



### UCSF/ZSFG Citywide Case Management Programs

### Treatment on Demand Implementation Hearing

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# Every Door is the Right Door



Who needs the most help knocking on the doors? What are the doors and how does Citywide help unlock them? What are the challenges and opportunities?



### UCSF/ZSFG Citywide Case Management Programs

- Established in 1980
- Since 1985 under UCSF/ZSFG Dpt of Psychiatry
- 170 UCSF staff: 90 case managers, 7 faculty psychiatrist
- Contract awards from City and State agencies:
  - DPH, HSH, Sheriff's Dpt, Adult Probation Dpt, CA Dpt of Rehab
- 6 locations:

### -Citywide Clinic

- -Richardson Apt
- -Rene Cazanave Apt
- -CASC
- -Sobering Center
- -ZSFG, Bldg 80
- -ZSFG, PES

### (982 Mission St.)

(365 Fulton St.)

(25 Essex St.)

(564 6th St.)

(1171 Mission St.)

(995 Potrero Ave.)

(1001 Potrero Ave.)



# Who needs the most help knocking on the doors?

	Mild	Moderate	Severe
Mental Illness			· Ac
Substance Use			
Social Challenges			- K18
Trauma			Cy

Severe Quadruple Diagnosis



### UCSF/ZSFG Citywide Case Management Programs

- Intensive Clinical Case Management (ICM):
  - Defining ICM:
    - Interdisciplinary team-based mobile specialized mental health case management for clients with severe mental illness (SMI) with the goal of journeying with our clients on their path of recovery
    - "We do whatever it takes to meet you wherever you are"
- Recovery Support Services for clients in ICM:
  - Substance Use D/o Therapy, Employment Services, Peer-led Day Treatment, Medication Support
- Largest provider of ICM; treating 1200 clients with SMI on any given day



### What are the doors for recovery?

### Low Threshold

- Harm Reduction Center
- Hospitality House
- Syringe Access Sites
- Sobering Center

#### Crisis

- PES
- Hummingbird
- Dore UCC

### Detox

- Medical Detox:
  - Baker St/Joe Healy
- Social Detox
  - Harbor Light

### Mental Health Residential

- Baker St. (Dual Dx)
- Progress
   Foundation

### Substance Use D/o Residential

- HR 360
- Harbor Lights

### Citywide



### How do we unlock the doors?

### Citywide

### Engage

- Locate and outreach
- Client needs
- Gentle motivation enhancement
- Harm Reduction
- STOP groups
- Managing Crisis

# Enter SUD Treatment

- Match with program
- Advocacy
- Medication and coping skills for behavioral issues
- Accompany to Intake

# Stay in SUD Treatment

- Medication for Behavioral issues
- Emotional Support
- Behavioral Plans

#### **Transition**

- Needs and Wants Assessment
- Care Coordination
- Discharge Planning







### Challenges and Opportunities

### Engagement:

- MediCal Billing + Acuity → Cost Reimbursement + ↓ Caseloads
- Difficulty locating clients → Peer Specialists + EMR (e.g. PreManage)
- Insufficient low threshold temporary beds → More navigation type beds

#### Access to SUD Tx:

- Annual MediCal limits to Tx → Fund more Tx
- Justice-involved population

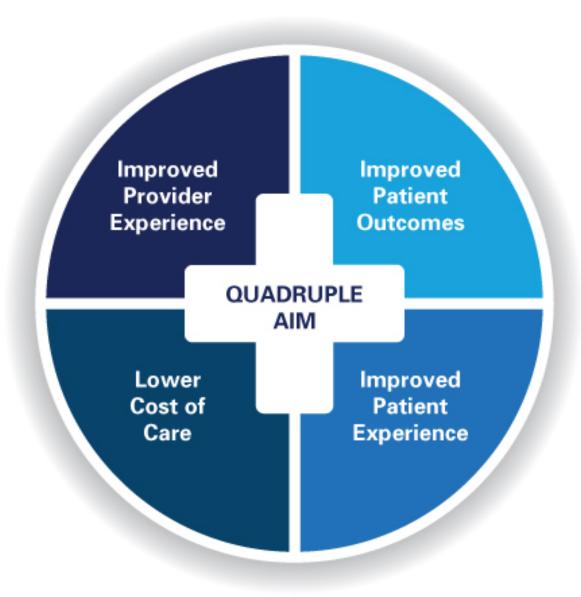
#### Transition:

Insufficient longer term bed option → More longer term beds

### Systemic:

- Insufficient ICM slots → Create more ICM slots and discharge options
- Safety Issues → Improve safety infrastructure, create safety valve
- Staffing shortages → Recruitment (pipeline) + Retention (incentives/stipends)





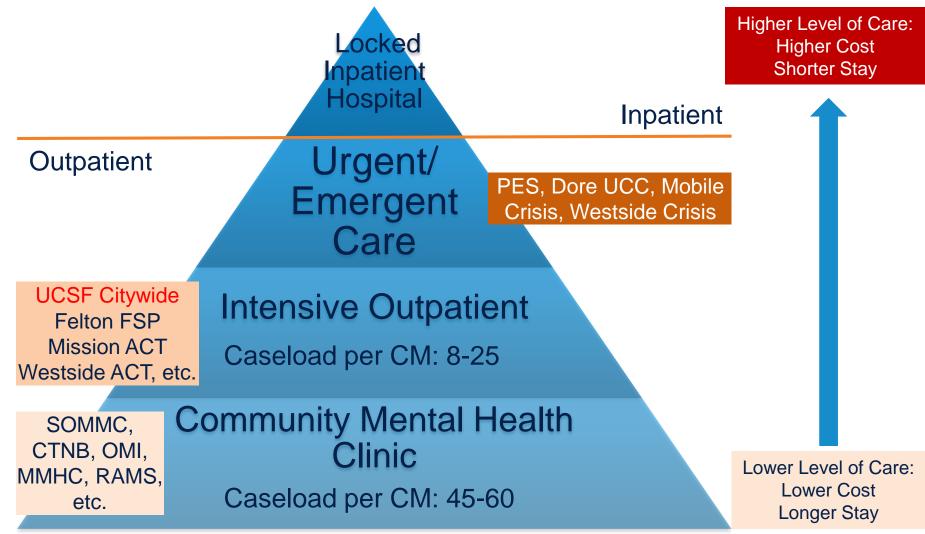
Bodenheim, T, Sinsky, C; Ann of Fam Med, Nov/Dec 2014 12:6 573-6





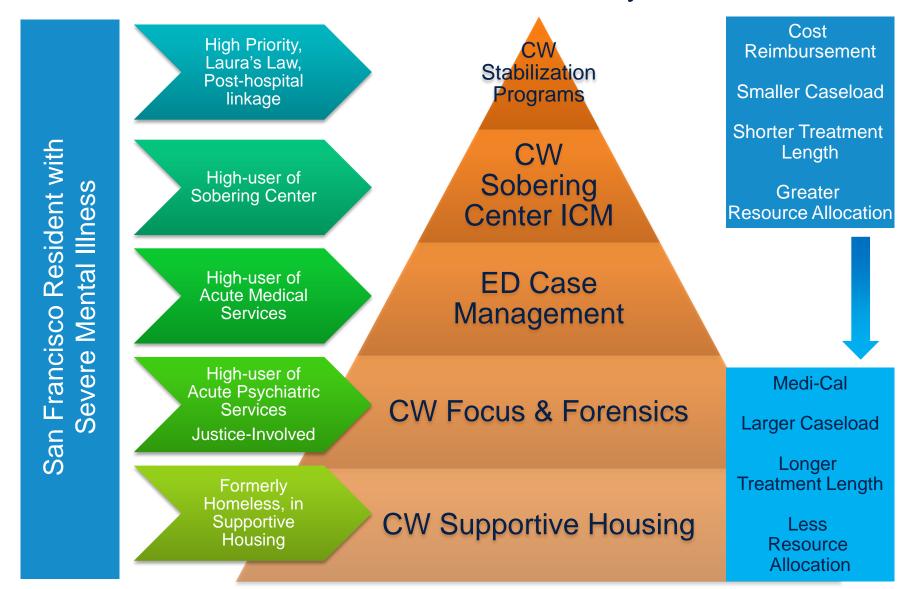
# Specialty Mental Health Services System of Care

Level of Care (LOC) Pyramid





## Levels of Care within UCSF Citywide





### Pre-Treatment to Treatment

### Outreach

#### **Pre-Treatment**

- Keep Engaged
- Informal Assessment
- Crisis Management
- Harm Reduction

#### Intake

- Formal Assessment
- Can be triggering
- Can be long

#### **Treatment**

- Case Management
- Mental Health Tx
- Substance Use D/o Tx
- Primary Care Coordination
- Crisis Management

MediCal Reimbursement

