

File No. 190930

Committee Item No. 5

Board Item No. 27

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget & Finance Committee

Date September 25, 2019

Board of Supervisors Meeting

Date October 1, 2019

Cmte Board

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| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Resolution |
| <input type="checkbox"/> | <input type="checkbox"/> | Ordinance |
| <input type="checkbox"/> | <input type="checkbox"/> | Legislative Digest |
| <input type="checkbox"/> | <input type="checkbox"/> | Budget and Legislative Analyst Report |
| <input type="checkbox"/> | <input type="checkbox"/> | Youth Commission Report |
| <input type="checkbox"/> | <input type="checkbox"/> | Introduction Form |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/> | <input type="checkbox"/> | MOU |
| <input type="checkbox"/> | <input type="checkbox"/> | Grant Information Form |
| <input type="checkbox"/> | <input type="checkbox"/> | Grant Budget |
| <input type="checkbox"/> | <input type="checkbox"/> | Subcontract Budget |
| <input type="checkbox"/> | <input type="checkbox"/> | Contract/Agreement |
| <input type="checkbox"/> | <input type="checkbox"/> | Form 126 – Ethics Commission |
| <input type="checkbox"/> | <input type="checkbox"/> | Award Letter |
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OTHER (Use back side if additional space is needed)

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Completed by: Linda Wong Date September 20, 2019

Completed by: Linda Wong Date September 24, 2019

1 [Apply for Grant - California Department of Health Care Services -Housing Funds for Whole
2 Person Care Pilot Program - Not to Exceed \$8,130,059]

3 **Resolution approving the Department of Public Health to apply for the onetime Housing**
4 **Funds for Whole Person Care pilot program from the California Department of Health**
5 **Care Services in an amount not to exceed \$8,130,059 from January 1, 2020, through**
6 **June 30, 2025; and designating the Department of Homelessness and Supportive**
7 **Housing as the single point of contact for the Housing Funds for Whole Person Care**
8 **pilot allocation.**

9
10 WHEREAS, California's Governor Gavin C. Newsom and the California Legislature
11 have recognized the critical role Whole Person Care Pilot programs play in reducing
12 homelessness for those with special needs; and

13 WHEREAS, The Governor, Legislature, and the City and County of San Francisco
14 recognize the need for flexible state-only funding for new services to Medi-Cal beneficiaries
15 who are living with mental illness who are also homeless or at risk of homelessness; as well
16 as additional at-risk populations; and

17 WHEREAS, The Governor and Legislature have allocated \$100 million dollars in one-
18 time State General Fund housing funds for Fiscal Year 2019-2020 to Whole Person Care
19 (WPC) Pilot programs; and

20 WHEREAS, This funding is available for the costs of long-term and short-term housing,
21 such as hotel vouchers and rental subsidies, as well as capital investment for housing projects
22 for Medi-Cal beneficiaries who are mentally ill and are experiencing homelessness, or are at
23 risk of homelessness; and

24 WHEREAS, On July 22, 2019, the State of California, Department of Health Care
25 Services (DHCS) issued participation and funding guidance for the One Time Housing Funds

1 for WPC pilot programs on file with the Clerk of the Board of Supervisors in File No. 190930,
2 which is hereby declared to be a part of this resolution as if set forth fully herein, and

3 WHEREAS, The Department of Public Health (DPH) serves as the WPC Pilot Program
4 Lead Entity for the City and County of San Francisco; and

5 WHEREAS, The Department of Homelessness and Supportive Housing (HSH)
6 provides coordination of housing and supportive services for individuals who are homeless or
7 at-risk of homelessness in San Francisco; and

8 WHEREAS, DHCS requires that DPH, as the Lead Entity, apply for the one-time funds,
9 and DPH shall designate the Department of Homelessness and Supportive Housing to serve
10 as the primary contact for the allocation; and

11 WHEREAS, These funds would provide housing subsidizes and lease payments
12 including short-term stabilization placements or for newly leased or Permanent Supportive
13 Housing in the pipeline for 55-65 individuals a month through the end of the grant period; and

14 WHEREAS, A portion of the funds received would be allocated to cover indirect costs
15 associated with funding distribution and to fund a project-based position that would administer
16 awarded funds; and

17 WHEREAS, This funding allocation does not require local matching funding; now,
18 therefore, be it

19 RESOLVED, The DPH is hereby authorized to submit a Letter of Interest to DHCS to
20 apply for an amount not to exceed \$8,130,059 of the \$100 million State General Funds
21 allocated towards One Time Housing Funds for Whole Person Care pilot programs; and, be it

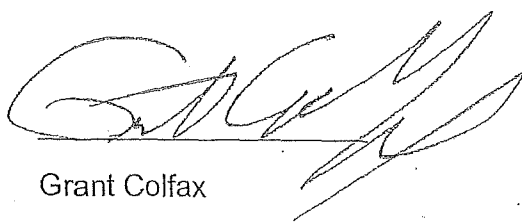
22 FURTHER RESOLVED, The Department of Public Health designates the Department
23 of Homelessness and Supportive Housing as the single point of contact to the Department of
24 Health Care Services for the Housing Funds for Whole Person Care Pilot programs allocation;
25 and, be it

1 FURTHER RESOLVED, That the Department of Public Health as the Lead Entity for
2 the City and County's Whole Person Care pilot program, and the Department of
3 Homelessness and Supportive Housing as the Designee, will return to the Board of
4 Supervisors to seek approval to accept and expend funds awarded through the one-time
5 Housing Funds for Whole Personal Care Pilots in an amount not to exceed \$8,130,059.

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RECOMMENDED:



Grant Colfax

Director of Health



San Francisco Department of Public Health

Grant Colfax, MD
Director of Health

City and County of San Francisco
London N. Breed
Mayor

September 4, 2019

Managed Care Quality and Monitoring Division
Department of Health Care Services
1501 Capitol Avenue, P.O. Box 997413, MS 4400
Sacramento, CA 95899-7413

To Whom It May Concern:

The City and County of San Francisco through a partnership between the Departments of Public Health (DPH) and Homelessness and Supportive Housing (HSH) wishes to express its intent to participate in the Governor's One Time Housing Funds for Whole Person Care (WPC) pilot programs.

San Francisco is well-positioned to implement the one-time housing funds. Infrastructure exists for understanding the community's needs and for monitoring and deploying limited housing resources.

The target population of the SF county WPC pilot project is all adults experiencing homelessness who are also SF Medi-Cal beneficiaries (~10,000 annually). Many (~1000) have been homeless for several years and present with multiple diagnoses of medical, psychiatric, and substance use conditions. Their health needs are complex, and they have the potential to become high utilizers of multiple service delivery systems (HUMS).

SF follows "Housing First" principles as defined by the California Welfare and Institutions Code Sections 8255-8256. This recognizes the importance of stabilizing in permanent housing with ancillary support services along with connection to healthcare. Coordinated Entry assessment interviews result in a priority pool which has been identified as a shared priority between HSH and DPH. SF has been able to place approximately 1,000 priority status individuals into housing each year using the coordinated entry process. However, SF does not have sufficient housing units available to meet the needs of priority clients, and is far from meeting the housing needs of all homeless persons.

At an estimated \$2000/month per person, these funds would provide housing subsidies or lease payments, stabilization housing placements, or new leased or permanent supportive housing in the pipeline for units that do not have a current subsidy attached, therefore, no existing funding will be supplanted. An estimated total served is 55-65 individuals a month through the end of the grant period.

Housing Subsidies and Lease Payments will total \$6,959,177 over five years. Staffing costs for 1.0 FTE Program Support Analyst will total \$739,246 over four years. Indirect costs will be 5% of the grant budget and will total \$431,636 over five years. HSH will follow the San Francisco Board of Supervisors approved Procurement process to identify qualified sub-recipient provider(s) on or before the receipt of funds.

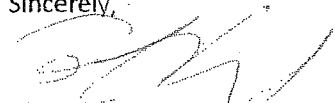
SFDPH | 101 Grove Street, Room 308, San Francisco, CA 94102

As the lead entity for SF WPC, DPH designates partner agency HSH as the point of contact to the Department of Health Care Services (DHCS) for the One Time Housing Funds allocation.

For any follow-up questions for DPH please contact WPC Operations Manager Kiersten Robertson (kiersten.robertson@sfdph.org, 415.255.3669) and for HSH, please contact Care Coordination Services Manager, Dara Papo (dara.papo@sfgov.org, 415.355.5313)

Thank you for your time and consideration.

Sincerely,



Grant Colfax, MD
Director of Health



JENNIFER KENT
DIRECTOR

State of California—Health and Human Services Agency
Department of Health Care Services



GAVIN NEWSOM
GOVERNOR

ONE-TIME HOUSING FUNDS FOR WHOLE PERSON CARE PILOTS

July 22, 2019

Overview

The 2019-20 Governor's Budget invests \$100 million State General Fund (one-time with multi-year spending authority through June 30, 2025) for active Whole Person Care (WPC) Pilot programs that provide housing services. The WPC Pilot program coordinates health, behavioral health and social services in a patient-centered manner with the goal of improved beneficiary health and well-being. Many of these pilot programs target individuals who are mentally ill and are experiencing homelessness or who are at risk of homelessness, and have a demonstrated medical need for housing and/or supportive services.

This funding is available for the costs of long-term and short-term housing, such as hotel vouchers and rental subsidies, as well as capital investment for housing projects for Medi-Cal beneficiaries who are mentally ill and are experiencing homelessness, or are at risk of homelessness. This funding may be used to match local county investments and shall not supplant existing funding for these services. This funding allocation does not require local matching funding.

Pilots have the flexibility in determining the scope of their projects as well as the number of mentally ill homeless or at risk of homelessness mentally ill individuals that will be served with this funding. Through an application process, Pilots must also demonstrate how this funding will complement existing housing services provided by the pilot and will not supplant existing funding, as well as the pilot's ability to serve the mentally ill homeless or those at risk of homelessness within their jurisdiction. Funding is not available for housing case management services, such as housing navigation services and tenancy sustaining services, or additional housing transition services, such as security deposit, first month coverage of utilities, etc. Further, services provided with this funding must comply with all applicable "Housing First" principles as defined in California Welfare and Institutions Code Sections 8255-8256.

The Department of Health Care Services (DHCS) developed the below funding allocation methodology that considers prevalence of individuals who are mentally ill and are experiencing homelessness using the Point in Time Count (PIT); geographical cost of living using Fair Market Rent (FMR); and WPC pilot performance.

Letter of Interest

Each WPC Pilot must delegate the single organization that will serve as the primary contact. This entity must submit a *Letter of Interest* that will serve as your application, to DHCS indicating that the Pilot intends to use the funds for the purpose outlined in the Overview. An assurance that services provided with this funding will comply with all applicable "Housing First" principles as defined in California Welfare and Institutions Code Sections 8255-8256 must be included in the *Letter of Interest*. A signed Board of Supervisors resolution will serve as the final agreement as outlined in Step 4 below.

Operational Guidelines

The Request for Information review process and timing is as follows:

Deliverable/Activity	Date
1. DHCS releases notification and application for one-time funds	07/22/2019
2. Applications due to DHCS	09/23/2019
3. DHCS notifies applicants of the selection final decisions	09/30/2019
4. Written formal acceptance is submitted to DHCS	10/07/2019
5. Funding fully processed and released to approved applicants	12/30/2019
6. Final date of funding availability for encumbrance or expenditure	06/30/2025

Methodology

Governor's Proposal: Provide \$100 million to WPC Pilot Counties to support housing and housing supportive services for Medi-Cal enrollees who are mentally ill and are experiencing homelessness, or who are at risk of homelessness. As specified in the Governor's Budget Proposal, the allocation methodology takes into account prevalence of homelessness, cost of living, and pilot performance.

1. **Prevalence of homelessness:** 50 percent of the funding is allocated in proportion to the total number of people experiencing homelessness in the county as compared to the total for all WPC counties. The county's number of homeless people is from the federal Housing and Urban Development (HUD) Point in Time (PIT) count numbers from 2017. The HUD web link is below. The query is by "Continuum of Care" (COC). Each pilot county generally has its own COC that is responsible for completion of the PIT count, though some exceptions are noted below.

<https://www.hudexchange.info/programs/coc/coc-homeless-populations-and-subpopulations-reports/?filter Year=2017&filter Scope=CoC&filter State=CA&filter CoC=&program=CoC&group=PopSub>

Managed Care Quality and Monitoring Division
1501 Capitol Avenue, P.O. Box 997413, MS 4400
Sacramento, CA 95899-7413
Phone (916) 449-5000 Fax (916) 449-5005
www.dhcs.ca.gov

DHCS used the 2017 PIT count because it may have more complete data as compared to the 2018 or 2019 counts. According to local methods in the various
Application for One-Time Funding
Page 3.

areas, certain pilot counties' PIT counts are combined with one or more surrounding counties. In these cases, DHCS estimated the Pilot county's PIT count by comparing its overall population to the other county(ies) in its COC.

All pilots have a county-specific PIT count except for the following:

- Sacramento County has a count but not the city.
- Kings County (pilot) is combined with Tulare County (not pilot).
- Long Beach and Pasadena have their own PIT counts, in addition to the Los Angeles County count.
- Monterey County (pilot) is combined with San Benito (pilot).
- Placer County (pilot) is combined with Nevada County (not pilot).
- Mariposa County (pilot) is combined with a few other non-pilot small counties:
- Shasta County (pilot) is combined with a few other non-pilot small counties.

In this category, DHCS set a minimum allocation at \$500,000 for each county. Some counties would have been below the \$500,000 minimum. For counties that were over the \$500,000 minimum, DHCS reduced their allocations, in a proportional manner, to raise the other counties up to the \$500,000 minimum.

2. Cost of living: 25 percent of the funding is allocated in proportion to the cost of living in the pilot county. DHCS used the federal HUD Fair Market Rent (FMR) Efficiency (i.e. studio apartment) amounts for each pilot area to assess cost of living, or more specifically the average cost of basic housing in the pilot county. The amounts reflect the average monthly rental cost of a studio apartment in each county. DHCS used the 2019 FMR. The web link is below.
https://www.huduser.gov/portal/datasets/fmr/fmrs/FY2019_code/select_Geography.odn
3. Prevalence of individuals who are mentally ill and are experiencing homelessness: 25 percent of the funding is allocated in proportion to the total number of individuals who are mentally ill and are experiencing homelessness in the county as compared to the total for all WPC counties. The county's number of individuals who are mentally ill and are experiencing homeless is from the HUD PIT Severely Mentally Ill subpopulation count numbers from 2017.
4. Performance: DHCS will not accept applications from pilots that have unacceptable performance regarding their pilot housing supportive services for the homeless target population. DHCS is currently developing specific criteria.

Managed Care Quality and Monitoring Division
1501 Capitol Avenue, P.O. Box 997413, MS 4400
Sacramento, CA 95899-7413
Phone (916) 449-5000 Fax (916) 449-5005
www.dhcs.ca.gov

Pilot Allocations

Pilot	Allocation
Alameda	\$4,647,159.90
Contra Costa	\$2,058,505.04
Kern	\$1,213,867.52
Kings	\$1,166,795.01
Los Angeles	\$36,139,682.34
Marin	\$2,522,162.80
Mariposa	\$1,033,636.00
Mendocino	\$1,137,158.69
Monterey	\$2,407,786.57
Napa	\$1,491,766.53
Orange	\$3,413,986.51
Placer	\$1,318,475.78
Riverside	\$1,999,856.42

Pilot	Allocation
City of Sacramento	\$3,059,351.17
San Benito	\$1,600,251.33
San Bernardino	\$1,646,279.96
San Diego	\$5,327,990.32
San Francisco	\$8,130,059.30
San Joaquin	\$1,366,774.54
San Mateo	\$2,340,849.14
Santa Clara	\$5,680,408.35
Santa Cruz	\$2,642,337.19
Shasta	\$1,198,355.90
Solano	\$1,603,827.17
Sonoma	\$3,284,476.48
Ventura	\$1,568,200.04
Total	\$100,000,000.00



San Francisco Department of Public Health

Grant Colfax, MD
Director of Health

City and County of San Francisco
London N. Breed
Mayor

September 4, 2019

Angela Calvillo, Clerk of the Board
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

Dear Ms. Calvillo:

Attached please find an original single-sided and two single-sided, black and white copies of the proposed resolution for the Board of Supervisors approval, which authorizes the Department of Public Health (DPH) to participate in the one-time Housing Funds for Whole Person Care Pilots funding opportunity through the California Department of Health Care Services (DHCS), in the amount of \$8,130,059, with multi-year spending authority through June 30, 2025.

The FY2019-20 Governor's Budget invests \$100 million State General Fund for active Whole Person Care (WPC) Pilot programs that provide housing services. The WPC Pilot program coordinates health, behavioral health and social services in a patient-centered manner with the goal of improved beneficiary health and well-being. Many of these pilot programs target individuals who are mentally ill and are experiencing homelessness or who are at risk of homelessness, and have a demonstrated medical need for housing and/or supportive services.

While DPH serves as the WPC Pilot Program Lead Entity for San Francisco, the Department of Homelessness and Supportive Housing (HSH) provides the coordination for housing and supportive services for individuals who are homeless or at-risk of homelessness. DHCS requires that DPH, as the Lead Entity, apply for the one-time funds, and DPH shall designate partner agency, HSH, to serve as the primary contact for the allocation, given HSH's role in coordinating housing and supporting services for the City.

In order to receive these funds, DPH must provide DHCS with a Board of Supervisors resolution supporting the use of the funds for the purposes outlined in the provisions of the funding guidance. The signed resolution will also serve as the final agreement to formally accept the funds.

The following is a list of accompanying documents:

- DHCS Application Guidance for One-Time Housing Funds for Whole Person Care Pilots
- Resolution
- Letter of Interest

DHCS has requested that the signed Board of Supervisors resolution be submitted no later than October 7, 2019.

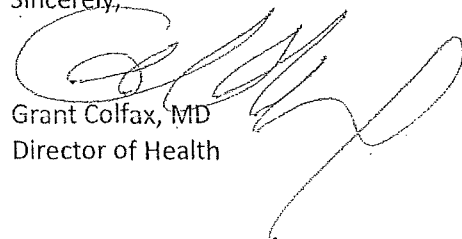
The following persons may be contacted regarding this matter:

Maria X. Martinez, Director, San Francisco Whole Person Care,
San Francisco Department of Public Health
(415) 255-3423 | maria.x.martinez@sfdph.org

Dylan Rose Schneider, Manager of Policy & Legislative Affairs
Department of Homelessness & Supportive Housing
(415) 355-5208 | dylan.schneider@sfgov.org

Thank you for your time and consideration.

Sincerely,



Grant Colfax, MD
Director of Health

OFFICE OF THE MAYOR
SAN FRANCISCO



LONDON N. BREED
MAYOR

TO: Angela Calvillo, Clerk of the Board of Supervisors
FROM: Kanishka Karunaratne Cheng *KK*
RE: Apply for Grant – California Department of Health Care Services – One-Time Housing Funds for Whole Person Care Pilots – Not to Exceed \$8,130,059
DATE: Tuesday, September 10, 2019

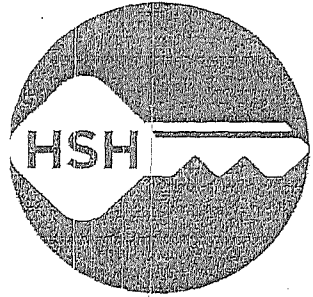
Resolution approving the Department of Public Health to apply for the one-time Housing Funds for Whole Person Care Pilots from the California Department of Health Care Services in an amount not to exceed \$8,130,059, from January 1, 2020 through June 30, 2025; and designating the Department of Homelessness and Supportive Housing as the single point of contact for the Housing Funds for Whole Person Care Pilot allocation.

Please note that Supervisor Mandelman is a co-sponsor of this legislation.

Should you have any questions, please contact Kanishka Karunaratne Cheng at 415-554-6696.

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2019 SEP 10 PM 2:19
BY *KK*

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

One-Time Housing Funds for Whole Person Care Pilots

Budget & Finance Committee Meeting
September 25, 2019

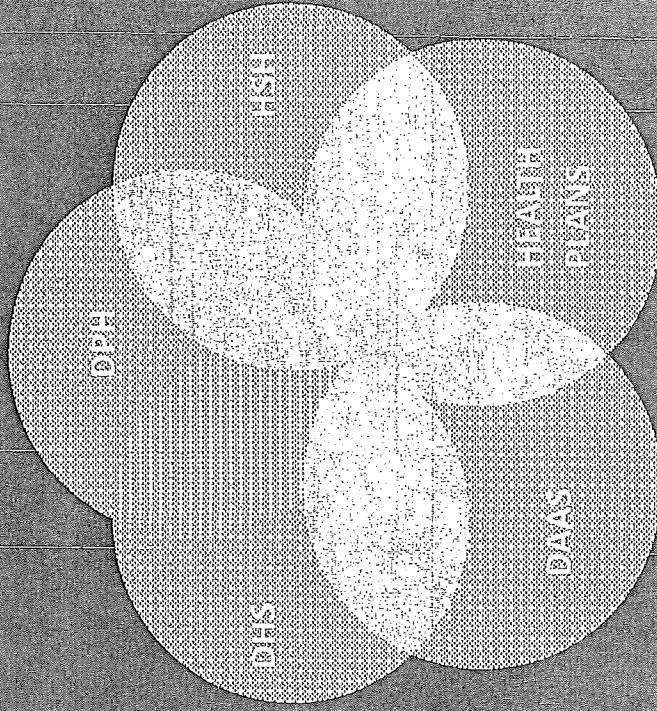
SF WHOLE PERSON CARE VISION AND APPROACH

Innovations in Care

- A structure (people and policies) to care for the highest risk and highest utilizing clients across the City's ecosystem of services

Innovations in Technology

- A platform to share comprehensive, integrated data that provides context for all our shared clients



Shared Governance



One-Time Housing Funds for Whole Person Care Pilots

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- The 2019-20 Governor's Budget invests \$100 million State General Fund (one-time with multi-year spending authority through June 30, 2025). San Francisco can receive an amount not to exceed \$8.1 million.
- The WPC Pilot program coordinates health, behavioral health and social services in a patient-centered manner with the goal of improved beneficiary health and well-being.
- Collaboration between HSH, DPH, HSA.

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<http://hsh.sfgov.org>



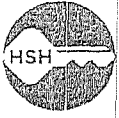
One-Time Housing Funds for Whole Person Care Pilots

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- This funding is available for the costs of long-term and short-term housing, such as rental subsidies, as well as capital investment for housing projects for Medi-Cal beneficiaries who are “mentally ill and are experiencing homelessness”.
- This funding may be used to match local county investments and shall not supplant existing funding. No match is required.

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<http://hsh.sfgov.org>



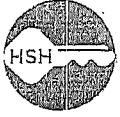
One-Time Housing Funds for Whole Person Care Pilots

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- At an estimated \$2000/month for individual, these funds would provide housing subsidizes and lease payments, stabilization housing placement, or new leased or permanent supportive housing in the pipeline for 55-65 individuals a month through the end of the grant period.

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<http://hsh.sfgov.org>



One-Time Housing Funds for Whole Person Care Pilots

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- Housing funds will be used for units that do not have a current subsidy attached, no existing funding will be supplanted.
- All HSH housing follows “Housing First” principles as defined in California Welfare and Institutions Code Sections 8255-8256.

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<http://hsh.sfgov.org>



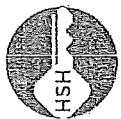
One-Time Housing Funds for Whole Person Care Pilots

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Funding Use	Percentage of Funds	Total	Number of Homeless Persons Receiving Services
Housing Subsidies and Lease Payments	85%	\$6.9 M	55-65/month
Program Analyst staff position	9%	\$739k	NA
Admin Costs	5%	\$431k	NA

<http://hsh.sfgov.org>



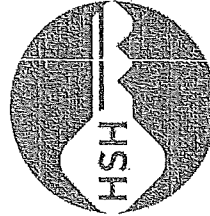
One-Time Housing Funds for Whole Person Care Pilots

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QUESTIONS

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San Francisco
Department of Public Health



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING



<http://hsh.sfgov.org>