

FILE NO: 190958

Petitions and Communications received from September 9, 2019, through September 16, 2019, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on September 24, 2019.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Controller's City Services Auditor, submitting a report on its audit of inventory management at the Airport's Facilities Department. Copy: Each Supervisor. (1)

From the Department of Elections, regarding the opportunity for San Franciscans to volunteer as poll workers on Election Day, Tuesday, November 5. Copy: Each Supervisor. (2)

From the Office of the Treasurer and Tax Collector, pursuant to California Government Code, Section 53646, submitting the CCSF Pooled Investment Report for August 2019. Copy: Each Supervisor. (3)

From the Human Services Agency, submitting an Administrative Code, Section 12B, waiver request. Copy: Each Supervisor. (4)

From concerned citizens, submitting a letter regarding the proposed Ordinance amending the Campaign and Governmental Conduct Code to increase the matching ratio for campaign contributions raised by candidates participating in the City's public financing program and the amount of public funds available for those candidates. File No. 190660. 3 letters. Copy: Each Supervisor. (5)

From Harvey Sherback, regarding the purchase of PG&E's power lines and other related infrastructure serving San Francisco. Copy: Each Supervisor. (6)

From concerned citizens, regarding that the legislation declaring the National Rifle Association is a domestic terrorist organization. File No. 190841. 34 letters. Copy: Each Supervisor. (7)

From concerned citizens, regarding the attempted assassination of Brandon Lee. File No. 190909. Copy: Each Supervisor. (8)

From concerned citizens, regarding proposed project at 258 Noe Street. 5 letters. Copy: Each Supervisor. (9)

From Mike Buhler, President of SF Heritage, regarding the nomination of Lydia So for Seat Two of the Historic Preservation Commission. File No. 190864. Copy: Each Supervisor. (10)

From Alvin Ja, regarding Balboa Reservoir: misrepresentation of the requirements of Title 14, California Code of Regulations, Section 15125(a). Copy: Each Supervisor. (11)

From Allen Jones, regarding the death of Day'von Hann. Copy: Each Supervisor. (12)

From Paul Kangas, regarding the Airport Shoreline Protection Program at the San Francisco International Airport. Copy: Each Supervisor. (13)

From Jason Dewes, regarding cleanup of a park on Kirkwood Avenue and Friedell Street. Copy: Each Supervisor. (14)

From Tom Bringham, regarding proposed cuts to the San Francisco Police Patrol budget. Copy: Each Supervisor. (15)

From concerned citizen, regarding President Trump's proposition to help San Francisco with its homeless epidemic. Copy: Each Supervisor. (16)

From Anastasia Glikshtern, regarding Commission on the Environment Policy Committee meeting agenda item regarding the use of highly toxic herbicides used in parks and on watershed. Copy: Each Supervisor. (17)

From Laura B. Embleton, Associated Bodywork & Massage Professionals, submitting comments regarding San Francisco's treatment of massage and bodywork therapists. Copy: Each Supervisor. (18)

From Allen Jones, submitting a request to be informed when a group has been assembled to address the issue of Juvenile Hall after 2021. Copy: Each Supervisor. (19)

From Marlene Tran, regarding Supervisor Mar's legislation to require disclosure of aggregated victim demographic data. Copy: Each Supervisor. (20)

From: [Reports, Controller \(CON\)](#)
To: [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [pkilkenny@sftc.org](#); [Anatolia Lubos](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Ivar Satero \(AIR\)](#); [Wallace Tang \(AIR\)](#); [Jeff Littlefield \(AIR\)](#); [Leo Fermin \(AIR\)](#); [Leroy Sisneros \(AIR\)](#); [Don Wheatley \(AIR\)](#); [Hazelle Fernandez \(AIR\)](#); [Shane Balanon \(AIR\)](#); [Corina Monzon \(AIR\)](#)
Subject: Issued: The Airport Must Improve Inventory Management to Effectively Mature Its Operations
Date: Thursday, September 12, 2019 1:38:25 PM

The Office of the Controller's City Services Auditor (CSA) today issued a report on its audit of inventory management at the Airport's Facilities Division. The audit found that the Airport does not have adequate controls to effectively manage or account for inventory to mitigate the risks of waste, loss, or theft, and ensure its inventory is properly valued. Inventory management is heavily decentralized in the Airport's Facilities Division, resulting in insufficient oversight of and inconsistency in the inventory procurement and handling process. The Airport has begun to take steps to address these issues, but must do more to consolidate and improve the inventory management process so it is adequate for a large enterprise such as the Airport, which handles millions of dollars in inventory each year.

To view the report, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2752>

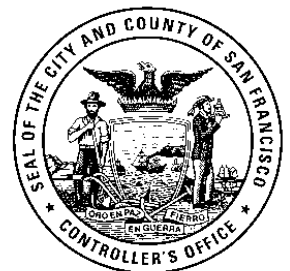
This is a send-only e-mail address. For questions about the report, please contact Acting Chief Audit Executive Mark de la Rosa at mark.p.delarosa@sfgov.org or 415-554-7574 or the CSA Audits Division at 415-554-7469.

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The Airport Must Improve Inventory Management to Effectively Mature Its Operations

AIRPORT COMMISSION

The Airport has weak controls to account for and safeguard inventory. By improving tracking and organization of inventory with a comprehensive system that enhances accountability and transparency, the Airport can more effectively and efficiently manage and safeguard inventory from purchase to use.



September 12, 2019

City & County of San Francisco
Office of the Controller
City Services Auditor

About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

Audit Team:

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Massanda D'Johns, *Principal Auditor*
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Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services, and activities.

Statement of Auditing Standards

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

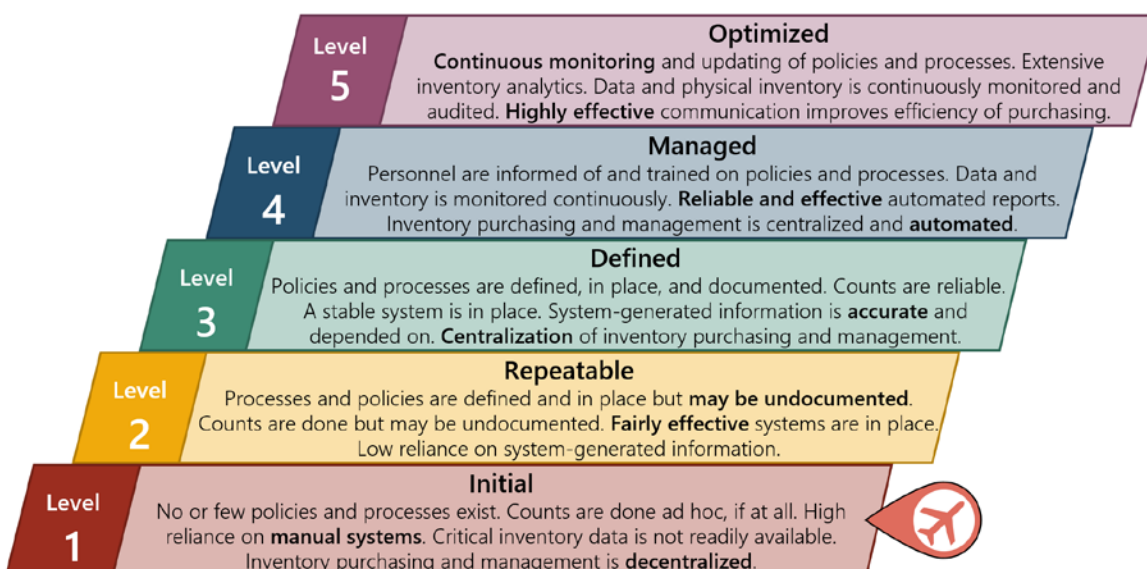
Executive Summary

The Airport Commission (Airport) of the City and County of San Francisco (City) operates San Francisco International Airport (SFO), which serves an average of 58 million travelers annually. In fiscal year 2017-18 SFO generated over \$1 billion in operating revenue. To support SFO's vast operations, the Airport's Facilities Division oversees the maintenance and operation of SFO's buildings, structures, roadways, and airfield, ensuring equipment and facilities are safe, operational, and meet government codes and regulations. The audit by the City Services Auditor (CSA) focused on determining whether the Airport has adequate controls to ensure materials, supplies, and tools are accurately accounted for, organized, and secured, and inventory purchase orders are approved and recorded in an accurate and timely manner.

WHAT WE FOUND

The Airport cannot accurately account for the quantity, condition, or location of its inventory of materials, supplies, and tools, estimated to be worth nearly \$7 million,¹ because it does not have adequate controls to effectively track and safeguard its inventory. Consequently, the Airport understated the value of its inventory for financial reporting and makes its inventory more vulnerable to potential loss or theft and decline in value. Without complete and accurate inventory lists, a comprehensive inventory management system, and adequate policies and procedures, the Airport cannot effectively track, analyze, monitor, or safeguard its inventory to properly execute a robust inventory management process.

Based on the Institute of Internal Auditors' maturity model guidance, the Airport's inventory environment is functioning at Level 1, the lowest level, also known as the *Initial* maturity level.²



Note: CSA created this model based on guidance provided by source noted below.

Source: The Institute of Internal Auditors, *Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements*, 2013

¹ The Airport's December 2018 estimate of the value of its inventory.

² CSA created an inventory maturity model based on guidance provided by the Institute of Internal Auditors in *Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements*, 2013, https://www.iiainl/SiteFiles/IIA_leden/PG%20Maturity%20Models.pdf.

The Airport is beginning to improve its inventory environment but needs to add many critical controls to effectively mature its inventory management immediately and for its future organizational objectives.

WHAT WE RECOMMEND

The report includes 11 recommendations to improve the Airport's inventory management. Specifically, the Airport must create complete and accurate inventory lists to facilitate tracking, physical counts, and proper valuation of its inventory. Further, it should implement a comprehensive inventory management system that can efficiently and effectively collect, analyze, and leverage critical inventory data from procurement to use or disposal.



OFFICE OF THE CONTROLLER

CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

September 12, 2019

Airport Commission
San Francisco International Airport
P.O. Box 8097
San Francisco, CA 94128-8097

Mr. Ivar Satero, Airport Director
San Francisco International Airport
P.O. Box 8097
San Francisco, CA 94128-8097

Dear Commissioners and Mr. Satero,

The Office of the Controller's City Services Auditor, Audits Division, (CSA) presents its report of the inventory audit of the Airport Commission (Airport). The objectives of this audit were to determine whether the Airport has adequate controls to ensure its materials, supplies, and tools are accurately accounted for, adequately organized, and properly secured, and that inventory purchases are approved and recorded accurately and timely.

The audit found that the Airport does not have adequate controls to effectively manage or account for inventory to mitigate the risks of waste, loss, or theft, and ensure its inventory is properly valued. Inventory management is heavily decentralized in the Airport's Facilities Division, resulting in insufficient oversight of and inconsistency in the inventory procurement and handling process. The Airport has begun to take steps to address these issues, but must do more to consolidate and improve the inventory management process so it is adequate for a large enterprise such as the Airport, which handles millions of dollars in inventory each year.

The report includes 11 recommendations to help the Airport establish and maintain an appropriate inventory environment. The Airport's response to the report is attached as an appendix. CSA will work with the Airport to follow up every six months on the status of the recommendations made in this report.

CSA appreciates the assistance and cooperation of all staff involved in this audit. For questions about the report, please contact me at mark.p.delarosa@sfgov.org or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa", with a long, sweeping horizontal line extending to the right.

Mark de la Rosa
Acting Chief Audit Executive

cc: Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney

Civil Grand Jury
Mayor
Public Library

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Glossary

Airport	Airport Commission, a department of the City and County of San Francisco, which oversees San Francisco International Airport
Accounting	The Airport's Business and Finance Division, in which inventory accounting functions occur
CAFR	Comprehensive Annual Financial Report of the City and County of San Francisco
Central Warehouse	Scheduling & Materials Distribution Warehouse (part of the Facilities Division)
City	City and County of San Francisco
Controller	Office of the Controller
Craft shops	A functional group in the Facilities Division that manages trades work, such as electrical, paint, and sheet metal work
CSA	City Services Auditor, Audits Division
EAM	Enterprise asset management system
Operating units	The functional groups in the Facilities Division, including individual craft shops, the Custodial Services unit, and the Scheduling & Materials Distribution Warehouse (Central Warehouse)
Inventory management system	Any system (manual or computerized) that maintains inventory information
Mainsaver	A computerized maintenance management system produced by Mainsaver Software Inc.; the Airport's work order and inventory system
SF Financials and SF Procurement	Two applications that are part of the City's financial accounting and reporting system
SFO	San Francisco International Airport

Introduction

BACKGROUND

Airport Commission (Airport)

The Airport Commission and executive leadership oversee the department.

San Francisco International Airport (SFO) is the Bay Area's largest airport, with nearly 58 million travelers passing through it each year and 39 international and 13 domestic airline carriers providing direct connections to 83 U.S. cities and over 45 international destinations. It supports nearly 43,000 jobs and generated \$8.4 billion in business activity in 2016, according to its 2017 economic impact report. In fiscal year 2017-18, it generated over \$1 billion in operating revenue. The Airport Commission, a body of five members appointed to four-year terms by the City's mayor, provides policy oversight and establishes the policies that govern SFO's operations. The Charter of the City and County of San Francisco (City) prohibits the Airport Commission from being involved in the department's daily operations.³ The Airport's director oversees the department's daily operations.

The Facilities Division is one of the Airport's six divisions and has six units within it.

The Facilities Division, led by the facilities director, is one of the six divisions reporting to the Airport's chief operating officer. According to Airport management, this division is responsible for the maintenance and operation of all Airport buildings, structures, roadways, and the airfield. Its staff is responsible for ensuring that all equipment is safe and operational at all times and meets federal, state, and local code and regulations. Also, division employees manage materials, supplies, and related inventory processes needed to accomplish their daily maintenance duties. Exhibit 1 shows the Airport's organizational structure.

Exhibit 1: The Facilities Division Reports to the Airport's Chief Operating Officer



Source: Airport's organization chart

³ The Charter uses *Airport Commission* to mean both the governing body and the city department it governs. This report uses *the Airport* to mean the city department and *SFO* to mean the facility, San Francisco International Airport.

The Facilities Division comprises six main operating units, some of which manage various aspects of materials and supplies inventory, equipment, and safety at the Airport:

- Craft Shops (12 individual shops)
- Custodial Services
- Mel Leong Water Treatment Plant
- Scheduling & Materials Distribution Warehouse (Central Warehouse)
- Building Inspections & Code Enforcement
- Bay Pollution Prevention Program

The Airport spent \$17.6 million on materials and supplies in fiscal year 2017-18, but reported inventory worth less than \$60,000 each year.

The Airport's approved budget for fiscal year 2017-18 was over \$988 million, of which \$17.9 million (2 percent) was the materials and supplies budget. Of this amount, the majority, \$13.4 million (75 percent) was budgeted for the Facilities Division. In fiscal years 2015-16 through 2017-18, the Airport's budget and expenditures related to materials and supplies remained fairly consistent, while the Airport's reported inventory value increased by 34 percent (from \$38,000 to \$51,000). Exhibit 2 shows the allocation of the Airport's final annual operating budget and expenditures for the three-year period.

Exhibit 2: The Airport's Materials and Supplies Budget and Expenditures Have Been Fairly Steady, but the Reported Value of Inventory Increased 34 Percent

	Fiscal Year			% Change from 2015-16 to 2017-18
	2015-16	2016-17	2017-18	
Annual Airport Operating Budget ^a	\$925,831,985	\$964,158,240	\$987,785,877	6.7%
Materials and Supplies Budget ^b				
All Airport	17,362,146	18,194,495	17,924,300	3.2%
Facilities Maintenance	13,787,991	13,388,000	13,418,000	-2.7%
Materials and Supplies				
Actual Expenditures ^c	16,419,000	16,152,000	17,573,000	7.0%
Value of Inventory at June 30^c	\$38,000	\$58,000	\$51,000	34.2%

Notes:

^a Per City's Budget and Appropriation Ordinance (final approved budget)

^b Per Airport's Annual Operating Budget (Facilities Division allocation)

^c Per City's Comprehensive Annual Financial Report (CAFR), which shows actual financial results

Sources: City's CAFR, City's Budget and Appropriation Ordinances, and Airport's Business & Finance Division Annual Operating Budgets

The Airport's materials and supplies purchases include expenditures that should be recorded as inventory. According to the City's Accounting Policies and Procedures, issued by the Office of the Controller (Controller), inventory for enterprise departments (such as the Airport) consists primarily of construction materials and maintenance supplies.⁴ During fiscal years 2015-16 through 2017-18, the Airport's materials and supplies expenditures reported in the City's Comprehensive Annual Financial Report averaged tens of millions dollars each year. Yet, during these years, the Airport reported remarkably low inventory values: \$38,000, \$58,000, and \$51,000, respectively.

⁴ The Controller issued these policies and procedures in 2016.

The Airport's Inventory Management

The inventory procurement process is decentralized.

Inventory purchasing at the Airport's Facilities Division is decentralized. Purchases are mostly initiated at the operating unit level via established vendor contracts. According to management, inventory is received by the Central Warehouse and occasionally by individual operating units. Invoices are sent directly to the purchasing operating units. After inventory items are received, invoices are to be paid by the Airport's Business and Finance Division (Accounting) after the operating units and Accounting give their approvals.

According to management, Accounting is responsible for approving purchase requisitions under \$10,000 from vendors without existing contracts, while purchase requisitions over \$10,000 are handled by the City's Office of Contract Administration, consistent with city policy.

Inventory is stored in numerous locations.

The extent and complexity of the Airport's decentralized inventory management is increased by the numerous storage locations used. Using the City's Open Data portal, the audit identified 115 addresses owned or leased by the Airport that contain or could contain inventory. The Facilities Division reviewed the addresses and identified 38 locations that actually hold inventory for 12 craft shops and 3 other operating units. Exhibit 3 lists these operating units and the number of storage locations each has.⁵

Exhibit 3: An Estimated \$6.9 Million of Inventory Is Stored at 38 Airport Locations

Operating Unit	Inventory Locations	2019 Estimated Inventory Value (per Airport)
Central Warehouse	2	\$95,000
Custodial Services	7	299,576
Mel Leong Water Treatment Plant	2	146,650
Craft Shops	35	6,406,517
<i>Carpenter Shop</i>	4	521,000
<i>Electric Shop</i>	6	1,433,868
<i>Fleet Services</i>	1	47,999
<i>Landscaping</i>	9	230,650
<i>Locksmith Shop</i>	4	80,000
<i>Mechanical Maintenance</i>	6	30,000
<i>Paint Shop</i>	3	2,977,000
<i>Paving & Grounds</i>	3	47,000
<i>Plumbing Shop</i>	3	350,000
<i>Sheet Metal Shop</i>	3	459,000
<i>Sign Shop</i>	3	200,000
<i>Steam Shop</i>	4	30,000
Total	38^a	\$6,947,743^b

Notes:

^a Some storage locations contain inventory from more than one craft shop, so each such location is included in the individual count for both shops. Thus, the individual storage location counts would sum to more than the actual total of 35 because each location is counted only once in the total.

^b May include materials and supplies purchased and expensed in previous years that are still on hand at these locations.

Source: Airport's December 2019 inventory estimate

⁵ According to the Airport, a storage location may be used by more than one organizational unit.

More than one inventory-related information system is used.

The Airport uses the following applications and information systems to execute its inventory processes:

- **SF Financials and SF Procurement** – According to management, all Facilities Division operating units use these citywide applications, which the Controller manages, to record receipts. Accounting stated that it uses these applications to create purchase orders and requisitions and to enter and pay invoices.
- **Mainsaver** – All Airport Facilities Division operating units use this computerized maintenance management system to manage work orders and inventory. According to management, only staff at the Central Warehouse has access to Mainsaver's materials module to manage the inventory it handles.

The Airport plans to mature its inventory management.

In an effort to assess and mature its inventory management, the Airport had a firm, Stanton W. Jones & Associates, review its material control system in 2011. CSA reviewed and evaluated the status of the resulting report's findings and recommendations and found that the status of the Airport's inventory management had not changed substantially from 2011 to 2019.⁶ However, according to management, in early 2018 the Airport began driving change in its strategic and operational approach to inventory, indicated by new appointments to key Facilities Division leadership positions, including a new Facilities Division director, maintenance planning manager, and operations and administrative manager. Also, the Airport started to lay the foundation for improving its inventory controls by cataloging inventory and, according to management, exploring more comprehensive computerized inventory management systems. These efforts, although still in the early stages, should help mature and strengthen the Airport's inventory management.

The audit used several sources of inventory policies, procedures, and best practices.

The audit identified five sources, including internal and external authorities, of requirements and best practices and used them as criteria to assess the Airport's inventory management. Exhibit 4 describes the criteria used to evaluate the Airport's inventory controls.

Exhibit 4: Sources Used to Evaluate the Airport's Inventory Management

Source	Relevant Criteria
City & County of San Francisco, Office of the Controller – Accounting Policies & Procedures (2016)	City's guidelines for inventory, including definition, method of valuation, written policies and procedures, count frequency, accounting and reporting, consumption, security, and segregation of duties
U.S. Government Accountability Office – Standards for Internal Control in the Federal Government (2014)	Standards for internal controls in the federal government, but also applicable to other levels of government
U.S. Government Accountability Office – Executive Guide: Best Practices in Achieving Consistent, Accurate Physical Counts of Inventory and Related Property (2002)	Inventory guidance to achieve consistent, accurate physical counts of inventory
Steven M. Bragg – Inventory Best Practices, John Wiley & Sons, Inc. (2004)	Inventory organization and tracking guidance for any business sector

⁶ Although CSA reviewed the 2011 Stanton W. Jones & Associates audit report, CSA's audit was not based on the 2011 audit and did not attempt to replicate or corroborate its findings.

Source	Relevant Criteria
Institute of Internal Auditors – Practice Guide: Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements (2013)	A tool to aid organizations in developing and assessing their operational maturity

Sources: As listed above

OBJECTIVES

The objectives of this audit were to determine whether the Airport has:

1. Adequate controls to ensure materials, supplies, and tools are accurately accounted for.
2. Adequately organized and properly secured all materials, supplies, and tools.
3. Approved and recorded inventory purchase orders accurately and in a timely manner.

SCOPE AND METHODOLOGY

The audit included all materials and supplies the Airport purchased during July 2017 through June 2018.

To conduct the audit, the audit team performed the following procedures:

- Obtained and reviewed reports of past inventory reviews and audits of the Airport and other city departments.
- Inquired whether the Airport maintains formal policies and procedures and assessed the policies and procedures for compliance with city requirements and alignment with best practices.
- Reviewed the Airport's 2017-18 fiscal year-end physical inventory count documentation.
- Researched relevant audit criteria in the six sources listed in Exhibit 4.
- Interviewed key managers and staff of the Airport's Facilities and Accounting divisions and other Airport executive team members.
- Observed staff accessing and demonstrating the use of Mainsaver, the Airport's work order and inventory system.
- Conducted in-depth walkthroughs of a purposeful sample of 5 of 15 Airport Facilities Division operating units that hold inventory. Reviewed and assessed inventory management processes including acquisition, recording, distribution, organization, and safeguards over inventory. The sample locations include the:
 - Electric Shop
 - Paint Shop
 - Sheet Metal Shop
 - Custodial Services unit
 - Central Warehouse
- Tested a purposeful sample of 40 purchases of materials and supplies to determine whether purchases were accurately made, properly supported with documentation, and received and paid in a timely manner.

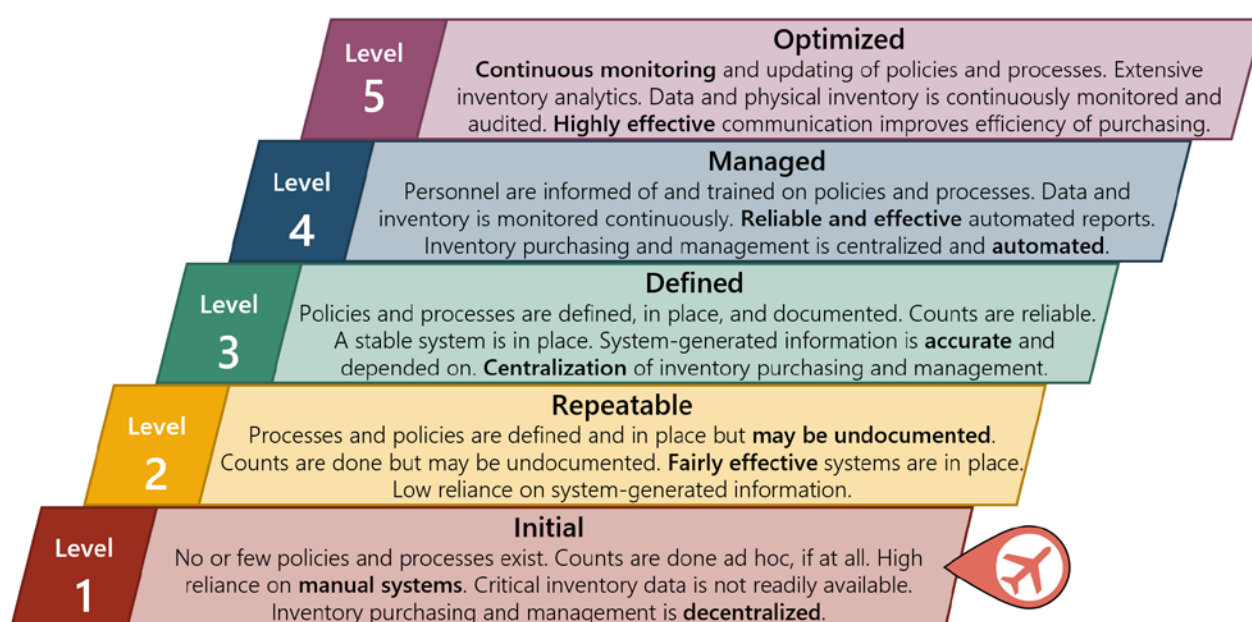
Chapter 1

The Airport Needs Key Controls to Accurately Account for Inventory and Reduce the Risk of Waste, Loss, or Theft

SUMMARY

The Airport must mature its inventory management by implementing strong controls, including appropriate policies and procedures, to improve tracking and accuracy of inventory valuation. The maturity model in Exhibit 5 shows that poor controls, system limitations, and inadequate policies and procedures contribute to the Airport's weak inventory control environment, putting it at Level 1 (*Initial* maturity).

Exhibit 5: The Airport Is in the Early Stages of Maturing Its Inventory Management



Note: CSA created this model based on guidance provided by the source noted below.

Source: The Institute of Internal Auditors, *Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements*, 2013

The Airport does not accurately account for the quantity, condition, or location of its inventory at any given time. Further, weak controls increase the risk of waste, loss, or theft, and declining value of inventory. Without strong controls and proper inventory management, the Airport will remain unable to ensure inventory levels are adequate or ensure there are no shortages or unnecessary purchases. The Airport needs these abilities so it can execute its myriad operations efficiently and effectively.

Finding 1.1: Four of five tested units do not track inventory type, location, costs, or use for inventory, increasing the risk of accounting errors, waste, loss, and theft. No one system captures all of the Airport's inventory from acquisition to use or disposal.

The Airport does not track most of its materials and supplies, which diminishes its ability to adequately account for and report on inventory. It also does not have adequate systems or controls to facilitate appropriate tracking. All five sample Facilities Division operating units hold custody of inventory, but four do not maintain complete lists of the inventory, and none fully tracks the inventory activity from acquisition, to storage, usage, and disposal.

Two inventory locations, Custodial Services and the Paint Shop, stated that they maintain no inventory lists. Two other inventory locations, the Electric Shop and Sheet Metal Shop, have inventory lists, but they are incomplete because they do not include:

- Some items stored
- Adequate item descriptions or part numbers
- Specific storage location of items
- Item cost or quantity
- Any indication of a review for completeness and accuracy (not signed or dated)

Also, none of these four locations have access to or record anything about their inventory in Mainsaver, the Airport's computerized maintenance management system, which the Airport uses to manage work orders and inventory.

Of the five sample locations, the Central Warehouse has the best inventory management practices. The fifth location sampled, the Central Warehouse, which manages personal protective equipment and daily consumables (paper, batteries, gloves, etc.), is the only location that has access to Mainsaver's inventory functions. The Central Warehouse uses Mainsaver to list and track the inventory it receives. Upon receipt, the Central Warehouse records the inventory description, number of items, and storage location in Mainsaver, then stores the items at the receiving warehouse until they are issued for consumption.

According to management, other inventory that passes through the Central Warehouse is also recorded in Mainsaver, then issued and released as custody transfers to the operating unit that will use it. The operating unit is then responsible for tracking the inventory to consumption. However, no tracking occurs once inventory passes to the operating units. Further, according to management, because individual shops occasionally directly receive materials and supplies, a portion of inventory is never recorded in Mainsaver at all. No single system captures the Airport's complete inventory from acquisition to consumption or disposal for all Airport locations.

Due to its poor inventory controls, the Airport cannot track when inventory is consumed. According to management, the Accounting Division must expense inventory as it is paid for instead of upon consumption, which is contrary to the City's Accounting Policies and Procedures. The Airport's weak controls over consistently maintaining lists and adequately tracking its inventory movement hinder the Airport from determining exactly when inventory is acquired, issued, used, or disposed of. Without this information, the Airport cannot completely or accurately account for its inventory. Consequently, the Airport's Accounting Division states that it expenses inventory as it is paid for instead of upon consumption, contrary to the City's Accounting Policies and Procedures.

The Airport has either not implemented or has only partially implemented the City's required controls or best practice controls to effectively manage inventory. According to the City's Accounting Policies and Procedures, departments must have adequate controls over inventory management. Inventory control areas include, but are not limited to:

- Planning and purchasing
- Counting and safeguarding
- Dispensing
- Valuation and accounting recording
- Financial reporting

The City's inventory policies align with best practices for inventory management at government agencies and for any business sector as well as general best practices for standards of internal control according to the federal government.⁷ The Airport has either not implemented or has only partially implemented the City's required controls or best practice controls to effectively manage inventory. Exhibit 6 compares the inventory practices at the five sample operating units with city requirements or best practices.

⁷ U.S. Government Accountability Office, *Standards for Internal Control in the Federal Government*, 2014, <https://www.gao.gov/assets/670/665712.pdf>.

Exhibit 6: The Airport Has Not Implemented Many Inventory Management Requirements or Best Practices

Control Requirement or Best Practice ^a	Implementation Status of Sample Inventory Location ^b				
	Electric Shop	Paint Shop	Custodial Services	Central Warehouse	Sheet Metal Shop
1. Establish Accountability Set inventory management expectations.					
2. Inventory movements/transactions Implement an adequate process to update records and track inventory when it is received, stored, moved, or issued.					
3. Execute Physical Counts Verify item data and quantity in a timely manner with proper physical inventory count controls.					
4. Establish Policies Establish and document written policies and procedures.					
5. Maintain Segregation of Duties Segregate duties involving purchasing, physical custody of asset transactions, processing and recording transactions, and approving transactions.					
6. Safeguard Physical Assets Establish physical security surrounding inventory storage locations and limit access to inventory.					
7. Maintain Inventory Organization Map and label each inventory storage location; assign specific inventory items to specific locations.					
8. Address Obsolescence Segregate obsolete inventory from current (usable) inventory; ensure proper approval of disposal and write off of obsolete materials.					

Notes:

^a The control requirements or best practices combine required and best practice criteria in each category.

^b Implementation statuses are based on interviews of staff, CSA observations, and CSA analysis of the Airport's policies and procedures.

Legend

	Implemented – Effective Risk Mitigation
	Partially Implemented – Mitigating Some Risk
	Not Implemented – No Risk Mitigation

Sources:

CSA observations and analysis of documentation provided by the Airport as well as the criteria below:

- City & County of San Francisco – Office of the Controller, *Accounting Policies & Procedures*, 2016;
- U.S. Government Accountability Office, *Executive Guide: Best Practices in Achieving Consistent, Accurate Physical Counts of Inventory and Related Property*, 2002;
- U.S. Government Accountability Office, *Standards for Internal Control in the Federal Government*, 2014
- S. Bragg, *Inventory Best Practices*, John Wiley & Sons, Inc., 2004.

According to Airport management, the lack of oversight hindered it from establishing effective inventory management with comprehensive inventory policies. The Airport has taken steps to mature its operations and improve oversight, but these efforts are still in the early stages. Without immediate and significant changes to implement robust controls, the Airport's inventory will continue to be at risk of inaccurate accounting, waste, loss, and theft.

Complete and accurate inventory lists provide the foundation for effective inventory management in both manual and computerized inventory management systems. They facilitate tracking of materials' receipt, movement, and consumption. Lists and tracking also provide a basis for physical counts and facilitate the gathering of data relevant to purchasing, valuation, and accounting functions such as expensing and financial reporting. Without complete lists and tracking of all inventory, the Airport cannot be reasonably assured that its assets are properly accounted for and safeguarded.

The Airport intends to build a comprehensive inventory list. Although inventory lists did not exist for all sampled locations when the audit started, the Facilities Division began creating a comprehensive list of all of its inventory during the audit. According to the Facilities Division director, these lists are intended to be the foundation of improving tracking and should be completed in 2019.

As the Airport continues to improve its inventory environment from the *Initial* maturity level (see Exhibit 5), management can tailor a maturity model for its operating goals to track and assess progress. According to the Institute of Internal Auditors (IIA), organizations may use a maturity model to describe their developmental state or their processes in relation to established expectations of control and management. The IIA provides further detail on how to construct and apply a maturity model in its maturity model practice guide.⁸

Recommendation

1. The Airport should identify, catalog, label, and record all existing and incoming inventory items. The record should include the receipt date, part number, price, quantity, and location to facilitate inventory tracking.

Finding 1.2: The Airport does not use its Mainsaver system to adequately manage inventory, increasing the risk of inaccurate valuation and incomplete reporting. The reported value of the Airport's inventory is less than 1 percent of its estimated value.

The Airport uses a software system called Mainsaver to manage the maintenance of its hard assets.⁹ Mainsaver consists of three top-level modules: maintenance, materials, and purchasing. However, the Airport only has Mainsaver's maintenance and materials modules, which are used for work order and inventory management, respectively. Without the purchasing module, Mainsaver can record the receipt and issuance of materials but cannot be used to collect or analyze comprehensive inventory data that includes relevant procurement information.

Mainsaver is the Airport's only computerized system with inventory tracking capabilities and is reportedly used by the Central Warehouse to manage only a small portion of the Airport's overall inventory. The Airport does not use Mainsaver to track or manage inventory that is purchased by other operating units.

The Airport has chosen not to use the procurement module in the City's financial system. Airport management stated that it wants to implement a single enterprise asset management (EAM) system that includes full work order, asset management, and mobile support functionalities rather than

⁸ The Institute of Internal Auditors, *Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements*, July 2013, is retrievable at: https://www.iaa.nl/SiteFiles/IIA_leden/PG%20Maturity%20Models.pdf.

⁹ Mainsaver is a computerized maintenance management system with an integrated enterprise asset management framework.

integrating different systems for each function. This type of EAM can facilitate comprehensive inventory management and would allow the Airport to track, value, and analyze its inventory appropriately. Within the City's financial system, the SF Procurement application has an inventory module but lacks a fully integrated work order management module. Thus, at this time SF Procurement is not a viable solution because it cannot meet all of the Airport's business needs in one system. However, it may be a viable EAM solution in the future if the City can successfully integrate full mobile functionality and the application's work order management module, which, according to Controller management, is scheduled to occur by the end of fiscal year 2020-21.

Airport management has expressed interest in IBM's Maximo or a similar system as an effective EAM solution. According to management, this type of software includes components that meet all of its identified business needs. Exhibit 7 compares the capabilities of EAM systems the Airport might use.

Exhibit 7: The Airport Wants to Implement a Single EAM System That Addresses All Its Identified Business Needs

Function	EAM System		
	Current Configuration		Potential Capability
	Mainsaver	SF Procurement	Maximo or Similar
Work Order Management			
Corrective Maintenance	✓		✓
Preventive Maintenance	✓		✓
Assignment	✓		✓
Order Status			✓
Reports			✓
Asset Management			
Inventory	✓	✓	✓
Warehousing	✓		✓
Purchasing		✓	✓
Reporting	✓	✓	✓
Mobile Support			
Scanning New Inventory Items			✓
Creating/Updating Service Tickets			✓
Access Building Information			
Modeling/Geographic Information System			✓
Spatial Data			

Source: Controller; Airport's Business and Finance Division

The reported value of the Airport's inventory is grossly understated. The publicly reported value of the Airport's inventory is less than 1 percent of the estimated cost of inventory per the Airport. The City's Comprehensive Annual Financial Report (CAFR) for fiscal year 2017-18 shows the value of the Airport's inventory to be \$51,000, which is less than 1 percent of its estimated actual cost in 2019 of nearly \$6.9 million.¹⁰ This estimate, as of December 2018, is the result of an extensive review the Airport was in the process of conducting to identify and place a value on all inventory at the Facilities Division's 15 operating units that hold inventory.

¹⁰ See Exhibit 2 for a three-year trend of inventory valuation reported in the CAFR. See Exhibit 3 for the basis of the \$6.9 million estimate.

The possible causes of the difference between the \$51,000 amount in the 2017-18 CAFR and the December 2018 Airport estimate of \$6.9 million include that:

- The Airport's \$6.9 million estimate includes inventory purchased and expensed in previous years, much of which is recorded as issued in Mainsaver but was still on hand because it is in the operating units' custody.
- Management states the Airport has not clearly determined what materials and supplies it classifies as inventory, so more items may have been included in the December 2018 estimate than in the population of items reflected in the publicly reported amounts.
- Mainsaver is the system of record used to substantiate the Airport's inventory value, but only one of the Airport's 15 operating units that holds inventory, the Central Warehouse, records and maintains inventory in Mainsaver throughout the inventory life cycle.

Without a comprehensive inventory management process that is properly used to facilitate accurate collection of data for all inventory, whether the process is conducted via a single EAM system or not, the Airport cannot effectively value and assess its inventory for accounting, financial reporting, decision making, or risk management purposes.

The City's Accounting Policies and Procedures require departments to have adequate control over inventory purchases and management, including valuation, accounting, recording, and reporting (Finding 1.1). Further, a computerized warehouse (and inventory) management system is optimal and highly applicable to large, high-volume locations to strengthen the control environment.¹¹ The Airport can progressively mature its operations by leveraging its Mainsaver system as it now exists and, at minimum, by enhancing it with the purchasing module, plus implementing adequate manual controls over inventory.

Recommendations

The Airport should:

2. Add the necessary procurement module to Mainsaver or implement a new system that provides complete inventory management. In either case, the system should record, locate, track, value, and analyze inventory and related activity from procurement to use or disposal.
3. Collect and analyze data from the enhanced Mainsaver or a new system to inform accounting, financial reporting, inventory planning, decision making, and risk assessment.

Finding 1.3: The Airport's Facilities Division does not count much of its inventory, resulting in unreliable data and incorrect asset valuation for financial reporting.

The Airport counts and reports on only some of its inventory. Three of the five sample Facilities Division locations report that they do not conduct inventory counts. The remaining two sample locations, the Central Warehouse and Sheet Metal Shop, report performing inventory counts. Airport management

¹¹ S. Bragg, ed., *Inventory Best Practices*, John Wiley & Sons, Inc., 2012, pp. 113, 114.

stated that the Central Warehouse is the only location that uses Mainsaver to record inventory and uses a report from Mainsaver to count inventory on hand at fiscal year-end. This annual count is the basis for the Airport's inventory value reported in the CAFR, which is a gross understatement (see Finding 1.2). The other location, the Sheet Metal Shop, reports that it counts its inventory quarterly, but the counts are not documented.

As discussed in findings 1.1 and 1.2, the Airport's lack of complete inventory lists and an adequate inventory management system has contributed to its inability to completely perform accurate physical inventory counts. Further, because the Airport has not classified its inventory across all locations, it is undetermined whether all relevant materials and supplies are properly classified to be accounted for as inventory. Not performing and documenting inventory counts results in unreliable data and hinders management's ability to make data-driven inventory management decisions.

According to the City's Accounting Policies and Procedures, departments must perform physical inventory counts at least annually to verify items' existence and the quantity on hand and to ensure inventory management system records are accurate. Taking the foundational steps of creating complete inventory lists and implementing an adequate inventory management system will facilitate the effectiveness and efficiency of accurate physical counts. Further, having comprehensive policies and procedures to guide employees can help ensure physical counts are performed effectively for all inventory. However, the Airport lacks division-wide policies and procedures that require periodic inventory counts and outline how and why they should be performed.

Recommendation

4. The Airport should perform and document periodic physical counts of all inventory at least annually, reconcile the physical count with accounting records, and document any discrepancies.

Finding 1.4: Contrary to city policy, the Airport's Facilities Division does not separate incompatible duties among its staff, increasing the risk of loss or theft of inventory.

Inventory processes reported by management at four of the five sample Facilities Division locations are not properly segregated. Consequently, it appears that the same staff perform the conflicting—and, thus, incompatible—duties of purchasing, receiving, recording, and holding their own materials and supplies until consumption.

Without appropriate compensating controls, incompatible inventory processes that are executed by the same employee increase the risks of loss or theft.

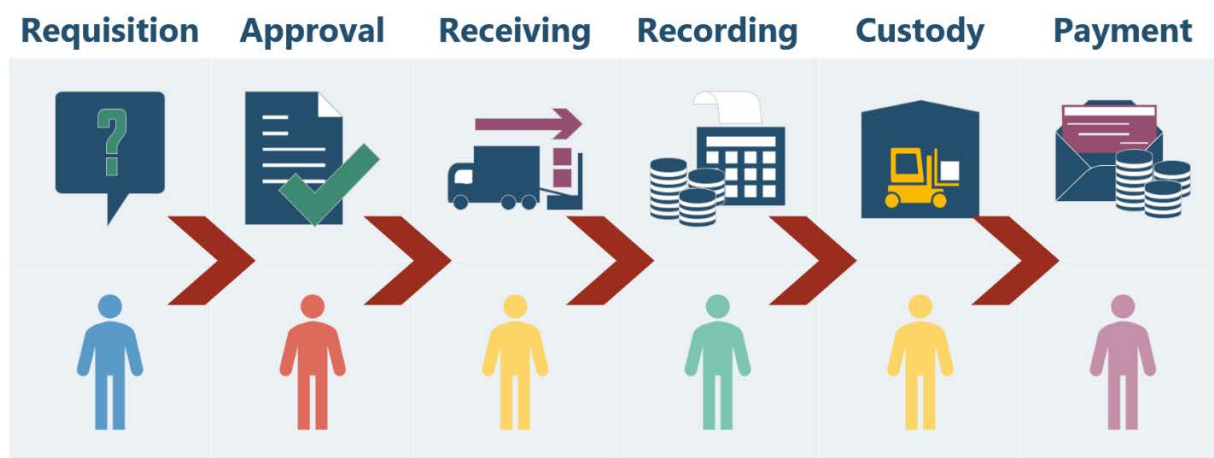
The Airport does not have division-wide policies and procedures requiring the proper segregation of duties among purchasing, receiving and maintaining custody, approving, and recording inventory activity. The Airport cannot establish or maintain effective oversight of its inventory without guidance for employees at individual operating units, requirements to assign responsibility for conflicting duties to different employees, and adequate oversight to ensure this separation is maintained.

The City's Accounting Policies and Procedures state that the following inventory-related duties must be performed by different employees:

- Procurement
- Physical custody, including receipt and issuance
- Recording, including receipt, issuance, and adjustments
- Approval
- Payment

Exhibit 8 shows proper segregation of duties for inventory processes, which is a best practice.

Exhibit 8: Proper Segregation of Duties Requires That Different People Complete Incompatible Tasks



Note: Each human figure represents a different employee performing a task in an organization's inventory process.

Source: CSA analysis

Adequate inventory-related controls and proper segregation of duties can strengthen the Airport's control environment and reduce risks of loss or theft.

Recommendation

- The Airport should establish and maintain appropriate segregation of duties in the Facilities Division's processes for purchasing inventory. Different employees should be responsible for each of the following duties:
 - Procurement
 - Physical custody
 - Recording receipt, issuance, and adjustments in the inventory management system
 - Approving transactions
 - Payment

If staffing limitations make it impossible to segregate these functions among different employees, add compensating controls such as spot checks of inventory records or unannounced annual inventory counts and reconciliations by supervisors or staff in other units.

Finding 1.5: The Airport does not consistently assess or discard obsolete inventory, contributing to space and cost inefficiencies.

The five sample Facilities Division operating units do not consistently track, assess, or dispose of obsolete inventory. At four of these locations, obsolete inventory is commingled with or stored next to inventory available for operations. Conversely, the Electric Shop is the only shop sampled that reports separating its obsolete inventory from its usable inventory.

Processes to assess obsolescence and dispose of obsolete inventory are inadequate. None of the locations has a complete process that collects data on inventory purchase dates, quantity, and cost to effectively monitor aging inventory or other material for obsolescence. Further, the sampled locations do not have written policies and procedures that could provide a consistent way to address obsolescence.

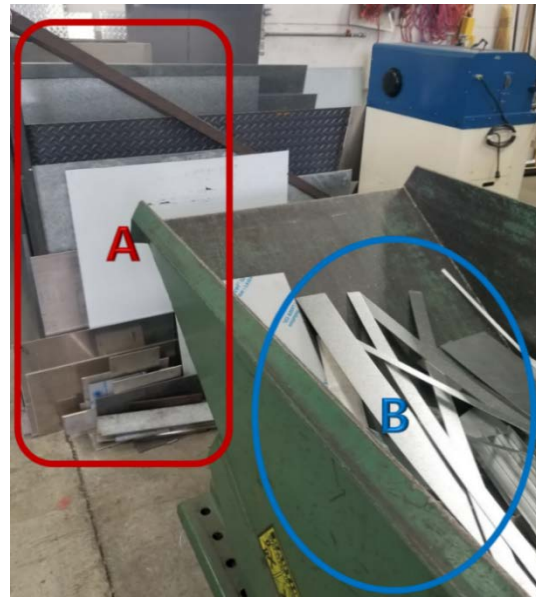
Exhibit 9 shows an unlabeled bin at the Sheet Metal Shop containing scrap metal. The bin sits next to what Airport staff identified as usable inventory. Although the Sheet Metal Shop identified and set aside some unusable inventory, it does not separate all unusable inventory and does not have a consistent process to assess all of its inventory to determine what items may be obsolete. This is consistent with the practices of the other sample operating units, except for the Electric Shop.

According to the processes described by Airport staff and management, each location disposes of obsolete inventory at its own discretion using inconsistent criteria. Exhibit 10 summarizes the sample locations and the process to assess the obsolete inventory at each, as reported by Airport staff.

Exhibit 9: Obsolete Scrap Metal Kept Alongside Usable Inventory at the Sheet Metal Shop

A: Usable pieces of metal

B: Obsolete (unusable) pieces of metal



Source: CSA

Exhibit 10: According to Airport Management and Staff, Each Sample Location Disposes of Obsolete Inventory Using Different Criteria

Operating Unit in Sample	Process for Assessing and Disposing of Obsolete Inventory
Central Warehouse	No process
Custodial Services	One supervisor makes all disposal decisions
Electric Shop	All supervisors must agree to dispose of an item
Paint Shop	No process
Sheet Metal Shop	Any employee may dispose of an item, based on their judgment

Sources: CSA interviews of managers and staff in each unit

Because the Airport does not properly track its inventory (Finding 1.1) and does not have an adequate inventory management system (Finding 1.2), inconsistent practices exist over assessing obsolescence and managing inventory purchases, weakening the Airport's control environment and contributing to inefficient use of space.

Storing materials that will never be used wastes space. Keeping unnecessary obsolete inventory makes storage space unavailable for usable inventory. Also, not segregating obsolete inventory makes it more difficult to identify and track it. Further, inventory values can be inadvertently inflated if an entity does not identify and dispose of obsolete inventory or is slow in recording cost and quantity adjustments.

The City's Accounting Policies and Procedures define inventory obsolescence as the condition in which the actual value of inventory reflected on the balance sheet has decreased due to overstocking or lack of demand. Items can become obsolete because they have been stored too long, improperly, or both, and, consequently, have physically deteriorated or become technologically outdated. Other items, such as small pieces of scrap metal or lumber, cannot be used efficiently, so should be disposed of promptly rather than stored indefinitely. The City's policies require adequate inventory consumption controls, including those that require departments to:

- Separate obsolete or inactive inventory from operating inventory in storage.
- Identify and dispose of obsolete inventory at least annually and have such disposal approved by both storage management and operations management.
- Communicate to their accounting units the inventory disposed of so reconciliation and accounting adjustments can occur.

Complying with and consistently applying these city policies will help the Airport more efficiently use inventory storage space and better organize its inventory across all operating units.

Recommendation

6. The Airport should identify and separate obsolete inventory from usable inventory, assess and dispose of obsolete inventory at least annually, and ensure adjustments are recorded in the inventory system in a timely manner.

Finding 1.6: Contrary to city policy, the Airport does not collect inventory activity data to inform purchasing decisions and enhance operating efficiency.

The Airport does not collect critical information on inventory activity data that would allow it to perform analyses that could inform and improve the purchasing process. Inventory purchasing decisions vary among the five sample Facilities Division operating units. According to management at the five units, purchase transactions are initiated at the operating unit level based on varying factors at each unit, including:

- Employee requests
- Immediate need
- Observations of low stock
- Available warehouse space
- Purchaser or supervisor judgment

Similarly, management stated that purchasing quantities are based on employee judgment and are sometimes increased (beyond the amount that would otherwise be ordered) to obtain quantity discounts. Further, inventory in the sampled inventory locations either does not have set minimum or maximum stock levels or these levels are not documented. Thus, besides not tracking its inventory purchases (Finding 1.1), the Airport does not consistently monitor inventory movement to adequately collect and analyze inventory data to set appropriate stock levels and order points.

The Airport's purchasing decisions and monitoring are contrary to the City's Accounting Policies and Procedures, which require departments to evaluate inventory use to set periodic replenish values or minimum and maximum stock levels for all inventory and to implement these measures in the inventory ordering process.

If it begins collecting and analyzing inventory activity data, the Airport can make more informed purchasing decisions. Analyzing inventory activity data matures overall inventory management because such data can expose statistics and trends. Establishing minimum stock levels and reorder points based on historical data would ensure there is always sufficient inventory on hand to prevent delays that could adversely affect the Airport's day-to-day operations. Furthermore, maximum stock levels based on expected usage would prevent the Airport from stockpiling more inventory than required, minimizing the risk of retaining obsolete or significantly devalued inventory (Finding 1.5).

Recommendation

7. The Airport should collect and analyze inventory activity data to inform purchasing decisions and use this data to establish, document, and adhere to inventory replenishment levels that are based on relevant information like historical usage, space capacity, cost efficiency, and anticipated future needs.

Finding 1.7: The Airport lacks a comprehensive set of written policies and procedures on inventory that provide clear guidance for staff to execute effectively.

The Airport does not have a comprehensive set of policies and procedures to guide staff on its inventory process. This is one cause of the Airport's decentralized and inconsistent purchasing, receiving, tracking, and storing of inventory. Of the five operating units examined, only the Electric and Paint shops were able to produce some form of written policies and procedures. However, these policies are not formal or comprehensive and lack required internal controls for inventory. Rather, these informal documents only describe the practices that existed at the operating unit when the documents were written. They do not provide guidance on appropriate, best practice inventory controls, or comprehensive inventory management.

According to Airport management, due to an absence of oversight and guidance, proper inventory controls and comprehensive policies and procedures were not developed. Consequently, the Airport's inventory practices are inconsistent, inefficient, and inadequate for proper inventory management, which can help prevent inventory loss or theft.

The City's Accounting Policies and Procedures state that departments must establish written departmental inventory policies and procedures addressing, at minimum:

- Inventory planning
- Segregation of duties
- Physical custody
- Obsolete inventory monitoring
- Physical count
- Inventory valuation
- Inventory recording
- Financial reporting
- Records retention

Creating and using a comprehensive set of written departmental policies and procedures for inventory will provide the Airport's staff and management with clear expectations for and guidance on how to execute operations. Documented policies and procedures that are easily available are more likely to be used by staff as an ongoing resource for guidance and training and by management to help it effectively monitor operations. Formal inventory policies and procedures will provide a foundation for strengthening and maturing the Airport's control environment to promote process efficiency and effectiveness and reduce operational risks.

Recommendation

8. The Airport should establish and enforce written departmental policies and procedures for inventory management that:
 - a. Create an effective inventory management system that staff can easily use to track inventory and its value.
 - b. Require staff to perform periodic, consistent physical count processes for all inventory.
 - c. State how to receive and issue inventory.
 - d. Describe how to organize, secure, and safeguard inventory to promote a centralized control environment and increased efficiency of operations.
 - e. Incorporate proper segregation of duties.
 - f. State how to identify, segregate, dispose of, and record adjustments for obsolete inventory.
 - g. Ensure proper accounting and financial reporting.
 - h. Provide for initial and ongoing training of staff with inventory-related duties.
 - i. Are updated when necessary.

Finding 1.8: The Airport does not always expedite payment to vendors offering discounts, resulting in higher costs.

Of a purposeful sample of 40 procurement transactions the audit tested, totaling \$368,887, the Airport missed early payment discounts of \$450 for 6 (32 percent) of the 19 transactions, totaling \$68,884, for which the vendor offered them. Although \$450 is a small portion (0.7 percent) of the \$68,884 in transactions, this result is based on a small sample, so the Airport is likely to have missed many more discounts totaling much more money given it bought \$17.5 million of materials and supplies in fiscal year 2017-18. The discounts were missed due to delays in transferring invoices from operating units, who receive them directly from vendors, to Accounting for payment.

According to the City's Accounting Policies and Procedures, if a discount is available, departments must expedite their processing of the invoice to attain the discount and the department is responsible for ensuring the discount is taken. When the Airport does not expedite payments of invoices for which discounts are offered, it is not adhering to the City's accounting policies and is paying more than necessary for materials and supplies. Expediting payment of invoices with discounts offered will ensure the Airport complies with city policy and reduces procurement costs.

Recommendation

9. The Airport should set a policy with time parameters to expedite invoice payments and ensure discounts are taken when offered.

Chapter 2

The Airport Must Implement Robust Security Controls Over Inventory to Effectively Safeguard Assets from Loss or Theft

SUMMARY

The Airport needs robust security controls to protect its inventory from loss or theft. These consist of physical controls and inventory access restrictions. Implementing proper processes to account for inventory movement, as described in Chapter 1, plus adequate security measures can effectively mature the Airport's inventory management and reduce risk of financial loss.

Finding 2.1: The Airport has weak physical controls for inventory, with disorganized storage locations that are not tracked, increasing the risk of loss or theft.

The Airport does not completely label, organize, map, or document its inventory, including where it is stored, increasing the risk of loss or theft. Also, this increases risks of inaccurate inventory counts and less efficient operations. If employees cannot easily locate inventory required for their tasks, this may delay their work, increasing the time and cost to fulfill a work order and possibly decreasing the quality of work if the most appropriate material or supply is not used because it cannot be found. Disorganized inventory can also create safety concerns if storage sites and working areas become congested.

The five sampled locations keep inventory in a decentralized and disorganized manner. Individual storage spaces are either partially mapped or not mapped or labeled at all, and the same or related inventory is kept in several locations. Current usable inventory, as identified by Airport management, is commingled with obsolete inventory and miscellaneous items at four of the five sample locations. Further, multiple operating units often share storage areas, which contributes to the disorganization by not segregating different types of inventory. These conditions are further exacerbated by the number of locations at which the Airport stores inventory (see Exhibit 3). Exhibit 11 shows the disorganization, poor labeling, and lack of mapping of inventory at two of the sample locations.

Exhibit 11: Facilities Division Inventory Storage Locations Are Disorganized and Not Properly Labeled

A disorganized, cluttered aisle at the Central Warehouse (*left*) and unlabeled storage drawers at the Electric Shop (*right*).



Source: CSA

The City's Accounting Policies and Procedures require departments, upon receipt of inventory, to ensure all items have the correct location and label in the inventory storage facility. Also, departments must periodically check to ensure the storage facilities are free of hazards, including fire hazards. Further, it is a best practice to assign a unique location code to every possible inventory storage location and to subsequently track inventory by these codes.¹²

There is no consistent policy or procedure on how to store inventory at the five sample locations. Thus, the various operating units have different approaches to storing their inventory and have no source of guidance for how to best store and organize items. However, to strengthen the inventory control environment, in December 2018 the Facilities Division's new leadership conducted a comprehensive review to identify all known locations and value the inventory at each. According to management, the review helped assess how the division can more efficiently use its inventory space.

Inventory that is adequately organized and secured facilitates the required accuracy of inventory records, physical counts, identification and disposal of obsolete inventory, and tracking, as discussed in Chapter 1. Further, a well-organized, uncluttered space helps reduce the risk of fire hazards, waste, loss, and theft. Moreover, well-organized storage facilities and accurate inventory records are essential for enabling employees to quickly locate items and contribute to a strong and mature inventory management system. For example, if needed inventory items cannot be found because of disorganized storage, more of these items may be ordered while the older items remain unused and can become obsolete due to age.

¹² Steven M. Bragg, *Inventory Best Practices*, John Wiley & Sons, Inc., 2004, p. 61.

Recommendation

10. The Airport should completely map, label, organize, and document inventory and its locations in the storage facilities. Further, inventory storage facilities should be consolidated at a single location or at as few locations as possible to reduce disorganization and inefficiencies due to excessive decentralization.

Finding 2.2: Access to the Airport's storage facilities is not restricted to a minimum number of authorized employees, putting inventory at risk of loss and theft.

Three of the five sampled operating units hold custody of their own inventory and store it in facilities open to employees other than those who need access to the inventory. According to management, the Electric Shop's locked inventory storage area is accessible at all times to the approximately 84 employees who have keys. Two other operating units, the Sheet Metal Shop and Paint Shop, store materials in areas accessible by other Airport operating units. Unrestricted access to inventory and storage facilities increases the risk of loss and theft and increases the difficulty of tracking the movement and quantity of inventory on hand.

Conversely, one of the inventory locations observed, the Central Warehouse, reports that it restricts access to its storage area to four authorized employees and requires escorts for all unauthorized personnel. Also, the fifth observed location, the Custodial Services unit, stores inventory in a secure warehouse that only three employees can enter. When used in conjunction with the controls outlined in Chapter 1, the restricted access controls used by the Central Warehouse and Custodial Services ensure employees can be held accountable for all inventory movements and that inventory can be tracked effectively. However, the Facilities Division does not consistently apply these strong physical access controls.

To physically safeguard inventory, the City's Accounting Policies and Procedures require that inventory storage locations restrict access to authorized employees and limit key distribution or install electronic keys to track who enters storage facilities.

Ensuring the physical security of inventory requires restricting physical access only to authorized employees. As the Airport matures its inventory management system, it can achieve a strong control environment, including physical safeguards, to reduce the risk of loss and theft.

Recommendation

11. The Airport should restrict access to inventory storage areas to a minimum number of authorized employees based on their assigned roles and responsibilities. For inventory storage areas where access cannot be appropriately restricted, establish compensating controls to decrease the risk of loss or theft.

Appendix: Department Response



San Francisco International Airport

September 3, 2019

Mr. Mark de la Rosa
Acting Chief Audit Executive
Office of the Controller
City Services Auditor Division
City Hall, Room 382
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102


Subject: Performance Audit – Airport Commission's Inventory and Materials Management.

Dear Mr. de la Rosa:

Attached is the completed Recommendation and Response Form regarding the Airport Commission's Inventory and Materials Management audit.

If you have any questions, please feel free to call us at (650) 821-2850 (Wallace) or (650) 821-5400 (Leroy).

Very truly yours,


Leroy Sisneros
Director of Facilities


Wallace Tang, IAP, CPA, CGMA
Airport Controller

Attachment

cc: Ivar C. Satero
Jeff Littlefield
Leo Fermin
Don Wheatley
Hazelle Fernandez
Shane Balanon
Eryl Karr, CSA
Kate Chalk, CSA
Elaine Wong, CSA

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

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RECOMMENDATIONS AND RESPONSES

For each recommendation, the responsible agency should indicate in the column labeled **Agency Response** whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	CSA Use Only Status Determination*
The Airport should:		
1. Identify, catalog, label, and record all existing and incoming inventory items. The record should include the receipt date, part number, price, quantity, and location to facilitate inventory tracking.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur <p>The Airport has already started to inventory and ensure items are identified, labeled and recorded in Mainsaver or some other system and that inventory records include receipt date, part number, unit price, quantity and location. Facilities has started to inventory items stocked in the 606 warehouse and continues to add records for additional inventory items as we integrate them into secure stockroom locations.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
2. Add the necessary procurement module to Mainsaver or implement a new system that provides complete inventory management. In either case, the system should record, locate, track, value, and analyze inventory and related activity from procurement to use or disposal.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur <p>The Airport executed a new contract with Mainsaver in July 2019 that added a Procurement Module to the system. This module is expected to be fully operational within the next six months. We are currently in the process of hiring 3 procurement analysts to support our efforts to centralize procurement within the Facilities Division and track inventory activity from procurement through use or disposal. Airport Human Resources estimates that these 3 positions will be filled within the next six months.</p>	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>3. Collect and analyze data from the enhanced Mainsaver or a new system to inform accounting, financial reporting, inventory planning, decision making, and risk assessment.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has already started to collect and analyze data from the enhanced Mainsaver system to inform accounting, financial reporting, inventory planning, decision making and risk assessment. Facilities has started stocking inventory in the 606 Warehouse and will add to this data for additional inventory items as we integrate them into secure stockroom locations.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>
<p>4. Perform and document periodic physical counts of all inventory at least annually, reconcile the physical count with accounting records, and document any discrepancies.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport will perform and document physical counts of all inventory at least annually, document discrepancies, and reconcile the physical counts with accounting records.</p> <p>Facilities has already started stocking items in the 606 Warehouse and additional inventory will be counted as it is integrated into secure stockroom locations.</p> <p>Airport Accounting continues to perform annual counts as part of the fiscal year end process, while cycle counts will be performed throughout the year by Facilities Stockroom staff.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>5. Establish and maintain appropriate segregation of duties in the Facilities Division's processes for purchasing inventory. Different employees should be responsible for each of the following duties:</p> <ul style="list-style-type: none"> a. Procurement b. Physical custody c. Recording receipt, issuance, and adjustments in the inventory management system d. Approving transactions e. Payment. <p>If staffing limitations make it impossible to segregate these functions among different employees, add compensating controls such as spot checks of inventory records or unannounced annual inventory counts and reconciliations by supervisors or staff in other units.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has already started to establish and maintain appropriate segregation of duties in the Facilities Division's inventory processes to comply with CSA recommendations. We are in the process of hiring 3 dedicated procurement analysts to centralize the procurement process with the Facilities Division.</p> <p>Facilities plan to add Storekeepers during the upcoming two-year budget cycle to support additional inventory that will be secured in designated stockroom locations and tracked in the Mainsaver system.</p> <p>Facilities initiated a centralized approval process for all Prop Q and Term Contract purchases during FY 2018/19 and will roll out a similar approval process for Open Market Purchase contracts should they continue beyond FY 2019/20. All requisitions and Purchase Orders are subject to final approval from Airport Accounting and the Office of Contract Administration. Invoice receipts, review and approval are being done by the Facilities operating units and Accounting team processes invoice payments and approval in the Peoplesoft Financial and Procurement System.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress and include CSA in further development of policies and procedures that will impact this recommendation.</p>	<p><input checked="" type="checkbox"/> Open</p> <p><input type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>6. Identify and separate obsolete inventory from usable inventory, assess and dispose of obsolete inventory at least annually, and ensure adjustments are recorded in the inventory system in a timely manner.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has started to identify and dispose of obsolete inventory at least annually and record these adjustments in the inventory system. We expect to take more than a year to complete due to staffing limitations and a lack of historical usage data for materials that have not been captured in Mainsaver.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>
<p>7. Collect and analyze inventory activity data to inform purchasing decisions and use this data to establish, document, and adhere to inventory replenishment levels that are based on relevant information like historical usage, space capacity, cost efficiency, and anticipated future needs.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has started to collect and analyze inventory activity data to inform purchasing decisions and stock levels. The Airport continues to identify and incorporate additional high-usage or critical items into the inventory system as we move them into secure and designated stockroom locations. Due to staffing and space limitations, along with a large volume of materials on hand at dozens of storage locations throughout the Airport property.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>8. Establish and enforce written departmental policies and procedures for inventory management that:</p> <ul style="list-style-type: none"> a. Create an effective inventory management system that staff can easily use to track inventory and its value. b. Require staff to perform periodic, consistent physical count processes for all inventory. c. State how to receive and issue inventory. d. Describe how to organize, secure, and safeguard inventory to promote a centralized control environment and increased efficiency of operations. e. Incorporate proper segregation of duties. f. State how to identify, segregate, dispose of, and record adjustments for obsolete inventory. g. Ensure proper accounting and financial reporting. h. Provide for initial and ongoing training of staff with inventory-related duties. i. Are updated when necessary. 	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has started to establish and enforce written departmental policies and procedures for inventory management that comply with these CSA recommendations. These published policies and procedures will be used as training tools, reviewed regularly, and updated as necessary.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress and include CSA in further development of policies and procedures that will impact this recommendation.</p>	<p><input checked="" type="checkbox"/> Open</p> <p><input type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>
<p>9. Set a policy with time parameters to expedite invoice payments and ensure discounts are taken when offered.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The City Controller has a set a Prompt Payment policy of paying invoices within 30 calendar days. The Airport complies with this City policy. The incidents cited in this audit report were "exceptions" due to the transition to the new citywide financial system implementation.</p>	<p><input type="checkbox"/> Open</p> <p><input checked="" type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>10. Completely map, label, organize, and document inventory and its locations in the storage facilities. Further, inventory storage facilities should be consolidated at a single location or at as few locations as possible to reduce disorganization and inefficiencies due to excessive decentralization.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has started to map, label, organize and document inventory and bin locations in designated stockrooms. These designated stockrooms will be consolidated to as few locations as possible. Due to the Airport's space constraints and the large volume of materials being held in various locations throughout the Airport property.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>
<p>11. Restrict access to inventory storage areas to a minimum number of authorized employees based on their assigned roles and responsibilities. For inventory storage areas where access cannot be appropriately restricted, establish compensating controls to decrease the risk of loss or theft.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has started to restrict access to inventory storage areas to a minimum number of authorized employees based on their assigned roles and responsibilities. The Airport has started to establish compensating controls where access cannot be appropriately restricted. Due to staffing limitations and space constraints, along with a large volume of materials on hand at dozens of storage locations throughout the Airport property.</p> <p>The Airport will schedule semi-annual meetings with CSA to provide milestone progress.</p>	<p><input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.

From: [SFVote. \(REG\)](#)
Subject: The Department of Elections Invites San Franciscans to Volunteer as Poll Workers on Election Day, Tuesday, November 5
Date: Thursday, September 12, 2019 9:31:33 AM

Department of Elections
 City and County of San Francisco
 John Arntz, Director

For Immediate Release

SAN FRANCISCO, Thursday, September 12, 2019– The Department of Elections is actively recruiting people interested in serving as poll workers. Poll workers are community volunteers who administer voting at polling places across the City on Election Day. For their service, poll workers receive a stipend ranging from \$180 to \$240, depending on the assignment.

"Each election, we recruit more than 2,000 volunteers to assist voters at the polls. Those who served as poll workers before as well as newly-recruited volunteers receive training and materials to make sure they are confident and ready to help voters on Election Day," said Director John Arntz. "We depend on reliable and dedicated volunteers to make every Election Day run smoothly."

On Election Day, each polling place is supported by a poll worker team comprised of an Inspector and three or four Clerks, including those recruited through the High School Student Poll Worker Program. Inspectors are responsible for bringing ballots and other voting materials to their assigned polling places on election morning and overseeing operations at the sites. Clerks assist with a variety of tasks including checking in voters, issuing ballots, and providing general voter assistance.

There are several ways to apply:

- Fill out an application at sfelections.org/pwa/
- Call the Department's Poll Worker Recruitment Team at (415) 554-4395
- Apply in person at the Department's office in City Hall, Room 48.

In addition to recruiting poll workers, the Department is currently hiring temporary employees to assist with numerous tasks to be completed prior to, during, and after an election. The current listing of available positions is available on the Department of Human Resources' website at www.jobapscloud.com/sf/.

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Department of Elections
 City and County of San Francisco
 1 Dr. Carlton B. Goodlett Place
 City Hall, Room 48
 San Francisco, CA 94102
 (415) 554-4375
sfelections.org



Follow the San Francisco Department of Elections on [Facebook](#) and [Twitter](#)!

Your feedback is important to us! Please take our [Customer Service Survey](#)

[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CCSF Monthly Pooled Investment Report for August 2019
Date: Friday, September 13, 2019 5:41:00 PM
Attachments: [CCSF Monthly Pooled Investment Report for August 2019.pdf](#)

From: Dion, Ichieh (TTX) <ichieh.dion@sfgov.org>
Sent: Friday, September 13, 2019 7:00 AM
Subject: CCSF Monthly Pooled Investment Report for August 2019

All-

Please find the CCSF Pooled Investment Report for the month of August attached for your use.

Regards,

Ichieh Dion
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 140
San Francisco, CA 94102
415-554-5433

Office of the Treasurer & Tax Collector
City and County of San Francisco

Tajel Shah, Chief Assistant Treasurer
Robert L. Shaw, CFA, Chief Investment Officer



José Cisneros, Treasurer

Investment Report for the month of August 2019

September 15, 2019

The Honorable London N. Breed
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

The Honorable Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

Colleagues,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of August 31, 2019. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of August 2019 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

CCSF Pooled Fund Investment Earnings Statistics *

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	August 2019	Fiscal YTD	July 2019
Average Daily Balance	\$ 10,671	\$ 10,639	\$ 10,702	\$ 10,702
Net Earnings	42.56	20.96	21.60	21.60
Earned Income Yield	2.35%	2.32%	2.38%	2.38%

CCSF Pooled Fund Statistics *

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	9.60%	\$ 1,018.4	\$ 1,025.7	1.21%	2.13%	334
Federal Agencies	47.50%	5,053.3	5,076.7	2.19%	2.21%	604
State & Local Government						
Agency Obligations	0.84%	90.5	89.8	2.49%	2.21%	470
Public Time Deposits	0.33%	35.0	35.0	2.28%	2.28%	82
Negotiable CDs	22.63%	2,415.1	2,418.9	2.61%	2.60%	95
Commercial Paper	6.75%	716.6	721.2	0.00%	2.39%	44
Medium Term Notes	0.32%	34.5	34.7	2.24%	2.47%	166
Money Market Funds	4.05%	432.6	432.6	2.06%	2.06%	1
Supranationals	7.99%	846.7	853.5	3.81%	2.38%	675
Totals	100.0%	\$ 10,642.6	\$ 10,688.1	2.02%	2.31%	402

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

A handwritten signature in dark ink, appearing to read "José Cisneros", written over a horizontal line.

José Cisneros
Treasurer

cc: Treasury Oversight Committee: Aimee Brown, Kevin Kone, Eric Sandler, Meghan Wallace
Ben Rosenfield - Controller, Office of the Controller
Tonia Ledijs, Ph.D. - Chief Audit Executive, Office of the Controller
Mayor's Office of Public Policy and Finance
San Francisco County Transportation Authority
San Francisco Public Library
San Francisco Health Service System

Portfolio Summary

Pooled Fund

As of August 31, 2019

<i>(in \$ million)</i>							
Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 1,025.0	\$ 1,018.4	\$ 1,025.7	100.72	9.60%	100%	Yes
Federal Agencies	5,055.1	5,053.3	5,076.7	100.46	47.50%	100%	Yes
State & Local Government							
Agency Obligations	89.2	90.5	89.8	99.16	0.84%	20%	Yes
Public Time Deposits	35.0	35.0	35.0	100.00	0.33%	100%	Yes
Negotiable CDs	2,415.0	2,415.1	2,418.9	100.16	22.63%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	723.0	716.6	721.2	100.64	6.75%	25%	Yes
Medium Term Notes	34.7	34.5	34.7	100.55	0.32%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	432.6	432.6	432.6	100.00	4.05%	20%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	851.2	846.7	853.5	100.81	7.99%	30%	Yes
TOTAL	\$ 10,660.7	\$ 10,642.6	\$ 10,688.1	100.43	100.00%	-	Yes

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

The full Investment Policy can be found at <https://sftreasurer.org/investments>

Totals may not add due to rounding.

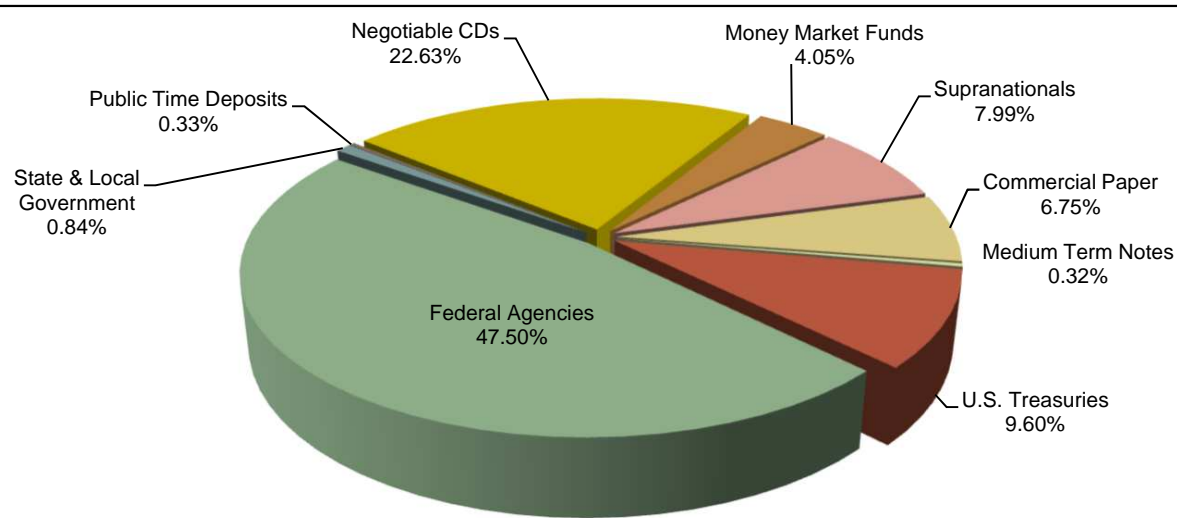
City and County of San Francisco

Pooled Fund Portfolio Statistics

For the month ended August 31, 2019

Average Daily Balance	\$10,639,324,729
Net Earnings	\$20,962,575
Earned Income Yield	2.32%
Weighted Average Maturity	402 days

Investment Type	(\$ million)	Par Value	Book Value	Market Value
U.S. Treasuries	\$	1,025.0	\$ 1,018.4	\$ 1,025.7
Federal Agencies		5,055.1	5,053.3	5,076.7
State & Local Government				
Agency Obligations		89.2	90.5	89.8
Public Time Deposits		35.0	35.0	35.0
Negotiable CDs		2,415.0	2,415.1	2,418.9
Commercial Paper		723.0	716.6	721.2
Medium Term Notes		34.7	34.5	34.7
Money Market Funds		432.6	432.6	432.6
Supranationals		851.2	846.7	853.5
Total		\$ 10,660.7	\$ 10,642.6	\$ 10,688.1

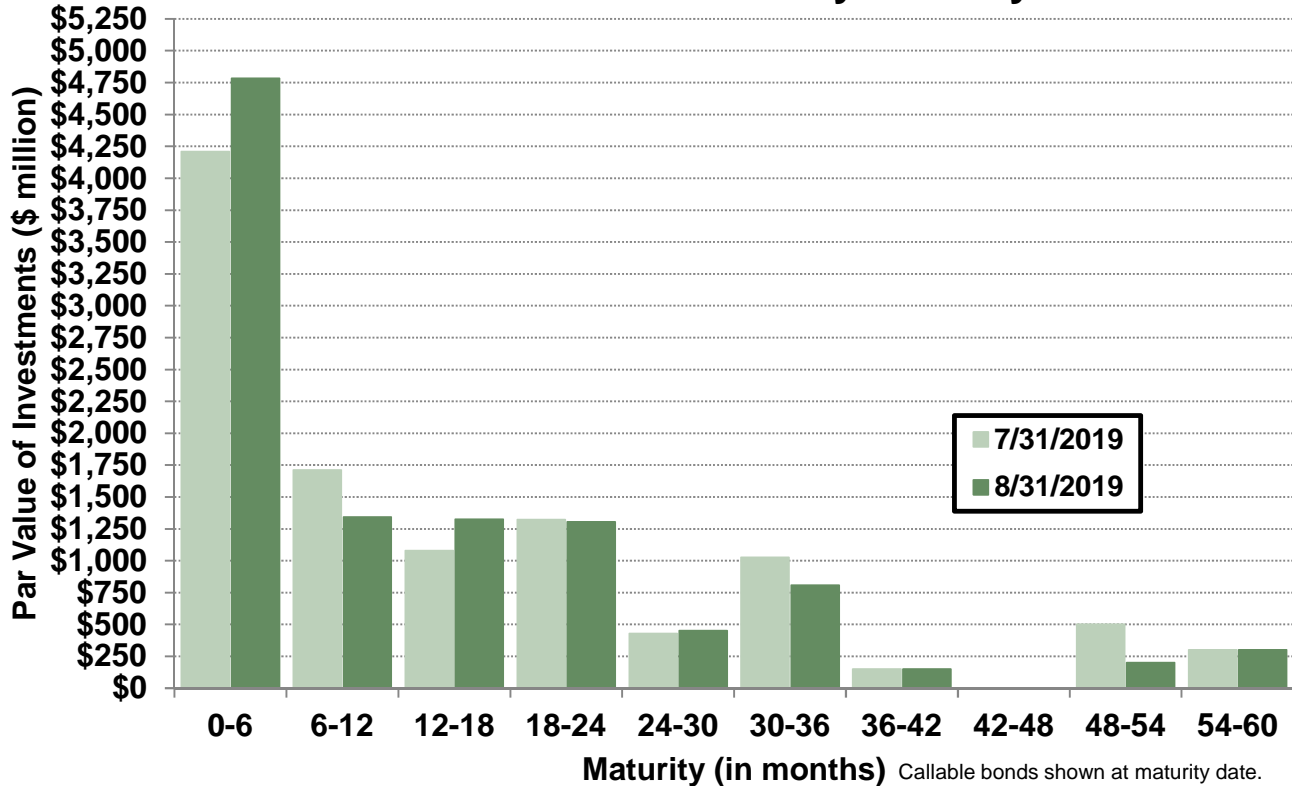


Asset Allocation by Market Value

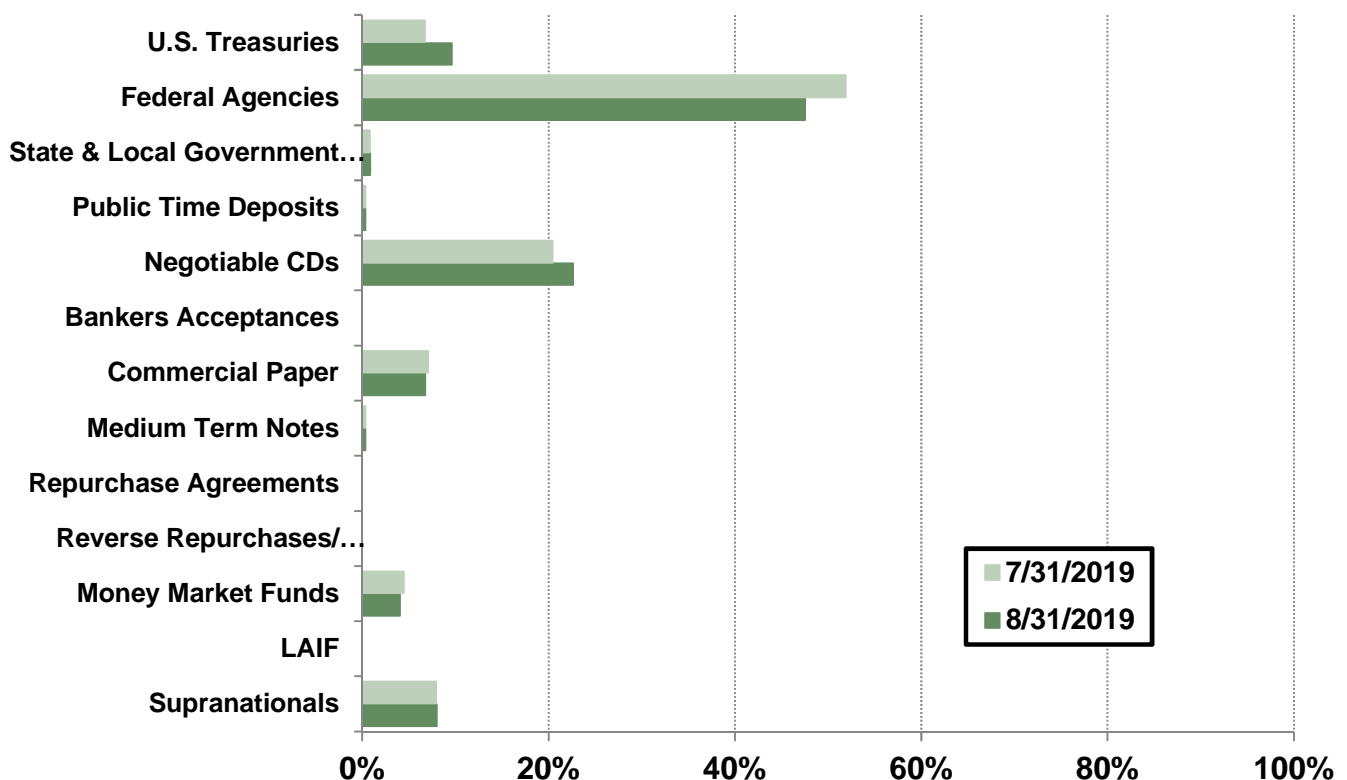
Portfolio Analysis

Pooled Fund

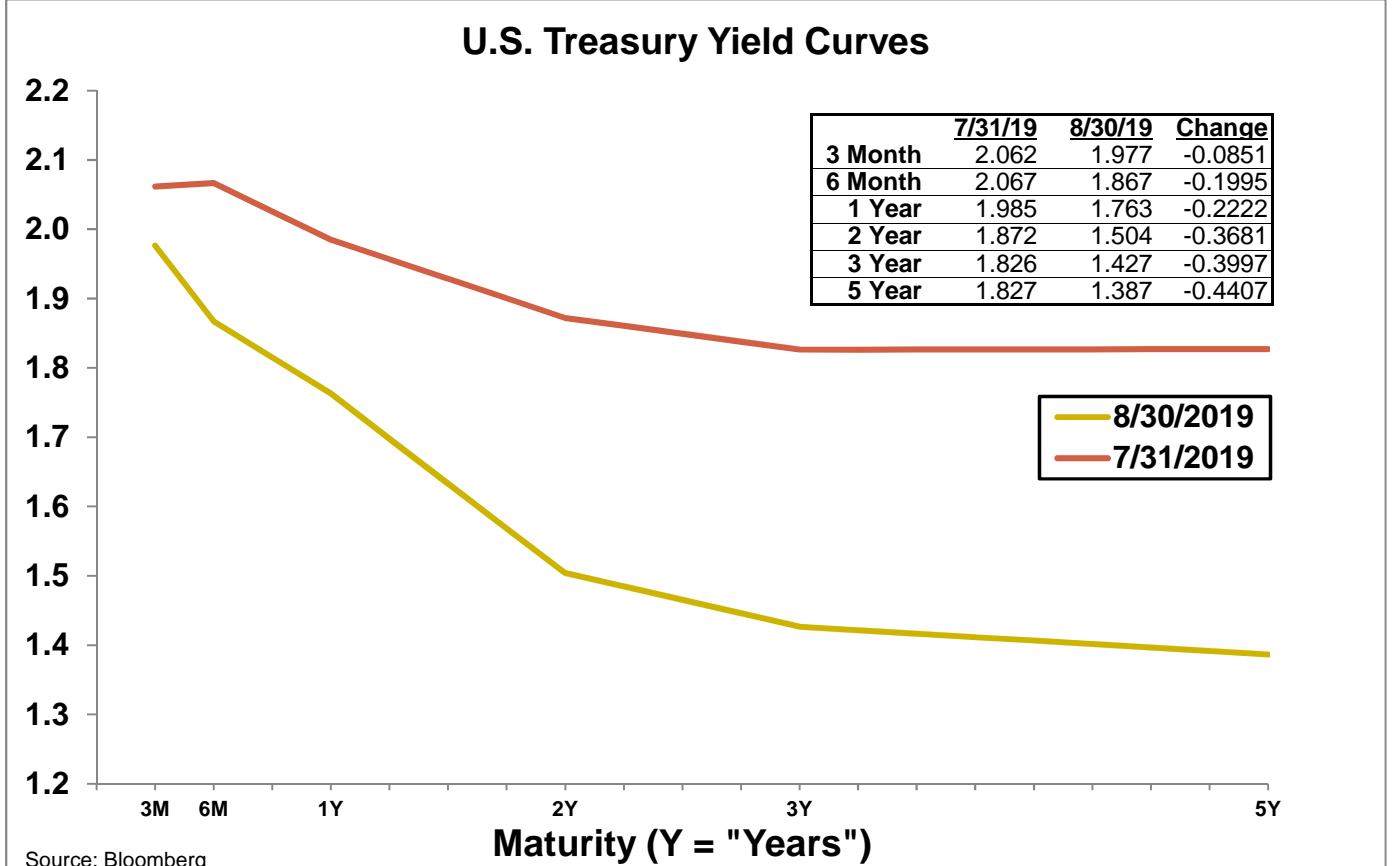
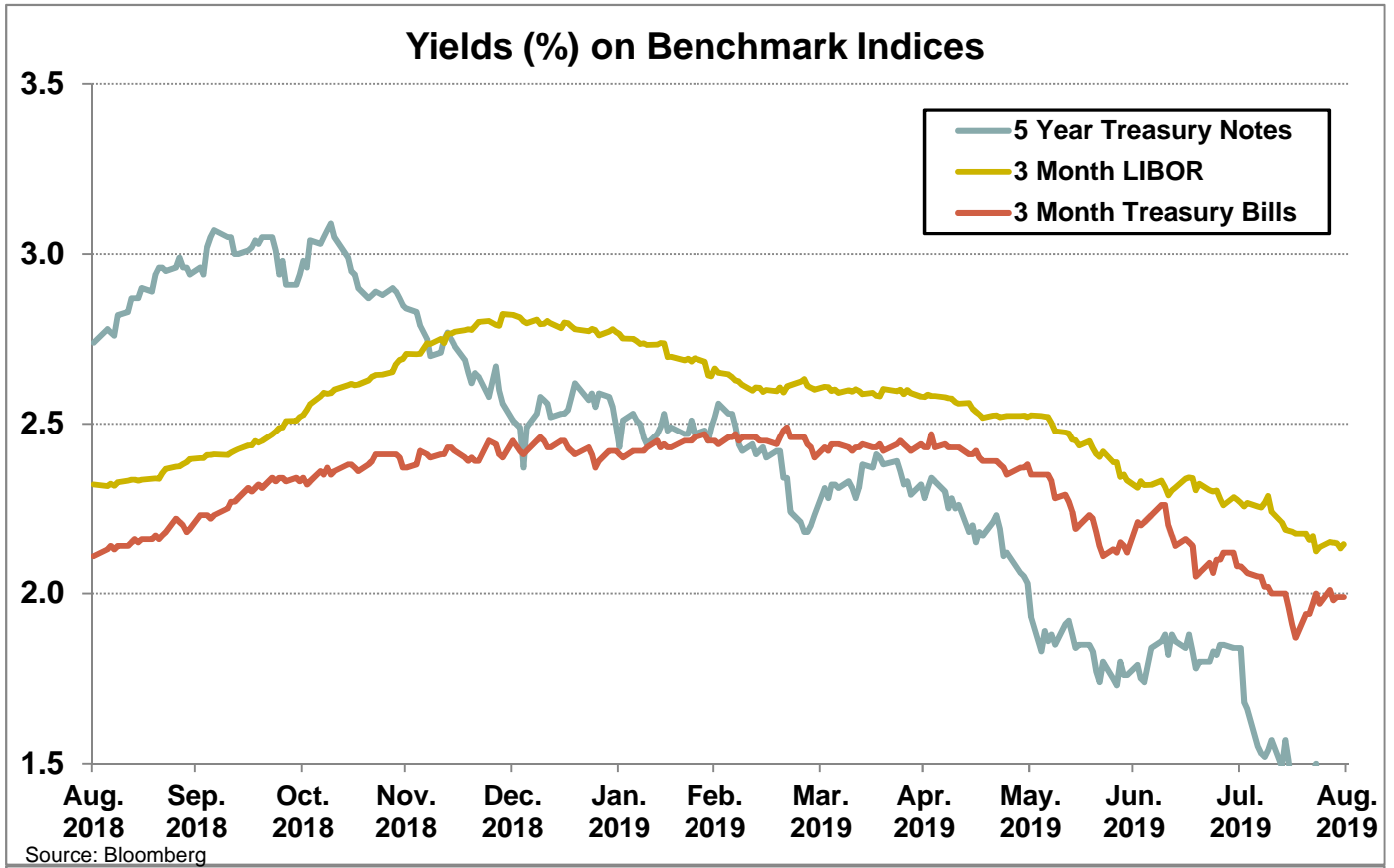
Par Value of Investments by Maturity



Asset Allocation by Market Value



Yield Curves



Investment Inventory

Pooled Fund

As of August 31, 2019

Type of Investment	CUSIP	Issuer Name	Maturity		Coupon	Par Value	Book Value	Amortized Book Value	Market Value
			Settle Date	Date					
U.S. Treasuries	912796VU0	TREASURY BILL	08/13/2019	09/10/2019	0.00	\$ 50,000,000	\$ 49,919,694	\$ 49,974,188	\$ 49,980,500
U.S. Treasuries	912796VV8	TREASURY BILL	08/20/2019	09/17/2019	0.00	50,000,000	49,921,056	49,954,889	49,960,500
U.S. Treasuries	912796VW6	TREASURY BILL	08/27/2019	09/24/2019	0.00	50,000,000	49,919,889	49,934,194	49,940,500
U.S. Treasuries	912796VY2	TREASURY BILL	8/13/2019	10/8/2019	0.00	440,000	438,597	439,073	439,146
U.S. Treasuries	912796VY2	TREASURY BILL	8/13/2019	10/8/2019	0.00	49,560,000	49,401,959	49,455,580	49,463,854
U.S. Treasuries	912796VZ9	TREASURY BILL	8/28/2019	10/15/2019	0.00	50,000,000	49,867,000	49,878,083	49,884,000
U.S. Treasuries	912828T59	US TREASURY	5/18/2018	10/15/2019	1.00	25,000,000	24,492,188	24,956,614	24,968,750
U.S. Treasuries	912828T59	US TREASURY	8/15/2018	10/15/2019	1.00	50,000,000	49,134,766	49,910,633	49,937,500
U.S. Treasuries	912796ST7	TREASURY BILL	8/22/2019	11/21/2019	0.00	50,000,000	49,759,861	49,786,250	49,787,500
U.S. Treasuries	912828N8	US TREASURY	1/16/2018	12/31/2019	1.88	50,000,000	49,871,094	49,978,155	49,984,500
U.S. Treasuries	912828XU9	US TREASURY	6/20/2017	6/15/2020	1.50	50,000,000	49,982,422	49,995,360	49,859,500
U.S. Treasuries	912828XU9	US TREASURY	4/3/2019	6/15/2020	1.50	50,000,000	49,478,516	49,657,887	49,859,500
U.S. Treasuries	912828XU9	US TREASURY	12/20/2018	6/15/2020	1.50	100,000,000	98,312,500	99,104,972	99,719,000
U.S. Treasuries	912828XY1	US TREASURY	4/3/2019	6/30/2020	2.50	50,000,000	50,070,313	50,076,927	50,275,500
U.S. Treasuries	912828Q1	US TREASURY	3/4/2019	1/15/2021	2.00	50,000,000	49,486,328	49,622,455	50,222,500
U.S. Treasuries	912828C57	US TREASURY	4/15/2019	3/31/2021	2.25	50,000,000	49,909,388	49,889,823	50,486,500
U.S. Treasuries	9128284G2	US TREASURY	4/9/2019	4/15/2021	2.38	50,000,000	50,013,672	50,010,982	50,601,500
U.S. Treasuries	912828S27	US TREASURY	8/15/2017	6/30/2021	1.13	25,000,000	24,519,531	24,773,178	24,800,750
U.S. Treasuries	912828T67	US TREASURY	11/10/2016	10/31/2021	1.25	50,000,000	49,574,219	49,814,541	49,720,500
U.S. Treasuries	912828U65	US TREASURY	12/13/2016	11/30/2021	1.75	100,000,000	99,312,500	99,688,672	100,563,000
U.S. Treasuries	912828XW5	US TREASURY	8/15/2017	6/30/2022	1.75	25,000,000	24,977,539	24,986,965	25,218,750
Subtotals					1.21	\$ 1,025,000,000	\$ 1,018,363,029	\$ 1,021,859,421	\$ 1,025,673,750
Federal Agencies	3135G0Q30	FANNIE MAE	10/21/2016	9/27/2019	1.18	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 49,969,000
Federal Agencies	3132X0KH3	FARMER MAC	10/6/2016	10/1/2019	2.33	50,000,000	50,000,000	50,000,000	50,006,500
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	10/10/2018	10/10/2019	2.65	36,000,000	35,987,760	35,998,692	36,020,160
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	12/1/2017	10/11/2019	1.12	20,000,000	19,732,000	19,984,212	19,978,600
Federal Agencies	3134G8TG4	FREDDIE MAC	4/11/2016	10/11/2019	1.50	15,000,000	15,000,000	15,000,000	14,989,200
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	10/13/2017	10/21/2019	1.50	21,500,000	21,461,945	21,497,422	21,483,230
Federal Agencies	3136G0T68	FANNIE MAE	8/28/2017	10/24/2019	1.33	14,000,000	13,968,220	13,997,860	13,984,880
Federal Agencies	3134GBHT2	FREDDIE MAC	9/12/2017	10/25/2019	1.63	50,000,000	50,024,500	50,001,712	49,963,500
Federal Agencies	3136G4FJ7	FANNIE MAE	10/25/2016	10/25/2019	1.20	25,000,000	25,000,000	25,000,000	24,969,750
Federal Agencies	3136G4EZ2	FANNIE MAE	10/28/2016	10/30/2019	1.13	50,000,000	49,950,000	49,997,311	49,928,000
Federal Agencies	3134GAVL5	FREDDIE MAC	11/4/2016	11/4/2019	1.17	100,000,000	100,000,000	100,000,000	99,844,000
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	6/14/2018	11/14/2019	2.45	50,000,000	49,987,500	49,998,214	50,049,000
Federal Agencies	3136G3LV5	FANNIE MAE	5/26/2016	11/26/2019	1.35	8,950,000	8,950,000	8,950,000	8,936,486
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	12/2/2016	12/2/2019	2.38	50,000,000	50,000,000	50,000,000	50,031,500
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38	11,360,000	11,464,888	11,374,840	11,372,382
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/12/2017	12/13/2019	2.38	20,000,000	20,186,124	20,026,225	20,021,800
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	12/15/2017	12/13/2019	2.38	40,000,000	40,369,200	40,052,236	40,043,600
Federal Agencies	3134G9VR5	FREDDIE MAC	7/6/2016	1/6/2020	2.25	25,000,000	25,000,000	25,000,000	25,008,000
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	1/17/2020	1.65	1,000,000	996,070	999,314	998,490
Federal Agencies	3136G4KQ5	FANNIE MAE	11/17/2017	1/17/2020	1.65	31,295,000	31,172,011	31,273,543	31,247,745
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	4/24/2018	1/24/2020	2.42	25,000,000	24,996,500	24,999,207	25,057,000
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	4/24/2018	1/24/2020	2.42	25,000,000	24,995,700	24,999,026	25,057,000
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	2/9/2018	2/11/2020	2.13	50,000,000	49,908,500	49,979,625	50,058,000
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	5/17/2017	3/13/2020	1.88	15,710,000	15,843,849	15,735,186	15,707,015
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	9/20/2017	3/20/2020	1.45	20,000,000	19,979,400	19,995,460	19,957,000
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	3/27/2018	3/27/2020	2.38	50,000,000	49,964,000	49,989,757	50,126,500

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Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3134GBET5	FREDDIE MAC	5/22/2018	4/13/2020		1.80	10,000,000	9,839,400	9,947,782	9,992,400
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	10/15/2018	4/15/2020		2.85	25,000,000	24,992,500	24,996,893	25,154,750
Federal Agencies	3136G4BL6	FANNIE MAE	10/17/2016	4/17/2020		1.25	15,000,000	15,000,000	15,000,000	14,944,650
Federal Agencies	3137EAEM7	FREDDIE MAC	4/19/2018	4/23/2020		2.50	35,000,000	34,992,300	34,997,538	35,134,750
Federal Agencies	3134GBPB2	FREDDIE MAC	5/30/2017	5/22/2020		1.70	15,750,000	15,750,000	15,750,000	15,733,148
Federal Agencies	3134GTTV5	FREDDIE MAC	6/12/2019	6/12/2020		2.40	100,000,000	100,000,000	100,000,000	100,003,000
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	6/15/2017	6/15/2020		1.54	25,000,000	24,997,500	24,999,343	24,945,500
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	6/15/2017	6/15/2020		1.54	26,900,000	26,894,620	26,898,586	26,841,358
Federal Agencies	3134GBST0	FREDDIE MAC	6/22/2017	6/22/2020		1.65	14,675,000	14,675,000	14,675,000	14,657,243
Federal Agencies	3134GBTX0	FREDDIE MAC	6/29/2017	6/29/2020		1.75	50,000,000	49,990,000	49,997,245	49,926,500
Federal Agencies	3136G3TG0	FANNIE MAE	6/30/2016	6/30/2020		1.75	15,000,000	15,000,000	15,000,000	14,992,650
Federal Agencies	3134GB5M0	FREDDIE MAC	12/1/2017	7/1/2020		1.96	50,000,000	50,000,000	50,000,000	50,001,000
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	7/6/2017	7/6/2020		1.55	25,000,000	24,989,961	24,997,170	24,914,750
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	7/13/2017	7/13/2020		1.75	50,000,000	50,000,000	50,000,000	49,914,000
Federal Agencies	3134GBXV9	FREDDIE MAC	7/13/2017	7/13/2020		1.85	50,000,000	50,000,000	50,000,000	49,974,500
Federal Agencies	3135G0T60	FANNIE MAE	8/1/2017	7/30/2020		1.50	50,000,000	49,848,500	49,953,885	49,866,500
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.65	6,700,000	6,699,330	6,699,779	6,697,320
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.80	25,000,000	25,000,000	25,000,000	24,974,750
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	8/28/2017	8/28/2020		1.80	50,000,000	50,000,000	50,000,000	49,949,500
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	8/15/2019	9/11/2020		2.10	25,000,000	25,000,000	25,000,000	25,001,750
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	8/15/2019	9/11/2020		2.10	25,000,000	25,000,000	25,000,000	25,001,750
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	8/15/2019	9/11/2020		2.10	50,000,000	50,000,000	50,000,000	50,003,500
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	3/14/2018	9/14/2020		2.40	25,000,000	24,984,458	24,993,562	25,175,500
Federal Agencies	3133EJ3N7	FEDERAL FARM CREDIT BANK	12/21/2018	9/21/2020		2.77	25,000,000	24,990,750	24,994,421	25,279,500
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	9/8/2017	9/28/2020		1.38	18,000,000	17,942,220	17,979,653	17,930,700
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	9/8/2017	9/28/2020		1.38	30,000,000	29,903,700	29,966,088	29,884,500
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	3/12/2018	10/5/2020		1.70	25,530,000	25,035,101	25,318,956	25,531,277
Federal Agencies	3132X0KR1	FARMER MAC	11/2/2016	11/2/2020		2.42	25,000,000	25,000,000	25,000,000	25,045,250
Federal Agencies	3132X0ZF1	FARMER MAC	11/13/2017	11/9/2020		1.93	12,000,000	11,970,000	11,988,049	12,005,520
Federal Agencies	3133EJT90	FEDERAL FARM CREDIT BANK	11/16/2018	11/16/2020		2.95	50,000,000	49,947,835	49,968,458	50,770,500
Federal Agencies	3137EAEK1	FREDDIE MAC	11/15/2017	11/17/2020		1.88	50,000,000	49,952,000	49,980,634	50,115,500
Federal Agencies	3134GBX56	FREDDIE MAC	11/24/2017	11/24/2020		2.25	60,000,000	60,223,200	60,091,642	60,440,400
Federal Agencies	3134GBLR1	FREDDIE MAC	5/25/2017	11/25/2020		1.75	24,715,000	24,712,529	24,714,129	24,747,624
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,996,953	25,077,000
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	11/27/2017	11/27/2020		1.90	25,000,000	24,992,629	24,996,953	25,077,000
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	12/13/2017	12/11/2020		1.88	10,000,000	9,957,600	9,981,901	10,032,600
Federal Agencies	3132X0ZY0	FARMER MAC	12/15/2017	12/15/2020		2.05	12,750,000	12,741,458	12,746,329	12,781,748
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	3/18/2019	12/18/2020		2.65	34,300,000	34,300,000	34,300,000	34,307,889
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	3/18/2019	12/18/2020		2.65	40,000,000	40,000,000	40,000,000	40,009,200
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020		2.36	50,000,000	50,000,000	50,000,000	50,084,000
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020		2.48	100,000,000	100,000,000	100,000,000	100,348,000
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	1/11/2019	1/11/2021		2.55	100,000,000	99,934,000	99,955,037	101,225,000
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	9/20/2017	2/10/2021		1.87	50,200,000	50,189,960	50,195,721	50,202,510
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	4/16/2018	2/12/2021		2.35	50,000,000	49,673,710	49,832,591	50,521,000
Federal Agencies	3137EAE19	FREDDIE MAC	2/16/2018	2/16/2021		2.38	22,000,000	21,941,920	21,971,702	22,245,080
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	8/30/2019	2/26/2021		2.05	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	8/30/2019	2/26/2021		2.05	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	8/30/2019	2/26/2021		2.05	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	8/30/2019	2/26/2021		2.05	25,000,000	25,000,000	25,000,000	25,002,500
Federal Agencies	3134GBD58	FREDDIE MAC	8/30/2017	2/26/2021		1.80	5,570,000	5,569,443	5,569,763	5,571,615

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				Date				Book Value	
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021	2.55	50,000,000	49,975,000	49,980,951	50,702,000
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021	2.55	50,000,000	49,975,000	49,980,951	50,702,000
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	8/11/2017	3/22/2021	2.20	8,585,000	8,593,327	8,588,586	8,585,086
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021	2.60	6,350,000	6,343,079	6,346,369	6,427,978
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021	2.60	20,450,000	20,427,710	20,438,306	20,701,126
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021	2.23	25,000,000	24,916,500	24,933,520	25,235,500
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021	2.23	25,000,000	24,917,500	24,934,316	25,235,500
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021	2.60	25,000,000	25,000,000	25,000,000	25,026,750
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021	2.60	25,000,000	25,000,000	25,000,000	25,026,750
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021	2.60	25,000,000	25,000,000	25,000,000	25,026,750
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	4/23/2019	4/23/2021	2.60	25,000,000	25,000,000	25,000,000	25,026,750
Federal Agencies	3134GBJP8	FREDDIE MAC	11/16/2017	5/3/2021	1.89	22,000,000	21,874,600	21,939,483	22,008,360
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	5/22/2018	5/10/2021	2.70	17,700,000	17,653,095	17,673,302	18,026,388
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	6/15/2021	2.13	50,000,000	50,000,000	50,000,000	50,007,000
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	11/30/2017	6/15/2021	2.13	50,000,000	50,000,000	50,000,000	50,007,000
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021	2.43	25,000,000	25,000,000	25,000,000	25,003,250
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021	2.43	25,000,000	25,000,000	25,000,000	25,003,250
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021	2.43	25,000,000	25,000,000	25,000,000	25,003,250
Federal Agencies	3134GTUN1	FREDDIE MAC	6/17/2019	6/17/2021	2.43	25,000,000	25,000,000	25,000,000	25,003,250
Federal Agencies	3135G0U35	FANNIE MAE	6/25/2018	6/22/2021	2.75	25,000,000	24,994,250	24,996,528	25,539,000
Federal Agencies	3134GBJ60	FREDDIE MAC	9/29/2017	6/29/2021	1.90	50,000,000	50,000,000	50,000,000	50,009,000
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	11/1/2017	7/1/2021	2.08	100,000,000	100,000,000	100,000,000	100,036,000
Federal Agencies	3134GBM25	FREDDIE MAC	10/2/2017	7/1/2021	1.92	50,000,000	50,000,000	50,000,000	50,011,500
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021	2.31	25,000,000	25,000,000	25,000,000	25,004,750
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021	2.31	25,000,000	25,000,000	25,000,000	25,004,750
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021	2.31	25,000,000	25,000,000	25,000,000	25,004,750
Federal Agencies	3134GTZL0	FREDDIE MAC	7/8/2019	7/2/2021	2.31	25,000,000	25,000,000	25,000,000	25,004,750
Federal Agencies	3130AGYB5	FEDERAL HOME LOAN BANK	8/29/2019	8/27/2021	2.05	109,870,000	109,860,539	109,848,116	109,871,099
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	9/18/2017	9/13/2021	1.88	25,000,000	24,927,500	24,963,003	24,953,750
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/7/2021	1.38	25,000,000	25,000,000	25,000,000	24,908,500
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	10/19/2018	10/19/2021	3.00	25,000,000	24,980,900	24,986,424	25,725,000
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	1.38	14,500,000	14,500,000	14,500,000	14,427,935
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	1.38	15,000,000	15,000,000	15,000,000	14,925,450
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	11/15/2018	11/15/2021	3.05	50,000,000	49,950,000	49,963,230	51,549,500
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	9/8/2017	12/15/2021	2.00	50,000,000	50,000,000	50,000,000	50,006,500
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021	2.80	25,000,000	24,974,250	24,980,312	25,691,500
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021	2.80	25,000,000	24,974,250	24,980,312	25,691,500
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021	2.80	25,000,000	24,964,250	24,972,666	25,691,500
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	2/19/2019	2/14/2022	2.53	20,700,000	20,682,612	20,685,704	21,182,931
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	3/1/2019	3/1/2022	2.55	10,000,000	9,997,186	9,997,658	10,242,900
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022	2.50	17,780,000	17,878,620	17,839,389	18,222,900
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022	2.50	40,000,000	40,225,027	40,136,329	40,996,400
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022	2.47	26,145,000	26,269,102	26,215,001	26,755,224
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022	2.47	45,500,000	45,709,603	45,616,320	46,561,970
Federal Agencies	3135G0T45	FANNIE MAE	6/6/2017	4/5/2022	1.88	25,000,000	25,072,250	25,038,787	25,253,250
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022	2.25	25,000,000	24,918,000	24,928,624	25,505,500
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022	2.25	50,000,000	49,836,000	49,857,248	51,011,000
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022	2.25	50,000,000	49,836,000	49,857,248	51,011,000
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	4/18/2019	4/18/2022	2.35	50,000,000	49,969,500	49,973,285	51,059,000
Federal Agencies	3133EKLRS	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022	2.25	25,000,000	24,949,250	24,954,251	25,462,500

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Federal Agencies	3133EKL R5	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022		2.25	35,000,000	34,928,950	34,935,951	35,647,500
Federal Agencies	3134GBQ G0	FREDDIE MAC	5/25/2017	5/25/2022		2.18	50,000,000	50,000,000	50,000,000	50,066,500
Federal Agencies	3133EHL Y7	FEDERAL FARM CREDIT BANK	6/6/2017	6/2/2022		1.88	50,000,000	50,059,250	50,032,682	50,440,500
Federal Agencies	3133EHL Y7	FEDERAL FARM CREDIT BANK	6/9/2017	6/2/2022		1.88	50,000,000	49,997,500	49,998,619	50,440,500
Federal Agencies	3134GBF 72	FREDDIE MAC	9/15/2017	6/15/2022		2.01	50,000,000	50,000,000	50,000,000	50,008,000
Federal Agencies	3134GBN 73	FREDDIE MAC	10/2/2017	7/1/2022		2.07	50,000,000	50,000,000	50,000,000	50,020,500
Federal Agencies	3134GBW 99	FREDDIE MAC	11/1/2017	7/1/2022		2.24	100,000,000	100,000,000	100,000,000	100,050,000
Federal Agencies	3134GBX U1	FREDDIE MAC	7/27/2017	7/27/2022		2.25	31,575,000	31,575,000	31,575,000	31,597,103
Federal Agencies	3130AC7 E8	FEDERAL HOME LOAN BANK	9/1/2017	9/1/2022		2.17	50,000,000	50,000,000	50,000,000	50,000,000
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,028,000
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,028,000
Federal Agencies	3134GTEE 9	FREDDIE MAC	4/24/2019	10/24/2022		2.76	25,000,000	25,000,000	25,000,000	25,028,000
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,032,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,032,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,032,250
Federal Agencies	3134GTHR 7	FREDDIE MAC	4/23/2019	10/23/2023		2.81	25,000,000	25,000,000	25,000,000	25,032,250
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,012,250
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,012,250
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,012,250
Federal Agencies	3134GS5 P6	FREDDIE MAC	3/18/2019	12/18/2023		3.00	25,000,000	25,000,000	25,000,000	25,012,250
Federal Agencies	3134GTMN 0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,047,000
Federal Agencies	3134GTMN 0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,047,000
Federal Agencies	3134GTMN 0	FREDDIE MAC	5/20/2019	5/20/2024		2.85	25,000,000	25,000,000	25,000,000	25,047,000
Subtotals						2.19	\$ 5,055,060,000	\$ 5,053,268,016	\$ 5,053,954,073	\$ 5,076,680,368
State/Local Agencies	6055804 W6	MISSISSIPPI ST	4/23/2015	10/1/2019		6.09	\$ 8,500,000	\$ 10,217,510	\$ 8,531,767	\$ 8,526,010
State/Local Agencies	977100CW 4	WISCONSIN ST GEN FUND ANNUAL	8/16/2016	5/1/2020		1.45	18,000,000	18,000,000	18,000,000	17,959,500
State/Local Agencies	13063DGA 0	CALIFORNIA ST	4/25/2018	4/1/2021		2.80	33,000,000	33,001,320	33,000,712	33,513,480
State/Local Agencies	13066YTY 5	CALIFORNIA ST DEPT OF WTR RES	2/6/2017	5/1/2021		1.71	27,962,641	27,489,513	27,776,452	27,982,494
State/Local Agencies	91412GF 59	UNIV OF CALIFORNIA CA REVENUE	8/9/2016	5/15/2021		1.91	1,769,000	1,810,695	1,783,905	1,775,705
Subtotals						2.49	\$ 89,231,641	\$ 90,519,038	\$ 89,092,835	\$ 89,757,189
Public Time Deposits	PP9F99QR 1	BRIDGE BANK	3/26/2019	9/26/2019		2.55	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Public Time Deposits	PP9J6D7 23	SAN FRANCISCO CREDIT UNION	6/4/2019	12/4/2019		2.06	10,000,000	10,000,000	10,000,000	10,000,000
Public Time Deposits	PPEQ338W 9	BANK OF SAN FRANCISCO	6/11/2019	12/11/2019		2.24	5,000,000	5,000,000	5,000,000	5,000,000
Public Time Deposits	PPQD3GI 13	BRIDGE BANK	6/24/2019	12/23/2019		2.23	10,000,000	10,000,000	10,000,000	10,000,000
Subtotals						2.28	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized		
				Date					Book Value	Market Value	
Negotiable CDs	06417G4V7	BANK OF NOVA SCOTIA HOUS	2/8/2019	9/6/2019	2.65	\$	50,000,000	\$	50,000,000	\$	50,004,658
Negotiable CDs	78012UMC6	ROYAL BANK OF CANADA NY	8/16/2019	9/6/2019	2.33		100,000,000		100,073,250		100,004,418
Negotiable CDs	65602VPG5	NORINCHUKIN BANK NY	7/11/2019	9/16/2019	2.30		100,000,000		100,000,000		100,010,359
Negotiable CDs	89114MS99	TORONTO DOMINION BANK NY	6/20/2019	9/16/2019	2.35		50,000,000		50,000,000		50,006,224
Negotiable CDs	89114MWS2	TORONTO DOMINION BANK NY	3/8/2019	9/18/2019	2.59		25,000,000		25,000,000		25,006,293
Negotiable CDs	89114M5C7	TORONTO DOMINION BANK NY	8/7/2019	9/25/2019	2.17		100,000,000		100,000,000		100,007,421
Negotiable CDs	89114M5J2	TORONTO DOMINION BANK NY	8/9/2019	9/26/2019	2.16		100,000,000		100,000,000		100,007,015
Negotiable CDs	06370RV55	BANK OF MONTREAL CHICAGO	8/1/2019	10/1/2019	2.23		50,000,000		50,000,000		50,007,142
Negotiable CDs	65602VPZ3	NORINCHUKIN BANK NY	7/25/2019	10/25/2019	2.25		50,000,000		50,000,000		50,014,106
Negotiable CDs	78012UKW4	ROYAL BANK OF CANADA NY	12/7/2018	10/25/2019	3.01		50,000,000		50,000,000		50,068,840
Negotiable CDs	89114MPG6	TORONTO DOMINION BANK NY	12/6/2018	10/25/2019	3.06		25,000,000		25,000,000		25,036,288
Negotiable CDs	89114MLP0	TORONTO DOMINION BANK NY	11/9/2018	10/28/2019	3.08		50,000,000		50,000,000		50,077,721
Negotiable CDs	65602VQE9	NORINCHUKIN BANK NY	7/30/2019	10/30/2019	2.25		75,000,000		75,000,000		75,023,156
Negotiable CDs	06370RW47	BANK OF MONTREAL CHICAGO	8/1/2019	11/1/2019	2.23		50,000,000		50,000,000		50,014,259
Negotiable CDs	06370RNN5	BANK OF MONTREAL CHICAGO	11/6/2018	11/6/2019	3.10		50,000,000		50,000,000		50,091,508
Negotiable CDs	06370RX61	BANK OF MONTREAL CHICAGO	8/6/2019	11/6/2019	2.20		50,000,000		50,000,000		50,012,687
Negotiable CDs	65602VQS8	NORINCHUKIN BANK NY	8/9/2019	11/8/2019	2.15		100,000,000		100,000,000		100,016,665
Negotiable CDs	96130AAN8	WESTPAC BANKING CORP NY	11/8/2018	11/8/2019	3.10		50,000,000		50,000,000		50,094,263
Negotiable CDs	96130AAT5	WESTPAC BANKING CORP NY	11/14/2018	11/14/2019	3.08		50,000,000		50,000,000		50,100,495
Negotiable CDs	89114MME4	TORONTO DOMINION BANK NY	11/19/2018	11/19/2019	3.10		25,000,000		25,000,000		25,054,719
Negotiable CDs	78012UKB0	ROYAL BANK OF CANADA NY	11/26/2018	11/25/2019	3.07		50,000,000		50,000,000		50,114,244
Negotiable CDs	96130AAZ1	WESTPAC BANKING CORP NY	11/29/2018	11/27/2019	3.06		50,000,000		50,000,000		50,115,754
Negotiable CDs	65602VQL3	NORINCHUKIN BANK NY	8/1/2019	12/2/2019	2.25		50,000,000		50,000,000		50,027,780
Negotiable CDs	06370RPG8	BANK OF MONTREAL CHICAGO	12/3/2018	12/3/2019	3.12		50,000,000		50,000,000		50,135,364
Negotiable CDs	89114MPF8	TORONTO DOMINION BANK NY	12/6/2018	12/6/2019	3.10		50,000,000		50,000,000		50,137,092
Negotiable CDs	96130ABE7	WESTPAC BANKING CORP NY	12/7/2018	12/6/2019	3.05		50,000,000		50,000,000		50,130,517
Negotiable CDs	06370RQD4	BANK OF MONTREAL CHICAGO	12/6/2018	12/9/2019	3.06		50,000,000		50,000,000		50,135,867
Negotiable CDs	06370RQZ5	BANK OF MONTREAL CHICAGO	12/10/2018	12/11/2019	3.06		50,000,000		50,000,000		50,138,666
Negotiable CDs	63873NE49	NATIXIS NY BRANCH	1/11/2019	1/6/2020	3.00		50,000,000		50,000,000		50,164,282
Negotiable CDs	78012UNB7	ROYAL BANK OF CANADA NY	4/8/2019	1/6/2020	2.57		25,000,000		25,000,000		25,045,802
Negotiable CDs	78012UNC5	ROYAL BANK OF CANADA NY	4/8/2019	1/8/2020	2.57		25,000,000		25,000,000		25,046,512
Negotiable CDs	89114MB30	TORONTO DOMINION BANK NY	4/8/2019	1/17/2020	2.60		50,000,000		50,000,000		50,105,114
Negotiable CDs	06417G6G8	BANK OF NOVA SCOTIA HOUS	4/25/2019	2/3/2020	2.57		50,000,000		50,000,000		50,111,996
Negotiable CDs	89114MF36	TORONTO DOMINION BANK NY	4/24/2019	2/3/2020	2.56		50,000,000		50,000,000		50,109,833
Negotiable CDs	06417G6H6	BANK OF NOVA SCOTIA HOUS	4/25/2019	2/5/2020	2.57		50,000,000		50,000,000		50,113,419
Negotiable CDs	06417G6K9	BANK OF NOVA SCOTIA HOUS	4/29/2019	2/6/2020	2.56		50,000,000		50,000,000		50,112,084
Negotiable CDs	96130ABW7	WESTPAC BANKING CORP NY	2/15/2019	2/14/2020	2.71		50,000,000		50,000,000		50,149,334
Negotiable CDs	06417G6L7	BANK OF NOVA SCOTIA HOUS	4/29/2019	2/19/2020	2.57		50,000,000		50,000,000		50,123,510
Negotiable CDs	06417G6V5	BANK OF NOVA SCOTIA HOUS	5/6/2019	2/21/2020	2.57		50,000,000		50,000,000		50,125,174
Negotiable CDs	96130ACE6	WESTPAC BANKING CORP NY	3/6/2019	2/26/2020	2.70		50,000,000		50,000,000		50,158,235
Negotiable CDs	06370RUV9	BANK OF MONTREAL CHICAGO	3/1/2019	3/2/2020	2.68		50,000,000		50,000,000		50,180,567
Negotiable CDs	06370RVN6	BANK OF MONTREAL CHICAGO	3/5/2019	3/2/2020	2.70		50,000,000		50,000,000		50,185,725
Negotiable CDs	78012UMY8	ROYAL BANK OF CANADA NY	4/4/2019	3/25/2020	2.58		50,000,000		50,000,000		50,176,080
Negotiable CDs	78012UMZ5	ROYAL BANK OF CANADA NY	4/4/2019	3/30/2020	2.58		50,000,000		50,000,000		50,180,285
Negotiable CDs	06370RYS2	BANK OF MONTREAL CHICAGO	4/11/2019	4/13/2020	2.60		65,000,000		65,000,000		65,258,055
Subtotals						2.61	\$ 2,415,000,000	\$ 2,415,073,250	\$ 2,415,002,040	\$ 2,418,939,515	

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	
				Date					Book Value	Market Value
Commercial Paper	89233HW42	TOYOTA MOTOR CREDIT CORP	3/11/2019	9/4/2019		0.00	\$ 50,000,000	\$ 49,368,208	\$ 49,989,292	\$ 49,991,084
Commercial Paper	25214PNZ2	DEXIA CREDIT LOCAL SA NY	2/26/2019	9/16/2019		0.00	50,000,000	49,284,583	49,946,875	49,955,417
Commercial Paper	62479MWJ8	MUFG BANK LTD NY	4/4/2019	9/18/2019		0.00	11,000,000	10,867,838	10,988,546	10,988,884
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	4/4/2019	9/24/2019		0.00	12,000,000	11,850,643	11,980,143	11,983,593
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	6/28/2019	9/24/2019		0.00	25,000,000	24,858,833	24,963,104	24,965,820
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	7/3/2019	9/24/2019		0.00	50,000,000	49,732,556	49,925,889	49,931,639
Commercial Paper	89233HWQ3	TOYOTA MOTOR CREDIT CORP	3/12/2019	9/24/2019		0.00	50,000,000	49,300,389	49,917,903	49,931,639
Commercial Paper	62479MWS8	MUFG BANK LTD NY	6/28/2019	9/26/2019		0.00	30,000,000	29,826,750	29,951,875	29,955,417
Commercial Paper	62479MWW9	MUFG BANK LTD NY	7/30/2019	9/30/2019		0.00	75,000,000	74,706,792	74,862,854	74,870,708
Commercial Paper	62479MX32	MUFG BANK LTD NY	7/3/2019	10/3/2019		0.00	75,000,000	74,557,250	74,846,000	74,857,334
Commercial Paper	62479MX40	MUFG BANK LTD NY	4/4/2019	10/4/2019		0.00	20,000,000	19,735,667	19,952,333	19,960,767
Commercial Paper	62479MX73	MUFG BANK LTD NY	8/6/2019	10/7/2019		0.00	30,000,000	29,885,817	29,933,700	29,935,800
Commercial Paper	62479MX73	MUFG BANK LTD NY	8/7/2019	10/7/2019		0.00	45,000,000	44,831,488	44,900,550	44,903,700
Commercial Paper	62479MXG3	MUFG BANK LTD NY	7/3/2019	10/16/2019		0.00	50,000,000	49,663,125	49,855,625	49,866,250
Commercial Paper	25214PNV1	DEXIA CREDIT LOCAL SA NY	2/5/2019	10/28/2019		0.00	50,000,000	49,035,694	49,792,583	49,830,584
Commercial Paper	62479MZF1	MUFG BANK LTD NY	7/26/2019	12/23/2019		0.00	60,000,000	59,447,500	59,583,783	59,598,850
Commercial Paper	62479LAX3	MUFG BANK LTD NY	8/28/2019	1/31/2020		0.00	40,000,000	39,644,667	39,653,778	39,641,956
Subtotals						0.00	\$ 723,000,000	\$ 716,597,799	\$ 721,042,834	\$ 721,169,439
Medium Term Notes	742718EG0	THE PROCTER & GAMBLE CO	6/20/2018	11/1/2019		1.90	\$ 9,650,000	\$ 9,557,071	\$ 9,638,640	\$ 9,645,658
Medium Term Notes	89236TEJ0	TOYOTA MOTOR CREDIT CORP	1/11/2018	1/10/2020		2.20	20,000,000	19,982,200	19,996,801	20,000,000
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	1/8/2019	1/8/2021		3.05	5,000,000	4,997,000	4,997,969	5,080,100
Subtotals						2.24	\$ 34,650,000	\$ 34,536,271	\$ 34,633,410	\$ 34,725,758
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	8/31/2019	9/1/2019		2.02	\$ 10,371,533	\$ 10,371,533	\$ 10,371,533	\$ 10,371,533
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PF	8/31/2019	9/1/2019		2.07	24,994,931	24,994,931	24,994,931	24,994,931
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	8/31/2019	9/1/2019		2.01	10,424,691	10,424,691	10,424,691	10,424,691
Money Market Funds	31607A703	FIDELITY INST GOV FUND	8/31/2019	9/1/2019		2.06	375,604,339	375,604,339	375,604,339	375,604,339
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUN	8/31/2019	9/1/2019		2.02	11,235,727	11,235,727	11,235,727	11,235,727
Subtotals						2.06	\$ 432,631,220	\$ 432,631,220	\$ 432,631,220	\$ 432,631,220

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	
				Date					Book Value	Market Value
Supranationals	4581X0BY3	INTER-AMERICAN DEVEL BK	11/5/2018	9/12/2019		1.13	\$ 44,716,000	\$ 44,101,155	\$ 44,694,253	\$ 44,703,927
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	11/6/2017	9/30/2019		1.20	50,000,000	49,483,894	49,978,402	49,969,500
Supranationals	45905UJZ6	INTL BK RECON & DEVELOP	6/2/2017	10/25/2019		1.30	25,000,000	24,845,000	24,990,434	24,973,250
Supranationals	45905UJZ6	INTL BK RECON & DEVELOP	6/2/2017	10/25/2019		1.30	29,300,000	29,118,340	29,288,789	29,268,649
Supranationals	459052RX6	IBRD DISCOUNT NOTE	4/24/2019	1/17/2020		0.00	20,000,000	19,645,644	19,817,533	19,856,400
Supranationals	459052SC1	IBRD DISCOUNT NOTE	4/24/2019	1/22/2020		0.00	40,000,000	39,278,067	39,621,844	39,702,400
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	3/21/2017	4/21/2020		1.88	50,000,000	49,956,500	49,991,007	49,983,000
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	5/17/2018	5/12/2020		1.63	10,000,000	9,789,360	9,926,305	9,978,500
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	4/12/2017	5/12/2020		1.63	25,000,000	24,940,750	24,986,635	24,946,250
Supranationals	459058GA5	INTL BK RECON & DEVELOP	8/29/2017	9/4/2020		1.63	50,000,000	49,989,500	49,996,484	49,910,500
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	11/9/2017	11/9/2020		1.95	50,000,000	49,965,000	49,986,109	50,097,000
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	12/20/2017	11/9/2020		1.95	50,000,000	49,718,500	49,883,931	50,097,000
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	1/25/2018	1/25/2021		2.25	50,000,000	49,853,000	49,931,328	50,371,500
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	4/19/2018	4/19/2021		2.63	45,000,000	44,901,000	44,946,164	45,712,350
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	5/16/2018	4/19/2021		2.63	50,000,000	49,693,972	49,829,380	50,791,500
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	5/23/2018	7/20/2021		1.13	12,135,000	11,496,942	11,754,598	12,034,522
Supranationals	459058GH0	INTL BK RECON & DEVELOP	7/25/2018	7/23/2021		2.75	50,000,000	49,883,000	49,926,100	51,094,000
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	25,004,250
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	25,004,250
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	25,004,250
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	25,000,000	25,000,000	25,000,000	25,004,250
Supranationals	459058GY3	INTL BK RECON & DEVELOP	6/28/2019	6/28/2024		2.60	100,000,000	100,000,000	100,000,000	100,017,000
Subtotals						1.93	\$ 851,151,000	\$ 846,659,623	\$ 849,549,297	\$ 853,524,248
Grand Totals						2.02	\$ 10,660,723,861	\$ 10,642,648,247	\$ 10,652,765,130	\$ 10,688,101,486

Monthly Investment Earnings

Pooled Fund

For month ended August 31, 2019

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity		Date	Earned Interest	Amort.	Realized	Earned Income
											Expense	Gain/(Loss)	/Net Earnings
U.S. Treasuries	912796VU0	TREASURY BILL	\$ 50,000,000	0.00	2.07	8/13/19	9/10/19	\$ -	\$ 54,493	\$ -	\$ -	\$ -	\$ 54,493
U.S. Treasuries	912796VV8	TREASURY BILL	50,000,000	0.00	2.03	8/20/19	9/17/19	-	33,833	-	-	-	33,833
U.S. Treasuries	912796VW6	TREASURY BILL	50,000,000	0.00	2.06	8/27/19	9/24/19	-	14,306	-	-	-	14,306
U.S. Treasuries	912796VY2	TREASURY BILL	440,000	0.00	2.06	8/13/19	10/8/19	-	476	-	-	-	476
U.S. Treasuries	912796VY2	TREASURY BILL	49,560,000	0.00	2.06	8/13/19	10/8/19	-	53,621	-	-	-	53,621
U.S. Treasuries	912796VZ9	TREASURY BILL	50,000,000	0.00	2.00	8/28/19	10/15/19	-	11,083	-	-	-	11,083
U.S. Treasuries	912828T59	US TREASURY	25,000,000	1.00	2.47	5/18/18	10/15/19	21,175	30,567	-	-	-	51,742
U.S. Treasuries	912828T59	US TREASURY	50,000,000	1.00	2.51	8/15/18	10/15/19	42,350	62,963	-	-	-	105,313
U.S. Treasuries	912796ST7	TREASURY BILL	50,000,000	0.00	1.91	8/22/19	11/21/19	-	26,389	-	-	-	26,389
U.S. Treasuries	9128283N8	US TREASURY	50,000,000	1.88	2.01	1/16/18	12/31/19	78,974	5,597	-	-	-	84,571
U.S. Treasuries	912828XU9	US TREASURY	50,000,000	1.50	1.51	6/20/17	6/15/20	63,525	499	-	-	-	64,024
U.S. Treasuries	912828XU9	US TREASURY	50,000,000	1.50	2.39	4/3/19	6/15/20	63,525	36,825	-	-	-	100,349
U.S. Treasuries	912828XU9	US TREASURY	100,000,000	1.50	2.67	12/20/18	6/15/20	127,049	96,340	-	-	-	223,389
U.S. Treasuries	912828XY1	US TREASURY	50,000,000	2.50	2.38	4/3/19	6/30/20	105,299	(4,801)	-	-	-	100,498
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	2.57	3/4/19	1/15/21	84,239	23,315	-	-	-	107,554
U.S. Treasuries	912828C57	US TREASURY	50,000,000	2.25	2.39	4/15/19	3/31/21	95,287	5,919	-	-	-	101,206
U.S. Treasuries	9128284G2	US TREASURY	50,000,000	2.38	2.36	4/9/19	4/15/21	100,581	(575)	-	-	-	100,006
U.S. Treasuries	912828S27	US TREASURY	25,000,000	1.13	1.64	8/15/17	6/30/21	23,692	10,526	-	-	-	34,218
U.S. Treasuries	912828T67	US TREASURY	50,000,000	1.25	1.43	11/10/16	10/31/21	52,649	7,268	-	-	-	59,918
U.S. Treasuries	912828U65	US TREASURY	100,000,000	1.75	1.90	12/13/16	11/30/21	148,224	11,755	-	-	-	159,979
U.S. Treasuries	912828XW5	US TREASURY	25,000,000	1.75	1.77	8/15/17	6/30/22	36,855	391	-	-	-	37,246
Subtotals			\$ 1,025,000,000					\$ 1,043,423	\$ 480,791	\$ -	\$ -	\$ -	\$ 1,524,214
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	\$ -	0.88	2.37	4/19/18	8/5/19	\$ 2,333	\$ 3,842	\$ -	\$ -	\$ -	\$ 6,175
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	-	0.88	2.37	4/19/18	8/5/19	486	803	-	-	-	1,289
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	-	0.88	2.44	5/10/18	8/5/19	583	1,004	-	-	-	1,587
Federal Agencies	3130A8Y72	FEDERAL HOME LOAN BANK	-	0.88	2.61	9/27/18	8/5/19	3,501	6,722	-	-	-	10,223
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	-	2.55	2.55	6/9/16	8/9/19	14,175	-	-	-	-	14,175
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	-	2.55	2.55	6/9/16	8/9/19	14,175	-	-	-	-	14,175
Federal Agencies	3134G94F1	FREDDIE MAC	-	2.00	2.00	8/15/16	8/15/19	19,444	-	-	-	-	19,444
Federal Agencies	313384KQ1	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/16/19	8/19/19	-	5,979	-	-	-	5,979
Federal Agencies	313384KQ1	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/16/19	8/19/19	-	4,271	-	-	-	4,271
Federal Agencies	313384KQ1	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/16/19	8/19/19	-	4,271	-	-	-	4,271
Federal Agencies	313384KR9	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/19/19	8/20/19	-	1,708	-	-	-	1,708
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	-	2.39	2.39	12/20/16	8/20/19	63,109	-	-	-	-	63,109
Federal Agencies	313384KS7	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/20/19	8/21/19	-	1,424	-	-	-	1,424
Federal Agencies	313384KS7	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/20/19	8/21/19	-	1,424	-	-	-	1,424
Federal Agencies	313384KS7	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/20/19	8/21/19	-	1,424	-	-	-	1,424
Federal Agencies	313384KS7	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/20/19	8/21/19	-	1,424	-	-	-	1,424
Federal Agencies	313384KS7	FED HOME LN DISCOUNT NT	-	0.00	2.05	8/20/19	8/21/19	-	1,424	-	-	-	1,424
Federal Agencies	3135G0P23	FANNIE MAE	-	1.25	1.25	8/30/16	8/23/19	15,278	-	-	-	-	15,278
Federal Agencies	3136G3X59	FANNIE MAE	-	1.10	1.10	8/23/16	8/23/19	16,806	-	-	-	-	16,806
Federal Agencies	3134G9GS0	FREDDIE MAC	-	1.25	1.25	5/26/16	8/26/19	21,701	-	-	-	-	21,701
Federal Agencies	313384KY4	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/26/19	8/27/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KY4	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/26/19	8/27/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KY4	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/26/19	8/27/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KY4	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/26/19	8/27/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KZ1	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/27/19	8/28/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KZ1	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/27/19	8/28/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KZ1	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/27/19	8/28/19	-	1,410	-	-	-	1,410
Federal Agencies	313384KZ1	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/27/19	8/28/19	-	1,410	-	-	-	1,410
Federal Agencies	3134GAFY5	FREDDIE MAC	-	1.30	1.82	11/28/17	8/28/19	8,239	3,183	-	-	-	11,421
Federal Agencies	313384LA5	FED HOME LN DISCOUNT NT	-	0.00	2.03	8/28/19	8/29/19	-	1,692	-	-	-	1,692

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	313384LB3	FED HOME LN DISCOUNT NT	-	0.00	2.36	5/31/19	8/30/19	-	75,690	-	75,690
Federal Agencies	3135G0Q30	FANNIE MAE	50,000,000	1.18	1.18	10/21/16	9/27/19	49,167	-	-	49,167
Federal Agencies	3132X0KH3	FARMER MAC	50,000,000	2.33	2.33	10/6/16	10/1/19	100,271	-	-	100,271
Federal Agencies	3133EJF79	FEDERAL FARM CREDIT BANK	36,000,000	2.65	2.68	10/10/18	10/10/19	79,500	1,040	-	80,540
Federal Agencies	3133EGXK6	FEDERAL FARM CREDIT BANK	20,000,000	1.12	1.86	12/1/17	10/11/19	18,667	12,236	-	30,902
Federal Agencies	3134G8TG4	FREDDIE MAC	15,000,000	1.50	1.50	4/11/16	10/11/19	18,750	-	-	18,750
Federal Agencies	3130ACM92	FEDERAL HOME LOAN BANK	21,500,000	1.50	1.59	10/13/17	10/21/19	26,875	1,599	-	28,474
Federal Agencies	3136G0T68	FANNIE MAE	14,000,000	1.33	1.44	8/28/17	10/24/19	15,517	1,252	-	16,768
Federal Agencies	3134GBHT2	FREDDIE MAC	50,000,000	1.63	1.60	9/12/17	10/25/19	67,708	(983)	-	66,726
Federal Agencies	3136G4FJ7	FANNIE MAE	25,000,000	1.20	1.20	10/25/16	10/25/19	25,000	-	-	25,000
Federal Agencies	3136G4EZ2	FANNIE MAE	50,000,000	1.13	1.16	10/28/16	10/30/19	46,875	1,413	-	48,288
Federal Agencies	3134GAVL5	FREDDIE MAC	100,000,000	1.17	1.17	11/4/16	11/4/19	97,500	-	-	97,500
Federal Agencies	3133EJRU5	FEDERAL FARM CREDIT BANK	50,000,000	2.45	2.47	6/14/18	11/14/19	102,083	748	-	102,831
Federal Agencies	3136G3LV5	FANNIE MAE	8,950,000	1.35	1.35	5/26/16	11/26/19	10,069	-	-	10,069
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	50,000,000	2.38	2.38	12/2/16	12/2/19	102,897	-	-	102,897
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	11,360,000	2.38	1.90	12/15/17	12/13/19	22,483	(4,466)	-	18,017
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	20,000,000	2.38	1.90	12/12/17	12/13/19	39,583	(7,893)	-	31,690
Federal Agencies	3130A0JR2	FEDERAL HOME LOAN BANK	40,000,000	2.38	1.90	12/15/17	12/13/19	79,167	(15,721)	-	63,445
Federal Agencies	3134G9VR5	FREDDIE MAC	25,000,000	2.25	2.25	7/6/16	1/6/20	46,875	-	-	46,875
Federal Agencies	3136G4KQ5	FANNIE MAE	1,000,000	1.65	1.84	11/17/17	1/17/20	1,375	154	-	1,529
Federal Agencies	3136G4KQ5	FANNIE MAE	31,295,000	1.65	1.84	11/17/17	1/17/20	43,031	4,820	-	47,851
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	4/24/18	1/24/20	50,417	170	-	50,586
Federal Agencies	3133EJLU1	FEDERAL FARM CREDIT BANK	25,000,000	2.42	2.43	4/24/18	1/24/20	50,417	208	-	50,625
Federal Agencies	3130ADN32	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.22	2/9/18	2/11/20	88,542	3,875	-	92,417
Federal Agencies	313378J77	FEDERAL HOME LOAN BANK	15,710,000	1.88	1.56	5/17/17	3/13/20	24,547	(4,025)	-	20,522
Federal Agencies	3133EHZN6	FEDERAL FARM CREDIT BANK	20,000,000	1.45	1.49	9/20/17	3/20/20	24,167	700	-	24,867
Federal Agencies	3133EJHL6	FEDERAL FARM CREDIT BANK	50,000,000	2.38	2.41	3/27/18	3/27/20	98,958	1,527	-	100,485
Federal Agencies	3134GBET5	FREDDIE MAC	10,000,000	1.80	2.68	5/22/18	4/13/20	15,000	7,195	-	22,195
Federal Agencies	3133EJG37	FEDERAL FARM CREDIT BANK	25,000,000	2.85	2.87	10/15/18	4/15/20	59,375	424	-	59,799
Federal Agencies	3136G4BL6	FANNIE MAE	15,000,000	1.25	1.25	10/17/16	4/17/20	15,625	-	-	15,625
Federal Agencies	3137EAEM7	FREDDIE MAC	35,000,000	2.50	2.51	4/19/18	4/23/20	72,917	325	-	73,241
Federal Agencies	3134GBPB2	FREDDIE MAC	15,750,000	1.70	1.70	5/30/17	5/22/20	22,313	-	-	22,313
Federal Agencies	3134GTTV5	FREDDIE MAC	100,000,000	2.40	2.40	6/12/19	6/12/20	200,000	-	-	200,000
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	25,000,000	1.54	1.54	6/15/17	6/15/20	32,083	71	-	32,154
Federal Agencies	3133EHNK5	FEDERAL FARM CREDIT BANK	26,900,000	1.54	1.55	6/15/17	6/15/20	34,522	152	-	34,674
Federal Agencies	3134GBST0	FREDDIE MAC	14,675,000	1.65	1.65	6/22/17	6/22/20	20,178	-	-	20,178
Federal Agencies	3134GBTX0	FREDDIE MAC	50,000,000	1.75	1.76	6/29/17	6/29/20	72,917	283	-	73,200
Federal Agencies	3136G3TG0	FANNIE MAE	15,000,000	1.75	1.75	6/30/16	6/30/20	21,875	-	-	21,875
Federal Agencies	3134GB5M0	FREDDIE MAC	50,000,000	1.96	1.96	12/1/17	7/1/20	81,667	-	-	81,667
Federal Agencies	3133EHQB2	FEDERAL FARM CREDIT BANK	25,000,000	1.55	1.56	7/6/17	7/6/20	32,292	284	-	32,576
Federal Agencies	3130ABNV4	FEDERAL HOME LOAN BANK	50,000,000	1.75	1.75	7/13/17	7/13/20	72,917	-	-	72,917
Federal Agencies	3134GBXV9	FREDDIE MAC	50,000,000	1.85	1.85	7/13/17	7/13/20	77,083	-	-	77,083
Federal Agencies	3135G0T60	FANNIE MAE	50,000,000	1.50	1.60	8/1/17	7/30/20	62,500	4,293	-	66,793
Federal Agencies	3130ABZE9	FEDERAL HOME LOAN BANK	6,700,000	1.65	1.65	8/28/17	8/28/20	9,213	19	-	9,231
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	25,000,000	1.80	1.80	8/28/17	8/28/20	37,500	-	-	37,500
Federal Agencies	3130ABZN9	FEDERAL HOME LOAN BANK	50,000,000	1.80	1.80	8/28/17	8/28/20	75,000	-	-	75,000
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	25,000,000	2.10	2.10	8/15/19	9/11/20	23,333	-	-	23,333
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	25,000,000	2.10	2.10	8/15/19	9/11/20	23,333	-	-	23,333
Federal Agencies	3130AGWJ0	FEDERAL HOME LOAN BANK	50,000,000	2.10	2.10	8/15/19	9/11/20	46,667	-	-	46,667
Federal Agencies	3130ADT93	FEDERAL HOME LOAN BANK	25,000,000	2.40	2.43	3/14/18	9/14/20	50,000	527	-	50,527
Federal Agencies	3133EJ3N7	FEDERAL FARM CREDIT BANK	25,000,000	2.77	2.79	12/21/18	9/21/20	57,708	448	-	58,156
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	18,000,000	1.38	1.48	9/8/17	9/28/20	20,625	1,605	-	22,230
Federal Agencies	3130ACE26	FEDERAL HOME LOAN BANK	30,000,000	1.38	1.48	9/8/17	9/28/20	34,375	2,675	-	37,050
Federal Agencies	3130ACK52	FEDERAL HOME LOAN BANK	25,530,000	1.70	2.48	3/12/18	10/5/20	36,168	16,356	-	52,523

Monthly Investment Earnings

Pooled Fund

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Federal Agencies	3132X0KR1	FARMER MAC	25,000,000	2.42	2.42	11/2/16	11/2/20	52,309	-	-	52,309
Federal Agencies	3132X0ZF1	FARMER MAC	12,000,000	1.93	2.02	11/13/17	11/9/20	19,300	852	-	20,152
Federal Agencies	3133EJT90	FEDERAL FARM CREDIT BANK	50,000,000	2.95	3.00	11/16/18	11/16/20	122,917	2,212	-	125,129
Federal Agencies	3137EAEK1	FREDDIE MAC	50,000,000	1.88	1.91	11/15/17	11/17/20	78,125	1,355	-	79,480
Federal Agencies	3134GBX56	FREDDIE MAC	60,000,000	2.25	2.12	11/24/17	11/24/20	112,500	(6,313)	-	106,187
Federal Agencies	3134GBLR1	FREDDIE MAC	24,715,000	1.75	1.75	5/25/17	11/25/20	36,043	60	-	36,103
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/17	11/27/20	39,583	208	-	39,792
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	25,000,000	1.90	1.91	11/27/17	11/27/20	39,583	208	-	39,792
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	10,000,000	1.88	2.02	12/13/17	12/11/20	15,625	1,201	-	16,826
Federal Agencies	3132X0ZY0	FARMER MAC	12,750,000	2.05	2.07	12/15/17	12/15/20	21,781	242	-	22,023
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	34,300,000	2.65	2.65	3/18/19	12/18/20	75,746	-	-	75,746
Federal Agencies	3130AG2H7	FEDERAL HOME LOAN BANK	40,000,000	2.65	2.65	3/18/19	12/18/20	88,333	-	-	88,333
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	2.36	2.36	12/21/16	12/21/20	104,410	-	-	104,410
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	2.48	2.48	12/24/15	12/24/20	221,061	-	-	221,061
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	100,000,000	2.55	2.58	1/11/19	1/11/21	212,500	2,799	-	215,299
Federal Agencies	3130AC2K9	FEDERAL HOME LOAN BANK	50,200,000	1.87	1.88	9/20/17	2/10/21	78,228	251	-	78,480
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.59	4/16/18	2/12/21	97,917	9,792	-	107,709
Federal Agencies	3137EAE19	FREDDIE MAC	22,000,000	2.38	2.47	2/16/18	2/16/21	43,542	1,643	-	45,184
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	25,000,000	2.05	2.05	8/30/19	2/26/21	1,424	-	-	1,424
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	25,000,000	2.05	2.05	8/30/19	2/26/21	1,424	-	-	1,424
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	25,000,000	2.05	2.05	8/30/19	2/26/21	1,424	-	-	1,424
Federal Agencies	3130AGZE8	FEDERAL HOME LOAN BANK	25,000,000	2.05	2.05	8/30/19	2/26/21	1,424	-	-	1,424
Federal Agencies	3134GBD58	FREDDIE MAC	5,570,000	1.80	1.80	8/30/17	2/26/21	8,355	14	-	8,369
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,060	-	107,310
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,060	-	107,310
Federal Agencies	3130AAYP7	FEDERAL HOME LOAN BANK	8,585,000	2.20	2.17	8/11/17	3/22/21	15,739	(196)	-	15,543
Federal Agencies	3132X0Q53	FARMER MAC	6,350,000	2.60	2.64	3/29/18	3/29/21	13,758	196	-	13,954
Federal Agencies	3132X0Q53	FARMER MAC	20,450,000	2.60	2.64	3/29/18	3/29/21	44,308	630	-	44,939
Federal Agencies	3133EKF6	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,541	-	49,999
Federal Agencies	3133EKF6	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,499	-	49,957
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3130AGC60	FEDERAL HOME LOAN BANK	25,000,000	2.60	2.60	4/23/19	4/23/21	54,167	-	-	54,167
Federal Agencies	3134GBJP8	FREDDIE MAC	22,000,000	1.89	2.06	11/16/17	5/3/21	34,650	3,075	-	37,725
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	17,700,000	2.70	2.79	5/22/18	5/10/21	39,825	1,341	-	41,166
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/17	6/15/21	88,750	-	-	88,750
Federal Agencies	3130ACVS0	FEDERAL HOME LOAN BANK	50,000,000	2.13	2.13	11/30/17	6/15/21	88,750	-	-	88,750
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3134GTUN1	FREDDIE MAC	25,000,000	2.43	2.43	6/17/19	6/17/21	50,625	-	-	50,625
Federal Agencies	3135G0U35	FANNIE MAE	25,000,000	2.75	2.76	6/25/18	6/22/21	57,292	163	-	57,455
Federal Agencies	3134GBJ60	FREDDIE MAC	50,000,000	1.90	1.90	9/29/17	6/29/21	79,167	-	-	79,167
Federal Agencies	3130ACQ98	FEDERAL HOME LOAN BANK	100,000,000	2.08	2.08	11/1/17	7/1/21	173,333	-	-	173,333
Federal Agencies	3134GBM25	FREDDIE MAC	50,000,000	1.92	1.92	10/2/17	7/1/21	80,000	-	-	80,000
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	48,125	-	-	48,125
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	48,125	-	-	48,125
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	48,125	-	-	48,125
Federal Agencies	3134GTZL0	FREDDIE MAC	25,000,000	2.31	2.31	7/8/19	7/2/21	48,125	-	-	48,125
Federal Agencies	3130AGYB5	FEDERAL HOME LOAN BANK	109,870,000	2.05	2.06	8/29/19	8/27/21	12,513	90	-	12,603
Federal Agencies	3130ACF33	FEDERAL HOME LOAN BANK	25,000,000	1.88	1.95	9/18/17	9/13/21	39,063	1,544	-	40,606
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/16	10/7/21	28,646	-	-	28,646
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	25,000,000	3.00	3.03	10/19/18	10/19/21	62,500	540	-	63,040

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/16	10/25/21	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/16	10/25/21	17,188	-	-	17,188
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	50,000,000	3.05	3.09	11/15/18	11/15/21	127,083	1,414	-	128,498
Federal Agencies	3130ACB60	FEDERAL HOME LOAN BANK	50,000,000	2.00	2.00	9/8/17	12/15/21	83,333	-	-	83,333
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	728	-	59,062
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	728	-	59,062
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.85	12/17/18	12/17/21	58,333	1,011	-	59,345
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	20,700,000	2.53	2.56	2/19/19	2/14/22	43,643	494	-	44,137
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	10,000,000	2.55	2.56	3/1/19	3/1/22	21,250	80	-	21,330
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	17,780,000	2.50	2.36	4/5/19	3/11/22	37,042	(1,997)	-	35,045
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	40,000,000	2.50	2.36	4/5/19	3/11/22	83,333	(4,584)	-	78,750
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	26,145,000	2.47	2.36	4/8/19	3/14/22	53,815	(2,346)	-	51,469
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	45,500,000	2.47	2.36	4/8/19	3/14/22	93,654	(3,898)	-	89,756
Federal Agencies	3135G0T45	FANNIE MAE	25,000,000	1.88	1.81	6/6/17	4/5/22	39,063	(1,270)	-	37,793
Federal Agencies	3135G0V59	FANNIE MAE	25,000,000	2.25	2.36	4/12/19	4/12/22	46,875	2,319	-	49,194
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,639	-	98,389
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,639	-	98,389
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.37	4/18/19	4/18/22	97,917	863	-	98,779
Federal Agencies	3134GTLU5	FREDDIE MAC	-	2.75	2.75	5/9/19	5/9/22	30,556	-	-	30,556
Federal Agencies	3134GTLU5	FREDDIE MAC	-	2.75	2.75	5/9/19	5/9/22	15,278	-	-	15,278
Federal Agencies	3134GTLU5	FREDDIE MAC	-	2.75	2.75	5/9/19	5/9/22	15,278	-	-	15,278
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	25,000,000	2.25	2.32	5/16/19	5/16/22	46,875	1,435	-	48,310
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	35,000,000	2.25	2.32	5/16/19	5/16/22	65,625	2,010	-	67,635
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	-	2.65	2.65	5/23/19	5/23/22	40,486	-	-	40,486
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	-	2.65	2.65	5/23/19	5/23/22	40,486	-	-	40,486
Federal Agencies	3130AGGK5	FEDERAL HOME LOAN BANK	-	2.65	2.65	5/23/19	5/23/22	80,972	-	-	80,972
Federal Agencies	3134GBQG0	FREDDIE MAC	50,000,000	2.18	2.18	5/25/17	5/25/22	90,833	-	-	90,833
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.85	6/6/17	6/2/22	78,125	(1,008)	-	77,117
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.88	6/9/17	6/2/22	78,125	43	-	78,168
Federal Agencies	3134GBF72	FREDDIE MAC	50,000,000	2.01	2.01	9/15/17	6/15/22	83,750	-	-	83,750
Federal Agencies	3134GBN73	FREDDIE MAC	50,000,000	2.07	2.07	10/2/17	7/1/22	86,250	-	-	86,250
Federal Agencies	3134GBW99	FREDDIE MAC	100,000,000	2.24	2.24	11/1/17	7/1/22	186,667	-	-	186,667
Federal Agencies	3134GBXU1	FREDDIE MAC	31,575,000	2.25	2.25	7/27/17	7/27/22	59,203	-	-	59,203
Federal Agencies	3130AC7E8	FEDERAL HOME LOAN BANK	50,000,000	2.17	2.17	9/1/17	9/1/22	90,417	-	-	90,417
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GTEE9	FREDDIE MAC	25,000,000	2.76	2.76	4/24/19	10/24/22	57,500	-	-	57,500
Federal Agencies	3134GSY74	FREDDIE MAC	-	3.01	3.01	2/22/19	8/22/23	43,823	-	-	43,823
Federal Agencies	3134GSY74	FREDDIE MAC	-	3.01	3.01	2/22/19	8/22/23	43,823	-	-	43,823
Federal Agencies	3134GSY74	FREDDIE MAC	-	3.01	3.01	2/22/19	8/22/23	43,823	-	-	43,823
Federal Agencies	3134GSY74	FREDDIE MAC	-	3.01	3.01	2/22/19	8/22/23	43,823	-	-	43,823
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GTHR7	FREDDIE MAC	25,000,000	2.81	2.81	4/23/19	10/23/23	58,542	-	-	58,542
Federal Agencies	3134GSY25	FREDDIE MAC	-	3.00	3.00	2/6/19	11/6/23	10,417	-	-	10,417
Federal Agencies	3134GSY25	FREDDIE MAC	-	3.00	3.00	2/6/19	11/6/23	10,417	-	-	10,417
Federal Agencies	3134GSY25	FREDDIE MAC	-	3.00	3.00	2/6/19	11/6/23	10,417	-	-	10,417
Federal Agencies	3134GSY25	FREDDIE MAC	-	3.00	3.00	2/6/19	11/6/23	10,417	-	-	10,417
Federal Agencies	3134GS2F1	FREDDIE MAC	-	3.00	3.00	2/20/19	11/20/23	39,583	-	-	39,583
Federal Agencies	3134GS2F1	FREDDIE MAC	-	3.00	3.00	2/20/19	11/20/23	39,583	-	-	39,583
Federal Agencies	3134GS2F1	FREDDIE MAC	-	3.00	3.00	2/20/19	11/20/23	39,583	-	-	39,583
Federal Agencies	3134GS2F1	FREDDIE MAC	-	3.00	3.00	2/20/19	11/20/23	39,583	-	-	39,583

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GS5P6	FREDDIE MAC	25,000,000	3.00	3.00	3/18/19	12/18/23	62,500	-	-	62,500
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Federal Agencies	3134GTMN0	FREDDIE MAC	25,000,000	2.85	2.85	5/20/19	5/20/24	59,375	-	-	59,375
Subtotals			\$ 5,055,060,000					\$ 9,605,577	\$ 195,237	\$ -	\$ 9,800,814
State/Local Agencies	6055804W6	MISSISSIPPI ST	\$ 8,500,000	6.09	1.38	4/23/15	10/1/19	\$ 43,130	\$ (32,825)	\$ -	\$ 10,305
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUAL A	18,000,000	1.45	1.45	8/16/16	5/1/20	21,690	-	-	21,690
State/Local Agencies	13063DGA0	CALIFORNIA ST	33,000,000	2.80	2.80	4/25/18	4/1/21	77,000	(38)	-	76,962
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RESO	27,962,641	1.71	2.30	2/6/17	5/1/21	39,917	9,493	-	49,410
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUES	1,769,000	1.91	1.40	8/9/16	5/15/21	2,816	(743)	-	2,073
Subtotals			\$ 89,231,641					\$ 184,553	\$ (24,113)	\$ -	\$ 160,439
Public Time Deposits	PP9F99QR1	BRIDGE BANK	\$ 10,000,000	2.55	2.55	3/26/19	9/26/19	\$ 21,658	\$ -	\$ -	\$ 21,658
Public Time Deposits	PP9J6D723	SAN FRANCISCO CREDIT UNION	10,000,000	2.06	2.06	6/4/19	12/4/19	17,527	-	-	17,527
Public Time Deposits	PPEQ338W9	BANK OF SAN FRANCISCO	5,000,000	2.24	2.24	6/11/19	12/11/19	9,512	-	-	9,512
Public Time Deposits	PPQD3G113	BRIDGE BANK	10,000,000	2.23	2.23	6/24/19	12/23/19	18,940	-	-	18,940
Subtotals			\$ 35,000,000					\$ 67,637	\$ -	\$ -	\$ 67,637
Negotiable CDs	06370RN96	BANK OF MONTREAL CHICAGO	\$ -	2.39	2.39	7/3/19	8/1/19	\$ -	\$ -	\$ -	\$ -
Negotiable CDs	89114MW60	TORONTO DOMINION BANK NY	-	2.41	2.41	7/1/19	8/2/19	6,694	-	-	6,694
Negotiable CDs	06370RUD9	BANK OF MONTREAL CHICAGO	-	2.63	2.63	2/5/19	8/5/19	14,611	-	-	14,611
Negotiable CDs	65602VPB6	NORINCHUKIN BANK NY	-	2.40	2.40	7/9/19	8/9/19	53,333	-	-	53,333
Negotiable CDs	78012ULA1	ROYAL BANK OF CANADA NY	-	2.94	2.94	12/12/18	8/30/19	118,417	-	-	118,417
Negotiable CDs	06417G4V7	BANK OF NOVA SCOTIA HOUS	50,000,000	2.65	2.65	2/8/19	9/6/19	114,097	-	-	114,097
Negotiable CDs	78012UMC6	ROYAL BANK OF CANADA NY	100,000,000	2.33	2.18	8/16/19	9/6/19	103,489	(6,529)	-	96,960
Negotiable CDs	65602VPG5	NORINCHUKIN BANK NY	100,000,000	2.30	2.30	7/11/19	9/16/19	198,056	-	-	198,056
Negotiable CDs	89114MS99	TORONTO DOMINION BANK NY	50,000,000	2.35	2.35	6/20/19	9/16/19	101,181	-	-	101,181
Negotiable CDs	89114MWS2	TORONTO DOMINION BANK NY	25,000,000	2.59	2.59	3/8/19	9/18/19	55,757	-	-	55,757
Negotiable CDs	89114M5C7	TORONTO DOMINION BANK NY	100,000,000	2.17	2.17	8/7/19	9/25/19	150,694	-	-	150,694
Negotiable CDs	89114M5J2	TORONTO DOMINION BANK NY	100,000,000	2.16	2.16	8/9/19	9/26/19	138,000	-	-	138,000
Negotiable CDs	06370RV55	BANK OF MONTREAL CHICAGO	50,000,000	2.23	2.23	8/1/19	10/1/19	96,014	-	-	96,014
Negotiable CDs	65602VPZ3	NORINCHUKIN BANK NY	50,000,000	2.25	2.25	7/25/19	10/25/19	96,875	-	-	96,875
Negotiable CDs	78012UKW4	ROYAL BANK OF CANADA NY	50,000,000	3.01	3.01	12/7/18	10/25/19	129,597	-	-	129,597
Negotiable CDs	89114MPG6	TORONTO DOMINION BANK NY	25,000,000	3.06	3.06	12/6/18	10/25/19	65,875	-	-	65,875
Negotiable CDs	89114MLP0	TORONTO DOMINION BANK NY	50,000,000	3.08	3.08	11/9/18	10/28/19	132,611	-	-	132,611
Negotiable CDs	65602VQE9	NORINCHUKIN BANK NY	75,000,000	2.25	2.25	7/30/19	10/30/19	145,313	-	-	145,313
Negotiable CDs	06370RW47	BANK OF MONTREAL CHICAGO	50,000,000	2.23	2.23	8/1/19	11/1/19	96,014	-	-	96,014
Negotiable CDs	06370RNN5	BANK OF MONTREAL CHICAGO	50,000,000	3.10	3.10	11/6/18	11/6/19	133,472	-	-	133,472
Negotiable CDs	06370RX61	BANK OF MONTREAL CHICAGO	50,000,000	2.20	2.20	8/6/19	11/6/19	79,444	-	-	79,444
Negotiable CDs	65602VQS8	NORINCHUKIN BANK NY	100,000,000	2.15	2.15	8/9/19	11/8/19	137,361	-	-	137,361
Negotiable CDs	96130AAN8	WESTPAC BANKING CORP NY	50,000,000	3.10	3.10	11/8/18	11/8/19	133,472	-	-	133,472
Negotiable CDs	96130AAT5	WESTPAC BANKING CORP NY	50,000,000	3.08	3.08	11/14/18	11/14/19	132,611	-	-	132,611
Negotiable CDs	89114MME4	TORONTO DOMINION BANK NY	25,000,000	3.10	3.10	11/19/18	11/19/19	66,736	-	-	66,736
Negotiable CDs	78012UKB0	ROYAL BANK OF CANADA NY	50,000,000	3.07	3.07	11/26/18	11/25/19	132,181	-	-	132,181
Negotiable CDs	96130AAZ1	WESTPAC BANKING CORP NY	50,000,000	3.06	3.06	11/29/18	11/27/19	131,750	-	-	131,750
Negotiable CDs	65602VQL3	NORINCHUKIN BANK NY	50,000,000	2.25	2.25	8/1/19	12/2/19	96,875	-	-	96,875
Negotiable CDs	06370RPG8	BANK OF MONTREAL CHICAGO	50,000,000	3.12	3.12	12/3/18	12/3/19	134,333	-	-	134,333
Negotiable CDs	89114MPF8	TORONTO DOMINION BANK NY	50,000,000	3.10	3.10	12/6/18	12/6/19	133,472	-	-	133,472
Negotiable CDs	96130ABE7	WESTPAC BANKING CORP NY	50,000,000	3.05	3.05	12/7/18	12/6/19	131,319	-	-	131,319

Monthly Investment Earnings

Pooled Fund

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Negotiable CDs	06370RQD4	BANK OF MONTREAL CHICAGO	50,000,000	3.06	3.06	12/6/18	12/9/19	131,750	-	-	131,750
Negotiable CDs	06370RQZ5	BANK OF MONTREAL CHICAGO	50,000,000	3.06	3.06	12/10/18	12/11/19	131,750	-	-	131,750
Negotiable CDs	63873NE49	NATIXIS NY BRANCH	50,000,000	3.00	3.00	1/11/19	1/6/20	129,167	-	-	129,167
Negotiable CDs	78012UNB7	ROYAL BANK OF CANADA NY	25,000,000	2.57	2.57	4/8/19	1/6/20	55,326	-	-	55,326
Negotiable CDs	78012UNC5	ROYAL BANK OF CANADA NY	25,000,000	2.57	2.57	4/8/19	1/8/20	55,326	-	-	55,326
Negotiable CDs	89114MB30	TORONTO DOMINION BANK NY	50,000,000	2.60	2.60	4/8/19	1/17/20	111,944	-	-	111,944
Negotiable CDs	06417G6G8	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/25/19	2/3/20	110,653	-	-	110,653
Negotiable CDs	89114MF36	TORONTO DOMINION BANK NY	50,000,000	2.56	2.56	4/24/19	2/3/20	110,222	-	-	110,222
Negotiable CDs	06417G6H6	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/25/19	2/5/20	110,653	-	-	110,653
Negotiable CDs	06417G6K9	BANK OF NOVA SCOTIA HOUS	50,000,000	2.56	2.56	4/29/19	2/6/20	110,222	-	-	110,222
Negotiable CDs	96130ABW7	WESTPAC BANKING CORP NY	50,000,000	2.71	2.71	2/15/19	2/14/20	116,681	-	-	116,681
Negotiable CDs	06417G6L7	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	4/29/19	2/19/20	110,653	-	-	110,653
Negotiable CDs	06417G6V5	BANK OF NOVA SCOTIA HOUS	50,000,000	2.57	2.57	5/6/19	2/21/20	110,653	-	-	110,653
Negotiable CDs	96130ACE6	WESTPAC BANKING CORP NY	50,000,000	2.70	2.70	3/6/19	2/26/20	116,250	-	-	116,250
Negotiable CDs	06370RUV9	BANK OF MONTREAL CHICAGO	50,000,000	2.68	2.68	3/1/19	3/2/20	115,389	-	-	115,389
Negotiable CDs	06370RVN6	BANK OF MONTREAL CHICAGO	50,000,000	2.70	2.70	3/5/19	3/2/20	116,250	-	-	116,250
Negotiable CDs	78012UMY8	ROYAL BANK OF CANADA NY	50,000,000	2.58	2.58	4/4/19	3/25/20	111,083	-	-	111,083
Negotiable CDs	78012UMZ5	ROYAL BANK OF CANADA NY	50,000,000	2.58	2.58	4/4/19	3/30/20	111,083	-	-	111,083
Negotiable CDs	06370RYS2	BANK OF MONTREAL CHICAGO	65,000,000	2.60	2.60	4/11/19	4/13/20	145,528	-	-	145,528
Subtotals			\$ 2,415,000,000					\$ 5,370,239	\$ (6,529)	\$ -	\$ 5,363,710
Commercial Paper	25214PNB5	DEXIA CREDIT LOCAL SA NY	\$ -	0.00	2.81	1/3/19	8/5/19	\$ -	\$ 4,600	\$ -	\$ 4,600
Commercial Paper	25214PNC3	DEXIA CREDIT LOCAL SA NY	-	0.00	2.81	1/3/19	8/6/19	-	15,333	-	15,333
Commercial Paper	62479MV75	MUFG BANK LTD NY	-	0.00	2.74	1/29/19	8/7/19	-	22,500	-	22,500
Commercial Paper	62479MVK6	MUFG BANK LTD NY	-	0.00	2.65	2/25/19	8/19/19	-	32,750	-	32,750
Commercial Paper	62479MVT7	MUFG BANK LTD NY	-	0.00	2.35	6/28/19	8/27/19	-	42,250	-	42,250
Commercial Paper	89233HW42	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.60	3/11/19	9/4/19	-	110,653	-	110,653
Commercial Paper	25214PNZ2	DEXIA CREDIT LOCAL SA NY	50,000,000	0.00	2.59	2/26/19	9/16/19	-	109,792	-	109,792
Commercial Paper	62479MWJ8	MUFG BANK LTD NY	11,000,000	0.00	2.62	4/4/19	9/18/19	-	24,533	-	24,533
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	12,000,000	0.00	2.62	4/4/19	9/24/19	-	26,763	-	26,763
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	25,000,000	0.00	2.32	6/28/19	9/24/19	-	49,729	-	49,729
Commercial Paper	62479MWQ2	MUFG BANK LTD NY	50,000,000	0.00	2.33	7/3/19	9/24/19	-	99,889	-	99,889
Commercial Paper	89233HWQ3	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	2.61	3/12/19	9/24/19	-	110,653	-	110,653
Commercial Paper	62479MWS8	MUFG BANK LTD NY	30,000,000	0.00	2.32	6/28/19	9/26/19	-	59,675	-	59,675
Commercial Paper	62479MWW9	MUFG BANK LTD NY	75,000,000	0.00	2.28	7/30/19	9/30/19	-	146,604	-	146,604
Commercial Paper	62479MX32	MUFG BANK LTD NY	75,000,000	0.00	2.32	7/3/19	10/3/19	-	149,188	-	149,188
Commercial Paper	62479MX40	MUFG BANK LTD NY	20,000,000	0.00	2.63	4/4/19	10/4/19	-	44,778	-	44,778
Commercial Paper	62479MX73	MUFG BANK LTD NY	30,000,000	0.00	2.22	8/6/19	10/7/19	-	47,883	-	47,883
Commercial Paper	62479MX73	MUFG BANK LTD NY	45,000,000	0.00	2.22	8/7/19	10/7/19	-	69,063	-	69,063
Commercial Paper	62479MXG3	MUFG BANK LTD NY	50,000,000	0.00	2.33	7/3/19	10/16/19	-	99,458	-	99,458
Commercial Paper	25214PNV1	DEXIA CREDIT LOCAL SA NY	50,000,000	0.00	2.67	2/5/19	10/28/19	-	112,806	-	112,806
Commercial Paper	62479MZP1	MUFG BANK LTD NY	60,000,000	0.00	2.23	7/26/19	12/23/19	-	114,183	-	114,183
Commercial Paper	62479LAX3	MUFG BANK LTD NY	40,000,000	0.00	2.07	8/28/19	1/31/20	-	9,111	-	9,111
Subtotals			\$ 723,000,000					\$ -	\$ 1,502,194	\$ -	\$ 1,502,194
Medium Term Notes	742718EG0	THE PROCTER & GAMBLE CO	\$ 9,650,000	1.90	2.62	6/20/18	11/1/19	\$ 15,279	\$ 5,773	\$ -	\$ 21,052
Medium Term Notes	89236TEJ0	TOYOTA MOTOR CREDIT CORP	20,000,000	2.20	2.25	1/11/18	1/10/20	36,667	757	-	37,424
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	5,000,000	3.05	3.08	1/8/19	1/8/21	12,708	127	-	12,836
Subtotals			\$ 34,650,000					\$ 64,654	\$ 6,657	\$ -	\$ 71,311

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	\$ 10,371,533	2.02	2.02	8/31/19	9/1/19	\$ 17,721	\$ -	\$ -	\$ 17,721
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PRM	24,994,931	2.07	2.07	8/31/19	9/1/19	429,026	-	-	429,026
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	10,424,691	2.01	2.01	8/31/19	9/1/19	17,770	-	-	17,770
Money Market Funds	31607A703	FIDELITY INST GOV FUND	375,604,339	2.06	2.06	8/31/19	9/1/19	344,068	-	-	344,068
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUND	11,235,727	2.02	2.02	8/31/19	9/1/19	19,274	-	-	19,274
Subtotals			\$ 432,631,220					\$ 827,859	\$ -	\$ -	\$ 827,859
Supranationals	4581X0BY3	INTER-AMERICAN DEVEL BK	\$ 44,716,000	1.13	3.93	11/5/18	9/12/19	\$ 41,959	\$ 61,287	\$ -	\$ 103,245
Supranationals	459058FQ1	INTL BK RECON & DEVELOP	50,000,000	1.20	1.75	11/6/17	9/30/19	50,000	23,087	-	73,087
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	25,000,000	1.30	1.56	6/2/17	10/25/19	27,083	5,491	-	32,575
Supranationals	45905UZJ6	INTL BK RECON & DEVELOP	29,300,000	1.30	1.56	6/2/17	10/25/19	31,742	6,436	-	38,178
Supranationals	459052RX6	IBRD DISCOUNT NOTE	20,000,000	0.00	2.42	4/24/19	1/17/20	-	40,989	-	40,989
Supranationals	459052SC1	IBRD DISCOUNT NOTE	40,000,000	0.00	2.42	4/24/19	1/22/20	-	81,978	-	81,978
Supranationals	459058FZ1	INTL BK RECON & DEVELOP	50,000,000	1.88	1.94	3/21/17	4/21/20	78,167	1,197	-	79,363
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	10,000,000	1.63	2.72	5/17/18	5/12/20	13,542	8,994	-	22,536
Supranationals	4581X0CX4	INTER-AMERICAN DEVEL BK	25,000,000	1.63	1.72	4/12/17	5/12/20	33,854	1,631	-	35,485
Supranationals	459058GA5	INTL BK RECON & DEVELOP	50,000,000	1.63	1.64	8/29/17	9/4/20	67,750	295	-	68,045
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	1.97	11/9/17	11/9/20	81,250	990	-	82,240
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	50,000,000	1.95	2.15	12/20/17	11/9/20	81,250	8,272	-	89,522
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	50,000,000	2.25	2.35	1/25/18	1/25/21	93,750	4,158	-	97,908
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	45,000,000	2.63	2.70	4/19/18	4/19/21	98,438	2,800	-	101,238
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	50,000,000	2.63	2.84	5/16/18	4/19/21	109,375	8,875	-	118,250
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	12,135,000	1.13	2.97	5/23/18	7/20/21	11,387	17,140	-	28,527
Supranationals	459058GH0	INTL BK RECON & DEVELOP	50,000,000	2.75	2.85	7/25/18	7/23/21	114,583	3,315	-	117,899
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	25,000,000	2.60	2.60	6/28/19	6/28/24	54,167	-	-	54,167
Supranationals	459058GY3	INTL BK RECON & DEVELOP	100,000,000	2.60	2.60	6/28/19	6/28/24	216,667	-	-	216,667
Subtotals			\$ 851,151,000					\$ 1,367,462	\$ 276,935	\$ -	\$ 1,644,397
Grand Totals			\$ 10,660,723,861					\$ 18,531,403	\$ 2,431,172	\$ -	\$ 20,962,575

¹ Yield to maturity is calculated at purchase

Investment Transactions

Pooled Fund

For month ended August 31, 2019

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	8/1/19	10/1/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RV55	\$ 50,000,000	2.23	2.23	\$ 100.00	\$ -	\$ 50,000,000
Purchase	8/1/19	11/1/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RW47	50,000,000	2.23	2.23	100.00	-	50,000,000
Purchase	8/1/19	12/2/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VQL3	50,000,000	2.25	2.25	100.00	-	50,000,000
Purchase	8/2/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	110,000,000	2.07	2.07	100.00	-	110,000,000
Purchase	8/5/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Purchase	8/6/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	50,000,000	2.07	2.07	100.00	-	50,000,000
Purchase	8/6/19	10/7/19	Commercial Paper	MUFG BANK LTD NY	62479MX73	30,000,000	0.00	2.22	99.62	-	29,885,817
Purchase	8/6/19	11/6/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RX61	50,000,000	2.20	2.20	100.00	-	50,000,000
Purchase	8/7/19	9/25/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114M5C7	100,000,000	2.17	2.17	100.00	-	100,000,000
Purchase	8/7/19	10/7/19	Commercial Paper	MUFG BANK LTD NY	62479MX73	45,000,000	0.00	2.22	99.63	-	44,831,488
Purchase	8/9/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	28,000,000	2.06	2.06	100.00	-	28,000,000
Purchase	8/9/19	9/26/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114M5J2	100,000,000	2.16	2.16	100.00	-	100,000,000
Purchase	8/9/19	11/8/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VQS8	100,000,000	2.15	2.15	100.00	-	100,000,000
Purchase	8/13/19	9/10/19	U.S. Treasuries	TREASURY BILL	912796VU0	50,000,000	0.00	2.07	99.84	-	49,919,694
Purchase	8/13/19	10/8/19	U.S. Treasuries	TREASURY BILL	912796VY2	440,000	0.00	2.06	99.68	-	438,597
Purchase	8/13/19	10/8/19	U.S. Treasuries	TREASURY BILL	912796VY2	49,560,000	0.00	2.06	99.68	-	49,401,959
Purchase	8/15/19	9/11/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGWJ0	25,000,000	2.10	2.10	100.00	-	25,000,000
Purchase	8/15/19	9/11/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGWJ0	25,000,000	2.10	2.10	100.00	-	25,000,000
Purchase	8/15/19	9/11/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGWJ0	50,000,000	2.10	2.10	100.00	-	50,000,000
Purchase	8/16/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	25,000,000	0.00	2.05	99.98	-	24,995,729
Purchase	8/16/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	25,000,000	0.00	2.05	99.98	-	24,995,729
Purchase	8/16/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	35,000,000	0.00	2.05	99.98	-	34,994,021
Purchase	8/16/19	9/6/19	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UMC6	100,000,000	2.33	2.18	100.01	64,681	100,073,250
Purchase	8/19/19	8/20/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KR9	30,000,000	0.00	2.05	99.99	-	29,998,292
Purchase	8/19/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	100,000,000	2.06	2.06	100.00	-	100,000,000
Purchase	8/20/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	99.99	-	24,998,576
Purchase	8/20/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	99.99	-	24,998,576
Purchase	8/20/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	99.99	-	24,998,576
Purchase	8/20/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	99.99	-	24,998,576
Purchase	8/20/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	99.99	-	24,998,576
Purchase	8/20/19	9/17/19	U.S. Treasuries	TREASURY BILL	912796VV8	50,000,000	0.00	2.03	99.84	-	49,921,056
Purchase	8/21/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	100,000,000	2.06	2.06	100.00	-	100,000,000
Purchase	8/22/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	50,000,000	2.06	2.06	100.00	-	50,000,000
Purchase	8/22/19	11/21/19	U.S. Treasuries	TREASURY BILL	912796ST7	50,000,000	0.00	1.91	99.52	-	49,759,861
Purchase	8/23/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	35,000,000	2.07	2.07	100.00	-	35,000,000
Purchase	8/23/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	110,000,000	2.06	2.06	100.00	-	110,000,000
Purchase	8/26/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/26/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/26/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/26/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/27/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/27/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/27/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	99.99	-	24,998,590
Purchase	8/27/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	100,000,000	2.06	2.06	100.00	-	100,000,000
Purchase	8/27/19	9/24/19	U.S. Treasuries	TREASURY BILL	912796VW6	50,000,000	0.00	2.06	99.84	-	49,919,889
Purchase	8/28/19	8/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384LA5	30,000,000	0.00	2.03	99.99	-	29,998,308
Purchase	8/28/19	10/15/19	U.S. Treasuries	TREASURY BILL	912796VZ9	50,000,000	0.00	2.00	99.73	-	49,867,000
Purchase	8/28/19	1/31/20	Commercial Paper	MUFG BANK LTD NY	62479LAX3	40,000,000	0.00	2.07	99.11	-	39,644,667
Purchase	8/29/19	8/27/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGYB5	109,870,000	2.05	2.06	99.98	12,513	109,860,539
Purchase	8/30/19	2/26/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGZE8	25,000,000	2.05	2.05	100.00	-	25,000,000
Purchase	8/30/19	2/26/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGZE8	25,000,000	2.05	2.05	100.00	-	25,000,000

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	8/30/19	2/26/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGZE8	25,000,000	2.05	2.05	100.00	-	25,000,000
Purchase	8/30/19	2/26/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGZE8	25,000,000	2.05	2.05	100.00	-	25,000,000
Purchase	8/31/19	9/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	17,721	2.02	2.02	100.00	-	17,721
Purchase	8/31/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	429,026	2.07	2.07	100.00	-	429,026
Purchase	8/31/19	9/1/19	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	17,770	2.01	2.01	100.00	-	17,770
Purchase	8/31/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	344,068	2.06	2.06	100.00	-	344,068
Purchase	8/31/19	9/1/19	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	19,274	2.02	2.02	100.00	-	19,274
Subtotals						\$2,578,697,859	1.39	2.09	\$ 99.94	\$ 77,194	\$2,577,315,357
Sale	8/1/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	\$ 45,000,000	2.28	2.28	\$ 100.00	\$ -	\$ 45,000,000
Sale	8/7/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Sale	8/7/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	30,000,000	2.06	2.06	100.00	-	30,000,000
Sale	8/12/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	20,000,000	2.07	2.07	100.00	-	20,000,000
Sale	8/13/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Sale	8/15/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	30,000,000	2.07	2.07	100.00	-	30,000,000
Sale	8/16/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Sale	8/16/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	100,000,000	2.06	2.06	100.00	-	100,000,000
Sale	8/19/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Sale	8/27/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	100,000,000	2.07	2.07	100.00	-	100,000,000
Sale	8/27/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	50,000,000	2.06	2.06	100.00	-	50,000,000
Sale	8/29/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	25,000,000	2.06	2.06	100.00	-	25,000,000
Sale	8/30/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	30,000,000	2.06	2.06	100.00	-	30,000,000
Subtotals						\$ 830,000,000	2.08	2.08	\$ 100.00	\$ -	\$ 830,000,000
Call	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	\$ 25,000,000	3.00	3.00	100.00	\$ -	\$ 25,000,000
Call	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/9/19	5/9/22	Federal Agencies	FREDDIE MAC	3134GTLU5	25,000,000	2.75	2.75	100.00	171,875	25,171,875
Call	8/9/19	5/9/22	Federal Agencies	FREDDIE MAC	3134GTLU5	25,000,000	2.75	2.75	100.00	171,875	25,171,875
Call	8/9/19	5/9/22	Federal Agencies	FREDDIE MAC	3134GTLU5	50,000,000	2.75	2.75	100.00	343,750	50,343,750
Call	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	100.00	-	25,000,000
Call	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	100.00	-	25,000,000
Call	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	100.00	-	25,000,000
Call	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	100.00	-	25,000,000
Call	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	100.00	-	25,000,000
Call	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	25,000,000	2.65	2.65	100.00	-	25,000,000
Call	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	25,000,000	2.65	2.65	100.00	-	25,000,000
Call	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	50,000,000	2.65	2.65	100.00	-	50,000,000
Subtotals						\$ 500,000,000	2.88	2.88	\$ -	\$ 687,500	\$ 500,687,500

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Maturity	8/1/19	8/1/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RN96	\$ 75,000,000	2.39	2.39	100.00	\$ 144,396	\$ 75,144,396
Maturity	8/2/19	8/2/19	Negotiable CDs	TORONTO DOMINION BANK NY	89114MW60	100,000,000	2.41	2.41	100.00	214,222	100,214,222
Maturity	8/5/19	8/5/19	Negotiable CDs	BANK OF MONTREAL CHICAGO	06370RUD9	50,000,000	2.63	2.63	100.00	661,153	50,661,153
Maturity	8/5/19	8/5/19	Commercial Paper	DEXIA CREDIT LOCAL SA NY	25214PNB5	15,000,000	0.00	2.81	100.00	-	15,000,000
Maturity	8/5/19	8/5/19	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8Y72	5,000,000	0.88	2.37	100.00	21,875	5,021,875
Maturity	8/5/19	8/5/19	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8Y72	6,000,000	0.88	2.44	100.00	26,250	6,026,250
Maturity	8/5/19	8/5/19	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8Y72	24,000,000	0.88	2.37	100.00	105,000	24,105,000
Maturity	8/5/19	8/5/19	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8Y72	36,010,000	0.88	2.61	100.00	157,544	36,167,544
Maturity	8/6/19	8/6/19	Commercial Paper	DEXIA CREDIT LOCAL SA NY	25214PNC3	40,000,000	0.00	2.81	100.00	-	40,000,000
Maturity	8/7/19	8/7/19	Commercial Paper	MUFG BANK LTD NY	62479MV75	50,000,000	0.00	2.74	100.00	-	50,000,000
Maturity	8/9/19	8/9/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.55	2.55	100.00	54,928	25,054,928
Maturity	8/9/19	8/9/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	2.55	2.55	100.00	54,928	25,054,928
Maturity	8/9/19	8/9/19	Negotiable CDs	NORINCHUKIN BANK NY	65602VPB6	100,000,000	2.40	2.40	100.00	206,667	100,206,667
Maturity	8/15/19	8/15/19	Federal Agencies	FREDDIE MAC	3134G94F1	25,000,000	2.00	2.00	100.00	250,000	25,250,000
Maturity	8/19/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/19/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/19/19	8/19/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KQ1	35,000,000	0.00	2.05	100.00	-	35,000,000
Maturity	8/19/19	8/19/19	Commercial Paper	MUFG BANK LTD NY	62479MVK6	25,000,000	0.00	2.65	100.00	-	25,000,000
Maturity	8/20/19	8/20/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KR9	30,000,000	0.00	2.05	100.00	-	30,000,000
Maturity	8/20/19	8/20/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX67	50,000,000	2.39	2.39	100.00	102,967	50,102,967
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/21/19	8/21/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KS7	25,000,000	0.00	2.05	100.00	-	25,000,000
Maturity	8/23/19	8/23/19	Federal Agencies	FANNIE MAE	3135G0P23	20,000,000	1.25	1.25	100.00	125,000	20,125,000
Maturity	8/23/19	8/23/19	Federal Agencies	FANNIE MAE	3136G3X59	25,000,000	1.10	1.10	100.00	137,500	25,137,500
Maturity	8/26/19	8/26/19	Federal Agencies	FREDDIE MAC	3134G9GS0	25,000,000	1.25	1.25	100.00	78,125	25,078,125
Maturity	8/27/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/27/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/27/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/27/19	8/27/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KY4	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/27/19	8/27/19	Commercial Paper	MUFG BANK LTD NY	62479MVT7	25,000,000	0.00	2.35	100.00	-	25,000,000
Maturity	8/28/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/28/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/28/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/28/19	8/28/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384KZ1	25,000,000	0.00	2.03	100.00	-	25,000,000
Maturity	8/28/19	8/28/19	Federal Agencies	FREDDIE MAC	3134GAFY5	8,450,000	1.30	1.82	100.00	54,925	8,504,925
Maturity	8/29/19	8/29/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384LA5	30,000,000	0.00	2.03	100.00	-	30,000,000
Maturity	8/30/19	8/30/19	Federal Agencies	FED HOME LN DISCOUNT NT	313384LB3	40,000,000	0.00	2.36	100.00	-	40,000,000
Maturity	8/30/19	8/30/19	Negotiable CDs	ROYAL BANK OF CANADA NY	78012ULA1	50,000,000	2.94	2.94	100.00	1,065,750	51,065,750
Subtotals						\$1,314,460,000	1.06	2.27	\$ -	\$ 3,461,230	\$1,317,921,230

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	8/2/19	12/2/19	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGN43	\$ 50,000,000	2.56	2.56	0.00	0.00	\$ 110,136
Interest	8/2/19	11/2/20	Federal Agencies	FARMER MAC	3132X0KR1	25,000,000	2.60	2.60	0.00	0.00	55,929
Interest	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/6/19	11/6/23	Federal Agencies	FREDDIE MAC	3134GSY25	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/10/19	2/10/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AC2K9	50,200,000	1.87	1.88	0.00	0.00	469,370
Interest	8/11/19	2/11/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130ADN32	50,000,000	2.13	2.22	0.00	0.00	531,250
Interest	8/12/19	2/12/21	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJCE7	50,000,000	2.35	2.59	0.00	0.00	587,500
Interest	8/14/19	2/14/22	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EKAK2	20,700,000	2.53	2.56	0.00	0.00	261,855
Interest	8/16/19	2/16/21	Federal Agencies	FREDDIE MAC	3137EAE19	22,000,000	2.38	2.47	0.00	0.00	261,250
Interest	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/20/19	11/20/23	Federal Agencies	FREDDIE MAC	3134GS2F1	25,000,000	3.00	3.00	0.00	0.00	375,000
Interest	8/21/19	12/21/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	2.46	2.46	0.00	0.00	105,981
Interest	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	0.00	0.00	375,625
Interest	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	0.00	0.00	375,625
Interest	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	0.00	0.00	375,625
Interest	8/22/19	8/22/23	Federal Agencies	FREDDIE MAC	3134GSY74	25,000,000	3.01	3.01	0.00	0.00	375,625
Interest	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	-	2.65	2.65	0.00	0.00	165,625
Interest	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	-	2.65	2.65	0.00	0.00	165,625
Interest	8/23/19	5/23/22	Federal Agencies	FEDERAL HOME LOAN BANK	3130AGGK5	-	2.65	2.65	0.00	0.00	331,250
Interest	8/24/19	12/24/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	2.60	2.60	0.00	0.00	223,814
Interest	8/26/19	2/26/21	Federal Agencies	FREDDIE MAC	3134GBD58	5,570,000	1.80	1.80	0.00	0.00	50,130
Interest	8/28/19	8/28/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130ABZE9	6,700,000	1.65	1.65	0.00	0.00	55,275
Interest	8/28/19	8/28/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130ABZN9	25,000,000	1.80	1.80	0.00	0.00	225,000
Interest	8/28/19	8/28/20	Federal Agencies	FEDERAL HOME LOAN BANK	3130ABZN9	50,000,000	1.80	1.80	0.00	0.00	450,000
Interest	8/31/19	9/1/19	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	10,371,533	2.02	2.02	0.00	0.00	17,721
Interest	8/31/19	9/1/19	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	24,994,931	2.07	2.07	0.00	0.00	429,026
Interest	8/31/19	9/1/19	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	10,424,691	2.01	2.01	0.00	0.00	17,770
Interest	8/31/19	9/1/19	Money Market Funds	FIDELITY INST GOV FUND	31607A703	375,604,339	2.06	2.06	0.00	0.00	344,068
Interest	8/31/19	9/1/19	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	11,235,727	2.02	2.02	0.00	0.00	19,274
Subtotals						\$1,237,801,220	2.38	2.40	\$ -	\$ -	\$ 9,380,349
Grand Totals											
	59	Purchases									
	(13)	Sales									
	(59)	Maturities / Calls									
	(13)	Change in number of positions									

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CMD 12B Waiver Request - Presidio Foods Catering
Date: Tuesday, September 10, 2019 4:14:00 PM
Attachments: [CMD 12B Waiver Request & Justification for Presidio Foods Catering.pdf](#)

From: Wong, Philip (HSA) <Philip.Wong@sfgov.org>
Sent: Monday, September 9, 2019 3:42 PM
To: WaiverRequest, CMD (ADM) <cmd.waiverrequest@sfgov.org>
Cc: Acevedo, Annyse (HSA) <annyse.acevedo@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: CMD 12B Waiver Request - Presidio Foods Catering

Please find attached CMD 12B Waiver Request & Justification for Presidio Foods Catering for review/approval.

Thank you.

Philip Wong - Contracts/Purchasing
Human Services Agency
City & County of San Francisco
Tel: 415-557-5115

City and County of San Francisco




London Breed, Mayor

Human Services Agency

Department of Human Services
Department of Aging and Adult Services
Office of Early Care and Education

Trent Rhorer, Executive Director

Date: September 3, 2019
To: Contract Monitoring Division
From: Daniel Kaplan, 
HSA Director of Administration and Finance
RE CMD 12B Justification to use Presidio Foods Catering

The Human Services Agency requests a 12B Waiver to establish a purchase order with the company: Presidio Foods Catering. The staff of our In Home Supportive Services program will be renting the Golden Gate Club room from the Presidio Trust on September 25, 2019. Presidio Foods Catering is the exclusive caterer at the Golden Gate Club.

If you have any questions, please contact John Tsutakawa, HSA Director of Contracts at (415) 557-6299.



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

➤ Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: [Signature]
Name of Department: Human Services Agency
Department Address: 170 Otis Street, San Francisco, CA 94103
Contact Person: Philip Wong
Phone Number: 415-557-5115 E-mail: philip.wong@sfgov.org

➤ Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: Presidio Foods Catering
Bidder/Supplier No.: 0000012910 Contractor Tax ID: 94-3306440
Contractor Address: 135 Fisher Loop, San Francisco, CA 94129
Contact Person: Faye Peralta Contact Phone No.: 415-561-2756

➤ Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 9/3/2019 9/9/19 Dollar Amount of Contract: \$ 12,867.15
Contract/Transaction Number: Requisition# 0000126765 Contract Name: HSA: IHSS Retreat Catering
Contract/Transaction Start Date: 9/9/2019 Contract/Transaction End Date: 9/25/2019

➤ Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B
☐ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

➤ Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☒ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (*Required*) Copy of waiver request sent to Board of Supervisors on: 9/9/19
☐ E. Government Bulk Purchasing Arrangement..... (*Required*) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (*Required*) Copy of waiver request sent to Board of Supervisors on: _____
☐ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: _____ 14B Waiver Granted: _____
12B Waiver Denied: _____ 14B Waiver Denied: _____

Reason for Action: _____

CMD or HRC Staff: _____ Date: _____

CMD or HRC Director: _____ Date: _____

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Carroll, John \(BOS\)](#)
Subject: FW: File No. 190660 / Public Financing of Elections
Date: Thursday, September 12, 2019 3:27:00 PM
Attachments: [Brennan Center letter File No 190660.pdf](#)

From: Ian Vandewalker <vandewalker@brennan.law.nyu.edu>
Sent: Thursday, September 12, 2019 9:52 AM
To: Carroll, John (BOS) <john.carroll@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Joanna Zdanys <zdanysj@brennan.law.nyu.edu>
Subject: File No. 190660 / Public Financing of Elections

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Clerk of the Board:

Attached please find a letter from the Brennan Center in support of the proposed ordinance strengthening San Francisco's public election financing program, File No. 190660. I'm requesting that it be included in the agenda packet when the Board hears this bill.

Please let me or my colleague Joanna Zdanys, cc'd here, know if we can be of assistance to the Board in this area.

Sincerely,

Ian Vandewalker
Senior Counsel, Democracy Program
Brennan Center for Justice at NYU School of Law
120 Broadway, Suite 1750
New York, NY 10271
646.292.8362
ian.vandewalker@nyu.edu
Pronouns: he | him

BRENNAN CENTER FOR JUSTICE

September 5, 2019

San Francisco Board of Supervisors
Attn: Government Audit and Oversight Committee
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, California 94102

Re: File No. 190660, Amendments to the Campaign and Governmental Conduct Code

To the Members of the Government Audit and Oversight Committee:

The Brennan Center for Justice at NYU School of Law is a nonpartisan law institute that focuses on the fundamental issues of democracy and justice and has long studied the democracy-enhancing effects of public financing programs. We appreciate the opportunity to write in support of the proposed ordinance currently before this committee to strengthen the city's small donor public financing program.¹ As explained below, there is evidence that increasing the matching ratio as proposed will have the positive effect of giving more of a voice to small donors. In addition, in increasing the expenditure limit, San Francisco will be following the lead of other successful public financing programs in keeping up with changing times and ensuring the system continues to attract candidate participants.

1. National Momentum for Empowering Small Donors through Robust Public Matching Ratios

Public financing programs fundamentally strengthen democracy by acting as a counterweight to the power of wealth in influencing government.² The people of San Francisco took an important step in promoting this principle when they first adopted the city's public financing program via ballot measure in 2000.³ But the reality of election

¹ See File No. 190660, Ordinance amending the Campaign and Governmental Conduct Code to increase the matching ratio for campaign contributions raised by candidates participating in the City's public financing program and the amount of public funds available for those candidates (June 12, 2019) <https://sfgov.legistar.com/View.ashx?M=F&ID=7305601&GUID=72EA4DF5-7F98-4F45-AEEE-77563848A24D>.

² Testimony of Ian Vandewalker, Senior Counsel, Brennan Center for Justice, before the New York City Charter Revision Commission, June 14, 2018, <https://www.brennancenter.org/analysis/testimony-new-york-city-charter-revision-commission-strengthening-public-financing>.

³ City and County of San Francisco Ethics Commission, "Public Financing – Campaign Finance Disclosure," <https://sfethics.org/disclosures/campaign-finance-disclosure/campaign-finance->

financing has changed significantly since then, with deregulatory Supreme Court cases like *Citizens United* opening the floodgates of election spending. Public financing systems must keep pace. A system that provides a multiple match on small contributions – as the proposed ordinance would – is the most powerful tool available to lift the voices of all San Franciscans in the age of unlimited spending by a wealthy few.

There is great momentum across the nation to enact multiple match public financing systems and strengthen existing ones, because these programs help provide candidates the option to run people-powered campaigns and eschew corporate interests. This surge of reform stems from a commitment to transform political fundraising. In order to do that, public financing programs must be sufficiently robust, and two key features of a strong program are a high match ratio and spending limits set a reasonable level that will encourage candidate participation.

The U.S. House of Representatives recently passed a six-to-one multiple match system for congressional and presidential elections as part of its historic democracy reform package, the For the People Act (H.R. 1).⁴ This would be the first program publicly financing congressional elections and would raise the match ratio for the presidential public financing system. In 2015, Maine strengthened its long-running public financing program by offering supplemental matching funds.⁵ Last November, the people of New York City overwhelmingly approved amendments to the city's charter to increase the match ratio available to candidates to eight-to-one.⁶ In April of this year, a commission was appointed to design a public financing system for New York State elections. Washington, D.C., Denver, Baltimore, and three Maryland counties recently enacted multiple match programs,⁷ all recognizing the power that regular people can have in elections. And closer to home, the voters of Berkeley, California adopted a six-to-one match for mayoral and

[disclosure-public-financing](#) (San Francisco's public financing program for the Board of Supervisors was adopted in November of 2000 via ballot measure and expanded in 2006 to include mayoral candidates).

⁴ For the People Act of 2019, H.R. 1, 116th Cong. §§ 502-547 (2019).

⁵ Maine Question One (2015), <http://www.mainelegislature.org/legis/bills/getPDF.asp?paper=IB0001&item=1&snum=127>.

⁶ N.Y.C. Charter § 1052a(18) (providing eight-to-one match on small contributions to participating candidates); *see also* "What's New in the Public Financing Program," New York City Campaign Finance Board, accessed August 16, 2019, <https://www.nyccfb.info/program/what-s-new-in-the-campaign-finance-program-2/> (describing changes to program approved by voters in the 2018 election, including increased matching rate and the amount of public funds available to candidates per election).

⁷ Hazel Millard, "Another Election Winner – Public Financing," *Brennan Center for Justice*, November 12, 2018, <https://www.brennancenter.org/blog/another-election-winner-%E2%80%94public-financing>; Bill Turque, "Montgomery Council approves plan for public finance of local campaigns," *Washington Post*, Sept. 30, 2014, https://www.washingtonpost.com/local/md-politics/montgomery-council-approves-plan-for-public-finance-of-local-campaigns/2014/09/30/b3e2b15c-482d-11e4-b72e-d60a9229cc10_story.html.

council elections in 2016.⁸ San Francisco can join this vanguard by adopting the ordinance currently before the Board of Supervisors.

2. *Higher Match Ratios on Lower Amounts Will Amplify the Voices of Regular San Franciscans*

Currently, San Francisco's public financing program provides a two-to-one match on up to \$500 of an eligible contribution, up to a certain limit depending on the office; after that, a one-to-one match ratio applies until a candidate reaches the maximum amount of public funds allowed by law.⁹ The proposed ordinance would match contributions up to \$150 at a rate of six-to-one.¹⁰ This approach will more effectively amplify the impact of small donors. When modest contributions are matched at a multiple rate, their value is increased and candidates look to bring in more, and new, constituents as donors. They have the option of fundraising without currying favor with special interests and wealthy individuals.

New York City increased its one-to-one match ratio in 2001 to four-to-one, and again in 2009 to six-to-one.¹¹ The higher matching ratio has resulted in candidates raising more of their money from small donors. As peer-reviewed research shows, after the ratio increased, the number of small donors increased, and the percentage of funds they provided to candidates also went up.¹² Across all candidates, small donors and public funds provided an average of 59 percent of fundraising under the four-to-one match and 63 percent under the six-to-one match.¹³ This is a significant increase from the 45 percent from small donors and public money under the one-to-one match.¹⁴ The average number of small donors to candidates also increased, from 176 per 100,000 constituents under the one-to-one match, to 218 per 100,000 under six-to-one.¹⁵

A high match ratio is important to increasing the participation of small donors and their significance to candidates. By contrast to New York City, the Los Angeles public financing program, which moved from a one-to-one match to a two-to-one match for most candidates

⁸ "Public Financing Program," City of Berkeley, accessed August 14, 2019, https://www.cityofberkeley.info/Clerk/Elections/Public_Financing_Program.aspx.

⁹ S.F. Campaign & Governmental Conduct Code § 1.44(d)(2)-(3).

¹⁰ File No. 190660, Ordinance amending the Campaign and Governmental Conduct Code to increase the matching ratio for campaign contributions raised by candidates participating in the City's public financing program and the amount of public funds available for those candidates (June 12, 2019) <https://sfgov.legistar.com/View.ashx?M=F&ID=7305601&GUID=72EA4DF5-7F98-4F45-AEEE-77563848A24D>.

¹¹ New York City most recently raised the ratio to eight-to-one but has not yet conducted a full election cycle under the new policy.

¹² Michael J. Malbin and Michael Parrott, "Small Donor Empowerment Depends on the Details: Comparing Matching Fund Programs in New York and Los Angeles," *The Forum* 15 (2017): 232, available at https://www.nyccfb.info/pdf/EC2017_Michael_Malbin_Testimony.pdf.

¹³ *Id.* at 233.

¹⁴ *Id.*

¹⁵ *Id.*

in 2013, did not see an increase in the number or portion of money from small donors.¹⁶ A larger match ratio makes the system more effective.

The multiplier effect of a high match ratio benefits both candidates and their constituents. Candidates receive the benefit of having an alternative to dialing for dollars and courting wealthy donors, freeing up time to engage instead with everyday constituents and prioritize the issues that matter to them.¹⁷ The match helps candidates fundraise and campaign simultaneously.¹⁸ This in turn can help increase trust in public officials by combatting the idea that politicians are beholden to big donors.¹⁹ As participating candidate in the public financing system in Richmond, California, Councilmember Jovanka Beckles, explained: “When you take money from the public, you are beholden to the public only, and not any other corporate interest. That has really made a difference and helped the voters come to a place where they can say that they trust me.”²⁰

Public financing breaks down barriers by making community support, even from less affluent individuals, more valuable in financing campaigns. In New York City, the multiple match public financing system likely has helped to bring about a diverse and representative candidate pool.²¹ And it can promote civic engagement: as the nonpartisan Campaign Finance Institute found, New York City’s multiple match public financing program has “brought more low-dollar donors into the system,” leading to a “substantial increase not only in the proportional role of small donors but in their absolute numbers per candidate.”²² By making regular people an important part of funding campaigns, the

¹⁶ *Id.* at 231. The two-to-one match applies to candidates in first-round elections. A higher ratio applies to top-two runoffs, but most candidates only run in the first round. *Id.* at 225. The Los Angeles program also has a cap on public funds that is much lower as a portion of the participant spending limit than New York City’s.

¹⁷ *The Case for Small Donor Public Financing in New York State*, Brennan Center for Justice, 2019, 8-9, <https://www.brennancenter.org/publication/small-donor-public-financing-ny>.

¹⁸ *Id.* at 4.

¹⁹ *Id.*

²⁰ DeNora Getachew & Ava Mehta, eds., *Breaking Down Barriers: The Faces of Small Donor Public Financing*, Brennan Center for Justice, 2016, 3, <https://www.brennancenter.org/publication/breaking-down-barriers-faces-small-donor-public-financing>.

²¹ *By the People: The New York City Campaign Finance Program in the 2013 Elections*, New York City Campaign Finance Board, 2014, 47, http://www.nycclf.info/PDF/per/2013_PER/2013_PER.pdf; Angela Migally & Susan Liss, *Small Donor Matching Funds: The NYC Election Experience*, Brennan Center for Justice, 2010, 21, <https://www.brennancenter.org/publication/small-donor-matching-funds-nyc-election-experience>; *New Yorkers Make Their Voices Heard: A Report on the 2009 Elections*, New York City Campaign Finance Board, 2010, 141-42, http://www.nycclf.info/PDF/news_media/reports/2009_PER.pdf.

²² Michael Malbin, Peter W. Brusoe, and Brendan Glavin, “Small Donors, Big Democracy: New York City’s Matching Funds as a Model for the Nation and States,” *Election Law Journal* 11 (2012): 3, 14, http://www.cfinst.org/pdf/state/nyc-as-a-model_elj_as-published_march2012.pdf.

program brings more citizens, especially those from traditionally disenfranchised communities, into politics and amplifies the people's say in how they are governed.²³

3. Increasing Expenditure Limits Incentivizes Candidate Participation in the Public Financing Program

The ordinance's modest increase of the initial expenditure limits is a step in the right direction.²⁴ Candidate participation is a necessary prerequisite for any of the benefits of a public financing program, and updating the program to keep pace with election costs is an important factor.²⁵ During the 2018 Supervisorial race, candidates spent an average of \$311,000. Mayoral candidates spent even more, on average spending more than \$1,000,000 per candidate.²⁶ And in approving the proposed amendments, the Ethics Commission found that candidates almost always exceed the initial spending limits, requiring increases in spending limits to be made as the race goes on.²⁷

Ensuring that spending limits are high enough for participants to run competitive campaigns is all the more important in the current era of unlimited outside, or "third-party," spending. The 2018 Board of Supervisors elections saw \$2.1 million in independent expenditures.²⁸

New York City's successful public financing program has increased spending limits multiple times over the years to keep pace with campaign costs. Similarly, Maine significantly strengthened its clean elections program in 2015 by making supplemental funds available to participating candidates who collect additional qualifying small contributions.²⁹

²³ Testimony of Ian Vandewalker, Senior Counsel, Brennan Center for Justice, before the New York City Charter Revision Commission, June 14, 2018, <https://www.brennancenter.org/analysis/testimony-new-york-city-charter-revision-commission-strengthening-public-financing>.

²⁴ Current law requires participating supervisorial and mayoral candidates to limit their initial expenditures to \$250,000 and \$1,475,000, respectively. Raising these limits to \$350,000 for supervisorial candidates and \$1,700,000 for mayoral candidates is a step in the right direction.

²⁵ Michael Malbin, *Citizen Funding for Elections*, Campaign Finance Institute, 2015, 10-14, http://www.cfinst.org/pdf/books-reports/CFI_CitizenFundingforElections.pdf.

²⁶ Trisha Thadani, "Money spent on San Francisco's elections reaches staggering heights," *San Francisco Chronicle*, March 26, 2019, <https://www.sfchronicle.com/politics/article/Money-spent-on-San-Francisco-s-elections-13715699.php?psid=fBrwT>.

²⁷ Ethics Comm'n. of the City and County of San Francisco, Public Financing Program Review – Phase II Legislative Recommendations (April 8, 2019), 16.

²⁸ Ethics Comm'n. of the City and County of San Francisco, *Report on San Francisco's Public Campaign Financing Program* (March 15, 2019), <https://sfethics.org/wp-content/uploads/2019/03/2018-Public-Financing-Post-Election-Report-FINAL.pdf>.

²⁹ Maine Question One (2015), <http://www.mainelegislature.org/legis/bills/getPDF.asp?paper=IB0001&item=1&snum=127>.

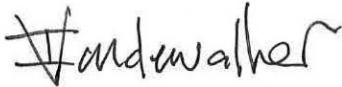
Increasing spending limits for San Francisco's program better aligns the program with the realities of running for office and helps to ensure that publicly financed candidates can run competitive campaigns while focusing on the support of small donors.

In a city where the gap between the ultra-wealthy and regular San Franciscans continues to widen, it is ever more important to take steps to ensure that everyday constituents have a voice in politics. By adopting the reforms proposed in this ordinance, San Francisco can take meaningful action to transform political fundraising. The Brennan Center endorses the proposed amendments to the city's public financing program and urges this committee and the full Board of Supervisors to adopt them promptly.

Sincerely,



Joanna Zdanys
Counsel, Democracy Program
Joanna.Zdanys@nyu.edu



Ian Vandewalker
Senior Counsel, Democracy Program
Ian.Vandewalker@nyu.edu

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Carroll, John \(BOS\)](#)
Subject: FW: Public Financing 6:1 Match Proposal - SUPPORT
Date: Wednesday, September 11, 2019 6:21:00 PM
Attachments: [2019.09.11 ACLU Letter of Support - SF 6-1 Match Proposal - BoS.pdf](#)

From: Angela Castellanos <ACastellanos@aclunc.org>
Sent: Wednesday, September 11, 2019 3:13 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Christina E. Fletes <CFletes@acluca.org>
Subject: Public Financing 6:1 Match Proposal - SUPPORT

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors:

Please see the attached letter regarding the ACLU of Northern California's support of the Public Financing 6:1 Match Proposal.

Should you have any questions, please do not hesitate to contact Christina Fletes-Romo, Voting Rights Attorney, at cfletes@aclunc.org.

Kindly,

Angela Castellanos

Litigation Assistant

ACLU of Northern California

39 Drumm St., San Francisco, CA 94111

(415) 293-6388 | acastellanos@aclunc.org

Pronouns: she/her/hers



September 11, 2019

Via Email

Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, California 94102

Re: Public Financing 6:1 Match Proposal - SUPPORT

Dear Board of Supervisors:

ACLU of Northern California ("ACLU") is pleased to support the 6:1 Match Public Financing Proposal, sponsored by Supervisor Mar, which strengthens the current public financing program by among other things, increasing the match from 2:1 to 6:1 up to \$150 of a contribution and increases the initial grant, maximum funding, and initial expenditure ceiling.

Over the last few years, the ACLU has engaged Bay Area organizations focused on organizing and building power among historically marginalized communities, extensively researched campaign finance, and explored publicly financed elections as an option to help address political inequality. Based on this work, we believe that this proposed system of small donor public financing will be a critical tool that works for San Francisco and will be effective in ensuring the participation and competitiveness of community-based candidates who would otherwise not have a viable opportunity to run for office. Also, we believe the 6:1 match will incentivize and ensure that candidates focus their time and energy on reaching the community members they hope to represent rather than a small number of large donors. Finally, we trust that this system will ultimately result in the empowerment of politically underrepresented San Franciscans.

For all of these reasons, the ACLU strongly supports the 6:1 Match Public Financing Proposal.

Sincerely,

A handwritten signature in blue ink that reads "Christina Fletes".

Christina Fletes-Romo
Voting Rights Attorney
ACLU of Northern California

American Civil Liberties Union of Northern California

EXECUTIVE DIRECTOR Abdi Soltani • BOARD CHAIR Magan Pritam Ray

SAN FRANCISCO OFFICE: 39 Drumm St. San Francisco, CA 94111 • FRESNO OFFICE: PO Box 188 Fresno, CA 93707
TEL (415) 621-2493 • FAX (415) 255-1478 • TTY (415) 863-7832 • WWW.ACLUNC.ORG

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Public Financing 6:1 Match Proposal - SUPPORT
Date: Monday, September 9, 2019 1:04:00 PM
Attachments: [MapLight Letter of Support_SF 6-1 Match Proposal.pdf](#)

From: Hamsini Sridharan <hamsini@maplight.org>

Sent: Tuesday, September 3, 2019 8:54 AM

To: Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Daniel G. Newman <dan@maplight.org>

Subject: Public Financing 6:1 Match Proposal - SUPPORT

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members of the Government Audit and Oversight Committee,

Please see the attached letter regarding MapLight's support of the Public Financing 6:1 Match Proposal.

Please do not hesitate to contact me if you have any questions.

Best,
Hamsini

Hamsini Sridharan
Program Director
MapLight
(973) 704-1871
She/Her/Hers

September 3, 2019

Via Email

Supervisor Gordon Mar
Supervisor Vallie Brown
Supervisor Aaron Peskin
San Francisco Government Audit
& Oversight Committee
City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, California 94102

Re: Public Financing 6:1 Match Proposal - SUPPORT

Dear Members of the Government Audit & Oversight Committee:

MapLight is pleased to support the 6:1 Match Public Financing Proposal, sponsored by Supervisor Mar, which strengthens the current public financing program by increasing the match ratio from 2:1 to 6:1 up to \$150 of a contribution and increases the initial grant, maximum funding, and initial expenditure ceiling.

MapLight has long worked to promote public funding of elections as a tool to reduce the disproportionate influence of money in politics and encourage candidates to campaign at the grassroots rather than focusing on wealthy donors. Through data analysis of money in politics in communities across the country, we have seen how money influences who can afford to run for office, who they talk to when they run, who wins, and what policies they pass in office. We were instrumental in the passage of a 6:1 small donor matching program in Berkeley in 2016, which has already proven to help diverse candidates campaign to represent their communities – including several first-time candidates. Our experience suggests that small donor matching programs work best with higher match ratios. Upgrading San Francisco's system to a 6:1 match will incentivize candidates to participate, level the playing field for candidates without wealthy networks, and further amplify the voices of small donors, leading to more representative and responsive local democracy. For these reasons, MapLight strongly supports the 6:1 Match Public Financing Proposal.

Sincerely,

Daniel G. Newman
President and Co-Founder
MapLight

CC: John Carroll, Clerk for Government Audit & Oversight Committee (john.carroll@sfgov.org);
Clerk of the Board (Board.of.Supervisors@sfgov.org)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The Purchase Of PG&E's Power Lines And Other Related Infrastructure Serving San Francisco
Date: Thursday, September 12, 2019 3:28:00 PM

-----Original Message-----

From: Harvey Sherback <harveysherback@yahoo.com>
 Sent: Thursday, September 12, 2019 9:41 AM
 To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
 Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Maybaum, Erica (BOS) <erica.maybaum@sfgov.org>; Lee, Ivy (BOS) <ivy.lee@sfgov.org>; Sandra.Lee.Fewer@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Yu, Angelina (BOS) <angelina.yu@sfgov.org>; Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>; Boilard, Chelsea (BOS) <chelsea.boilard@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>; Mullan, Andrew (BOS) <andrew.mullan@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Angulo, Sunny (BOS) <sunny.angulo@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Yan, Calvin (BOS) <calvin.yan@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Quan, Daisy (BOS) <daisy.quan@sfgov.org>; Wong, Alan (BOS) <alan.wong1@sfgov.org>; Wright, Edward (BOS) <edward.w.wright@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Cancino, Juan Carlos (BOS) <juancarlos.cancino@sfgov.org>; Remski, Derek (BOS) <derek.remski@sfgov.org>; Simley, Shakirah (BOS) <shakirah.simley@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; RivamonteMesa, Abigail (BOS) <abigail.rivamontemesa@sfgov.org>; Mcdonald, Courtney (BOS) <courtney.mcdonald@sfgov.org>; Mahogany, Honey (BOS) <honey.mahogany@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Smeallie, Kyle (BOS) <kyle.smeallie@sfgov.org>; Temprano, Tom (BOS) <tom.temprano@sfgov.org>; Mundy, Erin (BOS) <erin.mundy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Goossen, Carolyn (BOS) <carolyn.goossen@sfgov.org>; Morales, Carolina (BOS) <carolina.morales@sfgov.org>; Beinart, Amy (BOS) <amy.beinart@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Burch, Percy (BOS) <percy.burch@sfgov.org>; Gallardo, Tracy (BOS) <tracy.gallardo@sfgov.org>; Gee, Natalie (BOS) <natalie.gee@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Sandoval, Suhagey (BOS) <suhagey.sandoval@sfgov.org>; Ho, Tim (BOS) <tim.h.ho@sfgov.org>; Chinchilla, Monica (BOS) <monica.chinchilla@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Chu, Carmen (ASR) <carmen.chu@sfgov.org>; Dennis.Herrera@sfgov.org; Gascon, George (DAT) <george.gascon@sfgov.org>; Cisneros, Jose (TTX) <jose.cisneros@sfgov.org>
 Subject: Re: The Purchase Of PG&E's Power Lines And Other Related Infrastructure Serving San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The City and County of San Francisco
 San Francisco Board of Supervisors, Elected Officers & Staff, London Nicole Breed Mayor

September 12th, 2019

Hello Mayor Breed, San Francisco Board of Supervisors, Elected Officers & Staff,

Thanks for your many efforts to create a better world for us, our children and future generations, they are very much appreciated.

I recently sent the email below to Barbara Hale at the San Francisco Public Utilities Commission.

Regards,

Harvey Sherback
Berkeley, California

San Francisco Public Utilities Commission SFPUC's Executive Management Barbara Hale Assistant General
Manager for Power Enterprise

September 9th, 2019

Hello Barbara,

At this time of climate destabilization including record heat waves, severe droughts and out-of-control wildfires due to our overuse of fossil fuels, the decentralization of electricity production and distribution is the only safe path to take which is why the purchase of PG&E's power lines and other related infrastructure serving San Francisco is the right thing to do.

The decentralization of energy generation will lead to a rapid changeover to clean renewable electricity especially with the current development of utility-scale battery storage technology.

It's my belief that the reason that venture capital companies (VCC) have purchased so much of PG&E's stock is because, once out of bankruptcy, the VCC's will vote to dismantle Pacific Gas & Electric and sell various parts of the utility to the highest bidders. The breakup of PG&E is inevitable and unavoidable which is why the San Francisco Public Utilities Commission must do everything within its power to secure the city's clean, renewable energy future.

It's time to say goodbye to electricity blackouts. It's time to get Star-Powered....Let's get Solar!

Harvey Sherback
Berkeley, California

From: [JIM.MCVICAR](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Friday, September 13, 2019 3:41:13 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

As a life long NRA member I object to you labeling the NRA a domestic terrorist .
I am a native of San Francisco and live close to the City.
Regrettably I will no longer visit San Francisco.
No more hotel stays, no more dining in Restaurants and no more shopping.
I have taken my business elsewhere.
Jim Mcvicar

Sent from my iPad

From: [Bud Haas](#)
To: [Board of Supervisors, \(BOS\)](#)
Cc: [Bud Haas](#)
Subject: Labelling me as a Terrorist
Date: Friday, September 13, 2019 3:36:00 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I spent 31 years as a police officer putting my life on the line for the citizens of my city. I am an NRA member and I do not appreciate you calling me by that name. But since you think it is alright, I think California should be kicked out of the United States of America. While I am willing to protect and serve and would still do so, most of you would be crying and cowering in a corner. Try going after the criminals and stop labeling every member of an organization as a terrorist.

I am a proud gun owner but I practice safety. I also think that there should be a background check for EVERY FIREARM SOLD no matter if it be at a store, gun show, to a relative, etc. As a retired officer, I have to qualify on a course that the police officers shoot every year. If I get my concealed carry, how many years go by before I have to shoot again? Check it out and see. So I would appreciate it if you would stop labeling me a terrorist. I could label you all as several different things that everyone says about anyone from California but I won't because then I would be no better than you. But I am better. Don't look at the NRA as an organization, get to know its members. Then make an informed decision. I don't like the Democratic Party of California but I will still respect you as American Citizens. If you want some ideas on gun control/reform feel free to ask me my opinions. I think both sides would like to keep weapons out of the hands of those who do no good with them or are mentally unstable.

My intention of this email is not to make you angry but to simply ask to work with the NRA on these issues. A lot more can be accomplished if everyone would bite their tongue and try to find a solution together. Thank you for your time and have a great day.

Bud Haas

From: [Steven Pfirman](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Fwd: Your recent order
Date: Thursday, September 12, 2019 3:56:38 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

.Lol, I went with 5 year max payment.

Sent from my iPhone

Begin forwarded message:

From: The National Rifle Association of America <nra.auto-responder@nrahq.org>
Date: September 11, 2019 at 8:52:04 PM EDT
To: STEVE PFIRMAN <spfirman@mac.com>
Subject: Your recent order



THANK YOU

Dear STEVE PFIRMAN,

You are now a member of America's oldest civil rights organization. It is great to have you in our corner! As an NRA member, you are defending your Second Amendment rights and promoting gun safety across America.

Your PayPal account will be billed for \$150.00* for a 5 Year Membership in the National Rifle Association with "American Rifleman (Digital Edition)" as your magazine choice.

If you opted to receive a free new member gift, please allow four to six weeks for delivery.

Questions about your membership? Our award-winning membership services team is happy to help. Please [contact us here](#).

We will be in contact with you soon with important details about your membership benefits. Once again, thank you for joining NRA!

Sincerely,
NRA Member Services Team

From: [Tim](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Re: NRA decared domestic terrorist group (corrected)
Date: Thursday, September 12, 2019 2:15:44 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

So the NRA that has approximately 5 million members is a domestic terrorist group just because you don't agree with their stance on gun ownership. You people have lost your minds, and I can't wait to see the NRA win their lawsuit against you. I'm not much into guns, but I do own a revolver and a shotgun that I keep locked in my home for self defense. I never thought much about joining the NRA until you made your declaration. A few minutes ago, I signed up for 5 years.

Best Regards,
A concerned law abiding U.S. citizen

From: [Tim](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA decared domestic terrorist group
Date: Thursday, September 12, 2019 2:13:30 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

So the NRA that has approximately 5 million members is a domestic terrorist group just because you don't agree with your stance on gun ownership. You people have lost your minds, and I can't wait to see the NRA win their lawsuit against you. I'm not much into guns, but I do own a revolver and a shotgun that I keep locked in my home for self defense. I never thought much about joining the NRA until you made your declaration. A few minutes ago, I signed up for 5 years.

Best Regards,
A concerned law abiding U.S. citizen

From: [J](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Thursday, September 12, 2019 10:10:04 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco Board of Supervisors:

All due respect, but I am shocked at your decision to label, falsely, that the NRA is a 'terrorist' organization. It isn't, but then again, we cannot expect the Board of Supervisors to act using the intelligence God has given them. I am not a gun owner. But I support the NRA with its pro-gun rights positions. Am I a 'terrorist' because I support the NRA?

In my opinion, this decision makes the Board of Supervisors look like the Keystone Cops.

Sincerely,
James Wagner
amcupojoe@gmail.com

From: [Steven Pfirman](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Read about your stupidity and decided to join the NRA
Date: Wednesday, September 11, 2019 5:45:41 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Lol

Can't wait to hear about their spike in membership.

Lol lol lol

From: [Marty Hile](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Terrorism
Date: Wednesday, September 11, 2019 1:33:10 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

As a very proud American and veteran I must ask have any of you people ever considered how many of those you have callously labeled as “terrorists” lost their lives eighteen years ago today and how many more brave Americans whom you label as “terrorists” have selflessly given their lives since that tragic day in the fight against true terrorism only to make your lives safer. Also I wonder just how many of you people have ever served your country, (not by sitting pompously on some comfy board passing judgment on true heroes) but rather by wearing the uniform of a soldier, police officer or firefighter and truly going in harms way??..... Just as I expected, very damn few of you, if any!

You all should be very ashamed.

You are all nothing more than a bunch of self serving pathetic losers.

Martin Hile
Proud American
US Navy veteran
Proud life member NRA
Sent from my iPad

From: [JOYCE ARTMAN](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA as terrorist organization
Date: Wednesday, September 11, 2019 1:09:52 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

As a citizen of Arizona, I wish we had the courage and determination you and your board has taken to recognize the NRA for what they are. CONGRADULATIONS!!

I am not sure if I have contacted the correct office to express my feelings. If not please pass on my respect for the action taken.

Joyce A. Artman
Oracle, AZ

Sent from [Mail](#) for Windows 10

From: [Charley Corle](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA Resolution
Date: Wednesday, September 11, 2019 10:16:15 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Charley E. Corle
3648 Veneman Ave. N.
Modesto, CA 95356
209-491-2677
charleycorle@gmail.com

September 11, 2019

Kudos to the San Francisco Board of Supervisors for their recent resolution identifying the National Rifle Association as a terrorist organization. The Board has firmly secured its place on the politically correct clown car. However, I suspect this political correctness stunt was meant to divert attention off your many failed policies. Your parks and popular tourist areas are now filled with hypodermic needles, human feces, and tents housing a drug-addicted homeless population. You all must also be proud of your dangerous Sanctuary City policies that release hardened career criminals back into your community as is evident in your rising crime statistics. Let's not forget the much-publicized case of Kate Steinle that is once again in the news. Kudos!

You must also be so proud for making the top ten list of the most expensive cities in California to live in according to a CBS report. I am confident this fact accounts for the mind-numbing commuter traffic because the average citizen can't afford to live in the cesspool of a city. My recent trip to your once attractive city took a ridiculous 3 hours to travel 90 miles from Modesto due to commuter traffic going to your city. Once again kudos.

Additional kudos for branding 5 million Americans who are members of the NRA as terrorists. Lawyers, doctors, teachers, laborers, retirees, professionals, and even veterans. All patriots who believe in the Constitution and who own firearms, enjoy going to the range, to protect themselves and their loved ones, and even compete in sport shooting competitions. Law abiding, responsible gun owners now deemed terrorists because they own semi-automatic firearms, guns designed and developed over a century ago. Wow!!! A giant kudo for you all.

Kudos for once again proving the most dangerous areas in the country are places run by arrogant, self-serving politicians who blame freedom and law-abiding Americans for the actions of criminals. Let's not overlook your insane belief that a silly sign declaring gun free and crime free zones means a modicum of deterrence to a criminal, who by their very definition don't follow the law and are committed in creating death and destruction.

If the San Francisco Board of Supervisors had any integrity, you would seek to bring Americans together to find real solutions that target the actual problems—violent criminals and the few in American society who have serious mental-health issues that might cause them to harm themselves or others.



Charley E. Corle

Sent from [Mail](#) for Windows 10



This email has been checked for viruses by Avast antivirus software.
www.avast.com

From: [John Conwell](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA as a Terrorist Organization?
Date: Wednesday, September 11, 2019 10:06:10 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello:

I am a member of the NRA. I am a 70 year old professional engineer and business owner and have NEVER committed any crime whatsoever. I own a handgun and have never used it to commit a crime or threaten ANYONE. It is my understanding that I am typical of the people who belong to the NRA (maybe except for my age).

How, in any rational way, can you label the organization I belong to as a terrorist organization. It makes no sense on any level and, worse, really accomplishes NOTHING. Plus this is just another veiled attempt to label a group of law-abiding people you disagree with, thereby dehumanizing them and allowing people who agree with you to "hate" this nameless/faceless "group".

To me, this is shameful and needs to stop. I would hope that a distinguished Board such as yours would be able to rise above petty labeling and what essentially amounts to name calling. By doing so, this act effectively eliminates the possibility of any dialogue between groups with divergent opinions.

I am not familiar with the workings, issues or problems that may exist in your city but surely there are other more pressing matters that the Board could be addressing rather than wasting its time on useless resolutions.

Thank you for the opportunity to comment and voice my opinion.

John Conwell
410-459-1741

From: [J.Larry Railey](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Wednesday, September 11, 2019 9:59:36 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Board of Supervisors, not the NRA, are a terrorist organization. You are psychotic.

Larry Railey

JLR/rs

From: [Jim Bathgate](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Wednesday, September 11, 2019 9:34:35 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I just want you to know that thanks to your stance on designating the NRA as a terrorist organization, I have just joined the NRA for the first time ever. I do not even own a gun, but believe in the Constitution as it is written, and the right of citizens to protect themselves. Perhaps as a result of my membership, I will decide to purchase and learn how to safely use a firearm, so my home will be protected when one of those illegal aliens that you so love to provide "sanctuary" for tries to break into my home.

For a group of individuals such as yourselves to designate the NRA as a terrorist organization flies in the face of all logic. So as you attempt to track the five million "terrorists" you have just designated, be sure to add me to the list. I have paid my \$45 to the NRA and should be receiving my membership materials in the next week or so. I think you have just hit on the best membership drive idea ever for the NRA.

Regards,

Jim Bathgate
4898 Clarendon Drive
San Jose, CA 95129

From: [Heidi Spence](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Comments
Date: Wednesday, September 11, 2019 6:52:15 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good morning to you, I recently heard that your Board has designated the NRA as terrorists. I am the NRA. I am a daughter, mother, grandmother, sister and aunt. I am also a working, law abiding, tax paying, respectful citizen of the United States of America. What I am not is a terrorist and neither is the NRA. I have an activity that I enjoy doing and that is shooting - both handguns and rifles. I plan to learn to shoot shotguns next. Through the NRA, I have been educated by their shooting certification courses which teach safety, responsibility and competency as it has since 1871.

I agree that action is needed to curb the violence in the states but why not enforce the laws already on the books? How many times on the news do we hear of a repeat felon involved in yet another shooting?? A repeat felon - excuse me, what is he doing on the streets again? How many times do we allow them to cause mayhem before getting serious about crime? The courts need to do their jobs. The police do their job by locking them up and the courts slap them on the wrist.

Directing your angst towards the NRA is side stepping the issue. Take action, you are the officials but, be sure to aim at the proper assailant...in this case, that is not the NRA or its members. Take our weapons away and only the thugs and repeat felons consistently being released will hold the guns - to use against you and I.

Thank you,

Heidi Spence

From: [BOS](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: New Response Clerk of the Board - Customer Satisfaction Form
Date: Tuesday, September 10, 2019 11:01:37 PM
Attachments: [2_ABaOnudfzHB4RQkva9gLlEUqUCe5ot658KrGoUIDoqtY1RRf212MrrSOKT03C7cfGsFGallM.pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Your form has a new entry.

Here are the results.

Please identify the division/agency you recently contacted	Office of the Clerk of the Board of Supervisors
We treated you in a courteous and professional manner	Strongly Disagree
We responded to your voicemail in a timely manner	Does Not Apply
We responded to your e-mail in a timely manner	Does Not Apply
We answered your questions clearly and concisely	Neutral
We provided you with accurate and timely information	Neutral
We behaved ethically and professionally	Strongly Disagree
We provided you with an answer/response to your concern or issue	Neutral
What is your overall comfort level regarding the service you received?	Unacceptable

Please share with us any additional comments and suggestions for improvement	You labled law abiding citizens of your country as domestic terrorists. You should be ashamed of yourselves..you are the tyranny we "bear" our arms against.
Name	Carl Ligore
Phone Number	3305077172
Mailing Address	478 Orlo
Email Address	carlsinst@sbcglobal.net

Sent via [Google Forms Email](#)

From: [Maura Mana](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: RE: San Francisco Board of Supervisors declare the NRA as a Domestic Terror Organization
Date: Tuesday, September 10, 2019 8:25:09 PM

Thank you for your response. You also might want to include this article about how SF is now being sued by the NRA due to their ridiculous resolution. Also, because of their actions I have friends who are in the process of signing up to become NRA members.

https://www.westernjournal.com/nra-hits-back-san-franciscos-domestic-terrorist-organization-label-lawsuit/?utm_source=spotim&utm_medium=spotim_recirculation&spotim_referrer=recirculation&spot_im_comment_id=sp_MHM5Sp76_1939099_c_vuffV5

Maura Mana

Sent from [Mail](#) for Windows 10

From: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Sent: Tuesday, September 10, 2019 3:21:58 PM
To: Maura Mana <mauramana@outlook.com>
Subject: RE: San Francisco Board of Supervisors declare the NRA as a Domestic Terror Organization

Hello,

Thank you for your email, it has been sent to the Board Members and will appear in the Petitions and Communications section of the September 17, 2019, Board Meeting Agenda.

Sincerely,

Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco, CA 94102
(415) 554-5184
(415) 554-5163 fax
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking
<http://www.sfbos.org/index.aspx?page=104>

From: Maura Mana <mauramana@outlook.com>
Sent: Thursday, September 5, 2019 9:47 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: San Francisco Board of Supervisors declare the NRA as a Domestic Terror Organization

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members,

For the first time in my life (I am 55 and born and raised in SF) I am ashamed to say I am from San Francisco all due to the idiotic policies of our city. This feeling has been brewing for quite some time (my daughter has to walk over the "unhoused" sitting in their own vomit on her way home from school) due to all of the severe problems we are facing. Now I have to hear that you have all taken the moral high ground with your recent declaration on the NRA and if that isn't bad enough you are calling on other cities to join you. It must be nice to live in a bubble thinking that the rest of the nation thinks like you. I wonder if any of you would have the courage to make this declaration in a room with actual NRA members of which stands 5 million. I doubt it.

This piece was written by Jim Geraghty and it articulates exactly how I feel.....the last line says it all

San Francisco Tries to Redefine the Word 'Terrorist'

We live in a time when authorities attempt to **brazenly redefine the meaning of words** by sheer force of will right before our eyes: "By a unanimous vote, San Francisco's Board of Supervisors have passed a resolution declaring the National Rifle Association a domestic terrorist organization and urging other cities to follow their example." The resolution also orders city employees to "take every reasonable step to limit" business interactions with the NRA and its supporters.

First, does the city of San Francisco have any business interaction with the NRA? Did the supervisors even bother to look before passing this resolution? Or were they too high on performative outrage to even ask?

But let's assume the guy who heads up the company that makes the orange traffic cones that the city uses is an NRA member and big donor to the organization. Would the city cancel a contract for more traffic cones over the guy's support for the NRA? **Federal courts have overturned agency decisions to cancel contracts** over perceived bias against a contractor, even when

the contractor was behind schedule. "Objectivity must be the hallmark of any decision to terminate for default. Therefore, government personnel should remember to focus on the facts and make every attempt to work with the contractor before taking steps to terminate for cause." A contractor who lost a job primarily because of his support for the NRA would probably have a winning court case.

But back to the label of "domestic terror organization." You don't have to like the NRA to recognize that it does not even remotely fit the definition of a "domestic terrorist organization." What these eleven lawmakers mean to say is that they loathe the NRA and vehemently oppose their views on the Second Amendment and the right to own a gun. They're free to have those views, but they do not have the authority to declare someone else a terrorist for having that different view.

These city supervisors aren't the FBI. They're not the Bureau of Alcohol, Tobacco, Firearms, and Explosives. They're not the [National Counterterrorism Center](#).

Terrorism is a crime, not merely a viewpoint. Being a member of Occupy Wall Street does not make you a terrorist. Being a member of Occupy Wall Street and [planning to blow up a bridge](#) makes you a terrorist. Being a Trump supporter doesn't make you a terrorist. Being a Trump supporter and [mailing pipe bombs to people you see as his enemies](#) does make you a terrorist.

Can anyone in San Francisco grasp the danger in letting politicians declare by proclamation that those who have committed no crimes but who have differing views are terrorists? Can anyone over there imagine how this mentality could turn out badly for someone they like?

For example, Ilhan Omar and Rashida Tlaib wanted to go to Israel on a trip sponsored by Mitfah, an [organization that runs articles contending](#) "the Jews used the blood of Christians in the Jewish Passover"; and an American neo-Nazi screed about how Jews control the media; as well as praising suicide bombers, Palestinian terrorists, and bus hijackers who killed people, not metaphorical terrorists. Omar and Tlaib are associating with some really unsavory characters. This doesn't make the congresswomen terrorists. But if we all decide to follow the San Francisco city supervisors' example, we can label them terrorists morning, noon, and night. There's no way that could possibly lead to something bad, right?

Leaders of the NRA frequently argue that they're the only organization in America who is regularly blamed for the actions of people who aren't members. I imagine that when they say that, somewhere the Koch network, AIPAC, Focus on the Family, the U.S. Chamber of Commerce, and National Right to Life grumble, 'hey, it's no picnic over here, either, pal.' But being declared terrorists by a city government might take the cake.

This is the same city government that wants to restrict [the use of words like 'felon' and 'convict.'](#)

Some examples include changing "felon" and "offender" to "returning resident" or "formerly incarcerated person." A "parolee" could be described as a "person under supervision." "Convict" could be referred to as a "currently incarcerated person," while a "juvenile offender" or "delinquent" would be described as a "young person impacted by the justice system."

The city government wants to take it easier on people who have broken the law, while vehemently demonizing people who have not broken the law.

From: [Todd P. Crawford](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Nra
Date: Tuesday, September 10, 2019 6:45:07 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I just went from a United States Air Force veteran to a terrorist would you please explain to me how that is even possible i have never committed a crime not alone a crime against my country or the citizens of this country. Your board is an embarrassment to the state of California and the United States of America. NRA members are the most law abiding people in the country not terrorist you morons.

From: mckitjake@aol.com
To: [Board of Supervisors, \(BOS\)](#)
Subject: Labeled Terrorist
Date: Tuesday, September 10, 2019 6:30:19 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Catherine Stefano and other board members. I am a 70 year old retired government worker as well as a disabled veteran from the Vietnam War as I call it because we lost 58,000+. I served proudly and lost very close friends while there. I even had to escort the body of my best friend back to our home town during my year there. It was his last request. Hell of a thing for 2, 19 year olds that weren't even old enough to vote for who would send us there to do some pretty nasty work. I now hear, that since I am a NRA member, I am labeled a Terrorist. Will I be arrested? Will my disability be taken away? Will other Nam veterans be disgraced once again? Because we sure as hell were when we returned home. On my flight home, we were even advised to change into civilian clothes before we landed, if we had any. I know what your true mission is, but have dishonored me with that label, you and the rest of that board. I suggest, if you desire any cooperation from a large group, you first need to give a formal apology and second do not try to bully people into your beliefs. I hope you and yours get the messages loud and clear because we got yours, loud and clear. Sincerely, Robert M. McKitrick. 42 Charleston Square. Ormond Beach, FL 32174.

Sent from my Verizon LG Smartphone

From: [Allen Jones](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: RE: Why I joined the NRA
Date: Tuesday, September 10, 2019 4:55:30 PM

I joined the NRA after the board's resolution in protest. And I would like this attached screenshot of an email I received to be attached to my email to the entire board if possible.

I'm sure the board did not anticipate the NRA making money off of a non-binding resolution.

Allen Jones
jones-allen@att.net
(415) 756-7733

The only thing I love more than justice is the freedom to fight for it-- Allen Jones --

----- Original message -----

From: "Board of Supervisors, (BOS)" <board.of.supervisors@sfgov.org>
Date: 9/10/19 4:08 PM (GMT-08:00)
To: Allen Jones <jones-allen@att.net>
Subject: RE: Why I joined the NRA

Hello,

Thank you for your email, it has been sent to the Board Members and will appear in the Petitions and Communication section of our September 24, 2019 Board Meeting Agenda.

Sincerely,

Board of Supervisors

1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco, CA 94102

(415) 554-5184

(415) 554-5163 fax

Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking

<http://www.sfbos.org/index.aspx?page=104>

From: Allen Jones <jones-allen@att.net>

Sent: Monday, September 9, 2019 10:39 AM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; metro@sfgchronicle.com; Newstips <newstips@s Examiner.com>; sanfrancisco@ap.org

Cc: Boilard, Chelsea (BOS) <chelsea.boilard@sfgov.org>; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; joe@s Examiner.com; Joshua S. <jsabatini@s Examiner.com>; John Diaz <jdiaz@sfgchronicle.com>; Dominic Fracassa <dfracassa@sfgchronicle.com>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>

Subject: Why I joined the NRA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attention: All Members of the San Francisco Board of Supervisors,

What is so embarrassing about the San Francisco Board of Supervisors is the fact, they [banned E- cigarettes](#) and [plastic straws](#). But when it came to the subject of gun violence, they were only brave enough to stick their tongue out at the NRA.

<https://medium.com/@casegame/why-i-joined-a-domestic-terrorist-organization-a7eeae75cf98>

Allen Jones

jones-allen@att.net

(415) 756-7733

<http://nbadoesntcare.com>

The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --

From: [Joe Martin](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA INFO
Date: Tuesday, September 10, 2019 4:25:09 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi,

I first would like to say thanks for calling the NRA out on what they really are a terrorist organization.

Second since you are getting sued I was wonder if you could force the NRA to a list of it's member that have done mass shootings. They always say that they are not members but the gun nuts are all in that group I would find it to impossible for them not to be..

Thank

Joe Martin

1700 creek 101 west bend wi 53095..

[Sent from Yahoo Mail on Android](#)

From: [Eugene Chaput](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Suing the NRA???
Date: Tuesday, September 10, 2019 4:09:51 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

More numbskull 'idea' from the dysfunctional SF BoS. Why don't you concentrate on solving the filth and property crimes issues destroying the City? Unbelievable ineptitude. Your predecessors are roiling around in their graves wondering what happened to a once great city.

As a 78 year old fourth generation SFer, I am disgusted with your lack of talent, resourcefulness and complete lack of vision and imagination. You are truly a worthless lot.

SF is now known as The City That Doesn't Have a CLUE"! And for good reason thanks to your diminutive thinking and zero foresight.

g/

Sent from 'outer space by (illegal) aliens'!

"Easy's gettin' harder everyday"!

From: [BOS](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: New Response Clerk of the Board - Customer Satisfaction Form
Date: Monday, September 9, 2019 10:39:09 PM
Attachments: [2_ABaOnuehfcjnVPNhEDHZVIs854dNRuBE_oICFT2i5K_OIoGYxZfEQ48ybJMk_-09D2bkbUY.pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Your form has a new entry.

Here are the results.

Please identify the division/agency you recently contacted	Office of the Clerk of the Board of Supervisors
We treated you in a courteous and professional manner	Neutral
We responded to your voicemail in a timely manner	Neutral
We responded to your e-mail in a timely manner	Neutral
We answered your questions clearly and concisely	Neutral
We provided you with accurate and timely information	Neutral
We behaved ethically and professionally	Neutral
We provided you with an answer/response to your concern or issue	Neutral
What is your overall comfort level regarding the service you received?	Unacceptable

Please share with us any additional comments and suggestions for improvement

U can suck my asshole idiots. Antifa is a domestic terrorist org.

Sent via [Google Forms Email](#)

From: [Calvillo, Angela \(BOS\)](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Fw: FILE NO.190841 [Declaring the National Rifle Association as a Domestic Terrorist Organization]
Date: Monday, September 9, 2019 8:57:10 PM

From: Brad Edwards <bradcpc@gmail.com>
Sent: Friday, September 6, 2019 9:56:15 AM
To: Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Subject: FILE NO.190841 [Declaring the National Rifle Association as a Domestic Terrorist Organization]

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The whole lot of ya,
San Francisco values are better than the values of the vast majority of municipalities. I concede we may not always get it right. Nevertheless, the degree to which we undertake innovative governmental positions that are initially ridiculed, mocked, and then later adopted by the same set across the country is strong indication San Francisco often does get it right. We especially get it right when it is hard to be right--when we are an outlier and face dismissive philistines with a national audience that want to tear us down.

The NRA is a domestic terrorist organization. Our Board of Supervisors got it right. Every single San Francisco supervisor got it right.

I am so proud to be a San Franciscan.

With more *golden rule* and far less *cold steel*,

B. Edwards
D11

--

Brad Edwards, CPA

This communication should not be construed to contain tax advice, accounting advice, financial advice, legal advice, nor the assertion of an opinion.

From: [a.schem](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Monday, September 9, 2019 8:13:39 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Shame on the board for this wasted time. I am not a supporter of the NRA but supervisors need to solve more important problems in our city instead of wasting our tax dollars (your salary) on this kind of issue.

I have been a long time liberal but the pendulum of this board and mayor has swung to far to the left for too long. Its no wonder that Mr. Trump is able to round up so much support.

From: [Pete Retsema](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Recent meeting
Date: Monday, September 9, 2019 6:54:31 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To whom it may concern:

I would just like to inform you that the Boards recent proclamation that the NRA is a domestic terrorist organization was the impetus for me to join the NRA. Saying that the oldest civil rights organization actively promotes violence and terror is false and irresponsible. Contrary to your beliefs the NRA supports responsible gun ownership as protected by the Constitution.

Perhaps you would better serve the citizens of San Francisco by focusing on the problems of feces covered streets, wide spread homelessness, and jobs for starters.

I proudly say I joined the NRA, I hope your misguided proclamation pushes others to do so.

A Proud Patriot,

Pete Retsema

From: [Bill B](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA Declaration
Date: Monday, September 9, 2019 6:01:46 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

SF BoS,

Your resolution 190841 declaring the NRA and its members domestic terrorists is incredibly offensive, and disgusting.

I am a NRA member, I also served this country for 36 years, I deployed to a combat zone in the war against terrorism, I put my life on the line for this country, and yes, that includes you; like me, there are countless NRA members that have done the same, especially after 9/11, some lost their lives defending you, your city, and your right to make such a declaration.

What is sad is that you fail to realize that we would do it again, you also fail to understand why we would do it again.

I wont bother asking for a retraction, or an apology for using such a vile and disgusting term, just know that when the country called many members stepped up, did any of you?

Please consider this - like many great cities across the nation, SF has its problems, real problems; instead of declaring those that you feel don't fit your mold "terrorists", focus on those problems, work to fix them with real solutions, your city depends on you to do that.

Very Respectfully,

Bill B.
Veteran

Sent from my Verizon, Samsung Galaxy smartphone

From: [Allen Jones](#)
To: [metro@sfchronicle.com](#); [Newstips](#); [sanfrancisco@ap.org](#); [Board of Supervisors](#), (BOS)
Cc: [Boillard, Chelsea](#) (BOS); [Stefani, Catherine](#) (BOS); [Joshua S.](#); [John Diaz](#); [Fewer, Sandra](#) (BOS); [Bennett, Samuel](#) (BOS); [joe@sfexaminer.com](#); [Herzstein, Daniel](#) (BOS); [dan.noyes@abc.com](#); [Breed, Mayor London](#) (MYR); [Heather Knight](#); [L. Waxmann](#); [Bigad Shaban](#); [Christien Kafton](#); [Audrey Cooper](#); [dbulwa@sfchronicle.com](#); [greg.griffin@sfchronicle.com](#)
Subject: NRA Wayne LaPierre making money off SFBOS
Date: Monday, September 9, 2019 4:29:45 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This is so funny. (See NRA forwarded email below)
I joined the NRA on Friday and now I already received my \$45 worth of membership.
Wayne LaPierre is trying to make bank, off the SF Board of Supervisors silliness.

What is so embarrassing about the San Francisco Board of Supervisors is the fact, they [banned E- cigarettes](#) and [plastic straws](#). But when it came to the subject of gun violence, they were only brave enough to stick their tongue out at the NRA.

<https://medium.com/@casegame/why-i-joined-a-domestic-terrorist-organization-a7eeae75cf98>

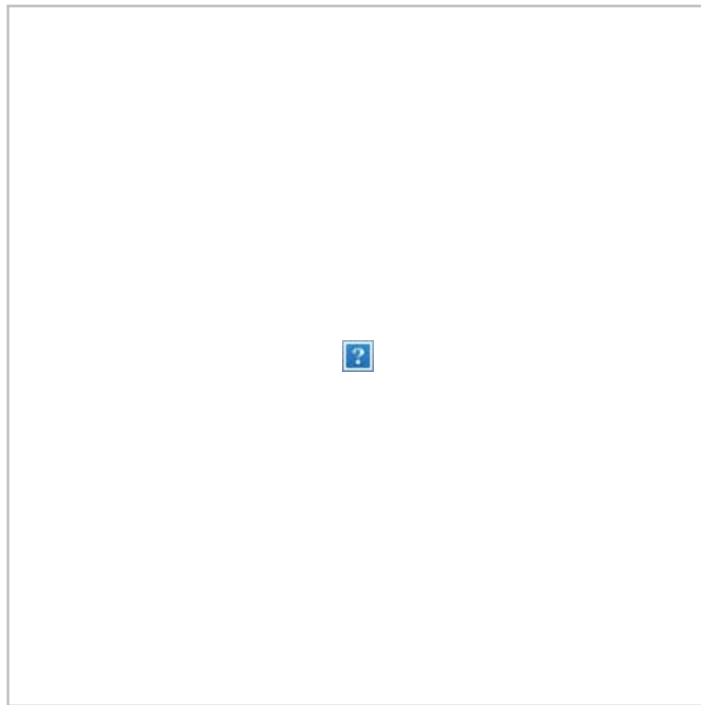
Allen Jones
jones-allen@att.net
(415) 756-7733
<http://nbadoesntcare.com>

The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --

----- Forwarded Message -----

From: Wayne LaPierre <reply@members.nra.org>
To: "jones-allen@att.net" <jones-allen@att.net>
Sent: Monday, September 9, 2019, 01:53:30 PM PDT
Subject: [URGENT] San Francisco Labels NRA "Terrorist Organization"

Problems viewing this email? [Click Here](#)



Dear Allen,

In my 41 years at the NRA, I never thought I'd see the day when elected officials of an American city would try to brand you and our five million NRA members as "terrorists."

But that's exactly what happened last week, when the San Francisco Board of Supervisors passed a resolution labeling your NRA a "domestic terrorist organization."

Not only does this resolution say that NRA helps "incite gun owners to acts of violence," but it claims that NRA has "armed those individuals...who have committed acts of terrorism."

DONATE NOW!

In short, they're saying that YOU, as a member of our patriotic Association, are the direct cause of the most evil acts of violence ever committed in this country.

Yes, it's crazy.

But this is just one more example of the hate-filled lies that are going to be headed our way in the year ahead – all aimed at electing a gun-ban president on November 3, 2020 and destroying our Right to Keep and Bear Arms once and for all.

[That's why I'm asking you to make a special, urgently needed contribution of \\$25, \\$50, \\$100, \\$250 or more to NRA today!](#)

Right now, we're facing the most dangerous election campaign in freedom's history against a slate of gun-hating presidential candidates who want to **LICENSE** and **FINGERPRINT** gun owners and **BAN** and **CONFISCATE** every semi-automatic rifle in America.

If any one of these gun-ban fanatics wins the White House next year, we'll be staring government gun seizures straight in the face.

This is the nightmare scenario we've always feared – and the only way to stop it is to make sure NRA is at full fighting strength every single day between now and November 3, 2020.

[So please, let me hear from you today and make the most generous contribution you can.](#)

Only with your support can we fight back against these freedom-hating radicals who want to use the brute force of the federal government to crush your gun rights forever.

Only with your help can we answer their lies with the truth about guns and crime.

And only with your leadership can we keep our campaign machine running at full speed leading up to the most important election battle of our lives.

[Please don't wait. Make your contribution to NRA today.](#)

This is our moment – the defining Second Amendment fight of our lives. We're either going to WIN a great victory for freedom on Election Day next year, or we're going to LOSE our guns and our freedom FOREVER.

None of us can win this battle alone. But together, we can preserve our sacred right to defend our own lives. And we can take our own place among the men and women who won our freedom more than 200 years ago and have protected it ever since.

Your commitment is the key. Please let me hear from you now.

Thank you,



Wayne LaPierre
Executive Vice President
National Rifle Association of America



DONATE NOW!

National Rifle Association of America • 11250 Waples Mill Rd • Fairfax, VA. 22030

Please do not reply to this e-mail.

Unsubscribe from this email list | Contact Us

Thank you

From: wthguitar-adv@yahoo.com
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA domestic terrorist organization-really?
Date: Monday, September 9, 2019 3:24:06 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Imagine my surprise to learn that I am now a domestic terrorist. So sad you consider yourselves leaders for your community.

Since no one wants a terrorist in their neighborhood, I will stay away. Also my tourist dollars, business dollars, and medical dollars will stay away. Go back to worrying about your homeless pooping everywhere and making San Francisco an undesirable destination. Also worry about how to pay for all your problems. This domestic terrorist won't be one of them.
Warren Hull

From: [Bob Godfrey](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: NRA
Date: Monday, September 9, 2019 2:59:33 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Whom It May Concern,

Your recent resolution to label the NRA as a terrorist organization is, to be quite honest, bizarre. The NRA promotes safe gun ownership and defends the citizens of the United States from left wing organizations such as yours who are determined to undermine the Constitution of the US. Perhaps you should attempt to understand the meaning of the Second Amendment and stand up for it instead of attempting to destroy it. But having read in the past that you are also against the US Navy Blue Angel Demonstration Team performing in your area speaks volumes about the mentality and makeup of your Board. I think it would behoove you to redirect your energies to solving the drug problem and serious issues of human feces in your streets rather than play political games with American law.

It is a terrible shame that there are so many mentally unstable individuals on your Board because you all need assistance and quickly.

Regards,
R. J. Godfrey
Vietnam Combat Veteran and LOYAL American

BTW, I'd rather be an American than a Democrat anyday.



Virus-free. www.avast.com

From: [Thomas Kim](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: labeling the NRA as a domestic terrorist organization
Date: Monday, September 9, 2019 2:21:54 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Words escape me...you are all--quite simply--mindless idiots.

From: [James Ferguson](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Your declaration that I am a terrorist
Date: Monday, September 9, 2019 2:00:06 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Whom It Does Concern,

I am a United States Citizen as were my parents and their parents and still a few generations back. My family has 5 generations serving in the protection of this country in the Armed Forces of the United States of America. That includes myself, a United States Marine.

I am NOT a terrorist of my own country just because I am a member of the National Rifle Association. I am a law abiding gun owner and take such great offense that a government board of any city can even think that of me and many others like me. You have insulted millions of citizens of this great country and millions of those who have protected and DIED for you and your board that chose this declaration of citizens like myself.

I am saddened to the extent that I will not encourage my children to have children as their future is just not insured to be free as it has been for hundreds of years.

I pray for you all.

Jim Ferguson

From: [Donald Milton](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Why?
Date: Monday, September 9, 2019 1:13:45 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

and I have an answer. The only sane, rational explanation for the recent action you have taken declaring me and the other 4,999,999 members of the NRA as domestic terrorist is you've been walking your own city streets barefooted and the excrement your picked up through the needle punctures has finally reached your septic brain stem.

There is a reason the Founding Fathers put the Second Amendment into place and your stupid proclamations demonstrate them with great clarity.

I don't think it will work. I do think that the citizens (notice that word carefully) of San Francisco and all of California are going to eventually wise up, get sick of your perverted anti-American rhetoric and toss you out on the street with the rest of the stuff you allow there now.

Don

Donald G. Milton
MainStreet Services, locksmith
PO Box 731
Chipley, FL 32428

(850) 638-8993

From: xcavado@gmail.com
To: [Board of Supervisors, \(BOS\)](#)
Subject: Terrorists
Date: Monday, September 9, 2019 12:59:41 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors:

I understand that you recently branded me, an endowment member of the National Rifle Association, a terrorist. I take great offense at that label. I have been a member of the NRA since about 1967, a life member since 1976, and an endowment member for several years. I am a retired federal agent, who was previously an elementary and high school educator, and subsequent to my federal agent retirement, was an investigator for the public defender's office. I am not a terrorist.

Since my membership in NRA began, I have seen the organization defend the rights of firearms owners, educate the public, offer programs for law enforcement, and support the US constitution. The NRA is strongly against any kind of terrorism, foreign or domestic. You folks need to get real.

Douglass A. Sullivan
4403 Arbor Trail
Cohutta, GA 30710
(706) 694-2548
xcavado@gmail.com

Sent from [Mail](#) for Windows 10



Clerk_of_the_Board_Information_Request

Your Tracking Number is: 11392886

Thank you for your submission.

You will receive an email confirmation with a link to follow the progress of your submission.

If you have any additional requests or questions, you can call us 7 days a week, 24 hours a day at 311 (for calls outside of San Francisco please dial 415-701-2311).

Date:

09/09/2019

Print

First Name:

john

Last Name:

worden

Phone:

641-474-2313

Email:

jbworden@heartofiowa.net

File No.:

Resolution No.:

Ordinance No.:

Motion No.:



Request from City Department



I want to see the file. (Files stored off site are ordered on Friday and delivered on Monday)

I will return to see the file on:



I want a copy of: (all copies will be double-sided)



Resolution



Ordinance



Motion



Audio Recording



Entire File

Need certified copy?

No

(Additional \$2.00 per document per Administrative Code, Section 8.37)



I will pick up the information on:



Mail information to:

n/a



If less than 10 pages, fax information to:

n/a



If available electronically, email information to:

n/a

Subject/Brief Description/Additional Information *

Clerk, Over the past 42 years my business has purchased thousands of dollars worth of aftermarket auto parts from companies all over California. Since I am an NRA member and now considered a domestic terrorist by you numb skulls I will happily spend thousands of additional dollars elsewhere. Will it ever sink into your head that millions of honest men/women young/old who live miles from law enforcement rely on weapons of OUR CHOICE to defend life and property before LEO can arrive??? John

From: [Gavrilah Wells](#)
To: [BOS-Supervisors](#)
Subject: Thank you so very much!
Date: Wednesday, September 11, 2019 2:19:01 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors Mar, Haney, President Yee, and all of you wonderful Supervisors,

Thank you so much for unanimously supporting resolution 190909, condemning the attempted assassination in the Philippines of beloved, heroic, human rights defender, San Francisco native, Brandon Lee. As a longtime resident of District 8, and with group members from all over San Francisco, you make us all so very proud to be San Franciscans!

We look very forward to working with you to continue the effort to bring Brandon home to safety and to end these heinous and senseless killings targeting the poor, the farmers, indigenous communities, lawyers, journalists and human rights defenders like us.

In gratitude and solidarity,
Gavrilah Wells, Coordinator
& Group 30 Members
Amnesty International, San Francisco

From: [Claire Valderama-Wallace](#)
To: [BOS-Supervisors](#)
Subject: Thank you
Date: Wednesday, September 11, 2019 12:08:59 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good afternoon,

Thank you for passing the resolution in support of Brandon Lee.

Take care,
Claire

--

Claire Valderama-Wallace, PhD, MPH, RN
She/her/hers
Assistant Professor
Department of Nursing
California State University, East Bay
25800 Carlos Bee Boulevard
Hayward, CA 94542
cell: 510.227.9203

From: [lkimberg](#)
To: [BOS-Supervisors](#)
Subject: Testimony in support of Brandon Lee and his family--Dr. Leigh Kimberg
Date: Tuesday, September 10, 2019 8:30:51 PM
Attachments: [TESTIMONY FOR SF BOARD OF SUPERVISORS FOR BL by LK.docx](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors-

I hope you are all well. I wanted to share this testimony in support of Brandon Lee and his family with you in written form; I think it was read for me at the hearing today since I was unable to attend in person. I am committed to assisting Brandon's family and supporters in returning to San Francisco; I care for patients in the Richard Fine People's Clinic at SFGH. Thank you so much for your concern, attention and assistance.

Best wishes,
Leigh Kimberg, MD

Below for identification purposes:

Leigh Kimberg, MD
Pronouns: she/her/hers
Professor of Medicine, UCSF
Program Director, PRIME-US, Program in Medical Education for the Urban Underserved (PRIME-US)
Coordinator, Interpersonal Violence Prevention, SF DPH

<http://meded.ucsf.edu/prime>
<http://www.leapsf.org/html/index.shtml>
<http://mission-healthequity.blogspot.com/>
[leighkimberg@twitter.com](https://twitter.com/leighkimberg) (opinions my own)

Mailing address:
Dr. Leigh Kimberg
DGIM at SFGH, Box 1364
1001 Potrero Avenue, Building 10, Ward 13
San Francisco, CA 94143
Phone: 415-206-2237 (email please instead of leaving a message)
Fax: 415-206-5586

Sent with [ProtonMail](#) Secure Email.

TESTIMONY FOR SF BOARD OF SUPERVISORS BY DR. LEIGH KIMBERG ON BEHALF OF BRANDON LEE, THE LEE FAMILY AND THE COMMUNITIES BRANDON SUPPORTS.

September 10, 2019

Testimony by Dr. Leigh Kimberg, a Professor of Medicine at UCSF who works at SFGH and serves as the Interpersonal Violence Prevention Coordinator for the San Francisco Department of Public Health. Dr. Kimberg sincerely regrets not being able to be here in person today; she wanted to share this testimony.

From Dr. Kimberg:

I am providing this testimony to request that you support Brandon Lee and his family in three ways. As many of you know, Brandon Lee is a US citizen who grew up in San Francisco where he attended Lincoln High School and SFSU. He is the son of Louise Lee who has been an employee of the San Francisco Department of Public Health for 40 years. Brandon is a person who understands that our health is inextricably connected to the health of our planet; he feels privileged to support indigenous communities who honor this sacred connection. Brandon has been living and working in the Philippines, courageously advocating for environmental justice for indigenous communities despite many death threats over the past five years.

On August 6th, he was shot many times in an assassination attempt. Miraculously, he has survived; he is paralyzed from low chest down, still riddled with an unknown number of bullets that need to be removed, and recovering from pneumonia but growing stronger each day. Unfortunately, he is unsafe in the Philippines due to the risk of further violence and the urgent need for surgical and medical care in a top-notch hospital that specializes in trauma care.

Physicians in the Philippines think that Brandon will soon be stable enough to transport to SFGH via an air ambulance. The SF Department of Public Health and the SF Health Commission have provided statements of support for this transfer. The costs of transport via Air Ambulance are high—likely approximately \$200,000.

On behalf of Brandon Lee, a brave environmental justice activist, the son of a 40 year employee of SFDPH, and a son of this beautiful city that helped shape him into the activist he is, I am asking you to support the Lee family in three ways. I ask that you (1) Locate funding to support his medical evacuation and (2) Advocate for his safety with our US Representatives and (3) Issue a proclamation of support for Brandon and his family.

Thank you.

Dr. Leigh Kimberg

From: [Norman Fong](#)
To: [BOS-Supervisors](#)
Cc: [Norman Fong](#)
Subject: Statement supporting the Brandon Lee Resolution
Date: Tuesday, September 10, 2019 9:46:59 AM
Attachments: [BRANDON LEE STATEMENT.docx](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear members of the Board of Supervisors:

I cannot attend the hearing today regarding the Brandon Lee Resolution but here is my statement (attached)

Norman

Rev. Norman Fong | Executive Director
Chinatown Community Development Center
1525 Grant Avenue, San Francisco, CA 94133
<http://www.chinatowncdc.org>

Statement in support of the “Condemning the Shooting of and urging Repatriation of Brandon Lee, urging a Congressional Investigation...

by Rev. Norman Fong September 10, 2019

Dear Board of Supervisors:

I strongly support this Resolution regarding Brandon Lee. In 1977-1979, I was sent to the Philippines & Hong Kong to be a “Human Rights Mission Intern” of the United Methodist Church. My job included tracking human rights abuses in Asia as well as Multi-national Corporate abuses as well. I was also sent to the Philippines to investigate the Chico River Dam project that threatened the ethnic indigenous tribes (Igorot) living on the Cordillera mountain range. In 1978, I stayed with the Kalinga Tribe and got to speak directly with Chief Macli-ing Dulag for many hours. He explained why their ancestral land was so precious not only for their livelihood, but their lives. The beautiful rice terraces & land is their identity, culture, history...

Ferdinand Marcos, then President of the Philippines when I was there, instituted Martial Law and had Chief Macli-ing killed along with others trying to save their land. I see the same history repeating itself again with Brandon Lee who is also defending “Macli-ing’s Legacy” of protecting the human rights & ancestral domain of the indigenous people.

Please bring Brandon Lee home now.

Rev. Norman Fong

Parish Associate, Presbyterian Church in Chinatown

Executive Director, Chinatown CDC

From: [Casey Hitchman](#)
To: [CPC-Commissions Secretary](#); [Horn, Jeffrey \(CPC\)](#); [MandelmanStaff, \[BOS\]](#); [Board of Supervisors, \(BOS\)](#); [Office of Cannabis \(ADM\)](#)
Cc: 285NoeStore@gmail.com
Subject: SUPPORT of 258 Noe Street Retail Cannabis Case # 2018-002060CUA
Date: Saturday, September 14, 2019 2:52:20 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Planning Department and District Supervisor Mandelman,

I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019. Cannabis retail at 258 Noe will be a positive impact on the surrounding businesses, bringing new and much needed shoppers, add heightened security, offer good paying jobs and give a boost to the commercial diversity of the Upper Market and Castro areas.

I know about this project because I am friends with Aaron and Denae Silverman. I lost my father to cancer 3 years ago, and in his final year his only relief from pain came from cannabis and I know there are other patients like my Dad who could benefit from this retail store.

Please register my support and I urge your vote "Yes."

Sincerely,

Casey Howard

9/14/2019

From: [Greg Howard](#)
To: [City of San Francisco](#), [Greg Howard \(CFO\)](#), [Board of Supervisors \(BOS\)](#), [Office of Cannabis Policy](#)
Cc: [SUPERVISOR OF 258 HUI STREET Social Cannabis Case # 2018-0000003A](#)
Subject: [SUPERVISOR OF 258 HUI STREET Social Cannabis Case # 2018-0000003A](#)
Date: Saturday, September 14, 2019 4:16:29 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I, Dear SF Planning Department and District Supervisor Mandelman,
I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Hui Street scheduled for hearing on September 19, 2019. Cannabis retail at 258 Hui will be a positive impact on the surrounding businesses, bringing new and much needed shoppers, add heightened security, offer good paying jobs and give a boost to the commercial diversity of the Upper Market and Castro areas.
I know about this project because I am friends with Aaron and Denise Silverman. I am in full support of this retail store as I personally have a bad back and use various cannabis products to help with my chronic pain.
Please register my support and I urge your vote "Yes."
Sincerely,
Greg Howard
9/14/2019
Regards,
Greg Howard
925-619-8191

From: [Isaac Baime](#)
To: [CPC-Commissions Secretary](#); [Horn, Jeffrey \(CPC\)](#); [MandelmanStaff, \[BOS\]](#); [Board of Supervisors, \(BOS\)](#); [Office of Cannabis \(ADM\)](#)
Cc: 285NoeStore@gmail.com
Subject: Support 258 Noe Street Retail Cannabis Case # 2018-002060CUA
Date: Friday, September 13, 2019 9:52:52 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Planning Department and District Supervisor Mandelman,

I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019. Cannabis retail at 258 Noe will be a positive impact on the surrounding businesses, bringing new and much needed shoppers, add heightened security, offer good paying jobs and give a boost to the commercial diversity of the Upper Market and Castro areas.

I want to see 258 Noe Street cannabis retail store open because I have a relative who was addicted to hard drugs and could not get off of them and eventually took his own life a few years back when it was harder to get access to cannabis. I also have a relative who struggled with homosexuality for years causing tons of anxiety. I feel that this project incorporates so many good things and the people involved are serious about keeping the culture of the area alive. Flore in the Castro district represents a place where people can feel comfortable being themselves and a place of community where everyone comes together to feel united. The owners of this store want to uphold these values and incorporate them into this project creating a beautiful thing. This is so much more than a cannabis retail permit and I hope that you can see the full picture of this and the meaning to the whole community.

My support for this project comes from my personal experience with the principals, watching and sharing in their involvement in the positive connection cannabis had on community ravaged by the crisis of AIDS. I know them by their commitment to an inclusive family, diverse community and City, their hands-on knowledge of operating a small business in San Francisco and positive role in the three-year civic conversation that resulted in the establishment of the Office of Cannabis and the Equity Program of San Francisco.

The store is owned by the equity applicant, Terrance Alan and Focus 415 Capital Investments Group, a small group of investors each with a long history in cannabis, social advocacy, business. The renovations proposed will strip back decades of ugly exterior “modernization” and sensitively house a modern retail operation inside tastefully updated Victorian era storefront turning the ugly duckling on the block to the graceful swan.

Please register my support and I urge your vote “Yes.”

Sincerely,
Isaac Baime
09/14/19

From: [Robert Calkin](#)
To: [CPC-Commissions Secretary](#); [Horn, Jeffrey \(CPC\)](#); [MandelmanStaff, \[BOS\]](#); [Board of Supervisors, \(BOS\)](#); [Office of Cannabis \(ADM\)](#); 285NoeStore@gmail.com
Subject: SUPPORT of 258 Noe Street Retail Cannabis Case # 2018-002060CUA
Date: Wednesday, September 11, 2019 9:51:01 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Subject: SUPPORT of 258 Noe Street Retail Cannabis Case # 2018-002060CUA

Dear SF Planning Department and District Supervisor Mandelman,

I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019. Cannabis retail at 258 Noe will be a positive impact on the surrounding businesses, bringing new and much needed shoppers, add heightened security, offer good paying jobs and give a boost to the commercial diversity of the Upper Market and Castro areas.

My name is Robert F. Calkin. I have been in the cannabis industry for forty years, having started the first branded cannabis delivery service collective in 1988 in West Hollywood, Green Dot.

We served the homebound and disabled for over 30 years there, paving the way for the current wave of licensed cannabis businesses.

I know about this project because I have worked with Aaron and Denae Silverman for over 20 years as patient advocates and activists.

We have been serving the patient community in California in many ways over the years.

I have always fought for and believed in safe access for all people and made a lifetime of effort advocating for such. Please allow the patients and good people of the Upper Market community to have a safe place to obtain and use cannabis products.

My support for this project comes from my personal experience with the principals, watching and sharing in their involvement in the positive connection cannabis had on community ravaged by the crisis of AIDS. I know them by their commitment to an inclusive family, diverse community and City, their hands-on knowledge of operating a small business in San Francisco and positive role in the

three-year civic conversation that resulted in the establishment of the Office of Cannabis and the Equity Program of San Francisco.

Please register my support and I urge your vote “Yes.”

Sincerely,

Robert F. Calkin
VP Human Resources
818 515 7600
9-11-19

From: [Alice Troy](#)
To: [CPC-Commissions Secretary](#); [Horn, Jeffrey \(CPC\)](#); [MandelmanStaff, \[BOS\]](#); [Board of Supervisors, \(BOS\)](#); [Office of Cannabis \(ADM\)](#)
Subject: SUPPORT of 258 Noe Street Retail Cannabis Case # 2018-002060CUA
Date: Tuesday, September 10, 2019 10:04:52 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Planning Department and District Supervisor Mandelman,

I am writing to ask for your yes vote on the Conditional Use request for a cannabis retail store at 258 Noe Street scheduled for hearing on September 19, 2019. Cannabis retail at 258 Noe will be a positive impact on the surrounding businesses, bringing new and much needed shoppers, add heightened security, offer good paying jobs and give a boost to the commercial diversity of the Upper Market and Castro areas.

My name is Alice Troy and I know Aaron and Denae Silverman.

My support for this project comes from my personal experience with the principals, watching and sharing in their involvement in the positive connection cannabis had on community ravaged by the crisis of AIDS. I know them by their commitment to an inclusive family, diverse community and City, their hands-on knowledge of operating a small business in San Francisco and positive role in the three-year civic conversation that resulted in the establishment of the Office of Cannabis and the Equity Program of San Francisco.

Thank you for your consideration.

--
Alice R. Troy
bluegown13@sbcglobal.net

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Young, Victor \(BOS\)](#)
Subject: FW: Agenda Item #18 (190864) - Mayoral Appointment, Historic Preservation Commission - Lydia So (Seat Two)
Date: Monday, September 16, 2019 10:35:00 AM
Attachments: [SF Heritage - Statement re Seat Two of Historic Preservation Commission \(9.16.19\).pdf](#)

From: Mike Buhler <MBuhler@sfheritage.org>
Sent: Monday, September 16, 2019 10:31 AM
To: BOS Legislation, (BOS) <bos.legislation@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>
Cc: Karunaratne, Kanishka (MYR) <kanishka.cheng@sfgov.org>; GIVNER, JON (CAT) <Jon.Givner@sfcityattys.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Subject: Agenda Item #18 (190864) - Mayoral Appointment, Historic Preservation Commission - Lydia So (Seat Two)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good morning, President Yee and Clerk of the Board. On behalf of San Francisco Heritage, I write to submit the attached statement regarding the "Requirements for Seat Two of the Historic Preservation Commission." The nomination of Lydia So for Seat Two of the HPC is scheduled to be heard by the Board of Supervisors on Tuesday, September 17, 2019.

Please do not hesitate to contact me directly at 415/441-3000 x15 or mbuhler@sfheritage.org should you have any questions. Thank you for your consideration.



Mike Buhler
President & CEO

SAN FRANCISCO HERITAGE
HAAS-LILIENTHAL HOUSE
2007 FRANKLIN STREET
SAN FRANCISCO, CA 94109
W: 415.441.3000 x 15
M: 510.282.1290

www.sfheritage.org
mbuhler@sfheritage.org

REQUIREMENTS FOR SEAT TWO OF THE HISTORIC PRESERVATION COMMISSION

September 16, 2019

As the leading historic preservation organization in the city, San Francisco Heritage (Heritage) is committed to ensuring that all candidates for the Historic Preservation Commission (HPC) meet the minimum professional qualifications set forth in City Charter Section 4.135. Our dedication to the commission's existence, integrity, and its essential role in protecting San Francisco's architectural and cultural legacy is unparalleled. Two current Heritage Board members are former HPC commissioners.

In 2008 Heritage helped craft the charter language that defines the minimum qualifications for nominees to different seats on the commission. The intent of Section 4.135 is to ensure that decisions regarding the identification, evaluation, protection, and preservation of the city's historic resources are made by individuals who meet nationally accepted professional standards.

As stated in the City Charter, each of the two Historical Architect seats on the HPC must be filled by **"licensed architects meeting the Secretary of the Interior's Professional Qualification Standards for historic architecture."*** These rigorous federal standards require specialized training and a "minimum of two years of full-time professional experience applying the theories, methods, and practices of Historic Architecture that enables professional judgments to be made about the evaluation, documentation, or treatment of historic structures."

San Francisco Heritage has thoroughly reviewed the qualifications of Lydia So, who has been nominated for one of two seats on the HPC reserved for Historical Architects. We appreciate and thank Ms. So for making herself available to meet with Heritage staff and members of our Board's Projects & Policy Committee. The committee is comprised of individuals representing various preservation-related disciplines, including historic architecture, preservation planning, and architectural history.

During two meetings with Ms. So, Heritage inquired about her familiarity with the HPC, its policies and procedures, and fundamental preservation design standards. Although Ms. So has worked on projects involving historic buildings, she has not appeared before the HPC and has not served in the role of Historical Architect. Heritage does not question Ms. So's passion for the city's historic places, but we cannot verify that she possesses the specialized training and knowledge required to effectively discharge the responsibilities of Seat Two on the commission.

Please understand that our position is not personal but is based entirely on the mandatory requirements of the City Charter and on our organizational responsibility to advocate for the highest-qualified candidates for this commission. While we recognize Ms. So's impressive professional accomplishments and her outstanding commitment to public service as a member of the San Francisco Art Commission, among other community activities, Heritage does not believe that she meets the Secretary of the Interior's Professional Qualification Standards for historic architecture.

There are other qualified individuals available who meet and exceed the minimum professional qualification standards for historic architecture and who would also enhance the diversity of the HPC. Heritage is committed to working closely with the Mayor's office to identify and support such a candidate.

* To review the complete *Secretary of the Interior's Professional Qualification Standards* for historic architecture, see www.nps.gov/history/local-law/gis/html/quals.html.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Balboa Reservoir: MISREPRESENTATION OF THE REQUIREMENTS OF 14CCR 15125(a)
Date: Monday, September 16, 2019 10:35:00 AM
Attachments: [Comment 13-MISREPRESENTATION OF THE REQUIREMENTS OF 14CCR 15125.docx](#)

From: aj <ajahjah@att.net>
Sent: Monday, September 16, 2019 5:19 AM
To: Poling, Jeanie (CPC) <jeanie.poling@sfgov.org>; CPC.BalboaReservoir <CPC.BalboaReservoir@sfgov.org>; BRCAC (ECN) <brcac@sfgov.org>; Hood, Donna (PUC) <DHood@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Maybaum, Erica (BOS) <erica.maybaum@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>
Subject: Balboa Reservoir: MISREPRESENTATION OF THE REQUIREMENTS OF 14CCR 15125(a)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Planning Commission, PUC, BOS:

From the very beginning, the Planning Dept/OEWD has consistently minimized and downplayed the Reservoir Project's impacts on City College.

The draft EIR for the Reservoir Project provides an example of the deliberate downplaying of City College's position in the vicinity of the Project.

The SEIR's description of the baseline environmental omits any mention of City College. In doing so, the SEIR violates the requirements of 14 CCR 15125 (a).

MISREPRESENTATION OF THE REQUIREMENTS OF 14CCR 15125(a)

The Planning Dept has made what I can only interpret to be a deliberate misrepresentation of the requirements of Title 14, Division 6, Chapter 3, Article 9, Section 15125, "Environmental Setting."

The SEIR substitutes "project site" for "vicinity of the project" when it describes its proclaimed "consistency" with §15125(a).

A proclaimed consistency is not the same as compliance with a REQUIREMENT.

THE SEIR VIOLATES THE REQUIREMENTS OF §15125(a).

The SEIR's 3.A.2, *Overall Approach to Impact Analysis* provides the following

misrepresentation of §15125(a):

As described in SEIR Chapter 1, Introduction, this SEIR is a project-level EIR that is tiered from a previously certified program-level EIR, namely the PEIR. As a project-level EIR and consistent with CEQA **Guidelines** section 15125(a), the impact analysis is generally based on potential physical effects of the project compared to existing or baseline conditions of the physical environment **at the project site** at the time of publication of the NOP, which was in October 2018.

Comment:

- §15125(a) is not just a “CEQA Guideline”; it is the LAW.
- The language of the §15125(a) law uses the term “must”, which is a REQUIREMENT.
- The law states: *(a) An EIR must include a description of the physical environmental conditions in the vicinity of the project.*
- The SEIR’s substitution of “project site” in place of the required “in the vicinity of the project” invalidates the Balboa Reservoir Impact Analysis.

Here is §15125(a):

(a) An EIR must include a description of the physical environmental conditions in the vicinity of the project. This environmental setting will normally constitute the baseline physical conditions by which a lead agency determines whether an impact is significant. The description of the environmental setting shall be no longer than is necessary to provide an understanding of the significant effects of the proposed project and its alternatives. The purpose of this requirement is to give the public and decision makers the most accurate and understandable picture practically possible of the project's likely near-term and long-term impacts.

FAIL AND FUBAR.

Submitted by:

Alvin Ja

Planning Commission, PUC, BOS:

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FAIL AND FUBAR.

Submitted by:
Alvin Ja

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: City Hall's strategy to move out more Black families
Date: Monday, September 16, 2019 10:34:00 AM
Attachments: [image001.png](#)
[image002.png](#)

From: Allen Jones <jones-allen@att.net>

Sent: Saturday, September 14, 2019 2:45 PM

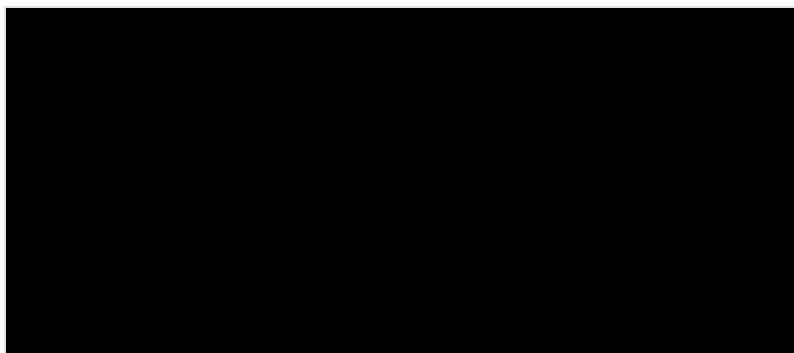
To: Heather Knight <hknight@sfchronicle.com>; metro@sfchronicle.com; Justin Phillips
 <jphillips@sfchronicle.com>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Ronen,
 Hillary <hillary.ronen@sfgov.org>; Boilard, Chelsea (BOS) <chelsea.boilard@sfgov.org>; Stefani,
 Catherine (BOS) <catherine.stefani@sfgov.org>; Herzstein, Daniel (BOS)
 <daniel.herzstein@sfgov.org>; Jill Tucker <jtucker@sfchronicle.com>; Joaquin Palomino
 <JPalomino@sfchronicle.com>; John Diaz <jdiaz@sfchronicle.com>; joe@sfxaminer.com

Subject: City Hall's strategy to move out more Black families

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attention: All Members of the San Francisco Board of Supervisors, This is an outrageous cry me a river piece by another SF Chronicle cries me a river reporter. I sent the entire SF Board of Supervisors and cc'd Heather Knight [my opinion](#) (**Also in an email**) on how to deal with the sad killing of Day'von Hann who had protentional. But the best San Francisco City Hall was willing to do is help another Black family move out of the city. And the best the San Francisco Chronicle could do is praise City Hall for moving another Black family out of The City. My sister's son was gunned down across the street from his mother's home in San Francisco. Why does my sister still live there 3 years later? Reading this piece, I conclude she did not cry to City Hall. My idea was to name a law after Day'von Hann dealing with gun violence in San Francisco. But City Hall gave in to the fear of this parent instead of using a tragedy to help lift up a Black family.

[Scared for her own safety, SF mother whose son was slain gets caught in housing nightmare](#)



Scared for her own safety, SF mother whose son was slain gets caught in ...

Where does a low-income mom fleeing violence go in a real estate market that's tight and stressful for everybody...

Allen Jones
jones-allen@att.net
(415) 756-7733
<http://nbadoesntcare.com>

The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: \$1.5 Billion for SFO levy.
Date: Monday, September 16, 2019 10:34:00 AM

From: Paul Kangas <dr8kangas@gmail.com>
Sent: Saturday, September 14, 2019 11:35 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: \$1.5 Billion for SFO levy.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To: SF Board of Supervisors:

Re: Spending \$1.5 billion on SFO Levy.

Instead, build a new airport on higher ground, like Danville or Mt. Diablo.

We already have airports in Oakland & San Jose.

Do not spend any money on a levy.

Move more flights to alternative fields as the water rises.

Let the ocean take back SFO as swamp land for ducks, fish & crabs.

New planes are rapidly becoming 100% electric & with pontoons, that land on water.

Vancouver, Canada already has 42 such electric commuter planes.

All over the world airports are going underwater.

None of them will survive the sea level rise.

Face reality.

The cost of building a levy around an airport is twice the cost of building a new airport on higher ground.

When the job is done the actual costs will be \$5.1 billion, due to rampant corruption in the contracting industry, aided by elected officials.

Look at the price of the Muni tunnel cost overruns & delays.

Make SF a sea port town again. Embrace the rising sea.

Paul Kangas, 415-368-8581

former SF commissioner

243 Bella Vista Wy, SF, Ca. 94127

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Help with a park
Date: Monday, September 16, 2019 10:34:00 AM

From: Jason Dewes <jdewes22@gmail.com>
Sent: Saturday, September 14, 2019 10:44 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Help with a park

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To board of supervisor of San Francisco,

I currently live in the shipyard area of the city. I am writing you to ask for help with a park by my home. As a parent in the area i take my son to this until recently. They have been doing construction in the area and they have ruin the park.

I know this was not the greatest park around and it need alot of work. The basketball court need to be fixed up and the brushes really need to be cut back but us as low income residents of the area would like to have a safe place for our community. Where are kids can play without getting judged from the upper class residents that have moved in over the past year.

I have tried to talk to the developer about asking the crew to clean up after themselves and asked the crew themselves. I have called DPW but i haven't heard back from them or saw any change.

This morning when i took my some to the park we have found car parts and large metal rods in the park. We are wondering if there is a way to come see the park at kirkwood and friedell street. May if you can ask DPW and Park and Rec to come out and clean it up. Cut back the bushes and maybe just fix the broke basketball court.

If this is something you guy would like to help us with. You may call me at 4157863569 or email me at jdewes22@gmail.com.

Thank you for you're time
Jason Dewes

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: do not cut police patrol budget
Date: Monday, September 16, 2019 10:33:00 AM

From: Tom Brigham <tbrigham1@gmail.com>
Sent: Saturday, September 14, 2019 10:05 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; stopcrimesf@gmail.com
Subject: do not cut police patrol budget

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor:

I am not exaggerating when I say that my car has been broken into 5 times and stolen once. None resulted in an arrest. I have seen numerous incidents of brazen shoplifting where the shop owners seem powerless as people load of bags of stuff and just walk out the door. I have now seen five people openly shooting heroin in nice parts of the city. I was born and raised in SF and am saddened by what the city is turning into. Please do something.

Please do not cut the \$2.8 million in the police department's budget slated for increased patrols on Market Street and foot beats throughout the city.

I agree with Stop Crime SF and its more than 500 members that we need these patrols — especially in areas like Market Street that are littered with heroin needles and have open drug dealing.

Our local economy depends on the \$10 billion that tourists spend annually in San Francisco. If they don't feel safe, they won't come back. Residents deserve to feel safe, too.

Public safety should be a priority when the FBI says San Francisco ranks #1 in property crime among large U.S. cities.

You should not be taking money from the police to pay for things like a fourth legislative aide for each supervisor. We need safer streets, not more bureaucrats.

From: [jmen fous](#)
To: [Victor Ruiz-Cornejo](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#)
Cc: [Trump Team California](#); [Donald J. Trump](#); [DonaldJTrump.com](#)
Subject: Trump please fix homeless crisis MSFGA
Date: Thursday, September 12, 2019 10:47:18 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Scott Wiener and SF leaders,

Sorry but YOU and other dem leaders need to back off Trump's proposition to help since you cannot control your (our) own city mess, decay, homeless epidemic, street misery
Mass tolerance, complacency won't solve the problem

Each day is worse, with thousands of homelesses, transients, tents, needles and even feces, and it's not a dog but human
Your city (my city) is turning into a giant homeless dump and what you are doing (are you doing anything? seems all efforts are more into things that are secondary, like LGBTQ rights, or unlawful things like helping illegal immigrants, DACA etc) is not working

I've decided to wait 1 yr of London Breed (the 'change') to write this letter
As predicted, 1 yr passed and she did not solve the crisis, in fact it's worse
This is a problem democrats can't solve, incapable of solving problems that have to do with crime and law enforcement

I'm always embarrassed when I have visitors and they see all this street misery but then we residents pay so much for tiny homes, rentals, and taxes
SF used to be so pretty, so much potential, an icon
Now turned into a dump for tourists, visitors, the world, and also us residents, to see
A lot of tourists will go back home no longer with the image of the golden gate but more like images of homeless yelling or fighting, car break ins
or just rows of tent, often with people doing drugs or dismantling bicycles in the open
Perhaps entire sections of SF should be barred to tourists at this point
We cannot allow this image to propagate

I'm not even going to describe Oakland where it looks like the 3rd world and crime is the norm, brazen robberies, stray bullets are often heard, mini landfills near streets and freeways, ew.
Los Angeles is also getting pretty bad I hear

Now is time to transfer control and put your juvenile anti-Trumpism away to save our city and allow TRUMP and the govt to take care of this, whatever plan he has, crackdown, round ups, and a big pressure wash of the entire city
Send them back to other states etc, and for the remaining create homeless-ville (somewhere else)
Time to save SF, acting tough and soon

proud citizen in SF, MEXifornia
MAGA, MSFGA

>Wiener Twitter:
>

- > Trump needs to back off and focus on his own mess of an Administration.
- > Mass-roundups of homeless people into federal facilities won't solve the problem.
- > We need to get people the help they need, including shelter, housing, mental health, other services.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Public Comment - Commission on the Environment Policy Committee meeting, 9-9-2019
Date: Tuesday, September 10, 2019 4:14:00 PM

From: Anastasia Glikshtern <apglikshtern@gmail.com>

Sent: Monday, September 9, 2019 4:04 PM

To: Valdez, Anthony (ENV) <anthony.e.valdez@sfgov.org>

Cc: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Geiger, Chris (ENV) <chris.geiger@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Jackson, Jen (ENV) <jen.jackson@sfgov.org>; Raphael, Deborah (ENV) <deborah.rafael@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>

Subject: Public Comment - Commission on the Environment Policy Committee meeting, 9-9-2019

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Commissioners,

This is to remind you that there is no need and no justification to use highly toxic herbicides which San Francisco routinely applies in parks and on watershed.

It is a shame that it is being done for so many years and looks like will continue to be done indefinitely into the future.

It is a disgrace that the city is on the side of chemical companies - poisoning the environment.

Sorry this note is late for today's meeting, but clearly, - notes, letters, speaking at the meeting make no difference whatsoever.

Sincerely,

Anastasia Glikshtern

 Virus-free. www.avast.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: ABMP Comments on Cease and Desist Letters to Massage and Bodywork Therapists
Date: Monday, September 9, 2019 1:01:00 PM
Attachments: [image002.png](#)
[ABMP Comments re San Francisco Cease and Desist Activities.pdf](#)

From: Laura Embleton <laura@abmp.com>
Sent: Friday, August 30, 2019 4:09 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>;
health.commission.dph@sfdph.org; Colfax, Grant (DPH) <grant.colfax@sfdph.org>; DOSW, DOSW
(WOM) <dosw@sfgov.org>; Murase, Emily (WOM) <emily.murase@sfgov.org>
Subject: ABMP Comments on Cease and Desist Letters to Massage and Bodywork Therapists

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attached please find our comments regarding San Francisco's treatment of massage and bodywork therapists. We urge you to consider a new ordinance as outlined in our letter. Thank you for your consideration.

Laura B. Embleton
Government Relations Director
Associated Bodywork & Massage Professionals
laura@abmp.com
(303) 679-7645 (o)
(303) 809-8803 (c)





Associated Bodywork & Massage Professionals

25188 Genesee Trail Rd, Ste 200
Golden, CO 80401
800-458-2267
fax 800-667-8260
www.abmp.com

August 30, 2019

TO: San Francisco Supervisors Sandra Lee Fewer; Catherine Stefani; Aaron Peskin; Gordon Mar; Vallie Brown; Matt Haney; Norman Yee; Rafael Mandelman; Hillary Ronen; Shamann Walton; and Ahsha Safai;
Department of Public Health Director Grant Colfax, MD, and
Commissioners James Loyce, Jr, MS; Dan Bernal; Edward A. Chow, MD; Cecilia Chung; Laurie Green, MD; and
Tessie Guillermo; and,
San Francisco Department on the Status of Women Director Emily Murase, PhD

RE: San Francisco Massage Ordinance and Cease and Desist Letter

VIA EMAIL

Associated Bodywork & Massage Professionals (ABMP) provides professional liability insurance, business resources, professional publications, and legislative and regulatory advocacy for more than 80,000 members nationwide, including more than 2,000 members in the Bay Area.

We are in receipt of a Cease and Desist letter issued by the San Francisco Department of Health on August 21. The letter implies that massage therapists and bodywork professionals are engaged in nefarious undertakings. The action against these individuals is egregious. It's also notable that 87 percent of U.S. massage therapists identify as female—the San Francisco Department on the Status of Women's spotlight demographic.

Massage therapy and bodywork practitioners are health-care professionals who are integrated in the health-care and wellness community in San Francisco. Nearly 100 million adults in the United States report chronic pain conditions, and massage therapy and bodywork therapy are valid treatments for short-term and long-term pain conditions.¹ Across the nation, insurance plans are increasingly including massage therapy as a covered benefit option and physicians are recommending massage therapy as an alternative, low-risk treatment to opioids.

Massage has been shown to be effective for pain reduction because the hands-on approach treats the whole body including the muscular system, immune system, and nervous system which can result in overall better health. While a person may seek massage therapy to treat low-back pain, they may also experience other beneficial side effects such as reduced stress, better sleep, less reliance on pharmaceutical medications, and more energy.²

In addition, research has shown that massage therapy and bodywork therapy are valid treatments for back pain, migraines, neck pain, sports injuries, rheumatoid arthritis, postsurgical scars, and burn injuries. These modalities can also help treat mental and emotional conditions including depression, anxiety, and posttraumatic stress disorder (PTSD).

The ordinance in question here appears to be introduced to address issues of illicit businesses that attempt to associate themselves with these professionals. The professionals impacted by this ordinance are overwhelmingly not the problem here. Forcing them to pay for the \$800 application, then the costly annual fee for the inspections and disciplinary actions of illicit operations is wholly unfair when cities address the issue of illicit businesses masquerading as professionals. Massage therapists and bodywork professionals earn a minimal living, on average around \$20,000 per year. The physical demands of delivering massage exclude it from being a full-time practice of 40 hours a week.

¹ Material adapted from "What Research Says about the Benefits of Massage" www.massagetherapy.com/articles/what-research-says-about-benefits-massage

² Material adapted from "Massage and its Benefits," www.massagetherapy.com/massage-and-its-benefits.

As you are well aware, California remains a voluntary certification state. Licenses to practice massage or bodywork therapy are not required at a state level. In 2015, the Massage Practice Act was revised to allow cities to do some licensing. We believe in the ability of some local control over criminal activities. That said, the result of the 2015 revision now has a majority of cities within California charging outrageous fees to operate massage and bodywork businesses in those cities. If a professional works in a number of contiguous communities, they could be paying upwards of \$10,000 per year to operate.

This ordinance is having a severe impact on a number of our members who are sole practitioners and have been practicing in the same location, with no issues, for more than 15 years. Professionals like this have been practicing massage therapy lawfully in California for decades and consider themselves part of the health and wellness continuum. Shutting down their businesses is an assault on entrepreneurs and takes jobs away from educated specialists who are members of national professional organizations and have no issues with their businesses except that they are providing massage and/or bodywork therapy services.

We work with state boards and a number of local governments around the country to draft ordinances that provide local governments with the tools to deal with illicit businesses. We suggest that most of these ordinances look at using the criminal code to go after owners and managers who allow illicit activities to exist in their "businesses." We think that sole practitioners should be exempt from such requirements because they are not engaged in the activity these ordinances seek to curb. In our opinion such licensing can be useful because it provides cities with an opportunity to perform background checks on the owners. If there is criminal activity related to human trafficking or prostitution in a background check, the license is then denied and a similar business should not be able to open in that location for two years. We have evidence that such ordinances have been very successful in ridding cities of this type of crime. (However, such licenses need to be kept affordable (under \$500), so they're accessible to small business owners.)

We would be happy to work with San Francisco and other California cities to help craft ordinances that go after illicit businesses, rather than attacking and overcharging massage and bodywork therapists.

We urge you to stop this cease and desist behavior. We invite you to educate yourselves about therapeutic massage and bodywork, who these massage and bodywork therapists are and what they do, and then draft another ordinance that does not punish these health-care workers for their profession.

Thank you for considering our opinions. Please contact me at laura@abmp.com or 303-679-7645 if you have any comments or questions.

Sincerely,

A handwritten signature in black ink, reading "Laura B. Embleton". The signature is fluid and cursive, with the first name "Laura" being the most prominent part.

Laura B. Embleton, Government Relations Director

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: 13-year-old Market Street shooter
Date: Wednesday, September 11, 2019 6:24:00 PM

From: Allen Jones <jones-allen@att.net>
Sent: Friday, August 30, 2019 6:17 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Cc: Jill Tucker <jtucker@sfchronicle.com>; Joaquin Palomino <JPalomino@sfchronicle.com>; L. Waxmann <lwaxmann@sfoxaminer.com>; Justin Phillips <jphillips@sfchronicle.com>; Boilard, Chelsea (BOS) <chelsea.boilard@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>
Subject: 13-year-old Market Street shooter

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Attention: All Member of the San Francisco Board of Supervisors,

I am requesting that I be informed when a group has been assembled to address the issue of juvenile hall after 2021. It is my personal opinion that future juvenile crimes will prevent the closure of the juvenile hall. But I am still concerned that the shortsightedness that led to the vote to close the facility will still guide this board.

1. The 13-year-old Black Market Street shooter is bragging. His accomplice; 18 and 21, knew who to let hold the gun. Why? The 13-year-old knows, "They ain't gonna do nothing to me." This statement is true. But as members of the board, how is it that a 13-year-old boy knows more about juvenile justice than the 11 members of this Board of Supervisors on what to expect after his arrest?
2. 18-year-old Black kid just released from SF juvenile hall went across the bay and with an older brother allegedly raped a disabled woman. The police are looking for them both as of today.
3. 18-year-old Black kid just released from SF juvenile hall. Received transitional housing and was headed to college THIS WEEK. Guess where he is now and on what charges?

These stories should be followed up on because if you don't San Francisco just lost three more Black residents due to lack of understanding on what it takes to turn many young Black men around.

I support alternatives to incarceration but I view the actions by this board on closing the facility as shortsighted and ill-conceived. And though I base my opinion on my 36 years of SF juvenile hall knowledge and 62 years of being Black, I do not claim to be a professional anything.

Allen Jones

jones-allen@att.net

(415) 756-7733

<http://nbadoesntcare.com>

The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Support for Supervisor Mar's Legislation to Require Disclosure of Aggregated Victim Demographic Data
Date: Wednesday, September 11, 2019 6:24:00 PM

From: marlene tran <tranmarlene@yahoo.com>
Sent: Saturday, August 31, 2019 11:51 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Marlene Tran <tranmarlene@yahoo.com>
Subject: Re: Support for Supervisor Mar's Legislation to Require Disclosure of Aggregated Victim Demographic Data

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

VVAA support for Supervisor Gordon Mar's legislation to require disclosure of aggregated victim demographic data

Dear Board of Supervisors,

In light of the recent and increasingly brutal crimes against our elderly Asian citizens, the Visitacion Valley Asian Alliance is writing to support much-needed aggregated victim demographic data transparency legislation from Supervisor Gordon Mar's office.

In the 1980's when I moved to Visitacion Valley, many crimes were targeted at the largely non-limited English speaking immigrants. However, victims were unable to make police reports because of language barriers, lack of access for them and LACK OF police data.

As their ESL instructor and multilingual neighbor, I organized monthly police meetings, initiated bilingual surveys, provided victims with translations in courts and police matters etc., I even offered, for free, to then Captain Bruce the use of my Leland Ave property to enable residents direct opportunities to communicate with law enforcement.

While the ethnic media has reported many of the crimes, the English media has only recently starting to write about the serious cases. In my 30 years of volunteer community work, I grieve for the many victims who suffered greatly because they did not get the services and resources they deserve.

Supervisor Mar's aggregated victim demographic data transparency legislation will provide annual disclosure of aggregated victim demographic data (race, age, gender identity, sexual orientation, disability, religion) for crimes that are committed. This aggregated data will help guide budget and resource priorities, police staffing, and crime prevention programs to keep our communities safe.

We fully support Gordon Mar's legislation because the much needed data will make San Francisco a safer City for all.

Sincerely,

Marlene Tran, Spokesperson
Visitation Valley Asian Alliance (VVAA)

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