0.50
		0933_C	Manager V	5,370	B	6,855	0.30	0.30
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.38	2.50
		1824_C	Principal Administrative Analyst	4,198	B	5,103	5.00	5.00
		9772_C	Community Development Specialist	2,948	B	3,583	5.00	5.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	9.00	9.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	2.50	2.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.85	0.83
		207767 ECN Economic Development	10770 SR Neighborhood Dev-Grants	9775_C	Senior Community Development Specialist II	4,047	B	4,919
Division Total:							32.03	32.13
207768 ECN Office of Small Business	10000 GF Annual Account Ctrl	0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.65	0.65
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.38	1.50
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.07	0.07
207768 ECN Office of Small Business	10020 GF Continuing Authority Ctrl	1822_C	Administrative Analyst	3,112	B	3,783	0.35	0.35
Division Total:							7.45	7.57
207769 ECN Film Commission	11890 SR Mobed-Film Prod Sp	0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.03	0.03
Division Total:							4.03	4.03
207770 ECN Real Estate Development	10010 GF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	0.50	0.50
		0933_C	Manager V	5,370	B	6,855	1.70	1.70

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207770 ECN Real Estate Development	10010 GF Annual Authority Ctrl	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	0.77	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	5.00	5.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.31	0.30
Division Total:							15.78	16.00
229991 ECN Economic and Workforce Dev	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1249_C	Human Resources Trainee	2,549	B	2,683	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		229991 ECN Economic and Workforce Dev	10770 SR Neighborhood Dev-Grants	0922_C	Manager I	4,007	B	5,115
2992_C	Contract Compliance Officer I			3,523	B	4,282	1.00	1.00
9704_C	Employment & Training Specialist III			2,977	B	3,617	2.00	2.00
9774_C	Senior Community Development Specialist I			3,413	B	4,148	1.00	1.00
Division Total:							20.50	20.50
ECN Department Total							136.88	138.12

**Department: ENV Environment**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229994 ENV Environment	10020 GF Continuing Authority Ctrl	5642_C	Senior Environmental Specialist	3,645	B	4,430	0.25	0.25
		5644_C	Principal Environmental Specialist	4,160	B	5,056	0.30	0.30
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	0.25	0.25
229994 ENV Environment	12200 SR Env-Operating-Non-Project	0923_C	Manager II	4,303	B	5,491	0.41	0.41
		0952_C	Deputy Director II	4,638	B	5,920	0.41	0.41
		0962_C	Department Head II	6,177	B	7,883	0.41	0.41
		1023_C	IS Administrator III	3,791	B	4,607	0.41	0.41
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	0.41	0.41
		1310_C	Public Relations Assistant	2,167	B	2,634	0.41	0.41
		1543_C	Secretary, Commission on the Environment	3,627	B	4,408	0.47	0.47
		1632_C	Senior Account Clerk	2,390	B	2,904	0.41	0.41
		1822_C	Administrative Analyst	3,112	B	3,783	0.05	0.05
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.82	0.82
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.41	0.41
		1840_C	Junior Management Assistant	2,521	B	3,066	0.41	0.41
		1844_C	Senior Management Assistant	3,282	B	3,989	0.41	0.41
		5638_C	Environmental Assistant	2,578	B	3,133	2.32	2.32
		5640_C	Environmental Specialist	3,133	B	3,808	1.04	1.04
		5642_C	Senior Environmental Specialist	3,645	B	4,430	3.63	3.63
		5644_C	Principal Environmental Specialist	4,160	B	5,056	1.92	1.92
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	2.53	2.53
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.83	0.79
229994 ENV Environment	12210 SR Env-Continuing Projects	5640_C	Environmental Specialist	3,133	B	3,808	0.10	0.10
		5642_C	Senior Environmental Specialist	3,645	B	4,430	0.10	0.10
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.52	0.51
229994 ENV Environment	12230 SR Grants; ENV Continuing	1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	0.95	0.95
		5207_C	Associate Engineer	4,160	B	5,056	1.00	1.00
		5638_C	Environmental Assistant	2,578	B	3,133	0.28	0.28
		5640_C	Environmental Specialist	3,133	B	3,808	7.84	7.84
		5642_C	Senior Environmental Specialist	3,645	B	4,430	5.60	5.60
		5644_C	Principal Environmental Specialist	4,160	B	5,056	0.86	0.86
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	1.99	1.99
229994 ENV Environment	13990 SR Solid Waste Non-Project	TEMPM_E	Temporary - Miscellaneous	0	B	0	0.85	0.85
		0923_C	Manager II	4,303	B	5,491	0.59	0.59
		0952_C	Deputy Director II	4,638	B	5,920	0.59	0.59
		0962_C	Department Head II	6,177	B	7,883	0.59	0.59
		1023_C	IS Administrator III	3,791	B	4,607	0.59	0.59
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	0.59	0.59
		1310_C	Public Relations Assistant	2,167	B	2,634	0.59	0.59
		1543_C	Secretary, Commission on the Environment	3,627	B	4,408	0.53	0.53
		1632_C	Senior Account Clerk	2,390	B	2,904	0.59	0.59
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.18	1.18
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.59	0.59
		1840_C	Junior Management Assistant	2,521	B	3,066	0.59	0.59
		1844_C	Senior Management Assistant	3,282	B	3,989	0.59	0.59
		5638_C	Environmental Assistant	2,578	B	3,133	8.50	8.50
		5640_C	Environmental Specialist	3,133	B	3,808	2.83	2.83
		5642_C	Senior Environmental Specialist	3,645	B	4,430	8.11	8.11
		5644_C	Principal Environmental Specialist	4,160	B	5,056	3.93	3.93
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	6.22	6.22
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.33	0.32
229994 ENV Environment	14000 SR Solid Waste Projects	5638_C	Environmental Assistant	2,578	B	3,133	4.50	4.50
		5640_C	Environmental Specialist	3,133	B	3,808	5.19	5.19
		5642_C	Senior Environmental Specialist	3,645	B	4,430	3.33	3.33

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229994 ENV Environment	14000 SR Solid Waste Projects	5644_C	Principal Environmental Specialist	4,160	B	5,056	0.90	0.90
		9922_C	Public Service Aide - Associate To Professionals	1,787	B	1,787	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.24	1.20
229994 ENV Environment	14820 SR ETF-Gift	5638_C	Environmental Assistant	2,578	B	3,133	1.40	1.40
<b>Division Total:</b>							<b>96.69</b>	<b>96.59</b>
<b>ENV Department Total</b>							<b>96.69</b>	<b>96.59</b>

**Department: ETH Ethics Commission**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229997 ETH Ethics Commission	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	5.00	5.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.00	5.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.76	0.74
		1042_C	IS Engineer-Journey	4,127	B	5,192	0.77	0.00
229997 ETH Ethics Commission	10020 GF Continuing Authority Ctrl							
<b>Division Total:</b>							<b>24.53</b>	<b>23.74</b>
<b>ETH Department Total</b>							<b>24.53</b>	<b>23.74</b>



**Department: FAM Fine Arts Museum**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
230001 FAM Fine Arts Museum	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		3546_C	Curator IV	3,706	B	4,504	1.00	1.00
		3554_C	Associate Museum Registrar	2,106	B	2,559	1.00	1.00
		3556_C	Museum Registrar	2,449	B	2,977	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	6.00	6.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		8202_C	Security Guard	1,846	B	2,243	21.50	21.50
		8226_C	Museum Guard	2,243	B	2,727	55.55	55.55
		8228_C	Museum Security Supervisor	2,498	B	3,036	6.00	6.00
		8229_C	Manager of Museum Security Services	2,948	B	3,583	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.80	1.74
230001 FAM Fine Arts Museum	11940 SR Museums Admission	3302_C	Admission Attendant	1,709	B	2,074	10.01	10.01
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.24	0.23
Division Total:							118.10	118.03
FAM Department Total							118.10	118.03

**Department: FIR Fire Department**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
130644 FIR Administration	10000 GF Annual Account Ctrl	0140_F	Chief of Department, (Fire Department)	12,574	B	12,574	1.00	1.00
		0150_F	Deputy Chief of Department, (Fire Department)	10,854	B	10,854	1.00	1.00
		0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	3.00	3.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	2.00	2.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	4.00	4.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	0.77	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1804_C	Statistician	2,871	B	3,490	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1844_C	Senior Management Assistant	3,282	B	3,989	5.00	5.00
		2232_C	Senior Physician Specialist	7,371	B	10,188	0.15	0.15
		2233_C	Supervising Physician Specialist	7,933	B	10,957	1.00	1.00
		2328_C	Nurse Practitioner	6,078	B	8,604	1.00	1.00
		H002_F	Firefighter	3,026	B	4,670	2.00	2.00
		H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	2.00	2.00
		H030_F	Captain, Fire Suppression	6,196	B	6,196	1.00	1.00
		H033_F	Captain, Emergency Medical Services	6,196	B	6,196	2.00	2.00
		H040_F	Battalion Chief, Fire Suppression	7,438	B	7,438	1.00	1.00
130644 FIR Administration	10060 GF Work Order	5215_C	Fire Protection Engineer	4,934	B	5,997	1.00	1.00
		H004_F	Inspector, Fire Department	5,598	B	5,598	1.00	1.00
		H022_F	Lieutenant, Fire Prevention	6,126	B	6,126	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.90	0.87
Division Total:							53.82	54.02
130645 FIR Airport	17960 AIR Op Annual Account Ctrl	5215_C	Fire Protection Engineer	4,934	B	5,997	2.00	2.00
		6281_C	Fire Safety Inspector II	5,653	B	5,653	1.00	1.00
		H002_F	Firefighter	3,026	B	4,670	68.00	68.00
		H003_F	EMT/Paramedic/Firefighter	2,773	B	5,397	18.54	19.00
		H004_F	Inspector, Fire Department	5,598	B	5,598	2.00	2.00
		H016_F	Technical Training Specialist, Fire Department	5,425	B	5,425	2.00	2.00
		H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	10.00	10.00
		H022_F	Lieutenant, Fire Prevention	6,126	B	6,126	2.00	2.00
		H028_F	Lieutenant, Division of Training	6,195	B	6,195	1.00	1.00
		H030_F	Captain, Fire Suppression	6,196	B	6,196	4.00	4.00
		H032_F	Captain, Fire Prevention or Fire Investigation	6,997	B	6,997	2.00	2.00
		H033_F	Captain, Emergency Medical Services	6,196	B	6,196	3.00	3.00
		H039_F	Captain, Division of Training	7,437	B	7,437	1.00	1.00
		H040_F	Battalion Chief, Fire Suppression	7,438	B	7,438	3.00	3.00
		H051_F	Assistant Deputy Chief II	9,591	B	9,591	1.00	1.00
Division Total:							120.54	121.00
130647 FIR Fireboat	10060 GF Work Order	H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	2.00	2.00
		H030_F	Captain, Fire Suppression	6,196	B	6,196	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
130647 FIR Fireboat	10060 GF Work Order	H110_F	Marine Engineer of Fire Boats	6,196	B	6,196	3.00	3.00
		H120_F	Pilot of Fire Boats	6,196	B	6,196	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.83	1.78
Division Total:							10.83	10.78
130648 FIR Investigation	10000 GF Annual Account Ctrl	1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		H006_F	Investigator, Fire Department	5,598	B	5,598	11.00	11.00
		H024_F	Lieutenant, Fire Investigation	6,126	B	6,126	1.00	1.00
		H032_F	Captain, Fire Prevention or Fire Investigation	6,997	B	6,997	1.00	1.00
Division Total:							14.00	14.00
130649 FIR Nert	10000 GF Annual Account Ctrl	H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	1.00	1.00
Division Total:							1.00	1.00
130650 FIR Operations	10000 GF Annual Account Ctrl	0150_F	Deputy Chief of Department, (Fire Department)	10,854	B	10,854	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.77	1.00
		H001_F	Fire Rescue Paramedic	4,225	B	5,140	1.00	1.00
		H002_F	Firefighter	3,026	B	4,670	853.54	853.54
		H003_F	EMT/Paramedic/Firefighter	2,773	B	5,397	365.20	365.20
		H010_F	Incident Support Specialist	5,087	B	5,087	21.50	21.50
		H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	187.17	187.17
		H030_F	Captain, Fire Suppression	6,196	B	6,196	74.00	74.00
		H033_C	Captain, Emergency Medical Services	6,196	B	6,196	2.00	2.00
		H033_F	Captain, Emergency Medical Services	6,196	B	6,196	27.05	28.20
		H040_F	Battalion Chief, Fire Suppression	7,438	B	7,438	37.80	37.80
		H043_F	EMS Section Chief	7,438	B	7,438	3.00	3.00
		H050_F	Assistant Chief of Department, (Fire Department)	8,595	B	8,595	7.50	7.50
		H053_F	Emergency Medical Services Chief	9,591	B	9,591	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	6.12	5.95
Division Total:							1,590.65	1,591.86
130651 FIR Prevention	10000 GF Annual Account Ctrl	1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	3.00	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		5215_C	Fire Protection Engineer	4,934	B	5,997	7.00	7.00
		6281_C	Fire Safety Inspector II	5,653	B	5,653	4.00	4.00
		H004_F	Inspector, Fire Department	5,598	B	5,598	46.31	47.00
		H022_F	Lieutenant, Fire Prevention	6,126	B	6,126	8.00	8.00
		H032_F	Captain, Fire Prevention or Fire Investigation	6,997	B	6,997	2.00	2.00
		H042_F	Assistant Fire Marshal	7,438	B	7,438	4.00	4.00
		H051_F	Assistant Deputy Chief II	9,591	B	9,591	1.00	1.00
		130651 FIR Prevention	10060 GF Work Order	5215_C	Fire Protection Engineer	4,934	B	5,997
6281_C	Fire Safety Inspector II			5,653	B	5,653	1.00	1.00
H004_F	Inspector, Fire Department			5,598	B	5,598	1.00	1.00
H032_F	Captain, Fire Prevention or Fire Investigation			6,997	B	6,997	3.00	3.00
Division Total:							89.31	90.00
130652 FIR Support Services	10000 GF Annual Account Ctrl	1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	3.00	3.00
		1936_C	Senior Storekeeper	2,243	B	2,727	4.00	4.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	1.00	1.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
130652 FIR Support Services	10000 GF Annual Account Ctrl	H002_F	Firefighter	3,026	B	4,670	11.00	11.00
		H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	2.00	2.00
		H030_F	Captain, Fire Suppression	6,196	B	6,196	1.00	1.00
		H051_F	Assistant Deputy Chief II	9,591	B	9,591	1.00	1.00
Division Total:							27.00	27.00
130653 FIR Training	10000 GF Annual Account Ctrl	1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		H028_F	Lieutenant, Division of Training	6,195	B	6,195	7.00	7.00
		H033_F	Captain, Emergency Medical Services	6,196	B	6,196	5.00	5.00
		H039_F	Captain, Division of Training	7,437	B	7,437	3.00	3.00
		H043_F	EMS Section Chief	7,438	B	7,438	1.00	1.00
		H051_F	Assistant Deputy Chief II	9,591	B	9,591	1.00	1.00
Division Total:							19.00	19.00
130654 FIR Capital Project & Grants	10000 GF Annual Account Ctrl	5277_C	Planner I	2,616	B	3,180	1.00	1.00
		H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	1.00	1.00
		H051_F	Assistant Deputy Chief II	9,591	B	9,591	1.00	1.00
130654 FIR Capital Project & Grants	13550 SR Public Protection-Grant	H002_F	Firefighter	3,026	B	4,670	72.00	72.00
130654 FIR Capital Project & Grants	15470 CPXCF 10 EQ SFTY&EMY RE S2012A	H020_F	Lieutenant, Fire Suppression	5,426	B	5,426	1.00	1.00
		H030_F	Captain, Fire Suppression	6,196	B	6,196	1.00	1.00
Division Total:							77.00	77.00
FIR Department Total							2,003.15	2,005.66

Department: GEN General City / Unallocated

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
230018 GEN General City - Annual Unallocated	10000 GF Account Ctrl	0941_C	Manager VI	5,766	B	7,358	0.77	1.00
Division Total:							0.77	1.00
GEN Department Total							0.77	1.00

**Department: HOM Homelessness Services**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
203645 HOM ADMINISTRATION	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	2.00	2.00		
		0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00		
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00		
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00		
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00		
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00		
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00		
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00		
		1232_C	Training Officer	3,275	B	3,981	0.25	1.00		
		1241_C	Human Resources Analyst	2,683	B	3,948	2.00	2.00		
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.77	2.00		
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00		
		1312_C	Public Information Officer	2,871	B	3,490	0.77	1.00		
		1404_C	Clerk	1,924	B	2,338	1.00	1.00		
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00		
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00		
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00		
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00		
		1822_C	Administrative Analyst	3,112	B	3,783	4.77	5.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.77	6.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	7.00	7.00		
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00		
		1844_C	Senior Management Assistant	3,282	B	3,989	0.77	1.00		
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	1.00	1.00		
			7333_C	Apprentice Stationary Engineer II	2,390	B	3,492	1.00	1.00	
			7334_C	Stationary Engineer	3,675	B	3,675	2.77	3.00	
203645 HOM ADMINISTRATION	10020 GF Continuing Authority Ctrl	0932_C	Manager IV	4,981	B	6,356	0.77	1.00		
		1044_C	IS Engineer-Principal	4,921	B	6,190	0.77	1.00		
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	0.77	1.00		
Division Total:							49.18	52.00		
203646 HOM PROGRAMS	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00		
		0923_C	Manager II	4,303	B	5,491	4.77	5.00		
		0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		0933_C	Manager V	5,370	B	6,855	1.00	1.00		
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00		
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00		
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.77	3.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00		
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00		
		2119_C	Health Care Analyst	3,164	B	3,847	1.00	1.00		
		2586_C	Health Worker II	2,184	B	2,654	8.00	8.00		
		2587_C	Health Worker III	2,390	B	2,904	14.00	14.00		
		2593_C	Health Program Coordinator III	3,610	B	4,389	2.77	3.00		
		2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	2.00	2.00		
		2907_C	Eligibility Worker Supervisor	3,036	B	3,690	1.00	1.00		
		2913_C	Program Specialist	3,036	B	3,690	2.00	2.00		
		2917_C	Program Support Analyst	3,727	B	4,530	13.00	13.00		
		2918_C	Human Services Agency Social Worker	2,232	B	3,431	4.00	4.00		
		2920_C	Medical Social Worker	3,317	B	4,030	3.00	3.00		
		2930_C	Behavioral Health Clinician	3,317	B	4,030	6.77	7.00		
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	4.77	5.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.39	1.35		
		203646 HOM PROGRAMS	10020 GF Continuing	0922_C	Manager I	4,007	B	5,115	1.00	1.00
				1053_C	IS Business Analvst-Senior	3,855	B	4,850	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
203646 HOM PROGRAMS	10020 GF Continuing Authority Ctrl	1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		9920_C	Public Service Aide - Assistant To Professionals	1,633	B	1,633	1.00	1.00
203646 HOM PROGRAMS	10060 GF Work Order	2566_C	Rehabilitation Counselor	2,760	B	3,355	1.00	1.00
		2931_C	Marriage, Family And Child Counselor	3,317	B	4,030	1.00	1.00
203646 HOM PROGRAMS	10582 SR OCOH Nov18 PropCHomelessSvc	0931_C	Manager III	4,638	B	5,920	0.77	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.77	1.00
		2913_C	Program Specialist	3,036	B	3,690	0.77	1.00
203646 HOM PROGRAMS	12960 SR Human Welfare-Grants	1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	4.00	4.00
		2917_C	Program Support Analyst	3,727	B	4,530	3.77	4.00
		2918_C	Human Services Agency Social Worker	2,232	B	3,431	1.00	1.00
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	1.00	1.00
		9920_C	Public Service Aide - Assistant To Professionals	1,633	B	1,633	1.54	2.00
Division Total:							105.86	108.35
HOM Department Total							155.04	160.35

**Department: HRC Human Rights Commission**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232021 HRC Human Rights Commission	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.77	2.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.77	2.77
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.73	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.77	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		2991_C	Coordinator, Human Rights Commission	3,928	B	4,774	4.00	4.00
		2992_C	Contract Compliance Officer I	3,523	B	4,282	1.00	1.00
		2996_C	Representative, Human Rights Commission	3,232	B	3,928	4.00	4.00
		9704_C	Employment & Training Specialist III	2,977	B	3,617	0.77	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	0.77	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.04	0.04
232021 HRC Human Rights Commission	10020 GF Continuing Authority Ctrl	1312_C	Public Information Officer	2,871	B	3,490	0.77	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	0.77	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	0.77	1.00
Division Total:							26.93	29.81
HRC Department Total							26.93	29.81



**Department: HRD Human Resources**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
232022 HRD Administration	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	6.77	7.00		
		0923_C	Manager II	4,303	B	5,491	1.00	1.00		
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00		
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00		
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00		
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00		
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00		
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00		
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	2.00	2.00		
		1293_C	Human Resources Director	7,540	B	9,622	1.00	1.00		
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00		
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00		
		1801_C	Analyst Trainee	2,131	B	2,857	19.00	19.00		
		232022 HRD Administration	10020 GF Continuing Authority Ctrl	1053_C	IS Business Analyst-Senior	3,855	B	4,850	0.77	1.00
				1241_C	Human Resources Analyst	2,683	B	3,948	1.00	0.00
1246_C	Principal Human Resources Analyst			4,496	B	5,465	1.00	0.00		
1840_C	Junior Management Assistant			2,521	B	3,066	1.00	0.00		
TEMPM_E	Temporary - Miscellaneous			0	B	0	4.46	4.32		
Division Total:							46.00	43.32		
232023 HRD Equal Emplymt Opportunity	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	3.00	3.00		
		0931_C	Manager III	4,638	B	5,920	1.00	1.00		
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00		
		1202_C	Personnel Clerk	2,142	B	2,604	1.00	1.00		
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	12.00	12.00		
		1233_C	Equal Employment Opportunity Programs Specialist	3,171	B	3,854	5.00	5.00		
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00		
232023 HRD Equal Emplymt Opportunity	10010 GF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.00	1.00		
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
Division Total:							27.00	27.00		
232024 HRD Employee Relations	10000 GF Annual Account Ctrl	1280_C	Employee Relations Representative	3,275	B	3,981	5.00	5.00		
		1281_C	Senior Employee Relations Representative	4,198	B	5,103	1.00	1.00		
		1282_C	Manager,Employee Relations Division	4,981	B	6,356	1.77	2.00		
		1283_C	Director, Employee Relations Division	6,564	B	8,377	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.43	0.42		
232024 HRD Employee Relations	10010 GF Annual Authority Ctrl	1280_C	Employee Relations Representative	3,275	B	3,981	1.00	1.00		
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.29	4.16		
Division Total:							15.49	15.58		
232025 HRD Recruit- Assess-Client Svc	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00		
		0931_C	Manager III	4,638	B	5,920	2.00	2.00		
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00		
		1202_C	Personnel Clerk	2,142	B	2,604	5.00	5.00		
		1203_C	Personnel Technician	2,598	B	3,158	1.00	1.00		
		1204_C	Senior Personnel Clerk	2,479	B	3,014	3.00	3.00		
		1241_C	Human Resources Analyst	2,683	B	3,948	3.00	3.00		
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	19.00	19.00		
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	3.00	3.00		
		1280_C	Employee Relations Representative	3,275	B	3,981	1.00	1.00		
		1282_C	Manager,Employee Relations Division	4,981	B	6,356	1.00	1.00		
		1404_C	Clerk	1,924	B	2,338	3.54	4.00		
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.83	3.72		
232025 HRD Recruit- Assess-Client Svc	10010 GF Annual Authority Ctrl	1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00		
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00		
		1249_C	Human Resources Trainee	2,549	B	2,683	8.00	8.00		
		1404_C	Clerk	1,924	B	2,338	1.00	1.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232025 HRD Recruit-Assess-Client Svc	10010 GF Annual Authority Ctrl	1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
232025 HRD Recruit-Assess-Client Svc	10060 GF Work Order	1244_C	Senior Human Resources Analyst	3,791	B	4,607	5.54	6.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	0.77	1.00
<b>Division Total:</b>							<b>68.68</b>	<b>69.72</b>
232027 HRD Workers Compensation	12460 SR Workers' Compensation	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1209_C	Benefits Technician	2,265	B	2,754	7.00	7.00
		1404_C	Clerk	1,924	B	2,338	4.00	4.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1636_C	Health Care Billing Clerk II	2,534	B	3,079	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1840_Z	Junior Management Assistant	2,521	B	3,066	0.77	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		8141_C	Worker's Compensation Adjuster	3,112	B	3,783	27.00	27.00
		8165_C	Worker's Compensation Supervisor I	3,951	B	4,803	6.77	7.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.15	1.12
<b>Division Total:</b>							<b>61.69</b>	<b>62.12</b>
232029 HRD Workforce Development	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	0.85	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	0.50	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	2.00	2.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	0.77	1.00
		1250_C	Recruiter	3,791	B	4,607	3.00	3.00
		1280_C	Employee Relations Representative	3,275	B	3,981	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.06	1.03
232029 HRD Workforce Development	10060 GF Work Order	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1230_C	Instructional Designer	3,610	B	4,389	2.00	2.00
		1232_C	Training Officer	3,275	B	3,981	2.77	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
232029 HRD Workforce Development	12550 SR Grants; GSF Continuing	1367_C	Special Assistant VIII	2,912	B	3,540	1.00	1.00
<b>Division Total:</b>							<b>18.95</b>	<b>20.03</b>
<b>HRD Department Total</b>							<b>237.81</b>	<b>237.77</b>

**Department: HSA Human Services Agency**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
149644 HSA Aging & Adult Svc (DAAS)	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	0.63	0.63
		0923_C	Manager II	4,303	B	5,491	8.00	8.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	3.00	3.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	11.00	11.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	3.00	3.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	7.00	7.00
		1430_C	Transcriber Typist	2,195	B	2,667	1.00	1.00
		1432_C	Senior Transcriber Typist	2,419	B	2,941	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1458_C	Legal Secretary I	2,808	B	3,413	6.00	6.00
		1460_C	Legal Secretary II	3,020	B	3,671	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		2320_C	Registered Nurse	4,907	B	6,445	4.00	4.00
		2322_C	Nurse Manager	5,698	B	8,297	1.00	1.00
		2846_C	Nutritionist	3,338	B	4,059	2.00	2.00
		2904_C	Human Services Technician	2,328	B	2,828	33.00	33.00
		2913_C	Program Specialist	3,036	B	3,690	6.00	6.00
		2914_C	Social Work Supervisor	3,171	B	3,854	20.00	20.00
		2917_C	Program Support Analyst	3,727	B	4,530	8.00	8.00
		2918_C	Human Services Agency Social Worker	2,232	B	3,431	94.00	94.00
		2940_C	Protective Services Worker	3,317	B	4,232	58.77	59.00
		2944_C	Protective Services Supervisor	3,727	B	4,758	13.77	14.00
		4230_C	Estate Investigator	3,014	B	3,664	22.00	22.00
		4231_C	Senior Estate Investigator	3,242	B	3,940	5.00	5.00
		4232_C	Veterans Claim Representative	3,036	B	3,690	5.00	5.00
		4233_C	Veterans Claims Representative Supervisor	3,403	B	4,136	1.00	1.00
		8106_C	Legal Process Clerk	2,090	B	2,541	1.00	1.00
		8173_C	Legal Assistant	2,971	B	3,610	3.00	3.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	4.00	4.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	0	B	0	0.70
149644 HSA Aging & Adult Svc (DAAS)	10020 GF Continuing Authority Ctrl	1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		2917_C	Program Support Analyst	3,727	B	4,530	1.00	1.00
		2920_C	Medical Social Worker	3,317	B	4,030	1.00	1.00
		2940_C	Protective Services Worker	3,317	B	4,232	2.00	2.00
149644 HSA Aging & Adult Svc (DAAS)	12965 SR Nov 2016 Prop I Dignity	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		2917_C	Program Support Analyst	3,727	B	4,530	2.00	2.00
		2918_C	Human Services Agency Social Worker	2,232	B	3,431	1.00	1.00
		2920_C	Medical Social Worker	3,317	B	4,030	13.00	13.00
		2924_C	Medical Social Work Supervisor	3,706	B	4,504	4.00	4.00
	2940_C	Protective Services Worker	3,317	B	4,232	5.00	5.00	
Division Total:							371.87	372.30
149655 HSA Admin Support (HSA)	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	5.00	5.00
		0931_C	Manager III	4,638	B	5,920	9.00	9.00
		0932_C	Manager IV	4,981	B	6,356	3.00	3.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
149655 HSA Admin Support (HSA)	10000 GF Annual Account Ctrl	0954_C	Deputy Director IV	6,564	B	8,377	3.00	3.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1031_C	IS Trainer-Assistant	2,566	B	3,119	1.00	1.00
		1032_C	IS Trainer-Journey	3,119	B	3,791	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	4.00	4.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	6.00	6.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	5.00	5.00
		1051_C	IS Business Analyst-Assistant	2,876	B	3,617	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	4.00	4.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	17.00	17.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	4.00	4.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	2.00	2.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	2.00	2.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	3.00	3.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	9.00	9.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	6.00	6.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	3.00	3.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1202_C	Personnel Clerk	2,142	B	2,604	3.00	3.00
		1203_C	Personnel Technician	2,598	B	3,158	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	6.00	6.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	5.00	5.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	2.00	2.00
		1232_C	Training Officer	3,275	B	3,981	6.00	6.00
		1241_C	Human Resources Analyst	2,683	B	3,948	13.00	13.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	11.00	11.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	10.00	10.00
		1406_C	Senior Clerk	1,995	B	2,427	8.00	8.00
		1408_C	Principal Clerk	2,634	B	3,202	4.00	4.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	3.00	3.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	2.00	2.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	18.00	18.00
		1632_C	Senior Account Clerk	2,390	B	2,904	25.00	25.00
		1634_C	Principal Account Clerk	2,700	B	3,282	6.00	6.00
		1652_C	Accountant II	2,885	B	3,505	3.00	3.00
		1654_C	Accountant III	3,490	B	4,242	3.00	3.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1706_C	Telephone Operator	1,910	B	2,322	3.00	3.00
		1760_C	Offset Machine Operator	2,227	B	2,707	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	12.00	12.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	16.00	16.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	10.00	10.00
		1827_C	Administrative Services Manager	3,664	B	4,453	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	5.00	5.00
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00
		2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	1.00	1.00
		2913_C	Program Specialist	3,036	B	3,690	36.00	36.00
		2917_C	Program Support Analyst	3,727	B	4,530	10.00	10.00
		2966_C	Welfare Fraud Investigator	3,540	B	4,303	6.00	6.00
		2967_C	Supervising Welfare Fraud Investigator	3,847	B	4,675	1.00	1.00
		4308_C	Senior Collections Officer	2,667	B	3,242	6.00	6.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
149655 HSA Admin Support (HSA)	10000 GF Annual Account Ctrl	4366_C	Collection Supervisor	2,871	B	3,490	1.00	1.00
		6138_C	Industrial Hygienist	4,220	B	5,129	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	1.00	1.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	1.00	1.00
		7333_C	Apprentice Stationary Engineer II	2,390	B	3,492	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	2.00	2.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7524_C	Institution Utility Worker	1,919	B	2,333	6.00	6.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	1.00	1.00
		8603_C	Emergency Services Coord III	3,774	B	4,587	1.00	1.00
		9251_C	Public Relations Manager	4,538	B	5,517	1.00	1.00
		9252_C	Communications Specialist	3,517	B	4,713	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.47	1.42
149655 HSA Admin Support (HSA)	12920 SR Human Welfare-Grants Sta	0941_C	Manager VI	5,766	B	7,358	1.00	1.00
<b>Division Total:</b>							<b>373.47</b>	<b>373.42</b>
149665 HSA Human Services (DHS)	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	28.00	28.00
		0931_C	Manager III	4,638	B	5,920	6.00	6.00
		0932_C	Manager IV	4,981	B	6,356	7.00	7.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	3.00	3.00
		1402_C	Junior Clerk	1,767	B	2,147	15.38	20.00
		1404_C	Clerk	1,924	B	2,338	85.50	85.50
		1406_C	Senior Clerk	1,995	B	2,427	55.00	55.00
		1408_C	Principal Clerk	2,634	B	3,202	11.00	11.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	62.00	62.00
		1444_C	Secretary I	2,090	B	2,541	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	4.00	4.00
		1822_C	Administrative Analyst	3,112	B	3,783	8.50	8.50
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.00	5.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	5.00	5.00
		1842_C	Management Assistant	2,864	B	3,481	10.00	10.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		2110_C	Medical Records Clerk	2,270	B	2,760	4.00	4.00
		2230_C	Physician Specialist	6,685	B	9,466	4.00	4.00
		2232_C	Senior Physician Specialist	7,371	B	10,188	0.75	0.75
		2574_C	Clinical Psychologist	3,839	B	4,665	9.00	9.00
		2576_C	Supervising Clinical Psychologist	4,282	B	5,204	1.00	1.00
		2586_C	Health Worker II	2,184	B	2,654	2.00	2.00
		2904_C	Human Services Technician	2,328	B	2,828	37.00	37.00
		2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	545.85	547.00
		2907_C	Eligibility Worker Supervisor	3,036	B	3,690	76.00	76.00
		2913_C	Program Specialist	3,036	B	3,690	62.50	62.50
		2914_C	Social Work Supervisor	3,171	B	3,854	10.00	10.00
		2915_C	Program Specialist Supervisor	3,514	B	4,273	1.00	1.00
		2916_C	Social Work Specialist	3,036	B	3,690	73.00	73.00
		2917_C	Program Support Analyst	3,727	B	4,530	25.00	25.00
		2918_C	Human Services Agency Social Worker	2,232	B	3,431	62.00	62.00
		2932_C	Senior Behavioral Health Clinician	3,462	B	4,208	1.00	1.00
		2935_C	Senior Marriage, Family & Child Counselor	3,462	B	4,208	2.00	2.00
		2940_C	Protective Services Worker	3,317	B	4,232	158.00	158.00
		2944_C	Protective Services Supervisor	3,727	B	4,758	33.00	33.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
149665 HSA Human Services (DHS)	10000 GF Annual Account Ctrl	9703_C	HSA Employment & Training Specialist II	2,254	B	3,530	71.00	71.00
		9704_C	Employment & Training Specialist III	2,977	B	3,617	64.00	64.00
		9705_C	Employment & Training Specialist IV	3,282	B	3,989	18.00	18.00
		9706_C	Employment & Training Specialist V	3,617	B	4,397	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	39.21	38.04
149665 HSA Human Services (DHS)	10020 GF Continuing Authority Ctrl	2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	59.62	57.85
Division Total:							1,682.31	1,685.14
186644 HSA Early Care & Education	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	0.67	0.67
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		2914_C	Social Work Supervisor	3,171	B	3,854	1.00	1.00
		2919_C	Child Care Specialist	1,767	B	2,147	6.00	6.00
186644 HSA Early Care & Education	11140 SR PEEF Annual Contr-EarlyCare	0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0961_C	Department Head I	4,981	B	6,356	0.33	0.33
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		2917_C	Program Support Analyst	3,727	B	4,530	1.00	1.00
Division Total:							25.00	25.00
HSA Department Total							2,452.65	2,455.86

**Department: HSS Health Service System**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
291644 HSS Health Service System	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	0.86	0.74
		0931_C	Manager III	4,638	B	5,920	2.88	3.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		0963_C	Department Head III	6,564	B	8,377	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	0.75	0.75
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1209_C	Benefits Technician	2,265	B	2,754	4.00	4.00
		1210_C	Benefits Analyst	2,687	B	3,267	14.00	14.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	2.00	2.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1813_C	Senior Benefits Analyst	3,251	B	3,951	4.00	4.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.90	0.90
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00
		2593_C	Health Program Coordinator III	3,610	B	4,389	2.00	2.00
		2594_C	Employee Assistance Counselor	3,317	B	4,030	2.00	2.00
		2595_C	Senior Employee Assistance Counselor	3,462	B	4,208	1.00	1.00
		2819_C	Assistant Health Educator	2,885	B	3,505	0.77	1.00
		2820_C	Senior Health Program Planner	3,763	B	4,573	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.11	0.11
291644 HSS Health Service System	31190 HSS ADMIN GF SUPPORT FD	0923_C	Manager II	4,303	B	5,491	1.26	1.26
		0931_C	Manager III	4,638	B	5,920	1.77	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	0.25	0.25
		1813_C	Senior Benefits Analyst	3,251	B	3,951	0.77	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.10	0.10
		1824_C	Principal Administrative Analyst	4,198	B	5,103	0.77	1.00
		2820_C	Senior Health Program Planner	3,763	B	4,573	0.77	1.00
		2822_C	Health Educator	3,338	B	4,059	1.00	1.00
Division Total:							58.96	60.11
HSS Department Total							58.96	60.11

**Department: JUV Juvenile Probation**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232034 JUV Probation Services	10000 GF Annual Account Ctrl	1426_C	Senior Clerk Typist	2,195	B	2,667	4.00	4.00
		1430_C	Transcriber Typist	2,195	B	2,667	2.00	2.00
		1444_C	Secretary I	2,090	B	2,541	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		2910_C	Social Worker	2,461	B	2,991	2.00	2.00
		8414_S	Supervising Probation Officer, Juvenile Court	3,951	B	4,803	7.00	7.00
		8416_S	Director, Probation Services	4,007	B	5,115	1.00	1.00
		8444_S	Deputy Probation Officer	2,656	B	4,308	8.00	8.00
		8530_P	Deputy Probation Officer (SFERS)	2,656	B	4,308	16.00	16.00
		8540_P	Sr Supervising Probation Officer, Juv Prob (SFERS)	4,344	B	5,279	1.00	1.00
		9706_C	Employment & Training Specialist V	3,617	B	4,397	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
232034 JUV Probation Services	11160 SR Child Youth&Fam-Grants Sta	2910_C	Social Worker	2,461	B	2,991	1.00	1.00
232034 JUV Probation Services	13720 SR Public Protection-Grant Sta	1824_C	Principal Administrative Analyst	4,198	B	5,103	0.77	1.00
		2910_C	Social Worker	2,461	B	2,991	2.00	2.00
		8444_S	Deputy Probation Officer	2,656	B	4,308	18.00	18.00
		9708_C	Employment & Training Specialist VI	4,290	B	5,214	1.00	1.00
Division Total:							69.77	70.00
232035 JUV Juvenile Hall	10000 GF Annual Account Ctrl	0923_S	Manager II	4,303	B	5,491	1.00	1.00
		1444_C	Secretary I	2,090	B	2,541	1.00	1.00
		2604_C	Food Service Worker	1,742	B	2,222	6.00	6.00
		2620_C	Food Service Manager Administrator	2,991	B	3,635	1.00	1.00
		2654_C	Cook	2,333	B	2,835	4.00	4.00
		2770_C	Senior Laundry Worker	1,952	B	2,372	2.00	2.00
		8316_S	Assistant Counselor	2,167	B	2,634	2.00	2.00
		8318_S	Counselor II	2,971	B	3,610	7.00	7.00
		8320_S	Counselor, Juvenile Hall	2,468	B	2,999	41.25	41.25
		8322_S	Senior Counselor, Juvenile Hall	3,195	B	3,884	11.00	11.00
		8324_S	Supervising Counselor, Juvenile Court	3,290	B	3,998	1.00	1.00
		8562_P	Counselor, Juvenile Hall (SFERS)	2,468	B	2,999	23.00	23.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	6.19	6.00
		Division Total:						
232036 JUV Children'S Baseline	10000 GF Annual Account Ctrl	1444_C	Secretary I	2,090	B	2,541	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		2654_C	Cook	2,333	B	2,835	2.00	2.00
		7341_C	Stationary Engineer, Water Treatment Plant	4,052	B	4,052	1.00	1.00
		7524_C	Institution Utility Worker	1,919	B	2,333	1.00	1.00
		8321_S	Counselor, Log Cabin Ranch	2,654	B	3,226	8.00	8.00
		8322_S	Senior Counselor, Juvenile Hall	3,195	B	3,884	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.77	0.75
232036 JUV Children'S Baseline	13720 SR Public Protection-Grant Sta	8321_S	Counselor, Log Cabin Ranch	2,654	B	3,226	3.00	3.00
		8322_S	Senior Counselor, Juvenile Hall	3,195	B	3,884	1.00	1.00
		8326_S	Assistant Director, Log Cabin Ranch	3,171	B	3,854	1.00	1.00
		8564_P	Counselor, Log Cabin Ranch (SFERS)	2,654	B	3,226	2.00	2.00
Division Total:							24.77	24.75
232040 JUV General	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0953_S	Deputy Director III	5,766	B	7,358	1.00	1.00
		0963_S	Department Head III	6,564	B	8,377	1.00	1.00
		1024_C	IS Administrator-Supervisor	4,078	B	4,956	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232040 JUV General	10000 GF Annual Account Ctrl	1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	2.00	2.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1549_C	Secretary, Juvenile Probation Commission	2,842	B	3,455	0.50	0.50
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	3.00	3.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1936_C	Senior Storekeeper	2,243	B	2,727	1.00	1.00
		2708_C	Custodian	2,011	B	2,443	5.00	5.00
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	1.00	1.00
		6138_C	Industrial Hygienist	4,220	B	5,129	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	7.00	7.00
		7524_C	Institution Utility Worker	1,919	B	2,333	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.29	0.28
232040 JUV General	13720 SR Public Protection-Grant Sta	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	0.77	1.00
Division Total:							52.56	52.78
JUV Department Total							253.54	253.78

**Department: LIB Public Library**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232048 LIB Public Library	13140 SR Public Library Preserv	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	4.00	4.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0952_C	Deputy Director II	4,638	B	5,920	6.00	6.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	3.00	3.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1061_C	IS Program Analyst-Assistant	2,663	B	3,344	1.00	1.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	8.00	8.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1202_C	Personnel Clerk	2,142	B	2,604	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	3.00	3.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	5.00	5.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1436_C	Brailist	2,100	B	2,553	0.50	0.50
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1544_C	Secretary, Library Commission	3,455	B	4,198	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1766_C	Media Production Technician	2,282	B	2,773	3.00	3.00
		1769_C	Media Production Supervisor	3,297	B	4,007	1.00	1.00
		1771_C	Media Production Specialist	2,598	B	3,158	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	7.00	7.00
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		1926_C	Senior Materials And Supplies Supervisor	2,167	B	2,634	1.00	1.00
		2708_C	Custodian	2,011	B	2,443	49.85	51.00
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	5.00	5.00
		2718_C	Custodial Supervisor	2,437	B	2,963	1.00	1.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	1.00	1.00
		3520_C	Museum Preparator	2,054	B	2,498	1.00	1.00
		3542_C	Curator II	2,792	B	3,394	2.00	2.00
		3602_C	Library Page	1,789	B	2,172	141.00	141.00
		3610_C	Library Assistant	2,195	B	2,667	68.00	68.00
		3616_C	Library Technical Assistant I	2,583	B	3,140	66.00	66.00
		3618_C	Library Technical Assistant II	2,808	B	3,413	47.00	47.00
		3630_C	Librarian I	3,008	B	3,655	150.50	150.50
		3632_C	Librarian II	3,329	B	4,047	60.00	60.00
		3634_C	Librarian III	3,671	B	4,462	17.00	17.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232048 LIB Public Library	13140 SR Public Library Preserv	5320_C	Illustrator And Art Designer	2,956	B	3,594	1.00	1.00
		5322_C	Graphic Artist	2,275	B	2,904	2.50	2.50
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	7.00	7.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7344_C	Carpenter	3,079	B	3,742	1.00	1.00
		7345_C	Electrician	3,462	B	4,208	1.00	1.00
		7355_C	Truck Driver	2,782	B	3,542	5.50	5.50
		7416_C	Book Repairer	2,095	B	2,547	3.00	3.00
		7418_C	Senior Book Repairer	2,534	B	3,079	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	1.00	1.00
		8207_C	Building And Grounds Patrol Officer	2,243	B	2,727	25.50	25.50
		8211_C	Supervising Building and Grounds Patrol Officer	2,412	B	2,932	3.00	3.00
		9251_C	Public Relations Manager	4,538	B	5,517	1.00	1.00
		9912_C	Public Service Aide - Technical	1,200	B	1,377	0.50	0.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	8.91	7.66
Division Total:							760.76	760.66
LIB Department Total							760.76	760.66

Department: LLB Law Library

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232051 LLB Law Library	10000 GF	0170_C	Assistant Law Librarian	5,000	B	5,000	1.00	1.00
	Annual	0180_C	Law Librarian	6,808	B	6,808	1.00	1.00
	Account Ctrl	0190_C	Bookbinder	3,293	B	3,293	1.00	1.00
Division Total:							3.00	3.00
LLB Department Total							3.00	3.00

**Department: MTA Municipal Transprt Agency**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
103745 MTASM Street Management	22260 MTA TS Op Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1410_C	Chief Clerk	3,020	B	3,671	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5289_C	Transportation Planner III	3,774	B	4,587	2.00	2.00
		8121_C	Transit Fare Inspector Supervisor/Investigator	3,119	B	3,791	10.00	10.00
		9124_C	Senior Transit Information Clerk	2,547	B	3,096	2.00	2.00
		9132_C	Transit Fare Inspector	2,491	B	3,029	50.00	50.00
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00
		9174_C	Manager IV, MTA	4,638	B	5,920	2.00	2.00
		9179_C	Manager V, MTA	4,981	B	6,356	1.00	1.00
		9708_C	Employment & Training Specialist VI	4,290	B	5,214	1.00	1.00
		9910_C	Public Service Trainee	0	C	0	24.00	24.00
		9914_C	Public Service Aide - Administration	1,628	B	1,628	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.14	0.13
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00
103745 MTASM Street Management	22305 MTA TS OPR PROJ SUP-PSF NEW	1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		3630_C	Librarian I	3,008	B	3,655	1.00	1.00
		5277_C	Planner I	2,616	B	3,180	3.00	3.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5288_C	Transportation Planner II	3,180	B	3,865	9.00	9.00
		5289_C	Transportation Planner III	3,774	B	4,587	6.00	6.00
		5290_C	Transportation Planner IV	4,475	B	5,438	4.00	4.00
		5298_C	Planner III-Environmental Review	3,774	B	4,587	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00
		9180_C	Manager VI, MTA	5,370	B	6,855	1.00	1.00
		9182_C	Manager VIII, MTA	6,177	B	7,883	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.84	2.75
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	2.00	2.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	6.00	6.00
		1408_C	Principal Clerk	2,634	B	3,202	4.00	4.00
103745 MTASM Street Management	22870 MTA SS Op Annual Account Ctrl	1410_C	Chief Clerk	3,020	B	3,671	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	2.00	2.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	3.00	3.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1704_C	Communications Dispatcher I	2,126	B	2,583	15.00	15.00
		1705_C	Communications Dispatcher II	2,357	B	2,864	6.00	6.00
		1708_C	Senior Telephone Operator	2,106	B	2,559	3.00	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	10.00	10.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	6.00	6.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		1844_C	Senior Management Assistant	3,282	B	3,989	4.00	4.00
		1934_C	Storekeeper	2,106	B	2,559	2.00	2.00
		1936_C	Senior Storekeeper	2,243	B	2,727	2.00	2.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	7.00	7.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
103745 MTASM Street Management	22870 MTA SS Op Annual Account Ctrl	5207_C	Associate Engineer	4,160	B	5,056	6.00	6.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	3.00	3.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5241_C	Engineer	4,815	B	5,855	6.00	6.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5288_C	Transportation Planner II	3,180	B	3,865	1.00	1.00
		5289_C	Transportation Planner III	3,774	B	4,587	2.00	2.00
		5290_C	Transportation Planner IV	4,475	B	5,438	4.00	4.00
		5302_C	Traffic Survey Technician	2,629	B	3,195	9.00	9.00
		5303_C	Supervisor, Traffic And Street Signs	3,455	B	4,198	4.00	4.00
		5306_C	Traffic Sign Manager	4,086	B	4,966	1.00	1.00
		5362_C	Engineering Assistant	2,667	B	3,242	1.00	1.00
		5366_C	Engineering Associate II	3,423	B	4,160	2.00	2.00
		6231_C	Senior Street Inspector	3,290	B	3,998	2.00	2.00
		7242_C	Painter Supervisor I	3,220	B	4,125	4.00	4.00
		7243_C	Parking Meter Repairer Supervisor I	3,036	B	3,690	4.00	4.00
		7258_C	Maintenance Machinist Supervisor I	4,681	B	4,681	1.00	1.00
		7332_C	Maintenance Machinist	3,028	B	3,675	3.00	3.00
		7346_C	Painter	2,835	B	3,445	20.00	20.00
		7410_C	Automotive Service Worker	2,338	B	2,842	1.00	1.00
		7432_C	Electrical Line Helper	2,849	B	3,462	2.00	2.00
		7444_C	Parking Meter Repairer	2,609	B	3,171	20.00	20.00
		7457_C	Sign Worker	2,407	B	2,926	23.00	23.00
		8121_C	Transit Fare Inspector Supervisor/Investigator	3,119	B	3,791	1.00	1.00
		8214_C	Parking Control Officer	2,112	B	2,720	317.00	317.00
		8216_C	Senior Parking Control Officer	2,521	B	3,251	33.00	33.00
		8219_C	Parking Enforcement Administrator	3,389	B	4,117	3.00	3.00
		9145_C	Traffic Signal Electrician	4,625	B	4,625	13.00	13.00
		9147_C	Traffic Signal Electrician Supervisor I	5,195	B	5,195	2.00	2.00
		9149_C	Traffic Signal Electrician Supervisor II	5,804	B	5,804	2.00	2.00
		9172_C	Manager II, MTA	4,007	B	5,115	7.00	7.00
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00
		9177_C	Manager III, MTA	4,303	B	5,491	4.00	4.00
		9179_C	Manager V, MTA	4,981	B	6,356	3.00	3.00
		9180_C	Manager VI, MTA	5,370	B	6,855	3.00	3.00
		9182_C	Manager VIII, MTA	6,177	B	7,883	3.00	3.00
		9187_C	Deputy Dir II, MTA	6,989	B	8,918	1.00	1.00
		9504_C	Permit and Citation Clerk	2,443	B	2,971	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	25.76	25.00
103745 MTASM Street Management	23390 MTA SS OPR PROJ SUPPORT-PSF	1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		5201_C	Junior Engineer	3,164	B	3,847	2.00	2.00
		5203_C	Assistant Engineer	3,574	B	4,344	22.00	22.00
		5207_C	Associate Engineer	4,160	B	5,056	17.00	17.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	2.00	2.00
		5241_C	Engineer	4,815	B	5,855	7.00	7.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5288_C	Transportation Planner II	3,180	B	3,865	12.00	12.00
		5289_C	Transportation Planner III	3,774	B	4,587	8.00	8.00
		5290_C	Transportation Planner IV	4,475	B	5,438	2.00	2.00
		5302_C	Traffic Survey Technician	2,629	B	3,195	3.00	3.00
		5303_C	Supervisor, Traffic And Street Signs	3,455	B	4,198	1.00	1.00
		5362_C	Engineering Assistant	2,667	B	3,242	1.00	1.00
		5364_C	Engineering Associate I	2,956	B	3,594	1.00	1.00
		5366_C	Engineering Associate II	3,423	B	4,160	2.00	2.00
		5502_C	Project Manager I	5,424	B	5,424	3.00	3.00
		5504_C	Project Manager II	6,276	B	6,276	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
103745 MTASM Street Management	23390 MTA SS OPR PROJ SUPPORT-PSF	5506_C	Project Manager III	7,619	B	7,619	1.00	1.00
		7346_C	Painter	2,835	B	3,445	17.00	17.00
		7432_C	Electrical Line Helper	2,849	B	3,462	2.00	2.00
		7457_C	Sign Worker	2,407	B	2,926	2.00	2.00
		9145_C	Traffic Signal Electrician	4,625	B	4,625	6.00	6.00
		9147_C	Traffic Signal Electrician Supervisor I	5,195	B	5,195	2.00	2.00
		9179_C	Manager V, MTA	4,981	B	6,356	1.00	1.00
Division Total:							884.74	883.88
103758 MTAHR Human Resources	22260 MTA TS Op Annual Account Ctrl	1241_C	Human Resources Analyst	2,683	B	3,948	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		9139_C	Transit Supervisor	3,242	B	3,940	58.00	58.00
		9140_C	Transit Manager I	3,827	B	4,653	5.00	5.00
		9141_C	Transit Manager II	4,323	B	5,254	1.00	1.00
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00
		9177_C	Manager III, MTA	4,303	B	5,491	1.00	1.00
		9179_C	Manager V, MTA	4,981	B	6,356	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	12.62	12.25
103758 MTAHR Human Resources	22265 MTA OH OPR AGENCYWIDE NEW	1202_C	Personnel Clerk	2,142	B	2,604	7.00	7.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	6.00	6.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	6.00	6.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	8.00	8.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	3.00	3.00
		1241_C	Human Resources Analyst	2,683	B	3,948	16.00	16.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	11.00	11.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	4.00	4.00
		6138_C	Industrial Hygienist	4,220	B	5,129	1.00	1.00
		9172_C	Manager II, MTA	4,007	B	5,115	6.00	6.00
		9174_C	Manager IV, MTA	4,638	B	5,920	5.00	5.00
		9179_C	Manager V, MTA	4,981	B	6,356	2.00	2.00
		9180_C	Manager VI, MTA	5,370	B	6,855	3.00	3.00
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.67	2.59
103758 MTAHR Human Resources	22305 MTA TS OPR PROJ SUP-PSF NEW	1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
Division Total:							186.29	185.84
103773 MTAFA Fit Finance & Info Tech	22260 MTA TS Op Annual Account Ctrl	1033_C	IS Trainer-Senior	3,791	B	4,607	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	2.00	2.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	6.00	6.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	2.00	2.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
103773 MTAFA Fit Finance & Info Tech	22260 MTA TS Op Annual Account Ctrl	1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		1929_C	Parts Storekeeper	2,366	B	2,876	41.00	41.00
		1931_C	Senior Parts Storekeeper	2,572	B	3,125	8.00	8.00
		1935_C	Principal Parts Storekeeper	2,700	B	3,282	1.00	1.00
		1937_C	Supervising Parts Storekeeper	2,835	B	3,445	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	4.00	4.00
		1950_C	Assistant Purchaser	2,443	B	2,971	10.00	10.00
		2708_C	Custodian	2,011	B	2,443	55.23	58.00
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	6.31	7.00
		2719_C	Janitorial Services Assistant Supervisor	2,642	B	3,212	1.00	1.00
		2720_C	Janitorial Services Supervisor	2,687	B	3,267	1.00	1.00
		3417_C	Gardener	2,349	B	2,857	3.00	3.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	2.00	2.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	11.00	11.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7342_C	Locksmith	3,079	B	3,742	1.00	1.00
		7344_C	Carpenter	3,079	B	3,742	3.00	3.00
		7345_C	Electrician	3,462	B	4,208	2.00	2.00
		7347_C	Plumber	3,583	B	4,356	2.00	2.00
		7510_C	Lighting Fixture Maintenance Worker	2,005	B	2,437	2.00	2.00
		7514_C	General Laborer	2,270	B	2,760	2.00	2.00
		9110_C	Fare Collections Receiver	2,232	B	2,713	47.00	47.00
		9116_C	Senior Fare Collections Receiver	2,583	B	3,140	13.00	13.00
		9117_C	Principal Fare Collections Receiver	3,251	B	3,951	3.00	3.00
		9172_C	Manager II, MTA	4,007	B	5,115	2.00	2.00
		9174_C	Manager IV, MTA	4,638	B	5,920	3.00	3.00
		9181_C	Manager VII, MTA	5,766	B	7,358	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.37	2.30
103773 MTAFA Fit Finance & Info Tech	22265 MTA OH OPR AGENCYWIDE NEW	1041_C	IS Engineer-Assistant	3,728	B	4,688	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	5.00	5.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	3.00	3.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	15.00	15.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	5.00	5.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	2.00	2.00
		1632_C	Senior Account Clerk	2,390	B	2,904	10.00	10.00
		1634_C	Principal Account Clerk	2,700	B	3,282	8.00	8.00
		1652_C	Accountant II	2,885	B	3,505	4.00	4.00
		1654_C	Accountant III	3,490	B	4,242	11.00	11.00
		1657_C	Accountant IV	4,039	B	4,909	6.00	6.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	6.00	6.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	7.00	7.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	12.00	12.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	1.00	1.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	1.00	1.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5289_C	Transportation Planner III	3,774	B	4,587	1.00	1.00
		5290_C	Transportation Planner IV	4,475	B	5,438	1.00	1.00
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
103773 MTAFA Fit Finance & Info Tech	22265 MTA OH OPR AGENCYWIDE NEW	5502_C	Project Manager I	5,424	B	5,424	1.00	1.00		
		5504_C	Project Manager II	6,276	B	6,276	2.00	2.00		
		9151_C	Real Estate Development Manager, SFMTA	4,475	B	5,438	1.00	1.00		
		9174_C	Manager IV, MTA	4,638	B	5,920	6.00	6.00		
		9179_C	Manager V, MTA	4,981	B	6,356	4.00	4.00		
		9180_C	Manager VI, MTA	5,370	B	6,855	1.00	1.00		
		9181_C	Manager VII, MTA	5,766	B	7,358	1.00	1.00		
		9182_C	Manager VIII, MTA	6,177	B	7,883	2.50	2.50		
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00		
		9187_C	Deputy Dir II, MTA	6,989	B	8,918	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.64	2.57		
103773 MTAFA Fit Finance & Info Tech	22305 MTA TS OPR PROJ SUP-PSF NEW	1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00		
		1052_C	IS Business Analyst	3,331	B	4,189	4.00	4.00		
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00		
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	1.00	1.00		
		1402_C	Junior Clerk	1,767	B	2,147	1.00	1.00		
		1450_C	Executive Secretary I	2,634	B	3,202	2.00	2.00		
		1634_C	Principal Account Clerk	2,700	B	3,282	5.00	5.00		
		1652_C	Accountant II	2,885	B	3,505	4.00	4.00		
		1654_C	Accountant III	3,490	B	4,242	7.00	7.00		
		1657_C	Accountant IV	4,039	B	4,909	4.00	4.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00		
		1822_C	Administrative Analyst	3,112	B	3,783	7.00	7.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	9.00	9.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	16.00	16.00		
		2978_C	Contract Compliance Officer II	4,617	B	5,614	4.00	4.00		
		2992_C	Contract Compliance Officer I	3,523	B	4,282	2.00	2.00		
		5277_C	Planner I	2,616	B	3,180	2.00	2.00		
		5288_C	Transportation Planner II	3,180	B	3,865	1.00	1.00		
		5289_C	Transportation Planner III	3,774	B	4,587	1.00	1.00		
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00		
		9177_C	Manager III, MTA	4,303	B	5,491	1.00	1.00		
		9179_C	Manager V, MTA	4,981	B	6,356	5.00	5.00		
		9181_C	Manager VII, MTA	5,766	B	7,358	2.00	2.00		
		9182_C	Manager VIII, MTA	6,177	B	7,883	1.50	1.50		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.40	2.33		
		103773 MTAFA Fit Finance & Info Tech	22870 MTA SS Op Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
				1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
1842_C	Management Assistant			2,864	B	3,481	1.00	1.00		
5302_C	Traffic Survey Technician			2,629	B	3,195	2.00	2.00		
8167_C	Administrative Hearing Examiner			3,389	B	4,117	8.00	8.00		
8168_C	Administrative Hearing Supervisor			3,876	B	4,710	1.00	1.00		
9174_C	Manager IV, MTA			4,638	B	5,920	1.00	1.00		
9177_C	Manager III, MTA			4,303	B	5,491	1.00	1.00		
9179_C	Manager V, MTA			4,981	B	6,356	1.00	1.00		
9504_C	Permit and Citation Clerk			2,443	B	2,971	18.00	18.00		
9506_C	Senior Permit and Citation Clerk			2,681	B	3,259	20.00	20.00		
9508_C	Principal Permit and Citation Clerk			2,920	B	3,549	7.00	7.00		
TEMPM_E	Temporary - Miscellaneous			0	B	0	0.75	0.73		
Division Total:							535.70	538.93		
103776 MTAED Executive Director	22265 MTA OH OPR AGENCYWIDE NEW	1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00		
		9186_C	General Manager, Public Transportation D	12,789	B	13,172	1.00	1.00		
Division Total:							2.00	2.00		
103788 MTABD Board Of Directors	22265 MTA OH OPR AGENCYWIDE NEW	1446_C	Secretary II	2,419	B	2,941	1.00	1.00		
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00		
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00		
		9190_C	Board Scty, MTA	4,981	B	6,356	1.00	1.00		
Division Total:							4.00	4.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
138672 MTACC CV-Captl Progr & Constr	22305 MTA TS OPR PROJ SUP-PSF NEW	1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	4.00	4.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	6.00	6.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	5.00	5.00
		1840_C	Junior Management Assistant	2,521	B	3,066	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	5.00	5.00
		5201_C	Junior Engineer	3,164	B	3,847	0.50	0.50
		5203_C	Assistant Engineer	3,574	B	4,344	36.00	36.00
		5207_C	Associate Engineer	4,160	B	5,056	31.00	31.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	19.00	19.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	3.00	3.00
		5241_C	Engineer	4,815	B	5,855	27.00	27.00
		5364_C	Engineering Associate I	2,956	B	3,594	2.00	2.00
		5366_C	Engineering Associate II	3,423	B	4,160	2.00	2.00
		5380_C	Student Design Trainee I, Arch., Engr., & Planning	2,269	B	2,269	3.00	3.00
		5502_C	Project Manager I	5,424	B	5,424	10.00	10.00
		5504_C	Project Manager II	6,276	B	6,276	9.00	9.00
		5506_C	Project Manager III	7,619	B	7,619	3.00	3.00
		6317_C	Assistant Construction Inspector	2,971	B	3,610	3.00	3.00
		6318_C	Construction Inspector	3,610	B	4,389	12.00	12.00
		6319_C	Senior Contruction Inspector	3,981	B	4,839	7.00	7.00
		9172_C	Manager II, MTA	4,007	B	5,115	2.00	2.00
		9177_C	Manager III, MTA	4,303	B	5,491	3.00	3.00
		9182_C	Manager VIII, MTA	6,177	B	7,883	1.00	1.00
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00
		9187_C	Deputy Dir II, MTA	6,989	B	8,918	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.65	1.60
Division Total:							209.15	209.10
138753 MTATS Transit Svc Division	22260 MTA TS Op Annual Account Ctrl	1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1310_C	Public Relations Assistant	2,167	B	2,634	2.00	2.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	7.00	7.00
		1406_C	Senior Clerk	1,995	B	2,427	5.00	5.00
		1424_C	Clerk Typist	2,001	B	2,432	2.00	2.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	4.00	4.00
		1444_C	Secretary I	2,090	B	2,541	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	4.00	4.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1760_C	Offset Machine Operator	2,227	B	2,707	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	5.00	5.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	4.00	4.00
		1840_C	Junior Management Assistant	2,521	B	3,066	8.00	8.00
		1842_C	Management Assistant	2,864	B	3,481	5.00	5.00
		1844_C	Senior Management Assistant	3,282	B	3,989	4.00	4.00
		5203_C	Assistant Engineer	3,574	B	4,344	3.00	3.00
		5207_C	Associate Engineer	4,160	B	5,056	5.00	5.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	3.00	3.00
		5241_C	Engineer	4,815	B	5,855	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
138753 MTATS Transit Svc Division	22260 MTA TS Op Annual Account Ctrl	5288_C	Transportation Planner II	3,180	B	3,865	7.00	7.00
		5289_C	Transportation Planner III	3,774	B	4,587	7.00	7.00
		5290_C	Transportation Planner IV	4,475	B	5,438	3.00	3.00
		5506_C	Project Manager III	7,619	B	7,619	2.00	2.00
		6235_C	Heating And Ventilating Inspector	4,007	B	4,871	1.00	1.00
		6248_C	Electrical Inspector	4,007	B	4,871	1.00	1.00
		6252_C	Line Inspector	4,007	B	4,871	2.77	3.00
		6318_C	Construction Inspector	3,610	B	4,389	3.00	3.00
		7126_C	Mechanical Shop And Equipment Superintendent	3,859	B	4,685	3.00	3.00
		7203_C	Buildings And Grounds Maintenance Supervisor	4,572	B	4,572	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	2.00	2.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	2.00	2.00
		7216_C	Electrical Transit Shop Supervisor I	4,250	B	5,165	6.00	6.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	1.00	1.00
		7228_C	Automotive Transit Shop Supervisor I	5,142	B	5,142	8.00	8.00
		7235_C	Transit Power Line Supervisor I	3,972	B	4,829	10.54	11.00
		7241_C	Senior Maintenance Controller	4,681	B	4,681	1.00	1.00
		7244_C	Power Plant Supervisor I	3,317	B	4,030	2.00	2.00
		7249_C	Automotive Mechanic Supervisor I	4,681	B	4,681	9.00	9.00
		7251_C	Track Maintenance Worker Supervisor I	3,043	B	3,699	9.77	10.00
		7253_C	Electrical Transit Mechanic Supervisor I	3,854	B	4,684	7.00	7.00
		7254_C	Automotive Machinist Supervisor I	4,681	B	4,681	1.00	1.00
		7256_C	Electric Motor Repair Supervisor I	3,854	B	4,684	1.00	1.00
		7258_C	Maintenance Machinist Supervisor I	4,681	B	4,681	2.00	2.00
		7262_C	Maintenance Planner	4,850	B	4,850	3.00	3.00
		7264_C	Automotive Body And Fender Worker Supervisor I	4,661	B	4,661	1.00	1.00
		7274_C	Transit Power Line Worker Supervisor II	4,273	B	5,193	1.00	1.00
		7286_C	Wire Rope Cable Maintenance Supervisor	4,295	B	4,295	1.00	1.00
		7287_C	Supervising Electronic Maintenance Technician	4,443	B	5,400	3.00	3.00
		7305_C	Metal Fabricator	2,781	B	3,381	1.00	1.00
		7306_C	Automotive Body And Fender Worker	3,602	B	3,602	34.00	34.00
		7309_C	Car And Auto Painter	3,602	B	3,602	18.00	18.00
		7310_C	Transit Power Cable Splicer	3,876	B	4,710	6.00	6.00
		7313_C	Automotive Machinist	3,602	B	3,602	20.00	20.00
		7315_C	Automotive Machinist Assistant Supervisor	4,247	B	4,247	2.00	2.00
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	155.62	157.00
		7319_C	Electric Motor Repairer	3,008	B	3,655	7.00	7.00
		7322_C	Automotive Body And Fender Worker Asst Supervisor	4,247	B	4,247	3.00	3.00
		7326_C	Glazier	3,112	B	3,783	7.77	8.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	3.00	3.00
		7329_C	Electronic Maintenance Technician Asst Supervisor	4,148	B	5,043	16.00	16.00
		7332_C	Maintenance Machinist	3,028	B	3,675	27.77	28.00
		7334_C	Stationary Engineer	3,675	B	3,675	19.31	20.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	1.77	2.00
		7340_C	Maintenance Controller	4,247	B	4,247	11.00	11.00
		7344_C	Carpenter	3,079	B	3,742	9.00	9.00
		7345_C	Electrician	3,462	B	4,208	3.00	3.00
		7355_C	Truck Driver	2,782	B	3,542	4.00	4.00
		7358_C	Pattern Maker	3,232	B	3,928	1.00	1.00
		7364_C	Power House Operator	2,773	B	3,371	7.00	7.00
		7365_C	Senior Power House Operator	3,119	B	3,791	7.00	7.00
		7366_C	Transit Power Line Worker	4,071	B	4,379	34.85	36.00
		7371_C	Electical Transit System Mechanic	3,020	B	3,671	263.23	266.00
		7376_C	Sheet Metal Worker	3,603	B	4,380	2.00	2.00
		7380_C	Electrical Transit Mechanic, Assistant Supervisor	3,496	B	4,250	40.77	41.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
138753 MTATS Transit Svc Division	22260 MTA TS Op Annual Account Ctrl	7381_C	Automotive Mechanic	3,528	B	3,528	170.00	170.00
		7382_C	Automotive Mechanic Assistant Supervisor	4,247	B	4,247	20.00	20.00
		7390_C	Welder	3,020	B	3,671	12.00	12.00
		7408_C	Assistant Power House Operator	2,205	B	2,681	2.00	2.00
		7410_C	Automotive Service Worker	2,338	B	2,842	111.00	111.00
		7412_C	Automotive Service Worker Assistant Supervisor	2,572	B	3,125	4.00	4.00
		7432_C	Electrical Line Helper	2,849	B	3,462	7.00	7.00
		7434_C	Maintenance Machinist Helper	2,231	B	2,707	1.00	1.00
		7454_C	Traffic Signal Operator	1,669	B	2,025	1.00	1.00
		7458_C	Switch Repairer	2,432	B	2,956	9.00	9.00
		7472_C	Wire Rope Cable Maintenance Mechanic	3,804	B	3,804	13.00	13.00
		7473_C	Wire Rope Cable Maintenance Mechanic Trainee	3,033	B	3,033	2.00	2.00
		7514_C	General Laborer	2,270	B	2,760	12.00	12.00
		7540_C	Track Maintenance Worker	2,315	B	2,816	61.08	62.00
		8214_C	Parking Control Officer	2,112	B	2,720	10.00	10.00
		9102_C	Transit Car Cleaner	2,232	B	2,713	122.77	123.00
		9104_C	Transit Car Cleaner Assistant Supervisor	2,449	B	2,977	12.00	12.00
		9126_C	Transit Traffic Checker	2,461	B	2,991	6.00	6.00
		9128_C	Senior Transit Traffic Checker	2,648	B	3,220	1.00	1.00
		9131_C	Station Agent, Municipal Railway	2,932	B	3,564	61.23	64.00
		9139_C	Transit Supervisor	3,242	B	3,940	161.12	162.50
		9140_C	Transit Manager I	3,827	B	4,653	1.00	1.00
		9141_C	Transit Manager II	4,323	B	5,254	4.00	4.00
		9150_C	Train Controller	3,752	B	4,561	1.00	1.00
		9153_C	Transportation Controller	4,078	B	4,956	53.08	54.00
		9160_C	Transportation Operations Specialist	3,998	B	4,860	27.00	27.00
		9163_C	Transit Operator	23	H	36	2,720.86	2,730.00
		9172_C	Manager II, MTA	4,007	B	5,115	14.00	14.00
		9174_C	Manager IV, MTA	4,638	B	5,920	10.00	10.00
		9177_C	Manager III, MTA	4,303	B	5,491	1.00	1.00
		9179_C	Manager V, MTA	4,981	B	6,356	1.00	1.00
		9180_C	Manager VI, MTA	5,370	B	6,855	12.00	12.00
		9182_C	Manager VIII, MTA	6,177	B	7,883	5.00	5.00
		9187_C	Deputy Dir II, MTA	6,989	B	8,918	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	0	B	0	11.53
138753 MTATS Transit Svc Division	22305 MTA TS OPR PROJ SUP-PSF NEW	1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	6.00	6.00
		5207_C	Associate Engineer	4,160	B	5,056	4.00	4.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	2.00	2.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5241_C	Engineer	4,815	B	5,855	3.00	3.00
		5288_C	Transportation Planner II	3,180	B	3,865	1.00	1.00
		5289_C	Transportation Planner III	3,774	B	4,587	2.00	2.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		5506_C	Project Manager III	7,619	B	7,619	1.00	1.00
		7258_C	Maintenance Machinist Supervisor I	4,681	B	4,681	1.00	1.00
		7313_C	Automotive Machinist	3,602	B	3,602	1.00	1.00
		7332_C	Maintenance Machinist	3,028	B	3,675	2.00	2.00
		7371_C	Electical Transit System Mechanic	3,020	B	3,671	10.00	10.00
		9139_C	Transit Supervisor	3,242	B	3,940	7.00	7.00
		9153_C	Transportation Controller	4,078	B	4,956	2.00	2.00
		9180_C	Manager VI, MTA	5,370	B	6,855	1.00	1.00
		9195_C	Light Rail Vehicle Equipment Engineer	4,815	B	5,855	1.00	1.00
		9196_C	Senior Light Rail Vehicle Equipment Engineer	5,575	B	6,776	1.00	1.00
		Division Total:						
139648 MTA AW Agency-wide	22265 MTA OH OPR	5203_C	Assistant Engineer	3,574	B	4,344	12.00	12.00
		5207_C	Associate Engineer	4,160	B	5,056	15.00	15.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
139648 MTAAW Agency-wide	22265 MTA OH OPR AGENCYWIDE NEW	5241_C	Engineer	4,815	B	5,855	8.00	8.00		
		5288_C	Transportation Planner II	3,180	B	3,865	2.00	2.00		
		5364_C	Engineering Associate I	2,956	B	3,594	1.00	1.00		
		5380_C	Student Design Trainee I, Arch., Engr., & Planning	2,269	B	2,269	6.00	6.00		
		5381_C	Student Design Trainee II, Arch, Engr, & Planning	2,437	B	2,437	3.00	3.00		
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	3.00	3.00		
		7334_C	Stationary Engineer	3,675	B	3,675	3.00	3.00		
		7371_C	Electical Transit System Mechanic	3,020	B	3,671	3.00	3.00		
		9141_C	Transit Manager II	4,323	B	5,254	2.00	2.00		
		9520_C	Transportation Safety Specialist	4,030	B	4,899	2.00	2.00		
Division Total:							60.00	60.00		
149678 MTASA Safety	22260 MTA TS Op Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00		
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00		
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00		
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00		
		9179_C	Manager V, MTA	4,981	B	6,356	1.00	1.00		
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00		
		9520_C	Transportation Safety Specialist	4,030	B	4,899	10.00	10.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.06	1.99		
Division Total:							22.06	21.99		
175644 MTACO Communications	22265 MTA OH OPR AGENCYWIDE NEW	1051_C	IS Business Analyst-Assistant	2,876	B	3,617	1.00	1.00		
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00		
		1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00		
		1312_C	Public Information Officer	2,871	B	3,490	5.00	5.00		
		1314_C	Public Relations Officer	3,423	B	4,160	6.00	6.00		
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00		
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00		
		1770_C	Photographer	2,343	B	2,849	1.00	1.00		
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00		
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00		
		3554_C	Associate Museum Registrar	2,106	B	2,559	1.00	1.00		
		5288_C	Transportation Planner II	3,180	B	3,865	1.00	1.00		
		5320_C	Illustrator And Art Designer	2,956	B	3,594	1.00	1.00		
		5330_C	Graphics Supervisor	3,104	B	3,774	1.00	1.00		
		9122_C	Transit Information Clerk	2,437	B	2,963	2.00	2.00		
		9124_C	Senior Transit Information Clerk	2,547	B	3,096	1.00	1.00		
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00		
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00		
		9177_C	Manager III, MTA	4,303	B	5,491	1.00	1.00		
		9179_C	Manager V, MTA	4,981	B	6,356	3.00	3.00		
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.17	1.14		
		175644 MTACO Communications	22305 MTA TS OPR PROJ SUP-PSF NEW	1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00
				1312_C	Public Information Officer	2,871	B	3,490	5.00	5.00
				5322_C	Graphic Artist	2,275	B	2,904	1.00	1.00
Division Total:							43.17	43.14		
175649 MTAGA Government Affairs	22265 MTA OH OPR AGENCYWIDE NEW	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00		
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00		
		9174_C	Manager IV, MTA	4,638	B	5,920	2.00	2.00		
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00		
Division Total:							5.00	5.00		
175658 MTATZ Taxi & Accessible Svc	22260 MTA TS Op Annual Account Ctrl	1444_C	Secretary I	2,090	B	2,541	1.00	1.00		
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00		
		5288_C	Transportation Planner II	3,180	B	3,865	1.00	1.00		
		5289_C	Transportation Planner III	3,774	B	4,587	3.00	3.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
175658 MTATZ Taxi & Accessible Svc	22260 MTA TS Op Annual Account Ctrl	5290_C	Transportation Planner IV	4,475	B	5,438	1.00	1.00
		9122_C	Transit Information Clerk	2,437	B	2,963	2.00	2.00
		9124_C	Senior Transit Information Clerk	2,547	B	3,096	1.00	1.00
		9179_C	Manager V, MTA	4,981	B	6,356	1.00	1.00
175658 MTATZ Taxi & Accessible Svc	22870 MTA SS Op Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	3.00	3.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		9144_C	Investigator, Taxi and Accessible Services	3,307	B	4,019	7.00	7.00
		9172_C	Manager II, MTA	4,007	B	5,115	1.00	1.00
		9174_C	Manager IV, MTA	4,638	B	5,920	1.00	1.00
		9177_C	Manager III, MTA	4,303	B	5,491	1.00	1.00
		9183_C	Deputy Dir I, MTA	6,564	B	8,377	1.00	1.00
		9504_C	Permit and Citation Clerk	2,443	B	2,971	2.00	2.00
Division Total:							30.00	30.00
MTA Department Total							6,575.95	6,600.59

**Department: MYR Mayor**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232055 MYR Office Of The Mayor	10000 GF Annual Account Ctrl	0882_C	Mayoral Staff II	1,801	B	2,189	1.00	1.00
		0884_C	Mayoral Staff IV	2,085	B	2,534	4.00	4.00
		0885_C	Mayoral Staff V	2,243	B	2,727	1.00	1.00
		0886_C	Mayoral Staff VI	2,402	B	2,920	1.00	1.00
		0887_C	Mayoral Staff VII	2,583	B	3,140	5.00	5.00
		0889_C	Mayoral Staff IX	2,991	B	3,635	3.00	3.00
		0890_C	Mayoral Staff X	3,232	B	3,928	3.00	3.00
		0891_C	Mayoral Staff XI	3,481	B	4,232	2.00	2.00
		0892_C	Mayoral Staff XII	3,742	B	4,547	1.00	1.00
		0901_C	Mayoral Staff XIII	4,039	B	5,155	5.00	5.00
		0902_C	Mayoral Staff XIV	4,330	B	5,526	6.00	6.00
		0903_C	Mayoral Staff XV	4,675	B	5,967	1.00	1.00
		0904_C	Mayoral Staff XVI	5,013	B	6,397	1.00	1.00
		0905_C	Mayoral Staff XVII	5,412	B	6,906	4.00	4.00
		1190_C	Mayor	12,923	B	12,923	1.00	1.00
		9920_C	Public Service Aide - Assistant To Professionals	1,633	B	1,633	0.75	0.75
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.39	1.35
		232055 MYR Office Of The Mayor	10020 GF Continuing Authority Ctrl	0903_C	Mayoral Staff XV	4,675	B	5,967
232055 MYR Office Of The Mayor	10060 GF Work Order	0884_C	Mayoral Staff IV	2,085	B	2,534	1.00	1.00
		0889_C	Mayoral Staff IX	2,991	B	3,635	3.00	3.00
		0901_C	Mayoral Staff XIII	4,039	B	5,155	1.00	1.00
		0902_C	Mayoral Staff XIV	4,330	B	5,526	1.00	1.00
		0903_C	Mayoral Staff XV	4,675	B	5,967	2.00	2.00
		0904_C	Mayoral Staff XVI	5,013	B	6,397	1.00	1.00
		0905_C	Mayoral Staff XVII	5,412	B	6,906	1.00	1.00
232055 MYR Office Of The Mayor	12550 SR Grants; GSF Continuing	0903_C	Mayoral Staff XV	4,675	B	5,967	0.50	0.50
Division Total:							52.14	52.10
232065 MYR Housing & Community Dev	10010 GF Annual Authority Ctrl	0890_C	Mayoral Staff X	3,232	B	3,928	1.00	1.00
		0891_C	Mayoral Staff XI	3,481	B	4,232	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	2.23	2.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	1.50	1.50
		TEMPM_E	Temporary - Miscellaneous	0	B	0	17.83	17.30
232065 MYR Housing & Community Dev	10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	0.00
		9770_C	Community Development Assistant	2,343	B	2,849	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	3.00	3.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	2.00	2.00
232065 MYR Housing & Community Dev	10060 GF Work Order	1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00
232065 MYR Housing & Community Dev	10580 SR Citywide Affordable Housing	0903_C	Mayoral Staff XV	4,675	B	5,967	0.60	0.60
		0905_C	Mayoral Staff XVII	5,412	B	6,906	0.12	0.12
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		9770_C	Community Development Assistant	2,343	B	2,849	1.00	1.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	0.35	0.35
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	0.15	0.15
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.38	0.37
232065 MYR Housing & Community Dev	10770 SR Neighborhood Dev-Grants	0903_C	Mayoral Staff XV	4,675	B	5,967	6.30	6.30
		0904_C	Mayoral Staff XVI	5,013	B	6,397	7.01	7.01
		0905_C	Mayoral Staff XVII	5,412	B	6,906	1.88	1.88
		0922_C	Manager I	4,007	B	5,115	0.77	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
232065 MYR Housing & Community Dev	10770 SR Neighborhood Dev-Grants	1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00		
		1362_C	Special Assistant III	2,030	B	2,468	1.00	1.00		
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00		
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00		
		1657_C	Accountant IV	4,039	B	4,909	2.00	2.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00		
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00		
		2905_C	Human Services Agency Senior Eligibility Worker	2,167	B	3,329	1.00	1.00		
		9770_C	Community Development Assistant	2,343	B	2,849	2.15	2.50		
		9772_C	Community Development Specialist	2,948	B	3,583	4.54	7.00		
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	23.27	23.96		
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	28.46	29.15		
		232065 MYR Housing & Community Dev	10870 SR Seismic Safety-UMB Bonds	0903_C	Mayoral Staff XV	4,675	B	5,967	0.10	0.10
				9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.70	1.70
9775_C	Senior Community Development Specialist II			4,047	B	4,919	0.20	0.20		
232065 MYR Housing & Community Dev	14190 SR Low-mod Inc Housing NonBond	9770_C	Community Development Assistant	2,343	B	2,849	1.00	1.00		
		9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00		
		9774_C	Senior Community Development Specialist I	3,413	B	4,148	1.00	1.00		
Division Total:							131.54	134.19		
MYR Department Total							183.68	186.29		



**Department: PDR Public Defender**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232082 PDR Public Defender	10000 GF Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	2.00	2.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	2.00	2.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1402_C	Junior Clerk	1,767	B	2,147	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1430_C	Transcriber Typist	2,195	B	2,667	1.00	1.00
		1458_C	Legal Secretary I	2,808	B	3,413	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		2910_C	Social Worker	2,461	B	2,991	2.00	2.00
		8106_C	Legal Process Clerk	2,090	B	2,541	8.00	8.00
		8108_C	Senior Legal Process Clerk	2,293	B	2,787	4.00	4.00
		8142_C	Public Defender's Investigator	3,323	B	4,039	15.00	15.00
		8143_C	Senior Public Defender's Investigator	3,610	B	4,389	7.00	7.00
		8173_C	Legal Assistant	2,971	B	3,610	22.77	23.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	91.54	92.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	12.00	12.00
		8193_C	Chief Attorney I (Civil & Criminal)	7,844	B	9,536	1.00	1.00
		8196_C	Public Defender	9,811	B	9,811	1.00	1.00
		8446_C	Court Alternative Specialist I	2,504	B	3,043	8.00	8.00
		8452_C	Criminal Justice Specialist II	3,413	B	4,148	6.00	6.00
		9775_C	Senior Community Development Specialist II	4,047	B	4,919	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	0	B	0	0.67
232082 PDR Public Defender	13550 SR Public Protection-Grant	2910_C	Social Worker	2,461	B	2,991	0.54	0.54
		8173_C	Legal Assistant	2,971	B	3,610	1.00	0.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	1.00	0.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.08	1.09
Division Total:							201.60	200.28
PDR Department Total							201.60	200.28

**Department: POL Police**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207909 POL - SOB - Special Operations	10000 GF Annual Account Ctrl	1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		3310_C	Stable Attendant	1,995	B	2,427	6.00	6.00
		9209_C	Community Police Services Aide	2,412	B	2,932	2.00	2.00
		Q004_P	Police Officer III	3,560	B	4,949	157.00	157.00
		Q052_P	Sergeant III	5,743	B	5,743	21.00	21.00
		Q062_P	Lieutenant III	6,561	B	6,561	11.00	11.00
		Q082_P	Captain III	8,292	B	8,292	2.00	2.00
207909 POL - SOB - Special Operations	10060 GF Work Order	0490_P	Commander III	9,089	B	9,089	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		Q004_P	Police Officer III	3,560	B	4,949	19.00	19.00
		Q052_P	Sergeant III	5,743	B	5,743	3.00	3.00
		Q082_P	Captain III	8,292	B	8,292	2.00	2.00
Division Total:							227.00	227.00
232086 POL Admin	10000 GF Annual Account Ctrl	0390_P	Chief of Police	12,799	B	12,799	1.00	1.00
		0395_P	Assistant Chief of Police	11,799	B	11,799	2.00	2.00
		0402_P	Deputy Chief III	11,183	B	11,183	1.00	1.00
		0490_P	Commander III	9,089	B	9,089	3.00	3.00
		0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0923_C	Manager II	4,303	B	5,491	0.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	0.27	1.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.50
		0953_C	Deputy Director III	5,766	B	7,358	3.00	3.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	6.00	6.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	2.00	2.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	4.00	4.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	8.00	8.00
		1070_C	IS Project Director	4,921	B	6,190	3.00	3.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	4.00	4.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	4.54	6.00
		1202_C	Personnel Clerk	2,142	B	2,604	2.00	2.00
		1203_C	Personnel Technician	2,598	B	3,158	1.00	1.00
		1209_C	Benefits Technician	2,265	B	2,754	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	5.00	5.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	4.00	4.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	8.00	8.00
		1250_C	Recruiter	3,791	B	4,607	0.54	2.00
		1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	48.00	48.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1410_C	Chief Clerk	3,020	B	3,671	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1452_C	Executive Secretary II	2,898	B	3,523	3.00	3.00
		1454_C	Executive Secretary III	3,150	B	3,827	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1652_C	Accountant II	2,885	B	3,505	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232086 POL Admin	10000 GF Annual Account Ctrl	1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1766_C	Media Production Technician	2,282	B	2,773	3.00	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	7.00	7.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	14.00	16.81
		1824_C	Principal Administrative Analyst	4,198	B	5,103	6.00	6.00
		1827_C	Administrative Services Manager	3,664	B	4,453	0.00	1.81
		1842_C	Management Assistant	2,864	B	3,481	6.62	13.20
		1844_C	Senior Management Assistant	3,282	B	3,989	3.31	7.54
		1934_C	Storekeeper	2,106	B	2,559	16.00	16.00
		1938_C	Stores And Equipment Assistant Supervisor	2,727	B	3,317	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	11.27	12.00
		2230_C	Physician Specialist	6,685	B	9,466	1.00	1.00
		2416_C	Laboratory Technician II	2,349	B	2,857	0.27	1.00
		5177_C	Safety Officer	4,653	B	5,655	0.50	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7313_C	Automotive Machinist	3,602	B	3,602	0.54	1.00
		7410_C	Automotive Service Worker	2,338	B	2,842	5.00	5.00
		7412_C	Automotive Service Worker Assistant Supervisor	2,572	B	3,125	1.00	1.00
		8108_C	Senior Legal Process Clerk	2,293	B	2,787	5.77	6.00
		8139_C	Industrial Injury Investigator	2,739	B	3,329	1.00	1.00
		8173_C	Legal Assistant	2,971	B	3,610	20.93	23.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	4.77	6.58
		8274_C	Police Cadet	1,448	B	1,755	1.00	1.00
		9209_C	Community Police Services Aide	2,412	B	2,932	16.08	17.00
		Q004_P	Police Officer III	3,560	B	4,949	225.00	225.00
		Q052_P	Sergeant III	5,743	B	5,743	34.00	34.00
		Q062_P	Lieutenant III	6,561	B	6,561	14.00	14.00
		Q082_P	Captain III	8,292	B	8,292	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.78	0.76
232086 POL Admin	10060 GF Work Order	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
<b>Division Total:</b>							<b>555.19</b>	<b>583.20</b>
232091 POL - FOB - Field Operations	10000 GF Annual Account Ctrl	0402_P	Deputy Chief III	11,183	B	11,183	3.00	3.00
		0490_P	Commander III	9,089	B	9,089	3.00	3.00
		0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	24.00	24.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1444_C	Secretary I	2,090	B	2,541	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	6.00	6.00
		1452_C	Executive Secretary II	2,898	B	3,523	2.00	2.00
		1770_C	Photographer	2,343	B	2,849	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	4.00	4.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5322_C	Graphic Artist	2,275	B	2,904	1.00	1.00
		7410_C	Automotive Service Worker	2,338	B	2,842	9.00	9.00
		8249_C	Fingerprint Technician I	2,211	B	2,687	5.00	5.00
		8250_C	Fingerprint Technician II	2,390	B	2,904	9.00	9.00
		8251_C	Fingerprint Technician III	2,572	B	3,125	5.00	5.00
		8253_C	Forensic Latent Examiner II	3,232	B	3,928	6.00	6.00
		8260_C	Criminalist II	4,039	B	4,909	22.00	22.00
		8262_C	Criminalist III	5,155	B	6,265	7.00	7.00
		8274_C	Police Cadet	1,448	B	1,755	14.00	14.00
		9209_C	Community Police Services Aide	2,412	B	2,932	49.00	49.00
		Q004_P	Police Officer III	3,560	B	4,949	1,485.00	1,516.23
		Q052_P	Sergeant III	5,743	B	5,743	427.23	433.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232091 POL - FOB - Field Operations	10000 GF Annual Account Ctrl	Q062_P Q082_P TEMPM_E	Lieutenant III Captain III Temporary - Miscellaneous	6,561 8,292 0	B B B	6,561 8,292 0	69.42 22.00 3.23	70.00 22.00 0.00
232091 POL - FOB - Field Operations	10010 GF Annual Authority Ctrl	1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
232091 POL - FOB - Field Operations	10060 GF Work Order	8202_C	Security Guard	1,846	B	2,243	1.01	1.01
232091 POL - FOB - Field Operations	13590 SR SFPD-Auto Fingerprint Id	0922_C 0933_C 0955_C 1043_C 8253_C 8254_C	Manager I Manager V Deputy Director V IS Engineer-Senior Forensic Latent Examiner II Forensic Latent Examiner Supervisor	4,007 5,370 6,989 4,575 3,232 3,564	B B B B B B	5,115 6,855 8,918 5,754 3,928 4,330	0.77 1.00 1.00 1.00 0.23 1.00	1.00 1.00 1.00 1.00 0.00 1.00
232091 POL - FOB - Field Operations	14820 SR ETF-Gift	8274_C	Police Cadet	1,448	B	1,755	7.00	7.00
<b>Division Total:</b>							<b>2,198.89</b>	<b>2,233.24</b>
232104 POL - Airport	17960 AIR Op Annual Account Ctrl	0402_P 0490_P 1042_C 1070_C 1094_C 1222_C 1224_C 1406_C 1450_C 1452_C 1823_C 1842_C 8217_C 9209_C Q004_P Q052_P Q062_P Q082_P TEMPM_E	Deputy Chief III Commander III IS Engineer-Journey IS Project Director IT Operations Support Administrator IV Senior Payroll And Personnel Clerk Principal Payroll And Personnel Clerk Senior Clerk Executive Secretary I Executive Secretary II Senior Administrative Analyst Management Assistant Community Police Services Aide Supervisor Community Police Services Aide Police Officer III Sergeant III Lieutenant III Captain III Temporary - Miscellaneous	11,183 9,089 4,127 4,921 3,791 2,700 2,977 1,995 2,634 2,898 3,627 2,864 2,792 2,412 3,560 5,743 6,561 8,292 0	B B B B B B B B B B B B B B B B B B B	11,183 9,089 5,192 6,190 4,698 3,282 3,617 2,427 3,202 3,523 4,408 3,481 3,394 2,932 4,949 5,743 6,561 8,292 0	1.00 1.00 1.00 1.00 1.77 1.77 1.00 4.00 1.00 1.00 1.77 3.00 15.54 199.92 201.38 37.77 11.54 3.00 0.01	1.00 1.00 1.00 1.00 2.00 2.00 1.00 4.00 1.00 1.00 2.00 3.00 16.00 208.00 274.16 48.69 13.54 3.00 0.01
<b>Division Total:</b>							<b>488.47</b>	<b>583.40</b>
<b>POL Department Total</b>							<b>3,469.55</b>	<b>3,626.84</b>

**Department: PRT Port**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
210648 PRT Real Estate & Development	23680 PRT-OP Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	4.00	4.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		4308_C	Senior Collections Officer	2,667	B	3,242	1.00	1.00
		9386_C	Senior Property Manager, Port	4,344	B	5,279	3.00	3.00
		9395_C	Property Manager, Port	3,742	B	4,547	7.00	7.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.90	0.88
Division Total:							26.90	26.88
232110 PRT Planning & Development	23680 PRT-OP Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		5278_C	Planner II	3,180	B	3,865	1.00	1.00
		5283_C	Planner V	5,310	B	6,453	1.00	1.00
		5291_C	Planner III	3,774	B	4,587	2.00	2.00
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	1.00	1.00
		5620_C	Regulatory Specialist	3,774	B	4,587	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.00	1.94
Division Total:							15.00	14.94
232111 PRT Maritime	23680 PRT-OP Annual Account Ctrl	0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	1.00	1.00
		9357_C	Wharfinger I/II	2,932	B	4,547	4.00	4.00
		9376_C	Marine Operations Specialist	3,423	B	4,160	1.00	1.00
		9393_C	Maritime Marketing Representative	4,180	B	5,081	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.63	0.62
232111 PRT Maritime	24530 PRT-SBH Annual Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	0.60	0.60
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		3232_C	Marina Assistant	2,200	B	2,675	7.00	7.00
		3233_C	Marina Associate Manager	2,484	B	3,020	1.00	1.00
Division Total:							26.23	26.22
232112 PRT Finance And Administration	23680 PRT-OP Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	2.00	2.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	2.00	2.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE		
232112 PRT Finance And Administration	23680 PRT-OP Annual Account Ctrl	1244_C	Senior Human Resources Analyst	3,791	B	4,607	3.00	3.00		
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00		
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00		
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00		
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00		
		1634_C	Principal Account Clerk	2,700	B	3,282	1.00	1.00		
		1652_C	Accountant II	2,885	B	3,505	5.00	5.00		
		1654_C	Accountant III	3,490	B	4,242	3.00	3.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00		
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00		
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00		
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00		
		8603_C	Emergency Services Coord III	3,774	B	4,587	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.66	0.64		
		232112 PRT Finance And Administration	23700 PRT-OP ContinuingAuthorityCtrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
1314_C	Public Relations Officer			3,423	B	4,160	1.00	1.00		
1823_C	Senior Administrative Analyst			3,627	B	4,408	1.00	1.00		
1824_C	Principal Administrative Analyst			4,198	B	5,103	2.00	2.00		
5291_C	Planner III			3,774	B	4,587	1.00	1.00		
5299_C	Planner IV-Environmental Review			4,475	B	5,438	3.00	3.00		
5502_C	Project Manager I			5,424	B	5,424	6.00	6.00		
5506_C	Project Manager III			7,619	B	7,619	5.00	5.00		
7311_C	Cement Mason			2,727	B	3,317	2.00	2.00		
7347_C	Plumber			3,583	B	4,356	3.00	3.00		
7376_C	Sheet Metal Worker			3,603	B	4,380	3.00	3.00		
9330_C	Pile Worker			3,282	B	3,989	20.00	20.00		
9331_C	Piledriver Engine Operator			3,403	B	4,136	1.00	1.00		
9332_C	Piledriver Supervisor I			3,671	B	4,462	3.00	3.00		
9343_C	Roofer			2,876	B	3,496	2.00	2.00		
Division Total:							102.66	102.64		
232113 PRT Maintenance	23680 PRT-OP Annual Account Ctrl			0931_C	Manager III	4,638	B	5,920	2.00	2.00
				0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00		
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00		
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00		
		1934_C	Storekeeper	2,106	B	2,559	1.00	1.00		
		1938_C	Stores And Equipment Assistant Supervisor	2,727	B	3,317	1.00	1.00		
		3417_C	Gardener	2,349	B	2,857	3.00	3.00		
		5177_C	Safety Officer	4,653	B	5,655	1.00	1.00		
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00		
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00		
		7213_C	Plumber Supervisor I	4,030	B	4,899	1.00	1.00		
		7215_C	General Laborer Supervisor I	2,515	B	3,057	2.00	2.00		
		7226_C	Carpenter Supervisor I	3,799	B	4,617	1.00	1.00		
		7238_C	Electrician Supervisor I	3,914	B	4,758	1.00	1.00		
		7242_C	Painter Supervisor I	3,220	B	4,125	1.00	1.00		
		7258_C	Maintenance Machinist Supervisor I	4,681	B	4,681	1.00	1.00		
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00		
		7282_C	Street Repair Supervisor II	3,603	B	4,380	1.00	1.00		
		7327_C	Apprentice Maintenance Machinist I	2,031	B	2,579	0.50	0.50		
		7328_C	Operating Engineer, Universal	3,355	B	4,078	1.00	1.00		
		7331_C	Apprentice Maintenance Machinist II	2,763	B	3,310	1.00	1.00		
		7332_C	Maintenance Machinist	3,028	B	3,675	2.00	2.00		
		7334_C	Stationary Engineer	3,675	B	3,675	2.00	2.00		
		7344_C	Carpenter	3,079	B	3,742	4.00	4.00		
		7345_C	Electrician	3,462	B	4,208	6.00	6.00		
		7346_C	Painter	2,835	B	3,445	4.00	4.00		
		7347_C	Plumber	3,583	B	4,356	6.00	6.00		
		7355_C	Truck Driver	2,782	B	3,542	4.00	4.00		

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232113 PRT Maintenance	23680 PRT-OP Annual Account Ctrl	7376_C	Sheet Metal Worker	3,603	B	4,380	3.00	3.00
		7395_C	Ornamental Iron Worker	2,977	B	3,617	4.00	4.00
		7404_C	Asphalt Finisher	2,396	B	2,912	1.00	1.00
		7502_C	Asphalt Worker	2,315	B	2,816	2.00	2.00
		7514_C	General Laborer	2,270	B	2,760	16.00	16.00
		9330_C	Pile Worker	3,282	B	3,989	11.00	11.00
		9331_C	Piledriver Engine Operator	3,403	B	4,136	2.00	2.00
		9332_C	Piledriver Supervisor I	3,671	B	4,462	3.00	3.00
		9342_C	Ornamental Iron Worker Supervisor I	3,384	B	4,109	1.00	1.00
		9343_C	Roofer	2,876	B	3,496	4.00	4.00
		9344_C	Roofer Supervisor I	3,317	B	4,030	1.00	1.00
		9345_C	Sheet Metal Supervisor I	4,030	B	4,899	1.00	1.00
		9346_C	Fusion Welder	3,530	B	4,290	3.00	3.00
		9354_C	Elevator and Crane Technician	4,007	B	4,871	2.00	2.00
		9358_C	Crane Mechanic Supervisor	4,208	B	5,115	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.14	1.11
Division Total:							109.64	109.61
232115 PRT Executive	23680 PRT-OP Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		5504_C	Project Manager II	6,276	B	6,276	1.00	1.00
		9399_C	Port Director	10,847	B	11,172	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.67	2.60
Division Total:							12.67	12.60
290644 PRT Engineering	23680 PRT-OP Annual Account Ctrl	0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		5207_C	Associate Engineer	4,160	B	5,056	3.00	3.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	4.00	4.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5241_C	Engineer	4,815	B	5,855	7.00	7.00
		5266_C	Architectural Associate II	4,160	B	5,056	1.00	1.00
		5314_C	Survey Associate	3,472	B	4,220	2.00	2.00
		5366_C	Engineering Associate II	3,423	B	4,160	1.00	1.00
		6318_C	Construction Inspector	3,610	B	4,389	2.00	2.00
		6331_C	Building Inspector	4,007	B	4,871	1.00	1.00
		6333_C	Senior Building Inspector	4,418	B	5,370	1.00	1.00
		6334_C	Chief Building Inspector	4,871	B	5,920	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.42	0.41
		Division Total:						
PRT Department Total							320.52	320.30

**Department: PUC Public Utilities Commissn**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
198644 HHP CleanPowerSF	24750 HH CleanPowerSF Op Annual Acco	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	0.77	1.00
		0933_C	Manager V	5,370	B	6,855	1.77	2.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	1.00	1.00
		5601_C	Utility Analyst	2,460	B	3,818	3.77	4.00
		5602_C	Utility Specialist	3,714	B	5,490	8.08	9.00
		7484_C	Senior Power Generation Technician	3,981	B	4,839	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	26.97	26.17
Division Total:							47.36	48.17
229309 WWE Wastewater Enterprise	20160 WWE Op Annual Account Ctrl	0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	5.00	5.00
		0941_C	Manager VI	5,766	B	7,358	2.00	2.00
		0942_C	Manager VII	6,177	B	7,883	2.00	2.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	4.00	4.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1402_C	Junior Clerk	1,767	B	2,147	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1408_C	Principal Clerk	2,634	B	3,202	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	5.00	5.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	5.00	5.00
		1446_C	Secretary II	2,419	B	2,941	5.00	5.00
		1450_C	Executive Secretary I	2,634	B	3,202	2.00	2.00
		1452_C	Executive Secretary II	2,898	B	3,523	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1704_C	Communications Dispatcher I	2,126	B	2,583	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1843_C	Exec Dir, Southeast Community Facility Commission	3,989	B	4,848	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		1920_C	Inventory Clerk	1,919	B	2,333	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	2.00	2.00
		1938_C	Stores And Equipment Assistant Supervisor	2,727	B	3,317	1.00	1.00
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		1950_C	Assistant Purchaser	2,443	B	2,971	3.00	3.00
		2481_C	Water Quality Technician	2,541	B	3,574	13.50	13.50
		2482_C	Water Quality Technician III	3,164	B	3,847	5.00	5.00
		2486_C	Chemist	3,014	B	4,242	13.00	13.00
		2487_C	Chemist III	4,242	B	5,155	3.00	3.00
		2488_C	Supervising Chemist	4,242	B	5,155	5.00	5.00
		2489_C	Laboratory Services Manager	4,956	B	6,024	1.00	1.00
		3417_C	Gardener	2,349	B	2,857	7.00	7.00
		3422_C	Park Section Supervisor	2,857	B	3,472	2.00	2.00
		5130_C	Sewage Treatment Plant Superintendent	4,884	B	5,938	9.00	9.00
		5148_C	Water Operations Analyst	5,589	B	5,589	2.00	2.00
		5174_C	Administrative Engineer	5,179	B	6,295	1.00	1.00



Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
229309 WWE Wastewater Enterprise	20160 WWE Op Annual Account Ctrl	5207_C	Associate Engineer	4,160	B	5,056	23.00	23.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	6.50	6.50
		5212_C	Engineer/Architect Principal	6,470	B	7,865	2.00	2.00
		5241_C	Engineer	4,815	B	5,855	11.00	11.00
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	1.00	1.00
		5304_C	Materials Testing Aide	2,468	B	2,999	1.00	1.00
		5362_C	Engineering Assistant	2,667	B	3,242	1.00	1.00
		5364_C	Engineering Associate I	2,956	B	3,594	2.00	2.00
		5366_C	Engineering Associate II	3,423	B	4,160	3.00	3.00
		5382_C	Student Design Trainee III, Arch, Engr, & Planning	2,553	B	2,553	1.00	1.00
		5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	1.00	1.00
		5602_C	Utility Specialist	3,714	B	5,490	9.00	9.00
		5620_C	Regulatory Specialist	3,774	B	4,587	3.00	3.00
		6115_C	Wastewater Control Inspector	3,423	B	4,160	7.00	7.00
		6116_C	Supervising Wastewater Control Inspector	4,136	B	5,027	4.00	4.00
		7132_C	Telecommunication Supervisor	4,518	B	5,491	1.00	1.00
		7208_C	Heavy Equipment Operations Supervisor	3,891	B	4,730	1.00	1.00
		7213_C	Plumber Supervisor I	4,030	B	4,899	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	2.00	2.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	2.00	2.00
		7242_C	Painter Supervisor I	3,220	B	4,125	1.00	1.00
		7246_C	Sewer Repair Supervisor	3,774	B	4,587	5.00	5.00
		7252_C	Chief Stationary Engineer, Sewage Plant	5,138	B	5,138	18.00	18.00
		7262_C	Maintenance Planner	4,850	B	4,850	9.00	9.00
		7263_C	Maintenance Manager	4,250	B	5,165	1.00	1.00
		7276_C	Electrician Supervisor II	4,356	B	5,295	1.00	1.00
		7329_C	Electronic Maintenance Technician Asst Supervisor	4,148	B	5,043	3.00	3.00
		7332_C	Maintenance Machinist	3,028	B	3,675	2.00	2.00
		7336_C	Electronic Instrumentation Tech Wtr Pollution Ctrl	3,903	B	4,743	12.00	12.00
		7337_C	Maintenance Machinist Assistant Supervisor	3,465	B	4,208	1.00	1.00
		7344_C	Carpenter	3,079	B	3,742	2.00	2.00
		7345_C	Electrician	3,462	B	4,208	14.00	14.00
		7346_C	Painter	2,835	B	3,445	4.00	4.00
		7347_C	Plumber	3,583	B	4,356	3.00	3.00
		7355_C	Truck Driver	2,782	B	3,542	15.00	15.00
		7356_C	Apprentice Stationary Engineer, Sewage Plant II	3,443	B	3,849	16.00	16.00
		7372_C	Stationary Engineer, Sewage Plant	4,052	B	4,052	124.00	124.00
		7373_C	Senior Stationary Engineer, Sewage Plant	4,587	B	4,587	40.00	40.00
		7410_C	Automotive Service Worker	2,338	B	2,842	1.00	1.00
		7421_C	Sewer Maintenance Worker	2,541	B	3,087	2.00	2.00
		7449_C	Sewer Service Worker	3,384	B	4,109	30.00	30.00
		7510_C	Lighting Fixture Maintenance Worker	2,005	B	2,437	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	19.00	19.00
		9910_C	Public Service Trainee	0	C	0	7.00	7.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.17	4.04
Division Total:							548.17	548.04
231637 HHP Hetch Hetchy Water & Power	24970 HHWP Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.00	2.00
		0923_C	Manager II	4,303	B	5,491	7.00	7.00
		0931_C	Manager III	4,638	B	5,920	10.00	10.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	4.00	4.00
		0942_C	Manager VII	6,177	B	7,883	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1041_C	IS Engineer-Assistant	3,728	B	4,688	3.00	3.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	4.00	4.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
231637 HHP Hetch Hetchy Water & Power	24970 HHWP Op Annual Account Ctrl	1043_C	IS Engineer-Senior	4,575	B	5,754	2.00	2.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	5.00	5.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1452_C	Executive Secretary II	2,898	B	3,523	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	3.00	3.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	4.00	4.00
		1840_C	Junior Management Assistant	2,521	B	3,066	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	4.00	4.00
		1929_C	Parts Storekeeper	2,366	B	2,876	1.00	1.00
		1931_C	Senior Parts Storekeeper	2,572	B	3,125	1.00	1.00
		1932_C	Assistant Storekeeper	1,919	B	2,333	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	2.00	2.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	2.00	2.00
		1944_C	Materials Coordinator	4,198	B	5,103	2.00	2.00
		2706_C	Housekeeper/Food Service Cleaner	1,767	B	2,147	5.00	5.00
		2708_C	Custodian	2,011	B	2,443	1.00	1.00
		3417_C	Gardener	2,349	B	2,857	2.00	2.00
		3426_C	Forester	3,496	B	4,250	1.00	1.00
		3434_C	Arborist Technician	2,590	B	3,549	2.00	2.00
		5148_C	Water Operations Analyst	5,589	B	5,589	2.00	2.00
		5203_C	Assistant Engineer	3,574	B	4,344	2.00	2.00
		5207_C	Associate Engineer	4,160	B	5,056	6.00	6.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	6.00	6.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5216_C	Chief Surveyor	4,496	B	5,465	1.00	1.00
		5241_C	Engineer	4,815	B	5,855	14.54	15.00
		5278_C	Planner II	3,180	B	3,865	1.00	1.00
		5305_C	Materials Testing Technician	2,642	B	3,212	1.00	1.00
		5312_C	Survey Assistant II	3,014	B	3,664	1.00	1.00
		5314_C	Survey Associate	3,472	B	4,220	2.00	2.00
		5362_C	Engineering Assistant	2,667	B	3,242	3.00	3.00
		5366_C	Engineering Associate II	3,423	B	4,160	3.00	3.00
		5601_C	Utility Analyst	2,460	B	3,818	10.00	10.00
		5602_C	Utility Specialist	3,714	B	5,490	35.00	35.00
		5620_C	Regulatory Specialist	3,774	B	4,587	1.77	2.00
		6319_C	Senior Construction Inspector	3,981	B	4,839	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7126_C	Mechanical Shop And Equipment Superintendent	3,859	B	4,685	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	3.00	3.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	3.00	3.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	1.00	1.00
		7229_C	Transmission Line Supervisor I	4,282	B	5,204	3.00	3.00
		7232_C	Hetch Hetchy Mechanical Shop Supervisor	4,017	B	4,017	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	2.00	2.00
		7242_C	Painter Supervisor I	3,220	B	4,125	1.00	1.00
		7250_C	Utility Plumber Supervisor I	4,030	B	4,899	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
231637 HHP Hetch Hetchy Water & Power	24970 HHWP Op Annual Account Ctrl	7259_C	Water And Power Maintenance Supervisor I	3,096	B	3,763	3.00	3.00
		7262_C	Maintenance Planner	4,850	B	4,850	7.00	7.00
		7263_C	Maintenance Manager	4,250	B	5,165	1.00	1.00
		7270_C	Watershed Keeper Supervisor	2,792	B	3,394	1.00	1.00
		7284_C	Utility Plumber Supervisor II	4,443	B	5,400	1.00	1.00
		7287_C	Supervising Electronic Maintenance Technician	4,443	B	5,400	1.00	1.00
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	7.00	7.00
		7325_C	General Utility Mechanic	3,797	B	3,797	11.00	11.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	4.00	4.00
		7329_C	Electronic Maintenance Technician Asst Supervisor	4,148	B	5,043	2.00	2.00
		7338_C	Electrical Line Worker	4,207	B	4,207	5.00	5.00
		7341_C	Stationary Engineer, Water Treatment Plant	4,052	B	4,052	1.00	1.00
		7344_C	Carpenter	3,079	B	3,742	4.00	4.00
		7345_C	Electrician	3,462	B	4,208	8.00	8.00
		7346_C	Painter	2,835	B	3,445	3.00	3.00
		7350_C	Transmission and Distribution Line Worker	4,638	B	4,638	10.00	10.00
		7355_C	Truck Driver	2,782	B	3,542	5.00	5.00
		7372_C	Stationary Engineer, Sewage Plant	4,052	B	4,052	4.00	4.00
		7373_C	Senior Stationary Engineer, Sewage Plant	4,587	B	4,587	1.00	1.00
		7388_C	Utility Plumber	3,583	B	4,356	3.00	3.00
		7432_C	Electrical Line Helper	2,849	B	3,462	6.00	6.00
		7470_C	Watershed Keeper	2,498	B	3,036	6.00	6.00
		7482_C	Power Generation Technician II	3,727	B	4,530	13.00	13.00
		7484_C	Senior Power Generation Technician	3,981	B	4,839	9.00	9.00
		7488_C	Power Generation Supervisor	4,698	B	5,710	5.00	5.00
		7514_C	General Laborer	2,270	B	2,760	22.00	22.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	12.64	12.26
Division Total:							355.95	356.26
232176 PUB Public Utilities Bureaus	27180 PUC Operating Fund	0922_C	Manager I	4,007	B	5,115	8.00	8.00
		0923_C	Manager II	4,303	B	5,491	6.00	6.00
		0931_C	Manager III	4,638	B	5,920	8.00	8.00
		0932_C	Manager IV	4,981	B	6,356	5.00	5.00
		0933_C	Manager V	5,370	B	6,855	3.00	3.00
		0941_C	Manager VI	5,766	B	7,358	13.00	13.00
		0942_C	Manager VII	6,177	B	7,883	2.00	2.00
		0955_C	Deputy Director V	6,989	B	8,918	3.00	3.00
		1031_C	IS Trainer-Assistant	2,566	B	3,119	1.00	1.00
		1042_C	IS Engineer-Journey	4,127	B	5,192	11.00	11.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	19.00	19.00
		1044_C	IS Engineer-Principal	4,921	B	6,190	17.00	17.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	3.00	3.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	7.00	7.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	3.00	3.00
		1070_C	IS Project Director	4,921	B	6,190	3.00	3.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	4.00	4.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	6.00	6.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	3.00	3.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	2.00	2.00
		1218_C	Payroll Supervisor	3,462	B	4,208	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	5.00	5.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1231_C	EEO Programs Senior Specialist	4,019	B	4,884	1.00	1.00
		1232_C	Training Officer	3,275	B	3,981	4.00	4.00
		1241_C	Human Resources Analyst	2,683	B	3,948	6.00	6.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	13.00	13.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	2.00	2.00
		1310_C	Public Relations Assistant	2,167	B	2,634	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232176 PUB Public Utilities Bureaus	27180 PUC Operating Fund	1312_C	Public Information Officer	2,871	B	3,490	1.00	1.00
		1314_C	Public Relations Officer	3,423	B	4,160	9.00	9.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1450_C	Executive Secretary I	2,634	B	3,202	3.00	3.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1466_C	Meter Reader	2,310	B	2,808	4.00	4.00
		1474_C	Claims Process Clerk	2,270	B	2,760	1.00	1.00
		1478_C	Utility Services Representative	2,484	B	3,020	43.00	43.00
		1480_C	Utility Services Representative Supervisor	2,727	B	3,317	12.00	12.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	6.00	6.00
		1652_C	Accountant II	2,885	B	3,505	8.00	8.00
		1654_C	Accountant III	3,490	B	4,242	16.00	16.00
		1657_C	Accountant IV	4,039	B	4,909	7.00	7.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	4.00	4.00
		1822_C	Administrative Analyst	3,112	B	3,783	8.00	8.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	6.00	6.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	15.00	15.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	11.00	11.00
		1842_C	Management Assistant	2,864	B	3,481	4.00	4.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	7.00	7.00
		4321_C	Cashier II	2,142	B	2,604	1.00	1.00
		4322_C	Cashier III	2,402	B	2,920	1.00	1.00
		5177_C	Safety Officer	4,653	B	5,655	2.00	2.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	1.00	1.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	1.00	1.00
		5260_C	Architectural/Landscape Architectural Assistant I	2,828	B	3,438	2.00	2.00
		5261_C	Architectural/Landscape Architectural Assistant II	3,119	B	3,791	1.00	1.00
		5320_C	Illustrator And Art Designer	2,956	B	3,594	1.00	1.00
		5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	7.00	7.00
		5601_C	Utility Analyst	2,460	B	3,818	1.00	1.00
		5602_C	Utility Specialist	3,714	B	5,490	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	3.00	3.00
		6138_C	Industrial Hygienist	4,220	B	5,129	3.00	3.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7204_C	Chief Water Service Inspector	4,617	B	5,614	1.00	1.00
		7316_C	Water Service Inspector	3,617	B	4,397	17.00	17.00
		7317_C	Senior Water Service Inspector	4,188	B	5,091	4.00	4.00
		7334_C	Stationary Engineer	3,675	B	3,675	2.00	2.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	1.00	1.00
		7362_C	Communications Systems Technician	4,007	B	4,871	1.00	1.00
		7514_C	General Laborer	2,270	B	2,760	2.00	2.00
		9382_C	Government And Public Affairs Manager	4,356	B	5,295	1.00	1.00
		9989_C	Executive Contract Employee with FBP	0	C	0	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	17.90	17.36
232176 PUB Public Utilities Bureaus	27190 PUC Personnel Fund	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	4.00	4.00
		0933_C	Manager V	5,370	B	6,855	8.00	8.00
		0941_C	Manager VI	5,766	B	7,358	8.00	8.00
		0943_C	Manager VIII	6,989	B	8,918	6.00	6.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232176 PUB Public Utilities Bureaus	27190 PUC Personnel Fund	1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	3.00	3.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	3.00	3.00
		1446_C	Secretary II	2,419	B	2,941	5.00	5.00
		1450_C	Executive Secretary I	2,634	B	3,202	5.00	5.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	2.00	2.00
		1634_C	Principal Account Clerk	2,700	B	3,282	2.00	2.00
		1770_C	Photographer	2,343	B	2,849	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	13.00	13.00
		1822_C	Administrative Analyst	3,112	B	3,783	15.00	15.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	16.00	16.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	9.00	9.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	3.00	3.00
		5174_C	Administrative Engineer	5,179	B	6,295	3.00	3.00
		5203_C	Assistant Engineer	3,574	B	4,344	20.00	20.00
		5207_C	Associate Engineer	4,160	B	5,056	62.00	62.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	35.00	35.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	8.00	8.00
		5218_C	Structural Engineer	5,310	B	6,453	2.00	2.00
		5241_C	Engineer	4,815	B	5,855	45.00	45.00
		5277_C	Planner I	2,616	B	3,180	1.00	1.00
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00
		5298_C	Planner III-Environmental Review	3,774	B	4,587	8.00	8.00
		5299_C	Planner IV-Environmental Review	4,475	B	5,438	4.00	4.00
		5322_C	Graphic Artist	2,275	B	2,904	1.00	1.00
		5362_C	Engineering Assistant	2,667	B	3,242	5.00	5.00
		5364_C	Engineering Associate I	2,956	B	3,594	9.00	9.00
		5366_C	Engineering Associate II	3,423	B	4,160	3.00	3.00
		5381_C	Student Design Trainee II, Arch, Engr, & Planning	2,437	B	2,437	2.00	2.00
		5382_C	Student Design Trainee III, Arch, Engr, & Planning	2,553	B	2,553	4.00	4.00
		5408_C	Coordinator of Citizen Involvement	3,989	B	4,848	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	1.00	1.00
		5504_C	Project Manager II	6,276	B	6,276	3.00	3.00
		5506_C	Project Manager III	7,619	B	7,619	3.00	3.00
		5601_C	Utility Analyst	2,460	B	3,818	1.00	1.00
		5602_C	Utility Specialist	3,714	B	5,490	9.00	9.00
		6318_C	Construction Inspector	3,610	B	4,389	25.00	25.00
		6319_C	Senior Contruction Inspector	3,981	B	4,839	6.00	6.00
		9706_C	Employment & Training Specialist V	3,617	B	4,397	2.00	2.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	3.99	3.87
Division Total:							795.89	795.23
232429 WTR Water Enterprise	25940 WTR Op Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	7.00	7.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0931_C	Manager III	4,638	B	5,920	4.00	4.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	6.00	6.00
		0941_C	Manager VI	5,766	B	7,358	2.00	2.00
		0942_C	Manager VII	6,177	B	7,883	4.00	4.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	2.00	2.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232429 WTR Water Enterprise	25940 WTR Op Annual Account Ctrl	1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	3.00	3.00
		1061_C	IS Program Analyst-Assistant	2,663	B	3,344	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1426_C	Senior Clerk Typist	2,195	B	2,667	7.00	7.00
		1446_C	Secretary II	2,419	B	2,941	4.00	4.00
		1450_C	Executive Secretary I	2,634	B	3,202	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	4.00	4.00
		1466_C	Meter Reader	2,310	B	2,808	1.00	1.00
		1478_C	Utility Services Representative	2,484	B	3,020	3.77	4.00
		1480_C	Utility Services Representative Supervisor	2,727	B	3,317	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	4.00	4.00
		1705_C	Communications Dispatcher II	2,357	B	2,864	9.00	9.00
		1752_C	Senior Microphoto/Imaging Technician	2,243	B	2,727	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	4.00	4.00
		1822_C	Administrative Analyst	3,112	B	3,783	5.00	5.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1839_C	Water Conservation Administrator	4,148	B	5,043	4.00	4.00
		1842_C	Management Assistant	2,864	B	3,481	2.00	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00
		1929_C	Parts Storekeeper	2,366	B	2,876	1.00	1.00
		1931_C	Senior Parts Storekeeper	2,572	B	3,125	1.00	1.00
		1934_C	Storekeeper	2,106	B	2,559	5.00	5.00
		1936_C	Senior Storekeeper	2,243	B	2,727	1.00	1.00
		1944_C	Materials Coordinator	4,198	B	5,103	1.00	1.00
		1950_C	Assistant Purchaser	2,443	B	2,971	5.00	5.00
		2481_C	Water Quality Technician	2,541	B	3,574	16.00	16.00
		2482_C	Water Quality Technician III	3,164	B	3,847	6.00	6.00
		2483_C	Biologist	3,014	B	4,242	25.00	25.00
		2484_C	Biologist III	4,242	B	5,155	6.00	6.00
		2485_C	Supervising Biologist	4,242	B	5,155	6.00	6.00
		2486_C	Chemist	3,014	B	4,242	6.00	6.00
		2487_C	Chemist III	4,242	B	5,155	2.00	2.00
		2488_C	Supervising Chemist	4,242	B	5,155	5.00	5.00
		2489_C	Laboratory Services Manager	4,956	B	6,024	1.00	1.00
		2708_C	Custodian	2,011	B	2,443	6.00	6.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	2.00	2.00
		3417_C	Gardener	2,349	B	2,857	12.00	12.00
		3422_C	Park Section Supervisor	2,857	B	3,472	2.00	2.00
		3424_C	Integrated Pest Management Specialist	2,857	B	3,472	3.00	3.00
		3430_C	Chief Nursery Specialist	3,150	B	3,827	1.00	1.00
		3434_C	Arborist Technician	2,590	B	3,549	2.00	2.00
		3436_C	Arborist Technician Supervisor I	3,259	B	3,961	1.00	1.00
		3486_C	Watershed Forester	3,671	B	4,462	2.00	2.00
		5148_C	Water Operations Analyst	5,589	B	5,589	6.00	6.00
		5149_C	Superintendent of Water Treatment Facilities	6,192	B	6,192	2.00	2.00
		5201_C	Junior Engineer	3,164	B	3,847	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	11.00	11.00
		5207_C	Associate Engineer	4,160	B	5,056	14.77	15.00
		5211_C	Engineer/Architect/Landscape Architect Senior	5,575	B	6,776	12.00	12.00
		5212_C	Engineer/Architect Principal	6,470	B	7,865	3.00	3.00
		5216_C	Chief Surveyor	4,496	B	5,465	1.00	1.00
		5241_C	Engineer	4,815	B	5,855	21.00	21.00
		5278_C	Planner II	3,180	B	3,865	3.00	3.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232429 WTR Water Enterprise	25940 WTR Op Annual Account Ctrl	5291_C	Planner III	3,774	B	4,587	1.00	1.00
		5293_C	Planner IV	4,475	B	5,438	3.00	3.00
		5298_C	Planner III-Environmental Review	3,774	B	4,587	3.00	3.00
		5310_C	Survey Assistant I	2,681	B	3,259	2.00	2.00
		5312_C	Survey Assistant II	3,014	B	3,664	3.00	3.00
		5314_C	Survey Associate	3,472	B	4,220	3.00	3.00
		5362_C	Engineering Assistant	2,667	B	3,242	1.00	1.00
		5364_C	Engineering Associate I	2,956	B	3,594	5.00	5.00
		5366_C	Engineering Associate II	3,423	B	4,160	3.00	3.00
		5382_C	Student Design Trainee III, Arch, Engr, & Planning	2,553	B	2,553	1.50	1.50
		5601_C	Utility Analyst	2,460	B	3,818	5.00	5.00
		5602_C	Utility Specialist	3,714	B	5,490	6.00	6.00
		5620_C	Regulatory Specialist	3,774	B	4,587	3.00	3.00
		6130_C	Safety Analyst	4,220	B	5,129	1.00	1.00
		6318_C	Construction Inspector	3,610	B	4,389	7.00	7.00
		6319_C	Senior Construction Inspector	3,981	B	4,839	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	2.00	2.00
		7134_C	Water Construction And Maintenance Superintendent	4,573	B	5,560	2.00	2.00
		7204_C	Chief Water Service Inspector	4,617	B	5,614	1.00	1.00
		7208_C	Heavy Equipment Operations Supervisor	3,891	B	4,730	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	8.00	8.00
		7219_C	Maintenance Scheduler	2,700	B	3,282	1.00	1.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	3.00	3.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	2.00	2.00
		7240_C	Water Meter Shop Supervisor I	3,008	B	3,655	1.00	1.00
		7245_C	Chief Stationary Engineer, Water Treatment Plant	5,138	B	5,138	6.00	6.00
		7250_C	Utility Plumber Supervisor I	4,030	B	4,899	31.00	31.00
		7254_C	Automotive Machinist Supervisor I	4,681	B	4,681	2.00	2.00
		7258_C	Maintenance Machinist Supervisor I	4,681	B	4,681	1.00	1.00
		7259_C	Water And Power Maintenance Supervisor I	3,096	B	3,763	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	7.00	7.00
		7270_C	Watershed Keeper Supervisor	2,792	B	3,394	2.00	2.00
		7276_C	Electrician Supervisor II	4,356	B	5,295	2.00	2.00
		7281_C	Street Environmental Svcs Operations Supervisor	3,455	B	4,198	1.00	1.00
		7284_C	Utility Plumber Supervisor II	4,443	B	5,400	6.00	6.00
		7287_C	Supervising Electronic Maintenance Technician	4,443	B	5,400	1.00	1.00
		7306_C	Automotive Body And Fender Worker	3,602	B	3,602	1.00	1.00
		7309_C	Car And Auto Painter	3,602	B	3,602	1.00	1.00
		7313_C	Automotive Machinist	3,602	B	3,602	11.00	11.00
		7315_C	Automotive Machinist Assistant Supervisor	4,247	B	4,247	1.00	1.00
		7316_C	Water Service Inspector	3,617	B	4,397	10.00	10.00
		7317_C	Senior Water Service Inspector	4,188	B	5,091	6.00	6.00
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	10.00	10.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	18.00	18.00
		7329_C	Electronic Maintenance Technician Asst Supervisor	4,148	B	5,043	3.00	3.00
		7332_C	Maintenance Machinist	3,028	B	3,675	17.00	17.00
		7334_C	Stationary Engineer	3,675	B	3,675	2.00	2.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7337_C	Maintenance Machinist Assistant Supervisor	3,465	B	4,208	1.00	1.00
		7339_C	Apprentice Stationary Engineer, Wtr Treat Plant I	2,633	B	3,849	3.00	3.00
		7341_C	Stationary Engineer, Water Treatment Plant	4,052	B	4,052	44.00	44.00
		7343_C	Senior Stationary Engineer, Water Treatment Plant	4,587	B	4,587	18.00	18.00
		7344_C	Carpenter	3,079	B	3,742	10.00	10.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232429 WTR Water Enterprise	25940 WTR Op Annual Account Ctrl	7345_C	Electrician	3,462	B	4,208	11.00	11.00
		7346_C	Painter	2,835	B	3,445	5.00	5.00
		7347_C	Plumber	3,583	B	4,356	3.00	3.00
		7353_C	Water Meter Repairer	2,727	B	3,317	7.00	7.00
		7355_C	Truck Driver	2,782	B	3,542	19.00	19.00
		7360_C	Pipe Welder	3,583	B	4,356	5.00	5.00
		7362_C	Communications Systems Technician	4,007	B	4,871	1.00	1.00
		7388_C	Utility Plumber	3,583	B	4,356	88.00	88.00
		7410_C	Automotive Service Worker	2,338	B	2,842	4.00	4.00
		7463_C	Utility Plumber Apprentice I	2,178	B	3,049	6.00	6.00
		7470_C	Watershed Keeper	2,498	B	3,036	18.00	18.00
		7514_C	General Laborer	2,270	B	2,760	55.00	55.00
		9382_C	Government And Public Affairs Manager	4,356	B	5,295	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	7.89	7.65
Division Total:							809.93	810.15
PUC Department Total							2,557.30	2,557.85



**Department: REC Recreation & Park Commsn**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207912 REC Operations	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	12.00	12.00
		0923_C	Manager II	4,303	B	5,491	2.00	2.00
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1704_C	Communications Dispatcher I	2,126	B	2,583	5.00	5.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	7.00	7.00
		1822_C	Administrative Analyst	3,112	B	3,783	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.50	4.50
		2656_C	Chef	2,634	B	3,202	1.00	1.00
		2708_C	Custodian	2,011	B	2,443	62.25	62.25
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	6.00	6.00
		2718_C	Custodial Supervisor	2,437	B	2,963	5.00	5.00
		3210_C	Swimming Instructor/Pool Lifeguard	1,947	B	2,366	12.00	12.00
		3213_C	Aquatics Facility Assistant Supervisor	2,045	B	2,484	7.00	7.00
		3215_C	Aquatics Facility Supervisor	2,675	B	3,251	8.00	8.00
		3260_C	Crafts Instructor	2,178	B	2,648	2.00	2.00
		3278_C	Recreation Facility Assistant	1,273	B	1,548	11.50	11.50
		3283_C	Recreation Specialist	2,178	B	2,648	13.77	14.00
		3286_C	Recreation Coordinator	2,243	B	2,727	44.85	44.85
		3289_C	Recreation Supervisor	3,079	B	3,742	11.00	11.00
		3302_C	Admission Attendant	1,709	B	2,074	8.00	8.00
		3370_C	Animal Care Attendant	1,985	B	2,534	2.00	2.00
		3410_C	Apprentice Gardener	1,571	B	2,286	22.00	22.00
		3417_C	Gardener	2,349	B	2,857	142.50	142.50
		3422_C	Park Section Supervisor	2,857	B	3,472	20.00	20.00
		3424_C	Integrated Pest Management Specialist	2,857	B	3,472	3.00	3.00
		3425_C	Senior Integrated Pest Management Specialist	3,057	B	3,716	1.00	1.00
		3428_C	Nursery Specialist	2,720	B	3,307	8.00	8.00
		3430_C	Chief Nursery Specialist	3,150	B	3,827	2.00	2.00
		3434_C	Arborist Technician	2,590	B	3,549	9.00	9.00
		3436_C	Arborist Technician Supervisor I	3,259	B	3,961	3.00	3.00
		3438_C	Arborist Technician Supervisor II	3,372	B	4,097	1.00	1.00
		3542_C	Curator II	2,792	B	3,394	2.00	2.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	3,706	B	4,504	1.00	1.00
		7208_C	Heavy Equipment Operations Supervisor	3,891	B	4,730	1.00	1.00
		7213_C	Plumber Supervisor I	4,030	B	4,899	1.00	1.00
		7215_C	General Laborer Supervisor I	2,515	B	3,057	2.00	2.00
		7226_C	Carpenter Supervisor I	3,799	B	4,617	1.00	1.00
		7238_C	Electrician Supervisor I	3,914	B	4,758	1.00	1.00
		7242_C	Painter Supervisor I	3,220	B	4,125	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		7311_C	Cement Mason	2,727	B	3,317	3.00	3.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	5.00	5.00
		7334_C	Stationary Engineer	3,675	B	3,675	5.00	5.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7344_C	Carpenter	3,079	B	3,742	9.00	9.00
		7345_C	Electrician	3,462	B	4,208	5.00	5.00
		7346_C	Painter	2,835	B	3,445	5.00	5.00
		7347_C	Plumber	3,583	B	4,356	8.00	8.00
		7348_C	Steamfitter	3,583	B	4,356	2.00	2.00
		7355_C	Truck Driver	2,782	B	3,542	7.00	7.00
		7376_C	Sheet Metal Worker	3,603	B	4,380	3.00	3.00
		7395_C	Ornamental Iron Worker	2,977	B	3,617	2.00	2.00
		7514_C	General Laborer	2,270	B	2,760	13.00	13.00
		8208_C	Park Ranger	2,243	B	2,727	41.00	41.00
		8210_C	Head Park Ranger	2,781	B	3,381	5.00	5.00
		9342_C	Ornamental Iron Worker Supervisor I	3,384	B	4,109	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207912 REC Operations	10000 GF Annual Account Ctrl	9343_C	Roofer	2,876	B	3,496	1.00	1.00
		9345_C	Sheet Metal Supervisor I	4,030	B	4,899	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	74.18	71.92
207912 REC Operations	10010 GF Annual Authority Ctrl	3283_C	Recreation Specialist	2,178	B	2,648	3.08	4.00
		3286_C	Recreation Coordinator	2,243	B	2,727	0.77	1.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	1.54	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.96	2.20
207912 REC Operations	10060 GF Work Order	3286_C	Recreation Coordinator	2,243	B	2,727	5.00	5.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	7.16	6.95
207912 REC Operations	10080 GF Overhead-Recreation & Parks	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1051_C	IS Business Analyst-Assistant	2,876	B	3,617	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		5201_C	Junior Engineer	3,164	B	3,847	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	2.00	2.00
		5504_C	Project Manager II	6,276	B	6,276	1.00	1.00
		7262_C	Maintenance Planner	4,850	B	4,850	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.00	0.37
		0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
207912 REC Operations	11902 SR R&P-Marina -Annual	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		3232_C	Marina Assistant	2,200	B	2,675	6.00	6.00
		3233_C	Marina Associate Manager	2,484	B	3,020	1.00	1.00
		8208_C	Park Ranger	2,243	B	2,727	1.51	1.51
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.74	1.70
		3417_C	Gardener	2,349	B	2,857	35.00	35.00
		3422_C	Park Section Supervisor	2,857	B	3,472	3.00	3.00
207912 REC Operations	12360 SR Golf Fund Annual	3424_C	Integrated Pest Management Specialist	2,857	B	3,472	1.00	1.00
		3434_C	Arborist Technician	2,590	B	3,549	2.01	2.01
		3436_C	Arborist Technician Supervisor I	3,259	B	3,961	1.00	1.00
		7328_C	Operating Engineer, Universal	3,355	B	4,078	1.00	1.00
		7347_C	Plumber	3,583	B	4,356	3.00	3.00
		7355_C	Truck Driver	2,782	B	3,542	5.00	5.00
		7514_C	General Laborer	2,270	B	2,760	1.00	1.00
		0922_C	Manager I	4,007	B	5,115	3.00	3.00
		1314_C	Public Relations Officer	3,423	B	4,160	1.00	1.00
		1827_C	Administrative Services Manager	3,664	B	4,453	2.00	2.00
		2708_C	Custodian	2,011	B	2,443	26.75	26.75
		2716_C	Custodial Assistant Supervisor	2,211	B	2,687	1.00	1.00
		2718_C	Custodial Supervisor	2,437	B	2,963	3.00	3.00
		3210_C	Swimming Instructor/Pool Lifeguard	1,947	B	2,366	7.00	7.00
		3213_C	Aquatics Facility Assistant Supervisor	2,045	B	2,484	7.72	7.72
		3278_C	Recreation Facility Assistant	1,273	B	1,548	2.00	2.00
		3283_C	Recreation Specialist	2,178	B	2,648	10.50	10.50
		3286_C	Recreation Coordinator	2,243	B	2,727	28.63	28.63
		3289_C	Recreation Supervisor	3,079	B	3,742	2.00	2.00
207912 REC Operations	13370 SR Open Space&Park-Annual	3292_C	Assistant Superintendent Recreation	4,170	B	5,070	1.00	1.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	8.00	8.00
		3410_C	Apprentice Gardener	1,571	B	2,286	11.00	11.00
		3417_C	Gardener	2,349	B	2,857	63.00	63.00
		3420_C	Natural Resource Specialist	2,524	B	3,070	8.00	8.00
		3421_C	Chief Natrual Resource Specialist	3,070	B	3,731	1.00	1.00
		3422_C	Park Section Supervisor	2,857	B	3,472	10.00	10.00
		3426_C	Forester	3,496	B	4,250	1.00	1.00
		3434_C	Arborist Technician	2,590	B	3,549	2.00	2.00
		5298_C	Planner III-Environmental Review	3,774	B	4,587	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207912 REC Operations	13370 SR Open Space&Park-Annual	7215_C	General Laborer Supervisor I	2,515	B	3,057	1.00	1.00
		7311_C	Cement Mason	2,727	B	3,317	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	4.00	4.00
		7344_C	Carpenter	3,079	B	3,742	3.00	3.00
		7345_C	Electrician	3,462	B	4,208	4.00	4.00
		7346_C	Painter	2,835	B	3,445	6.00	6.00
		7347_C	Plumber	3,583	B	4,356	3.00	3.00
		7355_C	Truck Driver	2,782	B	3,542	8.00	8.00
		7395_C	Ornamental Iron Worker	2,977	B	3,617	3.00	3.00
		7514_C	General Laborer	2,270	B	2,760	5.00	5.00
		9343_C	Roofer	2,876	B	3,496	3.00	3.00
		9770_C	Community Development Assistant	2,343	B	2,849	3.00	3.00
		9772_C	Community Development Specialist	2,948	B	3,583	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.58	2.50
		3417_C	Gardener	2,349	B	2,857	1.00	1.00
Division Total:							992.50	992.36
232199 REC Admin Services	10080 GF Overhead-Recreation & Parks	0922_C	Manager I	4,007	B	5,115	3.00	3.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	2.00	2.00
		0954_C	Deputy Director IV	6,564	B	8,377	2.00	2.00
		0964_C	Department Head IV	7,540	B	9,622	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	2.00	2.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	3.00	3.00
		1091_C	IT Operations Support Administrator I	2,184	B	2,707	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	2.00	2.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1202_C	Personnel Clerk	2,142	B	2,604	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	3.00	3.00
		1220_C	Payroll and Personnel Clerk	2,461	B	2,991	4.00	4.00
		1224_C	Principal Payroll And Personnel Clerk	2,977	B	3,617	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	5.00	5.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	5.00	5.00
		1246_C	Principal Human Resources Analyst	4,496	B	5,465	3.00	3.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	4.00	4.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	5.00	5.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	7.00	7.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	4.00	4.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	0.50	0.50
		1932_C	Assistant Storekeeper	1,919	B	2,333	1.00	1.00
		1936_C	Senior Storekeeper	2,243	B	2,727	1.00	1.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	1.00	1.00
		6130_C	Safety Analyst	4,220	B	5,129	0.50	0.50
		6137_C	Assistant Industrial Hygienist	3,180	B	3,865	1.00	1.00
		6139_C	Senior Industrial Hygienist	4,653	B	5,655	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.48	0.47
232199 REC Admin Services	13370 SR Open Space&Park-Annual	0923_C	Manager II	4,303	B	5,491	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		5291_C	Planner III	3,774	B	4,587	1.00	1.00
		5293_C	Planner IV	4,475	B	5,438	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.36	0.35

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
Division Total:							80.84	80.82
262668 REC Capital Division	10020 GF Continuing Authority Ctrl	3417_C	Gardener	2,349	B	2,857	1.00	1.00
262668 REC Capital Division	10060 GF Work Order	1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		5203_C	Assistant Engineer	3,574	B	4,344	1.00	1.00
		5261_C	Architectural/Landscape Architectural Assistant II	3,119	B	3,791	2.00	2.00
		5274_C	Landscape Architect	4,815	B	5,855	1.00	1.00
		5502_C	Project Manager I	5,424	B	5,424	12.00	12.00
		5504_C	Project Manager II	6,276	B	6,276	3.00	3.00
		5506_C	Project Manager III	7,619	B	7,619	1.00	1.00
262668 REC Capital Division	10080 GF Overhead- Recreation & Parks	0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		3374_C	Volunteer/Outreach Coordinator	2,734	B	3,323	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	2.43	2.36
262668 REC Capital Division	13370 SR Open Space&Park-Annual	1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
Division Total:							37.43	37.36
REC Department Total							1,110.77	1,110.54

**Department: REG Elections**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232302 REG Elections Services	10000 GF Annual Account Ctrl	0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1052_C	IS Business Analyst	3,331	B	4,189	1.00	1.00
		1062_C	IS Programmer Analyst	2,876	B	3,617	3.00	3.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1403_C	Elections Clerk	2,131	B	2,590	6.23	6.00
		1408_C	Principal Clerk	2,634	B	3,202	1.23	1.00
		1410_C	Chief Clerk	3,020	B	3,671	2.00	2.00
		1840_C	Junior Management Assistant	2,521	B	3,066	8.00	8.00
		1840_Z	Junior Management Assistant	2,521	B	3,066	0.77	1.00
		1842_C	Management Assistant	2,864	B	3,481	8.77	9.00
		1844_C	Senior Management Assistant	3,282	B	3,989	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	40.39	21.36
Division Total:							79.39	60.36
246641 REG Elections-Commission	10000 GF Annual Account Ctrl	AC35_C	Board/Commission Secretary 3	3,876	B	4,710	0.50	0.50
Division Total:							0.50	0.50
REG Department Total							79.89	60.86

**Department: RET Retirement System**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
207980 RET SF Deferred Comp Program	10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	1.00	1.00
		1209_C	Benefits Technician	2,265	B	2,754	2.00	2.00
		1813_C	Senior Benefits Analyst	3,251	B	3,951	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.96	0.93
Division Total:							5.96	5.93
232318 RET Retirement Services	31330 Employees Retirement Trust	0922_C	Manager I	4,007	B	5,115	1.50	2.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	2.77	3.00
		0932_C	Manager IV	4,981	B	6,356	0.77	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0955_C	Deputy Director V	6,989	B	8,918	1.00	1.00
		1209_C	Benefits Technician	2,265	B	2,754	12.00	12.00
		1652_C	Accountant II	2,885	B	3,505	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	3.00	3.00
		1812_C	Assistant Retirement Analyst	2,864	B	3,481	17.50	18.00
		1813_C	Senior Benefits Analyst	3,251	B	3,951	5.00	5.00
		1814_C	Benefits Supervisor	3,891	B	4,730	6.00	6.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.77	2.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
TEMPM_E	Temporary - Miscellaneous	0	B	0	4.97	4.98		
Division Total:							63.28	64.98
232319 RET Investment	31330 Employees Retirement Trust	1114_C	Senior Portfolio Manager	5,749	B	7,337	5.77	6.00
		1115_C	Director	6,989	B	8,918	4.00	4.00
		1116_C	Managing Director	8,493	B	10,841	4.00	4.00
		1119_C	Chief Investment Officer	10,155	B	12,963	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	0.77	1.00
		4331_C	Security Analyst	3,940	B	4,788	7.00	7.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	1.92	1.87
Division Total:							25.46	25.87
232320 RET Administration	31330 Employees Retirement Trust	0922_C	Manager I	4,007	B	5,115	0.77	1.00
		0941_C	Manager VI	5,766	B	7,358	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0965_C	Department Head V	9,365	B	11,951	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	4.00	4.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	2.00	2.00
		1070_C	IS Project Director	4,921	B	6,190	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1094_C	IT Operations Support Administrator IV	3,791	B	4,698	1.00	1.00
		1110_C	Exec Asst To The Exec Director, Retirement System	4,007	B	4,871	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	0.77	1.00
		1750_C	Microphoto/Imaging Technician	1,742	B	2,116	4.00	4.00
		1752_C	Senior Microphoto/Imaging Technician	2,243	B	2,727	1.00	1.00
		1764_C	Mail And Reproduction Service Supervisor	2,857	B	3,472	1.00	1.00
Division Total:							24.54	25.00
RET Department Total							119.24	121.78

**Department: RNT Rent Arbitration Board**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232325 RNT Rent Arbitration Board	10850 SR Rent Arbitration Board	0951_C	Deputy Director I	4,007	B	5,115	1.00	1.00
		0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	1.00	1.00
		1424_C	Clerk Typist	2,001	B	2,432	1.00	1.00
		1446_C	Secretary II	2,419	B	2,941	3.00	3.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		2975_C	Citizens Complaint Officer	2,864	B	3,481	12.00	12.00
		2982_C	Rent Board Supervisor	3,490	B	4,242	1.77	2.00
		8173_C	Legal Assistant	2,971	B	3,610	2.00	2.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	12.00	12.00
		8182_C	Head Attorney, Civil And Criminal	7,040	B	8,558	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.36	0.35
Division Total:							38.13	38.35
RNT Department Total							38.13	38.35

**Department: SCI Academy Of Sciences**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232328 SCI Academy Of Sciences	10000 GF Annual Account Ctrl	7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	11.33	11.33
		7335_C	Senior Stationary Engineer	4,165	B	4,165	1.00	1.00
<b>Division Total:</b>							<b>13.33</b>	<b>13.33</b>
<b>SCI Department Total</b>							<b>13.33</b>	<b>13.33</b>



**Department: SHF Sheriff**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232331 SHF Sheriff	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	0.00	0.50
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0932_C	Manager IV	4,981	B	6,356	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	0.77	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	1.00	1.00
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	0.50	1.50
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	0.50	1.50
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	2.00	2.00
		1226_C	Chief Payroll And Personnel Clerk	3,140	B	3,816	1.00	1.00
		1241_C	Human Resources Analyst	2,683	B	3,948	1.00	2.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.50	1.50
		1426_C	Senior Clerk Typist	2,195	B	2,667	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1654_C	Accountant III	3,490	B	4,242	1.00	1.00
		1657_C	Accountant IV	4,039	B	4,909	1.00	1.00
		1705_C	Communications Dispatcher II	2,357	B	2,864	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	4.00	4.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1934_C	Storekeeper	2,106	B	2,559	2.00	2.00
		1936_C	Senior Storekeeper	2,243	B	2,727	1.00	1.00
		1942_C	Assistant Materials Coordinator	3,540	B	4,303	1.00	1.00
		3402_C	Farmer	2,349	B	2,857	0.50	0.50
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	2.00	2.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7318_C	Electronic Maintenance Technician	3,839	B	4,665	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	8.00	8.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7347_C	Plumber	3,583	B	4,356	2.00	2.00
		7524_C	Institution Utility Worker	1,919	B	2,333	1.00	1.00
		8108_C	Senior Legal Process Clerk	2,293	B	2,787	33.50	36.50
		8109_C	Document Examiner Technician	2,534	B	3,079	2.00	2.00
		8173_C	Legal Assistant	2,971	B	3,610	3.77	4.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	2.00	2.00
		8193_C	Chief Attorney I (Civil & Criminal)	7,844	B	9,536	1.00	1.00
		8217_C	Community Police Services Aide Supervisor	2,792	B	3,394	1.00	1.00
		8249_C	Fingerprint Technician I	2,211	B	2,687	3.00	3.00
		8250_C	Fingerprint Technician II	2,390	B	2,904	9.00	9.00
		8300_C	Sheriff's Cadet	1,759	B	2,136	39.00	39.00
		8304_S	Deputy Sheriff	3,367	B	4,292	401.25	401.25
		8306_S	Senior Deputy Sheriff	3,728	B	4,759	59.00	59.00
		8308_S	Sheriff's Sergeant	4,031	B	5,148	52.00	52.00
		8310_S	Sheriff's Lieutenant	4,625	B	5,900	32.00	32.00
		8312_S	Sheriff's Captain	5,303	B	6,766	8.00	8.00
		8315_S	Assistant Sheriff	6,564	B	8,377	1.00	1.00
		8317_S	Chief Deputy Sheriff (PERS)	6,564	B	8,377	4.00	4.00
		8348_S	Undersheriff	6,564	B	8,377	1.00	1.00
		8350_S	Sheriff	9,645	B	9,645	1.00	1.00
		8420_C	Rehabilitation Services Coordinator	3,232	B	3,928	13.00	13.00
		8504_P	Deputy Sheriff (SFERS)	3,367	B	4,292	279.55	280.70
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.46	0.45
232331 SHF Sheriff	10060 GF Work Order	1705_C	Communications Dispatcher II	2,357	B	2,864	1.00	1.00
		8202_C	Security Guard	1,846	B	2,243	1.00	1.00
		8204_C	Institutional Police Officer	2,616	B	3,180	6.00	6.00
		8205_C	Institutional Police Sergeant	4,031	B	5,148	1.00	1.00

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232331 SHF Sheriff	10060 GF Work Order	8300_C	Sheriff's Cadet	1,759	B	2,136	59.00	59.00
		8304_S	Deputy Sheriff	3,367	B	4,292	74.00	74.00
		8306_S	Senior Deputy Sheriff	3,728	B	4,759	9.00	9.00
		8308_S	Sheriff's Sergeant	4,031	B	5,148	12.00	12.00
		8310_S	Sheriff's Lieutenant	4,625	B	5,900	4.00	4.00
		8312_S	Sheriff's Captain	5,303	B	6,766	1.00	1.00
232331 SHF Sheriff	13520 SR DNA Id Fund -Prop 69-2004	8304_S	Deputy Sheriff	3,367	B	4,292	1.00	1.00
232331 SHF Sheriff	13660 SR Sheriff-State Authorized	1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
232331 SHF Sheriff	13670 SR Sheriff-Inmate Program	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		3402_C	Farmer	2,349	B	2,857	0.50	0.50
		8420_C	Rehabilitation Services Coordinator	3,232	B	3,928	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.45	0.43
232331 SHF Sheriff	13730 SR Public Protection-Grant Oth	1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	0.00
<b>Division Total:</b>							<b>1,171.25</b>	<b>1,178.33</b>
<b>SHF Department Total</b>							<b>1,171.25</b>	<b>1,178.33</b>

**Department: TTX Treasurer/Tax Collector**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232346 TTX Management	10000 GF Annual Account Ctrl	0923_C	Manager II	4,303	B	5,491	0.50	0.50
		0931_C	Manager III	4,638	B	5,920	3.00	3.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	1.00	1.00
		1043_C	IS Engineer-Senior	4,575	B	5,754	2.94	2.94
		1052_C	IS Business Analyst	3,331	B	4,189	1.50	1.50
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	3,494	B	4,399	2.00	2.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	0.90	0.90
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	0.50	0.50
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,078	B	5,056	1.00	1.00
		1204_C	Senior Personnel Clerk	2,479	B	3,014	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1454_C	Executive Secretary III	3,150	B	3,827	1.00	1.00
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1632_C	Senior Account Clerk	2,390	B	2,904	7.00	7.00
		1634_C	Principal Account Clerk	2,700	B	3,282	3.00	3.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.50	1.50
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1825_C	Principal Administrative Analyst II	4,598	B	5,590	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	0.50	0.50
		4390_C	Treasurer	7,598	B	7,598	1.00	1.00
232346 TTX Management	10010 GF Annual Authority Ctrl	0923_C	Manager II	4,303	B	5,491	1.50	1.50
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.50	2.50
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
232346 TTX Management	10060 GF Work Order	1844_C	Senior Management Assistant	3,282	B	3,989	0.64	0.00
		4306_C	Collections Officer	2,479	B	3,014	0.56	0.56
232346 TTX Management	12550 SR Grants; GSF Continuing	1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	0.00
		1844_C	Senior Management Assistant	3,282	B	3,989	3.36	0.00
		4334_C	Investigator, Tax Collector	3,202	B	3,891	0.50	0.50
Division Total:							55.40	49.40
232350 TTX Treasury	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0953_C	Deputy Director III	5,766	B	7,358	1.00	1.00
		0954_C	Deputy Director IV	6,564	B	8,377	0.50	0.50
		1052_C	IS Business Analyst	3,331	B	4,189	0.50	0.50
		1054_C	IS Business Analyst-Principal	4,464	B	5,616	1.00	1.00
		1092_C	IT Operations Support Administrator II	2,566	B	3,180	0.50	0.50
		1630_C	Account Clerk	2,064	B	2,509	1.00	1.00
		1634_C	Principal Account Clerk	2,700	B	3,282	2.00	2.00
		1654_C	Accountant III	3,490	B	4,242	2.00	2.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	3.00	3.00
		1842_C	Management Assistant	2,864	B	3,481	0.50	0.50
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	2.00	2.00
		4320_C	Cashier I	2,001	B	2,432	4.00	4.00
		4321_C	Cashier II	2,142	B	2,604	11.25	11.25
		4331_C	Security Analyst	3,940	B	4,788	1.00	1.00
		TEMPM E	Temporary - Miscellaneous	0	B	0	0.80	0.77

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
<b>Division Total:</b>							<b>35.05</b>	<b>35.02</b>
232360 TTX Collection	10000 GF Annual Account Ctrl	0922_C	Manager I	4,007	B	5,115	2.40	2.40
		0923_C	Manager II	4,303	B	5,491	1.50	1.50
		0931_C	Manager III	4,638	B	5,920	2.00	2.00
		0933_C	Manager V	5,370	B	6,855	0.75	0.75
		1404_C	Clerk	1,924	B	2,338	3.00	3.00
		1408_C	Principal Clerk	2,634	B	3,202	10.50	10.50
		1460_C	Legal Secretary II	3,020	B	3,671	0.62	0.62
		1630_C	Account Clerk	2,064	B	2,509	6.77	6.77
		1632_C	Senior Account Clerk	2,390	B	2,904	9.00	9.00
		1634_C	Principal Account Clerk	2,700	B	3,282	3.00	3.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	2.00	2.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	2.00	2.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	3.00	3.00
		4220_C	Tax Auditor-Appraiser	3,087	B	3,752	2.70	2.70
		4222_C	Senior Tax Auditor-Appraiser	3,574	B	4,344	5.65	5.65
		4224_C	Principal Tax Auditor-Appraiser	4,136	B	5,027	1.85	1.85
		4306_C	Collections Officer	2,479	B	3,014	8.44	8.44
		4308_C	Senior Collections Officer	2,667	B	3,242	18.34	18.50
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	5.00	5.00
		4334_C	Investigator, Tax Collector	3,202	B	3,891	8.50	8.50
		4337_C	Principal Investigator, Tax Collector	3,549	B	4,315	2.00	2.00
		8173_C	Legal Assistant	2,971	B	3,610	2.00	2.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	0.37	0.37
		8190_C	Attorney, Tax Collector	6,906	B	8,395	0.77	0.77
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.20	0.19
232360 TTX Collection	10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,007	B	5,115	0.50	0.50
		0923_C	Manager II	4,303	B	5,491	0.50	0.50
		0931_C	Manager III	4,638	B	5,920	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	1.10	1.10
		0954_C	Deputy Director IV	6,564	B	8,377	0.50	0.50
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1070_C	IS Project Director	4,921	B	6,190	0.10	0.10
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1408_C	Principal Clerk	2,634	B	3,202	2.00	2.00
		1630_C	Account Clerk	2,064	B	2,509	3.00	3.00
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.80	1.80
		1842_C	Management Assistant	2,864	B	3,481	3.00	3.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		4222_C	Senior Tax Auditor-Appraiser	3,574	B	4,344	4.05	4.05
		4224_C	Principal Tax Auditor-Appraiser	4,136	B	5,027	1.00	1.00
		4321_C	Cashier II	2,142	B	2,604	2.25	2.25
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.64	0.62
232360 TTX Collection	10060 GF Work Order	0922_C	Manager I	4,007	B	5,115	0.10	0.10
		0923_C	Manager II	4,303	B	5,491	1.00	1.00
		0933_C	Manager V	5,370	B	6,855	0.15	0.15
		1043_C	IS Engineer-Senior	4,575	B	5,754	0.06	0.06
		1053_C	IS Business Analyst-Senior	3,855	B	4,850	1.00	1.00
		1064_C	IS Programmer Analyst-Principal	4,069	B	5,119	1.00	1.00
		1460_C	Legal Secretary II	3,020	B	3,671	0.38	0.38
		1630_C	Account Clerk	2,064	B	2,509	0.73	0.73
		1632_C	Senior Account Clerk	2,390	B	2,904	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	0.20	0.20
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	1.00	1.00
		4220_C	Tax Auditor-Appraiser	3,087	B	3,752	0.30	0.30

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232360 TTX Collection	10060 GF Work Order	4222_C	Senior Tax Auditor-Appraiser	3,574	B	4,344	1.30	1.30
		4224_C	Principal Tax Auditor-Appraiser	4,136	B	5,027	0.15	0.15
		4308_C	Senior Collections Officer	2,667	B	3,242	6.66	6.50
		4310_C	Commercial Division Assistant Supervisor	3,096	B	3,763	1.00	1.00
		4334_C	Investigator, Tax Collector	3,202	B	3,891	1.00	1.00
		8173_C	Legal Assistant	2,971	B	3,610	1.00	1.00
		8177_C	Attorney (Civil/Criminal)	4,548	B	7,966	0.63	0.63
		8190_C	Attorney, Tax Collector	6,906	B	8,395	0.23	0.23
Division Total:							149.69	149.66
TTX Department Total							240.14	234.08

**Department: WAR War Memorial**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232392 WAR War Memorial	14670 SR War Memorial-Operating	0922_C	Manager I	4,007	B	5,115	1.00	1.00
		0952_C	Deputy Director II	4,638	B	5,920	1.00	1.00
		0962_C	Department Head II	6,177	B	7,883	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,119	B	3,865	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	2,700	B	3,282	1.00	1.00
		1244_C	Senior Human Resources Analyst	3,791	B	4,607	1.00	1.00
		1404_C	Clerk	1,924	B	2,338	1.00	1.00
		1406_C	Senior Clerk	1,995	B	2,427	2.00	2.00
		1446_C	Secretary II	2,419	B	2,941	1.00	1.00
		1452_C	Executive Secretary II	2,898	B	3,523	1.00	1.00
		1822_C	Administrative Analyst	3,112	B	3,783	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1842_C	Management Assistant	2,864	B	3,481	1.00	1.00
		1844_C	Senior Management Assistant	3,282	B	3,989	3.00	3.00
		4119_C	Events & Facilities Specialist	2,963	B	3,603	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	5,351	B	5,351	1.00	1.00
		7205_C	Chief Stationary Engineer	4,662	B	4,662	1.00	1.00
		7334_C	Stationary Engineer	3,675	B	3,675	11.00	11.00
		7335_C	Senior Stationary Engineer	4,165	B	4,165	2.00	2.00
		7345_C	Electrician	3,462	B	4,208	1.00	1.00
		7346_C	Painter	2,835	B	3,445	1.00	1.00
		7377_C	Stage Electrician	3,297	B	4,007	4.00	4.00
		7392_C	Window Cleaner	2,713	B	3,297	1.00	1.00
		8207_C	Building And Grounds Patrol Officer	2,243	B	2,727	26.00	26.00
		8211_C	Supervising Building and Grounds Patrol Officer	2,412	B	2,932	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	4.39	4.26
Division Total:							74.39	74.26
WAR Department Total							74.39	74.26

**Department: WOM Status of Women**

Division	Fund	Job Code	Job Title	Low	Type	High	2019-2020 FTE	2020-2021 FTE
232395 WOM Status Of Women	10000 GF Annual Account Ctrl	0961_C	Department Head I	4,981	B	6,356	1.00	1.00
		1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	1.00
		1823_C	Senior Administrative Analyst	3,627	B	4,408	1.00	1.00
		1824_C	Principal Administrative Analyst	4,198	B	5,103	1.00	1.00
		1840_C	Junior Management Assistant	2,521	B	3,066	1.00	1.00
		2998_C	Representative, Commission On The Status of Women	3,290	B	3,998	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	0	B	0	0.10	0.10
232395 WOM Status Of Women	13550 SR Public Protection-Grant	1820_C	Junior Administrative Analyst	2,366	B	2,876	1.00	0.37
		2998_C	Representative, Commission On The Status of Women	3,290	B	3,998	0.77	1.00
Division Total:							7.87	7.47
WOM Department Total							7.87	7.47
Grand Total							37,906.99	38,121.77

## Charter Exempt Positions

<b>Charter Section 10.104 - Exclusions From Civil Service Appointment</b>	
<b>Code</b>	<b>Description of Exemption</b>
(1)	Supervisory and policy-level positions within the office of the Mayor and the office of the City Administrator.
(2)	Elected officers of the City and County and their chief deputies or chief assistants.
(3)	Members of commissions, boards and advisory committees.
(4)	Commission/Board secretary.
(5)	Heads of agencies and departments.
(6)	Non-uniformed deputy heads of departments.
(7)	Uniformed deputy heads of departments, police commanders and Fire Chief's aides.
(8)	Confidential secretary and executive assistant within a department or agency.
(9)	The Clerk of the Board of Supervisors, legislative analyst and assistants to the members of the Board of Supervisors.
(10)	Paraprofessional aides of the Unified School District and teaching instructional aides of the Community College District.
(11)	Persons employed in positions outside the City and County upon construction work being performed by the City and County when such positions are exempted from the classified civil service by an order of the civil service commission.
(12)	Persons employed in positions in any department for expert professional temporary services, when such positions are exempted from said classified civil service for a specified period of said temporary service by order of the civil service commission.
(13)	All attorneys, including an attorney to the Sheriff and an attorney for the Tax Collector, City Attorney's and District Attorney's investigators, hospital chief administrators, physicians and dentists serving in their professional capacity (except those physicians and dentists whose duties are significantly administrative or supervisory).
(14)	Positions designated as exempt under the 1932 charter, as amended.
(15)	Positions determined by the Controller and approved annually by the Board of Supervisors to be positions where the work or services can be practically performed under private contract at a lesser cost than similar work performed by employees of the City and County, except where such work or services are required to be formed by officers or employees of the City and County under the provisions of this Charter or other applicable law.
(16)	Temporary and seasonal appointments not to exceed the equivalent of half-time during any fiscal year, except that such positions may be filled through regular civil service procedures.
(17)	Appointments, which shall not exceed two years and shall not be renewable, as substitutes for civil service employees on leave, except that such positions may be filled through regular Civil Service procedures.
(18)	Appointments, which shall not exceed three years and shall not be renewable, for special projects and professional services with limited term funding, except that such positions may be filled through regular Civil Service Commission procedures.
(19)	Entry level positions designated by an appointing officer with approval of the Civil Service Commission for persons who met minimum qualifications and are certified as blind or severely disabled; persons so appointed whose job performance is rated satisfactory by their appointing officer shall after one year of continuous service acquire Civil Service status.



## **FISCAL YEARS 2019-20 AND 2020-21**

### **ANNUAL SALARY ORDINANCE**

#### **NOTES TO POSITION COUNT DETAIL AND APPENDIX**

##### NOTE

##### **A. PAY RATES**

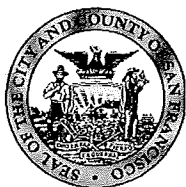
Certain pay rates included in this document may not reflect year-end rates due to negotiated wage settlements and arbitration awards that have not received final legislative action. If you have a question regarding a rate of pay for a specific classification, please consult the Department of Human Resources Compensation Manual online at <http://www.sfgov.org/dhr>, or contact the Department of Human Resources' Compensation Program at (415) 557-4990.

##### **B. EXEMPT POSITIONS**

The appendix lists the different types of Charter exemptions per Charter Section 10.104 and then identifies all exempt positions with approved requisitions by department per Charter Section 10.104 (1-14). These exempt positions are subject to change during the fiscal year. All Commissioners and Board Members are exempt pursuant to Charter section 10.104-3, but are not included as positions and are not detailed in the budget.

##### **C. POSITION COUNT**

Total position counts include off-budget positions.



## City and County of San Francisco

### Tails Ordinance

City Hall  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

**File Number:** 190620

**Date Passed:** July 30, 2019

Annual Salary Ordinance enumerating positions in the Annual Budget and Appropriation Ordinance for the FYs ending June 30, 2020, and June 30, 2021, continuing, creating, or establishing these positions; enumerating and including therein all positions created by Charter or State law for which compensations are paid from City and County funds and appropriated in the Annual Appropriation Ordinance; authorizing appointments or continuation of appointments thereto; specifying and fixing the compensations and work schedules thereof; and authorizing appointments to temporary positions and fixing compensations therefore.

June 12, 2019 Budget and Finance Committee - CONTINUED

June 14, 2019 Budget and Finance Committee - CONTINUED

June 13, 2019 Budget and Finance Committee - CONTINUED

June 19, 2019 Budget and Finance Committee - CONTINUED

June 20, 2019 Budget and Finance Committee - CONTINUED

June 21, 2019 Budget and Finance Committee - CONTINUED

June 24, 2019 Budget and Finance Committee - CONTINUED

June 26, 2019 Budget and Finance Committee - AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE

June 26, 2019 Budget and Finance Committee - RECOMMENDED AS AMENDED

July 16, 2019 Board of Supervisors - CONTINUED ON FIRST READING

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Peskin, Ronen, Safai, Stefani,  
Walton and Yee  
Excused: 1 - Mar

July 23, 2019 Board of Supervisors - PASSED ON FIRST READING

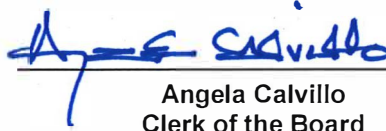
Ayes: 11 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Ronen, Safai, Stefani,  
Walton and Yee

July 30, 2019 Board of Supervisors - FINALLY PASSED

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Ronen, Safai, Stefani  
and Yee  
Excused: 1 - Walton

File No. 190620

I hereby certify that the foregoing  
Ordinance was FINALLY PASSED on  
7/30/2019 by the Board of Supervisors of  
the City and County of San Francisco.

  
Angela Calvillo  
Clerk of the Board

  
London N. Breed  
Mayor

  
Date Approved

**From:** [BOS Legislation, \(BOS\)](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Subject:** FW: Electronic Document Submittal for Hub Plan Draft EIR: Notice of Public Hearing and Availability of a Draft EIR  
**Date:** Wednesday, July 24, 2019 4:17:17 PM  
**Attachments:** [Notice of Electronic Document Submittal Hub Plan July242019.pdf](#)  
[TheHubPlan\\_NOA of DEIR.pdf](#)

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**From:** White, Elizabeth (CPC) <elizabeth.white@sfgov.org>  
**Sent:** Wednesday, July 24, 2019 3:52 PM  
**To:** BOS Legislation, (BOS) <bos.legislation@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>  
**Cc:** Sheyner, Tania (CPC) <tania.sheyner@sfgov.org>; Gibson, Lisa (CPC) <lisa.gibson@sfgov.org>; Somera, Alisa (BOS) <alisa.somera@sfgov.org>; Rodgers, AnMarie (CPC) <anmarie.rodgers@sfgov.org>; Starr, Aaron (CPC) <aaron.starr@sfgov.org>; Langlois, Lily (CPC) <lily.langlois@sfgov.org>; Switzky, Joshua (CPC) <joshua.switzky@sfgov.org>; Caldwell, Ben (CPC) <ben.caldwell@sfgov.org>; MILJANICH, PETER (CAT) <Peter.Miljanich@sfcityatty.org>; RUIZ-ESQUIDE, ANDREA (CAT) <Andrea.Ruiz-Esquide@sfcityatty.org>  
**Subject:** Electronic Document Submittal for Hub Plan Draft EIR: Notice of Public Hearing and Availability of a Draft EIR

Good afternoon,

In compliance with San Francisco Administrative Code section 8.12.5, "Electronic Distribution of Multi-Page Documents," the Planning Department has submitted the Draft Environmental Impact Report (EIR) for the Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project, and Hub Housing Sustainability District ("Project") in digital format. Attached is the Notice of Electronic Document submittal as well as the Notice of Availability for the Project.

Thank you,

**Elizabeth White, Senior Environmental Planner**  
**Environmental Planning Division**  
 San Francisco Planning Department  
 1650 Mission Street, Suite 400 San Francisco, CA 94103  
 Direct: 415.575.6813 | [www.sfplanning.org](http://www.sfplanning.org)  
[San Francisco Property Information Map](#)



# SAN FRANCISCO PLANNING DEPARTMENT

**MEMO**

## Notice of Electronic Transmittal

### Notice of Hearing and Notice of Availability of a Draft Environmental Impact Report (EIR) for the Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project, and Hub Housing Sustainability District

1650 Mission St.  
Suite 400  
San Francisco,  
CA 94103-2479

Reception:  
**415.558.6378**

Fax:  
**415.558.6409**

Planning  
Information:  
**415.558.6377**

**DATE:** July 24, 2019  
**TO:** Angela Calvillo, Clerk of the Board of Supervisors  
**FROM:** Elizabeth White, Environmental Coordinator – (415) 575-6813  
**RE:** Planning Case Nos.: 2015-000940ENV, 2017-008051ENV, 2016-014802ENV  
Notice of Public Hearing and Availability of a Draft Environmental Impact Report for the Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project, and Hub Housing Sustainability District  
**HEARING DATE:** Planning Commission Draft EIR Hearing on August 29, 2019

In compliance with San Francisco Administrative Code section 8.12.5, "Electronic Distribution of Multi-Page Documents," the Planning Department has submitted the Draft Environmental Impact Report (EIR) for the Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project, and Hub Housing Sustainability District in digital format.

There is no hearing for this project scheduled before the Board of Supervisors at this time. However, project approvals related to this project may be heard before the Board of Supervisors at some time in the future.

The public review period for this Draft EIR is from July 25, 2019 to 5:00 p.m. on September 9, 2019. In addition, there will be a public hearing before the Planning Commission on August 29, 2019 to receive comments on the information in the Draft EIR.

Please contact me at [elizabeth.white@sfgov.org](mailto:elizabeth.white@sfgov.org) or 415-575-6813 if you have questions regarding this project.

cc: Tania Sheyner, Lisa Gibson, Alisa Somera, AnMarie Rodgers, Aaron Starr, Lily Langlois, Josh Switzky, Ben Caldwell, Peter Miljanich, and Andrea Ruiz-Esqueda.



# SAN FRANCISCO PLANNING DEPARTMENT

1650 Mission Street, Suite 400 • San Francisco, CA 94103 • Fax (415) 558-6409

## NOTICE OF PUBLIC HEARING

### AND AVAILABILITY OF A DRAFT ENVIRONMENTAL IMPACT REPORT

Hearing Date: **Thursday, August 29, 2019**  
Time: **Not before 10:00 AM**  
Location: **City Hall, 1 Dr. Carlton B. Goodlett Place, Room 400**  
Case Type: **Environmental (Draft Environmental Impact Report)**  
Hearing Body: **Planning Commission**

#### PROPERTY INFORMATION

**Project Address:** The Hub Plan, 30 Van Ness Avenue Project, 98 Franklin Street Project, and Hub Housing Sustainability District (HSD)  
**Cross Street(s):** Various.  
**Block /Lot No.:** Multiple Blocks and Lots (The Hub Plan and Hub HSD)  
**Block 0835/Lot 004** (30 Van Ness Avenue Project site)  
**Block 0836/Lots 008, 009, 013** (98 Franklin Street Project site)  
**Zoning District(s):** Neighborhood Commercial (NCT-3) Use; Downtown General Commercial (C-3-G) Use; Hayes Neighborhood Commercial (Hayes NCT) Use District, and Public (P) Use Districts  
Multiple Height and Bulk Districts (The Hub Plan and Hub HSD)  
120/400 R-2 Height and Bulk District (30 Van Ness Avenue Project)  
85-X Height and Bulk District (98 Franklin Street Project)  
**Plan Area:** 84 acres

#### APPLICATION INFORMATION

**Case Nos.:** 2015-000940ENV, 2017-008051ENV, 2016-014802ENV  
**Building Permit:** N/A  
**Applicant/Agent:** Lily Langlois, Planning Department; (The Hub Plan and Hub HSD);  
Samidha Thakral, 30 Van Ness Development, LLC; (30 Van Ness Avenue);  
Matt Witte, Related California; (98 Franklin Street)  
**Telephone:** (415) 575-9083 (Lily Langlois);  
(415) 995-4857 (Samidha Thakral);  
(949) 697-8123 (Matt Witte)  
**E-Mail:** [lily.langlois@sfgov.org](mailto:lily.langlois@sfgov.org) (The Hub Plan and Hub HSD);  
[samidha.thakral@lendlease.com](mailto:samidha.thakral@lendlease.com) (30 Van Ness Avenue);  
[matthew.witte@related.com](mailto:matthew.witte@related.com) (98 Franklin Street)

#### PROJECT DESCRIPTION

A draft environmental impact report (EIR) has been prepared by the San Francisco Planning Department in connection with this project.

The project consists of the planning department-proposed Hub Plan and related actions. The related actions associated with the Hub Plan are two individual private development projects within the Hub Plan area at 30 Van Ness Avenue and 98 Franklin Street and the designation of portions or all of the Hub Plan area as a Housing Sustainability District (HSD).

The Hub Plan would amend the 2008 Market and Octavia Area Plan of the San Francisco General Plan for the easternmost portions of the Market and Octavia Area Plan. The overarching objectives of the Hub Plan are to encourage housing, including affordable housing; create safer and more walkable streets as well as welcoming and

active public spaces; increase transportation options; and create a neighborhood with a range of uses and services to meet community needs. The Hub Plan would pursue this vision through changes to current zoning controls in the area to meet plan objectives. This would include changes to height and bulk districts for select parcels to allow more housing, including more affordable housing. Modifications to land use zoning controls would also allow more flexibility for development of nonresidential uses, specifically, office, institutional, art, and public uses. The plan also calls for public-realm improvements to streets and alleys within and adjacent to the Hub Plan area.

The proposed project at 30 Van Ness Avenue includes retention of portions of an existing 75-foot-tall, five-story building and construction of a 45-story building with ground-floor retail space, up to 11 floors of office space, and 33 floors of residential space. The proposed project at 98 Franklin Street includes demolition of an existing 100-space surface parking lot and construction of a 31-story residential tower above a five-story podium that would be occupied by new facilities for the International High School (Grades 9–12 of the French American International School [FAIS]). In addition, the 98 Franklin Street Project proposes streetscape improvements such as a midblock crossing on Lily Street between Franklin and Gough streets (to connect the new building to FAIS properties at 150 Oak Street, one block west of 98 Franklin Street) as well as improvements on the western portion of Oak Street between Van Ness Avenue and Franklin Street.

Subsequent development activities under the Hub Plan, as well as the individual development projects at 30 Van Ness Avenue and 98 Franklin Street, could occur on site(s) identified on a list of hazardous materials sites compiled pursuant to California Government Code Section 65962.5 or at an otherwise contaminated site. Excavation may require the handling of potentially contaminated soil and groundwater, thereby possibly exposing workers and the public to hazardous materials or could result in releasing potentially hazardous materials into the environment during construction.

**DRAFT EIR:** The Draft EIR finds that implementation of the Hub Plan, the two individual development projects, and the Hub HSD would have significant and unavoidable impacts in the areas of cultural resources, transportation and circulation, noise and vibration, air quality, wind, and shadow. The Draft EIR, including a detailed project description, is available for public review and comment on the Planning Department's website at <https://sfplanning.org/environmental-review-documents>.

The purpose of the public hearing is for the Planning Commission and Department staff to receive comments on the adequacy of the EIR. The Planning Commission will not respond to any of the comments or take action on the project at this hearing. Call 415-558-6422 the week of the public hearing for a recorded message giving a more specific time for the hearing. Certification of the Final EIR will be considered at a later hearing. Contact the planner below if you wish to be on the mailing list for future notices.

**Public comments on the Draft EIR will be accepted from July 25, 2019 to 5:00 p.m. on September 9, 2019.**

**FOR MORE INFORMATION OR TO SUBMIT COMMENTS ON THE EIR, PLEASE CONTACT:**

**Planner: Elizabeth White Telephone: (415) 415.575.6813**

**E-Mail: [CPC.HubPlanEIR@sfgov.org](mailto:CPC.HubPlanEIR@sfgov.org)**

**GENERAL INFORMATION ABOUT PROCEDURES**

Members of the public are not required to provide personal identifying information when they communicate with the Commission or the Department. All written or oral communications, including submitted personal contact information, may be made available to the public for inspection and copying upon request and may appear on the Department's website or in other public documents.

Only commenters on the Draft EIR will be permitted to file an appeal of the certification of the Final EIR to the Board of Supervisors.

CDs and paper copies of the Draft EIR are available at the Planning Information Center (PIC) counter on the first floor of 1660 Mission Street, San Francisco, and referenced materials are available for review by appointment (call the planner listed below). Written comments should be addressed to Elizabeth White, San Francisco Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103, or emailed to [CPC.HubPlanEIR@sfgov.org](mailto:CPC.HubPlanEIR@sfgov.org). Comments received at the public hearing and in writing will be responded to in a Draft EIR Responses to Comment (RTC) document.

Template revised 12/7/16

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Sun, Selina \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Rose, Harvey \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Adams, Daniel \(MYR\)](#); [McCloskey, Benjamin \(MYR\)](#); [Catapang, Rally \(MYR\)](#); [ogacevska@ccorpusa.com](#); [swadsworth@ccorpusa.com](#); [ewatt@ccorpusa.com](#)  
**Subject:** Issued: 2015 Affordable Housing General Obligation Bond Funds Were Spent in Accordance With the Ballot Measure Through June 30, 2018  
**Date:** Tuesday, July 30, 2019 3:44:57 PM

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The Office of the Controller's City Services Auditor (CSA) today issued a report on its audit of 2015 Affordable Housing Bond expenditures. The audit found that almost all expenditures were spent in accordance with the ballot measure and that funds were not used for any administrative salaries or other general governmental operating expenses other than those specifically authorized in the ballot measure for such bonds. However, MOHCD should formalize procedures related to pre-bond expenditures and train program staff to ensure all bond funds are spent appropriately.

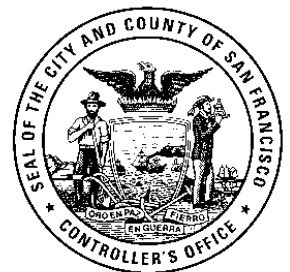
To view the report, please visit our website at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2737>

This is a send-only e-mail address. For questions about the report, please contact Acting Chief Audit Executive Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Follow us on Twitter @SFController.



# 2015 Affordable Housing General Obligation Bond Funds Were Spent in Accordance With the Ballot Measure Through June 30, 2018



July 30, 2019

City & County of San Francisco  
Office of the Controller  
City Services Auditor

## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Audit Team:

Snehi Basnet, Acting Supervising Auditor  
Hunter Wang, Senior Auditor

### Audit Consultant:

Cumming Construction Management, Inc.

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-5393



<http://www.sfcontroller.org>



[@sfcontroller](https://twitter.com/sfcontroller)



<https://www.linkedin.com/company/sfaudits/>

## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.



# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

July 30, 2019

Mr. Daniel Adams  
Acting Director  
Mayor's Office of Housing and Community Development  
1 South Van Ness Avenue, 5<sup>th</sup> Floor  
San Francisco, CA 94103

Dear Mr. Adams:

The Office of the Controller's City Services Auditor (CSA), Audits Division, presents its audit report of the City and County of San Francisco's 2015 Affordable Housing General Obligation (GO) Bond Program (the bond program), which is authorized to issue \$310 million in bonds and is administered by the Mayor's Office of Housing and Community Development (MOHCD). CSA engaged Cumming Construction Management, Inc., (Cumming) to conduct the audit. The audit's objective was to evaluate whether bond funds were spent in accordance with the ballot measure authorizing the bond.

Cumming found that almost all expenditures for the bond program were in accordance with the ballot measure and that funds were not used for administrative salaries or other general governmental operating expenses other than those specifically authorized in the ballot measure for such bonds. Cumming tested \$46.3 million (75 percent) of \$61.9 million in expenditures for the bond program and found that 99.42 percent were in line with the voter-approved requirements. However, Cumming recommends that MOHCD formalize procedures related to pre-bond expenditures and train its program staff to ensure bond funds are spent appropriately.

CSA and Cumming appreciate the assistance and cooperation of MOHCD staff during the audit. For questions about the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa".

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Citizens Audit Review Board  
City Attorney  
Civil Grand Jury  
Mayor  
Public Library

# 2015 AFFORDABLE HOUSING EXPENDITURES AUDIT

CITY AND COUNTY OF SAN FRANCISCO GENERAL OBLIGATION BOND

6/21/2019

## Executive Summary

The Office of the Controller's City Service Auditor (CSA) engaged Cumming Construction Management, Inc., (Cumming) to audit the expenditures of the 2015 Affordable Housing General Obligation (GO) Bond Program of the City and County of San Francisco (City) to determine whether the bond funds were spent in accordance with the ballot measure and that no funds were used for any administrative salaries or other general governmental operating expenses.

The City has spent \$54,409,443 of the first bond issuance and \$7,442,483 of the second bond issuance through June 30, 2018, excluding the cost of bond issuance and debt service cost. Cumming tested \$41,990,017 (77 percent) in expenditures of the first bond issuance and \$4,255,635 (57 percent) in expenditures of the second bond issuance from the 2015 Affordable Housing GO bond program and found that 99.42 percent were in line with the voter-approved requirements. However, formalized procedures are needed for the pre-bond reimbursement approval process, as well as training programs and manuals for the program staff regarding the bond guidelines. Cumming recommends that the Mayor's Office of Housing and Community Development (MOHCD) finalize and implement the Pre-Bond Reimbursement Guidelines for all current and future GO bond programs, as well as provide trainings to program staff prior to spending future bonds to ensure the appropriate timing of the pre-bond expenditures, and that scopes of work are clearly and appropriately described and assigned.

## Project Description

On November 3, 2015, San Francisco's voters approved Proposition A, the 2015 Affordable Housing GO Bond. The proposition authorized the City to sell \$310 million in bonds to provide funding to the City, acting by and through MOHCD, to finance the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing improvements. MOHCD's expenditures can be categorized in the following programs:

1. Public Housing Program  
*\$80 million budget to fund HOPE SF program to accelerate new construction of tax credit affordable and public housing replacement units at Sunnydale & Potrero public housing sites, including infrastructure replacement. The City, through MOHCD, makes loans to developers who then hire contractors and own the improvements through Limited Liability Companies (LLCs). The City becomes the owner of the infrastructure upon completion and acceptance. The LLCs continue to own the housing.*
2. Middle-Income Housing Program  
*\$80 million budget to fund two sub-programs:*
  - a. *Down payment assistance loans (DALP) to individual first-time homebuyers to purchase their homes. Individual loans are directly paid into escrow and a lien is recorded in the title. No monthly payments are required for 30 years, or until the property is sold.; and*
  - b. *Teacher next door (TND) loan for \$40,000 or \$20,000 that is forgiven after 10 years, if all program requirements are met, with no interest, and no shared appreciation.*
  - c. *MOHCD has dedicated approximately \$39 million for future use to support production of middle-income rental units.*
3. Low-Income Housing Program  
*\$100 million budget to fund preconstruction and construction costs of multiple low-income multifamily development projects or senior housing projects such as those at:*
  - 269 and 271 Richland Avenue
  - 344 - 348 Precita Avenue
  - 4042-4048 Fulton Street
  - 63-67 Lapidge Street

The City, through MOHCD, provided loans to developers who then hire contractors and own the improvements through Limited Liability Companies (LLCs). Approximately \$25.7 million of the \$100 million will be spent on small site projects that are acquisitions and rehabilitation, with the balance spent on the preconstruction and construction costs of new, multifamily buildings.

4. Low-Income Housing Program – Mission  
\$50 million budget to fund the 1990 Folsom Street Project, a 143-unit family development with a childcare center and an artist workspace component. MOHCD plans to spend a portion of the funds on the project at 681 Florida Street.

The proceeds of the first and second bond sale were spent for the programs and projects listed in Exhibit 1 below.

EXHIBIT 1			
2015 Affordable Housing Bond Program (2015 Affordable Housing)			
Program Name	Project / Vendor Name	1st Bond Issuance Expenditure Amount	2nd Bond Issuance Expenditure Amount
<b>PUBLIC HOUSING</b>			
	POTRERO HOUSING ASSOCIATES I L P	\$16,156,967	
	SUNNYDALE PARCEL Q HOUSING PARTNERS LP	\$7,733,804	
	POTRERO PARCEL X PREDEVELOPMENT	\$2,047,508	
	SUNNYDALE DEVELOPMENT CO LLC	\$1,587,421	
	SUNNYDALE BLOCK 6 HOUSING PARTNERSHIP LP	\$725,203	
	SUNNYDALE INFRASTRUCTURE LLC	\$424,085	
	POTRERO HOUSING ASSOCIATES II L P	\$86,878	
	MUFG UNION BANK NA	\$20,081	
	CITY ATTORNEY		\$158,385
	<b>TOTAL</b>	<b>\$28,781,947</b>	<b>\$158,385</b>
<b>MIDDLE-INCOME HOUSING (TEACHER NEXT DOOR AND DOWN PAYMENT ASSISTANCE LOAN)</b>			
	DALP AND TEACHER NEXT DOOR EXPANSION	\$1,815,798	\$1,367,000
	BANK OF THE WEST	\$501,729	\$602,771
	FIRST AMERICAN TITLE COMPANY	\$455,000	\$252,500
	WELLS FARGO BANK N A	\$232,500	\$2,237,250
	CITY NATIONAL BANK	\$219,500	\$1,008,000
	CITIBANK NA	\$60,000	\$368,000
	COMERICA BANK-CALIFORNIA	\$20,000	\$643,350
	MUFG UNION BANK NA		\$701,250
	CITY ATTORNEY		\$14,799
	<b>TOTAL</b>	<b>\$3,304,527</b>	<b>\$7,194,920</b>

Program Name	Project / Vendor Name	1st Bond Issuance Expenditure Amount	2nd Bond Issuance Expenditure Amount
<b>LOW-INCOME HOUSING</b>			
	CITY NATIONAL BANK	\$6,167,892	
	FIRST AMERICAN TITLE COMPANY	\$4,007,249	
	CITIBANK NA	\$2,493,104	
	TURK 500 ASSOCIATES LP	\$2,083,003	
	MEDA SMALL PROPERTIES LLC	\$515,379	
	SAN FRANCISCO COMMUNITY LAND TRUST	\$467,290	
	1990 FOLSOM HOUSING ASSOCIATES LP	\$380,080	
	WELLS FARGO BANK N A	\$208,972	
	ENVIRONMENTAL SCIENCE ASSOCIATES INC		\$1,075
	500 TURK AND 1990 FOLSOM ST PERMIT FEES		\$6,960
	CITY ATTORNEY		\$75,231
	<b>TOTAL</b>	<b>\$16,322,969</b>	<b>\$83,266</b>
<b>LOW-INCOME HOUSING – MISSION</b>			
	1990 FOLSOM HOUSING ASSOCIATES LP	\$402,396	
	CITY NATIONAL BANK	\$5,597,604	
	CITY ATTORNEY		\$5,913
	<b>TOTAL</b>	<b>\$6,000,000</b>	<b>\$5,913</b>
	<b>GRAND TOTAL *</b>	<b>\$54,409,443</b>	<b>\$7,442,483</b>

\* The expenditures to banks and title companies are wire transfers related to real estate transactions. No bond funds actually went to banks themselves.

### Objective

The purpose of this audit was to determine whether 2015 Affordable Housing GO bond funds were spent in accordance with the ballot measure, including whether funds were used for any administrative salaries or other general governmental operating expenses, which is impermissible unless specifically authorized in the ballot measure for such bonds.

### Methodology

To achieve the objective, Cumming collected and analyzed the following documents:

- Mayor's Office of Housing and Community Development Reimbursement Requests
- Loan Agreement by and between the City and The Projects
- Promissory Notes for The San Francisco Teacher Next Door Loan Program
- City Note for The San Francisco Down Payment Assistance Loan Program
- Mayor's Office of Housing and Community Development Memorandums
- BMR Review and Analysis Sheet
- Change Orders
- Design Agreements and Amendments
- Purchase Orders and/or Work Orders
- Selected Invoices and Wire Transfers

Cumming reviewed expenditures totaling \$46.3 million, or approximately 75 percent of the \$61.9 million that MOHCD had spent under the 2015 GO bond program from the first and second bond series.

2015 Affordable Housing Program Audit Testing Sample				
Program Name				
PUBLIC HOUSING	MIDDLE-INCOME HOUSING	LOW-INCOME HOUSING	LOW-INCOME HOUSING – MISSION	TOTAL
\$25,058,069	\$6,593,127	\$10,458,715	\$4,135,741	\$46,245,652

This compliance audit was conducted by Cumming and performed in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. Cumming believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

## Results

**Finding 1 – 99.42 percent of the audited expenditures under the 2015 Affordable Housing GO Bond program were spent in accordance with the ballot measure and were not spent on administrative salaries or other general governmental operating expenses other than those specifically authorized in the ballot measure.**

Of the total \$46,245,652 bond expenditures reviewed, 99.42 percent was spent in accordance with the ballot measure with sufficient documentation to support the scope of work for designated projects, programs, and other allowable expenses.

MOHCD incorrectly recorded the following overhead costs, totaling \$193,889, as bond expenditures: \$500 related to Sunnydale Project developer's project-related community outreach at the Visitation Valley Festival; \$20,000 related to third party financial consultants for tax credit syndication services; \$60,549 related to relocation and rents for the 269-271 Richland Avenue Project; and \$112,840 related to Operating and Vacancy Reserves.

MOHCD concurred with Cumming's finding and moved \$193,389 from 2015 Affordable Housing bond funds to a non-city project fund source. It also moved the remaining \$500 to a non-project fund source. MOHCD also met with its program staff on April 8<sup>th</sup>, 2019 to discuss allowable GO Bond expenditure guidelines.

## Recommendation

1. MOHCD should establish trainings for program staff related to approval procedures on projects with multiple funding sources in order to ensure that bond expenditures are spent in accordance with the ballot measure for all current and future general obligation bond programs.

**Finding 2 – MOHCD needs to formalize procedures and strengthen documentation with pre-bond cost reimbursements approval.**

Of the total \$46,245,652 of bond expenditures reviewed, MOHCD incorrectly recorded \$75,615 of the Potrero Block X Project pre-bond expenditures which were incurred more than 60 days prior to the passage of the ordinance authorizing the bond. This was not in compliance with the requirement as stated in the ordinance:

"Each voter to vote in favor of the foregoing bond proposition shall reimburse the City with the proceeds of the Bonds for expenditures with respect to the Project (the "Expenditures" and each, an "Expenditure") made on and



after that date that is no more than 60 days prior to the passage of this Ordinance. The City reasonably expects on the date hereof that it will reimburse the Expenditures with the proceeds of the Bonds.”

MOHCD concurred and moved \$75,615 from 2015 Affordable Housing bond funds to a non-city project fund source. Although there is supporting documentation, and the majority of expenditure is related to architectural costs for the Potrero Block X Project, the approval process set in place should be strengthened.

### **Recommendation**

2. MOHCD should establish Pre-Bond Reimbursement Guidelines for approval procedures and supporting documentation to ensure that pre-bond expenditures are spent in accordance with the ballot measure for all current and future general obligation bond programs.

# Department Response

**Mayor's Office of Housing and Community Development**  
City and County of San Francisco



**London N. Breed**  
Mayor

**Daniel Adams**  
Acting Director

July 26, 2019

Mark de la Rosa  
Acting Chief Audit Executive  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

**Subject: 2015 Affordable Housing General Obligation Bond Funds Were Spent in  
Accordance With the Ballot Measure for the First and Second Bond Issuances**

Dear Mr. de la Rosa:

In response to the draft report provided to our office on July 22, 2019, the Mayor's Office of Housing and Community Development (MOHCD) concurs with your two recommendations and intends to fully implement both recommendations by October 31, 2019. MOHCD's finance team would like to thank your office as well as the team from Cumming Construction Management for a thorough and helpful review of our Bond expenditures.

Sincerely,

A handwritten signature in blue ink, appearing to read "D. Adams", written over a horizontal line.

Daniel Adams  
Acting Director

Cc: Benjamin McCloskey  
Rally Catapang

# Recommendations and Responses

For each recommendation, the responsible agency should indicate in the column labeled Agency Response whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	CSA Use Only Status Determination*
The Mayor's Office of Housing and Community Development should:		
1. Establish trainings for program staff related to approval procedures on projects with multiple funding sources to ensure that bond expenditures are spent in accordance with the ballot measure for all current and future general obligation bond programs.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur  MOHCD concurs and intends to fully implement the recommendation by October 31, 2019.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
2. Establish pre-bond reimbursement guidelines for approval procedures and supporting documentation to ensure that pre-bond expenditures are spent in accordance with the ballot measure for all current and future general obligation bond programs.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur  MOHCD concurs and intends to fully implement the recommendation by October 31, 2019.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

\* Status Determination based on audit team's review of the agency's response and proposed corrective action.

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 544-5227

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## MEMORANDUM

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Date: August 27, 2019  
To: Honorable Members, Board of Supervisors  
From: Angela Calvillo, Clerk of the Board  
Subject: Watch Law Requests (USA Patriot ACT)

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Chapter 2, Article IV, Section 2.20(f) of the Administrative Code requires the Clerk of the Board of Supervisors to prepare an annual report on all Watch Law (USA Patriot Act) requests received by the Board of Supervisors during the prior fiscal year.

The Board of Supervisors did not receive any Watch Law requests during Fiscal Year 2018-2019.

**From:** [Duran, Dawn](#)  
**To:** [Agbayani, Nicole \(ASR\)](#); [Allersma, Michelle \(CON\)](#); [Augustine, David \(TTX\)](#); [Brown, Vallie \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [Chu, Carmen \(ASR\)](#); [Cisneros, Jose \(TTX\)](#); [Cohen, Malia \(BOS\)](#); [CON-BAD Property Tax Unit](#); [Cukierman, Rachel \(ASR\)](#); [Fewer, Sandra \(BOS\)](#); [Jacques, Simone \(ASR\)](#); [Jine, Michael \(ASR\)](#); [Kim, Jane \(BOS\)](#); [Legg, Douglas \(ASR\)](#); [Li, Jerry \(ASR\)](#); [Mandelman, Rafael \(BOS\)](#); [McCaffrey, Edward \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Peterson, Molly \(ASR\)](#); [Philibosian, Lauren \(TTX\)](#); [Po, Vivian \(ASR\)](#); [Ronen, Hillary](#); [Rosenfield, Ben \(CON\)](#); [Rydstrom, Todd \(CON\)](#); [Safai, Ahsha \(BOS\)](#); [Shah, Tajel](#); [Stefani, Catherine \(BOS\)](#); [Tang, Katy \(BOS\)](#); [Thomas, Matthew \(ASR\)](#); [Wong, Michelle \(ASR\)](#); [Yee, Norman \(BOS\)](#)  
**Subject:** AAB Reports for 2018/19 Fiscal Year End (June 30, 2019)  
**Date:** Wednesday, August 14, 2019 3:56:28 PM  
**Attachments:** [Mon Activity-June 2019.pdf](#)  
[Hearing Activity June 2019.pdf](#)

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Attached please find the Assessment Appeals Board monthly reports for the 2018/19 fiscal year end. Below is a brief summary of the following AAB categories: Revenue to the General Fund; Open/Pending Applications; Property Tax Impact; and Assessment Appeals Board decisions.

**Revenue** – Fiscal year end revenue for 2018/19 shows a decrease over that of FY 2017/18 (\$106,094 this year compared to \$127,833 last year). This decrease is mainly attributed to the drop in number of appeals filed between last year and this year.

-  
**Open/Pending Applications** – As mentioned above, we had fewer number of appeals filed this year compared last year. As of June 30, 2019, AAB received a total of 1,253 new applications, compared to 1,636 at 2017/18 fiscal year end. This represents 23.5% drop in applications filed with AAB.

Due to the reduced number of appeals filed this year compared to last, FY 2018/19 also shows a reduction in the overall number of open/pending appeal applications. We had 1,001 open appeals as of 2017/18 fiscal year end, and at the close of this fiscal year we only have 740, a 26% reduction.

-  
**Property Tax Impact** – Although there was a reduction in the overall number of open appeals this fiscal year compared to last year (740 versus 1,001), the potential impact on property taxes for the 2018/19 fiscal year end increased by approximately 9%. Potential tax exposure at the end of FY 2018/19 is \$174,090,239 compared to \$158,264,642 a year ago. This tells us there are still several large properties that remain under appeal.

-  
**Board Decisions** – There was only a 2% decrease in the number of appeals that closed in FY 2018/19 compared to FY 2017/18 (1,612 versus 1,643). This is mainly attributed to more cases being scheduled for prehearing conferences at the request of the Assessor. The attached Activity Report shows changes in the following categories for closed appeals as of June 30, 2019:

- A. 13% of the closed cases this year reflect values reduced by Board, compared to Board reductions of only 5% for last year's cases. Although the percentage of reductions is higher this year, the real estate market still remains strong.
- B. Only 5% of the closed cases this year were denied for lack of appearance, compared to 14% last year. We attribute this to the ongoing efforts of the Assessor to request information from property owners prior to AAB hearings.
- C. The percentage of cases closed by withdrawals from taxpayers is approximately the same for FY 2018/19 and FY 2017/18 – 66% withdrawals this year compared to 65% last year. This reflects a strong real market, as well as "protective" appeals that were filed by property

owners.

If you have any questions regarding the above information or the attached reports, please don't hesitate to call me.

Dawn Duran, Administrator  
Assessment Appeals Board  
1 Dr. Carlton B. Goodlett Place, #405  
San Francisco, CA 94102  
Phone: 415.554.6777 | Fax: 415.554.6775  
[dawn.duran@sfgov.org](mailto:dawn.duran@sfgov.org) | [www.sfgov.org/aab](http://www.sfgov.org/aab)

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**ASSESSMENT APPEALS BOARD**  
**2018/2019 Fiscal Year Hearing Activity Summary**  
for period ending June 30, 2019

	Number of Hearing Sessions Scheduled	Number of Appeals Scheduled	%	Number of Appeals Withdrawn	%	Number of Appeals Postponed	%	Number of Appeals Decided	%
<b>January-19</b>									
Board 1	21	245		50		151		44	
Board 2	3	26		7		7		12	
Board 3	1	10		2		5		3	
Hearing Officer	4	47		29		9		9	
Admin Hearings	5	144		35		99		10	
<b>Total</b>	<b>34</b>	<b>472</b>	<b>100%</b>	<b>123</b>	<b>26.06%</b>	<b>271</b>	<b>57.42%</b>	<b>78</b>	<b>16.53%</b>
<b>February-19</b>									
Board 1	15	88		25		45		18	
Board 2	4	88		8		75		5	
Board 3	0	0		0		0		0	
Hearing Officer	1	8		4		2		2	
Admin Hearings	<b>3</b>	<b>93</b>		<b>31</b>		<b>43</b>		<b>19</b>	
<b>Total</b>	<b>23</b>	<b>277</b>	<b>100%</b>	<b>68</b>	<b>24.55%</b>	<b>165</b>	<b>59.57%</b>	<b>44</b>	<b>15.88%</b>
<b>March-19</b>									
Board 1	12	235		22		150		63	
Board 2	3	29		10		19		0	
Board 3	2	11		3		6		2	
Hearing Officer	2	24		10		9		5	
Admin Hearings	2	52		17		29		6	
<b>Total</b>	<b>21</b>	<b>351</b>	<b>100%</b>	<b>62</b>	<b>17.66%</b>	<b>213</b>	<b>60.68%</b>	<b>76</b>	<b>21.65%</b>
<b>April-19</b>									
Board 1	15	117		52		31		34	
Board 2	0	0		0		0		0	
Board 3	1	8		2		3		3	
Hearing Officer	2	18		6		8		4	
Admin Hearings	4	99		34		54		11	
<b>Total</b>	<b>22</b>	<b>242</b>	<b>100%</b>	<b>94</b>	<b>38.84%</b>	<b>96</b>	<b>39.67%</b>	<b>52</b>	<b>21.49%</b>
<b>May-19</b>									
Board 1	8	42		10		23		9	
Board 2	4	34		27		2		5	
Board 3	0	0		0		0		0	
Hearing Officer	1	29		0		29		0	
Admin Hearings	2	42		7		12		23	
<b>Total</b>	<b>15</b>	<b>147</b>	<b>100%</b>	<b>44</b>	<b>29.93%</b>	<b>66</b>	<b>44.90%</b>	<b>37</b>	<b>25.17%</b>
<b>June-19</b>									
Board 1	2	6		0		0		6	
Board 2	0	0		0		0		0	
Board 3	0	0		0		0		0	
Hearing Officer	0	0		0		0		0	
Admin Hearings	0	0		0		0		0	
<b>Total</b>	<b>2</b>	<b>6</b>	<b>100%</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>6</b>	<b>100.00%</b>
<b>2018/2019 FY</b>	<b>221</b>	<b>3,328</b>	<b>100%</b>	<b>905</b>	<b>27%</b>	<b>1,850</b>	<b>56%</b>	<b>573</b>	<b>17%</b>

**ASSESSMENT APPEALS BOARD**  
**2018/2019 Fiscal Year Hearing Activity Summary**  
for period ending June 30, 2019

	Number of Hearing Sessions Scheduled	Number of Appeals Scheduled	%	Number of Appeals Withdrawn	%	Number of Appeals Postponed	%	Number of Appeals Decided	%
<b>July-18</b>									
Board 1	10	266		17		134		115	
Board 2	6	32		14		15		3	
Board 3	2	16		9		3		4	
Hearing Officer	3	26		6		11		9	
Admin Hearings	3	117		35		79		3	
<b>Total</b>	<b>24</b>	<b>457</b>	<b>100%</b>	<b>81</b>	<b>17.72%</b>	<b>242</b>	<b>52.95%</b>	<b>134</b>	<b>29.32%</b>
<b>August-18</b>									
Board 1	10	156		21		131		4	
Board 2	6	71		43		28		0	
Board 3	0	0		0		0		0	
Hearing Officer	1	12		3		8		1	
Admin Hearings	5	186		39		143		4	
<b>Total</b>	<b>22</b>	<b>425</b>	<b>100%</b>	<b>106</b>	<b>24.94%</b>	<b>310</b>	<b>72.94%</b>	<b>9</b>	<b>2.12%</b>
<b>September-18</b>									
Board 1	6	124		103		19		2	
Board 2	1	10		0		8		2	
Board 3	0	0		0		0		0	
Hearing Officer	1	10		3		3		4	
Admin Hearings	1	65		0		65		0	
<b>Total</b>	<b>9</b>	<b>209</b>	<b>100%</b>	<b>106</b>	<b>50.72%</b>	<b>95</b>	<b>45.45%</b>	<b>8</b>	<b>3.83%</b>
<b>October-18</b>									
Board 1	7	87		7		75		5	
Board 2	3	78		72		6		0	
Board 3	0	0		0		0		0	
Hearing Officer	4	45		14		14		17	
Admin Hearings	5	75		9		45		21	
<b>Total</b>	<b>19</b>	<b>285</b>	<b>100%</b>	<b>102</b>	<b>35.79%</b>	<b>140</b>	<b>49.12%</b>	<b>43</b>	<b>15.09%</b>
<b>November-18</b>									
Board 1	7	102		17		24		61	
Board 2	3	20		10		8		2	
Board 3	2	14		9		3		2	
Hearing Officer	3	41		32		2		7	
Admin Hearings	1	40		3		37		0	
<b>Total</b>	<b>16</b>	<b>217</b>	<b>100%</b>	<b>71</b>	<b>32.72%</b>	<b>74</b>	<b>34.10%</b>	<b>72</b>	<b>33.18%</b>
<b>December-18</b>									
Board 1	6	72		0		70		2	
Board 2	3	83		11		70		2	
Board 3	1	8		3		3		2	
Hearing Officer	3	42		25		10		7	
Admin Hearings	1	35		9		25		1	
<b>Total</b>	<b>14</b>	<b>240</b>	<b>100%</b>	<b>48</b>	<b>20.00%</b>	<b>178</b>	<b>74.17%</b>	<b>14</b>	<b>5.83%</b>
<b>Subtotal YTD</b>	<b>104</b>	<b>1,833</b>	<b>100%</b>	<b>514</b>	<b>28%</b>	<b>1,039</b>	<b>57%</b>	<b>280</b>	<b>15%</b>





**ASSESSMENT APPEALS BOARD**  
**2018/2019 Fiscal Year Activity Report**  
 period ending June 30, 2019

<b>BOARD DECISIONS</b>	June 2019	Fiscal Year 2018/2019	<i>Same Time Last Year</i>	
			Month	YTD
Assessed Value Increased by the Assessor	0	0	0	0
Assessed Value Increased by the Board	0	0	0	1
Assessed Value Lowered to Assr Recommendation	0	32	0	8
Assessed Value Lowered by the Board	0	209	1	82
Lowered by Board, but Higher than Assessor Value	0	0	0	3
Assessment Canceled by the Board	0	3	(2)	10
Appeals Denied by the Board	0	92	3	81
Appeals Denied for Lack of Appearance	(2)	88	0	231
Appeals Denied for Lack of Jurisdiction	0	0	0	0
Verbal Stipulations Approved by the Board	0	31	1	40
Written Stipulations Approved by the Board	0	7	0	25
Stipulations Denied by the Board	0	0	0	0
Penalty Abated	0	12	0	0
Admin Rejected – Invalid Applications	3	77	8	90
<b>SUBTOTAL</b>	1	551	11	571
Applications Withdrawn by the Taxpayer	41	1,061	35	1,072
<b>NUMBER OF CLOSED APPEALS</b>	42	1,612	46	1,643

<b>OPEN APPLICATIONS</b>	2018/2019 Year-to-Date	<i>Same Time Last Year</i>
Applications with Deadlines by December 31, 2019	0	63
Appeals to decide per month (6 months)	0	11
Number of Open Applications - Waived Deadlines	316	392
Number of Open Applications with Deadlines	424	546
Total New Applications filed in 18/19 (CY 18/19 = 834 / Previous Years = 419)	(New = 1,253)	(New = 1,636)
<b>TOTAL NUMBER OF OPEN APPLICATIONS</b>	740	1,001

<b>POTENTIAL PROPERTY TAX IMPACT from OPEN APPLICATIONS</b>				
	Current 18/19 Tax Year	Prior Tax Years	2018/19 FY TOTAL	<i>Total - Same Time Last Year</i>
Value Appealed (Secured & Unsecured)	\$8,781,424,908	\$24,427,089,589	\$33,208,514,497	\$27,446,024,310
Taxpayer Opinion of Value	\$5,185,175,894	\$13,160,505,886	\$18,345,681,780	\$14,009,305,959
Net Difference	\$3,596,249,014	\$11,266,583,703	\$14,862,832,717	\$13,436,718,351
<b>POTENTIAL PROPERTY TAX IMPACT</b>	\$41,824,376	\$132,265,863	\$174,090,239	\$158,264,642

<b>REVENUE</b>	June 2019	2018/2019 YTD	<i>Same Time Last Year</i>	
			Month	YTD
Filing Fees (including adjustments for current year refunds)	\$2,820	\$69,120	\$5,280	\$92,280
Hearing Fees (including adjustments for current year refunds)	\$250	\$21,500	\$600	\$25,400
Finding of Fact Fees	\$1,505	\$15,910	\$215	\$11,289
Miscellaneous Fees	\$5	\$154	\$6	\$114
Refunded Fees (includes adj for returned filing fees)	\$0	(\$590)	(\$300)	(\$1,250)
<b>TOTAL REVENUE</b>	\$4,580	\$106,094	\$5,801	\$127,833





ASSESSMENT APPEALS REPORT  
OPEN and/or PENDING APPLICATIONS  
2018/2019 Fiscal Year Activity Report  
period ending June 30, 2019

Type of Appeal	With 2-Year Deadlines to Meet		Waived 2-Year Deadlines		TOTAL NUMBER OF OPEN APPLICATIONS	
	Bd 1	Bd 2	Bd 1	Bd 2	Bd 1	Bd 2
Secured Real Estate	235	140	164	29		
Personal Property	3	40	15	106		
Possessory Interest	6	0	2	0		
<b>TOTAL NUMBER OF OPEN APPLICATIONS</b>	<b>244</b>	<b>180</b>	<b>181</b>	<b>135</b>	<b>425</b>	<b>315</b>
# of Cases Pending Findings	<b>0</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>

424

316

0.0905

**TOTAL NUMBER OF AAB OPEN APPLICATIONS = 740**  
**APPLICATIONS PENDING FOR THE HEARING OFFICER PROGRAM = 67 (9%)**

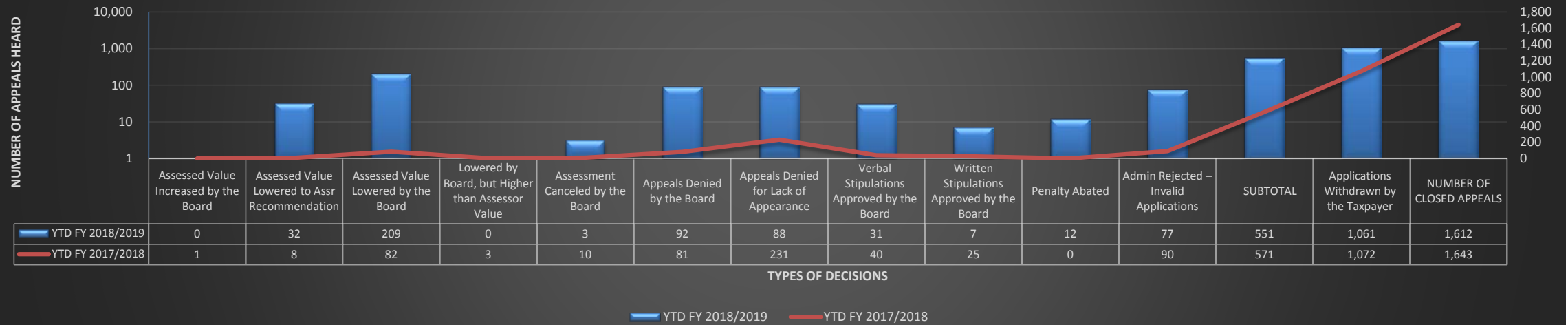
**FOOTNOTES for all Board 1 applications:**

- (1) Board 1 applications that are pending Findings: PHF Ruby (2015-0949)
- (2) Number of open applications include requests for Hearing Officer located within block/lot area of Board 1

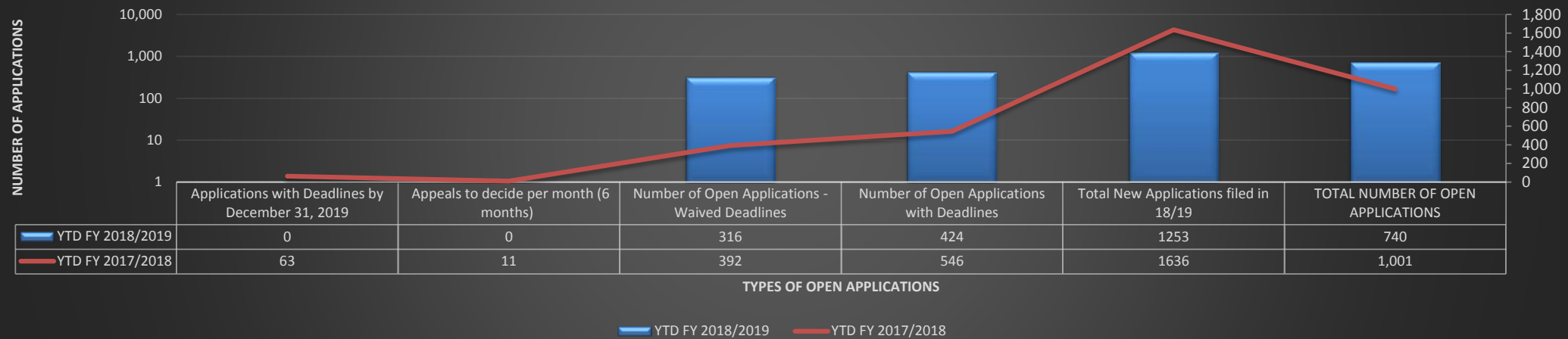
**FOOTNOTES for all Board 2 applications:**

- (1) No Board 2 applications are pending Findings
- (2) Number of open applications include requests for Hearing Officer located within block/lot area of Board 2

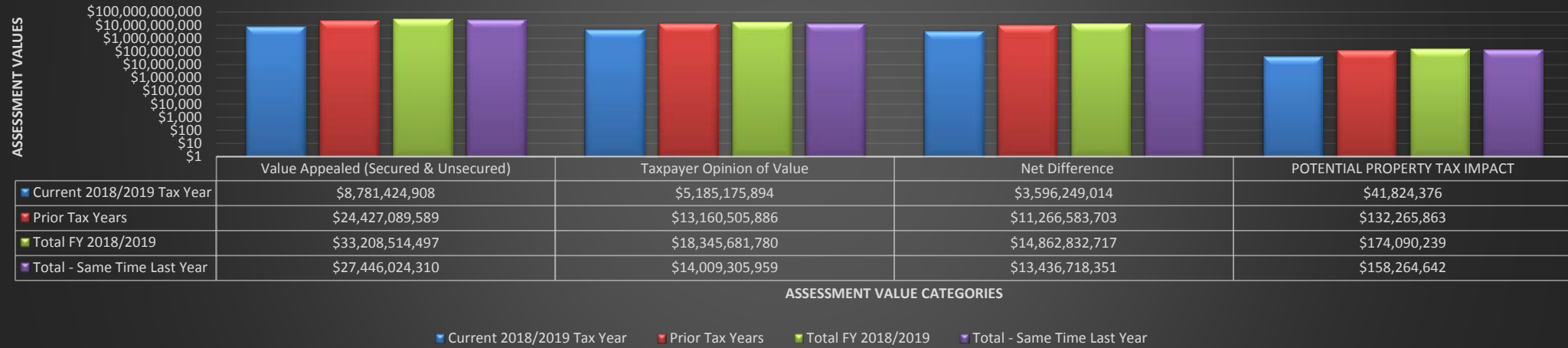
## Board Decisions Period ending June 30, 2019



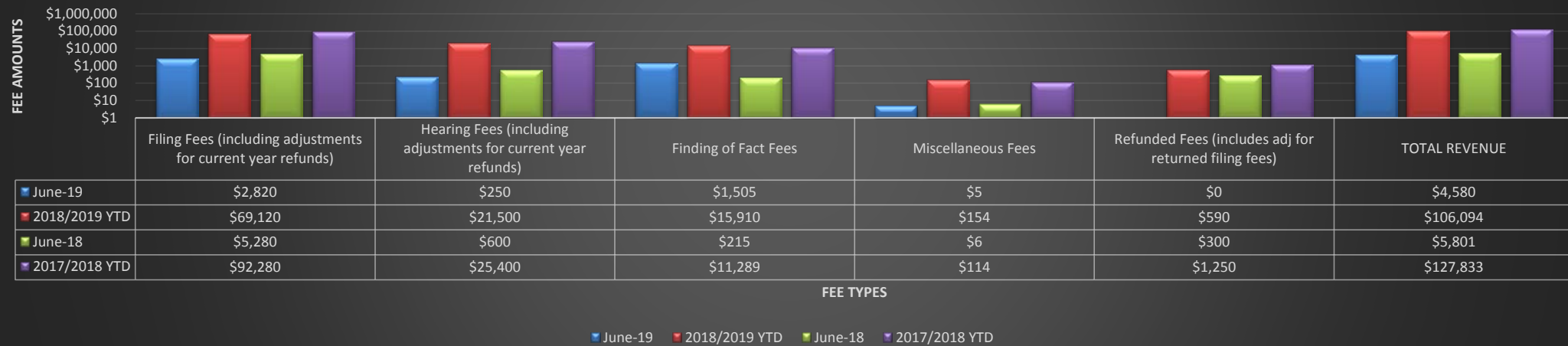
## Open Applications Period ending June 30, 2019



## Tax Impact From Open Applications Period ending June 30, 2019



## Revenue Period ending June 30, 2019



**From:** [Valdez, Anthony \(ENV\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#)  
**Cc:** [Sheehan, Charles \(ENV\)](#); [Deepak, Lavanya \(ENV\)](#)  
**Subject:** Department of the Environment Annual Gift Report for Fiscal Year 2018  
**Date:** Thursday, August 15, 2019 4:14:36 PM  
**Attachments:** [Department of the Environment Form 801 2018-19.xlsx](#)

---

Hi Angela:

Pursuant to Administrative Code Section 10.100-305 and the California Fair Political Practices commission regulations governing gift reporting by City agencies and departments, please find attached the Department of the Environment's annual gift report for Fiscal Year 2018. If you have any questions, please contact me at 415-355-3709.

Sincerely,  
Anthony

**Anthony E. Valdez, MPA**  
**Commission Secretary**  
San Francisco Department of the Environment  
1455 Market Street, Suite 1200, San Francisco, CA 94103  
T: (415) 355-3709 | [anthony.e.valdez@sfgov.org](mailto:anthony.e.valdez@sfgov.org)  

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Date Received	Donor Name	Donor Address	Donor Nature of Business	Donor's Financial	Nature of Gift	Estimated Value	Purpose/Intended Use	Staff Member
8/1/2018	Global Philanthropy Partners	2440 N Lakeview, #15A, Chicago, IL 60614	Fiscal sponsor for Urban Sustainability Directors Network	None	Lodging and Transportation	\$591	Conference in Seattle	Wendy Goodfriend
8/24/2018	Seoul Metropolitan Government	20 Mokdongseo-ro, Mok-dong, Yangcheon-gu, Seoul Korea	Government	None	Travel & lodging	2489.02	Conference in Seoul	Jessica Tse
10/9/2018	Urban Land Institute	25 West 45th Street, New York, NY 10036	Non profit	None	Lodging and Transportation	\$1,294	Conference in Boston	Eden Brukman
10/22/2018	C40 Cities	4 Queen Victoria Street, London EC4N 4QT, UK	Non profit	None	Meals, lodging, and transportation	\$1,390	Conference in Nanjing	Suzanne Loosen
11/6/2018	Seoul Institute	391 Seocho-dong, Seocho-gu, Seoul, South Korea	Non profit think tank for the Government	None	Meals/Lodging/Transportation	\$5,096	Conference Speaking Engagement	Charles Sheehan
11/18/2018	Global Alliance for Incinerator Alternatives	1958 University Ave, Berkeley, CA 94704	Non profit	None	Travel, lodging and food	939.65	Conference in Detroit	Jack Macy
11/28/18	Safer States	4649 Sunnyside Ave N, Suite 540, Seattle WA 98103	Non profit	None	Flight	370.78	Conference Speaking Engagement	Jen Jackson
12/4/18	Clean Production Action	1310 Broadway, Suite 101, Somerville MA 02144	Non profit	None	Conference registration	328.28	Conference Speaking Engagement	Jen Jackson
2/7/2019	Carbon Disclosure Project	Plantation Place South 60 Great Tower, London EC3R 5AZ	Non profit	None	Travel and lodging	381	Supply chain summit in Las Vegas	Chris Geiger
2/28/2019	C40 Cities	4 Queen Victoria Street, London EC4N 4QT, UK	Non profit	None	Meals, lodging, and transportation	1,115	Workshop in Philidephia, PA	Wendy Goodfriend
2/28/2019	C40 Cities	4 Queen Victoria Street, London EC4N 4QT, UK	Non profit	None	Meals, lodging, and transportation	1,145	Workshop in Philidephia, PA	Richard Chien
3/6/2019	SPUR	654 Mission Street, San Francisco, CA 94105	Non profit	None	Registration	150	SPUR Good Government Awards	Jennifer Kass
4/24/2019	BGCA Management	1815 Fourth St #C, Berkeley, CA 94710	Concert Promotion	Lease of Bill Graham Civic	Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	Barbary Coast Collective	952 Mission St, San Francisco, CA 94103	Dispensary		Sponsorship	\$5,000	SF Month of Climate Action	Department
4/24/2019	Bio Bag	1059 Broadway, Suite F, Dunedin, FL 34698	Bag manufacturer		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	Blue Shield of California	50 Beale St, San Francisco, CA 94105	Health Insurance	Provider of healthcare	Sponsorship	\$5,000	SF Month of Climate Action	Department
4/24/2019	Eco Safe	101 – 2076 192nd Street, Surrey, British Colum	Bag manufacturer		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	ESA	550 Kearny St Ste 800, San Francisco, CA 94108	Consultant		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	GM Cruise	201 11TH ST, San Francisco, CA 94103	Autonomous Car Company		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	Hilton	7930 Jones Branch Drive, Mclean, VA 22102	Hotel chain		Sponsorship	\$750	SF Month of Climate Action	Department
4/24/2019	Hospital Council of Northern and Central California	235 Montgomery St, San Francisco, CA 94104	Hospital/Health System trade association		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	Kaiser Permanente	601 Van Ness Ave, Ste 2002, San Francisco, CA 94102	Healthcare Services	Provider of healthcare	Sponsorship	\$15,000	SF Month of Climate Action	Department
4/24/2019	Levi Strauss & Co.	1155 Battery St, San Francisco, CA 94111	Retail Clothing		Sponsorship	\$5,000	SF Month of Climate Action	Department
4/24/2019	McDonald's	110 N. Carpenter St, Chicago, IL 60607	Fast Food		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	New Deal Advisers	560 Mission Suite 2800, San Francisco, CA 94105	Consulting		Sponsorship	\$5,000	SF Month of Climate Action	Department
4/24/2019	Recology	50 California Street, 24th Floor, San Francisco, CA 94111	Waste Management Company	Waste management	Sponsorship	\$6,400	SF Month of Climate Action	Department
4/24/2019	San Francisco Giants	24 Willie Mays Plaza, San Francisco, CA 94107	MLB Team; Event planning	Ground Lease of AT&T Park, Lot	Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	Silvestrum Climate Solutions	995 Market St, San Francisco, CA 94103	Consulting		Sponsorship	\$2,500	SF Month of Climate Action	Department
4/24/2019	United Airlines	233 S. Wacker Drive, Chicago, IL 60606	Airline	Lessee at San Francisco	Cash	\$2,500	SF Month of Climate Action	Department
4/25/2019	Carbon Neutral Cities Alliance	1624 Viola Circle, Port Washington, WI 53074	Non-profit	None	travel, lodging, meals	870	Workshop in New York	Eden Brukman
5/17/2019	C40 Cities	4 Queen Victoria Street, London EC4N 4QT, UK	Non profit	None	Travel, lodging and food	1347	Workshop in New York	Brian Reyes
5/23/2019	C40 Cities	4 Queen Victoria Street, London EC4N 4QT, UK	Non profit	None	Travel, lodging and food	1683	Conference in Oslo	Eden Brukman
5/30/2019	Green Cities California	980 9th Street, Suite #1700, Sacramento, CA 95814	Non profit, part of Local Government Commission	None	Meals, lodging, and transportation	330	Annual meeting in Santa Monica, CA	Wendy Goodfriend
6/11/19	Oak Ridge National Lab	2350 Cherahala Blvd, Knoxville, TN, 37932	Government	None	Lodging and travel	1784	ORNL Workshop on the Nexus of Resilience and Energy Efficiency in Buildings	Kathleen Bryan

6/16/2019	Upstream Solutions	PO Box 1352, Damariscotta, ME 04543	Non-profit	None	travel, lodging	485.98	Conference Speaking Engagement	Jen Jackson
6/18/2019	Community Initiatives	1000 Broadway Suite #480, Oakland, CA 94607	Non profit	Friends of organization	Sponsorships, tickets and food	14700.65	Global Climate Action Summit Reception Expenses	Multiple
6/20/2019	John Merck Fund	31 St. James Avenue Suite 888, Boston MA 02116	Foundation	None	Travel, lodging	1351.48	Conference Speaking Engagement	Jen Jackson
6/25/2019	Carbon Neutral Cities Alliance	1624 Viola Circle, Port Washington, WI 53074	Non profit	None	Meals, lodging, and transportation	2,510	Annual meeting in Helsinki, Finland	Wendy Goodfriend
6/27/2019	Local Government Commission	980 9th Street, Suite #1700, Sacramento, CA 95814	Non profit	None	Travel	126.96	10th Annual Statewide Energy Efficiency Forum	Jessica Tse



**From:** [Valdez, Anthony \(ENV\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#)  
**Cc:** [Sheehan, Charles \(ENV\)](#); [Haley, Robert \(ENV\)](#); [Made, Rusununguko \(ENV\)](#)  
**Subject:** Bottle and Package Free Water Ordinance - 2018 Annual Report  
**Date:** Thursday, August 15, 2019 4:26:18 PM  
**Attachments:** [Annual Report 2018- Bottle and Package Free Water Ordinance.pdf](#)

---

Dear Angela:

Pursuant to the requirements of the Bottle and Package Free Water Ordinance (Chapter 27, Environment Code, Section 2407), the Department of the Environment hereby submits its annual report to the Board of Supervisors.

Sincerely,  
Anthony E. Valdez

**Anthony E. Valdez, MPA**  
**Commission Secretary**  
San Francisco Department of the Environment  
1455 Market Street, Suite 1200, San Francisco, CA 94103  
T: (415) 355-3709 | [anthony.e.valdez@sfgov.org](mailto:anthony.e.valdez@sfgov.org)  

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**SF Environment**

**Our home. Our city. Our planet.**

A Department of the City and County of San Francisco

London N. Breed  
Mayor

Deborah O. Raphael  
Director

## Bottle and Package Free Water Ordinance – 2018 Annual Report

Pursuant to ordinance number 009-17 - the Bottle and Package Free Water Ordinance - section 2407 (c), the Department of the Environment (SF Environment) hereby submits its 2018 annual report. According to this chapter, "the report shall include the number of waivers granted by city officers or departments under Section 2406(a) and determinations of non-applicability made under Section 2406(b) and (c), and a brief explanation of the justifications for the same. The report shall also summarize efforts taken to educate and inform city departments about the requirements of this Chapter and include plans to continue doing so over the coming year."

During calendar year 2018, SF Environment received the following waiver request, which was not granted:

<b>Event Name</b>	<b>Date of waiver request</b>	<b>Date of event</b>	<b>Action Taken</b>
Aloha Poly Fest	7/16/2018	8/18/2018	Waiver request was not granted due to accessibility to potable water at event site and the permitting department.

SF Environment continued to engage and communicate with the working group of departmental representatives (from the Recreation and Parks Department, the Port of San Francisco, SF Municipal Transportation Agency, Entertainment Commission, Real Estate, San Francisco Zoo, Department of Public Health, War Memorial, SF Public Utilities Commission) involved in overseeing the implementation of this chapter. Engagement included coordinating efforts regarding waiver requests and public inquiries about the ordinance.

In 2019, SF Environment plans to stay in communication with the working group over email to remind them of the requirements under this chapter, determine if there are any implementation issues to resolve and offer support as necessary.

**From:** [McCloskey, Benjamin \(MYR\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Rosenfield, Ben \(CON\)](#); [Cisneros, Jose \(TTX\)](#); [Van Degna, Anna \(CON\)](#); [Rose, Harvey \(BUD\)](#)  
**Cc:** [Catapang, Rally \(MYR\)](#); [Trivedi, Vishal \(CON\)](#)  
**Subject:** Bond Accountability Report, 2015 Affordable Housing GO Bond  
**Date:** Tuesday, August 13, 2019 3:48:01 PM  
**Attachments:** [Housing Bond Accountability Report June 2019-final.pdf](#)

---

Hello,

Attached is the latest Bond Accountability Report for the 2015 Affordable Housing GO Bond. Please let me know if you have any questions.

Thank you,  
Benjamin

---

Benjamin McCloskey  
Deputy Director – Finance and Administration  
Mayor’s Office of Housing and Community Development  
1 South Van Ness, 5th Floor  
San Francisco, CA 94103  
tel: 415.701.5575  
[benjamin.mccloskey@sfgov.org](mailto:benjamin.mccloskey@sfgov.org)

**Mayor's Office of Housing and Community Development**  
City and County of San Francisco



**London N. Breed**  
Mayor

**Daniel Adams**  
Acting Director

**To:** Angela Calvillo, Clerk of the Board of Supervisors  
Ben Rosenfield, City Controller  
José Cisneros, Treasurer  
Anna Van Degna, Director, Office of Public Finance  
Harvey Rose, Budget Analyst

**From:** Benjamin McCloskey, Deputy Director – Finance and Administration

**Date:** August 13, 2019

In accordance with Administrative Code 2.70, attached please find a copy of the 2015 Affordable Housing General Obligation Bond Accountability Report. The Mayor's office of Housing and Community Development (MOHCD) certifies that the Report is true and correct and that all project expenditures identified are in conformity with the voter authorization. With the issuance of this report, MOHCD requests approval to proceed with the sale of approximately \$92,725,000 in General Obligation bonds. This is the third issuance of the \$310,000,000 in General Obligation bonds approved by voters in the November 2015 election to improve housing affordability for low- and middle-income San Franciscans. The first and second issuance of General Obligation funds totaled \$75,130,000 and \$142,145,000 respectively. Along with the subsequent issuances, General Obligation bonds will fund over 1,500 units of affordable housing in the following categories: Public Housing, Low-Income Housing (including a set-aside for the Mission district), and Middle-Income Housing. Of the \$310,000,000 in voter-approved General Obligation bond funds, more than \$2,500,000 will be reserved for issuance and oversight costs.

If you have any questions, please contact Benjamin McCloskey, Deputy Director - Finance and Administration.

# **San Francisco 2015 Affordable Housing** **General Obligation Bond**

*Funding Housing Equity in San Francisco*



Potrero Block X

## **Accountability Report** **June 2019**



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## Affordable Housing Bond – Overview

### History of Bond Approval

In November 2015, the Affordable Housing General Obligation Bond (Bond) was passed by voters with the goal of helping to make San Francisco a more affordable place for residents to live. The Bond was proposed by late Mayor Lee and San Francisco Board of Supervisors and approved by 74% of voters in the November 2015 election. The Bond is a component of the Mayor Breed's plan to construct 30,000 new and rehabilitated homes throughout the City by 2020, with half available for low- and middle-income San Franciscans.

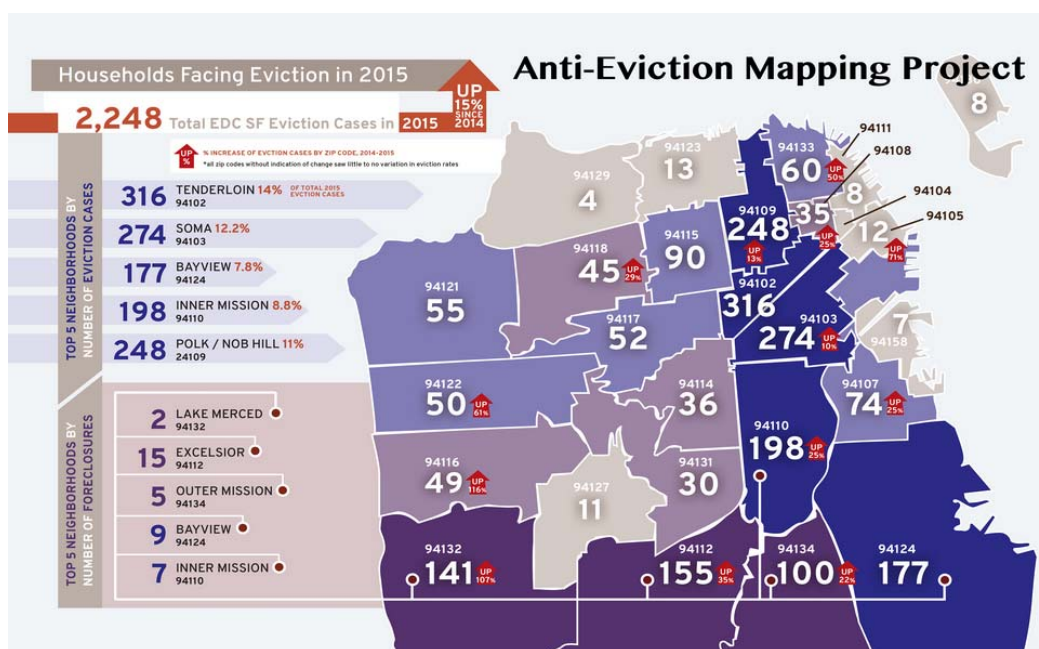
GO Bond Investment Categories

Program Categories	GO Bond
Public Housing	\$80 Million
Low-Income Housing (up to 80% AMI)	\$100 Million
<i>set aside for Mission Area Plan Investments</i>	\$50 Million
Middle-Income Housing (121%-175% AMI)	\$80 Million
TOTAL	\$310 Million



## Need for the Bond

The well-documented housing affordability gap that has arisen and expanded in the local housing market makes it a challenge for the City to ensure that economic diversity can be maintained. High housing costs inhibit healthy, balanced economic growth regionally when individuals and families are increasingly locked out of the local housing market and forced to take on increasingly long employment commutes. In recent years, the impact of this affordability gap has expanded beyond the low- and moderate-income households for whom assistance has traditionally been provided. Strong housing production and the availability of housing affordable to a broader range of households has become more important than ever. The speed at which affordable housing is produced is also critically relevant to meeting the growing need for affordable housing, and the City is combining Bond revenue with other housing fund sources to expedite production. The 2015 Affordable Housing Bond is helping to address the affordability gap, as well as mitigating the destabilization that occurs when market pressures in specific neighborhoods result in driving long-time residents out of the City. Further, through prioritized spending, the 2015 Housing Bond will help the City to provide housing for the specific income categories identified in the Regional Housing Needs Assessment.





## Overview of Allocations and Target Beneficiaries

The Bond is relieving housing market pressure by:

- Investing in neighborhoods to promote and preserve economic diversity;
- Developing and acquiring housing for a broad population, including families, seniors, transitional-aged youth, single working adults, veterans, disabled households, and income levels ranging from extremely low to moderate; and,
- Meeting the need through a range of activities, including new multi-family construction, acquisition of existing apartment buildings, and other efforts that will effectively increase the affordable housing supply.

The Bond targets several priority populations in order to serve the City's vulnerable residents and households at risk of displacement:

- Low-income working families
- Veterans
- Seniors
- Disabled individuals



## Overview of how this bond is different from most other City GO bonds



With most General Obligation bonds, the City hires contractors to complete infrastructure improvements. For affordable housing, the City does not engage contractors directly or own the improvements directly. Rather, the City will make loans to developers who then hire contractors and own the improvements through Limited Liability Companies (LLCs). This approach allows projects to leverage outside investment, including Federal Low-Income Housing Tax Credits. City loans help jump start development, as it is usually the least costly funding the project will receive. Loans to developers include affordability covenants to ensure that projects are affordable for the long-term.

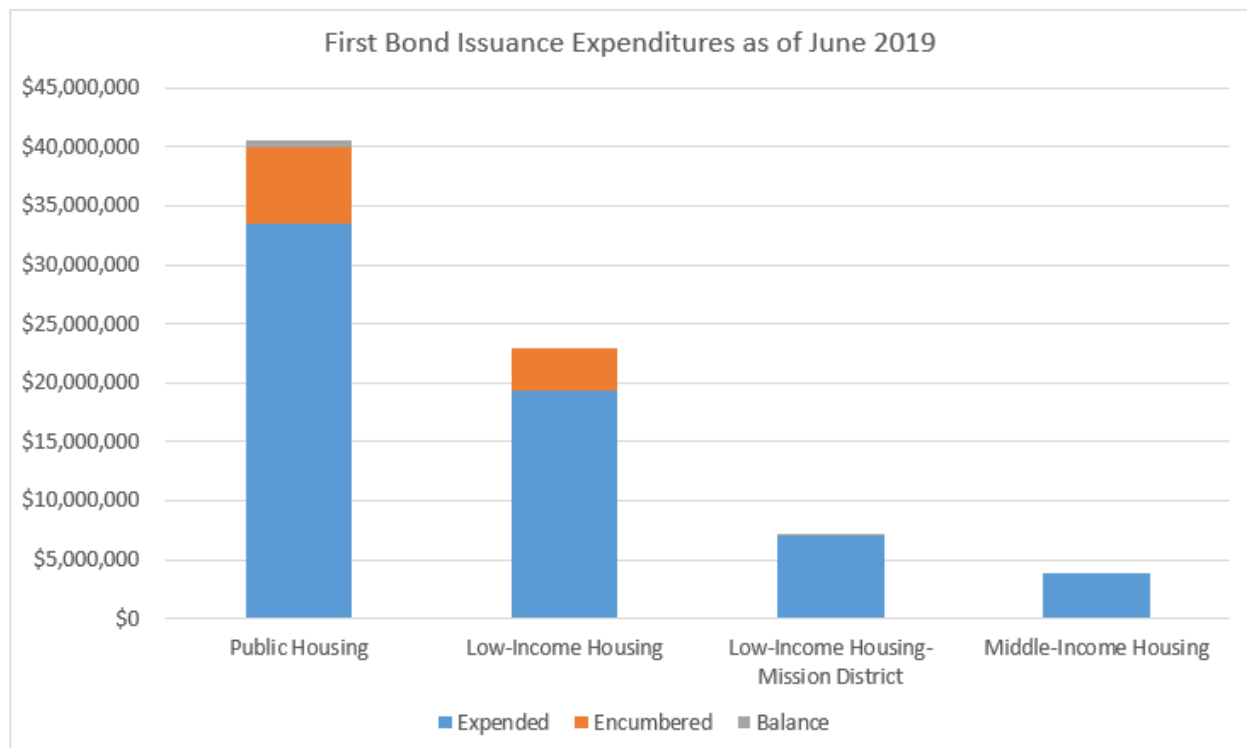
The Bond is also funding down payment assistance loans to individual first-time homebuyers to purchase their homes. Individual loans are directly paid into escrow and a lien is recorded in the title. Down payment assistance loans are repaid in full at time of sale with a proportional share of appreciation coming to the City in lieu of interest payments.

The Bond spending will occur in three major categories: Public Housing, Low-Income Housing (with a portion set aside specifically for the Mission neighborhood), and Middle-Income Housing.

## Key Highlights – June 2019

### First Issuance

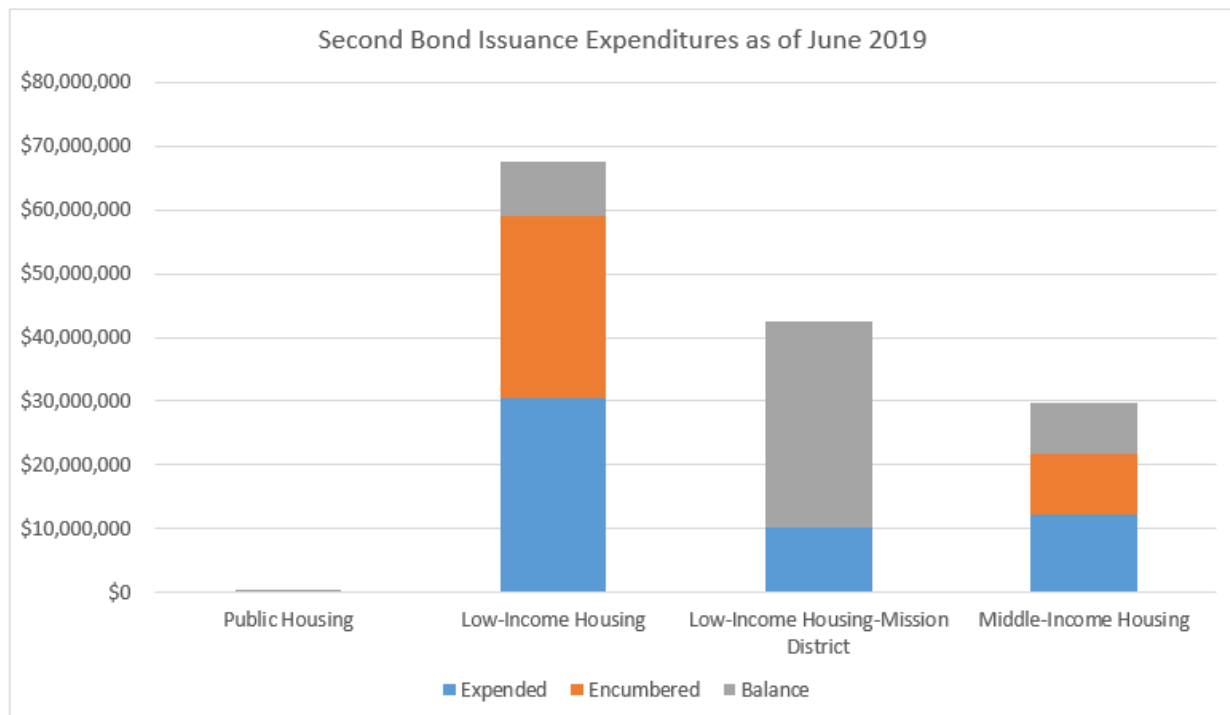
- Over 99% of first issuance funds encumbered and over 85% spent
- First bond issuance is projected to be fully expended by early 2020
- Potrero Block X (Public Housing) completed in May 2019
- 1990 Folsom (Low-Income – Mission) broke ground in May 2019



	Public Housing	Low-Income Housing	Low-Income Housing-Mission	Middle-Income Housing	TOTAL
<b>Expended</b>	\$33,486,750	\$19,259,298	\$7,000,000	\$3,803,014	\$ 63,549,062
<b>Encumbered</b>	\$6,552,202	\$3,715,433	\$0	\$0	\$ 10,267,635
<b>Balance</b>	\$561,048	\$0	\$25,269	\$0	\$ 586,317
<b>Total</b>	\$40,600,000	\$22,974,731	\$7,025,269	\$3,803,014	\$ 74,403,014

## Second Issuance

- Almost 65% of second issuance funds encumbered and almost 38% spent
- Second bond issuance is projected to be fully expended by late 2020
- 88 Broadway/ 735 Davis (Low-Income & Middle-Income) broke ground in July 2019



	<i>Public Housing</i>	<i>Low-Income Housing</i>	<i>Low-Income Housing-Mission</i>	<i>Middle-Income Housing</i>	<b><i>TOTAL</i></b>
<b>Expended</b>	\$298,791	\$30,577,486	\$10,214,114	\$12,199,939	\$ 53,290,330
<b>Encumbered</b>	\$0	\$28,437,389	\$0	\$9,441,511	\$ 37,878,900
<b>Balance</b>	\$101,209	\$8,580,125	\$32,420,886	\$8,215,536	\$ 49,317,756
<b>Total</b>	\$400,000	\$67,595,000	\$42,635,000	\$29,856,986	\$ 140,486,986

## Issuance Breakdown

	<b>Issuance 1</b>	<b>Issuance 2</b>	<b>Issuance 3 (late summer/ early fall 2019)</b>	<b>TOTAL</b>
Public Housing	\$ 41.0	\$ 0.4	\$ 38.6	\$ 80.0
Low-Income Housing	\$ 24.2	\$ 68.4	\$ 7.4	\$ 100.0
Low-Income Housing (Mission)	\$ 6.1	\$ 43.1	\$ 0.8	\$ 50.0
Middle-Income Housing	\$ 3.8	\$ 30.2	\$ 46.0	\$ 80.0
<b>TOTAL</b>	<b>\$ 75.1</b>	<b>\$ 142.1</b>	<b>\$ 92.8</b>	<b>\$ 310.0</b>

\*\* Figures include issuance costs

## Investment in Public Housing

### Public Housing in San Francisco – Overview of the Problems We are Trying to Solve

The majority of San Francisco's public housing, much of which was built over 60 years ago, was not designed to be occupied into the 21<sup>st</sup> Century. The City is now working on two programs to transform public housing – Rental Assistance Demonstration (RAD) and HOPE SF. Bond funds will be used for HOPE SF to accelerate new construction of tax credit affordable and public housing replacement units at two distressed public housing sites, including infrastructure replacement. Bond funds will be spent on the most urgent capital needs and strive for creation of net new units where possible.

### RAD and HOPE SF

**RAD** – RAD is a HUD program which allows public housing authorities to permanently convert public housing to private ownership while maintaining affordability through rental subsidies. In San Francisco, the Housing Authority has transferred ownership and operations of over 3,500 units to private partners. These private partners have access to Low Income Housing Tax Credits and commercial debt which can be used to rehabilitate distressed units. As of June 2019, rehabilitation has been completed on 25 of the 28 RAD projects.

**HOPE SF** – HOPE SF is the transformation of four of San Francisco's largest and most severely distressed public housing sites into vibrant mixed income communities without displacement of residents. The scope of the work encompasses creating new affordable housing, including public housing replacement units, additional affordable units, new market rate units, a new street grid with new infrastructure, new open spaces, retail spaces and community facilities. The four HOPE SF public housing sites are Alice Griffith, Hunters View, Potrero Terrace and Annex, and Sunnydale-Velasco.

Construction is planned or underway on all four HOPE SF sites. The first phase of vertical development is under construction at Sunnydale (Parcel Q) and will be complete in November 2019; Potrero's first vertical development, Block X, is complete and is expected to be fully leased by July 2019. At Hunters View, predevelopment activities for approximately 100 additional affordable units is underway. At Alice Griffith, Phase 1, 2 3, and 4 are complete; Phase 4 has leased up and is home to the remaining 19 original Alice Griffith public housing residents, meeting the HOPE SF commitment to rehouse all residents on site with no displacement. Sunnydale and Potrero are the focus of the bond funds to expedite work due to their long development timelines and multiple development phases, with the goal of improving living conditions for existing residents as soon as possible.

**Note: Bond funds will only be used for two of the HOPE SF Sites – Sunnydale & Potrero. Bonds will not be used for RAD.**

### How Local Public Housing Investment Protects Existing Public Housing Residents

The founding principles of the HOPE SF Initiative specifically address past failures of public housing rebuilding programs that caused mass displacement. Under the HOPE SF Initiative, no existing residents will be displaced, and public housing units will be replaced. Most residents will be relocated on-site while construction proceeds and new units are built. Residents will also be offered options to relocate to units within the MOHCD pipeline with appropriate resident services on a voluntary basis in order to



improve living conditions. Residents relocated off-site will have a right of return once the rebuilding of their original sites are complete.



Potrero residents at the grand opening of Potrero Block X (May 2019)



City Officials and Potrero residents at the ribbon cutting of Potrero Block X

# Project Status Summaries

## Potrero Acceleration

EXISTING CONDITIONS



PROPOSED SITE PLAN



Potrero master plan

### Project Highlights - Potrero Block X and Block B

Number of units	72 (Block X) & 217 Infrastructure (Block B) **
Total Bond Funding	\$47.9M (all bond issuances)
Total Development Cost	\$68.4M (Block X) & TBD (Block B & Infrastructure)

\*\* We will track infrastructure related units together with Block B construction. We note that infrastructure investment will support 92 affordable housing units and 125 market rate units. We are including the market rate units in the unit count as they provide cross-subsidy for affordable housing units.

### Project Update

- **Block X** construction is complete. The building is 90% occupied, with all of the units reserved for public housing residents filled and 100% occupancy expected by July 1, 2019. Block X is the first building in the 38-acre Potrero Public Housing Site.
- **Block B** Vertical predevelopment loan agreement was executed in June 2017 and design development is underway.

### Project Budget and Schedule – First Issuance only \*\*





## June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
Potrero Block X Predev	72	2,251,586	2,251,586	2,251,586	-	-	Jul 2016	Dec 2016	Dec 2018
Potrero Block X Vertical		14,148,414	15,441,507	15,441,507	-	-	Jan 2017	Mar 2018	Dec 2018
Potrero Infrastructure Predev	217	1,200,000	Included above	-	-	-	Jan 2017	Mar 2018	Dec 2018
Potrero Block B Predev	N/A	2,300,000	2,206,907	117,999	2,088,908	-	July 2017	July 2019	July 2019
<i>Potrero Subtotal</i>	289	19,900,000	19,900,000	17,811,092	2,088,908	-			

\* Please refer to note in page 12 about units assigned to Potrero Infrastructure Predev.

\*\* Second issuance in May 2018 did not include program budget for Public Housing.



Block X (circled in red above)

## Sunnydale Acceleration

EXISTING CONDITIONS



PROPOSED SITE PLAN



Sunnydale master plan

### Project Highlights – Sunnydale Parcel Q and Blocks 6A & 6B, and Infrastructure Phase 1A1/2

Number of units	55 (Parcel Q) & 173 Infrastructure (Block 6) **
Total Bond Funding	\$30.2M (all bond issuances)
Total Development Cost	\$44.8M Parcel Q; \$140M Block 6; \$28M Infrastructure

\*\* We will track infrastructure related units together with Block 6 construction.

### Project Update

- Since the **Parcel Q** predevelopment budget was approved by Loan Committee on April 2016, the Sponsor was able to decrease costs, significantly reducing MOHCD's contribution. The savings of \$3,433,153 was shifted to Block 6 for infrastructure. The purchase contract and ground lease were approved the Board of Supervisors in December 2017. Construction started in February 2018 and is expected to be finished in November 2019, with full lease up expected in May 2020.
- Sunnydale **Blocks 6A and 6B** were originally proposed as two separate developments that would be built 6 months apart. Throughout the course of planning, it has become evident that there is a high need for the development to be built sooner, and as one project, which will help bring down costs. The remaining \$1,000,000 in predevelopment was shifted to Block 6 infrastructure. The project is set to start construction in November 2019, with completion expected in November 2021.
- The **Infrastructure Phase 1A-1 and 1A-2** is an 85,000 sq. ft. rectangular shaped area bordered by two new streets, pedestrian mews, and Blythdale Street. The Block 6 vertical development is located inside the rectangle, so that the surrounding streets and mews provide frontage to the housing development. Design work is ongoing. Residents within this infrastructure foot print have been relocated to rehabbed units on site. Abatement and demolition started February 2019, with infrastructure work finalizing by the start of Block 6 in November 2019.

### Project Budget and Schedule – First Issuance only \*\*



## June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
Sunnydale Master Planning	N/A	2,800,000	2,800,000	2,372,277	427,723	-	Jul 2016	Jan 2020	Jan 2020
Sunnydale Parcel Q Predev	55	2,000,000	2,000,000	2,000,000	-	-	Nov 2016	Jan 2018	Dec 2019
Sunnydale Parcel Q Vertical		10,900,000	6,905,799	6,863,222	42,577	-	April 2018	Jun 2019	May 2020
Sunnydale 6A & 6B Predev	N/A	5,000,000	4,000,000	1,583,643	2,416,357	-	Nov 2017	Dec 2019	Nov 2020
Sunnydale Block 6 Infrastructure Phase 1A-1 and 1A-2	173	-	4,994,201	2,856,516	1,576,637	561,048	Mar 2018	Dec 2019	Nov 2021

\*\* Second issuance in May 2018 did not include program budget for Public Housing.



Parcel Q

Block 6 A & B



## Investment in Low-Income Housing – New Development

### Low-Income Housing in San Francisco

Bond funds will allow the creation of at least seven additional buildings in San Francisco which are 100% affordable to individuals and families earning less than 60% of the Area Median Income. Bond funds will accelerate new affordable housing production through quick release of funds.



88 Broadway/ 735 Davis Site



88 Broadway/ 735 Davis Plan

## Mission Neighborhood Set-Aside

The Mission Neighborhood has been particularly impacted by increased rents and displacement. Neighborhood residents advocated for a set-aside for the Mission in the Bond proposal which went before the voters in order to help preserve the neighborhood as an affordable community. Through a Notice of Funding Availability (“NOFA”) process concluded in December 2016, MOHCD selected 1990 Folsom for the Mission neighborhood development set-aside, a 143-unit family development with a childcare center and an artist workspace component that is greatly desired by community members. This initial identification of Low-Income bond funds for a predevelopment loan to 1990 Folsom adds to significant additional MOHCD investments in the Mission in recent years. Please see page 20 for status of 1990 Folsom project.

Due to project savings a portion of the funds budgeted for the 1990 Folsom project has been reallocated to 681 Florida. The 681 Florida development team was procured via an RFP that was published October 13, 2016. Two development teams responded, and the selection panel recommended MEDA/TNDC to be selected on February 15, 2017.



Mission District Mural

## Low-Income Housing Predevelopment and Development

In addition to the Mission set-aside NOFA, MOHCD also concluded its City-wide NOFA process in December 2016. MOHCD formally recommended predevelopment loans for three new multifamily developments located in the Excelsior (4840 Mission), Forest Hill (250 Laguna Honda), and Tenderloin (500 Turk Street) neighborhoods. Since the time of that selection process, one of the developments, 4840 Mission, encountered delays. In the interest of putting the bond funds to use as quickly as possible, MOHCD reallocated a portion of the funds designated for this site to another low-income family housing development. In addition, predevelopment work conducted for 250 Laguna Honda, a proposed 150-unit senior development in the Forest Hill neighborhood, revealed site conditions that posed risk to the development and potentially prohibitive costs. Funding reserved for this development from the first Bond issuance was therefore reallocated to 500 Turk Street, and the remaining Bond funds allocated for 250 Laguna were allocated to 1296 Shotwell, a low-income senior housing development in the Mission neighborhood.



Rev. Norman Fong, Executive Director, Chinatown Community Development Center; and Luis Granados, Chief Executive Officer, Mission Economic Development Agency. Photo by Alain McLaughlin.

Non-Profit Developers CCDC & MEDA partnering for to develop 1296 Shotwell - Casa Adelante



# Project Status Summaries

## 4840 Mission



### Project Highlights

Number of Units	0**
Total Bond Funding	\$3.0M (all issuances)
Total Development Cost	\$136.0M

\*\* Note that since this project is only receiving predevelopment funding, we are not counting the units in our GO Bond accomplishment tracking.

### Project Update Highlights

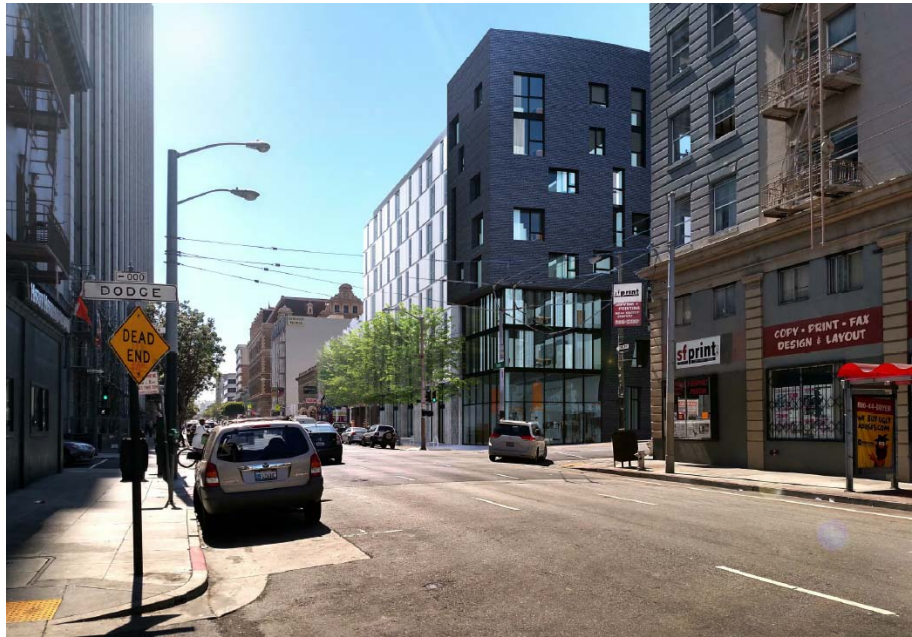
- Developer: Bridge Housing
- Units: 137 affordable family apartments, with 29% of the units (40 units) set aside for families relocating from HOPE SF's. The development includes a 10,000 square foot clinic serving low-income households and a 6,000 square foot commercial space. The adjacent developer's inclusionary housing obligation is no longer part of the project.
- Status: Predevelopment funds were disbursed to Borrower to provide a portion of the purchase price for 4840 Mission. Project received its SB 35 approval in July 2019. The anticipated construction start date is June 2022.

### Project Budget and Schedule - First Issuance Only

#### June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
4840 Mission - Predevelopment	-	3,000,000	3,000,000	3,000,000	-	-	Feb 2017	May 2017	Nov 2021





### Project Highlights

Number of Units	108
Total Bond Funding	\$24.2M (all issuances)
Total Development Cost	\$77.8M

### Project Update Highlights

- Developer: TNDC
- Units: 108 family apartments, with 25% set aside for HOPE SF families
- Status:
  - Project sponsor submitted a February application to the state for Affordable Housing and Sustainable Communities (AHSC) Program and the project was awarded in June to receive \$20 million toward project capital improvements and general City transit improvements.
  - Site permit has been issued and pulled.
  - Project will be submitting applications for tax credits and bond financing in August 2019, with an estimated construction start date of January 2020.

### Project Budget and Schedule - First & Second Issuance



## June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
500 Turk - Predevelopment (First Issuance)	108	3,000,000	3,000,000	3,000,000	-	-	Jan 2017	Dec 2018	Mar 2022
500 Turk - Reallocated Predev (First Issuance)		1,974,731	1,974,731	-	1,974,731	-	Nov 2018	Dec 2019	Mar 2022
500 Turk - Acquisition & Predev (Second Issuance)		15,500,000	15,500,000	14,192,332	1,307,668	-	Sep 2019	Dec 2019	Mar 2022
<i>500 Turk Subtotal</i>	108	20,474,731	20,474,731	17,192,332	3,282,399	-			



### Project Highlights

Number of Units	143
Total Bond Funding	\$45.8M (all issuances)
Total Development Cost	\$112M

### Project Update Highlights

- Developer: MEDA and TNDC joint venture
- Units: 143 family apartments, with 25% set aside for HOPE SF families wishing to relocate from Hope SF sites.
- Status: Project is replacing a vacant banked goods manufacturing plant with affordable housing, a childcare center, and community arts space. The project financing closed in June 2019 and construction has started.

## Project Budget and Schedule – First and Second Issuance

June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
1990 Folsom - Acquisition & Predev (Low Income - First Issuance)	143	1,025,269	1,000,000	1,000,000	-	-	Dec 2018	Dec 2018	Sep 2020
1990 Folsom - Predev (Mission Set Aside - First Issuance)		2,000,000	3,622,300	3,622,300	-	-	Dec 2018	Dec 2018	Sep 2020
1990 Folsom - Acquisition (Mission Set Aside - First Issuance)		4,000,000	2,377,700	2,377,700	-	-	Apr 2015	Apr 2017	Sep 2020
1990 Folsom - Predev & Construction (Second Issuance)		41,359,731	39,033,659	10,164,114	-	28,869,545	Jun 2018	Jun 2020	Sep 2020
<b>1990 Folsom Subtotal</b>	<b>143</b>	<b>48,385,000</b>	<b>46,033,659</b>	<b>17,164,114</b>	<b>-</b>	<b>28,869,545</b>			



1990 Folsom  
Groundbreaking



### Project Highlights

Number of Units	94
Total Bond Funding	\$22.2M (all issuances)
Total Development Cost	\$55.8M

### Project Update Highlights

- Developer: MEDA and CCDC joint venture
- Units: 94 Affordable Senior Housing, with 23% set aside for formerly homeless seniors
- Status: Construction started in May 2018 and is expected to be complete in October 2019. Seniors will start moving in at construction completion, with full lease up expected by April 2020. The team has held \$10M of the total MOHCD funds until permanent financing conversion, at which time bond funds will be used will take out the construction lender. This is expected by October 2020.



## Project Budget and Schedule – Second Issuance

June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
1296 Shotwell - Construction	94	22,205,269	22,205,269	11,809,479	10,350,187	45,603	May 2018	May 2020	May 2020



1296 Shotwell  
Groundbreaking



### Project Highlights

Number of Units	178, including 21 middle income and 53 funded by non-bond sources (see below)
Total Bond Funding	\$21.3M (all issuances)
Total Development Cost	\$99.4M

### Project Update Highlights

- Developer: Bridge Housing and John Stewart Co. joint venture
- Units: 125 units for low-income families of which 21 units are for middle income residents, and childcare center at 88 Broadway. 53 units for seniors at 735 Davis are funded with non-bond sources.
- Status: Project was encumbered in May 2019 and construction is expected to be completed in March 2021. Groundbreaking ceremony scheduled for July 2019.

## Project Budget and Schedule – Second Issuance

June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
88 Broadway/ 735 Davis - Low-Income Construction	104	21,180,000	17,064,844	-	16,777,438	287,406	Jun 2019	Mar 2020	Mar 2021
88 Broadway/ 735 Davis - Middle Income Construction	21	10,000,000	7,331,238	501,383	6,829,855	-	Jun 2019	Mar 2020	Mar 2021
88 Broadway/ 735 Davis Subtotal	125	31,180,000	24,396,082	501,383	23,607,293	287,406			



88 Broadway/735 Davis Groundbreaking (July 9, 2019)



## 681 Florida



### Project Highlights

Number of Units	0**
Total Bond Funding	\$2.4M (all issuances)
Total Development Cost	\$89.1

\*\* Note that since this project is only receiving predevelopment funding, we are not counting the units in our GO Bond accomplishment tracking.

### Project Update Highlights

- Developer: MEDA and TNDC joint venture
- Units: 130 units for low-income families, with 30% set aside for formerly homeless families; 8,000 sf of ground floor commercial space for community-based arts organizations.
- Status: Project expected to be encumbered by March 2020 and completed in March 2022.

### Project Budget and Schedule – Second Issuance

#### June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
681 Florida - Predevelopment	-	-	2,351,341	-	-	2,351,341	Mar 2020	Sep 2020	Mar 2022



## 482 Geneva – Upper Yard



### Project Highlights

Number of Units	TBD
Total Bond Funding, Second Issuance	\$7.1M (all issuances)
Total Development Cost	TBD

### Project Update Highlights

- Developer: Mission Housing and Related California joint venture
- Units: 112 units for low-income families and 18 are for middle-income residents
- Status: Project expected to be encumbered in March 2021 and construction to complete in March 2023

### Project Budget and Schedule – Second Issuance

#### June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
482 Geneva - Low-Income	112	-	4,115,156	-	-	4,115,156	Mar 2021	Mar 2022	Mar 2023
482 Geneva - Middle-Income	18	-	2,668,762	-	-	2,668,762	Mar 2021	Mar 2022	Mar 2023
<i>482 Geneva Subtotal</i>	130	-	6,783,918	-	-	6,783,918			

## Investment in Low-Income Housing – Rehabilitation of Small Sites

### Description of Small Sites program

The Small Sites Program (SSP) is an acquisition and rehabilitation loan program created to protect older, typically rent-controlled, buildings of up to 25 units throughout San Francisco. In the face of increasing pressure on tenants who are particularly vulnerable to property sales, increased evictions and rising rents, the City developed the Small Sites Program in order to support non-profit and for-profit entities to successfully remove these sites from the market and restrict them as long-term affordable housing. The overarching program goals are to:

- 1) Protect and stabilize housing for current tenants at a range of income levels
- 2) Remove SSP properties from the speculative market while increasing the supply of permanently affordable rental housing
- 3) Create financially stable, self-sustaining housing that serves multiple generations of low to moderate income households



Ani Rivera - Small Sites Property

Ani is Director of Galeria de la Raza

Renter for 20 years



## Project Status Summary

- All but one project to be funded by first issuance has an executed loan agreement.
- The previously included 305 San Carlos St site will be funded by the third bond issuance.
- Updated project dates are highlighted in blue.

### June 2019

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
344 Precita	3	1,385,000	1,385,000	921,008	463,992	-	Aug 2017	Feb 2020	Feb 2020
3198 24 <sup>th</sup> Street	8	4,050,000	4,050,000	2,773,290	1,276,710	-	Mar 2017	Sep 2019	Sep 2019
3800 Mission	5	2,099,000	2,099,000	2,099,000	-	-	Feb 2017	Jun 2019	Jun 2019
269 Richland	6	2,100,000	2,100,000	2,100,000	-	-	Jun 2016	Jun 2018	Jun 2018
4042 Fulton	5	2,125,000	2,125,000	2,125,000	-	-	May 2016	May 2018	May 2018
63 Lapidge	6	1,827,000	1,827,000	1,827,000	-	-	Jul 2016	Jul 2018	Jul 2018
60 28th Street (First Issuance)	6	1,414,000	1,414,000	1,414,000	-	-	May 2019	May 2019	May 2019
Second Issuance Pool		9,235,000							
289 9th Avenue	16	-	3,749,973	3,747,878	2,095	-	Aug 2019	Aug 2019	Aug 2019
60 28th Street (Second Issuance)		-	677,000	677,000	-	-	May 2019	May 2019	May 2019
1411 Florida	11	-	1,780,327	-	-	1,780,327	Jul 2019	Jul 2019	Jul 2019
3280 17th Street	11	-	3,027,700	-	-	3,027,700	Jul 2019	Jul 2019	Jul 2019
Small Sites Program Subtotal	77	24,235,000	24,235,000	17,684,176	1,742,797	4,808,027			

\*\* We note that projects with the same encumbrance, disbursement, and completion dates are permanent loan funding swap only. Unlike regular rehab loans where MOHCD does periodic disbursements, for some small sites projects the initial rehab funding is first done through the San Francisco Housing Accelerator Fund (SFHAF) which allows for quicker loan approval as it is only bridge funding. Once the rehab is complete the SFHAF loan is refinanced using bond funds.



3800 Mission Street – completed June 2019



Remodeled Kitchen & Bath

## Investment in Middle-Income Housing – Down Payment Assistance & Teacher Next Door

### Middle Income DALP – 112 Total units

The Middle-Income Down Payment Assistance Loan Program (DALP) provides down payment assistance, in the form of a deferred payment loan up to \$375,000, to qualified middle-income (120% - 175% AMI), first-time homebuyers for the purchase of a market-rate principal residence in San Francisco. The DALP is a “silent second” loan that requires no monthly payments for 30 years. The principal amount plus an equitable share of appreciation are due and payable at the end of the term, or repaid upon sale or transfer.

### Teacher Next Door – 60 Total units

The Teacher Next Door (TND) Program helps educators employed by the San Francisco Unified School District (SFUSD) to purchase their first home in San Francisco. Educators can use TND funds to cover closing costs or for a down payment on a below market-rate (BMR) or a market-rate home. The term of the TND is 10 years. There is no interest, nor shared appreciation. After the 5th year, the loan is forgiven at rate of 20% per year, and at the end of the 10th year, the loan is forgiven in its entirety. In addition to TND funds, bond funds for teachers may also be utilized to fund full DALP loans for SFUSD educators.

### Why do middle-income households need help?

- San Francisco’s median home price exceeds \$1M
- High home prices require a higher proportion of income for housing expenses
- High rent prevents middle-income households from saving for a down payment
- Prior to the Affordable Housing Bond, highest household income assisted was at 120% AMI

### Annual Target Incomes (120% - 175% AMI)

- \$97K - \$141K for individuals
- \$111K - \$161K for a family of two
- \$138K - \$202K for family of four



## Project Status Summary

June 2019

	Number of Loans	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance
DALP Loan Expansion - First Issuance	9	2,900,000	2,900,000	2,900,000		-
DALP Loan Expansion - Second Issuance	31	15,260,000	15,260,000	10,088,966		5,171,034
Teacher Next Door - First Issuance	20	903,014	903,014	903,014		-
Teacher Next Door - Second Issuance	10	1,196,986	1,196,986	1,196,986		-
<i>DALP Subtotal</i>	70	20,260,000	20,260,000	15,088,966		5,171,034



Ruiz Family - DALP & TND Recipients

Maria is a pre-school teacher and Rony is a driver

Purchased home rented for over 20 years



## Investment in Middle-Income Housing

### 88 Broadway/ 735 Davis

- 21 units for middle income residents
- Please see project update on page 26

### 43<sup>rd</sup> and Irving

- 82 units for middle income SFUSD teachers
- MOHCD and SFUSD issued a Request for Development Proposals for educator rental housing on 1360 43<sup>rd</sup> (Francis Scott Key Annex) on October 3, 2017. At the recommendation of a selection panel, MOHCD awarded development rights to MidPen Housing in April 2018. Construction completion is expected by November 2022.

	Number of Units	Proposed Budget	Revised Budget	Amount Disbursed - June 30, 2019	Amount Encumbered - June 30, 2019	Balance	Date Encumbered/ Est. First Encumbrance	Final Disbursement / Est. Final Disbursement	Completion/ Est. Completion
43rd & Irving	82	3,000,000	3,000,000	388,344	2,611,656	-	Dec 2018	Dec 2020	Nov 2022



Francis Scott Key Site

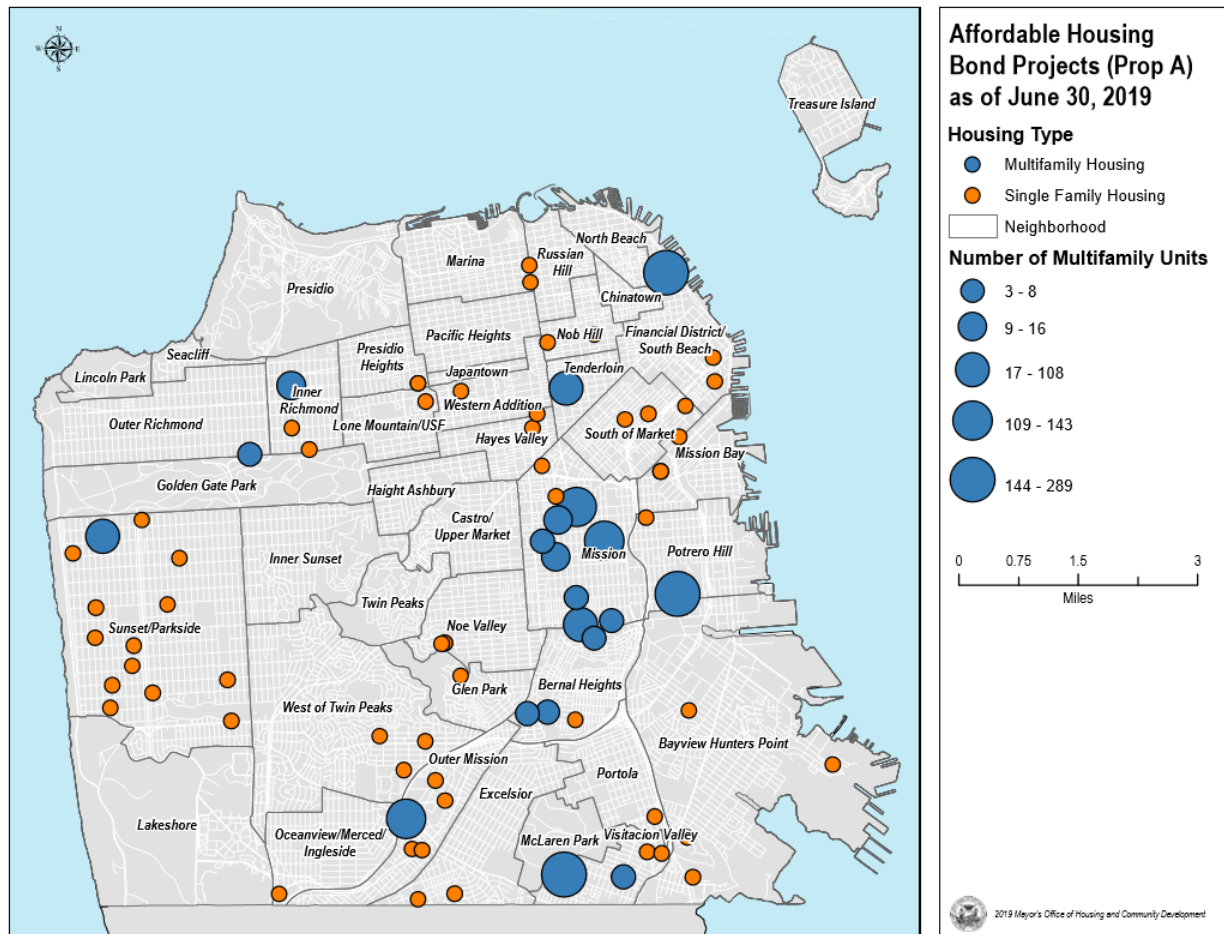
## Specific Housing Bonds Uses, by Issuance

	ISSUANCE #1	ISSUANCE #2	Projected ISSUANCE #3		
	16-17	17-18	19-20	Total	Affordable Units
<b>Public Housing: \$80MM</b>					
Potrero Parcel X Predev	2,251,586			2,251,586	
Potrero Parcel X Vertical Gap	14,241,507			14,241,507	72
Potrero Infrastructure Predev	1,200,000			1,200,000	
Potrero Block B Predev	2,206,907			2,206,907	
Potrero Phase II Infrastructure Development			20,503,000	20,503,000	217
Potrero Block B Gap			1,920,000	1,920,000	(above includes
Potrero Block Q Predev Infrastructure			4,000,000	4,000,000	125 market rate
Potrero Block R Predev Vertical and Infrastructure			1,600,000	1,600,000	units)
Sunnydale Master Planning	2,800,000			2,800,000	
Sunnydale 6A & 6B Predev	5,000,000			5,000,000	
Sunnydale Parcel Q Predev	2,000,000			2,000,000	
Sunnydale Parcel Q Vertical/Block 6 Infra Predev	10,900,000			10,900,000	55
Sunnydale 3A/B Predev Vertical & Infrastructure			9,500,000	9,500,000	173
Legal and other incidentals		400,000	60,000	460,000	
Cost of issuance	396,700	4,721	1,014,741	1,416,162	
Reserve/contingency			838	838	
<i>Subtotal</i>	40,996,700	404,721	38,598,579	80,000,000	517
<b>Low-Income Housing: \$100MM</b>	<b>16-17</b>	<b>17-18</b>	<b>19-20</b>	<b>Total</b>	
4840 Mission Predevelopment Only	3,000,000			3,000,000	
250 Laguna Predevelopment, reallocated to 500 Turk	1,974,731			1,974,731	
Small Sites Program	15,000,000	9,235,000	1,498,000	25,733,000	77
500 Turk Street Predevelopment, Acq & Con Financing	3,000,000	15,500,000	5,680,000	24,180,000	108
1296 Shotwell Construction Financing		22,205,269		22,205,269	94
88 Broadway/ 735 Davis Construction Financing		17,064,844		17,064,844	104
Adjustment for 1990 Folsom	1,000,000	(1,000,000)			
482 Geneva		4,115,156		4,115,156	112
Legal and other incidentals		500,000		500,000	
Cost of issuance	234,502	797,750	193,806	1,226,058	
Reserve/contingency			942	942	
<i>Subtotal</i>	24,209,233	68,418,019	7,372,748	100,000,000	495
<b>Mission Neighb. Housing: \$50MM: 1990 Folsom</b>	<b>16-17</b>	<b>17-18</b>	<b>19-20</b>		
Predevelopment Costs	6,000,000			6,000,000	
Predevelopment, Acq & Con Financing		39,033,659		39,033,659	143
Adjustment for 1990 Folsom		1,000,000		1,000,000	
681 Florida	25,269	2,326,072	782,000	2,351,341	
Legal and other incidentals		250,000		250,000	
Cost of issuance	58,625	503,174	21,114	582,913	
Reserve/contingency			87	87	
<i>Subtotal</i>	6,083,894	43,112,905	803,201	49,218,000	143
<b>Middle-Income Housing: \$80MM</b>	<b>16-17</b>	<b>17-18</b>	<b>19-20</b>	<b>Total</b>	
DALP Loan Expansion	2,900,000	15,260,000	16,270,000	34,430,000	112
Teacher Next Door	903,014	1,196,986	2,900,000	5,000,000	60
Middle-Income Teacher Housing: 43rd & Irving		3,000,000	26,000,000	29,000,000	82
Middle-Income MOHCD Production: 88 Broadway		7,331,238		7,331,238	21
Middle-Income MOHCD Production: 482 Geneva		2,668,762		2,668,762	18
Legal and other incidentals		400,000		400,000	
Cost of issuance	37,159	352,369	780,300	1,169,828	
Reserve/contingency			172	172	
<i>Subtotal</i>	3,840,173	30,209,355	45,950,472	80,000,000	293
<b>Total Affordable Units</b>					1,376
<b>Total Market Rate Units**</b>					125
<b>GRAND TOTAL</b>	<b>75,130,000</b>	<b>142,145,000</b>	<b>92,725,000</b>	<b>310,000,000</b>	<b>1,448</b>

\*\* Market rate units at HOPE SF provide cross-subsidy for HOPE SF affordable units



# Map of Affordable Housing Bond Projects





## Change in Unit Counts

MOHCD has made several changes in the allocation of funds and corrections to the methodology in how units are counted. Please see table below comparing current unit count to first CGOBOC report as of 12/31/16.

	Number of Units as of 12/31/16 GOBOC Report	Number of Units as of 06/30/19 GOBOC Report	Variance	Variance	Comments
Potrero Parcel X Vertical Gap	72	72	-	0%	
Potrero Block B Predev	94	-	(94)	-100%	Predev funding only - no further bond investment
Potrero Infrastructure Development	-	217	217	100%	Extensive infrastructure investments will support 92 affordable units and 125 market rate units. We note that Market rate units at HOPE SF provide cross-subsidy for HOPE SF affordable units
Sunnydale Parcel Q Vertical	55	55	-	0%	
Sunnydale Infrastructure Development	187	173	(14)	-7%	Size of supported buildings decreased slightly
<b>Public Housing Subtotal</b>	<b>408</b>	<b>517</b>	<b>109</b>	<b>27%</b>	
Project # 1 Predev - 250 Laguna	150	-	(150)	-100%	Project did not move forward
Project # 2 Predev - 500 Turk Street	122	-	(122)	-100%	Predev funding only – no further bond investments
Project # 3 Predev - 4840 Mission	114	-	(114)	-100%	Predev funding only – no further bond investments
Project # 1 Acquisition & Development - 1296 Shotwell	97	94	(3)	-3%	
Project # 2 Acquisition & Development - 500 Turk	96	108	12	13%	
Project # 3 Acquisition & Development - 88 Broadway/ 735 Davis	97	104	7	7%	Project scope has increased
482 Geneva (Upper Yard)	-	112	112	100%	Savings from 88 Broadway/ 735 Davis reallocated to 482 Geneva
Small Sites Program	81	77	(4)	-5%	
<b>Low Income Housing Subtotal</b>	<b>757</b>	<b>495</b>	<b>(262)</b>	<b>-35%</b>	
Mission set aside -1990 Folsom	143	143	-	0%	
Mission set aside - 681 Florida	-	-	-	0%	Not counting units as predev funding only – no further bond investments
<b>Mission Set-aside Subtotal</b>	<b>143</b>	<b>143</b>	<b>-</b>	<b>0%</b>	
DALP Loan Expansion	49	112	63	129%	Increase in funding for DALP from \$15M to \$33M
Teacher Next Door	75	60	(15)	-20%	Increase in loan amount size
Middle Income Teacher Housing - 43rd & Irving	30	82	52	173%	Increase in funding for teacher housing from \$7M to \$29M
Middle Income Production - 88 Broadway	166	21	(145)	-87%	Decrease in funding for middle income production from \$50M to \$10M
482 Geneva (Upper Yard)	-	18	18	100%	Savings from 88 Broadway/ 735 Davis reallocated to 482 Geneva
<b>Middle Income Subtotal</b>	<b>320</b>	<b>293</b>	<b>(27)</b>	<b>-8%</b>	
<b>Total Affordable Units</b>		<b>1,376</b>			
<b>Total Market Rate Units</b>		<b>125</b>			
<b>Total</b>	<b>1,628</b>	<b>1,448</b>	<b>(180)</b>	<b>-11%</b>	

## Metric of Success

The primary metric of success for the Affordable Housing Bond is number of units produced, protected, or assisted. We have estimated the projected number of affordable units through all phases of the bond process, and will track progress and provide regular updates accordingly.

It's important to note that new housing development in San Francisco can easily take five years from start to finish. Newly constructed public housing units are projected to be completed in 2019-2020, low income units are projected to be completed in 2021-2023, and middle-income units may be completed in 2022-2023.

## Unit Production Summary as of June 30, 2019 (All Issuances)

	Affordable Units in Predevelopment	Affordable Units in Construction	Affordable Units Completed	Projected Total Affordable Units
Public Housing – Potrero Parcel X Vertical	0	0	72	72
Public Housing – Potrero Infra (Affordable)	92	0	0	92
Public Housing – Potrero Infra (Market Rate)*	125	0	0	125
Public Housing – Sunnydale Parcel Q Vertical	0	55	0	55
Public Housing – Sunnydale Infra	173	0	0	173
Low Income Housing – 500 Turk	108	0	0	108
Low Income Housing – 1296 Shotwell	0	94	0	94
Low Income Housing – 88 Broadway/ 735 Davis	0	157	0	157
Low Income Housing – 482 Geneva	112	0	0	112
Low Income Housing - Small Sites (Rehab)	0	49	28	77
Low Income - Mission Set Aside 1990 Folsom	0	143	0	143
Middle Income DALP ***	72	N/A	40	112
Middle Income TND ***	41	N/A	19	60
Middle Income Teacher Housing	82	0	0	82
Middle Income Prod – 88 Broadway/ 735 Davis	0	21	0	21
Middle Income Prod – 482 Geneva	18	0	0	18
<b>TOTAL</b>	<b>823</b>	<b>519</b>	<b>159**</b>	<b>1,501</b>
<b>Percent of Phase</b>	<b>55%</b>	<b>34%</b>	<b>11%</b>	<b>100%</b>

\* We are including infrastructure supporting Market Rate units at Potrero as they provide cross-subsidy for affordable housing units also supported by the infrastructure investment.

\*\* We note that several units received both DALP and TND Loans. For the purposes of this summary we only counted units receiving both types of loans once as a DALP loan.

\*\*\* We note that loans not yet issued are tracked under Predevelopment so that the percentages will equal to 100%



## Glossary

<b>Acquisition:</b>	Costs associated with acquisition of real property
<b>Estimated Completion:</b>	Building completed and units leased
<b>Infrastructure:</b>	Costs which are secondarily related to housing development, including large-scale site grading, streets, sidewalks, utility work, etc. Predominantly needed in the HOPE SF context where we are creating entire new neighborhoods.
<b>Master Planning:</b>	Development of an overall strategy for the complete transformation of a public housing site. Master Planning work sets forth a comprehensive vision, schedule, communications plan, financing strategy, services program, and, most importantly, stakeholder participation process that highlights resident needs.
<b>NOFA:</b>	Notice of Funding Availability, a competitive process used to identify projects and developers
<b>Predevelopment:</b>	Costs prior to actual construction, including architectural, engineering, environmental, and permitting costs. May be related directly to housing development, or may be infrastructure predevelopment which supports
<b>Vertical Gap and/or Vertical Development:</b>	Costs starting with actual construction through and including occupancy and conversion to permanent financing

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: CCSF Monthly Pooled Investment Report for July 2019  
**Date:** Wednesday, August 14, 2019 11:46:00 AM  
**Attachments:** [CCSF Monthly Pooled Investment Report for July 2019.pdf](#)

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**From:** Dion, Ichieh (TTX) <ichieh.dion@sfgov.org>  
**Sent:** Wednesday, August 14, 2019 11:29 AM  
**To:** Dion, Ichieh (TTX) <ichieh.dion@sfgov.org>  
**Subject:** CCSF Monthly Pooled Investment Report for July 2019

All-

Please find the CCSF Pooled Investment Report for the month of July attached for your use.

Regards,

Ichieh Dion  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 140  
San Francisco, CA 94102  
415-554-5433

Office of the Treasurer & Tax Collector  
City and County of San Francisco

Tajel Shah, Chief Assistant Treasurer  
Robert L. Shaw, CFA, Chief Investment Officer



José Cisneros, Treasurer

Investment Report for the month of July 2019

August 15, 2019

**The Honorable London N. Breed**  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

**The Honorable Board of Supervisors**  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Colleagues,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of July 31, 2019. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of July 2019 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Pooled Fund Investment Earnings Statistics \***

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	July 2019	Fiscal YTD	June 2019
Average Daily Balance	\$ 10,702	\$ 10,702	\$ 10,759	\$ 11,750
Net Earnings	21.60	21.60	249.55	23.87
Earned Income Yield	2.38%	2.38%	2.32%	2.47%

**CCSF Pooled Fund Statistics \***

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	6.74%	\$ 719.1	\$ 723.0	1.70%	2.18%	487
Federal Agencies	51.87%	5,556.4	5,567.5	2.22%	2.28%	665
State & Local Government						
Agency Obligations	0.83%	90.5	89.5	2.49%	2.21%	501
Public Time Deposits	0.33%	35.0	35.0	2.35%	2.35%	113
Negotiable CDs	20.44%	2,190.0	2,194.0	2.70%	2.70%	120
Commercial Paper	7.08%	755.2	760.3	0.00%	2.48%	57
Medium Term Notes	0.32%	34.5	34.7	2.24%	2.47%	197
Money Market Funds	4.46%	478.8	478.8	2.27%	2.27%	1
Supranationals	7.93%	846.7	851.3	3.43%	2.38%	706
<b>Totals</b>	<b>100.0%</b>	<b>\$ 10,706.2</b>	<b>\$ 10,734.0</b>	<b>2.11%</b>	<b>2.38%</b>	<b>468</b>

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

A handwritten signature in dark ink, appearing to read "José Cisneros", written over a horizontal line.

**José Cisneros**  
Treasurer

cc: Treasury Oversight Committee: Aimee Brown, Kevin Kone, Eric Sandler, Meghan Wallace  
Ben Rosenfield - Controller, Office of the Controller  
Tonia Lediju, Ph.D. - Chief Audit Executive, Office of the Controller  
Mayor's Office of Public Policy and Finance  
San Francisco County Transportation Authority  
San Francisco Public Library  
San Francisco Health Service System

# Portfolio Summary

## Pooled Fund

As of July 31, 2019

<i>(in \$ million)</i>							
<b>Security Type</b>	<b>Par Value</b>	<b>Book Value</b>	<b>Market Value</b>	<b>Market/Book Price</b>	<b>Current % Allocation</b>	<b>Max. Policy Allocation</b>	<b>Compliant?</b>
U.S. Treasuries	\$ 725.0	\$ 719.1	\$ 723.0	100.54	6.74%	100%	Yes
Federal Agencies	5,559.7	5,556.4	5,567.5	100.20	51.87%	100%	Yes
State & Local Government							
Agency Obligations	89.2	90.5	89.5	98.87	0.83%	20%	Yes
Public Time Deposits	35.0	35.0	35.0	100.00	0.33%	100%	Yes
Negotiable CDs	2,190.0	2,190.0	2,194.0	100.18	20.44%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	763.0	755.2	760.3	100.68	7.08%	25%	Yes
Medium Term Notes	34.7	34.5	34.7	100.41	0.32%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	478.8	478.8	478.8	100.00	4.46%	20%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	851.2	846.7	851.3	100.54	7.93%	30%	Yes
<b>TOTAL</b>	<b>\$ 10,726.5</b>	<b>\$ 10,706.2</b>	<b>\$ 10,734.0</b>	<b>100.26</b>	<b>100.00%</b>	<b>-</b>	<b>Yes</b>

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

The full Investment Policy can be found at <https://sftreasurer.org/investments>

Totals may not add due to rounding.

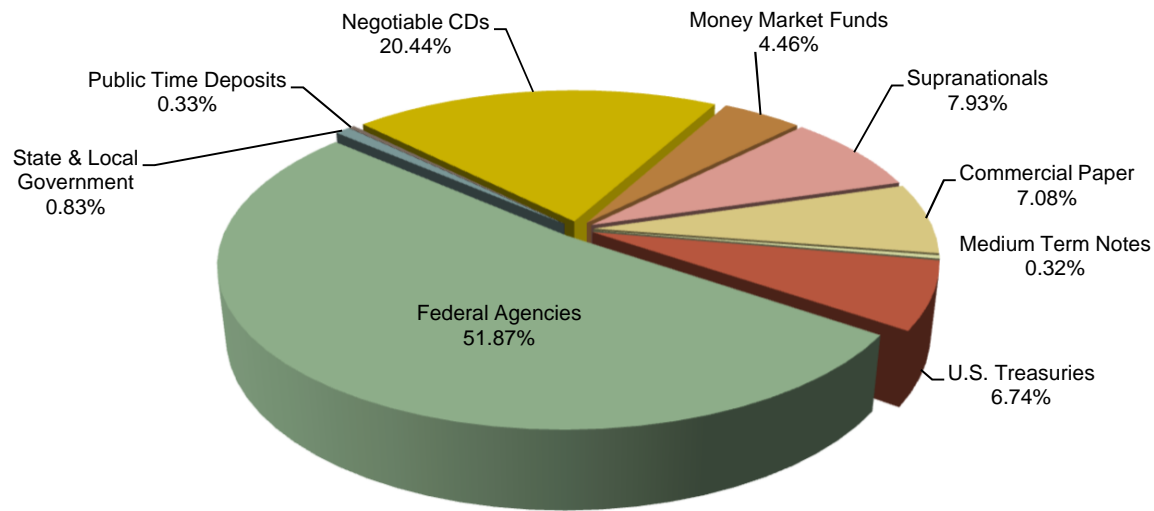
# City and County of San Francisco

## Pooled Fund Portfolio Statistics

For the month ended July 31, 2019

Average Daily Balance	\$10,702,473,716
Net Earnings	\$21,601,161
Earned Income Yield	2.38%
Weighted Average Maturity	468 days

Investment Type	(\$ million)	Par Value	Book Value	Market Value
U.S. Treasuries		\$ 725.0	\$ 719.1	\$ 723.0
Federal Agencies		5,559.7	5,556.4	5,567.5
State & Local Government				
Agency Obligations		89.2	90.5	89.5
Public Time Deposits		35.0	35.0	35.0
Negotiable CDs		2,190.0	2,190.0	2,194.0
Commercial Paper		763.0	755.2	760.3
Medium Term Notes		34.7	34.5	34.7
Money Market Funds		478.8	478.8	478.8
Supranationals		851.2	846.7	851.3
<b>Total</b>		<b>\$ 10,726.5</b>	<b>\$ 10,706.2</b>	<b>\$ 10,734.0</b>



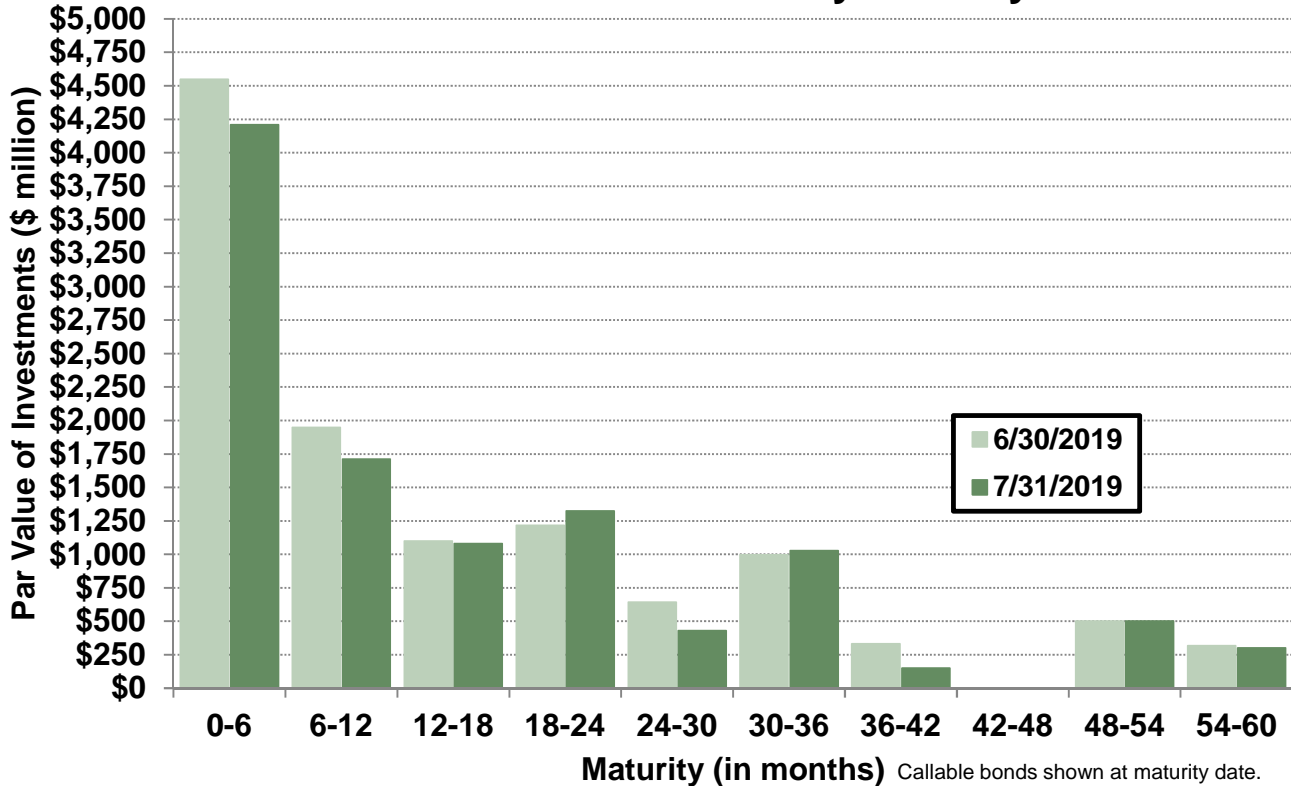
**Asset Allocation by Market Value**



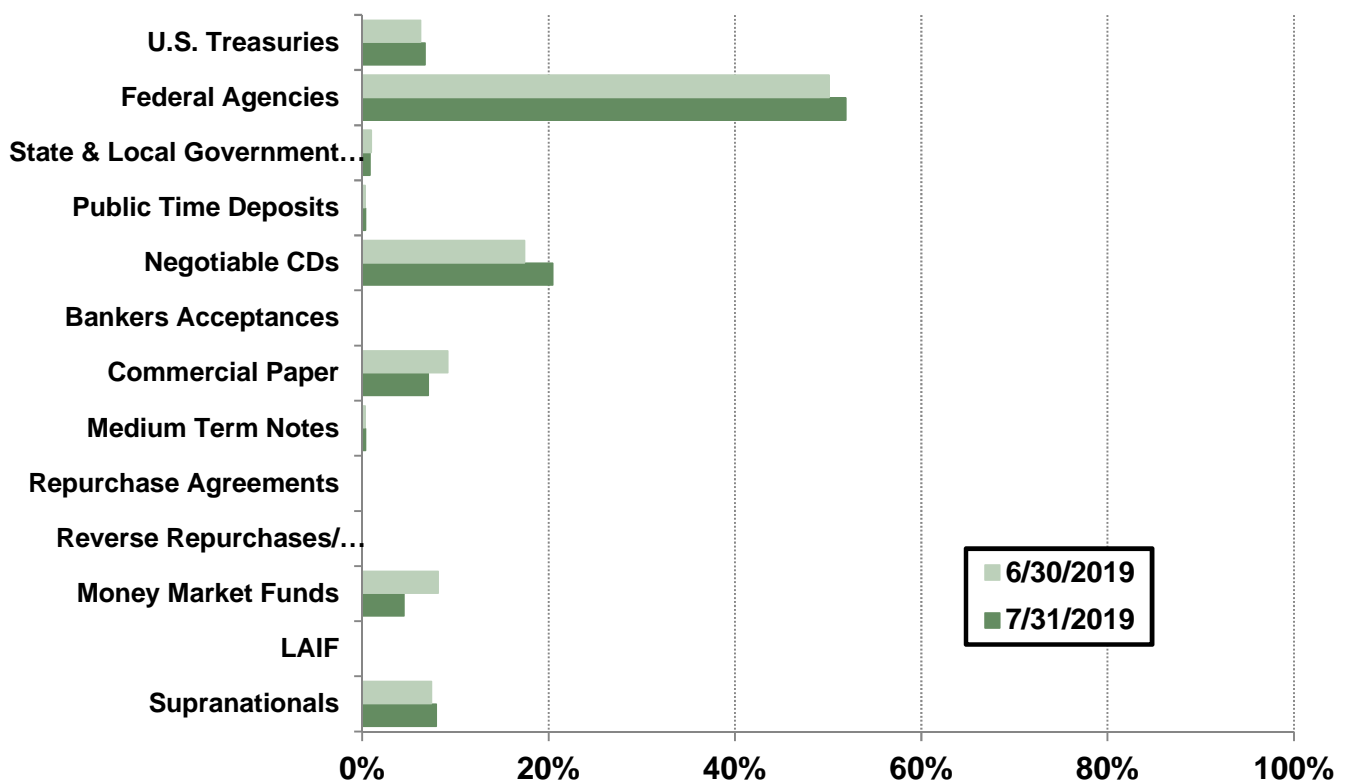
# Portfolio Analysis

## Pooled Fund

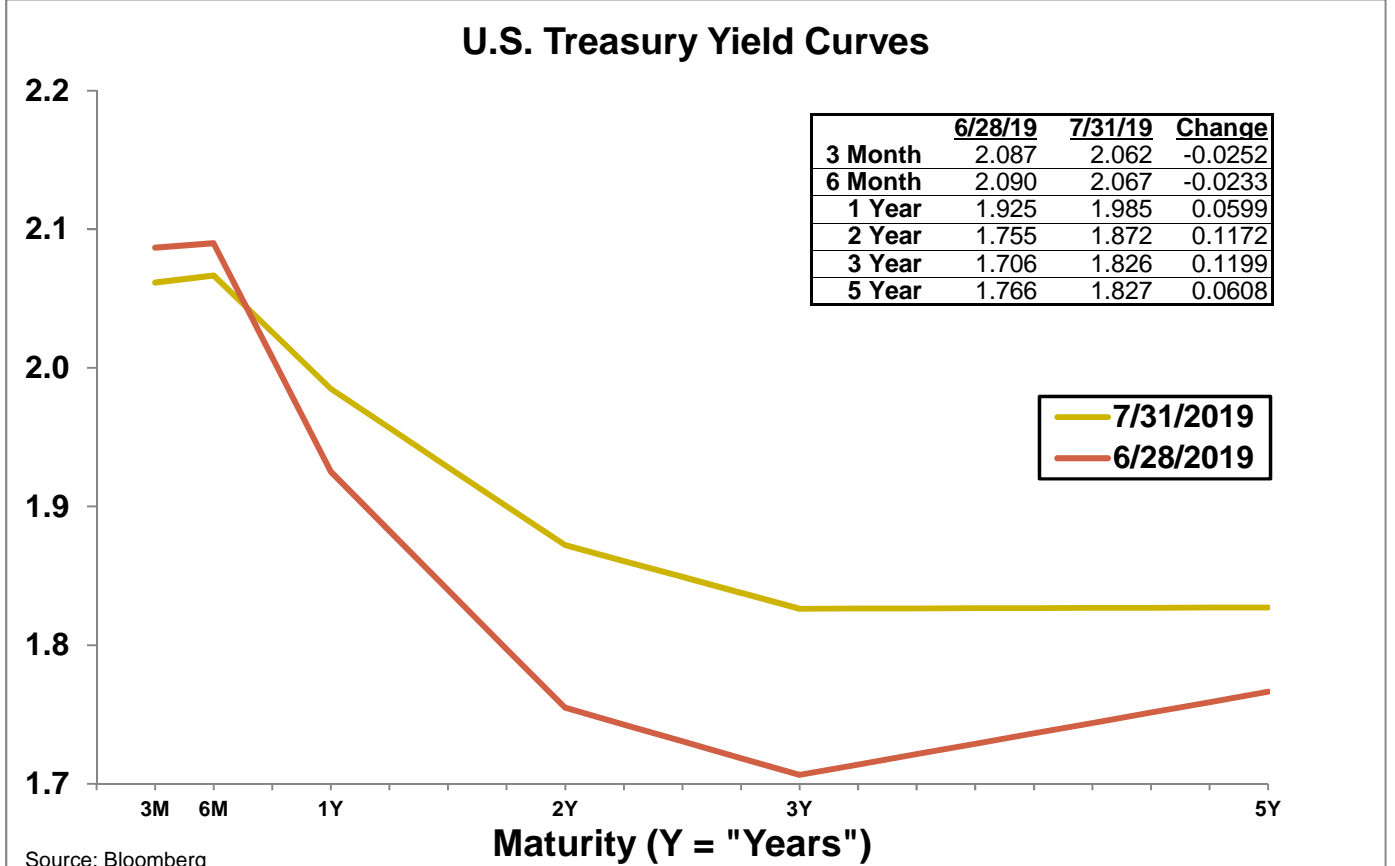
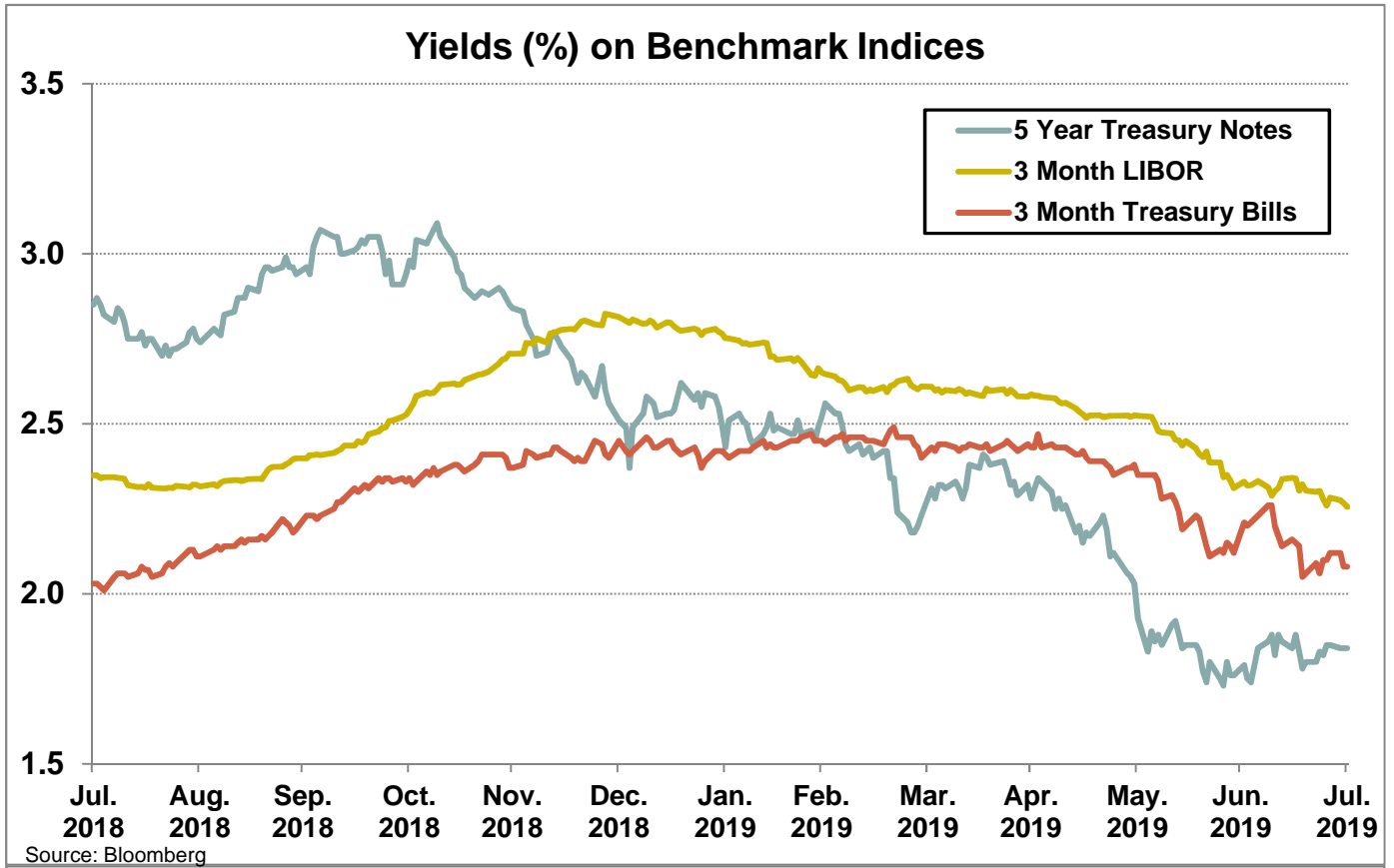
### Par Value of Investments by Maturity



### Asset Allocation by Market Value



## Yield Curves



# Investment Inventory

## Pooled Fund

As of July 31, 2019

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized		Market Value			
				Date					Book Value					
U.S. Treasuries	912828T59	US TREASURY	5/18/2018	10/15/2019	1.00	\$	25,000,000	\$	24,492,188	\$	24,937,500			
U.S. Treasuries	912828T59	US TREASURY	8/15/2018	10/15/2019	1.00		50,000,000		49,134,766		49,875,000			
U.S. Treasuries	9128283N8	US TREASURY	1/16/2018	12/31/2019	1.88		50,000,000		49,871,094		49,949,000			
U.S. Treasuries	912828XU9	US TREASURY	6/20/2017	6/15/2020	1.50		50,000,000		49,982,422		49,728,500			
U.S. Treasuries	912828XU9	US TREASURY	4/3/2019	6/15/2020	1.50		50,000,000		49,478,516		49,728,500			
U.S. Treasuries	912828XU9	US TREASURY	12/20/2018	6/15/2020	1.50		100,000,000		98,312,500		99,457,000			
U.S. Treasuries	912828XY1	US TREASURY	4/3/2019	6/30/2020	2.50		50,000,000		50,070,313		50,187,500			
U.S. Treasuries	9128283Q1	US TREASURY	3/4/2019	1/15/2021	2.00		50,000,000		49,486,328		50,015,500			
U.S. Treasuries	912828C57	US TREASURY	4/15/2019	3/31/2021	2.25		50,000,000		49,909,388		50,244,000			
U.S. Treasuries	9128284G2	US TREASURY	4/9/2019	4/15/2021	2.38		50,000,000		50,013,672		50,349,500			
U.S. Treasuries	912828S27	US TREASURY	8/15/2017	6/30/2021	1.13		25,000,000		24,519,531		24,631,750			
U.S. Treasuries	912828T67	US TREASURY	11/10/2016	10/31/2021	1.25		50,000,000		49,574,219		49,295,000			
U.S. Treasuries	912828U65	US TREASURY	12/13/2016	11/30/2021	1.75		100,000,000		99,312,500		99,695,000			
U.S. Treasuries	912828XW5	US TREASURY	8/15/2017	6/30/2022	1.75		25,000,000		24,977,539		24,932,750			
Subtotals						1.70	\$	725,000,000	\$	719,134,974	\$	722,150,574	\$	723,026,500
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	4/19/2018	8/5/2019	0.88	\$	5,000,000	\$	4,905,088	\$	4,999,197	\$	4,999,250	
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	5/10/2018	8/5/2019	0.88		6,000,000		5,886,596		5,998,996		5,999,100	
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	4/19/2018	8/5/2019	0.88		24,000,000		23,545,680		23,996,158		23,996,400	
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	9/27/2018	8/5/2019	0.88		36,010,000		35,485,694		36,003,278		36,004,599	
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	2.55		25,000,000		25,000,000		25,000,000		25,001,500	
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	2.55		25,000,000		25,000,000		25,000,000		25,001,500	
Federal Agencies	3134G94F1	FREDDIE MAC	8/15/2016	8/15/2019	2.00		25,000,000		25,000,000		25,000,000		24,998,500	
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	12/20/2016	8/20/2019	2.39		50,000,000		50,000,000		50,000,000		50,004,000	
Federal Agencies	3135G0P23	FANNIE MAE	8/30/2016	8/23/2019	1.25		20,000,000		20,000,000		20,000,000		19,990,400	
Federal Agencies	3136G3X59	FANNIE MAE	8/23/2016	8/23/2019	1.10		25,000,000		25,000,000		25,000,000		24,985,000	
Federal Agencies	3134G9GS0	FREDDIE MAC	5/26/2016	8/26/2019	1.25		25,000,000		25,000,000		25,000,000		24,984,750	
Federal Agencies	3134GAFY5	FREDDIE MAC	11/28/2017	8/28/2019	1.30		8,450,000		8,374,795		8,446,817		8,444,677	
Federal Agencies	313384LB3	FED HOME LN DISCOUNT NT	5/31/2019	8/30/2019	0.00		40,000,000		39,762,490		39,924,310		39,932,400	
Federal Agencies	3135G0Q30	FANNIE MAE	10/21/2016	9/27/2019	1.18		50,000,000		50,000,000		50,000,000		49,920,500	
Federal Agencies	3132X0KH3	FARMER MAC	10/6/2016	10/1/2019	2.33		50,000,000		50,000,000		50,000,000		50,014,000	
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	10/10/2018	10/10/2019	2.65		36,000,000		35,987,760		35,997,653		36,025,560	
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	12/1/2017	10/11/2019	1.12		20,000,000		19,732,000		19,971,976		19,957,000	
Federal Agencies	3134G8TG4	FREDDIE MAC	4/11/2016	10/11/2019	1.50		15,000,000		15,000,000		15,000,000		14,981,250	
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	10/13/2017	10/21/2019	1.50		21,500,000		21,461,945		21,495,823		21,469,255	
Federal Agencies	3136G0T68	FANNIE MAE	8/28/2017	10/24/2019	1.33		14,000,000		13,968,220		13,996,608		13,973,680	
Federal Agencies	3134GBHT2	FREDDIE MAC	9/12/2017	10/25/2019	1.63		50,000,000		50,024,500		50,002,694		49,940,500	
Federal Agencies	3136G4FJ7	FANNIE MAE	10/25/2016	10/25/2019	1.20		25,000,000		25,000,000		25,000,000		24,945,250	
Federal Agencies	3136G4EZ2	FANNIE MAE	10/28/2016	10/30/2019	1.13		50,000,000		49,950,000		49,995,898		49,874,500	
Federal Agencies	3134GAVL5	FREDDIE MAC	11/4/2016	11/4/2019	1.17		100,000,000		100,000,000		100,000,000		99,754,000	
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	6/14/2018	11/14/2019	2.45		50,000,000		49,987,500		49,997,466		50,041,500	
Federal Agencies	3136G3LV5	FANNIE MAE	5/26/2016	11/26/2019	1.35		8,950,000		8,950,000		8,950,000		8,927,446	
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	12/2/2016	12/2/2019	2.56		50,000,000		50,000,000		50,000,000		50,028,500	
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38		11,360,000		11,464,888		11,379,306		11,370,224	
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/12/2017	12/13/2019	2.38		20,000,000		20,186,124		20,034,119		20,018,000	
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38		40,000,000		40,369,200		40,067,957		40,036,000	
Federal Agencies	3134G9VR5	FREDDIE MAC	7/6/2016	1/6/2020	2.25		25,000,000		25,000,000		25,000,000		25,005,500	
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	1/17/2020	1.65		1,000,000		996,070		999,160		997,870	
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	1/17/2020	1.65		31,295,000		31,172,011		31,268,723		31,228,342	

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	4/24/2018	1/24/2020		2.42	25,000,000	24,996,500	24,999,038	25,042,500
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	4/24/2018	1/24/2020		2.42	25,000,000	24,995,700	24,998,818	25,042,500
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	2/9/2018	2/11/2020		2.13	50,000,000	49,908,500	49,975,750	49,986,000
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	5/17/2017	3/13/2020		1.88	15,710,000	15,843,849	15,739,211	15,690,363
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	9/20/2017	3/20/2020		1.45	20,000,000	19,979,400	19,994,760	19,924,200
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	3/27/2018	3/27/2020		2.38	50,000,000	49,964,000	49,988,230	50,079,000
Federal Agencies	3134GBET5	FREDDIE MAC	5/22/2018	4/13/2020		1.80	10,000,000	9,839,400	9,940,587	9,970,100
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	10/15/2018	4/15/2020		2.85	25,000,000	24,992,500	24,996,469	25,140,750
Federal Agencies	3136G4BL6	FANNIE MAE	10/17/2016	4/17/2020		1.25	15,000,000	15,000,000	15,000,000	14,910,000
Federal Agencies	3137EAEM7	FREDDIE MAC	4/19/2018	4/23/2020		2.50	35,000,000	34,992,300	34,997,213	35,095,200
Federal Agencies	3134GBPB2	FREDDIE MAC	5/30/2017	5/22/2020		1.70	15,750,000	15,750,000	15,750,000	15,698,655
Federal Agencies	3134GTTV5	FREDDIE MAC	6/12/2019	6/12/2020		2.40	100,000,000	100,000,000	100,000,000	99,929,000
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	6/15/2017	6/15/2020		1.54	25,000,000	24,997,500	24,999,272	24,895,500
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	6/15/2017	6/15/2020		1.54	26,900,000	26,894,620	26,898,434	26,787,558
Federal Agencies	3134GBST0	FREDDIE MAC	6/22/2017	6/22/2020		1.65	14,675,000	14,675,000	14,675,000	14,617,327
Federal Agencies	3134GBTX0	FREDDIE MAC	6/29/2017	6/29/2020		1.75	50,000,000	49,990,000	49,996,962	49,827,000
Federal Agencies	3136G3TG0	FANNIE MAE	6/30/2016	6/30/2020		1.75	15,000,000	15,000,000	15,000,000	14,977,500
Federal Agencies	3134GB5M0	FREDDIE MAC	12/1/2017	7/1/2020		1.96	50,000,000	50,000,000	50,000,000	49,914,000
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	7/6/2017	7/6/2020		1.55	25,000,000	24,989,961	24,996,886	24,859,000
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	7/13/2017	7/13/2020		1.75	50,000,000	50,000,000	50,000,000	49,853,000
Federal Agencies	3134GBXV9	FREDDIE MAC	7/13/2017	7/13/2020		1.85	50,000,000	50,000,000	50,000,000	49,906,500
Federal Agencies	3135G0T60	FANNIE MAE	8/1/2017	7/30/2020		1.50	50,000,000	49,848,500	49,949,592	49,730,000
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.65	6,700,000	6,699,330	6,699,760	6,674,071
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.80	25,000,000	25,000,000	25,000,000	24,882,000
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.80	50,000,000	50,000,000	50,000,000	49,764,000
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	3/14/2018	9/14/2020		2.40	25,000,000	24,984,458	24,993,036	25,106,750
Federal Agencies	3133EJ3N7	FEDERAL FARM CREDIT BANK	12/21/2018	9/21/2020		2.77	25,000,000	24,990,750	24,993,973	25,205,500
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	9/8/2017	9/28/2020		1.38	18,000,000	17,942,220	17,978,048	17,863,380
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	9/8/2017	9/28/2020		1.38	30,000,000	29,903,700	29,963,413	29,772,300
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	3/12/2018	10/5/2020		1.70	25,530,000	25,035,101	25,302,600	25,437,837
Federal Agencies	3132X0KR1	FARMER MAC	11/2/2016	11/2/2020		2.60	25,000,000	25,000,000	25,000,000	25,046,000
Federal Agencies	3132X0ZF1	FARMER MAC	11/13/2017	11/9/2020		1.93	12,000,000	11,970,000	11,987,198	11,983,800
Federal Agencies	3133EJT90	FEDERAL FARM CREDIT BANK	11/16/2018	11/16/2020		2.95	50,000,000	49,947,835	49,966,246	50,589,500
Federal Agencies	3137EAEK1	FREDDIE MAC	11/15/2017	11/17/2020		1.88	50,000,000	49,952,000	49,979,279	49,895,000
Federal Agencies	3134GBX56	FREDDIE MAC	11/24/2017	11/24/2020		2.25	60,000,000	60,223,200	60,097,955	60,172,800
Federal Agencies	3134GBLR1	FREDDIE MAC	5/25/2017	11/25/2020		1.75	24,715,000	24,712,529	24,714,069	24,626,767
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,996,745	24,962,250
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,996,745	24,962,250
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	12/13/2017	12/11/2020		1.88	10,000,000	9,957,600	9,980,699	9,981,900
Federal Agencies	3132X0ZY0	FARMER MAC	12/15/2017	12/15/2020		2.05	12,750,000	12,741,458	12,746,087	12,757,013
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	3/18/2019	12/18/2020		2.65	34,300,000	34,300,000	34,300,000	34,306,174
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	3/18/2019	12/18/2020		2.65	40,000,000	40,000,000	40,000,000	40,007,200
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020		2.46	50,000,000	50,000,000	50,000,000	50,089,000
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020		2.60	100,000,000	100,000,000	100,000,000	100,371,000
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	1/11/2019	1/11/2021		2.55	100,000,000	99,934,000	99,952,238	100,774,000
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	9/20/2017	2/10/2021		1.87	50,200,000	50,189,960	50,195,470	49,987,654
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	4/16/2018	2/12/2021		2.35	50,000,000	49,673,710	49,822,799	50,272,500
Federal Agencies	3137EAEI9	FREDDIE MAC	2/16/2018	2/16/2021		2.38	22,000,000	21,941,920	21,970,059	22,124,080
Federal Agencies	3134GBD58	FREDDIE MAC	8/30/2017	2/26/2021		1.80	5,570,000	5,569,443	5,569,749	5,547,943
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021		2.55	50,000,000	49,975,000	49,979,891	50,437,500

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021		2.55	50,000,000	49,975,000	49,979,891	50,437,500
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	8/11/2017	3/22/2021		2.20	8,585,000	8,593,327	8,588,782	8,572,208
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021		2.60	6,350,000	6,343,079	6,346,173	6,412,167
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021		2.60	20,450,000	20,427,710	20,437,675	20,650,206
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021		2.23	25,000,000	24,916,500	24,929,979	25,097,250
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021		2.23	25,000,000	24,917,500	24,930,817	25,097,250
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021		2.60	25,000,000	25,000,000	25,000,000	25,021,500
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021		2.60	25,000,000	25,000,000	25,000,000	25,021,500
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021		2.60	25,000,000	25,000,000	25,000,000	25,021,500
Federal Agencies	3134GBJP8	FREDDIE MAC	11/16/2017	5/3/2021		1.89	22,000,000	21,874,600	21,936,407	21,942,140
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	5/22/2018	5/10/2021		2.70	17,700,000	17,653,095	17,671,961	17,917,887
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	6/15/2021		2.13	50,000,000	50,000,000	50,000,000	50,002,500
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	6/15/2021		2.13	50,000,000	50,000,000	50,000,000	50,002,500
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021		2.43	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021		2.43	25,000,000	25,000,000	25,000,000	24,971,750
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021		2.43	25,000,000	25,000,000	25,000,000	24,971,750
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021		2.43	25,000,000	25,000,000	25,000,000	24,971,750
Federal Agencies	3135G0U35	FANNIE MAE	6/25/2018	6/22/2021		2.75	25,000,000	24,994,250	24,996,365	25,377,000
Federal Agencies	3134GBJ60	FREDDIE MAC	9/29/2017	6/29/2021		1.90	50,000,000	50,000,000	50,000,000	49,862,500
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	11/1/2017	7/1/2021		2.08	100,000,000	100,000,000	100,000,000	100,010,000
Federal Agencies	3134GBM25	FREDDIE MAC	10/2/2017	7/1/2021		1.92	50,000,000	50,000,000	50,000,000	49,905,000
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021		2.31	25,000,000	25,000,000	25,000,000	24,930,500
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021		2.31	25,000,000	25,000,000	25,000,000	24,930,500
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021		2.31	25,000,000	25,000,000	25,000,000	24,930,500
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021		2.31	25,000,000	25,000,000	25,000,000	24,930,500
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	9/18/2017	9/13/2021		1.88	25,000,000	24,927,500	24,961,459	24,846,750
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/7/2021		1.38	25,000,000	25,000,000	25,000,000	24,705,250
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	10/19/2018	10/19/2021		3.00	25,000,000	24,980,900	24,985,884	25,551,250
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	14,500,000	14,500,000	14,500,000	14,310,050
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	15,000,000	15,000,000	15,000,000	14,803,500
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	11/15/2018	11/15/2021		3.05	50,000,000	49,950,000	49,961,816	51,195,500
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	9/8/2017	12/15/2021		2.00	50,000,000	50,000,000	50,000,000	49,992,000
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,974,250	24,979,583	25,479,750
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,974,250	24,979,583	25,479,750
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,964,250	24,971,654	25,479,750
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	2/19/2019	2/14/2022		2.53	20,700,000	20,689,886	20,685,210	20,991,456
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	3/1/2019	3/1/2022		2.55	10,000,000	9,997,186	9,997,579	10,148,600
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022		2.50	17,780,000	17,878,620	17,841,386	18,028,742
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022		2.50	40,000,000	40,225,027	40,140,912	40,559,600
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022		2.47	26,145,000	26,269,102	26,217,347	26,486,454
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022		2.47	45,500,000	45,709,603	45,620,219	46,094,230
Federal Agencies	3135G0T45	FANNIE MAE	6/6/2017	4/5/2022		1.88	25,000,000	25,072,250	25,040,057	24,982,000
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	25,000,000	24,918,000	24,926,305	25,221,250
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	50,000,000	49,836,000	49,852,609	50,442,500
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	50,000,000	49,836,000	49,852,609	50,442,500
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	4/18/2019	4/18/2022		2.35	50,000,000	49,969,500	49,972,422	50,521,500
Federal Agencies	3134GTU5	FREDDIE MAC	5/9/2019	5/9/2022		2.75	25,000,000	25,000,000	25,000,000	25,002,250
Federal Agencies	3134GTU5	FREDDIE MAC	5/9/2019	5/9/2022		2.75	25,000,000	25,000,000	25,000,000	25,002,250
Federal Agencies	3134GTU5	FREDDIE MAC	5/9/2019	5/9/2022		2.75	50,000,000	50,000,000	50,000,000	50,004,500



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3133EKL R5	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022		2.25	25,000,000	24,949,250	24,952,815	25,201,750
Federal Agencies	3133EKL R5	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022		2.25	35,000,000	34,928,950	34,933,942	35,282,450
Federal Agencies	3130AGG K5	FEDERAL HOME LOAN BANK	5/23/2019	5/23/2022		2.65	25,000,000	25,000,000	25,000,000	25,000,750
Federal Agencies	3130AGG K5	FEDERAL HOME LOAN BANK	5/23/2019	5/23/2022		2.65	25,000,000	25,000,000	25,000,000	25,000,750
Federal Agencies	3130AGG K5	FEDERAL HOME LOAN BANK	5/23/2019	5/23/2022		2.65	50,000,000	50,000,000	50,000,000	50,001,500
Federal Agencies	3134GBQ G0	FREDDIE MAC	5/25/2017	5/25/2022		2.18	50,000,000	50,000,000	50,000,000	50,005,000
Federal Agencies	3133EHL Y7	FEDERAL FARM CREDIT BANK	6/6/2017	6/2/2022		1.88	50,000,000	50,059,250	50,033,690	49,897,000
Federal Agencies	3133EHL Y7	FEDERAL FARM CREDIT BANK	6/9/2017	6/2/2022		1.88	50,000,000	49,997,500	49,998,576	49,897,000
Federal Agencies	3134GBF 72	FREDDIE MAC	9/15/2017	6/15/2022		2.01	50,000,000	50,000,000	50,000,000	50,002,500
Federal Agencies	3134GBN 73	FREDDIE MAC	10/2/2017	7/1/2022		2.07	50,000,000	50,000,000	50,000,000	50,007,000
Federal Agencies	3134GBW 99	FREDDIE MAC	11/1/2017	7/1/2022		2.24	100,000,000	100,000,000	100,000,000	100,031,000
Federal Agencies	3134GBX U1	FREDDIE MAC	7/27/2017	7/27/2022		2.25	31,575,000	31,575,000	31,575,000	31,579,421
Federal Agencies	3130AC7 E8	FEDERAL HOME LOAN BANK	9/1/2017	9/1/2022		2.17	50,000,000	50,000,000	50,000,000	50,004,500
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GSY 74	FREDDIE MAC	2/22/2019	8/22/2023		3.01	25,000,000	25,000,000	25,000,000	25,009,500
Federal Agencies	3134GSY 74	FREDDIE MAC	2/22/2019	8/22/2023		3.01	25,000,000	25,000,000	25,000,000	25,009,500
Federal Agencies	3134GSY 74	FREDDIE MAC	2/22/2019	8/22/2023		3.01	25,000,000	25,000,000	25,000,000	25,009,500
Federal Agencies	3134GSY 74	FREDDIE MAC	2/22/2019	8/22/2023		3.01	25,000,000	25,000,000	25,000,000	25,009,500
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,026,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,026,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,026,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,026,250
Federal Agencies	3134GSY 25	FREDDIE MAC	2/6/2019	11/6/2023		3.00	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3134GSY 25	FREDDIE MAC	2/6/2019	11/6/2023		3.00	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3134GSY 25	FREDDIE MAC	2/6/2019	11/6/2023		3.00	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3134GSY 25	FREDDIE MAC	2/6/2019	11/6/2023		3.00	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3134GS2 F1	FREDDIE MAC	2/20/2019	11/20/2023		3.00	25,000,000	25,000,000	25,000,000	25,008,500
Federal Agencies	3134GS2 F1	FREDDIE MAC	2/20/2019	11/20/2023		3.00	25,000,000	25,000,000	25,000,000	25,008,500
Federal Agencies	3134GS2 F1	FREDDIE MAC	2/20/2019	11/20/2023		3.00	25,000,000	25,000,000	25,000,000	25,008,500
Federal Agencies	3134GS2 F1	FREDDIE MAC	2/20/2019	11/20/2023		3.00	25,000,000	25,000,000	25,000,000	25,008,500
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,021,750
Federal Agencies	3134GTM N0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,031,750
Federal Agencies	3134GTM N0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,031,750
Federal Agencies	3134GTM N0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,031,750
Federal Agencies	3134GTM N0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,031,750
<b>Subtotals</b>						<b>2.22</b>	<b>\$ 5,559,650,000</b>	<b>\$ 5,556,375,094</b>	<b>\$ 5,558,407,127</b>	<b>\$ 5,567,477,883</b>
State/Local Agencies	6055804 W6	MISSISSIPPI ST	4/23/2015	10/1/2019		6.09	\$ 8,500,000	\$ 10,217,510	\$ 8,564,592	\$ 8,555,590
State/Local Agencies	977100C W4	WISCONSIN ST GEN FUND ANNUAL	8/16/2016	5/1/2020		1.45	18,000,000	18,000,000	18,000,000	17,912,340
State/Local Agencies	13063DGA 0	CALIFORNIA ST	4/25/2018	4/1/2021		2.80	33,000,000	33,001,320	33,000,750	33,440,550
State/Local Agencies	13066YTY 5	CALIFORNIA ST DEPT OF WTR RES	2/6/2017	5/1/2021		1.71	27,962,641	27,489,513	27,766,959	27,823,387
State/Local Agencies	91412GF 59	UNIV OF CALIFORNIA CA REVENUE	8/9/2016	5/15/2021		1.91	1,769,000	1,810,695	1,784,648	1,764,914
<b>Subtotals</b>						<b>2.49</b>	<b>\$ 89,231,641</b>	<b>\$ 90,519,038</b>	<b>\$ 89,116,948</b>	<b>\$ 89,496,780</b>

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized			
				Date					Book Value	Market Value		
Public Time Deposits	PP9F99QR1	BRIDGE BANK	3/26/2019	9/26/2019	2.55	\$	10,000,000	\$	10,000,000	\$	10,000,000	
Public Time Deposits	PP9J6D723	SAN FRANCISCO CREDIT UNION	6/4/2019	12/4/2019	2.32		10,000,000		10,000,000		10,000,000	
Public Time Deposits	PPEQ338W9	BANK OF SAN FRANCISCO	6/11/2019	12/11/2019	2.24		5,000,000		5,000,000		5,000,000	
Public Time Deposits	PPQD3GI13	BRIDGE BANK	6/24/2019	12/23/2019	2.23		10,000,000		10,000,000		10,000,000	
Subtotals						2.35	\$	35,000,000	\$	35,000,000	\$	35,000,000
Negotiable CDs	06370RN96	BANK OF MONTREAL CHICAGO	7/3/2019	8/1/2019	2.39	\$	75,000,000	\$	75,000,000	\$	75,000,387	
Negotiable CDs	89114MW60	TORONTO DOMINION BANK NY	7/1/2019	8/2/2019	2.41		100,000,000		100,000,000		100,001,142	
Negotiable CDs	06370RUD9	BANK OF MONTREAL CHICAGO	2/5/2019	8/5/2019	2.63		50,000,000		50,000,000		50,002,789	
Negotiable CDs	65602VPB6	NORINCHUKIN BANK NY	7/9/2019	8/9/2019	2.40		100,000,000		100,000,000		100,004,917	
Negotiable CDs	78012ULA1	ROYAL BANK OF CANADA NY	12/12/2018	8/30/2019	2.94		50,000,000		50,000,000		50,029,051	
Negotiable CDs	06417G4V7	BANK OF NOVA SCOTIA HOUS	2/8/2019	9/6/2019	2.65		50,000,000		50,000,000		50,021,637	
Negotiable CDs	65602VPG5	NORINCHUKIN BANK NY	7/11/2019	9/16/2019	2.30		100,000,000		100,000,000		100,012,652	
Negotiable CDs	89114MS99	TORONTO DOMINION BANK NY	6/20/2019	9/16/2019	2.35		50,000,000		50,000,000		50,009,381	
Negotiable CDs	89114MWS2	TORONTO DOMINION BANK NY	3/8/2019	9/18/2019	2.59		25,000,000		25,000,000		25,012,453	
Negotiable CDs	65602VPZ3	NORINCHUKIN BANK NY	7/25/2019	10/25/2019	2.25		50,000,000		50,000,000		50,005,843	
Negotiable CDs	78012UKW4	ROYAL BANK OF CANADA NY	12/7/2018	10/25/2019	3.01		50,000,000		50,000,000		50,091,086	
Negotiable CDs	89114MPG6	TORONTO DOMINION BANK NY	12/6/2018	10/25/2019	3.06		25,000,000		25,000,000		25,048,460	
Negotiable CDs	89114MLP0	TORONTO DOMINION BANK NY	11/9/2018	10/28/2019	3.08		50,000,000		50,000,000		50,102,081	
Negotiable CDs	65602VQE9	NORINCHUKIN BANK NY	7/30/2019	10/30/2019	2.25		75,000,000		75,000,000		75,013,172	
Negotiable CDs	06370RNN5	BANK OF MONTREAL CHICAGO	11/6/2018	11/6/2019	3.10		50,000,000		50,000,000		50,117,702	
Negotiable CDs	96130AAN8	WESTPAC BANKING CORP NY	11/8/2018	11/8/2019	3.10		50,000,000		50,000,000		50,120,141	
Negotiable CDs	96130AAT5	WESTPAC BANKING CORP NY	11/14/2018	11/14/2019	3.08		50,000,000		50,000,000		50,124,589	
Negotiable CDs	89114MME4	TORONTO DOMINION BANK NY	11/19/2018	11/19/2019	3.10		25,000,000		25,000,000		25,066,792	
Negotiable CDs	78012UKB0	ROYAL BANK OF CANADA NY	11/26/2018	11/25/2019	3.07		50,000,000		50,000,000		50,136,199	
Negotiable CDs	96130AAZ1	WESTPAC BANKING CORP NY	11/29/2018	11/27/2019	3.06		50,000,000		50,000,000		50,136,985	
Negotiable CDs	06370RPG8	BANK OF MONTREAL CHICAGO	12/3/2018	12/3/2019	3.12		50,000,000		50,000,000		50,154,156	
Negotiable CDs	89114MPF8	TORONTO DOMINION BANK NY	12/6/2018	12/6/2019	3.10		50,000,000		50,000,000		50,154,449	
Negotiable CDs	96130ABE7	WESTPAC BANKING CORP NY	12/7/2018	12/6/2019	3.05		50,000,000		50,000,000		50,145,788	
Negotiable CDs	06370RQD4	BANK OF MONTREAL CHICAGO	12/6/2018	12/9/2019	3.06		50,000,000		50,000,000		50,150,924	
Negotiable CDs	06370RQZ5	BANK OF MONTREAL CHICAGO	12/10/2018	12/11/2019	3.06		50,000,000		50,000,000		50,153,345	
Negotiable CDs	63873NE49	NATIXIS NY BRANCH	1/11/2019	1/6/2020	3.00		50,000,000		50,000,000		50,171,370	
Negotiable CDs	78012UNB7	ROYAL BANK OF CANADA NY	4/8/2019	1/6/2020	2.57		25,000,000		25,000,000		25,040,712	
Negotiable CDs	78012UNC5	ROYAL BANK OF CANADA NY	4/8/2019	1/8/2020	2.57		25,000,000		25,000,000		25,041,219	
Negotiable CDs	89114MB30	TORONTO DOMINION BANK NY	4/8/2019	1/17/2020	2.60		50,000,000		50,000,000		50,093,962	
Negotiable CDs	06417G6G8	BANK OF NOVA SCOTIA HOUS	4/25/2019	2/3/2020	2.57		50,000,000		50,000,000		50,109,239	
Negotiable CDs	89114MF36	TORONTO DOMINION BANK NY	4/24/2019	2/3/2020	2.56		50,000,000		50,000,000		50,106,646	
Negotiable CDs	06417G6H6	BANK OF NOVA SCOTIA HOUS	4/25/2019	2/5/2020	2.57		50,000,000		50,000,000		50,110,394	
Negotiable CDs	06417G6K9	BANK OF NOVA SCOTIA HOUS	4/29/2019	2/6/2020	2.56		50,000,000		50,000,000		50,108,535	
Negotiable CDs	96130ABW7	WESTPAC BANKING CORP NY	2/15/2019	2/14/2020	2.71		50,000,000		50,000,000		50,150,419	
Negotiable CDs	06417G6L7	BANK OF NOVA SCOTIA HOUS	4/29/2019	2/19/2020	2.57		50,000,000		50,000,000		50,118,644	
Negotiable CDs	06417G6V5	BANK OF NOVA SCOTIA HOUS	5/6/2019	2/21/2020	2.57		50,000,000		50,000,000		50,120,098	
Negotiable CDs	96130ACE6	WESTPAC BANKING CORP NY	3/6/2019	2/26/2020	2.70		50,000,000		50,000,000		50,157,445	
Negotiable CDs	06370RUV9	BANK OF MONTREAL CHICAGO	3/1/2019	3/2/2020	2.68		50,000,000		50,000,000		50,155,067	
Negotiable CDs	06370RVN6	BANK OF MONTREAL CHICAGO	3/5/2019	3/2/2020	2.70		50,000,000		50,000,000		50,161,099	
Negotiable CDs	78012UMY8	ROYAL BANK OF CANADA NY	4/4/2019	3/25/2020	2.58		50,000,000		50,000,000		50,140,813	
Negotiable CDs	78012UMZ5	ROYAL BANK OF CANADA NY	4/4/2019	3/30/2020	2.58		50,000,000		50,000,000		50,143,729	
Negotiable CDs	06370RYS2	BANK OF MONTREAL CHICAGO	4/11/2019	4/13/2020	2.60		65,000,000		65,000,000		65,207,022	
Subtotals						2.70	\$	2,190,000,000	\$	2,190,000,000	\$	2,193,952,523

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized					
				Date					Book Value	Market Value				
Commercial Paper	25214PNB5	DEXIA CREDIT LOCAL SA NY	1/3/2019	8/5/2019	0.00	\$	15,000,000	\$	14,753,900	\$	14,995,400	\$	14,996,200	
Commercial Paper	25214PNC3	DEXIA CREDIT LOCAL SA NY	1/3/2019	8/6/2019	0.00		40,000,000		39,340,667		39,984,667		39,987,333	
Commercial Paper	62479MV75	MUFG BANK LTD NY	1/29/2019	8/7/2019	0.00		50,000,000		49,287,500		49,977,500		49,981,000	
Commercial Paper	62479MVK6	MUFG BANK LTD NY	2/25/2019	8/19/2019	0.00		25,000,000		24,681,597		24,967,250		24,971,500	
Commercial Paper	62479MVT7	MUFG BANK LTD NY	6/28/2019	8/27/2019	0.00		25,000,000		24,902,500		24,957,750		24,958,833	
Commercial Paper	89233HW42	TOYOTA MOTOR CREDIT CORP	3/11/2019	9/4/2019	0.00		50,000,000		49,368,208		49,878,639		49,892,334	
Commercial Paper	25214PNZ2	DEXIA CREDIT LOCAL SA NY	2/26/2019	9/16/2019	0.00		50,000,000		49,284,583		49,837,083		49,854,334	
Commercial Paper	62479MWJ8	MUFG BANK LTD NY	4/4/2019	9/18/2019	0.00		11,000,000		10,867,838		10,962,013		10,966,560	
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	4/4/2019	9/24/2019	0.00		12,000,000		11,850,643		11,953,380		11,958,960	
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	6/28/2019	9/24/2019	0.00		25,000,000		24,858,833		24,913,375		24,914,500	
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	7/3/2019	9/24/2019	0.00		50,000,000		49,732,556		49,826,000		49,829,000	
Commercial Paper	89233HWQ3	TOYOTA MOTOR CREDIT CORP	3/12/2019	9/24/2019	0.00		50,000,000		49,300,389		49,807,250		49,829,000	
Commercial Paper	62479MWS8	MUFG BANK LTD NY	6/28/2019	9/26/2019	0.00		30,000,000		29,826,750		29,892,200		29,893,600	
Commercial Paper	62479MWW9	MUFG BANK LTD NY	7/30/2019	9/30/2019	0.00		75,000,000		74,706,792		74,716,250		74,716,250	
Commercial Paper	62479MX32	MUFG BANK LTD NY	7/3/2019	10/3/2019	0.00		75,000,000		74,557,250		74,696,813		74,702,063	
Commercial Paper	62479MX40	MUFG BANK LTD NY	4/4/2019	10/4/2019	0.00		20,000,000		19,735,667		19,907,556		19,919,289	
Commercial Paper	62479MXG3	MUFG BANK LTD NY	7/3/2019	10/16/2019	0.00		50,000,000		49,663,125		49,756,167		49,760,389	
Commercial Paper	25214PNV1	DEXIA CREDIT LOCAL SA NY	2/5/2019	10/28/2019	0.00		50,000,000		49,035,694		49,679,778		49,722,556	
Commercial Paper	62479MZP1	MUFG BANK LTD	7/26/2019	12/23/2019	0.00		60,000,000		59,447,500		59,469,600		59,457,600	
Subtotals						0.00	\$	763,000,000	\$	755,201,993	\$	760,178,670	\$	760,311,299
Medium Term Notes	742718EG0	THE PROCTER & GAMBLE CO	6/20/2018	11/1/2019	1.90	\$	9,650,000	\$	9,557,071	\$	9,632,867	\$	9,632,534	
Medium Term Notes	89236TEJ0	TOYOTA MOTOR CREDIT CORP	1/11/2018	1/10/2020	2.20		20,000,000		19,982,200		19,996,044		19,984,200	
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	1/8/2019	1/8/2021	3.05		5,000,000		4,997,000		4,997,841		5,062,750	
Subtotals						2.24	\$	34,650,000	\$	34,536,271	\$	34,626,752	\$	34,679,484
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUN	7/31/2019	8/1/2019	2.25	\$	11,216,453	\$	11,216,453	\$	11,216,453	\$	11,216,453	
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	7/31/2019	8/1/2019	2.24		10,406,921		10,406,921		10,406,921		10,406,921	
Money Market Funds	31607A703	FIDELITY INST GOV FUND	7/31/2019	8/1/2019	2.28		167,260,271		167,260,271		167,260,271		167,260,271	
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PF	7/31/2019	8/1/2019	2.27		279,565,905		279,565,905		279,565,905		279,565,905	
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	7/31/2019	8/1/2019	2.27		10,353,812		10,353,812		10,353,812		10,353,812	
Subtotals						2.27	\$	478,803,362	\$	478,803,362	\$	478,803,362	\$	478,803,362



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized		Market Value
				Date					Book Value		
Supranationals	4581X0BY3	INTER-AMERICAN DEVEL BK	11/5/2018	9/12/2019		1.13	\$ 44,716,000	\$ 44,101,155	\$ 44,632,966	\$ 44,661,446	
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	11/6/2017	9/30/2019		1.20	50,000,000	49,483,894	49,955,316	49,926,000	
Supranationals	45905UJZ6	INTL BK RECON & DEVELOP	6/2/2017	10/25/2019		1.30	25,000,000	24,845,000	24,984,943	24,950,000	
Supranationals	45905UJZ6	INTL BK RECON & DEVELOP	6/2/2017	10/25/2019		1.30	29,300,000	29,118,340	29,282,353	29,241,400	
Supranationals	459052RX6	IBRD DISCOUNT NOTE	4/24/2019	1/17/2020		0.00	20,000,000	19,645,644	19,776,544	19,809,400	
Supranationals	459052SC1	IBRD DISCOUNT NOTE	4/24/2019	1/22/2020		0.00	40,000,000	39,278,067	39,539,867	39,607,600	
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	3/21/2017	4/21/2020		1.88	50,000,000	49,956,500	49,989,810	49,890,000	
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	5/17/2018	5/12/2020		1.63	10,000,000	9,789,360	9,917,311	9,959,900	
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	4/12/2017	5/12/2020		1.63	25,000,000	24,940,750	24,985,003	24,899,750	
Supranationals	459058GA5	INTL BK RECON & DEVELOP	8/29/2017	9/4/2020		1.63	50,000,000	49,989,500	49,996,189	49,762,500	
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	11/9/2017	11/9/2020		1.95	50,000,000	49,965,000	49,985,119	49,874,500	
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	12/20/2017	11/9/2020		1.95	50,000,000	49,718,500	49,875,660	49,874,500	
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	1/25/2018	1/25/2021		2.25	50,000,000	49,853,000	49,927,171	50,142,500	
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	4/19/2018	4/19/2021		2.63	45,000,000	44,901,000	44,943,364	45,470,250	
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	5/16/2018	4/19/2021		2.63	50,000,000	49,693,972	49,820,505	50,522,500	
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	5/23/2018	7/20/2021		1.13	12,135,000	11,496,942	11,737,458	11,941,204	
Supranationals	459058GH0	INTL BK RECON & DEVELOP	7/25/2018	7/23/2021		2.75	50,000,000	49,883,000	49,922,784	50,798,000	
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	24,991,500	
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	24,991,500	
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	24,991,500	
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	100,000,000	100,000,000	100,000,000	99,966,000	
<b>Subtotals</b>						<b>1.93</b>	<b>\$ 851,151,000</b>	<b>\$ 846,659,623</b>	<b>\$ 849,272,362</b>	<b>\$ 851,263,451</b>	
<b>Grand Totals</b>						<b>2.11</b>	<b>\$ 10,726,486,003</b>	<b>\$ 10,706,230,355</b>	<b>\$ 10,717,555,795</b>	<b>\$ 10,734,011,281</b>	

# Monthly Investment Earnings

## Pooled Fund

For month ended July 31, 2019

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	912828T59	US TREASURY	\$ 25,000,000	1.00	2.47	5/18/18	10/15/19	\$ 21,175	\$ 30,567	\$ -	\$ 51,742
U.S. Treasuries	912828T59	US TREASURY	50,000,000	1.00	2.51	8/15/18	10/15/19	42,350	62,963	-	105,313
U.S. Treasuries	9128283N8	US TREASURY	50,000,000	1.88	2.01	1/16/18	12/31/19	78,974	5,597	-	84,571
U.S. Treasuries	912828XU9	US TREASURY	50,000,000	1.50	1.51	6/20/17	6/15/20	63,525	499	-	64,024
U.S. Treasuries	912828XU9	US TREASURY	50,000,000	1.50	2.39	4/3/19	6/15/20	63,525	36,825	-	100,349
U.S. Treasuries	912828XU9	US TREASURY	100,000,000	1.50	2.67	12/20/18	6/15/20	127,049	96,340	-	223,389
U.S. Treasuries	912828XY1	US TREASURY	50,000,000	2.50	2.38	4/3/19	6/30/20	105,299	(4,801)	-	100,498
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	2.57	3/4/19	1/15/21	84,870	23,315	-	108,184
U.S. Treasuries	912828C57	US TREASURY	50,000,000	2.25	2.39	4/15/19	3/31/21	95,287	5,919	-	101,206
U.S. Treasuries	9128284G2	US TREASURY	50,000,000	2.38	2.36	4/9/19	4/15/21	100,581	(575)	-	100,006
U.S. Treasuries	912828S27	US TREASURY	25,000,000	1.13	1.64	8/15/17	6/30/21	23,692	10,526	-	34,218
U.S. Treasuries	912828T67	US TREASURY	50,000,000	1.25	1.43	11/10/16	10/31/21	52,649	7,268	-	59,918
U.S. Treasuries	912828U65	US TREASURY	100,000,000	1.75	1.90	12/13/16	11/30/21	148,224	11,755	-	159,979
U.S. Treasuries	912828XW5	US TREASURY	25,000,000	1.75	1.77	8/15/17	6/30/22	36,855	391	-	37,246
<b>Subtotals</b>			<b>\$ 725,000,000</b>					<b>\$ 1,044,054</b>	<b>\$ 286,590</b>	<b>\$ -</b>	<b>\$ 1,330,643</b>

Federal Agencies	3130AC7C2	FEDERAL HOME LOAN BANK	\$ -	1.40	1.37	8/23/17	7/1/19	\$ -	\$ -	\$ -	\$ -
Federal Agencies	3133EGJX4	FEDERAL FARM CREDIT BANK	-	1.08	2.46	5/23/18	7/5/19	4,244	5,233	-	9,477
Federal Agencies	3134G9YR2	FREDDIE MAC	-	2.25	2.25	7/12/16	7/12/19	34,375	-	-	34,375
Federal Agencies	313384JQ3	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/25/19	7/26/19	-	1,563	-	1,563
Federal Agencies	313384JQ3	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/25/19	7/26/19	-	1,563	-	1,563
Federal Agencies	313384JQ3	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/25/19	7/26/19	-	1,563	-	1,563
Federal Agencies	313384JQ3	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/25/19	7/26/19	-	1,563	-	1,563
Federal Agencies	313384JQ3	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/25/19	7/26/19	-	1,563	-	1,563
Federal Agencies	313384JT7	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/26/19	7/29/19	-	4,688	-	4,688
Federal Agencies	313384JT7	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/26/19	7/29/19	-	4,688	-	4,688
Federal Agencies	313384JT7	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/26/19	7/29/19	-	4,688	-	4,688
Federal Agencies	313384JT7	FED HOME LN DISCOUNT NT	-	0.00	2.25	7/26/19	7/29/19	-	4,688	-	4,688
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	5,000,000	0.88	2.37	4/19/18	8/5/19	3,646	6,220	-	9,866
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	6,000,000	0.88	2.44	5/10/18	8/5/19	4,375	7,778	-	12,153
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	24,000,000	0.88	2.37	4/19/18	8/5/19	17,500	29,776	-	47,276
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	36,010,000	0.88	2.61	9/27/18	8/5/19	26,257	52,094	-	78,352
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	2.55	2.55	6/9/16	8/9/19	55,179	-	-	55,179
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	2.55	2.55	6/9/16	8/9/19	55,179	-	-	55,179
Federal Agencies	3134G94F1	FREDDIE MAC	25,000,000	2.00	2.00	8/15/16	8/15/19	41,667	-	-	41,667
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	50,000,000	2.39	2.39	12/20/16	8/20/19	105,907	-	-	105,907
Federal Agencies	3135G0P23	FANNIE MAE	20,000,000	1.25	1.25	8/30/16	8/23/19	20,833	-	-	20,833
Federal Agencies	3136G3X59	FANNIE MAE	25,000,000	1.10	1.10	8/23/16	8/23/19	22,917	-	-	22,917
Federal Agencies	3134G9GS0	FREDDIE MAC	25,000,000	1.25	1.25	5/26/16	8/26/19	26,042	-	-	26,042
Federal Agencies	3134GAFY5	FREDDIE MAC	8,450,000	1.30	1.82	11/28/17	8/28/19	9,154	3,654	-	12,808
Federal Agencies	313384LB3	FED HOME LN DISCOUNT NT	40,000,000	0.00	2.36	5/31/19	8/30/19	-	80,910	-	80,910
Federal Agencies	3135G0Q30	FANNIE MAE	50,000,000	1.18	1.18	10/21/16	9/27/19	49,167	-	-	49,167
Federal Agencies	3132X0KH3	FARMER MAC	50,000,000	2.33	2.33	10/6/16	10/1/19	100,271	-	-	100,271
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	36,000,000	2.65	2.68	10/10/18	10/10/19	79,500	1,040	-	80,540
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	20,000,000	1.12	1.86	12/1/17	10/11/19	18,667	12,236	-	30,902
Federal Agencies	3134G8TG4	FREDDIE MAC	15,000,000	1.50	1.50	4/11/16	10/11/19	18,750	-	-	18,750
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	21,500,000	1.50	1.59	10/13/17	10/21/19	26,875	1,599	-	28,474
Federal Agencies	3136G0T68	FANNIE MAE	14,000,000	1.33	1.44	8/28/17	10/24/19	15,517	1,252	-	16,768
Federal Agencies	3134GBHT2	FREDDIE MAC	50,000,000	1.63	1.60	9/12/17	10/25/19	67,708	(983)	-	66,726
Federal Agencies	3136G4FJ7	FANNIE MAE	25,000,000	1.20	1.20	10/25/16	10/25/19	25,000	-	-	25,000
Federal Agencies	3136G4E22	FANNIE MAE	50,000,000	1.13	1.16	10/28/16	10/30/19	46,875	1,413	-	48,288
Federal Agencies	3134GAVL5	FREDDIE MAC	100,000,000	1.17	1.17	11/4/16	11/4/19	97,500	-	-	97,500
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	50,000,000	2.45	2.47	6/14/18	11/14/19	102,083	748	-	102,831

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3136G3LV5	FANNIE MAE	8,950,000	1.35	1.35	5/26/16	11/26/19	10,069	-	-	10,069
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	50,000,000	2.56	2.56	12/2/16	12/2/19	110,194	-	-	110,194
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	11,360,000	2.38	1.90	12/15/17	12/13/19	22,483	(4,466)	-	18,017
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	20,000,000	2.38	1.90	12/12/17	12/13/19	39,583	(7,893)	-	31,690
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	40,000,000	2.38	1.90	12/15/17	12/13/19	79,167	(15,721)	-	63,445
Federal Agencies	3134G9VR5	FREDDIE MAC	25,000,000	2.25	2.25	7/6/16	1/6/20	46,007	-	-	46,007
Federal Agencies	3136G4KQ5	FANNIE MAE	1,000,000	1.65	1.84	11/17/17	1/17/20	1,375	154	-	1,529
Federal Agencies	3136G4KQ5	FANNIE MAE	31,295,000	1.65	1.84	11/17/17	1/17/20	43,031	4,820	-	47,851
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	4/24/18	1/24/20	50,417	170	-	50,586
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	4/24/18	1/24/20	50,417	208	-	50,625
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.22	2/9/18	2/11/20	88,542	3,875	-	92,417
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	15,710,000	1.88	1.56	5/17/17	3/13/20	24,547	(4,025)	-	20,522
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	20,000,000	1.45	1.49	9/20/17	3/20/20	24,167	700	-	24,867
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	50,000,000	2.38	2.41	3/27/18	3/27/20	98,958	1,527	-	100,485
Federal Agencies	3136G3TK1	FANNIE MAE	-	2.00	2.00	7/6/16	4/6/20	6,944	-	-	6,944
Federal Agencies	3134GBET5	FREDDIE MAC	10,000,000	1.80	2.68	5/22/18	4/13/20	15,000	7,195	-	22,195
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	25,000,000	2.85	2.87	10/15/18	4/15/20	59,375	424	-	59,799
Federal Agencies	3136G4BL6	FANNIE MAE	15,000,000	1.25	1.25	10/17/16	4/17/20	15,625	-	-	15,625
Federal Agencies	3134GTJN4	FREDDIE MAC	-	2.54	2.54	4/22/19	4/22/20	37,042	-	-	37,042
Federal Agencies	3134GTJN4	FREDDIE MAC	-	2.54	2.54	4/22/19	4/22/20	37,042	-	-	37,042
Federal Agencies	3137EAEM7	FREDDIE MAC	35,000,000	2.50	2.51	4/19/18	4/23/20	72,917	325	-	73,241
Federal Agencies	3134GBPB2	FREDDIE MAC	15,750,000	1.70	1.70	5/30/17	5/22/20	22,313	-	-	22,313
Federal Agencies	3134GTTV5	FREDDIE MAC	100,000,000	2.40	2.40	6/12/19	6/12/20	200,000	-	-	200,000
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	25,000,000	1.54	1.54	6/15/17	6/15/20	32,083	71	-	32,154
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	26,900,000	1.54	1.55	6/15/17	6/15/20	34,522	152	-	34,674
Federal Agencies	3134GBST0	FREDDIE MAC	14,675,000	1.65	1.65	6/22/17	6/22/20	20,178	-	-	20,178
Federal Agencies	3134GBTX0	FREDDIE MAC	50,000,000	1.75	1.76	6/29/17	6/29/20	72,917	283	-	73,200
Federal Agencies	3136G3TG0	FANNIE MAE	15,000,000	1.75	1.75	6/30/16	6/30/20	21,875	-	-	21,875
Federal Agencies	3134GB5M0	FREDDIE MAC	50,000,000	1.96	1.96	12/1/17	7/1/20	81,667	-	-	81,667
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	25,000,000	1.55	1.56	7/6/17	7/6/20	32,292	284	-	32,576
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	50,000,000	1.75	1.75	7/13/17	7/13/20	72,917	-	-	72,917
Federal Agencies	3134GBXV9	FREDDIE MAC	50,000,000	1.85	1.85	7/13/17	7/13/20	77,083	-	-	77,083
Federal Agencies	3135G0T60	FANNIE MAE	50,000,000	1.50	1.60	8/1/17	7/30/20	62,500	4,293	-	66,793
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	6,700,000	1.65	1.65	8/28/17	8/28/20	9,213	19	-	9,231
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	25,000,000	1.80	1.80	8/28/17	8/28/20	37,500	-	-	37,500
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	50,000,000	1.80	1.80	8/28/17	8/28/20	75,000	-	-	75,000
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	25,000,000	2.40	2.43	3/14/18	9/14/20	50,000	527	-	50,527
Federal Agencies	3133EJ3N7	FEDERAL FARM CREDIT BANK	25,000,000	2.77	2.79	12/21/18	9/21/20	57,708	448	-	58,156
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	18,000,000	1.38	1.48	9/8/17	9/28/20	20,625	1,605	-	22,230
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	30,000,000	1.38	1.48	9/8/17	9/28/20	34,375	2,675	-	37,050
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	25,530,000	1.70	2.48	3/12/18	10/5/20	36,168	16,356	-	52,523
Federal Agencies	3132X0KR1	FARMER MAC	25,000,000	2.60	2.60	11/2/16	11/2/20	55,958	-	-	55,958
Federal Agencies	3132X0ZF1	FARMER MAC	12,000,000	1.93	2.02	11/13/17	11/9/20	19,300	852	-	20,152
Federal Agencies	3133EJT90	FEDERAL FARM CREDIT BANK	50,000,000	2.95	3.00	11/16/18	11/16/20	122,917	2,212	-	125,129
Federal Agencies	3137EAEK1	FREDDIE MAC	50,000,000	1.88	1.91	11/15/17	11/17/20	78,125	1,355	-	79,480
Federal Agencies	3134GBX56	FREDDIE MAC	60,000,000	2.25	2.12	11/24/17	11/24/20	112,500	(6,313)	-	106,187
Federal Agencies	3134GBLR1	FREDDIE MAC	24,715,000	1.75	1.75	5/25/17	11/25/20	36,043	60	-	36,103
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/17	11/27/20	39,583	208	-	39,792
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/17	11/27/20	39,583	208	-	39,792
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	10,000,000	1.88	2.02	12/13/17	12/11/20	15,625	1,201	-	16,826
Federal Agencies	3132X0ZY0	FARMER MAC	12,750,000	2.05	2.07	12/15/17	12/15/20	21,781	242	-	22,023
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	34,300,000	2.65	2.65	3/18/19	12/18/20	75,746	-	-	75,746
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	40,000,000	2.65	2.65	3/18/19	12/18/20	88,333	-	-	88,333
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	2.46	2.46	12/21/16	12/21/20	109,089	-	-	109,089

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	2.60	2.60	12/24/15	12/24/20	232,407	-	-	232,407
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	100,000,000	2.55	2.58	1/11/19	1/11/21	212,500	2,799	-	215,299
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	50,200,000	1.87	1.88	9/20/17	2/10/21	78,228	251	-	78,480
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.59	4/16/18	2/12/21	97,917	9,792	-	107,709
Federal Agencies	3137EAEI9	FREDDIE MAC	22,000,000	2.38	2.47	2/16/18	2/16/21	43,542	1,643	-	45,184
Federal Agencies	3134GBD58	FREDDIE MAC	5,570,000	1.80	1.80	8/30/17	2/26/21	8,355	14	-	8,369
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,060	-	107,310
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,060	-	107,310
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	8,585,000	2.20	2.17	8/11/17	3/22/21	15,739	(196)	-	15,543
Federal Agencies	3132X0Q53	FARMER MAC	6,350,000	2.60	2.64	3/29/18	3/29/21	13,758	196	-	13,954
Federal Agencies	3132X0Q53	FARMER MAC	20,450,000	2.60	2.64	3/29/18	3/29/21	44,308	630	-	44,939
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,541	-	49,999
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,499	-	49,957
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3134GBJP8	FREDDIE MAC	22,000,000	1.89	2.06	11/16/17	5/3/21	34,650	3,075	-	37,725
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	17,700,000	2.70	2.79	5/22/18	5/10/21	39,825	1,341	-	41,166
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/17	6/15/21	88,750	-	-	88,750
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/17	6/15/21	88,750	-	-	88,750
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3135G0U35	FANNIE MAE	25,000,000	2.75	2.76	6/25/18	6/22/21	57,292	163	-	57,455
Federal Agencies	3134GBJ60	FREDDIE MAC	50,000,000	1.90	1.90	9/29/17	6/29/21	79,167	-	-	79,167
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	100,000,000	2.08	2.08	11/1/17	7/1/21	173,333	-	-	173,333
Federal Agencies	3134GBM25	FREDDIE MAC	50,000,000	1.92	1.92	10/2/17	7/1/21	80,000	-	-	80,000
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	36,896	-	-	36,896
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	36,896	-	-	36,896
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	36,896	-	-	36,896
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	36,896	-	-	36,896
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	25,000,000	1.88	1.95	9/18/17	9/13/21	39,063	1,544	-	40,606
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/16	10/7/21	28,646	-	-	28,646
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	25,000,000	3.00	3.03	10/19/18	10/19/21	62,500	540	-	63,040
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/16	10/25/21	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/16	10/25/21	17,188	-	-	17,188
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	50,000,000	3.05	3.09	11/15/18	11/15/21	127,083	1,414	-	128,498
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	50,000,000	2.00	2.00	9/8/17	12/15/21	83,333	-	-	83,333
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	728	-	59,062
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	728	-	59,062
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.85	12/17/18	12/17/21	58,333	1,011	-	59,345
Federal Agencies	3130AFMD6	FEDERAL HOME LOAN BANK	-	3.03	3.03	1/3/19	1/3/22	4,201	-	-	4,201
Federal Agencies	3130AFMD6	FEDERAL HOME LOAN BANK	-	3.03	3.03	1/3/19	1/3/22	4,201	-	-	4,201
Federal Agencies	3130AFMD6	FEDERAL HOME LOAN BANK	-	3.03	3.03	1/3/19	1/3/22	4,201	-	-	4,201
Federal Agencies	3130AFMD6	FEDERAL HOME LOAN BANK	-	3.03	3.03	1/3/19	1/3/22	4,201	-	-	4,201
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	20,700,000	2.53	2.56	2/19/19	2/14/22	43,643	494	-	44,137
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	10,000,000	2.55	2.56	3/1/19	3/1/22	21,250	80	-	21,330
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	17,780,000	2.50	2.36	4/5/19	3/11/22	37,042	(1,997)	-	35,045
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	40,000,000	2.50	2.36	4/5/19	3/11/22	83,333	(4,584)	-	78,750
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	26,145,000	2.47	2.36	4/8/19	3/14/22	53,815	(2,346)	-	51,469
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	45,500,000	2.47	2.36	4/8/19	3/14/22	93,654	(3,898)	-	89,756
Federal Agencies	3135G0T45	FANNIE MAE	25,000,000	1.88	1.81	6/6/17	4/5/22	39,063	(1,270)	-	37,793

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3134GTDQ3	FREDDIE MAC	-	2.75	2.75	4/12/19	4/12/22	42,014	-	-	42,014
Federal Agencies	3135G0V59	FANNIE MAE	25,000,000	2.25	2.36	4/12/19	4/12/22	46,875	2,319	-	49,194
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,639	-	98,389
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,639	-	98,389
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.37	4/18/19	4/18/22	97,917	863	-	98,779
Federal Agencies	3134GTLU5	FREDDIE MAC	25,000,000	2.75	2.75	5/9/19	5/9/22	57,292	-	-	57,292
Federal Agencies	3134GTLU5	FREDDIE MAC	25,000,000	2.75	2.75	5/9/19	5/9/22	57,292	-	-	57,292
Federal Agencies	3134GTLU5	FREDDIE MAC	50,000,000	2.75	2.75	5/9/19	5/9/22	114,583	-	-	114,583
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	25,000,000	2.25	2.32	5/16/19	5/16/22	46,875	1,435	-	48,310
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	35,000,000	2.25	2.32	5/16/19	5/16/22	65,625	2,010	-	67,635
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	25,000,000	2.65	2.65	5/23/19	5/23/22	55,208	-	-	55,208
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	25,000,000	2.65	2.65	5/23/19	5/23/22	55,208	-	-	55,208
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	50,000,000	2.65	2.65	5/23/19	5/23/22	110,417	-	-	110,417
Federal Agencies	3134GBQG0	FREDDIE MAC	50,000,000	2.18	2.18	5/25/17	5/25/22	90,833	-	-	90,833
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.85	6/6/17	6/2/22	78,125	(1,008)	-	77,117
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.88	6/9/17	6/2/22	78,125	43	-	78,168
Federal Agencies	3134GBF72	FREDDIE MAC	50,000,000	2.01	2.01	9/15/17	6/15/22	83,750	-	-	83,750
Federal Agencies	3134GBN73	FREDDIE MAC	50,000,000	2.07	2.07	10/2/17	7/1/22	86,250	-	-	86,250
Federal Agencies	3134GBW99	FREDDIE MAC	100,000,000	2.24	2.24	11/1/17	7/1/22	186,667	-	-	186,667
Federal Agencies	3134GBXU1	FREDDIE MAC	31,575,000	2.25	2.25	7/27/17	7/27/22	59,203	-	-	59,203
Federal Agencies	3130AC7E8	FEDERAL HOME LOAN BANK	50,000,000	2.17	2.17	9/1/17	9/1/22	90,417	-	-	90,417
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GSY74	FREDDIE MAC	25,000,000	3.01	3.01	2/22/19	8/22/23	62,604	-	-	62,604
Federal Agencies	3134GSY74	FREDDIE MAC	25,000,000	3.01	3.01	2/22/19	8/22/23	62,604	-	-	62,604
Federal Agencies	3134GSY74	FREDDIE MAC	25,000,000	3.01	3.01	2/22/19	8/22/23	62,604	-	-	62,604
Federal Agencies	3134GSY74	FREDDIE MAC	25,000,000	3.01	3.01	2/22/19	8/22/23	62,604	-	-	62,604
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GSY25	FREDDIE MAC	25,000,000	3.00	3.00	2/6/19	11/6/23	62,500	-	-	62,500
Federal Agencies	3134GSY25	FREDDIE MAC	25,000,000	3.00	3.00	2/6/19	11/6/23	62,500	-	-	62,500
Federal Agencies	3134GSY25	FREDDIE MAC	25,000,000	3.00	3.00	2/6/19	11/6/23	62,500	-	-	62,500
Federal Agencies	3134GSY25	FREDDIE MAC	25,000,000	3.00	3.00	2/6/19	11/6/23	62,500	-	-	62,500
Federal Agencies	3134GS2F1	FREDDIE MAC	25,000,000	3.00	3.00	2/20/19	11/20/23	62,500	-	-	62,500
Federal Agencies	3134GS2F1	FREDDIE MAC	25,000,000	3.00	3.00	2/20/19	11/20/23	62,500	-	-	62,500
Federal Agencies	3134GS2F1	FREDDIE MAC	25,000,000	3.00	3.00	2/20/19	11/20/23	62,500	-	-	62,500
Federal Agencies	3134GS2F1	FREDDIE MAC	25,000,000	3.00	3.00	2/20/19	11/20/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GST47	FREDDIE MAC	-	3.10	3.11	1/30/19	1/29/24	42,857	169	9,607	52,634
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
<b>Subtotals</b>			<b>\$ 5,559,650,000</b>					<b>\$ 10,507,441</b>	<b>\$ 281,859</b>	<b>\$ 9,607</b>	<b>\$ 10,798,907</b>



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUES	\$ -	1.80	1.56	10/2/15	7/1/19	\$ -	\$ -	\$ -	\$ -
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUES	-	1.80	1.57	10/5/15	7/1/19	-	-	-	-
State/Local Agencies	6055804W6	MISSISSIPPI ST	8,500,000	6.09	1.38	4/23/15	10/1/19	43,130	(32,825)	-	10,305
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUAL A	18,000,000	1.45	1.45	8/16/16	5/1/20	21,690	-	-	21,690
State/Local Agencies	13063DGA0	CALIFORNIA ST	33,000,000	2.80	2.80	4/25/18	4/1/21	77,000	(38)	-	76,962
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RESO	27,962,641	1.71	2.30	2/6/17	5/1/21	39,917	9,493	-	49,410
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUES	1,769,000	1.91	1.40	8/9/16	5/15/21	2,816	(743)	-	2,073
<b>Subtotals</b>			<b>\$ 89,231,641</b>					<b>\$ 184,553</b>	<b>\$ (24,113)</b>	<b>\$ -</b>	<b>\$ 160,440</b>
Public Time Deposits	PP9F99QR1	BRIDGE BANK	\$ 10,000,000	2.55	2.55	3/26/19	9/26/19	\$ 21,658	\$ -	\$ -	\$ 21,658
Public Time Deposits	PP9J6D723	SAN FRANCISCO CREDIT UNION	10,000,000	2.32	2.32	6/4/19	12/4/19	19,704	-	-	19,704
Public Time Deposits	PPEQ338W9	BANK OF SAN FRANCISCO	5,000,000	2.24	2.24	6/11/19	12/11/19	9,512	-	-	9,512
Public Time Deposits	PPQD3G113	BRIDGE BANK	10,000,000	2.23	2.23	6/24/19	12/23/19	18,940	-	-	18,940
<b>Subtotals</b>			<b>\$ 35,000,000</b>					<b>\$ 69,814</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 69,814</b>
Negotiable CDs	06370RMN6	BANK OF MONTREAL CHICAGO	\$ -	2.76	2.76	10/15/18	7/1/19	\$ -	\$ -	\$ -	\$ -
Negotiable CDs	25215FEF7	DEXIA CREDIT LOCAL SA NY	-	2.82	2.82	11/14/18	7/1/19	-	-	-	-
Negotiable CDs	89114MAY3	TORONTO DOMINION BANK NY	-	2.63	2.63	8/13/18	7/1/19	-	-	-	-
Negotiable CDs	89114MCE5	TORONTO DOMINION BANK NY	-	2.64	2.64	8/21/18	7/1/19	-	-	-	-
Negotiable CDs	89114MKR7	TORONTO DOMINION BANK NY	-	2.93	2.93	11/5/18	7/1/19	-	-	-	-
Negotiable CDs	63873NB67	NATIXIS NY BRANCH	-	2.98	2.98	12/19/18	7/22/19	43,458	-	-	43,458
Negotiable CDs	06370RSD2	BANK OF MONTREAL CHICAGO	-	2.88	2.88	12/19/18	7/25/19	96,000	-	-	96,000
Negotiable CDs	06370RN96	BANK OF MONTREAL CHICAGO	75,000,000	2.39	2.39	7/3/19	8/1/19	144,396	-	-	144,396
Negotiable CDs	89114MWV60	TORONTO DOMINION BANK NY	100,000,000	2.41	2.41	7/1/19	8/2/19	207,528	-	-	207,528
Negotiable CDs	06370RUD9	BANK OF MONTREAL CHICAGO	50,000,000	2.63	2.63	2/5/19	8/5/19	113,236	-	-	113,236
Negotiable CDs	65602VPB6	NORINCHUKIN BANK NY	100,000,000	2.40	2.40	7/9/19	8/9/19	153,333	-	-	153,333
Negotiable CDs	78012ULA1	ROYAL BANK OF CANADA NY	50,000,000	2.94	2.94	12/12/18	8/30/19	126,583	-	-	126,583
Negotiable CDs	06417G4V7	BANK OF NOVA SCOTIA HOUS	50,000,000	2.65	2.65	2/8/19	9/6/19	114,097	-	-	114,097
Negotiable CDs	65602VPG5	NORINCHUKIN BANK NY	100,000,000	2.30	2.30	7/11/19	9/16/19	134,167	-	-	134,167
Negotiable CDs	89114MS99	TORONTO DOMINION BANK NY	50,000,000	2.35	2.35	6/20/19	9/16/19	101,181	-	-	101,181
Negotiable CDs	89114MWS2	TORONTO DOMINION BANK NY	25,000,000	2.59	2.59	3/8/19	9/18/19	55,757	-	-	55,757
Negotiable CDs	65602VPZ3	NORINCHUKIN BANK NY	50,000,000	2.25	2.25	7/25/19	10/25/19	21,875	-	-	21,875
Negotiable CDs	78012UKW4	ROYAL BANK OF CANADA NY	50,000,000	3.01	3.01	12/7/18	10/25/19	129,597	-	-	129,597
Negotiable CDs	89114MPG6	TORONTO DOMINION BANK NY	25,000,000	3.06	3.06	12/6/18	10/25/19	65,875	-	-	65,875
Negotiable CDs	89114MLP0	TORONTO DOMINION BANK NY	50,000,000	3.08	3.08	11/9/18	10/28/19	132,611	-	-	132,611
Negotiable CDs	65602VQE9	NORINCHUKIN BANK NY	75,000,000	2.25	2.25	7/30/19	10/30/19	9,375	-	-	9,375
Negotiable CDs	06370RNN5	BANK OF MONTREAL CHICAGO	50,000,000	3.10	3.10	11/6/18	11/6/19	133,472	-	-	133,472
Negotiable CDs	96130AAN8	WESTPAC BANKING CORP NY	50,000,000	3.10	3.10	11/8/18	11/8/19	133,472	-	-	133,472
Negotiable CDs	96130AAT5	WESTPAC BANKING CORP NY	50,000,000	3.08	3.08	11/14/18	11/14/19	132,611	-	-	132,611
Negotiable CDs	89114MME4	TORONTO DOMINION BANK NY	25,000,000	3.10	3.10	11/19/18	11/19/19	66,736	-	-	66,736
Negotiable CDs	78012UKB0	ROYAL BANK OF CANADA NY	50,000,000	3.07	3.07	11/26/18	11/25/19	132,181	-	-	132,181
Negotiable CDs	96130AAZ1	WESTPAC BANKING CORP NY	50,000,000	3.06	3.06	11/29/18	11/27/19	131,750	-	-	131,750
Negotiable CDs	06370RPG8	BANK OF MONTREAL CHICAGO	50,000,000	3.12	3.12	12/3/18	12/3/19	134,333	-	-	134,333
Negotiable CDs	89114MPF8	TORONTO DOMINION BANK NY	50,000,000	3.10	3.10	12/6/18	12/6/19	133,472	-	-	133,472
Negotiable CDs	96130ABE7	WESTPAC BANKING CORP NY	50,000,000	3.05	3.05	12/7/18	12/6/19	131,319	-	-	131,319
Negotiable CDs	06370RQD4	BANK OF MONTREAL CHICAGO	50,000,000	3.06	3.06	12/6/18	12/9/19	131,750	-	-	131,750
Negotiable CDs	06370RQZ5	BANK OF MONTREAL CHICAGO	50,000,000	3.06	3.06	12/10/18	12/11/19	131,750	-	-	131,750
Negotiable CDs	63873NE49	NATIXIS NY BRANCH	50,000,000	3.00	3.00	1/11/19	1/6/20	129,167	-	-	129,167
Negotiable CDs	78012UNB7	ROYAL BANK OF CANADA NY	25,000,000	2.57	2.57	4/8/19	1/6/20	55,326	-	-	55,326
Negotiable CDs	78012UNC5	ROYAL BANK OF CANADA NY	25,000,000	2.57	2.57	4/8/19	1/8/20	55,326	-	-	55,326
Negotiable CDs	89114MB30	TORONTO DOMINION BANK NY	50,000,000	2.60	2.60	4/8/19	1/17/20	111,944	-	-	111,944

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Negotiable CDs	06417G6G8	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/25/19	2/3/20	110,653	-	-	110,653
Negotiable CDs	89114MF36	TORONTO DOMINION BANK NY	50,000,000	2.56	2.56	4/24/19	2/3/20	110,222	-	-	110,222
Negotiable CDs	06417G6H6	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/25/19	2/5/20	110,653	-	-	110,653
Negotiable CDs	06417G6K9	BANK OF NOVA SCOTIA HOUS	50,000,000	2.56	2.56	4/29/19	2/6/20	110,222	-	-	110,222
Negotiable CDs	96130ABW7	WESTPAC BANKING CORP NY	50,000,000	2.71	2.71	2/15/19	2/14/20	116,681	-	-	116,681
Negotiable CDs	06417G6L7	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/29/19	2/19/20	110,653	-	-	110,653
Negotiable CDs	06417G6V5	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	5/6/19	2/21/20	110,653	-	-	110,653
Negotiable CDs	96130ACE6	WESTPAC BANKING CORP NY	50,000,000	2.70	2.70	3/6/19	2/26/20	116,250	-	-	116,250
Negotiable CDs	06370RUV9	BANK OF MONTREAL CHICAGO	50,000,000	2.68	2.68	3/1/19	3/2/20	115,389	-	-	115,389
Negotiable CDs	06370RVN6	BANK OF MONTREAL CHICAGO	50,000,000	2.70	2.70	3/5/19	3/2/20	116,250	-	-	116,250
Negotiable CDs	78012UMY8	ROYAL BANK OF CANADA NY	50,000,000	2.58	2.58	4/4/19	3/25/20	111,083	-	-	111,083
Negotiable CDs	78012UMZ5	ROYAL BANK OF CANADA NY	50,000,000	2.58	2.58	4/4/19	3/30/20	111,083	-	-	111,083
Negotiable CDs	06370RYS2	BANK OF MONTREAL CHICAGO	65,000,000	2.60	2.60	4/11/19	4/13/20	145,528	-	-	145,528
<b>Subtotals</b>			<b>\$ 2,190,000,000</b>					<b>\$ 4,889,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,889,000</b>
Commercial Paper	62479MU19	MUFG BANK LTD NY	\$ -	0.00	2.97	11/13/18	7/1/19	\$ -	\$ -	\$ -	-
Commercial Paper	62479MU19	MUFG BANK LTD NY	-	0.00	2.95	11/15/18	7/1/19	-	-	-	-
Commercial Paper	62479MU19	MUFG BANK LTD NY	-	0.00	2.95	11/19/18	7/1/19	-	-	-	-
Commercial Paper	62479MU19	MUFG BANK LTD NY	-	0.00	2.53	5/3/19	7/1/19	-	-	-	-
Commercial Paper	63873KU13	NATIXIS NY BRANCH	-	0.00	2.92	11/26/18	7/1/19	-	-	-	-
Commercial Paper	89233HU10	TOYOTA MOTOR CREDIT CORP	-	0.00	2.75	10/11/18	7/1/19	-	-	-	-
Commercial Paper	89233HU10	TOYOTA MOTOR CREDIT CORP	-	0.00	2.85	11/16/18	7/1/19	-	-	-	-
Commercial Paper	89233HU10	TOYOTA MOTOR CREDIT CORP	-	0.00	2.88	11/26/18	7/1/19	-	-	-	-
Commercial Paper	62479MU84	MUFG BANK LTD NY	-	0.00	2.95	11/27/18	7/8/19	-	28,194	-	28,194
Commercial Paper	62479MU84	MUFG BANK LTD NY	-	0.00	2.95	11/28/18	7/8/19	-	22,556	-	22,556
Commercial Paper	62479MUA9	MUFG BANK LTD NY	-	0.00	2.92	12/7/18	7/10/19	-	21,525	-	21,525
Commercial Paper	89233HUB8	TOYOTA MOTOR CREDIT CORP	-	0.00	2.37	6/26/19	7/11/19	-	32,917	-	32,917
Commercial Paper	62479MUN1	MUFG BANK LTD NY	-	0.00	2.34	7/12/19	7/22/19	-	65,000	-	65,000
Commercial Paper	63873KUN5	NATIXIS NY BRANCH	-	0.00	2.97	12/11/18	7/22/19	-	85,167	-	85,167
Commercial Paper	62479MUQ4	MUFG BANK LTD NY	-	0.00	2.91	12/27/18	7/24/19	-	73,089	-	73,089
Commercial Paper	62479MUW1	MUFG BANK LTD NY	-	0.00	2.33	7/23/19	7/30/19	-	45,306	-	45,306
Commercial Paper	25214PNB5	DEXIA CREDIT LOCAL SA NY	15,000,000	0.00	2.81	1/3/19	8/5/19	-	35,650	-	35,650
Commercial Paper	25214PNC3	DEXIA CREDIT LOCAL SA NY	40,000,000	0.00	2.81	1/3/19	8/6/19	-	95,067	-	95,067
Commercial Paper	62479MV75	MUFG BANK LTD NY	50,000,000	0.00	2.74	1/29/19	8/7/19	-	116,250	-	116,250
Commercial Paper	62479MVK6	MUFG BANK LTD NY	25,000,000	0.00	2.65	2/25/19	8/19/19	-	56,403	-	56,403
Commercial Paper	62479MVT7	MUFG BANK LTD NY	25,000,000	0.00	2.35	6/28/19	8/27/19	-	50,375	-	50,375
Commercial Paper	89233HW42	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.60	3/11/19	9/4/19	-	110,653	-	110,653
Commercial Paper	25214PNZ2	DEXIA CREDIT LOCAL SA NY	50,000,000	0.00	2.59	2/26/19	9/16/19	-	109,792	-	109,792
Commercial Paper	62479MWJ8	MUFG BANK LTD NY	11,000,000	0.00	2.62	4/4/19	9/18/19	-	24,533	-	24,533
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	12,000,000	0.00	2.62	4/4/19	9/24/19	-	26,763	-	26,763
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	25,000,000	0.00	2.32	6/28/19	9/24/19	-	49,729	-	49,729
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	50,000,000	0.00	2.33	7/3/19	9/24/19	-	93,444	-	93,444
Commercial Paper	89233HWQ3	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.61	3/12/19	9/24/19	-	110,653	-	110,653
Commercial Paper	62479MWS8	MUFG BANK LTD NY	30,000,000	0.00	2.32	6/28/19	9/26/19	-	59,675	-	59,675
Commercial Paper	62479MWV9	MUFG BANK LTD NY	75,000,000	0.00	2.28	7/30/19	9/30/19	-	9,458	-	9,458
Commercial Paper	62479MX32	MUFG BANK LTD NY	75,000,000	0.00	2.32	7/3/19	10/3/19	-	139,563	-	139,563
Commercial Paper	62479MX40	MUFG BANK LTD NY	20,000,000	0.00	2.63	4/4/19	10/4/19	-	44,778	-	44,778
Commercial Paper	62479MXG3	MUFG BANK LTD NY	50,000,000	0.00	2.33	7/3/19	10/16/19	-	93,042	-	93,042
Commercial Paper	25214PNV1	DEXIA CREDIT LOCAL SA NY	50,000,000	0.00	2.67	2/5/19	10/28/19	-	112,806	-	112,806
Commercial Paper	62479MZP1	MUFG BANK LTD	60,000,000	0.00	2.23	7/26/19	12/23/19	-	22,100	-	22,100
<b>Subtotals</b>			<b>\$ 763,000,000</b>					<b>\$ -</b>	<b>\$ 1,734,485</b>	<b>\$ -</b>	<b>\$ 1,734,485</b>

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Medium Term Notes	742718EGO	THE PROCTER & GAMBLE CO	\$ 9,650,000	1.90	2.62	6/20/18	11/1/19	\$ 15,279	\$ 5,773	\$ -	\$ 21,052
Medium Term Notes	89236TEJ0	TOYOTA MOTOR CREDIT CORP	20,000,000	2.20	2.25	1/11/18	1/10/20	36,667	757	-	37,424
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	5,000,000	3.05	3.08	1/8/19	1/8/21	12,708	127	-	12,836
<b>Subtotals</b>			<b>\$ 34,650,000</b>					<b>\$ 64,654</b>	<b>\$ 6,657</b>	<b>\$ -</b>	<b>\$ 71,312</b>
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUND	\$ 11,216,453	2.25	2.25	7/31/19	8/1/19	\$ 21,375	\$ -	\$ -	\$ 21,375
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	10,406,921	2.24	2.24	7/31/19	8/1/19	19,771	-	-	19,771
Money Market Funds	31607A703	FIDELITY INST GOV FUND	167,260,271	2.28	2.28	7/31/19	8/1/19	536,146	-	-	536,146
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PRM	279,565,905	2.27	2.27	7/31/19	8/1/19	275,450	-	-	275,450
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	10,353,812	2.27	2.27	7/31/19	8/1/19	32,516	-	-	32,516
<b>Subtotals</b>			<b>\$ 478,803,362</b>					<b>\$ 885,257</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 885,257</b>
Supranationals	459058EV1	INTL BK RECON & DEVELOP	\$ -	1.25	2.47	6/28/18	7/26/19	\$ 8,681	\$ 8,225	\$ -	\$ 16,906
Supranationals	4581X0BY3	INTER-AMERICAN DEVEL BK	44,716,000	1.13	3.93	11/5/18	9/12/19	41,959	61,287	-	103,245
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	50,000,000	1.20	1.75	11/6/17	9/30/19	50,000	23,087	-	73,087
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	25,000,000	1.30	1.56	6/2/17	10/25/19	27,083	5,491	-	32,575
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	29,300,000	1.30	1.56	6/2/17	10/25/19	31,742	6,436	-	38,178
Supranationals	459052RX6	IBRD DISCOUNT NOTE	20,000,000	0.00	2.42	4/24/19	1/17/20	-	40,989	-	40,989
Supranationals	459052SC1	IBRD DISCOUNT NOTE	40,000,000	0.00	2.42	4/24/19	1/22/20	-	81,978	-	81,978
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	50,000,000	1.88	1.94	3/21/17	4/21/20	78,167	1,197	-	79,363
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	10,000,000	1.63	2.72	5/17/18	5/12/20	13,542	8,994	-	22,536
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	25,000,000	1.63	1.72	4/12/17	5/12/20	33,854	1,631	-	35,485
Supranationals	459058GA5	INTL BK RECON & DEVELOP	50,000,000	1.63	1.64	8/29/17	9/4/20	67,750	295	-	68,045
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	1.97	11/9/17	11/9/20	81,250	990	-	82,240
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	2.15	12/20/17	11/9/20	81,250	8,272	-	89,522
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	50,000,000	2.25	2.35	1/25/18	1/25/21	93,750	4,158	-	97,908
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	45,000,000	2.63	2.70	4/19/18	4/19/21	98,438	2,800	-	101,238
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	50,000,000	2.63	2.84	5/16/18	4/19/21	109,375	8,875	-	118,250
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	12,135,000	1.13	2.97	5/23/18	7/20/21	11,387	17,140	-	28,527
Supranationals	459058GH0	INTL BK RECON & DEVELOP	50,000,000	2.75	2.85	7/25/18	7/23/21	114,583	3,315	-	117,899
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	100,000,000	2.60	2.60	6/28/19	6/28/24	216,667	-	-	216,667
<b>Subtotals</b>			<b>\$ 851,151,000</b>					<b>\$ 1,376,142</b>	<b>\$ 285,160</b>	<b>\$ -</b>	<b>\$ 1,661,302</b>
<b>Grand Totals</b>			<b>\$ 10,726,486,003</b>					<b>\$ 19,020,915</b>	<b>\$ 2,570,638</b>	<b>\$ 9,607</b>	<b>\$ 21,601,161</b>

<sup>1</sup> Yield to maturity is calculated at purchase



# Investment Transactions

## Pooled Fund

For month ended July 31, 2019

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	7/1/19	8/2/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114MW60	\$ 100,000,000	2.41	2.41	\$ 100.00	\$ -	\$ 100,000,000
Purchase	7/2/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	60,000,000	2.27	2.27	100.00	-	60,000,000
Purchase	7/3/19	8/1/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RN96	75,000,000	2.39	2.39	100.00	-	75,000,000
Purchase	7/3/19	9/24/19	Commercial Paper	MUFG BANK LTD NY	62479MWQ2	50,000,000	0.00	2.33	99.47	-	49,732,556
Purchase	7/3/19	10/3/19	Commercial Paper	MUFG BANK LTD NY	62479MX32	75,000,000	0.00	2.32	99.41	-	74,557,250
Purchase	7/3/19	10/16/19	Commercial Paper	MUFG BANK LTD NY	62479MXG3	50,000,000	0.00	2.33	99.33	-	49,663,125
Purchase	7/5/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	36,000,000	2.27	2.27	100.00	-	36,000,000
Purchase	7/8/19	7/2/21	Federal Agencies	FREDDIE MAC	3134GTZL0	25,000,000	2.31	2.31	100.00	-	25,000,000
Purchase	7/8/19	7/2/21	Federal Agencies	FREDDIE MAC	3134GTZL0	25,000,000	2.31	2.31	100.00	-	25,000,000
Purchase	7/8/19	7/2/21	Federal Agencies	FREDDIE MAC	3134GTZL0	25,000,000	2.31	2.31	100.00	-	25,000,000
Purchase	7/8/19	7/2/21	Federal Agencies	FREDDIE MAC	3134GTZL0	25,000,000	2.31	2.31	100.00	-	25,000,000
Purchase	7/9/19	8/9/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VPB6	100,000,000	2.40	2.40	100.00	-	100,000,000
Purchase	7/11/19	9/16/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VPG5	100,000,000	2.30	2.30	100.00	-	100,000,000
Purchase	7/12/19	7/22/19	Commercial Paper	MUFG BANK LTD NY	62479MUN1	100,000,000	0.00	2.34	99.94	-	99,935,000
Purchase	7/16/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	50,000,000	2.27	2.27	100.00	-	50,000,000
Purchase	7/17/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	27,000,000	2.27	2.27	100.00	-	27,000,000
Purchase	7/18/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	20,000,000	2.27	2.27	100.00	-	20,000,000
Purchase	7/22/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	145,000,000	2.27	2.27	100.00	-	145,000,000
Purchase	7/23/19	7/30/19	Commercial Paper	MUFG BANK LTD NY	62479MUW1	100,000,000	0.00	2.33	99.95	-	99,954,694
Purchase	7/25/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	99.99	-	24,998,438
Purchase	7/25/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	99.99	-	24,998,438
Purchase	7/25/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	99.99	-	24,998,438
Purchase	7/25/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	99.99	-	24,998,438
Purchase	7/25/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	99.99	-	24,998,438
Purchase	7/25/19	10/25/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VPZ3	50,000,000	2.25	2.25	100.00	-	50,000,000
Purchase	7/26/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	99.98	-	24,995,313
Purchase	7/26/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	99.98	-	24,995,313
Purchase	7/26/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	99.98	-	24,995,313
Purchase	7/26/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	35,000,000	0.00	2.25	99.98	-	34,993,438
Purchase	7/26/19	12/23/19	Commercial Paper	MUFG BANK LTD	62479MZP1	60,000,000	0.00	2.23	99.08	-	59,447,500
Purchase	7/29/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	70,000,000	2.27	2.27	100.00	-	70,000,000
Purchase	7/29/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	70,000,000	2.28	2.28	100.00	-	70,000,000
Purchase	7/30/19	9/30/19	Commercial Paper	MUFG BANK LTD NY	62479MWW9	75,000,000	2.27	2.28	99.61	-	74,706,792
Purchase	7/30/19	10/30/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VQE9	75,000,000	2.25	2.25	100.00	-	75,000,000
Purchase	7/31/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	32,516	2.27	2.27	100.00	-	32,516
Purchase	7/31/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	275,450	2.27	2.27	100.00	-	275,450
Purchase	7/31/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	30,000,000	2.27	2.27	100.00	-	30,000,000
Purchase	7/31/19	8/1/19	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	19,771	2.24	2.24	100.00	-	19,771
Purchase	7/31/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	536,146	2.28	2.28	100.00	-	536,146
Purchase	7/31/19	8/1/19	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	21,375	2.25	2.25	100.00	-	21,375
<b>Subtotals</b>						<b>\$1,853,885,258</b>	<b>1.47</b>	<b>2.30</b>	<b>\$ 99.89</b>	<b>\$ -</b>	<b>\$1,851,853,737</b>
Sale	7/1/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	\$ 50,000,000	2.25	2.25	\$ 100.00	\$ -	\$ 50,000,000
Sale	7/1/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.29	2.29	100.00	-	100,000,000
Sale	7/1/19	8/1/19	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	50,000,000	2.26	2.26	100.00	-	50,000,000
Sale	7/1/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	15,000,000	2.30	2.30	100.00	-	15,000,000
Sale	7/1/19	8/1/19	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	2.27	2.27	100.00	-	50,000,000
Sale	7/3/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	60,000,000	2.27	2.27	100.00	-	60,000,000
Sale	7/3/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	75,000,000	2.28	2.28	100.00	-	75,000,000
Sale	7/8/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	70,000,000	2.27	2.27	100.00	-	70,000,000
Sale	7/8/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	70,000,000	2.28	2.28	100.00	-	70,000,000
Sale	7/9/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	36,000,000	2.27	2.27	100.00	-	36,000,000

# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Sale	7/9/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	40,000,000	2.28	2.28	100.00	-	40,000,000
Sale	7/11/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	55,000,000	2.28	2.28	100.00	-	55,000,000
Sale	7/12/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	30,000,000	2.28	2.28	100.00	-	30,000,000
Sale	7/15/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	25,000,000	2.28	2.28	100.00	-	25,000,000
Sale	7/23/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	90,000,000	2.28	2.28	100.00	-	90,000,000
Sale	7/25/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	50,000,000	2.27	2.27	100.00	-	50,000,000
Sale	7/25/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	50,000,000	2.28	2.28	100.00	-	50,000,000
Sale	7/26/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	60,000,000	2.27	2.27	100.00	-	60,000,000
<b>Subtotals</b>						<b>\$ 976,000,000</b>	<b>2.27</b>	<b>2.28</b>	<b>\$ 100.00</b>	<b>\$ -</b>	<b>\$ 976,000,000</b>
Call	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	\$ 25,000,000	3.03	3.03	100.00	\$ -	\$ 25,000,000
Call	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	100.00	-	25,000,000
Call	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	100.00	-	25,000,000
Call	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	100.00	-	25,000,000
Call	7/6/19	4/6/20	Federal Agencies	FANNIE MAE	3136G3TK1	25,000,000	2.00	2.00	100.00	-	25,000,000
Call	7/12/19	4/12/22	Federal Agencies	FREDDIE MAC	3134GTDQ3	50,000,000	2.75	2.75	100.00	-	50,000,000
Call	7/22/19	4/22/20	Federal Agencies	FREDDIE MAC	3134GTJN4	25,000,000	2.54	2.54	100.00	158,750	25,158,750
Call	7/22/19	4/22/20	Federal Agencies	FREDDIE MAC	3134GTJN4	25,000,000	2.54	2.54	100.00	158,750	25,158,750
Call	7/29/19	1/29/24	Federal Agencies	FREDDIE MAC	3134GST47	17,775,000	3.10	3.11	100.00	-	17,775,000
<b>Subtotals</b>						<b>\$ 242,775,000</b>	<b>2.77</b>	<b>2.77</b>	<b>\$ -</b>	<b>\$ 317,500</b>	<b>\$ 243,092,500</b>
Maturity	7/1/19	7/1/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RMN6	\$ 50,000,000	2.76	2.76	100.00	\$ 992,833	\$ 50,992,833
Maturity	7/1/19	7/1/19	Negotiable CDs	DEXIA CREDIT LOCAL SA NY	25215FEF7	50,000,000	2.82	2.82	100.00	896,917	50,896,917
Maturity	7/1/19	7/1/19	Federal Agencies	FEDERAL HOME LOAN BANK	3130AC7C2	15,000,000	1.40	1.37	100.00	105,000	15,105,000
Maturity	7/1/19	7/1/19	Commercial Paper	MUFG BANK LTD NY	62479MU19	30,000,000	0.00	2.53	100.00	-	30,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	MUFG BANK LTD NY	62479MU19	50,000,000	0.00	2.97	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	MUFG BANK LTD NY	62479MU19	50,000,000	0.00	2.95	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	MUFG BANK LTD NY	62479MU19	50,000,000	0.00	2.95	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	NATIXIS NY BRANCH	63873KU13	25,000,000	0.00	2.92	100.00	-	25,000,000
Maturity	7/1/19	7/1/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114MAY3	50,000,000	2.63	2.63	100.00	1,176,194	51,176,194
Maturity	7/1/19	7/1/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114MCE5	50,000,000	2.64	2.64	100.00	1,151,333	51,151,333
Maturity	7/1/19	7/1/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114MKR7	50,000,000	2.93	2.93	100.00	968,528	50,968,528
Maturity	7/1/19	7/1/19	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HU10	50,000,000	0.00	2.75	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HU10	50,000,000	0.00	2.85	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HU10	50,000,000	0.00	2.88	100.00	-	50,000,000
Maturity	7/1/19	7/1/19	State/Local Agencies	UNIV OF CALIFORNIA CA RE	91412GSB2	4,180,000	1.80	1.57	100.00	37,536	4,217,536
Maturity	7/1/19	7/1/19	State/Local Agencies	UNIV OF CALIFORNIA CA RE	91412GSB2	16,325,000	1.80	1.56	100.00	146,599	16,471,599
Maturity	7/5/19	7/5/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGJX4	35,370,000	1.08	2.46	100.00	190,998	35,560,998
Maturity	7/8/19	7/8/19	Commercial Paper	MUFG BANK LTD NY	62479MU84	40,000,000	0.00	2.95	100.00	-	40,000,000
Maturity	7/8/19	7/8/19	Commercial Paper	MUFG BANK LTD NY	62479MU84	50,000,000	0.00	2.95	100.00	-	50,000,000
Maturity	7/10/19	7/10/19	Commercial Paper	MUFG BANK LTD NY	62479MUA9	30,000,000	0.00	2.92	100.00	-	30,000,000
Maturity	7/11/19	7/11/19	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233HUB8	50,000,000	0.00	2.37	100.00	-	50,000,000
Maturity	7/12/19	7/12/19	Federal Agencies	FREDDIE MAC	3134G9YR2	50,000,000	2.25	2.25	100.00	562,500	50,562,500
Maturity	7/22/19	7/22/19	Commercial Paper	MUFG BANK LTD NY	62479MUN1	100,000,000	0.00	2.34	100.00	-	100,000,000
Maturity	7/22/19	7/22/19	Commercial Paper	NATIXIS NY BRANCH	63873KUN5	50,000,000	0.00	2.97	100.00	-	50,000,000
Maturity	7/22/19	7/22/19	Negotiable CDs	NATIXIS NY BRANCH	63873NB67	25,000,000	2.98	2.98	100.00	444,931	25,444,931
Maturity	7/24/19	7/24/19	Commercial Paper	MUFG BANK LTD NY	62479MUQ4	40,000,000	0.00	2.91	100.00	-	40,000,000
Maturity	7/25/19	7/25/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RS2	50,000,000	2.88	2.88	100.00	872,000	50,872,000
Maturity	7/26/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/26/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/26/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/26/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/26/19	7/26/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JQ3	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/26/19	7/26/19	Supranationals	INTL BK RECON & DEVELOP	459058EV1	10,000,000	1.25	2.47	100.00	62,500	10,062,500

# Investment Transactions

## Pooled Fund

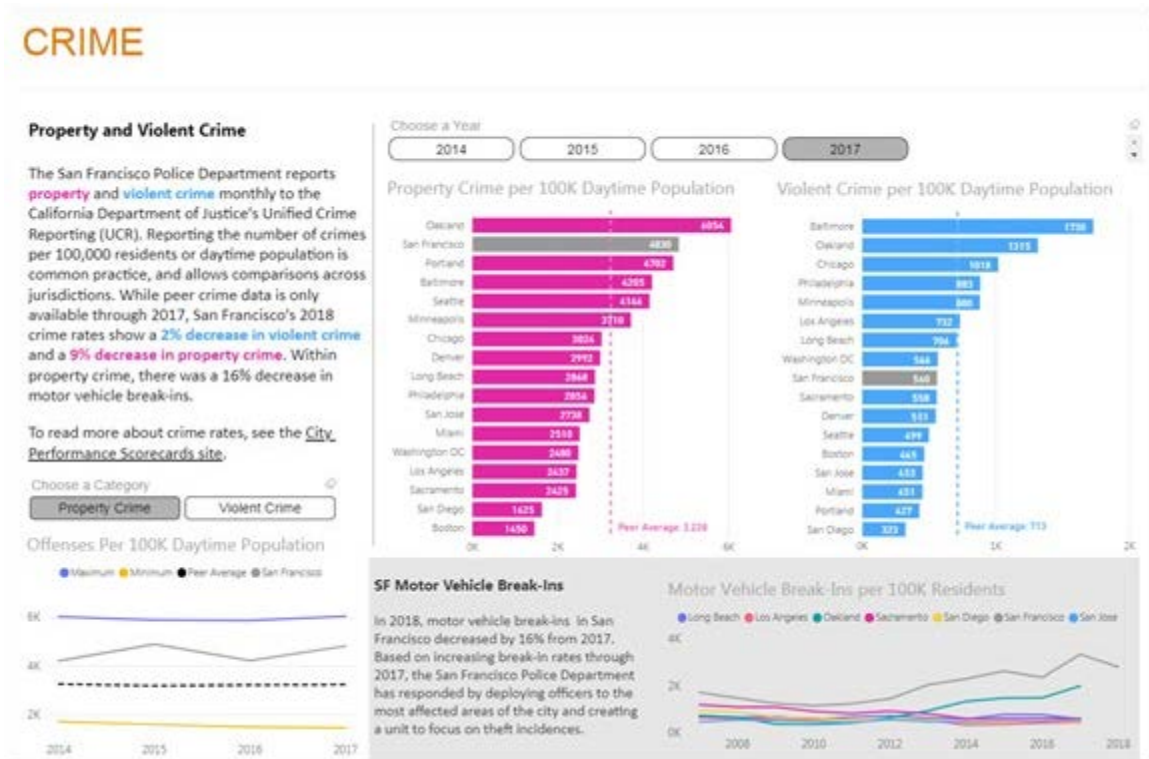
Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Maturity	7/29/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/29/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/29/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	25,000,000	0.00	2.25	100.00	-	25,000,000
Maturity	7/29/19	7/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384JT7	35,000,000	0.00	2.25	100.00	-	35,000,000
Maturity	7/30/19	7/30/19	Commercial Paper	MUFG BANK LTD NY	62479MUW1	100,000,000	0.00	2.33	100.00	-	100,000,000
<b>Subtotals</b>						<b>\$1,505,875,000</b>	<b>0.75</b>	<b>2.61</b>	<b>\$ -</b>	<b>\$ 7,607,869</b>	<b>\$1,513,482,869</b>
Interest	7/1/19	10/1/19	Federal Agencies	FARMER MAC	3132X0KH3	\$ 50,000,000	2.60	2.60	0.00	0.00	\$ 328,832
Interest	7/2/19	12/2/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGN43	50,000,000	2.60	2.60	0.00	0.00	108,333
Interest	7/2/19	11/2/20	Federal Agencies	FARMER MAC	3132X0KR1	25,000,000	2.64	2.64	0.00	0.00	55,000
Interest	7/2/19	7/1/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130ACQ98	100,000,000	2.08	2.08	0.00	0.00	1,040,000
Interest	7/2/19	7/1/22	Federal Agencies	FREDDIE MAC	3134GBW99	100,000,000	2.24	2.24	0.00	0.00	1,120,000
Interest	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	0.00	0.00	378,125
Interest	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	0.00	0.00	378,125
Interest	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	0.00	0.00	378,125
Interest	7/3/19	1/3/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AFMD6	25,000,000	3.03	3.03	0.00	0.00	378,125
Interest	7/6/19	1/6/20	Federal Agencies	FREDDIE MAC	3134G9VR5	25,000,000	2.00	2.00	0.00	0.00	250,000
Interest	7/6/19	4/6/20	Federal Agencies	FANNIE MAE	3136G3TK1	25,000,000	2.00	2.00	0.00	0.00	250,000
Interest	7/6/19	7/6/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EHQB2	25,000,000	1.55	1.56	0.00	0.00	193,750
Interest	7/8/19	1/8/21	Medium Term Notes	TOYOTA MOTOR CREDIT CORP	89236TFQ3	5,000,000	3.05	3.08	0.00	0.00	76,250
Interest	7/9/19	8/9/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.60	2.60	0.00	0.00	54,096
Interest	7/9/19	8/9/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.60	2.60	0.00	0.00	54,096
Interest	7/10/19	1/10/20	Medium Term Notes	TOYOTA MOTOR CREDIT CORP	89236TEJ0	20,000,000	2.20	2.25	0.00	0.00	220,000
Interest	7/11/19	1/11/21	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJ4Q9	100,000,000	2.55	2.58	0.00	0.00	1,275,000
Interest	7/12/19	4/12/22	Federal Agencies	FREDDIE MAC	3134GTDQ3	50,000,000	2.75	2.75	0.00	0.00	343,750
Interest	7/13/19	7/13/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130ABNV4	50,000,000	1.75	1.75	0.00	0.00	437,500
Interest	7/13/19	7/13/20	Federal Agencies	FREDDIE MAC	3134GBXV9	50,000,000	1.85	1.85	0.00	0.00	462,500
Interest	7/15/19	1/15/21	U.S. Treasuries	US TREASURY	9128283Q1	50,000,000	2.00	2.57	0.00	0.00	500,000
Interest	7/17/19	1/17/20	Federal Agencies	FANNIE MAE	3136G4KQ5	1,000,000	1.65	1.84	0.00	0.00	8,250
Interest	7/17/19	1/17/20	Federal Agencies	FANNIE MAE	3136G4KQ5	31,295,000	1.65	1.84	0.00	0.00	258,184
Interest	7/20/19	8/20/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX67	50,000,000	2.50	2.50	0.00	0.00	104,287
Interest	7/20/19	7/20/21	Supranationals	INTERNATIONAL FINANCE CO	45950KCJ7	12,135,000	1.13	2.97	0.00	0.00	68,320
Interest	7/21/19	12/21/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	2.57	2.57	0.00	0.00	107,224
Interest	7/23/19	7/23/21	Supranationals	INTL BK RECON & DEVELOP	459058GH0	50,000,000	2.75	2.85	0.00	0.00	687,500
Interest	7/24/19	1/24/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJLU1	25,000,000	2.42	2.43	0.00	0.00	302,500
Interest	7/24/19	1/24/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJLU1	25,000,000	2.42	2.43	0.00	0.00	302,500
Interest	7/24/19	12/24/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	2.73	2.73	0.00	0.00	227,803
Interest	7/25/19	1/25/21	Supranationals	INTERNATIONAL FINANCE CO	45950KCM0	50,000,000	2.25	2.35	0.00	0.00	562,500
Interest	7/27/19	7/27/22	Federal Agencies	FREDDIE MAC	3134GBXU1	31,575,000	2.25	2.25	0.00	0.00	355,219
Interest	7/29/19	1/29/24	Federal Agencies	FREDDIE MAC	3134GST47	17,775,000	3.10	3.11	0.00	0.00	275,513
Interest	7/30/19	7/30/20	Federal Agencies	FANNIE MAE	3135G0T60	50,000,000	1.50	1.60	0.00	0.00	375,000
Interest	7/31/19	8/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	10,321,295	2.27	2.27	0.00	0.00	32,516
Interest	7/31/19	8/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	279,290,455	2.27	2.27	0.00	0.00	275,450
Interest	7/31/19	8/1/19	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	10,387,150	2.24	2.24	0.00	0.00	19,771
Interest	7/31/19	8/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	166,724,125	2.28	2.28	0.00	0.00	536,146
Interest	7/31/19	8/1/19	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	11,195,078	2.25	2.25	0.00	0.00	21,375
<b>Subtotals</b>						<b>\$1,846,698,104</b>	<b>2.34</b>	<b>2.38</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,801,665</b>
<b>Grand Totals</b> <div> 40 Purchases  (18) Sales  (47) Maturities / Calls  (25) Change in number of positions </div>											

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Fay, Abigail \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Philhour, Marian \(MYR\)](#); [Power, Andres \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Ma, Sally \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Lynch, Andy \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#); [CON-Finance Officers](#); [Scott, William \(POL\)](#); [McGuire, Catherine \(POL\)](#); [Hussey, Deirdre \(POL\)](#); [Carroll, Maryellen \(DEM\)](#); [Smuts, Robert \(DEM\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Johnson, Jillian \(MYR\)](#); [Tugbenyoh, Mawuli \(MYR\)](#); [Duning, Anna \(MYR\)](#)  
**Subject:** Issued: Public Safety Benchmarking  
**Date:** Monday, July 22, 2019 1:37:14 PM

Today the Controller's Office is releasing updated Crime and Police Staffing dashboards on the [Public Safety Benchmarking](#) section of the Performance Scorecards website. New this year is a comparison of 911 call volume and response results to our peers. Benchmarking San Francisco services helps the public and policymakers understand how San Francisco compares to our peer cities and identify areas for further research and awareness. Explore the dashboards to see these trends:

- While Violent crime, property crime, and motor vehicle break-ins increased from 2016 to 2017, rates decreased in San Francisco in 2018
- San Francisco's levels of police staffing have remained close to the peer average in the past three years
- Compared to last fiscal year, San Francisco's 911 call volume decreased, and the response rate increased
- The response time to 911 calls within 10 seconds has improved from 75% in FY17 to meeting the goal of 90% in FY19

Visit <https://sfgov.org/scorecards/benchmarking/public-safety> to learn more.





## POLICE STAFFING

### Police Staffing

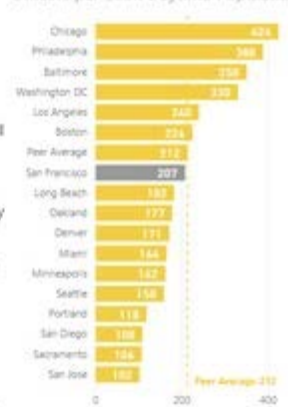
The FY18-19 City budget initiated a 4-year hiring plan using new academies and civilianization, seeking to deploy an additional 250 officers by FY21-22. From 2014-2017, San Francisco's levels of police staffing have remained just under the peer average. As of December 2018, there were 1,852 active full duty sworn officers. The Police Department (SFPD) projects that it will increase to approximately 1,886 active full duty sworn officers by the end of FY18-19. This estimated projection is subject to change as personnel move between full duty and less than full duty status.

The SFPD has about 1 civilian employee for every 4 sworn officers, lower than the peer average of just under 1 civilian for every 3 officers. Civilians can be used for non-policing functions, and civilianization rates across jurisdictions may vary based on whether certain civilian public safety functions are part of the Police Department or another agency. [See more on slide 3->](#)

Choose a Year

2014 2015 2016 2017

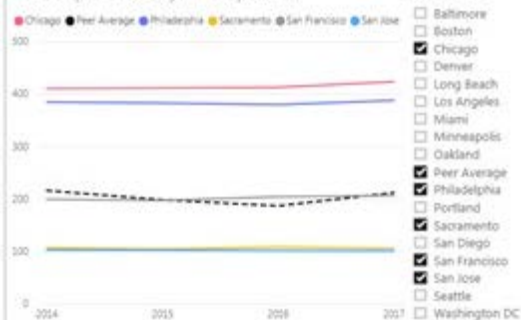
#### Officers per 100K Daytime Population



### Police Staffing Over Time

From 2014-2017, San Francisco's levels of officers per 100K daytime population have increased by almost 4%, and has remained very close to the peer average. Within the peer cities, Chicago and Philadelphia rank highest in this metric, while Sacramento and San Jose rank lowest.

#### Officers per 100K Daytime Population



### Civilianization Rate: Civilian to Officer Ratio



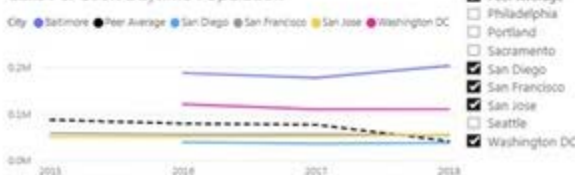
[See more police staffing data on the next slide ->](#)

## 911 CALL AND RESPONSE

### 911 Call Volume (FY2015-FY2018)

This chart shows 911 call volume data from peer cities who participated in the Controller's Office survey. San Francisco is slightly above the peer average for calls per 100K daytime population. Total call volume in San Francisco has been trending upwards since 2011, placing demand on the 911 call center.

#### Calls Per 100K Daytime Population



### Changes in Call Volume and Response Rate (FY2016-FY2018)

This fiscal year, San Francisco's call volume decreased from last fiscal year, and response rate increased. Peers had varied results on these measures.



### 911 Call Response (FY18)

To track 911 call response performance, San Francisco uses the 90% of calls answered within 10 seconds standard, like most of its peer cities. However, some cities use the 95% of calls answered within 15 seconds standard, which is becoming the main benchmark for 911 centers across the country.



### Changes Ahead & Recent Performance

The State of California Governor's Office of Emergency Services (CALOES) stipulates that agencies must answer 95% of calls within 15 seconds for a minimum of 5 years in order to receive funding. San Francisco plans to move to the 95% of calls answered 15 seconds standard, and will run the standards together for some time period to allow comparison with past performance. Under this standard, San Francisco has a projected response rate of 92% in FY19.

San Francisco's response time to calls within 10 seconds has improved from 75% in FY17 to 84% in FY18, with a projected response time of meeting the goal of 90% for FY19. The Department of Emergency Management is making efforts to increase call response performance by diverting select calls to 311, improving their computer-aided-dispatch (CAD) system, and hiring more staff.

This is a send-only email address.

For questions about the benchmarking website, please contact:

Vivian Chen  
vivian.j.chen@sfgov.org

415-554-7507

Follow us on Twitter @SFController and @SFCityScorecard. To subscribe to our reports, go [here](#).

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Sun, Selina \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [alubos@sftc.org](#); [pkilkenny@sftc.org](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Rose, Harvey \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Cisneros, Jose \(TTX\)](#); [Shah, Tajel](#); [Shaw, Bob \(TTX\)](#); [Mora, Evelyn \(TTX\)](#); [Dion, Ichieh \(TTX\)](#); [alouie@mgocpa.com](#)  
**Subject:** Reports Issued: Quarterly Reviews of the Treasurer's Schedule of Cash, Investments, and Accrued Interest Receivable as of 9/30/18, 12/31/18, and 3/31/19  
**Date:** Tuesday, July 23, 2019 2:15:12 PM

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The City and County of San Francisco (City), Office of the Treasurer and Tax Collector (Treasurer), coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct quarterly reviews of the City's investment fund.

CSA today issued reports on the quarterly reviews of the Treasurer's Schedule of Cash, Investments, and Accrued Interest Receivable as of September 30, 2018, December 31, 2018, and March 31, 2019. CSA engaged Macias Gini & O'Connell LLP (MGO) to perform these services. Based on its review, MGO is not aware of any material modifications that should be made to the schedules in order for them to be in conformity with generally accepted accounting principles.

To view the full reports, please visit our website.

September 30, 2018 – <http://openbook.sfgov.org/webreports/details3.aspx?id=2734>

December 31, 2018 – <http://openbook.sfgov.org/webreports/details3.aspx?id=2735>

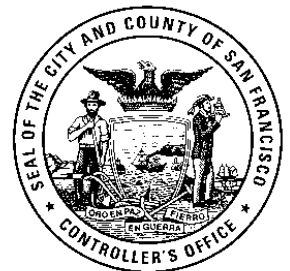
March 31, 2019 – <http://openbook.sfgov.org/webreports/details3.aspx?id=2736>

This is a send-only e-mail address. For questions about the reports, please contact Acting Chief Audit Executive Mark de la Rosa at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or the CSA Audits Division at 415-554-7469.

Follow us on Twitter @SFController.

# Quarterly Review of the Schedule of Cash, Investments, and Accrued Interest Receivable as of September 30, 2018

Office of the Treasurer and Tax Collector



July 23, 2019

City & County of San Francisco  
Office of the Controller  
City Services Auditor



## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the City and County of San Francisco (City) Charter that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Audit Team:

Mamadou Gning, Principal Auditor  
Winnie Woo, Senior Auditor

### Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-5393



<http://www.sfcontroller.org>



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<https://www.linkedin.com/company/sfaudits/>

## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.



# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller  
  
Todd Rydstrom  
Deputy Controller

July 23, 2019

Mr. José Cisneros, Treasurer  
Office of the Treasurer and Tax Collector  
City Hall, Room 140  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Dear Mr. Cisneros:

The Office of the Controller's City Services Auditor (CSA) presents the review report of the Schedule of Cash, Investments, and Accrued Interest Receivable of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City) as of September 30, 2018. The schedule presents the total cash, investments, and accrued interest receivable under the Treasurer's control and accountability.

As of September 30, 2018	Amount
Cash	\$107,807,128
Investments	9,787,380,280
Interest Receivable	47,205,223
Total Cash, Investments, and Interest Receivable	\$9,942,392,631

CSA engaged Macias Gini & O'Connell LLP (MGO) to conduct the review. Based on this review, MGO is not aware of any material modifications that should be made to the Schedule of Cash, Investments, and Accrued Interest Receivable as of September 30, 2018, for it to be in conformity with generally accepted accounting principles. However, as explained in Note II.B. to the schedule, investments are recorded as of the settlement date and management has not presented the risk disclosures required under Governmental Accounting Standards Board (GASB) Statement No. 40, *Deposit and Investment Risk Disclosures – an amendment of GASB Statement No. 3*.

CSA and MGO appreciate the assistance and cooperation of Treasurer staff during the review. For questions regarding the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Citizens Audit Review Board  
City Attorney

Civil Grand Jury  
Mayor  
Public Library

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER  
AND TAX COLLECTOR**

Independent Accountant's Review Report and  
Schedule of Cash, Investments, and  
Accrued Interest Receivable

September 30, 2018



Certified  
Public  
Accountants

## **Independent Accountant's Review Report**

Honorable Mayor and Members of the Board of Supervisors  
City and County of San Francisco, California

We have reviewed the accompanying Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) of the City and County of San Francisco's (City) Office of the Treasurer and Tax Collector (Treasurer) as of September 30, 2018, and the related notes to the Schedule. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

### **Management's Responsibility for the Schedule**

Management is responsible for the preparation and fair presentation of the Schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### **Accountant's Responsibility**

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the Schedule for it to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

### **Accountant's Conclusion**

Based on our review, except for the issue noted in the Known Departure from Accounting Principles Generally Accepted in the United States of America paragraph, we are not aware of any material modifications that should be made to the accompanying Schedule in order for it to be in accordance with accounting principles generally accepted in the United States of America.

### **Known Departure from Accounting Principles Generally Accepted in the United States of America**

As disclosed in Note II.B. to the Schedule, the Treasurer's management has recorded investments as of the settlement date rather than the trade date and has not presented the risk and fair value disclosures required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and Statement No. 72, *Fair Value Measurement and Application*. The amount by which this departure would affect the Schedule is not reasonably determinable.



San Francisco, California  
July 17, 2019

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
SEPTEMBER 30, 2018

Cash:

Cash in Bank - Investment Pool	\$ 107,807,128
--------------------------------	----------------

Investments:

U.S. Treasury Notes	945,460,001
Federal Agencies	4,792,196,363
Commercial Paper	680,757,106
Negotiable Certificates of Deposit	1,919,063,656
Public Time Deposits	25,240,000
Corporate Medium Term Notes	98,184,393
State and Local Government Agencies	188,523,971
Money Market Funds	426,388,736
Supranational Obligations	711,566,054
Subtotal Investments	<u>9,787,380,280</u>

Interest Receivable - Investment Pool, Net	<u>47,205,223</u>
--	-------------------

Total Cash, Investments, and Interest Receivable	<u><u>\$ 9,942,392,631</u></u>
--	--------------------------------

See Independent Accountant's Review Report and  
accompanying Notes to the Schedule of Cash, Investments, and Accrued Interest Receivable.

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
SEPTEMBER 30, 2018**

**I. General**

The Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) presents only the cash on hand, cash in bank, investments, and related accrued interest receivable under the control and accountability of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City). The Schedule is not intended to present fairly the financial position of the Treasurer or of the City.

The Treasurer is responsible for the custody and investment of a majority of the public funds held by the City and funds deposited by external entities that are either required to or voluntarily deposit funds with the Treasurer. The Treasurer is authorized to conduct these functions by the California Government Code Section 53600 et seq. and the San Francisco Administrative Code, Chapter 10, under investment policies established by the Treasurer and filed with the City's Board of Supervisors. The Treasurer also provides a safekeeping service for the City, where City departments may deposit securities and other assets in the Treasurer's vault.

**II. Summary of Significant Accounting Policies**

***A. Cash and Deposits***

The California Government Code requires California banks and savings and loan associations to secure the City's deposits not covered by federal deposit insurance by pledging government securities, letters of credit or first deed mortgage notes as collateral. The fair value of pledged securities will range between 105 and 150 percent of the City's deposits, depending on the type of security pledged. Pledging letters of credit issued by the Federal Home Loan Bank of San Francisco must have a fair value of at least 105 percent of the secured public deposits. Pledging first deed mortgage notes must have a fair value of at least 150 percent of the secured public deposits. Government securities must equal at least 110 percent of the City's deposits. The collateral must be held at the pledging bank's trust department or another bank, acting as the pledging bank's agent, in the City's name. For deposits not covered by federal deposit insurance, all of the banks with funds deposited by the Treasurer secure deposits with sufficient collateral.

***B. Investments***

The Treasurer makes investments in securities for a pooled money investment account and for individual investment accounts that are not invested through the pooled money investment account. The Schedule is prepared using the economic resources measurement focus and the accrual basis of accounting. Investment transactions are recorded on the settlement date. However, generally accepted accounting principles in the United States of America require investments to be recorded on the trade date. Deposits and investments with the Treasurer are exposed to risks such as credit risk, concentration of credit risk, and interest rate risk. Disclosures related to such risks as required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and disclosures about fair value measurements, the level of fair value hierarchy, and valuation techniques required under Statement No. 72, *Fair Value Measurement and Application* are not presented in this report as the Treasurer does not believe that these disclosures are necessary to meet the objectives of the users of the Schedule.

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
SEPTEMBER 30, 2018**

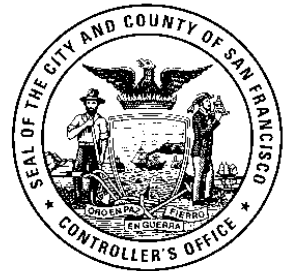
**II. Summary of Significant Accounting Policies (continued)**

The securities in the accompanying Schedule are reported at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. The following table summarizes the investments stated at cost and fair value, which is based on current market prices.

<b>Investment Type</b>	<b>Cost</b>	<b>Fair Value</b>
Investments from investment pool:		
U.S. Treasury Notes	\$ 950,771,682	\$ 945,460,001
Federal Agencies	4,851,555,055	4,792,196,363
Commercial Paper	675,668,561	680,757,106
Negotiable Certificates of Deposit	1,917,838,000	1,919,063,656
Public Time Deposits	25,240,000	25,240,000
Corporate Medium Term Notes	98,357,441	98,184,393
State and Local Government Agencies	191,805,223	188,523,971
Money Market Funds	426,388,736	426,388,736
Supranational Obligations	717,898,056	711,566,054
Total investments	<u>\$ 9,855,522,754</u>	<u>\$ 9,787,380,280</u>

# Quarterly Review of the Schedule of Cash, Investments, and Accrued Interest Receivable as of December 31, 2018

Office of the Treasurer and Tax Collector



**July 23, 2019**

City & County of San Francisco  
Office of the Controller  
City Services Auditor



## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the City and County of San Francisco (City) Charter that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Audit Team:

Mamadou Gning, Principal Auditor  
Winnie Woo, Senior Auditor

### Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-5393



<http://www.sfcontroller.org>



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<https://www.linkedin.com/company/sfaudits/>

## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.



# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller  
  
Todd Rydstrom  
Deputy Controller

July 23, 2019

Mr. José Cisneros, Treasurer  
Office of the Treasurer and Tax Collector  
City Hall, Room 140  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Dear Mr. Cisneros:

The Office of the Controller's City Services Auditor (CSA) presents the review report of the Schedule of Cash, Investments, and Accrued Interest Receivable of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City) as of December 31, 2018. The schedule presents the total cash, investments, and accrued interest receivable under the Treasurer's control and accountability.

As of December 31, 2018	Amount
Cash	\$114,859,500
Investments	10,671,211,722
Interest Receivable	51,451,289
Total Cash, Investments, and Interest Receivable	\$10,837,522,511

CSA engaged Macias Gini & O'Connell LLP (MGO) to conduct the review. Based on this review, MGO is not aware of any material modifications that should be made to the Schedule of Cash, Investments, and Accrued Interest Receivable as of December 31, 2018, for it to be in conformity with generally accepted accounting principles. However, as explained in Note II.B. to the schedule, investments are recorded as of the settlement date and management has not presented the risk disclosures required under Governmental Accounting Standards Board (GASB) Statement No. 40, *Deposit and Investment Risk Disclosures – an amendment of GASB Statement No. 3*.

CSA and MGO appreciate the assistance and cooperation of Treasurer staff during the review. For questions regarding the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Citizens Audit Review Board  
City Attorney

Civil Grand Jury  
Mayor  
Public Library

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER  
AND TAX COLLECTOR**

Independent Accountant's Review Report and  
Schedule of Cash, Investments, and  
Accrued Interest Receivable

December 31, 2018



Certified  
Public  
Accountants

## **Independent Accountant's Review Report**

Honorable Mayor and Members of the Board of Supervisors  
City and County of San Francisco, California

We have reviewed the accompanying Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) of the City and County of San Francisco's (City) Office of the Treasurer and Tax Collector (Treasurer) as of December 31, 2018, and the related notes to the Schedule. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

### **Management's Responsibility for the Schedule**

Management is responsible for the preparation and fair presentation of the Schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### **Accountant's Responsibility**

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the Schedule for it to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

### **Accountant's Conclusion**

Based on our review, except for the issue noted in the Known Departure from Accounting Principles Generally Accepted in the United States of America paragraph, we are not aware of any material modifications that should be made to the accompanying Schedule in order for it to be in accordance with accounting principles generally accepted in the United States of America.

### **Known Departure from Accounting Principles Generally Accepted in the United States of America**

As disclosed in Note II.B. to the Schedule, the Treasurer's management has recorded investments as of the settlement date rather than the trade date and has not presented the risk and fair value disclosures required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and Statement No. 72, *Fair Value Measurement and Application*. The amount by which this departure would affect the Schedule is not reasonably determinable.



San Francisco, California  
July 17, 2019

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
DECEMBER 31, 2018

Cash:

Cash in Bank - Investment Pool	\$ 114,859,500
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Investments:

U.S. Treasury Notes	964,105,700
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Federal Agencies	5,160,726,787
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Commercial Paper	1,007,217,121
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Negotiable Certificates of Deposit	1,973,920,123
------------------------------------	---------------

Public Time Deposits	35,240,000
----------------------	------------

Corporate Medium Term Notes	98,167,851
-----------------------------	------------

State and Local Government Agencies	139,044,262
-------------------------------------	-------------

Money Market Funds	468,669,088
--------------------	-------------

Supranational Obligations	824,120,790
---------------------------	-------------

Subtotal Investments	<u>10,671,211,722</u>
----------------------	-----------------------

Interest Receivable - Investment Pool, Net	<u>51,451,289</u>
--	-------------------

Total Cash, Investments, and Interest Receivable	<u><u>\$ 10,837,522,511</u></u>
--	---------------------------------

See Independent Accountant's Review Report and  
accompanying Notes to the Schedule of Cash, Investments, and Accrued Interest Receivable.

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
DECEMBER 31, 2018**

**I. General**

The Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) presents only the cash on hand, cash in bank, investments, and related accrued interest receivable under the control and accountability of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City). The Schedule is not intended to present fairly the financial position of the Treasurer or of the City.

The Treasurer is responsible for the custody and investment of a majority of the public funds held by the City and funds deposited by external entities that are either required to or voluntarily deposit funds with the Treasurer. The Treasurer is authorized to conduct these functions by the California Government Code Section 53600 et seq. and the San Francisco Administrative Code, Chapter 10, under investment policies established by the Treasurer and filed with the City's Board of Supervisors. The Treasurer also provides a safekeeping service for the City, where City departments may deposit securities and other assets in the Treasurer's vault.

**II. Summary of Significant Accounting Policies**

***A. Cash and Deposits***

The California Government Code requires California banks and savings and loan associations to secure the City's deposits not covered by federal deposit insurance by pledging government securities, letters of credit or first deed mortgage notes as collateral. The fair value of pledged securities will range between 105 and 150 percent of the City's deposits, depending on the type of security pledged. Pledging letters of credit issued by the Federal Home Loan Bank of San Francisco must have a fair value of at least 105 percent of the secured public deposits. Pledging first deed mortgage notes must have a fair value of at least 150 percent of the secured public deposits. Government securities must equal at least 110 percent of the City's deposits. The collateral must be held at the pledging bank's trust department or another bank, acting as the pledging bank's agent, in the City's name. For deposits not covered by federal deposit insurance, all of the banks with funds deposited by the Treasurer secure deposits with sufficient collateral.

***B. Investments***

The Treasurer makes investments in securities for a pooled money investment account and for individual investment accounts that are not invested through the pooled money investment account. The Schedule is prepared using the economic resources measurement focus and the accrual basis of accounting. Investment transactions are recorded on the settlement date. However, generally accepted accounting principles in the United States of America require investments to be recorded on the trade date. Deposits and investments with the Treasurer are exposed to risks such as credit risk, concentration of credit risk, and interest rate risk. Disclosures related to such risks as required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and disclosures about fair value measurements, the level of fair value hierarchy, and valuation techniques required under Statement No. 72, *Fair Value Measurement and Application* are not presented in this report as the Treasurer does not believe that these disclosures are necessary to meet the objectives of the users of the Schedule.

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
DECEMBER 31, 2018**

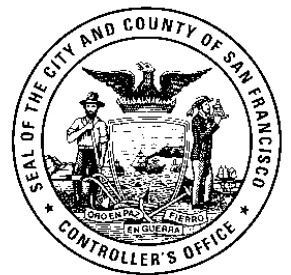
**II. Summary of Significant Accounting Policies (continued)**

The securities in the accompanying Schedule are reported at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. The following table summarizes the investments stated at cost and fair value, which is based on current market prices.

<b>Investment Type</b>	<b>Cost</b>	<b>Fair Value</b>
Investments from investment pool:		
U.S. Treasury Notes	\$ 964,127,970	\$ 964,105,700
Federal Agencies	5,190,379,716	5,160,726,787
Commercial Paper	1,001,397,123	1,007,217,121
Negotiable Certificates of Deposit	1,972,838,000	1,973,920,123
Public Time Deposits	35,240,000	35,240,000
Corporate Medium Term Notes	98,305,050	98,167,851
State and Local Government Agencies	141,657,723	139,044,262
Money Market Funds	468,669,088	468,669,088
Supranational Obligations	825,556,749	824,120,790
Total investments	<u>\$ 10,698,171,419</u>	<u>\$ 10,671,211,722</u>

# Quarterly Review of the Schedule of Cash, Investments, and Accrued Interest Receivable as of March 31, 2019

Office of the Treasurer and Tax Collector



July 23, 2019

City & County of San Francisco  
Office of the Controller  
City Services Auditor



## About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the City and County of San Francisco (City) Charter that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

### Audit Team:

Mamadou Gning, Principal Auditor  
Winnie Woo, Senior Auditor

### Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa  
Acting Chief Audit Executive  
Office of the Controller  
City and County of San Francisco  
(415) 554-5393



<http://www.sfcontroller.org>



[@sfcontroller](https://twitter.com/sfcontroller)



<https://www.linkedin.com/company/sfaudits/>

## Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.



# OFFICE OF THE CONTROLLER

## CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

July 23, 2019

Mr. José Cisneros, Treasurer  
Office of the Treasurer and Tax Collector  
City Hall, Room 140  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Dear Mr. Cisneros:

The Office of the Controller's City Services Auditor (CSA) presents the review report of the Schedule of Cash, Investments, and Accrued Interest Receivable of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City) as of March 31, 2019. The schedule presents the total cash, investments, and accrued interest receivable under the Treasurer's control and accountability.

As of March 31, 2019	Amount
Cash	\$141,728,723
Investments	11,633,242,277
Interest Receivable	75,962,860
Total Cash, Investments, and Interest Receivable	\$11,850,933,860

CSA engaged Macias Gini & O'Connell LLP (MGO) to conduct the review. Based on this review, MGO is not aware of any material modifications that should be made to the Schedule of Cash, Investments, and Accrued Interest Receivable as of March 31, 2019, for it to be in conformity with generally accepted accounting principles. However, as explained in Note II.B. to the schedule, investments are recorded as of the settlement date and management has not presented the risk disclosures required under Governmental Accounting Standards Board (GASB) Statement No. 40, *Deposit and Investment Risk Disclosures – an amendment of GASB Statement No. 3*.

CSA and MGO appreciate the assistance and cooperation of Treasurer staff during the review. For questions regarding the report, please contact me at [mark.p.delarosa@sfgov.org](mailto:mark.p.delarosa@sfgov.org) or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

Mark de la Rosa  
Acting Chief Audit Executive

cc: Board of Supervisors  
Budget Analyst  
Citizens Audit Review Board  
City Attorney

Civil Grand Jury  
Mayor  
Public Library

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER  
AND TAX COLLECTOR**

Independent Accountant's Review Report and  
Schedule of Cash, Investments, and  
Accrued Interest Receivable

March 31, 2019



Certified  
Public  
Accountants



## Independent Accountant's Review Report

Honorable Mayor and Members of the Board of Supervisors  
City and County of San Francisco, California

We have reviewed the accompanying Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) of the City and County of San Francisco's (City) Office of the Treasurer and Tax Collector (Treasurer) as of March 31, 2019, and the related notes to the Schedule. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

### Management's Responsibility for the Schedule

Management is responsible for the preparation and fair presentation of the Schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the Schedule for it to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

### Accountant's Conclusion

Based on our review, except for the issue noted in the Known Departure from Accounting Principles Generally Accepted in the United States of America paragraph, we are not aware of any material modifications that should be made to the accompanying Schedule in order for it to be in accordance with accounting principles generally accepted in the United States of America.

### Known Departure from Accounting Principles Generally Accepted in the United States of America

As disclosed in Note II.B. to the Schedule, the Treasurer's management has recorded investments as of the settlement date rather than the trade date and has not presented the risk and fair value disclosures required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and Statement No. 72, *Fair Value Measurement and Application*. The amount by which this departure would affect the Schedule is not reasonably determinable.

San Francisco, California  
July 17, 2019

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
MARCH 31, 2019**

Cash:

Cash in Bank - Investment Pool	\$ 141,728,723
--------------------------------	----------------

Investments:

U.S. Treasury Notes	1,103,080,650
Federal Agencies	5,530,689,787
Commercial Paper	1,036,386,668
Negotiable Certificates of Deposit	2,246,816,006
Public Time Deposits	35,240,000
Corporate Medium Term Notes	53,398,134
State and Local Government Agencies	139,868,601
Money Market Funds	819,383,676
Supranational Obligations	668,378,755
Subtotal Investments	<u>11,633,242,277</u>

Interest Receivable - Investment Pool, Net	<u>75,962,860</u>
--	-------------------

Total Cash, Investments, and Interest Receivable	<u><u>\$ 11,850,933,860</u></u>
--	---------------------------------

See Independent Accountant's Review Report and  
accompanying Notes to the Schedule of Cash, Investments, and Accrued Interest Receivable.

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE TREASURER AND TAX COLLECTOR**

**NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
MARCH 31, 2019**

**I. General**

The Schedule of Cash, Investments, and Accrued Interest Receivable (Schedule) presents only the cash on hand, cash in bank, investments, and related accrued interest receivable under the control and accountability of the Office of the Treasurer and Tax Collector (Treasurer) of the City and County of San Francisco (City). The Schedule is not intended to present fairly the financial position of the Treasurer or of the City.

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**II. Summary of Significant Accounting Policies**

***A. Cash and Deposits***

The California Government Code requires California banks and savings and loan associations to secure the City's deposits not covered by federal deposit insurance by pledging government securities, letters of credit or first deed mortgage notes as collateral. The fair value of pledged securities will range between 105 and 150 percent of the City's deposits, depending on the type of security pledged. Pledging letters of credit issued by the Federal Home Loan Bank of San Francisco must have a fair value of at least 105 percent of the secured public deposits. Pledging first deed mortgage notes must have a fair value of at least 150 percent of the secured public deposits. Government securities must equal at least 110 percent of the City's deposits. The collateral must be held at the pledging bank's trust department or another bank, acting as the pledging bank's agent, in the City's name. For deposits not covered by federal deposit insurance, all of the banks with funds deposited by the Treasurer secure deposits with sufficient collateral.

***B. Investments***

The Treasurer makes investments in securities for a pooled money investment account and for individual investment accounts that are not invested through the pooled money investment account. The Schedule is prepared using the economic resources measurement focus and the accrual basis of accounting. Investment transactions are recorded on the settlement date. However, generally accepted accounting principles in the United States of America require investments to be recorded on the trade date. Deposits and investments with the Treasurer are exposed to risks such as credit risk, concentration of credit risk, and interest rate risk. Disclosures related to such risks as required under Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures—an amendment of GASB Statement No. 3*, and disclosures about fair value measurements, the level of fair value hierarchy, and valuation techniques required under Statement No. 72, *Fair Value Measurement and Application* are not presented in this report as the Treasurer does not believe that these disclosures are necessary to meet the objectives of the users of the Schedule.

**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE TREASURER AND TAX COLLECTOR**  
NOTES TO THE SCHEDULE OF CASH, INVESTMENTS,  
AND ACCRUED INTEREST RECEIVABLE  
MARCH 31, 2019

**II. Summary of Significant Accounting Policies (continued)**

The securities in the accompanying Schedule are reported at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. The following table summarizes the investments stated at cost and fair value, which is based on current market prices.

<b>Investment Type</b>	<b>Cost</b>	<b>Fair Value</b>
Investments from investment pool:		
U.S. Treasury Notes	\$ 1,100,638,852	\$ 1,103,080,650
Federal Agencies	5,540,814,253	5,530,689,787
Commercial Paper	1,027,446,781	1,036,386,668
Negotiable Certificates of Deposit	2,270,000,000	2,246,816,006
Public Time Deposits	35,240,000	35,240,000
Corporate Medium Term Notes	53,302,050	53,398,134
State and Local Government Agencies	141,657,723	139,868,601
Money Market Funds	819,383,676	819,383,676
Supranational Obligations	666,926,982	668,378,755
Total investments	<u>\$ 11,655,410,317</u>	<u>\$ 11,633,242,277</u>

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [Brown, Vallie \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Yee, Norman \(BOS\)](#)  
**Subject:** FW: Bond Accountability Report, 2016 Affordable Housing GO Bond  
**Date:** Thursday, August 1, 2019 1:21:00 PM  
**Attachments:** [2016 Housing GO Bond Accountability Report - PASS Program July 2019.pdf](#)

---

**From:** McCloskey, Benjamin (MYR) <[benjamin.mccloskey@sfgov.org](mailto:benjamin.mccloskey@sfgov.org)>  
**Sent:** Wednesday, July 24, 2019 4:22:59 PM  
**To:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>; Rosenfield, Ben (CON) <[ben.rosenfield@sfgov.org](mailto:ben.rosenfield@sfgov.org)>; Cisneros, Jose (TTX) <[jose.cisneros@sfgov.org](mailto:jose.cisneros@sfgov.org)>; Rose, Harvey (BUD) <[harvey.rose@sfgov.org](mailto:harvey.rose@sfgov.org)>; Van Degna, Anna (CON) <[anna.vandegna@sfgov.org](mailto:anna.vandegna@sfgov.org)>  
**Cc:** Trivedi, Vishal (CON) <[vishal.trivedi@sfgov.org](mailto:vishal.trivedi@sfgov.org)>; Lee, Jonah (MYR) <[jonah.lee@sfgov.org](mailto:jonah.lee@sfgov.org)>  
**Subject:** Bond Accountability Report, 2016 Affordable Housing GO Bond

Hello,

Attached please find the Bond Accountability Report related to the first issuance of the 2016 Affordable Housing GO Bond. Please let me know if you have any questions or concerns.

Benjamin

---

Benjamin McCloskey  
 Deputy Director – Finance and Administration  
 Mayor's Office of Housing and Community Development  
 1 South Van Ness, 5th Floor  
 San Francisco, CA 94103  
 tel: 415.701.5575  
[benjamin.mccloskey@sfgov.org](mailto:benjamin.mccloskey@sfgov.org)



**Mayor's Office of Housing and Community Development**  
City and County of San Francisco



**London Breed**  
Mayor

**Kate Hartley**  
Director

**To:** Angela Calvillo, Clerk of the Board of Supervisors  
Ben Rosenfield, City Controller  
José Cisneros, Treasurer  
Anna Van Degna, Director, Office of Public Finance  
Harvey Rose, Budget Analyst

**From:** Benjamin McCloskey, Deputy Director – Finance and Administration

**Date:** July 24, 2019

In accordance with Administrative Code 2.70, attached please find a copy of the 2016 Preservation and Seismic Safety Program General Obligation Bond Accountability Report. The Mayor's Office of Housing and Community Development (MOHCD) certifies that the Report is true and correct and that all project expenditures identified are in conformity with the voter authorization. In the November 2016 election, the voters approved the repurposing and issuance of \$260.7M in General Obligation bonds to fund the Preservation and Seismic Safety (PASS) Program. The first issuance of General Obligation bonds in February 2019 totaled \$72.42M. Along with the subsequent issuances, the General Obligation bonds will fund approximately 1,400 units of affordable housing, address critical housing needs, protect residents, and stabilize communities. Of the \$260.7M in voter-approved General Obligation bond funds, approximately \$3.5M will be reserved for issuance and oversight costs.

If you have any questions, please contact Benjamin McCloskey, Deputy Director - Finance and Administration.

# Preservation and Seismic Safety Program (PASS) General Obligation Bond



## Accountability Report July 2019

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# Executive Summary

In November of 2016, the San Francisco voters authorized the City and County of San Francisco to repurpose existing bond authority, and issue up to \$260.7 million of general obligation bonds to address critical housing needs, protect residents, and stabilize communities. The bonds will fund the Preservation and Seismic Safety Program (PASS), and enable the City, acting by and through its Mayor's Office of Housing and Community Development (MOHCD), to:

- **Preserve affordability in existing housing at risk of market-rate conversion**
- **Protect San Franciscans living in apartments at risk of displacement**
- **Improve the earthquake resilience of San Francisco's building stock**

*The estimated PASS program funding is as follows:*

Program Categories	PASS Program Funding <sup>1</sup>
Affordable (average of 80% AMI & up to 120% AMI)	\$90 million – Below Market Rate Loans <u>\$14.7 million</u> – Deferred Loans \$104.7 million
Affordable (average of 80% AMI & up to 120% AMI) & Market Rate (unrestricted)	\$156 million – Market Rate Loans
<b>TOTAL</b>	<b>\$260.7 million</b>

<sup>1</sup> PASS Program Funding (Below Market Rate Loans, Deferred Loans, and Market Rate Loans) is expected to be combined with to maximize the total bond proceeds available to preserve affordable housing.

# Background

Since 2012, City leaders and voters have repeatedly demonstrated their support for policies and investments that address the housing needs of San Francisco's workforce and vulnerable residents. In 2012, voters approved the creation of the Housing Trust Fund. In 2015, 74% of voters approved Proposition A, a \$310 million general obligation affordable housing bond. Then in 2016, 76% of voters approved Proposition C to repurpose \$260.7 million in unused bond capacity to fund the Preservation and Seismic Safety Program (PASS).

The repurposed bond capacity originated from the Seismic Safety Loan Program (SSLP), which was passed by the voters in 1992 Proposition A. The SSLP provided low-cost financing for property owners to perform seismic retrofits after the 1989 Loma Prieta earthquake. A total of \$350 million of SSLP funding was authorized to finance affordable and market rate buildings, as follows:

- \$150 million for affordable buildings
  - \$90 million for Below Market Rate Loans
  - \$60 million for Deferred Loans
- \$200 million for Market Rate Loans to unrestricted buildings

Over the 20 years that followed, the SSLP was underutilized with only \$89.3 million of bonds issued, of the original \$350 million in bond authority. Affordable housing advocates, in partnership with MOHCD, responded with a proposal to broaden the scope of the unused funding to finance the acquisition, improvement, and rehabilitation of at-risk multifamily residential buildings and to convert those buildings to permanent affordable housing. The 2016 approval to expand the eligible uses of the SSLP has resulted in the development of the PASS Program.

## Key Differences From Other City Bonds



With most General Obligation bonds, the City hires contractors to complete infrastructure improvements. For affordable housing, the City does not engage contractors directly or own the improvements directly. Rather, the City will make loans to developers who then hire contractors and own the improvements through Limited Liability Companies (LLCs). This approach allows projects to leverage outside investment. City loans help jump start development, as it is usually the least costly funding the project will receive. Loans to developers include affordability covenants to ensure that projects are affordable for the long-term.

# Need for the Investment

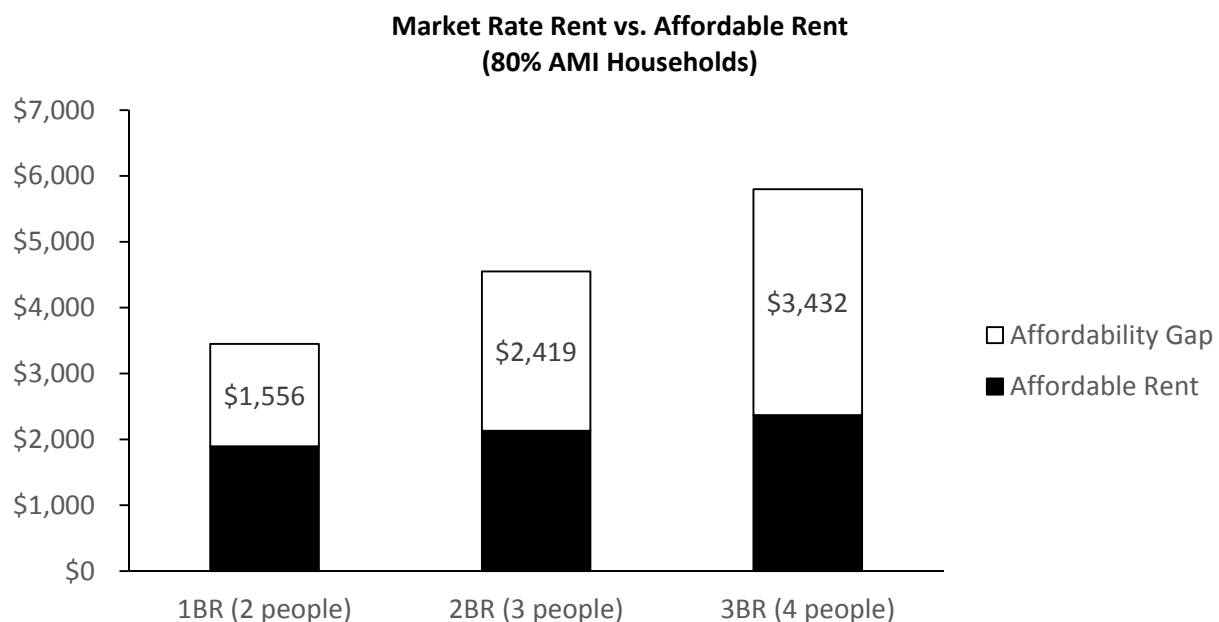
Since 2011, market-rate rental costs have far outpaced income increases for most working households. This “affordability gap” leaves families and individuals vulnerable to displacement and homelessness. Though there has been significant affordable housing production and preservation in the last five years, a critical need for more affordable housing continues. High costs and low supply bring personal hardship, accelerate displacement, undermine balanced economic growth, and cause environmental damage as workers endure longer daily work commutes.

Further, as housing prices have risen, market pressures on the existing housing stock has increased. This Bond will assist in the acquisition and preservation of multifamily properties throughout San Francisco that are particularly vulnerable to market pressure resulting in property sales, increased evictions and rising tenant rents.

## Widening Affordability Gap

The Affordability Gap is the difference between what housing costs and what households of various sizes can afford to pay. It is pegged to income level using the percentage of San Francisco’s Area Median Income (AMI) and household size.

San Francisco has among the highest AMI in the nation, but for many it is still not enough to afford a market-rate apartment. For example, in 2018, a two-person household at 80% AMI earned \$75,750, which translates to an affordable rent of approximately \$1,894 for a one-bedroom apartment. Average one-bedroom market-rate apartments rent for \$3,450, leaving a gap of approximately \$1,556 more than is affordable. Larger households face an even greater affordability gap. For a household of four earning 80% of AMI, the monthly shortfall is \$3,432. For those earning less than 80% AMI a market-rate apartment can be completely out of reach.





# Target Populations

The PASS Program funds will expand and preserve the affordable housing supply by:

- Taking at-risk multifamily properties off the speculative market and preserving them as permanent affordable housing
- Investing in properties with years of deferred maintenance to make them safer and healthier homes for San Franciscans
- Investing in neighborhoods to promote and preserve economic diversity
- Creating housing opportunities for a broad population, including families, seniors, single working adults, veterans, disabled households, and income levels ranging from extremely low- to moderate.





# PASS Program Overview

PASS plays a critical role in the City's anti-eviction and preservation strategy to finance the acquisition and rehabilitation of at-risk multifamily buildings, remove them from the speculative market, and preserve them as permanently affordable housing. Specifically, PASS provides access to a nimble source of low-cost and long-term financing that is not currently available on the conventional market, or through MOHCD's existing financing programs. It is anticipated that in aggregate, the PASS Program will facilitate the preservation of up to 1,400 apartments, reduce the need for other public resources, support the long-term financial feasibility of participating developments, and allow preservation-oriented sponsors to compete more effectively in the acquisition of at-risk buildings offered in the open market.

PASS provides MOHCD's borrowers with low-cost and long-term access to debt financing to acquire, rehabilitate, and preserve existing buildings as permanently affordable housing. Eligible projects may be small buildings like those typically funded by the City's Small Sites Program (e.g. 5 to 25 units), larger multifamily structures (e.g. 25+ units), or Single Room Occupancy hotels (SROs) of all sizes.

## Eligible Uses

- Acquisition/rehabilitation, preservation of affordable housing, and seismic retrofits
- Small sites (5 to 25 unit buildings)
- Larger multifamily and mixed-use residential buildings (25+ units)
- Single-Room Occupancy hotels

## What is not PASS Eligible?

- New construction
- Acquisition without rehabilitation

PASS loans shall be fully secured by a first-position lien against the fee interest of the property and may be structured as either Acquisition/Construction Loans (Direct Financing), or Permanent Loans (Take-out Financing). Loans may be comprised of a combination of (i) Below Market Rate Loans, (ii) Deferred Loans, or (iii) Market Rate Loans. With little to no anticipated demand for market rate properties, MOHCD staff expect that each eligible affordable property will be financed with a combination of all three funding sources to maximize the utilization of the bond proceeds at the lowest interest rate to borrowers.

MOHCD's occupancy restrictions will be recorded against the deed and permanently restrict all units to households earning no more than 120% of AMI at turnover, and require that the project's combined average rents are no higher than 80% of AMI.

## PASS and the Small Sites Program

The Small Sites Program (SSP) is an acquisition and rehabilitation subsidy loan program for existing, typically rent-controlled, buildings of up to 25 units. The program was created to protect and establish long-term affordable housing in smaller properties throughout San Francisco that are particularly vulnerable to market pressure resulting in property sales, increased evictions and rising tenant rents. In the face of this increasing pressure on tenants, the City developed the Small Sites Program in order to support non-profit and for-profit entities to successfully remove these sites from the market and restrict them for the long-term. The overarching program goals are to:

- 1) Protect and stabilize housing for current tenants at a range of income levels**
- 2) Remove SSP properties from the speculative market while increasing the supply of permanently affordable rental housing**
- 3) Create financially stable, self-sustaining housing that serves multiple generations of low to moderate income households**

To date, SSP has provided \$62.78 million in financing to preserve 29 developments with 211 residential units, and 13 commercial spaces. The PASS Program will complement and enhance MOHCD's ongoing anti-displacement and preservation work under the SSP Program. By replacing more expensive conventional debt with low-cost, long-term senior PASS financing, the City will significantly reduce borrowing costs and the need for other public resources such as SSP. Additional benefits include improved financial feasibility, deeper levels of affordability, and new tools to enable preservation-oriented developers to compete more effectively in the acquisition of at-risk buildings offered in the open market.



Ani Rivera - Small Sites Property  
Ani is Director of Galeria de la Raza  
Renter for 20 years



## First Issuance – Series 2019A

### Highlights

- February 2019 – the City issued the first round of funding for the PASS Program in the amount of \$72.42 million, and a blended loan interest rate of 3.41% for up to 40 years.
- March 2019 – PASS Program Regulations adopted by Citywide Affordable Housing Loan Committee
- May 2019 – First PASS loan closing of 30 project pipeline
  - Total Funding: \$1.022 million
- June 2019 – Second and Third PASS loan closings
  - Total Funding: \$3.212 million

	Market Rate Loans	Below Market Rate Loans	Deferred Loans	Total Amount
<b><u>SOURCES AND USES</u></b>				
<b><u>Sources:</u></b>				
Series 2019A Par Amount	<u>41,382,961</u>	<u>26,683,149</u>	<u>4,353,890</u>	<u>72,420,000</u>
<b>Total Sources</b>	<b>41,382,961</b>	<b>26,683,149</b>	<b>4,353,890</b>	<b>72,420,000</b>
<b><u>Uses:</u></b>				
Project Fund Deposits				
Project Fund	40,835,032	26,329,853	4,296,243	71,461,128
CSA Audit Fee	<u>81,670</u>	<u>52,660</u>	<u>8,592</u>	<u>142,922</u>
Total Project Fund Deposits	40,916,702	26,382,512	4,304,836	71,604,050
Cost of Issuance	307,435	198,230	32,345	538,011
Underwriter's Discount	117,440	75,723	12,356	205,519
CGOBOC Fee	<u>41,383</u>	<u>26,683</u>	<u>4,354</u>	<u>72,420</u>
Total Delivery Expense	465,623	300,227	48,988	814,839
<b>Total Uses</b>	<b>41,382,961</b>	<b>26,683,149</b>	<b>4,353,890</b>	<b>72,420,000</b>

## First Issuance – Series 2019A Pipeline

Issuance #	Project Name	Sponsor	Units	Estimated Loan Disbursement Date	Market Rate Loan	Below Market Rate Loan	Deferred Loan	Total PASS Loans
1	60 28th Street	MEDA	6	5/31/2019	583,971	376,607	61,422	1,022,000
1	Purple House	SFCLT	10	6/30/2019	610,339	394,461	64,140	1,069,000
1	1201 Powell Street	CCDC	17	6/30/2019	1,165,656	751,740	122,604	2,143,000
1	4830 Mission Street	MEDA	21	7/31/2019	6,336,826	4,086,665	666,509	11,090,000
1	1411 Florida Street	MEDA	7	7/31/2019	942,810	608,025	99,165	1,650,000
1	3280 17th Street	MEDA	11	7/31/2019	3,296,978	2,126,245	346,777	5,770,000
1	65-69 Woodward	MEDA	6	8/31/2019	874,242	563,805	91,953	1,530,000
1	462 Green Street	CCDC	6	8/31/2019	268,558	173,195	28,247	470,000
1	3840 Folsom Street	MEDA	4	9/30/2019	377,124	243,210	39,666	660,000
1	937 Clay Street	CCDC	73	9/30/2019	2,125,608	1,370,820	223,572	3,720,000
1	654 Capp Street	MEDA	6	10/31/2019	1,222,796	788,590	128,614	2,140,000
1	305 San Carlos Street	MEDA	10	10/31/2019	1,474,212	950,730	155,058	2,580,000
1	534 Natoma Street	SFCLT	5	12/31/2019	697,108	449,570	73,322	1,220,000
1	1500 Cortland Avenue	MEDA	4	12/31/2019	428,550	276,375	45,075	750,000
1	3800 Mission Street	MEDA	5	2/29/2020	742,820	479,050	78,130	1,300,000
1	270 Turk Street	TNDC	86	3/31/2020	7,485,340	4,827,350	787,310	13,100,000
1	568 Natoma Street	SFCLT	5	3/31/2020	565,686	364,815	59,499	990,000
1	Merry-Go-Round House	SFCLT	14	6/30/2020	1,165,656	751,740	122,604	2,040,000
1	1535 Jackson Street	CCDC	19	6/30/2020	1,017,092	655,930	106,978	1,780,000
1	Pigeon Palace	SFCLT	6	9/30/2020	937,096	604,340	98,564	1,640,000
1	1049 Market Street	THC	15	12/31/2020	371,410	239,525	39,065	650,000
1	151 Duboce Avenue	SFCLT	4	12/31/2020	342,840	221,100	36,060	600,000
1	344 Precita Avenue	MEDA	3	3/31/2021	531,402	342,705	55,893	930,000
1	Gran Oriente Filipino	MHDC	24	6/30/2021	3,119,844	2,012,010	328,146	5,460,000
1	308 Turk Street	SFCLT	20	6/30/2021	1,725,628	1,112,870	181,502	3,020,000
1	1684 Grove Street	SFCLT	3	12/31/2021	479,976	309,540	50,484	840,000
1	1353 Folsom Street	SFCLT	3	12/31/2021	497,118	320,595	52,287	870,000
1	70 Belcher Street	SFCLT	5	1/31/2022	645,682	416,405	67,913	1,130,000
1	380 San Jose Avenue	MEDA	4	1/31/2022	457,120	294,800	48,080	800,000
1	644 Guerrero Street	MEDA	4	1/31/2022	382,838	246,895	40,267	670,000
<b>Subtotal</b>	<b>30 projects</b>		<b>406</b>		<b>40,872,326</b>	<b>26,359,708</b>	<b>4,298,906</b>	<b>71,634,000</b>



## Second Issuance – Prospects

Issuance #	Project Name	Sponsor	Units	Loan Disbursement Date
2	3329 20th Street	MEDA	10	11/30/2022
2	269 Richland Avenue	MEDA	6	3/31/2023
2	4042 Fulton Street	SFCLT	5	3/31/2023
2	63 Lapidge Street	MEDA	6	4/30/2023
2	3198 24th Street	MEDA	8	5/31/2023
2	1015 Shotwell Street	MEDA	10	5/31/2023
2	2217 Mission Street	MEDA	8	5/31/2023
2	19 Precita Avenue	MEDA	3	6/30/2023
2	35 Fair Avenue	MEDA	4	7/31/2023
2	3353 26th Street	MEDA	10	11/30/2023
<b>Subtotal</b>		<b>10 projects</b>	<b>70</b>	



# Project Summaries

## 60 28<sup>th</sup> Street



### Project Details

Sponsor	Mission Economic Development Agency
Location	60 28 <sup>th</sup> Street
Neighborhood	Bernal Heights, District 8
Loan Closing Date	5/8/2019
Program Type	PASS, SSP
Number of Units	4 one bedrooms <u>2 two bedrooms</u> 6 total units
Total Bond Funding	\$1.022 million
Total Development Cost	\$3.213 million

### Project Highlights

- Households Served: Average rent affordable at 69% AMI, low- and moderate-income families with children, low-income seniors, multigenerational building residents.
- Takeout financing of a SFHAF loan, which funded the acquisition, moderate rehabilitation, and soft-story retrofit of a two-story building.
- Low-cost PASS financing facilitated a more comprehensive rehabilitation, while reducing the SSP subsidy by \$59,000.

## 4830 Mission Street



### Project Details

Sponsor	Mission Economic Development Agency
Location	4830 Mission Street
Neighborhood	Outer Mission, District 11
Loan Closing Date	Expected in July 2019
Program Type	PASS, SSP
Number of Units	6 one bedrooms <u>15 two bedrooms</u> 21 total units 6 commercial units
Total Bond Funding	\$11.1 million
Total Development Cost	\$15.4 million

### Project Highlights

- Households Served: Average AMI < 73%, predominantly Latino and Filipino, including several multigenerational families with children and seniors.
- Expected takeout financing of a SFHAF loan, which funded the acquisition, moderate rehabilitation, and soft-story retrofit of a two-story building.
- Expected low-cost and long-term PASS financing will protect existing residents and local businesses, and reduce the subsidy needs from the Small Sites Program by approximately \$2 million.



## 270 Turk Street



### Project Details

Sponsor	Tenderloin Neighborhood Development Corporation
Location	270 Turk Street
Neighborhood	Tenderloin, District 6
Loan Closing Date	Expected in March 2020
Program Type	PASS, Big Sites
Number of Units	69 studios <u>17 one bedrooms</u> 86 total units
Total Bond Funding	\$13.1 million
Total Development Cost	\$27.5 million

### Project Highlights

- Households Served: Average AMI < 60%, predominantly low-income individuals and families at risk of displacement, and up to 24 formerly homeless residents.
- Expected takeout financing of a SFHAF loan, which funded the acquisition and rehabilitation, of a ten-story building.
- Expected low-cost and long-term PASS financing will allow TNDC to acquire and rehabilitate the property, remove it from the speculative market, and preserve it as permanently affordable housing for low- and extremely low-income households.



# Metrics of Success

The primary metrics of success for the PASS Program are:

- Total number of developments, residential units, and commercial units preserved
- Total number of households served by target population
- Total amount invested

MOHCD will track progress and provide regular updates as loan originations proceed.



**From:** [Carr, Barbara \(REG\)](#)  
**To:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors. \(BOS\)](#)  
**Cc:** [BOS-Legislative Aides](#); [MYR-ALL Department Heads](#); [MYR-All Department Head Assistant](#); [Elsbernd, Sean \(MYR\)](#); [Calvillo, Angela \(BOS\)](#); [Commission, Elections \(REG\)](#); [GIVNER, JON \(CAT\)](#); [SHEN, ANDREW \(CAT\)](#); [MALDONADO, JENICA \(CAT\)](#); [Stevenson, Peg \(CON\)](#); [Arntz, John \(REG\)](#); [Kuzina, Nataliya](#); [REG-Campaign Services](#); [Mihal, Natasha \(CON\)](#); [Chan, Amy \(MYR\)](#); [Docs, SF \(LIB\)](#); [Sider, Dan \(CPC\)](#)  
**Subject:** Ballot Simplification Committee meeting agenda, August 5-9  
**Date:** Thursday, August 1, 2019 1:02:59 PM  
**Attachments:** [BSC Meeting Agenda-2019-August 5-9.pdf](#)

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Please visit [sfelections.org/bsc](https://sfelections.org/bsc) for more information.

Barbara Carr  
 Voter Information Division, Publications  
 (415) 554-6105

San Francisco Department of Elections  
 1 Dr. Carlton B. Goodlett Place  
 City Hall, Room 48  
 San Francisco, CA 94102  
 (415) 554-4375  
[sfelections.org](https://sfelections.org)



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CITY AND COUNTY OF SAN FRANCISCO  
**DEPARTMENT OF ELECTIONS**

John Arntz, Director

Contact: Barbara Carr Telephone: (415) 554-4375 Email: [publications@sfgov.org](mailto:publications@sfgov.org)

**Meeting Notice**

**Ballot Simplification Committee for the  
November 5, 2019, Consolidated Municipal Election**

**Agenda for August 5-9, 2019**

The Ballot Simplification Committee prepares a fair and impartial summary of each local ballot measure in simple language. These summaries, or "digests," which are prepared at public meetings, are printed in San Francisco's Voter Information Pamphlet, which is mailed to every registered voter before the election. The Committee must complete its digests no later than 85 days before the election. In general, the digests are limited to 300 words.

Due to scheduling constraints, the Committee may consider one or more measures before the final deadline for submitting or withdrawing those measures. If a measure has not yet been submitted to the Department of Elections at the time the agenda is published, it is designated on the agenda as "pending submission." If a measure is withdrawn before the Committee meets to consider that measure, the measure will be taken off the Committee's agenda.

If time constraints prevent the Committee from fully considering any of the items listed for a meeting, that meeting will be continued to a date and time announced at the end of the meeting.

For more information about the Ballot Simplification Committee, visit [sfelections.org/bsc](http://sfelections.org/bsc) or the Department of Elections office in City Hall, Room 48.

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**Agenda information:**

- The discussion order of items on each day's agenda is subject to change at the Committee's discretion.
- All ballot measure titles that appear on the agenda are for identification purposes only and may differ from the actual or proposed title for each measure.
- There will be an opportunity for public comment on each agenda item.
- If any materials related to an item on this agenda have been distributed to the Ballot Simplification Committee, those materials will be posted at [sfelections.org/bsc](http://sfelections.org/bsc) and available for public inspection at the Department of Elections in City Hall, Room 48, during normal office hours of 8 a.m. to 5 p.m., Monday through Friday.
- For some measures, there may be additional information in the Board of Supervisors files. In these instances, a link to other relevant legislative materials, such as the most recent Board of Supervisors or Rules Committee meeting packet and/or public submissions, will be provided at [sfelections.org/bsc](http://sfelections.org/bsc) and shared with Committee members.
- Materials for the Committee members' reference may be submitted to the Department of Elections at [publications@sfgov.org](mailto:publications@sfgov.org) before the close of business on the day prior to the meeting. Materials that are not sent prior to the meeting may be delivered to the Committee clerk at the meeting; please bring at least 15 copies.
- If an item is continued to a subsequent meeting, a notice of continuance will be posted at [sfelections.org/bsc](http://sfelections.org/bsc) and on the bulletin boards outside the meeting room and the Department of Elections.

**Location:** Unless otherwise noted, meetings will be held in City Hall, 1 Dr. Carlton B. Goodlett Place. Please refer to individual meeting dates for exact locations. Meeting rooms are subject to change. If a room change is necessary, a notice will be posted outside the original meeting room. Information will also be available at the Department of Elections, City Hall, Room 48, or via telephone at (415) 554-4375.

**Time:** All meetings begin at 9 a.m. unless otherwise noted.

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English (415) 554-4375  
Fax (415) 554-7344  
TTY (415) 554-4386

[sfelections.org](http://sfelections.org)  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 48, San Francisco, CA 94102

中文 (415) 554-4367  
Español (415) 554-4366  
Filipino (415) 554-4310

**Monday, August 5                      Room 408**

1. Bond measure: Affordable Housing Bond  
Discussion and possible action to adopt a digest
2. Ordinance: Affordable Housing and Educator Housing  
Discussion and possible action to adopt a digest
3. Ordinance: Campaign Contributions and Campaign Advertisements  
Discussion and possible action to adopt a digest
4. Discussion and possible approval of "Words You Need to Know"
5. Discussion and possible approval of other informational materials for the Voter Information Pamphlet

Public Comment on matters not appearing on the agenda that are within the jurisdiction of the Ballot Simplification Committee

Continuance or Adjournment

**Tuesday, August 6                      Room 416**

1. Ordinance: Vapor Products  
Discussion and possible action to adopt a digest
2. Discussion and possible approval of "Words You Need to Know"
3. Discussion and possible approval of other informational materials for the Voter Information Pamphlet

Public Comment on matters not appearing on the agenda that are within the jurisdiction of the Ballot Simplification Committee

Continuance or Adjournment

**Wednesday, August 7                      Room 408**

1. Charter Amendment: Disability and Aging Services Commission  
Discussion and possible action to adopt a digest
2. Ordinance: Traffic Congestion Mitigation Tax  
Discussion and possible action to adopt a digest
3. Discussion and possible approval of "Words You Need to Know"
4. Discussion and possible approval of other informational materials for the Voter Information Pamphlet

Public Comment on matters not appearing on the agenda that are within the jurisdiction of the Ballot Simplification Committee

Continuance or Adjournment

**Thursday, August 8                      Room 408**

1. Possible continuation of agenda items from meeting on Wednesday, August 7
2. Discussion and possible approval of "Words You Need to Know"
3. Discussion and possible approval of other informational materials for the Voter Information Pamphlet

Public Comment on matters not appearing on the agenda that are within the jurisdiction of the Ballot Simplification Committee

Continuance or Adjournment

**Friday, August 9                      Room 400**

1. Discussion and possible action concerning Requests for Reconsideration of digests approved Monday–Thursday, August 5–8
2. Discussion and possible approval of “Words You Need to Know”
3. Discussion and possible approval of other informational materials for the Voter Information Pamphlet

Public Comment on matters not appearing on the agenda that are within the jurisdiction of the Ballot Simplification Committee

Continuance or Adjournment

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**Access for people with disabilities:** Meetings of the Ballot Simplification Committee may be held in several rooms in or near San Francisco’s City Hall, at 1 Dr. Carlton B. Goodlett Place. The meeting rooms are wheelchair accessible.

The nearest accessible BART station is Civic Center (Market/Grove/Hyde Streets). Accessible MUNI Metro lines are the F, J, K, L, M, N, T (exit at Civic Center or Van Ness Stations). MUNI bus lines also serving the area are the 5, 5R, 6, 7, 7R, 7X, 9, 9R, 19, 21, 47, and 49. For more information about MUNI accessible services, call (415) 701-4485.

There is accessible parking near City Hall at Civic Center Plaza and adjacent to Davies Hall and the War Memorial Complex. Accessible curbside parking is available on Dr. Carlton B. Goodlett Place and Grove Street.

To request assistive listening devices, sign language interpreters, readers, large print agendas or other accommodations, please contact the Department of Elections at (415) 554-4375 or (415) 554-4386 (TTY) to arrange for the accommodation. Requests made at least 48 hours in advance of the meeting will help to ensure availability; for Monday meetings, please make any requests by 4 p.m. of the last business day of the preceding week.

**Language interpreters:** Requests must be received at least 48 hours in advance of the meeting to help ensure availability. Contact the Department of Elections at (415) 554-4375.

**通知:** 如果需要翻譯服務，請致電選務處(415)554-4367，最好在48小時之前預約有助確保服務的安排。

**Aviso:** Peticiones del servicio de un intérprete deben recibirse 48 horas antes de la reunión para asegurar su disponibilidad. Llame al Departamento de Elecciones al (415) 554-4366.

**Paunawa:** Ang mga kahilingan ay kailangang matanggap sa loob ng 48 oras bago mag miting upang matiyak na matutugunan ang mga hiling. Mangyaring tumawag ka sa (415) 554-4310.

**Chemical-based products:** In order to assist the City’s efforts to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help the City to accommodate these individuals.

**Cell phones, pagers and similar sound-producing electronic devices:** The ringing or use of cell phones and similar sound-producing electronic devices is prohibited at these meetings. Please be advised that the Chair may order the removal from the meeting room of anyone responsible for the ringing or use of a cell phone or other sound-producing electronic device.

**Know your rights under the Sunshine Ordinance:** Government's duty is to serve the public, reaching its decision in full view of the public. Commissions, boards, councils and other agencies of the City and County exist to conduct the people's business. This ordinance assures that deliberations are conducted before the people and that City operations are open to the people's review. For information on your rights under the Sunshine Ordinance (Chapter 67 of the San Francisco Administrative Code) or to report a violation of the ordinance, contact the Administrator by mail at Sunshine Ordinance Task Force, 1 Dr. Carlton B. Goodlett Place, Room 244, San Francisco. CA 94102, by phone at (415) 554-7724, by fax at (415) 554-7854 or by email at [sotf@sfgov.org](mailto:sotf@sfgov.org). Citizens may obtain a free copy of the Sunshine Ordinance by printing Chapter 67 of the San Francisco Administrative Code from the Internet, at [sfgov.org/sunshine](http://sfgov.org/sunshine).

**Lobbyist Registration and Reporting Requirements:** Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance [SF Campaign & Governmental Conduct Code Sec. 2.100] to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the San Francisco Ethics Commission at 25 Van Ness Avenue, Suite 220, San Francisco, CA 94102; telephone (415) 252-3100; fax (415) 252-3112; website [sfgov.org/ethics](http://sfgov.org/ethics).

**From:** [Bushman, Jennifer \(CSC\)](#)  
**To:** [Callahan, Micki \(HRD\)](#); [Scott, William \(POL\)](#); [Nicholson, Jeanine \(FIR\)](#); [Gard, Susan \(HRD\)](#); [Isen, Carol \(HRD\)](#); [Kukis, Andrew \(HRD\)](#); [Huish, Jay \(RET\)](#); [Montoya, Anthony \(POL\)](#); [Buford, Shon \(FIR\)](#); [Ponder, Steve \(HRD\)](#); [raquel@sfmea.com \(contact\)](#); [Armanino, Darlene \(RET\)](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [Ronen, Hillary](#); [Eng, Sandra \(CSC\)](#)  
**Subject:** CSC Notice of Action of August 5, 2019  
**Date:** Monday, August 12, 2019 12:54:34 PM  
**Attachments:** [#9 Survey of Monthly Rates Paid to Police and Firefighters \(FY 19-20\).pdf](#)  
[Survey of Monthly Rate Paid to Police Officers and Firefighters in all Cities of 350,000 or More in CA for FY 19-20 \(Notice of Action\).pdf](#)

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Dear Colleagues:

Please see the attached **NOTICE OF CIVIL SERVICE COMMISSION ACTION** regarding the Survey of Monthly Rates Paid to Police Officers and Firefighters in all Cities of 350,000 or more in California for Fiscal Year 2019-2020 taken by the Civil Service Commission for its review during its meeting of **August 5, 2019**. This shall serve as a formal notification; you will not receive a hard copy via inter-office mail.

Sincerely,

*Jennifer Bushman*  
 Human Resources Analyst  
 Civil Service Commission  
 25 Van Ness Avenue, Suite 720  
 San Francisco, CA 94102  
 Direct (415) 252-3252  
 Main (415) 252-3247





# CIVIL SERVICE COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED  
MAYOR

*Sent via Electronic Mail*

July 25, 2018

## NOTICE OF CIVIL SERVICE COMMISSION MEETING

**SUBJECT: SURVEY OF MONTHLY RATES PAID TO POLICE OFFICERS  
AND FIREFIGHTERS IN ALL CITIES OF 350,000 OR MORE IN  
THE STATE OF CALIFORNIA (FY 19-20).**

The above matter will be considered by the Civil Service Commission at a meeting to be held on **August 5, 2019 at 2:00 p.m. in Room 400**, Fourth Floor, City Hall, 1 Dr. Carlton B. Goodlett Place.

This item will appear on the Consent Agenda. Please refer to the attached Notice for procedural and other information about Commission hearings. The meeting agenda and all meeting materials will be posted on the Civil Service Commission's website at [www.sfgov.org/CivilService](http://www.sfgov.org/CivilService) under "Meetings" no later than end of day on Wednesday, July 31, 2019. If you would like a copy of the staff report on the above-captioned matter emailed to you in advance of July 31<sup>st</sup>, please contact the Civil Service Commission's Office at [CivilService@sfgov.org](mailto:CivilService@sfgov.org) or (415) 252-3247.

Attendance by you or an authorized representative is welcome. Should you or your representative not attend, the Commission will rule on the information previously submitted and testimony provided at its meeting.

*All non-privileged materials being considered by the Civil Service Commission for this item will be available for public inspection and copying at the Civil Service Commission office Monday through Friday from 8:00 a.m. to 5:00 p.m.*

CIVIL SERVICE COMMISSION

MICHAEL L. BROWN  
Executive Officer

### Attachment

Cc: Micki Callahan, Department of Human Resources  
Chief William Scott, San Francisco Police Department  
Chief Jeanine Nicholson, San Francisco Fire Department  
Susan Gard, Department of Human Resources  
Carol Isen, Department of Human Resources  
Andrew Kukis, Department of Human Resources  
Jay Huish, Employee Retirement System  
Tony Montoya, San Francisco Police Officers  
Shon Buford, San Francisco Firefighters, Local 798  
Steven Ponder, Department of Human Resources  
Raquel Silva, San Francisco Municipal Executives Association  
Darlene Armanino, Employee Retirement System  
Commission File  
Commissioners' Binder  
Chron

ELIZABETH SALVESON  
PRESIDENT

KATE FAVETTI  
VICE PRESIDENT

DOUGLAS S. CHAN  
COMMISSIONER

F. X. CROWLEY  
COMMISSIONER

MICHAEL L. BROWN  
EXECUTIVE OFFICER



**CIVIL SERVICE COMMISSION**

1. CIVIL SERVICE COMMISSION REGISTER NUMBER: 0185-19-3
2. FOR CIVIL SERVICE COMMISSION MEETING OF: \_\_\_\_\_
3. CHECK ONE: CONSENT AGENDA ☒
- REGULAR AGENDA ☐
4. SUBJECT: SURVEY OF MONTHLY RATES PAID TO POLICE OFFICERS  
AND FIREFIGHTERS IN ALL CITIES OF 350,000 OR MORE  
IN THE STATE OF CALIFORNIA (FY19-20)
5. RECOMMENDATION: ADOPT REPORT; TRANSMIT RATES TO THE  
RETIREMENT SYSTEM IN ACCORDANCE WITH CHARTER SECTION  
A8.590.1-A8.590-7; PROVIDE REPORT TO THE BOARD OF SUPERVISORS.
6. REPORT PREPARED BY: Andrew Kukis  
TELEPHONE NUMBER: 415-557-4833
7. NOTIFICATIONS: SEE ATTACHED
8. REVIEWED AND APPROVED FOR CIVIL SERVICE AGENDA:

HUMAN RESOURCES DIRECTOR: [Signature]

DATE: 7/8/19

9. SUBMIT THE ORIGINAL TIME-STAMPED COPY OF THIS FORM AND  
PERSONS TO BE NOTIFIED (SEE ITEM 7 ABOVE) ALONG WITH THE  
REQUIRED COPIES OF THE REPORT TO:

EXECUTIVE OFFICER  
CIVIL SERVICE COMMISSION  
25 VAN NESS, ROOM 720  
SAN FRANCISCO, CA 94102

10. RECEIPT-STAMP THIS FORM IN THE "CSC RECEIPT  
STAMP" BOX TO THE RIGHT USING THE TIME-  
STAMP IN THE CSC OFFICE.

ATTACHMENT

CSC RECEIPT STAMP

2019 JUL 10 PM 2:15  
CIVIL SERVICE COMMISSION  
SAN FRANCISCO

## NOTIFICATIONS:

Chief Jeanine Nicholson  
San Francisco Fire Department  
698 2<sup>nd</sup> Street  
San Francisco, CA 94107

Chief William Scott  
San Francisco Police Department  
850 Bryant Street  
San Francisco, CA 94103

Tony Montoya, President  
San Francisco Police Officers  
Association  
800 Bryant Street, 2<sup>nd</sup> Floor  
San Francisco, CA 94103

Shon Buford, President  
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San Francisco, CA 94103



**DATE:** July 3, 2019  
**TO:** The Honorable Civil Service Commission  
**FROM:** Micki Callahan,  
Human Resources Director  
**SUBJECT:** SURVEY OF MONTHLY RATES PAID TO POLICE OFFICERS AND  
FIREFIGHTERS IN ALL CITIES OF 350,000 OR MORE IN THE STATE OF  
CALIFORNIA (FY19-20).

**RECOMMENDATION:** ADOPT REPORT; TRANSMIT RATES TO THE RETIREMENT SYSTEM IN  
ACCORDANCE WITH CHARTER SECTION A8.590-1 THROUGH A8.590-7.  
PROVIDE REPORT TO THE BOARD OF SUPERVISORS

---

### **BACKGROUND AND ISSUES**

In November 1990, the electorate passed Proposition D, which allows for collective bargaining to set wages and working conditions of the uniformed force of the Police and Fire Departments. Charter Sections A8.590-1 through A8.590-7 requires that the rates of pay for retired Police Officers and Firefighters shall be based on rates that are not lower than the rates that would be established if Charter Section A8.405 were still in effect.

Per Section A8.405 of the Charter, the staff has surveyed rates of compensation paid to Police Officers and Firefighters in all cities of 350,000 population or more in the State of California, based on the 2010 federal decennial census. The cities used in the survey are Fresno, Long Beach, Los Angeles, Oakland, Sacramento, San Diego, and San Jose. Staff also surveyed compensation paid for police two-wheeled motorcycle duty in these same cities. The results of our survey are attached. Please note this survey reflects the Charter-mandated jurisdictions. The City uses different, regional comparator jurisdictions for salary negotiations.

### **THE FINDINGS**

As of July 1, 2019, the average maximum monthly wage for Police Officers at the agencies in our survey is \$8,655 per month. This is \$1,764 less than the maximum monthly wage currently paid to San Francisco Police Officers. This average maximum monthly rate of \$8,655 is 20.38% below the \$10,420 maximum monthly rate for San Francisco Police Officers. The percent increase between last year's average maximum monthly rate and the current average maximum monthly rate is 5.00%. The rates of pay for Police Department classes, if A8.405 were in effect, are shown in the tables following the survey results.



For Firefighters, the average maximum monthly rate at the agencies in our survey, as of July 1, 2019, is \$7,946, or \$2,476 less than the maximum monthly rate paid to San Francisco Firefighters. This average maximum monthly rate of \$7,946 is 31.16% below the \$10,422 maximum monthly rate for San Francisco Firefighters. The rates of pay for Firefighter classes, if A8.405 were in effect, are shown in the tables following the survey results.

Since the Bureau of Labor Statistics changed the reporting period for the San Francisco metropolitan area Consumer Price Index from monthly to bimonthly, we can no longer report the March-to-March change as provided in the Charter. Therefore, the February CPI rates for San Francisco and the other surveyed cities are indicated in this report. The cost of living for San Francisco increased by 3.29% and the average increase in cost of living for the other cities surveyed was 2.80% during this period. There is a 0.49% difference between the cost of living increase for San Francisco and the cost of living for the cities surveyed.

Section 4 E of the 2018-2021 Memorandum of Understanding between the City and County of San Francisco and the San Francisco Police Officers' Association provides that "employees below the rank of captain assigned to Motorcycle and Honda units shall continue to receive a premium in an amount in accord with current practice pursuant to Charter Section A8.405(b)." The survey results show the average monthly Motorcycle Pay for two-wheel motorcycle traffic duty at the other agencies is \$493 per month. The comparable current rate for San Francisco Police Officers is \$474 per month.

In conclusion, the collectively bargained monthly rates for the Police Officers and Firefighters exceed the average maximum monthly rates as defined by Charter Section A8.405.

#### **RECOMMENDATION**

It is recommended that the Civil Service Commission approve and transmit to the Retirement System and to the Board of Supervisors this survey of rates certified in the attached report in accordance with Charter Sections A8.405 and A8.590-1 through A8.590-7.

Respectfully Submitted,



Steven Ponder

Classification and Compensation Director

**City and County of San Francisco  
POLICE OFFICER SALARY SURVEY**

**Rates of Pay Effective July 1, 2019**

City	Class Title	MC Pay*	Number of Positions	Monthly Salary	
				Minimum	Maximum
San Francisco	Police Officer	\$474	1,695	\$7,488	\$10,420
Fresno	Police Officer	\$275	664	\$5,438	\$7,290
Long Beach	Police Officer	\$418	692	\$6,450	\$8,387
Los Angeles	Police Officer II	\$936	4,801	\$5,970	\$8,133
Oakland	Police Officer	\$515	592	\$7,360	\$10,307
Sacramento	Police Officer	-----	609	\$5,804	\$7,778
San Diego	Police Officer II	\$271	949	\$6,413	\$7,748
San Jose	Police Officer	\$545	905	\$8,171	\$10,944
Average of Other Cities		\$493		\$6,515	\$8,655

\* Two-Wheeled Motorcycle Pay

San Francisco maximum rate exceeds the Average of Other Cities by:	20.38%
--	--------

Number of Positions in San Francisco from HRMS as of June 7, 2019

**City and County of San Francisco  
FIREFIGHTER SALARY SURVEY**

**Rates of Pay Effective July 1, 2019**

City	Class Title	Number of Positions	Monthly Salary	
			Minimum	Maximum
San Francisco	Firefighter	873	\$6,754	\$10,422
Fresno	Firefighter	115	\$5,753	\$6,998
Long Beach	Firefighter	201	\$5,942	\$7,297
Los Angeles	Firefighter III	1,928	\$6,534	\$8,133
Oakland	Firefighter	164	\$7,342	\$9,662
Sacramento	Firefighter	369	\$5,532	\$6,724
San Diego	Firefighter II	315	\$4,686	\$5,656
San Jose	Fire Engineer	233	\$9,220	\$11,149
Average of Other Cities:			\$6,430	\$7,946
San Francisco maximum rate exceeds Average of Other Cities by:				31.16%

Number of Positions in San Francisco from HRMS as of June 7, 2019

**CONSUMER PRICE INDEX**  
**Urban Wage Earners and Clerical Workers (CPI-W)**

City	February 2018*	February 2019*	Percent Increase
San Francisco	275.7	284.8	3.29%
Long Beach	253.2	259.7	2.56%
Los Angeles	253.2	259.7	2.56%
Oakland	275.7	284.8	3.29%
**San Diego	272.8	279.1	2.30%
San Jose	275.7	284.8	3.29%
The average cost of living in all other cities increased by:			2.80%
The cost of living in San Francisco increased by:			3.29%

Note:

The Bureau of Labor Statistics does not compile cost-of-living indexes for Sacramento and Fresno.

\* The reporting period for the San Francisco-Oakland-San Jose metropolitan area changed several years ago from monthly to bi-monthly. The rates shown reflect the CPI in February of each year. To maintain consistency, the February CPI rates are indicated for Los Angeles and Long Beach.

\*\* The reporting period for the San Diego-Carlsbad metropolitan area changed in November 2017 from semi-annually to bi-monthly. The rates shown reflect the CPI in March of each year because the Bureau of Labor Statistics publishes CPI for the San Diego-Carlsbad metropolitan area on opposite months as that for the San Francisco-Oakland-San Jose metropolitan area.

## A8.405 Rates of Pay for Police Classes

Effective Date		July 1, 2019			
Percent Increase		5.00%			
		Biweekly	Monthly		
0390	Chief of Police	\$10,698	\$23,268		
0395	Assistant Chief	\$9,498	\$20,658		
0380	Inspector	\$4,615	\$10,038		
0381	Inspector II	\$4,797	\$10,434		
0382	Inspector III	\$4,893	\$10,642		
0400	Deputy Chief	\$9,005	\$19,586		
0401	Deputy Chief II	\$9,364	\$20,366		
0402	Deputy Chief III	\$9,546	\$20,762		
0488	Commander	\$7,320	\$15,920		
0489	Commander II	\$7,612	\$16,556		
0490	Commander III	\$7,759	\$16,876		
Q 35	Assistant Inspector	\$4,264	\$9,275		
Q 35	Assistant Inspector (with 2 years svc)	\$4,615	\$10,038		
Q 36	Assistant Inspector II	\$4,434	\$9,645		
Q 36	Assistant Inspector II (with 2 years svc)	\$4,797	\$10,434		
Q 37	Assistant Inspector III	\$4,522	\$9,836		
Q 37	Assistant Inspector III (with 2 years svc)	\$4,893	\$10,642		
Q 50	Sergeant	\$4,615	\$10,038		
Q 51	Sergeant II	\$4,797	\$10,434		
Q 52	Sergeant III	\$4,893	\$10,642		
Q 60	Lieutenant	\$5,269	\$11,461		
Q 61	Lieutenant II	\$5,482	\$11,924		
Q 62	Lieutenant III	\$5,586	\$12,150		
Q 63	Criminologist	\$6,189	\$13,462		
Q 80	Captain	\$6,189	\$13,462		
Q 81	Captain II	\$6,436	\$13,998		
Q 82	Captain III	\$6,563	\$14,274		
Q 2	Police Officer	Pre-7/1/1996	7/1/96 to present		
		--	1st year	\$3,030	\$6,591
		1st year	2nd year	\$3,440	\$7,482
		2nd year	3rd year	\$3,608	\$7,848
		3rd year	4th year	\$3,787	\$8,237
		4th year	5th year	\$3,979	\$8,655
Q 3	Police Officer II	Pre-7/1/1996	7/1/96 to present		
		--	1st year	\$3,152	\$6,855
		1st year	2nd year	\$3,575	\$7,776
		2nd year	3rd year	\$3,753	\$8,162
		3rd year	4th year	\$3,937	\$8,564
		4th year	5th year	\$4,137	\$8,999
Q 4	Police Officer III	Pre-7/1/1996	7/1/96 to present		
		--	1st year	\$3,212	\$6,986
		1st year	2nd year	\$3,642	\$7,922
		2nd year	3rd year	\$3,827	\$8,323
		3rd year	4th year	\$4,014	\$8,730
		4th year	5th year	\$4,218	\$9,174



## A8.405 Rates of Pay for Fire Classes

Effective Date		July 1, 2019	
Percent increase		5.00%	
		Biweekly	Monthly
0140	Chief of Department	\$10,698	\$23,268
0150	Deputy Chief of Department	\$9,005	\$19,586
H 51	Assistant Deputy Chief II	\$7,321	\$15,923
H 53	Emergency Medical Services Chief	\$7,321	\$15,923
H 4	Inspector, Bureau of Fire Prevention and Public Safety	\$4,758	\$10,349
H 6	Investigator, Bureau of Fire Investigation	\$4,758	\$10,349
H 10	Chief's Operator	\$4,331	\$9,420
H 16	Technical Training Specialist	\$4,611	\$10,029
H 18	Coordinator of Community Service	\$4,611	\$10,029
H 20	Lieutenant	\$4,617	\$10,041
H 22	Lieutenant, Bureau of Fire Prevention and Public Safety	\$5,214	\$11,340
H 23	Lieutenant, Emergency Medical Services	\$4,617	\$10,041
H 24	Lieutenant, Bureau of Fire Investigation	\$5,214	\$11,340
H 28	Lieutenant, Division of Training	\$5,269	\$11,461
H 30	Captain	\$5,270	\$11,463
H 32	Captain, Bureau of Fire Prevention and Public Safety	\$5,960	\$12,963
H 33	EMS Captain	\$5,270	\$11,463
H 39	Captain, Division of Training	\$6,330	\$13,767
H 40	Battalion Chief	\$6,331	\$13,771
H 42	Assistant Fire Marshall	\$6,331	\$13,771
H 43	EMS Section Chief	\$6,331	\$13,771
H 50	Assistant Chief of Department	\$7,320	\$15,920
H110	Marine Engineer of Fire Boats	\$5,269	\$11,461
H120	Pilot of Fire Boats	\$5,269	\$11,461
H 2	Firefighter	Pre- 7/1/96 to	
		<u>7/1/1996</u> <u>present</u>	
		-- 1st year	\$3,030 \$6,591
		1st year 2nd year	\$3,440 \$7,482
		2nd year 3rd year	\$3,608 \$7,848
		3rd year 4th year	\$3,787 \$8,237
		4th year 5th year	\$3,979 \$8,655
H 3	Firefighter/Paramedic	\$4,597	\$9,998

## A8.405 Rates of Pay for Abolished Police and Fire Classes

Effective Date		July 1, 2019	
Percent increase		5.00%	
		Biweekly	Monthly
<b>Police Department</b>			
0360	Chief of Inspectors	\$9,005	\$19,586
0420	Department Secretary	\$7,320	\$15,920
0460	Secretary, Police Commission	\$5,269	\$11,461
0470	Supervising Captain	\$7,320	\$15,920
0480	Director of Traffic	\$9,005	\$19,586
0485	Supervising Captain of Patrol	\$7,320	\$15,920
0490	Captain of Traffic	\$6,651	\$14,465
0520	Police Surgeon	\$3,979	\$8,655
Q20	Police Woman		
		Pre- 7/1/96 to	
		<u>7/1/1996</u> <u>present</u>	
		-- 1st year	\$3,030 \$6,591
		1st year 2nd year	\$3,440 \$7,482
		2nd year 3rd year	\$3,608 \$7,848
		3rd year 4th year	\$3,787 \$8,237
		4th year 5th year	\$3,979 \$8,655
Q 90	Dir, Police Psych	\$6,160	\$13,399
<b>Fire Department</b>			
0145	Assistant Deputy Chief	\$9,004	\$19,584
0155	Secretary to the Chief of Department	\$7,086	\$15,411
H 17	Medical Coordinator	\$4,611	\$10,029
H 19	Operations-Training Supervisor, Airport	\$4,611	\$10,029
H 29	Special Svcs. Officer	\$5,269	\$11,461



# CIVIL SERVICE COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED  
MAYOR

*Sent via Electronic Mail*

ELIZABETH SALVESON  
PRESIDENT

August 12, 2019

KATE FAVETTI  
VICE PRESIDENT

## NOTICE OF CIVIL SERVICE COMMISSION ACTION

DOUGLAS S. CHAN  
COMMISSIONER

**SUBJECT: SURVEY OF MONTHLY RATES PAID TO POLICE  
OFFICERS AND FIREFIGHTERS IN ALL CITIES OF 350,000  
OR MORE IN THE STATE OF CALIFORNIA (FY 19-20).**

F. X. CROWLEY  
COMMISSIONER

At its meeting on August 5, 2019 the Civil Service Commission had for its consideration the above matter.

The Commission adopted the report; Transmit Rates to the Retirement System in Accordance with Charter Section A8.590.1-A8.590-7; Provide Report to the Board of Supervisors.

If this matter is subject to Code of Civil Procedure (CCP) Section 1094.5, the time within which judicial review must be sought is set forth in CCP Section 1094.

MICHAEL L. BROWN  
EXECUTIVE OFFICER

CIVIL SERVICE COMMISSION

MICHAEL L. BROWN  
Executive Officer

### Attachment

Cc: Micki Callahan, Department of Human Resources  
Chief William Scott, San Francisco Police Department  
Chief Jeanine Nicholson, San Francisco Fire Department  
Susan Gard, Department of Human Resources  
Carol Isen, Department of Human Resources  
Andrew Kukis, Department of Human Resources  
Jay Huish, Employee Retirement System  
Tony Montoya, San Francisco Police Officers  
Shon Buford, San Francisco Firefighters, Local 798  
Steven Ponder, Department of Human Resources  
Raquel Silva, San Francisco Municipal Executives Association  
Darlene Armanino, Employee Retirement System  
Commission File  
Chron



# CIVIL SERVICE COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED  
MAYOR

*Sent via Electronic Mail*

ELIZABETH SALVESON  
PRESIDENT

KATE FAVETTI  
VICE PRESIDENT

DOUGLAS S. CHAN  
COMMISSIONER

F. X. CROWLEY  
COMMISSIONER

MICHAEL L. BROWN  
EXECUTIVE OFFICER

August 12, 2019

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CIVIL SERVICE COMMISSION

MICHAEL L. BROWN  
Executive Officer

### Attachment

Cc: Micki Callahan, Department of Human Resources  
Chief William Scott, San Francisco Police Department  
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Shon Buford, San Francisco Firefighters, Local 798  
Steven Ponder, Department of Human Resources  
Raquel Silva, San Francisco Municipal Executives Association  
Darlene Armanino, Employee Retirement System  
Commission File  
Chron

**From:** [Chan, Amy \(MYR\)](#)  
**To:** [Somera, Alisa \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Cc:** [Kittler, Sophia \(MYR\)](#); [Beinart, Amy \(BOS\)](#); [Calvillo, Angela \(BOS\)](#)  
**Subject:** RE: Quarterly Report for File 180547  
**Date:** Monday, July 29, 2019 5:20:24 PM  
**Attachments:** [Q4 FY19 MOHCD 100 Percent AH Report Memo and Exhibit.pdf](#)  
[image001.png](#)

---

Hi everyone,

Please find attached the quarterly report on prioritizing 100% affordable housing projects as required by File 180547.

This report covers the period from April through June 2019.

Thanks,  
Amy

[Amy Chan](#)

Director of Policy and Legislative Affairs  
 Mayor's Office of Housing and Community Development  
 1 South Van Ness, 5<sup>th</sup> Floor  
 San Francisco, CA 94103  
 tel: [415.701.5508](tel:415.701.5508) fax: [415.701.5501](tel:415.701.5501)  
[amy.chan@sfgov.org](mailto:amy.chan@sfgov.org)

---

**From:** Somera, Alisa (BOS)  
**Sent:** Thursday, April 25, 2019 11:16 AM  
**To:** Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>  
**Cc:** Chan, Amy (MYR) <[amy.chan@sfgov.org](mailto:amy.chan@sfgov.org)>; Kittler, Sophia (MYR) <[sophia.kittler@sfgov.org](mailto:sophia.kittler@sfgov.org)>; Beinart, Amy (BOS) <[amy.beinart@sfgov.org](mailto:amy.beinart@sfgov.org)>; Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>  
**Subject:** FW: Quarterly Report for File 180547

Eileen... attached please find the 100% Affordable Housing Projects quarterly report, pursuant to Administrative Code, Section 109.3 (File No. 180547). This report should be sent to the Board, logged, and added to c-pages. Thank you.

*Alisa Somera*

Legislative Deputy Director  
 San Francisco Board of Supervisors  
 1 Dr. Carlton B. Goodlett Place, Room 244  
 San Francisco, CA 94102  
 415.554.7711 direct | 415.554.5163 fax  
[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)



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**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

---

**From:** Chan, Amy (MYR)

**Sent:** Thursday, April 25, 2019 10:07 AM

**To:** Somera, Alisa (BOS) <[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)>

**Cc:** Kittler, Sophia (MYR) <[sophia.kittler@sfgov.org](mailto:sophia.kittler@sfgov.org)>; Beinart, Amy (BOS) <[amy.beinart@sfgov.org](mailto:amy.beinart@sfgov.org)>

**Subject:** Quarterly Report for File 180547

Hi Alisa,

Please find attached quarterly report on prioritizing 100% affordable housing projects as required by File 180547.

This report covers the period from January through March 2019.

Thanks,  
Amy

Amy Chan  
Director of Policy and Legislative Affairs  
Mayor's Office of Housing and Community Development  
1 South Van Ness, 5<sup>th</sup> Floor  
San Francisco, CA 94103  
tel: [415.701.5508](tel:415.701.5508) fax: [415.701.5501](tel:415.701.5501)  
[amy.chan@sfgov.org](mailto:amy.chan@sfgov.org)



**Mayor's Office of Housing and Community Development**  
City and County of San Francisco



**London N. Breed**  
Mayor

**Kate Hartley**  
Director

July 5, 2019

To: Mayor London Breed; Board of Supervisors  
From: Kate Hartley, Director  
Cc: Clerk of the Board of Supervisors

**Re: Q4 FY18-19 Reporting on Prioritization of 100% Affordable Housing Projects (File #180547)**

---

Enclosed please find the third quarterly report on MOHCD's 100% Affordable Housing Projects, as required by City Ordinance, covering the period from April 1 to June 30, 2019. This report is also submitted as part of OEWD's Executive Directive 17-02 report on all City sponsored housing developments. During Q4 of FY19-19 a number of significant milestones were achieved. The following are highlights of the Quarterly Report:

- 1101 Connecticut was issued its Temporary Certificate of Occupancy (TCO). The 72 affordable homes, 75% of which are available to families through HOPE SF, are currently being leased up and initial occupants have moved in. A grand opening was celebrated in May 2019.
- 222 Taylor was issued its Temporary Certificate of Occupancy (TCO). The 113 affordable homes, which include set-asides for 23 homeless households and 5 disabled households, are currently being leased up and initial occupants have moved in. A grand opening ceremony is planned.
- 95 Laguna was issued its Temporary Certificate of Occupancy (TCO). The 79 LGBTQ-friendly affordable homes for seniors are currently being leased up and initial occupants have moved in. A grand opening ceremony is planned.
- 88 Broadway (125 family units) and 735 Davis (53 Sr. Units) located on adjacent parcels, commenced construction in mid-June
- The Site permit was issued for 3001 24<sup>th</sup> Street, with 45 units for homeless seniors. Construction is anticipated to start in January 2020.
- The Site permit was issued for 1064-8 Mission Street, with 258 units for homeless seniors and adults. Construction is anticipated to start in January 2020.

Please see attached for further details.

100% Affordable Project Quarterly Report

FY19: Q4 April 2019 – June 2019

|                                                                 |                                                       |
|-----------------------------------------------------------------|-------------------------------------------------------|
| All 100% AH Projects (Including Vertical for ED 17-02 Projects) | Project Manager: Mara Blitzer, mara.blitzer@sfgov.org |
|-----------------------------------------------------------------|-------------------------------------------------------|

Department Reports:

| Project Address & Building Permit No.                              | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                                                 | Key Milestones/ Deliverables<br>this Quarter           | Key Milestones for Next<br>Quarter                                                       | Q4 Status: Milestones + Deliverables                                                               |                                         |                                       |                                   |                                                                                        |                                                                                                                                                                                       |
|--------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                    |            |                                                                                                                                                            |                                                        |                                                                                          | Department of Building<br>Inspection (DBI)                                                         | San Francisco Fire<br>Department (SFFD) | Mayor's Office on<br>Disability (MOD) | Planning Department<br>(Planning) | San Francisco Public<br>Utilities Commission<br>(SFPUC)                                | Public Works (DPW)                                                                                                                                                                    |
| 95 Laguna Street - 201507060668                                    | 79         | Final sign-off of vertical                                                                                                                                 | 100% construction complete. TCO received 4/25/19       | Final Inspections. Opening and move -ins                                                 | Final Inspections                                                                                  | Final Inspections                       | Final inspection scheduled 7/12/19    | None                              | Final Inspections                                                                      | Final Inspections, project closed out                                                                                                                                                 |
| 1101 Connecticut Street - Potrero Block X - 201603172392 (HOPE SF) | 72         | Project completion per schedule is 8/1/19 due to sunshades (does not impact tenant move-in)                                                                | Construction complete. Grand Opening celebrated 5/9/19 | Final Inspections. Final Certificate of Occupancy expected 8/1/19 due to sunshades       | Final MOD Inspections. TCO granted on 12/26/18 by DBI for corridors, common areas and public areas | Final Inspections and testing           | Job card signed off 6/7/19            | None                              | Project Sponsor (BRIDGE) to confirm SFPUC Water retention plan is complete             | Infrastructure - DPW has required Cahill to repave a portion of 25th and Connecticut three times as there was an unforeseen condition (missing water line and non-compliant gas line) |
| 222 Taylor (aka 210 Taylor) - 201602179822                         | 113        | 1) Elec permit issued but final job card required before system start-up. Final sign-offs / inspections required (except for sunshades) TCO issued 4/30/19 |                                                        | 1) PG&E final connections complete but require removal of temp power service connections | None                                                                                               | None                                    | Final inspection scheuled 7/12/19     | None                              | 1) Close coordination with PG&E required to close out final electrical connection work | Street Improvement Permit obtained. Street and sidewalk improvements on-going                                                                                                         |
| 455 Fell Street - 201605066751                                     | 108        | TCO by 7/30/19 based on meeting with DBI/DPW/MOD/SFFD on 6/7/19                                                                                            | 78% construction complete                              | Finish work and final inspections                                                        | Ok to cover in some units                                                                          | Final Inspections                       | Pre-final inspections underway        | None                              | Final Inspections                                                                      | Final Inspections                                                                                                                                                                     |
| 1491 Sunnydale Avenue - Parcel Q - 201612225710 (HOPE SF)          | 55         | TCO by 10/4/19                                                                                                                                             | 72% construction complete                              | Green tag from PG&E, ok to cover in all units, transformer install                       | Ok to cover in some units                                                                          | None                                    | Rough inspections completed           | None                              | None                                                                                   | Street Improvement, Minor Sidewalk Encroachment, and Sidewalk Legislation ongoing                                                                                                     |



All 100% AH Projects (Including Vertical for ED 17-02 Projects)

Project Manager: Mara Blitzer, mara.blitzer@sfgov.org

Department Reports:

| Project Address & Building Permit No. | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                                                                                                                                                                               | Key Milestones/ Deliverables<br>this Quarter                                                                                                                                              | Key Milestones for Next<br>Quarter                                                                                                                                                                                           | Q4 Status: Milestones + Deliverables                                                                                                                                                                                                                                                                                |                                                                                                                                                                        |                                       |                                                                                       |                                                                                                                                                                                                                                                                                                       |                                                                             |
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|                                       |            |                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                           |                                                                                                                                                                                                                              | Department of Building<br>Inspection (DBI)                                                                                                                                                                                                                                                                          | San Francisco Fire<br>Department (SFFD)                                                                                                                                | Mayor's Office on<br>Disability (MOD) | Planning Department<br>(Planning)                                                     | San Francisco Public<br>Utilities Commission<br>(SFPUC)                                                                                                                                                                                                                                               | Public Works (DPW)                                                          |
| 1296 Shotwell -<br>201810254116       | 94         | 1) PUC water main<br>trenching to be<br>completed; 2) PUC Elec<br>service Green Tag<br>required early July; TCO<br>by 11/13/19                                                                                                                                                           | 48% construction complete.<br>Building topped off 4/19 and<br>crane removed                                                                                                               | 1). PUC Water service<br>connection coordination in<br>June / July; PUC elec perm<br>power scheduled; Level 6-<br>9 MEPS rough in by<br>6/12/19; Level 3 finishes<br>complete by 7/12; SS & SD<br>lines installed by 6/29/19 | Revised plans were approved by<br>Sagiv SFFD on 1/14/19; CPB<br>1/18/19 approved Fire Sprinkler<br>approved 1/11/19                                                                                                                                                                                                 | Site Permit approved on<br>1/14/19                                                                                                                                     | Pre-final inspections<br>underway     | None                                                                                  | 2) SFPUC on track for<br>green tag in July 2019;<br>PGE here as there is no<br>column: PGE confirmed<br>on 1/16/19 meeting with<br>PGE, PUC and team that<br>current mat slab design<br>and planned gas routing<br>is acceptable; Water<br>service: CCDC submitted<br>main water service<br>extension | Street Permit issued                                                        |
| 490 S. Van Ness -<br>201710110918     | 82         | PGE Temp power<br>energizing week of<br>6/10; 2) PUC Elec final<br>permanent service<br>design approved and<br>awaiting contract. PGE<br>Temp power energizing<br>week of 6/10; 2) PUC Elec<br>final permanent service<br>design approved and<br>awaiting contract; TCO<br>by 04/15/2020 | 1) Addenda 2 permit (sponsor to<br>respond to comments); 2)<br>PUC/PGE Perm power design<br>approved and pending contract<br>and scheduling; Construction<br>17% complete; 3) SIP pending | 2). Finalize Perm Power<br>Contract and schedule;<br>Complete tower crane<br>erection and begin<br>structural work; Finalize<br>addenda 2 approval                                                                           | 1) Addenda 2 approved by DBI-<br>BLDG – 4/19/19; Approved by<br>DBI-MECH 06/17/19; Approved<br>by SFFD 07/02/19; Routed to<br>CPC-ZOC and subsequently<br>approved on 07/15/19; Waiting<br>on PPC for appointment to<br>stamp out; JZ:Addendum.<br>Bldg/MECH approved, MECH-E<br>pending on response to<br>comments | 1). Waiting for submittal<br>of remaining addenda;<br>Architectural MEP plans<br>in hold on 03/03/2018;<br>No sprinkler plans<br>submitted; No Fire Alarm<br>submitted | Final plans approved<br>4/19/19       | 1) Awaiting architectural<br>addenda (not yet routed<br>to Planning as of<br>6/19/19) | 1) Waiting for submittal<br>of remaining addenda<br>2) Permanent Power<br>application pending                                                                                                                                                                                                         | 3) Revisions to the<br>Street Improvement<br>Permit pending with<br>Sponsor |
| 1950 Mission -<br>201609218371        | 157        | 1) PUC to assist in review<br>of trenching cost and<br>alternative location for<br>cost savings<br>2) Minor Sidewalk<br>Encroachment approved;<br>TCO by 08/20/2020                                                                                                                      | 10% complete<br>1). Temp Power Contract (PG&E)<br>3) Addenda 4, 5, and 6 pending<br>approval                                                                                              | 1) PUC final contract<br>pending; Scheduling perm<br>power service connection                                                                                                                                                | 3) Approval of the deferred<br>submittals - sprinklers, Fire<br>Alarm Systems, metal stairs,<br>Exterior Bldg Mtc., Solar Hot<br>Water                                                                                                                                                                              | 3) Fire Sprinkler<br>comments issued. Fire<br>Alarm Systems, Elevator<br>Landing and Two Way<br>Comms not received                                                     | 1) Revised plans received<br>7/5/19   | Approved architectural<br>addenda on 12/24/18)                                        | 1) Need perm power<br>design. Stormwater<br>Addendum approved<br>01/16/19                                                                                                                                                                                                                             | None                                                                        |

All 100% AH Projects (Including Vertical for ED 17-02 Projects)

Project Manager: Mara Blitzler, mara.blitzler@sfgov.org

Department Reports:

| Project Address & Building Permit No.                                                          | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                                                                                                                                 | Key Milestones/ Deliverables<br>this Quarter                                                                                       | Key Milestones for Next<br>Quarter                                                                                                                                                | Q4 Status: Milestones + Deliverables                                                                                                                                                                                                                                              |                                                                                                           |                                             |                                                                                                                             |                                                                                  |                                          |
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|                                                                                                |            |                                                                                                                                                                                                                                            |                                                                                                                                    |                                                                                                                                                                                   | Department of Building<br>Inspection (DBI)                                                                                                                                                                                                                                        | San Francisco Fire<br>Department (SFFD)                                                                   | Mayor's Office on<br>Disability (MOD)       | Planning Department<br>(Planning)                                                                                           | San Francisco Public<br>Utilities Commission<br>(SFPUC)                          | Public Works (DPW)                       |
| 2060 Folsom<br>- 201608054294, SCP<br>Permit: 201901291507<br>- approved                       | 127        | TCO by 10/27/20                                                                                                                                                                                                                            | 1) Temp Power Contract (PG&E).<br>Perm power design approval<br>PUC/PGE<br>2) Addenda 2 permit (sponsor to<br>respond to comments) | 3) Design-build permits<br>(Generator, Fire Alarm, Fire<br>Sprinkler)                                                                                                             | Addenda 1 permit issued<br>12/28/18.<br>2) Addenda 2 on hold pending<br>comments; JZ (6/11/19)<br>DBI all disciplines have<br>completed the reviews of add.2<br>of 201608054294; However, DBI<br>CPB need contractor's letter to<br>issue 201901291507 Stormwater<br>Control Plan | 2) Approved Arch/MEP<br>on 5/6/19 - Fire sprinkler<br>and Fire Alarm have not<br>received yet             | Final plans approved<br>4/26/19             | 2) Awaiting addenda 2<br>(not yet routed to<br>Planning as of 6/19/19)                                                      | NA for addenda 1 & 2                                                             | 2) Addenda 2 on hold<br>pending FD       |
| 1990 Folsom -<br>201707051030, SCP:<br>201811024919 - issued<br>Demo: 201807164652 -<br>issued | 143        | TCO by 12/11/20                                                                                                                                                                                                                            | 1) Temp Power Contract. Perm<br>power design and schedule<br>(PG&E)<br>2) Demo permit<br>3) Addenda 2 permit                       | 4) Perm power contract<br>(PG&E)                                                                                                                                                  | 3) Architect preparing response<br>to Addenda 2 comments; DBI<br>BLDG/MECH/MECH-E have<br>completed reviews as od<br>5/16/19                                                                                                                                                      | 3) Approved Architect<br>/MEP on 5/20/19 by<br>Harshman; Fire sprinkler<br>and fire Alarm not<br>received | Tenant improvement<br>plans received 7/5/19 | 3) Architectural Addenda<br>not yet routed to<br>Planning as of 6/19/19,<br>but arch in touch on<br>minor revisions to ext. | 1). Perm power<br>application pending<br>3) Waiting for routing of<br>addendum 2 | 3) Waiting for routing of<br>addendum 2  |
| 88 Broadway (SF Port)<br>- 2017111154095                                                       | 125        | Construction Started<br>6/17/19 (test piles<br>commenced)<br>1) Addenda 1 and 2<br>accepted and 6/10/19<br>DBI/Port Agmt of<br>coordinated inspection;<br>Addenda 4 pending - SF<br>PORT FIRE revision of<br>comments and responses<br>DUE | 1) Addenda 1 & 2 has been<br>reviewed and accepted<br>2) Temp Power Contract (PG&E)<br>3) Sidewalk Legislation (PW)                | 1) Addenda 3, 4 and 5<br>(Stormwater control)<br>approval; SF Port FIRE<br>pending additional review,<br>comments and responses<br>4) Permanent Power<br>design approval CRITICAL | 1) Addenda 3,4 & 5 submitted;<br>Addendum 3 - "In Hold" for<br>BLDG;<br>Addendum 4 - "In Hold" for<br>BLDG, MECH & MECH-E; JZ<br>(6/11/19) DBI has completed<br>review on Addenda 3 & 5, ready<br>to issue Letter of Recommended<br>Approval (LRA)                                | 1) Addendum 4 (Arch/<br>MEP) In Hold, SFFD<br>Comments sent to the<br>developer                           | Plans received, under<br>review             | None                                                                                                                        | 4) Permanent Power<br>application pending;<br>CRITICAL                           | 1) Addendum 3 & 4 - "In<br>Hold" for BSM |

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Department Reports:

| Project Address & Building Permit No. | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                                                                                                                                                                    | Key Milestones/ Deliverables<br>this Quarter                                                                                                                                                                                                                  | Key Milestones for Next<br>Quarter                                                                                       | Q4 Status: Milestones + Deliverables                                                                               |                                                                                 |                                       |                                   |                                                         |                                                                                                           |
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|                                       |            |                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                               |                                                                                                                          | Department of Building<br>Inspection (DBI)                                                                         | San Francisco Fire<br>Department (SFFD)                                         | Mayor's Office on<br>Disability (MOD) | Planning Department<br>(Planning) | San Francisco Public<br>Utilities Commission<br>(SFPUC) | Public Works (DPW)                                                                                        |
| 735 Davis<br>- 201711154101           | 53         | Construction Start<br>6/17/19 (test piles<br>commenced)<br>2) Licensing Agreement<br>needed to allow 35%<br>window exposure on<br>West elevation; Legal<br>description by sponsor's<br>attorney<br>pending; Requires DBI<br>approval; Addenda 4 on<br>HOLD pending resolution | Addenda 1 & 2 has been<br>reviewed and accepted;<br>Port/DBI/MOHCD meeting<br>6/10/19 to finalize coordination<br>of permit cards and inspections<br>1) Addenda 3, 4 and 5 pending<br>4) Perm power design approval<br>(PG&E)<br>5) Sidewalk Legislation (PW) | 1) Addenda 4 and 5<br>approval<br>4) Perm power design<br>approval and inspections;<br>Temp power connection<br>CRITICAL | 1) Addenda 3,4 & 5 submitted;<br>Addendum 3 - "In Hold" for<br>BLDG; Addendum 4 - "In Hold"<br>for MECH and MECH-E | 1) Addendum 4 (Arch/<br>MEP) In Hold, SFFD<br>Comments sent to the<br>developer | Plans received, under<br>review       | None                              | 4) Permanent Power<br>application pending               | 1) Addendum 3 -<br>"Finished"; Need to<br>double-check note<br>indicating "N/A = SF Port<br>Jurisdiction" |

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Department Reports:

| Project Address & Building Permit No.                                                            | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                 | Key Milestones/ Deliverables<br>this Quarter                                                        | Key Milestones for Next<br>Quarter                                                                                                                                                                    | Q4 Status: Milestones + Deliverables                                                           |                                                                                                |                                                       |                                                             |                                                                                                              |                                                                                      |
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|                                                                                                  |            |                                                                                                            |                                                                                                     |                                                                                                                                                                                                       | Department of Building<br>Inspection (DBI)                                                     | San Francisco Fire<br>Department (SFFD)                                                        | Mayor's Office on<br>Disability (MOD)                 | Planning Department<br>(Planning)                           | San Francisco Public<br>Utilities Commission<br>(SFPUC)                                                      | Public Works (DPW)                                                                   |
| Post Entitlement: Pre-construction                                                               |            |                                                                                                            |                                                                                                     |                                                                                                                                                                                                       |                                                                                                |                                                                                                |                                                       |                                                             |                                                                                                              |                                                                                      |
| Sunnydale Parcel 6 - 201806202372 (HOPE SF) SEE HOPE SF REPORT for Sunnydale Master Project Data | 167        | Construction Start Anticipated 9/2/2019                                                                    | Site permit issued 2/15/19 1) Addenda 1 and 2 submitted                                             | 1) Addenda 1 approval<br>2) Submit to MOD                                                                                                                                                             | 1) Awaiting addenda 1                                                                          | Site permit Approved 1) Arch. plan not received                                                | 1) Pre-app meeting held on 3/1/19; awaiting addenda 2 | None                                                        | 1) Awaiting addenda 1                                                                                        | 1) Awaiting addenda 1                                                                |
| 681 Florida (previously dba 2070 Bryant) Site Permit: 201802211851 - issued, PID Map: 9907       | 130        | Construction Start Anticipated 12/15/19 2) Need PUC / PGE Design resolution for perm power                 | 1) Addenda 1 permit approvals (all); Currently undergoing geotechnical peer review requested by DBI | Bidding<br>1) Addenda 1 + approval for construction start in late 2019<br>2) PUC / PGE approval of Temp and Perm power design<br>3) Tentative map approval                                            | 1) Waiting for submittal of remaining addenda                                                  | 1) Arch/MEP plans received 3/25/19, SFFD Comments sent                                         | 1) Plan comments issued 3/21/19                       | 1) Waiting for submittal of remaining addenda as of 6/19/19 | 1) Waiting for submittal of remaining addenda<br>2) Permanent and Temp Power application pending             | 1) Waiting for addendum from mech (finished 02/07/19); Ongoing review of PW permits. |
| 500 Turk Site Permit: 201712156628 - issued                                                      | 122        | Construction Start Anticipated 12/15/19 2) Need PUC / PGE Design resolution for perm power CRITICAL        | 1) Addenda 1 permit by 9/1/19 (all)                                                                 | 1) Design team completed 35% CDs dated 2/22/19 (received 3/14/19), which includes MEPs; 100% DDs completed Nov. 2019<br>2) Perm Power design is pending agreement on connection requirements CRITICAL | 1) Waiting for submittal of remaining addenda                                                  | 1) Arch/MEP plans have been received on 5/21/19, Assigned to Harshman                          | Plan comments issued 4/10/19                          | 1) Waiting for submittal of remaining addenda               | 1) Waiting for submittal of remaining addenda<br>2) Final Temp design and coordinate approval of Perm Design | 1) Waiting for submittal of remaining addenda; Ongoing review of PW permits          |
| Maceo May Apartments (Treasure Island C3.2) Site Permit Application: 2018-10-22-3762S            | 104        | Construction Start Anticipated January 2020<br>2) Need PUC / PGE Design resolution for perm power CRITICAL | 1) Site Permit issuance. 2) Courtesy Review for MOD complete                                        | 1) Courtesy review for DBI complete. 2) Submit for State permit of modular units                                                                                                                      | 1) Site Permit Approved. Round 1 Courtesy Review comments issued, awaiting Architects response | 1) Site Permit Approved. Round 1 Courtesy Review comments issued, awaiting Architects response | Plan comments issued 5/7/19                           | Site Permit approved 12/14/18                               | 1) Site Permit Approved<br>2) Perm power design agreement required.                                          | 1) Site Permit Approved                                                              |

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Department Reports:

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|                                                                                                          |            |                                                                                                   |                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                      | Department of Building<br>Inspection (DBI)                                                                                                                                                                                                                           | San Francisco Fire<br>Department (SFFD)                          | Mayor's Office on<br>Disability (MOD)                                      | Planning Department<br>(Planning)                    | San Francisco Public<br>Utilities Commission<br>(SFPUC)                                                                                                           | Public Works (DPW)            |
| 3001 24th St. (Casa de la Mission)<br>- Planning Case #2017-002915ENV<br>- Building Permit #201806040916 | 45         | Construction Start Anticipated January 2020<br>2) Need PUC / PGE Design resolution for perm power | 1) Site Permit issued 3/7/19                                                                                                                                                         | 3) Review and approve Arch Civil Landscape addenda (submitted 7/10/19)                                                                                                                                                                                                                                                               | 1) Site permit application submitted 6/13/18; request for additional plans 10/29/18<br>2) 3/12/19: to DCP to review and stamp the revised pages;<br>3/11/19: to BLDG to review and stamp the revised pages then to DCP- no superseded set bundled with revised plans | 1) Approved Site Permit 03/07/19                                 | Plan comments issued 5/2/19                                                | 3) Waiting for Addenda as of 6/19/19                 | Reviewed & assessed for capacity charges; DBI will collect charges; See invoice and meter upgrade letter attached to application; Return submittal to PPC 3/11/19 | Site permit approved 03/07/19 |
| Potrero Block B (NE corner of 4285B) (HOPE SF) -SEE HOPE SF REPORT for Potrero Master Project Data       | 157        | Construction Start Anticipated April 2020 (TCO projected on 1/03/22)                              | 1) Permits: Option B Schematics/DD ready by May 2019; MOHCD PM is waiting for a revised concept plan, associated numbers and a schedule; Pending demo and abatement (infrastructure) | Concept Package for Block B submitted on 3/11/19; Schematic Design expected to be complete; BRIDGE to schedule a meeting with Planning to discuss design strategy. Farella is in the process of finalizing memo regarding State Density Bonus; Design permitting to occur from 4/30 to 9/2/19; Demolition projected to start 7/18/19 | Demo Permit Package submitted on 3/15/19, Grading Permit expected 4/29/19, Demolition of 92 units and abatement scheduled for 6/3/19 -9/20/19<br>1) City Review scheduled for 4/29/19                                                                                | None                                                             | None                                                                       | None                                                 | None                                                                                                                                                              | None                          |
| 2340 San Jose (Balboa Park Upper Yard) - 2018-07033677                                                   | 130        | Construction Start Anticipated January 2021                                                       | 1) Site permit issued February 2, 2019<br>2) Submission of Addenda for review and approval                                                                                           | Continue plaza design and construction coordination while project awaits AHSC funding determination                                                                                                                                                                                                                                  | 2) Waiting for addenda schedule from architect                                                                                                                                                                                                                       | 1) Site permit Approved on 11/7/18<br>2) Arch / MEP not received | 1) Reviewed site permit at pre-application meeting on 6/22/2018; No change | 1) Site Permit approved and routed to DBI (10.11.18) | None                                                                                                                                                              | None                          |

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Department Reports:

| Project Address & Building Permit No.                                                                                                 | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                                                                                                                                                                                                                                                            | Key Milestones/ Deliverables<br>this Quarter                                                                                                                                                                                                                                                                                                                                  | Key Milestones for Next<br>Quarter                                                                                                                     | Q4 Status: Milestones + Deliverables       |                                                                                                                                                                                                                                      |                                       |                                                                                                                                                  |                                                                      |                                                                                                                                   |
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|                                                                                                                                       |            |                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                        | Department of Building<br>Inspection (DBI) | San Francisco Fire<br>Department (SFFD)                                                                                                                                                                                              | Mayor's Office on<br>Disability (MOD) | Planning Department<br>(Planning)                                                                                                                | San Francisco Public<br>Utilities Commission<br>(SFPUC)              | Public Works (DPW)                                                                                                                |
| 31 Middlepoint Road<br>(Hunters View Phase 3), Blocks 14 & 17 -<br>block/lot: 4624/032 -<br>Mapping PID: 9677<br>(HOPE SF)            | 100        | Construction Start<br>Anticipated INFRA - July 2020, VERTICAL-<br>November2020,<br>(approximately 6 months<br>after street demo to<br>occur)<br>1) Comments received<br>from Planning for Blocks<br>14/17 require resolution<br>to maintain schedule,<br>CRITICAL<br>3) Tentative Map and<br>Street Vacation<br>4) Phase I infrastructure<br>acceptance still pending | Permits, Infrastructure final map<br>complete by 4/30/19; 65%<br>Infrastructure plan review to<br>start on 6/1/19; 100%<br>Infrastructure City review<br>expected on 4/1/19;<br>Infrastructure street permit<br>expected 5/1/20; demolition to<br>occur on 7/1/20; Ph 3 GC 100%<br>drawings and cost estimate due<br>on 3/22/19; Phase IIIA 35% CD<br>drawings due on 12/9/19 | 2) SFPUC Stormwater<br>Management Master Plan<br>review and approval<br>3) Tentative Map<br>Comments and Conditions<br>of Approval pending<br>(4/2018) | None                                       | Don Miller and Captain<br>Patt met with<br>sponsor/MOHCD on<br>2/20/19; Blocks 15 and<br>16 (market rate lots that<br>are over 40' high) may<br>lose parking; Sponsor to<br>revise plans per meeting<br>and comments and<br>resubmit | None                                  | 1) Comments received on<br>Block 14/17 vertical plans<br>require resolution to<br>proceed to approval and<br>submission of Addenda -<br>CRITICAL | 2) SFPUC Stormwater<br>Management Master<br>Plan review and approval | 3) BSM - Map submitted<br>6/1/18 comments and<br>conditions of approval<br>needed<br>4) Phase I Improvement<br>Acceptance pending |
| Sunnydale Parcel 3<br>(HOPE SF) - SW Corner<br>Sunnydale Ave and<br>Hahn - SEE HOPE SF<br>REPORT for Sunnydale<br>Master Project Data | 168        | Construction Start<br>Anticipated 11/2021 1)<br>Map approval required<br>by 12/2019                                                                                                                                                                                                                                                                                   | Permits                                                                                                                                                                                                                                                                                                                                                                       | None                                                                                                                                                   | None                                       | None                                                                                                                                                                                                                                 | None                                  | None                                                                                                                                             | None                                                                 | 1) 4/22/19 DPW<br>requested REA; Under<br>review Map approval<br>needed by December<br>2019                                       |

100% Affordable Project Quarterly Report

FY19: Q4 April 2019 – June 2019

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Department Reports:

| Project Address & Building Permit No.                                                                                                                                              | # of Units | Target Milestones<br>(Red Bold for Urgent)                                                                                        | Key Milestones/ Deliverables<br>this Quarter                                                                                          | Key Milestones for Next<br>Quarter                                        | Q4 Status: Milestones + Deliverables       |                                                                                                    |                                                              |                                                                                                                                                                                                            |                                                                                        |                                                                     |
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|                                                                                                                                                                                    |            |                                                                                                                                   |                                                                                                                                       |                                                                           | Department of Building<br>Inspection (DBI) | San Francisco Fire<br>Department (SFFD)                                                            | Mayor's Office on<br>Disability (MOD)                        | Planning Department<br>(Planning)                                                                                                                                                                          | San Francisco Public<br>Utilities Commission<br>(SFPUC)                                | Public Works (DPW)                                                  |
| Pre-Entitlement:                                                                                                                                                                   |            |                                                                                                                                   |                                                                                                                                       |                                                                           |                                            |                                                                                                    |                                                              |                                                                                                                                                                                                            |                                                                                        |                                                                     |
| 1064-8 Mission Street<br>(Permanent Supportive Housing & Homeless Service Center):<br>- Planning Case #2018-010889PRJ<br>- Building Permit #201810233860<br>- Map Project ID #9847 | 256        | 1) Site Permit by 3/21/19<br>2) Construction Start Anticipated January 2020<br>3) Need PUC / PGE Design resolution for perm power | 1) Site permit issued 6/5/19<br>2) New Map approval needed by 11/1/19 (DPW)                                                           | 2) Map approval needed for financing plan acceptance by US HHS/GSA.       | 1) Site Permit "Finish" - 3/7/19           | 1) Site Permit "Finish" - 2/19/19 - Courtesy Review comments issued, awaiting Architect's response | Two rounds of plan comments issued for factory-built portion | 1) Site Permit approved (11/8/18); NSR can be recorded later following transfer of property; Issued Notice of Final Approval (11/7/18) and hold letter for CEQA (11/27/18 - EEA to be withdrawn on 1/2/19) | 1) Site Permit "Finish" - 3/8/19<br>3) Need PUC / PGE Design resolution for perm power | 2) BSM -- Map submitted 11/13/18, pending checker re-review 4/15/19 |
| 1351 42nd Ave (Francis Scott Key Annex, dba 43rd & Judah)<br>- Planning Case #2018-015768PRJ<br>- Building Permit #                                                                | 130        | 1) Land Use Approvals Complete by 9/15/20<br>2) Construction Start Anticipated 2021                                               | 1) Submit Environmental Application (done 3/13/19)                                                                                    | None                                                                      | None                                       | None                                                                                               | None                                                         | 1) EIR Application and rezoning submitted 3/15/19                                                                                                                                                          | None                                                                                   | None                                                                |
| 4840 Mission, Planning Case #: 2019-004001PRJ Bldg Permit No. 201903195605                                                                                                         | 136        | 1) Submit Application by 3/30/19 (done)                                                                                           | 1) Submit Environmental Application (done 3/20/19) 2) Held interagency coordination meeting on 03/5/19 prior to Site Permit submittal | 1) Site Permit approval needed for MHP financing application due 8/20/19. | 1) Review Site Permit                      | 1) Review Site Permit                                                                              | 1) Review Site Permit                                        | Building permit submitted and working through design comments; process under SB-35 as of 6/19/19                                                                                                           | 1) Review Site Permit                                                                  | 1) Review Site Permit                                               |



# San Francisco Water Power Sewer

Services of the San Francisco Public Utilities Commission

525 Golden Gate Avenue, 13th Floor  
San Francisco, CA 94102  
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July 26, 2019

Ms. Angela Calvillo  
Clerk of the Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

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## **RE: San Francisco Public Utilities Commission's Quarterly Report to the Board of Supervisors on the Status of Applications to PG&E for Electric Service.**

Dear Ms. Calvillo:

The attached quarterly report has been prepared for the Board of Supervisors in accordance with Resolution No. 227-18, approved by the Board on July 10, 2018 (File No. 180693) and enacted on July 20, 2018.

Pursuant to the terms of Resolution No. 227-18, the San Francisco Public Utilities Commission (SFPUC) shall "provide the Board a quarterly report for the next two years that identifies the following: status of all City projects with applications to SFPUC for electric service, including project schedules and financing and other deadlines; project sponsor and SFPUC concerns in securing temporary and permanent power, including obstacles that could increase costs or delay service to City customers; and the status of disputes with PG&E before the Federal Energy Regulatory Commission (FERC) or in other forums."

### **BACKGROUND:**

On June 13, 2018, the Public Safety and Neighborhood Services Committee held a hearing to discuss Pacific Gas and Electric Company's (PG&E) role in delaying and obstructing service provision by making unnecessary and/or untimely requests for information, such as requiring system impact studies for very small loads. In accordance with Resolution No. 227-18 enacted subsequent to the hearing, please find attached the fourth quarterly report submitted by the SFPUC to date.

PG&E has a history of denying the City's requests for secondary (low-voltage) service for City projects. In many of these cases, PG&E contends that the City should provide primary (high-voltage) service for facilities with small electric loads that are typically served with secondary service. PG&E's requirement for City projects to use primary (high-voltage) power service has caused months of delay in meeting project timelines; and in some cases, PG&E has eventually granted secondary power service after the

**London N. Breed**  
Mayor

**Ann Moller Caen**  
President

**Francesca Vietor**  
Vice President

**Anson Moran**  
Commissioner

**Sophie Maxwell**  
Commissioner

**Tim Paulson**  
Commissioner

**Harlan L. Kelly, Jr.**  
General Manager

**OUR MISSION:** To provide our customers with high-quality, efficient and reliable water, power and sewer services in a manner that values environmental and community interests and sustains the resources entrusted to our care.





SFPUC has already applied for primary service at additional cost. The City believes it has a right to secondary service but has compromised with PG&E on a number of projects, which will receive primary service with low-side metering and high-side protection (sometimes referred to as secondary metering).

Since PG&E's filing for bankruptcy January 29, 2019, however, PG&E has become increasingly uncooperative and has denied the City's applications for secondary metering. PG&E has threatened to cancel applications for low-side metering, described in further detail below, which the SFPUC is actively protesting.

#### **DELAYED PROJECTS:**

There are 57 projects that have experienced interconnection delays, arbitrary requests or increased project costs for the reporting period of May 18 through July 26, 2019, as listed in **Attachment A**. This is a result of PG&E requirements that are unnecessary for safe and reliable distribution service. Since the previous quarterly report on the status of projects through May 17, 2019, 3 new projects have been added and 2 projects have been energized. Of the 3 new projects, 2 are at a standstill due to PG&E requiring primary service.

Any updates and changes to projects since the previous quarterly report are detailed in Column P of Attachment A. **Attachment B** contains a map providing the location of each project.

The total cost impacts to the City are estimated to be more than \$9.5 million.

**Attachment C** contains a detailed report of each category of additional incurred costs and impacts to the City per project, such as redesign costs, construction and equipment costs, and additional staff time (also included in the 'Impacts' column of Attachment A). Total costs do not include estimated costs for projects that are at a standstill as those costs are still to be determined. Attachment C also details 6,347,000 pounds of potential CO<sub>2</sub> emissions resulting from projects receiving PG&E retail service to avoid delays.

#### **NEW INTERCONNECTION ISSUES:**

PG&E has initiated new practices that are unfair and unfounded, causing additional delays and even greater increased costs to City projects.

*PG&E Will Cancel City Projects:* PG&E has formally given notice to the SFPUC that eight projects will be cancelled if the SFPUC does not provide updated applications that meet PG&E's primary service requirement. The City continues to disagree with PG&E that these projects require primary service and is actively disputing the cancellation notice. Three of these applications pertain to affordable housing developments.

*Additional Arbitrary Standards:* Recently, the City has received unexpected design changes and requirements from PG&E, which PG&E claims are due to “new standards.” PG&E is also citing “new standards” as the reason for making new demands that the City pay for upgrades to PG&E’s system that serve other PG&E customers. The City disagrees with PG&E that the City should bear these costs alone as other PG&E customers will benefit from the upgraded system. SFPUC has requested additional information about these standards, but PG&E has not provided any supporting documentation or citations to its adopted service requirements or tariffs that justify what PG&E is requiring of the City.

*New Requirements for Unnecessary Equipment:* PG&E has previously approved plans for the City to use low-side metering at a number of affordable housing projects that PG&E insisted must be served at primary. For several of those projects that are yet to be interconnected, PG&E is now requiring the City to pay for and install an extra piece of equipment (a second interrupter) that is not only unnecessary it could decrease reliability as it introduces another point of failure.

*Requirements Contrary to Settlement Agreement:* PG&E has also started requiring a System Impact Study for loads connected to its network regardless of the size of the load. This is contrary to the terms of the settlement agreement the City reached with PG&E that is discussed below.

#### **STATUS OF DISPUTES WITH PG&E BEFORE FERC:**

The City and PG&E filed a partial settlement with the Federal Energy Regulatory Commission (FERC) on December 14, 2018 to resolve certain procedural and technical disputes the City raised in ten protests the City filed with FERC in 2017 and 2018. On June 20, 2019, the Commission approved the settlement. Some issues in the protest that were not completely resolved by the settlement have been assigned to a FERC trial judge for additional review. One of the issues in that proceeding is whether PG&E is wrongfully charging the City for upgrades to its system. The City is also waiting for a FERC decision on the City’s 2014 complaint and related cases that were litigated in 2016.

The City filed a second complaint against PG&E with FERC on January 28, 2019 to address PG&E’s demand for primary service for small facilities. PG&E asserted that any action on the complaint was stayed by the bankruptcy. On April 18, 2019, the City filed a motion in the PG&E bankruptcy case asking the court to grant relief from the stay and allow the City’s complaint to proceed. The court granted the City’s motion on May 9, 2019. On May 29, 2019, PG&E filed a response to the City’s complaint and asked FERC to dismiss the City’s complaint. On June 14, 2019, the City filed reply to PG&E’s motion. On July 18, 2019, the City filed a supplement to the complaint in which the City noted that recently PG&E has refused to discuss any alternative arrangements that would allow projects to move forward. We are awaiting an order from FERC on next steps.

Please find attached copies of the following documents related to this report:

- **Attachment A:** List of projects with active interconnection applications to PG&E for electric service as of July 2019
- **Attachment B:** Map of projects with PG&E power connection delays as of July 2019
- **Attachment C:** Cost impacts

Should you have any questions, please contact Barbara Hale, SFPUC Assistant General Manager for Power, at [BHale@sfwater.org](mailto:BHale@sfwater.org) and 415-554-2483.

Sincerely,

A handwritten signature in black ink, appearing to read "H. Kelly, Jr.", followed by a stylized flourish.

Harlan L. Kelly, Jr.  
General Manager

Attachment A: BOS Quarterly Report for July 2019

BOS-11  
Notes

|    | PG&E NN#             | Project Location                                                            | District # | Client Organization | Project Description                                                                 | Project Status                                                                                                 |                                                                                                                                                                    | Initial Application Submittal Date | App Deemed Complete Date | Initial Service Need Date | Did PG&E require Primary? | Load Size/Can Be Served at Secondary | PG&E committed to work w/ SF to energize in 2018 | Impacts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Updates/Changes since Last Report (May. 2019)                                                                                                                                                            |
|----|----------------------|-----------------------------------------------------------------------------|------------|---------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------|--------------------------------------|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | 114449998            | 600 32nd Avenue - George Washington High School                             | 1          | SFUSD               | Upgrading and relocating existing secondary service                                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Engineering estimation by PG&E                                                                                                                                     | 3/27/2018                          |                          | 9/1/18                    | Yes                       | 500 kW/Yes                           | X                                                | Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety improvements and the construction of a new building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Lost gross revenue to SFPUC due to delays: \$6k<br>Further design delays will impact the project construction budget and timeline.                                                                                                                                                                                                                                                    | No impacts update.                                                                                                                                                                                       |
| 2  | 115047431/15322749   | 4545 Anza - Lafayette Elementary                                            | 1          | SFUSD               | New temporary service for interim trailers and upgrading existing secondary service | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                              | Project is at a standstill.                                                                                                                                        | 10/9/2018                          |                          | 7/1/19                    | Yes                       | 110 kW(temp) & 150 kW (perm)/Yes     |                                                  | Project delayed - project has been in dispute since Oct. 2018 (8-9 months). If required, primary switchgear will take the place of outdoor education space that is required by the state and cost the project an additional \$500k.<br>Temp. power service for classroom trailers will be served by PG&E at retail - \$14k in lost gross revenue to SFPUC. \$31k in additional power costs to the project due to PG&E's higher rates. 50,000 lbs. of CO2 emissions (temporary period of 17 months)                                                                                                                                           | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 3  | 112434942            | 3455 Van Ness Avenue - AWSS Pump Station No. 2                              | 2          | SFPUC - Water       | Remove two existing services and replace with one secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | PG&E and SF discussing costs in Service Agreement.                                                                                                                 | 12/9/2016                          |                          | 8/1/17                    | Yes                       | 144 kW/Yes                           | X                                                | Seismic improvements and architectural upgrades to increase reliability of the pumping station have been delayed.<br>Delays caused by PG&E not providing the Service Agreement on time.                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Further delays are incurred as PG&E is requiring SF to pay for distribution system upgrades. SF disagrees with the liability/cost placement of PG&E upgrades that benefit other PG&E customers.          |
| 4  | 113826565            | 3630 Divisadero - Claire Lilenthal School                                   | 2          | SFUSD               | Upgrading existing secondary service                                                | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | In construction.                                                                                                                                                   | 11/14/2017                         | 5/24/2018                | 5/1/18                    | Yes                       | 461 kW/Yes                           | X                                                | Project delayed - project was in dispute from Nov. 2017 - Apr. 2018. (5-6 months). The construction of a new building on campus has been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Lost gross revenue to SFPUC due to delays: \$3k<br>Further design delays will impact the project construction budget and timeline.                                                                                                                                                                                                                                                                   | No impacts update. Project is being scheduled for energization.                                                                                                                                          |
| 5  | 114713666            | 2110 Greenwich Street - Tuie Eik Elementary                                 | 2          | SFUSD               | Upgrading and relocating existing secondary service                                 | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                              | Project is at a standstill.                                                                                                                                        | 6/15/2018                          |                          | 6/1/19                    | Yes                       | 300 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Jun. 2018 (11-12 months)<br>The timeline is very constrained as the school needs to remain open. Delays will push back much needed health and safety improvements to the facility.<br>If required, primary switchgear will take the place of outdoor education space that is required by the state and cost the project an additional \$500k.<br>Further design delays will impact the project construction budget and timeline.                                                                                                                                                         | Delay continues. PG&E has refused to provide low-side metering and states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this.   |
| 6  | PG&E withholding NN# | 102 Marina Blvd. - Fort Mason (EVGo)                                        | 2          | EVGo                | New secondary service                                                               | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                              | Project is at a standstill.                                                                                                                                        | 12/13/2018                         |                          | 7/15/19                   | Yes                       | 600 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Dec. 2018 (6-7 months).<br>If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | No impacts update.                                                                                                                                                                                       |
| 7  | 110833085            | 838 Pacific Avenue - Ping Yuen North Affordable Housing (200 units)         | 3          | CCDC                | Replacing and relocating existing service                                           | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Energized                                                                                                                                                          | 11/3/2015                          | 6/20/2018                | 6/1/16                    | Yes                       | 500 kW/Yes                           |                                                  | Project delayed - project was in dispute from Sept. 2016 - May 2018 (20 months). Structural, safety, security, and aesthetic upgrades to the development have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$186k<br>Project/construction costs related to redesign and delay: \$240k                                                                                                                                                                                                                                                                                                                                | No impacts update. Service was energized in May 2019.                                                                                                                                                    |
| 8  | 111772188            | Ferry Terminal                                                              | 3          | SFPOR for WETA      | New secondary service                                                               | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Service point proposed by PG&E is far from the project site and presents logistical challenges for trenching. SF is waiting for PG&E to provide Service Agreement. | 7/5/2016                           | 6/20/2018                | 6/18/17                   | Yes                       | 150 kW/Yes                           | X                                                | The Downtown Ferry Terminal is currently using power from the Agriculture Building. Delays of this service request could delay the redevelopment of the Agriculture Building. This would cause a delay to a build out of a new shorepower connection which would result in significant air pollution from up to 6 ferries idling in the berth.<br>Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Additional staff time for Port - \$32k<br>Additional staff time for WETA - \$64k<br>Costs of redesign - \$32k<br>PG&E has caused further delays by not providing the service agreement on time (4+ months late). | Further delays caused by PG&E not providing the Service Agreement on time.                                                                                                                               |
| 9  | 114427596            | 950 Golden Gate Avenue - Margaret Hayward Park                              | 3          | SFRPD               | Remove existing secondary services and replace with single secondary service        | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | In construction                                                                                                                                                    | 3/15/2018                          | 6/5/2018                 | 8/1/2018                  | Yes                       | 100 kW/Yes                           | X                                                | Project slightly delayed - project was in dispute from Mar. 2018 - May 2018. (2-3 months)<br>Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Potential further delays as project team is waiting on temporary construction power from PG&E.                                                                                                                                                                                                                                                                                                                                                                        | No impacts update. Project in construction.                                                                                                                                                              |
| 10 | 115020677            | 88 Broadway - Affordable Housing (125 units)                                | 3          | BRIDGE Housing      | New secondary service                                                               | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Engineering estimation by PG&E.                                                                                                                                    | 10/1/2018                          | 3/19/2019                | 12/2/19                   | N/A                       | 1674 kW/Yes                          |                                                  | Temp. construction power service by PG&E at retail - \$618k in lost gross revenue to SFPUC. \$79k in additional power costs to PG&E's higher rates. 1,090,000 lbs. of CO2 emissions (construction period of 18 months)                                                                                                                                                                                                                                                                                                                                                                                                                       | No impacts update. Further delays caused by PG&E not providing the Service Agreement on time.                                                                                                            |
| 11 | 115019804            | 735 Davis - Affordable Housing (53 units)                                   | 3          | BRIDGE Housing      | New secondary service                                                               | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Engineering estimation by PG&E.                                                                                                                                    | 10/1/2018                          | 3/8/2019                 | 12/2/19                   | N/A                       | 683 kW/Yes                           |                                                  | Temp. construction power service by PG&E at retail - \$335k in lost gross revenue to SFPUC. \$18k in additional power costs to the project due to PG&E's higher rates. 554,000 lbs of CO2 emissions (construction period of 19 months)                                                                                                                                                                                                                                                                                                                                                                                                       | No impacts update. Further delays caused by PG&E not providing the Service Agreement on time.                                                                                                            |
| 12 |                      | Stockton btwn Ellis & O'Farrell - Central Subway Streetlight Reinstallation | 3          | SFMTA               | Streetlight re-installation                                                         | Franchise Agreement dispute                                                                                    | Some issues remain, but SF and PG&E are working together to ensure proper streetlight installation.                                                                | N/A                                | N/A                      | N/A                       | N/A                       | N/A                                  |                                                  | PG&E and the City are in disagreement on who is responsible for re-installing the foundations for the historic streetlights. The City believes this scope of work falls under the franchise agreement.                                                                                                                                                                                                                                                                                                                                                                                                                                       | No impacts update.                                                                                                                                                                                       |
| 13 | 114088011            | Lake Merced Blvd & Sunset Blvd - Restroom                                   | 4          | SFRPD               | New secondary service                                                               | Delays caused by dispute over primary vs. secondary.                                                           | SF is updating application.                                                                                                                                        | 12/8/2017                          |                          | 1/15/2019                 | Yes                       | 10 kW/Yes                            |                                                  | Project delayed - project has been in dispute since late Aug. 2018. (4-5 months)<br>Bathroom will not be available for public use at Lake Merced.<br>Primary switchgear will cost the project an additional \$500k in equipment costs and take the space of parking spots.                                                                                                                                                                                                                                                                                                                                                                   | No impacts update.                                                                                                                                                                                       |

## Attachment A: BOS Quarterly Report for July 2019

|    | PG&E NN#             | Project Location                                            | District # | Client Organization | Project Description                                            | Project Status                                                                                                            |                                                                                      | Initial Application Submittal Date | App Deemed Complete Date | Initial Service Need Date | Did PG&E require Primary? | Load Size/Can Be Served at Secondary | PG&E committed to work w/ SF to energize in 2018 | Impacts                                                                                                                                                                                                                                                                                                                                                                                           | Updates/Changes since Last Report (May, 2019)                                                                                                                                                            |
|----|----------------------|-------------------------------------------------------------|------------|---------------------|----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------|--------------------------------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 14 | 113135002            | 49 South Van Ness Avenue - Building Inspection Office       | 5          | SFPW for SFDBI      | New primary service                                            | Delays caused by PG&E failing to provide Service Agreement on time.                                                       | In construction                                                                      | 8/7/2017                           | 11/10/2017               | 1/1/19                    | N/A                       | 5848 kW/No                           |                                                  | Project delayed - SFPUC granted a time extension to PG&E of one extra month to provide Service Agreement. PG&E took an extra 4 months to provide the service agreement.                                                                                                                                                                                                                           | No impacts update. Project is in construction.                                                                                                                                                           |
| 15 | 114571079            | 50 Bowling Green Drive - GGP Tennis Center                  | 5          | SFRPD               | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1)            | PG&E and SF discussing costs in Service Agreement.                                   | 5/3/2018                           | 10/3/2018                | 2/1/2019                  | Yes                       | 160 kW/Yes                           | X                                                | Project delayed - project was in dispute from May-July, 2018. (2-3 months)<br>Additional project costs - \$75k (interrupter, #7 box, & installation), \$250k (rough estimate for upgrades to PG&E's system)<br>Lost gross revenue to SFPUC due to delays: \$1k                                                                                                                                    | Further delays are incurred as PG&E is requiring SF to pay for distribution system upgrades. SF disagrees with the liability/cost placement of PG&E upgrades that benefit other PG&E customers.          |
| 16 |                      | 199 Museum Way/122 State Street - Corona Heights Restroom   | 5          | SFRPD               | Return service to a bathroom that was de-energized unknowingly | PG&E accidentally cut the cable to a restroom during construction of Randall Museum.                                      | Energized                                                                            | N/A                                | N/A                      | N/A                       | N/A                       | N/A                                  |                                                  | The bathroom has been out of power for over a year. Re-energization of the bathroom is still TBD.                                                                                                                                                                                                                                                                                                 | No impacts update. Project is energized.                                                                                                                                                                 |
| 17 | 112173182            | Pier 26 - Fire Boat Berthing                                | 6          | SFPW for SFFD       | New secondary service                                          | PG&E initially required primary. Project is moving forward at secondary service.                                          | In construction                                                                      | 10/28/2016                         | 3/2/2017                 | 2/20/17                   | Yes                       | 216 kW/Yes                           |                                                  | The dispute with PG&E lasted a month and had no material impact on project. The project has been delayed due to non-PGE factors.                                                                                                                                                                                                                                                                  | No impacts update. Project is being scheduled for energization.                                                                                                                                          |
| 18 | 111729695            | 6 Berry Street - Substation                                 | 6          | SFMTA               | Upgrade existing primary service                               | Delays caused by PG&E being unresponsive, changing requirements, and being non-transparent with costs and design changes. | Project is on hold as parties are trying to resolve an issue regarding cross-boring. | 6/17/2016                          | 12/12/2016               | 5/1/17                    | N/A                       | 3000 kW/Yes                          |                                                  | SFMTA completed the conduit boring under the rails prior to PG&E's approval. As such, parties disagree on costs and design requirements. SFMTA claims that they are incurring delay claims costs from contractor due to PG&E's failure to approve design and equipment submittals. (actual costs are to be determined but have been estimated to be approximately \$5,000/day for over 300+ days) | No movement. Project continues to incur delay costs.                                                                                                                                                     |
| 19 | 113826990            | 750 Brannan - Main Library Repository                       | 6          | SFPW for SFPL       | Increase load request (237 kW to 500 kW)                       | Dispute over how to process increase in load request.                                                                     | Service Agreement returned with payment by SFPUC.                                    | 11/14/2017                         | 1/18/2018                | 1/1/18                    | No                        | 500 kW/Yes                           |                                                  | Plans for a new HVAC system at the library repository have been delayed. No monetary impact - however, SF believes that PG&E's requirements for approving load increase for muni loads is extensive and will cause delays to projects.                                                                                                                                                            | No impacts update.                                                                                                                                                                                       |
| 20 | PG&E withholding NN# | 399 The Embarcadero - Fire Boat #35                         | 6          | SFFD                | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                         | Project is at a standstill.                                                          | 1/14/2019                          |                          | 12/27/19                  | Yes                       | 430 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Jan. 2019 (5-6 months). If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                                          | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 21 | PG&E withholding NN# | 16th & Terry Francois Blvd. - Mission Bay Ferry Landing     | 6          | SFPORT              | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                         | Project is at a standstill.                                                          | 6/30/2019                          |                          | 1/3/20                    | Yes                       | 100 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Jan. 2019 (3-4 months). If required, primary switchgear would cost the project an additional \$500k. Additional staff time for Port - \$70k (from original application that was cancelled)<br>Costs of redesign - \$30k (from original application that was cancelled)                                                                        | Delay continues.                                                                                                                                                                                         |
| 22 | 115071498            | 500 Turk Street - Affordable Housing (108 units)            | 6          | TNDC                | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                         | Project is at a standstill.                                                          | 10/15/2018                         |                          | 7/1/20                    | Yes                       | 890 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Nov. 2018 (8-9 months). If required, primary switchgear would cost the project an additional \$500k. Temp. construction power service by PG&E at retail - \$402k in lost gross revenue to SFPUC. \$9k in additional power costs to the project due to PG&E's higher rates. 643,000 lbs. of CO2 emissions (construction period of XX months)   | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 23 | 116790877            | Market St. & 7th St - BMS Switch                            | 6          | SFMTA               | New secondary service                                          | Delays caused by PG&E not following WDT timelines                                                                         | PG&E reviewing application.                                                          | 3/6/2019                           | 4/9/2019                 | 1/4/21                    | No                        | 48 kW/Yes                            |                                                  | Project delayed - PG&E is late in providing the service agreement and is requiring a System Impact Study (SIS). SIS reports are normally only required for loads over 500 kW.                                                                                                                                                                                                                     | Project added.                                                                                                                                                                                           |
| 24 | PG&E withholding NN# | 1064 Mission St. - Affordable Housing (256 units)           | 6          | Mercy Housing       | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                         | Project is at a standstill.                                                          | 3/28/2019                          |                          | 4/1/21                    | Yes                       | 678 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Feb. 2019 (4-5 months). If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                                          | Delay continues.                                                                                                                                                                                         |
| 25 |                      | Transbay Transit Center - Transbay Joint Powers Authority   | 6          | SFPUC - Power       | Two new primary services (5 MW each)                           | Potential dispute over reserved capacity.                                                                                 | Energized - PG&E reviewing SF's request.                                             | N/A                                | N/A                      | N/A                       | N/A                       | 10 MW/No                             |                                                  | PG&E is currently reviewing SF's request to use 10 MW of reserved capacity that SF applied and paid for. If PG&E denies request, SF may incur additional costs or have to limit the tenants.                                                                                                                                                                                                      | No impacts update - PG&E performing an "Okay to Serve".                                                                                                                                                  |
| 26 | PG&E withholding NN# | 2685 Ocean Ave. - EV Charging Station                       | 7          | SFMTA & EVGo        | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                         | Project is at a standstill.                                                          | 2/4/2019                           |                          | 7/22/19                   | Yes                       | 600 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Feb. 2019 (4-5 months). If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                                          | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 27 | 113135782            | 350 Amber Drive - Police Academy                            | 8          | SFPW for SFPD       | Upgrading existing secondary service                           | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering.                         | Service Agreement returned with payment by SFPUC.                                    | 8/8/2017                           | 5/22/2018                | 6/15/18                   | Yes                       | 160 kW/Yes                           | X                                                | Project delayed - project was in dispute from Dec 2017-May 2018. (6 months). Health and safety upgrades to the Police Academy building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Lost gross revenue to SFPUC due to delays: \$18k                                                                                                  | No impacts update.                                                                                                                                                                                       |
| 28 | 114315107            | 4235 19th Street - Harvey Milk Civil Rights Academy         | 8          | SFUSD               | Upgrading and relocating existing secondary service            | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1)            | PG&E reviewing application.                                                          | 2/12/2018                          | 7/12/2019                | 9/1/19                    | Yes                       | 300 kW/Yes                           | X                                                | Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety improvements and the construction of a new building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Lost gross revenue to SFPUC due to delays: \$6k<br>Further design delays will impact the project construction budget and timeline.         | No impacts update. Further delays caused by PG&E not deeming the application complete on time.                                                                                                           |
| 29 | 113161547            | 1296 Shotwell Street - Affordable Senior Housing (94 units) | 9          | MEDA                | New secondary service                                          | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1)            | In construction                                                                      | 7/26/2017                          | 11/9/2017                | 2/1/18                    | Yes                       | 340 kW/Yes                           |                                                  | Project delayed - project was in dispute from August 2017-Oct 2017 (2-3 months). Additional project costs - \$75k (interrupter, #7 box, & installation)                                                                                                                                                                                                                                           | No impacts update. Project is being scheduled for energization.                                                                                                                                          |

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|    | PG&E NN#             | Project Location                                          | District # | Client Organization      | Project Description                   | Project Status                                                                                                 |                                                                                                                                                                                                                                           | Initial Application Submittal Date | App Deemed Complete Date | Initial Service Need Date | Did PG&E require Primary? | Load Size/Can Be Served at Secondary | PG&E committed to work w/ SF to energize in 2018 | Impacts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Updates/Changes since Last Report (May, 2019)                                                                                                                                                            |
|----|----------------------|-----------------------------------------------------------|------------|--------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------|--------------------------------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 30 | 114149145            | 1271 Treat Avenue - Garfield Pool                         | 9          | SFRPD                    | Relocating existing secondary service | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | In construction                                                                                                                                                                                                                           | 12/28/2017                         | 8/17/2018                | 5/1/2018                  | Yes                       | 200 kW/Yes                           | X                                                | Project delayed - project was in dispute from Jan. 2018 - May 2018. (3-4 months)<br>Additional project costs - \$250k (interrupter, #7 box, transformer, main switchboard, installation, & trenching)<br>This project is affected by 51 Havelock's delayed timeline as RPD does not want to have more than one pool closed at a time.                                                                                                                                                                                                                                                                                                                                                 | No impacts update. Project in construction.                                                                                                                                                              |
| 31 | 113773996            | 1419 Bryant Street - Animal Care & Control                | 9          | SFACC                    | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward with primary.                      | Service Agreement issued by PG&E.                                                                                                                                                                                                         | 10/25/2017                         |                          | 9/1/19                    | Yes                       | 818 kW/Yes                           |                                                  | Added costs for primary equipment - \$500k<br>Additional construction costs - \$328k<br>Costs of redesign - \$23k                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | No impacts update.                                                                                                                                                                                       |
| 32 | 114248007            | 1950 Mission Street - Affordable Housing (157 units)      | 9          | BRIDGE & Mission Housing | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Service Agreement returned to PG&E w/ payment.                                                                                                                                                                                            | 1/18/2018                          | 3/11/2019                | 9/2/19                    | Yes                       | 617 kW/Yes                           |                                                  | Project delayed - project was in dispute from Jan. 2018 - Sept. 2018 (8-9 months)<br>PG&E retail temporary power for construction was also delayed by a few months.<br>Costs for primary redesign (and then low-side metering) - \$45k<br>Temp. construction power service by PG&E at retail - \$294k in lost gross revenue to SFPUC.<br>\$81k in additional power costs to the project due to PG&E's higher rates.<br>Additional project costs - \$150k (2 interrupters, 2 #7 boxes, & installation)<br>623,000 lbs. of CO <sub>2</sub> emissions (construction period of 18 months)<br><del>Generator costs (for temporary construction power) - \$390k</del>                       | PG&E retail temporary power has been energized.<br>An additional interrupter (\$75k) was required by PG&E late in the process. SF does not agree that this equipment is necessary.                       |
| 33 | 114232705            | 490 South Van Ness Avenue - Affordable Housing (81 units) | 9          | BRIDGE & Mission Housing | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Service Agreement (SA) issued by PG&E. SF waiting for clarification on SA questions.                                                                                                                                                      | 1/16/2018                          | 3/8/2019                 | 10/1/19                   | Yes                       | 867 kW/Yes                           |                                                  | Project delayed - project was in dispute from Feb. 2018 - Nov. 2018. (8-9 months)<br>Costs for redesign (primary service with low-side metering) - \$15k<br>Temp. construction power service by PG&E at retail - \$145k in lost gross revenue to SFPUC.<br>\$43k in additional power costs to project due to PG&E's higher rates.<br>294,000 lbs. of CO <sub>2</sub> emissions (construction period of 16 months) 740,000 lbs of CO <sub>2</sub> emissions from four months of generator use.<br>Additional project costs - \$150k (2 interrupters, 2 #7 boxes, & installation)<br>Generator costs - \$273k for fuel for first four months (if continues will be another \$50k/month) | PG&E retail temporary power has been energized.<br>An additional interrupter (\$75k) was required by PG&E late in the process. SF does not agree that this equipment is necessary.                       |
| 34 | 114671141            | 2060 Folsom Street - Affordable Housing (127 units)       | 9          | MEDA                     | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Service Agreement (SA) issued by PG&E. SF waiting for clarification on SA questions.                                                                                                                                                      | 5/18/2018                          | 3/14/2019                | 1/15/20                   | Yes                       | 1387 kW/Yes                          |                                                  | Project delayed - project was been in dispute from Jun. 2018 - Nov. 2018 (4-5 months)<br>Costs for redesign (primary service with low-side metering) - \$2-3k<br>Temp. construction power service by PG&E at retail - \$581k in lost gross revenue to SFPUC.<br>\$8k in additional power costs to project due to PG&E's higher rates.<br>Additional project costs - \$150k (2 interrupters, 2 #7 boxes, & installation)<br>922,000 lbs. of CO <sub>2</sub> emissions (construction period of 22 months)                                                                                                                                                                               | An additional interrupter (\$75k) was required by PG&E late in the process. SF does not agree that this equipment is necessary.                                                                          |
| 35 | PG&E withholding NN# | 681 Florida Street - Affordable Housing (131 units)       | 9          | MEDA                     | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                              | Project is at a standstill.                                                                                                                                                                                                               | 2/6/2019                           |                          | 8/3/20                    | Yes                       | 785 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Feb. 2019 (4-5 months).<br>If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 36 | 114345033            | 1990 Folsom Street - Affordable Housing (143 units)       | 9          | MEDA                     | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | Service Agreement (SA) issued by PG&E. SF waiting for clarification on SA questions.                                                                                                                                                      | 2/26/2018                          | 3/14/2019                | 9/1/20                    | Yes                       | 920 kW/Yes                           |                                                  | Project delayed - project was in dispute from Mar. 2018 - Nov. 2018. (7-8 months)<br>Costs for redesign (primary service with low-side metering) - \$2-3k<br>Temp. construction power service by PG&E at retail - \$563k in lost gross revenue to SFPUC.<br>\$29k in additional power costs to project due to PG&E's higher rates.<br>Additional project costs - \$150k (2 interrupters, 2 #7 boxes, & installation)<br><del>927,000 lbs. of CO<sub>2</sub> emissions (construction period of 22 months)</del>                                                                                                                                                                        | An additional interrupter (\$75k) was required by PG&E late in the process. SF does not agree that this equipment is necessary.                                                                          |
| 37 | 115148446            | 3001-3021 24th St. - Affordable Housing (44 units)        | 9          | Mercy Housing            | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                              | Project is at a standstill.                                                                                                                                                                                                               | 11/1/2018                          |                          | 9/1/20                    | Yes                       | 362 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Nov. 2018 (7-8 months).<br>If required, primary switchgear would take the space of either on-site supportive services or a community room and cost the project an additional \$500k.                                                                                                                                                                                                                                                                                                                                                                                                                                              | Delay continues. PG&E has refused to provide low-side metering. PG&E states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this. |
| 38 | 111975801            | 800 Amador Street - Pier 94 - Backlands                   | 10         | SFPORT                   | New secondary service                 | PG&E required primary. Project is moving forward with primary service.                                         | Service Agreement issued by PG&E, but issues remain on land rights. PG&E is requiring an easement, but the Port has not provided easements in the past for similar service requests. The Port has offered an encroachment permit instead. | 8/19/2016                          | 8/28/2018                | 2/1/17                    | Yes                       | 166 kW/Yes                           | X                                                | Added costs for primary equipment (overhead) - \$500k<br>The Port is investing over \$8M in upgrading the 16-acre parcel in the Backlands project site.<br>The Port is expected to generate approximately \$250k in monthly rent revenue from this site.<br>Significant delays to this project can cause the Port to lose \$3M in revenue annually.<br>Additional staff time for Port - \$50k<br>Costs of redesign - \$50k                                                                                                                                                                                                                                                            | No impacts update.                                                                                                                                                                                       |
| 39 | 113934715            | 2241 Jerrold Avenue - Ambulance Deployment Facility       | 10         | SFPW for SFFD            | New secondary service                 | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1) | In construction                                                                                                                                                                                                                           | 3/9/2017                           | 2/8/2018                 | 1/1/18                    | Yes                       | 300 kW/Yes                           |                                                  | Project delayed- project was in dispute from May 2017 - Nov 2017 (6 months). Construction plans for the new ambulance deployment facility have been delayed as a result.<br>Additional project costs - \$75k (interrupter, #7 box, & installation)<br>Costs of redesign - \$100k<br>Costs of construction delays - \$250k<br>Additional Staff Time for SFPW - \$100k<br>Lost gross revenue to SFPUC due to delays: \$110k                                                                                                                                                                                                                                                             | No impacts update. Project in construction.                                                                                                                                                              |








## Attachment A: BOS Quarterly Report for July 2019

|    | PG&E NN#             | Project Location                                      | District # | Client Organization  | Project Description                                    | Project Status                                                                                                                                           |                                                                             | Initial Application Submittal Date | App Deemed Complete Date | Initial Service Need Date | Did PG&E require Primary? | Load Size/Can Be Served at Secondary | PG&E committed to work w/ SF to energize in 2018 | Impacts                                                                                                                                                                                                                                                                                                                                                                       | Updates/Changes since Last Report (May, 2019)                                                                                                                                                                                                                                                                     |
|----|----------------------|-------------------------------------------------------|------------|----------------------|--------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------|--------------------------------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 40 | 113167478            | 1909 16th Street - Streetlights                       | 10         | SFPUC - Power        | Streetlight attachment on traffic signal               | Delays caused by dispute over the "Okay to Serve" process. PG&E has recently indicated that this streetlight attachment can be connected without issues. | Dispute is still ongoing, but project is able to move forward.              | 8/17/2017                          |                          | 1/12/18                   | N/A                       | N/A                                  |                                                  | PG&E is requiring an "Okay to Serve" process which can cause delays to getting streetlights installed. The streetlight attachment load is really small (less than 1 kW) and remains significantly lower than what SF has paid for at that service point.                                                                                                                      | No impacts update.                                                                                                                                                                                                                                                                                                |
| 41 | 112774763            | Illinois St. & Terry Francois - Mariposa Pump Station | 10         | SFPUC - Wastewater   | Relocate existing secondary service (for construction) | Delays caused by PG&E requiring primary. PG&E has recently indicated that this project can move forward at low-side metering.                            | Due to the delays, the project is going to take PG&E retail service.        | 4/13/2017                          |                          | 6/1/18                    | Yes                       | 169 kW/Yes                           | X                                                | Temp. construction power service by PG&E at retail - \$588k in lost gross revenue to SFPUC. PG&E delaying temp. power - project team is potentially facing contract delay costs of \$1k/day. \$22k in additional power costs to the project due to PG&E's higher rates. 554,000 lbs of CO2 emissions (construction period of 36 months)                                       | Further delays - PG&E is not providing temporary power on time. The project team is looking into mitigating construction contract delay costs by using a generator.                                                                                                                                               |
| 42 | 114408260            | 684 23rd Street - Potrero North                       | 10         | SFPUC                | New primary service                                    | Delays caused by PG&E cancelling the application.                                                                                                        | Project is at a standstill.                                                 | 3/12/2018                          |                          | 10/1/18                   | N/A                       | 12,000 kW/No                         |                                                  | Project delayed - PG&E denied this service request citing inadequate capacity and cancelled the application.                                                                                                                                                                                                                                                                  | No impacts update - PG&E refuses to provide service.                                                                                                                                                                                                                                                              |
| 43 | 114408263            | 638 23rd Street - Potrero South                       | 10         | SFPUC                | New primary service                                    | Delays caused by PG&E cancelling the application.                                                                                                        | Project is at a standstill.                                                 | 3/12/2018                          |                          | 10/1/18                   | N/A                       | 12,000 kW/No                         |                                                  | Project delayed - PG&E denied this service request citing inadequate capacity and cancelled the application.                                                                                                                                                                                                                                                                  | No impacts update - PG&E refuses to provide service.                                                                                                                                                                                                                                                              |
| 44 | 114713787            | 1001 22nd Street - Bus Electrification Pilot          | 10         | SFMTA                | New primary service                                    | Project is moving forward.                                                                                                                               | SF reviewing System Impact Study report from PG&E.                          | 6/18/2018                          | 2/14/2019                | 5/1/19                    | N/A                       | 2000 kW/Yes                          |                                                  | Initially, PG&E was unresponsive in scheduling a pre-application meeting which has caused some delays. PG&E was also late in providing a deemed complete date for the application.                                                                                                                                                                                            | No impacts update.                                                                                                                                                                                                                                                                                                |
| 45 | 114727202            | 1595 Davidson - Bruce Flynn Pump Station              | 10         | SFPUC- Wastewater    | New primary service                                    | Potential delay as PG&E was late in providing Work Performance Agreement.                                                                                | In construction                                                             | 6/14/2018                          | 7/16/2018                | 5/1/2019                  | N/A                       | 2813 kW/Yes                          |                                                  | Potential risk of delay - no impacts to report.                                                                                                                                                                                                                                                                                                                               | No impacts update. Project is in construction and re-energization has been scheduled.                                                                                                                                                                                                                             |
| 46 | 112828717            | 2 Rankin Street - Central Bayside Pump Station        | 10         | SFPUC- Wastewater    | New primary service                                    | Delays caused by PG&E failing to provide Service Agreement on time.                                                                                      | Facility Study draft agreement issued by PG&E.                              | 5/1/2017                           | 8/17/2017                | 6/1/19                    | N/A                       | 7000 kW/No                           |                                                  | Project delayed - SF granted a time extension to PG&E of one extra month to provide Service Agreement. PG&E took an extra 4 months. Project incurred more delays as SF PG&E was late in providing the Facility Study draft agreement. Service need date is jeopardized.                                                                                                       | No impacts update.                                                                                                                                                                                                                                                                                                |
| 47 | 114671200            | 1995 Evans - Traffic Controls and Forensics           | 10         | SFPW for SFPD        | New secondary service                                  | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                                                        | Project is at a standstill.                                                 | 5/18/2018                          |                          | 3/1/20                    | Yes                       | 2100 kW/Yes                          |                                                  | Project delayed - project has been in dispute since Jun. 2018 (11-12 months). There are also pending issues regarding the franchise. Delays will affect the timeline of moving SFPD's Traffic Company and Forensic Services Division. If required, primary switchgear will take the space of parking spaces for SFPD vehicles.                                                | Delay continues. PG&E has not responded to SF's request for low-side metering sent on 8/24/18.                                                                                                                                                                                                                    |
| 48 | 110162018            | 750 Phelps - Southeast Plant                          | 10         | SFPUC- Wastewater    | New primary service                                    | Potential delay as PG&E is late in providing SIS agreement.                                                                                              | Application deemed complete. PG&E is drafting the Facility Study Agreement. | IN FLIGHT (Prior to July 2015)     | 7/14/2018                | 5/20/2020                 | N/A                       | 12000 kW/no                          |                                                  | If delays continue and jeopardize the project energization date, the project team will incur a liquidated damage amount of \$3000/day.                                                                                                                                                                                                                                        | Further delays as SF is still waiting for PG&E to send draft Facility Study (FS) agreement (WDT timelines allow PG&E 30 days to provide draft FS after application is deemed complete - draft FS should have been received by 8/13/18). PG&E has also been late in responding to franchise requests at this site. |
| 49 | 114546573            | 2401 Keith Street - Southeast Health Center           | 10         | SFPW for SFDPH       | New secondary service                                  | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                                                        | Project is at a standstill.                                                 | 4/27/2018                          |                          | 7/26/20                   | Yes                       | 200 kW/Yes                           |                                                  | Project delayed - project has been in dispute since May 2018 (13-14 months) The opening of a new wing at the health center will be delayed, pushing back plans to integrate a more family-oriented primary care model. If required, primary switchgear will take the place of several parking spaces in an already constrained lot and cost the project an additional \$500k. | Delay continues. PG&E has refused to provide low-side metering and states that it will cancel this application if SF does not provide primary service documentation by 7/31/19. SF is protesting this.                                                                                                            |
| 50 | 115415116            | 1550 Evans Ave. - Southeast Community Center          | 10         | SFPUC                | Relocation and upgrade of existing secondary service   | Delays caused by dispute over primary vs. secondary. Project is moving forward with primary service.                                                     | PG&E reviewing application.                                                 | 11/26/2018                         |                          | 1/4/21                    | Yes                       | 800 kW/Yes                           |                                                  | Project delayed - project was in dispute from Dec. 2018 - (4-5 months). Added costs for primary equipment - \$500k                                                                                                                                                                                                                                                            | No impacts update.                                                                                                                                                                                                                                                                                                |
| 51 | PG&E withholding NN# | Islais Creek Bridge Rehab (3rd Street)                | 10         | SFPW                 | New secondary service                                  | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                                                        | Project is at a standstill.                                                 | 4/2/2019                           |                          | 5/1/21                    | Yes                       | 104 kW/Yes                           |                                                  | Project delayed - project has been in dispute since Mar. 2019 (5-6 months). If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                      | Delay continues.                                                                                                                                                                                                                                                                                                  |
| 52 | 113764870            | 2301 San Jose Avenue - Geneva Car Barn                | 11         | SFRPD                | New secondary service                                  | Delays caused by dispute over primary vs. secondary. Project moving forward at low-side metering. (See Note 1)                                           | In construction                                                             | 8/24/2016                          | 5/23/2018                | 9/20/2017                 | Yes                       | 1330 kW/Yes                          |                                                  | Project delayed- project was in dispute from Oct 2016 - Oct 2017 (1 year). Construction plans for the new community arts center have been delayed as a result. Costs of redesign: \$5k Additional project costs - \$140k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$13k Additional Staff Time for SFRPD: \$15k                        | Additional project costs updated to reflect actual costs instead of rough estimate (\$50k for interrupter and \$90k for #7 box and installation).                                                                                                                                                                 |
| 53 |                      | Multiple Locations - Guy Wires (Franchise Issue)      | N/A        | SFMTA, SFPW, & SFPUC | PG&E's guy wires are impeding on SF projects.          | Franchise dispute                                                                                                                                        | Project is moving forward.                                                  | N/A                                | N/A                      | N/A                       | N/A                       | N/A                                  |                                                  | PG&E's unresponsiveness in removing guy wires is an obstruction to SF projects. 1) SFMTA cannot install a pole replacement to promote safety. 2) SFPW cannot construct a new ADA curb ramp. 3) SFPUC cannot finish parts of construction at the Southeast Water Treatment Plant.                                                                                              | Delay continues for two of the requests. SF and PG&E will continue to work together to get these resolved.                                                                                                                                                                                                        |
| 54 | 115675911            | 2445 Hyde St. - Francisco Park                        | N/A        | SFRPD                | New secondary service                                  | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                                                                        | Project is at a standstill.                                                 | 1/9/2019                           | 6/6/2019                 | 12/27/2019                | Yes                       | 70 kW/Yes                            |                                                  | Project delayed - project has been in dispute since Jun. 2019 (1-2 months). If required, primary switchgear would cost the project an additional \$500k.                                                                                                                                                                                                                      | Project added.                                                                                                                                                                                                                                                                                                    |

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|    | PG&E NN#             | Project Location                                           | District #    | Client Organization | Project Description                                                 | Project Status                                                                                      |                                                                        | Initial Application Submittal Date | App Deemed Complete Date | Initial Service Need Date | Did PG&E require Primary? | Load Size/Can Be Served at Secondary | PG&E committed to work w/ SF to energize in 2018 | Impacts                                                                                                                                                                                                                                                                   | Updates/Changes since Last Report (May, 2019)                                                                                |
|----|----------------------|------------------------------------------------------------|---------------|---------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------|--------------------------|---------------------------|---------------------------|--------------------------------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| 55 | N/A                  | Multiple Service Transfers                                 | N/A           | Various City Depts. | Service Transfers                                                   | Delays caused by PG&E requiring unnecessary equipment or information for service transfer requests. | Project is at a standstill.                                            |                                    |                          |                           |                           |                                      |                                                  | Additional costs and staff resources can be incurred if PG&E continues to create barriers for SF service transfer requests. SF continues to experience loss of revenue and increased greenhouse gas emissions as PG&E is refusing to transfer over City department loads. | Project added.                                                                                                               |
| 56 | PG&E withholding NN# | 10501 Warnerville Road - Substation Rehabilitation Project | N/A - Oakdale | SFPUC               | Remove two existing services and replace with one secondary service | Delays caused by dispute over primary vs. secondary. Project is still in dispute.                   | Project went to PG&E retail.                                           | 12/26/2018                         |                          | 3/1/19                    | Yes                       | 160 kW/Yes                           |                                                  | Project delayed - project was been in dispute from Jan.- May 2019 (4 -5 months).                                                                                                                                                                                          | Project will now be served by PG&E retail service to avoid delays. Cost impacts and greenhouse gas emission impacts are TBD. |
| 57 | 114448421            | 6527 Calaveras Road - Oliver De Silva                      | N/A - Sunol   | SFPUC               | Service Transfer                                                    | Parties are in disagreement.                                                                        | Energized - SF and PG&E discussing issues regarding Reserved Capacity. | 3/23/2018                          | N/A                      | 7/18/18                   | N/A                       | 10,000 kW/No                         |                                                  | PG&E is reducing the service from 10 MW to 1MW, even though 10 MW was agreed upon when the service was transferred. This may result in additional costs the City and hinders the customer's ability to grow its load.                                                     | No impacts update. SF is waiting for PG&E's response to letter.                                                              |

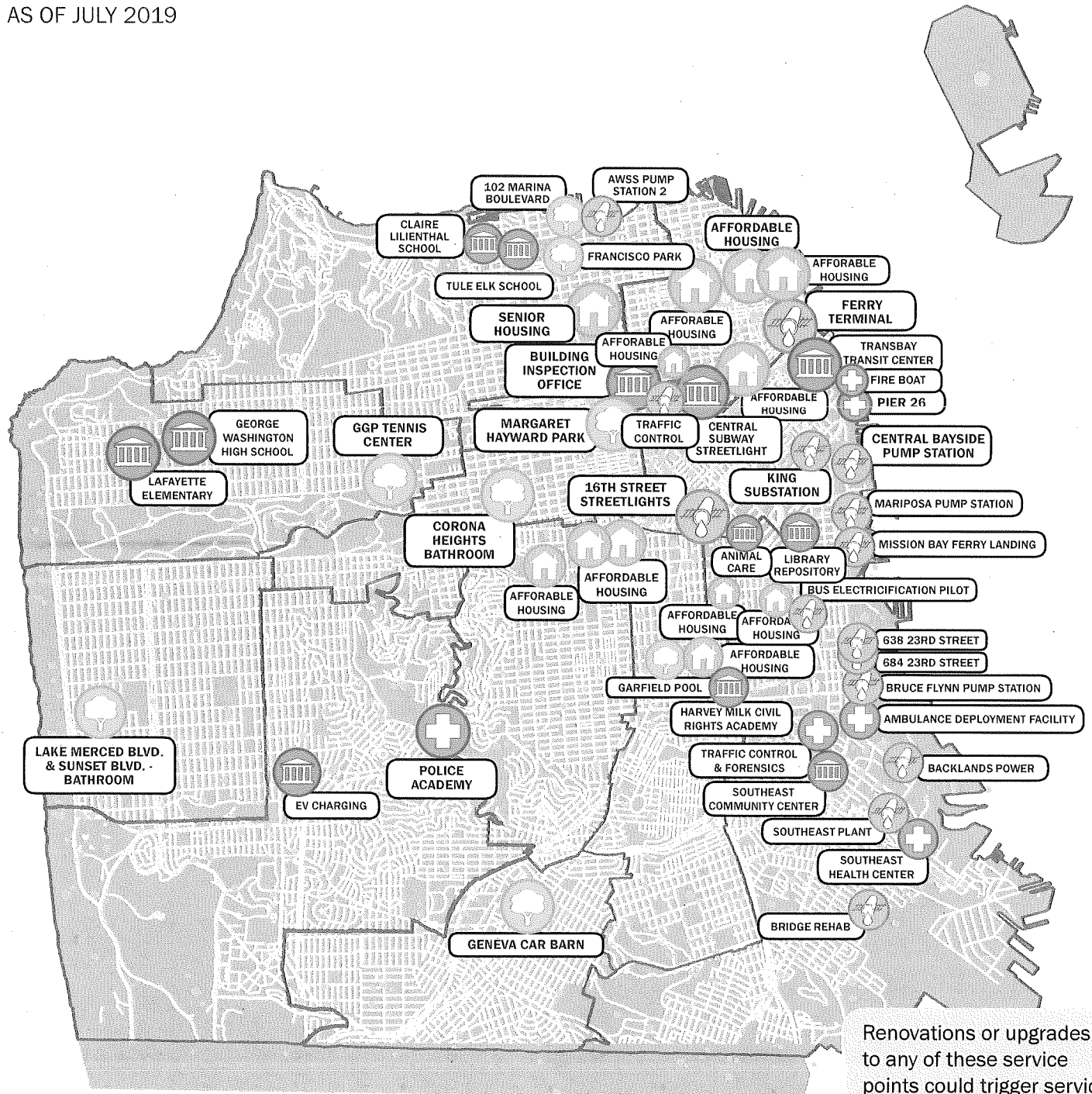
- Notes:
1. Low-side metering is not the same as secondary service. Low-side metering requires extra equipment costs (i.e. an interrupter, approx \$75k). The SFPUC believes that many of these loads should be served with secondary service, but has compromised with PG&E to move projects forward.
  2. Cost impacts related to lost revenue are estimates calculated off of projected load values.
  3. Not all cost impacts are reflected here as increased facility and construction costs are still to be determined.
  3. CO<sub>2</sub> emissions are calculated using estimated loads with PG&E's 2016 emissions factor.
  4. Delay impacts are only calculated off of the time in which PG&E and SF were in dispute. (Other delays are not included)
  5. Primary switchgear is estimated to cost an additional \$500k.

- Key
-  Project is currently being disputed or has been delayed due to a dispute/issue and is past the Initial Service Need Date (Column K).
  -  Energized, but still facing issues.
  -  Project is moving forward, but not yet energized. Some are still facing major delays. Please review the impact column for further descriptions.
  -  Project has been energized - no outstanding issues.



# ATTACHMENT B – MAP OF INTERCONNECTION ISSUES

AS OF JULY 2019



Renovations or upgrades to any of these service points could trigger service disputes and delays.



HOUSING



INFRASTRUCTURE



HEALTH  
AND SAFETY



INSTITUTION



RECREATION

SFPUC METERED  
SERVICE POINT

**Attachment C: Cost Impacts**

| A                |                                                                             | B                           | C                                             | D                             | E                                                   | F                                                 | G                           | H                                            | I                           | J                                            |
|------------------|-----------------------------------------------------------------------------|-----------------------------|-----------------------------------------------|-------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------|----------------------------------------------|-----------------------------|----------------------------------------------|
|                  |                                                                             | Additional Costs to Project |                                               |                               |                                                     |                                                   |                             |                                              | Other Impacts to SF         |                                              |
| Project Location |                                                                             | Redesign Costs              | Primary or Secondary Metering Equipment Costs | Additional Construction Costs | Additional Costs to Project for PG&E retail service | Additional Const./Project Mgmt Costs Due to Delay | Additional Staff Time Costs | Total Additional Project Costs (B+C+D+E+F+G) | Lost gross revenue to SFPUC | CO2 Emissions (lbs) from PG&E retail service |
| 1                | 600 32nd Avenue - George Washington High School                             |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    | \$ 6,000                    |                                              |
| 2                | 4545 Anza - Lafayette Elementary                                            |                             |                                               |                               | \$ 31,000                                           |                                                   |                             | \$ 31,000                                    | \$ 14,000                   | 50,000                                       |
| 3                | 3455 Van Ness Avenue - AWSS Pump Station No. 2                              |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 4                | 3630 Divisadero - Claire Lilenthal School                                   |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    | \$ 3,000                    |                                              |
| 5                | 2110 Greenwich Street - Tule Elk Elementary                                 |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 6                | 102 Marina Boulevard - Fort Mason (EVGo)                                    |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 7                | 838 Pacific Avenue - Ping Yuen North Affordable Housing                     |                             |                                               |                               |                                                     | \$ 240,000                                        |                             | \$ 240,000                                   | \$ 186,000                  |                                              |
| 8                | Ferry Terminal                                                              | \$ 32,000                   | \$ 75,000                                     |                               |                                                     |                                                   | \$ 96,000                   | \$ 203,000                                   |                             |                                              |
| 9                | 950 Golden Gate Avenue - Margaret Hayward Park                              |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    |                             |                                              |
| 10               | 88 Broadway - Affordable Housing                                            |                             |                                               |                               | \$ 79,000                                           |                                                   |                             | \$ 79,000                                    | \$ 618,000                  | 1,090,000                                    |
| 11               | 735 Davis - Affordable Housing                                              |                             |                                               |                               | \$ 18,000                                           |                                                   |                             | \$ 18,000                                    | \$ 335,000                  | 554,000                                      |
| 12               | Stockton btwn Ellis & O'Farrell - Central Subway Streetlight Reinstallation |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 13               | Lake Merced Blvd & Sunset Blvd - Restroom                                   |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 14               | 49 South Van Ness Avenue - Building Inspection Office                       |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 15               | 50 Bowling Green Drive - GGP Tennis Center                                  |                             | \$ 325,000                                    |                               |                                                     |                                                   |                             | \$ 325,000                                   | \$ 1,000                    |                                              |
| 16               | 199 Museum Way/122 State Street - Corona Heights Restroom                   |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 17               | Pier 26 - Fire Boat Berthing                                                |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 18               | 6 Berry Street - Substation                                                 |                             |                                               |                               |                                                     | \$ 5,000                                          |                             | \$ 5,000                                     |                             |                                              |
| 19               | 750 Brannan - Main Library Repository                                       |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 20               | 399 The Embarcadero - Fire Boat #35                                         |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 21               | 16th & Terry Francois Blvd. - Mission Bay Ferry Landing                     | \$ 30,000                   |                                               |                               |                                                     |                                                   | \$ 70,000                   | \$ 100,000                                   |                             |                                              |
| 22               | 500 Turk Street - Affordable Housing                                        |                             |                                               |                               | \$ 9,000                                            |                                                   |                             | \$ 9,000                                     | \$ 402,000                  | 643,000                                      |
| 23               | Market St. & 7th St. - BMS Switch                                           |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 24               | 1064 Mission Street - Affordable Housing                                    |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 25               | Transbay Transit Center - Transbay Joint Powers Authority                   |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 26               | 2685 Ocean Ave. - EV Charging Station                                       |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 27               | 350 Amber Drive - Police Academy                                            |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    | \$ 18,000                   |                                              |
| 28               | 4235 19th Street - Harvey Milk Civil Rights Academy                         |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    | \$ 6,000                    |                                              |
| 29               | 1296 Shotwell Street - Affordable Senior Housing                            |                             | \$ 75,000                                     |                               |                                                     |                                                   |                             | \$ 75,000                                    |                             |                                              |
| 30               | 1271 Treat Avenue - Garfield Pool                                           |                             | \$ 250,000                                    |                               |                                                     |                                                   |                             | \$ 250,000                                   |                             |                                              |
| 31               | 1419 Bryant Street - Animal Care & Control                                  | \$ 23,000                   | \$ 500,000                                    | \$ 328,000                    |                                                     |                                                   |                             | \$ 851,000                                   |                             |                                              |
| 32               | 1950 Mission Street - Affordable Housing                                    | \$ 45,000                   | \$ 150,000                                    |                               | \$ 81,000                                           | \$ 390,000                                        |                             | \$ 666,000                                   | \$ 294,000                  | 623,000                                      |
| 33               | 490 South Van Ness Avenue - Affordable Housing                              | \$ 15,000                   | \$ 150,000                                    |                               | \$ 43,000                                           | \$ 273,000                                        |                             | \$ 481,000                                   | \$ 145,000                  | 1,034,000                                    |
| 34               | 2060 Folsom Street - Affordable Housing                                     | \$ 2,000                    | \$ 150,000                                    |                               | \$ 8,000                                            |                                                   |                             | \$ 160,000                                   | \$ 581,000                  | 922,000                                      |
| 35               | 681 Florida Street - Affordable Housing                                     |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 36               | 1990 Folsom Street - Affordable Housing                                     | \$ 2,000                    | \$ 150,000                                    |                               | \$ 29,000                                           |                                                   |                             | \$ 181,000                                   | \$ 563,000                  | 927,000                                      |
| 37               | 3001-3021 24th Street - Affordable Housing                                  |                             |                                               |                               |                                                     |                                                   |                             | \$ -                                         |                             |                                              |
| 38               | 800 Amador Street - Pier 94 - Backlands                                     | \$ 50,000                   | \$ 500,000                                    |                               |                                                     |                                                   | \$ 50,000                   | \$ 600,000                                   |                             |                                              |
| 39               | 2241 Jerrold Avenue - Ambulance Deployment Facility                         | \$ 100,000                  | \$ 75,000                                     |                               |                                                     | \$ 250,000                                        | \$ 100,000                  | \$ 525,000                                   | \$ 110,000                  |                                              |

**Attachment C: Cost Impacts**

|              |                                                            |                   |                     |                   |                   |                     |                   |                     |                     |                     |
|--------------|------------------------------------------------------------|-------------------|---------------------|-------------------|-------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
| 40           | 1909 16th Street - Streetlights                            |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 41           | Illinois St. & Terry Francois - Mariposa Pump Station      |                   |                     |                   | \$ 22,000         |                     |                   | \$ 22,000           | \$ 588,000          | 554,000             |
| 42           | 684 23rd Street - Potrero North                            |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 43           | 638 23rd Street - Potrero South                            |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 44           | 1001 22nd Street - Bus Electrification Pilot               |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 45           | 1595 Davidson - Bruce Flynn Pump Station                   |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 46           | 2 Rankin Street - Central Bayside Pump Station             |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 47           | 1995 Evans - Traffic Controls and Forensics                |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 48           | 750 Phelps - Southeast Plant                               |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 49           | 2401 Keith Street - Southeast Health Center                |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 50           | 1550 Evans Ave - Southeast Community Center                |                   | \$ 500,000          |                   |                   |                     |                   | \$ 500,000          |                     |                     |
| 51           | Islais Creek Bridge Rehab (3rd Street)                     |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 52           | 2301 San Jose Avenue - Geneva Car Barn                     | \$ 5,000          | \$ 140,000          |                   |                   |                     | \$ 15,000         | \$ 160,000          | \$ 13,000           |                     |
| 53           | Multiple Locations - Guy Wires (Franchise Issue)           |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 54           | 2445 Hyde Street - Francisco Park                          |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 55           | Multiple Service Transfers                                 |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 56           | 10501 Warnerville Road - Substation Rehabilitation Project |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| 57           | 6527 Cataveras Road - Oliver De Silva                      |                   |                     |                   |                   |                     |                   | \$ -                |                     |                     |
| <b>TOTAL</b> |                                                            | <b>\$ 304,000</b> | <b>\$ 3,265,000</b> | <b>\$ 328,000</b> | <b>\$ 289,000</b> | <b>\$ 1,158,000</b> | <b>\$ 331,000</b> | <b>\$ 5,675,000</b> | <b>\$ 3,860,000</b> | <b>\$ 6,347,000</b> |

|                                                               |                        |
|---------------------------------------------------------------|------------------------|
| <b>Total Additional Project Costs</b>                         | <b>\$ 5,675,000.00</b> |
| <b>Total Lost Gross Revenue to SFPUC</b>                      | <b>\$ 3,860,000.00</b> |
| <b>Total Cost Impact to SF (Project Costs + Lost Revenue)</b> | <b>\$ 9,535,000.00</b> |
| <b>Total CO2 Emissions (lbs.)</b>                             | <b>6,347,000</b>       |

**Note:** These represent estimates of the costs that the City is aware of at the moment. The projects may incur additional costs going forward.

The projects in **RED** are projects that are currently at a standstill and will face financial impacts that are TBD depending on how long they will be delayed and how they will move forward.

**From:** [Mueller, Theresa \(CAT\)](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [GIVNER, JON \(CAT\)](#)  
**Subject:** Letter from Mayor-City Attorney to Governor Newsom  
**Date:** Wednesday, July 24, 2019 4:45:44 PM  
**Attachments:** [Mayor-City Attorney Letter re PG and E.pdf](#)

---

**Theresa L. Mueller**

Deputy City Attorney  
Office of City Attorney Dennis Herrera  
City Hall, Room 234, San Francisco, CA 94102  
(415) 554-4640 Direct  
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OFFICE OF THE MAYOR  
SAN FRANCISCO

LONDON N. BREED  
MAYOR



OFFICE OF THE CITY ATTORNEY  
SAN FRANCISCO

DENNIS J. HERRERA  
CITY ATTORNEY

July 24, 2019

Governor Gavin Newsom  
State of California  
1303 10th Street, Suite 1173  
Sacramento, CA 95814

**Re: San Francisco's Proposed Acquisition of PG&E Assets**

Dear Governor Newsom,

We write to update you on San Francisco's efforts to pursue purchasing the PG&E facilities needed to provide electric service to all of San Francisco. In particular, we describe why we believe the current circumstances present an historic opportunity for the City and why the City's acquisition of those facilities would further the work you have undertaken to ensure safe, reliable and sustainable electric service to California customers. As you may have heard from your staff, we would like to meet with you soon to discuss these matters in more detail, including the benefits of such a transaction to PG&E and California.

**Brief Background**

In January 2019 the City initiated intensive work to determine the feasibility of an acquisition. Our offices are working closely with the San Francisco Board of Supervisors, Public Utilities Commission, and a team of independent experts who are examining the financial, engineering and operational feasibility of the acquisition and studying the potential impacts on the City and its constituents as well as on remaining PG&E ratepayers, creditors and other stakeholders. The City family has been aligned in its support of this endeavor.

In May, the City's Public Utilities Commission ("SFPUC") issued a preliminary report showing that public ownership of San Francisco's electric grid has the potential for significant long-term benefits relative to investment costs and risks, including helping the City meet its goal of being 100 percent carbon neutral by 2030 and providing more stable rates and more transparency for customers. Importantly, the SFPUC also stated in its report that the City would welcome PG&E's existing workforce into SFPUC's community-owned public service culture, where safety and efficiency are priorities. (Here is a link to that report: <https://sfwater.org/modules/showdocument.aspx?documentid=13736>.)

The City is continuing its due diligence on these and many other issues to examine the feasibility and public benefits of acquiring certain of PG&E's electric assets serving San Francisco. Based on the analyses to date, we are optimistic that the City will be in a position in the near future to make an attractive offer to PG&E to purchase those facilities. We expect to have the support of the SFPUC and the Board of Supervisors before making that offer.

## **Now is an Opportune Time to Acquire PG&E's Facilities**

As you know, the 1913 Raker Act intended the City to provide not only water but also electricity to everyone in San Francisco. The City started producing electricity in 1918 to power construction of Hetch Hetchy and has served City departments and related entities for decades, paying PG&E to transmit City power over PG&E's lines to City customers in San Francisco. The City has sought to use its power resources strategically to support economic development, decarbonization, affordable housing and other City goals. You may recall some of these efforts that began under your leadership as Mayor, including the City's decision to be the sole provider of electricity at the Hunters Point shipyard redevelopment project.

Yet, PG&E has vigorously opposed these efforts and consistently sought to limit the City's ability to serve customers. Indeed, PG&E has delayed service to City departments and imposed requirements that increased costs for no good reason, affecting every type of City facility, including police services, parks, and homeless services. Despite years of negotiations, PG&E continues to create obstacles, and matters have only gotten worse during the bankruptcy.

As recent newspaper articles have detailed, including a critical report in the Wall Street Journal that even caught Judge Alsup's attention in the federal criminal case against PG&E ([https://www.wsj.com/articles/pg-e-knew-for-years-its-lines-could-spark-wildfires-and-didnt-fix-them-11562768885?mod=hp\\_lead\\_pos5&mod=article\\_inline](https://www.wsj.com/articles/pg-e-knew-for-years-its-lines-could-spark-wildfires-and-didnt-fix-them-11562768885?mod=hp_lead_pos5&mod=article_inline)), PG&E has chosen to defer investment in its infrastructure to help ensure reliability and safety. We have lost trust in PG&E as a steward of the public utility in San Francisco and we have lost patience in trying to work with PG&E to further the City's electric service goals. PG&E's bankruptcy filing to avoid liability to wildfire victims only highlights our concerns and loss of trust. We believe PG&E's bankruptcy presents an historic opportunity for a restructuring that allows the City to take control over its energy future while at the same time helping PG&E to emerge from bankruptcy on solid financial footing in a way that compensates fire victims, protects remaining ratepayers and better serves California.

In June 2018, San Francisco voters laid the groundwork for this acquisition by amending the Charter to authorize the Board of Supervisors to approve selling revenue bonds to finance the cost of building or acquiring electric transmission and distribution facilities. This measure recognized that the threat of global warming required the City to use its power resources to decarbonize not just the electric sector, but also to support decarbonizing other sectors like transportation and housing; all of this requires a modern open-access distribution grid to facilitate new technologies. Without local control of the distribution grid, the City will be unable to fully achieve these objectives.

## **The City's Acquisition Appears to be Feasible**

Although the City continues its work on this question (as we referenced above), the City's preliminary analyses show that the City could pay an attractive price for PG&E's facilities and still be able to offer rates to customers at or below the level of PG&E's rates ordered by the California Public Utilities Commission ("CPUC"). Unlike PG&E, the City will not pay an equity rate of return, shareholder dividends or high management salaries. The City would expect initially to match PG&E's level of service, and to improve service over time by investing in the system and focusing on the particular needs of local customers.

The City is financially stable and the SFPUC has well established access to the capital markets for its current operations, including power. These investment grade credit ratings are based on the strength of the service territory, customer base, and utility operations to date. We are therefore confident we will attract the debt capital needed to fund the acquisition, cover other related costs, and operate and maintain the system responsibly over time. Needed capital improvements could be funded using lower cost debt not available to PG&E, thereby

accelerating replacements to improve safety and reliability while reducing customer rates over the long-term.

While the City currently operates electric transmission and distribution facilities, the scale of those operations would substantially increase if it were serving all of San Francisco. The City would expect to add a large number of experienced electrical workers and would recruit PG&E's existing employees who are responsible for the facilities serving San Francisco, offering competitive union jobs and stable careers, with appealing wages and benefits.

And as a supplier of electricity, the City is well positioned to take on the added responsibility for serving all of San Francisco since it already provides the majority of the electricity used there. Indeed, the City's municipal utility and its community choice aggregation program, CleanPowerSF, together are responsible for nearly 80% of the electricity used in San Francisco. The SFPUC also is well positioned to meet customer needs, something it does for water and wastewater customers throughout the City.

### **The Public Benefits of the City's Acquisition are Consistent with the State's Energy Goals**

In addition to the substantial benefits to the ratepayers of San Francisco, the City's acquisition of PG&E's system would also provide benefits to other stakeholders, including PG&E's remaining ratepayers. Most immediately, the City's purchase of PG&E's facilities would provide a substantial cash infusion to help fund PG&E's emergence from bankruptcy. These funds will be available to recapitalize the company on attractive terms that are not dilutive and do not require any financial engineering. This would benefit ratepayers, shareholders, and creditors, including fire victims whose claims have not been quantified yet. The City's acquisition can help PG&E emerge from bankruptcy quickly, consistent with the deadlines in the recently enacted wildfire bill, and at no cost to PG&E's ratepayers. The City recognizes the importance of this deadline and is prepared to work expeditiously to ensure any transaction is consummated on a timeline consistent with PG&E's emergence.

The CPUC must approve any transfer of utility property under Public Utilities Code Section 851 to determine the impact on remaining ratepayers and the adequacy of the purchase price. The CPUC decides how to allocate the gain on sale from a transfer of utility assets, and it has considerable discretion in allocating gain on sale between ratepayers and shareholders. This provides the State another tool for balancing the burdens associated with PG&E's emergence from bankruptcy.

Also, San Francisco is committed to the State's environmental goals and has its own goals for addressing climate change. The City would be able to decarbonize much more aggressively if it were serving all electricity customers in San Francisco. And the City's long-term commitment to employees and workforce stability would also benefit PG&E's current employees and the local labor market. Similarly, the City has a strong commitment to safety and reliability, and those will not be sacrificed to shareholder dividends or management bonuses. In fact, this transaction would end decades of major strife between the City and PG&E, allowing PG&E to focus on larger statewide issues, including wildfire safety, after it emerges from bankruptcy. We look forward to working with PG&E's new management and hope they will recognize these benefits.

We look forward to discussing the City's acquisition plans with you soon. Also, the City has engaged a financial advisor, Jefferies, to assist with this work. Jefferies is available to discuss the acquisition in detail with your financial advisors or with other members of your team.

Very truly yours,



LONDON N. BREED  
MAYOR



DENNIS J. HERRERA  
CITY ATTORNEY

cc: Members, San Francisco Board of Supervisors  
Members, San Francisco Public Utilities Commission  
Harlan L. Kelly, Jr., General Manager, San Francisco Public Utilities Commission



**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [GIVNER, JON \(CAT\)](#); [Ford, Patrick \(ETH\)](#)  
**Subject:** NOW IN EFFECT - Ethics Commission Recently Approved Regulations  
**Date:** Tuesday, July 30, 2019 3:45:00 PM  
**Attachments:** [Clerk's Memo - Regulations in Effect 7.30.2019.pdf](#)  
[Clerk's Memo 5.31.2019.pdf](#)  
[Ethics Regs Transmittal Letter 5.31.19.pdf](#)  
[Ethics Regulations \(Redline\) .pdf](#)  
[Ethics Regulations \(Clean\) .pdf](#)  
[2019.05.29 - Agenda Item 5 - Staff Memo.pdf](#)

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Hello,

Please see the attached memo from the Clerk of the Board in reference to recently adopted regulations by the Ethics Commission.

Thank you,

Eileen McHugh  
 Executive Assistant  
 Board of Supervisors  
 1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
 San Francisco, CA 94102-4689  
 Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>  
**Sent:** Friday, May 31, 2019 4:43 PM  
**To:** BOS-Supervisors <[bos-supervisors@sfgov.org](mailto:bos-supervisors@sfgov.org)>; BOS-Legislative Aides <[bos-legislative\\_aides@sfgov.org](mailto:bos-legislative_aides@sfgov.org)>; Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>; Somera, Alisa (BOS) <[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)>; GIVNER, JON (CAT) <[Jon.Givner@sfcityatty.org](mailto:Jon.Givner@sfcityatty.org)>; Ford, Patrick (ETH) <[patrick.ford@sfgov.org](mailto:patrick.ford@sfgov.org)>  
**Subject:** TIME SENSITIVE - Ethics Commission Recently Approved Regulations

Hello,

The Office of the Clerk of the Board is in receipt of the attached memos from the Ethics Commission regarding recently adopted regulations. Please see the attached memo from the Clerk of the Board for further instructions and information.

Regards,

Eileen McHugh  
 Executive Assistant

Board of Supervisors

1 Dr. Carlton B. Goodlett Place, City Hall, Room 244

San Francisco, CA 94102-4689

Phone: (415) 554-7703 | Fax: (415) 554-5163

[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS



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San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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MEMORANDUM

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Date: July 30, 2019  
To: Members, Board of Supervisors  
From: *ACC* Angela Calvillo, Clerk of the Board  
Subject: Recently Effective Regulations by the Ethics Commission

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The Ethics Commission referred the attached adopted regulations to the Office of the Clerk of the Board on May 31, 2019.

Under the San Francisco Charter Section 15.102, the Board has 60 days after adoption, to hold a hearing for the purpose of vetoing these regulations. The 60 days expired today, July 30, 2019, and no hearing was requested; therefore, the regulations are now in effect.

c: Alisa Somera - Legislative Deputy  
Jon Givner - Deputy City Attorney  
Patrick Ford - Senior Policy Analyst, Ethics Commission

BOARD of SUPERVISORS




City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 544-5227

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MEMORANDUM

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Date: May 31, 2019  
To: Members, Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Recently Approved Regulations by the Ethics Commission

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At its regular meeting on May 29, 2019, the Ethics Commission adopted new regulations. The Commission adopted these regulations to:

1. Implement provisions of the Anti-Corruption and Accountability Ordinance, the final provisions of which became operative on January 1, 2019;
2. Implement provisions of File No. 190287, an ordinance approved this year by the Commission, Board, and Mayor that changes certain administrative and technical aspects of the City's public financing program;
3. Provide additional clarification to support effective compliance with various provisions of Article I, Chapter I of the Campaign and Governmental Conduct Code (the "Campaign Financing Reform Ordinance"); and
4. Update certain provisions of the regulations that no longer match the Campaign and Governmental Conduct Code because of past legislative changes.

The San Francisco Charter, Section 15.102, provides that a regulation adopted by the Ethics Commission shall become effective 60 days after the date of its adoption unless before the expiration of this 60-day period, **July 30, 2019**, two-thirds of all members (eight votes) of the Board of Supervisors vote to veto the rule or regulation. Per the requirements of Sec. 15.102, the Commission is required to transmit to the Board of Supervisors regulations it adopts within 24 hours of their adoption.

If you wish to hold a hearing on any of these matters, please notify me in writing by 5:00pm, Friday, June 21, 2019.

c: Alisa Somera - Legislative Deputy  
Patrick Ford - Senior Policy Analyst  
Jon Givner - Deputy City Attorney



# ETHICS COMMISSION

## CITY AND COUNTY OF SAN FRANCISCO

DAINA CHIU  
CHAIR

NOREEN AMBROSE  
VICE-CHAIR

YVONNE LEE  
COMMISSIONER

FERN M. SMITH  
COMMISSIONER

VACANT  
COMMISSIONER

LEEANN PELHAM  
EXECUTIVE DIRECTOR

May 31, 2019

Honorable Members  
San Francisco Board of Supervisors  
Attention: Angela Calvillo  
Clerk of the Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

**Re: Ethics Commission Approved Regulations**

Dear Members of the Board:

Charter Sec. 15.102, in part, provides that a regulation adopted by the Ethics Commission “shall become effective 60 days after the date of its adoption unless before the expiration of this 60-day period two-thirds of all members of the Board of Supervisors vote to veto the rule or regulation.” This letter transmits regulations adopted by the Ethics Commission at its meeting on Wednesday, May 29, 2019. The regulations seek to do the following:

1. Implement provisions of the Anti-Corruption and Accountability Ordinance, the final provisions of which became operative on January 1, 2019;
2. Implement provisions of File 190287, an ordinance approved this year by the Commission, Board, and Mayor that changes certain administrative and technical aspects of the City’s public financing program;
3. Provide additional clarification to support effective compliance with various provisions of Article I, Chapter I of the Campaign and Governmental Conduct Code (the “Campaign Financing Reform Ordinance”); and
4. Update certain provisions of the regulations that no longer match the Campaign and Governmental Conduct Code because of past legislative changes.

The regulations were developed with public input and review, including opportunities to provide feedback at two meetings of the Ethics Commission in April and May.

If you have any questions about the attached regulations, please feel free to contact Senior Policy Analyst Patrick Ford or me at (415) 252-3100.

Sincerely,  
*LeeAnn Pelham*  
LeeAnn Pelham  
Executive Director

Attachments



# ETHICS COMMISSION

## CITY AND COUNTY OF SAN FRANCISCO

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VACANT  
COMMISSIONER

LEEANN PELHAM  
EXECUTIVE DIRECTOR

**Date:** May 23, 2019

**To:** Members of the Ethics Commission

**From:** Pat Ford, Senior Policy Analyst

**Re:** **AGENDA ITEM 5 – Discussion and Possible Action on Proposed Amendments to Regulations Related to Article I (Chapter I) and Article III (Chapters III and VI) of the Campaign and Governmental Conduct Code**

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**Summary:** This memo presents a proposed set of amendments to the regulations supporting the Campaign and Governmental Conduct Code (Attachment 1).

**Action Requested:** That the Commission discuss and approve the proposed amendments.

Attached to this memorandum as Attachment 1 is a set of proposed amendments to the regulations supporting three chapters of the Campaign and Governmental Conduct Code. Section I provides background on the regulation amendments. Section II contains charts summarizing the amendments. Section III notes public comments received by Staff that are not reflected in the proposed amendments.

### I. Background

At its April 18, 2018 Special Meeting, the Commission approved the Anti-Corruption and Accountability Ordinance (ACAO), a comprehensive ethics ordinance developed in partnership with community stakeholders and members of the Board of Supervisors. The Board and Mayor subsequently approved the ACAO on May 22<sup>nd</sup> and May 30<sup>th</sup>, respectively. Certain of the ordinance's provisions became operative in June 2018 and the remainder became operative on January 1, 2019.

In implementing the provisions of the ACAO, Staff has encountered several areas in which the development of regulations would improve the provisions' clarity and help the regulated community better understand and comply with the new laws. Over the past year since the ACAO was approved, Staff has catalogued the provisions that it believes most warrant accompanying regulations.

Simultaneously, Staff has also identified areas of the Campaign Finance Reform Ordinance (CFRO) not affected by the ACAO that nonetheless could benefit from regulatory clarification, such as codifying informal advice for improved transparency about the interpretation of the law. Those proposed amended regulations are included in this set of amendments.

Staff also catalogued other ways to update and correct CFRO regulations that no longer match the Code. In some cases, the regulations still reflect old provisions of CFRO that have changed.

In other cases, the underlying code section was removed from the Code entirely. Additionally, the amendments would update the regulations to reflect the current names of forms, as those change periodically as they are converted to electronic filing forms. These amendments are non-substantive and merely bring the regulations into line with the Code and current filing practices.

To implement the ACAO, clarify existing provisions of CFRO, and bring the regulations into alignment with CFRO, Staff developed the set of regulation amendments attached here as Attachment 1. After presenting the proposed amendments at the Commission’s April 12<sup>th</sup> meeting for discussion purposes, Staff has subsequently received public comment on the amendments and has made several revisions. Public notice announcing the potential regulation amendments was published on May 16<sup>th</sup>. This satisfies the ten-day notice requirement for proposed regulations contained in Charter section 4.104. The Commission is therefore able to approve the amendments at the present meeting.

Attachment 1 orders the changes by regulation number, which mirrors the number of the Code section to which each regulation is tied. Most of the regulation amendments would affect the CFRO regulations. Some of the amendments pertain to conflict-of-interest regulations to clarify the provisions of the ACAO that affected Article III of the Code.

## II. Summary of Regulation Amendments

Section II of this memorandum summarizes the amendments by topic: (A) ACAO implementing regulations; (B) general clarifying and interpreting regulations; and (C) non-substantive updates to regulations. Amendments that have been added or revised in response to public comment since the April meeting are indicated with an asterisk.

### A. ACAO Implementing Regulations

Table II.A below lists regulations that would be created or amended by Attachment 1 to clarify provisions of the Code that were created or amended by the ACAO.

**Table II.A – ACAO Implementing Regulations**

| Number     | Type | Purpose                                                                                                                                                                                                                                                                                                                                                                     |
|------------|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.114.5-1  | New  | Clarify the filing requirements of section 1.114.5(b), which requires additional disclosures for payments to certain political committees made at the behest of City officers                                                                                                                                                                                               |
| 1.114.5-2* | New  | Set deadline for filing the Form SFEC-1.114.5b at fourteen days following receipt of contribution.<br><br>*The revision responds to public comment that the proposed deadline, at the time of the payment, would not allow committees to notify contributors of the 1.114.5(b) filing requirement via the major donor notice. A fourteen-day deadline would allow for this. |
| 1.114.5-3* | New  | Establish Form SFEC-1.114.5b and clarify meaning of “campaign statement.”                                                                                                                                                                                                                                                                                                   |

|                               |        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------------|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               |        | <p>*One revision would no longer make the form due upon subsequent contributions (i.e. it would only be filed once). This responds to public comment that subsequent filings would not yield enough information to justify the burden on filers. Another revision would create a safe harbor for committees who undertake reasonable efforts to discover whether a contribution was made at the behest of a City elective officer but nonetheless do not receive notice of that fact.</p>                                                                    |
| 1.124*                        | New    | <p>Clarify the filing requirements of section 1.124, which requires additional disclosures for contributions made to political committees by business entities</p> <p>*One revision improves the language defining “election cycle.” This responds to public comment that the definition was confusing. Another revision clarifies the form does not need to be filed if the business entity makes additional contributions. This responds to public comment that subsequent filings would not yield enough information to justify the burden on filers.</p> |
| 1.125*                        | New    | <p>Clarify the filing requirements of section 1.125, which requires disclosure of bundling of campaign contributions.</p> <p>*The revision clarifies that paid fundraisers are not bundlers for purposes of this disclosure requirement. This responds to public comment that the language was not clear as to paid fundraisers.</p>                                                                                                                                                                                                                         |
| 1.126-1–<br>1.126-5           | Update | To match section 1.126 as amended by the ACAO (section 1.126 prohibits contributions from City contractors and their affiliates to certain City officers and candidates)                                                                                                                                                                                                                                                                                                                                                                                     |
| 1.126-8                       | New    | Clarify the notice requirement of section 1.126(f)(2), which requires departments to notify the Commission upon the receipt of certain contract proposals                                                                                                                                                                                                                                                                                                                                                                                                    |
| 1.135-2                       | New    | Clarify the required contents of the new third prelection statement and the subsequent semi-annual statement                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 3.209-1                       | New    | Clarify the new recusal notification requirement contained in section 3.209                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 3.610-1<br>3.620-1<br>3.630-1 | New    | Clarify the behested payment disclosures required under sections 3.600 <i>et seq.</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |



**B. General Clarifying and Interpreting Regulations**

Table II.B lists regulations that would be created or amended by Attachment 1 to generally clarify and interpret various provisions of the Code.

**Table II.B – Miscellaneous/General Clarifying & Interpreting Regulations**

| Number              | Type   | Purpose                                                                                                                                                                                                                                                  |
|---------------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.104-1<br>1.104-2  | Update | Clarify the effect of committee redesignation on qualification for public financing                                                                                                                                                                      |
| 1.112-3;<br>3.201-1 | Update | Clarify that the Commission can require that any form required to be filed with the Commission be filed in an electronic format                                                                                                                          |
| 1.114-2             | Update | Clarify that the contribution limit applies both before and after the election                                                                                                                                                                           |
| 1.142-5             | Update | Clarify that the nomination deadline, with which the deadline for filing the Statement of Participation is aligned, can be delayed pursuant to state law                                                                                                 |
| 3.216-1*            | New    | Clarify that the Gifts of Travel Notification must be filed in electronic format.<br><br>*The revision clarifies that payments by a candidate committee do not trigger reporting. This responds to public comment that the law is unclear on this point. |

**C. Non-Substantive Updates**

Table II.C lists regulations that would be amended or deleted by Attachment 1 to align the regulations with CFRO.

**Table II.C – CFRO Alignment Regulations**

| Number                                      | Type   | Purpose                                                                                                                   |
|---------------------------------------------|--------|---------------------------------------------------------------------------------------------------------------------------|
| 1.104-4;<br>1.104-5;<br>1.162               | Update | Remove all references to the no longer used “Third Party Spending Form”                                                   |
| 1.104-6;<br>1.140-2;<br>1.143-1;<br>1.143-2 | Update | Update all references to initial Individual Expenditure Ceiling, or “IEC” levels, which were changed by ordinance in 2012 |

|                           |        |                                                                                                                                                                                                           |
|---------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.113-1;<br>1.113-5       | Update | Delete references to provisions of state law that were repealed in 2015 <sup>1</sup> and replace with current filing obligations                                                                          |
| 1.114-2                   | Delete | Delete regulation 1.114-2 because the underlying Code section was removed from the Code in 2015 <sup>2</sup>                                                                                              |
| 1.118-1                   | Update | Delete reference to 2007 election                                                                                                                                                                         |
| 1.142-6                   | Update | Update regulation references and remove non-filing notice                                                                                                                                                 |
| 1.152-1;<br>1.152-2       | Update | Update all reference to Forms SFEC 152(a)-1, SFEC-152(a)-2, SFEC-152(b)-1, or SFEC-152(b)-2, which were consolidated in to a single form. Conform threshold report requirement to correct dollar trigger. |
| 1.152(a)-2;<br>1.152(b)-2 | Delete | Delete regulations 1.152(a)-2 and 1.152(b)-2 because the underlying Code sections were removed from the Code in 2015 <sup>3</sup>                                                                         |
| 1.161-1                   | Update | Align code section references with proper sections.                                                                                                                                                       |
| 1.161(b)-1                | Delete | Delete regulation 1.161(b)(1) because the underlying Code section was removed from the Code in 2015 <sup>4</sup>                                                                                          |
| 1.161.5-1                 | Update | Change the number of regulation 1.161.5-1 to 1.162 because the section number of the underlying Code section was changed in 2015 <sup>5</sup>                                                             |

### III. Public Comment

Following the April meeting, Staff received public comment about the proposed regulation amendments. Staff incorporated many of these comments in the current version of the amendments, as noted in Section II above. Staff declined to incorporate other proposals, as described below.

- Retained “sponsored or controlled committees” as part of the definition of *affiliate* in Regulation 1.126-1
  - Regulation 1.126-1(e) states that affiliates of a City contractor include the contractor’s sponsored or controlled committees. This is not a new feature of the regulation. Staff received public comment requesting that sponsored or controlled committees be removed from the definition of *affiliate*. The basis for the comment was that sponsored or controlled committees were included in Code section 1.126’s definition of *person who contracts with* (a defined term that existed prior to the enactment of the Anti-

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<sup>1</sup> Assemb. B. 594, 2015 Cal. Assemb., Reg. Sess. (Cal. 2015).

<sup>2</sup> San Francisco, Cal., Ordinance 102-15 (Jul. 25, 2015), *available at* <https://www.sfbos.org/ftp/uploadedfiles/bdsupvrs/ordinances15/o0102-15.pdf>.

<sup>3</sup> *Id.*

<sup>4</sup> *Id.*

<sup>5</sup> *Id.*

Corruption and Accountability Ordinance, or ACAO) but is not included in the definition of *affiliate* that was created by the ACAO and replaced *person who contracts with*.

- Staff finds that considering sponsored or controlled committees to be affiliates of a City contractor is necessary to carry out the purpose of section 1.126. Additionally, the ACAO's change in defined terms does not indicate a legislative intent to exempt sponsored or controlled committees from section 1.126.
  - If sponsored or controlled committees are not considered to be affiliates of a City contractor, then a City contractor that is prohibited from making a contribution could always make a contribution through its sponsored PAC, as long as a different person or set of people within the company controlled the PAC.<sup>6</sup> Organizations' PACs are often controlled by a subcommittee within the organization that includes people other than the organization's directors and officers. This means that, under general aggregation principles, the PAC's contributions would not be aggregated with the parent organization and could be used to circumvent section 1.126.
  - The ACAO changed the defined terms in section 1.126, but Staff does not find that the legislative intent of these changes was to exempt sponsored or controlled committees. That topic was not discussed in the Commission's agenda materials. Although the term *sponsored or controlled committee* does not appear in section 1.126, the Commission may retain it in regulation 1.126-1.
- Declined to create safe harbor provisions for sections 1.124 and 1.125.
  - Section 1.124 requires committees receiving certain contributions from business entities to disclose an officer of the entity and contracts or grants the entity has with the City. Section 1.125 requires candidate committees to disclose when they receive contributions through a bundler. Staff received public comment requesting that safe harbor provisions be created for these disclosure requirements such that committees that fail to make the disclosures would be shielded from liability if they reasonably tried to comply with the requirements.
  - Staff declined to include such safe harbor provisions because doing so would fundamentally undermine these disclosure requirements. Code sections 1.124 and 1.125 place the disclosure requirements solely on the committees receiving the contributions. Unlike section 1.114.5, which also requires the person making the contribution to notify the committee as to whether disclosure is required, sections 1.124 and 1.125 do not require the person making the contribution to provide any kind

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<sup>6</sup> Under general aggregation principles, contributions of two entities are aggregated if they are directed and controlled by a majority of the same persons. Campaign & Gov. Conduct Code § 1.114(e)(2). However, if different people direct and control the two entities, even if one of the entities is sponsored by the other, then there is no aggregation under section 1.114(e)(2).

of information to the committee. Staff created a safe harbor provision for section 1.114.5 because the contributor is legally required to provide the information needed for the disclosure to the committee. This allows for the creation of a safe harbor because, if the committee tries to obtain the requisite information from the contributor but cannot, then the contributor will have committed a violation; there is thus no policy harm associated with relieving the committee from liability in such case. But in the cases of sections 1.124 and 1.125, the statute places the disclosure burden solely on the recipient committee, making a safe harbor provision based on the uncooperativeness of the contributor inappropriate.

- Retained the regulations requiring the use of new forms.
  - The ACAO created new disclosure requirements in sections 1.114.5(b), 1.124, and 1.125. The proposed regulations specify that to comply with these requirements, filers must use the forms SFEC-114.5b, SFEC-124, and SFEC-125, respectively. Staff is in the process of creating these new forms to enable filers to make the new disclosures. Staff received public comment requesting that the new forms not be created and that the new disclosures instead be incorporated into the NetFile electronic filing system without the creation of new forms.
  - Staff declined to remove the new forms from the regulations and plans to continue with the development of the new forms. It is not technologically feasible to implement the new disclosure requirements through NetFile in a way that does not involve the creation of new forms. Some public comment suggested that the “public note” feature of the Form 460 could be used to satisfy the disclosure requirements. The public note is a blank box that appears on the Form 460 that filers use to include notations about their filings. It is not an appropriate place to disclose the information required by sections 1.114.5(b), 1.124, and 1.125. For one, the public note is a single, empty space, meaning that and text inserted is a single, unstructured entry. This would make it impossible for the Commission’s electronic disclosure system to identify whether the text pertained to section 1.114.5(b), 1.124, or 1.125. It would thus make it impossible for the public to search the disclosures made pursuant to those code sections unless they manually reviewed each separate Form 460 filed with the Commission. This would frustrate the purpose of these disclosure requirements, which are intended to provide the public with greater information about the sources of committees’ contributions.

Staff invites any questions or comments regarding the attached proposed regulation amendments. If the Commission approves the regulations, the regulations will be transmitted to the Board of Supervisors, where they will remain on hold for sixty days to give members of the Board the opportunity to request a hearing.

**Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 1.100 et seq**

**Regulation 1.104-1: Definition of Matching Contribution; Documents Sufficient to Establish Contributor's Residency.**

(a) "Matching contribution" shall not include a contribution made to a candidate to support the candidate's election to a different office, or to support the candidate's election to the same office in a different election year, where the contribution was unexpended and carried forward as a contribution to a new campaign. If a candidate redesignates the candidate's controlled committee to run for the same office in a different election that is earlier in time than the election for the which the committee was previously designated, a contribution received by the committee prior to the redesignation may be a matching contribution if it was received no more than eighteen months before the election for which the committee was redesignated.

(b) "Matching contribution" shall not include a contribution made by a business entity. For the purposes of this regulation, "business entity" includes sole proprietorships.

(c) Refer to Regulation 1.142-3(b) for a list of the documents sufficient to establish a contributor's residency in San Francisco.

**Regulation 1.104-2: Definition of Qualifying Contribution; Documents Sufficient to Establish Contributor's Residency; Adjustment of Maximum Qualifying Contribution.**

(a) "Qualifying contribution" shall not mean a contribution made to a candidate to support the candidate's election to a different office, or to support the candidate's election to the same office in a different election year, where the contribution was unexpended and carried forward as a contribution to a new campaign. If a candidate redesignates the candidate's controlled committee to run for the same office in a different election that is earlier in time than the election for the which the committee was previously designated, a contribution received by the committee prior to the redesignation may be a qualifying contribution if it was received between eighteen months and seventy days before the election for which the committee was redesignated.

(b) "Qualifying contribution" shall not include a contribution made by a business entity. For the purposes of this regulation, "business entity" includes sole proprietorships.

(c) Refer to Regulation 1.142-3(b) for a list of the documents sufficient to establish a contributor's residency in San Francisco.

(d) When the Ethics Commission adjusts the maximum amount of a contribution that constitutes a qualifying contribution for candidates under section 1.104 to reflect changes in the California Consumer Price Index ("CPI"), such adjustments shall be rounded off to the nearest \$10. The adjustments shall be made using the following formula: the maximum qualifying contribution amount in effect on January 1, 2007, multiplied by the current CPI, divided by the base CPI from 2006, rounded to the nearest ten dollars (\$10). The adjustments shall be based upon the October forecast of U.S. Bureau of Labor Statistics California Consumer Price Index for All Urban Consumers for San Francisco-Oakland-San Jose for the calendar year immediately preceding the year in which the adjustment is to take effect. The resulting figure shall be the maximum qualifying contribution amount in effect for all applicable elections held until the Commission next adjusts the amount.

**Regulation 1.104-4: Determination of Total Opposition Spending.**

(a) To determine the total opposition spending against a candidate who has been certified eligible to receive public funding, the Executive Director shall add any amounts reported on filed forms 496, SFEC-162, and SFEC-163 that the Executive Director and/or Ethics Commission has determined, pursuant to section 1.143, are intended to oppose the candidate. The Executive Director may also consider, in his or her discretion, any other relevant information available to the Ethics Commission that reflect additional, unreported third-party spending.

(b) Total opposition spending does not include spending by a candidate to support himself or herself or to oppose his or her opponents in the same election.

**Regulation 1.104-5: Determination of Total Supportive Funds.**

(a) To determine the total supportive funds of a candidate for the Board of Supervisors or Mayor, the Executive Director shall use the aggregate amount of contributions that the candidate reports on Form SFEC-152. The Executive Director shall then add to this any amounts that reported on filed forms 496, SFEC-162, and SFEC-163 that the Executive Director and/or the Ethics Commission has determined, under section 1.143, are intended to support the candidate. The Executive Director may also consider, in his or her discretion, any other relevant information available to the Ethics Commission that reflect additional, unreported third-party spending.

(b) Spending intended to oppose one candidate does not constitute supportive spending for the candidate's opponents

**Regulation 1.112-3: Electronic Filing**

The Ethics Commission may require that any filing required to be made by a committee with the Ethics Commission under Article I, Chapter 1 of the Campaign and Governmental Conduct Code be filed with the Ethics Commission in an electronic format in a form to be prescribed by the Ethics Commission.

**Regulation 1.113-1: Disclosure Requirements During Signature Gathering Periods – Definition of Committee.**

For the purposes of filing disclosure reports under section 1.113, a "committee" is

(a) a committee primarily formed pursuant to California Government Code section 82047.5 to support or oppose the qualification of a measure to be voted on in a City and County of San Francisco election; or

(b) a recipient committee that is a proponent of an initiative petition, a recall petition or a referendum petition in the City and County of San Francisco; or

(c) a committee that makes independent expenditures totaling \$1,000 or more in a calendar year to support or oppose the qualification of a measure to be voted on in a City and County of San Francisco election and that is either a general purpose recipient committee pursuant to subsection (a) of California Government Code section 82013 or an independent expenditure committee pursuant to subsection (b) of California Government Code section 82013.

**Regulation 1.113-5: Disclosure Requirements During Signature Gathering Periods—Forms Required to be Filed.**

- (a) To comply with the filing requirements of section 1.113, a committee primarily formed to support or oppose the qualification of a measure on the ballot or a recipient committee that is the proponent of such a measure shall use the FPPC Form 460.
- (b) To comply with the filing requirements of section 1.113, a general purpose committee that also qualifies as a recipient committee shall use the FPPC Form 460.
- (c) To comply with the filing requirements of section 1.113, an independent expenditure committee that does not qualify as a recipient committee shall use the FPPC Form 461.

**Regulation 1.114-2: Limits on Contributions to Candidates**

The contribution limit established by section 1.114(a) applies both before and after the election, including during such time that the candidate may use the committee for officeholder expenses. The contribution limit established by section 1.114(a) applies to a candidate committee unless and until the committee is redesignated on the committee's Statement of Organization to support the candidate in a different election.

**Regulation 1.114.5-1: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Ballot Measure Committees and Committees Making Independent Expenditures**

For purposes of section 1.114.5(b), a "ballot measure committee" is a committee primarily formed to support or oppose one or more measures. For purposes of section 1.114.5(b), a "committee making independent expenditures" is a committee that spent \$1,000 or more in a calendar year on independent expenditures in support of or opposition to a single candidate or measure.

**Regulation 1.114.5-2: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Disclosure by Contributor**

The disclosure required by section 1.114.5(b)(1) must be made by the contributor no later than fourteen days following the date the contribution was made or the end of the semiannual or preelection reporting period during which the contribution was made, whichever is earlier.

**Regulation 1.114.5-3: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Disclosure by Committee**

- (a) The disclosure required by section 1.114.5(b)(2) shall be made by filing the Form SFEC-1114.5b with the Ethics Commission. (b) For purposes of section 1.114.5(b)(2), "campaign statements" shall mean semiannual and preelection statements as required under California Government Code section 84200 *et seq.* or Campaign and Governmental Conduct Code section 1.135.
- (c) If a committee receives a contribution subject to disclosure under Section 1.114.5(b)(2) but does not receive the notice from the contributor required under Section 1.114.5(b)(1) despite the committee's reasonable efforts to obtain it, the Executive Director shall not make a finding of probable cause against the committee for a violation of Section 1.114.5(b)(2).

**Regulation 1.118-1: Payment of Accrued Expenses.**

A candidate committee has not violated section 1.118 for any calendar day on which an accrued expense remains partially or wholly unpaid if (1) the committee has been terminated pursuant to 2 C.C.R. section 18404 on or before that calendar day, or (2) the creditor has forgiven the debt as permitted by law on or before that calendar day. Notwithstanding the foregoing, any amount in excess of \$500 that remains unpaid at the time of termination or that has been forgiven by the creditor as permitted by law shall constitute a violation of section 1.114(a). Such an expense shall not be deemed a violation of section 1.114(a) by the creditor unless it is otherwise deemed a contribution under law.

**Regulation 1.124-1: Additional Disclosure Requirements for Contributions Made by Business Entities – Election Cycle**

(a) For purposes of section 1.124, “election cycle” shall mean:

(1) if the committee receiving the contribution(s) is a primarily formed committee, the period of time during which the committee is designated on its statement of organization to support or oppose a candidate or measure; or

(2) if the committee receiving the contribution or contributions is a general purpose committee, the period of time beginning January 1<sup>st</sup> of the year immediately following one election and ending on December 31<sup>st</sup> of the year during which the next election occurs.

(b) The disclosure required by section 1.124 shall be made by filing the Form SFEC-124 with the Ethics Commission.

(c) If a committee has filed a Form SFEC-124 after receiving \$10,000 or more in contributions from a business entity during a single election cycle and, during the same election cycle, receives an additional contribution from the same business entity, the committee is not required to file an additional Form SFEC-124 for any additional contribution(s).

**Regulation 1.125-1: Additional Disclosure Requirements for Bundled Contributions**

(a) The disclosure required by section 1.125(b) shall be made by filing the Form SFEC-125 with the Ethics Commission.

(b) To fulfill the disclosure requirement contained in section 1.125(b), a committee must disclose all contributions that were bundled by a single individual that, in the aggregate, total \$5,000 or more. This includes any bundled contributions received after a committee has already reported contributions bundled by the same individual on the Form SFEC-1.125.

(c) For purposes of section 1.125, “campaign consultant” shall have the meaning set forth in section 1.505.



**Regulation 1.126-1: Contribution Prohibition – Contractors Doing Business with the City: Definitions.**

(a) Board on which an individual sits.

“Board on which an individual sits” means the board to which the officer was elected and any other board on which the elected officer serves.

(b) Proposal.

“Proposal” means a response to a request for proposals issued by the City, a response to a request for qualifications issued by the City, or a bid, quotation, or other offer submitted in response to an advertisement or solicitation for bids issued by the City.

(c) Contract.

For the purposes of section 1.126, a contract does not include the following:

- (1) a work order or purchase order submitted under an existing contract; or
- (2) a modification of an existing contract where the majority of the terms of the contract remain in full force and effect and the total amount of the modification does not exceed \$100,000 in a fiscal year.

(d) Date the Contract Is Approved.

A contract is approved when it is finalized and signed by the City, a state agency on whose board an appointee of a City elective officer sits, the San Francisco Unified School District or the San Francisco Community College District and the contractor.

(e) Affiliate.

For the purposes of section 1.126, an “affiliate” includes any member of the board of directors of a named party or prospective named party to a contract, any principal officer of a named party or prospective named party to a contract, any person with an ownership interest of more than 10 percent in a named party or prospective named party to a contract, any subcontractor listed in a bid or contract, and any committee as defined in Chapter 1 of the Campaign and Governmental Conduct Code that is sponsored or controlled by the named party or prospective named party. Principal officers include, but are limited too, an entity’s chairperson, chief executive officer, chief financial officer, chief operating officer and similar positions, including any person who directs or participates in directing the affairs and activities of the named party or prospective named party and any person who directs the overall activities, financial activities, or operations of the named party or prospective named party.

(f) Personal services.

For the purposes of section 1.126(a), personal services means services that are provided by a person or an entity. Such services include but are not limited to tasks such as consulting, architecture, engineering, design, legal services, finance, accounting, janitorial services, medical treatment, transportation, underwriting, insurance, and security.

(g) State Agency on whose Board an Appointee of a City Elective Officer Serves.

For the purposes of section 1.126, a state agency on whose board a City elective officer or an appointee of a City elective officer serves is limited to the following: Health Authority, Housing Authority Commission, Industrial Development Authority Board, Parking Authority, Relocation Appeals Board, and Local Workforce Investment Board. The City elective officers who appoint members of these boards for the purposes of section 1.126 are:

- (1) Health Authority: Board of Supervisors and Mayor

- (2) Housing Authority Commission: Mayor
- (3) Industrial Development Authority Board: Mayor and Board of Supervisors
- (4) Relocation Appeals Board: Mayor and Board of Supervisors
- (5) Local Workforce Investment Board: Mayor

(h) Termination of Negotiations.

Negotiations terminate when an officer or employee of the City, the San Francisco Unified School District, the San Francisco Community College District, or a state agency on whose board an appointee of a City elective officer sits ends the negotiation process before a final decision is made to award a contract. Negotiations may also terminate when the prospective contractor ends the negotiation process with such officers or employees.

Examples of actions that terminate negotiations include, but are not limited to, the following: A prospective contractor formally withdraws or is disqualified from consideration for a specific contract.

(i) For purposes of section 1.126, a prospective party to a contract is an individual or entity that is named in a proposal for a contract.

**Regulation 1.126-2: Party that is Subject to the Prohibition.**

(a) The prohibition set forth in section 1.126(b) does not apply to a person solely because that person is a member of the board of directors or principal officer of an entity with an ownership interest of more than 10 percent in the named party or prospective named party to a contract, or of any subcontractor listed in a bid or contract.

(b) For the purposes of section 1.126(b)(1), an “individual holding City elective office” includes any committee controlled by that individual formed to support that individual’s candidacy to a local or state elective office.

(c) For the purposes of section 1.126(b)(3), “a committee controlled by such individual or candidate” includes any committee controlled by such individual or candidate formed either to support or oppose a candidate for local or state elective office or to support or oppose a local or state ballot measure.

**Regulation 1.126-3: Notification of Affiliates.**

Any person who is seeking to contract with the City and County of San Francisco, a state agency on whose board an appointee of a City elective officer serves, the San Francisco Unified School District or the Community College District must inform each of the person’s affiliates of the prohibition in section 1.126(b) by the submission of a proposal for such contract. The notice is sufficient if it:

- (a) is provided in written form,
- (b) is sent by U.S. mail, email, facsimile transmission, or personal delivery; and
- (c) contains language similar to the following [please fill in information in brackets]:

Notice:

I [name of party] am seeking to enter into a contract with [name of agency, board or commission] that will have a value of \$100,000 or more in a fiscal year. Under section 1.126 of the San Francisco Campaign and Governmental Conduct Code, I am required to advise you that because you [check

appropriate box]

§Serve as a director on the board of directors of my company;

§Serve as a principal officer of my company;

†Have an ownership interest of more than 10 percent in my company;

†Are listed as a subcontractor on my bid or contract;

†Are a committee that I sponsor or control,

you are prohibited from making a contribution to the following City elective officers or candidates for such City elective office: [fill in name of each City elective officer and the title of each City elective office].

This prohibition will last from [date of submission of a proposal] until the termination of negotiations or twelve months have elapsed from the date the contract is approved. I will advise you of the date that negotiations terminate or twelve months after the contract is approved. In the meantime, if you have questions, please contact me at [contact information].

#### **Regulation 1.126-4: City Elective Officers Filing Reports with the Ethics Commission.**

(a) Under section 1.126(f)(4), every individual who holds a City elective office shall notify the Ethics Commission, within five business days of the approval of a contract by the officer, or by the board on which the officer sits, or by the board of a state agency on which an appointee of the officer sits, of each contract so approved by filing Form SFEC-126 with the Ethics Commission.

(b) An individual who holds City elective office need not file Form SFEC-126 with the Ethics Commission if the clerk or secretary of the board on which the individual serves or the board of a state agency on which an appointee of the officer serves has filed a Form SFEC-126 on behalf of the board. If the board passes a resolution directing its clerk or secretary to file Form SFEC-126 and the clerk or secretary fails to do so, the City elective officer is not deemed to have violated section 1.126(c) unless the City elective officer has reason to know that Form SFEC-126 had not been filed. If the City elective officer is notified by the Ethics Commission that a Form SFEC-126 has not been filed, the City elective officer must file the form within 5 working days of such notice.

(c) An individual who holds City elective office may authorize a member of the individual's staff to file the Form SFEC-126 on behalf of the individual.

(d) The Commission will post information regarding such contracts on its website.

#### **Regulation 1.126-5: Affiliated Entities.**

Whenever a named party or prospective named party to a contract is prohibited from making a contribution under section 1.126, any affiliated entity (as defined in section 1.114(e)) of that named party or prospective name party is also prohibited from making a contribution under section 1.126.

#### **Regulation 1.126-6: Approval as to Form.**

A contract that "must be approved" by an individual does not include a contract that must be approved only as to form. If a contract must be approved as to form by the City Attorney's Office but is not otherwise required to be approved by the City Attorney, the contract does not trigger section 1.126.

#### **Regulation 1.126-7: Contributor Information.**

A candidate will meet the due diligence requirements of the contribution ban in section 1.126 if the contributor to the candidate certifies that the following is true:

I am not a City contractor, or a director, officer, greater than 10% owner, or subcontractor of a City contractor, whose contract required the approval of the [list any City elective office the candidate currently holds, the City elective office the candidate is currently seeking, and any state agency on whose board an appointee of the candidate serves] within the last twelve months or whose current bid or proposal will require such approval. **Regulation 1.126-8: Notification by City Departments**

(a) Under section 1.126(f)(2), a City department must notify the Ethics Commission any time it receives a proposal for a contract that has a total anticipated value of \$100,000 or more and will require approval by a City elective officer and is therefore subject to section 1.126(b). To satisfy this requirement, the department must file the Form SFEC-126(f)(2) with the Commission. This notification must be filed within thirty days of the submission of the proposal.

(b) For purposes of section 1.126, “agency seeking to enter into a contract” means the City department that has purchasing authority for the contract or agreement.

(c) Proposals that are deemed nonresponsive and are therefore disqualified from consideration by the City do not trigger the notification requirement in section 1.126(f)(2).

#### **Regulation 1.134-2: Lifting Voluntary Expenditure Ceilings.**

An eligible candidate who has accepted a voluntary expenditure ceiling will no longer be bound by the voluntary expenditure ceiling if any of the following occurs:

- (1) a competing candidate seeking election to the same office, who has not accepted a voluntary expenditure ceiling, receives contributions or makes qualified campaign expenditures that total more than applicable voluntary expenditure ceiling;
- (2) any competing candidate seeking election to the same office, or a candidate who accepted the voluntary expenditure ceiling, is clearly identified in campaign materials paid for by third parties, and the amount spent on those campaign materials total more than the applicable voluntary expenditure ceiling; or
- (3) a competing candidate seeking election to the same office, who has accepted the voluntary expenditure ceiling, makes expenditures that total more than the applicable voluntary expenditure ceiling.

Example: Annisha, Bing, and Carlos are running to become Assessor. Annisha and Bing accept the applicable voluntary expenditure ceiling of \$243,000. Carlos does not accept the voluntary expenditure ceiling and spends \$250,000 in support of his campaign. Since Carlos’s campaign has spent more than \$243,000, Annisha and Bing are no longer bound by the voluntary expenditure ceiling.

Example: Danielle and Eumi are running to become Sheriff. Danielle and Eumi both accept the applicable voluntary expenditure ceiling of \$243,000. Several third parties have made expenditures, both in support and opposition, that identify Danielle and comment on his candidacy – eventually these expenditures total \$260,000. Since the amount of third-party spending concerning a candidate for Sheriff has exceeded \$243,000, neither Danielle nor Eumi is bound by the voluntary expenditure ceiling.

Example: Farbod and Gregorio are running to become members of the San Francisco School Board. Farbod and Gregorio both accept the applicable voluntary expenditure ceiling of \$104,000. Despite accepting the voluntary expenditure ceiling, Gregorio spends more than \$104,000 on his campaign. Farbod is no longer bound by the \$104,000 voluntary expenditure ceiling.

**Regulation 1.135-1: Electronic Filing of Supplemental Preelection Statements.**

Committees that are required by section 1.112 to file electronically must also electronically file any report required by Section 1.135, provided that the Commission has prescribed the format for such report at least 60 days before the report is due.

**Regulation 1.135-2: Reporting Periods and Supplemental Preelection Statements.**

If a committee files a supplemental preelection statement pursuant to section 1.135, any activity required to be reported on such preelection statement shall not be reported on the committee's next required semiannual statement.

**Regulation 1.140-2: Eligibility to Receive Public Financing – Expenditure Ceiling.**

A candidate who submits an application for public financing under section 1.142 but who is not yet certified as eligible to receive public financing is bound by the individual expenditure ceiling of \$250,000 for candidates for the Board of Supervisors or \$1,475,000 for candidates for Mayor until the earlier of the following occurs:

- (a) The Executive Director certifies the candidate as eligible to receive public funds and adjusts the individual expenditure ceiling of the candidate pursuant to section 1.143; or
- (b) The Executive Director declines to certify the candidate as eligible to receive public funds and the candidate no longer wishes to participate in the public financing program; or
- (c) The candidate withdraws and does not refile his or her application for public funds.

**Regulation 1.142-1: Statement of Participation or Non-Participation.**

Each candidate for the Board of Supervisors or Mayor must file with the Ethics Commission Form SFEC-142(a) – Statement of Participation or Non-Participation in the Public Financing Program – no later than the third day following the deadline for filing nomination papers. The Statement shall be signed and verified by the candidate under penalty of perjury.

**Regulation 1.142-2: Process for Establishing Eligibility; Filing Requirements.**

**(a) Filing Requirement.**

Every candidate for the Board of Supervisors who wishes to become eligible to receive public financing must file Form SFEC-142(b) and supporting material with the Ethics Commission no earlier than nine (9) months before but no later than the 70th day before the date of the election.

Every candidate for Mayor who wishes to become eligible to receive public financing must file Form SFEC-142(b) and supporting material with the Ethics Commission no earlier than nine (9) months before and no later than the 70th day before the date of the election.

**(b) Declaration by Candidate: Contents of Qualifying Request.**

The information disclosed on Form SFEC-142(b) shall include but is not limited to the following: the names, mailing and email addresses, and telephone and facsimile numbers for the candidate and treasurer; a list of authorized persons to receive payments from the Election Campaign Fund; and a declaration under penalty of perjury by the candidate that he or she understands the requirements for participation in the public financing program.

(c) Contribution Lists and Supporting Documentation. The supporting documentation provided with the Form SFEC-142(b) shall include but is not limited to: each contributor's full name, the address of each contributor's primary residence, the total amount contributed by each contributor, the amount of each contributor's qualifying contribution, the date on which the candidate received each contributor's qualifying contribution, and the deposit batch number for each qualifying contribution. When the cumulative amount of contributions from any contributor equals or exceeds \$100, the information for any qualifying contribution from such contributor must also include the contributor's occupation, the contributor's employer or, if the contributor is self-employed, the name of the contributor's business. Candidates must file this information electronically in a manner to be designated by the Commission.

**Regulation 1.142-5: Process For Establishing Eligibility; Irrevocability of Decision to Participate or Not Participate; Withdrawal Of Declaration.**

(a) When a candidate submits Form SFEC-142(a), the statement of participation or non-participation, the candidate agrees or declines to participate in the public financing program. The candidate may not withdraw or amend his or her statement after the deadline for filing nomination papers, unless the deadline to file nomination papers is extended pursuant to California Elections Code § 10220 et seq.

(b) When a candidate submits the Form SFEC-142(b) and supporting material to establish eligibility to qualify for public financing, the candidate may withdraw and refile the forms up until the 70th day before the election. After the 70th day before the election has passed, candidates are no longer permitted to withdraw and refile their forms. Although certified candidates are not obligated to accept public funds, such candidates must comply fully with the requirements imposed by Section 1.140 regardless of whether they accept public funds. Similarly, certified candidates may not relieve themselves of their obligations under Section 1.140 by returning public funds to the Election Campaign Fund.

**Regulation 1.142-6: Certification.**

(a) Executive Director's Determination.

(1) The Executive Director shall determine whether to certify a candidate no later than 30 days after the candidate submits the documents required under sections 1.142(a) and 1.142(b).

(2) Any candidate who files Form SFEC-142(a) indicating an intent to participate in the public financing program but who fails to file Form SFEC-142(b) by the 70th day before the election is ineligible to participate in the public financing program and the Executive Director shall notify the candidate that he or she is ineligible.

(3) The Executive Director may take whatever steps he or she deems necessary to determine whether to certify a candidate including, but not limited to, reviewing the materials submitted by a candidate, auditing a candidate's records, and interviewing a candidate's contributors. In addition, the Executive Director may require any candidate to file Form SFEC-152 in order to determine whether a candidate

who seeks public financing is opposed by another candidate pursuant to section 1.140(b)(3) or 1.140(c)(3).

(4) The Executive Director may not review a Form SFEC-142(b) filed by a candidate unless and until the candidate has filed a Form SFEC-142(a) indicating an intent to participate in the public financing program.

(5) The Executive Director may not review a Form SFEC-142(b) filed by a candidate if the candidate has failed to file the Form SFEC 142(b) by the deadline established by Section 1.142(b) or, for resubmissions, the deadline established by Section 1.142(f).

(b) Conditional Certification.

(1) The Executive Director may conditionally certify a candidate for the Board of Supervisors in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for the Board of Supervisors has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(2) The Executive Director may conditionally certify a candidate for the Mayor in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for Mayor has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(c) Refiling.

Any candidate who has filed a Form SFEC-142(b) may, at any time on or before the 70<sup>th</sup> day before the election in which the candidate will appear on the ballot, withdraw and refile a Form SFEC-142(b) and supporting documentation. To withdraw a Form SFEC-142(b), a candidate must state in a writing sent to the Commission, via email, U.S. mail, or personal delivery, that the candidate is withdrawing the previously filed Form SFEC-142(b). When refiling, a candidate may include qualifying contributions and supporting documentation that were not included in the Form SFEC-142(b) that was withdrawn. As set forth in Section 1.142(e), the Executive Director must determine whether to certify a candidate no later than 30 days after a candidate refiles a Form SFEC-142(b), provided that the Executive Director shall make his or her determination no later than the 55th day before the election.

(d) Resubmission.

Any candidate who is notified by the Executive Director that the candidate's Form SFEC-142(b) and

supporting documentation do not establish the candidate's eligibility to receive public funding may, within five business days of the date of notification, resubmit his or her Form SFEC-142(b) and supporting documentation. When resubmitting a Form SFEC-142(b), the candidate may not include additional qualifying contributions but may include additional supporting documentation. If the candidate does not timely resubmit, the Executive Director's determination is final. If, after reviewing resubmitted materials, the Executive Director does not certify the candidate's eligibility, the Executive Director shall notify the candidate of his or her final determination. Additional resubmissions may be permitted in the Executive Director's discretion, provided that no resubmissions for certification may be made later than the 60th day before the election. If the candidate fails to resubmit in the time specified by the Executive Director, or if no further resubmissions are permitted, the Executive Director's determination is final.

(e) Appeals to Commission.

(1) A candidate may appeal to the Ethics Commission the Executive Director's final determination not to certify or conditionally certify the candidate. Either the Ethics Commission or a member of the Commission designated by the Commission may consider and decide such appeals. The candidate must deliver the written appeal to the Ethics Commission within five calendar days of the Executive Director's final determination.

(2) A final determination is a finding by the Executive Director, made following a review pursuant to Section 1.142(c) or 1.142(f), that a Form SFEC-142(b) and supporting documentation timely filed by a candidate pursuant to Section 1.142(b) does or does not establish the candidate's eligibility for public funding. A candidate who has failed to timely file a Form SFEC-142(a) or Form SFEC-142(b) may not appeal his or her failure to meet a deadline established by CFRO or these regulations to the Commission.

(3) The Commission may vacate the Executive Director's final determination that a candidate's Form SFEC-142(b) and supporting documentation fail to establish the candidate's eligibility for public funding. In reviewing Staff's interpretations of law, the Commission shall apply a "de novo" standard of review. Under this standard, the Commission may independently consider the legal question and is not required to defer to Staff's interpretation. In reviewing Staff's factual determinations, the Commission shall apply a "clearly erroneous" standard of review. Under this standard, the Commission must defer to Staff's determination on questions of fact unless the Commission has a definite and firm conviction that the Staff's determination is erroneous.

**Regulation 1.143-1: Individual Expenditure Ceilings for Candidates.**

A candidate for the Board of Supervisors or Mayor who has been certified as eligible for public funding may have his or her individual expenditure ceiling raised in accordance with section 1.143. Any such candidate for the Board of Supervisors whose individual expenditure ceiling has been raised may make or incur total qualified campaign expenditures that exceed \$250,000 and any such candidate for Mayor whose individual expenditure ceiling has been raised may make or incur total qualified campaign expenditures that exceed \$1,475,000, provided that such expenditures may not exceed the candidate's individual expenditure ceiling.



### **Regulation 1.143-2: Lifting of Individual Expenditure Ceiling.**

(a) The Executive Director will raise the individual expenditure ceiling of a candidate for the Board of Supervisors who has been certified as eligible to receive public funding when the sum of the highest total supportive funds of any other candidate and the total opposition spending against the candidate exceeds \$250,000 by any amount. The Executive Director may only raise an individual expenditure ceiling in increments of \$50,000. The Executive Director will review information provided on Forms SFEC-152 and, in his or her discretion, any other relevant information to determine whether it is appropriate to raise an individual expenditure ceiling.

(b) The Executive Director will raise the individual expenditure ceiling of a candidate for Mayor who has been certified eligible to receive public funding when the sum of the highest total supportive funds of any other candidate and the total opposition spending against the candidate exceeds \$1,475,000 by any amount. The Executive Director may only raise an individual expenditure ceiling in increments of \$250,000. The Executive Director will review information provided on Forms SFEC-152 and, in his or her discretion, any other relevant information to determine whether it is appropriate to raise an individual expenditure ceiling.

Example 1: The Ethics Commission has certified two candidates running to represent District 1 on the Board of Supervisors as eligible to receive public funding. Reports filed at the Ethics Commission indicate that Candidate Alvin's supportive funds total \$255,000 and Candidate Beatrice's supportive funds total \$305,000. The Executive Director will raise the individual expenditure ceilings for Alvin by \$100,000 to \$350,000. The Executive Director will raise the individual expenditure ceilings for Beatrice by \$50,000 to \$300,000.

Example 2: Under the same facts as Example 1, assume total opposition spending against Beatrice reaches \$48,000. To determine Beatrice's individual expenditure ceiling, the Executive Director first considers the highest level of supportive funding received by a competing candidate. Here, Alvin has the highest level of supportive funding received by a competing candidate – \$255,000. The Executive Director then adds the total opposition spending against Beatrice, or \$48,000, to obtain a sum of \$260,000. Based on these amounts the Executive Director will raise Beatrice's individual expenditure ceiling to \$303,000. The Executive Director will now raise Beatrice's individual expenditure ceiling to \$350,000.

Example 3: The Ethics Commission has certified two candidates running for Mayor as eligible to receive public funding. Reports filed at the Ethics Commission indicate that Candidate Ava's supportive funds total \$1,575,000 and Candidate Barry's supportive funds total \$1,800,000. The Executive Director will raise the individual expenditure ceilings of Ava by \$500,000 to \$1,975,000; the Executive Director will raise the individual expenditure ceiling of Barry by \$250,000 to \$1,725,000.

Example 4: The individual expenditure ceiling of James, a candidate to represent District 2 on the Board of Supervisors who has been certified as eligible to receive public funding, is \$250,000. Adam, James's only opponent, reports total contributions of \$50,000; several committees also report spending a total of \$40,000 to support Adam. The Executive Director may not raise the individual expenditure ceiling of James based solely upon Adam's total supportive funds because his total supportive funds, \$90,000, do not exceed James's individual expenditure ceiling.

Example 5: Under the same facts as Example 4, assume Adam has now raised an additional \$235,000 in contributions, making his candidate supportive funds equal \$285,000. When the \$40,000 of third party spending is added, that makes Adam's total supportive funds equal \$325,000. The Executive Director will now raise James's individual expenditure ceiling to \$350,000 because Adam's total supportive funds exceeds James's individual expenditure ceiling and the Executive Director raises individual expenditures ceilings in increments of \$50,000.

Example 6: Under the same facts as Examples 4 and 5, assume several committees make independent expenditures to oppose James; by September 2018, their reported expenditures total \$35,000. To determine James's individual expenditure ceiling, the Executive Director adds Adam's total supportive funding, \$325,000, to the total opposition spending against James, \$35,000, to obtain a sum of \$360,000. The Executive Director will raise James's individual expenditure ceiling to \$400,000.

Example 7: The individual expenditure ceiling of Jane, a candidate for Mayor who has been certified as eligible to receive public funding, is \$1,475,000. Ann, an opponent of Jane, reports total contributions of \$1,000,000; several committees also report spending a total of \$500,000 to support Ann, making Ann's total supportive funds \$1,500,000. The Executive Director will raise Jane's individual expenditure ceiling by \$250,000 to \$1,725,000.

Example 8: Under the same facts as Example 7, assume several committees make independent expenditures to oppose Jane; by September 2018, their reported expenditures total \$300,000. To determine Jane's individual expenditure ceiling, the Executive Director adds Ann's total supportive funds, \$1,500,000, to the total opposition spending against Jane, \$300,000, to obtain a sum of \$1,800,000. The Executive Director will raise Jane's individual expending ceiling by \$250,000 to \$1,975,000.

#### **Regulation 1.144-1: Disbursement of Public Funds.**

Publicly financed candidates shall have access to funds from the Election Campaign Fund on a first-come, first-served basis. The Ethics Commission will determine which claims are "first" for these purposes based upon the time that it receives claims, along with all of the required documentation.

#### **Regulation 1.144-2: Submission of Claims for Public Funds Based on Matching Contributions – Candidates for Mayor.**

After the initial payment made pursuant to section 1.144(c)(1) or 1.144(d)(1), the amount of additional public funds received by an eligible candidate depends on the amount of matching contributions raised by the candidate and documented in a timely filed matching request with supporting documentation submitted by the candidate to the Executive Director on Form SFEC-144(c).

#### **Regulation 1.144-3: Schedule for Submission of Claims from Election Campaign Fund.**

(a) Monetary Thresholds for Submission of Claims.

(1) Following certification, any submission of a claim for public funds by a candidate for the Board of Supervisors may be made on a rolling basis and must include a minimum of \$1,000 in matching contributions, except that in the last 14 calendar days preceding an election, a claim must include a minimum of \$200 in matching contributions. No candidate may submit a claim for public funds if the candidate has any such claim pending at the Ethics Commission.

(2) Following certification, any submission of a claim for public funds by a candidate for Mayor may be made on a rolling basis and must include a minimum of \$5,000 in matching contributions, except that in the last 14 calendar days preceding an election, a claim must include a minimum of \$1,000 in matching contributions. No candidate may submit a claim for public funds if the candidate has any such claim pending at the Ethics Commission.

**(b) Process for Review of Claims**

The Executive Director shall facially review each claim to determine whether the eligible candidate is entitled to payment of public funds. For purposes of this Regulation, “facial review” means review of the claim and supporting documentation submitted by the candidate. At the Executive Director’s discretion, the Executive Director may conduct a further investigation into the accuracy and veracity of the candidate’s claim and supporting documentation, including, but not limited to, interviews with contributors and review of additional supporting documentation.

The Executive Director shall not approve payment of public funds if he or she determines that the candidate’s claim or supporting material is incomplete or otherwise inadequate. The Executive Director may, however, approve payment for less than the full amount claimed by the candidate if the candidate’s claim and supporting documentation for a portion of the claim is complete and adequate. The Executive Director’s determination based upon facial review of a claim for public funds does not preclude the Ethics Commission from auditing the claimant, or demanding repayment of funds, pursuant to Section 1.150.

**(c) Payment by Controller; Payment Checks Available at Ethics Commission Office.**

Following a final determination, by either the Executive Director or the Ethics Commission, to approve a payment of public funds, the Executive Director shall immediately certify this fact to the Controller. Within two business days of notification from the Ethics Commission, the Controller shall issue checks for the approved payments and deliver the checks to the Ethics Commission, except that within the last 15 calendar days preceding the election, the Controller shall issue checks for the approved payments and deliver the checks to the Ethics Commission within one business day of notification. Eligible candidates, or their officially authorized designees, may pick up payment checks at the Ethics Commission office during regular business hours.

**(d) Post-Election; General Rule.**

Following the election, and continuing through 5:00 PM on the 30th day following the date of the election, eligible candidates may continue to submit Form SFEC-144(c). Eligible candidates may submit these post-election claims on a rolling basis.

**Regulation 1.152-1: Supplemental Reporting in Elections for the Board of Supervisors.**

(a) Each candidate for the Board of Supervisors must file Form SFEC-152 to indicate when the candidate has received contributions, made expenditures or has funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$10,000 within 24 hours of reaching or exceeding that limit.

(b) Thereafter, each candidate for the Board of Supervisors must file a Form SFEC-152 to indicate when the candidate has received contributions, made expenditures or has funds in his or her Campaign

Contribution Trust Account that in the aggregate equal or exceed \$100,000, within 24 hours of reaching or exceeding the threshold.

(c) Thereafter, each candidate for Board of Supervisors must file Form SFEC-152 to indicate every time that the candidate has received additional contributions, has made additional expenditures or has additional funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$10,000, within 24 hours of reaching or exceeding that threshold.

**Regulation 1.152-2: Supplemental Reporting in Elections for Mayor – Candidates.**

(a) Each candidate for Mayor must file Form SFEC-152 to indicate when the candidate has received contributions, made expenditures or has funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$50,000 within 24 hours of reaching or exceeding that limit.

(b) Thereafter, each candidate for Mayor must file Form SFEC-152 to indicate when the candidate has received contributions, made expenditures or has funds in his or her Campaign Contribution Trust Account that in the aggregate equal or exceed \$1,000,000, within 24 hours of reaching or exceeding the threshold.

(c) Thereafter, each candidate for Mayor must file Form SFEC-152 to indicate every time that the candidate has received additional contributions, has made additional expenditures or has additional funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$50,000, within 24 hours of reaching or exceeding that threshold.

**Regulation 1.161-1: Filing Requirements for Mass Mailings by Candidates.**

(a) To comply with the filing requirements set forth in section 1.161(b)(2), candidates must use Form SFEC-161.

(b) For the purposes of section 1.161(b)(2), “working day” shall mean “business day.”

(c) Estimated Costs of Mass Mailings. Candidates who do not know actual costs associated with a mass mailing when they file Form SFEC-161 may provide a good faith estimate, provided that they amend the statement within 48 hours of receiving more information about the actual costs of the mass mailing.

(d) Date of the Mailing. For the purposes of Section 1.161(b)(2), the phrase, “date of the mailing” shall mean the date on which the candidate or the candidate’s agent delivers the mass mailing to the United States Postal Service for delivery.

**Regulation 1.162-1. Electioneering Communications.**

(a) To comply with the filing requirements set forth in section 1.162, persons must use the Form SFEC-162.

(b) Persons who do not know the actual costs of an electioneering communication when they file the Form SFEC-162 may provide a good faith estimates of the amount of any such payments, provided that they amend the statement within 48 hours of receiving more accurate information about the costs of the electioneering communication.

(c) Every person who files the Form SFEC-162 with the Ethics Commission must submit at the time of the filing a legible copy of the electioneering communication if in printed form, a full transcript of the

electioneering communication if in spoken form, and a legible paper or electronic photograph of the electioneering communication if in billboard form.

(d) Definitions. For the purposes of Section 1.162, the following terms and phrases shall mean:

(1) "Candidate debate or forum" shall mean an event at which a candidate for City elective office makes a speech or participates in a panel discussion.

(2) "Communications to all members, employees and shareholders of an organization" shall include communications such as newsletters, letters, fliers, e-mails or similar material distributed to all members, employees or shareholders of an organization, but shall not include communications that constitute general public advertising such as broadcast, cable, satellite or radio communications, billboards, signs, or newspaper and magazine and Internet advertisements.

(A) An "organization," other than a political party, means a sole proprietorship, firm, partnership, joint venture, syndicate, business trust, company, corporation, limited liability company, limited liability partnership, association, labor union and any other organization or group of persons acting in concert, including a committee as defined by California Government Code section 82013, but excluding a candidate or individual.

(B) "Member" means any person who, pursuant to a specific provision of an organization's articles or bylaws, has the right to vote directly or indirectly for the election of a director or directors or an officer or officers, on a disposition of all or substantially all of the assets of the organization, or on a merger or on a dissolution. "Member" also means any person who is designated in the articles or bylaws as a member and, pursuant to a specific provision of an organization's articles or bylaws, has the right to vote on changes to the articles or bylaws, or pays or has paid membership dues in an amount predetermined by the organization so long as the organization is tax exempt under 26 U.S.C. 501, subdivision (c). Members of a local union are considered to be members of any national or international union of which the local union is a part and of any federation with which the local, national, or international union is affiliated.

(C) A person is not a "member" of an organization if the person is only on a mailing, contact, or e-mail distribution list of the organization without meeting the definition provided in subdivision (2)(B) of this regulation.

(D) "Shareholder" means the person in whose name shares are registered in the records of a corporation or the beneficial owner of shares to the extent of the rights granted by a nominee certificate on file with a corporation.

(3) "Internet Communication" shall include communications made via the internet, such as internet advertisements, websites, or e-mail messages, provided that an "internet communication" shall not include communications designed, posted, or sent without compensation. Internet communications shall not include any communications made in a web blog, e-mail messages sent to persons who have voluntarily provided their e-mail addresses to the sender, a discussion forum, or a general posting on a web page.

(4) "Sharing or exercising direction and control" shall mean the officers, directors, executive directors or their equivalent, partners, and, in the case of unincorporated organizations, owners of the entity or individuals making or authorizing the disbursement for the electioneering communication.

**Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 3.200 et seq**

**Regulation 3.209-1: Recusal Notification**

Any member of a City board or commission who is required by section 3.209(b) to file a recusal notification form must do so by filing Form SFEC-3.209. The Commission may require that this form be filed in electronic format.

**Regulation 3.216-1: Gifts of Travel Notification**

Any City Elective Officer who is required by section 3.216(d) to report a gift of travel must do so by filing Form SFEC-3.216. The Commission may require that this form be filed in electronic format.

**Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 3.600 et seq**

**Regulation 3.610-1: Filing of Behested Payment Reports**

Any officer who is required to file a behested payment report pursuant to section 3.610 shall do so by filing Form SFEC-3.610b with the Ethics Commission. The Commission may require that this form be filed in electronic format.

**Regulation 3.620-1: Filing by Donors**

(a) Any interested party who is required to file a report pursuant to section 3.620 must do so by filing Form SFEC-3.620a with the Ethics Commission. The Commission may require that this form be filed in electronic format.

(b) If an interested party has previously filed a Form SFEC-3.620a and, during the same calendar year, subsequently makes an additional behested payment at the behest of the same officer, the interested party must file an additional Form SFEC-3.620a only if the interested party has become involved in additional proceedings or made additional contacts that were not disclosed pursuant to section 3.620(a)(1)–(3) on the initial Form SFEC-3.620a.

(c) Only behested payments subject to disclosure under section 3.610 may trigger the potential reporting required under section 3.620.

(d) An interested party shall file the disclosure required under section 3.620 only if the interested party has made behested payments totaling \$10,000 in a calendar year at the behest of a single officer or agents of that officer.

**Regulation 3.620-2: Notice by Donors to Recipients**

(a) When a person making a behested payment notifies the recipient of the payment that the payment is a behested payment, as required by section 3.620(b), the person must notify the recipient of the name and title of the official at whose behest the payment is made.

**Regulation 3.630-1: Filing by Recipients of Major Behested Payments**

(a) Any person who is required under section 3.630(a)(1) or 3.630(a)(2) to disclose information about behested payments received shall do so by filing Form SFEC-3.630 with the Ethics Commission. The Commission may require that this form be filed in electronic format.

(b) When disclosing on the Form SFEC-3.630 how the funds received through behested payments were spent, a filer must retain records or documentation sufficient to substantiate such disclosure. If funds received through the behested payment(s) were not earmarked or otherwise used for a specific purpose, a filer may report such spending using last- in-first-out accounting from the time that the recipient received the behested payment(s).

**Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 1.100 et seq**

**Regulation 1.104-1: Definition of Matching Contribution; Documents Sufficient to Establish Contributor's Residency.**

(a) "Matching contribution" shall not include a contribution made to a candidate to support the candidate's election to a different office, or to support the candidate's election to the same office in a different election year, where the contribution was unexpended and carried forward as a contribution to a new campaign. If a candidate redesignates the candidate's controlled committee to run for the same office in a different election that is earlier in time than the election for the which the committee was previously designated, a contribution received by the committee prior to the redesignation may be a matching contribution if it was received no more than eighteen months before the election for which the committee was redesignated.

(b) "Matching contribution" shall not include a contribution made by a business entity. For the purposes of this regulation, "business entity" includes sole proprietorships.

(c) Refer to Regulation 1.142-3(b) for a list of the documents sufficient to establish a contributor's residency in San Francisco.

**Regulation 1.104-2: Definition of Qualifying Contribution; Documents Sufficient to Establish Contributor's Residency; Adjustment of Maximum Qualifying Contribution.**

(a) "Qualifying contribution" shall not mean a contribution made to a candidate to support the candidate's election to a different office, or to support the candidate's election to the same office in a different election year, where the contribution was unexpended and carried forward as a contribution to a new campaign. If a candidate redesignates the candidate's controlled committee to run for the same office in a different election that is earlier in time than the election for the which the committee was previously designated, a contribution received by the committee prior to the redesignation may be a qualifying contribution if it was received between eighteen months and seventy days before the election for which the committee was redesignated.

(b) "Qualifying contribution" shall not include a contribution made by a business entity. For the purposes of this regulation, "business entity" includes sole proprietorships.

(c) Refer to Regulation 1.142-3(b) for a list of the documents sufficient to establish a contributor's residency in San Francisco.

(d) When the Ethics Commission adjusts the maximum amount of a contribution that constitutes a qualifying contribution for candidates under section 1.104 to reflect changes in the California Consumer Price Index ("CPI"), such adjustments shall be rounded off to the nearest \$10. The adjustments shall be made using the following formula: the maximum qualifying contribution amount in effect on January 1, 2007, multiplied by the current CPI, divided by the base CPI from 2006, rounded to the nearest ten dollars (\$10). The adjustments shall be based upon the October forecast of U.S. Bureau of Labor Statistics California Consumer Price Index for All Urban Consumers for San Francisco-Oakland-San Jose for the calendar year immediately preceding the year in which the adjustment is to take effect. The resulting figure shall be the maximum qualifying contribution amount in effect for all applicable elections held until the Commission next adjusts the amount.



#### **Regulation 1.104-4: Determination of Total Opposition Spending.**

(a) To determine the total opposition spending against a candidate who has been certified eligible to receive public funding, the Executive Director shall add any amounts reported on ~~Third Party Spending Form~~ filed forms 496, SFEC-162, and SFEC-163s that the Executive Director and/or Ethics Commission has determined, pursuant to section 1.143, are intended to oppose the candidate. The Executive Director may also consider, in his or her discretion, any other relevant information available to the Ethics Commission that reflect additional, unreported third-party spending.

(b) Total opposition spending does not include spending by a candidate to support himself or herself or to oppose his or her opponents in the same election.

#### **Regulation 1.104-5: Determination of Total Supportive Funds.**

(a) To determine the total supportive funds of a candidate for the Board of Supervisors or Mayor, the Executive Director shall use the aggregate amount of contributions that the candidate reports on Forms SFEC-152(a)-1 and SFEC-152(a)-2. The Executive Director shall then add to this any amounts that reported on ~~filed forms 496, SFEC-162, and SFEC-163~~ Third Party Spending Forms that the Executive Director and/or the Ethics Commission has determined, under section 1.143, are intended to support the candidate. The Executive Director may also consider, in his or her discretion, any other relevant information available to the Ethics Commission that reflect additional, unreported third-party spending.

(b) Spending intended to oppose one candidate does not constitute supportive spending for the candidate's opponents

#### **~~Regulation 1.104-6: Trust Account Limit.~~**

~~Unless the Ethics Commission has increased his or her individual expenditure ceiling, the trust account limit of any candidate who is certified as eligible to receive public funds may not exceed \$143,000 for a candidate for the Board of Supervisors or \$1,475,000 for a candidate for Mayor.~~

~~Example: Joan, a candidate for the Board of Supervisors, has been certified as eligible to receive public funds from the Election Campaign Fund. Joan's individual expenditure ceiling begins at \$143,000. Joan spends \$30,000. Joan's trust account limit is now \$113,000.~~

~~Example: Joan's individual expenditure ceiling has been raised to \$153,000. Joan has spent a total of \$45,000. Joan's trust account limit is now \$108,000.~~

~~Example: John, a candidate for Mayor, has been certified eligible to receive public funds from the Election Campaign Fund. John's individual expenditure ceiling begins at \$1,475,000. John spends \$30,000. His trust account limit is now \$1,445,000.~~

~~Example: John's individual expenditure ceiling has been raised to \$1,575,000. John has spent an additional \$170,000, for a total of \$200,000. His trust account limit is now \$1,375,000.~~

#### **~~Regulation 1.108-2: Campaign Contingency Accounts for Candidates.~~**

~~(a) The campaign contingency account must be established at the same bank as the candidate's campaign contribution trust account and may be an interest bearing savings account. The candidate~~

must file Form SFEC 108 with the Ethics Commission to provide the account number within 10 days of establishing the campaign contingency account.

(b) Within 10 days after the date of the election, each candidate must turn over all funds in his or her campaign contingency account to the Election Campaign Fund so that the balance in the candidate's campaign contingency account is zero. To turn funds over to the Election Campaign Fund, each candidate must submit a money order, cashier's check, or similar written instrument drafted by a financial institution for the amount of funds in the campaign contingency account, made payable to the City and County of San Francisco, and deliver the money order or cashier's check to the Ethics Commission no later than the 10th day after the date of the election. Any fee paid to generate the money order or cashier's check may be subtracted from the amount being turned over. Each candidate must also file a Form SFEC 108 with the Ethics Commission to state that the amount being turned over is accurate.

**~~Regulation 1.108-3: Immediate Transfer of Funds to Campaign Contingency Account.~~**

~~Any contributions that would otherwise cause the amount of funds in a candidate's campaign contribution trust account to exceed the trust account limit do not result in a violation of section 1.108 if the candidate's committee immediately transfers excess contributions to the candidate's campaign contingency account within two business days of depositing those contributions.~~

**Regulation 1.112-3: Electronic Filing**

The Ethics Commission may require that any filing required to be made by a committee with the Ethics Commission under Article I, Chapter 1 of the Campaign and Governmental Conduct Code be filed with the Ethics Commission in an electronic format in a form to be prescribed by the Ethics Commission.

**Regulation 1.113-1: Disclosure Requirements During Signature Gathering Periods – Definition of Committee.**

For the purposes of filing disclosure reports under section 1.113, a "committee" is

- (a) a committee primarily formed pursuant to California Government Code section 82047.5 to support or oppose the qualification of a measure to be voted on in a City and County of San Francisco election; or
- (b) a recipient committee that is a proponent of an initiative petition, a recall petition or a referendum petition in the City and County of San Francisco; or
- (c) a committee that makes independent expenditures totaling \$1,000 or more in a calendar year, ~~or an amount specified in California Government Code section 84203.5,~~ to support or oppose the qualification of a measure to be voted on in a City and County of San Francisco election and that is either a general purpose recipient committee pursuant to subsection (a) of California Government Code section 82013 or an independent expenditure committee pursuant to subsection (b) of California Government Code section ~~82103~~82013.

**Regulation 1.113-5: Disclosure Requirements During Signature Gathering Periods—Forms Required to be Filed.**

(a) To comply with the filing requirements of section 1.113, a committee primarily formed to support or oppose the qualification of a measure on the ballot or a recipient committee that is the proponent of such a measure must shall use the FPPC Fair Political Practices Commission (“FPPC”) Form 460. Any general purpose recipient or independent expenditure committee that meets the requirements of California Government Code section 84203.5 must use FPPC Form 465.

(b) To comply with the filing requirements of section 1.113, a general purpose committee that also qualifies as a recipient committee shall use the FPPC Form 460.

(c) To comply with the filing requirements of section 1.113, an independent expenditure committee that does not qualify as a recipient committee shall use the FPPC Form 461.

**~~Regulation 1.114-2: Limits on Contributions to Committees.~~**

~~[Note: On September 20, 2007, the U.S. District Court for the Northern District of California issued a preliminary injunction ordering the City not to enforce CFRO section 1.114(c)(1)-(2) and Regulation 1.114-2. At this time, the Ethics Commission is not enforcing this regulation.]~~

~~(a) Limits on Contributions to Committees.~~

~~(1) Contribution Limits. Committees that make expenditures to support or oppose candidates for City elective office are subject to the contribution limits established by section 1.114(c) of the San Francisco Campaign and Governmental Conduct Code.~~

~~(2) Exception. A committee may solicit and accept contributions in excess of the limits established by section 1.114(c) if the committee makes expenditures for any lawful purpose other than supporting or opposing candidates for City elective office, provided that funds received from contributions in excess of the limits set forth in section 1.114(c) are used only for lawful purposes other than supporting or opposing candidates for City elective office.~~

~~(b) Compliance Methods.~~

~~Demonstration of compliance with the contribution limits established by section 1.114(c) may be accomplished using any of the methods described below.~~

~~(1) Establish a separate committee. A separate committee may be established for the purpose of raising funds to make expenditures to support or oppose candidates for City elective office. Such a committee may not solicit or accept contributions in excess of the limits established by section 1.114(c).~~

~~(2) Use of a separate bank account. A committee may segregate funds used for expenditures to support or oppose candidates for City elective office into a separate bank account. All expenditures to support or oppose candidates for City elective office must be made with funds from this account. A committee may not deposit into this account any contributions that were solicited or accepted in excess of the limitations established by section 1.114(c).~~

~~(3) Use of “first in, first out” accounting method. A committee may demonstrate, using a first in, first out accounting method, that it has received an amount of contributions at or below the limits established by section 1.114(c) equal to the amount of expenditures to support or oppose candidates for City elective office. Such committees may attribute only the first \$500 of a contribution received in excess of the~~

limits established by section 1.114(c), and may not attribute funds from a contributor who has already reached his or her cumulative limit set forth in section 1.114(c). In accordance with subsection (a)(2) of this regulation, a committee may not pay for an expense, bill or debt incurred to support or oppose candidates for City elective office with funds received in excess of the limits, and then attribute subsequently raised contributions of \$500 or less to such expenses, bills or debts incurred.

(4) Use of any other method. A committee may demonstrate compliance with the contribution limits set forth in section 1.114(c) by using a method that is not described above. A committee shall bear the burden of proof that any such method demonstrates compliance with the contribution limits set forth in section 1.114(c).

At the time that the committee files a Form 465 to report expenditures to support or oppose candidates for City elective office, it must file Form SFEC 114 to identify the method that it will use to show compliance with section 1.114(c). Once filed, the Form SFEC 114 need not be filed again.

(c) Safe Harbors.

(1) Committees. A committee that solicits or accepts a contribution which, when aggregated with contributions the same contributor has given to other committees that support or oppose candidates for City elective office, would otherwise constitute a violation of section 1.114(c), shall not be in violation of that section, provided that:

(A) the committee did not know or have reason to know at the time the contribution was solicited or accepted that the contribution was in excess of the limits set forth in section 1.114(c);

(B) the committee provided, within two weeks of the later of either receiving the contribution or attributing the contribution to an expenditure to support or oppose a candidate for City elective office, notice to the contributor of the amount of his or her contribution that was used to support or oppose a candidate for City elective office; and

(C) the committee either returns or reattributes the contribution within 72 hours of receiving notification from the contributor that the contributor has already reached his or her cumulative limit set forth in section 1.114(c).

The notice described in this subsection shall contain the following or substantially similar language:

"San Francisco law prohibits contributors from giving a cumulative amount of more than \$3,000 in a calendar year to committees that support or oppose candidates for City elective office in San Francisco. We have used [or will use] [amount of contribution attributed] of your contribution to [name of committee] to support [or oppose] a candidate for City elective office in San Francisco. Please apply this amount towards your \$3,000 cumulative limit for the [year in which the contribution was received, e.g., 2002] calendar year. In order to avoid any possible liability, please notify us within two weeks of receipt of this letter if you have already reached your \$3,000 cumulative limit for the [year in which the contribution was received, e.g., 2002] calendar year."

Treasurers shall maintain a record of all notices sent pursuant to this section, containing the date of each notice and the name and address of the person to whom each notice is sent.

(2) Contributors. A contributor who makes a contribution which, when aggregated with other contributions the same contributor has donated to committees that make expenditures to support or oppose candidates for City elective office, would otherwise be in violation of section 1.114(c), shall not be in violation of that section, provided that: (A) the contributor did not know or have reason to know at the time the contribution was made that the contribution was in excess of the contribution limits set

forth in section 1.114(c); and (B) the contributor informs a committee that the contributor has already reached his or her cumulative limit within two weeks of receiving a notification from the committee that his or her contribution will be or was used for an expenditure to support or oppose a candidate for City elective office.

(d) Campaign funds held in the bank account of a committee prior to January 1, 2001.

(1) Funds that were held in the bank account of a committee prior to January 1, 2001 are not subject to the contribution limitations established by section 1.114(c) of the San Francisco Campaign and Governmental Conduct Code.

(2) To determine whether a committee has funds that were held in its bank account prior to January 1, 2001, the committee shall subtract from the amount of funds it held in its bank account on December 31, 2000, the amount of the committee's accrued expenses that existed on December 31, 2000 and the amount of money it has spent since January 1, 2001 on expenditures. Expenditures to pay for accrued expenses that existed on December 31, 2000 shall not be included in the amount of money spent since January 1, 2001. Any funds remaining may be used for expenditures to support or oppose candidates for City elective office.

(e) Definitions.

(1) For the purposes of section 1.114(c) and this regulation, the term "expenditure" has the same meaning as in California Government Code section 82025. This includes but is not limited to: a direct monetary contribution or loan made to a candidate for City elective office; a payment made to a vendor for goods or services for a candidate for City elective office (a nonmonetary contribution); a donation to a candidate for City elective office of goods on hand, or the payment of salary or expenses for a campaign employee who spends 10 percent or more of his or her compensated time in any one month working for a candidate for City elective office; or a payment made for a communication (e.g., a mailing, billboard, or radio advertisement) that expressly advocates the election or defeat of a clearly identified candidate for City elective office, but the payment is not made to, in coordination or cooperation with, or at the behest of, the candidate or his or her agent (an independent expenditure).

(2) For the purposes of this regulation, the phrase "first in, first out" means that campaign funds being used by a committee for expenditures to support or oppose a candidate for City elective office are attributed to contributors in chronological order beginning with the earliest of the committee's contributors on or after January 1, 2001 or, if there has been a prior expenditure to support or oppose a candidate for City elective office, beginning with the earliest contributor for which unattributed contributions remain.

#### **Regulation 1.114-2: Limits on Contributions to Candidates**

The contribution limit established by section 1.114(a) applies both before and after the election, including during such time that the candidate may use the committee for officeholder expenses. The contribution limit established by section 1.114(a) applies to a candidate committee unless and until the committee is redesignated on the committee's Statement of Organization to support the candidate in a different election.

**Regulation 1.114.5-1: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Ballot Measure Committees and Committees Making Independent Expenditures**

For purposes of section 1.114.5(b), a “ballot measure committee” is a committee primarily formed to support or oppose one or more measures. For purposes of section 1.114.5(b), a “committee making independent expenditures” is a committee that spent \$1,000 or more in a calendar year on independent expenditures in support of or opposition to a single candidate or measure.

**Regulation 1.114.5-2: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Disclosure by Contributor**

The disclosure required by section 1.114.5(b)(1) must be made by the contributor no later than fourteen days following the date the contribution was made or the end of the semiannual or preelection reporting period during which the contribution was made, whichever is earlier.

**Regulation 1.114.5-3: Payments to Ballot Measure Committees and Independent Expenditure Committees Made at the Behest of a City Elective Officer – Disclosure by Committee**

(a) The disclosure required by section 1.114.5(b)(2) shall be made by filing the Form SFEC-1114.5b with the Ethics Commission.

(b) For purposes of section 1.114.5(b)(2), “campaign statements” shall mean semiannual and preelection statements as required under California Government Code section 84200 *et seq.* or Campaign and Governmental Conduct Code section 1.135.

(c) If a committee receives a contribution subject to disclosure under Section 1.114.5(b)(2) but does not receive the notice from the contributor required under Section 1.114.5(b)(1) despite the committee’s reasonable efforts to obtain it, the Executive Director shall not make a finding of probable cause against the committee for a violation of Section 1.114.5(b)(2).

**Regulation 1.118-1: Payment of Accrued Expenses.**

~~(a)~~ A candidate committee has not violated section 1.118 for any calendar day on which an accrued expense remains partially or wholly unpaid if (1) the committee has been terminated pursuant to 2 C.C.R. section 18404 on or before that calendar day, or (2) the creditor has forgiven the debt as permitted by law on or before that calendar day. Notwithstanding the foregoing, any amount in excess of \$500 that remains unpaid at the time of termination or that has been forgiven by the creditor as permitted by law shall constitute a violation of section 1.114(a). Such an expense shall not be deemed a violation of section 1.114(a) by the creditor unless it is otherwise deemed a contribution under law.

~~(b) Section 1.118 applies to expenses that were accrued by a candidate committee on or after January 1, 2007.~~

**Regulation 1.124-1: Additional Disclosure Requirements for Contributions Made by Business Entities – Election Cycle**

(a) For purposes of section 1.124, “election cycle” shall mean:

(1) if the committee receiving the contribution(s) is a primarily formed committee, the period of time during which the committee is designated on its statement of organization to support or oppose a candidate or measure; or

(2) if the committee receiving the contribution or contributions is a general purpose committee, the period of time beginning January 1<sup>st</sup> of the year immediately following one election and ending on December 31<sup>st</sup> of the year during which the next election occurs.

(b) The disclosure required by section 1.124 shall be made by filing the Form SFEC-124 with the Ethics Commission.

(c) If a committee has filed a Form SFEC-124 after receiving \$10,000 or more in contributions from a business entity during a single election cycle and, during the same election cycle, receives an additional contribution from the same business entity, the committee is not required to file an additional Form SFEC-124 for any additional contribution(s).

#### **Regulation 1.125-1: Additional Disclosure Requirements for Bundled Contributions**

(a) The disclosure required by section 1.125(b) shall be made by filing the Form SFEC-125 with the Ethics Commission.

(b) To fulfill the disclosure requirement contained in section 1.125(b), a committee must disclose all contributions that were bundled by a single individual that, in the aggregate, total \$5,000 or more. This includes any bundled contributions received after a committee has already reported contributions bundled by the same individual on the Form SFEC-1.125.

(c) For purposes of section 1.125, “campaign consultant” shall have the meaning set forth in section 1.505.

#### **Regulation 1.126-1: Contribution ~~Prohibition~~ Limits – Contractors Doing Business with the City: Definitions.**

(a) Board on which an individual sits.

“Board on which an individual sits” means the board to which the officer was elected and any other board on which the elected officer serves.

(b) ~~Commencement of Negotiations~~ Proposal.

“Proposal” means a response to a request for proposals issued by the City, a response to a request for qualifications issued by the City, or a bid, quotation, or other offer submitted in response to an advertisement or solicitation for bids issued by the City.

~~Negotiations commence when a prospective contractor first communicates about the possibility of obtaining a specific contract with an officer or employee of the City, the San Francisco Unified School District, the San Francisco Community College District, or a state agency on whose board an appointee~~

of a City elective officer sits. Either the prospective contractor or the officer or employee may initiate the communication, and this initial communication may occur in person, by telephone, or in writing.

Examples of communications between prospective contractors and officers and employees that commence negotiations include, but are not limited to, the following: a prospective contractor contacts an officer or employee to promote himself or herself for a specific contract; an officer or employee contacts a prospective contractor to propose that the contractor apply for a specific contract; a prospective contractor submits a bid, proposal or response to a Request for Proposals or Request for Qualifications to compete or be eligible for a specific contract.

Examples of communications between prospective contractors and officers and employees that do not commence negotiations include, but are not limited to, the following: inquiries regarding a particular contract, and requests for information or documents relating to a Request for Proposal or Request for Qualifications, provided that the inquiry or request does not involve promotion of the prospective contractor's interest in a specific contract; distribution or receipt of Requests for Proposals or of Requests for Qualifications; attendance at an interested persons meeting or a hearing that is open to the public where the prospective contractor does not promote himself or herself for a specific contract; and requests to be placed on a mailing list regarding contracting opportunities.

(c) Contract.

For the purposes of section 1.126, a contract does not include the following:

- (1) a work order or purchase order submitted under an existing contract; or
- (2) a modification of an existing contract where the majority of the terms of the contract remain in full force and effect and the total amount of the modification does not exceed \$5100,000 in a fiscal year.

(d) Date the Contract Is Approved.

A contract is approved when it is finalized and signed by the City, a state agency on whose board an appointee of a City elective officer sits, the San Francisco Unified School District or the San Francisco Community College District and the contractor.

(e) ~~Person who Contracts With~~Affiliate.

- (1) ~~For the purposes of section 1.126, an "person who contracts with affiliate" includes any named party or prospective named party to a contract, as well as any member of that named party or prospective named party's~~any member of the board of directors of a named party or prospective named party to a contract, any principal officer of a named party or prospective named party to a contract, its chairperson, chief executive officer, chief financial officer, chief operating officer, any person with an ownership interest of more than 120 percent in ~~at the~~ named party or prospective named party to a contract, named or prospective named party, any subcontractor listed in a bid or contract, and any committee as defined in Chapter 1 of the Campaign and Governmental Conduct Code that is sponsored or controlled by the named party or prospective named party. Principal officers include, but are limited too, an entity's chairperson, chief executive officer, chief financial officer, chief operating officer and similar positions,
- (2) ~~If a named party or prospective named party does not have a board of directors or chairperson of the board of directors, a "person who contracts with"~~including any person who directs or participates in directing the affairs and activities of the named party or prospective named party-
- (3) ~~If a named party or prospective named party does not have a chief executive officer, chief financial officer, or chief operating officer, a "person who contracts with"~~includes any president of the named



~~party or prospective named party or~~ and any person who directs the overall activities, financial activities, or operations of the named party or prospective named party.

(f) Personal services.

For the purposes of section 1.126(a)(2)(A), personal services means services that are provided by a person or an entity. Such services include but are not limited to tasks such as consulting, architecture, engineering, design, legal services, finance, accounting, janitorial services, medical treatment, transportation, underwriting, insurance, and security.

(g) State Agency on whose Board an Appointee of a City Elective Officer Serves.

For the purposes of section 1.126, a state agency on whose board a City elective officer or an appointee of a City elective officer serves is limited to the following: Health Authority, Housing Authority Commission, Industrial Development Authority Board, Parking Authority, Relocation Appeals Board, and Local Workforce Investment Board. The City elective officers who appoint members of these boards for the purposes of section 1.126 are:

(1) Health Authority: Board of Supervisors and Mayor

(2) Housing Authority Commission: Mayor

(3) Industrial Development Authority Board: Mayor and Board of Supervisors

~~(4) Parking Authority: Mayor and Board of Supervisors~~

~~(45)~~ Relocation Appeals Board: Mayor and Board of Supervisors

~~(56)~~ Local Workforce Investment Board: Mayor

~~(h) Submission of a Contract to an Individual Holding City Elective Office.~~

~~(1) A contract is submitted to each member of the Board of Supervisors when a resolution to approve the contract is introduced at the Board of Supervisors.~~

~~(2) A contract approved by the Board of Supervisors is submitted to the Mayor upon adoption of a resolution approving the contract by the Board of Supervisors.~~

~~(3) A contract is submitted to any other individual holding City elective office when the individual is informed that negotiations for the contract have commenced or the individual's office receives a copy of the contract for the individual's review or approval.~~

~~(hi)~~ Termination of Negotiations.

Negotiations terminate when an officer or employee of the City, the San Francisco Unified School District, the San Francisco Community College District, or a state agency on whose board an appointee of a City elective officer sits ends the negotiation process before a final decision is made to award a contract. Negotiations may also terminate when the prospective contractor ends the negotiation process with such officers or employees.

Examples of actions that terminate negotiations include, but are not limited to, the following: A prospective contractor formally withdraws or is disqualified from consideration for a specific contract.

(i) For purposes of section 1.126, a prospective party to a contract is an individual or entity that is named in a proposal for a contract.

## **Regulation 1.126-2: Party that is Subject to the Prohibition.**

~~(a) The prohibition set forth in section 1.126(b) applies to the named party or prospective named party who contracts with the City and County of San Francisco, a state agency on whose board an appointee of a City elective officer serves, the San Francisco Unified School District or the San Francisco Community College District. This includes:-~~

~~(1) any named party or prospective named party to the contract;-~~

~~(2) any member of that named party's board of directors, its chairperson, chief executive officer, chief financial officer, chief operating officer;-~~

~~(3) any person with an ownership interest of more than 20 percent in the named party;~~

~~(4) any subcontractor listed in a bid or contract; and~~

~~(5) any committee as defined in the California Government Code (commencing at section 81000) that is sponsored or controlled by the named party or prospective named party.~~

~~(ab) The prohibition set forth in section 1.126(b) does not apply to any person solely because that person is a member of the board of directors, chairperson, chief executive officer, chief financial officer or chief operating officer or principal officer of any person entity with an ownership interest of more than 120 percent in the named party or prospective named party to a contract, or of any subcontractor listed in a bid or contract.~~

~~(be) For the purposes of section 1.126(b)(1)(A), an "individual holding City elective office" includes any committee controlled by that individual formed to support that individual's candidacy to a local or state elective office.~~

~~(ce) For the purposes of section 1.126(b)(31)(C), "a committee controlled by such individual or candidate" includes any committee controlled by such individual or candidate formed either to support or oppose a candidate for local or state elective office or to support or oppose a local or state ballot measure.~~

### **Regulation 1.126-3: Notification of Affiliates.**

~~Any prospective party to a~~ person who is seeking to contract with the City and County of San Francisco, a state agency on whose board an appointee of a City elective officer serves, the San Francisco Unified School District or the Community College District must inform each ~~person described in section 1.126(a)(1) of the person's affiliates~~ of the prohibition in section 1.126(b) by the ~~commencement of negotiations~~ submission of a proposal for such contract. The notice is sufficient if it:

(a) is provided in written form,

(b) is sent by U.S. mail, email, facsimile transmission, or personal delivery; and

(c) contains language similar to the following [please fill in information in brackets]:

Notice:

I [name of party] am seeking to enter into a contract with [name of agency, board or commission] that will have a value of \$1050,000 or more in a fiscal year. Under section 1.126 of the San Francisco Campaign and Governmental Conduct Code, I am required to advise you that because you [check appropriate box]

☐ Serve as a director on the board of directors of my company;

~~Serve as the chairperson, chief executive officer, chief financial officer, chief operating officer, or other person who directs the activities of a principal officer of~~ my company;

~~Have an ownership interest of more than 120 percent in my company;~~

~~Are listed as a subcontractor on my bid or contract;~~

~~Are a committee that I sponsor or control,~~

you are prohibited from making a contribution to the following City elective officers or candidates for such City elective office: [fill in name of each City elective officer ~~or candidate for~~ and the title of each City elective office].

This prohibition will last from [date of ~~commencement of negotiations~~ submission of a proposal] until the termination of negotiations or ~~twelve~~six months have elapsed from the date the contract is approved. I will advise you of the date that negotiations terminate or ~~twelve~~six months after the contract is approved. In the meantime, if you have questions, please contact me at [contact information].

#### **Regulation 1.126-4: City Elective Officers Filing Reports with the Ethics Commission.**

(a) Under section 1.126(f)(4), eEvery individual who holds a City elective office shall notify the Ethics Commission, within five business days of the approval of a contract by the officer, or by the board on which the officer sits, or by the board of a state agency on which an appointee of the officer sits, of each contract so approved by filing Form SFEC-126 with the Ethics Commission.

(b) An individual who holds City elective office need not file Form SFEC-126 with the Ethics Commission if the clerk or secretary of the board on which the individual serves or the board of a state agency on which an appointee of the officer serves has filed a Form SFEC-126 on behalf of the board. ~~The filer may attach a copy of the minutes that record the approval of a contract to the Form SFEC-126, so long as the minutes reflect the information required by the Form SFEC-126 and the filer signs the Form SFEC-126.~~ If the board passes a resolution directing its clerk or secretary to file Form SFEC-126 and the clerk or secretary fails to do so, the City elective officer is not deemed to have violated section 1.126(c) unless the City elective officer has reason to know that Form SFEC-126 had not been filed. If the City elective officer is notified by the Ethics Commission that a Form SFEC-126 has not been filed, the City elective officer must file the form within 5 working days of such notice.

(c) An individual who holds City elective office may authorize a member of the individual's staff to file the Form SFEC-126 on behalf of the individual.

(de) The Commission will post information regarding such contracts on its website.

#### **Regulation 1.126-5: Affiliated Entities.**

Whenever a named party or prospective named party to a contract is prohibited from making a contribution under section 1.126, any affiliated entity (as defined in section 1.114(~~de~~)) of that named party or prospective name party is also prohibited from making a contribution under section 1.126.

#### **Regulation 1.126-6: Approval as to Form.**

A contract that "must be approved" by an individual does not include a contract that must be approved only as to form. If a contract must be approved as to form by the City Attorney's Office but is not otherwise required to be approved by the City Attorney, the contract does not trigger section 1.126.

#### **Regulation 1.126-7: Contributor Information.**

A candidate will meet the due diligence requirements of the contribution ban in section 1.126 if the contributor to the candidate certifies that the following is true:

I am not a City contractor, or a director, officer, greater than 10% owner, or subcontractor of a City contractor, whose contract required the approval of the [list any City elective office the candidate currently holds, the City elective office the candidate is currently seeking, and any state agency on whose board an appointee of the candidate serves] within the last twelve months or whose current bid or proposal will require such approval. I am not an owner, director, officer, or named sub-contractor of any entity that is currently negotiating a contract with [select appropriate: City and County of San Francisco, name of a City department, or the San Francisco Unified School District, the San Francisco Community College District, or board of a state agency that has a member who is appointed by a City elective officer], or of any entity that received such a contract within the last six months.

#### **Regulation 1.126-8: Notification by City Departments**

(a) Under section 1.126(f)(2), a City department must notify the Ethics Commission any time it receives a proposal for a contract that has a total anticipated value of \$100,000 or more and will require approval by a City elective officer and is therefore subject to section 1.126(b). To satisfy this requirement, the department must file the Form SFEC-126(f)(2) with the Commission. This notification must be filed within thirty days of the submission of the proposal.

(b) For purposes of section 1.126, "agency seeking to enter into a contract" means the City department that has purchasing authority for the contract or agreement.

(c) Proposals that are deemed nonresponsive and are therefore disqualified from consideration by the City do not trigger the notification requirement in section 1.126(f)(2).

#### **~~Regulation 1.134-2: Reports by Committees or Persons who Make Independent Expenditures, Electioneering Communications and Member Communications.~~**

~~(a) This regulation applies only to persons who make independent expenditures, electioneering communications or member communications that clearly identify a candidate for Assessor, City Attorney, District Attorney, Public Defender, Sheriff, Treasurer, the Board of Education of the San Francisco Unified School District or the Governing Board of the San Francisco Community College District.~~

~~(b) Any person who makes expenditures or payments or incurs expenses for the purpose of making independent expenditures, electioneering communications or member communications that clearly identify a candidate listed in subsection (a) must file the Third Party Spending Form with the Ethics Commission within 24 hours of making expenditures or payments or incurring expenses for the purposes of making independent expenditures, electioneering communications or member communications that, in the aggregate, equal or exceed \$5,000 per candidate. A person need not file this form if the Ethics Commission has already lifted the applicable voluntary expenditure ceiling. Thereafter, until such time as the applicable expenditure ceiling is lifted, the person shall file the Third Party Spending Form within 24 hours of every time such person makes expenditures or payments, or incurs expenses for the~~

~~purpose of making independent expenditures, electioneering communications or member communications in support of or in opposition to any candidate for City elective office in the same race that in the aggregate equals or exceeds \$5,000 per candidate. For the purposes of section 1.134 and this regulation, the phrase “in support of or in opposition to” includes any communication that refers to a clearly identified candidate for City elective office or a City elective officer who is the subject of a recall election.~~

**Regulation 1.134-~~23~~: Lifting Voluntary Expenditure Ceilings.**

An eligible candidate who has accepted a voluntary expenditure ceiling will no longer be bound by the voluntary expenditure ceiling if any of the following occurs:

- (1) a competing candidate seeking election to the same office, who has not accepted a voluntary expenditure ceiling, receives contributions or makes qualified campaign expenditures that total more than applicable voluntary expenditure ceiling;
- (2) any competing candidate seeking election to the same office, or a candidate who accepted the voluntary expenditure ceiling, is clearly identified in campaign materials paid for by third parties, and the amount spent on those campaign materials total more than the applicable voluntary expenditure ceiling; or
- (3) a competing candidate seeking election to the same office, who has accepted the voluntary expenditure ceiling, makes expenditures that total more than the applicable voluntary expenditure ceiling.

Example: Annisha, Bing, and Carlos are running to become Assessor. Annisha and Bing accept the applicable voluntary expenditure ceiling of \$243,000. Carlos does not accept the voluntary expenditure ceiling and spends \$250,000 in support of his campaign. Since Carlos’s campaign has spent more than \$243,000, Annisha and Bing are no longer bound by the voluntary expenditure ceiling.

Example: Danielle and Eumi are running to become Sheriff. Danielle and Eumi both accept the applicable voluntary expenditure ceiling of \$243,000. Several third parties have made expenditures, both in support and opposition, that identify Danielle and comment on his candidacy – eventually these expenditures total \$260,000. Since the amount of third-party spending concerning a candidate for Sheriff has exceeded \$243,000, neither Danielle nor Eumi is bound by the voluntary expenditure ceiling.

Example: Farbod and Gregorio are running to become members of the San Francisco School Board. Farbod and Gregorio both accept the applicable voluntary expenditure ceiling of \$104,000. Despite accepting the voluntary expenditure ceiling, Gregorio spends more than \$104,000 on his campaign. Farbod is no longer bound by the \$104,000 voluntary expenditure ceiling.

**Regulation 1.135-1: Electronic Filing of Supplemental Reporting~~Reporting~~Preelection Statements.**

Committees that are required by section 1.112 to file electronically must also electronically file any report required by Section 1.135, provided that the Commission has prescribed the format for such report at least 60 days before the report is due.

**Regulation 1.135-2: Reporting Periods and Supplemental Preelection Statements.**

If a committee files a supplemental preelection statement pursuant to section 1.135, any activity required to be reported on such preelection statement shall not be reported on the committee's next required semiannual statement.

**Regulation 1.140-2: Eligibility to Receive Public Financing – Expenditure Ceiling.**

A candidate who submits an application for public financing under section 1.142 but who is not yet certified as eligible to receive public financing is bound by the individual expenditure ceiling of ~~\$250,443~~,000 for candidates for the Board of Supervisors or \$1,475,000 for candidates for Mayor until the earlier of the following occurs:

- (a) The Executive Director certifies the candidate as eligible to receive public funds and adjusts the individual expenditure ceiling of the candidate pursuant to section 1.143; or
- (b) The Executive Director declines to certify the candidate as eligible to receive public funds and the candidate no longer wishes to participate in the public financing program; or
- (c) The candidate withdraws and does not refile his or her application for public funds.

**Regulation 1.142-1: Statement of Participation or Non-Participation.**

Each candidate for the Board of Supervisors or Mayor must file with the Ethics Commission Form SFEC-142(a) – Statement of Participation or Non-Participation in the Public Financing Program – no later than the third day following the deadline for filing nomination papers. The Statement shall be signed and verified by the candidate under penalty of perjury.

**Regulation 1.142-2: Process for Establishing Eligibility; Filing Requirements.**

**(a) Filing Requirement.**

Every candidate for the Board of Supervisors who wishes to become eligible to receive public financing must file Form SFEC-142(b)-1 (~~Declaration for Public Funds~~), Form SFEC-142(c)-1 (~~Qualifying Contributions List~~) and supporting material with the Ethics Commission no earlier than nine (9) months before but no later than the 70th day before the date of the election.

Every candidate for Mayor who wishes to become eligible to receive public financing must file Form SFEC-142(b)-2 (~~Declaration for Public Funds~~), Form SFEC-142(c)-2 (~~Qualifying Contributions List~~), and supporting material with the Ethics Commission no earlier than nine (9) months before and no later than the 70th day before the date of the election.

**(b) Declaration by Candidate: Contents of Qualifying Request.**

~~Forms SFEC 142(b)-1 and SFEC 142(b)-2.~~

The information disclosed on Forms SFEC-142(b)-1 and ~~SFEC-142(b)-2 (Declaration by Candidate)~~ shall include but is not limited to the following: the names, mailing and email addresses, and telephone and facsimile numbers for the candidate and treasurer; a list of authorized persons to receive payments from the Election Campaign Fund; and a declaration under penalty of perjury by the candidate that he or she understands the requirements for participation in the public financing program.

(c) ~~Qualifying and Matching Contributions Lists and Supporting Documentation.~~ The information disclosed on ~~Forms SFEC-142(c)-1 and SFEC-142(c)-2 (Qualifying Contributions List) and Forms SFEC-144(a)-2 and 144(b)-2 (Matching Contributions List)~~ supporting documentation provided with the Form SFEC-142(b) shall include but is not limited to: each contributor's full name, the address of each contributor's primary residence, the total amount contributed by each contributor, the amount of each contributor's qualifying contribution, the date on which the candidate received each contributor's qualifying contribution, and the deposit batch number for each qualifying contribution. When the cumulative amount of contributions from any contributor equals or exceeds \$100, the information for any qualifying contribution from such contributor must also include the contributor's occupation, the contributor's employer or, if the contributor is self-employed, the name of the contributor's business. Candidates must file this information electronically in a manner to be designated by the Commission.

**Regulation 1.142-5: Process For Establishing Eligibility; Irrevocability of Decision to Participate or Not Participate; Withdrawal Of Declaration.**

(a) When a candidate submits Form SFEC-142(a), the statement of participation or non-participation, the candidate agrees or declines to participate in the public financing program. The candidate may not withdraw or amend his or her statement after the deadline for filing nomination papers. ~~Under state law, a candidate must file his or her nomination papers no later than the 88th days prior to the election, unless the deadline to file nomination papers is extended pursuant to .~~ See California Elections Code § 10220 et seq.

(b) When a candidate submits the Forms SFEC-142(b)-1, SFEC-142(b)-2, ~~SFEC-142(c)-1, SFEC-142(c)-2~~ and supporting material to establish eligibility to qualify for public financing, the candidate may withdraw and refile the forms up until the 70th day before the election. After the 70th day before the election has passed, candidates are no longer permitted to withdraw and refile their forms. Although certified candidates are not obligated to accept public funds, such candidates must comply fully with the requirements imposed by Section 1.140 regardless of whether they accept public funds. Similarly, certified candidates may not relieve themselves of their obligations under Section 1.140 by returning public funds to the Election Campaign Fund.

**Regulation 1.142-6: Certification.**

(a) Executive Director's Determination.

(1) The Executive Director shall determine whether to certify a candidate no later than 30 days after the candidate submits the documents required under sections 1.142(a) and 1.142(b).

(2) Any candidate who files Form SFEC-142(a) indicating an intent to participate in the public financing program but who fails to file Form SFEC-142(b)-1 ~~or SFEC-142(b)-2~~ by the 70th day before the election is ineligible to participate in the public financing program and the Executive Director shall notify the candidate that he or she is ineligible.

(3) The Executive Director may take whatever steps he or she deems necessary to determine whether to certify a candidate including, but not limited to, reviewing the materials submitted by a candidate, auditing a candidate's records, and interviewing a candidate's contributors. In addition, the Executive Director may require any candidate to file Form SFEC-152(a)-1 ~~or SFEC-152(b)-1~~ in order to determine whether a candidate who seeks public financing is opposed by another candidate pursuant to section

1.140(b)(3) or 1.140(c)(3).

(4) The Executive Director may not review a Form SFEC-142(b) filed by a candidate unless and until the candidate has filed a Form SFEC-142(a) indicating an intent to participate in the public financing program.

(5) The Executive Director may not review a Form SFEC-142(b) filed by a candidate if the candidate has failed to file the Form SFEC 142(b) by the deadline established by Section 1.142(b) or, for resubmissions, the deadline established by Section 1.142(f).

(b) Conditional Certification.

(1) The Executive Director may conditionally certify a candidate for the Board of Supervisors in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for the Board of Supervisors has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$5,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(2) The Executive Director may conditionally certify a candidate for the Mayor in order to comply with the 30-day requirement set forth in subsection (a) of this regulation and subsection (c) of section 1.142. The Executive Director may issue a conditional certification if a candidate for Mayor has satisfied every requirement for certification except the requirement that the candidate be opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A candidate who has received a conditional certification shall be eligible to begin to receive public financing at any time after the Executive Director determines that the candidate is opposed by another candidate who has either established eligibility to receive public financing, or has received contributions or made expenditures which in the aggregate equal or exceed \$50,000. A conditional certification, by itself, does not establish that a candidate is eligible to receive public funds.

(c) Refiling.

Any candidate who has filed a Form SFEC-142(b) may, at any time on or before the 70<sup>th</sup> day before the election in which the candidate will appear on the ballot, withdraw and refile a Form SFEC-142(b) and supporting documentation. To withdraw a Form SFEC-142(b), a candidate must state in a writing sent to the Commission, via email, U.S. mail, or personal delivery, that the candidate is withdrawing the previously filed Form SFEC-142(b). When refiling, a candidate may include qualifying contributions and supporting documentation that were not included in the Form SFEC-142(b) that was withdrawn. As set forth in Section 1.142(e), the Executive Director must determine whether to certify a candidate no later than 30 days after a candidate refiles a Form SFEC-142(b), provided that the Executive Director shall make his or her determination no later than the 55th day before the election.

(d) Resubmission.

Any candidate who is notified by the Executive Director that the candidate's Form SFEC-142(b) and supporting documentation do not establish the candidate's eligibility to receive public funding may,



within five business days of the date of notification, resubmit his or her Form SFEC-142(b) and supporting documentation. When resubmitting a Form SFEC-142(b), the candidate may not include additional qualifying contributions but may include additional supporting documentation. If the candidate does not timely resubmit, the Executive Director's determination is final. If, after reviewing resubmitted materials, the Executive Director does not certify the candidate's eligibility, the Executive Director shall notify the candidate of his or her final determination. Additional resubmissions may be permitted in the Executive Director's discretion, provided that no resubmissions for certification may be made later than the 60th day before the election. If the candidate fails to resubmit in the time specified by the Executive Director, or if no further resubmissions are permitted, the Executive Director's determination is final.

**(e) Appeals to Commission.**

(1) A candidate may appeal to the Ethics Commission the Executive Director's final determination not to certify or conditionally certify the candidate. Either the Ethics Commission or a member of the Commission designated by the Commission may consider and decide such appeals. The candidate must deliver the written appeal to the Ethics Commission within five calendar days of the Executive Director's final determination.

(2) A final determination is a finding by the Executive Director, made following a review pursuant to Section 1.142(c) or 1.142(f), that a Form SFEC-142(b) and supporting documentation timely filed by a candidate pursuant to Section 1.142(b) does or does not establish the candidate's eligibility for public funding. A candidate who has failed to timely file a Form SFEC-142(a) or Form SFEC-142(b) may not appeal his or her failure to meet a deadline established by CFRO or these regulations to the Commission.

(3) The Commission may vacate the Executive Director's final determination that a candidate's Form SFEC-142(e) and supporting documentation fail to establish the candidate's eligibility for public funding. In reviewing Staff's interpretations of law, the Commission shall apply a "de novo" standard of review. Under this standard, the Commission may independently consider the legal question and is not required to defer to Staff's interpretation. In reviewing Staff's factual determinations, the Commission shall apply a "clearly erroneous" standard of review. Under this standard, the Commission must defer to Staff's determination on questions of fact unless the Commission has a definite and firm conviction that the Staff's determination is erroneous.

**Regulation 1.143-1: Individual Expenditure Ceilings for Candidates.**

A candidate for the Board of Supervisors or Mayor who has been certified as eligible for public funding may have his or her individual expenditure ceiling raised in accordance with section 1.143. Any such candidate for the Board of Supervisors whose individual expenditure ceiling has been raised may make or incur total qualified campaign expenditures that exceed \$~~250~~250143,000 and any such candidate for Mayor whose individual expenditure ceiling has been raised may make or incur total qualified campaign expenditures that exceed \$1,475,000, provided that such expenditures may not exceed the candidate's individual expenditure ceiling.

**Regulation 1.143-2: Lifting of Individual Expenditure Ceiling.**

(a) The Executive Director will raise the individual expenditure ceiling of a candidate for the Board of Supervisors who has been certified as eligible to receive public funding when the sum of the highest total supportive funds of any other candidate and the total opposition spending against the candidate exceeds \$250,143,000 by any amount. The Executive Director may only raise an individual expenditure ceiling in increments of \$10,000. The Executive Director will review information provided on Forms SFEC-152(a)-1, SFEC-152(a)-2 and SFEC-152(a)-3, and, in his or her discretion, any other relevant information to determine whether it is appropriate to raise an individual expenditure ceiling.

(b) The Executive Director will raise the individual expenditure ceiling of a candidate for Mayor who has been certified eligible to receive public funding when the sum of the highest total supportive funds of any other candidate and the total opposition spending against the candidate exceeds \$1,475,000 by any amount. The Executive Director may only raise an individual expenditure ceiling in increments of \$100,000. The Executive Director will review information provided on Forms SFEC-152(b)-1, SFEC-152(b)-2 and SFEC-152(b)-3, and, in his or her discretion, any other relevant information to determine whether it is appropriate to raise an individual expenditure ceiling.

Example 1: The Ethics Commission has certified ~~two~~four candidates running to represent District 1 on the Board of Supervisors as eligible to receive public funding. Reports filed at the Ethics Commission indicate that Candidate Alvin's supportive funds total \$215,500 and Candidate Beatrice's supportive funds total \$163,050,000, which are higher than the total supportive funds of either Candidate Charlie or Candidate Desmond. The Executive Director will raise the individual expenditure ceilings ~~for~~for Alvin, Charlie and Desmond by by \$100,000 to \$153,000. The Executive Director will raise the individual expenditure ceilings for Beatrice by \$50,000 to \$300,000. Because Alvin's supportive funds do not exceed Beatrice's individual expenditure ceiling by at least \$10,000, the Executive Director will not raise the \$143,000 individual expenditure ceiling of Beatrice.

Example 2: Under the same facts as Example 1, assume total opposition spending against Beatrice reaches \$10,000. To determine Beatrice's individual expenditure ceiling, the Executive Director first considers the highest level of supportive funding received by a competing candidate. Here, Alvin has the highest level of supportive funding received by a competing candidate – \$215,500. The Executive Director then adds the total opposition spending against Beatrice, or \$10,000, to obtain a sum of \$216,000. Based on these amounts the Executive Director will raise Beatrice's individual expenditure ceiling to \$153,000. The Executive Director ~~cannot~~will now raise Beatrice's individual expenditure ceiling to \$160,000 because the ceiling may only be raised in \$10,000 increments.

Example 3: The Ethics Commission has certified ~~four~~two candidates running for Mayor as eligible to receive public funding. Reports filed at the Ethics Commission indicate that Candidate Ava's supportive funds total \$1,575,000 and Candidate Barry's supportive funds total \$1,800,000, which are higher than the total supportive funds of either Candidate Clare or Candidate Dave. The Executive Director will raise the individual expenditure ceilings of Ava, Clare and Dave by \$500,000 to \$1,675,000; the Executive Director will raise the individual expenditure ceiling of Barry by \$250,000 to \$1,575,000.

Example 4: The individual expenditure ceiling of James, a candidate to represent District 2 on the Board of Supervisors who has been certified as eligible to receive public funding, is \$143,250,000. Adam, James's only opponent, reports total contributions of \$50,000; several committees also report spending

a total of \$40,000 to support Adam. The Executive Director may not raise the individual expenditure ceiling of James based solely upon Adam's total supportive funds because his total supportive funds, \$90,000, do not exceed James's individual expenditure ceiling.

Example 5: Under the same facts as Example 4, assume Adam has now raised an additional \$2365,000 in contributions, making his total candidate supportive funds equal \$285,000.155,000 When the \$40,000 of third party spending is added, that makes Adam's total supportive funds equal \$325,000.-The Executive Director will now raise James's individual expenditure ceiling to \$350,000.153,000 because Adam's total supportive funds exceeds James's individual expenditure ceiling by at least \$10,000 and the Executive Director raises individual expenditures ceilings in increments of \$50,000. The Executive Director cannot raise James's individual expenditure ceiling to \$155,000 because the ceiling may only be raised in \$10,000 increments.

Example 6: Under the same facts as Examples 4 and 5, assume Sseveral committees make independent expenditures to oppose James; by September 20108, their reported expenditures total \$20,00035,000. To determine James's individual expenditure ceiling, the Executive Director adds Adam's total supportive funding, \$155,000325,000, to the total opposition spending against James, \$20,00035,000, to obtain a sum of \$175,000360,000. The Executive Director will raise James's individual expenditure ceiling to \$173,000400,000. The Executive Director cannot raise James's individual expenditure ceiling to \$175,000 because the ceiling may only be raised in \$10,000 increments.

Example 7: The individual expenditure ceiling of Jane, a candidate for Mayor who has been certified as eligible to receive public funding, is \$1,475,000. Ann, an opponent of Jane, reports total contributions of \$1,000,000; several committees also report spending a total of \$500,000 to support Ann, making Ann's total supportive funds \$1,500,000. The Executive Director may not raise Jane's individual expenditure ceiling because Ann's total supportive funds, \$1,500,000, do not exceed Jane's individual expenditure ceiling by at least \$100,000will raise Jane's individual expenditure ceiling by \$250,000 to \$1,725,000.

Example 8: Ann has raised an additional \$100,000 in contributions, making her total supportive funds \$1,600,000. The Executive Director will now raise Jane's individual expenditure ceiling to \$1,575,000 because Ann's total supportive funds exceeds Jane's individual expenditure ceiling by at least \$100,000. The Executive Director cannot increase Jane's individual expenditure ceiling to \$1,600,000 because the ceiling may only be raised in \$100,000 increments.

Example: Under the same facts as Example 7, assume Sseveral committees make independent expenditures to oppose Jane; by September 20181, their reported expenditures total \$\$300,000. To determine Jane's individual expenditure ceiling, the Executive Director adds Ann's total supportive funding, \$1,600,0001,500,000, to the total opposition spending against Jane, \$300,000, to obtain a sum of \$1,900,0001,800,000. The Executive Director will raise Jane's individual expending ceiling by \$250,000 to \$1,875,0001,975,000. The Executive Director cannot raise Jane's individual expenditure ceiling to \$1,900,000 because the ceiling may only be raised in \$100,000 increments.

**Regulation 1.144(c)-1: Disbursement of Public Funds for Mayoral Candidates; Claims Submitted Before Executive Director Determines Per Candidate Available Disbursement Limit.**

For claims submitted before the 59th day prior to the election, i.e., the date on which the Executive Director determines the per candidate available disbursement limit, publicly financed mayoral candidates shall have access to funds from the Election Campaign Fund on a first-come, first-served basis. The Ethics Commission will determine which claims are “first” for these purposes based upon the time that it receives claims, along with all of the required documentation.

**~~Regulation 1.144(c) 2: Disbursement of Public Funds; Public Funds Available to Mayoral Candidates After Executive Director Determines Per Candidate Available Disbursement Limit.~~**

(a) If the Executive Director determines that the per candidate available disbursement limit in a mayoral election year is less than or equal to \$900,000, each publicly financed mayoral candidate shall have access to funds from the Election Campaign Fund on a first-come, first-served basis up to a maximum per candidate of \$900,000. The Ethics Commission will determine which claims are “first” for these purposes based upon the time that it receives claims, along with all of the required documentation.

(b) If the Executive Director determines that the per candidate available disbursement limit is greater than \$900,000, each publicly financed mayoral candidate shall have access to the amount of the per candidate disbursement limit up to the candidate’s trust account limit. A candidate who has already received at least \$900,000 may continue to receive public funds at the rate of one dollar for each dollar of a matching contribution raised up to the per candidate available disbursement limit, provided that no funds will be disbursed if the disbursement of funds will result in the candidate exceeding his or her trust account limit.

**~~Regulation 1.144-2(c) 3: Submission of Claims for Public Funds Based on Matching Contributions – Candidates for Mayor.~~**

After the initial payment made pursuant to section 1.144(c)(1) or 1.144(d)(1)(3)(A), the amount of additional public funds received by an eligible candidate depends on the amount of matching contributions raised by the candidate and documented in a timely filed matching request with supporting documentation claim submitted by the candidate to the Executive Director on Forms SFEC-144(c)-1 and SFEC-144(c)-2.

**~~Regulation 1.144(d) 1: Disbursement of Public Funds for Supervisorial Candidates; Claims Submitted Before Executive Director Determines Per Candidate Available Disbursement Limit.~~**

For claims submitted before the 59th day prior to the election, i.e., the date on which the Executive Director determines the per candidate available disbursement limit, publicly financed supervisorial candidates shall have access to funds from the Election Campaign Fund on a first-come, first-served basis. The Ethics Commission will determine which claims are “first” for these purposes based upon the time that it receives claims, along with all of the required documentation.

**~~Regulation 1.144(d) 2: Disbursement of Public Funds; Public Funds Available to Supervisorial Candidates After Executive Director Determines Per Candidate Available Disbursement Limit.~~**

(a) If the Executive Director determines that the per candidate available disbursement limit in a supervisorial election year is less than or equal to \$89,000, each publicly financed supervisorial candidate shall have access to funds from the Election Campaign Fund on a first-come, first-served basis up to a maximum per candidate of \$89,000. The Ethics Commission will determine which claims are

~~“first” for these purposes based upon the time that it receives claims, along with all of the required documentation.~~

~~(b) If the Executive Director determines that the per candidate available disbursement limit in a supervisorial election year is e greater than \$89,000, each publicly financed candidate shall have access to the amount of the per candidate disbursement limit up to the candidate’s trust account limit. A candidate who has already received at least \$89,000 may continue to receive public funds at the rate of one dollar for each dollar of a matching contribution raised up to the per candidate available disbursement limit, provided that no funds will be disbursed if the disbursement of funds will result in the candidate exceeding his or her trust account limit.~~

**~~Regulation 1.144(d)-3: Submission of Claims for Public Funds Based on Matching Contributions – Candidates for the Board of Supervisors.~~**

~~After the initial payment made pursuant to section 1.144(d)(3)(A), the amount of additional public funds received by an eligible candidate depends on the amount of matching contributions raised by the candidate and documented in a timely claim submitted by the candidate to the Executive Director on Forms SFEC-144(d)-1 and SFEC-144(d)-2.~~

**~~Regulation 1.144-(f)-31: Schedule for Submission of Claims from Election Campaign Fund.~~**

(a) Monetary Thresholds for Submission of Claims.

(1) Following certification, any submission of a claim for public funds by a candidate for the Board of Supervisors may be made on a rolling basis and must include a minimum of \$1,000 in matching contributions, except that in the last 14 calendar days preceding an election, a claim must include a minimum of \$200 in matching contributions. No candidate may submit a claim for public funds if the candidate has any such claim pending at the Ethics Commission.

(2) Following certification, any submission of a claim for public funds by a candidate for Mayor may be made on a rolling basis and must include a minimum of \$5,000 in matching contributions, except that in the last 14 calendar days preceding an election, a claim must include a minimum of \$1,000 in matching contributions. No candidate may submit a claim for public funds if the candidate has any such claim pending at the Ethics Commission.

(b) Process for Review of Claims

~~(1) Facial Review; Determination of Claims.~~

The Executive Director shall facially review each claim to determine whether the eligible candidate is entitled to payment of public funds. For purposes of this Regulation, “facial review” means review of the claim and supporting documentation submitted by the candidate. At the Executive Director’s discretion, the Executive Director may conduct a further investigation into the accuracy and veracity of the candidate’s claim and supporting documentation, including, but not limited to, interviews with contributors and review of additional supporting documentation.

The Executive Director shall not approve payment of public funds if he or she determines that the candidate’s claim or supporting material is incomplete or otherwise inadequate. The Executive Director may, however, approve payment for less than the full amount claimed by the candidate if the candidate’s claim and supporting documentation for a portion of the claim is complete and adequate. The Executive Director’s determination based upon facial review of a claim for public funds does not

preclude the Ethics Commission from auditing the claimant, or demanding repayment of funds, pursuant to Section 1.150.

~~(2) Resubmission; Final Determination by the Executive Director.~~

~~If the Executive Director rejects a claim for public funds in whole or in part, the Executive Director shall notify the candidate and state the reasons for the rejection. The candidate may, within 24 hours of the date of notification, resubmit the rejected claim and supporting documentation. If the candidate does not timely resubmit, the Executive Director's determination is final. If, after viewing resubmitted material, the Executive Director rejects a claim for public funds, the Executive Director shall notify the candidate of this fact. Additional resubmissions may be permitted in the Executive Director's discretion. If the candidate fails to resubmit in the time specified by the Executive Director, or if no further resubmissions are permitted, the Executive Director's determination is final.~~

~~(3) Appeal to the Ethics Commission.~~

~~If the Executive Director rejects a claim for public funds in whole or in part, the candidate may appeal the Executive Director's final determination to the Ethics Commission, or a member of the Commission designated by the Commission to consider and decide such appeals. The candidate must deliver the written appeal to the Ethics Commission within three days of the date of the Executive Director's final determination.~~

(c) Payment by Controller; Payment Checks Available at Ethics Commission Office.

Following a final determination, by either the Executive Director or the Ethics Commission, to approve a payment of public funds, the Executive Director shall immediately certify this fact to the Controller. Within two business days of notification from the Ethics Commission, the Controller shall issue checks for the approved payments and deliver the checks to the Ethics Commission, except that within the last 15 calendar days preceding the election, the Controller shall issue checks for the approved payments and deliver the checks to the Ethics Commission within one business day of notification. Eligible candidates, or their officially authorized designees, may pick up payment checks at the Ethics Commission office during regular business hours.

(d) Post-Election; General Rule.

Following the election, and continuing through 5:00 PM on the 30th day following the date of the election, eligible candidates may continue to submit ~~claims for public funds~~ Form SFEC-144(c). Eligible candidates may submit these post-election claims on a rolling basis.

**Regulation 1.152(a)-1: Supplemental Reporting in Elections for the Board of Supervisors. —Candidates.**

(a) Each candidate for the Board of Supervisors must file Form SFEC-152(a)-1 to indicate when the candidate has received contributions, made expenditures or has funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$105,000 within 24 hours of reaching or exceeding that limit.

(b) Thereafter, each candidate for the Board of Supervisors must file a Form SFEC-152(a)-2 to indicate when the candidate has received contributions, made expenditures or has funds in his or her Campaign Contribution Trust Account that in the aggregate equal or exceed \$100,000, within 24 hours of reaching or exceeding the threshold.

(c) Thereafter, each candidate for Board of Supervisors must file Form SFEC-152(a)-2 to indicate every time that the candidate has received additional contributions, has made additional expenditures or has additional funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$10,000, within 24 hours of reaching or exceeding that threshold.

**~~Regulation 1.152(a)-2: Supplemental Reporting for Elections for the Board of Supervisors — Persons Other than Candidates.~~**

~~(a) Any person who makes independent expenditures, electioneering communications or member communications that clearly identify a candidate for the Board of Supervisors and that in the aggregate equal or exceed \$5,000 per candidate, must, within 24 hours of reaching or exceeding the threshold, file a legible copy of the communication if it is conveyed in writing or an electronic recording if it is conveyed via audio or video and the Third Party Spending Form with the Ethics Commission.~~

~~(b) Thereafter, any time that the person makes or incurs expenses of \$5,000 or more per candidate for the purpose of making independent expenditures, electioneering communications or member communications that clearly identify a candidate for the Board of Supervisors, the person must file the Third Party Spending Form and a legible copy of the communication if it is conveyed in writing or an electronic recording if it is conveyed via audio or video with the Ethics Commission within 24 hours of reaching or exceeding the threshold.~~

~~(c) On the Third Party Spending Form, the person must state the costs of the communication, list the candidate or candidates for the Board of Supervisors who are identified in the communication, and indicate whether the communication is intended to support or oppose the candidate or candidates, or whether the communication is intended to be neutral. No independent expenditure may be deemed neutral.~~

**~~Regulation 1.152(b)-12: Supplemental Reporting in Elections for Mayor – Candidates.~~**

~~(a) Each candidate for Mayor must file Form SFEC-152(b)-1 to indicate when the candidate has received contributions, made expenditures or has funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$50,000 within 24 hours of reaching or exceeding that limit.~~

~~(b) Thereafter, each candidate for Mayor must file Form SFEC-152(b)-2 to indicate when the candidate has received contributions, made expenditures or has funds in his or her Campaign Contribution Trust Account that in the aggregate equal or exceed \$1,000,000, within 24 hours of reaching or exceeding the threshold.~~

~~(c) Thereafter, each candidate for Mayor must file Form SFEC-152(b)-2 to indicate every time that the candidate has received additional contributions, has made additional expenditures or has additional funds in his or her campaign contribution trust account that in the aggregate equal or exceed \$50,000, within 24 hours of reaching or exceeding that threshold.~~

**~~Regulation 1.152(b)-2: Supplemental Reporting for Elections for Mayor — Persons Other than Candidates.~~**

(a) Any person who makes independent expenditures, electioneering communications or member communications that clearly identify a candidate for Mayor and that in the aggregate equal or exceed \$5,000 per candidate, must, within 24 hours of reaching or exceeding the threshold, file a legible copy of the communication if it is conveyed in writing or an electronic recording if it is conveyed via audio or video and the Third Party Spending Form with the Ethics Commission.

(b) Thereafter, any time that the person makes or incurs expenses of \$5,000 or more per candidate for the purpose of making independent expenditures, electioneering communications or member communications that clearly identify a candidate for Mayor, the person must file the Third Party Spending Form and a legible copy of the communication if it is conveyed in writing or an electronic recording if it is conveyed via audio or video with the Ethics Commission within 24 hours of reaching or exceeding the threshold.

(c) On the Third Party Spending Form, the person must state the costs of the communication, list the candidate or candidates for Mayor who are identified in the communication, and indicate whether the communication is intended to support or oppose the candidate or candidates, or whether the communication is intended to be neutral. No independent expenditure may be deemed neutral.

**Regulation 1.161(a)-1: Filing Requirements for Mass Mailings by Candidates.**

(a) To comply with the filing requirements set forth in section 1.161(b)(2), candidates must use Form SFEC-161(a).

(b) For the purposes of section 1.161(b)(2), “working day” shall mean “business day.”

(c) Estimated Costs of Mass Mailings. Candidates who do not know actual costs associated with a mass mailing when they file Form SFEC-161(a) may provide a good faith estimate, provided that they amend the statement within 48 hours of receiving more information about the actual costs of the mass mailing.

(d) Date of the Mailing. For the purposes of Section 1.161(b)(2), the phrase, “date of the mailing” shall mean the date on which the candidate or the candidate’s agent delivers the mass mailing to the United States Postal Service for delivery.

**Regulation 1.161(b)-1: Filing Requirements for Mass Mailings by Persons Other than Candidates.**

(a) To comply with the filing requirements set forth in section 1.161(b), non-candidates must use the Third Party Spending Form SFEC-161.

(b) Estimated Costs of Mass Mailings. Persons who do not know the actual costs associated with a mass mailing when they file the Third Party Spending Form SFEC-161 Form may provide a good faith estimate, provided that they amend the statement within 48 hours of receiving more accurate information about the actual costs of the mass mailing.

(c) Date of the Mailing. For the purposes of Section 1.161(b), the phrase, “date of the mailing” shall mean the date on which the person or person’s agent delivers one or more pieces of the mass mailing to the United States Postal Service.

**Regulation 1.162-1. Electioneering Communications.**



(a) To comply with the filing requirements set forth in section 1.16~~21-5~~, persons must use the ~~Third Party Spending Form~~ Form SFEC-162.

(b) Persons who do not know the actual costs of an electioneering communication when they file the ~~Form SFEC-162 Third Party Spending Form~~ may provide a good faith estimates of the amount of any such payments, provided that they amend the statement within 48 hours of receiving more accurate information about the costs of the electioneering communication.

(c) Every person who files the ~~Form SFEC-162 Third Party Spending Form~~ with the Ethics Commission must submit at the time of the filing a legible copy of the electioneering communication if in printed form, a full transcript of the electioneering communication if in spoken form, and a legible paper or electronic photograph of the electioneering communication if in billboard form.

(d) Definitions. For the purposes of Section 1.16~~21-5~~, the following terms and phrases shall mean:

(1) "Candidate debate or forum" shall mean an event at which a candidate for City elective office makes a speech or participates in a panel discussion.

(2) "Communications to all members, employees and shareholders of an organization" shall include communications such as newsletters, letters, fliers, e-mails or similar material distributed to all members, employees or shareholders of an organization, but shall not include communications that constitute general public advertising such as broadcast, cable, satellite or radio communications, billboards, signs, or newspaper and magazine and Internet advertisements.

(A) An "organization," other than a political party, means a sole proprietorship, firm, partnership, joint venture, syndicate, business trust, company, corporation, limited liability company, limited liability partnership, association, labor union and any other organization or group of persons acting in concert, including a committee as defined by California Government Code section 82013, but excluding a candidate or individual.

(B) "Member" means any person who, pursuant to a specific provision of an organization's articles or bylaws, has the right to vote directly or indirectly for the election of a director or directors or an officer or officers, on a disposition of all or substantially all of the assets of the organization, or on a merger or on a dissolution. "Member" also means any person who is designated in the articles or bylaws as a member and, pursuant to a specific provision of an organization's articles or bylaws, has the right to vote on changes to the articles or bylaws, or pays or has paid membership dues in an amount predetermined by the organization so long as the organization is tax exempt under 26 U.S.C. 501, subdivision (c). Members of a local union are considered to be members of any national or international union of which the local union is a part and of any federation with which the local, national, or international union is affiliated.

(C) A person is not a "member" of an organization if the person is only on a mailing, contact, or e-mail distribution list of the organization without meeting the definition provided in subdivision (2)(B) of this regulation.

(D) "Shareholder" means the person in whose name shares are registered in the records of a corporation or the beneficial owner of shares to the extent of the rights granted by a nominee certificate on file with a corporation.

(3) "Internet Communication" shall include communications made via the internet, such as internet advertisements, websites, or e-mail messages, provided that an "internet communication" shall not include communications designed, posted, or sent without compensation. Internet communications shall not include any communications made in a web blog, e-mail messages sent to persons who have

voluntarily provided their e-mail addresses to the sender, a discussion forum, or a general posting on a web page.

(4) “Sharing or exercising direction and control” shall mean the officers, directors, executive directors or their equivalent, partners, and, in the case of unincorporated organizations, owners of the entity or individuals making or authorizing the disbursement for the electioneering communication.

## **Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 3.200 et seq**

### **Regulation 3.209-1: Recusal Notification**

Any member of a City board or commission who is required by section 3.209(b) to file a recusal notification form must do so by filing Form SFEC-3.209. The Commission may require that this form be filed in electronic format.

### **Regulation 3.216-1: Gifts of Travel Notification**

Any City Elective Officer who is required by section 3.216(d) to report a gift of travel must do so by filing Form SFEC-3.216. The Commission may require that this form be filed in electronic format.

## **Regulations to Campaign Finance Reform Ordinance San Francisco Campaign and Governmental Conduct Code Section 3.600 et seq**

### **Regulation 3.610-1: Filing of Behested Payment Reports**

Any officer who is required to file a behested payment report pursuant to section 3.610 must shall do so by filing Form SFEC-3.610b with the Ethics Commission. The Commission may require that this form be filed in electronic format.

### **Regulation 3.620-1: Filing by Donors**

(a) Any interested party who is required to file a report pursuant to section 3.620 must do so by filing Form SFEC-3.620a with the Ethics Commission. The Commission may require that this form be filed in electronic format.

(b) If an interested party has previously filed a Form SFEC-3.620a and, during the same calendar year, subsequently makes an additional behested payment at the behest of the same officer, the interested party must file an additional Form SFEC-3.620a only if the interested party has become involved in additional proceedings or made additional contacts that were not disclosed pursuant to section 3.620(a)(1)–(3) on the initial Form SFEC-3.620a.

(c) Only behested payments subject to disclosure under section 3.610 may trigger the potential reporting required under section 3.620.

(d) An interested party mustshall file the disclosure required under section 3.620 only if the interested party has made behested payments totaling \$10,000 in a calendar year at the behest of a single officer or agents of that officer.

**Regulation 3.620-2: Notice by Donors to Recipients**

(a) When a person making a behested payment notifies the recipient of the payment that the payment is a behested payment, as required by section 3.620(b), the person must notify the recipient of the name and title of the official at whose behest the payment is made.

**Regulation 3.630-1: Filing by Recipients of Major Behested Payments**

(a) Any person who is required under section 3.630(a)(1) or 3.630(a)(2) to disclose information about behested payments received mustshall do so by filing Form SFEC-3.630 with the Ethics Commission. The Commission may require that this form be filed in electronic format.

(b) When disclosing on the Form SFEC-3.630 how the funds received through behested payments were spent, a filer must retain records or documentation sufficient to substantiate such disclosure. If funds received through the behested payment(s) were not earmarked or otherwise used for a specific purpose, a filer may report such spending using last- in-first-out accounting from the time that the recipient received the behested payment(s).

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Free Consumer Rights Clinics  
**Date:** Monday, August 5, 2019 8:59:00 AM  
**Attachments:** [2019.06.28 Consumer Rights Clinics SF - ENG SP FINAL \(003\).pdf](#)  
[SFLL Bay Area Legal Aid Consumer Law Clinic Press Release 7.8.2019.docx](#)  
[image001.png](#)  
[image002.png](#)

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**From:** Bell, Marcia (LLB) <marcia.bell@sfgov.org>

**Sent:** Thursday, August 1, 2019 11:43 AM

**To:** Alfaro, Nancy (ADM) <nancy.alfaro@sfgov.org>; Arntz, John (REG) <john.arntz@sfgov.org>; Beck, Bob (MYR) <bob.beck@sfgov.org>; Bell, Marcia (LLB) <marcia.bell@sfgov.org>; Bohn, Nicole (ADM) <nicole.bohn@sfgov.org>; Brown, Michael (CSC) <michael.brown@sfgov.org>; Buckley, Jeff (MYR) <jeff.buckley@sfgov.org>; Bukowski, Kenneth (ADM) <kenneth.bukowski@sfgov.org>; Caldon, John (WAR) <john.caldon@sfgov.org>; Callahan, Micki (HRD) <micki.callahan@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Campbell, Thomas (FAM) <tcampbell@famsf.org>; Carroll, Maryellen (DEM) <maryellen.carroll@sfgov.org>; Chancellor, (MYR) <chancellor@ccsf.edu>; Chandler, Mark (ECN) <mark.chandler@sfgov.org>; Chu, Carmen (ASR) <carmen.chu@sfgov.org>; Cisneros, Jose (TTX) <jose.cisneros@sfgov.org>; Cohen, Martha (ADM) <martha.cohen@sfgov.org>; Colfax, Grant (DPH) <grant.colfax@sfdph.org>; Collins, Robert (RNT) <robert.collins@sfgov.org>; Davis, Sheryl (HRC) <sheryl.davis@sfgov.org>; DeCaigny, Tom (ART) <tom.decaigny@sfgov.org>; Degrafinried, Alaric (ADM) <alaric.degrafinried@sfgov.org>; Dick-Endrizzi, Regina (ECN) <regina.dick-endrizzi@sfgov.org>; Donohue, Virginia (ADM) <virginia.donohue@sfgov.org>; Elsbernd, Sean (MYR) <sean.elsbernd@sfgov.org>; Farley, Clair (ADM) <clair.farley@sfgov.org>; FEITELBERG, BRITTANY (CAT) <Brittany.Feitelberg@sfcityatty.org>; Fletcher, Karen (ADP) <karen.fletcher@sfgov.org>; Forbes, Elaine (PRT) <elaine.forbes@sfordport.com>; Gascon, George (DAT) <george.gascon@sfgov.org>; Gerull, Linda (TIS) <linda.gerull@sfgov.org>; Ginsburg, Phil (REC) <phil.ginsburg@sfgov.org>; Gordon, Rachel (DPW) <Rachel.Gordon@sfdpw.org>; Goudeau, Matthew (ADM) <matthew.goudeau@sfgov.org>; Griggs, Mitchell (HSS) <mitchell.griggs@sfgov.org>; Henderson, Paul (DPA) <paul.henderson@sfgov.org>; Hennessy, Vicki (SHF) <vicki.hennessy@sfgov.org>; Hervey, Myisha (DPW) <myisha.herveys@sfdpw.org>; Hong, Karen (TIS) <karen.hong@sfgov.org>; Howard, Kate (HRD) <kate.howard@sfgov.org>; Hui, Tom (DBI) <tom.hui@sfgov.org>; Ivar Satero (AIR) <Ivar.Satero@flysfo.com>; Johnston, Jennifer (ADM) <jennifer.johnston@sfgov.org>; Jue, Tyrone (MYR) <tyrone.jue@sfgov.org>; Kelly, Jr, Harlan (PUC) <HKelly@sflower.org>; Kelly, Naomi (ADM) <naomi.kelly@sfgov.org>; Khambatta, Arfaraz (DPW) <arfaraz.khambatta@sfdpw.org>; Kositsky, Jeff (HOM) <jeff.kositsky@sfgov.org>; Lambert, Michael (LIB) <michael.lambert@sfpl.org>; Lee, William (LIB); Mattias, Daniella (MYR) <daniella.mattias@sfgov.org>; McSpadden, Shireen (HSA) <shireen.mcspadden@sfgov.org>; Mezquita, Ingrid (HSA) <ingrid.mezquita@sfgov.org>; Miller, Theodore (MYR) <Theodore.Miller@sfgov.org>; Moore, Jenny (MYR) <jmoore@famsf.org>; Murase, Emily (WOM) <emily.murase@sfgov.org>; Nance, Allen (JUV) <allen.nance@sfgov.org>; Nicholson, Jeanine (FIR) <jeanine.nicholson@sfgov.org>; Noguchi, John (ADM) <john.noguchi@sfgov.org>; Nuru, Mohammed (DPW) <mohammed.nuru@sfdpw.org>; Pelham, Leeann (ETH) <leeann.pelham@sfgov.org>; Penick, Andrico <andrico.penick@sfgov.org>; Pon, Adrienne (ADM)

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**Subject:** Free Consumer Rights Clinics

Kindly find enclosed a press release and brochures to use as handouts for staff and others regarding the free monthly consumer rights clinics hosted at the law library and co-sponsored by Bay Area Legal Aid, the Mayor's Office of Housing & Community Development, and the Treasurer's Office of Financial Empowerment. The clinics are held at the law library the 4<sup>th</sup> Thursday in every month. We would appreciate it if you would spread the word to your constituents and staff and in your newsletter if you have one. Appointments are by reservation. The next free clinic is August 22.

Thank you,  
Marcia

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Marcia R. Bell | Director, San Francisco Law Library  
1145 Market St., 4<sup>th</sup> Floor | San Francisco, CA 94103  
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FOR IMMEDIATE RELEASE

New Consumer Rights Legal Clinic at the San Francisco Law Library

**The San Francisco Law Library has teamed with Bay Area Legal Aid and the City and County of San Francisco to host free monthly consumer rights legal clinic**

(San Francisco, CA, July 2019) — The San Francisco Law Library is pleased to announce a new free monthly Consumer Rights Legal Clinic, co-sponsored by Bay Area Legal Aid, the Mayor's Office of Housing and Community Development ("MOHCD") and the San Francisco Treasurer's Office of Financial Empowerment, beginning Thursday, July 25, 2019. The clinic will run in two sessions, one at 9:30AM and another at 1:00PM, on the fourth Thursday of every month in the law library, located at 1145 Market Street, 4<sup>th</sup> floor. RSVP is required. People in need of assistance with consumer legal issues can call 415-982-1300 to reserve a spot at the clinic.

"It's hard enough making ends meet in San Francisco without the added stress of dealing with complex issues like debt, bankruptcy, or financial fraud," said Treasurer José Cisneros. "I'm proud to be partnering with distinguished San Francisco legal organizations to bring these important clinics to our community."

The free monthly Consumer Rights Legal Clinic is made possible through a grant from MOHCD and provides the opportunity to speak with an attorney about a broad range of consumer legal issues, such as bankruptcy, student loan debt, credit card debt, debt collection lawsuits, harassment by debt collectors, errors in credit reports, judgments for unpaid debt, foreclosure, and garnished wages.

"MOHCD is pleased to expand our long-standing partnership with Bay Area Legal Aid," said Kate Hartley, MOHCD Director. "Legal aid is one of the most effective ways we can help protect low-income communities. These high-quality legal services will help San Francisco residents keep their hard-earned income and assets within their families and communities."

The organizations involved in making this clinic possible are committed to providing access to justice to those who are least able to secure it. The San Francisco Law Library has been providing free access and use of legal reference materials to the public in order that they may conduct their legal affairs and preserve their legal rights since 1870. Bay Area Legal Aid provides meaningful access to the civil justice system through quality legal assistance regardless of a client's location, language or disability. The San Francisco Office of Financial Empowerment leverages the power of City Hall to strengthen economic security and mobility for low-income families.

More information about the San Francisco Law Library is available at <https://sflawlibrary.org/> .  
More information about Bay Area Legal Aid is available at <https://baylegal.org/>. More  
information about the San Francisco Treasurer's Office of Financial Empowerment is available  
at <https://sfgov.org/ofe/>.

Contact:

Marcia R. Bell, Law Library Director

[Marcia.bell@sfgov.org](mailto:Marcia.bell@sfgov.org)

415-554-1772



BAY AREA LEGAL AID



# CONSUMER RIGHTS LEGAL CLINIC

## **MEDA (Mission Economic Development Agency) 2301**

Mission St. @ 19th St. Third  
Floor

San Francisco, CA 94110

**SECOND THURSDAYS**

9:30 a.m. & 1 p.m.

## **SF Law Library**

1145 Market St.

Fourth Floor

San Francisco, CA 94103

**FOURTH THURSDAYS**

9:30 a.m. & 1 p.m.

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- Do you need information about bankruptcy?
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- Does someone have a judgment against you for an unpaid debt?
- Do you need foreclosure help?
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## TALLERES LEGALES SOBRE LOS DERECHOS DEL CONSUMIDOR

### MEDA (Mission Economic Development Agency) 2301

Mission St. @ 19th St. Tercer  
Piso

San Francisco, CA 94110

SEGUNDO JUEVES

9:30 a.m. & 1 p.m.

### SF Law Library

1145 Market St.

Cuarto Piso

San Francisco, CA 94103

CUARTO JUEVES

9:30 a.m. & 1 p.m.

**Llame al: (415) 982-1300  
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**Hable con un abogado sobre sus asuntos  
del consumidor legales o para información de  
la bancarrota.**

- ¿necesita información sobre la bancarrota?
- ¿necesita ayuda con deudas de préstamos escolares?
- ¿tiene una demanda por deudas de tarjeta de crédito?
- ¿tiene una audiencia en la corte sobre una demanda por cobro por deudas?
- ¿le están acosando los cobradores de deudas?
- ¿hay errores en su reporte de crédito?
- ¿tiene preguntas sobre los ingresos y propiedades que un cobrador de deudas puede o no puede quitarle?
- ¿alguien tiene una orden en contra de usted por una deuda que no ha pagado?
- ¿le están embargando su casa?
- ¿le están quitando su sueldo debido a sus deudas?

**¡TODOS LOS  
TALLERES  
SON  
GRATUITOS!**

Para las fechas del taller y mas información,  
por favor visite nuestra página de internet:

**<https://baylegal.org>**

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** FW: Invitation to Workshop for Submitters of Ballot Arguments for the November 5, 2019, Consolidated Municipal Election  
**Date:** Tuesday, August 6, 2019 1:29:00 PM

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**From:** SFVote, (REG) <sfvote@sfgov.org>  
**Sent:** Tuesday, August 6, 2019 12:59 PM  
**Subject:** Invitation to Workshop for Submitters of Ballot Arguments for the November 5, 2019, Consolidated Municipal Election

Department of Elections  
 City and County of San Francisco  
 John Arntz, Director

For Immediate Release  
 SAN FRANCISCO, Tuesday, August 6, 2019 – The Department of Elections will host a workshop on the submission process of ballot arguments for and against local measures to be voted on in the November 5 election.

The workshop will occur on Monday, August 12, 11:30 a.m. – 1 p.m., at the Department's office in City Hall, Room 48.

Workshop topics will include the review of ballot argument forms, submission requirements and deadlines, and other material that may assist in preparing for the submission process.

Participants are encouraged to RSVP by Friday, August 9, by contacting the Department at (415) 554-4375 or sending an email to [sfvote@sfgov.org](mailto:sfvote@sfgov.org).

For local ballot measures, the argument submission deadlines are as follows:

Proponent or Opponent Arguments – Noon, Thursday, August 15  
 Rebuttals to Proponent or Opponent Arguments – Noon, Monday, August 19  
 Paid Arguments (City and County measures only) – Noon, Monday, August 19

A guide to submitting ballot arguments and ballot argument forms and instructions are available at [selections.sfgov.org/ballot-arguments](https://selections.sfgov.org/ballot-arguments).

###

Department of Elections  
 City and County of San Francisco  
 1 Dr. Carlton B. Goodlett Place  
 City Hall, Room 48  
 San Francisco, CA 94102  
 (415) 554-4375

sfelections.org



Follow the San Francisco Department of Elections on [Facebook](#) and [Twitter](#)!

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[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Selection of Letters for the Local Ballot Measures to be Submitted to the Voters in the November 5, 2019, Consolidated Municipal Election  
**Date:** Monday, August 5, 2019 10:39:00 AM

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**From:** SFVote, (REG) <sfvote@sfgov.org>  
**Sent:** Monday, August 5, 2019 9:41 AM  
**Subject:** Selection of Letters for the Local Ballot Measures to be Submitted to the Voters in the November 5, 2019, Consolidated Municipal Election

Department of Elections  
 City and County of San Francisco  
 John Arntz, Director

For Immediate Release

SAN FRANCISCO, Monday, August 5, 2019 – On Monday, August 12, at 11 a.m., the Department of Elections will select and assign a letter to identify each local measure that will appear on the ballot for the November 5, 2019, Consolidated Municipal Election.

The selection of letters will take place at the Department of Elections, City Hall, Room 48. To facilitate public observation without having to visit the Department's office, the Department will stream the selection of letters and post a recording of the process on [sfelections.org/observe](https://sfelections.org/observe).

The Department will select the letter designation for each measure by lottery. The selection of letters will occur in the order that measures appear on the ballot:

1. Bond measures
2. Charter amendments
3. Ordinances
4. Declarations of policy

After the selection of letters, the Department will update the [Qualified Local Measures](#) page of [sfelections.org](https://sfelections.org) and display the letter designation next to each local measure.

###

Department of Elections  
 City and County of San Francisco  
 1 Dr. Carlton B. Goodlett Place  
 City Hall, Room 48  
 San Francisco, CA 94102  
 (415) 554-4375  
[sfelections.org](https://sfelections.org)



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[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Submission to: Petitions and Communications Section for September 3, 2019 BOS meeting  
**Date:** Thursday, August 22, 2019 9:47:00 AM  
**Attachments:** [CCSF FY 19-20 Full Application for BOS Review.pdf](#)

---

**From:** Dawson, Jasmine (CHF) <jasmine.dawson@dcyf.org>  
**Sent:** Thursday, August 22, 2019 8:14 AM  
**To:** Nevin, Peggy (BOS) <peggy.nevin@sfgov.org>; Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>  
**Cc:** DIETTERLE, COLLEEN (CAT) <Colleen.Dietterle@sfcityatty.org>; McGRATH, AILEEN (CAT) <Aileen.McGrath@sfcityatty.org>; EISENBERG, SARA (CAT) <Sara.Eisenberg@sfcityatty.org>; Pei, Wei (CHF) <wei.pei@dcyf.org>; Shou, Brandon (CHF) <brandon.shou@dcyf.org>  
**Subject:** Submission to: Petitions and Communications Section for September 3, 2019 BOS meeting

Hello Peggy and Eileen,  
 Each year our office issues a notice of our intention to apply for Edward Byrne Memorial JAG funding. In order to fulfill our local governing body review requirement I have enclosed a packet that we would like to share for the Petitions and Communications section of the upcoming September 3<sup>rd</sup> Board of Supervisor's meeting.

Enclosed please find:

- Cover letter to the Clerk of the Board
- Application materials
- Local Solicitation Application

Please let me know if you have any additional questions.

Thank you,

Jasmine

Jasmine Dawson  
 Program and Planning Manager  
 San Francisco Department of Children, Youth & Their Families  
 1390 Market Street, Suite 900  
 San Francisco, CA 94102  
 (415)554-8482  
 (415) 554-8965 fax  
[jasmine.dawson@dcyf.org](mailto:jasmine.dawson@dcyf.org)  
[www.dcyf.org](http://www.dcyf.org)

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**From:** Dawson, Jasmine (CHF)  
**Sent:** Tuesday, August 21, 2018 3:44 PM  
**To:** Nevin, Peggy (BOS) <[peggy.nevin@sfgov.org](mailto:peggy.nevin@sfgov.org)>; Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>  
**Cc:** DIETTERLE, COLLEEN (CAT) <[Colleen.Dietterle@sfcityatty.org](mailto:Colleen.Dietterle@sfcityatty.org)>; 'McGrath, Aileen (CAT)' <[Aileen.McGrath@sfcityatty.org](mailto:Aileen.McGrath@sfcityatty.org)>; EISENBERG, SARA (CAT) <[Sara.Eisenberg@sfcityatty.org](mailto:Sara.Eisenberg@sfcityatty.org)>; Chyi, Leo (CHF) ([leo.chyi@dcyf.org](mailto:leo.chyi@dcyf.org)) <[leo.chyi@dcyf.org](mailto:leo.chyi@dcyf.org)>; Pei, Wei (CHF) <[wei.pei@dcyf.org](mailto:wei.pei@dcyf.org)>  
**Subject:** Submission to: Petitions and Communications Section for 9/4 BOS meeting

Hello Peggy and Eileen,  
Each year our office has issues a notice of our intention to apply for Edward Byrne Memorial JAG funding. In order to fulfill our local governing body review requirement I have enclosed a packet that we would like to share for the Petitions and Communications section of the upcoming September 4<sup>th</sup> Board of Supervisor's meeting.

Enclosed please find:

- Cover letter to the Clerk of the Board
- Application materials
- Local Solicitation Application

Please let me know if you have any additional questions.

Thank you,

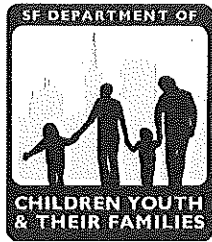
Jasmine

Jasmine Dawson  
Program and Planning Manager  
San Francisco Department of Children, Youth & Their Families  
1390 Market Street, Suite 900  
San Francisco, CA 94102  
(415)554-8482  
(415) 554-8965 fax  
[jasmine.dawson@dcyf.org](mailto:jasmine.dawson@dcyf.org)

[www.dcyf.org](http://www.dcyf.org)

Check out [www.SFKids.org](http://www.SFKids.org) for resources for SF families & youth!

Check out our latest FREE training and coaching opportunities! <http://tinyurl.com/dcyfsupport>



Maria Su, Psy.D.  
Executive Director



London N. Breed  
Mayor

August 20, 2019

Ms. Angela Calvillo  
Clerk of the Board of Supervisors  
1 Dr. Carlton B. Goodlet Place  
San Francisco, CA 94102-4689

Dear Ms. Calvillo,

The U.S. Department of Justice, Office of Justice Programs' Bureau of Justice Assistance is seeking applications for funding under the Edward Byrne Memorial Justice Assistance Grant Program (Byrne JAG) FY 2019 Local Solicitation. Department of Children, Youth and Their Families is leading in partnership with Adult Probation Department, the District Attorney's Office, the Police Department, the Public Defender's Office, and the Sheriff's Department, and intends to apply for these Federal grant funds to support San Francisco's Continuum of Alternative Responses to Drug Offenses. This is a multidisciplinary partnership that focuses on adopting a continuum of alternative responses with a harm reduction, recovery-centered approach for appropriate low-level drug offenders that seeks to not only improve their lives but to also increase the quality of life and public safety for all San Franciscans.

A complete copy of the Byrne JAG FY 2019 Local Solicitation and CCSF's application is attached. Please note in particular the following requirements.

#### **Governing Body Review**

Byrne JAG FY 2019 grant applications are due August 23, 2019, and the Bureau of Justice Assistance requires the applicant agency to make the grant application available for review by the governing body not fewer than 30 days before the application is submitted. When this requirement cannot be met at the time the application is submitted, BJA will add a withholding of funds special condition to the award, which can be cleared once we confirm the governing body review requirement has been satisfied.

In accordance with this requirement, we respectfully request that you disseminate a copy of this correspondence along with the attached Edward Byrne Memorial Justice Assistance Grant Program FY 2019 Local Solicitation and CCSF's application to each member of the Board of Supervisors for review, and include this application on the next posting of City Petitions and Communications.



## Reservation of Rights

The City and County of San Francisco ("San Francisco"), through its Department of Children, Youth & Their Families ("San Francisco DCYF"), submits this supplement to its application for the 2019 Edward Byrne Memorial Justice Assistance Grant Program ("Byrne JAG program") regarding the U.S. Department of Justice's ("DOJ") newly announced grant certification and requirements. San Francisco DCYF intends that this supplement be part of its Byrne JAG application.

In the solicitation to local governments for FY 2019 Byrne JAG funding, DOJ has stated that units of local government must submit a certification from the chief executive of the applicant unit of local government, entitled the "Certifications and Assurances by Chief Executive of Applicant Government." (Byrne JAG FY 2019 Local Solicitation at 2, 26 (hereafter "Chief Executive Certification")). The Chief Executive Certification appears to require the chief executive to certify that he or she has reviewed 34 U.S.C. § 10153(a)(5), and to confirm that the unit of local government complies with various provisions of federal law. (Local Solicitation at 26.) Those federal law provisions appear to include 8 U.S.C. §§ 1226(a) & (c), 1231, 1324(a), 1373, 1357(a), 1366(1) & (3), and 1644. (Local Solicitation at 27-32.) The solicitation further states that local jurisdictions must provide answers to questions related to 8 U.S.C. § 1373 in an attachment titled "Information regarding Communication with the Department of Homeland Security (DHS) and/or Immigration and Customs Enforcement (ICE)." (Local Solicitation at 33 (hereafter "Section 1373 Attachment")).

San Francisco DCYF is submitting this application without executing the Chief Executive Certification and without completing the Section 1373 Attachment. San Francisco DCYF is not required to complete those documents, or to agree to comply with those documents' demands, for at least two reasons.

First, in the solicitation, DOJ makes clear that applicants for FY 2019 Byrne JAG funds do not need to complete the Chief Executive Certification at this time. Rather, DOJ has stated that "a unit of local government may not access award funds, unless the chief executive of the applicant unit" submits the Chief Executive Certification. (Local Solicitation at 1.) Further, DOJ has represented that it will not deny an application for a FY 2019 Byrne JAG award for failure to submit the Chief Executive Certification by the application deadline. (*Id.* at 21.) Instead, DOJ states that a unit of local government will not be able to access award funds until it submits that document. (*Id.* at 21.) Consistent with this representation, San Francisco DCYF will not submit the Chief Executive Certification at this time.

Second, and more fundamentally, DOJ may not require San Francisco DCYF to complete the Section 1373 Attachment, or to certify compliance with the various federal laws identified in the Local Solicitation. (Local Solicitation at 27-32.) In litigation brought by San Francisco, a federal district court has already held that these conditions and requirements violate federal law. *See* Order Granting Pltf.'s Mot. for Summ. Judgment, *City and County of San Francisco v. Sessions*, N.D. Cal. No. 18-cv-05146 ("*Sessions 2018*"), Dkt. No. 60 at 7-8, 17-19. That court has issued a declaratory judgment that these requirements are unconstitutional and unlawful, and has permanently enjoined DOJ from enforcing

them. See Judgment and Order Granting Pltf.'s Mot. for Summ. Judgment, *Sessions 2018*, Dkt. No. 63 at 1-2. Furthermore, that same court has held that 8 U.S.C. § 1373 is unconstitutional, and enjoined DOJ from "[e]nforcing 8 U.S.C. § 1373's statutory obligations against any California state entity or political subdivision." *Id.* at 2. San Francisco is a party to the litigation and a political subdivision of California. Also, that same court has held that San Francisco's immigration-related laws and policies comply with 8 U.S.C. § 1373, and has enjoined DOJ from "denying or clawing back San Francisco Byrne JAG funding on the basis of alleged non-compliance with Section 1373." See Judgment and Order, *City and County of San Francisco v. Sessions*, N.D. Cal. No. 17-cv-04642, Dkt. No. 146 at 1-2. Those court orders remain in effect and prohibit DOJ from requiring San Francisco DCYF to complete the Section 1373 Attachment, or from demanding that San Francisco's Chief Executive certify compliance with 8 U.S.C. §§ 1226(a) & (c), 1231, 1324(a), 1373, 1357(a), 1366(1) & (3), and 1644. Those judgments and orders also prohibit DOJ from denying or clawing back San Francisco's Byrne JAG funding on the basis of its compliance with these laws.

San Francisco reserves its right to pursue any further legal action, including litigation, to challenge any award conditions, requirements, and/or certifications imposed on its FY 2019 Byrne JAG award, or used as a basis for denying its FY 2019 Byrne JAG application.

Thank you in advance for your assistance with this matter. Department of Children, Youth and Their Families and all of our City partners are committed to complying with all lawful applicable requirements pertaining to the Edward Byrne Memorial Justice Assistance Grant. If you have any questions, please contact me at (415) 554-8482 or at [jasmine.dawson@dcyf.org](mailto:jasmine.dawson@dcyf.org).

Jasmine Dawson  
Department of Children Youth and Their Families





**Applicant: City and County of San Francisco**  
**Department of Children, Youth and Their Families**  
**Title: The CCSF's Continuum of Alternative Responses to Drug Offenses**  
**PROGRAM NARRATIVE**

**❖ PROBLEM STATEMENT**

The City and County of San Francisco (CCSF) is an urban environment spanning approximately 49 square miles with approximately 883,305 (U.S. Census Bureau 2018)<sup>1</sup> culturally, ethnically, and linguistically diverse residents (17,179 residents per square mile). San Francisco's ethnic diversity includes approximately 47.2% White, 34.2% Asian, 0.4% Pacific Islander, 15.3% Hispanic/Latino, and 5.3% African American residents. Like many urban cities, low-income African American and Latinos disproportionately live in segmented neighborhoods that are impacted by violent crime.

In 2008, the San Francisco Police Department (SFPD) completed a comprehensive performance evaluation of the department's violent crime trends and tactical operations efficiencies. The department's data showed that crime and service calls were primarily concentrated in five "hot-zone" neighborhoods which total only 2.1% of San Francisco's 49 square miles. The five zones included: Zone 1: Tenderloin/SOMA, Zone 2: Western Addition, Zone 3: Mission, Zone 4: Bayview/Hunters Point, and Zone 5: Visitation Valley. These zones are the areas with the greatest percentage of total crime incident reports from 2002-2009. To address the geographic concentration of crime, the SFPD initiated a commensurate "Zone Strategy" that aligned resources and staffing with hot-zone neighborhoods to address issues of violence and crime. Zone Strategy tactics include intensive and sustained street level narcotics enforcement, fugitive apprehension, strict enforcement of court orders, probation compliance

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<sup>1</sup> <https://www.census.gov/quickfacts/fact/table/sanfranciscocitycalifornia,sanfranciscocountycalifornia/PST04521>

checks, 10-35 search teams, zone enforcement units and multi-agency law enforcement partnership with federal investigators. Since the Zone Strategy was implemented, homicides and non-fatal shootings decreased in all of the designated zones in San Francisco:

Zone 1 (Tenderloin/SOMA) Homicides decreased 22%; Non-fatal shootings decreased 58%

Zone 2 (Western Addition) Homicides decreased 29%; Non-fatal shootings decreased 73%

Zone 3 (Mission) Homicides decreased 38%; Non-fatal shootings decreased 26%

Zone 4 (Bayview) Homicides decreased 30%; Non-fatal shooting decreased 4%

Zone 5 (Visitacion Valley) Homicides decreased 50%; Non-fatal shootings decreased 33%.

Additionally, in 2008 SFPD conducted 412 parole and probation searches; 325 parolees and probationers were arrested as a result of these searches; and, 80% of these arrests occurred in a designated zone. One of the most successful “zone tactics” initiated was the coordination and calendaring of an intensive “buy/bust” street level narcotics enforcement program in the Tenderloin area of San Francisco, (Zone #1). Station level personnel, the Narcotics Division and the Gang Task force scheduled continuous narcotics enforcement at all times of the day and night resulting in a significant number of arrests. SFPD data continues to show a co-location of drug proliferation in the same hotzone neighborhoods where poverty and violence are more widespread. Drug abuse and addiction continue to be a major problem for the criminal justice system in San Francisco. The main drugs of choice for the offender population continue to be crack cocaine, heroin and methamphetamine.

Trend analysis of San Francisco’s violent crime rates indicate that there continues to be a clear need for intervention strategies and techniques to reduce the harm caused by drug proliferation and street violence in the CCSF. Table 1 illustrates the violent crime trends from 2009 to 2017. Prior to 2009 San Francisco experienced over 80 homicides a year. Of the 98

homicides reported for 2008, approximately 38% were youth and young adults aged 14 to 25.

Young adults represented 49% of victims of homicides, shootings and critical assaults tracked by the Mayor's Office of Violence Prevention Services between October 1, 2012 and December 31, 2013.<sup>2</sup>

Table 1. San Francisco Violent Crime Trends 2010-2018.

| Year  | Population | Violent crime | Murder and non-negligent manslaughter | Forcible rape | Robbery | Aggravated assault |
|-------|------------|---------------|---------------------------------------|---------------|---------|--------------------|
| 2010  | 818,594    | 5,747         | 48                                    | 133           | 3,180   | 2,386              |
| 2011  | 814,701    | 5,374         | 50                                    | 131           | 3,088   | 2,105              |
| 2012  | 820,363    | 5,779         | 69                                    | 164           | 3,703   | 3,357              |
| 2013  | 841,138    | 7,064         | 48                                    | 161           | 4,202   | 2,653              |
| 2014  | 852,469    | 6,761         | 45                                    | 355           | 3,224   | 3,137              |
| 2015  | 864,816    | 6,776         | 52                                    | 344           | 3,610   | 2,703              |
| 2016  | 871,155    | 6,190         | 57                                    | 342           | 3,175   | 2,616              |
| 2017  | 881,255    | 3,069         | 34                                    | 187           | 1,599   | 1,249              |
| 2018* | -          | 3,060         | 21                                    | 185           | 1,521   | 1,333              |

Source: U.S Federal Bureau of Investigation. Uniform Crime Reports (2010-2018).  
<https://ucr.fbi.gov/crime-in-the-u.s/2017/preliminary-report>  
(Includes January to June 2018-2018)

As evidenced above, through Zone Strategy activities San Francisco has demonstrated violence reduction success. We continue to evolve and address the most efficient ways of abating illegal drug use and trafficking in some of San Francisco's most vulnerable neighborhoods. Historically, this Zone Strategy is what San Francisco has used the Edward Byrne Memorial Grant funding from the DOJ to support. But what has also become increasingly clear in San

<sup>2</sup> Mayor's Office of Violence Prevention Services Street Violence Response Team Data Brief. October 1, 2012 - December 31, 2013.

San Francisco is that though Zone Strategy activities have worked well to help address the violent crime rate, there continues to be a need to contend with rampant substance abuse, especially among those with mental health issues and San Francisco's homeless population. According to the San Francisco Local Homeless Coordinating Board's "2015 San Francisco Point-In-Time Homeless Count & Survey"<sup>3</sup>, on the night of January 26, 2017 there were 7,499 people in San Francisco who are living on the street or in shelters across the city. Of those, 17% of homeless individuals report that alcohol or drug use is their primary cause of homelessness, 68% homeless respondents had at least one health condition.<sup>4</sup> Many of these people, along with other low-level drug offenders with substantial substance abuse issues, cycle through the criminal justice system because of their substance abuse only to come back into the community without having their most basic underlying need addressed.

Though the number of arrests for drug offenses in San Francisco have declined dramatically over the last ten years due to statewide legislative shifts in penalties for drug offenses paired with an evolving local perspective toward what works for people with substance abuse issues, our analysis of crime trends and crime drivers has indicated that while drug arrests themselves are greatly reduced, untreated addiction has a significant impact on other offense categories, such as property crimes. The city is striving to ensure that we have a full continuum of alternative responses along all decision points of the criminal justice system for people struggling with substance abuse and addiction. There have been a variety of alternative strategies implemented by different justice-involved agencies and departments that have all seen great measures of success. The City and County of San Francisco hopes to build on these successes by

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<sup>3</sup> San Francisco Local Homeless Coordinating Board. (2017). *2017 San Francisco Homeless Point-In-Time Count & Survey Comprehensive Report*. San Jose, CA: Applied Survey Research.

<sup>4</sup> City and County of San Francisco Department of Homelessness and Supportive Housing's Five-Year Strategic Framework; <http://hsh.sfgov.org/research-reports/framework/>

adopting a continuum of alternative responses with a harm reduction, recovery-centered approach for appropriate low-level drug offenders that seeks to not only improve their lives but to also increase the quality of life and public safety for all San Franciscans.

#### ❖ **CCSF OVERVIEW OF 2019-20 ACTIVITIES**

The City and County of San Francisco will use 2019 JAG funds to provide early stage diversion, focused drug deterrence activities, efficient prosecution, intensive probation supervision, recidivism reduction and system-involvement prevention efforts. JAG funding will be used specifically to support evidence based programs, including:

- **Law Enforcement Assisted Diversion (LEAD SF)**, a new approach that seeks to accomplish the goals of reduced criminal behavior and improved public safety by connecting appropriate low-level drug offenders with services,
- **Focused Drug Deterrence**, short and long-term proactive activities including targeted investigations and enforcement and social network analysis to increase the identification of individuals involved in high-level drug markets,
- **Drug Court Prosecution**, seeks to connect criminal defendants who suffer from a substantial substance abuse problem to treatment services in the community in order to enhance public safety, reduce recidivism, and to find appropriate dispositions to the criminal charges that take into consideration the individual's substance abuse problem, mental and physical health, and the seriousness of the offense,
- **Targeted Drug Treatment for Underserved Population**, a treatment intervention conducted by the San Francisco Sheriff's Department (SFSD) for individuals in-custody unable to be moved to a program facility due to classification level,



- **Intensive Probation Supervision**, a targeted caseload of probationers with substance abuse issues handled exclusively by one probation officer at Adult Probation (APD),
- **Reentry Social Work** through the San Francisco Public Defender's Office that provides efficacious legal and wrap around support to help indigent clients charged with felony drug cases and other felony offenses successfully exit the criminal justice system, and
- **Citywide Justice-Involved Youth Planning** that will coordinate funded services and supports for community-based organizations serving youth and young adults in the juvenile and adult criminal justice system. Guide and support a continuum of services for justice system-involved youth and disconnected transitional age youth (age 18-24) and continue implementing the Multi-Agency Local Action Plan: Strategies for San Francisco Juvenile Justice (LAP) direct service strategies through funding and support from Department of Children, Youth and Their Families (DCYF) 2018-2023 RFP funding strategies. DCYF will strengthen partnerships and collaboration at various levels to create a continuum of supports for youth and young adults.

These strategies represent a comprehensive and coordinated approach by the CCSF's justice partners to provide alternative responses to people caught in the criminal justice system because of their struggles with substance abuse while simultaneously ensuring mechanisms are in place to address criminal conduct and link individuals to appropriate services.

### **Strengthening San Francisco's Criminal Justice System**

Three-quarters of individuals involved in California's criminal justice system cycle through the criminal justice system within three years of release. CCSF realizes that we cannot incarcerate our way towards public safety and that while we need to suppress violence and crime to preserve the safety and vitality of San Francisco, we also need to attend to the mental and

behavioral health and substance abuse issues that perpetuate an individual's connection to the criminal justice system. This recognition is why San Francisco will soon begin implementing the LEAD SF model, based off of Seattle's successful Law Enforcement Assisted Diversion (LEAD) model, while still including a Focused Drug Deterrence component. We will also continue to implement our successful Drug Court Model with an expanded set of eligibility criteria, support our in-custody treatment programs, ensure a targeted intensive supervision probation caseload, and assist indigent clients upon reentry into our community.

CCSF public safety investments will continue to build and strengthen our criminal justice resolve through smart policing and appropriate alternatives to incarceration and system involvement. This updated and targeted multidisciplinary effort with a focus on leveraging resources to efficiently address emerging and chronic crime and substance abuse problems allows San Francisco to respond appropriately to these issues both with a traditional criminal justice approach as well as with an alternative set of evidence-based responses. CCSF looks forward to directing federal, state and local dollars towards this continuum of alternative responses to substance abuse and focused drug deterrence and will also commit funds for promising collaborative courts, upgraded justice technology and community-based interventions and programs that address individual-level resiliency and skills building tactics that help at-risk and reentering individuals permanently exit the criminal justice system, and become productive members of our San Francisco community.

Competitive stimulus JAG, federal and state formula stimulus JAG funds has provided CCSF criminal justice partners an opportunity to strengthen collaboration and to think critically about how we conduct public safety business. These collective funds will continue to help CCSF improve communication, coordination and information sharing amongst criminal justice

partners, expand strategies that strengthen public safety system efficacy, and support San Francisco in constantly reflecting upon our successes and challenges in reducing recidivism and increasing public safety. JAG funds will offer CCSF the ability to balance strategic suppression and system enhancements with pragmatic individual level interventions that will move us towards reaching holistic violence and crime reduction goals and improving quality of life for all San Franciscans.

#### ❖ CCSF 2019-20 JAG STRATEGIES

##### **Strategy 1: Continuum of Strategic Responses, Interventions, Treatment, and Enforcement for Drug Offenses throughout the Justice System**

**Goals of Strategy 1:** Program areas addressed include Law Enforcement, Prosecution, Corrections, Community Corrections, Reentry, Drug Treatment and Enforcement, and Prevention and Education

- 1) To reduce incarceration and recidivism and increase public safety by ensuring that there is a continuum of alternative responses throughout the criminal justice system process (pre-arrest through reentry) to address the needs of people with substantial substance abuse issues.
- 2) To reduce the narcotic trade and associated violence in affected San Francisco neighborhoods through focused and proactive law enforcement, prosecution and probation efforts.
- 3) To reduce the negative impact of street drug trafficking, drug-related crime, violence and addiction through a coordinated multidisciplinary partnership between San Francisco's law enforcement, criminal justice, and substance abuse treatment agencies.

While there will continue to be the traditional routes by which many drug offenders will enter the criminal justice system in San Francisco, the City and County is committed to providing additional, alternative responses for appropriate drug offenders along all points of the criminal justice system as described below.

### **Law Enforcement Assisted Diversion (LEAD SF) (*Pre-Booking*)**

In accordance with updates to the JAG Priority Areas identified in the Fiscal Year 2019 Local Solicitation, the City and County of San Francisco proposal includes expanded evidence-based criminal justice programs and strategies emphasizing early diversion to treatment for those with substance use challenges and/or serious mental illness.

San Francisco currently operates several innovative strategies for substance dependent individuals who come into contact with the criminal justice system. Despite these exemplary programs San Francisco has no formalized pre-booking diversion program. The City and County of San Francisco has generated a robust portfolio of diversion programs and now seeks to expand those to the earliest possible stage of diversion-at point of arrest.

Law Enforcement Assisted Diversion (LEAD SF) is a new approach that seeks to accomplish the goals of reduced criminal behavior and improved public safety by connecting appropriate low-level drug offenders, as determined by SFPD officers at point of contact, with services. LEAD SF will incorporate San Francisco's standards for harm reduction practice into program planning and implementation. This approach to diversion has been proven to cost less and be more successful at reducing future criminal behavior than processing low-level drug offenders through the traditional criminal justice system.

The LEAD SF pilot is modeled after Seattle's Law Enforcement Assisted Diversion program (LEAD) which is a proven example of a pre-booking diversion program that identifies

low-level drug and prostitution offenders for whom probable cause exists for an arrest, and redirects them from jail and prosecution by providing linkages to community-based treatment and support services.

The San Francisco Sentencing Commission is a collaborative body made up of representatives from the District Attorney's Office, Public Defender's Office, Sheriff's Department, Adult Probation, Juvenile Probation, Department of Public Health, San Francisco Police Department, BART Police Department, and other appointed members from other criminal justice organizations. Over the last four years the San Francisco Sentencing Commission has heard expert testimony on LEAD program design, implementation and the feasibility of replicating this model program in San Francisco. Formalized law enforcement assisted pre-booking diversion is an evidence based and fiscally prudent alternative. Two recently released University of Washington studies on the LEAD Program found statistically significant reductions in recidivism, most notably LEAD participants showed significant reductions in new felony cases. The evaluation team also found that the program resulted in reduced participant jail bookings, on average 39 fewer jail bed days per participant, an 87% decrease in subsequent state prison incarceration and overall substantial reductions in criminal justice costs. Additionally, a 2014 UC Berkeley analysis completed for the San Francisco Sentencing Commission explored the feasibility, benefits, and cost of replicating the LEAD program in San Francisco. The researchers concluded that, "San Francisco has the necessary tools and systems to meet the challenge of successfully implementing such a program." Ultimately the research team recommended that San Francisco pursue the adoption of a pre-booking diversion program.

In 2016, the State of California issued a Request for Proposals to identify two jurisdictions to implement the LEAD model, and San Francisco was chosen to receive this grant

award. FJAG funds will leverage state grant funds for the implementation of LEAD in San Francisco. LEAD partners are currently engaged in leadership- and operations-level planning meetings.

### **Focused Drug Deterrence** *(Upon Arrest)*

The San Francisco Police Department (SFPD) regularly conducts ongoing, proactive investigations into high-rate drug sellers in an effort to reduce the narcotic trade and associated violence in affected San Francisco neighborhoods. These investigations allow SFPD and CCSF to reduce the negative impact of street drug trafficking, drug-related crime, violence and addiction through a coordinated multidisciplinary partnership between San Francisco's law enforcement, criminal justice, and substance abuse treatment agencies. This strategy entails first, the coordination of SFPD with other city agencies in an effort against chronic violence, then talking directly to those individuals identified as chronically criminally violent and creating the presence that a coordinated law enforcement team will respond to their violence. An on-going goal is to create awareness for drug dealers and users that the police are committed to eliminating street drug trafficking and violence and that police have support from residents and businesses in these communities.

Periodically, after identifying high rate drug sellers in the targeted area, offenders are invited to a call-in meeting, where, like in gang-based approaches, they are told continued offending will not be tolerated. Call-in participants are frequently offered access to services, such as drug treatment and job training that can assist in compliance with the law. If offenders do continue to engage in drug activity, pending banked cases from the surveillance period are pursued.

### **Drug Court Prosecution** *(Upon Prosecution)*

The San Francisco Drug Court (SFDC) was established in 1995 as an alternative to traditional sentencing options for drug offenders. SFDC is a collaborative effort among the Superior Court, the Office of the District Attorney, the Office of the Public Defender, the Adult Probation Department, the Department of Public Health, the Sheriff's Department, and the Police Department.

SFDC has its own treatment clinic located one block from the Hall of Justice and is supported by local funding through the Department of Public Health. After enrollment, the defendants' treatment is monitored by the Court. A series of sanctions and incentives are used to encourage compliance with treatment. Those who are non-compliant receive graduated sanctions such as writing an essay, community service or jail time - to encourage adherence with treatment. Upon successful program completion, probation is terminated or charges are dismissed.

In addition to the legal benefits, the program is designed so that participants can acquire the tools necessary to live a clean and sober lifestyle. Resources are also provided to help further their education and/or obtain vocational training and maintain stable employment allowing them to become contributing members of society.

Since its launch in 1995, San Francisco's Drug Court has worked with over 5,000 drug offenders with an estimated cost savings of over \$48 million accrued from both operating and recidivism costs<sup>5</sup>. An evaluation by an independent evaluator found that over a two year period 43% of Drug Court graduates were re-arrested compared to 67% of comparable offenders<sup>6</sup>. This substantial decrease in re-arrest was true regardless of graduation from the program, with a

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<sup>5</sup> Superior Court of California, County of San Francisco. "Adult Drug Court Fact Sheet: 2015. (2015) Retrieved from: <http://www.sfsuperiorcourt.org/divisions/collaborative/drug-court>.

<sup>6</sup> Ibid.

decline of 37% in the average number of arrests in the three years after drug court entry even for non-graduates. For graduates, the difference was even greater with 73% fewer arrests after Drug Court<sup>7</sup>. In the last year, the Court, District Attorney, Public Defender and Probation have collaboratively worked to expand legal eligibility for Drug Court to reflect the types of offenses committed by individuals suffering from addiction; for example, expanding the types of property crimes that are eligible for the program.

### **Targeted Drug Treatment for Underserved Population *(In Custody)***

The San Francisco Sheriff's Department (SFSD) manages three housing jails. Two of these facilities offer extensive substance abuse counseling, classes, and support. SFSD provides substance use disorder treatment services to inmates in the way of two innovative programs: the SISTER Project (Sisters in Sober Treatment Empowered by Recovery) and Roads to Recovery.

The SISTER program, serves up to 56 substance abusing women in the San Francisco County Jail daily. The goal is to prevent relapse and recidivism by helping participants develop the tools needed to live healthy, drug free lives. Program activities include group and individual substance abuse counseling, and classes ranging from Parenting to Life Skills to Healthy Relationships, among others. This program provides post-release opportunities for women to continue treatment following release from jail.

Roads to Recovery educates male inmates about the recovery process while introducing the fundamental components of drug treatment. Roads offers classes and training in substance abuse, life skills, group and individual counseling, as well as specialized topics including parenting and conflict resolution. The third facility, County Jail # 4 at 850 Bryant Street, is a linear style jail built in 1958. Because of this jail's architectural limitations, the facility offers

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<sup>7</sup> Ibid.



minimal programming in the form of 5 Keys Charter High School Independent Study, parent/child visitation and twelve-step groups. Approximately 30% of male inmates in the San Francisco County Jail are housed in this facility. In order to ensure that all incarcerated individuals receive access to treatment the Care Coordinator position was created to facilitate treatment groups in custody for inmates not eligible to be placed into a housing unit dedicated to programming, and post release at the Community Programs site. In addition to the groups at County Jail #4, the Care Coordinator will also facilitate a weekly group to the transgender population currently housed at County jail #2. The Care Coordinator utilizes the Living in Balance curriculum published by Hazelden Publishing. In order for offenders to recover from substance use disorders, they must be able to understand it in the context of their life experiences. Completing the Living in Balance worksheets, exercises, and activities helps participants to build that understanding. The Core Program is made up of twelve unique sessions to help clients address life issues that are central to achieving successful recovery. In addition to the curriculum, staff working in the program will use motivation enhancement and cognitive-behavioral therapeutic approaches when working with participants.

### **Intensive Probation Supervision (*Post-Adjudication*)**

San Francisco's Adult Probation Department (APD) has several specialized caseloads and often assigns targeted cases to probation officers across the department. Probationers with significant substance abuse can be challenging to supervise, often reoffend and/or continue to use which can lead to non-compliance with their term of probation. Assessing probationers and then assigning them to officers equipped to address their acute issues, allows for an effective officer-probationer dyad in which the assigned probation officer is able to supervise his or her clients,

connect them to needed services, and support them in staying in compliance with their probationary terms.

Direct referrals of high-rate drug sellers for whom cases are pursued by SFPD and SFDA (as previously mentioned in the Focused Drug Deterrence Section) as well as Drug Court participants who are current probationers or who will have a term of probation if they refuse to participate or unsuccessfully terminate Drug Court, may fall under this probationer officer's caseload along with all other probationers deemed appropriate by APD.

### **Reentry Social Work** (*Upon Reentry*)

As CCSF linkage to services and targeted arrest strategies like the LEAD SF and Focused Drug Deterrence strategies effectively mitigate drug and violence proliferation and the SFDA's Office establishes grounds on which to charge arrested individuals and the most appropriate venue (i.e. Drug Court) through which to prosecute them, there is a commensurate impact on the Public Defender's Office. The Public Defender's Office Reentry Unit provides the Office's adult indigent clients with an innovative blend of legal, social, and practical support through its social work and Clean Slate programs.

The Reentry Social Work services are a cornerstone of the holistic legal defense team approach employed by the Office of the Public Defender. The Reentry Social Workers work hand in hand with the Public Defender Attorneys in order to provide vigorous legal defense by addressing underlying and contributing social and behavioral health needs for their indigent clients. A large proportion of the clients in the Social Work program are facing drug-related charges. The Reentry Unit's Social Workers provide the high quality clinical work and advocacy these clients need, effectively placing hundreds of individuals in drug treatment, prevention and education, and other service programs each year with limited staff.

While client needs are varied and they gain access to an array of social services, an evaluation conducted in the Spring of 2009 showed that the Reentry Unit's Social Work Program largest proportion of clients sought and enrolled in housing and substance abuse treatment programs, medical services and vocational trainings. Through these connections to services and interventions with clients, Reentry Social Workers facilitate a more organized reentry of previously incarcerated people back into their communities and help keep reentering individuals focused on treatment plan program and services.

### **Strategy 2: Citywide Justice-Involved Youth Planning**

**Goals of Strategy 2:** Program area addressed is Planning, Evaluation, and Technology Improvement

- 1) To coordinate funded services and supports for community-based organizations serving youth and young adults in the juvenile and adult criminal justice system.
- 2) To monitor community based programs supported by DCYF's 2018-2023 RFP funding strategies within the Justice Services Service Area. DCYF's Justice Services aims to prevent further youth engagement in the justice system and reduce rates of youth recidivism.

San Francisco continues to implement many of the policies and practices developed to improve citywide planning efforts directed towards justice-involved youth. Below are a few key highlights that informed this work:

- 2008 - CCSF completed the San Francisco Violence Prevention Planning Initiative. The plan connected existing violence prevention strategies, identified policy priorities.

- 2011 – DCYF, Department of Public Health and Juvenile Probation Department released the Violence Prevention and Intervention Request for Funding Proposals (RFP) funding over 60 programs to work with youth ages 10 to 25.
- 2017 – CCSF completed the Comprehensive Multi-Agency Local Action Plan: Strategies for San Francisco Juvenile Justice (LAP). The LAP guided DCYF in refining current funding streams and strategy areas that target system-involved youth and included strengthening partnerships between city agencies and funded community based programs.
- 2018 – DCYF released the Request for Funding Proposals (RFP) for the full portfolio including the Justice Services Service Area which continued to support many of the strategies funded in the 2011 RFP. Over 30 programs were funded to work with youth ages 10 to 24.

DCYF continues to monitor community based organizations funded from the 2018-2023 RFP continues to implement recommendations from the LAP which included joint trainings with justice services professionals and community based organizations. In May 2019, DCYF hosted the Young Adult Criminal Justice 101 Overview convening. The goal of the convening was to offer a presentation on the adult criminal justice system and included remarks from District Attorney George Gascón and Sheriff Vicki Hennessy for community based programs. There were 120 community based organization staff as well as representatives from the justice partner agencies including Public Defender, Sheriff, District Attorney, Adult and Juvenile Probation Departments. Simultaneously, DCYF will act as the program manager on all JAG grants and convene all partner departments as well as oversee federal reporting requirements.

## ❖ CCSF 2019-20 JAG PARTNER ROLES AND ACTIVITIES

### Strategy 1: Partner Roles and Activities for Continuum of Alternative Responses for Drug

#### Offenders:

#### *Law Enforcement Assisted Diversion (LEAD SF) and Focused Drug Deterrence–*

#### *San Francisco Police Department (SFPD)*

SFPD will divide their time, 404 hours, between a series of LEAD SF planning and implementation activities and Focused Drug Deterrence activities and operations. SFPD personnel assigned to the Field Operations Bureau and Investigations Bureau will execute their roles in these programs. After policy and practice planning is completed for LEAD SF with all justice-involved agencies, CCSF will roll out a pilot program in one of the hot zones from the zone strategy (discussed above). SFPD officers will be the first point of contact for low-level drug offenders and will determine if someone is appropriate and eligible to be diverted pre-arrest for LEAD SF. The assumption is that the majority of arrests that result from Focused Drug Deterrence operations will be filed for prosecution by the SFDA's Office. The coordination of these agencies' resources and the diversion and targeted arrest efforts of the police allow investigators to move efficiently up the distribution hierarchy and identify and arrest larger distributors. When arrests are made, SFPD sends a list of arrestees to all authorized partners to ensure communication and "flagging" of arrestees.

The SFPD Narcotics Division will be tasked with the administrative duties of the programs enforcement component. These duties include in part, record keeping of all LEAD SF contacts and diversions, all Focused Drug Deterrence arrests, date and number of operations, overtime days, hours and personnel worked, source document collection and retention, identification of assets seized with grant funds, data needed to complete the progress report forms and completion

of progress report forms. If assets are seized in any contact, it will be reported. Assets will be reported to the Program Director who will make a determination of project expenditures. SFPD will also use the 3% National Incident BRS set aside for training costs.

**LEAD SF Activities** include but are not limited to:

1. Policy Coordinating group planning and implementation meetings with LEAD SF partners. Time devoted to the development of program eligibility criteria and referral process;
2. Training on Harm Reduction and LEAD SF Eligibility Criteria and Referral Process;
3. LEAD SF Operational Meetings with service providers, Department of Public Health and District Attorney's Office; and
4. Officer time devoted to pilot program implementation.

**Focused Drug Deterrence** activities include but are not limited to:

1. Officer time devoted to ongoing, proactive identification and investigation of individuals involved in high-level drug markets;
2. Targeted enforcement of individuals identified and coordination of partner agency resources and arrest efforts with police which allow investigators to move efficiently up the distribution hierarchy and identify and arrest larger distributors;
3. Provide direct information to APD related to known/observed probationers' behaviors associated to sale and/or drug use;
4. Notify APD of arrests made during focused drug deterrence operations, including those of people already under probation supervision;
5. Respond to APD's request for support during special operations; and

6. Planning and implementation for call-in meeting policy and procedure for individuals identified as appropriate for this intervention by SFPD.

***Drug Court Prosecution – San Francisco District Attorney’s Office (SFDA)***

**SFDA** will dedicate a 0.47 FTE **Attorney**, directed by the Head Managing Attorney of the Collaborative Courts team to serve as the Drug Court prosecutor. The role of the District Attorney assigned to Drug Court includes but is not limited to the following:

1. Assessment of eligibility and suitability for felony and/or misdemeanor Drug Court, hereafter referred to simply as Drug Court;
2. Handle grant identified probation revocations in collaboration with the Drug Court Team;
3. Work closely with collaborative Drug Court team to ensure that suitable defendants are efficiently connected with Drug Court support and services;
4. Notify SFAPD of any probationer admitted to Drug Court or any participant in Drug Court who has been terminated from the program and carries a term of probation; and
5. Community education and community-based problem solving through regular participation at community meetings in target neighborhoods.

***Targeted Drug Treatment for Underserved Population – San Francisco Sheriff’s Department (SFSD)***

**SFSD** will expand its in-custody substance abuse services to reach an underserved high risk population by:

1. Partially dedicating a 0.20 FTE **SA Care Coordinator** to provide treatment groups in custody at County Jail #4 and post release at the Community Programs site who will:

- Complete intake assessments for clients referred by SFSD Rehabilitation Service Coordinators and/or Jail Behavioral Health and approved by SFSD Classification for group participation;
  - Conduct a minimum of six hours per week of group time using Living in Balance curriculum; and
  - Refer group participants to SFSD intensive case management for post-release support and transitional housing;
2. Partially dedicating a 0.03 FTE **Transitional Age Youth Services Manager** to provide clinical oversight over all Care Coordinator activities who will
- Oversee recruitment and assessment for clients;
  - Meet with Facility Commander to determine logistics;
  - Work with SFSD staff to determine group capacity and prioritization method; and
  - Provide information to all “General Population” inmates who are eligible to participate, describe the groups and recruit volunteers.
3. Engaging staff in professional development and training to better support this population of individuals in custody.

Staff working in the program will use motivation enhancement and cognitive-behavioral therapeutic approaches when working with participants:

Motivational Enhancement Therapy or MET is a counseling approach that helps participants resolve their ambivalence about engaging in treatment and quitting their drug use. This approach, which is based on a technique called motivational interviewing, typically includes an initial assessment of the participant’s motivation to participate in treatment, followed by interactions designed to help the participant develop a desire to engage in treatment by providing



non-confrontational feedback. Being empathic yet directive, the therapist discusses the need for treatment and tries to elicit self-motivational statements from the participant to strengthen his or her motivation and build a plan for change.

Cognitive-Behavioral Therapy or CBT, strategies are based on the theory that learning processes play a critical role in the development of problem behaviors like drug abuse. A core element of CBT is teaching participants how to anticipate problems and helping them develop effective coping strategies. In CBT, participants explore the positive and negative consequences of using drugs. They learn to monitor their feelings and thoughts and recognize distorted thinking patterns and cues that trigger their substance abuse; identify and anticipate high-risk situations; and apply an array of self-control skills, including emotional regulation and anger management, practical problem solving, and substance refusal.

#### ***Intensive Probation Supervision –Adult Probation Department (APD)***

**APD** will dedicate a 0.46 FTE **Probation Officer** time to exclusively handle cases resulting from Focused Drug Deterrence operations and/or Drug Court, when the participant is terminated unsuccessfully from Drug Court. The Probation Officer will file “Motions to Revoke” (MTRs) upon violations of probation, primarily new arrests. Additionally, the Probation Officer will closely monitor compliance with the terms of probation by conducting field and address visits, actively enforcing stay away orders, conducting warrantless searches, and utilizing licensed community-based treatment services. Caseload ratios will be 1 to 60. The Probation Officer will primarily operate in the community. Immediate access to a range of treatment services provides individuals with the supervision and treatment referrals they need to extricate themselves from their addiction.

APD Intensive Supervision activities will include:

1. Receive notification from SFDA of any probationers refusing to participate in Drug Court, as well as any participant in Drug Court who is terminated unsuccessfully and will likely be granted probation;
2. Receive direct information from Focused Drug Deterrence police officers including SFPD officers in District Stations related to known/observed probationers' behaviors associated with and/or drug use;
3. Receive notification from SFPD related to Focused Drug Deterrence operations regarding probationers actively involved in narcotics activities in the targeted neighborhoods;
4. Interview, assess, and inform each probationer of treatment modalities;
5. Refer each probationer to a substance abuse treatment program when appropriate;
6. Upon re-offense, increase legal sanctions and treatment interventions or if necessary pursue probation revocation proceedings;
7. Conduct probation supervision activities to ensure compliance of probation terms; and
8. Request support of SFPD when necessary during special operations; and
9. Engage in professional development and training around supporting this population of probationers.

### ***Reentry Social Work – San Francisco Public Defender's Office***

Reentry Social Workers facilitate a more organized reentry of previously incarcerated people back into their communities and help keep reentering individuals focused on treatment plan program and services. The Reentry Social Workers have extensive knowledge of San Francisco social services and treatment networks as well as deep relationships with the social services staff and directors to which they connect their clients. The Reentry Unit's ultimate goal is to decrease sentence length and severity of sentencing location (from state prison to jail to

program placement) by providing alternatives to incarceration that promise better client, family, and community outcomes through decreased recidivism and healthier reentry into defendants' communities.

The 0.52 FTE **Reentry Social Worker/Court Alternative Specialist** activities include but are not limited to:

1. Reviewing client referrals from Deputy Public Defenders. Clients are prioritized if a) they are charged with a felony and b) their probable sentence may likely include state prison time which could be avoided by placement into a treatment program or other alternative to incarceration.
2. Partnering with Deputy Public Defender to critically evaluate the best legal course of action for an indigent client.
3. Conducting a client assessment within 5 days of being assigned the case.
4. Administering a psychosocial assessment tool adapted to Reentry Social Worker's unique needs, incorporating aspects of instruments that local treatment providers use to ensure accuracy and consistency when making referrals to these local partners.
5. Creating a comprehensive reentry plan if the client is determined appropriate for social services and alternatives to likely incarceration.
6. Solidifying linkages with community-based education, employment, and mental health services detailed in the client's treatment plan.

## **Strategy 2: Partner Roles and Activities for Citywide Justice System-Involved Youth**

### **Planning:**

CCSF will use a portion of 2019 JAG funds to support a 0.30 FTE **Community Development Specialist** in DCYF to coordinate funded services and supports for community-

based organizations serving youth and young adults in the juvenile and adult criminal justice system. DCYF will implement and monitor the funding strategies that support community based programs and focus on strengthening partnerships between community-based agencies and criminal justice partners. The **JAG Program Manager** (0.15 FTE) will monitor all JAG activities and convene partner departments as well as oversee federal reporting requirements. The **JAG Fiscal Analyst** (Admin 0.15 FTE) will monitor fiscal compliance, submit federally required fiscal reports and process all grant related financial transitions in the CCSF's financial management system.

DCYF's Citywide Planning efforts and activities include but are not limited to:

1. Coordinating funded services and supports for community-based organizations serving youth and young adults in the juvenile and adult criminal justice system; and
2. Monitoring the DCYF Justice Services funding strategies from the 2018-2023 RFP.

DCYF's Justice Services will aim to prevent further youth engagement in the justice system and reduce rates of youth recidivism.

### **CCSF 2019-20 JAG GOALS, OBJECTIVES, AND OUTCOMES**

#### **Strategy 1: Continuum of Alternative Responses to Drug Offenses**

**Goal 1:** To reduce incarceration and recidivism and increase public safety by ensuring that there are a continuum of alternative responses throughout the criminal justice system process (pre-arrest through reentry) to address the needs of people with substantial substance abuse issues through a coordinated multidisciplinary partnership between San Francisco's law enforcement, criminal justice, and substance abuse treatment agencies.

**Objective 1:** SFPD will plan and implement LEAD SF diversion program activities for eligible low-level drug offenders in target area.

#### **Outcomes:**

- Policy and practice memorialized for LEAD SF activities including eligibility criteria and process for referrals.
- At least 100 individuals will be assessed for eligibility for LEAD SF participation.

**Objective 2:** SFDA will ensure appropriate defendants are referred to Drug Court and collaborate with JAG innovation grant partners to ensure consistent charging and handling of narcotics cases (possession, possession-for-sale, and sale) and other eligible cases involving individuals with substance abuse treatment needs.

**Outcomes:**

- 100% of people will have a thorough individualized eligibility and suitability review.
- SFDA's office will participate in monthly collaborative Drug Court meetings to troubleshoot issues and strategize on how to continue to strengthen Drug Court operation and successes.
- SFDA's Office will report the number of participants that are referred to Drug Court during the reporting period.
- SFDA's Office will report the number of participants that successfully complete Drug Court during the reporting period.

**Objective 3:** SFSD will recruit and complete intake assessments for inmates interested in substance abuse treatment services who are ineligible to participate in other programming due to classification reasons, and will refer participants to SFSD treatment groups and other post-release services including intensive case management and transitional housing.

**Outcomes:**

- 100% of interested and eligible inmates will be offered an intake assessment and access to the treatment groups.
- 100% of group participants will be referred to SFSD post-release services.

**Objective 4:** APD will refer clients in appropriate treatment programs, have contact with probationers in the community, and coordinate with other JAG partners.

**Outcomes:**

- A Deputy Probation Officer (0.46 FTE) will interview, assess and refer probationers (those arrested through Focused Drug Deterrence activities and other probationers deemed appropriate for this caseload) to treatment programs when appropriate;
- 24 attempt visits per month will be conducted by the Probation Office either to the probationers' homes or to the assigned treatment program;
- At least once per month, more often as needed, APD will contact the SFDA's Office regarding all probationers, especially those involved with Drug Court.

**Objective 5:** To reduce re-incarceration and recidivism amongst clients within the Reentry Social Work program by addressing their social and behavioral needs, and efficiently connecting reentry clients to stabilizing support services including housing, substance abuse treatment, mental health, employment and education.

**Objective 5a:** Ensure critical evaluation and assessment of clients to determine appropriateness for Social Work services, and complete comprehensive intakes to determine legal advocacy and reentry needs.

**Outcomes:**

- 100% of referrals will be discussed with the Deputy Public Defender.

- 100% of eligible clients will receive an intake within 5 days, unless there is a valid reason for the assessment to be delayed.
- 100% of clients will exit jail or court sentencing with a pragmatic reentry treatment plan.

**Objective 5b:** Contingent on space availability, clients will enroll in mental/behavioral health, medical, housing and/or treatment services, education or employment services upon release.

**Outcomes:**

- 100% of clients will receive a direct referral from the Social Worker to the essential services.
- 65% of all clients will enroll in essential services, contingent on space availability.

**Goal 2:** To reduce the narcotic trade and associated violence in affected San Francisco neighborhoods through focused and proactive law enforcement, prosecution and probation efforts.

**Objective 1:** SFPD will plan and implement Focused Drug Deterrence activities and operations targeting high-level market drug sellers throughout the city.

**Outcomes:**

- Policy and practice memorialized for Focused Drug Deterrence call-in process.
- Total of 10 Focused Drug Deterrence operations will take place.
- Total of 10 individuals will be arrested as a result of Focused Drug Deterrence operations in the targeted zones.

- 100% (10 cases) of cases will include communication between SFPD and APD on arrestee information and status.

**Objective 2:** APD will analyze, track and classify every person.

**Outcomes:**

- 10 police reports from the Focused Drug Deterrence operations will be evaluated by APD.
- One intensive probation supervision caseload with up to 60 clients will be supervised by APD.

**Strategy 2: Citywide Justice System-Involved Youth Planning:**

**Goal 1:** To coordinate funded services and supports for community-based organizations serving youth and young adults in the juvenile and adult criminal justice system.

**Objective 1:** DCYF will leverage existing partnerships with community-based agencies that work with justice partner agencies to help strengthen and align efforts in order to create a continuum of supports for young adults impacted by drug abuse, addiction and homicide.

**Outcomes:**

- Facilitate coordination meetings with service providers and criminal justice partners.
- Create a Juvenile Probation Certification process for service providers to strengthen service providers and criminal justice partnerships, collaboration and communication.

**Goal 2:** To implement the LAP direct service strategies through funding and support from DCYF's 2018-2023 RFP Justice Services Area funding strategies.



**Objective 2:** DCYF will support the implementation and monitoring of the 5-year RFP Justice Service (July 2018 – June 2023) in the following service strategies: Cultural Programming; Detention Based Services; Girls’ and Young Women’s Programming; Multi-Service; and Young Adult Court Case Management.

**Outcome:**

- DCYF will monitor the service provider grants, implement the LAP strategies that directly align with the RFP that address findings of the LAP and support community based agency services and coordination along with adult justice partners.

**❖ CCSF JAG DATA TRACKING AND DOCUMENTATION**

SFPD maintains an effective protocol for tracking individuals contacted and/or apprehended through all JAG activities. All JAG partners maintain open lines of communication to evaluate criminal history, current charges and department specific perspective on case matters. This level of coordination creates a variety of individual and system benefits and efficiencies – any SFPD arrests that result in detention receive information from SFSD regarding community-based drug treatment and other support services – this information is valuable to an individual whose case results in release and/or probation. While the Public Defender’s Reentry Social Work services are not inextricably woven into this process, any defendant who is custody and/or system involved and struggling with substance abuse may also benefit through the advocacy, community-based support and prevention and education provided by the Social Worker.

All JAG partners maintain internal electronic and hardcopy tracking procedures to measure progress towards JAG goals and maintain department specific records needed to regularly report on required JAG performance measures.

The Public Defender's Office Reentry Unit, Social Work component will maintain department specific tracking protocols to measure the success of individuals served through social work interventions, and data required for reporting on performance measures. DCYF will provide narrative documentation of the Violence Prevention Planning Analyst's progress towards the implementation of the planning efforts to strengthen partnerships and collaborations, as well as progress towards the VPI/System-Involved Youth Refinement and new RFP.

#### ❖ **CCSF JAG COORDINATION**

The 2019 JAG funds will be administered by DCYF. CCSF has successfully overseen federal and state JAG funds for over a decade, and will continue to deliver on JAG activities under the administration of DCYF. The JAG Program Manager will lead CCSF's coordination of JAG partners and project activities. Once funds are available to CCSF, DCYF will convene the partners to discuss implementation of JAG-funded strategies, meeting schedules and review reporting protocols. The JAG Steering Committee will also convene to make recommendations for citywide planning that will include making future JAG applications reflective of innovative programming that the City is leading including specialized programs, innovative programs and a range of violence reduction strategies.

#### ❖ **CLOSING**

These JAG funds provide CCSF criminal justice partners an opportunity to strengthen collaboration and to think critically about how we conduct our public safety business. To that end, CCSF looks forward to using 2019 JAG funds to adopt this innovative and comprehensive continuum of alternative responses with a harm reduction, recovery-centered approach for

appropriate low-level drug offenders not only to keep them from a cycle of incarceration and improve their lives but to also move us towards reaching holistic violence and crime reduction goals to improve quality of life for all San Franciscans.

## Acronym Table

| Acronym | Term                                                                                                                           |
|---------|--------------------------------------------------------------------------------------------------------------------------------|
| LEAD SF | Law Enforcement Assisted Diversion San Francisco (CCSF Diversion Program)                                                      |
| APD     | Adult Probation Department                                                                                                     |
| CCSF    | City and County of San Francisco                                                                                               |
| DCYF    | The Department of Children Youth and Their Families                                                                            |
| JPD     | Juvenile Probation Department                                                                                                  |
| LAP     | City and County of San Francisco's Comprehensive Multi-agency Local Action Plan: Strategies for San Francisco Juvenile Justice |
| LEAD    | Law Enforcement Assisted Diversion (Seattle Diversion Program)                                                                 |
| MAG     | Mission Analytics Group                                                                                                        |
| MTRs    | Motions to Revoke Probations                                                                                                   |
| PD      | San Francisco Public Defender                                                                                                  |
| R-NET   | CCSF's Rotating Narcotic Enforcement Team                                                                                      |
| SFPD    | San Francisco Police Department                                                                                                |
| SFDA    | San Francisco District Attorney                                                                                                |
| SFSD    | San Francisco Sheriff's Department                                                                                             |
| SFUSD   | San Francisco Unified School District                                                                                          |
| SVRI    | Street Violence Reduction Initiative                                                                                           |
| VPI     | Violence Prevention and Intervention                                                                                           |



## Budget Detail - Year 1

Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N

(DOJ Financial Guide, Section 3.10)

### A. Personnel

| Name<br><i>List each name, if known.</i> | Position<br><i>List each position, if known.</i> | Computation<br><i>Show annual salary rate &amp; amount of time devoted to the project for each name/position.</i> |        |                                                     |                       |                  |                             |                    |
|------------------------------------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------|-----------------------|------------------|-----------------------------|--------------------|
|                                          |                                                  | Salary                                                                                                            | Rate   | Time Worked<br>(# of hours, days, months,<br>years) | Percentage of<br>Time | Total Cost       | Non-Federal<br>Contribution | Federal<br>Request |
| ADP Staff Person                         | Deputy Probation Officer                         | \$116,506.00                                                                                                      | yearly | 1                                                   | 46%                   | \$53,593         | \$0                         | \$53,593           |
| DAT Gregory Flores                       | Assistant District Attorney                      | \$105.64                                                                                                          | hourly | 976                                                 | 100%                  | \$103,105        | \$0                         | \$103,105          |
| DCYF Staff Person                        | Program and Planning Manager                     | \$138,729.00                                                                                                      | yearly | 1                                                   | 15%                   | \$20,810         | \$0                         | \$20,810           |
| DCYF Staff Person                        | Program Specialist                               | \$133,413.00                                                                                                      | yearly | 1                                                   | 30%                   | \$40,024         | \$0                         | \$40,024           |
| DCYF Staff Person                        | Finance and Operations Analyst                   | \$119,554.00                                                                                                      | yearly | 1                                                   | 15%                   | \$17,934         | \$0                         | \$17,934           |
| PDR Miletí Afuha'amango                  | Court Alternative Specialist                     | \$73,918.00                                                                                                       | yearly | 1                                                   | 52%                   | \$38,438         | \$0                         | \$38,438           |
| SFPD TBD                                 | Sworn Personnel                                  | \$97.41                                                                                                           | hourly | 404                                                 | 100%                  | \$39,354         | \$0                         | \$39,354           |
| <b>Total(s)</b>                          |                                                  |                                                                                                                   |        |                                                     |                       | <b>\$313,258</b> | <b>\$0</b>                  | <b>\$313,258</b>   |
| <b>Narrative</b>                         |                                                  |                                                                                                                   |        |                                                     |                       |                  |                             |                    |

#### Purpose Area #4

Adult Probation Department (ADP) Deputy Probation Officer will spend 45% of the time exclusively, working on cases resulting from Focused Drug Deterrence operations and/or Drug Court, when the participant is terminated unsuccessfully from Drug Court for this grant.

District Attorney's Office (DAT) Assistant District Attorney will spend 100% of the time to work on Drug Court over 12.2 payperiods.

Department of Children, Youth and Their Families (DCYF) Program and Planning Manager will spend 15% of time to monitor program activities, discuss program progress, and oversee Federal reporting.

DCYF Program Specialist will spend 30% of time to collaborate with community agencies and criminal justice partners.

DCYF Finance and Operations Analyst will spend 15% of time to monitor compliance and budgets, submit fiscal reports, and process transactions.

Office of the Public Defender (PDR) Court Alternative Specialist will spend 52% of the time to perform duties of this grant.

Police Department (SFPD) sworn personnel assigned to the Major Crimes Unit of the Investigations Bureau will work 404 overtime hours on LEAD SF and Focused Drug Deterrence activities and operations.

| B. Fringe Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |              |                                 |            |                          |                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------------------------|------------|--------------------------|-----------------|
| Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |              | Computation                     |            |                          |                 |
| List each grant-supported position receiving fringe benefits.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |              | Show the basis for computation. |            |                          |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Base         | Rate                            | Total Cost | Non-Federal Contribution | Federal Request |
| ADP Deputy Probation Officer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$53,592.76  | 42.08%                          | \$22,552   | \$0                      | \$22,552        |
| DAT Assistant District Attorney                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$103,105.00 | 33.39%                          | \$34,423   | \$0                      | \$34,423        |
| DCYF Program and Planning Manager                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | \$20,809.35  | 37.34%                          | \$7,770    | \$0                      | \$7,770         |
| DCYF Program Specialist                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | \$40,023.90  | 37.34%                          | \$14,945   | \$0                      | \$14,945        |
| DCYF Finance and Operations Analyst                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | \$17,933.10  | 37.34%                          | \$6,696    | \$0                      | \$6,696         |
| PDR Court Alternative Speicalist                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | \$38,438.00  | 46.67%                          | \$17,938   | \$0                      | \$17,938        |
| SFPD Sworn Personnel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$39,354.00  | 1.70%                           | \$670      | \$0                      | \$670           |
| Total(s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |              |                                 | \$104,994  | \$0                      | \$104,994       |
| Narrative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |              |                                 |            |                          |                 |
| Adult Probation Department (ADP) uses a fringe benefit rate of 42.08%, which covers retirement/PERS, unemployment insurance, Medicare, dental coverage, dependant coverage, and health coverage.<br>District Attorney's Office (DAT) uses a fringe benefit rate of 33.39%, which covers retirement, unemployment insurance, disability insurance, social security, Medicare, dental, and health insurance.<br>Department of Children, Youth and Their Families (DCYF) uses a fringe benefit rate of 37.34% for projections for the three DCYF positions, which covers retirement, unemployment insurance, disability insurance, social security, Medicare, and health insurance.<br>Office of the Public Defender (PDR) uses a fringe benefit rate of 46.67%, which covers retirement, disability insurance, unemployment insurance, social security, Medicare, and health insurance.<br>Police Department (SFPD) uses an overtime fringe benefit rate of 1.7%, which covers Medicare and unemployment insurance. |              |                                 |            |                          |                 |



Purpose Area #4

| <b>C. Travel</b>                                                                            |                                         |                             |                                  |                                                                                   |                 |                   |                   |                   |                                 |                        |
|---------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------|----------------------------------|-----------------------------------------------------------------------------------|-----------------|-------------------|-------------------|-------------------|---------------------------------|------------------------|
| <b>Purpose of Travel</b>                                                                    | <b>Location</b>                         | <b>Type of Expense</b>      | <b>Basis</b>                     | <b>Computation</b>                                                                |                 |                   |                   |                   |                                 |                        |
| <i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i> | <i>Indicate the travel destination.</i> | <i>Lodging, Meals, Etc.</i> | <i>Per day, mile, trip, Etc.</i> | <i>Compute the cost of each type of expense X the number of people traveling.</i> |                 |                   |                   |                   |                                 |                        |
|                                                                                             |                                         |                             |                                  | <b>Cost</b>                                                                       | <b>Quantity</b> | <b># of Staff</b> | <b># of Trips</b> | <b>Total Cost</b> | <b>Non-Federal Contribution</b> | <b>Federal Request</b> |
|                                                                                             |                                         |                             | N/A                              |                                                                                   |                 |                   |                   | \$0               |                                 | \$0                    |
| <b>Total(s)</b>                                                                             |                                         |                             |                                  |                                                                                   |                 |                   |                   | <b>\$0</b>        | <b>\$0</b>                      | <b>\$0</b>             |
| <b>Narrative</b>                                                                            |                                         |                             |                                  |                                                                                   |                 |                   |                   |                   |                                 |                        |
|                                                                                             |                                         |                             |                                  |                                                                                   |                 |                   |                   |                   |                                 |                        |

Purpose Area #4

| <b>D. Equipment</b>                                                    |                   |                                                                                             |                   |                                 |                        |
|------------------------------------------------------------------------|-------------------|---------------------------------------------------------------------------------------------|-------------------|---------------------------------|------------------------|
| <b>Item</b>                                                            |                   | <b>Computation</b>                                                                          |                   |                                 |                        |
| <i>List and describe each item of equipment that will be purchased</i> |                   | <i>Compute the cost (e.g., the number of each item to be purchased X the cost per item)</i> |                   |                                 |                        |
|                                                                        | <b># of Items</b> | <b>Unit Cost</b>                                                                            | <b>Total Cost</b> | <b>Non-Federal Contribution</b> | <b>Federal Request</b> |
|                                                                        |                   |                                                                                             | \$0               |                                 | \$0                    |
| <b>Total(s)</b>                                                        |                   |                                                                                             | <b>\$0</b>        | <b>\$0</b>                      | <b>\$0</b>             |
| <b>Narrative</b>                                                       |                   |                                                                                             |                   |                                 |                        |
|                                                                        |                   |                                                                                             |                   |                                 |                        |

Purpose Area #4

| <b>E. Supplies</b>                                                                                   |                                                                                                                                                     |                  |                   |                                 |                        |
|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------|---------------------------------|------------------------|
| <b>Supply Items</b><br><i>Provide a list of the types of items to be purchased with grant funds.</i> | <b>Computation</b><br><i>Describe the item and the compute the costs. Computation: The number of each item to be purchased X the cost per item.</i> |                  |                   |                                 |                        |
|                                                                                                      | <b># of Items</b>                                                                                                                                   | <b>Unit Cost</b> | <b>Total Cost</b> | <b>Non-Federal Contribution</b> | <b>Federal Request</b> |
|                                                                                                      |                                                                                                                                                     |                  | \$0               |                                 | \$0                    |
| <b>Total(s)</b>                                                                                      |                                                                                                                                                     |                  | <b>\$0</b>        | <b>\$0</b>                      | <b>\$0</b>             |
| <b>Narrative</b>                                                                                     |                                                                                                                                                     |                  |                   |                                 |                        |
|                                                                                                      |                                                                                                                                                     |                  |                   |                                 |                        |

| <b>F. Construction</b>                                           |                                                                           |                                                                                                                    |             |                   |                                 |                        |
|------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------|-------------------|---------------------------------|------------------------|
| <b>Purpose</b><br><i>Provide the purpose of the construction</i> | <b>Description of Work</b><br><i>Describe the construction project(s)</i> | <b>Computation</b><br><i>Compute the costs (e.g., the number of each item to be purchased X the cost per item)</i> |             |                   |                                 |                        |
|                                                                  |                                                                           | <b># of Items</b>                                                                                                  | <b>Cost</b> | <b>Total Cost</b> | <b>Non-Federal Contribution</b> | <b>Federal Request</b> |
|                                                                  |                                                                           |                                                                                                                    |             | \$0               |                                 | \$0                    |
| <i>Total(s)</i>                                                  |                                                                           |                                                                                                                    |             | \$0               | \$0                             | \$0                    |
| <b>Narrative</b>                                                 |                                                                           |                                                                                                                    |             |                   |                                 |                        |
|                                                                  |                                                                           |                                                                                                                    |             |                   |                                 |                        |

| G. Subawards (Subgrants)                                                                    |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          |                 |
|---------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------------|--------------------------|-----------------|
| Description                                                                                 | Purpose                                                |                                 |                                                                                   | Consultant?                                                                                                                        |            |                          |                          |                 |
| <i>Provide a description of the activities to be carried out by subrecipients.</i>          | <i>Describe the purpose of the subaward (subgrant)</i> |                                 |                                                                                   | <i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i> |            |                          |                          |                 |
|                                                                                             |                                                        |                                 |                                                                                   |                                                                                                                                    | Total Cost | Non-Federal Contribution | Federal Request          |                 |
|                                                                                             |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          | \$0             |
|                                                                                             |                                                        |                                 |                                                                                   | Total(s)                                                                                                                           | \$0        | \$0                      | \$0                      |                 |
| Consultant Travel (if necessary)                                                            |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          |                 |
| Purpose of Travel                                                                           | Location                                               | Type of Expense                 | Computation                                                                       |                                                                                                                                    |            |                          |                          |                 |
| <i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i> | <i>Indicate the travel destination.</i>                | <i>Hotel, airfare, per diem</i> | <i>Compute the cost of each type of expense X the number of people traveling.</i> |                                                                                                                                    |            |                          |                          |                 |
|                                                                                             |                                                        |                                 | Cost                                                                              | Duration or Distance                                                                                                               | # of Staff | Total Cost               | Non-Federal Contribution | Federal Request |
|                                                                                             |                                                        |                                 |                                                                                   |                                                                                                                                    |            | \$0                      |                          | \$0             |
|                                                                                             |                                                        |                                 | Total                                                                             |                                                                                                                                    |            | \$0                      | \$0                      | \$0             |
| Narrative                                                                                   |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          |                 |
|                                                                                             |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          |                 |
| H. Procurement Contracts                                                                    |                                                        |                                 |                                                                                   |                                                                                                                                    |            |                          |                          |                 |
| Description                                                                                 | Purpose                                                |                                 |                                                                                   | Consultant?                                                                                                                        |            |                          |                          |                 |

Purpose Area #4

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   |                                 |                                 |                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------|---------------------------------|------------------------|
| <i>Provide a description of the products or services to be procured by contract and an estimate of the costs. Applicants are encouraged to promote free and open competition in awarding contracts. A separate justification must be provided for sole source procurements in excess of the Simplified Acquisition Threshold (currently \$150,000).</i>                                                                                                                                                                                                                                                  |                                                            | <i>Describe the purpose of the contract</i>                                                      |                                                                                                         | <i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i> |                   |                                 |                                 |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    | <b>Total Cost</b> | <b>Non-Federal Contribution</b> | <b>Federal Request</b>          |                        |
| The Sheriff's Department will hire contractors to provide substance use disorder treatment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                            | This will expand its custody substance abuse services to reach underserved high risk population. |                                                                                                         | Yes                                                                                                                                | \$18,003          | \$0                             | \$18,003                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    | <b>Total(s)</b>   | <b>\$18,003</b>                 | <b>\$0</b>                      | <b>\$18,003</b>        |
| <b>Consultant Travel (if necessary)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   |                                 |                                 |                        |
| <b>Purpose of Travel</b><br><i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>Location</b><br><i>Indicate the travel destination.</i> | <b>Type of Expense</b><br><i>Hotel, airfare, per diem</i>                                        | <b>Computation</b><br><i>Compute the cost of each type of expense X the number of people traveling.</i> |                                                                                                                                    |                   |                                 |                                 |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  | <b>Cost</b>                                                                                             | <b>Duration or Distance</b>                                                                                                        | <b># of Staff</b> | <b>Total Cost</b>               | <b>Non-Federal Contribution</b> | <b>Federal Request</b> |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   | \$0                             |                                 | \$0                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   | <b>Total</b>                    | \$0                             | \$0                    |
| <b>Narrative</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   |                                 |                                 |                        |
| <p>The San Francisco Sheriff's Department will hire contractors to provide substance use disorder treatment. This will expand its custody substance abuse services to reach underserved high risk population by dedicating a 0.20 FTE of a Care Coordinator and 0.03 FTE Youth Services Manager to provide treatment groups in custody at County Jail #4 and post release at the Community Programs site. Annual salary rate for a SA Care Coordinator is \$50,960.00. Annual salary rate for a Youth Services Manager is \$68,286.40. The rest of the funds covers fringe costs under the contract.</p> |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   |                                 |                                 |                        |
| <b>I. Other Costs</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                            |                                                                                                  |                                                                                                         |                                                                                                                                    |                   |                                 |                                 |                        |
| <b>Description</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                            |                                                                                                  | <b>Computation</b>                                                                                      |                                                                                                                                    |                   |                                 |                                 |                        |

Purpose Area #4

| List and describe items that will be paid with grants funds (e.g. rent, reproduction, telephone, janitorial, or security services, and investigative or confidential funds).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |          | Show the basis for computation |             |                |            |                          |                 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------------------------------|-------------|----------------|------------|--------------------------|-----------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Quantity | Basis                          | Cost        | Length of Time | Total Cost | Non-Federal Contribution | Federal Request |
| 3% NIBRS Set Aside for Training Cost (SFPD)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1        | training program               | \$13,492.00 | 1              | \$13,492   | \$0                      | \$13,492        |
| Total(s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |                                |             |                | \$13,492   | \$0                      | \$13,492        |
| Narrative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |                                |             |                |            |                          |                 |
| <p>The Federal Bureau of Investigation's (FBI) Uniform Crime Reporting (UCR) Program is transitioning the standard being used from the traditional Summary Reporting System (SRS) standard to the National Incident-Based Reporting System (NIBRS). Crime information reported using the SRS standard is organized using a hierarchical rule, wherein only the most severe offense within an incident is reported, even if multiple offenses are tied to the same incident. The newer NIBRS standard collects information using an incident-based approach and reports all offenses involved in a particular incident. Local jurisdictions will contribute data to NIBRS through their designated state repository. The State of California is expected to release its California Incident Based Reporting System (CIBRS) UCR repository in 2021. In 2018, the San Francisco Police Department (SFPD) received grant funding from the Bureau of Justice Statistics to help its transition to the CIBRS/NIBRS standard, but restrictions on the grant prevent the Department from using funds to pay for associated staff training costs. The current estimated completion date of the new system is 2022. Funds from the Justice Assistant Grant will be used to help SFPD pay for associated staff training costs once a NIBRS-compliant system has been adopted.</p> |          |                                |             |                |            |                          |                 |

Purpose Area #4

| <b>J. Indirect Costs</b>                                                               |             |                                                                                                                   |                   |                                 |                        |
|----------------------------------------------------------------------------------------|-------------|-------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------|------------------------|
| <b>Description</b><br><i>Describe what the approved rate is and how it is applied.</i> |             | <b>Computation</b><br><i>Compute the indirect costs for those portions of the program which allow such costs.</i> |                   |                                 |                        |
|                                                                                        | <i>Base</i> | <i>Indirect Cost Rate</i>                                                                                         | <i>Total Cost</i> | <i>Non-Federal Contribution</i> | <i>Federal Request</i> |
|                                                                                        |             |                                                                                                                   | \$0               |                                 | \$0                    |
| <b>Total(s)</b>                                                                        |             |                                                                                                                   | <b>\$0</b>        | <b>\$0</b>                      | <b>\$0</b>             |
| <b>Narrative</b>                                                                       |             |                                                                                                                   |                   |                                 |                        |
|                                                                                        |             |                                                                                                                   |                   |                                 |                        |







### Background

Recipients' financial management systems and internal controls must meet certain requirements, including those set out in the "Part 200 Uniform Requirements" (2.C.F.R. Part 2800).

Including at a minimum, the financial management system of each OJP award recipient must provide for the following:

- (1) Identification, in its accounts, of all Federal awards received and expended and the Federal programs under which they were received. Federal program and Federal award identification must include, as applicable, the CFDA title and number, Federal award identification number and year, and the name of the Federal agency.
- (2) Accurate, current, and complete disclosure of the financial results of each Federal award or program.
- (3) Records that identify adequately the source and application of funds for Federally-funded activities. These records must contain information pertaining to Federal awards, authorizations, obligations, unobligated balances, assets, expenditures, income, and interest, and be supported by source documentation.
- (4) Effective control over, and accountability for, all funds, property, and other assets. The recipient must adequately safeguard all assets and assure that they are used solely for authorized purposes.
- (5) Comparison of expenditures with budget amounts for each Federal award.
- (6) Written procedures to document the receipt and disbursement of Federal funds including procedures to minimize the time elapsing between the transfer of funds from the United States Treasury and the disbursement by the OJP recipient.
- (7) Written procedures for determining the allowability of costs in accordance with both the terms and conditions of the Federal award and the cost principles to apply to the Federal award.
- (8) Other important requirements related to retention requirements for records, use of open and machine readable formats in records, and certain Federal rights of access to award-related records and recipient personnel.

#### 1. Name of Organization and Address:

Organization Name: City and County of San Francisco

Street1: 1 Dr. Carlton B. Goodlett Place

Street2:

City: San Francisco

State: CALIFORNIA

Zip Code: 94102

#### 2. Authorized Representative's Name and Title:

Prefix: First Name: London Middle Name: N.

Last Name: Breed Suffix:

Title: Mayor

3. Phone: (415) 554-6141

4. Fax: 4155546160

5. Email: MayorLondonBreed@sfgov.org

6. Year Established:

1850

7. Employer Identification Number (EIN):

946000479

8. DUNS Number:

703842550000

9. a) Is the applicant entity a nonprofit organization (including a nonprofit institution of higher education) as described in 26 U.S.C. 501(c)(3) and exempt from taxation under 26 U.S.C. 501(a)? ☐ Yes ☒ No

If "No" skip to Question 10.

If "Yes", complete Questions 9. b) and 9. c).



### AUDIT INFORMATION

9. b) Does the applicant nonprofit organization maintain offshore accounts for the purpose of avoiding paying the tax described in 26 U.S.C. 511(a)?

☐ Yes ☐ No

9. c) With respect to the most recent year in which the applicant nonprofit organization was required to file a tax return, does the applicant nonprofit organization believe (or assert) that it satisfies the requirements of 26 C.F.R. 53.4958-6 (which relate to the reasonableness of compensation of certain individuals)?

☐ Yes ☐ No

If "Yes", refer to "Additional Attachments" under "What An Application Should Include" in the OJP solicitation (or application guidance) under which the applicant is submitting its application. If the solicitation/guidance describes the "Disclosure of Process related to Executive Compensation," the applicant nonprofit organization must provide -- as an attachment to its application -- a disclosure that satisfies the minimum requirements as described by OJP.

For purposes of this questionnaire, an "audit" is conducted by an independent, external auditor using generally accepted auditing standards (GAAS) or Generally Governmental Auditing Standards (GAGAS), and results in an audit report with an opinion.

10. Has the applicant entity undergone any of the following types of audit(s) (Please check all that apply):

☒ "Single Audit" under OMB A-133 or Subpart F of 2 C.F.R. Part 200

☒ Financial Statement Audit

☐ Defense Contract Agency Audit (DCAA)

☐ Other Audit & Agency (list type of audit):

☐ None (if none, skip to question 13)

11. Most Recent Audit Report Issued: ☒ Within the last 12 months ☐ Within the last 2 years ☐ Over 2 years ago ☐ N/A

Name of Audit Agency/Firm: **Macias Gini & O'Connell LLP (MGO)**

### AUDITOR'S OPINION

12. On the most recent audit, what was the auditor's opinion?

☒ Unqualified Opinion ☐ Qualified Opinion ☐ Disclaimer, Going Concern or Adverse Opinions ☐ N/A: No audits as described above

Enter the number of findings (if none, enter "0"): **1**

Enter the dollar amount of questioned costs (if none, enter "\$0"): **\$ 0**

Were material weaknesses noted in the report or opinion?

☐ Yes ☒ No

13. Which of the following best describes the applicant entity's accounting system:

☐ Manual ☒ Automated ☐ Combination of manual and automated

14. Does the applicant entity's accounting system have the capability to identify the receipt and expenditure of award funds separately for each Federal award?

☒ Yes ☐ No ☐ Not Sure

15. Does the applicant entity's accounting system have the capability to record expenditures for each Federal award by the budget cost categories shown in the approved budget?

☒ Yes ☐ No ☐ Not Sure

16. Does the applicant entity's accounting system have the capability to record cost sharing ("match") separately for each Federal award, and maintain documentation to support recorded match or cost share?

☒ Yes ☐ No ☐ Not Sure



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17. Does the applicant entity's accounting system have the capability to accurately track employees actual time spent performing work for each federal award, and to accurately allocate charges for employee salaries and wages for each federal award, and maintain records to support the actual time spent and specific allocation of charges associated with each applicant employee?                                                                                             | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 18. Does the applicant entity's accounting system include budgetary controls to preclude the applicant entity from incurring obligations or costs that exceed the amount of funds available under a federal award (the total amount of the award, as well as the amount available in each budget cost category)?                                                                                                                                                                       | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 19. Is applicant entity familiar with the "cost principles" that apply to recent and future federal awards, including the general and specific principles set out in 2 C.F.R. Part 200?                                                                                                                                                                                                                                                                                                | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| <b>PROPERTY STANDARDS AND PROCUREMENT STANDARDS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                |
| 20. Does the applicant entity's property management system(s) maintain the following information on property purchased with federal award funds (1) a description of the property; (2) an identification number; (3) the source of funding for the property, including the award number; (4) who holds title; (5) acquisition date; (6) acquisition cost; (7) federal share of the acquisition cost; (8) location and condition of the property; (9) ultimate disposition information? | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 21. Does the applicant entity maintain written policies and procedures for procurement transactions that -- (1) are designed to avoid unnecessary or duplicative purchases; (2) provide for analysis of lease versus purchase alternatives; (3) set out a process for soliciting goods and services, and (4) include standards of conduct that address conflicts of interest?                                                                                                          | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 22. a) Are the applicant entity's procurement policies and procedures designed to ensure that procurements are conducted in a manner that provides full and open competition to the extent practicable, and to avoid practices that restrict competition?                                                                                                                                                                                                                              | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 22. b) Do the applicant entity's procurement policies and procedures require documentation of the history of a procurement, including the rationale for the method of procurement, selection of contract type, selection or rejection of contractors, and basis for the contract price?                                                                                                                                                                                                | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| 23. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from entering into a procurement contract under a federal award with any entity or individual that is suspended or debarred from such contracts, including provisions for checking the "Excluded Parties List" system ( <a href="http://www.sam.gov">www.sam.gov</a> ) for suspended or debarred sub-grantees and contractors, prior to award?                             | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure                                                                                          |
| <b>TRAVEL POLICY</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                |
| 24. Does the applicant entity:<br>(a) maintain a standard travel policy? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br>(b) adhere to the Federal Travel Regulation (FTR)? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No                                                                                                                                                                                                                 |                                                                                                                                                                                                |
| <b>SUBRECIPIENT MANAGEMENT AND MONITORING</b>                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                |
| 25. Does the applicant entity have written policies, procedures, and/or guidance designed to ensure that any subawards made by the applicant entity under a federal award -- (1) clearly document applicable federal requirements, (2) are appropriately monitored by the applicant, and (3) comply with the requirements in 2 CFR Part 200 (see 2 CFR 200.331)?                                                                                                                       | <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure<br><input checked="" type="checkbox"/> N/A - Applicant does not make subawards under any OJP awards |



26. Is the applicant entity aware of the differences between subawards under federal awards and procurement contracts under federal awards, including the different roles and responsibilities associated with each?

☐ Yes ☐ No ☐ Not Sure  
☒ N/A - Applicant does not make subawards under any OJP awards

27. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from making a subaward under a federal award to any entity or individual is suspended or debarred from such subawards?

☐ Yes ☐ No ☐ Not Sure  
☒ N/A - Applicant does not make subawards under any OJP awards

#### DESIGNATION AS 'HIGH-RISK' BY OTHER FEDERAL AGENCIES

28. Is the applicant entity designated "high risk" by a federal grant-making agency outside of DOJ? (High risk includes any status under which a federal awarding agency provides additional oversight due to the applicant's past performance, or other programmatic or financial concerns with the applicant.)

☐ Yes ☒ No ☐ Not Sure

If "Yes", provide the following:

(a) Name(s) of the federal awarding agency:

[REDACTED]

(b) Date(s) the agency notified the applicant entity of the "high risk" designation:

[REDACTED]

(c) Contact information for the "high risk" point of contact at the federal agency:

Name:

[REDACTED]

Phone:

[REDACTED]

Email:

[REDACTED]

(d) Reason for "high risk" status, as set out by the federal agency:

[REDACTED]

#### CERTIFICATION ON BEHALF OF THE APPLICANT ENTITY

(Must be made by the chief executive, executive director, chief financial officer, designated authorized representative ("AOR"), or other official with the requisite knowledge and authority)

On behalf of the applicant entity, I certify to the U.S. Department of Justice that the information provided above is complete and correct to the best of my knowledge. I have the requisite authority and information to make this certification on behalf of the applicant entity.

Name: Maria Su

Date: 2019-08-21

Title: ☒ Executive Director ☐ Chief Financial Officer ☐ Chairman

☐ Other:

[REDACTED]

Phone: (415) 554-3547

# DISCLOSURE OF LOBBYING ACTIVITIES

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

(See reverse for public burden disclosure.)

Approved by OMB

0348-0046

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |                                                                                                                                                                                 |                                                                                                                                      |                                                                                                                                                                                                                                       |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <b>1. Type of Federal Action:</b><br><input type="checkbox"/> a. contract<br><input type="checkbox"/> b. grant<br><input type="checkbox"/> c. cooperative agreement<br><input type="checkbox"/> d. loan<br><input type="checkbox"/> e. loan guarantee<br><input type="checkbox"/> f. loan insurance                                                                                                                                                                                                                                                                                                                       |  | <b>2. Status of Federal Action:</b><br><input type="checkbox"/> a. bid/offer/application<br><input type="checkbox"/> b. initial award<br><input type="checkbox"/> c. post-award |                                                                                                                                      | <b>3. Report Type:</b><br><input type="checkbox"/> a. initial filing<br><input type="checkbox"/> b. material change<br><b>For Material Change Only:</b><br>year <u>N/A</u> quarter <u>Q1</u><br>date of last report <u>03/01/2000</u> |  |
| <b>4. Name and Address of Reporting Entity:</b><br><input type="checkbox"/> Prime <input type="checkbox"/> Subawardee<br>Tier <u>1</u> , if known:<br>City and County of San Francisco<br>1390 Market Street, Suite 900, San Francisco, CA 94102<br>Congressional District, if known:                                                                                                                                                                                                                                                                                                                                     |  |                                                                                                                                                                                 | <b>5. If Reporting Entity in No. 4 is a Subawardee, Enter Name and Address of Prime:</b><br>N/A<br>Congressional District, if known: |                                                                                                                                                                                                                                       |  |
| <b>6. Federal Department/Agency:</b><br>N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |                                                                                                                                                                                 | <b>7. Federal Program Name/Description:</b><br>N/A<br>CFDA Number, if applicable: <u>N/A</u>                                         |                                                                                                                                                                                                                                       |  |
| <b>8. Federal Action Number, if known:</b><br>N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |                                                                                                                                                                                 | <b>9. Award Amount, if known:</b><br>\$                                                                                              |                                                                                                                                                                                                                                       |  |
| <b>10. a. Name and Address of Lobbying Registrant</b><br>(if individual, last name, first name, MI):<br>N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |                                                                                                                                                                                 | <b>b. Individuals Performing Services</b> (including address if different from No. 10a)<br>(last name, first name, MI):<br>N/A       |                                                                                                                                                                                                                                       |  |
| <b>11.</b> Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure. |  |                                                                                                                                                                                 | Signature: <u>N/A</u><br>Print Name: <u>N/A</u><br>Title: _____<br>Telephone No.: _____ Date: <u>03/01/2000</u>                      |                                                                                                                                                                                                                                       |  |
| <b>Federal Use Only:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |                                                                                                                                                                                 |                                                                                                                                      | Authorized for Local Reproduction<br>Standard Form LLL (Rev. 7-97)                                                                                                                                                                    |  |

## INSTRUCTIONS FOR COMPLETION OF SF-LLL, DISCLOSURE OF LOBBYING ACTIVITIES

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

1. Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.
2. Identify the status of the covered Federal action.
3. Identify the appropriate classification of this report. If this is a followup report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
4. Enter the full name, address, city, State and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or subaward recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
5. If the organization filing the report in item 4 checks "Subawardee," then enter the full name, address, city, State and zip code of the prime Federal recipient. Include Congressional District, if known.
6. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
7. Enter the Federal program name or description for the covered Federal action (item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
8. Enter the most appropriate Federal identifying number available for the Federal action identified in item 1 (e.g., Request for Proposal (RFP) number; Invitation for Bid (IFB) number; grant announcement number; the contract, grant, or loan award number; the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
9. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in item 4 or 5.
10. (a) Enter the full name, address, city, State and zip code of the lobbying registrant under the Lobbying Disclosure Act of 1995 engaged by the reporting entity identified in item 4 to influence the covered Federal action.  
  
(b) Enter the full names of the individual(s) performing services, and include full address if different from 10 (a). Enter Last Name, First Name, and Middle Initial (MI).
11. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

According to the Paperwork Reduction Act, as amended, no persons are required to respond to a collection of information unless it displays a valid OMB Control Number. The valid OMB control number for this information collection is OMB No. 0348-0046. Public reporting burden for this collection of information is estimated to average 10 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0046), Washington, DC 20503.

**Applicant: City and County of San Francisco**  
**Department of Children, Youth and Their Families**  
**Title: The CCSF's Continuum of Alternative Responses to Drug Offenses**  
**Attachment 1: REVIEW NARRATIVE**

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**REQUEST FOR APPLICATION SUBMISSION PRIOR TO 30 DAYS**

Time did not permit the City and County of San Francisco (CCSF) to fulfill the 30-day governing body review requirement AND therefore CCSF acknowledges in this written statement that a withholding of funds special condition will be applied to our award restricting draw-down until the 30-day governing body review requirement has been satisfied. This language parallels that from the Byrne JAG FAQs. *See* Edward Byrne Memorial Justice Assistance Grant (JAG) Program Frequently Asked Questions (FAQs) - <https://www.bja.gov/Funding/JAGFAQ.pdf>

**GOVERNING BODY REVIEW**

The City and County of San Francisco (CCSF) is a dual jurisdiction governed by the Mayor and the Board of Supervisors. The CCSF will make the grant application available for review by the governing body on August 12, 2019. This item will appear on the Board of Supervisor's agenda on September 3, 2019. An opportunity to comment will be made available to citizens on September 3, 2019. Documentation of this review and comments, if made, will be kept on site for audit purposes throughout the duration of the grant award.



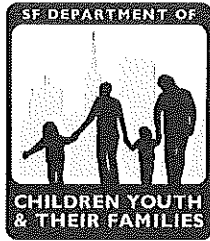
## PUBLIC COMMENT

Notice for Public comment was made available throughout the San Francisco Public Library System and Department of Children Youth and Their Families website. The following language was posted:

### **PUBLIC NOTICE OF AVAILABILITY OF FUNDS**

*On August 12, 2019, the Department of Children Youth and Their Families of the City and County of San Francisco issued a notice of intent to apply for the Edward Byrne Memorial Justice Assistance Grant (JAG) Program FY2019 Local Solicitation. The JAG Program (34 U.S.C. 10151-10158) is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment and justice information sharing initiatives. The due date for applying for funds under this announcement is August, 23, 2019. However, those interested in commenting on this funding opportunity are required to respond by close of business on August 16, 2018.*

*The Solicitation and Fund Guidelines will be available for down load at:  
<https://www.bja.gov/funding/JAGLocal19.pdf>*



Maria Su, Psy.D.  
Executive Director




London N. Breed  
Mayor

# MEMO

August 20, 2019

To: Tahitia Barringer

From:  Jasmine Dawson, Policy and Planning Manager, San Francisco Department of Children, Youth & Their Families

Cc: Wei Pei & Brandon Shou

Re: **Attachment 2: Disclosure of High-Risk Status for Edward Byrne Memorial Justice Assistance Grant FY 19-20**

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This is to confirm that the Department of Children, Youth and Their Families is not currently on High Risk Status.



**U.S. DEPARTMENT OF JUSTICE  
OFFICE OF JUSTICE PROGRAMS**

**Edward Byrne Justice Assistance Grant Program FY 2019 Local Solicitation**

**Certifications and Assurances by the Chief Executive of the Applicant Government**

On behalf of the applicant unit of local government named below, in support of that locality's application for an award under the FY 2019 Edward Byrne Justice Assistance Grant ("JAG") Program, and further to 34 U.S.C. § 10153(a), I certify to the Office of Justice Programs ("OJP"), U.S. Department of Justice ("USDOJ"), that all of the following are true and correct:

1. I am the chief executive of the applicant unit of local government named below, and I have the authority to make the following representations on my own behalf as chief executive and on behalf of the applicant unit of local government. I understand that these representations will be relied upon as material in any OJP decision to make an award, under the application described above, to the applicant unit of local government.
2. I certify that no federal funds made available by the award (if any) that OJP makes based on the application described above will be used to supplant local funds, but will be used to increase the amounts of such funds that would, in the absence of federal funds, be made available for law enforcement activities.
3. I assure that the application described above (and any amendment to that application) was submitted for review to the governing body of the unit of local government (e.g., city council or county commission), or to an organization designated by that governing body, not less than 30 days before the date of this certification.
4. I assure that, before the date of this certification— (a) the application described above (and any amendment to that application) was made public; and (b) an opportunity to comment on that application (or amendment) was provided to citizens and to neighborhood or community-based organizations, to the extent applicable law or established procedure made such an opportunity available.
5. I assure that, for each fiscal year of the award (if any) that OJP makes based on the application described above, the applicant unit of local government will maintain and report such data, records, and information (programmatic and financial), as OJP may reasonably require.
6. I have carefully reviewed 34 U.S.C. § 10153(a)(5), and, with respect to the programs to be funded by the award (if any), I hereby make the certification required by section 10153(a)(5), as to each of the items specified therein.

\_\_\_\_\_  
Signature of Chief Executive of the Applicant Unit of  
Local Government

\_\_\_\_\_  
Date of Certification

\_\_\_\_\_  
Printed Name of Chief Executive

\_\_\_\_\_  
Title of Chief Executive

\_\_\_\_\_  
Name of Applicant Unit of Local Government



**Applicant: City and County of San Francisco**  
**Department of Children, Youth and Their Families**  
**Title: The CCSF's Continuum of Alternative Responses to Drug Offenses**  
**Attachment 3: RESERVATION OF RIGHTS**

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The City and County of San Francisco ("San Francisco"), through its Department of Children, Youth & Their Families ("San Francisco DCYF"), submits this supplement to its application for the 2019 Edward Byrne Memorial Justice Assistance Grant Program ("Byrne JAG program") regarding the U.S. Department of Justice's ("DOJ") newly announced grant certification and requirements. San Francisco DCYF intends that this supplement be part of its Byrne JAG application.

In the solicitation to local governments for FY 2019 Byrne JAG funding, DOJ has stated that units of local government must submit a certification from the chief executive of the applicant unit of local government, entitled the "Certifications and Assurances by Chief Executive of Applicant Government." (Byrne JAG FY 2019 Local Solicitation at 2, 26 (hereafter "Chief Executive Certification")). The Chief Executive Certification appears to require the chief executive to certify that he or she has reviewed 34 U.S.C. § 10153(a)(5), and to confirm that the unit of local government complies with various provisions of federal law. (Local Solicitation at 26.) Those federal law provisions appear to include 8 U.S.C. §§ 1226(a) & (c), 1231, 1324(a), 1373, 1357(a), 1366(1) & (3), and 1644. (Local Solicitation at 27-32.) The solicitation further states that local jurisdictions must provide answers to questions related to 8 U.S.C. § 1373 in an attachment titled "Information regarding Communication with the Department of Homeland Security (DHS) and/or Immigration and Customs Enforcement (ICE)." (Local Solicitation at 33 (hereafter "Section 1373 Attachment")).

San Francisco DCYF is submitting this application without executing the Chief Executive Certification and without completing the Section 1373 Attachment. San Francisco DCYF is not required to complete those documents, or to agree to comply with those documents' demands, for at least two reasons.

First, in the solicitation, DOJ makes clear that applicants for FY 2019 Byrne JAG funds do not need to complete the Chief Executive Certification at this time. Rather, DOJ has stated that "a unit of local government may not access award funds, unless the chief executive of the applicant unit" submits the Chief Executive Certification. (Local Solicitation at 1.) Further, DOJ has represented that it will not deny an application for a FY 2019 Byrne JAG award for failure to submit the Chief Executive Certification by the application deadline. (*Id.* at 21.) Instead, DOJ states that a unit of local government will not be able to access award funds until it submits that document. (*Id.* at 21.) Consistent with this representation, San Francisco DCYF will not submit the Chief Executive Certification at this time.

Second, and more fundamentally, DOJ may not require San Francisco DCYF to complete the Section 1373 Attachment, or to certify compliance with the various federal laws identified in the Local Solicitation. (Local Solicitation at 27-32.) In litigation brought by San Francisco, a federal district court has already held that these conditions and requirements violate federal law. *See* Order Granting Pltf.'s Mot. for Summ. Judgment, *City and County of San Francisco v. Sessions*, N.D. Cal. No. 18-cv-05146 ("*Sessions 2018*"), Dkt. No. 60 at 7-8, 17-19. That court has issued a declaratory judgment that these

requirements are unconstitutional and unlawful, and has permanently enjoined DOJ from enforcing them. See Judgment and Order Granting Pltf.'s Mot. for Summ. Judgment, *Sessions 2018*, Dkt. No. 63 at 1-2. Furthermore, that same court has held that 8 U.S.C. § 1373 is unconstitutional, and enjoined DOJ from "[e]nforcing 8 U.S.C. § 1373's statutory obligations against any California state entity or political subdivision." *Id.* at 2. San Francisco is a party to the litigation and a political subdivision of California. Also, that same court has held that San Francisco's immigration-related laws and policies comply with 8 U.S.C. § 1373, and has enjoined DOJ from "denying or clawing back San Francisco Byrne JAG funding on the basis of alleged non-compliance with Section 1373." See Judgment and Order, *City and County of San Francisco v. Sessions*, N.D. Cal. No. 17-cv-04642, Dkt. No. 146 at 1-2. Those court orders remain in effect and prohibit DOJ from requiring San Francisco DCYF to complete the Section 1373 Attachment, or from demanding that San Francisco's Chief Executive certify compliance with 8 U.S.C. §§ 1226(a) & (c), 1231, 1324(a), 1373, 1357(a), 1366(1) & (3), and 1644. Those judgments and orders also prohibit DOJ from denying or clawing back San Francisco's Byrne JAG funding on the basis of its compliance with these laws.

San Francisco reserves its right to pursue any further legal action, including litigation, to challenge any award conditions, requirements, and/or certifications imposed on its FY 2019 Byrne JAG award, or used as a basis for denying its FY 2019 Byrne JAG application.

**Applicant: City and County of San Francisco**  
**Department of Children, Youth and Their Families**  
**Title: The CCSF's Continuum of Alternative Responses to Drug Offenses**  
**Attachment 4: APPLICANT DISCLOSURE OF PENDING APPLICATIONS**

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The City and County of San Francisco does not have pending applications for federally funded assistance that includes requests for funding to support the same project being proposed under this solicitation and would cover the identical cost items outlines in the budget narrative and worksheet in the application under this solicitation.







U.S. Department of Justice  
Office of Justice Programs  
Bureau of Justice Assistance

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## Edward Byrne Memorial Justice Assistance Grant (JAG) Program Fiscal Year 2019 Local Solicitation

CFDA #: 16.738

Solicitation Release Date: July 25, 2019

Application Deadline: 8:00 p.m. eastern time on August 23, 2019

The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Bureau of Justice Assistance (BJA) is seeking applications for the Edward Byrne Memorial Justice Assistance Grant (JAG) Program. This program furthers the Department's mission by assisting state, local, and tribal law enforcement efforts to prevent or reduce crime and violence.

This solicitation incorporates the OJP Grant Application Resource Guide by reference. The OJP Grant Application Resource Guide provides guidance to applicants for the preparation and submission to OJP of applications for funding. **If this solicitation expressly modifies any provision in the OJP Grant Application Resource Guide, the applicant is to follow the guidelines in this solicitation as to that provision.**

This solicitation expressly modifies the OJP Grant Application Resource Guide by not incorporating the "Limitation on Use of Award Funds for Employee Compensation; Waiver" provisions in the "Financial Information" section of the OJP Grant Application Resource Guide.

### Eligibility

Only units of local government may apply under this solicitation. By law, for purposes of the JAG Program, the term "unit of local government" includes a town, township, village, parish, city, county, borough, or other general purpose political subdivision of a state; or, it may be a federally recognized Indian tribal government that performs law enforcement functions (as determined by the Secretary of the Interior). A unit of local government also may be any law enforcement district or judicial enforcement district established under applicable state law with authority to independently establish a budget and impose taxes; for example, in Louisiana, a unit of local government means a district attorney or parish sheriff.

A JAG application is not complete, and a unit of local government may not access award funds, unless the chief executive of the applicant unit of local government (e.g., a mayor)

properly executes, and the unit of local government submits, the "Certifications and Assurances by Chief Executive of Applicant Government" attached to this solicitation as Appendix A.

Eligible allocations under JAG are posted annually on the JAG web page.

All recipients and subrecipients (including any for-profit organization) must forgo any profit or management fee.

### **Contact Information**

For technical assistance with submitting an application, contact the Grants Management System (GMS) Support Hotline at 888-549-9901, option 3, or via email at GMS.HelpDesk@usdoj.gov. The GMS Support Hotline operates 24 hours a day, 7 days a week, including on federal holidays.

An applicant that experiences unforeseen GMS technical issues beyond its control that prevent it from submitting its application by the deadline must email the National Criminal Justice Reference Service (NCJRS) Response Center at grants@ncjrs.gov **within 24 hours after the application deadline** in order to request approval to submit its application after the deadline. For information on reporting technical issues, see "Experiencing Unforeseen GMS Technical Issues" under **How to Apply (GMS)** in the OJP Grant Application Resource Guide.

For assistance with any other requirement of this solicitation, applicants may contact the NCJRS Response Center by telephone at 1-800-851-3420; via TTY at 301-240-6310 (hearing impaired only); by email at grants@ncjrs.gov; by fax to 301-240-5830, or by web chat at https://webcontact.ncjrs.gov/ncjchat/chat.jsp. The NCJRS Response Center hours of operation are 10:00 a.m. to 6:00 p.m. eastern time, Monday through Friday, and 10:00 a.m. to 8:00 p.m. eastern time on the solicitation close date. Applicants also may contact the appropriate BJA State Policy Advisor.

### **Post-Award Legal Requirements Notice**

If selected for funding, in addition to implementing the funded project consistent with the OJP-approved application, the recipient must comply with all award conditions, and all applicable requirements of federal statutes and regulations (including applicable requirements referred to in the assurances and certifications executed in connection with award acceptance). OJP strongly encourages prospective applicants to review information on post-award legal requirements and common OJP award conditions **prior** to submitting an application.

For additional information on these legal requirements, see the "Administrative, National Policy, and Other Legal Requirements" section in the OJP Grant Application Resource Guide.

### **Deadline details**

Applicants must register in the OJP Grants Management System (GMS) at https://grants.ojp.usdoj.gov/ prior to submitting an application under this solicitation. All applicants must register, even those that previously registered in GMS. Select the "Apply Online" button associated with the solicitation title. All registrations and applications are due by 8 p.m. eastern time on August 23, 2019.

For additional information, see the "**How to Apply (GMS)**" section in the OJP Grant Application Resource Guide.

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# **Edward Byrne Memorial Justice Assistance Grant (JAG) Program FY 2019 Local Solicitation CFDA #16.738**

## **A. Program Description**

### **Overview**

The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to states and units of local government. BJA will award JAG Program funds to eligible units of local government under this FY 2019 JAG Program Local Solicitation. (A separate solicitation will be issued for applications to BJA directly from states.)

**Statutory Authority:** The JAG Program is authorized by Title I of the Omnibus Crime Control and Safe Streets Act of 1968 (Public Law No. 90-351 (generally codified at 34 U.S.C. 10151-10726), including subpart 1 of part E (codified at 34 U.S.C. 10151 - 10158); see also 28 U.S.C. 530C(a).

### **Program-specific Information**

#### **Permissible uses of JAG Funds – In general**

In general, JAG funds awarded to a unit of local government under this FY 2019 solicitation may be used to provide additional personnel, equipment, supplies, contractual support, training, technical assistance, and information systems for **criminal justice**, including any one or more of the following:

- Law enforcement programs
- Prosecution and court programs
- Prevention and education programs
- Corrections and community corrections programs
- Drug treatment and enforcement programs
- Planning, evaluation, and technology improvement programs
- Crime victim and witness programs (other than compensation)
- Mental health programs and related law enforcement and corrections programs

Additionally, JAG funds awarded to a unit of local government under this FY 2019 solicitation may be used for any purpose indicated Appendix D.

In connection with all of the above purposes (including those indicated in the appendix), it should be noted that the statute defines "criminal justice" as "activities pertaining to crime prevention, control, or reduction, or the enforcement of the criminal law, including, but not limited to, police efforts to prevent, control, or reduce crime or to apprehend

criminals, including juveniles, activities of courts having criminal jurisdiction, and related agencies (including but not limited to prosecutorial and defender services, juvenile delinquency agencies and pretrial service or release agencies), activities of corrections, probation, or parole authorities and related agencies assisting in the rehabilitation, supervision, and care of criminal offenders, and programs relating to the prevention, control, or reduction of narcotic addiction and juvenile delinquency.”

### **Limitations on the use of JAG funds**

Prohibited uses of funds – JAG funds may not be used (whether directly or indirectly) for any purpose prohibited by federal statute or regulation, including those purposes specifically prohibited by the JAG Program statute as set out at 34 U.S.C. § 10152.

JAG funds may not be used (directly or indirectly) for security enhancements or equipment for nongovernmental entities not engaged in criminal justice or public safety. Additionally, **JAG funds may not be used (directly or indirectly) to pay for any of the following items unless the BJA Director certifies that extraordinary and exigent circumstances exist, making them essential to the maintenance of public safety and good order:**

- Vehicles, vessels, or aircraft\*
- Luxury items
- Real estate
- Construction projects (other than penal or correctional institutions)
- Any similar items

\*Police cruisers, police boats, and police helicopters are allowable vehicles under JAG and do not require BJA certification.

**For information about requesting BJA certification for a listed prohibited item (including Unmanned Aircraft, Unmanned Aerial Vehicles and/or Unmanned Aerial System purchases) or for examples of allowable vehicles that do not require BJA certification, refer to the JAG FAQs.**

***Cap on use of JAG award funds for administrative costs*** – Up to 10 percent of a JAG award, including up to 10 percent of any earned interest, may be used for costs associated with administering the award.

***Prohibition of supplanting; no use of JAG funds as match*** – JAG funds may not be used to supplant state or local funds but must be used to increase the amounts of such funds that would, in the absence of federal funds, be made available for law enforcement activities. See the JAG FAQs for examples of supplanting.

Although supplanting is prohibited, as discussed under What An Application Should Include, leveraging of federal funding is encouraged.

Absent specific federal statutory authority to do so, JAG award funds may not be used as a match for the purposes of other federal awards.

***Other restrictions on use of funds*** – If a unit of local government chooses to use its FY 2019 JAG funds for particular, defined types of expenditures, it must satisfy certain preconditions.

- **Body-Worn Cameras (BWC)** - A unit of local government that proposes to use FY 2019 JAG award funds to purchase BWC equipment, or to implement or enhance BWC programs, must provide OJP with a certification(s) that each unit of local government law enforcement agency receiving the equipment or implementing the program has policies and procedures in place related to BWC equipment usage, data storage and access, privacy considerations, and training. The certification form related to BWC policies and procedures can be found at: <https://www.bja.gov/Funding/BodyWornCameraCert.pdf>.

A unit of local government that proposes to use JAG funds for BWC-related expenses will have funds withheld until the required certification is submitted and approved by OJP. If the unit of local government proposes to change project activities to utilize JAG funds for BWC-related expenses after the award is accepted, the unit of local government must submit the signed certification to OJP at that time.

Further, before making any subaward for BWC-related expenses, the unit of local government JAG recipient must collect a completed BWC certification from the proposed subrecipient. Any such certifications must be maintained by the unit of local government JAG recipient, and made available to OJP upon request.

**The BJA BWC Toolkit provides model BWC policies and best practices to assist departments in implementing BWC programs.**

Apart from the JAG Program, BJA provides funds under the Body-Worn Camera Policy and Implementation Program (BWC Program). The BWC Program allows jurisdictions to develop and implement policies and practices required for effective program adoption and address program factors, including the purchase, deployment, and maintenance of camera systems and equipment; data storage and access; and privacy considerations. Interested units of local government may wish to refer to the [BWC web page](#) for more information. Units of local government should note, however, that JAG funds may not be used as any part of the 50 percent match required by the BWC Program.

- **Body Armor** - Body armor purchased with JAG funds may be purchased at any threat level, make, or model from any distributor or manufacturer, as long as the following requirements are met: The body armor must have been tested and found to comply with the latest applicable National Institute of Justice (NIJ) ballistic or stab standards. In addition, body armor purchased must be made in the United States. Finally, body armor purchased with JAG funds must be "uniquely fitted vests," which means protective (ballistic or stab-resistant) armor vests that conform to the individual wearer to provide the best possible fit and coverage, through a combination of: 1) correctly-sized panels and carrier, determined through appropriate measurement, and 2) properly adjusted straps, harnesses, fasteners, flaps, or other adjustable features. The requirement that body armor be "uniquely fitted" does not necessarily require body armor that is individually manufactured based on the measurements of an individual wearer. In support of OJP's efforts to improve officer safety, the American Society for Testing and Materials (ASTM) International has made available the [Standard Practice for Body Armor Wearer Measurement and Fitting of Armor](#) (Active Standard ASTM E3003) available at no cost. The [Personal Armor Fit Assessment checklist](#) is excerpted from ASTM E3003.

A unit of local government that proposes to use FY 2019 JAG award funds to purchase body armor must provide OJP with a certification(s) that each unit of local government



law enforcement agency receiving body armor has a written "mandatory wear" policy in effect. See 34 U.S.C. § 10202(c). The certification form related to mandatory wear can be found at: [www.bja.gov/Funding/BodyArmorMandatoryWearCert.pdf](http://www.bja.gov/Funding/BodyArmorMandatoryWearCert.pdf). There are no requirements regarding the nature of the policy other than it specify when mandatory wear is required for uniformed officers on duty. FAQs related to the mandatory wear policy requirement can be found at [ojp.gov/bvpbasi/docs/FAQsBVPMandatoryWearPolicy.pdf](http://ojp.gov/bvpbasi/docs/FAQsBVPMandatoryWearPolicy.pdf). A mandatory wear concept and issues paper and a model policy are available at the BVP Customer Support Center, at [vests@usdoj.gov](mailto:vests@usdoj.gov) or toll free at 1-877-758-3787.

A unit of local government that proposes to use JAG funds to purchase body armor will have funds withheld until the required certification is submitted and approved by OJP. If the unit of local government proposes to change project activities to utilize JAG funds to purchase body armor after the award is accepted, the unit of local government must submit the signed certification to OJP at that time.

Further, before making any subaward for the purchase of body armor, the unit of local government JAG recipient must collect a completed mandatory wear certification from the proposed subrecipient. Any such certifications must be maintained by the local government JAG recipient, and made available to OJP upon request.

Apart from the JAG program, BJA provides funds under the Bulletproof Vest Partnership (BVP) Program. The BVP Program is designed to provide a critical resource to state and local law enforcement agencies for the purchase of ballistic-resistant and stab-resistant body armor. For more information on the BVP Program, including eligibility and application, refer to the [BVP web page](#). Units of local government should note, however, that JAG funds may not be used as any part of the 50 percent match required by the BVP Program. It is also important to note that **pursuant to the BVP program statute, at 34 U.S.C. § 10532(c), the use of JAG funding by a unit of local government may impact its eligibility for funding under the BVP program. If a unit of local government uses JAG funds to purchase armor vests, that unit of local government cannot also receive funding under the BVP program in the same fiscal year.** For additional information on the BVP Program and eligibility restrictions related to receipt of JAG funding, review the [BVP FAQs](#).

- **Interoperable Communications** - Units of local government (and any subrecipients) that use FY 2019 JAG funds to support emergency communications activities (including the purchase of interoperable communications equipment and technologies such as Voice over Internet Protocol bridging or gateway devices, or equipment to support the build out of wireless broadband networks in the 700 MHz public safety band under the Federal Communications Commission [FCC] Waiver Order) should review current SAFECOM guidance at: <https://www.dhs.gov/safecom>. This guidance is updated annually to provide current information on emergency communications policies, eligible costs, best practices, and technical standards for state, local, tribal, and territorial grantees investing federal funds in emergency communications projects. Additionally, emergency communications projects funded with FY 2019 JAG funds should support the Statewide Communication Interoperability Plan (SCIP) and be coordinated with the full-time statewide interoperability coordinator (SWIC) in the state of the project. As the central coordination point for a state's interoperability effort, the SWIC plays a critical role and can serve as a valuable resource. SWICs are responsible for the implementation of SCIP through coordination and collaboration with the emergency response community. The U.S. Department of Homeland Security Office

of Emergency Communications maintains a list of SWICs for each of the states and territories. Contact [OEC@hq.dhs.gov](mailto:OEC@hq.dhs.gov) for more information. All communications equipment purchased with FY 2019 JAG Program funding should be identified during quarterly performance metrics reporting.

Further, information-sharing projects funded with FY 2019 JAG funds must comply with DOJ's Global Justice Information Sharing Initiative guidelines, as applicable, in order to promote information sharing and enable interoperability among disparate systems across the justice and public safety community. Recipients (and subrecipients) must conform to the Global Standards Package (GSP) and all constituent elements, where applicable, as described at: [https://it.ojp.gov/gsp\\_grantcondition](https://it.ojp.gov/gsp_grantcondition). Recipients (and subrecipients) will be required to document planned approaches to information sharing and describe compliance with GSP and an appropriate privacy policy that protects shared information or provide detailed justification for why an alternative approach is recommended.

For JAG applicants considering implementing communications technology projects, it is worthwhile to consider the First Responder Network Authority (FirstNet) Program. The Middle Class Tax Relief and Job Creation Act of 2012 (47 U.S.C. §§ 1401 *et seq.*) established FirstNet as an independent authority within the National Telecommunications and Information Administration (NTIA). FirstNet's statutory mission is to take all actions necessary to ensure the establishment of a nationwide public safety broadband network (NPSBN). NPSBN will use the 700 MHz D block spectrum to provide Long-Term Evolution (LTE)-based broadband services and applications to public safety entities. The network is based on a single, national network architecture that will evolve with technological advances and initially consist of a core network and radio access network. While mission-critical voice communications will continue to occur on land mobile radio (LMR), in time, FirstNet is expected to provide public safety entities with mission-critical broadband data capabilities and services including, but not limited to: messaging, image sharing, video streaming, group text, voice, data storage, applications, location-based services, and quality of service, priority, and preemption. This reliable, highly secure, interoperable, and innovative public safety communications platform will bring 21st century tools to public safety agencies and first responders, allowing them to get more information quickly and helping them to make faster and better decisions. For more information on FirstNet services, the unique value of the FirstNet network to public safety, and how to subscribe for the FirstNet service, should your state or territory opt in, visit [www.FirstNet.gov](http://www.FirstNet.gov). To learn about FirstNet's programs and activities, including its consultation and outreach with public safety, the state planning process, FirstNet's history and promise and how it plans to ensure that the FirstNet network meets the needs of public safety, visit [www.FirstNet.gov](http://www.FirstNet.gov) or contact [info@firstnet.gov](mailto:info@firstnet.gov).

- DNA Testing of Evidentiary Materials and Upload of DNA Profiles to a Database - If JAG Program funds will be used for DNA testing of evidentiary materials, any resulting eligible DNA profiles must be uploaded to the Combined DNA Index System (CODIS, the national DNA database operated by the Federal Bureau of Investigation (FBI) by a government DNA lab with access to CODIS. No profiles generated with JAG funding may be entered into any other non- governmental DNA database without prior express written approval from BJA.

In addition, funds may not be used for purchase of DNA equipment and supplies when the resulting DNA profiles from such technology are not acceptable for entry into CODIS.

Entry of Records into State Repositories - As appropriate and to the extent consistent with law, a condition will be imposed that would require the following: with respect to any "program or activity" that receives federal financial assistance under this solicitation that is likely to generate or upgrade court dispositions or other records that are relevant to National Instant Background Check System (NICS) determinations (which includes any dispositions or records whatsoever that involve any "alien [who] is illegally or unlawfully in the United States" (18 U.S.C. § 922(g)(5)(A) (generally prohibiting any such alien to possess any firearm or ammunition)), a system must be in place to ensure that all such NICS-relevant dispositions or records that are generated or upgraded are made available in timely fashion to state repositories/databases that are accessed by NICS.

#### **Requirements specific to "disparate" jurisdictions**

According to the JAG program statute, a "disparity" may exist between the funding eligibility of a county and its associated municipalities. See 34 U.S.C. § 10156(d)(4). Three different types of disparities may exist:

- The first type is a zero-county disparity. This situation exists when one or more municipalities within a county are eligible for a direct award but the county is not, yet the county is responsible for providing criminal justice services (such as prosecution and incarceration) for the municipality. In this case, the county is entitled to part of the municipality's award because it shares the cost of criminal justice operations, although it may not report crime data to the FBI. This is the most common type of disparity.
- A second type of disparity exists when both a county and a municipality within that county qualify for a direct award, but the award amount for the municipality exceeds 150 percent of the county's award amount.
- The third type of disparity occurs when a county and multiple municipalities within that county are all eligible for direct awards, but the sum of the awards for the individual municipalities exceeds 400 percent of the county's award amount.

Jurisdictions identified by BJA as disparate must identify a fiscal agent that will submit a joint application for the aggregate eligible allocation to all disparate municipalities. The joint application must determine and specify the award distribution to each unit of local government and the purposes for which the funds will be used. A memorandum of understanding (MOU) that identifies which jurisdiction will serve as the applicant or fiscal agent for joint funds must be completed and signed by the authorized representative for each participating jurisdiction. The signed MOU should be attached to the application. For a sample MOU, see: [www.bja.gov/Funding/JAGMOU.pdf](http://www.bja.gov/Funding/JAGMOU.pdf).

Once an award is made, the fiscal agent will be responsible for distributing award funds to the other jurisdictions in the disparate group through subawards that include all appropriate award conditions. Unless specified differently, any reference in this solicitation to "applicant" or "recipient" includes each fiscal agent applying on behalf of a disparate group. Further, "subrecipients" includes those disparate jurisdictions that receive award funding from the fiscal agent, rather than directly from OJP.

#### **Required compliance with applicable federal laws**

By law, the chief executive (e.g., the mayor) of each unit of local government that applies for an FY 2019 JAG award must certify that the unit of local government will "comply with all

provisions of [the JAG Program statute] and all other applicable Federal laws.” To satisfy this requirement, each unit of local government applicant must submit a properly executed Certifications and Assurances by the Chief Executive of the Applicant Government using the form shown in Appendix A.

All applicants should understand that OJP awards, including certifications provided in connection with such awards, are subject to review by DOJ, including by OJP and by the DOJ Office of the Inspector General. Applicants also should understand that a materially false, fictitious, or fraudulent statement (or concealment or omission of a material fact) in a certification submitted to OJP in support of an application may be the subject of criminal prosecution, and also may result in civil penalties and administrative remedies for false claims or otherwise. Administrative remedies that may be available to OJP with respect to an FY 2019 award include suspension or termination of the award, placement on the DOJ high risk grantee list, disallowance of costs, and suspension or debarment of the recipient.

### **National Incident-Based Reporting System (NIBRS) 3 percent set-aside**

In FY 2016, the Federal Bureau of Investigation (FBI) formally announced its intention to sunset the Uniform Crime Reporting (UCR) Program’s traditional Summary Reporting System (SRS) and replace it with the UCR Program’s National Incident-Based Reporting System (NIBRS). By January 1, 2021, the FBI intends for NIBRS to be the law enforcement crime data reporting standard for the nation.

By statute, JAG Program awards are calculated using summary Part 1 violent crime data from the FBI’s UCR Program. See 34 U.S.C. § 10156. Once SRS has been replaced by NIBRS, JAG award amounts will be calculated using NIBRS data. In preparation for the FBI’s 2021 NIBRS compliance deadline, beginning in FY 2018, BJA requires, through the application of a special condition, that direct JAG award recipients not certified by their state (or, as applicable, the FBI) as NIBRS compliant to dedicate 3 percent of their JAG award toward achieving full compliance with the FBI’s NIBRS data submission requirements under the UCR Program. The 3 percent requirement will assist state and local jurisdictions in working toward compliance to ensure they continue to have critical criminal justice funding available through JAG when SRS is replaced by NIBRS in FY 2021.

The requirement for a NIBRS set-aside will be applicable to all jurisdictions in a disparate group, but will not otherwise be applied to subawards. That is, the unit of local government serving as fiscal agent for a disparate group will be required by special condition to require each of the other jurisdictions in the disparate group to set aside 3 percent of FY 2019 JAG funds received by that jurisdiction to be used for NIBRS compliance activities, unless that jurisdiction has had the requirement waived by BJA, as described below. Units of local government must clearly indicate in their application narratives and budgets what projects will be supported with this 3 percent set-aside.

The following are examples of costs and projects that relate to NIBRS implementation at the state or local level that could be funded under the JAG Program: software, hardware, and labor that directly support or enhance a state or agency’s technical capacity for collecting, processing, and analyzing data reported by local law enforcement (LE) agencies and then submitting NIBRS data to the FBI; training personnel responsible for the state’s Incident Based Reporting (IBR) program on receiving, processing, analyzing, and validating incident-based data from local LE agencies in their state; training local agencies in how to collect and submit NIBRS data; and technical assistance for LE agency personnel responsible for (1) managing

the agency's crime incident data, (2) processing and validating the data, and (3) extracting and submitting IBR data to the state UCR Program, according to the states, and/or directly to the FBI, according to the NIBRS standard.

BJA will waive the set-aside requirement for units of local government that have been certified as NIBRS compliant by their state, or directly by the FBI, as of the posting date of this solicitation. Units of local government that achieve full compliance with NIBRS after receiving an award should email evidence of NIBRS compliance (certification of NIBRS compliance from their state or the FBI) to their State Policy Advisor listed in OJP's Grants Management System (GMS). Upon review of the documentation submitted, BJA will confirm the NIBRS compliance and then issue a Grant Adjustment Notice (GAN) to clear any withholding special condition associated with the NIBRS set-aside requirement. Units of local government must retain documentation on file that demonstrates the certification of NIBRS compliance. Such documentation must be made available for BJA review, upon request. Please note that in order for a state to certify NIBRS compliance of a unit of local government, that state must first be certified as NIBRS compliant by the FBI. In FY 2019 and forward, this requirement is applicable to all JAG recipients, meaning tribal jurisdictions must set aside the 3 percent for NIBRS compliance.

### **BJA Areas of Emphasis**

BJA recognizes that many state and local criminal justice systems currently face challenging fiscal environments, and that an important, cost-effective way to relieve those pressures is to share or leverage resources through cooperation between federal, state, and local law enforcement. BJA intends to focus much of its work on the areas of emphasis described below, and encourages each recipient of an FY 2019 JAG award to join federal law enforcement agencies in addressing these challenges.

Reducing Violent Crime – Recognizing that crime problems, including felonious possession and use of a firearm and/or gang violence, illegal drug sales and distribution, human trafficking, and other related violent crime, vary from community to community, BJA encourages units of local government to tailor their programs to the local crime issues, and to be data-informed in their work. Units of local government should consider investing JAG funds in programs to combat illegal gun violence, and to improve the process for ensuring that persons prohibited from purchasing guns (see, e.g., 18 U.S.C. § 922(g)) are prevented from doing so, by utilizing technology such as eTrace and NIBIN to analyze evidence as well as by enhancing complete, accurate, and timely reporting to the FBI's NICS. Units of local government are also encouraged to coordinate with United States Attorneys Offices and Project Safe Neighborhood (PSN) grantees in order to leverage funding for violence reduction projects, and to coordinate their law enforcement activities with those of federal law enforcement agencies, such as the FBI, the Bureau of Alcohol, Tobacco, Firearms, and Explosives, the Drug Enforcement Administration, the United States Marshals Service, and the Department of Homeland Security.

Officer Safety and Wellness – The issue of law enforcement safety and wellness is an important priority for BJA and DOJ. According to the 2018 Preliminary End-of-Year Law Enforcement Fatalities Report, released by the National Law Enforcement Officers Memorial Fund (NLEOMF), 2018 saw 144 law enforcement law enforcement line-of-duty deaths nationwide. This is a 12 percent increase over 2017, which had 129 line-of-duty deaths. Firearms-related deaths were the leading cause of law enforcement deaths (52) – a

13 percent increase when compared to 2017. Among those deaths, 14 occurred during an attempt to arrest a suspect, 8 while conducting an investigative activity, 6 while responding to a domestic or public disturbance, and 5 as a result of being ambushed. Additionally, there were 50 traffic-related deaths. Forty-two officers died due to circumstances other than firearms or traffic, the majority being job-related illnesses.

Based on the latest report (2017) from the FBI's Law Enforcement Officers Killed and Assaulted (LEOKA) data, there appeared to be a continuing increase in assaults against law enforcement officers between 2016 and 2017. In 2017 there were 60,211 assaults versus 57,180 assaults in 2016. Of those assaulted, 17,476 were injured compared to 16,535 injured in 2016. The 2017 LEOKA data show that 21 officers died as a result of investigative or enforcement duties, 6 during pursuits, and 5 were ambushed.

BJA sees a vital need to continue to focus on tactical officer safety concerns as well as on the health and wellness of law enforcement as that may have a direct effect on officer performance and safety. It is important for law enforcement to have the tactical skills necessary, and also to be physically and mentally well, to perform, survive, and be resilient in the face of the demanding duties of the profession. BJA encourages units of local government to use JAG funds to address these needs by providing training, and paying for tuition and travel expenses related to attending trainings such as those available through the BJA VALOR Initiative and soon to be available through the National Officer Safety Initiative program, as well as funding for health and wellness programs for law enforcement officers.

Southwest Border Rural Law Enforcement – Securing U.S. borders (and internationally accessible waterways and airports) is critically important to the reduction, intervention, and prevention of transnational drug-trafficking networks, gangs, and combating all forms of human trafficking and related sexual assaults within the United States (including sex and labor trafficking of foreign nationals and U.S. citizens of all sexes and ages). Smuggling and trafficking operations to, from, and within the United States contribute to a significant increase in violent crime and U.S. deaths, to include law enforcement. BJA encourages units of local government using JAG funds to support law enforcement hiring, training, and technology enhancement, as well as information sharing, cooperation, and coordination among federal, state, local, tribal, and territorial law enforcement agencies to help address these problems.

Responding to the Opioid Crisis – The opioid crisis is a public health emergency and responding to the crisis is one of DOJ's top priorities. In 2017, more than 72,000 Americans lost their lives to drug overdoses, according to the Centers for Disease Control and Prevention (CDC). In 2016, 63,632 Americans died from fatal drug overdoses and 52,404 died in 2015 (CDC). The majority of these deaths can be attributed to opioids. Law enforcement plays a vital role in efforts to stem overdoses, save lives, and fight illegal opioid distribution and abuse. BJA encourages local governments to use JAG funds to support law enforcement actions to fight the opioid epidemic such as addressing the supply of both diverted prescription drugs and illegal drugs, and supporting first responders when encountering overdoses. JAG funds can also be used for training and safety measures to prepare for potential encounters with synthetic opioids such as fentanyl. This may include covering the cost of providing naloxone to all officers and the cost of fentanyl detection testing.

## Objectives

In general, the FY 2019 JAG Program is designed to provide additional personnel, equipment, supplies, contractual support, training, technical assistance, and information systems for criminal justice. Although the JAG Program provides assistance directly to states, through pass-through (and similar) requirements, the JAG Program also is designed to assist units of local government with respect to criminal justice.

As discussed in more detail in the General Information about Post-federal Award Reporting Requirements discussion, a unit of local government that receives an FY 2019 JAG award will be required to produce various types of reports and to submit data related to performance measures and accountability. The objectives are directly related to the JAG Program accountability measures at <https://bjapmt.ojp.gov/help/jagdocs.html>.

The Objectives are directly related to the performance measures that demonstrate the results of the work completed, as discussed under What an Application Should Include.

## Evidence-based Programs or Practices

OJP strongly emphasizes the use of data and evidence in policy making and program development in criminal justice, juvenile justice, and crime victim services. For additional information and resources on evidence-based programs or practices, see the OJP Grant Application Resource Guide.

A useful matrix of evidence-based policing programs and strategies is available through BJA's Matrix Demonstration Project. BJA offers a number of program models designed to effectively implement promising and evidence-based strategies through the BJA "Innovation Suite" of programs including Innovations in Policing, Prosecution, Supervision, Reentry, and others (see <https://www.bja.gov/Programs/CRPPE/innovationssuite.html>). BJA encourages units of local government to use JAG funds to support these "crime innovation" strategies, including effective partnerships with universities and research partners and with non-traditional criminal justice partners.

## Information Regarding Potential Evaluation of Programs and Activities

Applicants should note OJP may conduct or support an evaluation of the programs and activities funded under this solicitation. For additional information, see the OJP Grant Application Resource Guide section, entitled, "Information Regarding Potential Evaluation of Programs and Activities."

## BJA Success Stories

The BJA-sponsored Success Stories web page features projects that have demonstrated success or shown promise in reducing crime and positively impacting communities. This web page is a valuable resource for states, localities, territories, tribes, and criminal justice professionals who seek to identify and learn about JAG and other successful BJA-funded projects linked to innovation, crime reduction, and evidence-based practices. **BJA strongly encourages the recipient to submit success stories annually (or more frequently).**

If a unit of local government has a success story it would like to submit, it may be submitted through My BJA account, using "Add a Success Story" and the Success Story Submission form. Register for a My BJA account using this registration link.

## B. Federal Award Information

BJA estimates that it will make up to 1,147 local awards totaling an estimated \$84,500,000.

Awards of at least \$25,000 are 4 years in length, and performance periods will be from October 1, 2018 through September 30, 2022. Extensions beyond this period may be made on a case-by-case basis at the discretion of BJA and must be requested via GMS no fewer than 30 days prior to the grant end date.

Awards of less than \$25,000 are 2 years in length, and performance periods will be from October 1, 2018 through September 30, 2020. Extensions of up to 2 years can be requested for these awards via GMS no fewer than 30 days prior to the grant end date, and will be automatically granted upon request.

All awards are subject to the availability of appropriated funds and to any modifications or additional requirements that may be imposed by statute.

### Type of Award

BJA expects that any award under this solicitation will be in the form of a grant. See the "Administrative, National Policy, and Other Legal Requirements" section of the OJP Grant Application Resource Guide for a brief discussion of important statutes, regulations, and award conditions that apply to many (or in some cases, all) OJP grants.

JAG awards are based on a statutory formula as described below:

Once each fiscal year's overall JAG Program funding level is determined, BJA works with the Bureau of Justice Statistics (BJS) to begin a four-step grant award calculation process, which, in general, consists of:

- (1) Computing an initial JAG allocation for each state, based on its share of violent crime and population (weighted equally).
- (2) Reviewing the initial JAG allocation amount to determine if the state allocation is less than the minimum award amount defined in the JAG legislation (0.25 percent of the total). If this is the case, the state is funded at the minimum level, and the funds required for this are deducted from the overall pool of JAG funds. Each of the remaining states receives the minimum award plus an additional amount based on its share of violent crime and population.
- (3) Dividing each state's final award amount (except for the territories and District of Columbia) between the state and its units of local governments at a rate of 60 and 40 percent, respectively.
- (4) Determining unit of local government award allocations, which are based on their proportion of the state's 3-year violent crime average. If the "eligible award amount" for a particular unit of local government, as determined on this basis, is \$10,000 or more, then the unit of local government is eligible to apply directly to OJP (under the JAG Local solicitation) for a JAG award. If the "eligible award amount" to a



particular unit of local government, as determined on this basis, is less than \$10,000, however, the funds are not made available for a direct award to that particular unit of local government, but instead are added to the amount that otherwise would have been awarded to the state. (Additional requirements related to "disparate" jurisdictions are summarized above).

### **Financial Management and System of Internal Controls**

Award recipients and subrecipients (including recipients or subrecipients that are pass-through entities<sup>1</sup>) must, as described in the Part 200 Uniform Requirements<sup>2</sup> as set out at 2 C.F.R. 200.303, comply with standards for financial and program management. See OJP Grant Application Resource Guide for additional information.

### **Budget Information**

Trust Fund – Units of local government may draw down JAG funds either in advance or on a reimbursement basis. Non-federal entities must maintain advance payments of federal awards in interest-bearing accounts, unless regulatory exclusions apply (2 CFR 200.305(b)(8)). Subrecipients that draw down JAG funds in advance are subject to the same requirement and must first establish an interest-bearing account.

Tracking and reporting regarding JAG funds used for administrative costs – As indicated earlier, up to 10 percent of a JAG award, including up to 10 percent of any earned interest, may be used for costs associated with administering the award. Administrative costs (when utilized) must be tracked separately; a recipient must report in separate financial status reports (SF-425) those expenditures that specifically relate to each particular JAG award during any particular reporting period.

No commingling – Both the unit of local government recipient and all subrecipients of JAG funds are prohibited from commingling funds on a program-by-program or project-by-project basis. **For this purpose, use of the administrative JAG funds to perform work across all active awards in any one year is not considered commingling.**

### **Cost Sharing or Match Requirement**

The JAG Program does not require a match. However, if a successful application proposes a voluntary match amount, and OJP approves the budget, the total match amount incorporated into the approved budget becomes mandatory and subject to audit.

For additional cost sharing and match information, see the DOJ Grants Financial Guide at <https://ojp.gov/financialguide/DOJ/index.htm>.

### **Pre-agreement Costs (also known as Pre-award Costs)**

Pre-agreement costs are costs incurred by the applicant prior to the start date of the period of performance of the grant award.

OJP does **not** typically approve pre-agreement costs. An applicant must request and obtain the prior written approval of OJP for any such costs. All such costs incurred prior to award and prior to approval of the costs are incurred *at the sole risk* of the applicant. (Generally, no applicant should incur project costs *before* submitting an application requesting federal funding for those costs.) Should there be extenuating circumstances that make it appropriate for OJP to consider approving pre-agreement costs, the applicant may contact the point of contact listed on the title page of this solicitation for the requirements concerning written requests for approval. If approved in advance by OJP, award funds may be used for pre-agreement costs, consistent

with the recipient's approved budget and applicable cost principles. See the section on "Costs Requiring Prior Approval" in the DOJ Grants Financial Guide at <https://ojp.gov/financialguide/DOJ/index.htm> for more information.

#### **Prior Approval, Planning, and Reporting of Conference/Meeting/Training Costs**

OJP strongly encourages every applicant that proposes to use award funds for any conference-, meeting-, or training-related activity (or similar event) to review carefully—before submitting an application—the OJP and DOJ policy and guidance on approval, planning, and reporting of such events. See the [OJP Grant Application Resource Guide](#) for information.

#### **Costs Associated with Language Assistance (if applicable)**

See the [OJP Grant Application Resource Guide](#) for information on costs associated with language assistance that may be allowable.

### **C. Eligibility Information**

For information on eligibility, see the title page.

For information on cost sharing or match requirements, see [Section B. Federal Award Information](#).

### **D. Application and Submission Information**

#### **What an Application Should Include**

See the "Application Elements and Formatting Instructions" section of the [OJP Grant Application Resource Guide](#) for information on, among other things, what happens to an application that does not contain all the specified elements. (This solicitation expressly modifies the "Application Elements and Formatting Instructions" section of the OJP Grant Application Resource Guide by not incorporating paragraph two of that section (referring to nonresponsive applications or applications missing critical elements not "[proceeding] to peer review").)

#### **1. Application for Federal Assistance (Standard Form (SF)-424)**

The SF-424 is a required standard form used as a cover sheet for submission of pre-applications, applications, and related information. See the [OJP Grant Application Resource Guide](#) for additional information on completing the SF-424.

**Intergovernmental Review:** This solicitation ("funding opportunity") is subject to [Executive Order 12372](#). An applicant may find the names and addresses of State Single Points of Contact (SPOCs) at the following website: [https://www.whitehouse.gov/wp-content/uploads/2017/11/Intergovernmental-Review-SPOC\\_01\\_2018\\_OFFM.pdf](https://www.whitehouse.gov/wp-content/uploads/2017/11/Intergovernmental-Review-SPOC_01_2018_OFFM.pdf). If the applicant's State appears on the SPOC list, the applicant must contact the State SPOC to find out about, and comply with, the State's process under E.O. 12372. In completing the SF-424, an applicant whose State appears on the SPOC list is to make the appropriate selection in response to question 19, once the applicant has complied with its State E.O. 12372 process. (An applicant whose State does not appear on the SPOC list should answer question 19 by selecting the response that the: "Program is subject to E.O. 12372, but has not been selected by the State for review.").

## 2. Project Identifiers

Applications should identify at least three and no more than ten project identifiers that would be associated with proposed project activities. The list of identifiers can be found at [www.bja.gov/funding/JAGIdentifiers.pdf](http://www.bja.gov/funding/JAGIdentifiers.pdf).

## 3. Program Narrative

The following sections **should** be included as part of the program narrative<sup>1</sup>:

- (a) Description of the Issues – Identify the unit of local government's strategy/funding priorities for the FY 2019 JAG funds, the subgrant award process and timeline, and a description of the programs to be funded over the grant period. Units of local government are strongly encouraged to prioritize the funding on evidence-based projects.
- (b) Project Design and Implementation – Describe the unit of local government's strategic planning process, if any, that guides its priorities and funding strategy. This should include a description of how the local community is engaged in the planning process and the data and analysis utilized to support the plan; it should identify the stakeholders currently participating in the strategic planning process, the gaps in the needed resources for criminal justice purposes, and how JAG funds will be coordinated with state and related justice funds.
- (c) Capabilities and Competencies – Describe any additional strategic planning/coordination efforts in which the units of local government participates with other criminal justice juvenile justice agencies in the state.
- (d) Plan for Collecting the Data Required for this Solicitation's Performance Measures – OJP will require each successful applicant to submit specific performance data that demonstrate the results of the work carried out under the award. The performance data directly relate to the objectives identified under "Objectives" in Section A. Program Description.

Post award, recipients will be required to submit quarterly performance metrics through BJA's Performance Measurement Tool (PMT), located at: <https://bjapmt.ojp.gov>. The application should describe the applicant's plan for collection of all of the performance measures data listed in the JAG Program accountability measures at: <https://bjapmt.ojp.gov/help/jagdocs.html>.

Applicants should visit OJP's performance measurement page at [www.ojp.gov/performance](http://www.ojp.gov/performance) for an overview of performance measurement activities at OJP.

The application should demonstrate the applicant's understanding of the performance data reporting requirements for this grant program and detail how the applicant will gather the

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<sup>1</sup> For information on subawards (including the details on proposed subawards that should be included in the application), see "Budget and Associated Documentation" under Section D. Application and Submission Information.

required data should it receive funding.

Please note that applicants are **not** required to submit performance data with the application. Performance measures information is included as an alert that successful applicants will be required to submit performance data as part of the reporting requirements under an award.

#### **Note on Project Evaluations**

An applicant that proposes to use award funds through this solicitation to conduct project evaluations should follow the guidance under Note on Project Evaluations in the OJP Grant Application Resource Guide.

#### **4. Budget and Associated Documentation**

See the Budget Preparation and Submission Information section of the OJP Grant Application Resource Guide for details on the Budget Detail Worksheet, and on budget information and associated documentation, such as information on proposed subawards, proposed procurement contracts under awards, and pre-agreement costs. **Please note that the budget narrative should include a full description of all costs, including funds set aside for NIBRS project(s) and administrative costs (if applicable).**

General requirement for federal authorization of any subaward; statutory authorizations of subawards under the JAG Program statute. Generally, a recipient of an OJP award may not make subawards ("subgrants") unless the recipient has specific federal authorization to do so. Unless an applicable statute or DOJ regulation specifically authorizes (or requires) particular subawards, a recipient must have authorization from OJP before it may make a subaward.

**JAG subawards that are required or specifically authorized by statute (see 34 U.S.C. § 10152(a) and 34 U.S.C. § 10156) do not require prior approval to authorize subawards. This includes subawards made by states under the JAG Program.**

A particular subaward may be authorized by OJP because the recipient included a sufficiently detailed description and justification of the proposed subaward in the application as approved by OJP. If, however, a particular subaward is not authorized by federal statute or regulation, and is not sufficiently described and justified in the application as approved by OJP, the recipient will be required, post-award, to request and obtain written authorization from OJP before it may make the subaward.

If an applicant proposes to make one or more subawards to carry out the federal award and program, and those subawards are not specifically authorized (or required) by statute or regulation, the applicant should: (1) identify (if known) the proposed subrecipient(s), (2) describe in detail what each subrecipient will do to carry out the federal award and federal program, and (3) provide a justification for the subaward(s), with details on pertinent matters such as special qualifications and areas of expertise. Pertinent information on subawards should appear not only in the Program Narrative but also in the Budget Detail Worksheet and budget narrative.

#### **5. Indirect Cost Rate Agreement (if applicable)**

See the Budget Preparation and Submission Information section of the OJP Grant Application Resource Guide for information.

**6. Tribal Authorizing Resolution (if applicable)**

The following two paragraphs in this solicitation expressly modify the "Tribal Authorizing Resolution" provisions in the OJP Grant Application Resource Guide. An applicant is to follow the guidance in these two paragraphs instead of the guidance stated under the "Tribal Authorizing Resolution" heading in the Guide.

An application in response to the solicitation may require inclusion of information related to a tribal authorizing resolution. A tribe, tribal organization, or third party that proposes to provide direct services or assistance to residents on tribal lands should include in its application a resolution, letter, affidavit, or other documentation, as appropriate, that demonstrates (as a legal matter) that the applicant has the requisite authorization from the tribe(s) to implement the proposed project on tribal lands. In those instances when an organization or consortium of tribes applies for an award on behalf of a tribe or multiple specific tribes, the application should include appropriate legal documentation, as described above, from all tribes that would receive services or assistance under the award. A consortium of tribes for which existing consortium bylaws allow action without support from all tribes in the consortium (i.e., without an authorizing resolution or comparable legal documentation from each tribal governing body) may submit, instead, a copy of its consortium bylaws with the application.

An applicant unable to submit an application that includes a fully executed (i.e., signed) copy of legal appropriate documentation, as described above, consistent with the applicable tribe's governance structure, should submit an unsigned, draft version of such legal documentation as part of its application (except for cases in which, with respect to a tribal consortium applicant, consortium bylaws allow action without the support of all consortium member tribes). If selected for funding, OJP will make use of and access to award funds contingent on receipt of the fully executed legal documentation.

**7. Financial Management and System of Internal Controls Questionnaire (including applicant disclosure of high-risk status)**

Every OJP applicant (other than an individual applying in his or her personal capacity) is required to download, complete, and submit the OJP Financial Management and System of Internal Controls Questionnaire (Questionnaire) at <https://ojp.gov/funding/Apply/Resources/FinancialCapability.pdf> as part of its application. See the OJP Grant Application Resource Guide for additional information and submission instructions for this Questionnaire.

**8. Disclosure of Lobbying Activities**

Each applicant must complete and submit this information. See the OJP Grant Application Resource Guide for additional information and submission instructions for this disclosure.

**9. Certifications and Assurances by the Chief Executive of the Applicant Government**

A JAG application is not complete, and a unit of local government may not access award funds, unless the chief executive of the applicant unit of local government (e.g., the mayor) properly executes, and the unit of local government submits, the "Certifications and Assurances by the Chief Executive of the Applicant Government" attached to this solicitation as Appendix A.

Please note that this certification takes the place of the review narrative attachment and contains assurances that the governing body notification and public comment requirements, which are required under the JAG statute (at 34 U.S.C. § 10153(a)(2)), have been satisfied. More specifically, this certification documents that the JAG application was made available for review by the governing body of the unit of local government, or by an organization designated by that governing body, for a period that was not fewer than 30 days before the application was submitted to BJA and that that an opportunity to comment on this application was provided to citizens prior to the application submission to the extent applicable law or established procedures make such opportunity available.

OJP will not deny an application for an FY 2019 award for failure to submit these "Certifications and Assurances by the Chief Executive of the Applicant Government" by the application deadline, but a unit of local government will not be able to access award funds (its award will include a condition that withholds funds) until it submits these certifications and assurances, properly-executed by the chief executive of the unit of local government (e.g., the mayor).

#### **10. Applicant Disclosure of Pending Applications**

Each applicant is to disclose whether it has (or is proposed as a subrecipient under) any pending applications for federally funded grants or cooperative agreements that (1) include requests for funding to support the same project being proposed in the application under this solicitation, and (2) would cover any identical cost items outlined in the budget submitted to OJP as part of the application under this solicitation. For additional information on the submission requirements for this disclosure, see the OJP Grant Application Resource Guide.

#### **11. Applicant Disclosure and Justification – DOJ High Risk Grantees<sup>2</sup>(if applicable)**

An applicant that is designated as a DOJ High Risk Grantee is to submit in GMS, as a separate attachment to its application, information that OJP will use, among other pertinent information, to determine whether it will consider or select the application for an award under this solicitation. The file should be named "DOJ High Risk Grantee Applicant Disclosure and Justification." (See, also, "Review Process," below, under Section E. Application Review Information, for a brief discussion of how such information may be considered in the application review process.) See the OJP Grant Application Resource Guide for additional information and submission instructions for this disclosure.

#### **12. Research and Evaluation Independence and Integrity**

If an application proposes research (including research and development) and/or evaluation, the applicant must demonstrate research/evaluation independence and integrity, including appropriate safeguards, before it may receive award funds. For additional information regarding demonstrating research/evaluation independence and integrity, including appropriate safeguards, see the OJP Grant Application Resource Guide.

#### **13. Information regarding Communication with the Department of Homeland Security (DHS) and/or Immigration and Customs Enforcement (ICE)**

Each applicant must provide responses to the following questions as an attachment to the application:

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<sup>2</sup> A "DOJ High Risk Grantee" is a recipient that has received a DOJ High-Risk designation based on a documented history of unsatisfactory performance, financial instability, management system or other internal control deficiencies, or noncompliance with award terms and conditions on prior awards, or that is otherwise not responsible.

- (1) Does your jurisdiction have any laws, policies, or practices related to whether, when, or how employees may communicate with DHS or ICE?
- (2) Is your jurisdiction subject to any laws from a superior political entity (e.g., a state law that binds a city) that meet the description in question 1?
- (3) If yes to either:
  - Please provide a copy of each law or policy.
  - Please describe each practice.
  - Please explain how the law, policy, or practice complies with 8 U.S.C. § 1373.

See [Appendix C](#) for a template that applicants may use to prepare this attachment.

### **How to Apply**

An applicant must submit its application through the [Grants Management System \(GMS\)](#), which provides support for the application, award, and management of awards at OJP. Find information, registration and submission steps on how to apply in GMS in response to this solicitation under **How to Apply (GMS)** in the [OJP Grant Application Resource Guide](#).

## **E. Application Review Information**

### **Review Process**

OJP is committed to ensuring a fair and open process for making awards. BJA reviews the application to make sure that the information presented is reasonable, understandable, measurable, and achievable, as well as consistent with the solicitation. See the [OJP Grant Application Resource Guide](#) for information on the application review process for this solicitation.

In addition, if OJP anticipates that an award will exceed \$250,000 in federal funds, OJP also must review and consider any information about the applicant that appears in the non-public segment of the integrity and performance system accessible through SAM (currently, the Federal Awardee Performance and Integrity Information System, FAPIIS).

**Important note on FAPIIS:** An applicant, at its option, may review and comment on any information about itself that currently appears in FAPIIS and was entered by a federal awarding agency. OJP will consider any such comments by the applicant, in addition to the other information in FAPIIS, in its assessment of the risk posed by the applicant.

Absent explicit statutory authorization or written delegation of authority to the contrary, the Assistant Attorney General will make all final award decisions.

## **F. Federal Award Administration Information**

### **Federal Award Notices**

See the [OJP Grant Application Resource Guide](#) for information on award notifications and instructions.

### **Administrative, National Policy, and Other Legal Requirements**

OJP strongly encourages prospective applicants to review information on post-award legal requirements and common OJP award conditions **prior** to submitting an application. See the [OJP Grant Application Resource Guide](#) for additional information on administrative, national policy, and other legal requirements.

### Information Technology (IT) Security Clauses

An application in response to this solicitation may require inclusion of information related to information technology security. See the [OJP Grant Application Resource Guide](#) for information on information technology security.

### Statutory and Regulatory Requirements; Award Conditions

If selected for funding, in addition to implementing the funded project consistent with the OJP-approved application, the recipient must comply with award conditions, as well as all applicable requirements of federal statutes and regulations (including applicable requirements referred to in the assurances and certifications executed at the time of award acceptance).

OJP strongly encourages prospective applicants to review information on post-award legal requirements generally applicable to FY 2019 OJP awards and common OJP award conditions **prior** to submitting an application.

Individual FY 2019 awards made pursuant to this solicitation will, as appropriate and to the extent consistent with law, include conditions that will require the recipient (and any subrecipient) that accepts the award to do various things, with respect to the "program or activity" that would receive federal financial assistance thereunder. **Although the specific terms of each of those conditions are what will govern the awards**, included among such conditions will be some that, **generally speaking**, will require the recipient (and any subrecipient) that accepts the award to do some or all of the following:

- Not to violate 8 U.S.C. § 1373 (prohibiting restrictions on—
  - (1) communication to/from the Department of Homeland Security (DHS) of information regarding the citizenship or immigration status of any individual; and
  - (2) maintaining, or exchanging with any government entity, information regarding the immigration status of any individual).
- Not to violate 8 U.S.C. § 1644 (prohibiting restrictions on communication to/from DHS of information regarding the immigration status of an alien).
- Not to publicly disclose federal law enforcement information in an attempt to conceal, harbor, or shield certain individuals from detection, including in violation of 18 U.S.C. §§ 1071 or 1072, or 8 U.S.C. § 1324(a).
- Not to impede the exercise of the authority of the federal government under 8 U.S.C. § 1266(a) & (c) (authorizing arrest and detention of certain aliens and providing that the federal government "shall take into custody" certain criminal aliens "when the alien is released") and 8 U.S.C. § 1231(a)(4) (relating to removal from the United States of aliens after detention/confinement at the federal, state, and local level), specifically by requiring such recipients to provide (where feasible) at least 48 hours' advance notice to DHS regarding the scheduled release date and time of an alien in the recipient's custody when DHS requests such notice in order to take custody of the alien pursuant to the Immigration and Nationality Act.
- Not to impede the exercise by DHS agents, "anywhere in or outside the United States" (8 C.F.R. § 287.5(a)(1)), of their authority under 8 U.S.C. § 1357(a)(1) to "interrogate any alien or person believed to be an alien as to his right to be or to remain in the United States," specifically by requiring such recipients to permit DHS agents to have access to any



correctional facility in order to meet with an alien (or an individual believed to be an alien) and inquire as to his right to be or remain in the United States.

The reasonable costs (to the extent not reimbursed under any other federal program) of complying with these conditions, including honoring any duly authorized request from DHS that is encompassed by these conditions, will be allowable costs under the award.

### **General Information about Post-federal Award Reporting Requirements**

In addition to the deliverables described in Section A. Program Description, any recipient of an award under this solicitation will be required to submit the following reports and data.

Required reports. Recipients typically must submit quarterly financial status reports, semi-annual progress reports, final financial and progress reports, and, if applicable, an annual audit report in accordance with the Part 200 Uniform Requirements or specific award conditions. Future awards and fund drawdowns may be withheld if reports are delinquent. (In appropriate cases, OJP may require additional reports.)

See the OJP Grant Application Resource Guide for additional information on specific post-award reporting requirements, including performance measures data.

Accountability metrics data must be submitted through BJA's Performance Measurement Tool (PMT), available at <https://bjapmt.ojp.gov>. The accountability measures are available at: <https://bjapmt.ojp.gov/help/jagdocs.html>. (Note that if a law enforcement agency receives JAG funds from a state, the state must submit quarterly accountability metrics data related to training that officers have received on use of force, racial and ethnic bias, de-escalation of conflict, and constructive engagement with the public.)

OJP may restrict access to award funds if a recipient of an OJP award fails to report required performance measure data in a timely manner.

## **G. Federal Awarding Agency Contact(s)**

For OJP contact(s), see the title page of this solicitation.

For contact information for GMS, see the title page.

## **H. Other Information**

### **Freedom of Information and Privacy Act (5 U.S.C. § 552 and 5 U.S.C. § 552a)**

All applications submitted to OJP (including all attachments to applications) are subject to the federal Freedom of Information Act (FOIA) and to the Privacy Act. See the OJP Grant Application Resource Guide for information on DOJ and OJP processes with regard to application information requested pursuant to FOIA.

### **Provide Feedback to OJP**

To assist OJP in improving its application and award processes, OJP encourages applicants to provide feedback on this solicitation, the application submission process, and/or the application review process. See the OJP Grant Application Resource Guide for information on providing solicitation feedback to OJP.

## **Appendix A**

### **Certifications and Assurances by the Chief Executive of the Applicant Government**

**Template for use by the chief executive of the applicant unit of local government.**

Visit <https://www.bja.gov/Funding/FY2019LocalJAGCEOCertification.pdf> to download the most up-to-date version.

**Note:** By law, for purposes of the JAG Program, the term "states" includes the District of Columbia, the Commonwealth of Puerto Rico, the Northern Mariana Islands, the U.S. Virgin Islands, Guam, and American Samoa.

**U.S. DEPARTMENT OF JUSTICE  
OFFICE OF JUSTICE PROGRAMS**

**Edward Byrne Justice Assistance Grant Program FY 2019 Local Solicitation**

**Certifications and Assurances by the Chief Executive of the Applicant Government**

On behalf of the applicant unit of local government named below, in support of that locality's application for an award under the FY 2019 Edward Byrne Justice Assistance Grant ("JAG") Program, and further to 34 U.S.C. § 10153(a), I certify to the Office of Justice Programs ("OJP"), U.S. Department of Justice ("USDOJ"), that all of the following are true and correct:

1. I am the chief executive of the applicant unit of local government named below, and I have the authority to make the following representations on my own behalf as chief executive and on behalf of the applicant unit of local government. I understand that these representations will be relied upon as material in any OJP decision to make an award, under the application described above, to the applicant unit of local government.
2. I certify that no federal funds made available by the award (if any) that OJP makes based on the application described above will be used to supplant local funds, but will be used to increase the amounts of such funds that would, in the absence of federal funds, be made available for law enforcement activities.
3. I assure that the application described above (and any amendment to that application) was submitted for review to the governing body of the unit of local government (e.g., city council or county commission), or to an organization designated by that governing body, not less than 30 days before the date of this certification.
4. I assure that, before the date of this certification— (a) the application described above (and any amendment to that application) was made public; and (b) an opportunity to comment on that application (or amendment) was provided to citizens and to neighborhood or community-based organizations, to the extent applicable law or established procedure made such an opportunity available.
5. I assure that, for each fiscal year of the award (if any) that OJP makes based on the application described above, the applicant unit of local government will maintain and report such data, records, and information (programmatic and financial), as OJP may reasonably require.
6. I have carefully reviewed 34 U.S.C. § 10153(a)(5), and, with respect to the programs to be funded by the award (if any), I hereby make the certification required by section 10153(a)(5), as to each of the items specified therein.

\_\_\_\_\_  
Signature of Chief Executive of the Applicant Unit of  
Local Government

\_\_\_\_\_  
Date of Certification

\_\_\_\_\_  
Printed Name of Chief Executive

\_\_\_\_\_  
Title of Chief Executive

\_\_\_\_\_  
Name of Applicant Unit of Local Government

## **Appendix B**

### **Certain relevant federal laws, as in effect on April 8, 2019**

#### **8 U.S.C. § 1373**

##### **Communication between government agencies and the Immigration and Naturalization Service**

###### **(a) In general**

Notwithstanding any other provision of Federal, State, or local law, a Federal, State, or local government entity or official may not prohibit, or in any way restrict, any government entity or official from sending to, or receiving from, the Immigration and Naturalization Service information regarding the citizenship or immigration status, lawful or unlawful, of any individual.

###### **(b) Additional authority of government entities**

Notwithstanding any other provision of Federal, State, or local law, no person or agency may prohibit, or in any way restrict, a Federal, State, or local government entity from doing any of the following with respect to information regarding the immigration status, lawful or unlawful, of any individual:

- (1) Sending such information to, or requesting or receiving such information from, the Immigration and Naturalization Service.
- (2) Maintaining such information.
- (3) Exchanging such information with any other Federal, State, or local government entity.

###### **(c) Obligation to respond to inquiries**

The Immigration and Naturalization Service shall respond to an inquiry by a Federal, State, or local government agency, seeking to verify or ascertain the citizenship or immigration status of any individual within the jurisdiction of the agency for any purpose authorized by law, by providing the requested verification or status information.

#### **8 U.S.C. § 1644**

##### **Communication between State and local government agencies and Immigration and Naturalization Service**

Notwithstanding any other provision of Federal, State, or local law, no State or local government entity may be prohibited, or in any way restricted, from sending to or receiving from the Immigration and Naturalization Service information regarding the immigration status, lawful or unlawful, of an alien in the United States.

#### **8 U.S.C. § 1226(a) & (c)**

##### **Apprehension and detention of aliens**

###### **(a) Arrest, detention, and release**

On a warrant issued by the Attorney General, an alien may be arrested and detained pending a decision on whether the alien is to be removed from the United States. Except as provided in subsection (c) and pending such decision, the Attorney General--

- (1) may continue to detain the arrested alien; and
- (2) may release the alien on--
  - (A) bond of at least \$1,500 with security approved by, and containing conditions prescribed by, the Attorney General; or
  - (B) conditional parole; but
- (3) may not provide the alien with work authorization (including an "employment authorized" endorsement or other appropriate work permit), unless the alien is lawfully admitted for permanent residence or otherwise would (without regard to removal proceedings) be provided such authorization.

\*\*\*

**(c) Detention of criminal aliens**

**(1) Custody**

The Attorney General shall take into custody any alien who--

- (A) is inadmissible by reason of having committed any offense covered in section 1182(a)(2) of this title,
- (B) is deportable by reason of having committed any offense covered in section 1227(a)(2)(A)(ii), (A)(iii), (B), (C), or (D) of this title,
- (C) is deportable under section 1227(a)(2)(A)(i) of this title on the basis of an offense for which the alien has been sentence<sup>1</sup> to a term of imprisonment of at least 1 year, or
- (D) is inadmissible under section 1182(a)(3)(B) of this title or deportable under section 1227(a)(4)(B) of this title,

when the alien is released, without regard to whether the alien is released on parole, supervised release, or probation, and without regard to whether the alien may be arrested or imprisoned again for the same offense.

**(2) Release**

The Attorney General may release an alien described in paragraph (1) only if the Attorney General decides pursuant to section 3521 of Title 18 that release of the alien from custody is necessary to provide protection to a witness, a potential witness, a person cooperating with an investigation into major criminal activity, or an immediate family member or close associate of a witness, potential witness, or person cooperating with such an investigation, and the alien satisfies the Attorney General that the alien will not pose a danger to the safety of other persons or of property and is likely to appear for any scheduled proceeding. A decision relating to such release shall take place in accordance with a procedure that considers the severity of the offense committed by the alien.

**8 U.S.C. § 1231(a)(4)**

**(a) Detention, release, and removal of aliens ordered removed**

\*\*\*

**4) Aliens imprisoned, arrested, or on parole, supervised release, or probation**

**(A) In general**

Except as provided in section 259(a) of title 42 and paragraph (2), the Attorney General may not remove an alien who is sentenced to imprisonment until the alien is released from imprisonment. Parole, supervised release, probation, or possibility of arrest or further imprisonment is not a reason to defer removal.

**(B) Exception for removal of nonviolent offenders prior to completion of sentence of imprisonment**

The Attorney General is authorized to remove an alien in accordance with applicable procedures under this chapter before the alien has completed a sentence of imprisonment-

- i. in the case of an alien in the custody of the Attorney General, if the Attorney General determines that (I) the alien is confined pursuant to a final conviction for a nonviolent offense (other than an offense related to smuggling or harboring of aliens or an offense described in section 1101(a)(43)(B), (C), (E), (I), or (L) of this title and (II) the removal of the alien is appropriate and in the best interest of the United States; or
- ii. in the case of an alien in the custody of a State (or a political subdivision of a State), if the chief State official exercising authority with respect to the incarceration of the alien determines that (I) the alien is confined pursuant to a final conviction for a nonviolent offense (other than an offense described in section 1101(a)(43)(C) or (E) of this title), (II) the removal is appropriate and in the best interest of the State, and (III) submits a written request to the Attorney General that such alien be so removed.

**(C) Notice**

Any alien removed pursuant to this paragraph shall be notified of the penalties under the laws of the United States relating to the reentry of deported aliens, particularly the expanded penalties for aliens removed under subparagraph (B).

**(D) No private right**

No cause or claim may be asserted under this paragraph against any official of the United States or of any State to compel the release, removal, or consideration for release or removal of any alien.

**8 U.S.C. § 1324(a)**

**Bringing in and harboring certain aliens**

**(a) Criminal penalties**

**(1)(A) Any person who—**

- i. knowing that a person is an alien, brings to or attempts to bring to the United States in any manner whatsoever such person at a place other than a designated port of entry or place other than as designated by the Commissioner, regardless of whether such alien has received prior official authorization to come to, enter, or reside in the United States and regardless of any future official action which may be taken with respect to such alien;
- ii. knowing or in reckless disregard of the fact that an alien has come to, entered, or remains in the United States in violation of law, transports, or moves or attempts to transport or move such alien within the United States by means of transportation or otherwise, in furtherance of such violation of law;
- iii. knowing or in reckless disregard of the fact that an alien has come to, entered, or remains in the United States in violation of law, conceals, harbors, or shields from detection, or attempts to conceal, harbor, or shield from detection, such alien in any place, including any building or any means of transportation;

- iv. encourages or induces an alien to come to, enter, or reside in the United States, knowing or in reckless disregard of the fact that such coming to, entry, or residence is or will be in violation of law; or
  - v. (v)(I) engages in any conspiracy to commit any of the preceding acts, or
  - vi. (II) aids or abets the commission of any of the preceding acts, shall be punished as provided in subparagraph (B).
- (B) A person who violates subparagraph (A) shall, for each alien in respect to whom such a violation occurs—
- I. in the case of a violation of subparagraph (A)(i) or (v)(I) or in the case of a violation of subparagraph (A)(ii), (iii), or (iv) in which the offense was done for the purpose of commercial advantage or private financial gain, be fined under title 18, imprisoned not more than 10 years, or both;
  - II. in the case of a violation of subparagraph (A)(ii), (iii), (iv), or (v)(II), be fined under title 18, imprisoned not more than 5 years, or both;
  - III. in the case of a violation of subparagraph (A)(i), (ii), (iii), (iv), or (v) during and in relation to which the person causes serious bodily injury (as defined in section 1365 of title 18) to, or places in jeopardy the life of, any person, be fined under title 18, imprisoned not more than 20 years, or both; and
  - IV. in the case of a violation of subparagraph (A)(i), (ii), (iii), (iv), or (v) resulting in the death of any person, be punished by death or imprisoned for any term of years or for life, fined under title 18, or both.
- (C) It is not a violation of clauses (ii) or (iii) of subparagraph (A), or of clause (iv) of subparagraph (A) except where a person encourages or induces an alien to come to or enter the United States, for a religious denomination having a bona fide nonprofit, religious organization in the United States, or the agents or officers of such denomination or organization, to encourage, invite, call, allow, or enable an alien who is present in the United States to perform the vocation of a minister or missionary for the denomination or organization in the United States as a volunteer who is not compensated as an employee, notwithstanding the provision of room, board, travel, medical assistance, and other basic living expenses, provided the minister or missionary has been a member of the denomination for at least one year.

(2) Any person who, knowing or in reckless disregard of the fact that an alien has not received prior official authorization to come to, enter, or reside in the United States, brings to or attempts to bring to the United States in any manner whatsoever, such alien, regardless of any official action which may later be taken with respect to such alien shall, for each alien in respect to whom a violation of this paragraph occurs-

- (A) be fined in accordance with title 18 or imprisoned not more than one year, or both; or
- (B) in the case of-
  - (i) an offense committed with the intent or with reason to believe that the alien unlawfully brought into the United States will commit an offense against the United States or any State punishable by imprisonment for more than 1 year,
  - (ii) an offense done for the purpose of commercial advantage or private financial gain, or
  - (iii) an offense in which the alien is not upon arrival immediately brought and presented to an appropriate immigration officer at a designated port of entry,

be fined under title 18 and shall be imprisoned, in the case of a first or second violation of subparagraph (B)(iii), not more than 10 years, in the case of a first or second violation of

subparagraph (B)(i) or (B)(ii), not less than 3 nor more than 10 years, and for any other violation, not less than 5 nor more than 15 years.

(3)(A) Any person who, during any 12-month period, knowingly hires for employment at least 10 individuals with actual knowledge that the individuals are aliens described in subparagraph (B) shall be fined under title 18 or imprisoned for not more than 5 years, or both.

(B) An alien described in this subparagraph is an alien who-

- (i) is an unauthorized alien (as defined in section 1324a(h)(3) of this title), and
- (ii) has been brought into the United States in violation of this subsection.

(4) In the case of a person who has brought aliens into the United States in violation of this subsection, the sentence otherwise provided for may be increased by up to 10 years if-

- (A) the offense was part of an ongoing commercial organization or enterprise;
- (B) aliens were transported in groups of 10 or more; and
- (C)(i) aliens were transported in a manner that endangered their lives; or
- (ii) the aliens presented a life-threatening health risk to people in the United States.

## **8 U.S.C. § 1357(a)**

### **Powers of immigration officers and employees**

(a) Any officer or employee of the Service authorized under regulations prescribed by the Attorney General shall have power without warrant—

- (1) to interrogate any alien or person believed to be an alien as to his right to be or to remain in the United States;
- (2) to arrest any alien who in his presence or view is entering or attempting to enter the United States in violation of any law or regulation made in pursuance of law regulating the admission, exclusion, expulsion, or removal of aliens, or to arrest any alien in the United States, if he has reason to believe that the alien so arrested is in the United States in violation of any such law or regulation and is likely to escape before a warrant can be obtained for his arrest, but the alien arrested shall be taken without unnecessary delay for examination before an officer of the Service having authority to examine aliens as to their right to enter or remain in the United States;
- (3) within a reasonable distance from any external boundary of the United States, to board and search for aliens any vessel within the territorial waters of the United States and any railway car, aircraft, conveyance, or vehicle, and within a distance of twenty-five miles from any such external boundary to have access to private lands, but not dwellings, for the purpose of patrolling the border to prevent the illegal entry of aliens into the United States;
- (4) to make arrests for felonies which have been committed and which are cognizable under any law of the United States regulating the admission, exclusion, expulsion, or removal of aliens, if he has reason to believe that the person so arrested is guilty of such felony and if there is likelihood of the person escaping before a warrant can be obtained for his arrest, but the person arrested shall be taken without unnecessary delay before the nearest available officer empowered to commit persons charged with offenses against the laws of the United States; and
- (5) to make arrests-
- (6) for any offense against the United States, if the offense is committed in the officer's or employee's presence, or



- (7) for any felony cognizable under the laws of the United States, if the officer or employee has reasonable grounds to believe that the person to be arrested has committed or is committing such a felony,
- (8) if the officer or employee is performing duties relating to the enforcement of the immigration laws at the time of the arrest and if there is a likelihood of the person escaping before a warrant can be obtained for his arrest.

Under regulations prescribed by the Attorney General, an officer or employee of the Service may carry a firearm and may execute and serve any order, warrant, subpoena, summons, or other process issued under the authority of the United States. The authority to make arrests under paragraph (5)(B) shall only be effective on and after the date on which the Attorney General publishes final regulations which (i) prescribe the categories of officers and employees of the Service who may use force (including deadly force) and the circumstances under which such force may be used, (ii) establish standards with respect to enforcement activities of the Service, (iii) require that any officer or employee of the Service is not authorized to make arrests under paragraph (5)(B) unless the officer or employee has received certification as having completed a training program which covers such arrests and standards described in clause (ii), and (iv) establish an expedited, internal review process for violations of such standards, which process is consistent with standard agency procedure regarding confidentiality of matters related to internal investigations.

#### **8 U.S.C. § 1366(1) & (3)**

##### **Annual report on criminal aliens**

Not later than 12 months after September 30, 1996, and annually thereafter, the Attorney General shall submit to the Committees on the Judiciary of the House of Representatives and of the Senate a report detailing—

- (1) the number of illegal aliens incarcerated in Federal and State prisons for having committed felonies, stating the number incarcerated for each type of offense;

\*\*\*

- (3) programs and plans underway in the Department of Justice to ensure the prompt removal from the United States of criminal aliens subject to removal;

\*\*\*

## **Appendix C**

### **Information regarding Communication with the Department of Homeland Security (DHS) and/or Immigration and Customs Enforcement (ICE)**

Each applicant must provide responses to the following questions as an attachment to the application:

- (1) Does your jurisdiction have any laws, policies, or practices related to whether, when, or how employees may communicate with DHS or ICE?
- (2) Is your jurisdiction subject to any laws from a superior political entity (e.g., a state law that binds a city) that meet the description in question 1?
- (3) If yes to either:
  - Please provide a copy of each law or policy;
  - Please describe each practice; and
  - Please explain how the law, policy, or practice complies with section 1373.

Note: Responses to these questions must be provided by the applicant to BJA as part of the JAG application. Further, the requirement to provide this information applies to all tiers of JAG funding, for all subawards made to state or local government entities, including public institutions of higher education. All subrecipient responses must be collected and maintained by the direct recipient of JAG funding and must be made available to DOJ upon request. Responses to these questions are not required from subrecipients that are either a tribal government/organization, a nonprofit organization, or a private institution of higher education.

## Appendix D

### Additional purposes for which JAG funds awarded to a unit of local government under this FY 2019 solicitation may be used:

(a) To enforce state and local laws that establish offenses similar to offenses established in 21 U.S.C. § 801 et seq., to improve the functioning of the **criminal justice** system, with emphasis on violent crime and serious offenders, by means including providing additional personnel, equipment, training, technical assistance, and information systems for the more widespread apprehension, prosecution, adjudication, detention, and rehabilitation of persons who violate these laws, and to assist the victims of such crimes (other than compensation), including—

(1) demand-reduction education programs in which law enforcement officers participate;

(2) multi-jurisdictional task-force programs that integrate federal, state, and local drug-law-enforcement agencies and prosecutors for the purpose of enhancing inter-agency co-ordination and intelligence, and facilitating multi-jurisdictional investigations;

(3) programs designed to target the domestic sources of controlled and illegal substances, such as precursor chemicals, diverted pharmaceuticals, clandestine laboratories, and cannabis cultivations;

(4) providing community and neighborhood programs that assist citizens in preventing and controlling crime, including special programs that address the problems of crimes committed against the elderly and special programs for rural jurisdictions;

(5) disrupting illicit commerce in stolen goods and property;

(6) improving the investigation and prosecution of white-collar crime, organized crime, public-corruption crimes, and fraud against the government, with priority attention to cases involving drug-related official corruption;

(7)(A) improving the operational effectiveness of law enforcement through the use of crime-analysis techniques, street-sales enforcement, schoolyard-violator programs, and gang-related and low-income-housing drug-control programs; and

(B) developing and implementing anti-terrorism plans for deep-draft ports, international airports, and other important facilities;

(8) career-criminal prosecution programs, including the development of proposed model drug-control legislation;

(9) financial investigative programs that target the identification of money-laundering operations and assets obtained through illegal drug trafficking, including the development of proposed model legislation, financial investigative training, and financial information-sharing systems;

(10) improving the operational effectiveness of the court process, by expanding prosecutorial, defender, and judicial resources, and implementing court-delay-reduction programs;

(11) programs designed to provide additional public correctional resources and improve the corrections system, including treatment in prisons and jails, intensive-supervision programs, and long-range corrections and sentencing strategies;

(12) providing prison-industry projects designed to place inmates in a realistic working and training environment that will enable them to acquire

marketable skills and to make financial payments for restitution to their victims, for support of their own families, and for support of themselves in the institution;

(13) providing programs that identify and meet the treatment needs of adult and juvenile drug-dependent and alcohol-dependent offenders;

(14) developing and implementing programs that provide assistance to jurors and witnesses, and assistance (other than compensation) to victims of crimes;

(15)(A) developing programs to improve drug-control technology, such as pretrial drug-testing programs, programs that provide for the identification, assessment, referral to treatment, case-management and monitoring of drug-dependent offenders, and enhancement of state and local forensic laboratories; and

(B) developing programs to improve **criminal justice** information systems (including automated fingerprint identification systems) to assist law enforcement, prosecution, courts, and corrections organizations;

(16) innovative programs that demonstrate new and different approaches to enforcement, prosecution, and adjudication of drug offenses and other serious crimes;

(17) addressing the problems of drug trafficking and the illegal manufacture of controlled substances in public housing;

(18) improving the criminal and juvenile justice system's response to domestic and family violence, including spouse abuse, child abuse, and abuse of the elderly;

(19) drug-control evaluation programs that the state and units of local government may utilize to evaluate programs and projects directed at state drug-control activities;

(20) providing alternatives to prevent detention, jail, and prison for persons who pose no danger to the community;

(21) programs of which the primary goal is to strengthen urban enforcement and prosecution efforts targeted at street drug sales;

(22) programs for the prosecution of driving while intoxicated charges and the enforcement of other laws relating to alcohol use and the operation of motor vehicles;

(23) programs that address the need for effective bindover systems for the prosecution of violent 16- and 17-year-old juveniles, in courts with jurisdiction over adults, for the crimes of—

(A) murder in the first degree;

(B) murder in the second degree;

(C) attempted murder;

(D) armed robbery when armed with a firearm;

(E) aggravated battery or assault when armed with a firearm;

(F) criminal sexual penetration when armed with a firearm; and

(G) drive-by shootings as described 18 U.S.C. § 36;

(24) law-enforcement and prevention programs relating to gangs or to youth who are involved or at risk of involvement in gangs;

(25) developing or improving, in a forensic laboratory, a capability to analyze DNA for identification purposes; and

(26) developing and implementing anti-terrorism training programs and procuring equipment for use by local law-enforcement authorities; and

(b) To reduce crime and improve public safety, including but not limited to, the following:

- (1)(A) hiring, training, and employing on a continuing basis new, additional law enforcement officers and necessary support personnel;
- (B) paying overtime to presently-employed law enforcement officers and necessary support personnel for the purpose of increasing the number of hours worked by such personnel; and
- (C) procuring equipment, technology, and other material directly related to basic law-enforcement functions;
- (2) enhancing security measures—
  - (A) in and around schools; and
  - (B) in and around any other facility or location that is considered by the unit of local government to have a special risk for incidents of crime;
- (3) establishing crime-prevention programs that may, though not exclusively, involve law-enforcement officials and that are intended to discourage, disrupt, or interfere with the commission of criminal activity, including neighborhood-watch and citizen-patrol programs, sexual-assault and domestic-violence programs, and programs intended to prevent juvenile crime;
- (4) establishing or supporting drug courts;
- (5) establishing early-intervention and -prevention programs for juveniles, in order to reduce or eliminate crime;
- (6) enhancing the adjudication process of cases involving violent offenders, including violent juvenile offenders;
- (7) enhancing programs under (a), above;
- (8) establishing co-operative task forces between adjoining units of local government to work co-operatively to prevent and combat criminal activity, particularly criminal activity that is exacerbated by drug- or gang-related involvement; and
- (9) establishing a multi-jurisdictional task force, particularly in rural areas, composed of law-enforcement officials representing units of local government, that works with Federal law-enforcement officials to prevent and control crime.

## Appendix E Application Checklist

### Edward Byrne Memorial Justice Assistance Grant (JAG) Program: FY 2019 Local Solicitation

This application checklist has been created as an aid in developing an application.

#### What an Applicant Should Do:

##### *Prior to Registering in GMS:*

- \_\_\_\_\_ Acquire a DUNS Number (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Acquire or renew registration with SAM (see the [OJP Grant Application Resource Guide](#))

##### *To Register with GMS:*

- \_\_\_\_\_ For new users, acquire a GMS username and password\* (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ For existing users, check GMS username and password\* to ensure account access (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Verify SAM registration in GMS (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Search for correct funding opportunity in GMS (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Select correct funding opportunity in GMS (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Register by selecting the "Apply Online" button associated with the funding opportunity title (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ Read OJP policy and guidance on conference approval, planning, and reporting available at [ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.10a.htm](https://ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.10a.htm) (see the [OJP Grant Application Resource Guide](#))
- \_\_\_\_\_ If experiencing technical difficulties in GMS, contact the NCJRS Response Center (see page 2)

\*Password Reset Notice – GMS users are reminded that while password reset capabilities exist, this function is only associated with points of contact designated within GMS at the time the account was established. Neither OJP nor the GMS Help Desk will initiate a password reset unless requested by the authorized official or a designated point of contact associated with an award or application.

#### Overview of Post-Award Legal Requirements:

- \_\_\_\_\_ Review the "[Overview of Legal Requirements Generally Applicable to OJP Grants and Cooperative Agreements - FY 2019 Awards](#)" in the OJP Funding Resource Center at <https://ojp.gov/funding/index.htm>.

#### Scope Requirement:

- \_\_\_\_\_ The federal amount requested is within the allowable limit(s) of the FY 2019 JAG Allocations List as listed on BJA's [JAG web page](#).

**Eligibility Requirement:** Only units of local government may apply under this solicitation. By law, for purposes of the JAG Program, the term "units of local government" includes a town, township, village, parish, city, county, borough, or other general purpose political subdivision of a state; or, it may be a federally recognized Indian tribal government that performs law enforcement functions (as determined by the Secretary of the Interior). A unit of local government also may be any law enforcement district or judicial enforcement district established under applicable state law with authority to independently establish a budget and impose taxes.

**What an Application Should Include:**

|                                                                                                                                           |                  |
|-------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| _____ Application for Federal Assistance (SF-424)                                                                                         | (see page 17)    |
| _____ Intergovernmental Review                                                                                                            | (see page 17)    |
| _____ Project Identifiers                                                                                                                 | (see page 18)    |
| _____ Program Narrative                                                                                                                   | (see page 18)    |
| _____ Budget and Associated Documentation                                                                                                 | (see page 19)    |
| _____ Indirect Cost Rate Agreement (if applicable)                                                                                        | (see page 19)    |
| _____ Tribal Authorizing Resolution (if applicable)                                                                                       | (see page 20)    |
| _____ Financial Management and System of Internal Controls Questionnaire                                                                  | (see page 20)    |
| _____ Disclosure of Lobbying Activities (SF-LLL) (if applicable)                                                                          | (see page 20)    |
| _____ Certifications and Assurances by Chief Executive                                                                                    | (see Appendix A) |
| _____ Information regarding Communication with the Department of Homeland Security (DHS) and/or Immigration and Customs Enforcement (ICE) | (see Appendix C) |
| _____ OJP Certified Standard Assurances                                                                                                   | (see page 20)    |
| _____ Applicant Disclosure of Pending Applications                                                                                        | (see page 21)    |
| _____ Applicant Disclosure and Justification – DOJ High Risk Grantees (if applicable)                                                     | (see page 21)    |
| _____ Research and Evaluation Independence and Integrity (if applicable)                                                                  | (see page 21)    |

**From:** [Kristina Pappas](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary; Walton, Shamann \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** SFLCV supports a strong climate emergency plan  
**Date:** Monday, July 22, 2019 1:14:16 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed and Supervisors,

The San Francisco League of Conservation Voters strongly supports the development of a climate emergency plan, per SF Environment's recent Focus 2030 report. We encourage the city to move quickly and decisively to implement impactful solutions.

We also encourage the city to prioritize the following in order to create systemic change with the greatest support possible:

- Collaborate and share expertise and resources among City Departments. Do not pit agencies against each other for funding and projects.
- Equity. Do not burden low income, vulnerable, and disadvantaged communities.
- Involve residents and businesses in creating successful solutions. Commit to holding climate-related hearings at times and locations to enable more working residents can attend. Retired homeowners have outsized voices in this city as it is!
- Ensure that mitigation and adaptation work is equitably distributed and well-paid.
- Actively coordinate with communities and government entities throughout the Bay Area, California, the nation and the world.

We understand that today's hearing in the Land Use & Transportation Committee is the first step toward development of a climate emergency plan, and we look forward to supporting these efforts along the way.

Sincerely,



Kristina Pappas  
President, San Francisco League of Conservation Voters

--

Kristina Pappas  
415.812.3128

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** FW: Scoot e-scooter program  
**Date:** Tuesday, August 20, 2019 12:59:00 PM  
**Attachments:** [QLK Tom Maguire 08-19-2019.docx](#)

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**From:** Quentin Kopp <quentinkopp@gmail.com>  
**Sent:** Tuesday, August 20, 2019 12:31 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Scoot e-scooter program

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please distribute Quentin Kopp's letter (attached) to the Board of Supervisors. Thank you.

Kathy Ramsey  
Executive Assistant to Quentin L. Kopp

Judge Quentin L. Kopp (Ret.)  
380 West Portal Avenue, Suite F  
San Francisco, CA 94127

415.681.5555      quentinlkopp@gmail.com

August 19, 2019

Mr. Tom Maguire  
Interim Director, San Francisco Municipal Transportation Agency  
1 South Van Ness Avenue  
San Francisco, CA 94105

Dear Mr. Maguire,

Congratulations on your recent appointment as Interim Director of the San Francisco Municipal Transportation Agency. As a former California State Senator and President of the Francisco Board of Supervisors, I realize the vicissitudes of your new responsibility and laud your years of previous service to our City.

I write in support of Scoot's application to continue its e-scooter service in San Francisco. For many years now, Scoot under the leadership of Michael Keating has provided a safe, affordable, and reliable service through its "motos" program and has expanded its local character as one of two permittees throughout this past year's "Powerized Scooter Pilot Program." Since I entered local elected public office in San Francisco over 50 years ago, there has been a need for first and last mile transportation solutions for our residents. Under strict regulatory framework, a permanent program could be very successful and it is my strong belief that Scoot is a company which has earned its participation with a renewal permit.

As you know, Scoot is now a subsidiary of Bird, a mobility company which operates in cities around

Yours truly,

Judge Quentin L. Kopp (Ret.)

cc: Ken Harrington, Esq., 10 Wimbledon Court, San Rafael, CA 94901

Date / Time: 2019-08-17 17:33:05.657

Service Request Number: 11285634

**Request for City Services****CUSTOMER CONTACT INFORMATION:**

Name:   
Phone:   
Address:   
Email:

**DEPARTMENTS:**Department: ([help me choose](#)) **Board of Supervisors (BOS)**Sub-Division:\* **Clerk of the Board**Department Service Levels: **The City's goal is to respond to these types of requests within 7-21 calendar days; 21 days for request for service; 7 days for all other categories.****PROPERTY ADDRESS:**

Point of Interest:   
Street Number:   
Street Name:   
Street Name 2:   
City:   
ZIP Code:   
X coordinate:   
Y coordinate:   
Latitude:   
Longitude:   
CNN:   
Unverified Address: ☐

**ADDITIONAL LOCATION INFORMATION:**Location Description: **Excelsior District**  
(e.g. 600-block of Market St. or in front of Main Library entrance)**REQUEST DETAILS:**Nature of Request:\* **Complaint****ADDITIONAL REQUEST DETAILS:**

Additional Request Details: \* **In the Excelsior District on Friday, Aug 16, the caller witnessed a 13 year old boy riding a rental scooter on the sidewalk with no helmet and obviously too young to have a driver's license. The rental scooter companies have failed to comply with any standards in the SFMTA permits. Yet, the SFMTA insists on giving out more permits. We know the scooter batteries can and do catch on fire. When the city is more charitable to scooter companies than to public safety, it puts the reputation of the City at question. These electric rental scooters should be banned permanently and the SFMTA should revoke all existing permits and be prevented from issuing any new ones.**

Provided recap of SR to caller?:\* **N/A****BACK OFFICE USE ONLY**

\*\*\*\*\*

Source Agency:   
Request Number:

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** FW: Upcoming Permit Application Deadline  
**Date:** Wednesday, August 21, 2019 11:29:00 AM

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**From:** Corey Smith <president@uniteddemocrats.org>  
**Sent:** Monday, August 12, 2019 5:46 PM  
**To:** Justin Jones <president@uniteddemocrats.org>  
**Subject:** Upcoming Permit Application Deadline

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello all,

On behalf of the United Democratic Club and our members, I'm reaching out to you ahead of the application deadline for scooter permits in San Francisco.

**Our club has no formal position on any of the applicants and are not endorsing one proposal over another in any way.** However, we do believe multi-modal transportation is a key piece in our City's bright future. It's our hope that there are *many* options for people to get around our entire City, regardless of the distance or route they need to take. Scooters are, and will continue to be, part of our transportation solution.

We look forward to your upcoming decision and can't wait to work together to make our City a great place for everyone.

Respectfully,  
Corey Smith  
President, United Democratic Club

--

Corey Smith  
President, United Democratic Club  
Cell: 925-360-5290

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: I'm the 4,428th signer: "Stop SFMTA (San Francisco Municipal Transportation Agency)"  
**Date:** Friday, August 2, 2019 2:49:00 PM

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**From:** Angeles Ramirez <petitions-noreply@moveon.org>  
**Sent:** Thursday, August 1, 2019 9:04 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** I'm the 4,428th signer: "Stop SFMTA (San Francisco Municipal Transportation Agency)"

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco Board of Supervisors,

I just signed a petition addressed to you titled [Stop SFMTA \(San Francisco Municipal Transportation Agency\)](#). So far, 4,428 people have signed the petition.

You can reach me directly by replying to this email. **Or, post a response for MoveOn.org to pass along to all petition signers by clicking here:**

[http://pac.petitions.moveon.org/target\\_talkback.html?tt=tt-23483-custom-54063-20290801-TKAv9c](http://pac.petitions.moveon.org/target_talkback.html?tt=tt-23483-custom-54063-20290801-TKAv9c)

The petition states:

"As residents and taxpayers of San Francisco we believe that the SFMTA's first and foremost responsibility is to improve MUNI and to make MUNI a more desirable means of transportation. It is not SFMTA's job to make owning and driving a motor vehicle more expensive and difficult. The SFMTA needs to be accountable to all the citizens of San Francisco. We need a balanced, unbiased municipal transportation policy. We respectfully request that the Mayor and District Supervisors immediately stop the SFMTA from: 1. Installing new parking meters and extending the hours of enforcement 2. Enforcing Sunday parking meters 3. Increasing meter rates, fees and fines "

My additional comments are:

And find a way to get the muni fares lower! Rent, utilities and muni fares is eating all our salary.

To download a PDF file of all of your constituents who have signed the petition, including their addresses, click this link: [http://petitions.moveon.org/deliver\\_pdf.html?job\\_id=2480130&target\\_type=custom&target\\_id=54063](http://petitions.moveon.org/deliver_pdf.html?job_id=2480130&target_type=custom&target_id=54063)

To download a CSV file of all of your constituents who have signed the petition, including their addresses, click this link: [http://petitions.moveon.org/deliver\\_pdf.html?job\\_id=2480130&target\\_type=custom&target\\_id=54063&csv=1](http://petitions.moveon.org/deliver_pdf.html?job_id=2480130&target_type=custom&target_id=54063&csv=1)

Angeles Ramirez  
SAN FRANCISCO, CA

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*This email was sent through MoveOn's public petition website, a free service that allows anyone to set up their own online petition and share it with friends. MoveOn does not endorse the contents of petitions posted on our public petition website. If you have any questions, please email [petitions@moveon.org](mailto:petitions@moveon.org). If you don't want to receive further emails updating you on how many people have signed this petition, click here:*

*[http://petitions.moveon.org/delivery\\_unsub.html?  
e=\\_m0xZcWlJXzqH9ZTz\\_cNZWJvYXJkLm9mLnN1cGVydmlzb3JzQHNMZ292Lm9yZW--  
&petition\\_id=23483](http://petitions.moveon.org/delivery_unsub.html?e=_m0xZcWlJXzqH9ZTz_cNZWJvYXJkLm9mLnN1cGVydmlzb3JzQHNMZ292Lm9yZW--&petition_id=23483).*

|

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; McMillan, Erin \(MTA\)](#)  
**Subject:** FW: New MUNI LRV4 trains have a defect.  
**Date:** Friday, August 16, 2019 4:22:00 PM

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-----Original Message-----

From: Martin <martin.alperen@hushmail.com>  
Sent: Monday, August 12, 2019 10:13 AM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: New MUNI LRV4 trains have a defect.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The new MUNI trains, which I believe are identified as LRV4, have a defect. I do not know if anything is being done about it, but something should be. We paid for them.

These new trains have a lurching problem. They lurch on coming to a stop, and they lurch when starting up.

This is not isolated or sporadic. It is on most cars, most of the time. It is not subtle.

These are new and should not have such an obvious problem.

Thank you.

Martin Alperen  
(831) 588-5612  
Sent using Hushmail



**From:** [Lara Kiswani](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** AROC SUPPORTS JEFF ADACHI WAY  
**Date:** Friday, July 26, 2019 3:48:42 PM  
**Attachments:** [Letter of Support Adache Way AROC.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please see the attached letter of support.

Thank you.

----

Lara Kiswani  
Executive Director  
[Arab Resource & Organizing Center \(AROC\)](#)  
415-861-7444  
522 Valencia Street, San Francisco CA 94110



July 26, 2019

Lara Kiswani  
Arab Resource & Organizing Center

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of the Arab Resource and Organizing Center (AROC), please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to serve and organize the Arab and Muslim community. We provide direct immigration legal services, and build leadership to challenge racism, and oppression. We strongly support this proposed resolution because Jeff Adachi was a leading figure in the immigrant rights movement in San Francisco. Amidst some of the biggest onslaught of attacks on our communities after the election of Trump administration, Adachi paved the way to defend our sanctuary policies. He was a strong advocate for all marginalized people, and particularly for migrants and the Muslim community in these difficult times.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,  
Lara Kiswani, executive director  
Arab Resource & Organizing Center (AROC)

**From:** [Lenore Chinn](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** Jeff Adachi Way Letter of Support  
**Date:** Friday, July 26, 2019 9:52:46 PM

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Lenore Chinn  
One Scott Street  
San Francisco, CA 94117  
[lenorechinn@sbcglobal.net](mailto:lenorechinn@sbcglobal.net)

July 27, 2019

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

Please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

I strongly support this proposed resolution recognizing the unique and significant contributions to the City of San Francisco by Jeff Adachi not only in his role as Public Defender and a champion of social justice here and across the nation but to his support of arts and culture in the Bay Area.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Thank you for your kind considerations.

Sincerely,

Lenore Chinn  
Former member, San Francisco Human Rights Commission and local artist  
[www.lenorechinn.com](http://www.lenorechinn.com)

Lenore Chinn

<http://lenorechinn.wordpress.com>

**From:** [JARF SF](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** Japanese American Religious Federation (JARF) of San Francisco Supports Jeff Adachi Way  
**Date:** Saturday, July 27, 2019 12:56:08 PM  
**Attachments:** [JeffAdachiWay\\_JARF\\_LOSup2019.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

July 27, 2019

Rev. Joanne Tolosa, Secretary  
Japanese American Religious Federation of San Francisco

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of the Japanese American Religious Federation of San Francisco, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to foster communication, understanding and better relationships among religious leaders from Buddhist Christian and Independent lineages in the Japanese American community in San Francisco. Through our organization we established JARF Housing, Inc. and provide housing for elders and low-income families, as well as hold an annual Curry Cook-Off event to make contributions towards programs or activities to benefit the community. We strongly support this proposed resolution because Jeff Adachi was a true supporter and role model for the disenfranchised. He selflessly and tirelessly gave of himself not only to the Japanese-American community, but all persons needing a voice and fair treatment.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,  
Rev. Joanne Tolosa, Secretary  
Japanese American Religious Federation of San Francisco

# *Japanese American Religious Federation of San Francisco*

( J A R F )

c/o Christ United Presbyterian Church  
1700 Sutter Street, San Francisco, CA 94115-3218  
415.567.3988

July 27, 2019

Rev. Joanne Tolosa, Secretary

Japanese American Religious Federation of San Francisco

To:

San Francisco Board of Supervisors

Land Use and Transportation Committee

Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of the Japanese American Religious Federation of San Francisco, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to foster communication, understanding and better relationships among religious leaders from Buddhist Christian and Independent lineages in the Japanese American community in San Francisco. Through our organization we established JARF Housing, Inc. and provide housing for elders and low-income families, as well as hold an annual Curry Cook-Off event to make contributions towards programs or activities to benefit the community. We strongly support this proposed resolution because Jeff Adachi was a true supporter and role model for the disenfranchised. He selflessly and tirelessly gave of himself not only to the Japanese-American community, but all persons needing a voice and fair treatment.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Rev. Joanne Tolosa, Secretary

Japanese American Religious Federation of San Francisco

*Buddhist Church  
of San Francisco*

*Christ Episcopal  
Church –  
Sei Ko Kai*

*Christ United  
Presbyterian Church*

*Hokkeshu Buddhist  
Church*

*Konko Church of  
San Francisco*

*Nichiren Buddhist  
Church of America*

*Pine United  
Methodist Church*

*Rissho Kosei-kai  
Buddhist Church*

*St. Benedict Parish  
at St. Francis Xavier  
Church*

*SF Japanese  
Seventh-day  
Adventist Church*

*Sokoji, Soto Mission  
of San Francisco*

*Tenrikyo America  
West Church*

**From:** [Mark Punzalan](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** I Support Jeff Adachi Way  
**Date:** Monday, July 29, 2019 10:31:13 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board  
My name is Mark Punzalan and I support the renaming of Gilbert Street to Jeff Adachi Way.

Mr. Adachi inspired generations of young attorneys to challenge the status quo and to be passionate about the law. He was a mentor, leader, and friend to many San Franciscans. Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,

Mark Punzalan | Chan + Punzalan  
[mark@chanpunzalan.com](mailto:mark@chanpunzalan.com) | Direct: 650.481.8112 | Main: 650.362.4150  
2000 Alameda de las Pulgas, Suite 154 | San Mateo, California 94403

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**From:** [Jesse Stout](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** Jesse Stout supports Jeff Adachi Way  
**Date:** Monday, July 29, 2019 10:31:39 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

July 29, 2019

Jesse Stout

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

Please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

I live in SoMa, and I have previously worked at the Public Defender's Office under Jeff Adachi's leadership, without being compensated by the City. Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,  
Jesse Stout



**From:** [Cathy Inamasu](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** Nihonmachi Little Friends Supports JEFF ADACHI WAY  
**Date:** Monday, July 29, 2019 11:24:48 AM  
**Attachments:** [Jeff Adachi Way Support Letter.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attached please find our support letter to rename Gilbert Street to Jeff Adachi Way.  
Thank you for your attention to this matter.

-Cathy Inamasu



July 29, 2019

From:  
Cathy Inamasu, Executive Director  
Nihonmachi Little Friends

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of Nihonmachi Little Friends, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to provide high quality and affordable Japanese bilingual, multicultural and educational preschool and after school programs to three year olds through fifth graders. We strongly support this proposed resolution because in addition to Jeff's wonderful work for justice for the City of San Francisco, he was also an ardent supporter of the Japanese and Asian American communities, such as our organization.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

A handwritten signature in black ink, appearing to read 'Cathy Inamasu', is placed above the printed name.

Cathy Inamasu  
Executive Director  
Nihonmachi Little Friends

**From:** [Tamara Taefu](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Cc:** [rivamonte@gmail.com](mailto:rivamonte@gmail.com); [Neva Walker](#)  
**Subject:** Coleman Advocates Supports Jeff Adachi Way  
**Date:** Monday, July 29, 2019 12:03:49 PM  
**Attachments:** [Support Letter Jeff Adachi Way.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi all,

Attached, please find our support letter for the rename of Gilbert St. to Jeff Adachi Way. Please let me know if you have any questions, thank you.

Kindly,

Tamara Taefu  
Office Manager  
Coleman Advocates for Children & Youth  
(415) 239-0161 ext.1  
[www.colemanadvocates.org](http://www.colemanadvocates.org)

Facebook: [Coleman Advocates](#) | Twitter: [ColemanSF1](#)



459 Vienna Street San Francisco CA 94112 Phone: (415) 239-0161 Fax: (415) 239-0584

[info@colemanadvocates.org](mailto:info@colemanadvocates.org) [www.colemanadvocates.org](http://www.colemanadvocates.org)

July 29th, 2019

Neva Walker  
Coleman Advocates for Children & Youth

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of **Coleman Advocates for Children & Youth**, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission believes that all children and families deserve access to high quality education, living wage jobs, family-supporting benefits, affordable housing, and a voice in the decisions that affect us. Since 1975, Coleman Advocates has pioneered programs and policies to expand opportunity for San Francisco's children, youth and families. Many of these hard-won programs and policies have served as models adopted by communities all over the country. We strongly support this proposed resolution because his work as a relentless defender towards indigent clients and reformer of criminal justice may not be exactly what we do here at Coleman Advocates, but it falls into the same line of work that we believe in here at our grassroots led organization.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Neva Walker  
Coleman Advocates for Children & Youth

**From:** [Yunah Rha](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** I Support Jeff Adachi Way  
**Date:** Monday, July 29, 2019 1:38:54 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

My name is Yunah Rha and I support the renaming of Gilbert Street to Jeff Adachi Way. Jeff was a leader, advocate, mentor, and champion for social justice. He is missed dearly and establishing Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,  
Yunah Rha  
[yunahrha@gmail.com](mailto:yunahrha@gmail.com) | [\(818\) 585-9840](tel:(818)585-9840)

**From:** [Brittany Ford](#)  
**Subject:** Mo'MAGIC SUPPORTS JEFF ADACHI WAY  
**Date:** Monday, July 29, 2019 1:53:41 PM  
**Attachments:** [Letter of Support Adachi Way - Google Docs.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

I would like to share with you my support letter in renaming Gilbert Street to Jeff Adachi Way.

Thank you,

--

Brittany Ford  
Director, Mo'Magic



1050 McAllister st.  
San Francisco, Ca 94115  
O: 415-567-0400  
C:510-379-8883



July 29, 2019

Brittany Ford  
Mo'MAGIC

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of Mo'MAGIC, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to enrich community resources through social and educational development; to create leadership and career opportunities utilizing programs and services for youth, that also serve as early intervention activities that help to reduce juvenile crime. We strongly support this proposed resolution because MAGIC was founded in 2004 by the SF Public Defender's Office with major efforts made by Jeff to get our program established with funding. MAGIC was created to address San Francisco communities plagued by poverty and violence. Through forming partnerships with community residents, faith based organizations, local government, nonprofit organizations, schools and other foundations, awareness and participation in the struggle for self-determination and a just community was raised.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,  
Brittany, Director  
Mo'MAGIC

**From:** [Toni Newman](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#); [Jeantelle Laberinto](#); [Abigail Rivamonte](#)  
**Subject:** Letter of Support for Jeff Adachi Way  
**Date:** Monday, July 29, 2019 1:54:59 PM  
**Attachments:** [SKMBT\\_C36019072913390.pdf](#)

---

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Good Afternoon,

St. James Infirmary supports Jeff Adachi Way.

--

Toni Newman  
**Executive Director**

She/Her

St. James Infirmary

730 Polk Street

4th Floor

[San Francisco, CA 94109](#)

Main: (415) 829-8976

Appointments: (415) 554-9634

Fax: (415) 554-8444

Learn more and donate at [stjamesinfirmary.org](http://stjamesinfirmary.org)

Amazonsmile: <http://smile.amazon.com/ch/94-3330568>





**ST. JAMES INFIRMARY**  
**730 Polk St, 4<sup>th</sup> Floor | San Francisco, CA 94109**  
**Phone: 415-554-8494 Fax: 415-554-8444**

July 29, 2019

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of St. James Infirmary, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is a peer-based occupational health and safety clinic for sex workers of all genders. It is our mission to meet the needs of people engaged in the sex trade through advocacy, direct services, and social justice. We strongly support this proposed resolution because Jeff Adachi was a advocate for justice and he served the marginalized population we serve here at St. James Infirmary.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Toni Newman  
Executive Director

**From:** [Jon Osaki](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** JCYC SUPPORTS JEFF ADACHI WAY  
**Date:** Monday, July 29, 2019 2:51:27 PM  
**Attachments:** [jeff adachi way jcyc los.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To The Honorable Mayor London Breed and the Members of the Board of Supervisors:

Please see our letter in support of renaming Gilbert Street Jeff Adachi Way.

Sincerely,



**Jon Osaki**

Executive Director

2012 Pine Street, San Francisco, CA 94115

(415) 202-7918

[www.jcyc.org](http://www.jcyc.org)

***Empowering Young People For The Future***





2012 Pine Street  
San Francisco, CA  
94115  
Tel: (415) 202-7900  
Fax: (415) 921-1841  
[www.jcyc.org](http://www.jcyc.org)

July 29, 2019

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of the Japanese Community Youth Council, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to empower young people for the future. We strongly support this proposed resolution because our mission is absolutely aligned with the values and work of Mr. Jeff Adachi.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,



Jon Osaki  
Executive Director

**From:** [Mari Bandoma](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** UC Hastings Alumni Supports Jeff Adachi Way  
**Date:** Monday, July 29, 2019 3:59:14 PM

---

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To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board:

My name is Mari Bandoma Callado and I support the renaming of Gilbert Street to Jeff Adachi Way. I graduated from UC Hastings--the law school where Jeff attended. Jeff dedicated his life to public service, beginning in the Public Defender's Office shortly after graduating from UC Hastings in 1985. He was a passionate defender of those that needed defending most. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Best,  
Mari Bandoma Callado

**From:** [Patty Wada](#)  
**To:** [BOS-Supervisors](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff. \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff. \(BOS\)](#); [StefaniStaff. \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Cc:** [Breed, Mayor London \(MYR\)](#)  
**Subject:** National JACL Supports Jeff Adachi Way  
**Date:** Monday, July 29, 2019 4:46:12 PM  
**Attachments:** [20190729153230430.pdf](#)

---

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Dear Supervisors,

Attached, please find a letter from the National JACL in support of renaming Gilbert Street to Jeff Adachi Way.

It is our hope that you give this your serious consideration.

If you should have any questions, you may contact our offices at (415) 921-5225.

Sincerely  
Patty Wada  
JACL

--

**Patty Wada**  
Regional Director  
Japanese American Citizens League  
No. Calif-W. Nevada-Pacific District  
1765 Sutter Street  
San Francisco, CA 94115  
[pwada@jacl.org](mailto:pwada@jacl.org)  
(415) 921-5225  
[www.jacl.org](http://www.jacl.org)



## **JAPANESE AMERICAN CITIZENS LEAGUE**

Masao Satow Building • 1765 Sutter Street • San Francisco, California 94115  
Phone: (415) 921-5225 • Facsimile: (415) 931-4671 • Email: [policy@jacl.org](mailto:policy@jacl.org)

July 29, 2019

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

Dear Supervisors,

On behalf of Japanese American Citizens League (JACL), please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

The JACL is the oldest and largest civil rights organization in the country serving the Asian American community. We have over 100 chapters nationwide, and our National Headquarters is located here in San Francisco. The JACL National Board of Directors voted to support this proposed resolution because Jeff Adachi dedicated his life to public service, social justice and equal representation for all. He was a member of the JACL and served on the board of our San Francisco Chapter.

Jeff Adachi was resolute in his convictions, and was an unfailing and outspoken advocate serving San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense.

Establishing Jeff Adachi Way is a fitting tribute for the City of San Francisco to preserve, honor and continue his legacy. We ask that you give this your sincere consideration. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Patty Wada".

Patty Wada  
Regional Director  
Japanese American Citizens League

**From:** [Theresa Imperial](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** BiSHoP Supports Jeff Adachi Way  
**Date:** Monday, July 29, 2019 7:16:04 PM  
**Attachments:** [BiSHoP, LOS to Jeff Adachi Way.pdf](#)

---

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Hello,

Attached is our organization's support in the resolution to create Jeff Adachi Way in honoring the late Jeff Adachi for his contribution to the city and to the criminal justice system. He's our city hero and deserves recognition for all his tremendous efforts, even in a small way we can.

*Theresa Imperial  
Bill Sorro Housing Program  
Executive Director*

*Ph: 415-513-5177 Ext. 402  
Fax: 1-833-200-6025  
Bill Sorro Housing Program  
1360 Mission Street #400,  
San Francisco, CA 94103*

*\*\*\* This office is a scent-free space; to avoid getting others sick, please refrain from using perfume/cologne, dryer sheets, or other products with fragrances. Thank you! \*\*\**  
[www.bishopsf.org](http://www.bishopsf.org)



July 29, 2019

Theresa Imperial  
Bill Sorro Housing Program (BiSHoP)

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

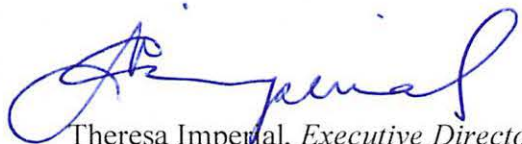
Re: Jeff Adachi Way Letter of Support

On behalf of Bill Sorro Housing Program (BiSHoP), please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to increase access and defend housing for diverse low income populations. We strongly support this proposed resolution because Jeff Adachi's legacy in criminal justice is critical, not only to Asian-American community but also, to the most vulnerable and marginalized communities who are usually people of color. Jeff Adachi has also showed strong support in defending low-income populations against displacement because he believed that housing is human right.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,



Theresa Imperial, *Executive Director*  
Bill Sorro Housing Program



**From:** [Krong, Brianna](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Cc:** [jeantellelabineto@gmail.com](#); [rivamonte@gmail.com](#)  
**Subject:** CGRS SUPPORTS JEFF ADACHI WAY  
**Date:** Monday, July 29, 2019 9:11:25 PM  
**Attachments:** [CGRS Letter of Support - Jeff Adachi Way.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please find attached the Center for Gender & Refugee Studies' letter in support of Jeff Adachi Way.

Warm regards,  
Brianna

**Brianna Krong** | Development and Communications Coordinator  
**[Center for Gender and Refugee Studies](#)**

UC Hastings College of the Law  
200 McAllister Street | San Francisco, CA 94102  
(415) 581-8835 (Phone) | (415) 581-8824 (Fax)  
[krongbrianna@uchastings.edu](mailto:krongbrianna@uchastings.edu)  
Pronouns: she/her/hers

[Donate](#) | [Twitter](#) | [Facebook](#) | [Instagram](#) | [#ImmigrantWomenToo](#)

**[Celebrate 20 Years of Advocacy with CGRS!](#)**

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CENTER FOR  
**Gender & Refugee**  
STUDIES

*Protecting Refugees • Advancing Human Rights*

July 29, 2019

Blaine Bookey, Co-Legal Director  
Center for Gender & Refugee Studies

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of the Center for Gender & Refugee Studies (CGRS), please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

CGRS's mission is to advance asylum protections for women, children, and LGBTQ people through legal expertise and training, impact litigation, policy development, research, and in-country fact-finding. Our unique model enhances the capacity of attorneys to successfully litigate individual asylum cases, while advancing institutional changes to benefit asylum seekers more broadly.

As a member of the San Francisco Immigrant Legal Defense Collaborative, CGRS works closely with legal services providers, community-based organizations, and the San Francisco Public Defender's Office to expand access to quality legal representation for our city's immigrant residents. Jeff Adachi was a critical partner in these efforts, and our team was deeply inspired by his tireless advocacy on behalf of San Francisco's immigrant communities.

Jeff Adachi was a strong and outspoken advocate for justice and a champion for our city's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy. We strongly support this proposed resolution.

Sincerely,



Blaine Bookey, Co-Legal Director  
Center for Gender & Refugee Studies

**University of California Hastings College of the Law**

200 McAllister Street | San Francisco, CA 94102 | <http://cgrs.uchastings.edu>

**From:** [Simarjit Kaur](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** I support Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 8:35:12 AM

---

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To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

My name is Simarjit Kaur, and I support the renaming of Gilbert Street to Jeff Adachi Way. Jeff was a leader, advocate, mentor, and champion for social justice. He is missed dearly and establishing Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,  
Simarjit Kaur

**From:** [stacy wiesbrock](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** I support Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 1:21:10 PM

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To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

My name is Stacy Wiesbrock and I support the renaming of Gilbert Street to Jeff Adachi Way.

Mr. Adachi inspired generations of young attorneys to challenge the status quo and to be passionate about the law. He was a mentor, leader, and friend to many San Franciscans. Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,  
Stacy Wiesbrock

**From:** [Raymond Rollan](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Date:** Tuesday, July 30, 2019 1:37:36 PM

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To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

My name is Raymond Rollan and I support the renaming of Gilbert Street to Jeff Adachi Way.

Mr. Adachi inspired generations of young attorneys to challenge the status quo and to be passionate about the law. He was a mentor, leader, and friend to many San Franciscans. Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,  
Raymond Rollan

--

Sincerely,

Raymond R. Rollan, Esq.  
(510) 857-4997

**From:** [Lauren Nosaka](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff, \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Cc:** [Steve Nakajo](#); [Sandy Mori](#)  
**Subject:** Japantown Task Force, Inc. Supports Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 1:50:16 PM  
**Attachments:** [Japantown Task Force, Inc. for Jeff Adachi Way.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi all,

Please see Japantown Task Force, Inc.'s letter of support for Jeff Adachi Way. Thank you.

Sincerely,  
Lauren Nosaka

--

**Lauren Nosaka**  
**野坂ローレン**  
**Administrative Manager**  
**Japantown Task Force, Inc.**  
[1765 Sutter Street, 3rd Floor](#)  
[San Francisco, CA 94115](#)  
[www.japantowntaskforce.org](http://www.japantowntaskforce.org)  
415.346.1239 (Office)

[lnosaka@japantowntaskforce.org](mailto:lnosaka@japantowntaskforce.org)

July 30, 2019

Steve Nakajo  
Japantown Task Force, Inc.

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

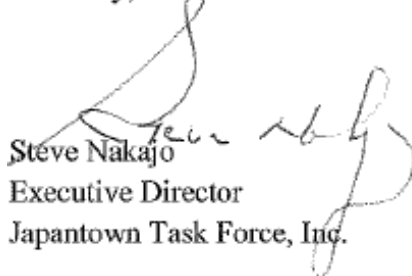
Re: Jeff Adachi Way Letter of Support

On behalf of Japantown Task Force, Inc., please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is Japantown will thrive as a culturally rich, authentic and economically vibrant neighborhood, which will serve as the cultural heart of the Japanese and Japanese American communities for generations to come. We strongly support this proposed resolution because Jeff Adachi was a dedicated advocate and fighter for Social Justice for the Japanese American Community of San Francisco who suffered under the forced removal to be incarcerated to 12 Concentration Camps located throughout the US as a result of Executive Order 9066 during World War II without due process.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

  
Steve Nakajo  
Executive Director  
Japantown Task Force, Inc.

**From:** [Raquel R. Redondiez](#)  
**Subject:** SOMA Pilipinas supports Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 2:00:23 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear President Norman Yee and Members of the Board:

On behalf of SOMA Pilipinas, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is cultural celebration, development without displacement, and economic & social justice. Therefore, we strongly support this proposed resolution because we honor Mr. Adachi's legacy of people-first, action-oriented change making that consistently seeks to enrich neighborhoods and develop safer, happier, healthier modes of living for individuals, communities, and institutions alike.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

**Raquel R. Redondiez**  
SOMA Pilipinas Director  
San Francisco Cultural Heritage District





**From:** [Asian American Criminal Trial Lawyers Association](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff \(BOS\)](#); [StefaniStaff \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** AACTLA SUPPORTS JEFF ADACHI WAY  
**Date:** Tuesday, July 30, 2019 3:00:18 PM  
**Attachments:** [Letter of Support Adachi Way final.pdf](#)

---

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Dear Mayor Breed and members of the Board of Supervisors,

The Asian American Criminal Trial Lawyers Association is reaching out to show its support to change Gilbert Street to Jeff Adachi Way. Please find our letter of support attached.

Thank you for your consideration.

Best,  
Nikita Saini  
Secretary  
Asian American Criminal Trial Lawyers Association

--

Stay Connected with AACTLA  
Web: <http://www.aactla.org/>  
Facebook: <https://www.facebook.com/AACTLA>  
Instagram: <http://instagram.com/aactla>  
Twitter: <https://twitter.com/aactla>

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**Emi Young**

July 30, 2019

Nikita Saini  
Asian American Criminal Trial Lawyers Association

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of Asian American Criminal Trial Lawyers Association, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

The Asian American Trial Lawyers Association is an organization of criminal defense attorneys, judges, and law students engaged in the practice of law in the criminal justice system by advocating for the rights of the accused, and dedicated to serving the Asian American community. Our mission is to improve the study and practice of criminal defense and to promote the fair administration of justice for all by ensuring the meaningful participation of Asian Americans in the legal profession. We strongly support this proposed resolution because Jeff was a champion for social justice and an advocate for all of San Francisco, and we would love to honor his legacy by renaming Gilbert Street, the street that he walked on for over 30 years between the Public Defender's Office and the Hall of Justice, to Jeff Adachi Way.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Nikita Saini, Secretary  
Asian American Criminal Trial Lawyers Association

**From:** [Aokizu - First Voice](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** First Voice Supports Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 3:25:30 PM  
**Attachments:** [First Voice supports Jeff Adachi Way.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Re: Jeff Adachi Way Letter of Support

On behalf of First Voice please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Thanks you,  
Mark Izu & Brenda Wong Aoki  
First Voice

BRENDA WONG AOKI  
&  
MARK IZU

43 Parsons St. San Francisco 94118  
[www.Aokizu.com](http://www.Aokizu.com) (415) 221-0601



7/30/2019

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Honorable Thelton Henderson  
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David Okuji

Lewis Jordan

Brenda Wong Aoki

Mark Izu

Brenda Wong Aoki & Mark Izu  
First Voice

To:

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of First Voice please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

**Advisory Council**

Janice Mirikitani

devorah majors

Lucia Choi-Dalton

Edith Mitko

Karen Kai

Aislinn Scofield

June Ouellette

Walter Schulze

Christopher Yohmei Blasdale

Nancy Ukai Russell

First Voice creates, presents, and produces the stories and music of people living between worlds. Critical to this mission is personal experience, or "voice," emanating from a deeply rooted community, which we deem to be essential to the authentic representation of the people of the United States. We strongly support this proposed resolution because First Voice is a non-profit arts organization that has served the City since incorporation in 1997, and informally (without incorporation) since 1976. Jeff was a long time supporter of our work and as you know, a big supporter of Asian American Art. We fully endorse naming Jeff Adachi Way.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

  
Mark Izu & Brenda Wong Aoki  
First Voice

**Founders**

Brenda Wong Aoki  
*Artistic Director*

Mark Izu  
*Musical Director*

**From:** [Amanda Alvarado Ford](#)  
**Subject:** Fwd: Scannable Document - sent from Scannable  
**Date:** Tuesday, July 30, 2019 4:56:16 PM  
**Attachments:** [Scannable Document on Jul 30, 2019 at 4 54 22 PM.png](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,  
Please find attached our letter of support for Jeff Adachi Way. Thank you for your consideration.

Kind Regards,  
Amanda

--

Amanda Alvarado Ford, Esq.  
Interim Executive Director

La Raza Centro Legal, Inc.  
474 Valencia Street, Suite 295  
San Francisco, CA. 94103  
(415) 575-3500 TEL  
(415) 255-7593 FAX  
[www.lrcl.org](http://www.lrcl.org)

\*Licensed in NJ - CA Practice Limited to Federal Immigration Law



**...A NONPROFIT COMMUNITY LAW CENTER**

474 Valencia Street, Suite 295, San Francisco, CA 94103

Phone: (415) 575-3500 Fax: (415) 255-7593 Web: [www.lrccl.org](http://www.lrccl.org)

July 30, 2019

San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of La Raza Centro Legal, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to provide free legal services to Spanish speaking and other members of the San Francisco and Bay Area immigrant community in a client-centered manner, in order to create a more equitable society that we have envisioned, where individuals partner with us and learn to self-advocate. We strongly support this proposed resolution because he championed the human rights of individuals who lacked the ability to assert them for themselves, due to the existing power structures and other societal obstacles.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Amanda Alvarado Ford, Esq.

Interim Executive Director, La Raza Centro Legal, Inc.

A handwritten signature in black ink, appearing to read "Amanda Alvarado Ford".

**From:** [judy hamaguchi](#)  
**To:** [Haneystaff \(BOS\)](#); [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [wiltonstaff@sfgov.org](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Cc:** [Judy Hamaguchi](#); [san-francisco-jacl-chapter-board@googlegroups.com](#)  
**Subject:** SFJACL supports Jeff Adachi Way  
**Date:** Tuesday, July 30, 2019 6:37:16 PM  
**Attachments:** [SFJACL supports Jeff Adachi Way.msg](#)

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JAPANESE AMERICAN  
CITIZENS LEAGUE  
SAN FRANCISCO CHAPTER

July 30, 2019

Judy Hamaguchi  
San Francisco Chapter, Japanese American Citizens League

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of SFJACL, (celebrates 90 years in SF), please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to protect the civil rights and human rights for all, and to serve our communities. We strongly support this proposed resolution because Jeff Adachi was passionate and dedicated to public service, social justice and representation to those who had limited resources to access the help needed. He was a hero to many, a mentor, a friend and example to those he worked with.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Sincerely,

Judy Hamaguchi, VP Board of Directors  
San Francisco JACL



**From:** [Rosalyn Tonai](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** Support for Jeff Adachi Way  
**Date:** Wednesday, July 31, 2019 3:09:32 PM  
**Attachments:** [Norman Yee.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear NORMAN Yee,  
As chair of the SF Board of Super, please find enclosed a letter of support for

Jeff Adachi Way.  
National Japanese American Historical Society  
1684 Post Street  
San Francisco, CA 94115-3604  
PHONE (415) 921-5007  
FAX (415) 921-5087  
EMAIL [njahs@njahs.org](mailto:njahs@njahs.org)  
WEB [www.njahs.org](http://www.njahs.org)  
July 26, 2019

Rosalyn Tonai  
National Japanese American Historical Society  
To:

San Francisco Board of Supervisors

**Chairman Norman Yee**

Re: Jeff Adachi Way Letter of Support

On behalf of the National Japanese American Historical Society, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way. Our organization's mission is to authentically interpret and preserve the history of the Japanese American community and share this history across the country through education and programming. We strongly support this proposed resolution because Jeff Adachi's life of selfless service and dedication to opposing injustice must be upheld as an example for generations to come. As a Sansei or third generation Japanese American whose parents were wrongfully incarcerated during World War II, Jeff Adachi strove to speak out for the most voiceless and underrepresented members of the San Francisco community. Thanks to Adachi's tireless leadership, the San Francisco Public Defender's Office became the gold standard for public defenders across the United States. Just as the road to the San Francisco Public Defender's Office leads marginalized defendants to access resources for a fair trial, Jeff Adachi led those he served on a path of justice and equality under the law. There is no better way to preserve and commemorate Jeff Adachi's legacy than to name this very road in his honor.

Sincerely,

Rosalyn Tonai, Executive Director  
National Japanese American Historical Society

--

Rosalyn Tonai  
Executive Director  
National Japanese American Historical Society, Inc.  
1684 Post Street  
San Francisco CA 94115  
[rosalyn@njahs.org](mailto:rosalyn@njahs.org)  
415.921.5007 x 104 -phone

415.921.5087- fax

[www.njahs.org](http://www.njahs.org)

NJAHS



## National Japanese American Historical Society

1684 Post Street  
San Francisco, CA 94115-3604  
PHONE (415) 921-5007  
FAX (415) 921-5087  
EMAIL [njahs@njahs.org](mailto:njahs@njahs.org)  
WEB [www.njahs.org](http://www.njahs.org)

July 26, 2019

Rosalyn Tonai  
National Japanese American Historical Society

To:  
San Francisco Board of Supervisors  
Norman Yee

Re: Jeff Adachi Way Letter of Support

On behalf of the National Japanese American Historical Society, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to authentically interpret and preserve the history of the Japanese American community and share this history across the country through education and programming. We strongly support this proposed resolution because Jeff Adachi's life of selfless service and dedication to opposing injustice must be upheld as an example for generations to come. As a Sansei or third generation Japanese American whose parents were wrongfully incarcerated during World War II, Jeff Adachi strove to speak out for the most voiceless and underrepresented members of the San Francisco community. Thanks to Adachi's tireless leadership, the San Francisco Public Defender's Office became the gold standard for public defenders across the United States. Just as the road to the San Francisco Public Defender's Office leads marginalized defendants to access resources for a fair trial, Jeff Adachi led those he served on a path of justice and equality under the law. There is no better way to preserve and commemorate Jeff Adachi's legacy than to name this very road in his honor.

Sincerely,  
Rosalyn Tonai, Executive Director  
National Japanese American Historical Society

**From:** [Info@sfcadc.org](mailto:Info@sfcadc.org)  
**To:** [Fewer, Sandra \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Marstaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [Haneystaff \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#)  
**Subject:** Support Letter to BOS for Adachi Way  
**Date:** Tuesday, August 13, 2019 1:15:38 PM  
**Attachments:** [Support Letter for Adachi Way to BOS.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

August 13, 2019

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of Chinese American Democratic Club, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to foster active participation in the democratic process of government, demand a high standard in government to seek justice and equality for all people. We strongly support this proposed resolution because Public Defender Adachi has contributed tremendously to our community and he had a long and early relationship with our Club.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Yours truly,

*Bayard Fong*

Bayard Fong, CADC 1st Vice President  
(415) 672-9015

[Bayard.Fong@sfcadc.org](mailto:Bayard.Fong@sfcadc.org)

# Chinese American Democratic Club



華裔民主黨協會

To:  
San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

Re: Jeff Adachi Way Letter of Support

On behalf of Chinese American Democratic Club, please accept this letter of support for the proposed resolution that would rename Gilbert Street to Jeff Adachi Way.

Our organization's mission is to foster active participation in the democratic process of government, demand a high standard in government to seek justice and equality for all people. We strongly support this proposed resolution because Public Defender Adachi has contributed tremendously to our community and he had a long and early relationship with our Club.

Jeff Adachi was a strong and outspoken advocate for justice and served San Francisco's most vulnerable and marginalized. Under his fearless leadership, the San Francisco Public Defender's Office has gained national recognition as a model of holistic defense. Establishing Jeff Adachi Way is the best way for San Francisco to preserve, honor, and continue his legacy.

Yours truly,

*Bayard Fong*

Bayard Fong, CADC 1st Vice President  
(415) 672-9015  
Bayard.Fong@sfcadc.org

950 Grant Ave, 2<sup>nd</sup> Floor  
San Francisco CA 94108  
cadc.nationbuilder.com  
Info@sfcadc.org

**From:** [Molly Zavidow](#)  
**To:** [BOS-Supervisors](#); [Breed, Mayor London \(MYR\)](#); [Haneystaff \(BOS\)](#); [BrownStaff](#); [YeeStaff\\_ \(BOS\)](#); [RonenStaff \(BOS\)](#); [Marstaff \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [MandelmanStaff\\_ \(BOS\)](#); [StefaniStaff\\_ \(BOS\)](#); [SafaiStaff \(BOS\)](#); [FewerStaff \(BOS\)](#)  
**Subject:** I support Jeff Adachi Way  
**Date:** Wednesday, July 31, 2019 8:09:58 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To: San Francisco Board of Supervisors  
Land Use and Transportation Committee  
Angela Calvillo, Clerk of the Board

My name is Molly Zavidow and I support the renaming of Gilbert Street to Jeff Adachi Way. Jeff was a leader, advocate, mentor, and champion for social justice. He is missed dearly and establishing Jeff Adachi Way is the best way for San Francisco to honor and continue his legacy.

Thank you,  
Molly Zavidow

**From:** Board of Supervisors, (BOS)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Red-flag laws  
**Date:** Monday, August 26, 2019 11:07:00 AM

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-----Original Message-----

From: Eli Harrison <eli.harrison.x@gmail.com>  
Sent: Friday, August 23, 2019 1:37 PM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: Red-flag laws

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello Board of Supervisors,

We need to examine how "red-flag" laws are being abused.

On Aug 5, 2019, multiple news outlets reported a police action in the neighborhood of Valencia and 21st. Several blocks were evacuated and disrupted for hours. Police ultimately found no threat.

The target of the police action seems to have been a Google engineer named Zach Vorhies. He appears to have been falsely red-flagged by his employer, as an intimidation tactic to discourage him from revealing vital information to the public interest and our election security.

"Reg-flag" laws must NEVER be a tool for harassment. There must be serious consequences for filing a false "red-flag" report, as serious as filing a false police report. These laws are already being abused.

In the state of Maryland, police shot and killed Gary Willis while trying to serve a gun violence restraining order at 5am. There is no evidence he was planning to commit a crime, yet he was executed by the state. These laws are already being abused, with fatal consequences.

I do not support any expansion of "red-flag" laws, including so-called gun violence restraining orders. Any existing law that tries to prevent crime by presuming guilt must be suspended or abolished immediately.

Sincerely,  
Eli Harrison



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Sanctuary City.  
**Date:** Monday, August 26, 2019 11:06:00 AM

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**From:** rwmahon <rmahon0@comcast.net>  
**Sent:** Friday, August 23, 2019 9:32 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Sanctuary City.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors:

As a citizen of the United States I want to let you know that the board as well as your Mayor and Police Chief have blood on your hands for the recent murder of Kate Steinle. You are a disgrace to our country and to your state and city.

To the right thing and stop this madness so this does not happen again.

Sincerely,

Robert Mahon

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** FW: Thank-You from HESPA  
**Date:** Tuesday, August 20, 2019 11:29:00 AM  
**Attachments:** [image001.png](#)  
[HESPA BOS Thank-You Letter 2019.pdf](#)

---

**From:** Mary Kate Bacalao <[mbacalao@larkinstreetyouth.org](mailto:mbacalao@larkinstreetyouth.org)>  
**Sent:** Friday, August 16, 2019 9:39 PM  
**To:** Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Cc:** Malea Chavez <[maleachavez@homelessprenatal.org](mailto:maleachavez@homelessprenatal.org)>  
**Subject:** Thank-You from HESPA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

Thank you so much for your leadership on homelessness and affordable housing during this year's City budget process. On behalf of all the HESPA agencies, we appreciate all of your and your aides' collaboration and thoughtfulness towards an inclusive public process that provides critical supports for San Francisco's most vulnerable residents.

Warmly,

Mary Kate Bacalao  
 Director of Public Funding  
 Larkin Street Youth Services  
 134 Golden Gate Ave  
 San Francisco, CA 94102  
 Tel 415.673.0911 ext. 317 | Fax 415.749.3838  
[www.larkinstreetyouth.org](http://www.larkinstreetyouth.org)  
 Gender Pronouns: She/Her/They/Them



The mission of Larkin Street Youth Services is to create a continuum of services that inspires youth to move beyond the street. We will nurture potential, promote dignity, and support bold steps by all.

The information in this email and in any attachments is confidential and may be legally privileged. If you are not the intended recipient, please destroy this message, delete any copies held on your

systems and notify the sender immediately. If you are not the intended recipient of this email, you should not retain, copy, or use this email for any purpose, nor disclose all or any part of its content to any other person. Thank you.



August 16, 2019

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisors,

On behalf of the Homeless Emergency Services Providers Association (HESPA), we extend our sincere appreciation and gratitude for the leadership, dedication, and thoughtfulness that you and your staff showed during this year's City budget process. We also extend our sincerest thanks for the time and attention you provided in public forums and private meetings for those most impacted by San Francisco's homelessness crisis to advocate for their needs and the needs of their communities.

As a result of your and your staff's tireless efforts, San Francisco has secured: 473 new housing units or subsidies; access to emergency housing for 110 youth and young adults; resources for 1,355 households to retain their homes or shelter beds; employment services for 100 individuals and heads of households; mental health and substance use support for 1,075 people; and dignified access to public restrooms for thousands. With more than 9,700 people experiencing homelessness in our community, we appreciate your leadership now more than ever to provide compassionate and effective short- and long-term solutions to ease the suffering in our streets and make our city an inclusive place to live.

Thank you for all that you have done and continue to do for San Francisco's most vulnerable residents.

Sincerely,

Mary Kate Bacalao  
Co-Chair

Malea Chavez  
Co-Chair

**HESPA Members:**

AIDS Legal Referral Panel  
Catholic Charities  
Causa Justa :: Just Cause  
Coalition on Homelessness, San Francisco  
Community Awareness Treatment Services, Inc.  
Compass Family Services  
Curry Senior Center  
Dolores Street Community Services  
Episcopal Community Services  
Eviction Defense Collaborative  
GLIDE Foundation  
The Gubbio Project  
Hamilton Families  
Harbor House  
Homeless Advocacy Project | Justice & Diversity Center

Homeless Prenatal Program  
Hospitality House  
Larkin Street Youth Services  
Lava Mae  
MNHC/Mission Neighborhood Resource Center  
Project Homeless Connect  
Providence Foundation of San Francisco  
Q Foundation  
Raphael House  
Saint Vincent de Paul  
St. Anthony Foundation  
San Francisco AIDS Foundation  
San Francisco SafeHouse  
Swords to Plowshares  
United Council of Human Services

**From:** Board of Supervisors, (BOS)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Another Attack!  
**Date:** Friday, August 23, 2019 11:06:00 AM

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**From:** Donna Williams <dsw.librarian@gmail.com>  
**Sent:** Thursday, August 22, 2019 3:05 PM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Mcdonald, Courtney (BOS) <courtney.mcdonald@sfgov.org>  
**Subject:** Another Attack!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please read this: <https://www.sfgate.com/bayarea/article/video-attack-Embarcadero-501-Beale-Street-14370715.php> and you really are going to bring 204 addicts to our area with their dealers? What are you thinking? Shame on all of you! Stop the Nav. Center!!!!

Donna Williams  
400 Beale St., SF

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: URGENT - Protest: Bayview Navigation Center (1925 Evans Ave, SF)  
**Date:** Friday, August 23, 2019 11:06:00 AM  
**Attachments:** [1925 Evans - Bayview Petition.pdf](#)  
[Galvez Ave 04.2018 a.PNG](#)  
[Galvez Ave 04.2018 b.PNG](#)

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**From:** Ray Leong <ray.safeco@gmail.com>  
**Sent:** Thursday, August 22, 2019 3:11 PM  
**To:** Walton, Shamann (BOS) <shamann.walton@sfgov.org>  
**Cc:** Waltonstaff (BOS) <waltonstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** URGENT - Protest: Bayview Navigation Center (1925 Evans Ave, SF)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Supervisor Walton,

I implore you and the Department of Homelessness to reconsider and halt the construction of a new Homeless Navigation Center at 1925 Evans Ave, San Francisco or in the vicinity. This facility is extremely dangerous for the inhabitants, expected loiters and encampments, and businesses in the area.

My number one concern with 1925 Evans Ave is the huge danger to homeless inhabitants of the center and those in encampments we expect to surround the area. There is a reason why this area is exclusively zoned for industrial use, not for a 200-person residential complex. The businesses that surround 1925 Evans are bustling transportation, building supply, and recycling companies. You are essentially building "a nursery within an elephant watering hole". Every weekday morning starting as early as 3AM there are roughly one hundred 40FT commuter buses and dozens of 60FT freight trucks filled with several tons of material that zoom up and down Selby St, Evans Ave, and Galvez Ave. These vehicles intrinsically have limited visibility. What is to stop a truck driver from accidentally killing a mentally ill or intoxicated homeless person dressed in dark clothing laying in the street? A death almost happened last year with a homeless man sleeping under cardboard in the middle of Galvez Ave. *See attached photos*. Two separate people explicitly brought this concern up at the community hearing on 8/19/19, and I have this recorded on video. I am warning you that what you are proposing is a serious life safety issue. Lives will be lost if you proceed with these plans. It will be on your hands, and we will hold it against you.

Moreover, I have gathered signatures from an overwhelming majority of the owners/managers of businesses that are within a two-block radius of Evans Ave & Selby St who petition against the construction of this navigation center. These 20 small businesses represent over 400 employees that will be directly impacted by the navigation center. We are doubtful that this navigation center will

abide by the "good neighbor policy" because it has been repeatedly violated by the 125 Bayshore Blvd Navigation Center. *See attached photos.* If encampments populate Selby St and the surrounding avenues, crime is guaranteed to spike. We have experienced the daily horrors (uncontrolled fires, break-ins, dumping, drug use, etc) of an intractable large homeless encampment on Selby St from Jan-May 2018. During these five months, we alerted 311, DPH, DPW, Dept of Homelessness, and the Supervisor weekly, and received no response. We are terrified to see encampments return as a result of this new navigation center. Already 3 out of the 25 businesses that I spoke to have confirmed that they are discontinuing their leases because of the homelessness and crime in the area. This navigation center will push out far more small businesses and turn this thriving, blue collar neighborhood into a ghost town.

Please reevaluate your plans to build a new Homeless Navigation Center at 1925 Evans Ave, San Francisco. This is an idea with good intentions but will result in horrible consequences for all parties. Please trust the judgment of the local businesses who have been in this area for decades. If you still proceed, and a transient gets killed by a truck or you fail to abide by the "good neighbor policy", it will be a crime of reckless negligence on your part. We will vigilantly document every malpractice and hold you directly accountable to the local news outlets and in court.

Sincerely,  
Ray

--

**Ray Leong**

Safeco Electric Supply

Phone: (415) 206-0368 | Fax: (415) 206-9193 | Mobile: (415) 513-8720

[ray.safeco@gmail.com](mailto:ray.safeco@gmail.com) | [www.safecoelectric.com](http://www.safecoelectric.com)



# Petition to Stop the Construction of the Navigation Center at 1925 Evans Ave, San Francisco, CA

|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Petition Summary &amp; Background</b> | The City of San Francisco announced plans to open a new 200-Bed Homeless Navigation Center at 1925 Evans Ave, SF, the largest of its kind. "Unlike traditional overnight shelters, Navigation Centers allow residents to come and go as they please and are also more permissive about allowing people to bring their partners, pets and possessions." This new Navigation Center will be a magnet for the neighborhood's homeless population and foster encampments and crime (theft, dumping, drug use, arson, vandalism, etc.) in the community. For the sake of our employees, customers, and community, we disagree with this proposal and approach. |
| <b>Action Petitioned For</b>             | We, the undersigned, are concerned citizens and neighborhood business leaders who urge our local government to immediately abandon the construction of a Navigation Center at 1925 Evans Ave, San Francisco.                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| Business Name           | # of Employees | Business Address                           | Representative Name   | Signature        | Date     |
|-------------------------|----------------|--------------------------------------------|-----------------------|------------------|----------|
| Safeco Electric         | 30             | 201 Toland St                              | Tony Leong            | Tony Leong       | 8/6/2019 |
| GROWERS CO. STG.        | 15             | 2050 CALVELAVE                             | TED BAUMSTAGER        | Ted Baumstager   | 8/15/19  |
| DAVIDSON                | 5              | 1630 DAVIDSON                              | Tu Dang               | Tu Dang          | 8/10/19  |
| Peninsula Tour          | 30             | 1630 Davidson Ave                          | Wen Zhen Lin          | Wen Zhen Lin     | 8/15/19  |
| BLUE BUS TOURS          | 75             | 220 RANKIN ST.                             | CLAUDIA BARRALES      | Claudia Barrales | 8-15-19  |
| Barri Electric          | 5              | 61 Napoleon St.                            | Monica LaRossa        | Monica LaRossa   | 8/15/19  |
| Union Door              | 15             | 167 Toland St                              | Steve Watson          | Steve Watson     | 8/15/19  |
| FBM                     | 38             | 390 SELBY ST.                              | TOM BOSSON            | Tom Bosson       | 8/15/19  |
| Circosta Iron & Metal   | 34             | 1801 Evans Ave<br>San Francisco, Ca, 94133 | Nick & Steve Circosta | Nick & Steve     | 8/15/19  |
| DeLi Lama               | 6              | 150 Toland                                 | Joe                   | Joe              | 8/16/19  |
| Fang Auto               | 3              | 150 Toland                                 | Sean                  | Sean             | 8/16/19  |
| ABA AUTO                | 1              | 150 TOLAND #2                              | Flour                 | Flour            | 8/16/19  |
| Roger Low               | 4              | 3585 Sacramento St.                        | Roger                 | Roger            | 8/16/19  |
| Tony Hong               |                |                                            |                       | Tony Hong        |          |
| Fuang Hsing Trading Co. | 5              | 101 Toland St                              | Caren Ma              | Caren Ma         | 8/16/19  |



# **Petition to Stop the Construction of the Navigation Center at 1925 Evans Ave, San Francisco, CA**

|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Petition Summary &amp; Background</b> | The City of San Francisco announced plans to open a new 200-Bed Homeless Navigation Center at 1925 Evans Ave, SF, the largest of its kind. "Unlike traditional overnight shelters, Navigation Centers allow residents to come and go as they please and are also more permissive about allowing people to bring their partners, pets and possessions." This new Navigation Center will be a magnet for the neighborhood's homeless population and foster encampments and crime (theft, dumping, drug use, arson, vandalism, etc.) in the community. For the sake of our employees, customers, and community, we disagree with this proposal and approach. |
| <b>Action Petitioned For</b>             | We, the undersigned, are concerned citizens and neighborhood business leaders who urge our local government to immediately abandon the construction of a Navigation Center at 1925 Evans Ave, San Francisco.                                                                                                                                                                                                                                                                                                                                                                                                                                              |

[illegible]

# **Petition to Stop the Construction of the Navigation Center at 1925 Evans Ave, San Francisco, CA**

|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Petition Summary &amp; Background</b> | The City of San Francisco announced plans to open a new 200-Bed Homeless Navigation Center at 1925 Evans Ave, SF, the largest of its kind. "Unlike traditional overnight shelters, Navigation Centers allow residents to come and go as they please and are also more permissive about allowing people to bring their partners, pets and possessions." This new Navigation Center will be a magnet for the neighborhood's homeless population and foster encampments and crime (theft, dumping, drug use, arson, vandalism, etc.) in the community. For the sake of our employees, customers, and community, we disagree with this proposal and approach. |
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[illegible]

# **Petition to Stop the Construction of the Navigation Center at 1925 Evans Ave, San Francisco, CA**

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[illegible]

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Public Library  
**Date:** Tuesday, August 27, 2019 2:35:28 PM

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**From:** John-David Feldman <johndavidfeldman@gmail.com>  
**Sent:** Thursday, August 15, 2019 6:30 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Public Library

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello:

I come from Gainesville Florida. When I moved there in 1994 I was happy they did not charge late fees because its not necessary. If someone has a item that is way overdue their library card can be suspended until the items are returned. Some people cannot afford to pay the late fees that can be as much as \$5 per day depending on how many items are late. Those that cannot afford to pay the fees need services like the library the most.

I understand that the library is waiting on Supervisors approval to begin waving the fees. Please do not hesitate, were already late in the game. Other libraries have been doing it for 20+ years.

Thank You,

John-David Feldman

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Justice involved Person  
**Date:** Monday, August 26, 2019 11:08:00 AM

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-----Original Message-----

From: Tom <tom.mohr@sbcglobal.net>  
Sent: Friday, August 23, 2019 8:11 PM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: Justice involved Person

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Saw that you are going to rename a convicted felon to the above. Your belief and ruling to change the truth has forced me to re-evaluate my financial involvement with your city. I have canceled all future visits to your city. Your decision is simply deplorable and a slap in the face of the truth.....

Sent from my iPad

**From:** Board of Supervisors, (BOS)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Language Sanitation Resolution  
**Date:** Monday, August 26, 2019 11:10:00 AM

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**From:** Steve Cohen <cone143@hotmail.com>  
**Sent:** Monday, August 26, 2019 10:50 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Language Sanitation Resolution

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Supervisors:

In addition to banning the use of "felon" and "juvenile delinquent" perhaps you should ban the words "incompetent" and "stupid". This would prevent the people of San Francisco from using those words to describe the entire Board of Supervisors.

No wonder you are incapable of solving real problems such as homelessness, public defecation, and needles in the gutters. You are much too busy with nonsense such as this.

How about doing something that benefits the people that voted for you?

Bob Lane  
[sjcva64@hotmail.com](mailto:sjcva64@hotmail.com)



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Nice speak for "felons", "parolees", ect  
**Date:** Monday, August 26, 2019 11:08:00 AM

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**From:** Steve Laverone <slaver976@gmail.com>  
**Sent:** Saturday, August 24, 2019 7:13 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Nice speak for "felons", "parolees", ect

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Sups are stone cold idiots, don't clean up your city just rename anything that offends people. We can no longer visit the City (I know that term offends you). Don't step in any brown chocolate when you go to Crazy City Hall. Does Nancy Pelosi ever come to SF anymore?

Citizen of Livable Lovable Lodi (maybe drank too much wine tonight)

**From:** Board of Supervisors, (BOS)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Redefining terms for criminals  
**Date:** Friday, August 23, 2019 11:08:00 AM

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-----Original Message-----

From: Leslie Stroud <lesliestroud2@gmail.com>  
Sent: Thursday, August 22, 2019 11:45 AM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: Redefining terms for criminals

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

What a crock! You must be on drugs! Minimizing felons criminal background by giving them new names is deceptive to all taxpayers! Make sure they reside in your backyard

Sent from my iPhone





Date / Time: 2019-08-26

Service Request Number:  
11307421**Mayor's Office - General  
Requests****CUSTOMER CONTACT  
INFORMATION:**Name: Phone: Address: Email: **REQUEST DETAILS:**Preferred  
Language:**English**If "Other" enter language: Nature of  
Request: \***Complaint**

Issue: \*

**Other**

Description: \*

**Caller called in to MONS to voice displeasure with recent BOS action on new language. See: <https://www.foxnews.com/politics/san-francisco-board-adopts-new-language-for-criminals-turning-convicted-felon-into-justice-involved-person>**

**Caller requests that the city address its other serious issue and not clean up language.**

Neighborhood:  
\***Not Applicable**Department  
SLA:

**The Mayor's Office of Neighborhood Service's goal is to respond to your request by phone or email within 7 calendar days.**

Provided recap  
of SR to  
caller?:\***Declined**

Print Submit Cancel

2019 AUG 15 PM 2:44

BY

AK

FROM

NINFA'S

DESK

13 August 2019

To the San Francisco Board of Supervisors:

Well, how funny is this: you are changing names used by law enforcement agencies for decades so that "people won't be forever labeled for the worst things that they have done". What a bunch of Gobbledygook! Believe me, folks, they are still felons, offenders, convicts, juvenile delinquents, etc.

Well, this is just semantics; words that essentially mean the same thing, only said in a fancy way. And of course, the District Attorney is on Board with this poppycock. As usual, the Police Department has been left out in the cold.

Your Board will do anything to distract from the real problems of your city. My husband and I attended a Giants game on Saturday, walked from the Powell St. BART station to the Ballpark; could not believe the filth and stench that the former beautiful city gave off. We were so offended by it, we will not return to the city for a ballgame or to go to any of the restaurants or for anything else.

These "social worker" names will do well in liberal San Francisco. So will increased crime and homelessness.

Shame on all of you.

*Ninfa Wood*  
Ninfa Wood

1500 Newell Ave., #117, Walnut Creek, CA 94596; ninfawood1939@comcast.net

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Hong Kong Needs Our Help  
**Date:** Tuesday, August 27, 2019 2:34:58 PM

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**From:** Jay Jung <jayjung852@gmail.com>  
**Sent:** Wednesday, August 14, 2019 5:05 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Hong Kong Needs Our Help

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors of San Francisco,

I hope my email finds you well, I am a citizen of Hong Kong, I graduated from UCLA in 2018 and I am currently residing and working in the city of San Francisco.

As you may have heard, Hong Kong is currently fighting a violent battle for our democracy, and as someone who grew up there, it truly breaks my heart to see what is happening in my hometown.

I have met countless Bay Area natives, both of Hong Kong origin and those that are not, that are sympathetic to the protestors, condemn police brutality, and believe basic human rights for HK citizens need to be met.

I wanted to reach out to you and ask if the city of SF would help organize and endorse a peaceful rally in a public location, to raise awareness for the cause and show our support. I would also be happy to brainstorm alternative ways we can show our support. I would be happy to play any role I can to help out.

I would be happy to come up with a plan for how such an event would be organized, but as I have no real experience in planning large scale events, I felt as if help could be mobilized and an action plan devised much quicker with the support of the city. For reference, there is a rally being held in DC this Sunday in Lafayette Square, and many Canadian cities will be doing the same over the next week.

In a city that has a history rooted in activism, and one that has such a huge Hong Kong/Canton influence within its community, I ask for your support in achieving what I believe is a basic necessity for everyone: the right to express political dissent, the right to free speech, the right to a fair trial, and ultimately the freedom that comes with all of the prior. It is clear that as of now, President Trump will engage only in trade talks with the Chinese government, and will not directly address the Hong Kong situation. I believe it is our duty to show President Trump that this is a situation that cannot be ignored, and I hope to be part of something that can send out such a message.

I can be reached at (415) 317-8227 and at [jayjung852@gmail.com](mailto:jayjung852@gmail.com), it would truly be amazing to receive a response, whether or not the idea I have proposed is possible.

Best regards,

Jay Jung

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Jay Jung

UCLA '18 | B.A. Political Science

[jayjung852@gmail.com](mailto:jayjung852@gmail.com)

[\(424\)644-7298](tel:(424)644-7298)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Ban on plastic water bottles at SFO  
**Date:** Tuesday, August 27, 2019 2:34:28 PM

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**From:** Lori McBride <bawsum@aol.com>  
**Sent:** Saturday, August 10, 2019 8:09 PM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Ban on plastic water bottles at SFO

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed and Board of Supervisors,

I am writing to express my unhappiness with the ban of plastic water bottles at SFO. I did not hear anything on the news or in the paper about this happening until it was a done deal and reported in the Chronicle with the news that the ban starts Aug. 20. Did the Board of Supervisors seek community input? I read the paper and listen to the news every day and heard nothing about this.

I am an environmentalist and recycler. I carry my own water bottle every day with me to exercise, work, and meetings. But when traveling, that's another story. Space in my backpack or purse is limited. There are no bottle brushes, dish detergent, or sinks big enough for washing personal water bottles while traveling. A plastic water bottle fits perfect in my purse or backpack. It can be refilled if needed. A personal water bottle does not fit in my purse.

If someone doesn't bring their own water bottle from home, you are expecting them to purchase one at the airport which I'm sure will charge a lot more than buying one at Target or online. Plus it won't be sanitary because it hasn't been washed. So why would you expect someone to want to fill it with water and drink from it?

The news article said some vendors are switching to glass water bottles. Who wants to carry a heavy glass water bottle with them with the potential for breakage?

Why is flavored water or soda exempted from your ban?

I urge you to reverse this decision. It's hard enough to travel without you adding another layer of difficulty.

Lori McBride  
 Redwood City, CA

**"Volunteers do not necessarily have the time; they just have the heart."**  
 Elizabeth Andrew

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Howard and Folsom bike lane hazards  
**Date:** Friday, August 23, 2019 11:05:00 AM

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-----Original Message-----

From: Susan Nawbary <snawbary@gmail.com>  
Sent: Friday, August 23, 2019 8:41 AM  
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Cc: charles@sfbike.org; MTABoard@sfmta.com  
Subject: Re: Howard and Folsom bike lane hazards

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Bree's and SFMTA,

The bike lanes in front of Moscone West between 4th and 5th Street are a disaster. Vehicles turning right across the bike lanes into driveways will soon kill someone. The bike lanes need to have priority here; right now there are scattered sharrows, bollards and misplaced speed bumps with trucks and cars driving every which way to snag a parking spot or pull into the garages.

The casual carpool parking at Howard between Main and 1st needs to be eliminated to moved where there are no bike lanes (the left side of the street, perhaps?) These drivers will also soon kill someone by pulling in and out of the bike lane and flinging doors open. Protected bike lanes need to start at The Embarcadero.

The turn off into Sherman Street on Folsom across the bike lanes is also extremely hazardous. I've almost been hit 3-4 times by drivers who refuse to look when crossing the bike lanes- some don't even realize they are obligated to yield. You need to eliminate turns here because there is very little that can be done to prevent a car from hitting someone crossing the bike lane.

Thanks, I hope you use the "quick install" bike lane method to correct some of these issues. Please try riding these bike lanes in peak traffic before rolling out to the public.

Susan Nawbary  
Daily commuter on Howard and Folsom.

Sent from my iPhone

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: SF worker hoping for less scary streets for bike commute  
**Date:** Tuesday, August 20, 2019 11:16:00 AM

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**From:** Eliot Caroom <eliot.caroom@gmail.com>  
**Sent:** Sunday, August 18, 2019 9:57 PM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Reiskin, Ed (MTA) <Ed.Reiskin@sfmta.com>; Supawanich, Paul (MYR) <paul.supawanich@sfgov.org>; MTABoard@sfmta.com; Maguire, Tom (MTA) <Tom.Maguire@sfmta.com>  
**Subject:** SF worker hoping for less scary streets for bike commute

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed, Supervisors, Mr. Reiskin, Mr. Supawanich, and Mr. Maguire,

I'm reaching out to say that while I appreciate lots of things about San Francisco, it's a scary city to bike in, because there are no physically separated bike lanes along main passageways.

I take Caltrain, and work at 111 Sutter. I tried riding to work one time, and aggressive drivers made the 2nd Avenue bike lane feel like just another street, cutting me off at pretty high speeds.

For that reason, I lose a couple hours a week walking from Caltrain to the financial district.

But, I'm a father of an 8-month-old kid, and I would rather lose a few hours a week with him because of an added 30 minutes a day of walking, than lose my life and not be there for him.

Please do what you can to speed up physically separated bike lanes crosstown.

Without them, working in the city is a negative experience for me as I have a 3 hour a day roundtrip commute, and it makes me want to consider future employers outside of the city.

Sincerely,  
Eliot Caroom  
SF commuter

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Shooting on Market St. 8/20/19 in Daylight!  
**Date:** Thursday, August 22, 2019 11:15:00 AM

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**From:** Donna Williams <dsw.librarian@gmail.com>  
**Sent:** Thursday, August 22, 2019 8:28 AM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; McDonald, Courtney (BOS) <courtney.mcdonald@sfgov.org>  
**Subject:** Shooting on Market St. 8/20/19 in Daylight!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

And this is what our city has become! You are all enabling criminals, drug addicts and not looking out for the people that pay your salaries! Shame on all of you!

<https://abc7news.com/suspect-at-large-after-brazen-daylight-shooting-in-sf/5483354/>

Disgruntled Citizen,  
Donna Williams  
400 Beale St., SF



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Bcc:** [Mahogany, Honey \(BOS\)](#); [RivamonteMesa, Abigail \(BOS\)](#); [Mcdonald, Courtney \(BOS\)](#)  
**Subject:** FW: Pics Behind 5 bus stop at McAllister TODAY  
**Date:** Tuesday, August 6, 2019 3:39:00 PM

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**From:** Donna Williams <dsw.librarian@gmail.com>  
**Sent:** Tuesday, August 6, 2019 2:57 PM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

And again for the 7th time. Can someone please respond with action? Do you really want me to take this to the news because I'm more than happy to do so since this is the 7th time I'm resending this to all of you?

----- Forwarded message -----

**From:** Donna Williams <dsw.librarian@gmail.com>  
**Date:** Mon, Jul 29, 2019 at 8:48 AM  
**Subject:** Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY  
**To:** <mayorlondonbreed@sfgov.org>, <Board.of.Supervisors@sfgov.org>

Sixth resend of this message.

I will keep forwarding to all of you until I get a response. Shame on every single one of you. I want answers.

----- Forwarded message -----

**From:** Donna Williams <dsw.librarian@gmail.com>  
**Date:** Mon, Jul 22, 2019 at 7:31 AM  
**Subject:** Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY  
**To:** <mayorlondonbreed@sfgov.org>, <Board.of.Supervisors@sfgov.org>

Shame on all of you for not responding. I just got back from Washington, D.C. and Boston. It was pleasant walking around clean cities without having to have your head on a swivel. I almost forgot what "normal" is. I'm ashamed of SF and you are all failing miserably.

Donna Williams  
SF resident

----- Forwarded message -----

**From:** Donna Williams <dsw.librarian@gmail.com>  
**Date:** Wed, Jul 10, 2019 at 8:18 AM  
**Subject:** Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY  
**To:** <mayorlondonbreed@sfgov.org>, <Board.of.Supervisors@sfgov.org>

I'll keep sending this message to all of you over and over. I want a response.

And now, please watch this video. <https://abc7news.com/resident-fed-up-with-sf-crime-after-home-ransacked-littered-with-drugs/5386299/>

Your policies are killing SF! I told you all before and I'll spell it out again:  
Needles = Addicts = Human feces = Trash = bird feeder - more and more keep coming.

Please explain how you don't understand that?  
You are driving out people that have lived here almost their entire lives and putting addicts first. Why? Why?

----- Forwarded message -----

**From:** Donna Williams <dsw.librarian@gmail.com>  
**Date:** Mon, Jul 8, 2019 at 12:50 PM  
**Subject:** Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY  
**To:** <mayorlondonbreed@sfgov.org>, <Board.of.Supervisors@sfgov.org>

Re-sending my original message yet again. Can one of you please make sure that your emails are working? Maybe your IT people need to fix things OR you are all avoiding your duties?

I really can't believe you've voted to ban e-cigarettes but meth/heroin and other illegal drugs you are all fine since YOU give out free needles. Our city is a DUMP because of all of you!

NOW, AGAIN, WHAT DO I TELL MY STAFF ABOUT THE STATE OF OUR CITY?!

Please know that I'll keep re-sending this message until I get a reasonable response.

----- Forwarded message -----

From: **Donna Williams** <[dsw.librarian@gmail.com](mailto:dsw.librarian@gmail.com)>

Date: Thu, Jun 27, 2019 at 2:38 PM

Subject: Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY

To: <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>, <[Board.of.Supervisors@sfgov.org](mailto:Board.of.Supervisors@sfgov.org)>

I want to make sure you all received my message from 6/17. I am waiting, **and expecting**, a reply.

What shall I tell my staff about the needles they encounter every single day?

Best,  
Donna Williams

----- Forwarded message -----

From: **Donna Williams** <[dsw.librarian@gmail.com](mailto:dsw.librarian@gmail.com)>

Date: Mon, Jun 17, 2019 at 1:23 PM

Subject: Fwd: FW: Pics Behind 5 bus stop at McAllister TODAY

To: <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>, <[Board.of.Supervisors@sfgov.org](mailto:Board.of.Supervisors@sfgov.org)>

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Greetings Mayor Breed & Supervisors,

This is what my staff had to put up with on Friday morning while trying to enter the State Bldg. This is right behind the bus stop on McAllister at Larkin. The stop should be removed!

The city is so filthy from the free needles (4.5 million uncollected, just to remind all of you) and the addicts. Our tolerance and compassion are gone. We are hard working regular people just trying to get to work safely.

Can you honestly not see how your policies are detrimental to the city? What can I tell my staff? This is all they talk about at work. I'm losing valuable work time because of the state of filth the city is in.

Please help,  
Donna Williams  
400 Beale St., SF

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I'm so sorry! I had an unusually unpleasant morning as well. As I was walking down McAllister I saw a man in the alley just before Soluna just standing there with a folded dollar bill, and as I walked by he leaned down and snuffed up whatever was in it. He then proceeded to walk directly behind me sniffing aggressively. It's hard to describe but it felt threatening so I made a quick turn up Larkin to get away from him. It's getting so bad ☹

---

**Subject:** Pics Behind 5 bus stop at McAllister TODAY

Good Morning all,

I'm not sure if any of you saw this display of needles this morning as you walked in, but I did. I was shocked at the amount of needles just sitting there.. and I almost stepped on one with no cap before I saw all of these.

I'm not sure who needs to be contacted on this matter, but this is getting outrageous. ☹☹☹

Sorry, I wish I had something more pleasant to share.

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Only in SF  
**Date:** Friday, August 16, 2019 2:03:00 PM  
**Attachments:** [image001.png](#)

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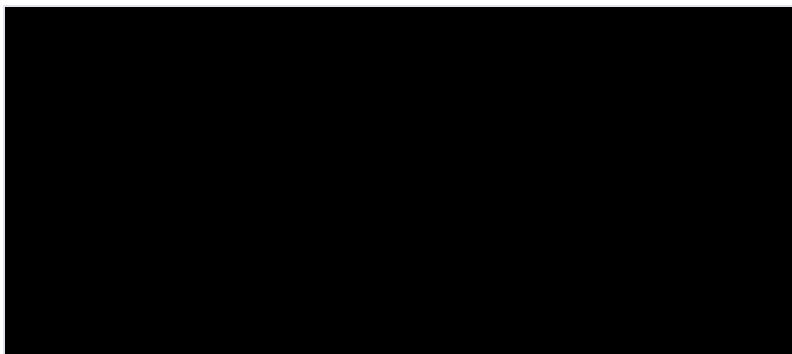
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**From:** BJ Sullivan <bjrds@sbcglobal.net>  
**Sent:** Thursday, August 15, 2019 10:59 AM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; wbrown@sfchronicle.com; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; rachelmaddow@maddow.com; nasimov@sfchronicle.com  
**Subject:** Only in SF

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

We who live in San Francisco know how ugly our city has become. You've got to see this short news segment to realize that our so-called leaders are bloody heartless Progressives who enable the worst behavior. They tolerate the bums and junkies because it must make them feel so good about themselves. They are beyond pathetic.

[Watch: SF Woman Attacked, Police Release Scumbag Druggy | Armstrong and Getty | Talk 650 KSTE](#)



**Watch: SF Woman Attacked, Police Release Scumbag Druggy | Armstrong and...**

The attack of a San Francisco woman was caught on tape, but an SF judge allowed the man to be released. Her res...

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: A Family's Farewell to San Francisco  
**Date:** Friday, August 23, 2019 11:08:00 AM

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**From:** Andy McDowell <mcputter89@yahoo.com>  
**Sent:** Thursday, August 22, 2019 2:34 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; vv11@sftravel.com  
**Subject:** A Family's Farewell to San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good afternoon,

I was born and raised in the Bay, moved away for 14 years, and recently moved back to the East Bay. My parents met in San Francisco, were married in San Francisco, and my grandfather moved here in the 1950's to paint the Claremont Hotel. Growing up I had countless fond memories visiting San Francisco and I am truly saddened to see what's happened to a once great city in the past 14 years.

San Francisco is plagued by a massive homeless population, human waste and needles on the streets, frequent recent news reports of innocent citizens being attacked, a DA's office that does not protect its law-abiding and legal citizens, insanely high taxes, a police force that is not supported by a legal system or politicians wishing to be tough on criminals, and now a Board of Supervisors that is more concerned with the reputation of the thugs of our society that rightfully earn the title of "convicted felons" (that's what they are) than they are with protecting legal, tax-paying, law-abiding citizens and visitors.

To the far-left politicians who led to this, I say shame on you for ruining what was once a beautiful city. There is no question that your ultra-liberal policies and actions led to this. Your priorities are in the wrong place. Based on what I've read about the amount of businesses leaving San Francisco, I'm not alone in my thinking.

We are done with San Francisco. It's not worth the risk of violence, having to explain to my children why people receive free needles to do illegal drugs, why the police aren't supported, and why we shouldn't be concerned with the images of people being attacked at the Embarcadero.

Perhaps at some point in the future - when the leaders of the City place a greater emphasis on protecting LEGAL, law-abiding, tax-paying citizens ahead of rolling out the red carpet to welcome illegals, criminals, drugged out homeless, and other people who don't contribute to a productive society - we will not return. Until then, we will spend our free time and hard-earned dollars pursuing entertainment options in the East Bay and other places.

- Andy McDowell

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Help Me Understand  
**Date:** Tuesday, August 27, 2019 2:42:53 PM

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**From:** Preston Zappa <prestonzappa@yahoo.com>  
**Sent:** Thursday, August 22, 2019 10:04 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Help Me Understand

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I will be visiting your city in 3 months for the Dreamforce conference. I mentioned to my brother last week how excited I was to be visiting San Francisco as I haven't been in there in 5 years. He told me to be prepared for different view. He stated the city is dirty, overrun with homeless, and has a huge drug problem. I did research online and what i've read confirms his account. So, my question to you is what are you doing to correct this? The other question is what are not doing to correct this. You should not be enabling/condoning homelessness and drug use. It's apparent that whatever you are doing (if anything) about the problem is not working. Please just do your job the way you should.

**From:** [Board of Supervisors. \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Dysfunctional San Franciscans  
**Date:** Monday, August 5, 2019 9:06:00 AM

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**From:** Rick Thurber <fehoyle@gmail.com>  
**Sent:** Thursday, July 25, 2019 9:35 AM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; MONS (MYR) <MONS@sfgov.org>; Nuru, Mohammed (DPW) <mohammed.nuru@sfdpw.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Dysfunctional San Franciscans

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

It's absolutely shocking how abusive and indifferent most are to our living home planet and all the living things on it, including their fellows beings - even to their own neighborhoods!

Inhumanity loves their country and its flag, their political and religious affiliation, their athletic teams and favorite music, however when it comes to this immeasurable living force that supports all life, they are abusive, misuse, negligent and indifferent.

Example: Illegal signs violate local-state-federal codes are ignored by public officials and tolerated by the general public to visually pollute living environment and degrading our humanity.

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: shift in the fight against gun violence  
**Date:** Tuesday, July 30, 2019 3:38:00 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)

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**From:** Allen Jones <jones-allen@att.net>

**Sent:** Tuesday, July 30, 2019 1:23 PM

**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; metro@sfchronicle.com; Newstips <newstips@sfoxaminer.com>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>

**Cc:** alexei.koseff@sfchronicle.com; matthias.gafni@sfchronicle.com; Heather Knight <hknight@sfchronicle.com>; joe@sfoxaminer.com; sanfrancisco@ap.org; Joaquin Palomino <JPalomino@sfchronicle.com>; Joshua S. <jsabatini@sfoxaminer.com>; Bigad Shaban <bigad.shaban@nbcuni.com>; Christien Kafton <christien.kafton@foxtv.com>; L. Waxmann <lwaxmann@sfoxaminer.com>; Jill Tucker <jtucker@sfchronicle.com>; John Diaz <jdiaz@sfchronicle.com>

**Subject:** shift in the fight against gun violence

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attention: All Members of the San Francisco Board of Supervisors,

Before the Gilroy Garlic Festival shooting, I sent a suggestion to the entire San Francisco Board of Supervisors concerning gun violence. The link below to a SF Chronicle editorial board has me repeating my suggestion under a Letters to the Editor that I do not believe will be published based on history of San Francisco politics by both the SF Chronicle and the SF Board of Supervisors.

<https://www.sfchronicle.com/opinion/editorials/article/Editorial-Gilroy-Garlic-Festival-shooting-14205643.php>

### **My Letters to the Editor submission:**

*The Chronicle editorial on the Gilroy Garlic Festival shooting pointed out the obvious, "...that no corner of the country is safe from gun violence." Then this editorial ends with this non-nugget: "...but we already know how to make such violence less likely." No "WE" don't. We think we do. But I have an alternative solution to make gun "violence less likely."*

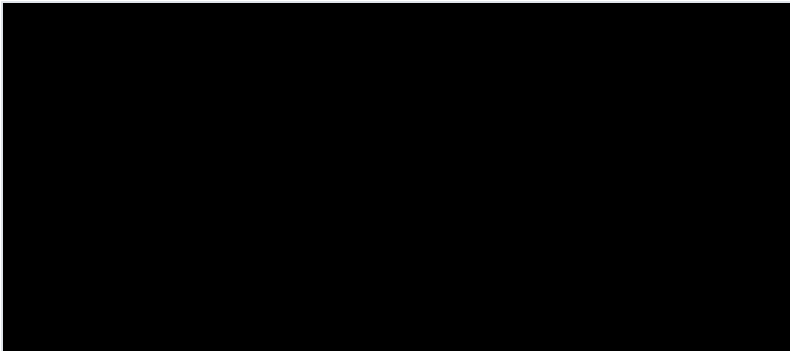
*If WE and the San Francisco Board of Supervisors are tired of gun violence, instead of looking to Congress for stronger gun laws, pass a law that prohibits the filming of any Hollywood type gun scenes in the City and County of San Francisco.*



*The result would be Hollywood and the entire film industry will first wake up as more cities copy San Francisco. Then, and only then will WE get Congress to follow our lead.*

*But I do not believe the San Francisco Board of Supervisors (especially Catherine Stefani, the "gun violence prevention activist") have the nerve to tell Hollywood "No filming Gun violence zone" nor does the San Francisco Chronicle have the guts to pressure City Hall, so, never mind.*

[Gilroy shooting shows how California's gun laws are undermined by its neighbors](#)



**Gilroy shooting shows how California's gun laws are undermined by its ne...**

California has the toughest gun control laws in the country and only continues to tighten them. But its efforts ...

Allen Jones  
jones-allen@att.net  
(415) 756-7733  
<http://nbadoesntcare.com>

*The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --*

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: San Francisco can lead against gun violence  
**Date:** Monday, August 5, 2019 4:23:00 PM  
**Attachments:** [Screenshot \(115\).png](#)  
[Screenshot \(122\).png](#)

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**From:** Allen Jones <jones-allen@att.net>  
**Sent:** Monday, August 5, 2019 2:56 PM  
**To:** metro@sfchronicle.com; Newstips <newstips@sfexaminer.com>; Heather Knight <hknight@sfchronicle.com>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; sanfrancisco@ap.org; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>  
**Subject:** San Francisco can lead against gun violence

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

In light of the El Paso, Texas and Dayton, Ohio shootings this weekend, a recent SF Chronicle editorial missed an opportunity. The attach screenshots below include my failed attempt to respond to this [Chronicle editorial](#) with my Letters to the Editor (It was not used/published by the Chronicle).

I am calling for San Francisco Board of Supervisors to ban all Hollywood type movie sets from filming gun scenes in San Francisco as a statement of opposition to gun violence, period.

I juxtapose the SF Board of Supervisors plastic straw ban, which recently went into effect, with my proposed ordinance against Hollywood type filming. Send a message to Congress by way of the filming industry. How can we, as a city, take a stand against plastic straws, but our legislators take a pass on a stand against glorifying of guns?

**(SF Board of Supervisors are on their August recess)**

Allen Jones  
[jones-allen@att.net](mailto:jones-allen@att.net)  
(415) 756-7733  
<http://nbadoesntcare.com>

*The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --*

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: S.F. Taxi Drivers Receive Letters Demanding Full Payment for Medallion Loans - CBS San Francisco  
**Date:** Wednesday, July 31, 2019 1:30:00 PM

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**From:** Carl Macmurdo <cmac906@gmail.com>  
**Sent:** Tuesday, July 30, 2019 12:11 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** S.F. Taxi Drivers Receive Letters Demanding Full Payment for Medallion Loans - CBS San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

At your final pre-recess regular meeting later today, recent taxi medallion purchasers likely will address you once again. Last Friday night, KPIX Channel 5 reporter Wilson Walker aired the below-linked, two-minute story on the medallion loan mess.

During the August legislative recess, hopefully you will arrange for a Supervisor committee hearing ASAP to discuss the possibility of having a comprehensive ballot measure in March 2020 to deal with the troubled taxi industry.

Thank you for your consideration.

Carl Macmurdo

Board member of two taxi organizations (Medallion Holders Association; San Francisco Taxi Coalition)

<https://sanfrancisco.cbslocal.com/video/4133107-s-f-taxi-drivers-receive-letters-demanding-full-payment-for-medallion-loans/>

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: High School  
**Date:** Friday, August 2, 2019 5:10:00 PM

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**From:** Mary Robinson <marycrobinson@yahoo.com>  
**Sent:** Friday, July 26, 2019 1:38 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** High School

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello Board,

What you are doing is a mistake! You are deforming San Francisco history for your political narrative and mandate. This is ridiculous and WHAT a price tag.

We deserve our history (no matter what it is). Should Rome tear down the colliseum because they killed slaves in it??

Think it through...

M, Robinson

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS Legislation, \(BOS\)](#)  
**Subject:** FW: Gate Gourmet Response to Resolution  
**Date:** Tuesday, August 6, 2019 1:31:00 PM  
**Attachments:** [image001.png](#)  
[San Francisco Board Response.pdf](#)

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**From:** Pack, Laurie <lpack@gategroup.com>  
**Sent:** Tuesday, August 6, 2019 1:11 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Gate Gourmet Response to Resolution

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Please see our attached response to your concerns which has also been mailed to you.

You may contact me directly with any questions going forward. I can be reached at 703-964-2820.

Warm regards,  
Laurie

**Laurie Ann Pack**  
 Chief HR Officer, North America



1800 Campus Commons  
 Suite 200  
 Reston, VA 20191  
 USA

O + 1-703-964-2820  
 M +1-703-677-1684  
[lpac@gategroup.com](mailto:lpac@gategroup.com) | [www.gategroup.com](http://www.gategroup.com)

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August 6, 2019

Ms. Angela Calvillo  
Clerk of the Board, San Francisco City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689

RE: Board of Supervisors Resolution No. 305-19

Dear Ms. Calvillo,

We are in receipt of your July 8, 2019, letter to Mr. Frank Sanchez, General Manager of our San Francisco airline catering facility. As a lead representative of Gate Gourmet's negotiating committee, it is my pleasure to address the issues you raised on behalf of the Board of Supervisors of the City and County of San Francisco, per Resolution No. 305-19.

Gate Gourmet continues to work in good faith with Unite HERE and the International Brotherhood of Teamsters to reach a new National Master Agreement (NMA) labor contract. Talks are currently scheduled and facilitated under the direction of a federally appointed mediator from the National Mediation Board.

Our goal is to provide our people in San Francisco and across the country with a fair and competitive labor contract. We share your commitment to provide improvements in pay and benefits, as we have in the past, and are equally committed to ensuring that Gate Gourmet remains cost-competitive in the interest of providing our people secure employment and promotional opportunities in the future.

Our local management teams are similarly focused on maintaining constructive relationships and an open dialogue with local Union representatives.

Thank you for your time and for your interest in Gate Gourmet and the wellbeing of our people.

Sincerely,

A handwritten signature in black ink, appearing to read 'L. Pack', written over a light blue horizontal line.

Laurie Pack  
Chief Human Resources Officer  
Gate Gourmet, Inc.

**BOARD of SUPERVISORS**



**City Hall**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco 94102-4689**  
**Tel. No. 554-5184**  
**Fax No. 554-5163**  
**TDD/TTY No. 554-5227**

July 8, 2019

Francisco Sanchez  
General Manager  
Gate Gourmet  
645 West Field Road  
San Francisco, CA 94128

Re: Board of Supervisors Resolution No. 305-19

Dear Mr. Sanchez:

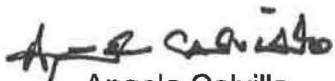
On June 25, 2019, the Board of Supervisors of the City and County of San Francisco adopted Resolution No. 305-19 (Urging Sky Chefs and Gate Gourmet to Negotiate with UNITE HERE Local 2 and the International Brotherhood of Teamsters), which was enacted on July 5, 2019.

The Board of Supervisors directs the Clerk of the Board to forward the following document to your attention:

- One certified copy of Resolution No. 305-19 (File No. 190717)

If you have any questions or require additional information, please contact the Office of the Clerk of the Board at (415) 554-5184, or by e-mail: [board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org).

Sincerely,

  
Angela Calvillo  
Clerk of the Board

- c. Members of the Board of Supervisors; Supervisors Aaron Peskin, Gordon Mar, Ahsha Safai, Shamann Walton, Vallie Brown, Hillary Ronen, Rafael Mandelman, Matt Haney, Catherine Stefani





**City and County of San Francisco**

**Certified Copy**

**Resolution**

City Hall  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

**190717 [ Urging Sky Chefs and Gate Gourmet to Negotiate with UNITE HERE Local 2 and the International Brotherhood of Teamsters ]**

**Sponsors:** Peskin; Mar, Safai, Walton, Brown, Ronen, Mandelman, Haney and Stefani

Resolution urging Sky Chefs and Gate Gourmet to engage in good-faith negotiations with UNITE HERE Local 2 and the International Brotherhood of Teamsters representing airline catering workers at San Francisco International Airport.

6/25/2019 Board of Supervisors - AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Safai, Stefani, Walton and Yee

Excused: 1 - Ronen

6/25/2019 Board of Supervisors - ADOPTED AS AMENDED

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Safai, Stefani, Walton and Yee

Excused: 1 - Ronen

7/5/2019 Mayor - RETURNED UNSIGNED

STATE OF CALIFORNIA  
CITY AND COUNTY OF SAN FRANCISCO

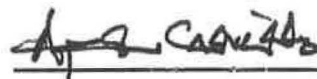
**CLERK'S CERTIFICATE**

I do hereby certify that the foregoing Resolution is a full, true, and correct copy of the original thereof on file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City and County of San Francisco.

July 08, 2019

Date

  
Angela Calvillo  
Clerk of the Board

1 [Urging Sky Chefs and Gate Gourmet to Negotiate with UNITE HERE Local 2 and the  
2 International Brotherhood of Teamsters]

3 **Resolution urging Sky Chefs and Gate Gourmet to engage in good-faith negotiations**  
4 **with UNITE HERE Local 2 and the International Brotherhood of Teamsters representing**  
5 **airline catering workers at San Francisco International Airport.**  
6

7 WHEREAS, San Francisco International Airport (SFO) catering workers represented by  
8 UNITE HERE Local 2 have been seeking higher living wages and less expensive health care  
9 plans; and

10 WHEREAS, UNITE HERE Local 2 is the hotel and restaurant workers' union of both  
11 San Francisco and San Mateo counties, representing housekeepers and dishwashers;  
12 servers and bartenders; and cooks and bellmen who welcome and serve millions of visitors  
13 every year to the Bay Area; and

14 WHEREAS, UNITE HERE represents more than 18,000 airline food workers  
15 nationwide, including 1,500 employees represented by UNITE HERE Local 2 serving in  
16 airline kitchens operated by subcontractors Sky Chefs and Gate Gourmet at San Francisco  
17 International Airport; and

18 WHEREAS, Sky Chefs and Gate Gourmet pack food and drinks for major airlines like  
19 United, Delta, and American Airlines, which make huge profits while their catering workforce  
20 struggles to pay the unaffordable costs of health care with extremely low poverty wages; and

21 WHEREAS, The International Brotherhood of Teamsters represents 262 drivers and  
22 driver helpers Gate Gourmet; and

23 WHEREAS, UNITE HERE Local 2 estimates that less than half of the airline catering  
24 workers at SFO have health insurance and only 10% have a child or family member covered;  
25 and

1 WHEREAS, Median wage for airline catering employees is currently \$18.66 an hour,  
2 which is too low for its members to afford a place to live in much of the Bay Area; and

3 WHEREAS, Many employees making poverty wages are often working multiple jobs,  
4 sometimes for more than 100 hours a week to make ends meet; and

5 WHEREAS, UNITE HERE Local 2 demands that wage increases are significant  
6 enough for workers to quit their second jobs and not have to rely on extensive amounts of  
7 overtime to avoid homelessness; and

8 WHEREAS, UNITE HERE Local 2 members at Gate Gourmet voted unanimously to  
9 authorize a strike against their employers and by a 99.3% majority to authorize a strike at  
10 SkyChef; now, therefore, be it

11 RESOLVED, That the Board of Supervisors of the City and County of San Francisco  
12 urges Sky Chefs and Gate Gourmet to engage in good-faith negotiations with UNITE HERE  
13 Local 2 in their efforts to achieve parity in wages and benefits; and, be it

14 FURTHER RESOLVED, That the Board of Supervisors of the City and County of San  
15 Francisco hereby directs the Clerk of the Board to transmit this resolution to Sky Chefs and  
16 Gate Gourmet upon final passage.



**City and County of San Francisco**  
**Tails**  
**Resolution**

City Hall  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

**File Number:** 190717

**Date Passed:** June 25, 2019

Resolution urging Sky Chefs and Gate Gourmet to engage in good-faith negotiations with UNITE HERE Local 2 and the International Brotherhood of Teamsters representing airline catering workers at San Francisco International Airport.

June 25, 2019 Board of Supervisors - AMENDED, AN AMENDMENT OF THE WHOLE  
BEARING NEW TITLE

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Safai, Stefani, Walton  
and Yee

Excused: 1 - Ronen

June 25, 2019 Board of Supervisors - ADOPTED AS AMENDED

Ayes: 10 - Brown, Fewer, Haney, Mandelman, Mar, Peskin, Safai, Stefani, Walton  
and Yee

Excused: 1 - Ronen

File No. 190717

I hereby certify that the foregoing  
Resolution was ADOPTED AS AMENDED  
on 6/25/2019 by the Board of Supervisors  
of the City and County of San Francisco.

for Angela Calvillo  
Clerk of the Board

**Unsigned**

London N. Breed  
Mayor

**7/5/2019**

Date Approved

I hereby certify that the foregoing resolution, not being signed by the Mayor within the time limit as set forth in Section 3.103 of the Charter, or time waived pursuant to Board Rule 2.14.2, became effective without her approval in accordance with the provision of said Section 3.103 of the Charter or Board Rule 2.14.2.

Peggy Kevin  
for Angela Calvillo  
Clerk of the Board

7/5/19  
Date

Dear San Francisco Board of Supervisors

My Name is Chelsea Herbert, I go to a summer program called Aim High. In my second period class which is Humanities we have been learning about the 27 amendments. I chose the first amendment. The first amendment allows all American citizens the freedom to practice religion without having to be questioned and the right to Freedom of Speech. The first (which was created by James Madison) states that, "Congress shall make no law respecting an establishment of religion, or prohibiting the free exercise thereof, or abridging the freedom of speech, or of the press, or of the people peaceably to assemble, and petition the Government for a redress of grievances". So as American Citizen we have the right to our own opinions and speech, but what about hate speech. What is hate speech? It is abusive or threatening speech or writing that expresses prejudice against a particular group, especially on the basis of race, religion, or sexual orientation. Yes you have every right to you have the right to your own opinion but as the definition of hate speech states that it is abusive or threatening speech. So it shouldn't be protected under the amendment, hate speech is used to discriminate against religion, and races.

I hope that I hear back from you

Sincerely,

Chelsea

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2019 AUG -1 PM 2:47  
BY SR

July 28, 2019

THE WOK SHOP  
718 GRANT AVENUE  
SAN FRANCISCO CA 93108  
PHONE: 415 989.3797  
FAX: 415.982.2299  
[www.wokshop.com](http://www.wokshop.com)

To Whom It May Concern:

Re: Central Subway Station, Chinatown Station

Let's keep it simple, easy for all to get to, especially tourists, our precious commodity from all over the world. No other name says it better than Chinatown Station. Where ever tourists, locals, residents are, if they want to board the subway to Chinatown, Chinatown Station says it all, the location and will get them there. No questions asked.

Thank you.

Ms. Tane Chan, Owner  
THE WOK SHOP



# OLD SHANGHAI

Home Décor & Asian-Inspired Fashion

Dear Board Supervisor,

I am the owner of a Chinatown Business. I support the name, "Chinatown Station" stop only. I am against naming the Central subway stop after Rose Pak.

Chinatown should not have a controversial figure attached to its name.

Thank you.

Sincerely,





# Peking Bazaar

JADE EMPIRE

Discount Imports

826-832 Grant Ave. San Francisco, CA 94108

Tel: (415) 982-9847 • Fax: (415) 398-1491

pekingbazaar@aol.com

Dear Board Supervisor,

I am the owner of a Chinatown business. I support the name, "Chinatown station" stop only. I am against naming the Central subway stop after Rose Pak.

1. The MTA needs to follow their own policy, which was already researched, that a public transit stop cannot be named after an individual.
2. Neither the Board of Supervisors nor the MTA board had community meetings before considering this issue. They did not realize that there would be such public outcry.
3. The Coalition has collected over 10,000 signatures to support "Chinatown" only station stop.
4. The Chinatown stop name should not be attached to Rose Pak, a controversial figure. She had a FBI file on her because she perjured herself to obtain a BMR two bedroom condominium when she was unqualified because she already owned three pieces of property. She went against a judge's ruling when she removed a police koban from Grant Avenue. She was not a respected person in the Chinatown community; she intimidated many and made death threats. She also went to many restaurants to eat and did not pay. She was not a role model.
5. The Chinese Six Companies, the largest Chinatown organization, voted for "Chinatown station" only. Many Chinatown merchants have placed "Chinatown" station only placards in their windows.

Thank You,

Sincerely,

Maria Szeto

**Bargain Bazaar**  
667 Grant Ave.  
San Francisco, CA 94108  
(415) 391-6369

Dear Board Supervisor,

I am the owner of a Chinatown business. I support the name, "Chinatown station" stop only. I am against naming the Central subway stop after Rose Pak.

1. The MTA needs to follow their own policy, which was already researched, that a public transit stop cannot be named after an individual.
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Thank You,

Sincerely,

  
Maria Szeto

**Asian Image**  
800 Grant Ave.  
San Francisco, CA 94108  
(415) 398-6138

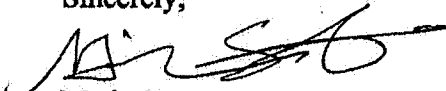
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2. Neither the Board of Supervisors nor the MTA board had community meetings before considering this issue. They did not realize that there would be such public outcry.
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4. The Chinatown stop name should not be attached to Rose Pak, a controversial figure. She had a FBI file on her because she perjured herself to obtain a BMR two bedroom condominium when she was unqualified because she already owned three pieces of property. She went against a judge's ruling when she removed a police koban from Grant Avenue. She was not a respected person in the Chinatown community; she intimidated many and made death threats. She also went to many restaurants to eat and did not pay. She was not a role model.
5. The Chinese Six Companies, the largest Chinatown organization, voted for "Chinatown station" only. Many Chinatown merchants have placed "Chinatown" station only placards in their windows.

Thank You,

Sincerely,



Maria Szeto

## Asian Renaissance

662 Grant Ave.  
San Francisco, CA 94108  
(415) 397-2872

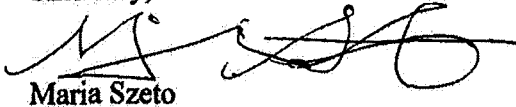
Dear Board Supervisor,

I am the owner of a Chinatown business. I support the name, "Chinatown station" stop only. I am against naming the Central subway stop after Rose Pak.

1. The MTA needs to follow their own policy, which was already researched, that a public transit stop cannot be named after an individual.
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Thank You,

Sincerely,



Maria Szeto

## Dick Troy Hair Salon

6 Old Chinatown Ln  
San Francisco, CA 94108  
(415) 606-6028

Dear Board Supervisor,

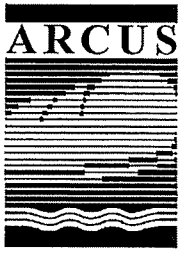
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Thank You,

Sincerely,

*Fung Ling Tang-Liu*  
Fung Ling Tang-Liu



July 29, 2019

Members of the Board of Supervisors  
1 Carlton Goodlet Place  
San Francisco CA 94102

ARCHITECTURE  
+ PLANNING

Subject: Chinatown Station Name

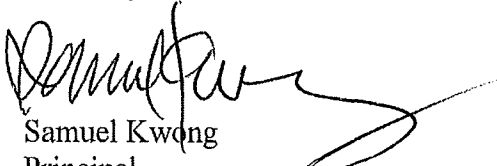
61 Walter U. Lum  
Place, Third Floor  
San Francisco, CA  
94108-1801 USA  
(415) 391 - 3313  
(Fax) 391 - 3649

Dear Board Supervisor

I am the owner of a Chinatown business. I support the name, "Chinatown Station". I am against naming the Central subway stop after Rose Pak. The Chinese community has been here a long time and there are countless people that have contributed to the fabric of this community. Rose Pak may have been an activist in her time but the community I know believes this station is to respect the history and culture Chinatown contributed to the City of San Francisco and not any particular individual.

Vote for Chinatown Station Only!

Sincerely,

  
Samuel Kwong  
Principal

# KIM+ONO

A HANDCRAFTED SIMONO CO.

Dear Board Supervisor,

I am the owner of a Chinatown business. I support the name, "Chinatown station" stop only. I am against naming the Central subway stop after Rose Pak.

1. The MTA needs to follow their own policy, which was already researched, that a public transit stop cannot be named after an individual.
2. Neither the Board of Supervisors nor the MTA board had community meetings before considering this issue. They did not realize that there would be such public outcry.
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Thank you.

Sincerely,  
Tiffany Tam



July 30, 2019

***Fortune Cookie Factory***  
***56 Ross Alley***  
***San Francisco, CA 94108***

To Whom It May Concern:

"Chinatown is not Rose Pak. Chinatown is Chinatown.

Kevin Chan  
Owner, Fortune Cookie Factory



# GRANT PLAZA

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H O T E L

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465 GRANT AVENUE • SAN FRANCISCO • CA 94108  
TELEPHONE (415) 434-3883 • FAX (415) 434-3886  
<http://www.grantplaza.com>

July 28, 2019

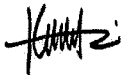
Dear Board Supervisor,

I am the managing partner of Grant Plaza Hotel in Chinatown. I support the name, "Chinatown station" stop only. This name will reflect the geographical location of the station, and is very important to anyone that comes to Chinatown, especially for tourists that are from out of town or from another country.

I am against naming the Central subway stop after Rose Pak, or any name that does not indicate the geographical location.

Thank you.

Sincerely,



Ken Ho  
Managing partner



# Canton Bazaar

UNIQUE GIFTS, COLLECTIBLES,  
& HOME ACCESSORIES

616 Grant Ave. San Francisco, CA 94108  
Tel: (415) 362-5750 • Fax: (415) 398-1491

July 29, 2019

DEAR BOARD SUPERVISOR,

I AM THE OWNER OF A CHINATOWN BUSINESS.  
I SUPPORT THE NAME, "CHINATOWN STATION"  
STOP ONLY. I AM AGAINST NAMING THE  
CENTRAL SUBWAY STOP AFTER ROSE PAK.

MTA SHOULD FOLLOW PUBLIC POLICY.

THANK YOU!

SINCERELY,

ANDREW TAN.

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2019 JUL 30 AM 10:26

BY                     

Supervisor Norman Yee, Board President

Board of Supervisors  
1 Dr. Carlton B. Goodlet Place  
City Hall  
Room 244  
San Francisco, CA 94102-4689

July 29, 2019

RE: ROSE PAK ISSUE

Dear Supervisor Yee,

*Norman,*

**I am hoping that I can give you more background information regarding your recent vote naming the Chinatown Central Subway station after Rose Pak.**

Current MTA policy dictates that stops or stations be named clearly as to the geographic location of the stop and that it be clearly understood by the general public and first responders. **This policy was adopted as a direct result of the same request made by Supervisor Peskin three years ago!**

I, myself, have had a checkered past with Rose Pak. **She was responsible for putting out a death threat against my father years ago.**

**Rose has been known to the community as a bully.** She took merchandise from stores without paying for it. She signed housing applications with a false residential address which is in direct violation of the law. She threatened members of the community if they dared speak out about questionable financial transactions. All this is a matter of public record.

Rose Pak already has a Community Fund Center and a street in Chinatown named after her.

**Please do not ignore the 10,000 San Francisco citizens who signed a petition urging a NO vote on her name.**

**The community was not contacted when Supervisor Peskin brought forth this proposal. Nor was the BOS informed of the current MTA policy regarding Naming for MTA stops and stations.**

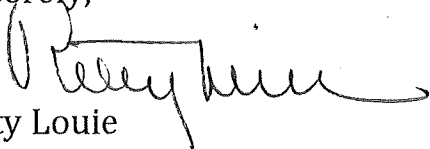
I am a Native San Franciscan and have been involved with the Chinatown community all my life, living, going to school and working in it. I know Chinatown and how complex it is. There are so many other individuals who have done so much for the community and are not recognized for their efforts. And they did not have to bully or threaten people.

**To name a community station named after someone who was intensely disliked would be a slap in the face to the community.**

**It is also curious as to why the Acting ED of the MTA has not made a recommendation to the MTA to follow Agency policy regarding station naming.**

In light of this new information and the 10,000+ community signatures protesting the naming, I am hoping that you can make a more informed stance on this issue.  
**You can simply contact the MTA with your concerns.**

With only the very best intentions for my community,  
Sincerely,

A handwritten signature in black ink, appearing to read 'Betty Louie', with a stylized, flowing script.

Betty Louie  
Chinatown Merchants Association  
Lifelong Chinatown community member and volunteer  
667 Grant Ave.  
San Francisco, CA 94108  
Email: [bjlouie@att.net](mailto:bjlouie@att.net)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Six Companies letter  
**Date:** Tuesday, August 27, 2019 2:16:00 PM  
**Attachments:** [2302\\_001.pdf](#)

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**From:** Mel Lee <mel.lee@sfalse senior.com>  
**Sent:** Friday, August 16, 2019 3:33 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Six Companies letter

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Clerk of the Board. Please distribute the attached letter from the Chinese Six Companies for their references.  
Thank you

Mel Lee

駐美中華總會館

## CHINESE CONSOLIDATED BENEVOLENT ASSOCIATION

*"Chinese Six Companies"*

The Official Representative Association of Chinese in America

843 STOCKTON STREET • SAN FRANCISCO, CALIFORNIA 94108

TEL: (415) 982-6000 • FAX: (415) 982-6010

August 13, 2019


Dear Board of Directors of MTA

The Chinese Consolidated Benevolent Association (Chinese Six Companies) sent its letter (attached) to you on May 27, 2019 our unanimous decision to name the new station located at the corner of Stockton and Washington Streets simply as the "CHINATOWN STATION".

No other name is appropriate nor suffices as indicating its exact location being as and its locality.....CHNATOWN.

Again, we urge this Board to only select the station as: "CHINATOWN STATION".

Thank you,

  
Steven Ball,  
Presiding President

cc: Mayor London Breed  
Board of Supervisors





## CHINESE CONSOLIDATED BENEVOLENT ASSOCIATION

*"Chinese Six Companies"*

The Official Representative Association of Chinese in America

843 STOCKTON STREET • SAN FRANCISCO, CALIFORNIA 94108

TEL: (415) 982-6000 • FAX: (415) 982-6010

May 27, 2019

MTA President Malcolm Heinicke  
and Commissioners  
One South Van Ness Ave. 7<sup>th</sup>. Floor  
San Francisco, CA 94103


Re: Naming of new Subway Station in Chinatown


Dear President Malcolm Heinicke and Commissioners.


The Chinese Consolidated Benevolent Association (aka Chinese Six Companies) has an extensive, prominent history in San Francisco dating from the late 1850's to the present. Virtually all Chinese in San Francisco is an integral part of our Association.

At our Board of Directors' meeting of May 25, 2019 the subject of naming the due to be completed subway station at the corner of Washington and Stockton Streets was appropriately deliberated. By unanimous decision of our Board, we strongly recommend the MTA Commissioners to name the subject new station as the: **"Chinatown Station"**.


We thank you for your consideration.

  
Chu Wen Huang  
Presiding President


  
Sir Lit Chan  
President

  
Tim Siou  
President

  
Glenn Fong  
President

  
Ting Shek Ho  
President

  
Steve Ball  
President

  
Wing Cheung  
President

CC: Mayor London Breed & Board of Supervisors



Carla Eagleton  
1712 Quesada Avenue, San Francisco CA 94124  
415-336-3924  
[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2019 JUL 23 PM 3:47

BY P2

San Francisco Office of Short-Term Rentals  
1650 Mission St., Ste. 400  
San Francisco, CA 94103  
Attn: Kevin Guy

**RE: *Appeal of Notice of Immediate Revocation of Short-Term Residential Rental Certificate***

Messrs Omar Masry, Kevin Guy:

I am in receipt of your *Notice of Immediate Revocation of Short-Term Residential Rental Certificate* dated, June 24, 2019, for the residential real property located at 1712 Quesada Avenue, San Francisco. Inasmuch as you have been sent and are on actual notice of my letter to the San Francisco Office of Short-Term Rentals dated June 24, 2019 as well, this correspondence is for the express purpose of formally notifying you and your office of my official appeal of the aforementioned Notice. Pursuant to both the language of the Notice itself which affords me the right to "file a formal written appeal of this determination," as well as that of your attached *Exhibit C* that addresses in §E certain rights to appeal. However, please note that this excerpt specifically pertains to a "Rejection Notice" and not a "Revocation." Your mistake notwithstanding, the following details "the basis for the appeal..." and includes "additional documentation" for consideration on appeal.

Firstly, please refer to my previous correspondence dated June 24, 2019, a copy of which is attached hereto, for a chronology of recent communications by and between myself and Mr. Masry. Please note that his disposition and explicit directions left me fundamentally unable to communicate with him, despite his official role as my "Staff Contact." He not only explicitly directed me to deal directly with SF Building and Planning Code Inspector Timothy Wu, but expressly informed me *not* to copy him on relevant and pertinent communications with Mr. Wu, thus precluding Mr. Masry from being notified of the fact that the property located at 1712 Quesada was fully inspected and absolutely no violations of the SF Building and Planning Code were found as evinced by the department's findings and formal closure of complaint #201950742 in its records and website. Nonetheless, I informed Mr. Masry of this full legal compliance.



Secondly, while Mr. Masry's initial *Notice of Suspension of Short-Term Residential Rental Certificate* indicates a secondary allegation of "multiple neighborhood complaints," calling into question my place of residence and primary domicile, at no time were any such complaints made available to me for the purposes of confirming or refuting them. The opportunity to do so is not only guaranteed by the Constitutional right to Due Process, as well as the right to confront one's accuser, but Mr. Masry did not even make a redacted copy of such allegations and/or complaints for available for review. The law guarantees that any fair determination of fact allows all parties the right to discovery and review of all evidence being considered by the trier of fact. I was deprived of this fundamental right at every stage of this "investigation" by your office.

Furthermore, unlike the first fallacious allegation concerning the "APPARENT" impermissible use of the garage for short-term rental which was never substantiated by either the SF Building and Planning Code's Inspector nor any online rental records, Mr. Masry, despite my repeated good faith inquiries, never gave instructions or directions as to remediation of the second allegation regarding my place of residence and primary domicile. In short, a mere allegation without substantiation or opportunity to refute such unfounded accusation has lead directly to depriving me of a fundamental property right without Due Process. Despite the lack of proper notice, opportunity to directly answer such alleged but never disclosed complaints, and failure to include me in the "investigation" your office guarantees in its official mandate and on its official website, please find attached several testimonials from my neighbors and other relevant third parties familiar with myself and the property in question that explicitly substantiate that the property locate at 1712 Quesada is in fact my primary place of residence. Additionally, I have included my official *Certificate of Registration* with the City and County of San Francisco Department of Elections verifying that my place of domicile and residence is 1712 Quesada. As I indicated in my previous letter dated June 24, 2019, California DMV records, State and Federal tax agencies all similarly confirm my residency.

To mete out punishment that not only deprives me of my Constitutional right to Due Process but one which carries with it substantial punitive monetary damages and constitutes an illegal taking of my property rights based solely upon mere unsubstantiated allegations and undisclosed and unsubstantiated complaints is abhorrent. The fact that your department's supposed "investigation" operates deliberately ex parte with intermittent and ultimately terminated/unanswered "communication" with the accused is an absolute miscarriage of justice that precludes a fair and equitable determination of fact. Furthermore, without an objective and neutral oversight body, I am forced to conduct my own extensive and time consuming investigation of these allegations in a good faith attempt to provide a more accurate presentation of the issue at hand. Furthermore, the lack of an unbiased appellate mechanism directs me to the "official" process that expressly keeps review and appeal of this ad hoc determination of alleged transgressions limited to the SF Office of Short-Term Rentals itself.

Accordingly, my expectations of your office's ability to regulate and police the actions, malfeasance and misfeasance of one of its own employees, Mr. Masry, are measured. To wit, I have forwarded copies of this letter, its contents and attachments, and all of my communications with your office regarding this matter to several parties not directly connected with SF Office of Short-Term Rentals. I do this in the

hope that an unbiased and fair examination of the facts will be possible, not necessarily to advance the issue directly to a legal adjudication.

Mr. Masry's subsequent *Notice of Immediate Revocation of Short-Term Residential Rental Certificate* evinces his equivocation of the previous *Notice of Suspension of Short-Term Residential Certificate* by reframing the initial allegations to ignore the SF Building and Planning Department's lack of findings with regards to any violations, and to supplement this revocation with completely new and unfounded allegations regarding continued "short-term rental reservations well after your certificate was suspended" and "failure to file multiple required quarterly reports...."

In regards to these newest claims, Mr. Masry's allegations of my continued short-term rentals is completely unsubstantiated and is in fact rendered moot as AirBnB terminated my registration as a direct result of your office's initial Notice. In point of fact, I expressly informed Mr. Masry that I had fully complied with such demands upon receiving the initial Notice. It must also be noted that, despite the legal remedy stated and reserved by your office to levy "daily administrative penalties," no such "notice of violation" or related fines were ever issues by Mr. Masry. To make the leap from the absence of any notice of violation to a notice of revocation is both impermissible as well as unconscionable. As to his final new allegation of failure to file quarterly reports, I have included multiple communications with Mr. Masry and your office which demonstrate my full compliance, as well as instances of malfunction and failure of your office's online means of filing such records that Mr. Masry subsequently assured me would be personally filed on my behalf. I have always communicated in a timely manner in full compliance with your offices' requests and requirements. My good faith efforts have not been reciprocated by Mr. Masry insofar as he left several of my direct questions and requests for clarification and information went unanswered.

In summary, this letter, its attachments and my previously letter dated June 24, 2019 clearly detail the full good faiths efforts I have put forth to not only understand the nebulous claims made in the initial *Notice of Suspension of Short-Term Residential Rental Certificate*, but to discern and attempt to discover the nature of such undisclosed and unsubstantiated allegations. Despite my full compliance with all inspections and requests for documentation from Mr. Masry, he has failed to maintain timely communications with me as is his duty as my Staff Contact. Furthermore, even when directly asked for instructions and/or directions as to remediation of the alleged complaints regarding the question of my residence, Mr. Masry failed to disclose such information thereby preventing my efforts to address this highly pertinent issue.

I have demonstrated repeatedly that the allegation of an "APPARENT" use of garage for short-term rental is untrue and unsubstantiated. The SF Building and Planning Department has officially closed this complaint case as it found no violation. I have provided extensive evidence in the form of third party testimonials, Federal, State and local official agency documentation, as well as the requested short-term rental records. All of these clearly prove my residency and principal place of domicile at 1712 Quesada Avenue, San Francisco, CA. While the burden of proof most certainly does not fall upon the accused or the target of mere allegations, I have nonetheless produced more than sufficient evidence to prove my residence at this property. Thus, it is hereby my formal request that Mr. Masry's earlier issuance of your

office's *Notice of Immediate Revocation of Short-Term Residential Rental Certificate* be rescinded on appeal. I would also request that Mr. Masry's intentional acts to refrain from clear and timely communicating with me as was his duty as my Staff Contact, as well as his inconsistent, negligent attempts and ultimate failure to conduct a thorough and unbiased investigation of these matters is reviewed by all applicable administrative oversight channels available. No government official is permitted to act with complete autonomy and disregard for Due Process, impartiality or the law. I greatly look forward to your office's timely and fair review of this formal appeal. As always, I am available to provide clarification or additional information should you require it in making an impartial determination of fact.

Sincerely,

CE

Cc: SF City Attorney's office

SF Government Audit & Oversight Committee/Board of Supervisors

SF Office of the Mayor

CA Department of Business Oversight

**CARLA EAGLETON**

1712 Quesada Avenue, San Francisco, California 94124. 415-336-3924

San Francisco Office of Short-term Rentals,

Attn.: Omar Masry

cc: Kevin Guy , The S.F. City Attorney, Airbnb Legal

Re: Notice of Suspension

Case Number: STR-0002345

Mr. Masry:

The purpose of this communication is to inform you of the Notice referenced hereinabove and the my extensive good faith attempts to contact appointed to this matter, I have been in contact with your office, and subsequently received no further communication, and subsequently on June 6, 2019 complying with your request. Furthermore, in the absence of such response or acknowledgement from your office, I made an additional inquiry on June 14, 2019 inquiring as to the disposition of the case. To date, no response or acknowledgement of receipt of such communication has been received.

In reviewing the chronology of events thus far, I was first made aware of any complaint from your May 7, 2019 email of the aforementioned Notice of Suspension. Prior to that notice, I had received no notice of any allegation of violation or complaint. Furthermore, while your office indicates explicitly on its official website regarding allegations or complaints that *"we will investigate, which may take several weeks,"* I received no notice of such investigation or allegations of violations or complaints arising out of or related thereto nor was I formally contacted during such investigation to confirm, deny or otherwise refute any complaint.

The Constitutional right to Due Process guarantees my right to be both notified of any such allegation as well as the opportunity to answer/respond to such claims. The failure to notify me of, much less include me in any determination of fact or finding absolutely precludes my right to Due Process. The fact that I was not made aware of your investigation or given the opportunity to formally respond to the allegations and complaints that initiated the investigation is both illegal and reprehensible. The Notice of Suspension is nothing more than a notice of the punishment for the unsubstantiated complaint likely lodged by an aggrieved former long-term tenant who materially

**CARLA EAGLETON**

1712 Quesada Avenue, San Francisco, California 94124. 415-336-3924

San Francisco Office of Short-term Rentals,

Attn.: Omar Masry

cc: Kevin Guy , The S.F. City Attorney, Airbnb Legal

Re: Notice of Suspension of Short-Term Residential Rental Certificate STR-0002345

Mr. Masry:

The purpose of this correspondence is to clarify the status of both the Notice referenced hereinabove and the alleged complaints related thereto. Despite my extensive good faith attempts to communicate with you by email as the staff contact appointed to this matter, I have been deferred to the city's Dept. of Building Inspection, and subsequently received no further communication or response to my email dated June 6, 2019 complying with your request for booking calendar information. Furthermore, in the absence of such response or acknowledgement from you office, I made an additional inquiry on June 14, 2019 inquiring as to the disposition of the case. To date, no response or acknowledgement of receipt of such communication has been received.

In reviewing the chronology of events thus far, I was first made aware of any complaint from your May 7, 2019 email of the aforementioned Notice of Suspension. Prior to that notice, I had received no notice of any allegation of violation or complaint. Furthermore, while your office indicates explicitly on its official website regarding allegations or complaints that *"we will investigate, which may take several weeks,"* I received no notice of such investigation or allegations of violations or complaints arising out of or related thereto nor was I formally contacted during such investigation to confirm, deny or otherwise refute any complaint.

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breached his lease agreement.

Furthermore, my repeated good faith inquiries to your office from May 13, 2019 until June 14, 2019 have been fruitless in providing me with any information as to the investigation leading up to your finding of fact and levying of the formal penalty of enforcement of any alleged violation and ultimately the suspension of my certificate. In fact, I was told by you on May 13, 2019 expressly to take up the allegations with building inspector Timothy Wu to *"set up a time to resolve the matter."* You further indicated that you did not wish to be copied on any communications with Mr. Wu despite the obvious direct relevance to rectifying the aforementioned Notice of Suspension.

Once again the Constitutional Right of Due Process ensures that everyone is entitled to be given the right to answer for any allegation or complaint. Furthermore, the presumption of innocence requires that the burden of proof lies with the accuser. In this case, proper civil procedure demands that the order of events proceed from complaint, to investigation, to determination or trial of facts, and only upon a finding of guilt, liability or violation of the law may the punitive phase be entered into. Subsequently, a formal appeal may be made.

The Notice of Suspension in question indicates that an appeals process is available. However, since I was given no notice of the initial complaint, no opportunity to answer/respond to any alleged violation or complaint, no opportunity to participate in any investigation made by your office as indicated on its online documentation is required, your proceeding directly to the punitive phase, i.e. Notice of Suspension of Certificate, absolutely precludes an impartial finding of fact. Your failure to consider my answer/response to the initial complaints, as well as the facts and evidence I am in possession of to substantiate my answer, even post hoc to your office's determination of fact, i.e. suspending my certificate, constitutes an egregious miscarriage of justice and the law. Furthermore, it represents prima facie evidence of an illegal and impermissible taking of my rights as a property owner.

Despite your failure to afford me my right to Due Process, I made numerous and timely good faith attempts to rectify this matter expeditiously and cooperatively. As per your instructions, I contacted Mr. Wu's office of Building Inspections and, as I indicated to you on June 6, 2019, the 1712 Quesada property was inspected by Mr. Lawrie. Upon such inspection, he found absolutely no violations of the SF Housing Code. Accordingly, the inspector directed that the corresponding complaint #201950742 and its case were rendered closed. On the same day, I also forwarded proof of the Dept. of Building Inspection's disposition and closure of the case to you inasmuch as you had previously indicated that you didn't wish to be included in communications by and between myself and the Dept. of Building Inspection.

Firstly, the Notice of Suspension of Short-Term Residential Rental Certificate expressly

states that:

**“The ENTIRE property needs to be in compliance with Planning/Building Codes in order for any portion of the property to be eligible to be placed on the registry of short-term residential rentals.”**

As of Inspector Lawrie’s June 6, 2019 findings, the above express condition has been fully complied with insofar as he found no violations and closed the case.

Secondly, the Notice of Suspension further alleges that there were “multiple neighborhood complaints” received questioning my residency at the property. I have attempted in good faith to refute these unsubstantiated allegations. Inasmuch as they were anonymous, thus precluding any right to confront my accusers, I have spoken with the neighboring residents and have been unable to corroborate or substantiate such allegations or complaints. Once again, it is not my duty to conduct an investigation into such allegations. That responsibility is yours and yours alone. Nonetheless, I have been unable to find any such aggrieved parties.

Furthermore, despite the fact that all public records, including California voter registration and DMV documents, list my official place of residence and domicile as 1712 Quesada Ave. in San Francisco, I also provide a detailed description to you on May 13, 2019 of my residency. Other than the indication that your office has received such complaints, I have never received any evidence or substantiation of such allegations. Most disturbingly, neither the aforementioned Notice of Suspension, nor my numerous communications with the Office of Short-Term Rental’s duly appointed Staff Contact, Omar Masry, has explained, indicated or otherwise detailed any means by which such alleged violation may be abated or disproved. No timeframe for resolving or rectifying this allegation has been given, despite my explicit request for such information from you on June 14, 2019.

This failure to accurately and completely state, notify, investigate, much less resolve a mere allegation of a violation regarding my residency constitutes yet another denial of my right to Due Process. It is illegal to place the burden of proof upon me to demonstrate that I live at the property in light of mere unsubstantiated complaint. Furthermore, your office’s failure to elucidate the means and timeframe by which such alleged violation may be abated, either within the body of the Notice of Suspension of Certificate or in writing when directly asked for such information, has directly led to a punishment/suspension for an indeterminate and indiscriminate period of time.

Your May 7, 2019 email explicitly includes a chronology of Inspector Wu’s “Complaint Status and Comments” for complaint number 201950742. No corresponding record of the Office of Short-Term Rentals’ complaint status and comments pertaining to any complaint was provided. Further investigation and examination of your office’s website reveals no such record or summary of fact. Your subsequent responses to my inquiries on May 7, 2019 expressly state:

**"Please contact the building inspector today and schedule an inspection to *clear the complaint.*"**

As I have repeatedly indicated and provided evidence of to your office, the complaint has been cleared and the case closed.

While I have attempted to act professionally and cooperatively with all of your requests and instructions, AirBnB was notified that "There is an active code enforcement complaint on the subject property [1712 Quesada Ave.]" Insofar as the building code complaint was closed due to Mr. Lawrie's finding of no violations upon inspection, I cannot find, nor have I been provided with, any such active code enforcement complaint. Thus, I cannot reasonably be expected to abate a condition that has not been explained, documented nor fairly investigated.

Despite my timely and reasonable good faith attempts to cooperate and communicate with you as my designated Staff Contact within the Office of Short-Term Rentals, your failure to respond to my repeated communications, the last being my June 14, 2019 email, a resolution or an abatement of this matter is no longer possible. Accordingly, whereas I was never notified of any specific allegations or complaints, nor given the opportunity to answer such claims and excluded from your offices investigations prior to any finding of fact or levying of penalty, the suspension of my certificate of residential rental certificate must be lifted and said certificate must be reinstated.

Failure to do so constitutes an illegal taking of my property rights as well as a continued violation of my right to Due Process. Additionally, the illegal preclusion of my lawful rental income entitles me to pursue the matter in a civil court of law seeking both compensatory as well as punitive damages. While I sincerely wish to resolve this matter expeditiously, it in no way excuses or waives my right to Due Process and a fair and impartial finding of fact prior to meting out punishment and depriving me of my property rights and lawful income. I look forward to your timely response.

Sincerely,

Carla Eagleton

cc: The Director of the Office of Short-Term Rentals,

The Office of the City Attorney

AirBnB Dept of Compliance/Registration



**COMPLAINT DATA SHEET****Complaint Number:** 201950742**Owner/Agent:** OWNER DATA SUPPRESSED**Owner's Phone:** --**Contact Name:****Contact Phone:** --**Complainant:** COMPLAINANT DATA SUPPRESSED**Date Filed:****Location:** 1712 QUESADA AV**Block:** 5327**Lot:** 009**Site:****Rating:****Occupancy Code:****Received By:** BPerez**Division:** HIS**Complainant's****Phone:****Complaint**

WEB FORM

**Source:****Assigned to****Division:**

HIS

**Description:**date last observed: 01-MAY-19; exact location: Main Bldg; building type: Residence/Dwelling  
OTHER HOUSING; ; additional information: Neighborhood complaint over volume of short-term  
rentals including use of garage as a bedroom for short-term rentals  
<https://www.airbnb.com/rooms/8293606>;**Instructions:****INSPECTOR INFORMATION**

| DIVISION | INSPECTOR | ID   | DISTRICT | PRIORITY |
|----------|-----------|------|----------|----------|
| HIS      | WU        | 6316 | 15       |          |

**REFERRAL INFORMATION****COMPLAINT STATUS AND COMMENTS**

| DATE     | TYPE                | DIV | INSPECTOR | STATUS                      | COMMENT                                                                                                      |
|----------|---------------------|-----|-----------|-----------------------------|--------------------------------------------------------------------------------------------------------------|
| 05/02/19 | CASE OPENED         | HIS | Wu        | CASE RECEIVED               |                                                                                                              |
| 05/03/19 | ILLEG CNVRN/BLD USE | HIS | Davison   | TELEPHONE CALLS             |                                                                                                              |
| 05/07/19 | ILLEG CNVRN/BLD USE | HIS | Wu        | INSPECTION OF PREMISES MADE | Inspector Wu attempted to inspect the subject property but could not gain access. Left card.                 |
| 06/05/19 | ILLEG CNVRN/BLD USE | HIS | Lawrie    | CASE CLOSED                 |                                                                                                              |
| 06/05/19 | ILLEG CNVRN/BLD USE | HIS | Lawrie    | REINSPECTION 1              | Inspector Lawrie observed no apparent violations of the San Francisco Housing Code at the time of inspection |

**COMPLAINT ACTION BY DIVISION****NOV (HIS):****NOV (BID):**Inspector Contact InformationNO VIOLATIONFOUND.CASE CLOSED.

ig home page.

rvice

bout this service, please visit our FAQ area.

ibility Policies

ity of San Francisco © 2019

Carla Eagleton is my neighbor.


Based on my personal interactions with her and seeing her on our block (coming and going from her home, walking her dog Romeo, working in the community garden, talking to other neighbors, attending street functions, being part of our Neighborhood Watch group, picking up trash on the street and keeping the area around her house clean and well groomed, I believe her primary residence to be 1712 Quesada Avenue, SF, CA 94124.

I have never made a complaint to any city agency about any of her activities at her home.

I fully support her endeavors at hosting guests at her home. By doing this she helps expose many San Francisco visitors to the positive aspects of the Bayview District, where they can enjoy our beautiful weather and the camaraderie among our diverse population. Her endeavors also contribute to our local merchants. Carla pours a lot of energy back into the community by volunteering, helping neighbors when needed, employing cleaners and gardeners, and putting her own financial resources into our community garden, known throughout the city as the Quesada Gardens Initiative.

Carla is a 35 year resident of San Francisco and a working decorative artist by trade. The money she makes (legally) by hosting visitors, makes ends meet when her other work is slow.

Sincerely,



Maxine Kraemer

Neighbor at 1722 Quesada Avenue

Neighborhood Watch Captain

Neighbor,  
Guest,  
Merchant  
Testimonials  
as to my  
Real Residency.

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

I have never made a complaint to any city agency about any of her activities at her home.

I fully support her endeavors at hosting guests at her home. It gives a lot of positive exposure to our sometimes rough Bayview neighborhood, to people who might not otherwise feel inclined to visit this area. Her endeavors also contribute to our local merchants and she pours a lot back into the community by volunteering, helping neighbors when needed, employing cleaners and gardeners and putting a lot of monetary resources into our community garden.

Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

A handwritten signature in dark ink, appearing to be 'Mina' or similar, written in a cursive style.

Quesada Neighbor

1772 QUESADA

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,



Quesada Neighbor

1737 Quesada

To Whom it may concern:

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Quesada Neighbor

HUSSAIN ABDULHAQQ



1776 QUESADA AVE  
JUNE 24/2019

WE GARDEN  
TOGETHER  
ALL THE TIME

To Whom it may concern:

June 26, 2019

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Wei Ming Dariosis  
Quesada Neighbor

Carla is a great neighbor  
+ artist and we see her  
+ talk with her all  
the time ♥

Wei Ming Dariosis  
1776 Quesada

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

A handwritten signature in black ink that reads "Conrad Stephens". The signature is written in a cursive, flowing style.

Quesada Neighbor

To Whom it may concern:

Carla Eagleton is my neighbor.

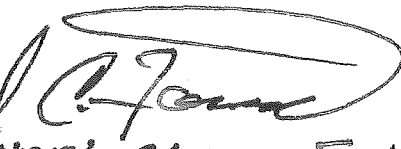
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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

  
RICHARD CLEM FONTENO  
Quesada Neighbor

1752 QUESADA

HB

6-30-19



To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

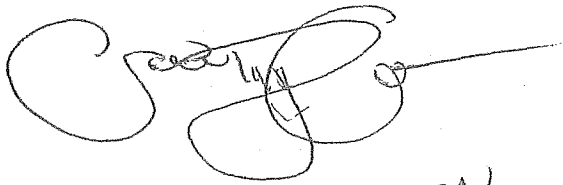
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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely, 1759 Quesada

Quesada Neighbor



CRAIG CANNON

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Quesada Neighbor

Nanusa Thomas  
Sheresa Thomas  
Evangelina Thomas Guevara  
across the street

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Imotay Phyllis & Michael Medema

Quesada Neighbor

5024 3RD ST #2

SF CA 94124

772.579.8710

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.


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Sincerely,

Quesada Neighbor

 Carlos J. Davila  
1730 Quesada Ave

To Whom it may concern:

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Sincerely,



6/28/19

Quesada Neighbor

1654 Quesada ave

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Quesada Neighbor



owner of BIG SAVEMARKET  
5001 3rd St  
SF CA 94124

See Her almost everyday  
Walking Dog Buy Cat Food  
For stray CATS Cleaning  
garden and Helped me  
Fix The garden on the  
Side of my store

To Whom it may concern:

Carla Eagleton is my neighbor.


Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

  
4942 3rd St. 94124 @ Quesada St.

Quesada Neighbor

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Smith". The signature is fluid and cursive, with the first name "Mark" and last name "Smith" clearly distinguishable.

Quesada Neighbor

1760 QUESADA AVE.



To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

A handwritten signature in cursive script that reads "Monnie Parker". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

Quesada Neighbor

1752 Quesada Ave  
SF, CA 94124

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

  
Quesada Neighbor

1748 Quesada Ave

To Whom it may concern:

Carla Eagleton is my neighbor.

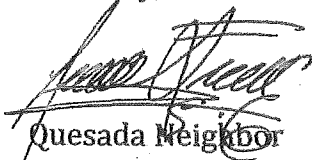
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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,



Quesada Neighbor

To Whom it may concern:

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Sincerely,



Quesada Neighbor

Shannon Snapp, Ph.D.

1744 Quesada Ave.

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

I have never made a complaint to any city agency about any of her activities at her home.

I fully support her endeavors at hosting guests at her home. It gives a lot of positive exposure to our sometimes rough Bayview neighborhood, to people who might not otherwise feel inclined to visit this area. Her endeavors also contribute to our local merchants and she pours a lot back into the community by volunteering, helping neighbors when needed, employing cleaners and gardeners and putting a lot of monetary resources into our community garden.

Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

 1647 Quesada Ave E/25

Quesada Neighbor

To Whom it may concern:

Carla Eagleton is my neighbor.

Based on my personal interactions with her and seeing her on our block almost daily (coming and going from her home, walking her dog, working in the community garden, talking to other neighbors, picking up trash in the street, sweeping the sidewalk in front of her home, attending neighborhood meetings, helping other neighbors, moving her car on street cleaning day, welcoming guests, walking to her workshop a couple of blocks away, and many more experiences) I believe her primary place residence is 1712 Quesada Ave SF CA 94124.

I have never made a complaint to any city agency about any of her activities at her home.

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Carla is also a 35 year resident of San Francisco and working decorative artist by trade. The money she makes (legally) by hosting, helps make ends meet when her other work is slow.

Sincerely,

Quesada Neighbor



1719 Quesada

To Whom it may concern:

I am a long term Guest at Carla Eagleton's home, here at 1712 Quesada Ave SF CA 94124.

It is has my experience while I have been a guest here, that this is Carla Eagleton's primary residence. I see her various hours of the day and night. She has her own room here, that is not listed for rent. She also has animals that live at the property that she cares for daily, in addition to much work I see her doing at her desk and around the property.

Sincerely,

A handwritten signature in black ink, appearing to read "M. K. K. K. K.", written over a horizontal line.

Long term 1712 Quesada Ave Guest

To Whom it may concern:

I am a long term Guest at Carla Eagleton's home, here at 1712 Quesada Ave SF CA 94124.

It is has my experience while I have been a guest here, that this is Carla Eagleton's primary residence. I see her various hours of the day and night. She has her own room here, that is not listed for rent. She also has animals that live at the property that she cares for daily, in addition to much work I see her doing at her desk and around the property.

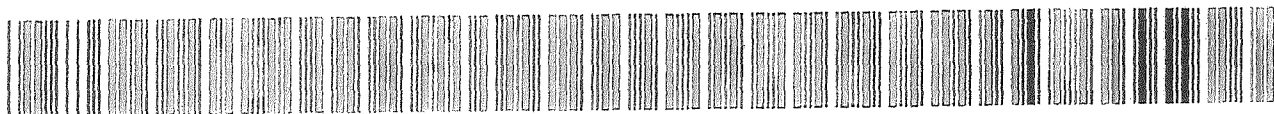
Sincerely,

Reza Atee 06/27/2019

Long term 1712 Quesada Ave Guest



12/1/2017



REGISTRATION CARD VALID FROM: 03/31/2017 TO: 03/31/2018

|                  |             |             |           |              |               |                   |                |
|------------------|-------------|-------------|-----------|--------------|---------------|-------------------|----------------|
| MAKE             | YR MODEL    | YR 1ST SOLD | VLF CLASS | *YR          | TYPE VEH      | TYPE LIC          | LICENSE NUMBER |
| NISS             | 1990        | 1990        | AC        | 2017         | 32P           | A0                | NOH8N8         |
| BODY TYPE MODEL  | MP          | MO          | AX        | WC           | UNLADEN/G/CGW | VEHICLE ID NUMBER |                |
| PK               | G           | YZ          | 2         | B            | 02802         | 1N6SD11S2LC359868 |                |
| TYPE VEHICLE USE | DATE ISSUED |             | CC/ALCO   | DT FEE RECVD | PIC           | USE TAX           | STICKER ISSUED |
| COMMERCIAL       | 12/01/17    |             | 38        | 12/01/17     | 3             | 26                | H0780974       |
|                  |             |             |           |              |               | PR EXP DATE:      | 03/31/2018     |

REGISTERED OWNER

EAGLETON CARLA MARIE  
1712 QUESADA AVE

SAN FRANCISCO  
CA 94124

LIENHOLDER

|            |              |
|------------|--------------|
| AMOUNT DUE | AMOUNT RECVD |
| \$ 41.00   | CASH :       |
|            | CHCK :       |
|            | CRDT : 41.00 |

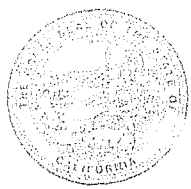
AMOUNT PAID  
\$ 41.00

2018

JML 03/31/2018 TO 03/31/2019 A0 NOH8N8

|                               |  |               |  |                 |  |       |  |           |  |
|-------------------------------|--|---------------|--|-----------------|--|-------|--|-----------|--|
| VEHICLE IDENTIFICATION NUMBER |  |               |  |                 |  |       |  |           |  |
| 1N6SD11S2LC359868             |  |               |  |                 |  |       |  |           |  |
| BODY TYPE MODEL               |  | CYLS          |  | DATE FIRST SOLD |  | CLASS |  | MAKE      |  |
| PK                            |  |               |  | 00/00/1990      |  | AC    |  | NISS      |  |
| DATE ISSUED                   |  | TYPE VEH.     |  | MP              |  | AX    |  | Yr. Model |  |
| 02/15/2018                    |  | 32F           |  | G               |  | 2     |  | 1990      |  |
|                               |  | UNLADEN/G/GCW |  | TOTAL FEES PAID |  |       |  |           |  |
|                               |  | 02802         |  | \$221           |  | 3800  |  |           |  |

OWNER  
EAGLETON CARLA MARIE  
1712 QUESADA AVE  
SAN FRANCISCO CA 94124-2337



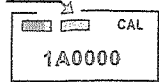
W0008  
L0002  
E0083  
140020520180203

STATE OF CALIFORNIA  
DEPARTMENT OF MOTOR VEHICLES  
VALIDATED REGISTRATION CARD  
READ REVERSE SIDE - IMPORTANT INSTRUCTIONS

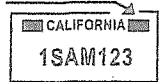
L 2500575

TO REMOVE THE STICKER  
FROM THE BACKING,  
BEND STICKER AT SLIT AND PEEL SLOWLY.

INSTRUCTIONS FOR  
APPLYING STICKER TO LICENSE PLATE  
1. CLEAN SURFACE THOROUGHLY. SCRAPE  
OFF ACCUMULATED STICKERS (STICKER  
WILL NOT STICK IF WET OR DIRTY).  
2. PUT STICKER ON REAR LICENSE PLATE  
AS SHOWN BELOW:  
MOTORCYCLES:  
Right Half of This Well



ALL OTHERS:  
In Top Right Corner



EXCEPT:  
Truck Tractors And Commercial Vehicles With  
A Declared Gross Vehicle Weight of 10,001 lbs.  
or More—Must Apply Sticker To Front Plate



2019

| REGISTRATION VALID FROM |                          | TYPE | LICENSE NUMBER |
|-------------------------|--------------------------|------|----------------|
| OML                     | 03/31/2019 TO 03/31/2020 | A0   | NOH8N8         |

VEHICLE IDENTIFICATION NUMBER

1N6SD11S2LC359868

### BODY TYPE MODEL

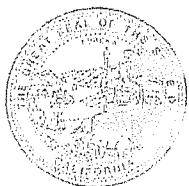
PK

DATE ISSUED

05/10/2019

|            |  |                 |    |    |              |       |                 |           |  |
|------------|--|-----------------|----|----|--------------|-------|-----------------|-----------|--|
| CYLS.      |  | DATE FIRST SOLD |    |    |              | CLASS |                 | Yr. Model |  |
| 00/00/1990 |  | AC              |    |    |              | 2017  |                 | 1990      |  |
| TYPE VEH.  |  | MP              | AX | WC | UNLADEN/G/GW |       | TOTAL FEES PAID |           |  |
| 32P        |  | G               | 2  | B  | 02802        |       | \$224           |           |  |
|            |  |                 |    |    |              | 3800  |                 |           |  |

EAGLETON CARLA MARIE  
1712 QUESADA AVE  
SAN FRANCISCO CA 94124-2337



W0008

L0002

E0083

CN0050220190101

STATE OF CALIFORNIA  
DEPARTMENT OF MOTOR VEHICLES  
VALIDATED REGISTRATION CARD

R 6703329

TO REMOVE THE STICKER  
FROM THE BACKING,  
BEND STICKER AT SLIT AND PEEL SLOWLY.

## INSTRUCTIONS FOR

APPLYING STICKER TO LICENSE PLATE  
CLEAN SURFACE THOROUGHLY. SCRAPE  
OFF ACCUMULATED STICKERS (STICKER  
WILL NOT STICK IF WET OR DIRTY).  
PUT STICKER ON REAR LICENSE PLATE  
AS SHOWN BELOW:

MOTORCYCLES:

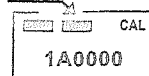
Right Half of This Well

ALL OTHERS;

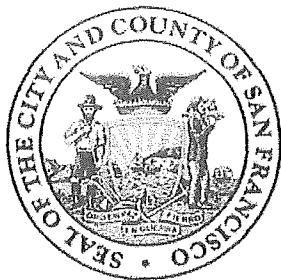
In Top Right Corner

EXCEPT:

**Truck Tractors And Commercial Vehicles With  
A Declared Gross Vehicle Weight of 10,001 lbs.  
or More—Must Apply Sticker To Front Plate**



**Q. W. J. A. T. W. C. L.**



**CITY AND COUNTY OF SAN FRANCISCO  
DEPARTMENT OF ELECTIONS**

1 Dr. Carlton B. Goodlett Place, Room 48  
San Francisco, CA. 94102 (415) 554-4375

**JOHN ARNTZ  
DIRECTOR OF ELECTIONS**

This certificate of registration verifies the voter registration status of the person named below. It has been provided in lieu of a photocopy of the Affidavit of Registration and is evidence of citizenship for voting purposes only (California Election code 2112). Additional documentation may be necessary if used for proof of citizenship when traveling outside the United States. You may want to contact the foreign country's governmental tourism office or consult your travel agent.

I, John Arntz, Director of Elections for the City & County of San Francisco, hereby certify that the information below is true and correct data from the voter's registration affidavit on the Voter Registry of San Francisco. Witness my hand and seal on this day of July 10, 2019.

State of California  
City & County of San Francisco

By: \_\_\_\_\_

Name: Peter Stevens Deputy

**Certificate of Registration**

**Name:** Carla Eagleton

**Affidavit Number:** 38GI284126

**Address:** San Francisco, CA 94124  
1712 Quesada Ave

**Original Registration Date:** 11/05/1991

**Party:** Democratic

**Birthplace:** CA

**Birthdate:** January 04, 1965

**Signature:** \_\_\_\_\_

A handwritten signature, likely of the Director of Elections, John Arntz, written over a horizontal line.



# ENERGY STATEMENT

www.pge.com/MyEnergy

Account No: 0491843328-7  
Statement Date: 07/05/2019  
Due Date: 07/26/2019

## Service For:

CARLA EAGLETON  
1712 QUESADA AVE  
SAN FRANCISCO, CA 94124

## Questions about your bill?

Monday-Friday 7 a.m.-9 p.m.  
Saturday 8 a.m.-6 p.m.  
Phone: 1-800-743-5000  
www.pge.com/MyEnergy

## Ways To Pay

www.pge.com/waystopay

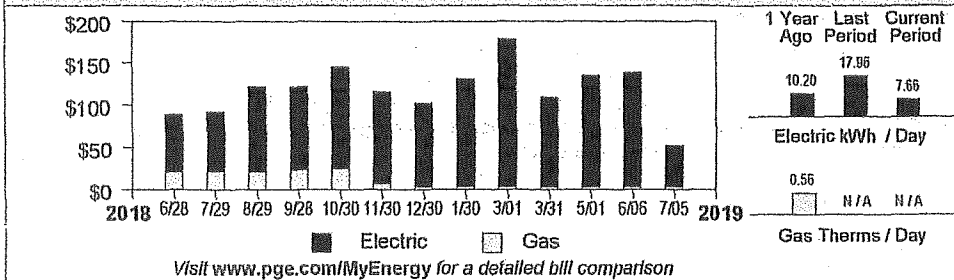
## Your Account Summary

|                                          |         |
|------------------------------------------|---------|
| Amount Due on Previous Statement         | \$42.09 |
| Payment(s) Received Since Last Statement | 0.00    |
| Previous Unpaid Balance                  | \$42.09 |
| Current PG&E Electric Delivery Charges   | \$33.34 |
| CleanPowerSF Electric Generation Charges | 15.97   |
| Current Gas Charges                      | 2.86    |

|                                       |                |
|---------------------------------------|----------------|
| <b>Total Amount Due by 07/26/2019</b> | <b>\$94.26</b> |
|---------------------------------------|----------------|

## Monthly Billing History

### Daily Usage Comparison



## Important Messages

Your account has an unpaid balance from a prior bill. To avoid missing a future payment, you may wish to sign up for our recurring payment service. Please visit [www.pge.com/waystopay](http://www.pge.com/waystopay) for all your payment options.

Please return this portion with your payment. No staples or paper clips. Do not fold. Thank you.

99900491843328700000052170000009426



Account Number: 0491843328-7 Due Date: 07/26/2019

Total Amount Due: \$94.26

Amount Enclosed:  
\$

130990008816 01 AV 0.38 56 3090 2



CARLA EAGLETON  
1712 QUESADA AVE  
SAN FRANCISCO, CA 94124-2337

PG&E  
BOX 997300  
SACRAMENTO, CA 95899-7300



Fw: ^\_Quesada^\_ ^\_Receipts^\_ ^\_Pic^\_

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: carlaeagleton@yahoo.com

Date: Monday, July 22, 2019, 1:02 PM PDT

This is a picture of SOME of the hundreds of recipes I have FROM MY LOCAL BAY VIEW MERCHANTS ( grocers, hardware stores, gas stations, and other merchants, corner store). I also frequent the Starbucks on 3rd St on a daily basis (I do not usually ask for a receipt for my coffee). I have many many more receipts just like this. I do not have time to copy them all right now, but could if I have to. The closest Safeway/WholeFoods,TraderJoes to Bayview are Potrero. As you know Bayview is a food desert. The closest market is Super Save which I go to about 3 times a week and foods Co for bigger stuff.

carlaeagleton@yahoo.com  
Specialized Paint Finishes  
415-336-3924

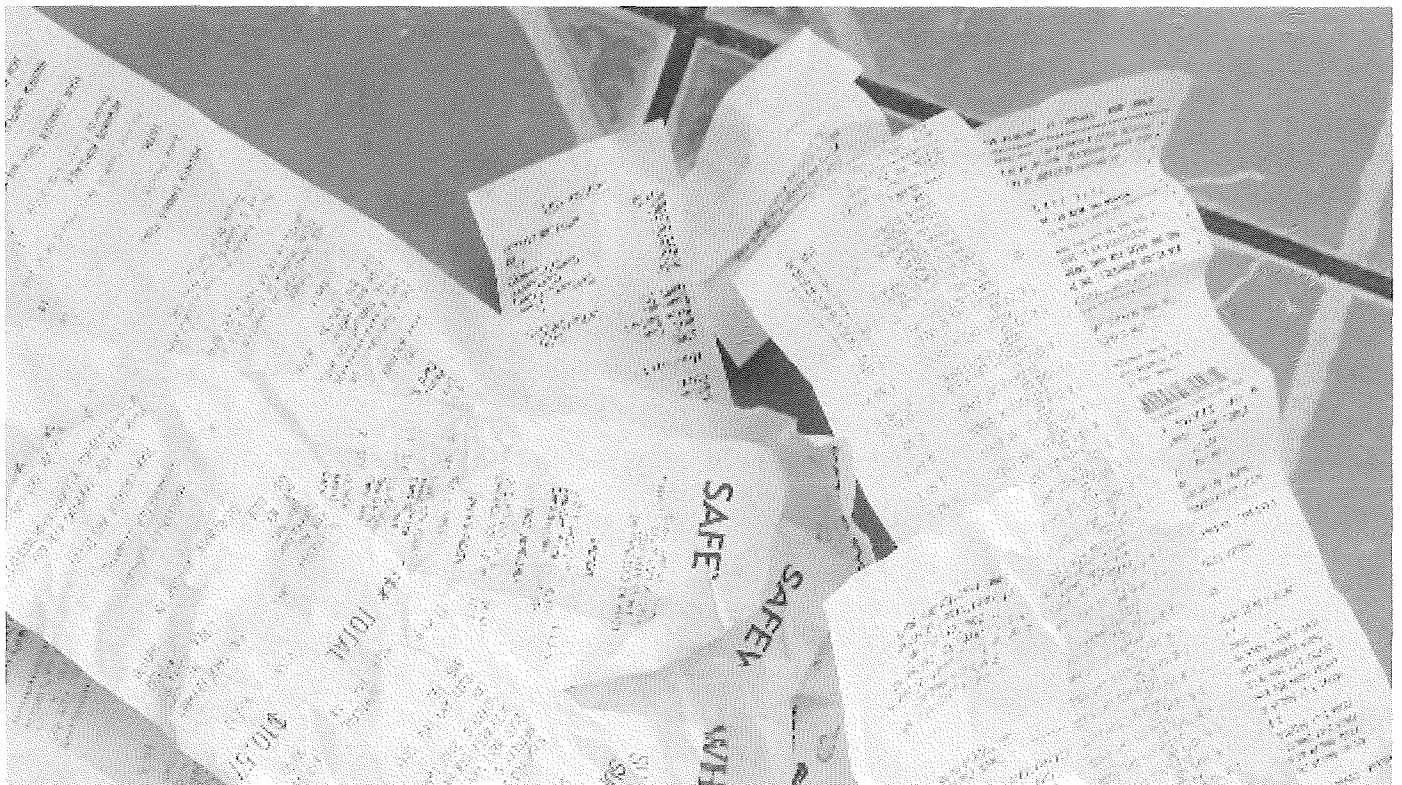
----- Forwarded Message -----

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**To:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Monday, July 22, 2019, 12:54:20 PM PDT

**Subject:** Quesada Receipts Pic





TRIM LINE



STN-00002345

Carla Eagleton

09/03/2017

09/07/2019

1712 Quesada Avenue

(415) 575-9179 or shorttermrentals@sfgov.org

TRIM LINE



?? Online frm is asking me for 2/1/15-12/31/15

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Date: Monday, January 21, 2019, 3:15 PM PST

Hi.

I am trying to fill out my quarterly short term stay report.

It says "Did you have any short-term stays between February 1 and December 31, 2015" (see photo attached)..I did not.

I am trying to report the time period Oct 1, 2018-Dec 31, 2018.

I am unable to proceed.

Please Advise.

Thank you

Carla

<https://www.airbnb.com/rooms/4853022>

Did you have any short-term stays between February 1 and December 31, 2015?

No

shorttermrentals@sfgov.org

VRBO  
HomeAway  
FlipKey  
Other

Did you have any short-term stays between February 1 and December 31, 2015?

Please select

Please note - I begin trying to file my stays 10 day BEFORE filing is due.

I had no reason to believe based on my prior experience that someone in the office couldn't file them for me.

NOTE - page 2

MILTON says there is a tech glitch they are working on.

Even at end of may it still wasn't fixed on my end.

Jan 2019

RE: ?? Online frm is asking me for 2/1/15-12/31/15

From: CPC-ShortTermRentals (shorttermrentals@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Wednesday, January 23, 2019, 10:01 AM PST

Hi Carla,

I'm sorry the online system isn't working for you. I don't see your stays. Our tech team are working on the problem as we speak. You can use the paper form attached here instead and email back

<https://shorttermrentals.sfgov.org/sites/default/pdf/QuarterlyReportingForm.pdf>

Thank you and sorry again for the technical problems,

MILTON MARTIN, PLANNER TECH

Office of Short Term Rentals, City & County of San Francisco  
1650 Mission Street, Suite 400, San Francisco, CA 94103  
Direct: 415-575-9052 | Fax: 415-558-6409

Email: [milton.martin@sfgov.org](mailto:milton.martin@sfgov.org)

Web: <https://shorttermrentals.sfgov.org>

From: Carla Eagleton <carlaeagleton@yahoo.com>

Sent: Monday, January 21, 2019 3:16 PM

To: CPC-ShortTermRentals <shorttermrentals@sfgov.org>

Subject: ?? Online frm is asking me for 2/1/15-12/31/15

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi.

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It says "Did you have any short-term stays between February 1 and December 31, 2015" (see photo attached)..I did not.

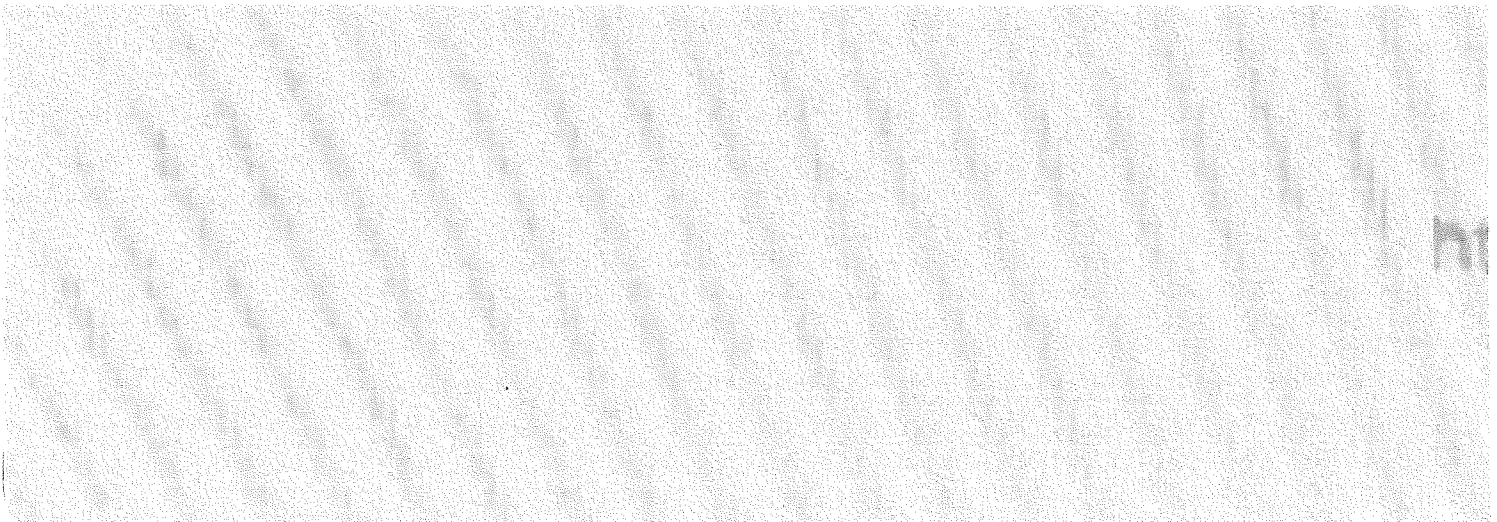
I am trying to report the time period Oct 1, 2018-Dec 31, 2018.

I am unable to proceed.

Please Advise.

Thank you

Carla



Re: ?? Online frm is asking me for 2/1/15-12/31/15

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Cc: milton.martin@sfgov.org

Bcc: carlaeagleton@yahoo.com

Date: Thursday, January 31, 2019, 11:20 AM PST

Hi Milton,

Happy Thursday Jan 31.

I am getting frustrated trying to give your office the required information without easy access to the portal. I printed out the documents you sent and they are coming out only halfway on the page. I am not word or internet savvy. I only know basics. Is the glitch in the system repaired (it is not, I went back into account, it is still showing the wrong year) so I can file this quarters numbers online?? We are running out of time. The information you require is listed below. Please confirm we are good for now and let me know when the portal will be working correctly. Thanks!!

Carla

My account # is STR-0002345

The Listings being reported are:

<https://www.airbnb.com/rooms/782126>

<https://www.airbnb.com/rooms/4653022>

Stays for 4653022 are:

OCT:

1-4

4-5

5-15

15-18

18/19

19-21

21-22

22-24

24-28

28-30

30-31

NOV:

10/31-11/4

7-11

20/23

24-12/1

DEC

2-12

12-15

24-31

Stays for 782126 are:

OCT:

1-5

7-8

9-11

12-15

15-20

20-25

26-30

30-11/6

NOV:

7-11

11-12

DEC

11-12

13-16

23-31

carlacagleton@yahoo.com

Specialized Paint Finishes

415-336-3924

On Wednesday, January 23, 2019, 10:01:02 AM PST, CPC-ShortTermRentals <shorttermrentals@sfgov.org> wrote:

Hi Carla,

I'm sorry the online system isn't working for you. I don't see your stays. Our tech team are working on the problem as we speak. You can use the paper form attached here instead and email back. And I'll add it to your file to complete this quarterly report.

<https://shorttermrentals.sfgov.org/sites/default/pdf/QuarterlyReportingForm.pdf>

Thank you and sorry again for the technical problems,

## CAN NOT FILE STAYS ONLINE\_-AGAIN

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Cc: carlaeagleton@yahoo.com

Date: Tuesday, April 30, 2019, 6:53 PM PDT

Hello,

Happy Wednesday : ))

When is this site going to be repaired so we can file online???

This is the 2nd quarter in a row where the site is broken. I have received no notice from OSTR to expect delays and to expect to have to file by hand.

Kindly-Can you explain to me what is going on??

Best Regards

Carla

carlaeagleton@yahoo.com

Specialized Paint Finishes

415-336-3924

Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: CPC-ShortTermRentals (shorttermrentals@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Tuesday, April 30, 2019, 7:28 PM PDT

Hi. The site has worked for others. Did you login using a different e-mail address?

Office of Short Term Rentals | City & County of San Francisco

shorttermrentals@sfgov.org | (415) 575-9179

1650 Mission Street, 4th Floor, San Francisco, CA 94103

<https://shorttermrentals.sfgov.org> | [Learn More About Registration Here](#)

[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)

[Press Release: City Attorney sues owners of illegal hotel](#)

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Tuesday, April 30, 2019 6:53:16 PM

**To:** CPC-ShortTermRentals

**Cc:** Carla Eagleton

**Subject:** CAN NOT FILE STAYS ONLINE\_-AGAIN

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

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Best Regards

Carla

carlaeagleton@yahoo.com

Specialized Paint Finishes

415-336-3924

Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Date: Tuesday, April 30, 2019, 9:13 PM PDT

Thank you so much for getting back to me!  
I used the same email address as I usually do.  
It only allows me to log stays in early 2018 before the site even existed- same problem as last quarter.  
Maybe we can make an appt. and you can walk me through it.  
Thank you,  
Carla

Sent from Yahoo Mail on Android

On Tue, Apr 30, 2019 at 7:28 PM, CPC-ShortTermRentals  
<shorttermrentals@sfgov.org> wrote:

Hi. The site has worked for others. Did you login using a different e-mail address?

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**To:** CPC-ShortTermRentals  
**Cc:** Carla Eagleton  
**Subject:** CAN NOT FILE STAYS ONLINE\_-AGAIN

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Hello,

Happy Wednesday : ))

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This is the 2nd quarter in a row where the site is broken. I have received no

Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: CPC-ShortTermRentals (shorttermrentals@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Tuesday, April 30, 2019, 9:16 PM PDT

Please fill out the paper form instead and mail it back tonight.

<https://shorttermrentals.sfgov.org/sites/default/pdf/QuarterlyReportingForm.pdf>

Office of Short Term Rentals | City & County of San Francisco

shorttermrentals@sfgov.org | (415) 575-9179

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[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)

[Press Release: City Attorney sues owners of illegal hotel](#)

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Tuesday, April 30, 2019 9:13:30 PM

**To:** CPC-ShortTermRentals

**Subject:** Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

Thank you so much for getting back to me!

I used the same email address as I usually do.

It only allows me to log stays in early 2018 before the site even existed- same problem as last quarter.

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[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)

[Press Release: City Attorney sues owners of illegal hotel](#)



Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Date: Tuesday, April 30, 2019, 9:32 PM PDT

Hi. I don't have a printer here. I can do it tomorrow. I would like to know and solve what the problem is so we don't have to keep going through this every quarter.

Btw, with whom am I having this interaction?

Best

Carla

Sent from Yahoo Mail on Android

On Tue, Apr 30, 2019 at 9:16 PM, CPC-ShortTermRentals  
<shorttermrentals@sfgov.org> wrote:

Please fill out the paper form instead and mail it back tonight.

<https://shorttermrentals.sfgov.org/sites/default/pdf/QuarterlyReportingForm.pdf>

Office of Short Term Rentals | City & County of San Francisco

shorttermrentals@sfgov.org | (415) 575-9179

1650 Mission Street, 4th Floor, San Francisco, CA 94103

<https://shorttermrentals.sfgov.org> | [Learn More About Registration Here](#)

[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)

[Press Release: City Attorney sues owners of illegal hotel](#)

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Tuesday, April 30, 2019 9:13:30 PM

**To:** CPC-ShortTermRentals

**Subject:** Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

Thank you so much for getting back to me!

I used the same email address as I usually do.

It only allows me to log stays in early 2018 before the site even existed- same problem as last quarter.

Maybe we can make an appt. and you can walk me through it.

Thank you,

Carla

Sent from Yahoo Mail on Android

On Tue, Apr 30, 2019 at 7:28 PM, CPC-ShortTermRentals  
<shorttermrentals@sfgov.org> wrote:

Hi. The site has worked for others. Did you login using a different e-mail address?

Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: CPC-ShortTermRentals (shorttermrentals@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Wednesday, May 1, 2019, 8:40 AM PDT

The account should function using this e-mail address carlaeagleton@yahoo.com and STR-  
Registration number:  
0002345

Office of Short Term Rentals | City & County of San Francisco  
shorttermrentals@sfgov.org | (415) 575-9179  
1650 Mission Street, 4th Floor, San Francisco, CA 94103  
<https://shorttermrentals.sfgov.org> | [Learn More About Registration Here](#)  
[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)  
[Press Release: City Attorney sues owners of illegal hotel](#)

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>  
**Sent:** Tuesday, April 30, 2019 9:32:31 PM  
**To:** CPC-ShortTermRentals  
**Subject:** Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

Hi. I don't have a printer here. I can do it tomorrow. I would like to know and solve what the problem is so we don't have to keep going through this every quarter.  
Btw, with whom am I having this interaction?  
Best  
Carla  
[Sent from Yahoo Mail on Android](#)

On Tue, Apr 30, 2019 at 9:16 PM, CPC-ShortTermRentals  
<shorttermrentals@sfgov.org> wrote:

**Please fill out the paper form instead and mail it back tonight.**

<https://shorttermrentals.sfgov.org/sites/default/pdf/QuarterlyReportingForm.pdf>

Office of Short Term Rentals | City & County of San Francisco  
shorttermrentals@sfgov.org | (415) 575-9179  
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[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)  
[Press Release: City Attorney sues owners of illegal hotel](#)

Re: CAN NOT FILE STAYS ONLINE\_-AGAIN

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: carlaeagleton@yahoo.com; shorttermrentals@sfgov.org

Date: Saturday, May 11, 2019, 7:25 AM PDT

Hi There,

I have attempted to go online again from a different device (iPad) to log in my stays from Jan. 1, 2019-April 30, 2019. I thought maybe using a different device would allow me to log in from the correct quarter, which is what it wasn't letting me do before. Now it says my account is de-activated. I am really confused now. I have printed out the papers to do by hand, but am alarmed that my account is deactivated. I have not received any information from ShortTermRentals about why this would be happening. Can someone from the office please call me as soon as possible Monday morning, so we can get this resolved.

Thank you,  
Carla Eagleton

[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)  
Specialized Paint Finishes  
415-336-3924

NO ONE ever responded  
to this final email;  
The next email i received  
was of the temporary  
suspension - THEN I  
could not access my  
Filed stays at All.

-----  
On Wed, 5/1/19, CPC-ShortTermRentals <[shorttermrentals@sfgov.org](mailto:shorttermrentals@sfgov.org)>  
Subject: Re: CAN NOT FILE STAYS ONLINE\_-AGAIN  
To: "[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)" <[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)>  
Date: Wednesday, May 1, 2019, 9:40 AM

The account should  
function using this e-mail address [carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)  
and STR-

Registration number:  
0002345

Office  
of Short Term Rentals | City &  
County of San Francisco

## RE:TROUBLE REPORTING Short Term Stays

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Cc: omar.masry@sfgov.org

Bcc: carlaeagleton@yahoo.com

Date: Sunday, April 29, 2018, 3:17 PM PDT

Hi. I am trying to file my quarterly report, and when I **list all my stays** it won't provide more space.

I have to work at my normal job tomorrow and won't be able to do it. Any chance someone can please reply asap? I have listed them below as well.

Thank you and Best Regards,

CarlaEagleton  
STR-0002345

2/24-27/18  
2/28-3/2/18  
3/3-6/18  
3/6-24/18  
3/24-4/1

If there was more than one stay occurring at one location, please be instructed on the reporting page.

Regarding Mr Masry's false statements about my filing status - I've always filed on time when possible. When not possible because of glitches in City web page I reached out to OSTK for help and had every reason to believe I was in

compliance, as I've never been notified otherwise and was assured at one point after the deadline that my report would be filed.

Please see  
5/1/2018 9:58 am

Mr Masry says he will file my stays for me After Deadline.

Historically I've encountered many glitches in system.

## RE:TROUBLE REPORTING Short Term Stays

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Cc: omar.masry@sfgov.org

Bcc: carlaeagleton@yahoo.com

Date: Sunday, April 29, 2018, 3:17 PM PDT

Hi. I am trying to file my quarterly report, and when I click on **\*add another stay (to list all my stays) it won't provide more space.**

I have to work at my normal job tomorrow and won't have too much time to get this done. Any chance someone can please reply asap. I would really appreciate it. I have listed them below as well.

Thank you and Best Regards,

CarlaEagleton  
STR-0002345

carlaeagleton@yahoo.com  
Specialized Paint Finishes  
415-336-3924

2/24-27/18  
2/28-3/2/18  
3/3-6/18  
3/6-24/18  
3/24-4/1

If there was more than one stay occurring at once, I overlapped the dates, as instructed on the reporting page.

## RE: RE:TROUBLE REPORTING Short Term Stays

From: ShortTermRentals, PLN (CPC) (shorttermrentals@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Monday, April 30, 2018, 12:34 PM PDT

Hi Carla,

Try using another browser, you should be able to input all stays. Thiers no limit to how many lines can be used.

-Milton

**From:** Carla Eagleton [mailto:carlaeagleton@yahoo.com]

**Sent:** Sunday, April 29, 2018 3:17 PM

**To:** ShortTermRentals, PLN (CPC)

**Cc:** Masry, Omar (ADM)

**Subject:** RE:TROUBLE REPORTING Short Term Stays

Hi. I am trying to file my quarterly report, and when I click on **\*add another stay (to list all my stays) it won't provide more space.**

I have to work at my normal job tomorrow and won't have too much time to get this done. Any chance someone can please reply asap. I would really appreciate it.

I have listed them below as well.

Thank you and Best Regards,

CarlaEagleton

STR-0002345

[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)

Specialized Paint Finishes

415-336-3924

2/24-27/18

2/28-3/2/18

Re: RE: RE:TROUBLE REPORTING Short Term Stays

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org

Cc: omar.masry@sfgov.org

Bcc: carlaeagleton@yahoo.com

Date: Tuesday, May 1, 2018, 9:48 AM PDT

Hi Milton,

I went back in today on a different browser and it says Quarterly Reporting is closed.  
What should I do now??

Thanks  
Carla

carlaeagleton@yahoo.com  
Specialized Paint Finishes  
415-336-3924

On Monday, April 30, 2018, 12:34:42 PM PDT, ShortTermRentals, PLN (CPC) <shorttermrentals@sfgov.org> wrote:

Hi Carla,

Try using another browser, you should be able to input all stays. Thiers no limit to how many lines can be used.

-Milton

**From:** Carla Eagleton [mailto:carlaeagleton@yahoo.com]  
**Sent:** Sunday, April 29, 2018 3:17 PM  
**To:** ShortTermRentals, PLN (CPC)  
**Cc:** Masry, Omar (ADM)  
**Subject:** RE:TROUBLE REPORTING Short Term Stays

Hi. I am trying to file my quarterly report, and when I click on \*add another stay (to list all my stays) it won't provide more space.

Re: RE: RE:TROUBLE REPORTING Short Term Stays

From: Masry, Omar (ADM) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com; shorttermrentals@sfgov.org

Date: Tuesday, May 1, 2018, 9:58 AM PDT

Can you list the dates in a reply e-mail and I can save it to the file?

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)  
Phone: 415.575.9116  
1650 Mission Street | 4th Floor | San Francisco | CA 94103  
<https://shorttermrentals.sfgov.org>

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>  
**Sent:** Tuesday, May 1, 2018 9:48 AM  
**To:** ShortTermRentals, PLN (CPC)  
**Cc:** Masry, Omar (ADM)  
**Subject:** Re: RE: RE:TROUBLE REPORTING Short Term Stays

Hi Milton,

I went back in today on a different browser and it says Quarterly Reporting is closed. What should I do now??

Thanks  
Carla

[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)  
Specialized Paint Finishes  
415-336-3924

On Monday, April 30, 2018, 12:34:42 PM PDT, ShortTermRentals, PLN (CPC) <[shorttermrentals@sfgov.org](mailto:shorttermrentals@sfgov.org)> wrote:

Hi Carla,

Try using another browser, you should be able to input all stays. Thiers no limit to how many lines can be used.



Re: RE: RE:TROUBLE REPORTING Short Term Stays

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: shorttermrentals@sfgov.org; omar.masry@sfgov.org

Date: Tuesday, May 1, 2018, 10:09 AM PDT

Thanks Omar!!! That would be so helpful.

2/24-27--2018

2/28-3/2--2018

3/3-6--2018

3/6-24--2018

3/24-4/1--2018

If there was more than one stay occurring at once, I overlapped the dates, as instructed on the reporting page.

Total of 58 hosted short term rental days for first quarter of 2018.

---

carlaeagleton@yahoo.com  
Specialized Paint Finishes  
415-336-3924

On Tuesday, May 1, 2018, 9:58:14 AM PDT, Masry, Omar (ADM) <omar.masry@sfgov.org> wrote:

Can you list the dates in a reply e-mail and I can save it to the file?

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)  
Phone: 415.575.9116  
1650 Mission Street | 4th Floor | San Francisco | CA 94103  
<https://shorttermrentals.sfgov.org>

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>  
**Sent:** Tuesday, May 1, 2018 9:48 AM

1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Tuesday, May 7, 2019, 4:06 PM PDT

Hi.

This is Omar Masry with the City of San Francisco.

Please review the attached letter.

OMAR MASRY, AICP | SENIOR ANALYST

Office of Short Term Rentals, City & County of San Francisco

[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)

Phone: 415.575.9116

1650 Mission Street | 4th Floor | San Francisco | CA 94103

<https://shorttermrentals.sfgov.org>

[Press Release: City Attorney sues owners of illegal hotel](#)

[\(involving a fraudulent short-term rental application\)](#)

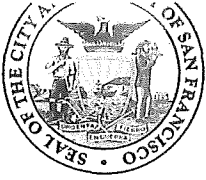
[in Bernal Heights where party became gunfight](#)

[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)



1712 Quesada Avenue Suspension Notice.pdf

573.2kB



# SAN FRANCISCO OFFICE OF SHORT-TERM RENTALS

## Notice of Suspension of Short-Term Residential Rental Certificate

1650 Mission St.  
Suite 400  
San Francisco, CA  
94103-2479

May 7, 2019

(Sent via e-mail and USPS mail)

### Host & Property Owners

Carla Eagleton & Margaret Eagleton  
1712 Quesada Avenue  
San Francisco, CA 94124

|                              |                                                            |
|------------------------------|------------------------------------------------------------|
| <b>Residential Unit:</b>     | <b>1712 Quesada Avenue</b>                                 |
| <b>Assessor's Block/Lot:</b> | <b>5327/009</b>                                            |
| <b>Application No.:</b>      | <b>2017-011535STR</b>                                      |
| <b>Certificate No.:</b>      | <b>STR-0002345 (SUSPENDED)</b>                             |
| <b>Staff Contact:</b>        | <b>Omar Masry, (415) 575-9116, or Omar.Masry@sfgov.org</b> |

This notice is to inform you that the Office of Short-Term Rentals has **SUSPENDED** the residential unit's registration (to offer or host short-term rentals), until the violation noted below has been cured (abated).

**Violation Type & Agency:** Department of Building Inspection

**Complaint Numbers:** See Page 2.

The ENTIRE property needs to be in compliance with Planning/Building Codes in order for any portion of the property to be eligible to be placed on the registry of short-term residential rentals.

**No portion of the property may be used for short-term rentals at this time.**

**Please also note the APPARENT use of garages/tents/decks/rear yards/sheds for overnight sleeping quarters for short-term rental guests is NOT appropriate and is a matter OSTR staff discussed by phone with the host previously.**

**OSTR staff has also received multiple neighborhood complaints concerned that you do not reside at the property at least 275 nights per year, and reside part-time at other properties you own and rent in San Francisco. This is of significant concern.**

The intent of the City's short-term rental program is to allow limited short-term rentals while retaining residential character, ensuring properties are not subject to code enforcement activities, and retaining long-term housing availability/opportunities.

Please note that continuing to offer/host/advertise short-term rentals while the certificate is suspended can result in revocation of the certificate. If such activity continues a notice of violation can be issued with daily administrative penalties of \$484 per day.

Complaint Number: 201950742  
 Owner/Agent: OWNER DATA SUPPRESSED  
 Owner's Phone: --  
 Contact Name: --  
 Contact Phone: --  
 Date Filed: 1712 GUESADA AV  
 Location: 5827  
 Block: 5827  
 Lot: 008  
 Site:  
 Rating:  
 Occupancy Code:  
 Received By: BPEREZ  
 Division: HIS  
 Complainant: COMPLAINANT DATA SUPPRESSED  
 Complainant's Phone:  
 Complaint Source: WEB FORM  
 Assigned to: HIS  
 Division:  
 Description: date last observed: 01-MAY-19; exact location: Main Bldg; building type: Residence/Dwelling OTHER HOUSING; additional information: Neighborhood complaint over volume of short-term rentals including use of garage as a bedroom for short-term rentals https://www.airbnb.com/rooms/8288808.  
 Instructions:

#### INSPECTOR INFORMATION

| DIVISION | INSPECTOR | ID   | DISTRICT | PRIORITY |
|----------|-----------|------|----------|----------|
| HIS      | WU        | 6818 | 15       |          |

#### REFERRAL INFORMATION

#### COMPLAINT STATUS AND COMMENTS

| DATE     | TYPE                 | DIV | INSPECTOR | STATUS                      | COMMENT                                                                                      |
|----------|----------------------|-----|-----------|-----------------------------|----------------------------------------------------------------------------------------------|
| 05/02/19 | CASE OPENED          | HIS | Wu        | CASE RECEIVED               |                                                                                              |
| 05/03/19 | ILLEG CNVRSN/BLD USE | HIS | Devason   | TELEPHONE CALLS             |                                                                                              |
| 05/07/19 | ILLEG CNVRSN/BLD USE | HIS | Wu        | INSPECTION OF PREMISES MADE | Inspector Wu attempted to inspect the subject property but could not gain access. Left card. |

In the event you continue to host or advertise short-term rentals (including any pending reservations for guests that have not already checked-in), the certificate will be revoked for a period of one (1) year for both the individual host and overall property.

- **What about monthly rentals instead?** While you are allowed to legally host/offer/advertise 30-day minimum stays (per rental reservation) while a short-term rental certificate is suspended, it is your responsibility to ensure that any spaces (e.g. bedrooms, kitchens [with or without stoves], stairwells and decks) were legally permitted by the Department of Building Inspection. If you choose to offer monthly stays while your registration is suspended, then cancel all pending reservations for stays of less than 30 days, and also change your online listing booking calendars to clearly show a 30-day minimum.

**Violations/complaints due to the prior property owner, adjacent TIC co-owner, or landlord (if you are a tenant):** Even if the complaint is due to an issue related to a prior property owner (or another TIC co-owner, or the landlord if you are a tenant), the host/applicant/property owner is still responsible for ensuring the property is free of complaints.

- If you wish, you may file a formal written appeal of this determination within 30 days of this letter, pursuant to the enclosed instructions. ***Please note that if an appeal is filed you must still immediately cancel pending reservations and remove online listings.***
- Please do not visit the Office of Short-Term Rentals to discuss this notice without an appointment. Thank you for your attention to this notice. If you have any questions regarding this letter, please contact the staff contact listed at the top of this notice.

中文詢問請電: 558.6378

Para información en Español llamar al: 558.6378

## EXHIBIT C

### Administrative Guidance Regarding the Short-Term Rental Application Process: What Happens After An Application Has Been Submitted?

(A) These guidelines are promulgated by the Office of Short-Term Rentals for the City and County of San Francisco ("OSTR") pursuant to S.F. Administrative Code Section 41A.7(a). OSTR may update these Guidelines from time to time, including as necessary and appropriate to conform to any future amendments to Article 41A.

(B) If OSTR determines that a Short-Term Rental Application meets the criteria to obtain a Short-Term Rental Registration Number, the Residential Unit will be added to the Short-Term Residential Rental Registry. OSTR will send a Short-Term Residential Rental certificate, which contains the assigned Registration Number, to the applicant by United States mail. OSTR will also send a copy of the Short-Term Residential Rental certificate to the applicant by email, if the applicant has provided an email address to OSTR.

(C) If OSTR determines that a Short-Term Rental Application does not meet the criteria to obtain a Short-Term Rental Registration Number, OSTR shall notify the applicant in writing of the fact and basis for the determination of ineligibility ("Rejection Notice"). OSTR will send the Rejection Notice to the applicant by United States mail. OSTR will also send a copy of the Rejection Notice to the applicant by email, if the applicant has provided an email address to OSTR.

(D) The Rejection Notice shall inform the applicant of the right to submit a written appeal of the OSTR's determination and the procedure for submitting such an appeal.

(E) A person receiving a Rejection Notice may appeal it within thirty (30) calendar days from the date the document is sent.

- 1) The appeal must: (a) be in writing and specify, in detail, the basis for the appeal; and (b) include any additional documentation, including affidavits, relating to the OSTR's determination that the applicant would like OSTR to consider in connection with the appeal.
- 2) The appeal may be submitted to OSTR: (a) in person at 1650 Mission Street, Suite 400 (Counter in the Planning Department Office); (b) via email to the following address: [Kevin.guy@sfgov.org](mailto:Kevin.guy@sfgov.org); or (c) via United States mail sent to

## EXHIBIT C

the following address: Office of Short-Term Rentals, Attn: Kevin Guy,  
1650 Mission Street, Suite 400, San Francisco, CA, 94103.

(F) If a host fails to submit an appeal within the prescribed time, the OSTR's determination shall be final.

(G) Any appeal will be considered by an OSTR employee other than the employee who was primarily responsible for the initial investigation and determination.

(H) The applicant shall have the burden of proving by a preponderance of the evidence that the basis for the Rejection Notice is incorrect.

(I) Within thirty (30) calendar days of the submission of the appeal, OSTR shall either affirm or reverse its determination based upon the evidence presented. OSTR shall notify the applicant in writing of its determination. OSTR's determination shall be final upon issuance.

(J) The sole means of review of the OSTR's determination on appeal shall be by filing in the San Francisco Superior Court a petition for a writ of mandate under Section 1094.5 of the California Code of Civil Procedure.

Re: 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: carlaeagleton@yahoo.com; omar.masry@sfgov.org

Date: Monday, May 13, 2019, 8:59 AM PDT

My initial  
response to  
letter of  
suspension.

Hi Omar,  
Happy Monday. I hope this email finds you well. :)

I am writing to you to address and remedy the concerns and issues I am sorry it took a couple of days to respond, but I only saw the email through my emails looking to see if I if there was any response I had filing my quarterly number of stays.

In the letter below the following concerns are brought up. I will address them one by one.

I would very much appreciate your guidance (after reading my responses) on how to most expediently resolve anything I need to resolve. I make great efforts and take great pride in following the rules, and so it is very disturbing to me that I have been placed on suspension before being given any opportunity to answer the the concern.

I have turned of the ability for any potential short term guests to book any nights until this is resolved.

#### The Letter

1. My short term rental license has been temporarily suspended due to an accusation that I have used my garage as a short term rental room.

>>> I have NEVER advertised, offered or rented any space in my garage for short term rental purposes. Not once. Ever. This can be easily proven. I am %100 certain the complaintant has 0 evidence or proof of this false allegation, because it has NEVER happened.

Timothy Wu left a business card taped to my doorbell May 7th. There was no note or any indication of why the business card was there. In fact, I thought it was a mistake and the gentleman was at the wrong house. I have received no phone calls or messages from this office (my phone log can prove this) .

2. The letter states a concern that I may not live at the property.

>> I live at the property. I am a very active, involved, and we'll known part of the community fabric, both ON Quesada Ave, and, in the great BayView district. I Also do extensive volunteer work on the eastern end of the Quesada Garden (from my house to 3rd St) and have an art studio workshop just 2 blocks away. My BF lives 3 blocks away, and although we stay at each other's homes, I am at Quesada much of the time. Occasionally I travel for work. I also have a cat AND a dog that live with me at Quesada that need DAILY care (food, water, etc) and a thriving back garden that it took several years to groom to get to be how it is now.

I have never heard any neighbor express issue with my hosting guests, in fact, I have had SEVERAL neighbors ask me for guidance on how to navigate the short term rental guidelines. I send them to you.

My guests bring a LOT to the local economy. In fact I have been thanked by the local restaurantuers and merchants for sending business their way. I give my guests lots of suggestions for local eateries, breweries, art events, craft fairs, etc. in our neighborhood.

I take great pride in following the short term hosting rules to a "T" and have done so since the very beginning of this process when we first spoke and I first signed up.

I am very sad and disturbed that I would be punished like this with no notice and no proof of any breach after being such a great and caring host and a great community partner.

I very much look forward to hearing from you and your guidance on what I need to do next to have my wrongfully suspended license re-instated.



Thank you so much!  
I look forward to your response son.  
Best Regards,  
Carla

[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)  
Specialized Paint Finishes  
415-336-3924

---

On Tue, 5/7/19, Masry, Omar (CPC) <[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)> wrote:

Subject: 1712 Quesada Avenue | City of San Francisco  
To: "[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)" <[carlaeagleton@yahoo.com](mailto:carlaeagleton@yahoo.com)>  
Date: Tuesday, May 7, 2019, 5:06 PM

Hi.

Re: 1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Monday, May 13, 2019, 9:23 AM PDT

Hi.

The offering and advertising of a space in the garage for short-term rental is not acceptable; especially as we discussed just this type of example by phone previously.

Please contact the building inspector today and schedule an inspection to clear the complaint.

Get [Outlook for iOS](#)

---

**From:** Carla Egleton <carlaeagleton@yahoo.com>  
**Sent:** Monday, May 13, 2019 8:59:26 AM  
**To:** carlaeagleton@yahoo.com; Masry, Omar (CPC)  
**Subject:** Re: 1712 Quesada Avenue | City of San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Omar,  
Happy Monday. I hope this email finds you well. :)

I am writing to you to address and remedy the concerns and issues brought up in the letter you emailed me, below.

I am sorry it took a couple of days to respond, but I only saw the email with the letter, yesterday, after searching through my emails looking to see if I if there was any response I had missed regarding my request for assistance filing my quarterly number of stays.

In the letter below the following concerns are brought up. I will address them one by one.

I would very much appreciate your guidance (after reading my responses) on how to most expediently resolve anything I need to resolve. I make great efforts and take great pride in following the rules, and so it is very disturbing to me that I have been placed on suspension before being given any opportunity to answer the the concern.

I have turned of the ability for any potential short term guests to book any nights until this is resolved.

The Letter

1. My short term rental license has been temporarily suspended due to an accusation that I have used my garage as a short term rental room.

>>> I have NEVER advertised, offered or rented any space in my garage for short term rental purposes. Not once. Ever. This can be easily proven. I am %100 certain the complaintant has 0 evidence or proof of this false allegation, because it has NEVER happened.

Timothy Wu left a business card taped to my doorbell May 7th. There was no note or any indication of why the

Re: 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Date: Monday, May 13, 2019, 9:35 AM PDT

Hi Omar,  
Thanks for your response.  
I will contact building inspector today.

I do not, at this time, nor have I ever, offered, advertised (in any way on any website) or rented space in my garage for short term rental.

I am super confused. What are you referencing?

You may be confusing me with the neighbor up the street? We have never had a phone conversation about this.  
Lmk

Best Regards,  
Carla

Sent from Yahoo Mail on Android

On Mon, May 13, 2019 at 10:23 AM, Masry, Omar (CPC)  
<omar.masry@sfgov.org> wrote:

Hi.

The offering and advertising of a space in the garage for short-term rental is not acceptable; especially as we discussed just this type of example by phone previously.

Please contact the building inspector today and schedule an inspection to clear the complaint.

Get [Outlook for iOS](#)

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>  
**Sent:** Monday, May 13, 2019 8:59:26 AM  
**To:** carlaeagleton@yahoo.com; Masry, Omar (CPC)  
**Subject:** Re: 1712 Quesada Avenue | City of San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Omar,  
Happy Monday. I hope this email finds you well. :)

I am writing to you to address and remedy the concerns and issues brought up in the letter you emailed me, below.

I am sorry it took a couple of days to respond, but I only saw the email with the letter, yesterday, after searching through my emails looking to see if I if there was any response I had missed regarding my request for assistance filing my quarterly number of stays.

Re: 1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Monday, May 13, 2019, 9:44 AM PDT

Hi.

1. Yes, we have had a conversation about this.
2. Your recent listing (also noticed by neighbors) that notes: Garage Room in Happy House SF <https://www.airbnb.com/users/show/1620468> tied to <https://www.airbnb.com/rooms/8293606>

*Carla is a Superhost*

*Superhosts are experienced, highly rated hosts who are committed to providing great stays for guests.*

*Hi. This is a beautiful, shabby chic 4 bedroom (the bedroom is in the garage) 2 storey home. The room is in the garage, is cozy, bohemian, is private and has it's own claw foot bathtub. One enters through main house and goes down back stairs to get to the rm which has a pocket door that locks. Ideally you are a person who enjoys being downstairs in your own area.*

*Read more about the space.....*

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)  
Phone: 415.575.9116  
1650 Mission Street | 4th Floor | San Francisco | CA 94103  
<https://shorttermrentals.sfgov.org>

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>  
**Sent:** Monday, May 13, 2019 9:35 AM  
**To:** Masry, Omar (CPC)  
**Subject:** Re: 1712 Quesada Avenue | City of San Francisco

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I am super confused. What are you referencing?  
You may be confusing me with the neighbor up the street? We have never had a phone conversation about this.  
Lmk

Re: 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Date: Monday, May 13, 2019, 9:59 AM PDT

Hi Omar,

That listing is a minimum 30 day listing (when I make it available) and always has been. I have NEVER advertised it for a short term basis. I will call Airbnb to see if there is a way to document this.

As I said before, I take great pride in following the rules. I did not nor have I ever listed this as a short term rental.

If you go on the listing it will say MINIMUM 30 DAYS.

If you try to book it for less time than 30 days- it won't allow you to do so.

I only recall speaking to you 1 or 2 times since I signed up with OSTR. When I very first applied. You were very helpful, but we never discussed my garage, that I know of.

Regardless, I have never offered this as a short term rental.

Best  
Regards  
Carla

Sent from Yahoo Mail on Android

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*Read more about the space.....*

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco

Re: 1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Monday, May 13, 2019, 10:03 AM PDT

Turning garage spaces into 30+ day rentals (or shorter) is generally a Building and Planning Code issue.

The entire property needs to be free of such issues.

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Monday, May 13, 2019 9:59:52 AM

**To:** Masry, Omar (CPC)

**Subject:** Re: 1712 Quesada Avenue | City of San Francisco

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That listing is a minimum 30 day listing (when I make it available) and always has been. I have NEVER advertised it for a short term basis. I will call Airbnb to see if there is a way to document this.

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Re: 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com).

To: omar.masry@sfgov.org

Date: Monday, May 13, 2019, 10:21 AM PDT

Hi Omar,

Thanks for getting back to me.

I have followed ALL the Short term rental rules to the letter. The complaint in the letter is specifically about renting a garage space as a short term rental, which I have NOT done, nor am I planning on doing.

I am honestly addressing the issue regarding short term rental of my garage and trying to show you I have not broken any short term rental laws/rules.

If the short term rental of the garage is no longer the issue (at the moment) can you unsuspend my license please, since it was suspended for that reason, and the reason is false.

Lmk

Thanks

Carla

Sent from Yahoo Mail on Android

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Re: 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Date: Monday, May 13, 2019, 10:25 AM PDT

Ps- Thanks for all your time on this- I know u r super busy.

Sent from Yahoo Mail on Android

On Mon, May 13, 2019 at 11:21 AM, Carla Eagleton  
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Re: 1712 Quesada Avenue | City of San Francisco

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To: carlaeagleton@yahoo.com

Date: Monday, May 13, 2019, 10:52 AM PDT

Please resolve the complaint first with Building.

We will not lift the suspension until the concerns noted are addressed (including the building complaint).

The suspension applies whether the garage was being used for 30+ day, or for shorter rentals (as an issue we previously noted in a phone conversation about the use of the property). Please refrain from debating with me the specific text of the building complaint as the overall use of the garage for sleeping quarters is the primary issue. The use of the garage does not appear acceptable or permitted (including a review of recent building permits).

**I will be busy with other items the rest of the day. Please e-mail the Inspector (please do not copy me on your e-mails to him) at Timothy.Wu@sfgov.org to set up a time to resolve the matter.**

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)  
Phone: 415.575.9116  
1650 Mission Street | 4th Floor | San Francisco | CA 94103  
<https://shorttermrentals.sfgov.org>

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**To:** Masry, Omar (CPC)  
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Lmk

Re:Resolution- 1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Cc: carlaeagleton@yahoo.com

Date: Wednesday, June 5, 2019, 9:10 PM PDT

Hi Omar,

Happy Thursday.  
Please find building inspector's findings attached below.

Best Regards  
Carla



81% 9:02 PM



dbiweb.sfgov.org



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Help

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**San Francisco**

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Plan Review

Inspection Services

Most Requested

Key Programs

About Us

Home > Most Requested

Welcome to our Permit / Complaint Tracking System!

### COMPLAINT DATA SHEET



Complaint Number: 201950742  
Owner/Agent: OWNER DATA SUPPRESSED  
Owner's Phone: --  
Contact Name: --  
Contact Phone: --  
Complainant: COMPLAINANT DATA SUPPRESSED

Date Filed: --  
Location: 1712 QUESADA AV  
Block: 5327  
Lot: 005  
Site: --  
Rating: --  
Occupancy Code: --  
Received By: BPEREZ  
Division: HIS

Complainant's Phone: --  
Complaint Source: WEE FORM  
Assigned to Division: HIS

Description:

date last observed: 01-MAY-19; exact location: Main Bldg;  
building type: Residence/Dwelling OTHER HOUSING; ; additional  
information: Neighborhood complaint over volume of short-term  
rentals including use of garage as a bedroom for short-term  
rentals https://www.airbnb.com/rooms/8293606;

Instructions:

INSPECTOR INFORMATION

| DIVISION | INSPECTOR | ID   | DISTRICT | PRIORITY |
|----------|-----------|------|----------|----------|
| HIS      | WU        | 6316 | 15       |          |

#### REFERRAL INFORMATION

#### COMPLAINT STATUS AND COMMENTS

| DATE     | TYPE                 | DIV | INSPECTOR | STATUS                      | COMMENT                                                                                                       |
|----------|----------------------|-----|-----------|-----------------------------|---------------------------------------------------------------------------------------------------------------|
| 03/02/19 | CASE OPENED          | HIS | Wu        | CASE RECEIVED               |                                                                                                               |
| 05/03/19 | ILLEG CNVRSN/BLD USE | HIS | Davison   | THI -PHONE CALLS            |                                                                                                               |
| 05/07/19 | ILLEG CNVRSN/BLD USE | HIS | Wu        | INSPECTION OF PREMISES MADE | Inspector Wu attempted to inspect the subject property but could not gain access. Left card.                  |
| 06/05/19 | ILLEG CNVRSN/BLD USE | HIS | Lawrie    | CASE CLOSED                 |                                                                                                               |
| 06/05/19 | ILLEG CNVRSN/BLD USE | HIS | Lawrie    | RE-INSPECTION               | Inspector Lawrie observed no apparent violations of the San Francisco Housing Code at the time of inspection. |

#### COMPLAINT ACTION BY DIVISION

NOV (HIS):

NOV (BID):

Inspector Contact Information

[Online Permit and Complaint Tracking Home page.](#)

[Technical Support for Online Services](#)

If you need help or have a question about this service, please visit our [FAQ](#) page.

[Contact SFGov](#) [Accessibility](#) [Policies](#)  
City and County of San Francisco © 2019



Sent from [Yahoo Mail on Android](#)

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Please resolve the complaint first with Building.

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Re: Re:Resolution- 1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Thursday, June 6, 2019, 7:30 AM PDT

Hi.

Per Chapter 41A of the SF Administrative Code\*\*\*, please provide screenshots (not excel/CSV exports) of your monthly booking calendars for each SF online listing used for the months of April 2019 through Augsut 2019; within six calendar days.

OMAR MASRY, AICP | SENIOR ANALYST

Office of Short Term Rentals, City & County of San Francisco

[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)

Phone: 415.575.9116

1650 Mission Street | 4th Floor | San Francisco | CA 94103

\*\*\* <https://shorttermrentals.sfgov.org> > About Short-Term Rentals > Link to Chapter 41A > Business Records Upon Request Clause

OMAR MASRY, AICP | SENIOR ANALYST

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Phone: 415.575.9116

1650 Mission Street | 4th Floor | San Francisco | CA 94103

<https://shorttermrentals.sfgov.org>

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Wednesday, June 5, 2019 9:10 PM

**To:** Masry, Omar (CPC)

**Cc:** Carla Eagleton

**Subject:** Re:Resolution- 1712 Quesada Avenue | City of San Francisco

Hi Omar,

Happy Thursday.

Please find building inspector's findings attached below.

Best Regards

Carla



Re:#1-sf-Screenshots-Calendars- 1712 Quesada Avenue

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Cc: carlaeagleton@yahoo.com

Date: Thursday, June 6, 2019, 12:36 PM PDT

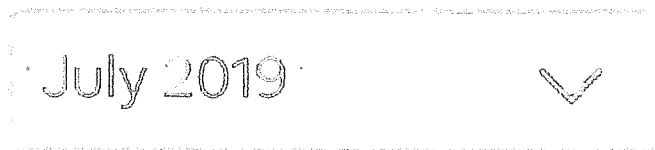
Hi Omar,

Please find screenshots of calendars attached. I don't know if there will be a series.



CARLA SENDS calendars  
Requested within 4hrs  
which, btw, are not  
accurate COUNTERS  
of who actually stays  
or completes stays. 7 PM

 [www.airbnb.com](http://www.airbnb.com) 



| Su | Mo | Tu | We | Th | Fr | Sa |
|----|----|----|----|----|----|----|
| 28 | 29 | 30 | 31 |    |    |    |

August 2019

| Su | Mo | Tu | We | Th | Fr | Sa |
|----|----|----|----|----|----|----|
|----|----|----|----|----|----|----|

|   |   |   |
|---|---|---|
| 1 | 2 | 3 |
|---|---|---|

Re: STR # reinstatement-1712 Quesada Avenue | City of San Francisco

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Cc: carlaeagleton@yahoo.com

Date: Friday, June 14, 2019, 3:41 PM PDT

Hi Omar,  
Happy Friday.

When is my STR number going to be unsuspended?  
As you know the case was closed by the building inspectors , with no violations noted.  
Lmk  
Thanks  
Carla

Sent from Yahoo Mail on Android

On Tue, May 7, 2019 at 4:06 PM, Masry, Omar (CPC)  
<omar.masry@sfgov.org> wrote:

Hi.

This is Omar Masry with the City of San Francisco.

Please review the attached letter.

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco

[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)

Phone: 415.575.9116

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<https://shorttermrentals.sfgov.org>

[Press Release: City Attorney sues owners of illegal hotel](#)  
[\(involving a fraudulent short-term rental application\)](#)  
[in Bernal Heights where party became gunfight](#)

[Press Release: City Attorney Pursues \\$5.5 million penalty for illegal short-term rentals](#)

RE: STR-0002345

From: Carla Eagleton (carlaeagleton@yahoo.com)

To: omar.masry@sfgov.org

Cc: kevin.guy@sfgov.org; cityattorney@sfcityatty.org; belinda.johnson@airbnb.com

Bcc: cwooesq@gmail.com; carlaeagleton@yahoo.com; tootsiequaker@gmail.com

Date: Monday, June 24, 2019, 5:14 PM PDT

Mr Masry,

Please see attached letter.

Thank you.

Carla Eagleton

carlaeagleton@yahoo.com  
415-336-3924



Formal letter # 1 OSTR.rtf  
11.8kB

Sent to MR MASRY  
after RECEIVING  
NO communication  
from him  
whatsoever  
since 6/6/19

**CARLA EAGLETON**

1712 Quesada Avenue, San Francisco, California 94124. 415-336-3924

San Francisco Office of Short-term Rentals,

Attn.: Omar Masry

cc: Kevin Guy , The S.F. City Attorney, Airbnb Legal

Re: Notice of Suspension of Short-Term Residential Rental Certificate STR-0002345

Mr. Masry:

The purpose of this correspondence is to clarify the status of both the Notice referenced hereinabove and the alleged complaints related thereto. Despite my extensive good faith attempts to communicate with you by email as the staff contact appointed to this matter, I have been deferred to the city's Dept. of Building Inspection, and subsequently received no further communication or response to my email dated June 6, 2019 complying with your request for booking calendar information. Furthermore, in the absence of such response or acknowledgement from you office, I made an additional inquiry on June 14, 2019 inquiring as to the disposition of the case. To date, no response or acknowledgement of receipt of such communication has been received.

In reviewing the chronology of events thus far, I was first made aware of any complaint from your May 7, 2019 email of the aforementioned Notice of Suspension. Prior to that notice, I had received no notice of any allegation of violation or complaint. Furthermore, while your office indicates explicitly on its official website regarding allegations or complaints that *"we will investigate, which may take several weeks,"* I received no notice of such investigation or allegations of violations or complaints arising out of or related thereto nor was I formally contacted during such investigation to confirm, deny or otherwise refute any complaint.

The Constitutional right to Due Process guarantees my right to be both notified of any such allegation as well as the opportunity to answer/respond to such claims. The failure to notify me of, much less include me in any determination of fact or finding absolutely precludes my right to Due Process. The fact that I was not made aware of your investigation or given the opportunity to formally respond to the allegations and complaints that initiated the investigation is both illegal and reprehensible. The Notice of Suspension is nothing more than a notice of the punishment for the unsubstantiated complaint likely lodged by an aggrieved former long-term tenant who materially



breached his lease agreement.

Furthermore, my repeated good faith inquiries to your office from May 13, 2019 until June 14, 2019 have been fruitless in providing me with any information as to the investigation leading up to your finding of fact and levying of the formal penalty of enforcement of any alleged violation and ultimately the suspension of my certificate. In fact, I was told by you on May 13, 2019 expressly to take up the allegations with building inspector Timothy Wu to *"set up a time to resolve the matter."* You further indicated that you did not wish to be copied on any communications with Mr. Wu despite the obvious direct relevance to rectifying the aforementioned Notice of Suspension.

Once again the Constitutional Right of Due Process ensures that everyone is entitled to be given the right to answer for any allegation or complaint. Furthermore, the presumption of innocence requires that the burden of proof lies with the accuser. In this case, proper civil procedure demands that the order of events proceed from complaint, to investigation, to determination or trial of facts, and only upon a finding of guilt, liability or violation of the law may the punitive phase be entered into. Subsequently, a formal appeal may be made.

The Notice of Suspension in question indicates that an appeals process is available. However, since I was given no notice of the initial complaint, no opportunity to answer/respond to any alleged violation or complaint, no opportunity to participate in any investigation made by your office as indicated on its online documentation is required, your proceeding directly to the punitive phase, i.e. Notice of Suspension of Certificate, absolutely precludes an impartial finding of fact. Your failure to consider my answer/response to the initial complaints, as well as the facts and evidence I am in possession of to substantiate my answer, even post hoc to your office's determination of fact, i.e. suspending my certificate, constitutes an egregious miscarriage of justice and the law. Furthermore, it represents prima facie evidence of an illegal and impermissible taking of my rights as a property owner.

Despite your failure to afford me my right to Due Process, I made numerous and timely good faith attempts to rectify this matter expeditiously and cooperatively. As per your instructions, I contacted Mr. Wu's office of Building Inspections and, as I indicated to you on June 6, 2019, the 1712 Quesada property was inspected by Mr. Lawrie. Upon such inspection, he found absolutely no violations of the SF Housing Code. Accordingly, the inspector directed that the corresponding complaint #201950742 and its case were rendered closed. On the same day, I also forwarded proof of the Dept. of Building Inspection's disposition and closure of the case to you inasmuch as you had previously indicated that you didn't wish to be included in communications by and between myself and the Dept. of Building Inspection.

Firstly, the Notice of Suspension of Short-Term Residential Rental Certificate expressly

states that:

**“The ENTIRE property needs to be in compliance with Planning/Building Codes in order for any portion of the property to be eligible to be placed on the registry of short-term residential rentals.”**

As of Inspector Lawrie’s June 6, 2019 findings, the above express condition has been fully complied with insofar as he found no violations and closed the case.

Secondly, the Notice of Suspension further alleges that there were “multiple neighborhood complaints” received questioning my residency at the property. I have attempted in good faith to refute these unsubstantiated allegations. Inasmuch as they were anonymous, thus precluding any right to confront my accusers, I have spoken with the neighboring residents and have been unable to corroborate or substantiate such allegations or complaints. Once again, it is not my duty to conduct an investigation into such allegations. That responsibility is yours and yours alone. Nonetheless, I have been unable to find any such aggrieved parties.

Furthermore, despite the fact that all public records, including California voter registration and DMV documents, list my official place of residence and domicile as 1712 Quesada Ave. in San Francisco, I also provide a detailed description to you on May 13, 2019 of my residency. Other than the indication that your office has received such complaints, I have never received any evidence or substantiation of such allegations. Most disturbingly, neither the aforementioned Notice of Suspension, nor my numerous communications with the Office of Short-Term Rental’s duly appointed Staff Contact, Omar Masry, has explained, indicated or otherwise detailed any means by which such alleged violation may be abated or disproved. No timeframe for resolving or rectifying this allegation has been given, despite my explicit request for such information from you on June 14, 2019.

This failure to accurately and completely state, notify, investigate, much less resolve a mere allegation of a violation regarding my residency constitutes yet another denial of my right to Due Process. It is illegal to place the burden of proof upon me to demonstrate that I live at the property in light of mere unsubstantiated complaint. Furthermore, your office’s failure to elucidate the means and timeframe by which such alleged violation may be abated, either within the body of the Notice of Suspension of Certificate or in writing when directly asked for such information, has directly led to a punishment/suspension for an indeterminate and indiscriminate period of time.

Your May 7, 2019 email explicitly includes a chronology of Inspector Wu’s “Complaint Status and Comments” for complaint number 201950742. No corresponding record of the Office of Short-Term Rentals’ complaint status and comments pertaining to any complaint was provided. Further investigation and examination of your office’s website reveals no such record or summary of fact. Your subsequent responses to my inquiries on May 7, 2019 expressly state:

**“Please contact the building inspector today and schedule an inspection to clear the complaint.”**

As I have repeatedly indicated and provided evidence of to your office, the complaint has been cleared and the case closed.

While I have attempted to act professionally and cooperatively with all of your requests and instructions, AirBnB was notified that “There is an active code enforcement complaint on the subject property [1712 Quesada Ave.]” Insofar as the building code complaint was closed due to Mr. Lawrie’s finding of no violations upon inspection, I cannot find, nor have I been provided with, any such active code enforcement complaint. Thus, I cannot reasonably be expected to abate a condition that has not been explained, documented nor fairly investigated.

Despite my timely and reasonable good faith attempts to cooperate and communicate with you as my designated Staff Contact within the Office of Short-Term Rentals, your failure to respond to my repeated communications, the last being my June 14, 2019 email, a resolution or an abatement of this matter is no longer possible. Accordingly, whereas I was never notified of any specific allegations or complaints, nor given the opportunity to answer such claims and excluded from your offices investigations prior to any finding of fact or levying of penalty, the suspension of my certificate of residential rental certificate must be lifted and said certificate must be reinstated.

Failure to do so constitutes an illegal taking of my property rights as well as a continued violation of my right to Due Process. Additionally, the illegal preclusion of my lawful rental income entitles me to pursue the matter in a civil court of law seeking both compensatory as well as punitive damages. While I sincerely wish to resolve this matter expeditiously, it in no way excuses or waives my right to Due Process and a fair and impartial finding of fact prior to meting out punishment and depriving me of my property rights and lawful income. I look forward to your timely response.

Sincerely,

Carla Eagleton

cc: The Director of the Office of Short-Term Rentals,

The Office of the City Attorney

AirBnB Dept of Compliance/Registration

Re: STR # reinstatement-1712 Quesada Avenue | City of San Francisco

From: Masry, Omar (CPC) (omar.masry@sfgov.org)

To: carlaeagleton@yahoo.com

Date: Monday, June 24, 2019, 5:15 PM PDT

Hi Carla.

Please review the attached letter.

OMAR MASRY, AICP | SENIOR ANALYST  
Office of Short Term Rentals, City & County of San Francisco  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org)  
Phone: 415.575.9116  
1650 Mission Street | 4th Floor | San Francisco | CA 94103  
<https://shorttermrentals.sfgov.org>

MR MASRY Emailed  
This to me within  
ONE minute  
AFTER I sent  
him the First  
Letter dated  
6/24/19 5:14pm

---

**From:** Carla Eagleton <carlaeagleton@yahoo.com>

**Sent:** Friday, June 14, 2019 3:41 PM

**To:** Masry, Omar (CPC)

**Cc:** Carla Eagleton

**Subject:** Re: STR # reinstatement-1712 Quesada Avenue | City of San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Omar,  
Happy Friday.

When is my STR number going to be unsuspended?  
As you know the case was closed by the building inspectors , with no violations noted.  
Lmk  
Thanks  
Carla

Sent from Yahoo Mail on Android

On Tue, May 7, 2019 at 4:06 PM, Masry, Omar (CPC)  
<omar.masry@sfgov.org> wrote:

Hi.

This is Omar Masry with the City of San Francisco.



# SAN FRANCISCO OFFICE OF SHORT-TERM RENTALS

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## Notice of Immediate Revocation of Short-Term Residential Rental Certificate

June 24, 2019

### **Applicant & Co-Owners**

Carla Eagleton & Margaret Eagleton  
1712 Quesada Avenue  
San Francisco, CA 94124

**Residential Unit:** 1712 Quesada Avenue  
**Assessor's Block/Lot:** 5327/009  
**Application No.:** 2017-011535STR  
**Certificate No.:** STR-0002345 (REVOKED)  
**Staff Contact:** Omar Masry, (415) 575-9116, or [Omar.Masry@sfgov.org](mailto:Omar.Masry@sfgov.org)

The Office of Short-Term Rentals (OSTR) has determined that you have violated the conditions of Short-Term Residential Rental Registry due to one or more of the following reasons noted below:

- Based on a review of information from the hosting platform, including interactions with guests, the number of listings (compared to bedroom counts), and frequency of guest activity, it does not appear you reside at the property for at least 275 nights per year, and have been operating the property as a de facto multi-suite tourist hotel. Furthermore, the use of the garage for 30+ day rentals is not acceptable.
- It appears you continued to honor (illegal) short-term rental reservations well after your certificate was suspended.
- Failure to file multiple required quarterly reports (*this is a requirement per Chapter 41A of the SF Administrative Code; and is not handled by the hosting platforms [e.g. Airbnb] for you*). Late reports are not accepted.

This letter signifies the immediate revocation and cancellation of your short-term residential rental registration (including both hosted and un-hosted stays).

Note that the continued short-term rental of the dwelling(s) is a violation of Chapter 41A and may be subject to future enforcement action including penalties of \$484.00 per day.

Please immediately remove all online listings offering of less than 30 days. Also, within four calendar days of this letter, cancel all pending reservations for rentals of less than 30 days.

If you wish, you may file a formal written appeal of this determination within 30 days of this letter, pursuant to the enclosed instructions. **Please note that if an appeal is filed, you must still immediately cancel pending reservations for stays of less than 30 days, and remove online listings.**

Please direct any questions concerning your application to the staff planner listed at the top of this notice. Please do not visit the Office of Short-Term Rentals to discuss this notice without an appointment. Thank you for your attention to this notice.

中文詢問請電 : 558.6378

Para información en Español llamar al: 558.6378

## EXHIBIT C

### Administrative Guidance Regarding the Short-Term Rental Application Process: What Happens After An Application Has Been Submitted?

(A) These guidelines are promulgated by the Office of Short-Term Rentals for the City and County of San Francisco ("OSTR") pursuant to S.F. Administrative Code Section 41A.7(a). OSTR may update these Guidelines from time to time, including as necessary and appropriate to conform to any future amendments to Article 41A.

(B) If OSTR determines that a Short-Term Rental Application meets the criteria to obtain a Short-Term Rental Registration Number, the Residential Unit will be added to the Short-Term Residential Rental Registry. OSTR will send a Short-Term Residential Rental certificate, which contains the assigned Registration Number, to the applicant by United States mail. OSTR will also send a copy of the Short-Term Residential Rental certificate to the applicant by email, if the applicant has provided an email address to OSTR.

(C) If OSTR determines that a Short-Term Rental Application does not meet the criteria to obtain a Short-Term Rental Registration Number, OSTR shall notify the applicant in writing of the fact and basis for the determination of ineligibility ("Rejection Notice"). OSTR will send the Rejection Notice to the applicant by United States mail. OSTR will also send a copy of the Rejection Notice to the applicant by email, if the applicant has provided an email address to OSTR.

(D) The Rejection Notice shall inform the applicant of the right to submit a written appeal of the OSTR's determination and the procedure for submitting such an appeal.

(E) A person receiving a Rejection Notice may appeal it within thirty (30) calendar days from the date the document is sent.

- 1) The appeal must: (a) be in writing and specify, in detail, the basis for the appeal; and (b) include any additional documentation, including affidavits, relating to the OSTR's determination that the applicant would like OSTR to consider in connection with the appeal.
- 2) The appeal may be submitted to OSTR: (a) in person at 1650 Mission Street, Suite 400 (Counter in the Planning Department Office); (b) via email to the following address: [Kevin.guy@sfgov.org](mailto:Kevin.guy@sfgov.org); or (c) via United States mail sent to

## EXHIBIT C

the following address: Office of Short-Term Rentals, Attn: Kevin Guy,  
1650 Mission Street, Suite 400, San Francisco, CA, 94103.

(F) If a host fails to submit an appeal within the prescribed time, the OSTR's determination shall be final.

(G) Any appeal will be considered by an OSTR employee other than the employee who was primarily responsible for the initial investigation and determination.


(H) The applicant shall have the burden of proving by a preponderance of the evidence that the basis for the Rejection Notice is incorrect.

(I) Within thirty (30) calendar days of the submission of the appeal, OSTR shall either affirm or reverse its determination based upon the evidence presented. OSTR shall notify the applicant in writing of its determination. OSTR's determination shall be final upon issuance.

(J) The sole means of review of the OSTR's determination on appeal shall be by filing in the San Francisco Superior Court a petition for a writ of mandate under Section 1094.5 of the California Code of Civil Procedure.



JUNE 18, 2019

 Carla 12:20 PM

Dear Airbnb: This morning I received notification from you that my short term rentals have been suspended. This is very dubious. There are no outstanding violations on me or my property that I know of. I have NOT been notified by the City of anything currently in violation. Please provide the documents or emails that led you to cancel all my reservations. Thank you, Carla Eagleton

4. Thanks for your message — Airbnb Support will reply as soon as a specialist becomes available. 12:30 PM

JUNE 20, 2019

Airbnb Support 6:06 AM

Hello Carla,

Thank you for getting in touch to Airbnb Community Expert Team. My name is Roque I am sorry to know that some of your listing was deactivated, you have nothing to worry as I am here to assist you today

Since your concern is about your listing, I highly suggest visiting the link below, so you will see the relevant information.

<https://www.airbnb.com/help/article/489/why-was-my-listing-deactivated>

If you have clarifications, please let me know, so I can assist you right away.

Regards,

JUNE 21, 2019

Regards,

JUNE 21, 2019



Airbnb Support 6:09 AM

Hello Carla,

I tried to call you and I left you a voicemail and I have sent a message for your reference. If you want to call back, please dial +1-415-800-5959. I'll close out this thread within the next 24 hours. However, if you come across any other questions or concerns, just let us know! Thanks for being a valuable member of the Airbnb community. We also have a Help Center to serve you at [www.airbnb.com/help](http://www.airbnb.com/help)

Kind regards,



Carla 8:31 AM

Dear Airbnb,

Carla 8:36 AM

I am afraid you are failing me. The random articles you sent me HAVE ZERO-NOTHING to do with what I asked for. Please provide ACTUAL documentation of the message or notice you received from the City of San Francisco that prompted you to cancel ALL my short term reservations. Again, TO MY KNOWLEDGE THERE IS NO OUTSTANDING OPEN VIOLATION IN CONNECTION WITH ME OR MY HOME. Please DO NOT SEND ME ARTICLES. Send me what I am requesting.

## Reservations canceled at your listing

From: Airbnb (automated@airbnb.com)

To: carlaeagleton@yahoo.com

Date: Tuesday, June 18, 2019, 5:19 AM PDT



# We've canceled reservations at Great Rm in a Happy Household SF

These short-term reservations were canceled because your listing isn't registered with the city.

- June 28, 2019 - July 1, 2019 (accepted)
- August 9, 2019 - August 15, 2019 (accepted)
- September 5, 2019 - September 8, 2019 (accepted)

You can see more details about these reservations in your [host dashboard](#).

Any reservations booked for 30 consecutive days or longer won't be canceled. If you're interested in hosting guests for longer periods of time, you don't need to register with the city. Just change the minimum stay at your listing to 30 nights or more and host long-term instead.

[Learn more about registration](#)

Have more questions about registration?

## Reservations canceled at your listing

From: Airbnb (automated@airbnb.com)

To: carlaeagleton@yahoo.com

Date: Tuesday, June 18, 2019, 5:07 AM PDT



# We've canceled reservations at Great Rm in A Happy House San Fran

These short-term reservations were canceled because your listing isn't registered with the city.

- September 8, 2019 - September 9, 2019 (accepted)

You can see more details about these reservations in your [host dashboard](#).

Any reservations booked for 30 consecutive days or longer won't be canceled. If you're interested in hosting guests for longer periods of time, you don't need to register with the city. Just change the minimum stay at your listing to 30 nights or more and host long-term instead.

[Update your calendar](#)

Have more questions about registration?  
[Check out our list of FAQs.](#)

^\_Reservations^\_ ^\_canceled^\_ at ^\_your^\_ ^\_listing^\_

From: Airbnb (automated@airbnb.com)

To: carlaeagleton@yahoo.com

Date: Tuesday, June 18, 2019, 5:06 AM PDT



## We've canceled reservations at Great Rm In A Happy Household S.F.

These short-term reservations were canceled because your listing isn't registered with the city.

- August 2, 2019 - August 5, 2019 (accepted)

You can see more details about these reservations in your [host dashboard](#).

Any reservations booked for 30 consecutive days or longer won't be canceled. If you're interested in hosting guests for longer periods of time, you don't need to register with the city. Just change the minimum stay at your listing to 30 nights or more and host long-term instead.

[Update your calendar](#)

Have more questions about registration?  
[Check out our list of FAQs.](#)

Not sure why your registration was denied?

You can reach out to the city and ask questions, clarify details about your application, or appeal the city's decision. [Contact the city.](#)

Sent with ♥ from Airbnb

Airbnb, Inc., 888 Brannan St, San Francisco, CA 94103

## Your city registration wasn't approved

From: Airbnb (automated@airbnb.com)

To: carlaeagleton@yahoo.com

Date: Tuesday, June 18, 2019, 5:00 AM PDT



## Unfortunately, your registration wasn't approved

The city reviewed your application and determined that your listing doesn't meet the requirements for short-term rentals in San Francisco for the following reasons:

- REJECT07 - There is an active code enforcement complaint on the subject property

We removed your listing and future reservations will be canceled—we'll let your guests know so they can find other accommodations. If you had any reservations booked for 30 consecutive days or more, those won't be canceled.

Interested in hosting guests for longer stays?

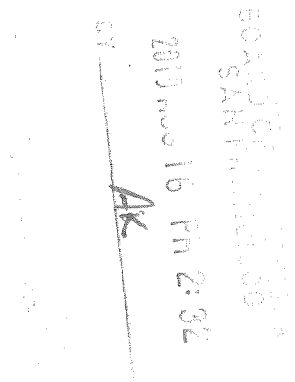
You don't need to be registered with San Francisco in order to host guests if they stay with you for more than 30 days at a time. Change the minimum stay at your listing to 30 nights or more and host long-term instead.

[Learn more about long-term stays](#)

UC Berkeley Students for Congestion Charge on Car Pool Service  
713 Essex Way 102  
Berkeley, CA 94710

August 13, 2019

Ms. Linda Wong  
Board of Supervisors, City Hall,  
Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689



Dear Ms. Linda Wong:

We are four students at the University of California, Berkeley, and we are writing this letter to express our support for the proposed Traffic Congestion Mitigation Tax Ordinance submitted by the Board of Supervisors. Moreover, to solve the problem of congestion more effectively, we also have some further suggestions for the above ordinance. First, more propaganda work should be done for a better chance to get the two-thirds supermajority vote for approval in November. Second, more money should be used to improve public transportation and redesign the roads.

We believe that transportation network companies (TNCs) have increased congestion, and public awareness of this needs to be strengthened urgently. Statistics from the SF County Transportation Authority indicated that TNCs contributed approximately 50% of the overall increases in congestion in San Francisco between 2010 and 2016. Because the solvency of congestion fee has been proved in other cities such as New York and Singapore (average 10-15 percent of the reduction in traffic congestion), we believe the new ordinance can to some extent reduce congestion. That's why we support the ordinance and want to make an effort to bring it into force. However, among the 13 people we interviewed, 12 of them did not know about the ordinance and a majority of them held the view that Uber/Lyft were irresponsible and even helped alleviate congestion. Enjoying the convenience of carpool service, people tend to regard it as a supplement for public transportation which reduces the use of private cars and ignore the fact that such convenience will attract people from public transport to smaller cars. Therefore, we are urging the government to strengthen propaganda work, so that more people will realize the heavy traffic Uber/Lyft can bring about. Otherwise, it would be difficult for the ordinance to be approved.



If the proposed Traffic Congestion Mitigation Tax Ordinance can be passed, we suggest that more money should be spent on improving public transport and redesigning roads. We have perceived the inconvenience of public transportation in San Francisco. According to one of our group member's experiences, travel time by public transport is two to three times as long as that by Uber or Lyft. Moreover, according to our interviewees, most of them consider the inefficient public transport as the primary reason for congestion. They have expressed concerns about not only the time they have to wait for a bus or subway but also the fact that lacking enough bus stops or subway stations contributes to insufficient access to public transport. We have found that the new ordinance is designed to distribute 50% of the proceeds of the tax to improve mass transit and the other 50% to promote traffic safety issues. Based on our own experiences and our survey, we are suggesting that the government should pay more attention to improving public transport and spend more money on that. Also, based on our survey, we suggest that the government should consider redesigning roads by building more road facilities such as Ride-Share Pick-Up Zone, so that there will be less congestion caused by the picking-up and dropping-off of Uber and Lyft.

Thank you for your consideration. If there is any way we might be of assistance, please don't hesitate to contact us. Thank you for your support.

Sincerely,

Liu Yan

马柳 Lin Yan

Wang Yixin

王集心 Wang Yixin.

Wang Leyi

王磊 Wang Leyi

Kengo Miyauchi

g myauchi

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** FW: Support Letter for Victims of Crime Data and Legislation  
**Date:** Wednesday, August 21, 2019 11:31:00 AM  
**Attachments:** [Support Letter to the BOS regard S. Mar request 10 year of agg...data from the SFPD. .pdf](#)

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**From:** Info@sfcadc.org <Info@sfcadc.org>  
**Sent:** Monday, August 12, 2019 11:15 PM  
**To:** Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Haneystaff (BOS) <haneystaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Waltonstaff (BOS) <waltonstaff@sfgov.org>; Marstaff (BOS) <marstaff@sfgov.org>  
**Subject:** Support Letter for Victims of Crime Data and Legislation

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

August 9, 2019

San Francisco Board of Supervisors  
 Honorable Norman Yee, President of the Board of Supervisors  
 San Francisco City Hall,  
 1 Dr Carlton B Goodlett Pl Suite 244  
 San Francisco, CA 94102

Dear Honorable Norman Yee,

The General Membership of the Chinese American Democratic Club (CADC) has voted unanimously to support Supervisor Gordon Mar's calling on the San Francisco Police Department to release 10 years of aggregated citywide crime victim demographic data and legislation to require annual disclosure of victim demographics going forward.

Since 1958, CADC's mission has been to "foster active participation in the democratic process of government ... demand a high standard in government to seek justice and equality for all people..."

We strongly encourage your support of this legislation.

Yours truly,

*Bayard Fong*

Bayard Fong, CADC 1st Vice President  
(415) 672-9015

Cc: Board of Supervisors

Sandy Lee Fewer

Catherine Stefani

Aaron Peskin

Gordon Mar

Vallie Brown

Matt Haney

Rafael Mandelman

Hillary Ronen

Shamann Walton

Asha Safai

# Chinese American Democratic Club



華裔民主黨協會

San Francisco Board of Supervisors  
Honorable Norman Yee, President of the Board of Supervisors  
San Francisco City Hall,  
1 Dr Carlton B Goodlett Pl Suite 244  
San Francisco, CA 94102

Dear Honorable Norman Yee,

The General Membership of the Chinese American Democratic Club (CADC) has voted unanimously to support Supervisor Gordon Mar's calling on the San Francisco Police Department to release 10 years of aggregated citywide crime victim demographic data and legislation to require annual disclosure of victim demographics going forward.

Since 1958, CADC's mission has been to "foster active participation in the democratic process of government ... demand a high standard in government to seek justice and equality for all people..."

We strongly encourage your support of this legislation.

Yours truly,

*Bayard Fong*

Bayard Fong, CADC 1st Vice President  
(415) 672-9015

Cc: Board of Supervisors      Sandy Lee Fewer  
                                         Catherine Stefani  
                                         Aaron Peskin  
                                         Gordon Mar  
                                         Vallie Brown  
                                         Matt Haney  
                                         Rafael Mandelman  
                                         Hillary Ronen  
                                         Shamann Walton  
                                         Asha Safai

950 Grant Ave, 2<sup>nd</sup> Floor  
San Francisco CA 94108  
cadc.nationbuilder.com  
Info@sfcadc.org

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA  
**Date:** Monday, August 26, 2019 11:10:00 AM

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**From:** darren odesnik <odesnikd@hotmail.com>  
**Sent:** Monday, August 26, 2019 6:08 AM  
**To:** CPC-Commissions Secretary <commissions.secretary@sfgov.org>; Horn, Jeffrey (CPC) <jeffrey.horn@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Office of Cannabis (ADM) <officeofcannabis@sfgov.org>  
**Cc:** Tinyness <carlygoldstein6@gmail.com>  
**Subject:** Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

On behalf of my wife, Carly and myself we are writing this email to convey our unconditional support for and to sincerely **request you vote yes on, the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019.** We strongly feel that to have a Cannabis retail at 258 Noe will only result in a positive impact on the surrounding businesses, bring new and much needed shoppers, add heightened security, provide good paying jobs to the local community residents, and further give a boost to the commercial diversity of the Upper Market and Castro areas.

Carly and I reside in Boca Raton, FL and were introduced initially to this project through Co-Founder Aaron Silverman in early 2016. During that time our goal was to find a way to invest into the cannabis space in northern California with the potential of moving there permanently. Knowing our specific investment goals and ideas through our relationship, Aaron personally escorted us around the San Francisco Bay and Oakland areas to visit various investment opportunities including warehouse spaces and existing dispensaries. It was during this visit that we visited the Castro neighborhood. Aaron led us straight to Café Flore (now re-branded as Flore) where we were introduced to Co-Founder Terrance Alan. After lunch and discussions together at Café Flore we conveyed our investment ideas and goals to Terrence. He and Aaron explained their idea of the Flore Store and the concept of the expansion of cannabis retail into the Castro Neighborhood. Terrence explained his background and current active presence in the San Francisco cannabis space and it was at that time we knew this was a project we wanted to be a part of.

Aaron and Terrance proceeded to take us around the Castro Neighborhood explaining the background of its residents and key figures. As we learned more about Terrance's background in helping those residents of the LBGTQ Community through Cannabis, the more our interest grew

in the Flore Store project. At this point the project was still in its infancy. No investors had yet committed, but nevertheless Carly and I very much shared Aaron's and Terrance's vision and soon after our return to our home in Florida we decided to commit as the first investors of Flore. In early 2017 we invested as the first shareholders of Flore.

Currently almost 3 years later and while there were certainly ebbs and flows along the way, we never diverted from our faith and trust in Aaron, Terrance, Co-Found Luke Brunner to continue the journey to make our vision a reality. Further, sharing in the positive connection cannabis has had and continues to have on a community ravaged by the crisis of AIDS and other illnesses, this project has brought us such satisfaction having made the right choice.

The specific renovations proposed for Flore Store will undoubtedly provide a new and much needed "modernization" to the neighborhood, while sensitively housing a modern retail operation inside a tastefully updated Victorian era storefront.

**Carly and I hereby implore and urge this Board to vote YES and help Flore go from a dream into a reality for everyone.**

Thank you and sincerely,

Darren and Carly Odesnik

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA  
**Date:** Tuesday, August 27, 2019 2:29:40 PM  
**Attachments:** [CMAC - Letter of Support - 258 Noe St. - Cannabis Store.docx](#)

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**From:** Ben Bleiman <benny.bleiman@gmail.com>  
**Sent:** Friday, August 16, 2019 12:59 PM  
**To:** CPC-Commissions Secretary <commissions.secretary@sfgov.org>; Horn, Jeffrey (CPC) <jeffrey.horn@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Office of Cannabis (ADM) <officeofcannabis@sfgov.org>; 258NoeStore@gmail.com  
**Subject:** Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

CMAC Letter of Support attached. Thanks!

--

Ben Bleiman  
**Managing Partner**  
Tonic Nightlife Group  
**Founder**  
San Francisco Bar Owner Alliance  
**Chairman**  
California Music and Culture Association

415.999.5053

*"I find that a duck's opinion of me is very much influenced by whether or not I have bread."*  
-Mitch Hedberg



San Francisco Planning Department  
1650 Mission Street, Suite 400  
San Francisco, CA  
94103

**Re: Proposed Cannabis Retailer at 258 Noe St.—SUPPORT**

Commissioners and staff,

I am writing on behalf of the California Music & Culture Association (CMAC) to voice our support for the proposed cannabis retail store at 258 Noe St. CMAC is the trade organization that represents bars, clubs, music venues, and music festivals, and advocates for a robust, regulated cannabis market and responsible cannabis consumption in San Francisco and statewide.

The owners of the proposed store, one of whom is a CMAC member, are longtime members of the community and are the right team to serve this neighborhood. San Francisco needs more operating local cannabis businesses with strong community ties so we can finally realize the goals of cannabis legalization: safe products and medicine, reduced illegal drug sales, and opportunities for those who have been harmed by the war on drugs.

We ask you to approve this store without delay. Please feel free to contact me with any questions.

Ben Bleiman  
Chairman  
California Music & Culture Association



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA  
**Date:** Thursday, August 8, 2019 10:36:00 AM

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**From:** Keith Freedman <freedman@mymailhub.com>  
**Sent:** Wednesday, August 7, 2019 3:48 PM  
**To:** CPC-Commissions Secretary <commissions.secretary@sfgov.org>; Horn, Jeffrey (CPC) <jeffrey.horn@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Office of Cannabis (ADM) <officeofcannabis@sfgov.org>  
**Cc:** 285NoeStore@gmail.com  
**Subject:** Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA

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Dear SF Planning Department, District 8 Supervisor Mandelman, and all SF City Supervisors,

I am Keith Freedman and live in the Castro a couple blocks from this location, I teach at CCSF, I am a member of the Merchants of Upper Market and Castro (MUMC) and I run a business which caters to tourists. I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019. While I don't find a personal need for cannabis, this type of business will fill a need in the neighborhood and serve the community without negative consequences. The heightened security of this type of business will make the area safer for residents and tourists alike and will bring much needed foot traffic to a stretch of businesses which are often forgotten by locals and overlooked by tourists.

This will also help diversify the businesses in the neighborhood which will be an added incentive for people to visit this important retail corridor.

My support for this project comes from my personal experience with the principals, watching and sharing in their involvement in the positive connection cannabis had on community ravaged by the crisis of AIDS. I know them by their commitment to an inclusive family, diverse community and City, their hands-on knowledge of operating a small business in San Francisco and positive role in the three-year civic conversation that resulted in the establishment of the Office of Cannabis and the Equity Program of San Francisco.

The store is owned by the equity applicant, Terrance Alan and Focus 415 Capital Investments Group, a small group of investors each with a long history in cannabis, social advocacy, business. The renovations proposed will strip back decades of ugly exterior "modernization" and sensitively house a modern retail operation inside tastefully updated Victorian era storefront turning the ugly duckling on the block to the graceful swan.

Please register my support and I urge your vote of "Yes."

Thanks,  
Keith Freedman