

FILE NO: 191160

Petitions and Communications received from November 4, 2019, through November 11, 2019, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on November 19, 2019.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

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From the Police Department, pursuant to Administrative Code, Section 96A, submitting their 2019 third quarter report. Copy: Each Supervisor. (1)

From the Office of the Controller's City Services Auditor, pursuant to Charter, Section F1.105, submitting the summary of implementation status of recommendations followed up on in the first quarter of FY2019-2020. Copy: Each Supervisor. (2)

From the Office of the Controller's City Services Auditor, submitting a memorandum on the Minimum Compensation Ordinance: Summary of FY2019-2020 Allocations to Nonprofit Suppliers. Copy: Each Supervisor. (3)

From the Office of the Controller's City Services Auditor, submitting a report on its audit of the eligibility screening practices of the early care and education subsidy programs of the Office of Early Care and Education (OECE). Copy: Each Supervisor. (4)

From the Human Services Agency, submitting an Administrative Code, Chapter 12B, waiver request. Copy: Each Supervisor. (5)

From the Department of Elections, regarding the November 5, 2019 Election. 3 letters. Copy: Each Supervisor. (6)

From the San Francisco Chamber of Commerce, submitting a letter and amendments for a proposed Ordinance for the promotion of reusable food service ware. File No. 190811. Copy: Each Supervisor. (7)

From Daisy Jimenez, regarding rising supplemental property taxes. Copy: Each Supervisor. (8)

From concerned citizens, regarding the homeless problem in San Francisco. 2 Letters. Copy: Each Supervisor. (9)

From concerned citizens, regarding the property located at 3333 California Street. File Nos. 190947, 190844, 190845. 33 Letters. Copy: Each Supervisor. (10)

From the Planning Department, submitting the Directors Report on the Academy of Art University Development Agreement. Copy: Each Supervisor. (11)

From Laurie Josloff, regarding the removal of trees near the UCSF site. Copy: Each Supervisor. (12)

From Anonymous, regarding a Public Records Request for the Mayor's Public Calendar. SOTF File No. 19047. Copy: Each Supervisor. (13)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Somera, Alisa \(BOS\)](#)
Subject: FW: San Francisco Police Department - Required Reporting under Admin Code Sec. 96A
Date: Tuesday, November 5, 2019 4:46:00 PM
Attachments: [3rd QTR 2019 96A Full Report.pdf](#)
[3rd QTR Cover Letter.pdf](#)
[3rd QTR 2019 96A EXEC SUMMARY.PDF](#)

From: Fountain, Christine (POL) <christine.fountain@sfgov.org>
Sent: Tuesday, November 5, 2019 4:29 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>
Subject: San Francisco Police Department - Required Reporting under Admin Code Sec. 96A

Ms. Cavillo,

Attached is the 2019 third quarter report to satisfy the requirement of the San Francisco Police Department under Admin Code Section Chapter 96A.

We respectfully request the report be provided to the President of the Board of Supervisors, Norman Yee, as required, as well as a courtesy copy to the other Supervisors.

Thank you for your assistance.

William Scott
Chief of Police
San Francisco Police Department
1245 3rd Street
San Francisco CA 94158
415.837.7000

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LONDON N. BREED
MAYOR

CITY AND COUNTY OF SAN FRANCISCO
POLICE DEPARTMENT
HEADQUARTERS
1245 3RD Street
San Francisco, California 94158



WILLIAM SCOTT
CHIEF OF POLICE

November 5, 2019

The Honorable London N. Breed
Mayor
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

The Honorable Norman Yee
President
Board of Supervisors
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

The Honorable Robert Hirsch
President
Police Commission
1245 3rd Street
San Francisco, CA 94158

Director Sheryl Davis
San Francisco Human Rights Commission
25 Van Ness Avenue, Suite 800
San Francisco, CA 94102

Dear Mayor Breed, Supervisor Yee, Commissioner Hirsch, and Director Davis:

RE: Third Quarter of 2019 - Report in Compliance with Administrative Code 96A

The attached reporting and supporting document are being submitted as required under San Francisco Administrative Code Sec. 96A, Law Enforcement Reporting Requirements. The information includes:

Stop Data: 2019 Quarter 3 (July, August, September)

For purposes of reporting under Admin. Code Section 96A.4, the report draws upon definitions outlined in California Government Code 12525.5, implemented following the passage of Assembly Bill 953 in 2015. This information is collected via the California Department of Justice Stop Data Collection System (SDCS).

Use of Force, Arrest Data, Bias-Based Complaints: 2019 Quarter 3 (July, August, September)

San Francisco Administrative Code Sec. 96A.3.

(b) For Use of Force

1. The total number of Uses of Force;
2. The total number of Uses of Force that resulted in death to the person on whom an Officer used force; and
3. The total number of Uses of Force broken down by race or ethnicity, age, and gender identity.

(c) Arrests:

1. The total number; and
2. The total number broken down by race or ethnicity, age, and gender identity.

- (f) Department of Police Accountability:
1. The total number of complaints received during the reporting period that it characterizes as allegations of bias based on race/ethnicity, gender or gender identity.
 2. The total number of complaints closed during the reporting period that were characterized as allegations of bias based on race/ethnicity, gender, or gender identity.
 3. The total number of each type of disposition for such complaints.

In addition to the above classifications, the data extracted is also categorized by district stations.

As part of our commitment to transparency, the Department also reported on all bias-related complaints received by the Department, and forwarded to the Department of Human Resources, (DHR), for investigation.

Our goal is to provide the information required of Administrative Code Sec. 96A not only as a means to build trust through transparency, but more importantly, as a tool to analyze patterns of behavior that may impact our standing with the community.

This report and the attached executive summary will be posted online at sanfranciscopolice.org.

If I can be of further assistance, please do not hesitate to contact me at (415) 837-7000.

Sincerely,


WILLIAM SCOTT
Chief of Police

Attachments:

Executive Summary
2019 Third Quarter Administrative Code 96A Report

**Executive Summary
Administrative Code Chapter 96A.3
2019 Quarter 3 Report**

November 2019



Safety with Respect

WILLIAM SCOTT
Chief of Police

**THE SAN FRANCISCO POLICE DEPARTMENT
ADMINISTRATIVE CODE CHAPTER 96A.3
QUARTERLY ANALYSIS AND REPORT
3rd Quarter: July 1, 2019 to September 30, 2019**

EXECUTIVE SUMMARY

As required under Chapter Administrative Code 96A.3, Law Enforcement Reporting Requirements, the San Francisco Police Department (hereafter, ‘the Department’) is submitting this report for the 3rd quarter of 2019

INTRODUCTION

The Chapter 96.A report is the San Francisco Police Department’s primary reporting method for disclosing data on stops, uses of force, arrests, and alleged bias-related complaints received by the Department of Police Accountability.

In order to evaluate the effectiveness of the reforms undertaken by the San Francisco Police Department and more importantly, to provide *Safety with Respect for All* communities within our city, the Department dedicates resources to analyze data collected. It is important to the Department that the information collected is properly reported; therefore, these reports will continue to evolve as technology and processes are changed in our efforts to provide clear and concise data.

The data presented in this report is a summary of information gathered during stops, arrests, and uses of forces with some basic analysis. The report presents historical data trends in multiple variables including timeframes (month-to-month, quarterly, year-over-year) and area (citywide, district) for comparison purposes. This report provides a snapshot of “what” occurred; however, it does not provide an analysis to determine the “why.”

96A 2019 QUARTER 3 DATA SUMMARY AT A GLANCE:

- Calls for service: 199,826
 - Dispatched: 123,031
 - Subjects Observed and Reported to the Department (CDW): 10,213
 - Officer Initiated Activity: 76,795 (Q3)
- Calls Resulting in Use of Force: 277 (0.13%)
 - Total Uses of Force: 500
 - 313 officers used force on 305 subjects resulting in a total of 500 uses of force
- Total Arrests: 5,312
- Department of Police Accountability bias related complaints received: 4

CHAPTER 96A – QUARTER 3 2019

TOTAL CALLS FOR SERVICE:

Calls for Service July 1 - September 30, 2019			
Jul	Aug	Sept	Total - Q3
65,927	67,933	65,966	199,826

DESCRIPTION OF SUBJECTS OBSERVED AND REPORTED TO POLICE

The suspect information/descriptions are provided by members of the public, reported to the police, or derived from officers who witness a crime in progress. The responding officers then document the suspect information in police incident report. The following table represents suspect descriptions summarized from police incident reports.

SUSPECTS by Race/Ethnicity July 1 - September 30, 2019					10,213 Suspects
DESCRIPTION	July	August	September	Total - Q3	% of Total Suspects
Asian or Pacific Islander	136	147	131	414	4.1%
Black	1,195	1,392	1,457	4,044	39.6%
Hispanic or Latin	399	450	425	1,274	12.5%
Native American	5	4	3	12	0.1%
White	641	593	569	1,803	17.7%
Others	927	884	855	2,666	26.1%
Total	3,303	3,470	3,440	10,213	100.0%

Note: Subject data is extracted from incident reports via the Person Schema of Crime Data Warehouse via Business Intelligence tools.

Search criteria includes results in which Person Type = "Suspect."

Records with Unknown Race/Ethnicity and Unknown Gender data are not included.

SEC. 96A.3(a): STOPS/ENCOUNTERS AND SEARCHES

2019 QUARTER 3 AB953 STOP DATA:

- Q3 2019: 27,116 stops were conducted, 4,847 of these involved searches

STOPS AND SEARCHES BY QUARTER

	2018		2019		
	Quarter 3	Quarter 4	Quarter 1	Quarter 2	Quarter 3
Stops	30,612	25,581	26,241	27,636	27,116
Searches	5,676	4,328	4,811	4,869	4,847

STOPS AND SEARCHES BY PERCEIVED RACE/ETHNICITY

Stops by Perceived Race / Ethnicity	2018		2019		
	Quarter 3	Quarter 4	Quarter 1	Quarter 2	Quarter 3
Asian	3,262	2,797	2,817	3,228	3,149
Black/African American	7,670	6,794	6,600	6,625	6,127
Hispanic/Latino(a)	5,535	4,942	4,855	5,499	5,180
Middle Eastern or South Asian	1,911	1,737	1,788	2,024	2,101
Native American	59	24	47	37	41
Pacific Islander	427	284	298	314	278
White	10,903	8,975	9,099	9,374	9,519
Other	845	28	737	535	721
Total	30,612	25,581	26,241	27,636	27,116

Searches by Perceived Race / Ethnicity	2018		2019		
	Quarter 3	Quarter 4	Quarter 1	Quarter 2	Quarter 3
Asian	293	203	245	234	198
Black/African American	2,204	1,818	1,943	1,926	1,812
Hispanic/Latino(a)	1,179	998	1,074	1,060	1,148
Middle Eastern or South Asian	73	82	91	69	97
Native American	10	2	13	8	14
Pacific Islander	112	67	59	78	60
White	1,672	1,147	1,259	1,397	1,384
Other	133	11	127	97	134
Total	5,676	4,328	4,811	4,869	4,847

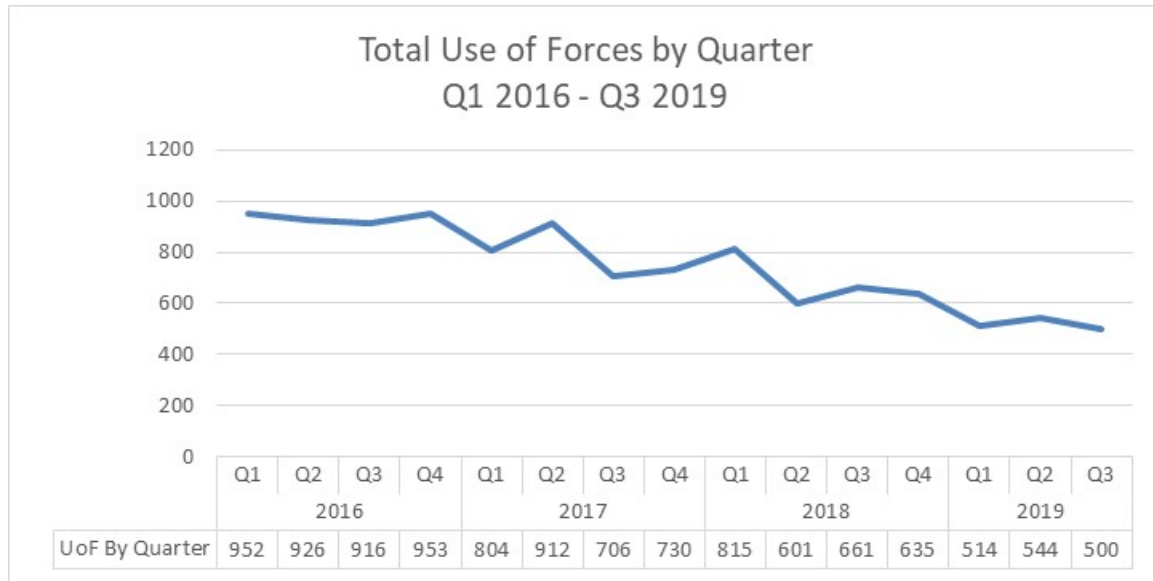
SEC. 96A.3 (b)(1) – TOTAL USES OF FORCE

During the third quarter of 2019, the Department responded to 199,826 calls for service. Of those contacts, force was used in 277 incidents representing less than 1 percent (0.13%) of total contacts. During these incidents, force was used 500 times as reported by 313 officers against a total of 305 subjects.

Beginning in December 2015, the pointing of a firearm was designated as a reportable use of force. The first quarterly report required under Chapter 96A released in July 2016 contained use of force data for the period of January 1 through March 31, 2016.

Since that first quarterly report, overall uses of force have decreased 47 percent (from 952/Q1 2016 to 500/Q3 2019). For the same period, pointing of a firearm incidents have decreased by 69 percent (from 648 incidents/Q1 2016 to 198 incidents/Q3 2019).

USE OF FORCE QUARTERLY COUNT Q1 2016 THROUGH Q3 2019



Note: Reflects data queried on October 22, 2019

SAN FRANCISCO POLICE OFFICERS ASSAULTED THIRD QUARTER COMPARISON, 2018 VS. 2019

Officers Assaulted by Month			
	2018	2019	% Change
July	36	36	0%
August	23	21	-9%
September	17	24	41%
Total	76	81	7%

SEC. 96A.3 (b)(2) USE OF FORCE RESULTING IN DEATH TO THE PERSON ON WHOM AN OFFICER USED FORCE;

There were no uses of force resulting in death during the third quarter of 2019. In addition, there were no officer involved shootings causing death or injuries.

SEC. 96A.3 (b)(3) USES OF FORCE BY RACE/ETHNICITY AND GENDER OF SUBJECT

In the third quarter of 2019, 41 percent of the total uses of force were against Black Male subjects, 24 percent of the total uses of force were against White Males, and 19 percent of the total uses of force were against Hispanic Males.

Types of Force by Subject Race & Gender	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total Uses of Force	%
Asian Female	0	3	0	0	0	0	0	0	3	1%
Asian Male	8	5	0	0	0	0	0	0	13	3%
Asian Unknown or Nonbinary Gender	4	0	0	0	0	0	0	0	4	1%
Black Female	12	6	0	0	0	0	1	0	19	4%
Black Male	81	64	35	12	6	0	6	1	205	41%
Black Unknown or Nonbinary Gender	0	0	1	0	0	0	0	0	1	0%
Hispanic Female	4	1	0	0	0	0	0	0	5	1%
Hispanic Male	43	28	14	6	3	3	0	0	97	19%
Hispanic Unknown or Nonbinary Gender	0	0	0	0	0	0	0	0	0	0%
White Female	2	6	1	0	0	0	0	0	9	2%
White Male	33	45	24	9	4	1	0	2	118	24%
White Unknown or Nonbinary Gender	0	3	0	0	0	0	0	0	3	1%
Unknown Female	3	1	0	0	0	0	0	0	4	1%
Unknown Male	8	3	4	2	0	0	0	0	17	3%
Unknown Race & Gender	0	0	1	0	0	0	1	0	2	0%
Total	198	165	80	29	13	4	8	3	500	100%
Percent	40%	33%	16%	6%	3%	1%	2%	1%	100%	

Asian includes Asian and Pacific Islander.

Note: Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn't provided.

SEC. 96A.3 (b) (3) USE OF FORCE BY AGE OF SUBJECT, THIRD QUARTER 2018 VS. 2019

Subject Age Group	Number of Subjects		
	Q3 2018	Q3 2019	% change
Under 18	18	4	-78%
18-29	150	118	-21%
30-39	117	93	-21%
40-49	59	49	-17%
50-59	46	24	-48%
60+	5	11	120%
Unknown	12	6	-50%
Total	407	305	-25%

USES OF FORCE BY REASON, THIRD QUARTER 2019

Force is used most often to effect a lawful arrest.

Reason for Use of Force	Q3 2018	Q3 2019	% Change
In defense of others or in self-defense	21	4	-81%
To effect a lawful arrest, detention, or search, or to prevent escape	623	478	-23%
To gain compliance with a lawful order	10	4	-60%
To overcome resistance or to prevent escape	0	14	not cal
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person or officer	6	0	-100%
To prevent the commission of a public offense	1	0	-100%
Total	661	500	-24%

SEC. 96A.3(c)(1) TOTAL ARRESTS – THIRD QUARTER COMPARISON 2018 VS. 2019

There were 5,312 arrests during the third quarter of 2019. It is important to note that arrests made by Department members at San Francisco International Airport are investigated by, and reported as part of San Mateo County data, and are not included in the city totals. Outside SF column includes arrests made by Department members outside the jurisdiction of the City and County of San Francisco.

District	Q3 2018	Q3 2019	% change
Co. A - Central	859	843	-2%
Co. B - Southern	784	669	-15%
Co. C - Bayview	433	399	-8%
Co. D - Mission	1,172	996	-15%
Co. E - Northern	456	500	10%
Co. F - Park	256	233	-9%
Co. G - Richmond	197	181	-8%
Co. H - Ingleside	442	372	-16%
Co. I - Taraval	264	232	-12%
Co. J - Tenderloin	969	839	-13%
Outside SF	38	48	26%
Total	5,870	5,312	-10%

SEC. 96A.3(c) (2) – TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER.

Race and Gender	Q3 2018	Q3 2019	% change
Asian Female	94	60	-36%
Asian Male	339	241	-29%
Asian Unknown	0	1	not cal
Black Female	557	434	-22%
Black Male	1,666	1,493	-10%
Black Unknown	1	2	100%
Hispanic Female	198	198	0%
Hispanic Male	1,024	1,092	7%
Hispanic Unknown	1	5	400%
White Female	404	350	-13%
White Male	1,384	1,256	-9%
White Unknown	0	4	not cal
Unknown Female	38	28	-26%
Unknown Male	142	124	-13%
Unknown Race & Gender	22	24	9%
Total	5,870	5,312	-10%

Asian includes Asian and Pacific Islander.

Note: Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn't provided.

SEC. 96A.3(c)(2) – ARRESTS BY AGE

Age	Q3 2018	Q3 2019	% change
Under 18	228	193	-15%
18-29	2,072	1,850	-11%
30-39	1,620	1532	-5%
40-49	1,065	906	-15%
50-59	658	599	-9%
60+	227	232	2%
Total	5,870	5,312	-10%

SEC. 96A.3(c)(1) ARRESTS AT SAN FRANCISCO INTERNATIONAL AIRPORT

Airport Arrests by Race/Ethnicity and Gender, Third Quarter 2019

Race and Gender	Q3 2019 Total	% of Total
Asian Female	1	1%
Asian Male	11	9%
Asian Unknown	0	0%
Black Female	9	8%
Black Male	33	28%
Black Unknown	0	0%
Hispanic Female	2	2%
Hispanic Male	14	12%
Hispanic Unknown	0	0%
White Female	6	5%
White Male	18	15%
White Unknown	0	0%
Unknown Female	2	2%
Unknown Male	21	18%
Unknown Race & Gender	0	0%
Total	117	100%

Note: Unknown indicates data not provided in incident report. Includes ethnicity outside DOJ definitions and Native American.

Airport Arrests by Age, Third Quarter 2019

Age	Q3 2019 Total	% of Total
Under 18	0	0%
18-29	32	27%
30-39	34	29%
40-49	24	21%
50-59	17	15%
60+	10	9%
Unknown	0	0%
Total	117	100%

SEC. 96A.3(f) – DEPARTMENT OF POLICE ACCOUNTABILITY (DPA)

The Department is required to obtain information from the Department of Police Accountability (DPA) relating to the total number of complaints received during the reporting period that it characterizes as allegations of bias based on race or ethnicity, gender, or gender identity. The Department also is required to include in its report the total number of complaints DPA closed during the reporting period that were characterized as allegations of bias based on race or ethnicity, gender, or gender identity, as well as the total number of each type of disposition for such complaints. These closed cases may include complaints made in previous quarters.

Allegations of Bias based on Race or Ethnicity, Gender, or Gender Identity Received and Closed by the Department of Police Accountability (formerly the Office of Citizen Complaints)

Cases received involving claims of racial and/or gender bias	Q3 2019
Racial Bias	4
Gender Bias	0
Both Racial and Gender Bias	0
Total	4

No officers were named for allegations of racial or gender bias.

DPA received 211 cases for the quarter, including above.

Total Cases Received in 2019 involving Racial or Gender Bias: 12 Cases

Closures of cases involving claims of racial and/or gender bias	Q3 2019
Racial Bias	4
Gender Bias	0
Homophobic Bias	2
Both Racial and Gender Bias	0
Total	6

12 Officers were named in those 6 cases.

Dispositions of all cases	Q3 2019
Sustained	15
Sustained bias-related allegation	0
Closed*	133
Mediated	8

*Closure reasons: unfounded, proper conduct, not sustained, no finding, and no finding/withdrawn

DPA closed a total of 148 cases for the quarter, including above.

DPA closed a total of 449 cases for the year, including above.

Source: Department of Police Accountability

BIAS-RELATED COMPLAINTS RECEIVED BY SFPD, AND INVESTIGATED BY THE DEPARTMENT OF HUMAN RESOURCES

As part of the Department's commitment to transparency, the Department also reports on all bias-related complaints received by the Department and forwarded to the Department of Human Resources (DHR) for investigation. Closed cases may include complaints received in previous quarters.

Bias Complaints Received and Closed by The San Francisco Police Department and Investigated by DHR

EEO Cases Received	Q3 2019
Age / Race / Religion and Gender Discrimination	0
Hostile Work Environment	1
Gender Discrimination	0
Race Discrimination	1
Race / Sex Discrimination	0
Retaliation	1
Sexual Harrassment	2
Sexual Orientation	1
Total	6

4 employees were named in the above cases

EEO Cases Closed	Q3 2019
Age / Race / Religion and Gender Discrimination	1
Gender Discrimination	3
Hostile Work Environment	2
Race Discrimination	1
Race / Sex Discrimination	0
Sexual Harrassment	0
Sexual Orientation	1
Total	8

Dispositions of the cases	Q3 2019
Sustained	0
Closed	8

Closure reasons:

- (1) Administrative Closure/Information Only
- (2) Administrative Closure/Insufficient Evidence
- (1) Administrative Closure / Mediated
- (3) Administrative Closure / Rejected
- (1) Administrative Closure / Withdrawn

Source: SFPD Risk Management EEO Quarterly Report

DATA SOURCES: San Francisco Police Department's Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs/Equal Employment Opportunity Division; San Francisco Department of Emergency Management; San Francisco Department of Police Accountability; California Department of Justice Stop Data Collection System

Administrative Code Chapter 96A.3

2019 Quarter 3 Report



Safety with Respect

WILLIAM SCOTT
Chief of Police

Prepared by: San Francisco Police Department Professional Standards and Principled Policing Unit

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Data Sources: San Francisco Police Department’s Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database, accessed via Business Intelligence Tools; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs/Equal Employment Opportunity Division; San Francisco Department of Emergency Management; San Francisco Department of Police Accountability; California Department of Justice Stop Data Collection System

Note: Use of Force data was queried on October 22, 2019. Any incidents not entered into the EIS database (via BI Tools) on that date were not available for inclusion in this report.

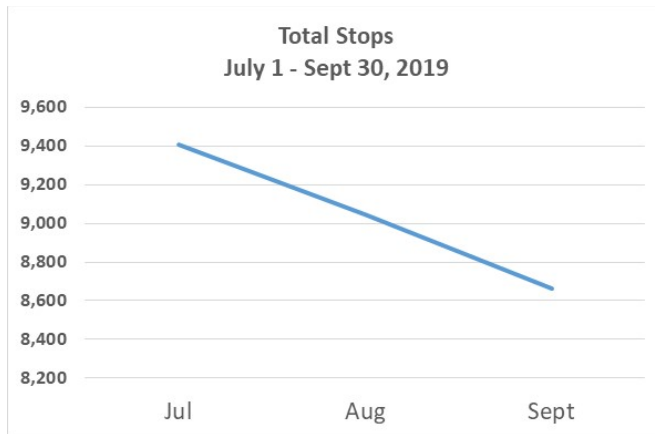
2019 3rd QUARTER REPORT SUMMARY

2019 QUARTERS 3 REPORT:

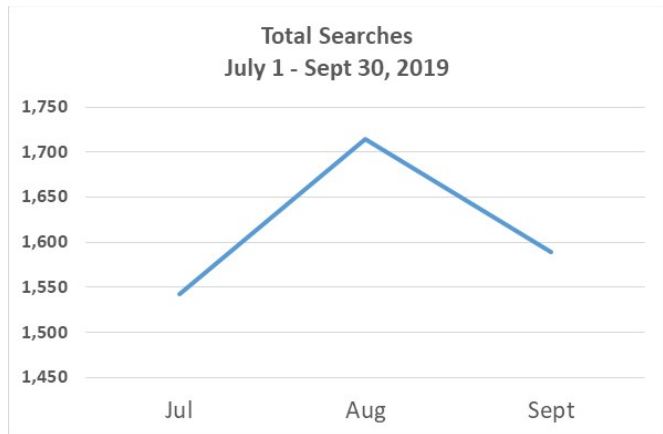
- Total Stops: 27,116 stops were conducted, 4,847 of these involved searches
- Calls for Service: 199,826
- Calls resulting in Use of Force: 277 (0.13%)
- Suspects Observed and Reported to SFPD (CDW): 10,213
- Total Uses of Force: 500
 - 313 officers used force on 305 subjects resulting in a total of 500 uses of force.
- Total Arrests: 5,312
- Department of Police Accountability bias related complaints received: 4

STOP DATA 2019 QUARTER 3

Total Stops July 1 - Sept 30, 2019				
Type of Stops	Jul	Aug	Sept	Total
Dispatched	1,762	1,909	1,701	5,372
Self-Initiated	7,648	7,136	6,960	21,744
Total Stops	9,410	9,045	8,661	27,116



Total Searches July 1 - Sept 30, 2019				
Type of Stops	Jul	Aug	Sept	Total
Dispatched	724	790	735	2,249
Self-Initiated	819	925	854	2,598
Total Searches	1,543	1,715	1,589	4,847



For purposes of Admin Code 96A.4, the Department utilizes the SDCS program definitions under AB953; a 'stop' is defined as 1) any detention, as defined in regulations, by a peace officer of a person or 2) any peace officer interaction with a person in which the officer conducts a search as defined in regulation.¹ Stops include Traffic Stops and Pedestrian Detentions. Stops may be Self-Initiated or Dispatched.

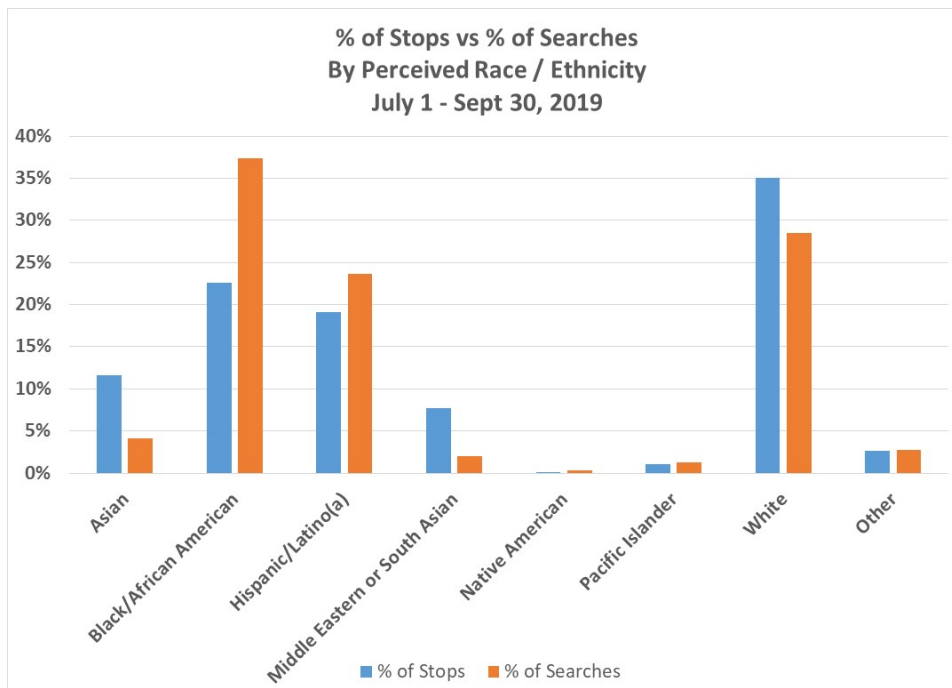
¹

[https://govt.westlaw.com/calregs/Browse/Home/California/CaliforniaCodeofRegulations?guid=I93C41A693CA74BA595E5E5C58A213F79&originationContext=documenttoc&transitionType=Default&contextData=\(sc.Default\)](https://govt.westlaw.com/calregs/Browse/Home/California/CaliforniaCodeofRegulations?guid=I93C41A693CA74BA595E5E5C58A213F79&originationContext=documenttoc&transitionType=Default&contextData=(sc.Default))

Stops and Searches by Perceived Race/Ethnicity 2019 QUARTER 3

Total Stops by Perceived Race / Ethnicity July 1 - Sept 30, 2019					
Perceived Race / Ethnicity	Jul	Aug	Sept	Q3 Total	% of Stops
Asian	1,102	1,072	975	3,149	12%
Black/African American	2,032	2,126	1,969	6,127	23%
Hispanic/Latino(a)	1,885	1,665	1,630	5,180	19%
Middle Eastern or South	759	680	662	2,101	8%
Native American	19	14	8	41	0%
Pacific Islander	92	103	83	278	1%
White	3,273	3,154	3,092	9,519	35%
Other	248	231	242	721	3%
Total	9,410	9,045	8,661	27,116	100%

Total Searches by Perceived Race / Ethnicity July 1 - Sept 30, 2019					
Perceived Race / Ethnicity	Jul	Aug	Sept	Q3 Total	% of Searches
Asian	65	78	55	198	4%
Black/African American	576	634	602	1,812	37%
Hispanic/Latino(a)	378	387	383	1,148	24%
Middle Eastern or South	25	32	40	97	2%
Native American	5	8	1	14	0%
Pacific Islander	19	29	12	60	1%
White	442	500	442	1,384	29%
Other	33	47	54	134	3%
Total	1,543	1,715	1,589	4,847	100%

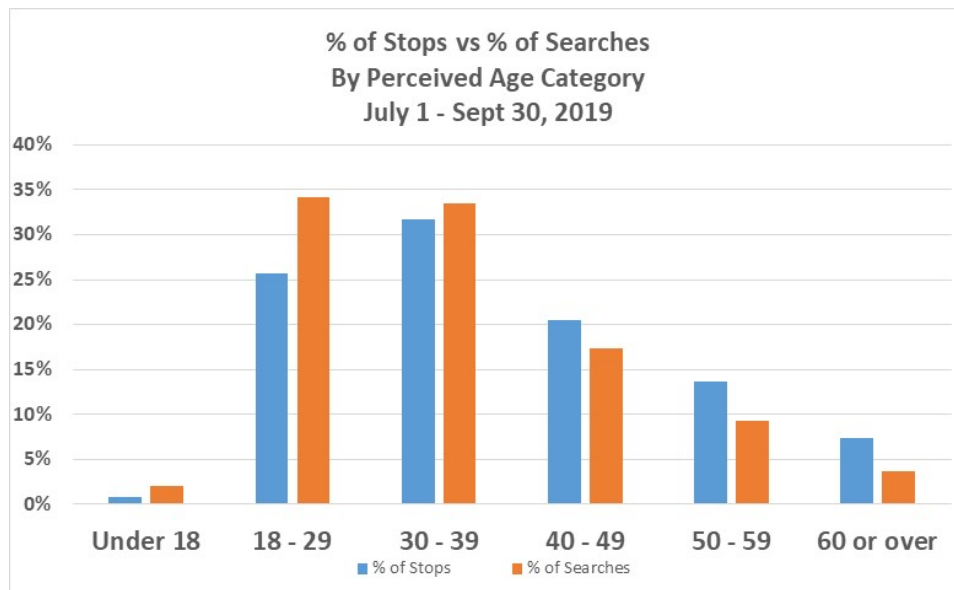


Stops and Searches by Perceived Age

2019 QUARTER 3

Total Stops by Perceived Age Category July 1 - Sept 30, 2019					
Perceived Age Category	Jul	Aug	Sept	Q3 Total	% of Stops
Under 18	55	76	94	225	1%
18 - 29	2,424	2,306	2,252	6,982	26%
30 - 39	3,019	2,868	2,699	8,586	32%
40 - 49	1,907	1,869	1,769	5,545	20%
50 - 59	1,299	1,229	1,165	3,693	14%
60 or over	695	646	672	2,013	7%
Unknown	11	51	10	72	0%
Total	9,410	9,045	8,661	27,116	100%

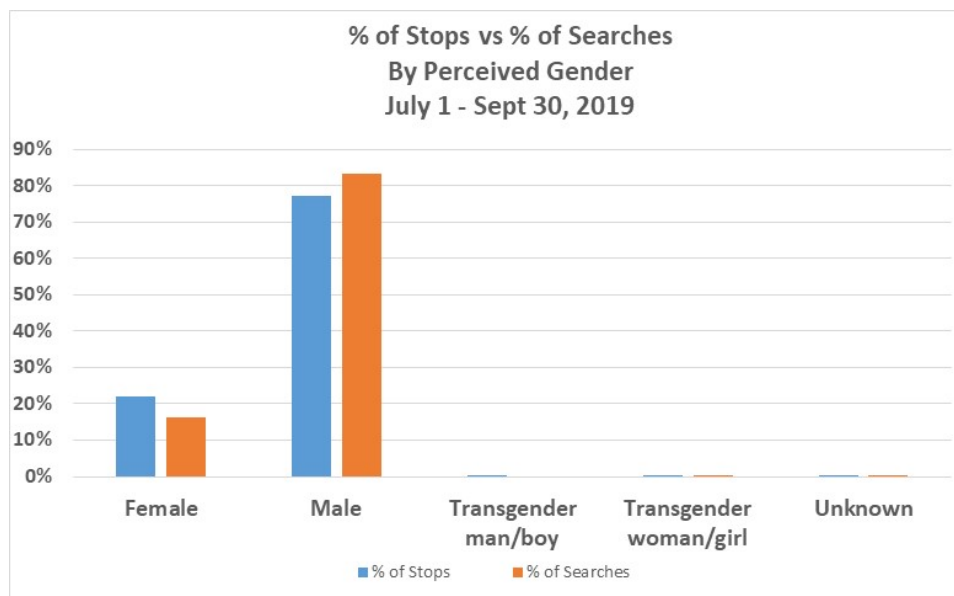
Total Searches by Perceived Age Category July 1 - Sept 30, 2019					
Perceived Age Category	Jul	Aug	Sept	Q3 Total	% of Searches
Under 18	21	28	48	97	2%
18 - 29	546	579	531	1,656	34%
30 - 39	529	567	529	1,625	34%
40 - 49	256	312	273	841	17%
50 - 59	152	163	136	451	9%
60 or over	39	66	72	177	4%
Total	1,543	1,715	1,589	4,847	100%



Stops and Searches by Perceived Gender 2019 QUARTER 3

Total Stops by Perceived Gender July 1 - Sept 30, 2019					
Perceived Gender	Jul	Aug	Sept	Q3 Total	% of Stops
Female	1,990	2,022	1,982	5,994	22%
Male	7,367	6,927	6,632	20,926	77%
Transgender man/boy	3	6	3	12	0%
Transgender woman/girl	28	21	15	64	0%
Unknown	22	69	29	120	0%
Total	9,410	9,045	8,661	27,116	100%

Total Searches by Perceived Gender July 1 - Sept 30, 2019					
Perceived Gender	Jul	Aug	Sept	Q3 Total	% of Searches
Female	235	273	272	780	16%
Male	1,297	1,437	1,305	4,039	83%
Transgender man/boy	0	0	0	0	0%
Transgender woman/girl	10	4	6	20	0%
Unknown	1	1	6	8	0%
Total	1,543	1,715	1,589	4,847	100%



Stops and Searches by District 2019 QUARTER 3

Total Stops by District July 1 - Sept 30, 2019					
District	Jul	Aug	Sept	Total	% Total
Central	1,077	1,009	1,152	3,238	12%
Southern	1,456	1,282	1,360	4,098	15%
Bayview	445	429	421	1,295	5%
Mission	1,214	1,274	1,052	3,540	13%
Northern	726	625	598	1,949	7%
Park	392	401	379	1,172	4%
Richmond	540	480	556	1,576	6%
Ingleside	514	498	452	1,464	5%
Taraval	619	695	608	1,922	7%
Tenderloin	708	732	642	2,082	8%
Airport	1,162	1,043	861	3,066	11%
Unknown	557	577	580	1,714	6%
Total	9,410	9,045	8,661	27,116	100%

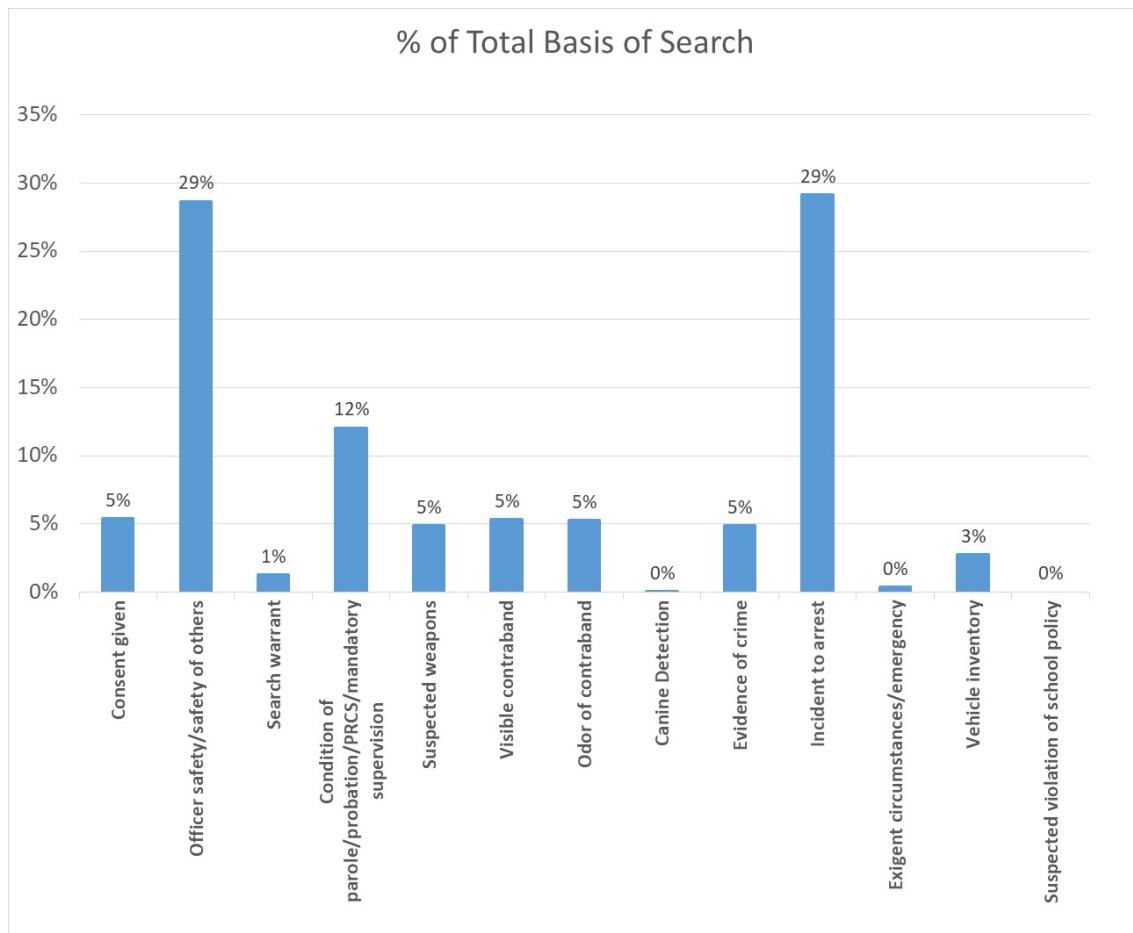
Total Searches by District July 1 - Sept 30, 2019					
District	Jul	Aug	Sept	Total	% Total
Central	288	311	360	959	20%
Southern	145	145	142	432	9%
Bayview	123	116	108	347	7%
Mission	253	296	299	848	17%
Northern	167	166	138	471	10%
Park	37	30	42	109	2%
Richmond	52	39	31	122	3%
Ingleside	123	161	134	418	9%
Taraval	51	64	45	160	3%
Tenderloin	188	261	193	642	13%
Airport	21	29	18	68	1%
Unknown	95	97	79	271	6%
Total	1,543	1,715	1,589	4,847	100%

Note: Location information in the Stop Data Collection System is in free text format. "Unknown" indicates stop records that could not be geocoded.

Basis of Searches 2019 QUARTER 3

Total Basis of Search	Total	% Total
Consent given	365	5%
Officer safety/safety of others	1942	29%
Search warrant	85	1%
Condition of parole/probation/PRCS/mandatory supervision	816	12%
Suspected weapons	330	5%
Visible contraband	361	5%
Odor of contraband	357	5%
Canine Detection	4	0%
Evidence of crime	329	5%
Incident to arrest	1975	29%
Exigent circumstances/emergency	25	0%
Vehicle inventory	185	3%
Suspected violation of school policy	0	0%
*Distinct Count of Searches	4,847	100%

***There may be more than one basis for search**



Basis of Search by Race, Age, and Gender – 2019 QUARTER 3

Basis of Search	Asian	Black/ African American	Hispanic/ Latino(a)	Middle Eastern/ South Asian	Native American	Pacific Islander	White	Other	Total
Consent given	17	114	91	13	4	3	114	9	365
Officer safety/safety of others	88	669	476	41	6	28	583	51	1,942
Search warrant	9	28	31	1	1	0	14	1	85
Condition of parole/probation/ PRCS/mandatory supervision	25	416	141	14	1	13	188	18	816
Suspected weapons	8	112	95	5	1	7	89	13	330
Visible contraband	12	140	109	3	1	4	64	28	361
Odor of contraband	10	169	107	5	0	5	36	25	357
Canine Detection	0	3	0	0	0	0	0	1	4
Evidence of crime	11	128	76	1	0	2	102	9	329
Incident to arrest	85	703	453	33	7	23	622	49	1,975
Exigent circumstances/emergency	1	11	4	2	0	0	5	2	25
Vehicle inventory	5	78	51	4	0	1	44	2	185
Suspected violation of school policy	0	0	0	0	0	0	0	0	0
Distinct Count of Searches	198	1,812	1,148	97	14	60	1,384	134	4,847

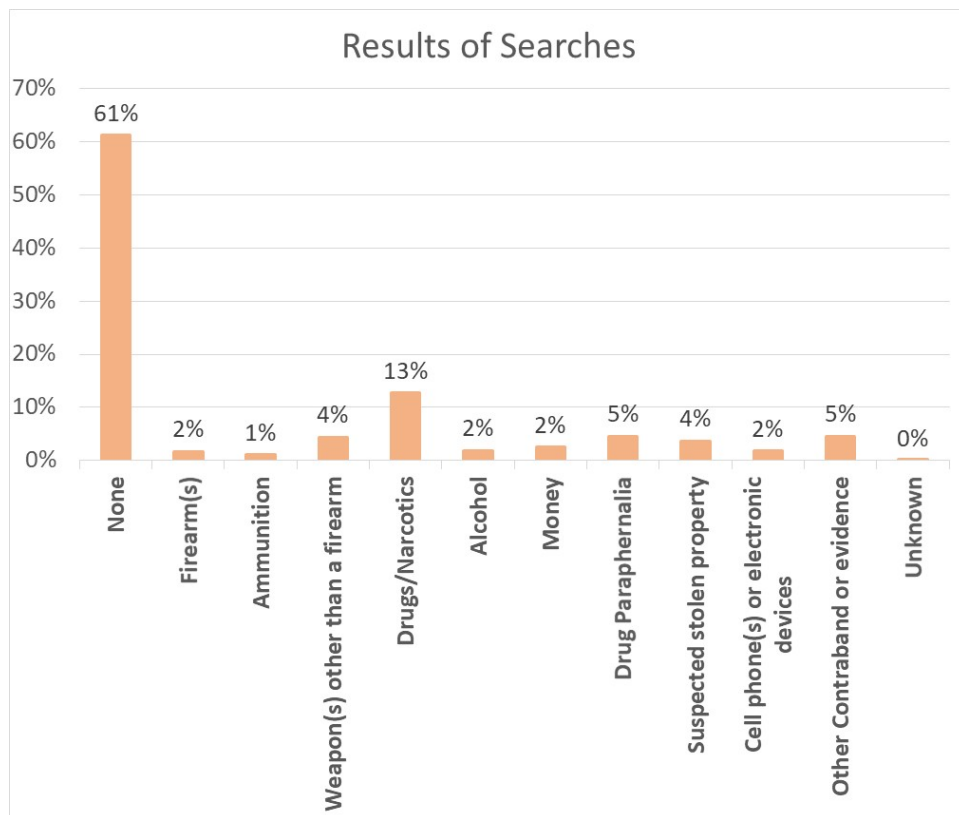
Basis of Search	Under 18	18-29	30-39	40-49	50-59	60+	Total
Consent given	3	99	136	64	43	20	365
Officer safety/safety of others	47	611	667	353	192	72	1,942
Search warrant	2	34	19	16	9	5	85
Condition of parole/probation/ PRCS/mandatory supervision	5	347	284	120	50	10	816
Suspected weapons	4	98	122	60	35	11	330
Visible contraband	3	171	134	38	10	5	361
Odor of contraband	4	217	115	19	2	0	357
Canine Detection	0	1	2	1	0	0	4
Evidence of crime	21	121	98	56	25	8	329
Incident to arrest	49	576	673	372	209	96	1,975
Exigent circumstances/emergency	0	12	7	4	1	1	25
Vehicle inventory	3	72	63	26	18	3	185
Suspected violation of school policy	0	0	0	0	0	0	0
Distinct Count of Searches	97	1,656	1,625	841	451	177	4,847

Basis of Search	Female	Male	Transgender man/boy	Transgender woman/girl	Unknown	Total
Consent given	50	313	0	2	0	365
Officer safety/safety of others	301	1,628	0	9	4	1,942
Search warrant	19	66	0	0	0	85
Condition of parole/probation/ PRCS/mandatory supervision	79	736	0	1	0	816
Suspected weapons	44	283	0	2	1	330
Visible contraband	58	302	0	1	0	361
Odor of contraband	68	289	0	0	0	357
Canine Detection	0	4	0	0	0	4
Evidence of crime	52	275	0	2	0	329
Incident to arrest	339	1,621	0	10	5	1,975
Exigent circumstances/emergency	1	23	0	0	1	25
Vehicle inventory	35	150	0	0	0	185
Suspected violation of school policy	0	0	0	0	0	0
Distinct Count of Searches	780	4,039	0	20	8	4,847

Results of Searches 2019 QUARTER 3

Results of Searches	Total	% Total
None	3,257	61%
Firearm(s)	90	2%
Ammunition	58	1%
Weapon(s) other than a firearm	232	4%
Drugs/Narcotics	677	13%
Alcohol	98	2%
Money	132	2%
Drug Paraphernalia	241	5%
Suspected stolen property	193	4%
Cell phone(s) or electronic devices	97	2%
Other Contraband or evidence	241	5%
Unknown	1	0%
Distinct Count of Search	4,847	100%

***A single search may have multiple results**



Results of Searches 2019 QUARTER 3

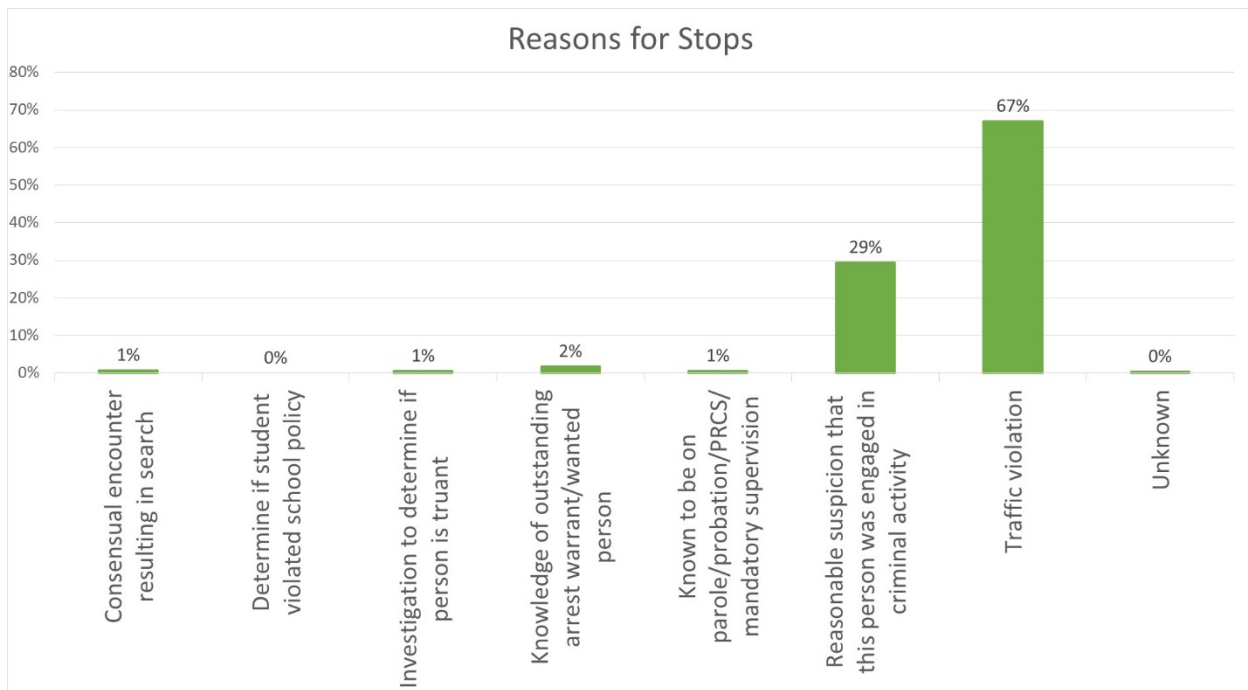
Results of Searches	Asian	Black/ African American	Hispanic/ Latino(a)	Middle Eastern/ South Asian	Native American	Pacific Islander	White	Other	Total
None	132	1,228	720	75	12	37	980	73	3,257
Firearm(s)	8	46	20	1	0	2	12	1	90
Ammunition	5	25	13	1	0	2	11	1	58
Weapon(s) other than a firearm	13	59	66	3	0	2	76	13	232
Drugs/Narcotics	23	240	221	12	0	9	139	33	677
Alcohol	1	34	38	1	1	3	16	4	98
Money	6	41	70	1	0	1	9	4	132
Drug Paraphernalia	10	83	39	2	1	3	95	8	241
Suspected stolen property	5	92	28	2	0	0	62	4	193
Cell phone(s) or electronic devices	4	36	41	0	1	0	14	1	97
Other Contraband or evidence	12	90	47	2	0	6	76	8	241
Unknown	0	0	0	0	0	0	1	0	1
Distinct Count of Search	198	1,812	1,148	97	14	60	1,384	134	4,847

Results of Searches	Under 18	18-29	30-39	40-49	50-59	60+	Total
None	70	1,058	1,098	569	327	135	3,257
Firearm(s)	2	41	27	14	4	2	90
Ammunition	2	20	19	7	6	4	58
Weapon(s) other than a firearm	6	67	71	51	32	5	232
Drugs/Narcotics	5	313	224	88	32	15	677
Alcohol	2	38	29	15	11	3	98
Money	3	66	32	22	5	4	132
Drug Paraphernalia	0	49	96	62	28	6	241
Suspected stolen property	13	67	62	32	15	4	193
Cell phone(s) or electronic devices	3	40	36	14	3	1	97
Other Contraband or evidence	3	78	80	48	22	10	241
Unknown	0	0	0	1	0	0	1
Distinct Count of Search	97	1,656	1,625	841	451	177	4,847

Results of Searches	Female	Male	Transgender man/boy	Transgender woman/girl	Unknown	Total
None	524	2,711	0	15	7	3,257
Firearm(s)	11	79	0	0	0	90
Ammunition	8	50	0	0	0	58
Weapon(s) other than a firearm	39	192	0	1	0	232
Drugs/Narcotics	95	581	0	1	0	677
Alcohol	19	79	0	0	0	98
Money	17	115	0	0	0	132
Drug Paraphernalia	30	209	0	2	0	241
Suspected stolen property	40	152	0	1	0	193
Cell phone(s) or electronic devices	23	74	0	0	0	97
Other Contraband or evidence	30	209	0	1	1	241
Unknown	0	1	0	0	0	1
Distinct Count of Search	780	4,039	0	20	8	4,847

Reasons for Stops 2019 QUARTER 3

Reason for Stops	Total	% Total
Consensual encounter resulting in search	197	1%
Determine if student violated school policy	0	0%
Investigation to determine if person is truant	147	1%
Knowledge of outstanding arrest warrant/wanted person	472	2%
Known to be on parole/probation/PRCS/ mandatory supervision	156	1%
Reasonable suspicion that this person was engaged in criminal activity	7,942	29%
Traffic violation	18,099	67%
Unknown	103	0%
Distinct Count of Stops	27,116	100%



Reasons for Stops by Race, Age, Gender – 2019 QUARTER 3

Reasons for Stops	Asian	Black/ African American	Hispanic/ Latino(a)	Middle Eastern/ South Asian	Native American	Pacific Islander	White	Other	Total
Consensual encounter resulting in search	14	48	39	4	0	1	88	3	197
Determine if student violated school policy	0	0	0	0	0	0	0	0	0
Investigation to determine if person is truant	11	36	30	1	1	3	64	1	147
Knowledge of outstanding arrest warrant/wanted person	20	182	110	12	2	9	132	5	472
Known to be on parole/probation/PRCS/mandatory supervision	0	88	30	1	0	2	31	4	156
Reasonable suspicion that this person was engaged in criminal activity	365	2,481	1,562	156	20	86	3,073	199	7,942
Traffic violation	2,737	3,277	3,382	1,925	18	176	6,112	472	18,099
Unknown	2	15	27	2	0	1	19	37	103
Distinct Count of Stops	3,149	6,127	5,180	2,101	41	278	9,519	721	27,116

Reasons for Stops	Under 18	18-29	30-39	40-49	50-59	60+	Unknown	Total
Consensual encounter resulting in search	1	52	64	35	24	21	0	197
Determine if student violated school policy	0	0	0	0	0	0	0	1
Investigation to determine if person is truant	5	29	50	30	17	16	0	147
Knowledge of outstanding arrest warrant/wanted person	8	156	139	97	51	21	0	472
Known to be on parole/probation/PRCS/mandatory supervision	5	73	36	25	15	2	0	156
Reasonable suspicion that this person was engaged in criminal activity	143	1,944	2,661	1,677	1,033	484	0	7,942
Traffic violation	58	4,719	5,628	3,676	2,551	1,467	0	18,099
Unknown	5	9	8	5	2	2	72	103
Distinct Count of Stops	225	6,982	8,586	5,545	3,693	2,013	72	27,116

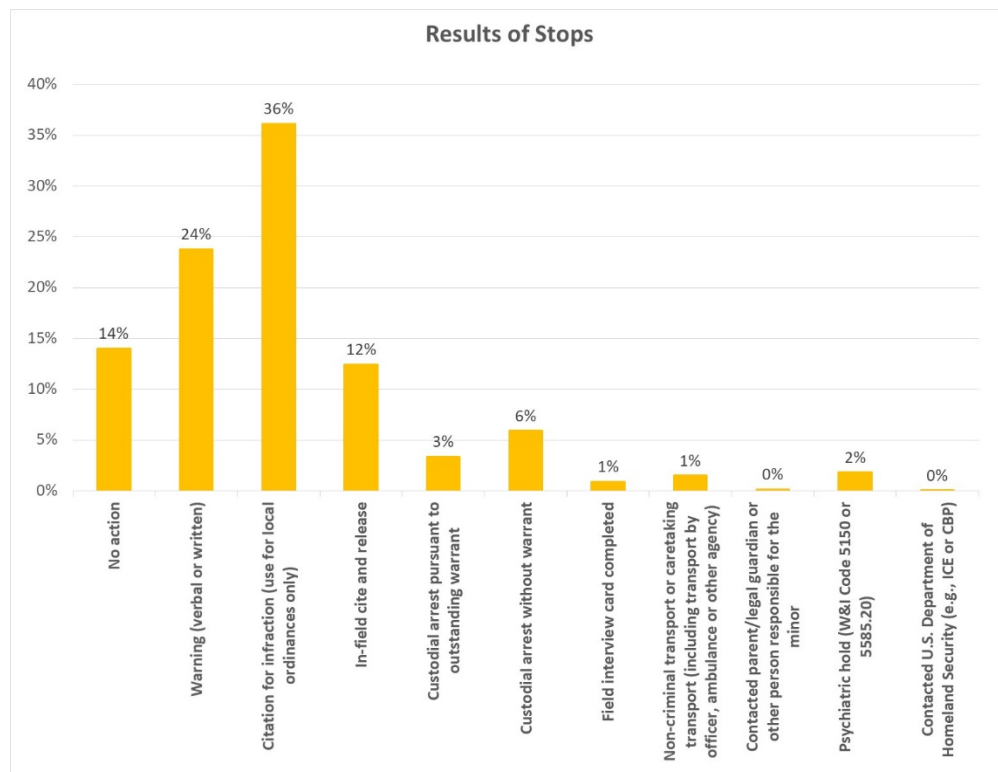
Reasons for Stops	Female	Male	Transgender man/boy	Transgender woman/girl	Unknown	Total
Consensual encounter resulting in search	39	156	0	2	0	197
Determine if student violated school policy	0	0	0	0	0	0
Investigation to determine if person is truant	38	108	1	0	0	147
Knowledge of outstanding arrest warrant/wanted person	54	415	1	1	1	472
Known to be on parole/probation/PRCS/mandatory supervision	20	136	0	0	0	156
Reasonable suspicion that this person was engaged in criminal activity	1,664	6,214	8	49	7	7,942
Traffic violation	4,179	13,897	2	12	9	18,099
Unknown	0	0	0	0	103	103
Distinct Count of Stops	5,994	20,926	12	64	120	27,116

Results of Stops 2019 QUARTER 3

Results of Stops	Total	% Total
No action	3,907	14%
Warning (verbal or written)	6,638	24%
Citation for infraction (use for local ordinances only)	10,084	36%
In-field cite and release	3,475	12%
Custodial arrest pursuant to outstanding warrant	940	3%
Custodial arrest without warrant	1,653	6%
Field interview card completed	247	1%
Non-criminal transport or caretaking transport (including transport by officer, ambulance or other agency)	417	1%
Contacted parent/legal guardian or other person responsible for the minor	43	0%
Psychiatric hold (W&I Code 5150 or 5585.20)	504	2%
Contacted U.S. Department of Homeland Security (e.g., ICE or CBP)	3	0%
Referral to school administrator or other support staff	0	0%
Unknown	1	0%
Distinct Count of Stops	27,116	100%

*A single stop may have multiple results

Two of the stops noted above indicated as resulting in contact with Department of Homeland Security (DHS) occurred at the San Francisco International Airport when individuals were released to the Transportation Security Administration (TSA), a subordinate agency of DHS, after contraband was found at a security checkpoint. One stop noted above indicated as resulting in contact with DHS were related to traffic moving violations which resulted in citations; and did not involve referrals to DHS. This entry resulted from typographical error into the SDCS system.



Results of Stops by Race, Age, and Gender – 2019 QUARTER 3

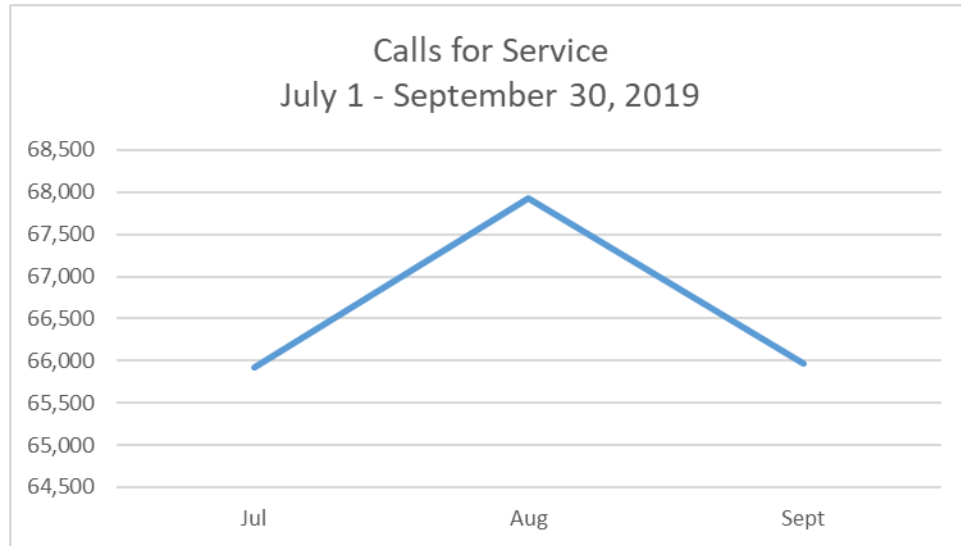
Results of Stops	Asian	Black/ African American	Hispanic/ Latino(a)	Middle Eastern/ South Asian	Native American	Pacific Islander	White	Other	Total
No action	211	1,270	862	200	5	39	1,181	139	3,907
Warning (verbal or written)	564	1,825	1,339	496	9	91	2,186	128	6,638
Citation for infraction (use for local ordinances only)	1,677	1,379	1,719	1,120	12	66	3,771	340	10,084
In-field cite and release	598	535	617	251	4	36	1,396	38	3,475
Custodial arrest pursuant to outstanding warrant	34	346	191	18	2	12	315	22	940
Custodial arrest without warrant	78	611	420	23	7	25	450	39	1,653
Field interview card completed	4	68	51	6	1	8	101	8	247
Non-criminal transport or caretaking transport (including transport by officer, ambulance or other agency)	21	123	58	18	2	4	183	8	417
Contacted parent/legal guardian or other person responsible for the minor	0	27	11	0	0	2	2	1	43
Psychiatric hold (W&I Code 5150 or 5585.20)	59	125	60	14	0	4	225	17	504
Contacted U.S. Department of Homeland Security (e.g., ICE or CBP)	0	1	0	1	0	0	1	0	3
Referral to school administrator or other support staff	0	0	0	0	0	0	0	0	0
Unknown	0	0	0	0	0	0	1	0	1
Distinct Count of Stops	3,149	6,127	5,180	2,101	41	278	9,519	721	27,116

Results of Stops	Under 18	18-29	30-39	40-49	50-59	60+	Unknown	Total
No action	45	1,209	1,297	728	406	150	72	3,907
Warning (verbal or written)	41	1,839	2,209	1,297	840	412	0	6,638
Citation for infraction (use for local ordinances only)	19	2,222	3,105	2,272	1,566	900	0	10,084
In-field cite and release	24	876	967	689	529	390	0	3,475
Custodial arrest pursuant to outstanding warrant	11	229	357	200	112	31	0	940
Custodial arrest without warrant	44	510	541	301	185	72	0	1,653
Field interview card completed	2	107	77	33	17	11	0	247
Non-criminal transport or caretaking transport (including transport by officer, ambulance or other agency)	9	93	133	82	62	38	0	417
Contacted parent/legal guardian or other person responsible for the minor	38	4	0	1	0	0	0	43
Psychiatric hold (W&I Code 5150 or 5585.20)	15	102	149	86	83	69	0	504
Contacted U.S. Department of Homeland Security (e.g., ICE or CBP)	0	0	1	1	1	0	0	3
Referral to school administrator or other support staff	0	0	0	0	0	0	0	0
Unknown	0	0	0	1	0	0	0	1
Distinct Count of Stops	225	6,982	8,586	5,545	3,693	2,013	72	27,116

Results of Stops	Female	Male	Transgender man/boy	Transgender woman/girl	Unknown	Total
No action	824	2,982	2	12	87	3,907
Warning (verbal or written)	1,393	5,217	1	17	10	6,638
Citation for infraction (use for local ordinances only)	2,272	7,786	5	9	12	10,084
In-field cite and release	959	2,504	0	9	3	3,475
Custodial arrest pursuant to outstanding warrant	141	796	0	3	0	940
Custodial arrest without warrant	295	1,346	1	8	3	1,653
Field interview card completed	36	209	0	0	2	247
Non-criminal transport or caretaking transport (including transport by officer, ambulance or other agency)	89	323	2	2	1	417
Contacted parent/legal guardian or other person responsible for the minor	14	28	0	0	1	43
Psychiatric hold (W&I Code 5150 or 5585.20)	170	327	1	5	1	504
Contacted U.S. Department of Homeland Security (e.g., ICE or CBP)	1	2	0	0	0	3
Referral to school administrator or other support staff	0	0	0	0	0	0
Unknown	0	1	0	0	0	1
Distinct Count of Stops	5,994	20,926	12	64	120	27,116

CALLS FOR SERVICE

Calls for Service July 1 - September 30, 2019			
Jul	Aug	Sept	Total - Q3
65,927	67,933	65,966	199,826



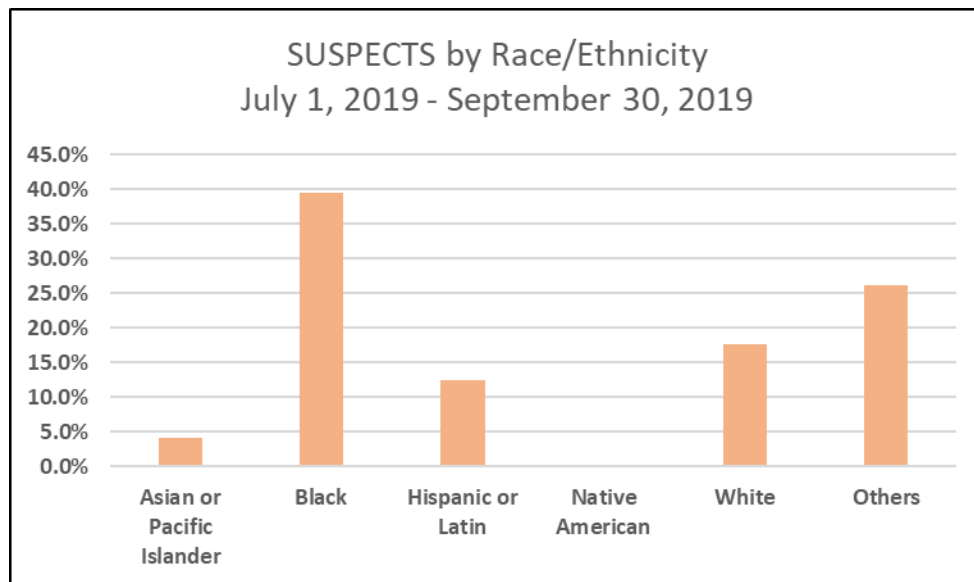
Data Source: San Francisco Department of Emergency Management

SUSPECTS

SUSPECTS OBSERVED AND REPORTED TO SAN FRANCISCO POLICE DEPARTMENT

The suspect information/descriptions are provided by members of the public, and reported to the police, or derived from officers who witness a crime in progress. The responding officers then document the suspect information in a police incident report. The following table represents subject descriptions summarized from police incident reports.

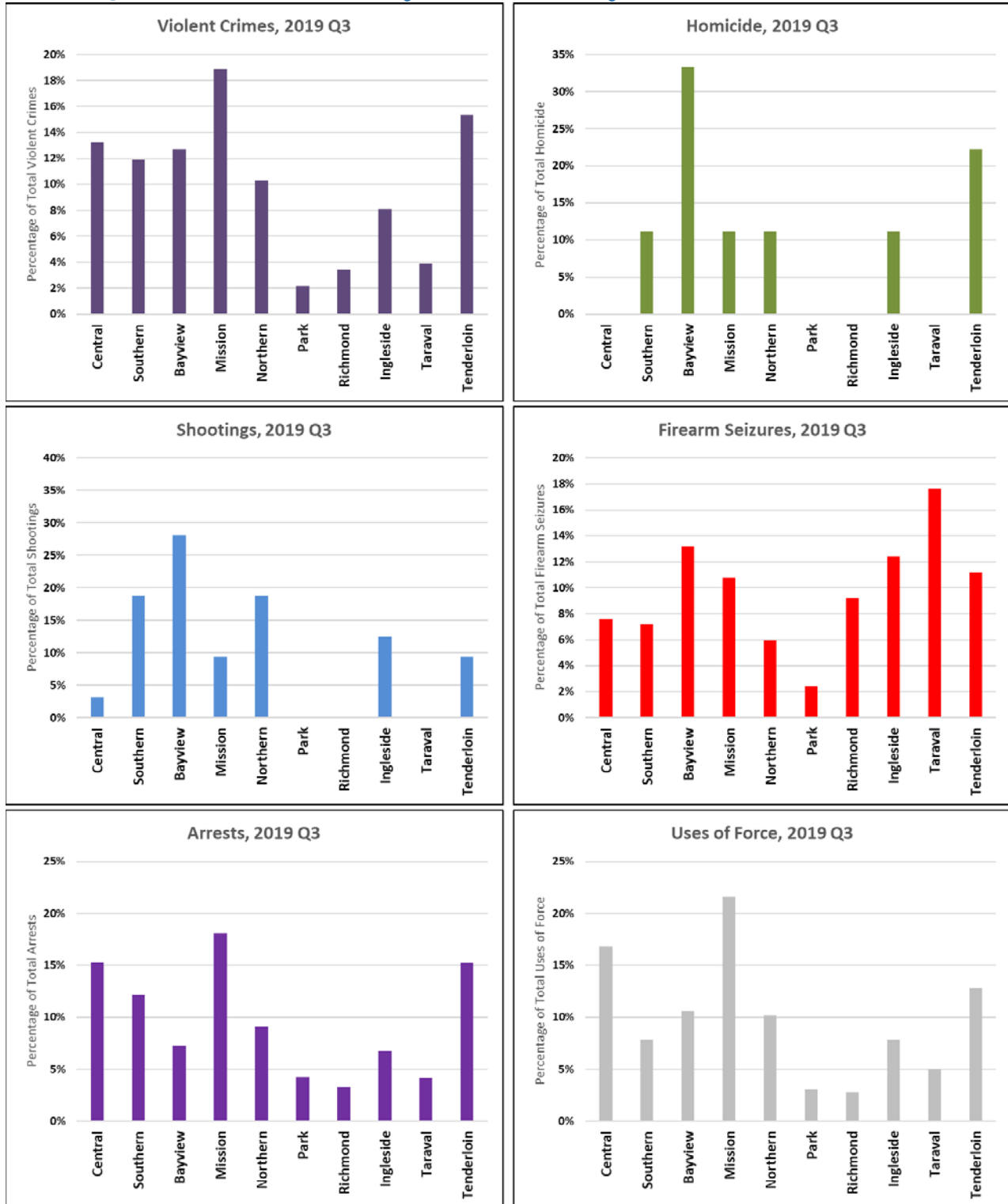
SUSPECTS by Race/Ethnicity July 1 - September 30, 2019					10,213 Suspects
DESCRIPTION	July	August	September	Total - Q3	% of Total Suspects
Asian or Pacific Islander	136	147	131	414	4.1%
Black	1,195	1,392	1,457	4,044	39.6%
Hispanic or Latin	399	450	425	1,274	12.5%
Native American	5	4	3	12	0.1%
White	641	593	569	1,803	17.7%
Others	927	884	855	2,666	26.1%
Total	3,303	3,470	3,440	10,213	100.0%



Note: Suspect data is extracted from incident reports via the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Suspect." Records with Unknown Race/Ethnicity and Unknown Gender data are not included.

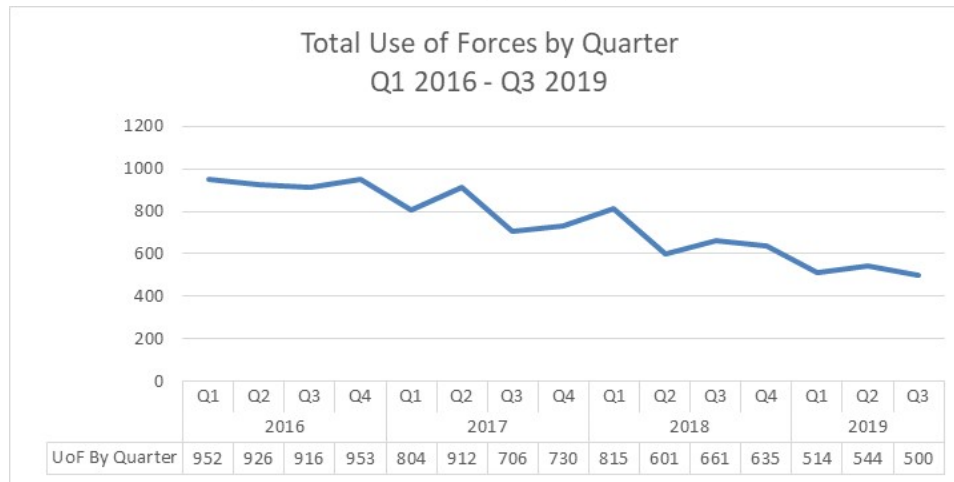
CRIME STATISTICS

2019 Quarter 3 Summary Statistics by District



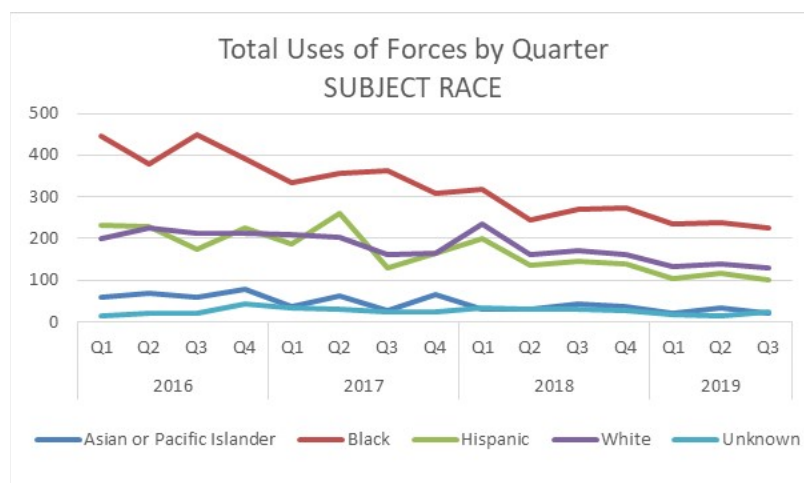
USE OF FORCE

Total Use of Force Overview January 1, 2016 through September 30, 2019



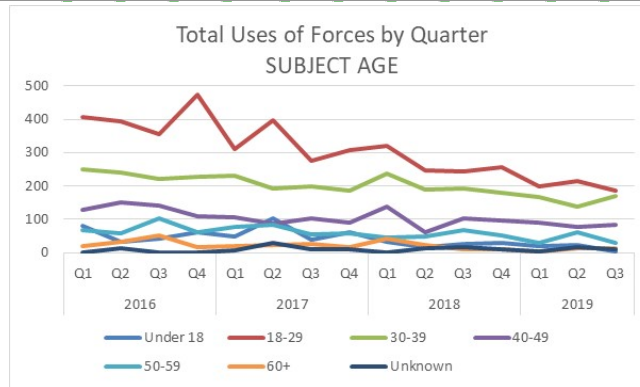
Total Use of Force Overview by Subject Race/Ethnicity

	COUNT OF FORCE														
	2016				2017				2018				2019		
SUBJECT RACE	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Asian or Pacific Islander	59	70	60	78	37	61	28	66	32	31	42	36	22	34	20
Black	447	379	448	393	333	358	363	308	317	244	270	272	236	239	225
Hispanic	232	230	173	226	188	261	128	165	199	135	147	139	104	117	102
White	199	225	213	213	211	203	162	166	234	160	172	160	134	140	130
Unknown	15	22	22	43	35	29	25	25	33	31	30	28	18	14	23
Grand Total	952	926	916	953	804	912	706	730	815	601	661	635	514	544	500



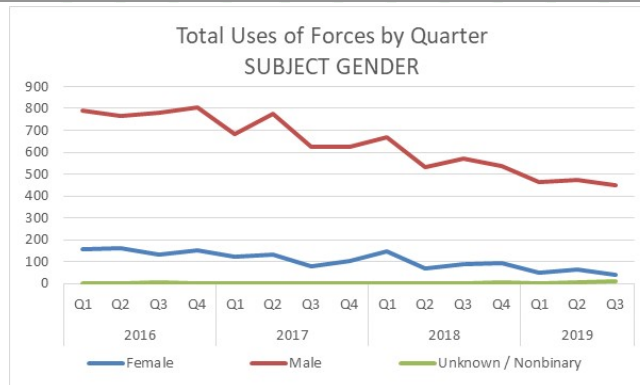
Total Use of Force Overview by Subject Age

	COUNT OF FORCE														
	2016				2017				2018				2019		
SUBJECT AGE	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Under 18	80	34	41	61	50	102	38	62	32	16	25	31	20	23	4
18-29	405	395	357	474	310	396	276	308	320	248	245	258	200	214	187
30-39	250	239	220	229	231	192	199	187	236	190	191	179	167	139	171
40-49	128	151	141	109	107	87	102	89	139	62	102	96	89	77	84
50-59	69	59	102	62	77	84	56	57	44	49	69	51	29	62	30
60+	19	34	53	16	21	22	26	17	42	23	11	10	4	12	15
Unknown	1	14	2	2	8	29	9	10	2	13	18	10	5	17	9
Grand Total	952	926	916	953	804	912	706	730	815	601	661	635	514	544	500



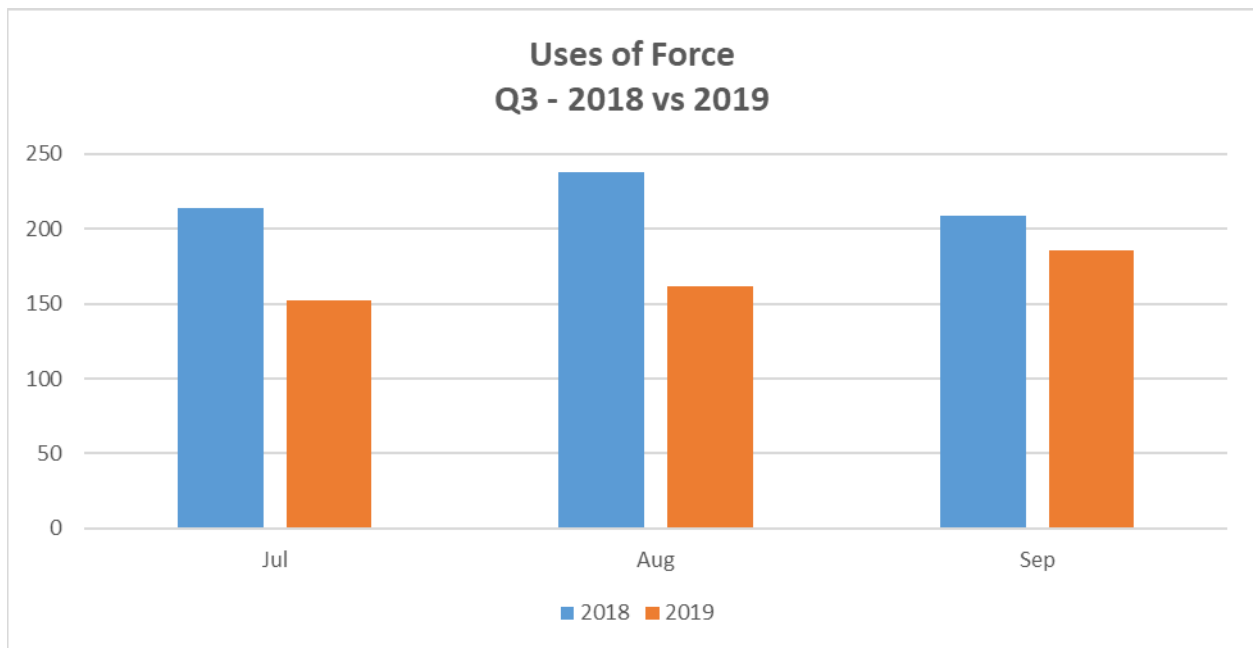
Total Use of Force Overview by Subject Gender

	COUNT OF FORCE														
	2016				2017				2018				2019		
SUBJECT GENDER	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Female	157	160	131	150	123	134	78	105	148	70	91	93	50	66	40
Male	792	764	780	803	681	776	627	625	667	531	570	537	462	473	450
Unknown / Nonbinary	3	2	5	0	0	2	1	0	0	0	0	5	2	5	10
Grand Total	952	926	916	953	804	912	706	730	815	601	661	635	514	544	500



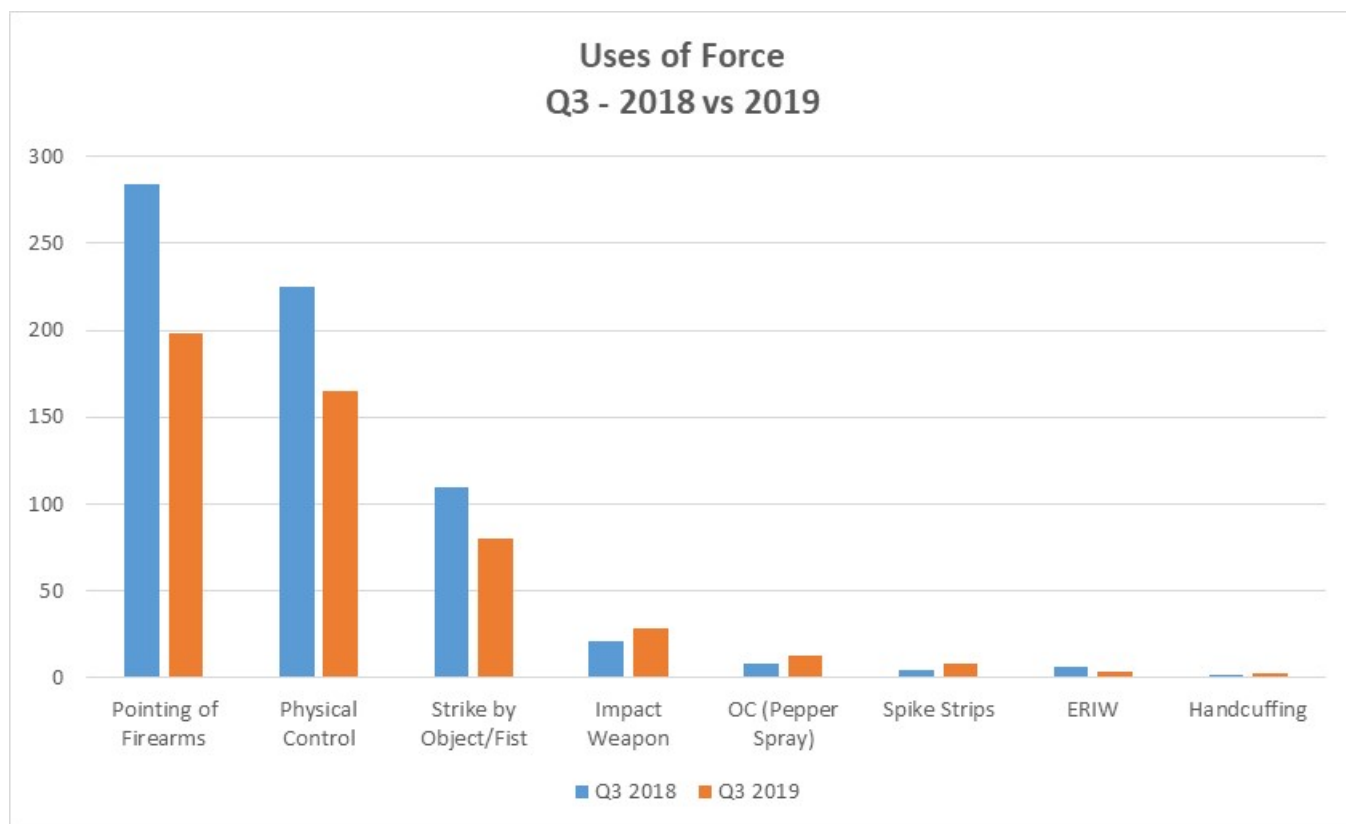
Second Quarter Comparison – Uses of Force – 2018 vs. 2019

	2018	2019	% Change
Jul	214	152	-29%
Aug	238	162	-32%
Sep	209	186	-11%
Q3 Total	661	500	-24%



Total Uses of Force by Force Type Second Quarter Comparison – 2018 vs. 2019

Uses of Force	Q3 2018	Q3 2019	% Change
Pointing of Firearms	284	198	-30%
Physical Control	225	165	-27%
Strike by Object/Fist	110	80	-27%
Impact Weapon	21	29	38%
OC (Pepper Spray)	8	13	63%
Spike Strips	5	8	60%
ERIW	6	4	-33%
Handcuffing	2	3	50%
Total	661	500	-24%



A review of all reported uses of force during Q3 2019 found no instances of officers discharging firearms at a moving vehicle, nor any instances where the carotid restraint was employed.

Use of Force Resulting in Death

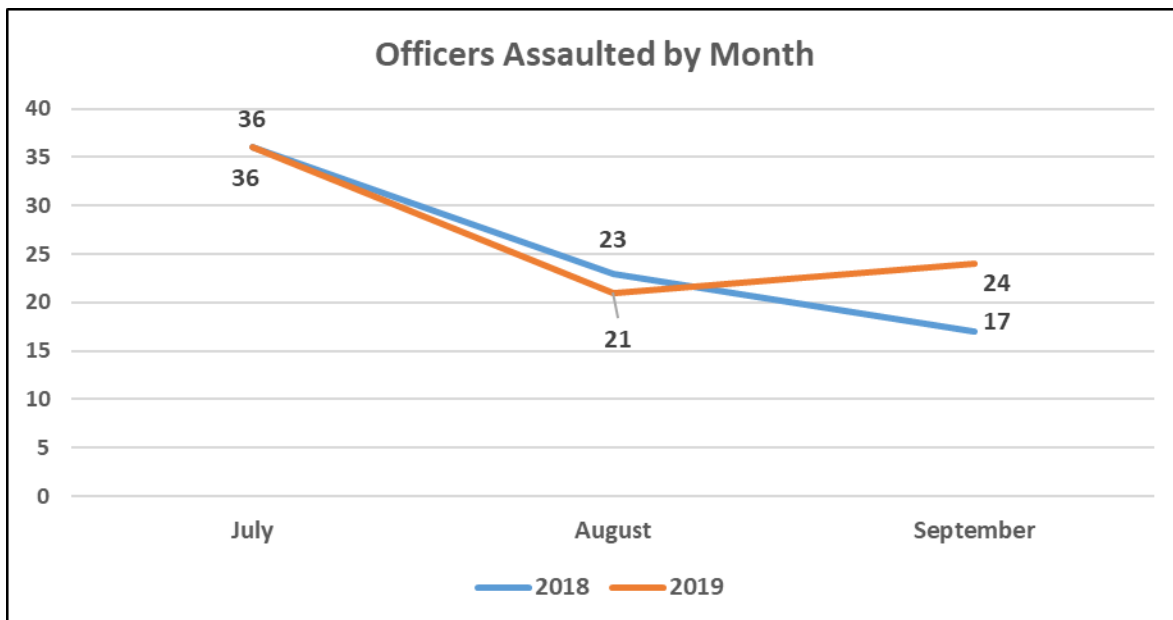
SEC. 96A.3 (b) (2) USE OF FORCE RESULTING IN DEATH

SEC. 96A.3 (b) (2) USE OF FORCE RESULTING IN DEATH TO THE PERSON ON WHOM AN OFFICER USED FORCE;

There were no use of force incidents resulting in death during the third quarter of 2019.

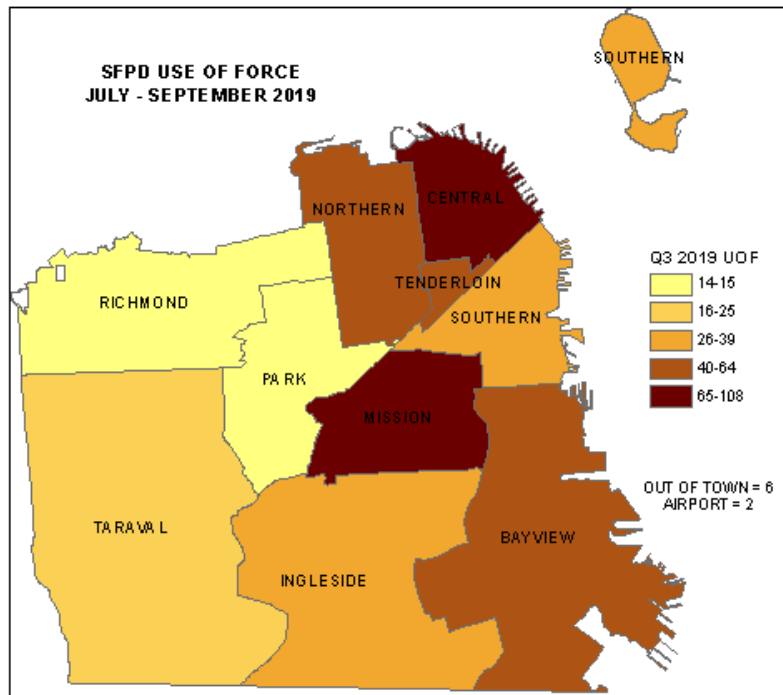
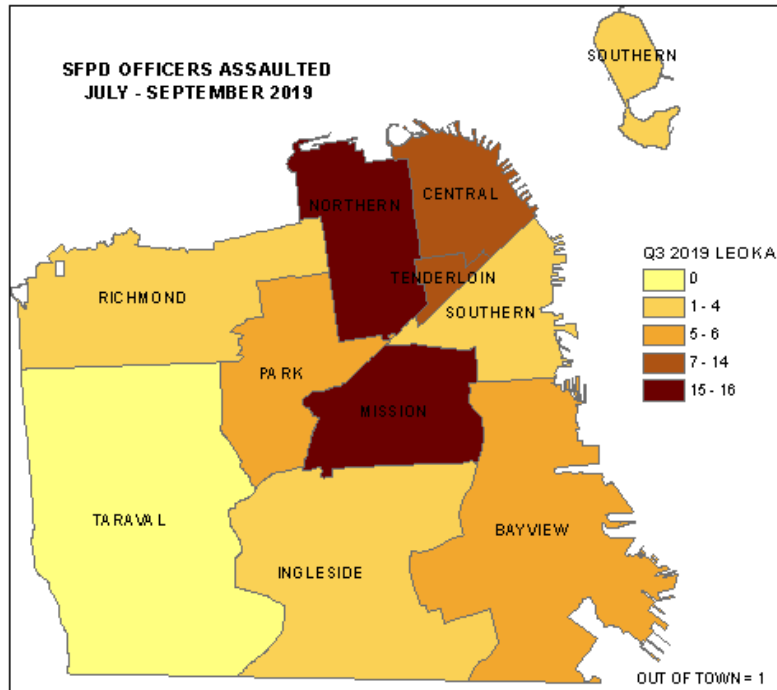
Officers Assaulted by Month July - September 2019

Officers Assaulted by Month			
	2018	2019	% Change
July	36	36	0%
August	23	21	-9%
September	17	24	41%
Total	76	81	7%



The Mission and Northern Districts had the highest number of officers assaulted (16), followed by Central (14). The Mission District had the highest number of Uses of Force (108), followed by the Central District (84).

July – September 2019



**SEC. 96A.3 (b) (1) TOTAL USES OF FORCE (TYPE OF FORCE) BY
RACE/ETHNICITY AND GENDER OF SUBJECT**

**Types of Force by
Race/Ethnicity and Gender of Subject
July – September 2019**

Types of Force by Subject Race & Gender	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total Uses of Force	%
Asian Female	0	3	0	0	0	0	0	0	3	1%
Asian Male	8	5	0	0	0	0	0	0	13	3%
Asian Unknown or Nonbinary Gender	4	0	0	0	0	0	0	0	4	1%
Black Female	12	6	0	0	0	0	1	0	19	4%
Black Male	81	64	35	12	6	0	6	1	205	41%
Black Unknown or Nonbinary Gender	0	0	1	0	0	0	0	0	1	0%
Hispanic Female	4	1	0	0	0	0	0	0	5	1%
Hispanic Male	43	28	14	6	3	3	0	0	97	19%
Hispanic Unknown or Nonbinary Gender	0	0	0	0	0	0	0	0	0	0%
White Female	2	6	1	0	0	0	0	0	9	2%
White Male	33	45	24	9	4	1	0	2	118	24%
White Unknown or Nonbinary Gender	0	3	0	0	0	0	0	0	3	1%
Unknown Female	3	1	0	0	0	0	0	0	4	1%
Unknown Male	8	3	4	2	0	0	0	0	17	3%
Unknown Race & Gender	0	0	1	0	0	0	1	0	2	0%
Total	198	165	80	29	13	4	8	3	500	100%
Percent	40%	33%	16%	6%	3%	1%	2%	1%	100%	

Asian includes Asian and Pacific Islander.

Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn't provided.

Due to rounding, percentage totals may not add up to exactly 100%.

SEC. 96A.3 (b) (3) TOTAL USES OF FORCE (TYPE OF FORCE) BY AGE OF SUBJECT

**Types of Force by
Age of Subject
July – September 2019**

Types of Force by Subject Age Group	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERW	Spike Strips	Handcuffing	Total Uses of Force	%
Under 18	3	1	0	0	0	0	0	0	4	1%
18-29	73	65	30	8	4	0	5	2	187	37%
30-39	69	50	29	12	7	2	2	0	171	34%
40-49	35	26	13	7	1	2	0	0	84	17%
50-59	11	11	6	1	1	0	0	0	30	6%
60+	7	6	1	0	0	0	0	1	15	3%
Unknown	0	6	1	1	0	0	1	0	9	2%
Total	198	165	80	29	13	4	8	3	500	100%
Percent	40%	33%	16%	6%	3%	1%	2%	1%	100%	

Unknown indicates information was not documented in report for various reasons (i.e. suspect fled and demographic information was not known).

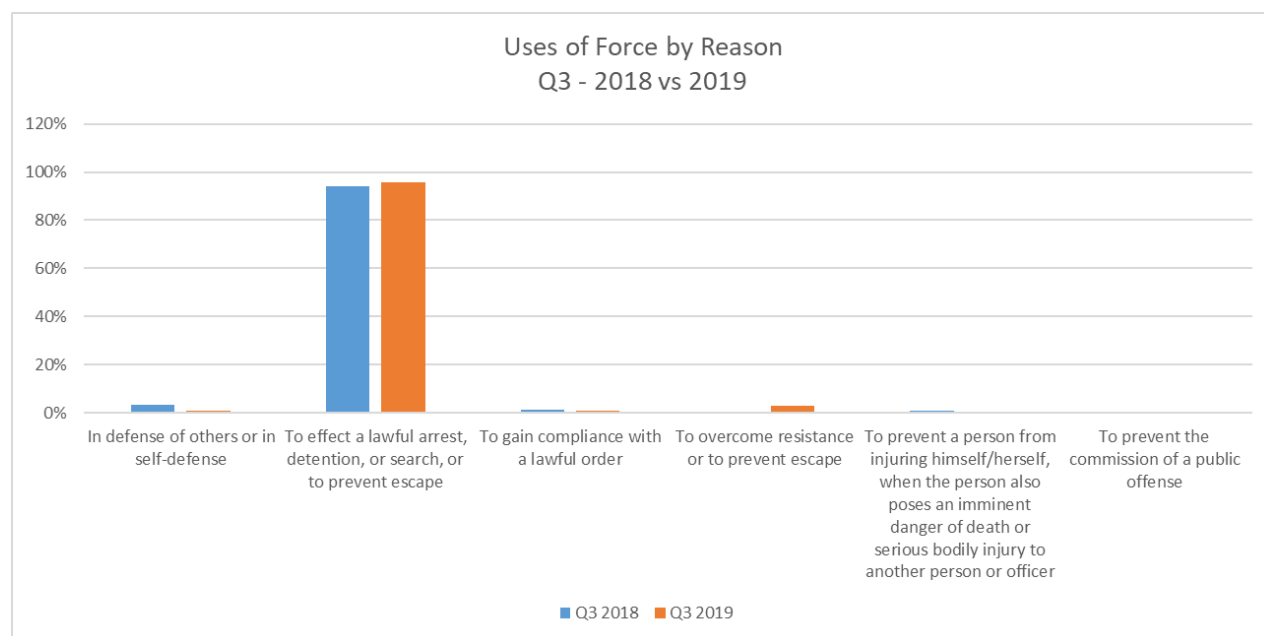
Due to rounding, percentage totals may not add up to exactly 100%.

Types of Force by Call Type July – September 2019

Types of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	41	42	18	6	5	0	0	0	112	22%
Part I Property	82	26	4	5	2	0	6	1	126	25%
Person with a gun (221)	32	3	2	0	0	0	0	0	37	7%
Person with a knife (219)	2	0	2	0	0	0	0	0	4	1%
Suspicious Person (311/811/601/603/646/916/917)	18	39	32	8	4	2	0	0	103	21%
Narcotics Arrest	0	9	3	0	0	0	0	0	12	2%
Search Warrant/Warrant Arrest	10	9	4	1	1	0	0	1	26	5%
Alarm/Check on well-being (100/910)	1	1	0	0	0	0	0	0	2	0%
Mental Health Related (5150/800/801)	4	14	5	5	0	2	0	1	31	6%
Restraining Order Violation	0	1	1	0	0	0	0	0	2	0%
Terrorist Threats (650)	3	3	2	0	0	0	0	0	8	2%
Traffic-Related	5	3	1	0	0	0	2	0	11	2%
Vandalism (594/595)	0	4	2	1	0	0	0	0	7	1%
Weapon, Carrying	0	2	0	0	0	0	0	0	2	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	0	0	0	0	0	0	1	0%
Homeless Related Call (915/919)	0	6	4	0	0	0	0	0	10	2%
Demonstration (400)	0	0	0	1	0	0	0	0	1	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	1	0	1	0	0	0	0	2	0%
Citizen Standby (416)	0	1	0	0	0	0	0	0	1	0%
Fraud (470)	0	0	0	1	1	0	0	0	2	0%
Total	198	165	80	29	13	4	8	3	500	100%

Uses of Force by Reason July - September 2019

Reason for Use of Force	Q3 2018	Q3 2019	% Change
In defense of others or in self-defense	21	4	-81%
To effect a lawful arrest, detention, or search, or to prevent escape	623	478	-23%
To gain compliance with a lawful order	10	4	-60%
To overcome resistance or to prevent escape	0	14	not cal
To prevent a person from injuring himself/herself, when the person also poses an imminent danger of death or serious bodily injury to another person or officer	6	0	-100%
To prevent the commission of a public offense	1	0	-100%
Total	661	500	-24%



**Uses of Force by
Race/Ethnicity, Gender and Age of Officer
Q3 – 2018 vs. 2019**

Officer Race & Gender	Officers Using Force			Total Uses of Force			Department Demographic		
	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change
Asian Female *	6	4	-33%	7	5	-29%	48	46	-4%
Asian Male *	73	63	-14%	107	105	-2%	464	470	1%
Black Female	5	4	-20%	8	9	13%	45	44	-2%
Black Male	24	21	-13%	39	29	-26%	176	172	-2%
Hispanic Female	9	8	-11%	12	11	-8%	72	73	1%
Hispanic Male	50	41	-18%	81	75	-7%	324	317	-2%
White Female	27	12	-56%	42	22	-48%	170	169	-1%
White Male	198	141	-29%	349	233	-33%	981	940	-4%
Other Female **	1	1	0%	1	1	0%	9	9	0%
Other Male **	7	8	14%	15	10	-33%	33	39	18%
Total	400	303	-24%	661	500	-24%	2,322	2,279	-2%

Asian includes Asian and Pacific Islander

Unknown indicates ethnicities outside DOJ definitions, Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn't provided.

Officer Age Group	Officers Using Force			Total Uses of Force			Department Demographic		
	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change
22-29	132	107	-19%	253	175	-31%	418	376	-10%
30-39	183	142	-22%	288	246	-15%	749	754	1%
40-49	63	45	-29%	89	62	-30%	666	654	-2%
50-59	22	10	-55%	31	17	-45%	461	462	0%
60+	0	0	not cal	0	0	not cal	28	33	18%
Total	400	303	-24%	661	500	-24%	2,322	2,279	-2%

**Uses of Force by
Race/Ethnicity, Gender and Age of Subject
Q3 – 2018 vs. 2019**

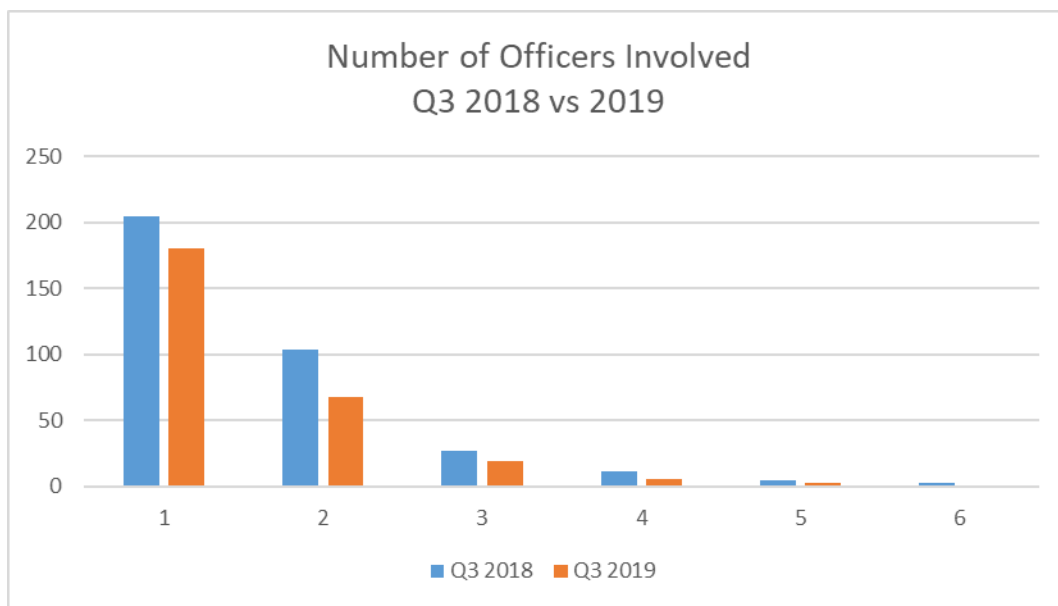
Subject Race & Gender	Number of Subjects			Total Uses of Force		
	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change
Asian Female	7	2	-71%	8	3	-63%
Asian Male	20	11	-45%	34	13	-62%
Asian Unknown or Nonbinary Gender	0	1	not cal	0	4	not cal
Black Female	30	15	-50%	38	19	-50%
Black Male	142	114	-20%	232	205	-12%
Black Unknown or Nonbinary Gender	0	1	not cal	0	1	not cal
Hispanic Female	7	5	-29%	15	5	-67%
Hispanic Male	81	58	-28%	132	97	-27%
Hispanic Unknown or Nonbinary Gender	0	0	-61%	0	0	not cal
White Female	18	7	-13%	28	9	-68%
White Male	87	76	not cal	144	118	-18%
White Unknown or Nonbinary Gender	0	2	0%	0	3	not cal
Unknown Female	2	2	-31%	2	4	100%
Unknown Male	13	9	not cal	28	17	-39%
Unknown Race & Gender	0	2	not cal	0	2	not cal
Total	407	305	-25%	661	500	-24%

Subject Age Group	Number of Subjects			Total Uses of Force		
	Q3 2018	Q3 2019	% change	Q3 2018	Q3 2019	% change
Under 18	18	4	-78%	25	4	-84%
18-29	150	118	-21%	245	187	-24%
30-39	117	93	-21%	191	171	-10%
40-49	59	49	-17%	102	84	-18%
50-59	46	24	-48%	69	30	-57%
60+	5	11	120%	11	15	36%
Unknown	12	6	-50%	18	9	-50%
Total	407	305	-25%	661	500	-24%

Unknown indicates data not provided in incident report.

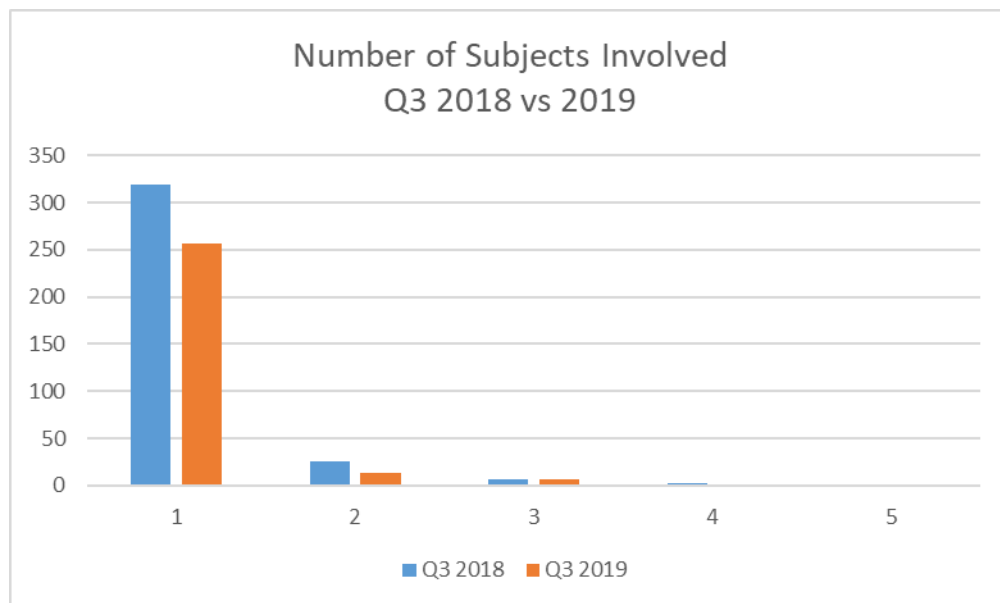
**Uses of Force Incidents by
Number of Officers Involved
July – September: 2018 vs. 2019**

Number of Officers Involved	Number of Incidents		
	Q3 2018	Q3 2019	% change
1	205	180	-12%
2	104	68	-35%
3	27	19	-30%
4	11	6	-45%
5	5	3	-40%
6	3	1	-67%
Total	355	277	-22%



**Uses of Force Incidents by
Number of Subjects Involved
July – September: 2018 vs. 2019**

Number of Subjects Involved	Number of Incidents		
	Q3 2018	Q3 2019	% change
1	319	257	-19%
2	25	13	-48%
3	7	6	-14%
4	3	1	-67%
5	1	0	-100%
Total	355	277	-22%



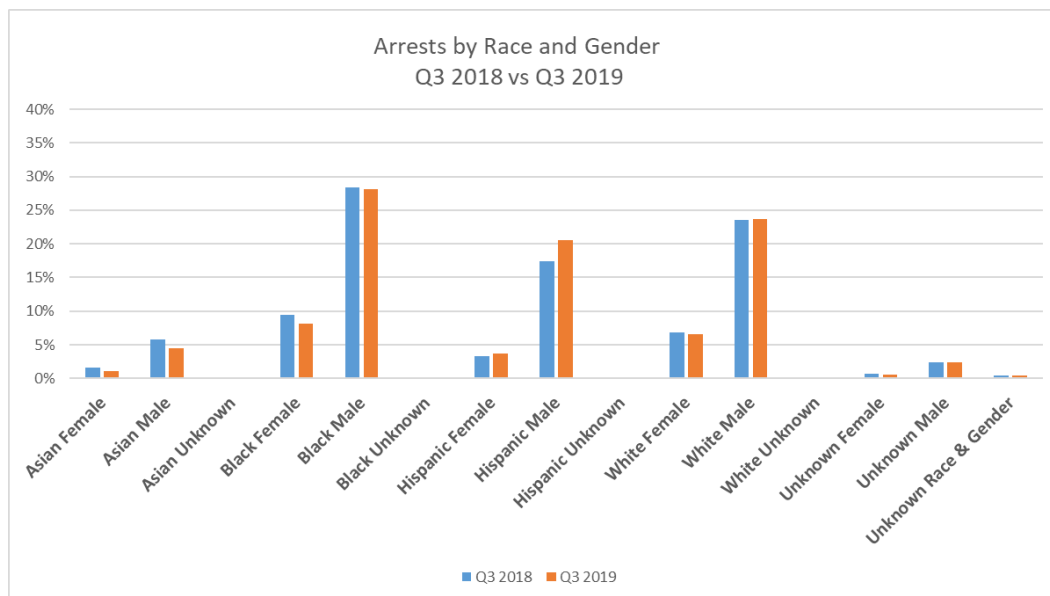
ARRESTS

SEC. 96A.3 (C) (2) TOTAL ARRESTS BY RACE/ETHNICITY AND GENDER

Arrests by Race/Ethnicity and Gender

Q3 – 2018 vs. 2019

Race and Gender	Q3 2018	Q3 2019	% change
Asian Female	94	60	-36%
Asian Male	339	241	-29%
Asian Unknown	0	1	not cal
Black Female	557	434	-22%
Black Male	1,666	1,493	-10%
Black Unknown	1	2	100%
Hispanic Female	198	198	0%
Hispanic Male	1,024	1,092	7%
Hispanic Unknown	1	5	400%
White Female	404	350	-13%
White Male	1,384	1,256	-9%
White Unknown	0	4	not cal
Unknown Female	38	28	-26%
Unknown Male	142	124	-13%
Unknown Race & Gender	22	24	9%
Total	5,870	5,312	-10%



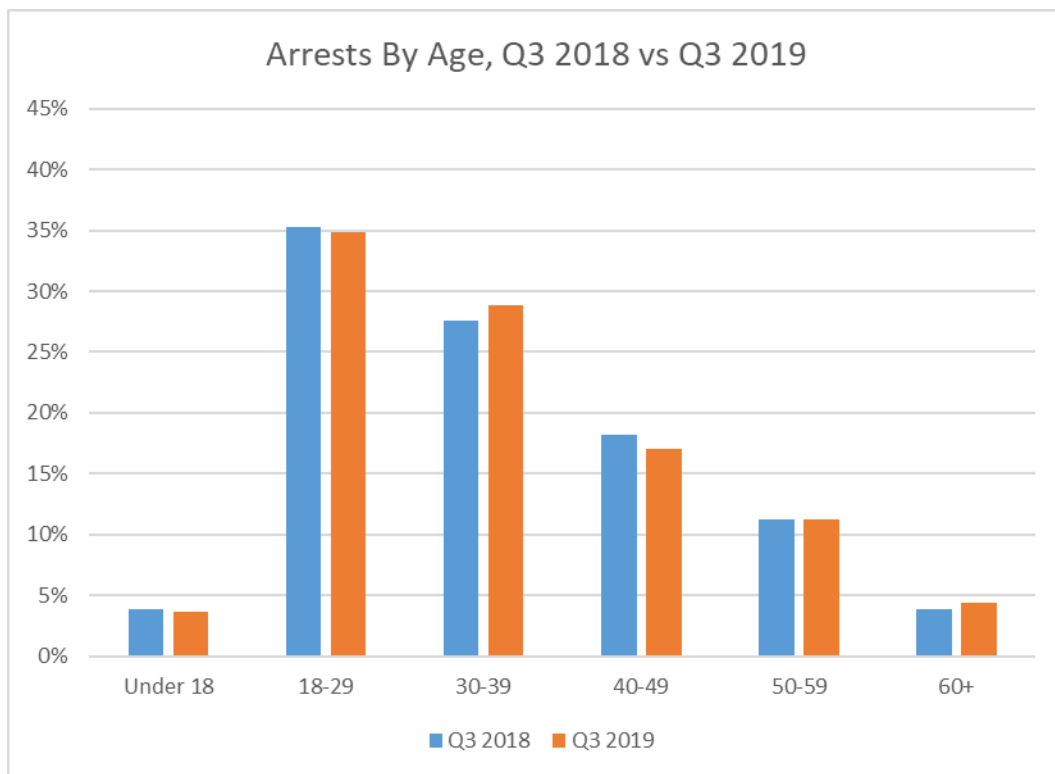
Arrests totals do not include arrests at Airport.

Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports in which data wasn’t provided.

SEC. 96A.3 (C) (2) TOTAL ARRESTS BY AGE

Arrests by Age Q3 – 2018 vs. 2019

Age	Q3 2018	Q3 2019	% change
Under 18	228	193	-15%
18-29	2,072	1,850	-11%
30-39	1,620	1532	-5%
40-49	1,065	906	-15%
50-59	658	599	-9%
60+	227	232	2%
Total	5,870	5,312	-10%



Arrests totals do not include arrests at Airport.

Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

DEPARTMENT OF POLICE ACCOUNTABILITY (DPA)

The Department is required to obtain information from the Department of Police Accountability (DPA), formerly the Office of Citizens Complaints, relating to the total number of complaints for the reporting period received by DPA that it characterizes as allegations of bias based on race or ethnicity, gender, or gender identity. The Department also is required to include in its report the total number of complaints DPA closed during the reporting period that were characterized as allegations of bias based on race or ethnicity, gender, or gender identity, as well as the total number of each type of disposition for such complaints.

Allegations of Bias based on Race or Ethnicity, Gender, or Gender Identity Received and Closed by the Department of Police Accountability (formerly the Office of Citizen Complaints)

Cases received involving claims of racial and/or gender bias	Q3 2019
Racial Bias	4
Gender Bias	0
Both Racial and Gender Bias	0
Total	4

No officers were named for allegations of racial or gender bias.

DPA received 211 cases for the quarter, including above.

Total Cases Received in 2019 involving Racial or Gender Bias: 12 Cases

Closures of cases involving claims of racial and/or gender bias	Q3 2019
Racial Bias	4
Gender Bias	0
Homophobic Bias	2
Both Racial and Gender Bias	0
Total	6

12 Officers were named in those 6 cases.

Dispositions of all cases	Q3 2019
Sustained	15
Sustained bias-related allegation	0
Closed*	133
Mediated	8

*Closure reasons: unfounded, proper conduct, not sustained, no finding, and no finding/withdrawn

DPA closed a total of 148 cases for the quarter, including above.

DPA closed a total of 449 cases for the year, including above.

Source: Department of Police Accountability

COMPLAINTS RECEIVED BY SFPD, AND INVESTIGATED BY THE DEPARTMENT OF HUMAN RESOURCES

As part of the Department's commitment to transparency, listed are bias-related complaints received by the Department, and forwarded to the Department of Human Resources (DHR) for investigation.

Bias Complaints Received and Closed by The San Francisco Police Department and Investigated by DHR

EEO Cases Received	Q3 2019
Age / Race / Religion and Gender Discrimination	0
Hostile Work Environment	1
Gender Discrimination	0
Race Discrimination	1
Race / Sex Discrimination	0
Retaliation	1
Sexual Harrassment	2
Sexual Orientation	1
Total	6

4 employees were named in the above cases

EEO Cases Closed	Q3 2019
Age / Race / Religion and Gender Discrimination	1
Gender Discrimination	3
Hostile Work Environment	2
Race Discrimination	1
Race / Sex Discrimination	0
Sexual Harrassment	0
Sexual Orientation	1
Total	8

Dispositions of the cases	Q3 2019
Sustained	0
Closed	8

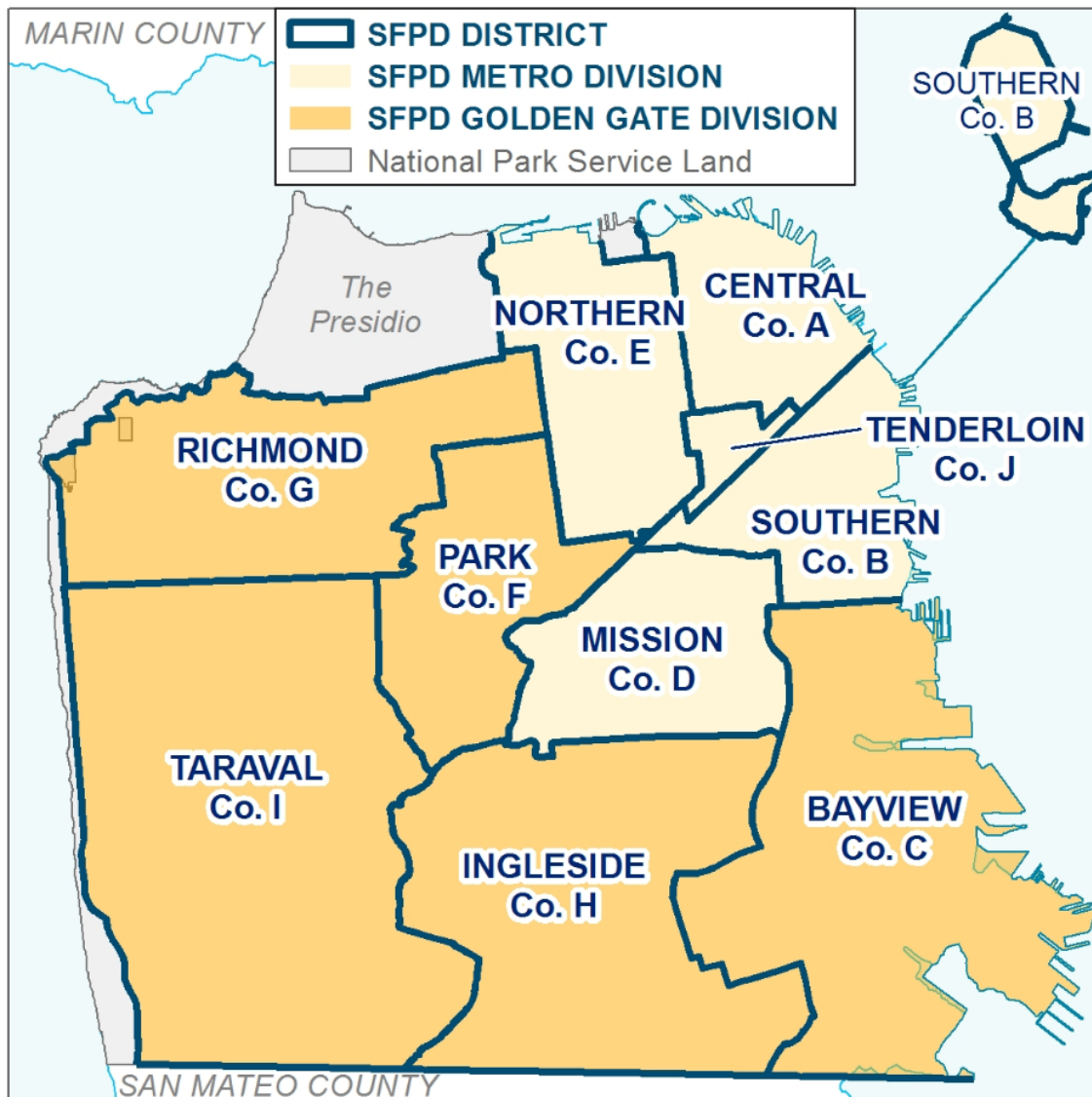
Closure reasons:

- (1) Administrative Closure/Information Only
- (2) Administrative Closure/Insufficient Evidence
- (1) Administrative Closure / Mediated
- (3) Administrative Closure / Rejected
- (1) Administrative Closure / Withdrawn

Source: SFPD Risk Management EEO Quarterly Report

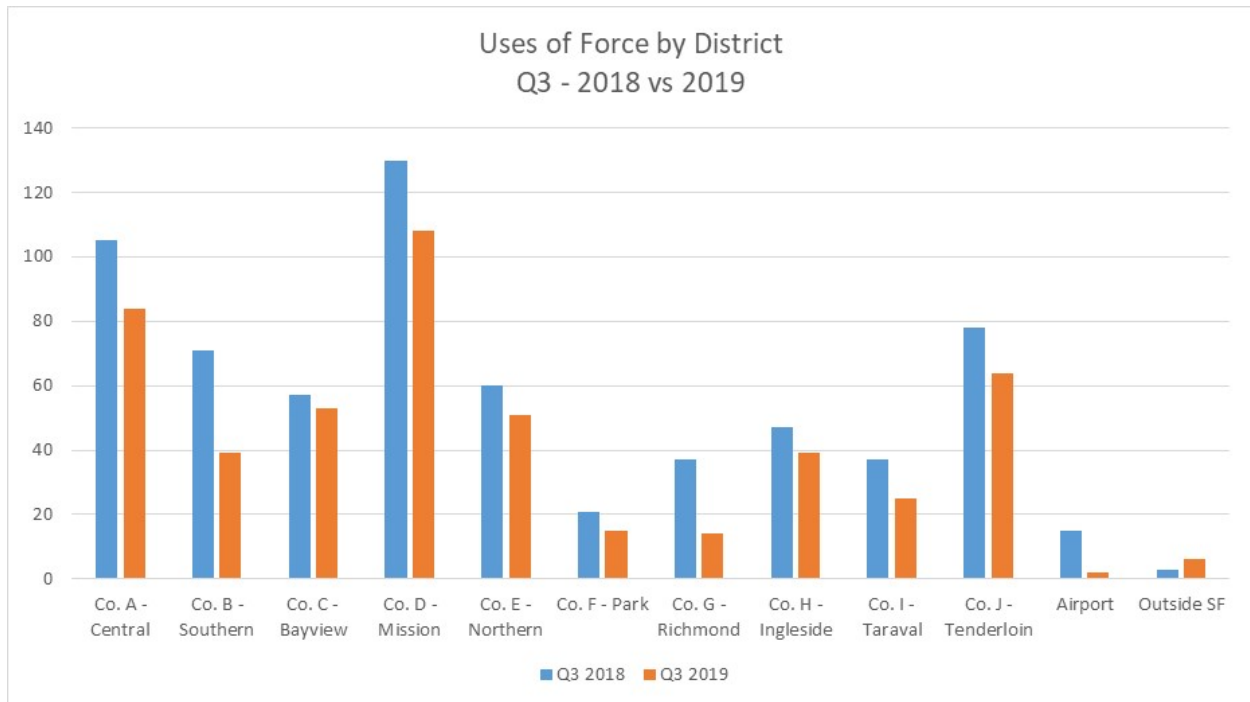
USE OF FORCE AND ARREST DATA BY POLICE DISTRICT

July – September 2019



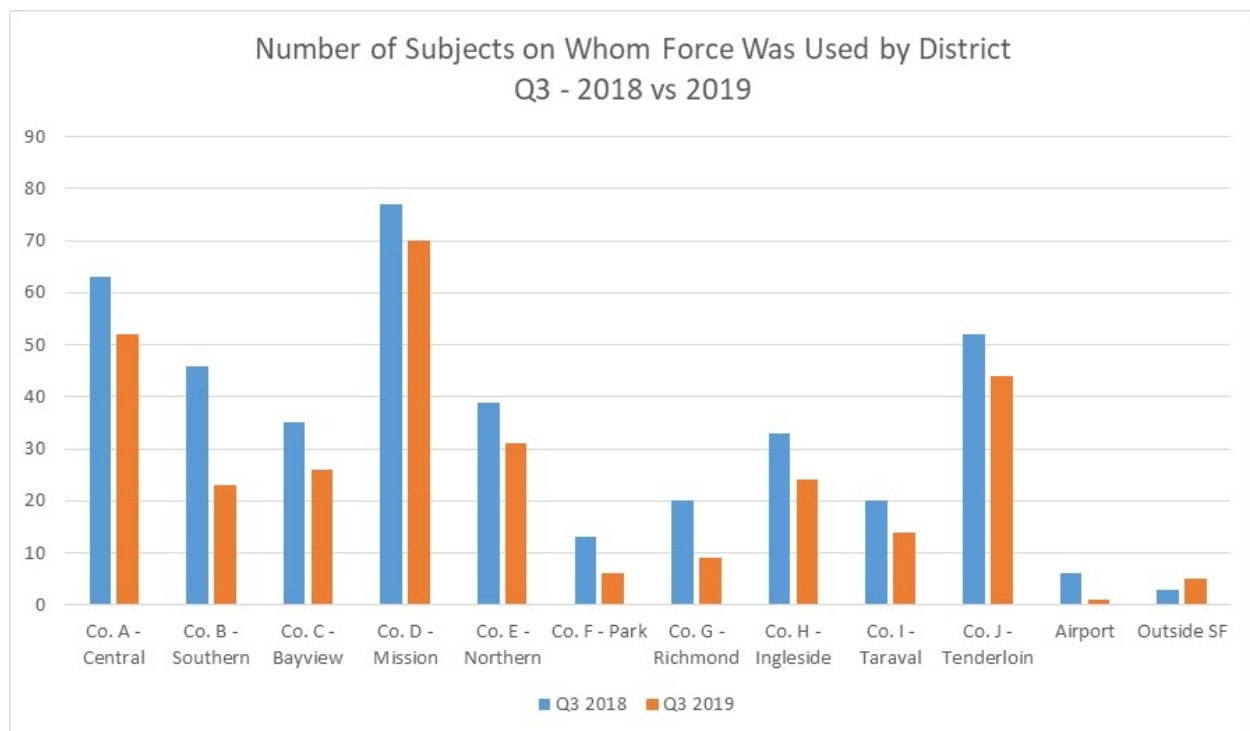
Uses of Force by District Q3 – 2018 vs. 2019

Districts	Q3 2018	Q3 2019	% change
Co. A - Central	105	84	-20%
Co. B - Southern	71	39	-45%
Co. C - Bayview	57	53	-7%
Co. D - Mission	130	108	-17%
Co. E - Northern	60	51	-15%
Co. F - Park	21	15	-29%
Co. G - Richmond	37	14	-62%
Co. H - Ingleside	47	39	-17%
Co. I - Taraval	37	25	-32%
Co. J - Tenderloin	78	64	-18%
Airport	15	2	-87%
Outside SF	3	6	100%
Total	661	500	-24%



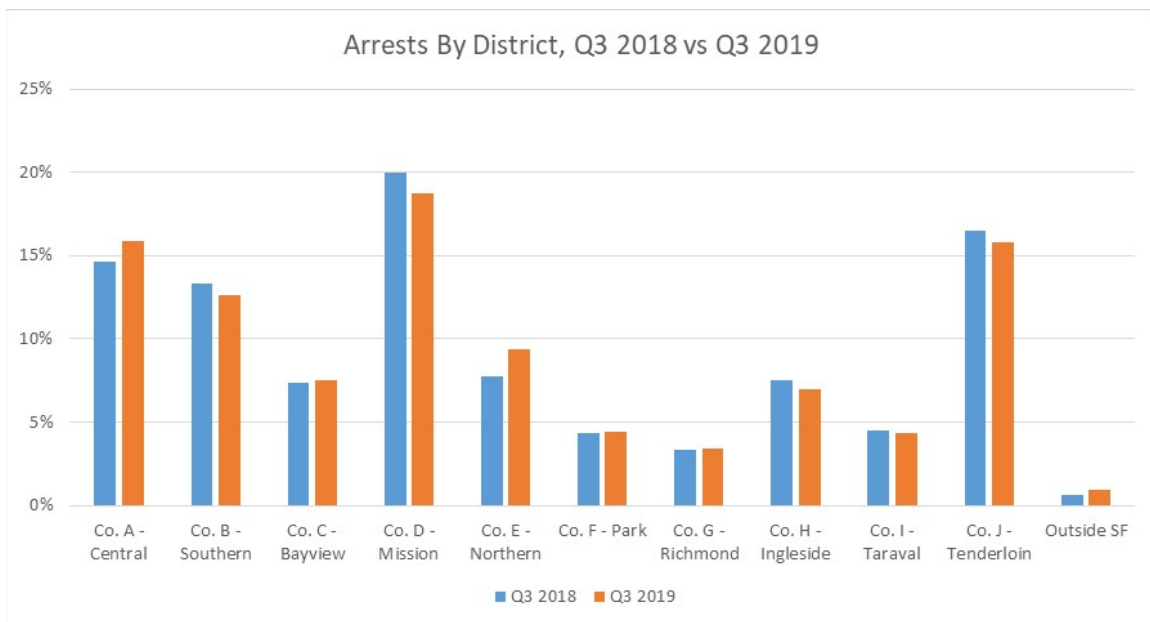
Number of Subjects on Whom Force Was Used by District Q3 – 2018 vs. 2019

Districts	Number of Subjects		% change
	Q3 2018	Q3 2019	
Co. A - Central	63	52	-17%
Co. B - Southern	46	23	-50%
Co. C - Bayview	35	26	-26%
Co. D - Mission	77	70	-9%
Co. E - Northern	39	31	-21%
Co. F - Park	13	6	-54%
Co. G - Richmond	20	9	-55%
Co. H - Ingleside	33	24	-27%
Co. I - Taraval	20	14	-30%
Co. J - Tenderloin	52	44	-15%
Airport	6	1	-83%
Outside SF	3	5	67%
Total	407	305	-25%



Total Arrests by District Q3 – 2018 vs. 2019

District	Q3 2018	Q3 2019	% change
Co. A - Central	859	843	-2%
Co. B - Southern	784	669	-15%
Co. C - Bayview	433	399	-8%
Co. D - Mission	1,172	996	-15%
Co. E - Northern	456	500	10%
Co. F - Park	256	233	-9%
Co. G - Richmond	197	181	-8%
Co. H - Ingleside	442	372	-16%
Co. I - Taraval	264	232	-12%
Co. J - Tenderloin	969	839	-13%
Outside SF	38	48	26%
Total	5,870	5,312	-10%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

**Central District
(Company A)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	24
Physical Control	31
Strike by Object/Fist	15
Impact Weapon	7
OC (Pepper Spray)	4
ERIW	0
Spike Strips	3
Handcuffing	0
Total	84

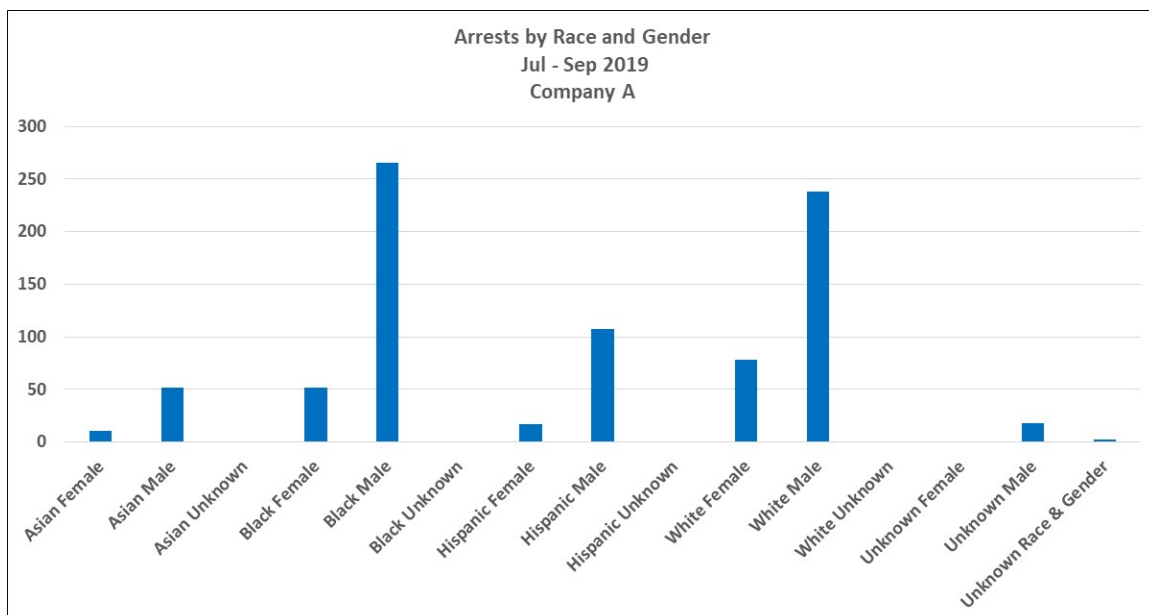
Time of Day/Day of Week									
Central	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	6	15	0	0	2	2	6	31	37%
0400-0759	0	0	2	0	0	0	3	5	6%
0800-1159	0	0	0	2	0	0	6	8	10%
1200-1559	5	0	2	1	0	2	0	10	12%
1600-1959	2	1	3	1	0	3	1	11	13%
2000-2359	2	2	1	3	0	10	1	19	23%
Total	15	18	8	7	2	17	17	84	100%
Percentage	18%	21%	10%	8%	2%	20%	20%	100%	

**Central District
(Company A)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	8	10	4	0	0	0	0	0	22	26%
Part I Property	8	1	2	2	1	0	3	0	17	20%
Person with a gun (221)	7	0	0	0	0	0	0	0	7	8%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	14	8	2	3	0	0	0	27	32%
Narcotics Arrest	0	2	0	0	0	0	0	0	2	2%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	1	0	0	0	0	0	0	1	1%
Mental Health Related (5150/800/801)	0	1	0	0	0	0	0	0	1	1%
Restraining Order Violation	0	1	0	0	0	0	0	0	1	1%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	1	0	0	0	0	0	0	0	1	1%
Vandalism (594/595)	0	0	1	1	0	0	0	0	2	2%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	1	0	0	0	0	1	1%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	1	0	1	0	0	0	0	2	2%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	24	31	15	7	4	0	3	0	84	100%

**Central District
(Company A)
Arrests by Race/Ethnicity and Gender
July – September 2019**

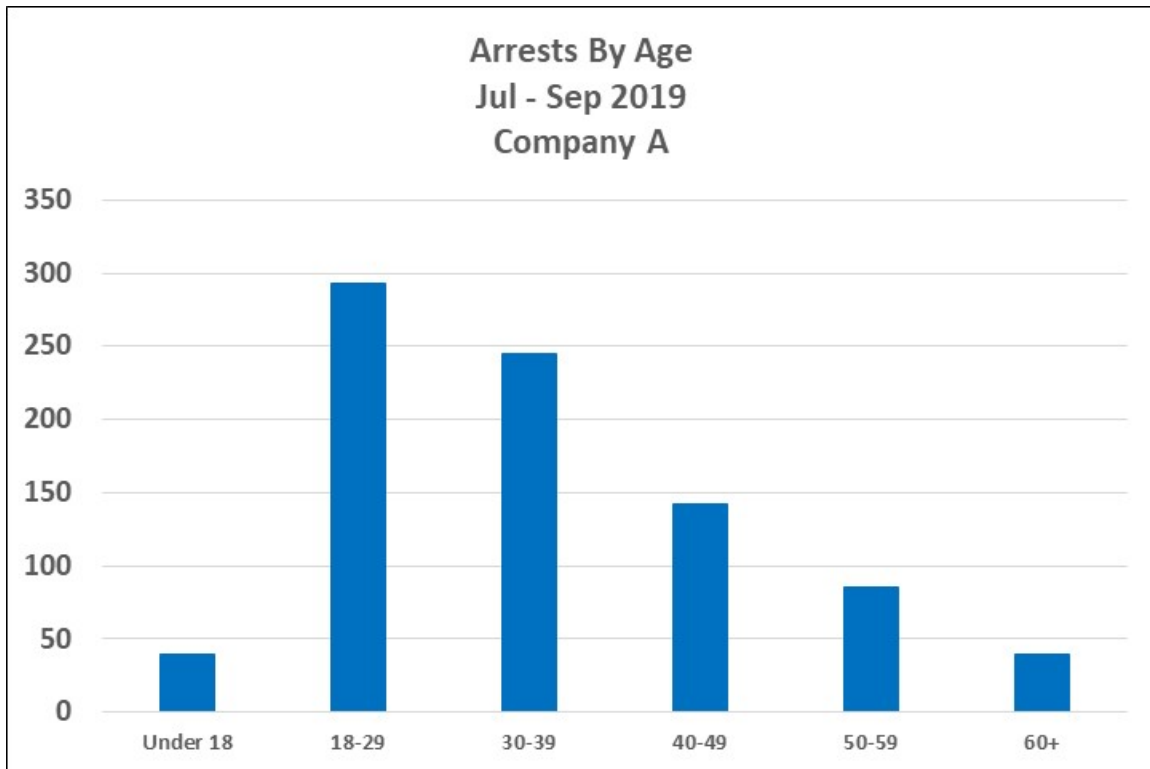
Race and Gender	Q3 2019 Total	% of Total
Asian Female	11	1%
Asian Male	52	6%
Asian Unknown	0	0%
Black Female	52	6%
Black Male	265	31%
Black Unknown	1	0%
Hispanic Female	17	2%
Hispanic Male	107	13%
Hispanic Unknown	0	0%
White Female	78	9%
White Male	238	28%
White Unknown	1	0%
Unknown Female	1	0%
Unknown Male	18	2%
Unknown Race & Gender	2	0%
Total	843	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Central District
(Company A)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	39	5%
18-29	293	35%
30-39	245	29%
40-49	142	17%
50-59	85	10%
60+	39	5%
Total	843	100%



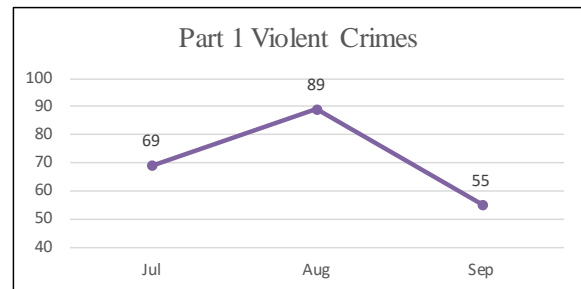
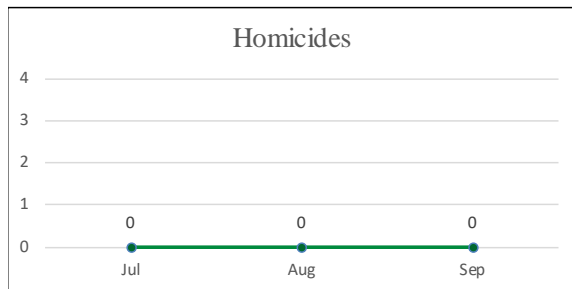
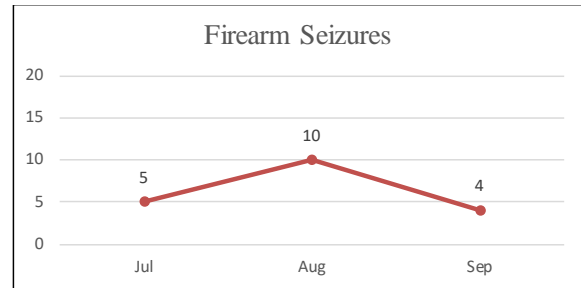
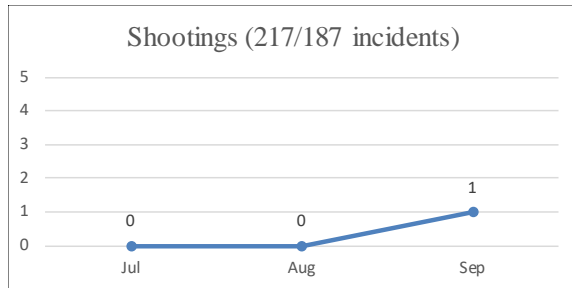
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Central District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Southern District
(Company B)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	16
Physical Control	15
Strike by Object/Fist	6
Impact Weapon	0
OC (Pepper Spray)	1
ERIW	0
Spike Strips	0
Handcuffing	1
Total	39

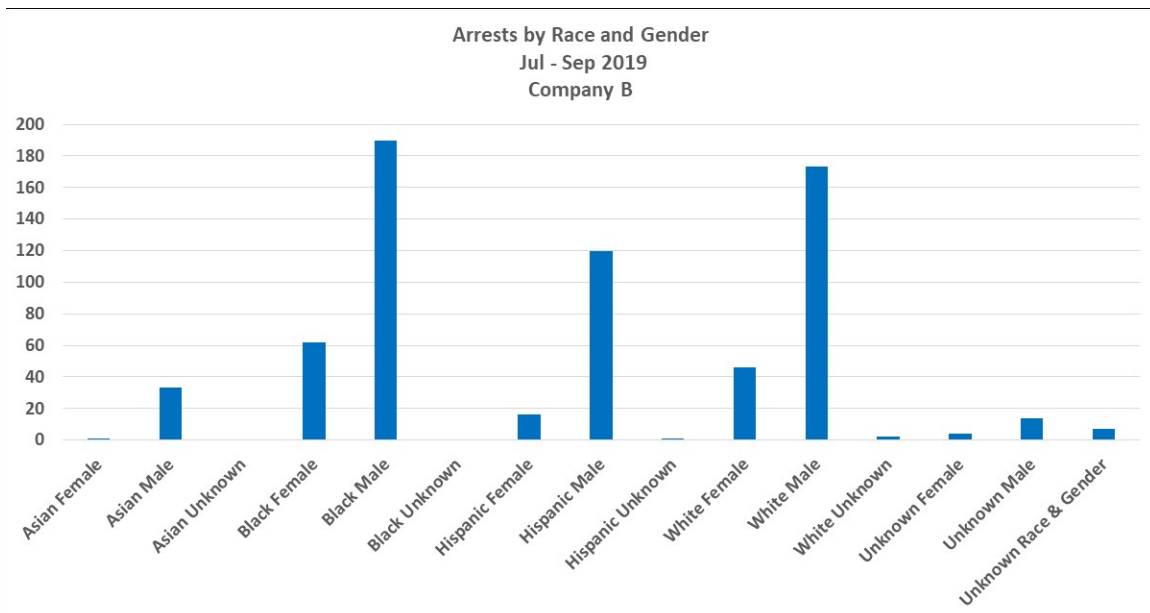
Time of Day/Day of Week									
Southern	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	1	1	0	2	5%
0400-0759	0	2	0	0	0	3	1	6	15%
0800-1159	0	2	0	0	0	3	0	5	13%
1200-1559	1	0	6	0	0	0	0	7	18%
1600-1959	2	0	0	0	1	1	2	6	15%
2000-2359	2	1	2	0	1	7	0	13	33%
Total	5	5	8	0	3	15	3	39	100%
Percentage	13%	13%	21%	0%	8%	38%	8%	100%	

**Southern District
(Company B)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	2	1	2	0	0	0	0	0	5	13%
Part I Property	10	5	0	0	0	0	0	0	15	38%
Person with a gun (221)	2	0	0	0	0	0	0	0	2	5%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	3	1	0	0	0	0	0	4	10%
Narcotics Arrest	0	1	0	0	0	0	0	0	1	3%
Search Warrant/Warrant Arrest	1	3	2	0	1	0	0	1	8	21%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	1	0	0	0	0	0	0	0	1	3%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	1	0	0	0	0	0	0	1	3%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	1	1	0	0	0	0	0	2	5%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	16	15	6	0	1	0	0	1	39	100%

**Southern District
(Company B)
Arrests by Race/Ethnicity and Gender
July – September 2019**

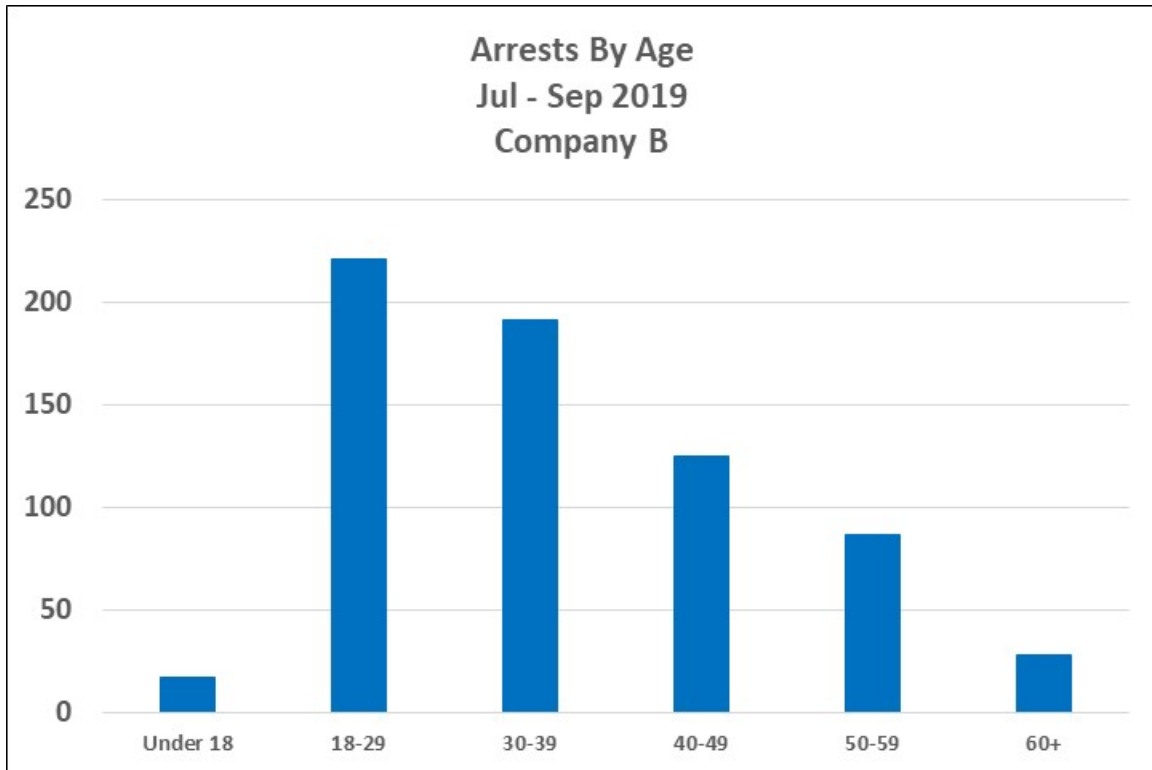
Race and Gender	Q3 2019 Total	% of Total
Asian Female	1	0%
Asian Male	33	5%
Asian Unknown	0	0%
Black Female	62	9%
Black Male	190	28%
Black Unknown	0	0%
Hispanic Female	16	2%
Hispanic Male	120	18%
Hispanic Unknown	1	0%
White Female	46	7%
White Male	173	26%
White Unknown	2	0%
Unknown Female	4	1%
Unknown Male	14	2%
Unknown Race & Gender	7	1%
Total	669	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Southern District
(Company B)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	17	3%
18-29	221	33%
30-39	191	29%
40-49	125	19%
50-59	87	13%
60+	28	4%
Total	669	100%



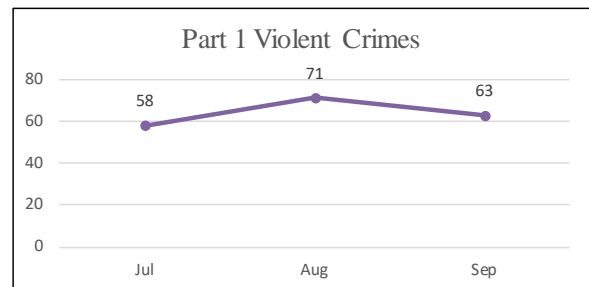
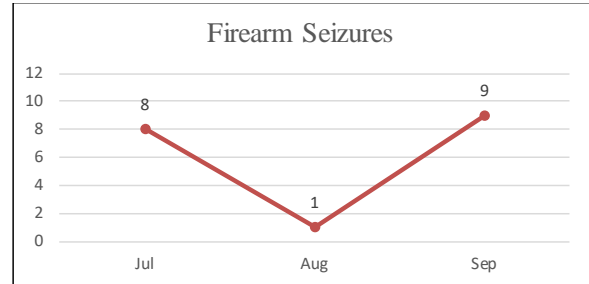
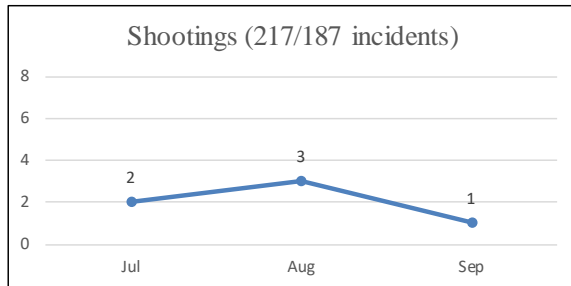
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Southern District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Bayview District
(Company C)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	29
Physical Control	9
Strike by Object/Fist	10
Impact Weapon	4
OC (Pepper Spray)	1
ERIW	0
Spike Strips	0
Handcuffing	0
Total	53

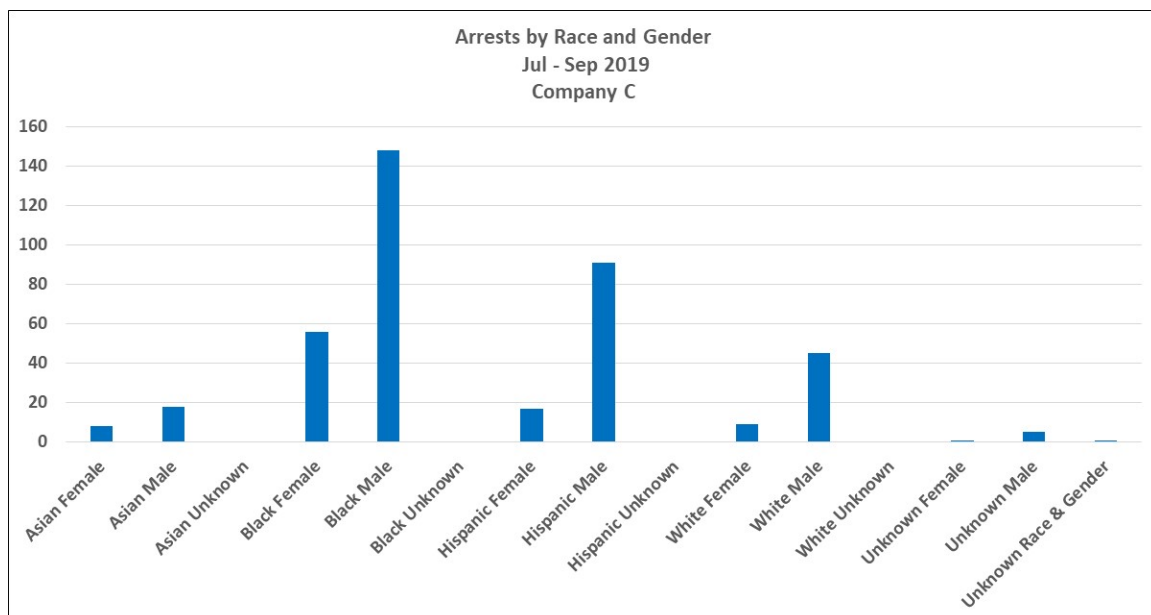
Time of Day/Day of Week									
Bayview	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	1	0	2	0	0	3	6%
0400-0759	0	0	3	1	5	0	7	16	30%
0800-1159	0	0	0	0	2	0	0	2	4%
1200-1559	2	0	2	0	6	0	5	15	28%
1600-1959	0	2	0	0	0	0	3	5	9%
2000-2359	6	0	0	3	3	0	0	12	23%
Total	8	2	6	4	18	0	15	53	100%
Percentage	15%	4%	11%	8%	34%	0%	28%	100%	

**Bayview District
(Company C)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	10	3	3	1	1	0	0	0	18	34%
Part I Property	4	0	0	1	0	0	0	0	5	9%
Person with a gun (221)	6	0	0	0	0	0	0	0	6	11%
Person with a knife (219)	1	0	0	0	0	0	0	0	1	2%
Suspicious Person (311/811/601/603/646/916/917)	4	4	7	2	0	0	0	0	17	32%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	1	0	0	0	0	0	0	0	1	2%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	3	0	0	0	0	0	0	0	3	6%
Traffic-Related	0	2	0	0	0	0	0	0	2	4%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	29	9	10	4	1	0	0	0	53	100%

**Bayview District
(Company C)
Arrests by Race/Ethnicity and Gender
July – September 2019**

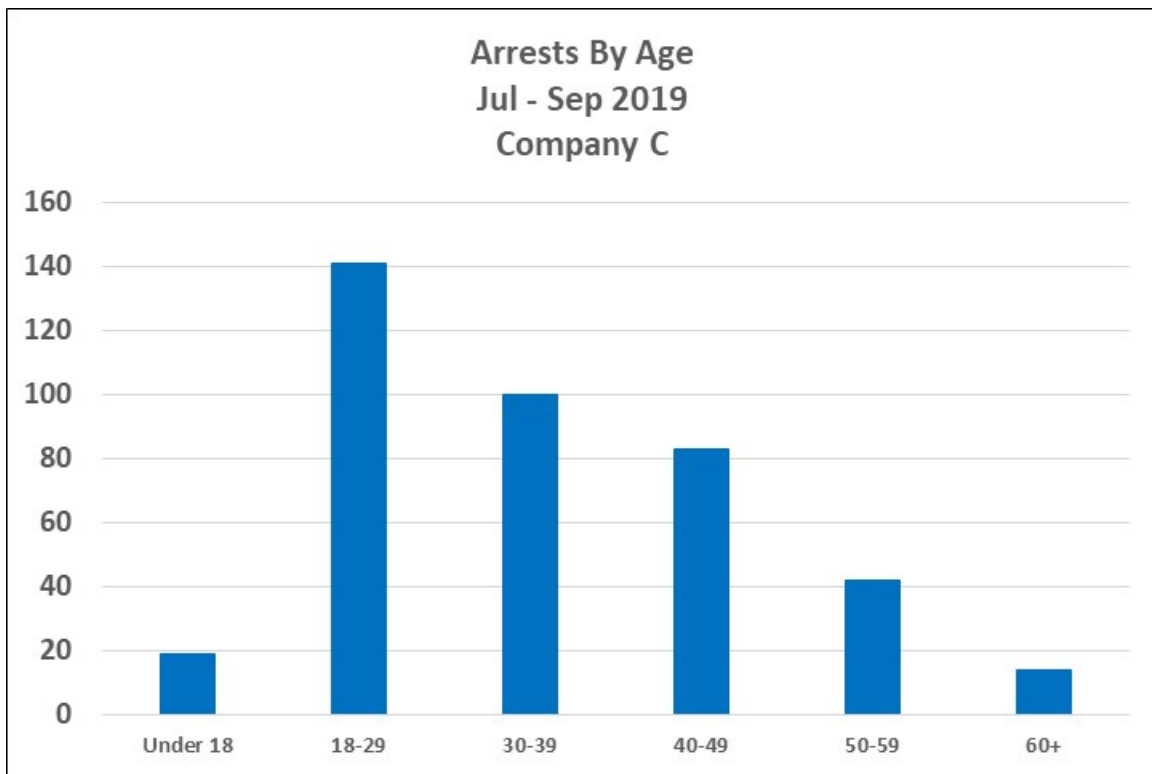
Race and Gender	Q3 2019 Total	% of Total
Asian Female	8	2%
Asian Male	18	5%
Asian Unknown	0	0%
Black Female	56	14%
Black Male	148	37%
Black Unknown	0	0%
Hispanic Female	17	4%
Hispanic Male	91	23%
Hispanic Unknown	0	0%
White Female	9	2%
White Male	45	11%
White Unknown	0	0%
Unknown Female	1	0%
Unknown Male	5	1%
Unknown Race & Gender	1	0%
Total	399	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Bayview District
(Company C)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	19	5%
18-29	141	35%
30-39	100	25%
40-49	83	21%
50-59	42	11%
60+	14	4%
Total	399	100%



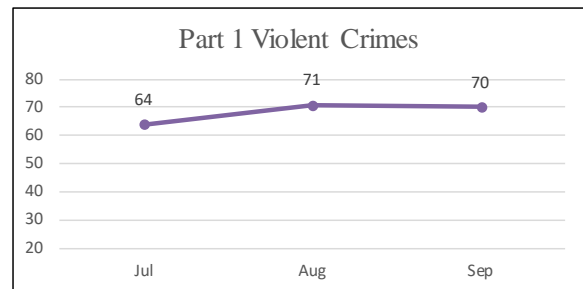
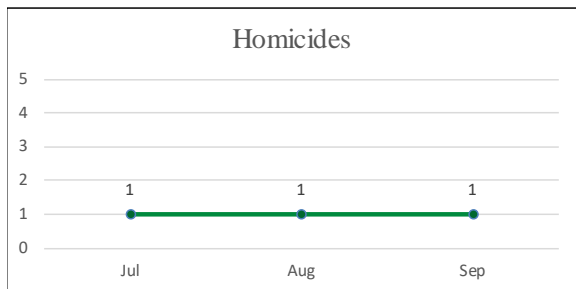
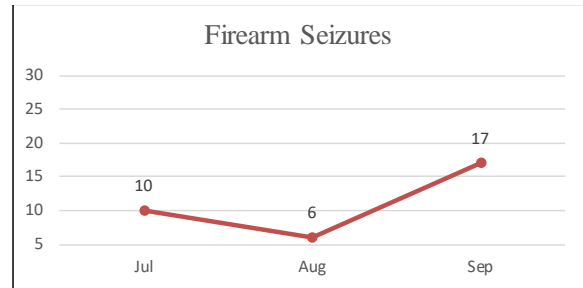
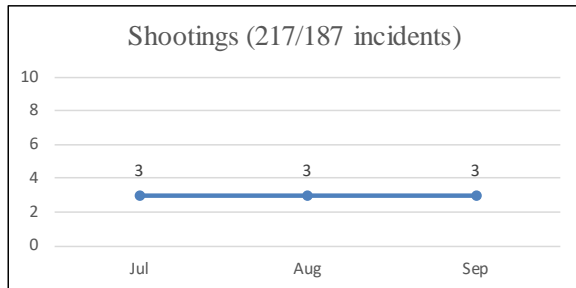
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = "Booked" or "Cited."

Bayview District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Mission District
(Company D)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	52
Physical Control	39
Strike by Object/Fist	11
Impact Weapon	3
OC (Pepper Spray)	0
ERIW	1
Spike Strips	2
Handcuffing	0
Total	108

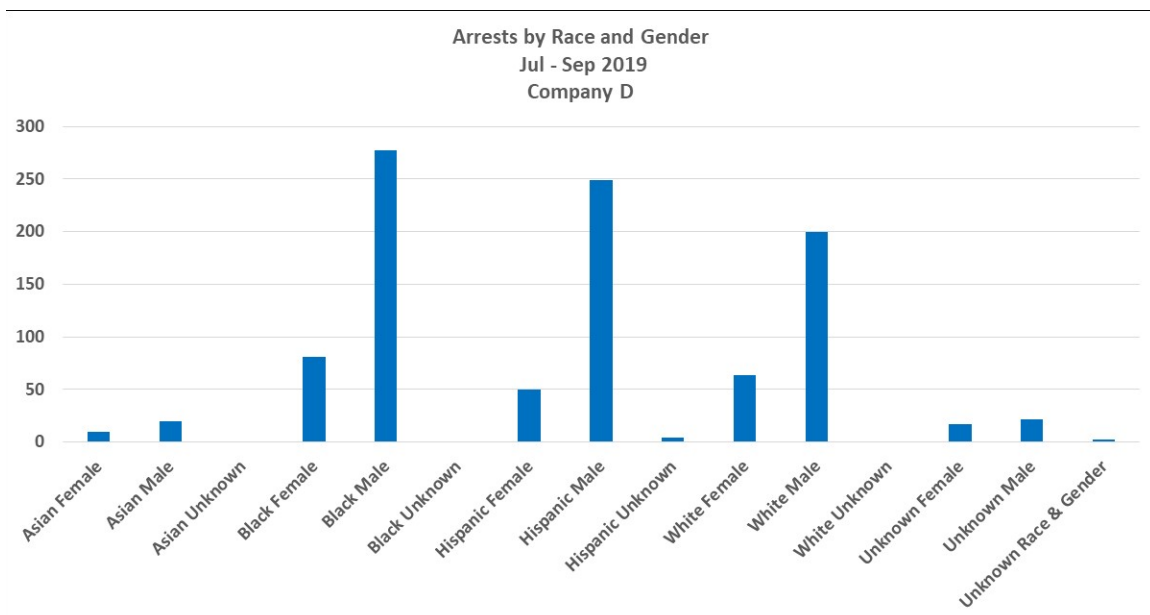
Time of Day/Day of Week									
Mission	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	3	5	7	0	4	7	4	30	28%
0400-0759	0	1	0	0	0	0	0	1	1%
0800-1159	1	3	2	4	0	6	0	16	15%
1200-1559	0	0	5	3	2	6	0	16	15%
1600-1959	3	2	3	10	2	0	2	22	20%
2000-2359	3	2	4	1	8	2	3	23	21%
Total	10	13	21	18	16	21	9	108	100%
Percentage	9%	12%	19%	17%	15%	19%	8%	100%	

**Mission District
(Company D)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	8	15	3	1	0	0	0	0	27	25%
Part I Property	26	4	0	0	0	0	0	0	30	28%
Person with a gun (221)	10	2	0	0	0	0	0	0	12	11%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	6	2	4	0	0	1	0	0	13	12%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	2	1	0	0	0	0	0	3	3%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	7	2	2	0	0	0	0	11	10%
Restraining Order Violation	0	0	1	0	0	0	0	0	1	1%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	2	1	0	0	0	0	2	0	5	5%
Vandalism (594/595)	0	2	0	0	0	0	0	0	2	2%
Weapon, Carrying	0	2	0	0	0	0	0	0	2	2%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	2	0	0	0	0	0	0	2	2%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	52	39	11	3	0	1	2	0	108	100%

**Mission District
(Company D)
Arrests by Race/Ethnicity and Gender
July – September 2019**

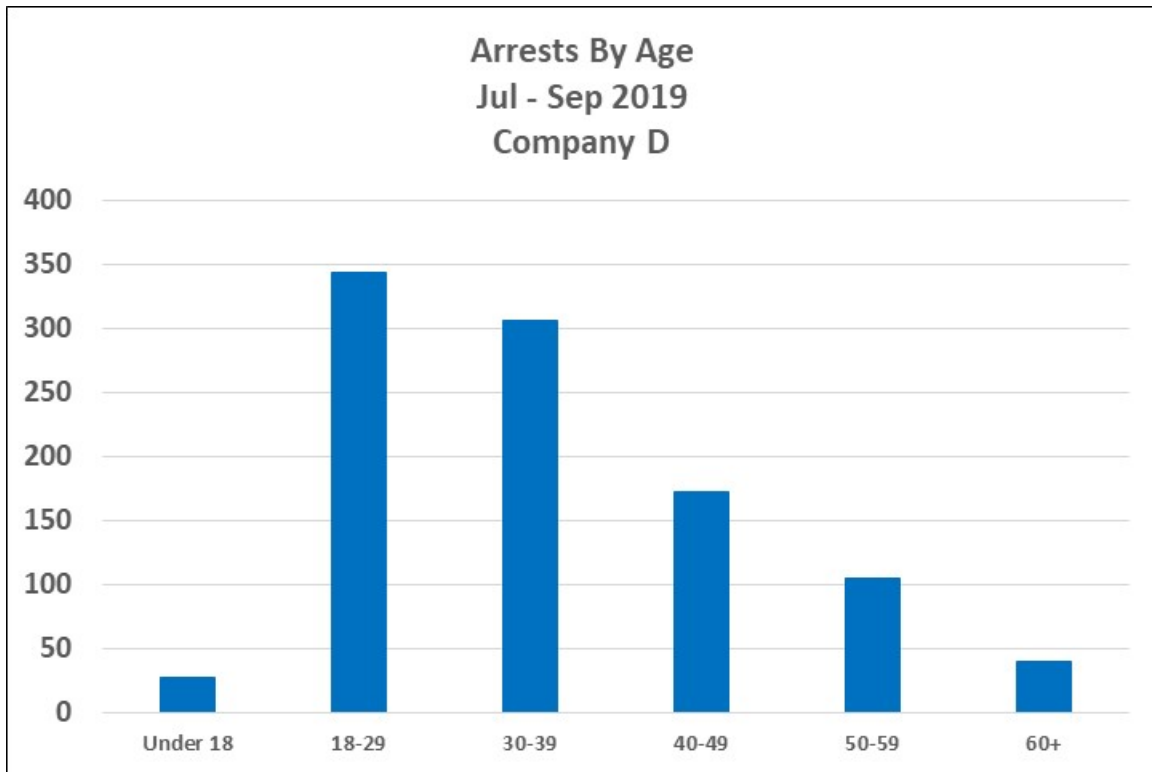
Race and Gender	Q3 2019 Total	% of Total
Asian Female	10	1%
Asian Male	20	2%
Asian Unknown	0	0%
Black Female	81	8%
Black Male	277	28%
Black Unknown	0	0%
Hispanic Female	50	5%
Hispanic Male	249	25%
Hispanic Unknown	4	0%
White Female	64	6%
White Male	200	20%
White Unknown	0	0%
Unknown Female	17	2%
Unknown Male	22	2%
Unknown Race & Gender	2	0%
Total	996	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Mission District
(Company D)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	28	3%
18-29	344	35%
30-39	306	31%
40-49	173	17%
50-59	105	11%
60+	40	4%
Total	996	100%

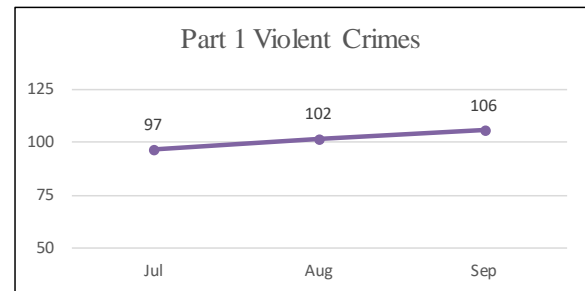
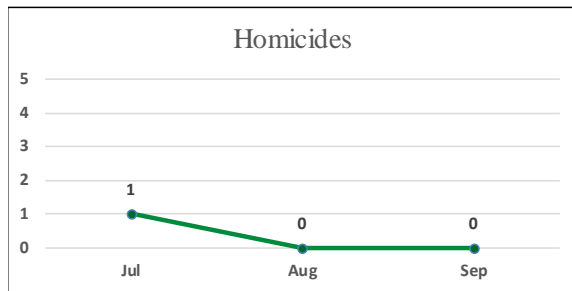
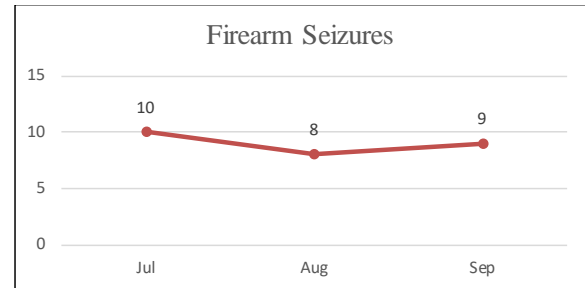
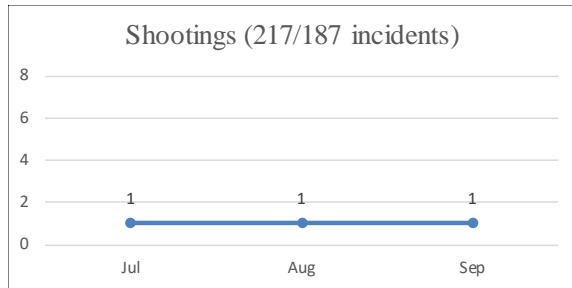


Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Mission District

Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes

July 1 – September 30, 2019



**Northern District
(Company E)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	14
Physical Control	20
Strike by Object/Fist	13
Impact Weapon	0
OC (Pepper Spray)	0
ERIW	0
Spike Strips	3
Handcuffing	1
Total	51

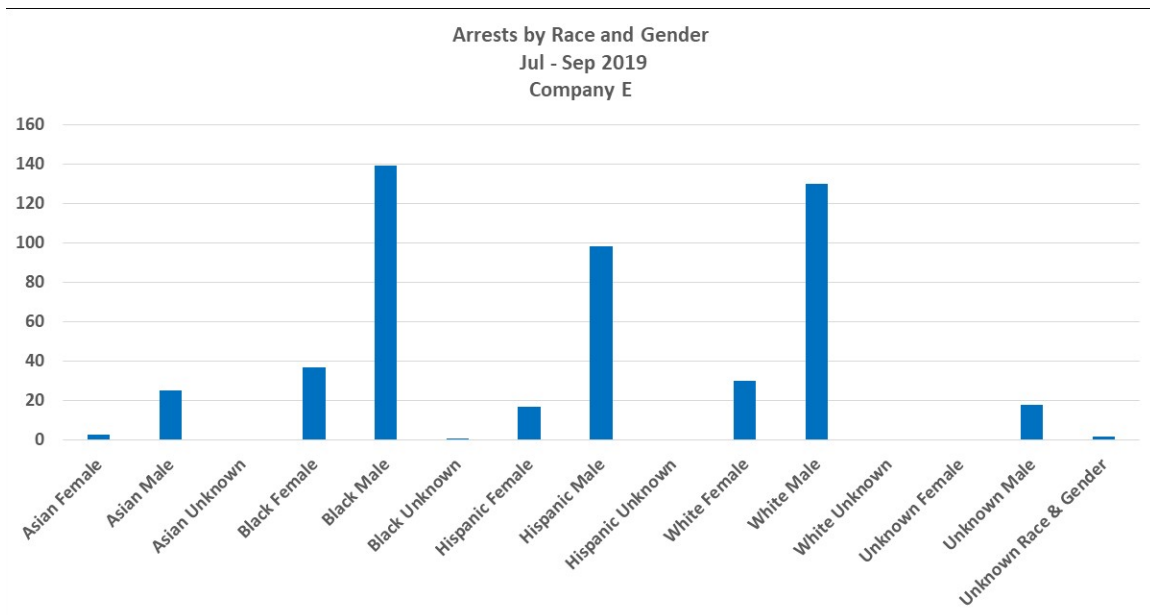
Time of Day/Day of Week									
Northern	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	1	2	0	0	5	3	2	13	25%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	5	0	0	0	1	1	7	14%
1200-1559	0	4	1	0	5	1	0	11	22%
1600-1959	2	1	1	0	1	2	0	7	14%
2000-2359	0	3	7	2	1	0	0	13	25%
Total	3	15	9	2	12	7	3	51	100%
Percentage	6%	29%	18%	4%	24%	14%	6%	100%	

**Northern District
(Company E)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	1	2	2	0	0	0	0	0	5	10%
Part I Property	10	7	1	0	0	0	3	0	21	41%
Person with a gun (221)	1	0	0	0	0	0	0	0	1	2%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	1	3	3	0	0	0	0	0	7	14%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	1	2	0	0	0	0	1	4	8%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	3	2	0	0	0	0	0	5	10%
Traffic-Related	1	0	0	0	0	0	0	0	1	2%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	3	3	0	0	0	0	0	6	12%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	1	0	0	0	0	0	0	1	2%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	14	20	13	0	0	0	3	1	51	100%

**Northern District
(Company E)
Arrests by Race/Ethnicity and Gender
July – September 2019**

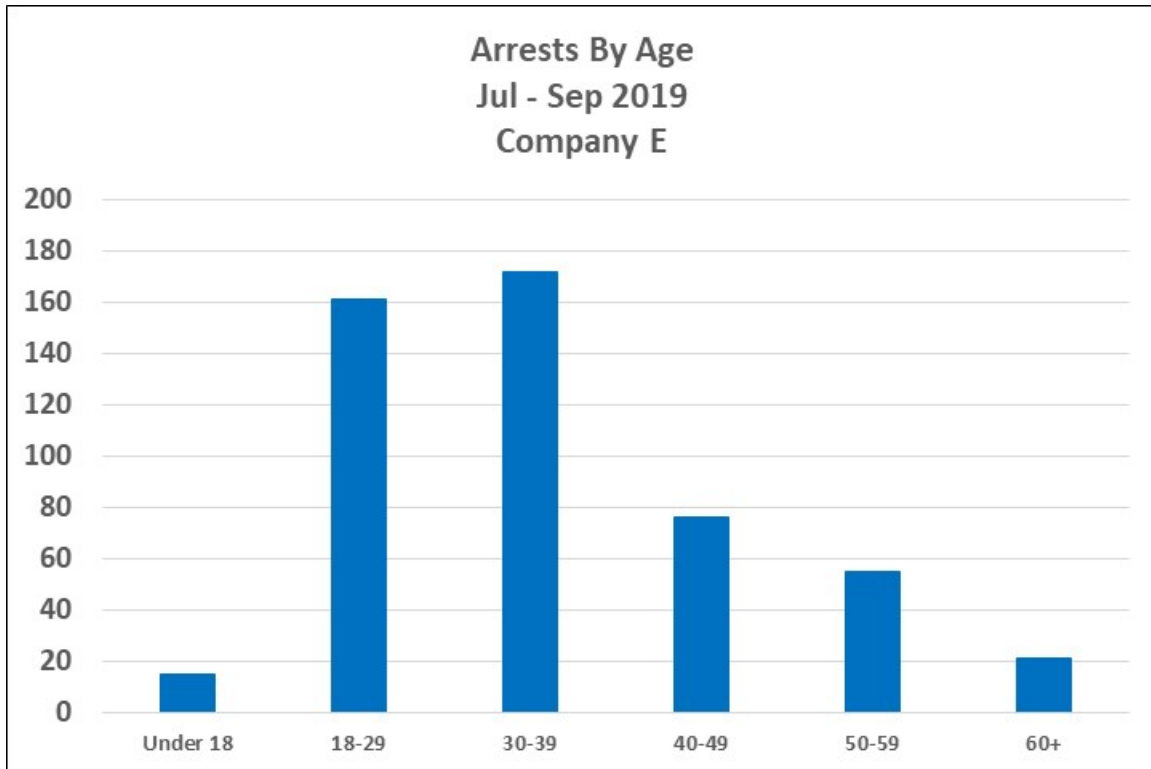
Race and Gender	Q3 2019 Total	% of Total
Asian Female	3	1%
Asian Male	25	5%
Asian Unknown	0	0%
Black Female	37	7%
Black Male	139	28%
Black Unknown	1	0%
Hispanic Female	17	3%
Hispanic Male	98	20%
Hispanic Unknown	0	0%
White Female	30	6%
White Male	130	26%
White Unknown	0	0%
Unknown Female	0	0%
Unknown Male	18	4%
Unknown Race & Gender	2	0%
Total	500	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Northern District
(Company E)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	15	3%
18-29	161	32%
30-39	172	34%
40-49	76	15%
50-59	55	11%
60+	21	4%
Total	500	100%



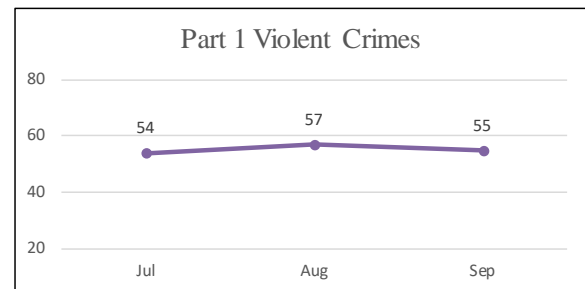
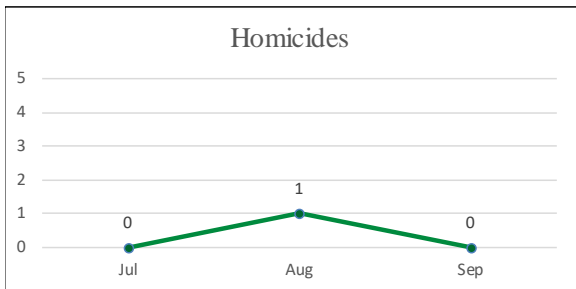
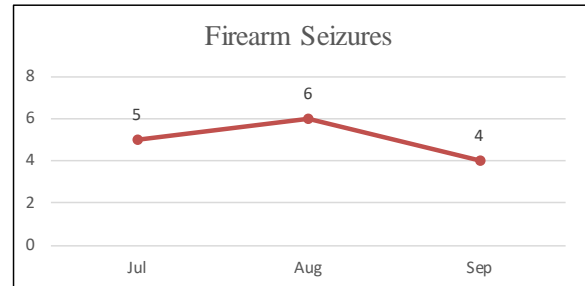
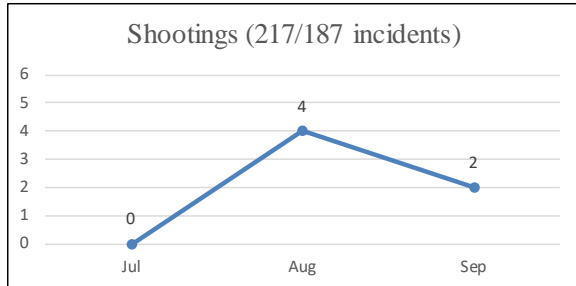
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Northern District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Park District
(Company F)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	2
Physical Control	5
Strike by Object/Fist	0
Impact Weapon	6
OC (Pepper Spray)	1
ERIW	1
Spike Strips	0
Handcuffing	0
Total	15

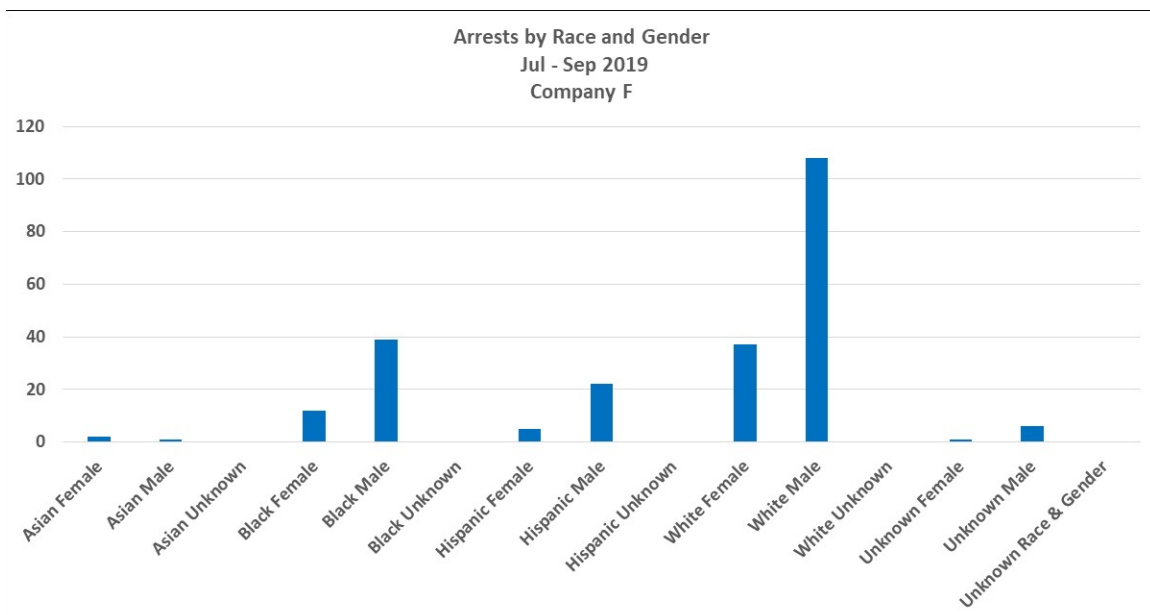
Time of Day/Day of Week									
Park	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	3	0	0	0	0	0	3	20%
1200-1559	0	0	0	3	0	0	0	3	20%
1600-1959	0	1	0	3	0	1	0	5	33%
2000-2359	4	0	0	0	0	0	0	4	27%
Total	4	4	0	6	0	1	0	15	100%
Percentage	27%	27%	0%	40%	0%	7%	0%	100%	

**Park District
(Company F)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	0	1	0	2	0	0	0	0	3	20%
Part I Property	0	0	0	0	0	0	0	0	0	0%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	2	2	0	1	1	1	0	0	7	47%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	1	0	0	0	0	0	0	1	7%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	3	0	0	0	0	3	20%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	1	0	0	0	0	0	0	1	7%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	2	5	0	6	1	1	0	0	15	100%

**Park District
(Company F)
Arrests by Race/Ethnicity and Gender
July – September 2019**

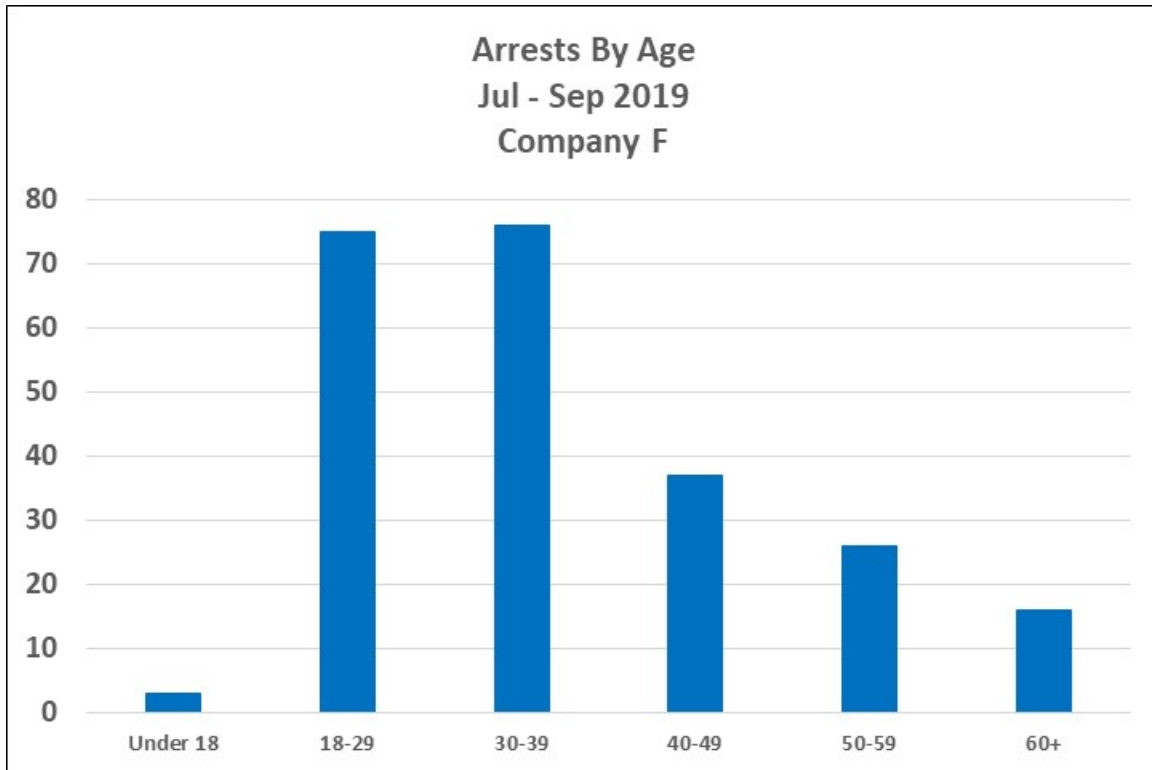
Race and Gender	Q3 2019 Total	% of Total
Asian Female	2	1%
Asian Male	1	0%
Asian Unknown	0	0%
Black Female	12	5%
Black Male	39	17%
Black Unknown	0	0%
Hispanic Female	5	2%
Hispanic Male	22	9%
Hispanic Unknown	0	0%
White Female	37	16%
White Male	108	46%
White Unknown	0	0%
Unknown Female	1	0%
Unknown Male	6	3%
Unknown Race & Gender	0	0%
Total	233	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

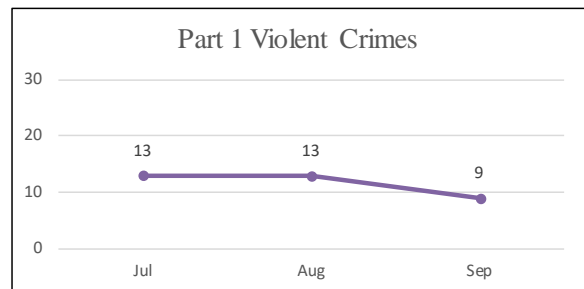
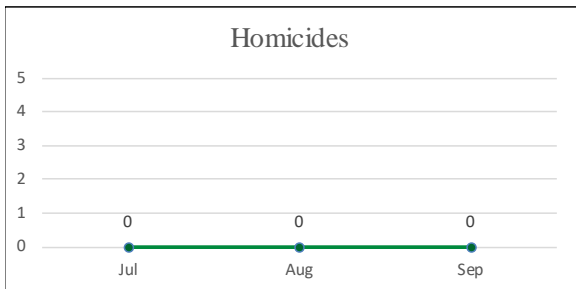
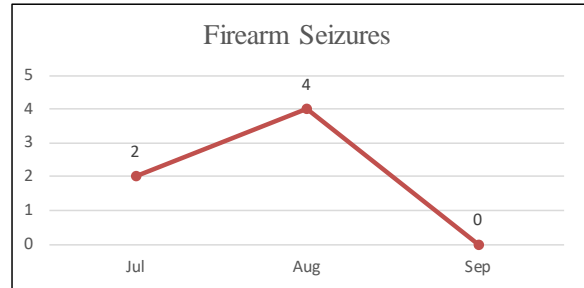
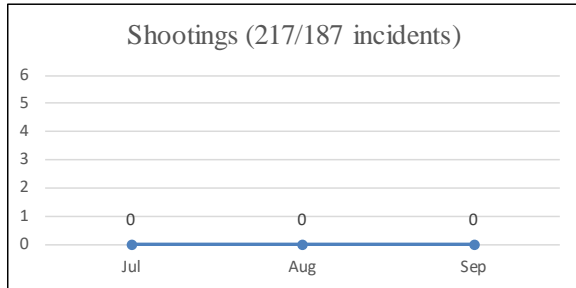
**Park District
(Company F)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	3	1%
18-29	75	32%
30-39	76	33%
40-49	37	16%
50-59	26	11%
60+	16	7%
Total	233	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Park District Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes July 1 – September 30, 2019



**Richmond District
(Company G)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	7
Physical Control	3
Strike by Object/Fist	2
Impact Weapon	1
OC (Pepper Spray)	1
ERIW	0
Spike Strips	0
Handcuffing	0
Total	14

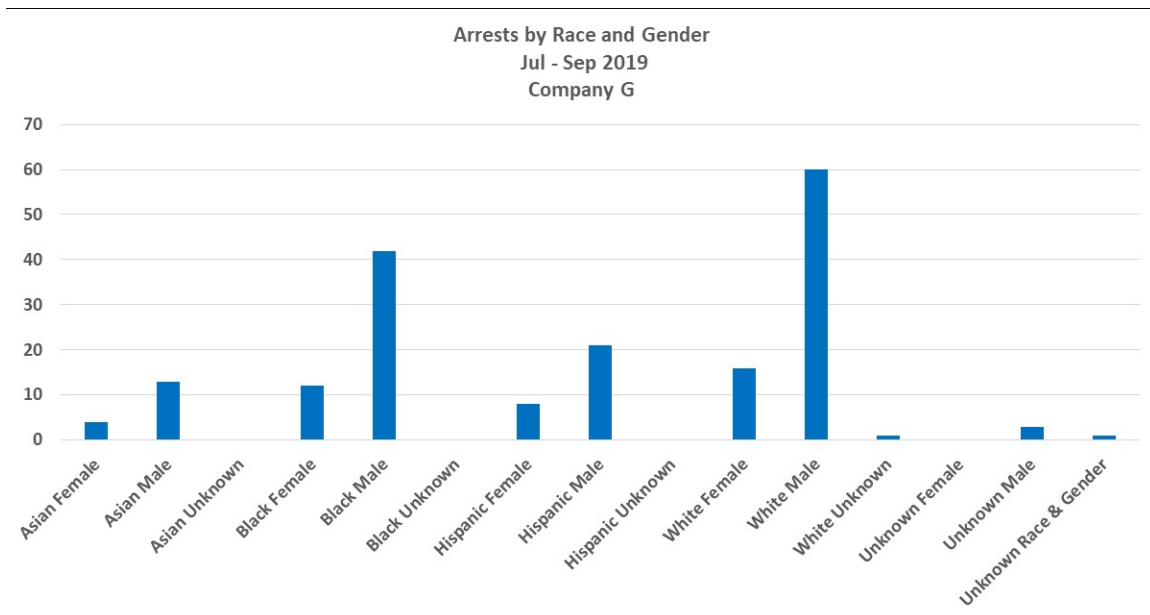
Time of Day/Day of Week									
Richmond	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	1	0	1	2	0	4	29%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	0	2	0	0	0	0	2	14%
1200-1559	0	1	0	0	0	0	1	2	14%
1600-1959	0	0	0	0	0	0	0	0	0%
2000-2359	2	0	0	0	0	3	1	6	43%
Total	2	1	3	0	1	5	2	14	100%
Percentage	14%	7%	21%	0%	7%	36%	14%	100%	

**Richmond District
(Company G)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	0	0	0	0	1	0	0	0	1	7%
Part I Property	5	0	0	0	0	0	0	0	5	36%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	2	3	2	1	0	0	0	0	8	57%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	7	3	2	1	1	0	0	0	14	100%

**Richmond District
(Company G)
Arrests by Race/Ethnicity and Gender
July – September 2019**

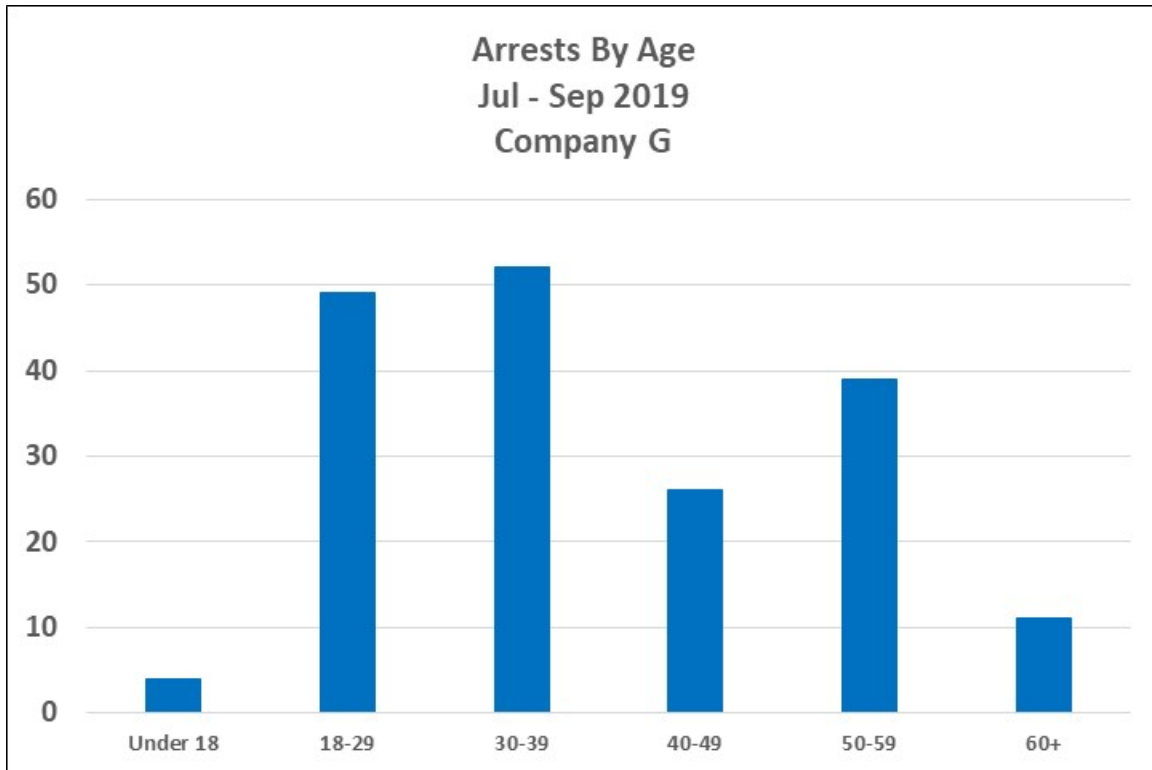
Race and Gender	Q3 2019 Total	% of Total
Asian Female	4	2%
Asian Male	13	7%
Asian Unknown	0	0%
Black Female	12	7%
Black Male	42	23%
Black Unknown	0	0%
Hispanic Female	8	4%
Hispanic Male	21	12%
Hispanic Unknown	0	0%
White Female	16	9%
White Male	60	33%
White Unknown	1	1%
Unknown Female	0	0%
Unknown Male	3	2%
Unknown Race & Gender	1	1%
Total	181	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Richmond District
(Company G)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	4	2%
18-29	49	27%
30-39	52	29%
40-49	26	14%
50-59	39	22%
60+	11	6%
Total	181	100%



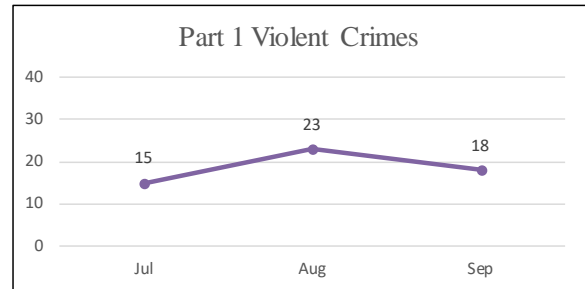
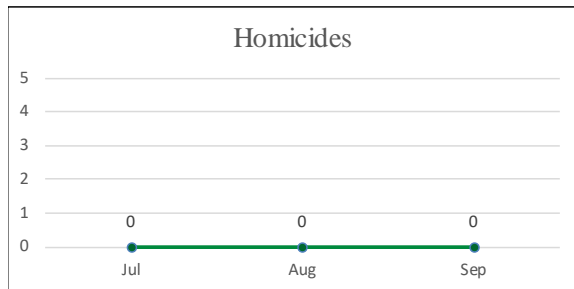
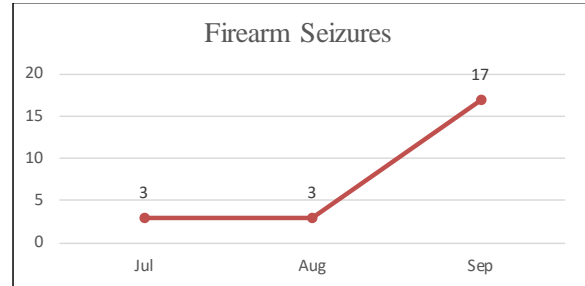
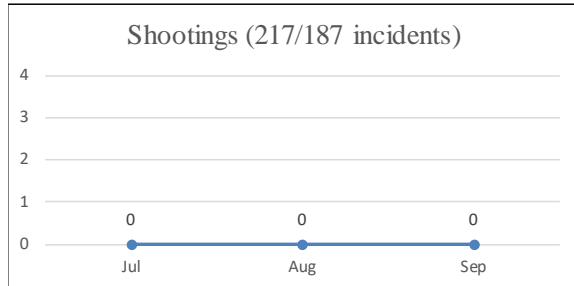
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Richmond District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Ingleside District
(Company H)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	21
Physical Control	10
Strike by Object/Fist	3
Impact Weapon	2
OC (Pepper Spray)	1
ERIW	2
Spike Strips	0
Handcuffing	0
Total	39

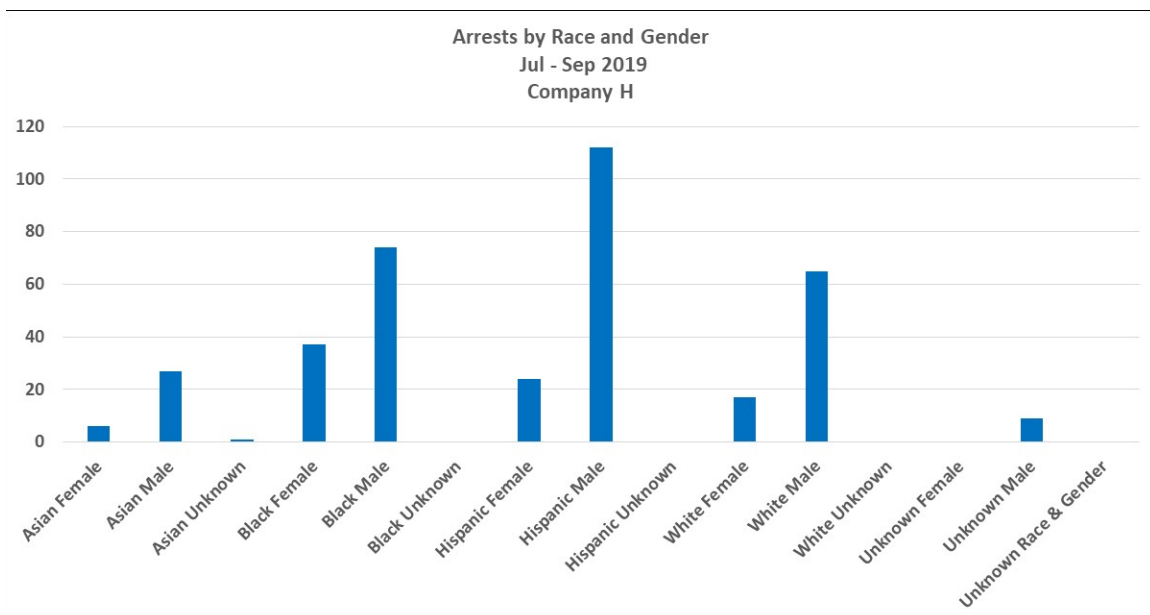
Time of Day/Day of Week									
Ingleside	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	1	0	0	0	0	0	1	3%
0400-0759	0	0	0	5	0	0	0	5	13%
0800-1159	0	0	2	1	0	0	0	3	8%
1200-1559	0	0	6	2	5	1	5	19	49%
1600-1959	2	0	0	0	1	0	1	4	10%
2000-2359	0	0	2	0	1	2	2	7	18%
Total	2	1	10	8	7	3	8	39	100%
Percentage	5%	3%	26%	21%	18%	8%	21%	100%	

**Ingleside District
(Company H)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	9	3	0	1	0	0	0	0	13	33%
Part I Property	5	3	0	1	1	0	0	0	10	26%
Person with a gun (221)	2	1	0	0	0	0	0	0	3	8%
Person with a knife (219)	0	0	2	0	0	0	0	0	2	5%
Suspicious Person (311/811/601/603/646/916/917)	0	0	1	0	0	0	0	0	1	3%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	4	3	0	0	0	2	0	0	9	23%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	1	0	0	0	0	0	0	0	1	3%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	21	10	3	2	1	2	0	0	39	100%

**Ingleside District
(Company H)
Arrests by Race/Ethnicity and Gender
July – September 2019**

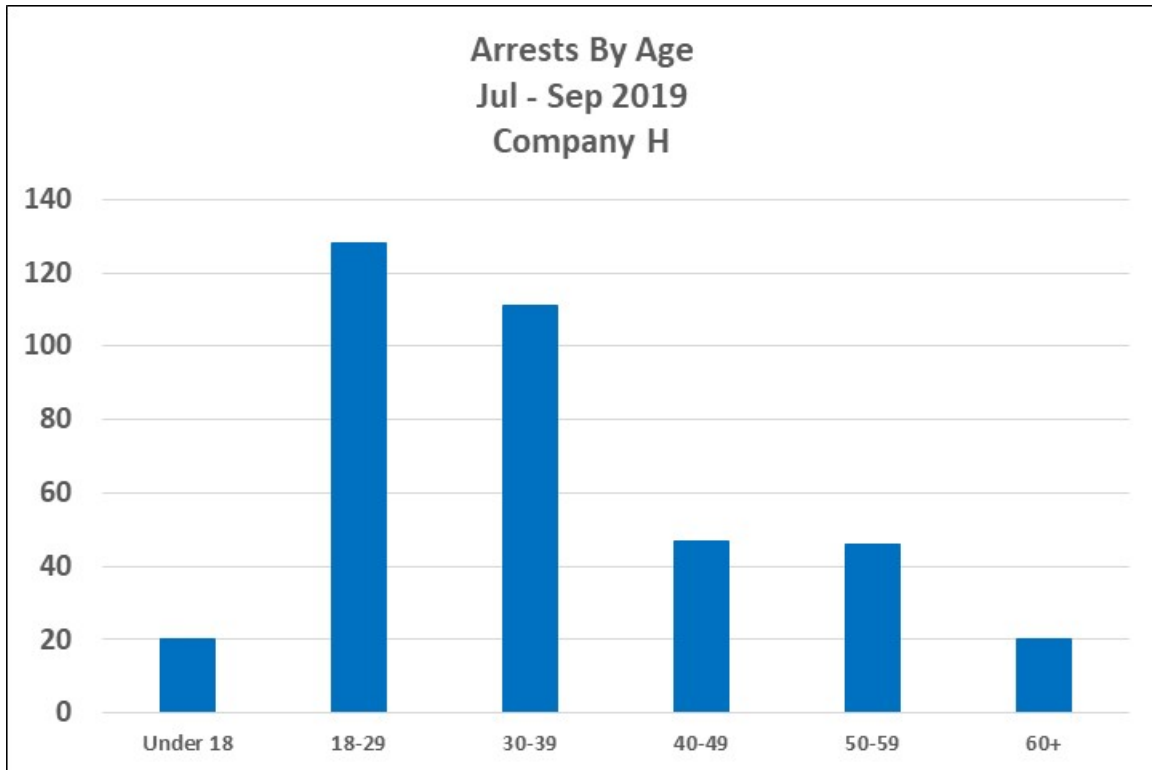
Race and Gender	Q3 2019 Total	% of Total
Asian Female	6	2%
Asian Male	27	7%
Asian Unknown	1	0%
Black Female	37	10%
Black Male	74	20%
Black Unknown	0	0%
Hispanic Female	24	6%
Hispanic Male	112	30%
Hispanic Unknown	0	0%
White Female	17	5%
White Male	65	17%
White Unknown	0	0%
Unknown Female	0	0%
Unknown Male	9	2%
Unknown Race & Gender	0	0%
Total	372	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

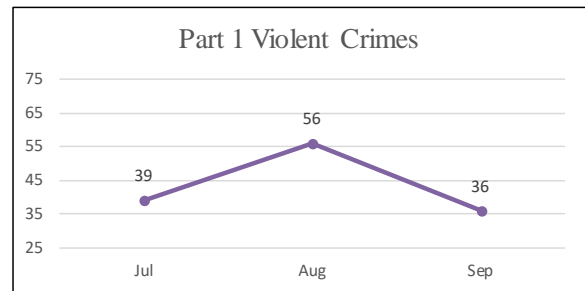
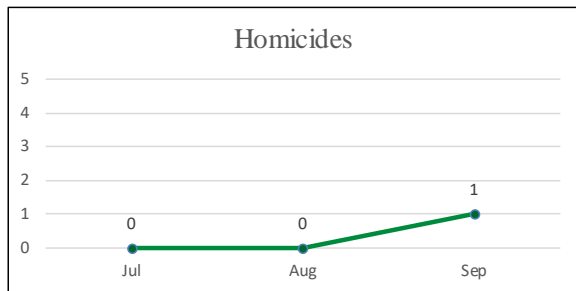
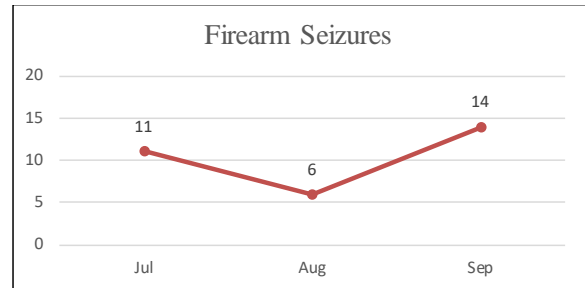
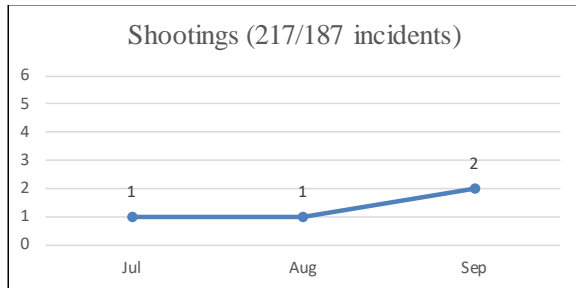
**Ingleside District
(Company H)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	20	5%
18-29	128	34%
30-39	111	30%
40-49	47	13%
50-59	46	12%
60+	20	5%
Total	372	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Ingleside District Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes July 1 – September 30, 2019



**Taraval District
(Company I)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	15
Physical Control	7
Strike by Object/Fist	0
Impact Weapon	1
OC (Pepper Spray)	2
ERIW	0
Spike Strips	0
Handcuffing	0
Total	25

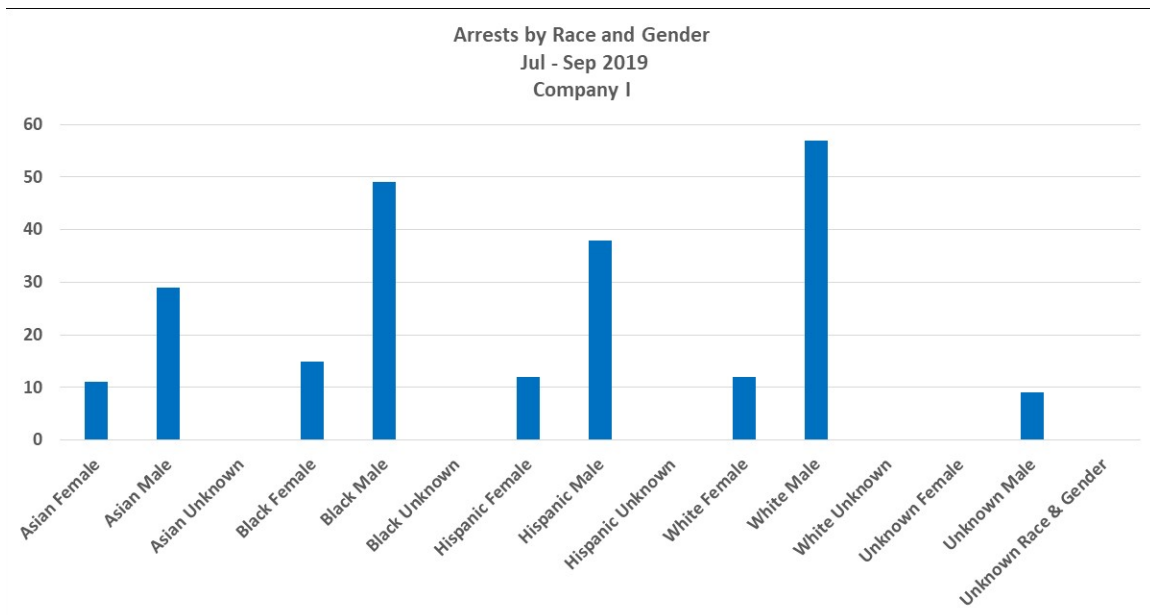
Time of Day/Day of Week									
Taraval	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	3	0	0	0	1	0	4	16%
0800-1159	0	0	3	0	0	0	0	3	12%
1200-1559	0	5	0	1	0	0	0	6	24%
1600-1959	3	0	0	0	3	0	2	8	32%
2000-2359	0	0	2	0	0	2	0	4	16%
Total	3	8	5	1	3	3	2	25	100%
Percentage	12%	32%	20%	4%	12%	12%	8%	100%	

**Taraval District
(Company I)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	0	2	0	0	2	0	0	0	4	16%
Part I Property	9	4	0	1	0	0	0	0	14	56%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	1	0	0	0	0	0	0	0	1	4%
Suspicious Person (311/811/601/603/646/916/917)	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	5	0	0	0	0	0	0	0	5	20%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	1	0	0	0	0	0	0	1	4%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	15	7	0	1	2	0	0	0	25	100%

**Taraval District
(Company I)
Arrests by Race/Ethnicity and Gender
July – September 2019**

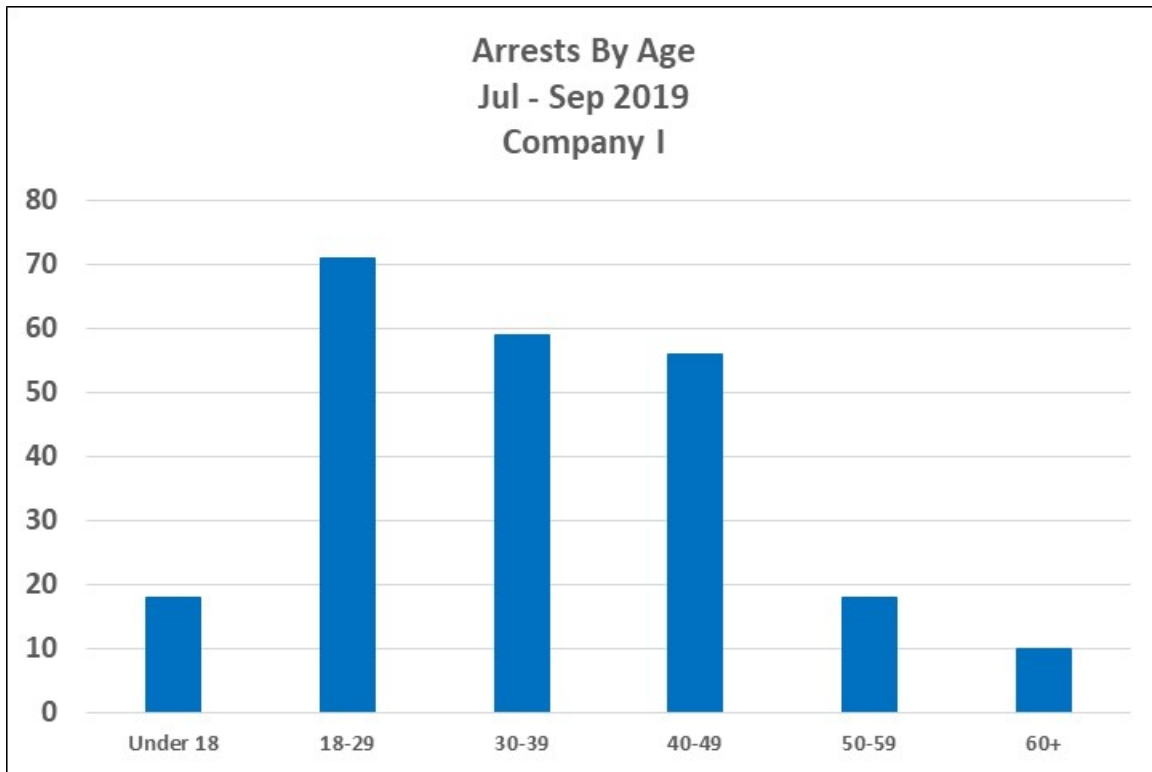
Race and Gender	Q3 2019 Total	% of Total
Asian Female	11	5%
Asian Male	29	13%
Asian Unknown	0	0%
Black Female	15	6%
Black Male	49	21%
Black Unknown	0	0%
Hispanic Female	12	5%
Hispanic Male	38	16%
Hispanic Unknown	0	0%
White Female	12	5%
White Male	57	25%
White Unknown	0	0%
Unknown Female	0	0%
Unknown Male	9	4%
Unknown Race & Gender	0	0%
Total	232	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Taraval District
(Company I)
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	18	8%
18-29	71	31%
30-39	59	25%
40-49	56	24%
50-59	18	8%
60+	10	4%
Total	232	100%



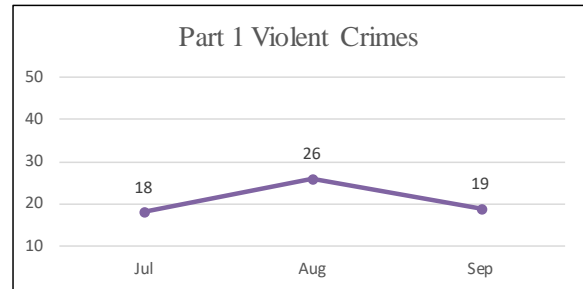
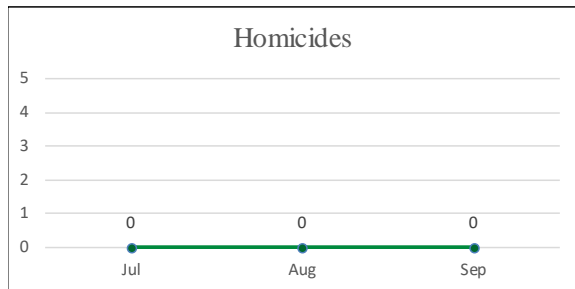
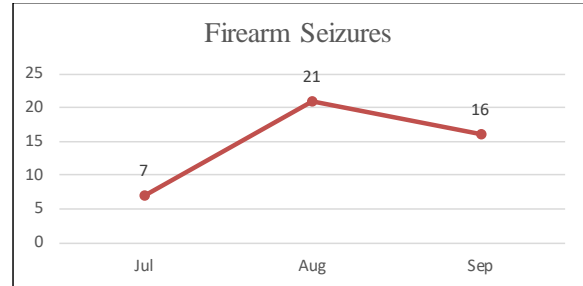
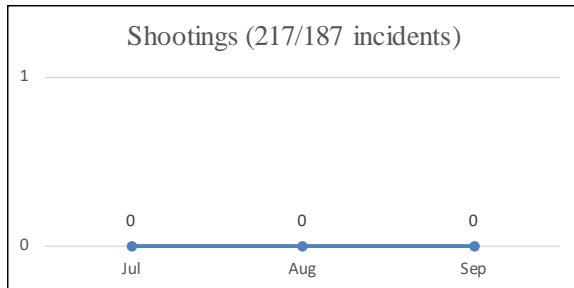
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Taraval District

Shootings, Firearm Seizures, Homicides, and

Part 1 Violent Crimes

July 1 – September 30, 2019



**Tenderloin District
(Company J)
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	14
Physical Control	25
Strike by Object/Fist	19
Impact Weapon	4
OC (Pepper Spray)	1
ERIW	0
Spike Strips	0
Handcuffing	1
Total	64

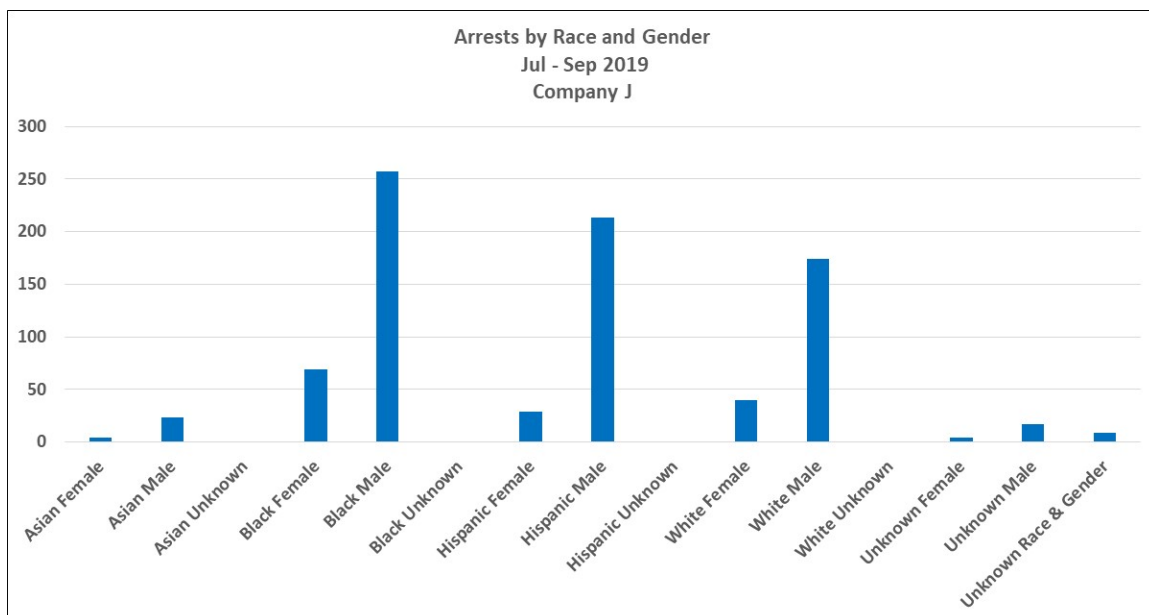
Time of Day/Day of Week									
Tenderloin	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	2	0	0	0	0	0	0	2	3%
0400-0759	0	0	1	3	0	0	0	4	6%
0800-1159	1	1	4	2	2	2	2	14	22%
1200-1559	0	0	6	4	0	2	0	12	19%
1600-1959	0	4	3	1	7	3	1	19	30%
2000-2359	1	0	2	4	3	3	0	13	20%
Total	4	5	16	14	12	10	3	64	100%
Percentage	6%	8%	25%	22%	19%	16%	5%	100%	

**Tenderloin District
(Company J)
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	2	4	3	1	1	0	0	0	11	17%
Part I Property	5	2	1	0	0	0	0	1	9	14%
Person with a gun (221)	4	0	2	0	0	0	0	0	6	9%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	3	8	6	2	0	0	0	0	19	30%
Narcotics Arrest	0	6	3	0	0	0	0	0	9	14%
Search Warrant/Warrant Arrest	0	4	1	1	0	0	0	0	6	9%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	1	1	0	0	0	0	0	2	3%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	1	0	0	0	0	0	1	2%
Vandalism (594/595)	0	0	1	0	0	0	0	0	1	2%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	14	25	19	4	1	0	0	1	64	100%

**Tenderloin District
(Company J)
Arrests by Race/Ethnicity and Gender
July – September 2019**

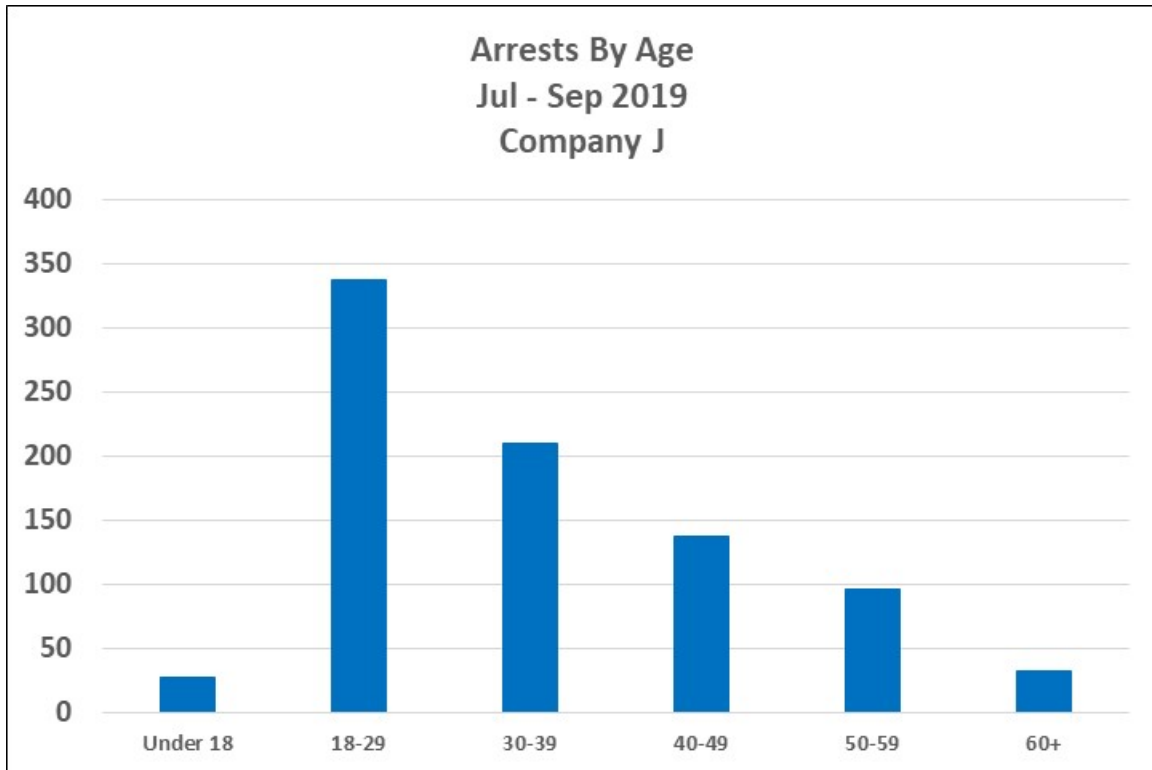
Race and Gender	Q3 2019 Total	% of Total
Asian Female	4	0%
Asian Male	23	3%
Asian Unknown	0	0%
Black Female	69	8%
Black Male	257	31%
Black Unknown	0	0%
Hispanic Female	29	3%
Hispanic Male	213	25%
Hispanic Unknown	0	0%
White Female	40	5%
White Male	174	21%
White Unknown	0	0%
Unknown Female	4	0%
Unknown Male	17	2%
Unknown Race & Gender	9	1%
Total	839	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.” Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

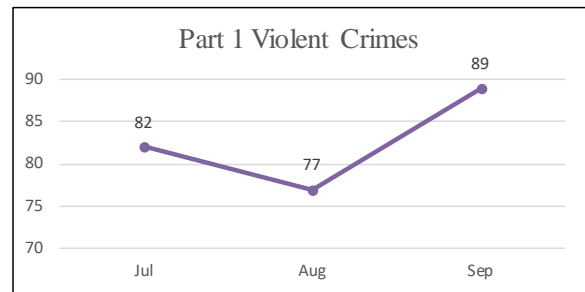
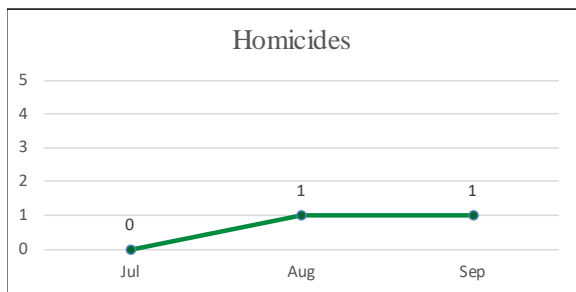
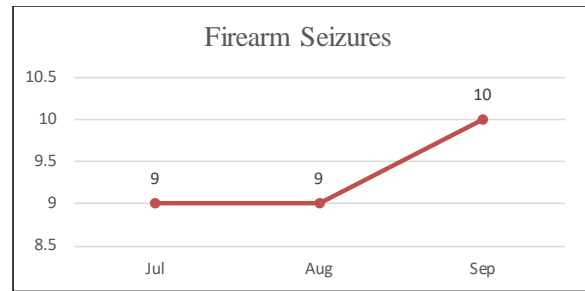
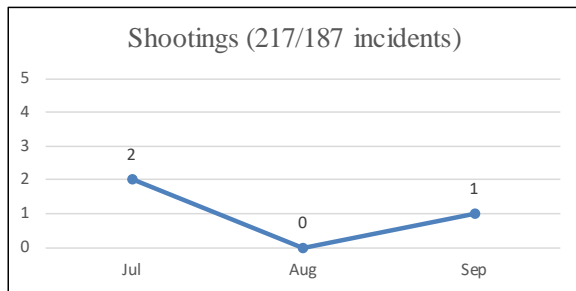
**Tenderloin District
(Company J)
Arrests Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	27	3%
18-29	337	40%
30-39	210	25%
40-49	137	16%
50-59	96	11%
60+	32	4%
Total	839	100%



Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Tenderloin District Shootings, Firearm Seizures, Homicides, and Part 1 Violent Crimes July 1 – September 30, 2019



**Airport
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	0
Physical Control	0
Strike by Object/Fist	0
Impact Weapon	1
OC (Pepper Spray)	1
ERIW	0
Spike Strips	0
Handcuffing	0
Total	2

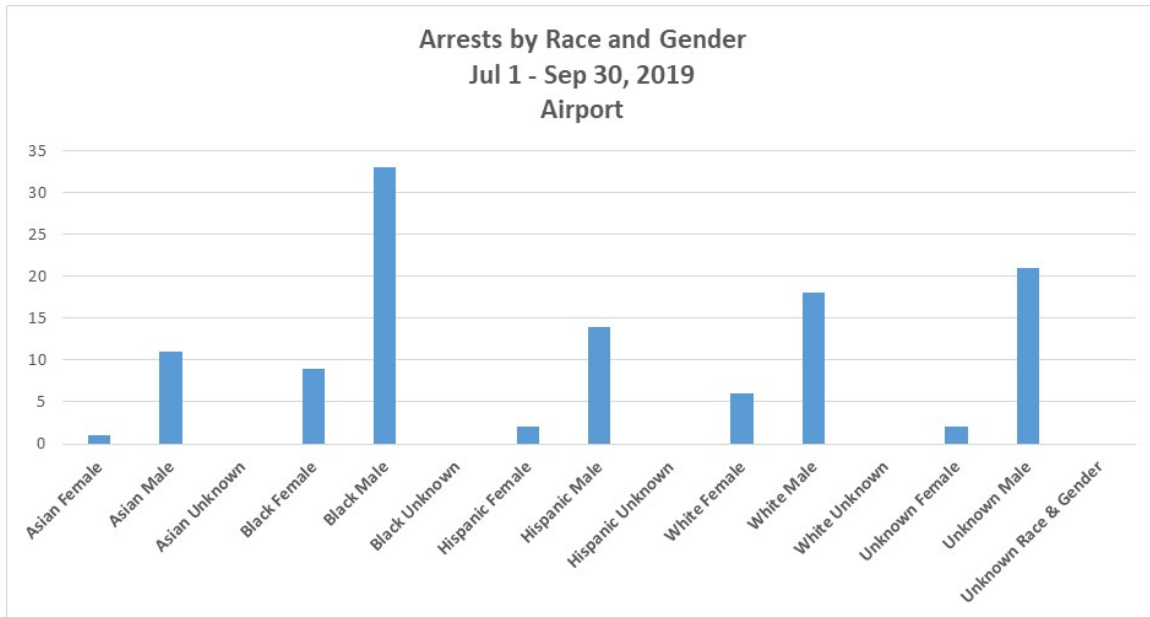
Time of Day/Day of Week									
Airport	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	0	0	0	0	0	0	0	0%
0800-1159	0	0	0	0	0	0	0	0	0%
1200-1559	0	0	0	0	0	0	0	0	0%
1600-1959	0	0	0	0	2	0	0	2	100%
2000-2359	0	0	0	0	0	0	0	0	0%
Total	0	0	0	0	2	0	0	2	100%
Percentage	0%	0%	0%	0%	100%	0%	0%	100%	

Airport
Uses of Force by Call Type
July – September 2019

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	0	0	0	0	0	0	0	0	0	0%
Part I Property	0	0	0	0	0	0	0	0	0	0%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	0	0	0	0	0	0	0	0	0	0%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	1	1	0	0	0	2	100%
Total	0	0	0	1	1	0	0	0	2	100%

Airport
Arrests by Race/Ethnicity and Gender
July – September 2019

Race and Gender	Q3 2019 Total	% of Total
Asian Female	1	1%
Asian Male	11	9%
Asian Unknown	0	0%
Black Female	9	8%
Black Male	33	28%
Black Unknown	0	0%
Hispanic Female	2	2%
Hispanic Male	14	12%
Hispanic Unknown	0	0%
White Female	6	5%
White Male	18	15%
White Unknown	0	0%
Unknown Female	2	2%
Unknown Male	21	18%
Unknown Race & Gender	0	0%
Total	117	100%

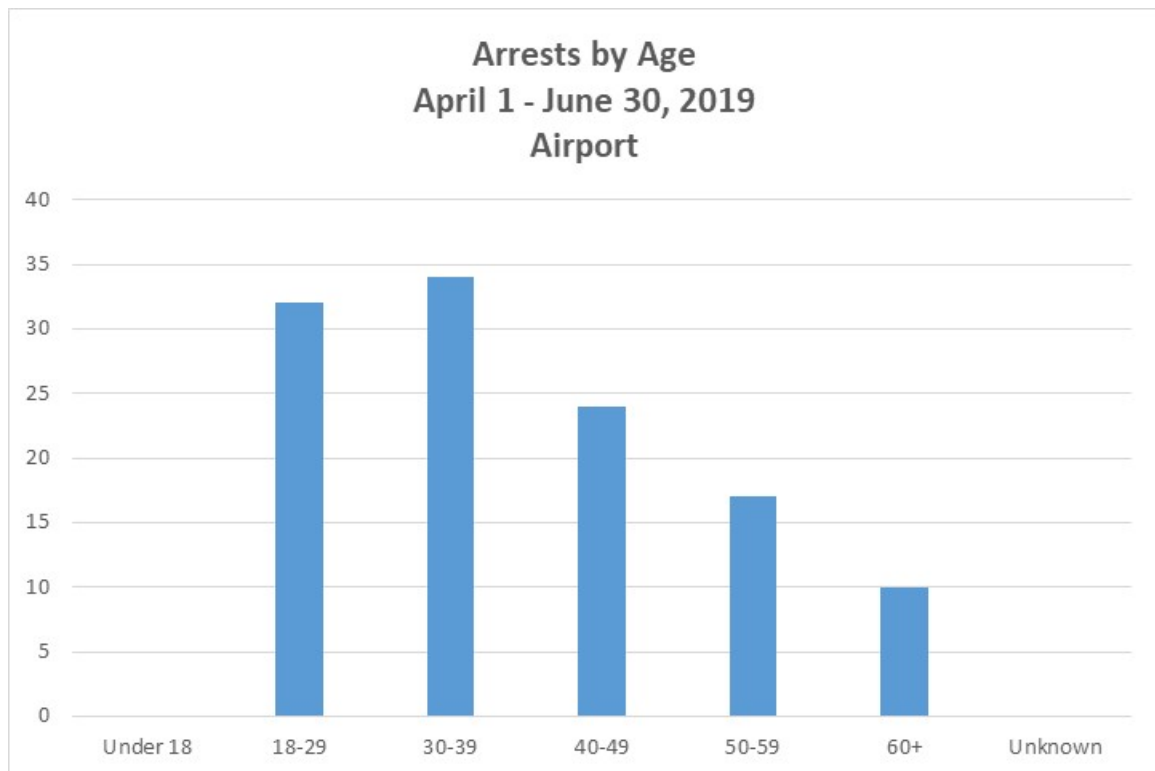


Airport arrest data obtained from the San Francisco Police Department Airport Bureau. Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn't provided.

**Airport
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	% of Total
Under 18	0	0%
18-29	32	27%
30-39	34	29%
40-49	24	21%
50-59	17	15%
60+	10	9%
Unknown	0	0%
Total	117	100%

Unknown indicates data not provided in incident report.



Airport arrest data is obtained from the San Francisco Police Department Airport Bureau.

**Outside of SF/Unknown
Uses of Force
July – September 2019**

Use of Force	Total
Pointing of Firearms	4
Physical Control	1
Strike by Object/Fist	1
Impact Weapon	0
OC (Pepper Spray)	0
ERIW	0
Spike Strips	0
Handcuffing	0
Total	6

Time of Day/Day of Week									
Outside SF	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total	
0000-0359	0	0	0	0	0	0	0	0	0%
0400-0759	0	1	0	0	0	0	0	1	17%
0800-1159	0	0	0	0	0	0	0	0	0%
1200-1559	0	0	1	0	0	0	0	1	17%
1600-1959	0	0	0	0	0	0	0	0	0%
2000-2359	0	0	2	2	0	0	0	4	67%
Total	0	1	3	2	0	0	0	6	100%
Percentage	0%	17%	50%	33%	0%	0%	0%	100%	

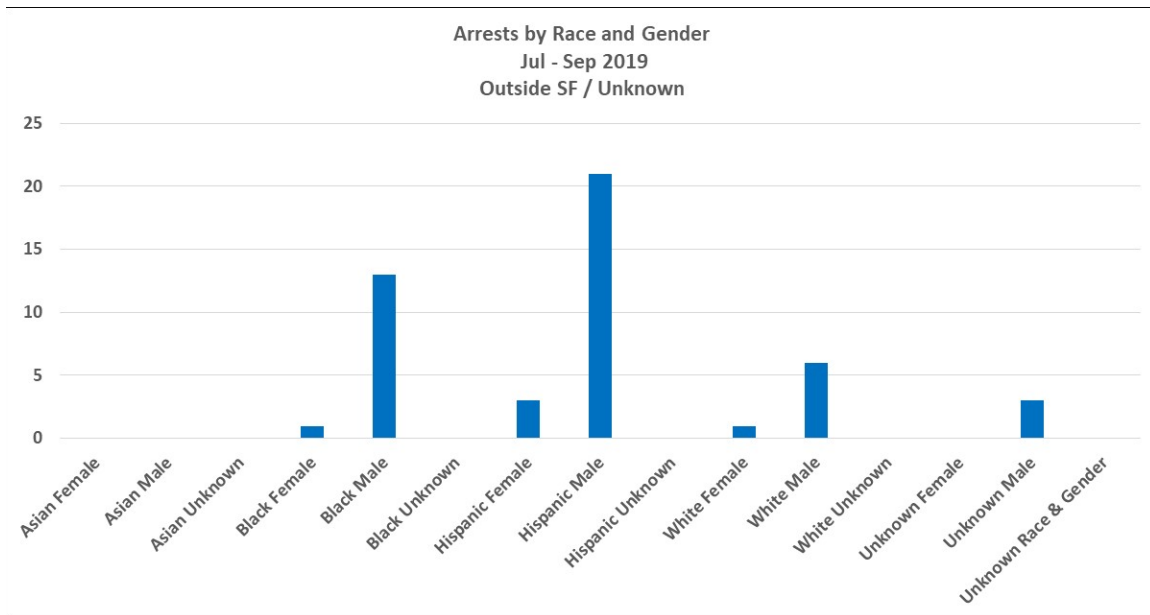
Outside of SF incident locations include and Oakland, San Rafael, Concord and Antioch.

**Outside of SF/Unknown
Uses of Force by Call Type
July – September 2019**

Type of Call	Pointing of Firearms	Physical Control	Strike by Object/Fist	Impact Weapon	OC (Pepper Spray)	ERIW	Spike Strips	Handcuffing	Total	% of Calls
Part I Violent	1	1	1	0	0	0	0	0	3	50%
Part I Property	0	0	0	0	0	0	0	0	0	0%
Person with a gun (221)	0	0	0	0	0	0	0	0	0	0%
Person with a knife (219)	0	0	0	0	0	0	0	0	0	0%
Suspicious Person (311/811/601/603/646/916/917)	0	0	0	0	0	0	0	0	0	0%
Narcotics Arrest	0	0	0	0	0	0	0	0	0	0%
Search Warrant/Warrant Arrest	3	0	0	0	0	0	0	0	3	50%
Aided Case (520)	0	0	0	0	0	0	0	0	0	0%
Alarm/Check on well-being (100/910)	0	0	0	0	0	0	0	0	0	0%
Mental Health Related (5150/800/801)	0	0	0	0	0	0	0	0	0	0%
Restraining Order Violation	0	0	0	0	0	0	0	0	0	0%
Terrorist Threats (650)	0	0	0	0	0	0	0	0	0	0%
Traffic-Related	0	0	0	0	0	0	0	0	0	0%
Vandalism (594/595)	0	0	0	0	0	0	0	0	0	0%
Weapon, Carrying	0	0	0	0	0	0	0	0	0	0%
Citizen Holding a Prisoner (405)	0	0	0	0	0	0	0	0	0	0%
Demonstration (400)	0	0	0	0	0	0	0	0	0	0%
Homeless Related Call (915/919)	0	0	0	0	0	0	0	0	0	0%
Disturbance Calls (415/417)	0	0	0	0	0	0	0	0	0	0%
Parking Violation (587)	0	0	0	0	0	0	0	0	0	0%
Panic Alarm (100P)	0	0	0	0	0	0	0	0	0	0%
Prostitution (647B)	0	0	0	0	0	0	0	0	0	0%
Bomb Threat (530)	0	0	0	0	0	0	0	0	0	0%
Citizen Standby (416)	0	0	0	0	0	0	0	0	0	0%
Fraud (470)	0	0	0	0	0	0	0	0	0	0%
Total	4	1	1	0	0	0	0	0	6	100%

Outside SF/Unknown
Arrests by Race/Ethnicity and Gender
July – September 2019

Race and Gender	Q3 2019 Total	% of Total
Asian Female	0	0%
Asian Male	0	0%
Asian Unknown	0	0%
Black Female	1	2%
Black Male	13	27%
Black Unknown	0	0%
Hispanic Female	3	6%
Hispanic Male	21	44%
Hispanic Unknown	0	0%
White Female	1	2%
White Male	6	13%
White Unknown	0	0%
Unknown Female	0	0%
Unknown Male	3	6%
Unknown Race & Gender	0	0%
Total	48	100%



Arrest totals do not include arrests at Airport.

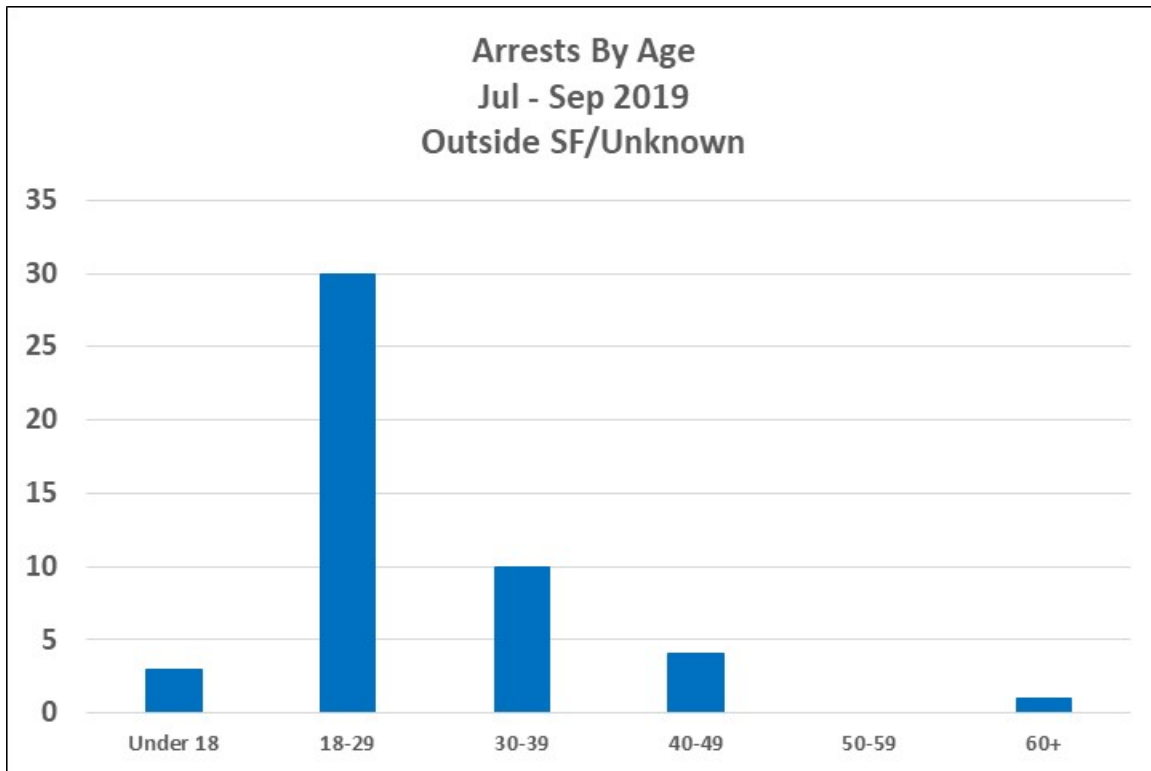
Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

Unknown indicates ethnicities outside DOJ definitions, Native American, and incident reports where data wasn’t provided.

**Outside SF/Unknown
Arrests by Age
July – September 2019**

Age	Q3 2019 Total	%
Under 18	3	6%
18-29	30	63%
30-39	10	21%
40-49	4	8%
50-59	0	0%
60+	1	2%
Total	48	100%

Unknown indicates data not provided in incident report.

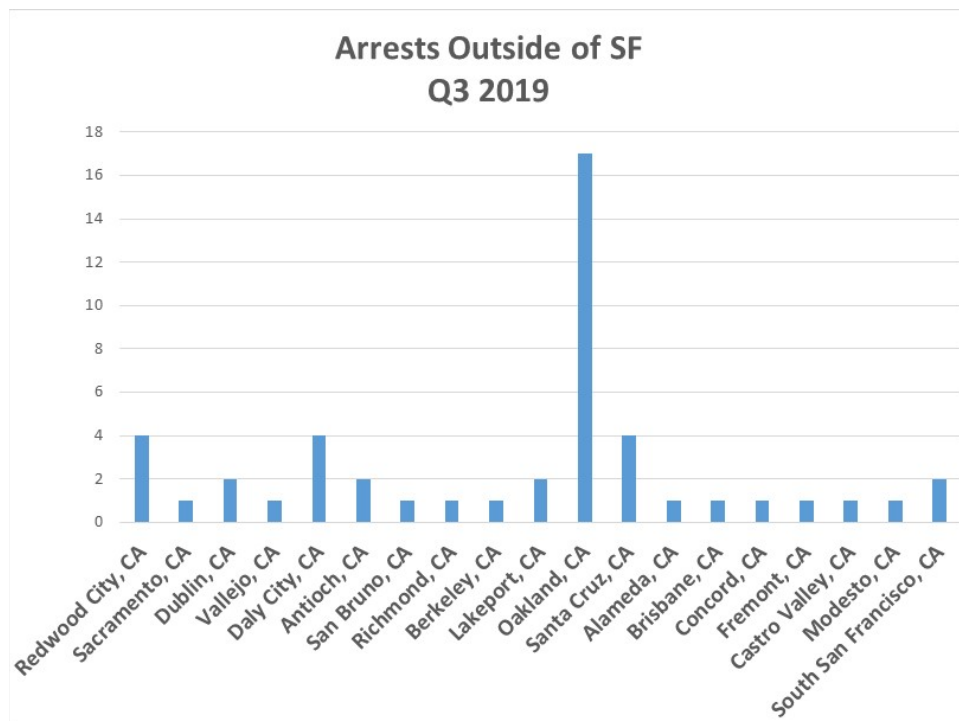


Note: Arrests totals do not include arrests at Airport.

Note: Arrest statistics are extracted from the Person Schema of Crime Data Warehouse via Business Intelligence tools. Search criteria includes results in which Person Type = “Booked” or “Cited.”

**Outside SF/Unknown
Arrests by City
July – September 2019**

City	Q3 2019 Arrests
Redwood City, CA	4
Sacramento, CA	1
Dublin, CA	2
Vallejo, CA	1
Daly City, CA	4
Antioch, CA	2
San Bruno, CA	1
Richmond, CA	1
Berkeley, CA	1
Lakeport, CA	2
Oakland, CA	17
Santa Cruz, CA	4
Alameda, CA	1
Brisbane, CA	1
Concord, CA	1
Fremont, CA	1
Castro Valley, CA	1
Modesto, CA	1
South San Francisco, CA	2
Grand Total	48





Safety with Respect

Prepared by San Francisco Police Department
Professional Standards and Principled Policing Unit
October 2019

Data Sources: San Francisco Police Department's Crime Data Warehouse, accessed via Business Intelligence Tools; San Francisco Police Department Early Intervention Systems Administrative Investigative Management Database, accessed via Business Intelligence Tools; San Francisco Police Department Airport Bureau, San Francisco Police Department Human Resources; San Francisco Police Department Internal Affairs; San Francisco Department of Emergency Management; San Francisco Department of Public Accountability; California Department of Justice Stop Data Collection System

Q3 2018 and Q3 2019 Use of Force data was queried on October 22, 2019
Q3 Arrest Data was queried on October 11, 2019

From: [Reports, Controller \(CON\)](#)
To: [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Legislative Aides](#); [BOS-Supervisors](#); [Elsbernd, Sean \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [Anatolia Lubos; pkilkenny@sftc.org](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Rose, Harvey \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#); [CON-Finance Officers](#)
Subject: Issued: City Services Auditor Summary of Implementation Status of Recommendations Followed up on in the First Quarter of Fiscal Year 2019-20
Date: Wednesday, November 6, 2019 1:59:38 PM

The Office of the Controller's City Services Auditor (CSA) today issued a memorandum on the follow-up of its recommendations conducted in the first quarter of fiscal year 2019-20. As reported in the memorandum, of the 66 recommendations followed up on, 37 (56 percent) are now closed.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2770>

This is a send-only e-mail address. For questions about the memorandum, please contact Acting Chief Audit Executive Mark de la Rosa at mark.p.delarosa@sfgov.org or 415-554-7574 or the CSA Audits Division at 415-554-7469.

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OFFICE OF THE CONTROLLER

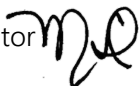
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

MEMORANDUM

TO: Government Audit and Oversight Committee, Board of Supervisors

FROM: Mark de la Rosa, Acting Chief Audit Executive, City Services Auditor 

DATE: November 6, 2019

SUBJECT: **City Services Auditor Summary of Implementation Status of Recommendations Followed up on in the First Quarter of Fiscal Year 2019-20**

The City Services Auditor (CSA), Audits Division, of the Office of the Controller (Controller) follows up on all recommendations it issues to departments of the City and County of San Francisco (City) every six months after original issuance. CSA reports on the results of its follow-up activity to the Board of Supervisors' Government Audit and Oversight Committee. This process fulfills the requirement of the San Francisco Charter, Section F1.105, for auditees to report on their efforts to address the Controller's findings and, if relevant, report the basis for deciding not to implement a recommendation.

The regular follow-up begins when CSA sends a questionnaire to the responsible department requesting an update on the implementation status of each recommendation. CSA assigns a summary status to the report or memorandum for each responsible department according to the status of each recommendation. The statuses are described in the table below.

Summary of Follow-Up Statuses

Summary Status	Status of Recommendations	Further Regular Follow-Up?
<i>Closed</i>	All closed	No
<i>Open</i>	At least one open, including any one that the department contests	Yes

Based on its review of the department's response, CSA assigns a status to each recommendation. A status of:

- **Open** indicates that the recommendation has not yet been fully implemented.
- **Contested** indicates that the department has chosen not to implement the recommendation.
- **Closed** indicates that the response described sufficient action to fully implement the recommendation or an acceptable alternative or a change occurred to make the recommendation no longer applicable or feasible.

Also, CSA periodically selects reports or memorandums for a more in-depth, field follow-up assessment, in which CSA tests to verify the implementation status of the recommendations.

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DEPARTMENT ABBREVIATIONS

Abbreviated Name	Full Name
Aging and Adult Services (DAAS)	Department of Aging and Adult Services (part of the Human Services Agency)
Capital Planning (ORCP)	Office of Resilience and Capital Planning, part of the Office of the City Administrator
City Administrator (CAO)	Office of the City Administrator (part of the General Services Agency)
Controller (CON)	Office of the Controller
CSA	City Services Auditor (part of the Office of the Controller)
Homelessness (HOM)	Department of Homelessness and Supportive Housing
Human Services (HSA)	Human Services Agency
Port (PRT)	Port Commission (Port of San Francisco)
Public Library (LIB)	Library Commission (San Francisco Public Library)
Public Works (DPW)	San Francisco Public Works or Department of Public Works
SFPUC (PUC)	San Francisco Public Utilities Commission
Sheriff (SHF)	Sheriff's Department

REGULAR FOLLOW-UP ACTIVITY – FIRST QUARTER

Summary

During the first quarter of fiscal year 2019-20, CSA followed up on 66 open recommendations from 14 reports or memorandums. Of the 66 open recommendations, departments reported implementing 37 (56 percent). Consequently, CSA closed 7 of the 14 reports or memorandums.

The following table shows the number of recommendations CSA followed up on and their resulting status during the quarter and summarizes the status of reports for each department.

Summary of Recommendation and Report Statuses

Department	Recommendations		Reports Open
	Followed Up On	Closed as of 9/30/19	
Aging and Adult Services (DAAS)	11	11	-
Capital Planning (ORCP)	10	-	1
City Administrator (CAO)	2	2	-
Controller (CON)	4	-	3
Human Services (HSA)	1	1	-
Port (PRT)	2	2	-
Public Library (LIB)	10	5	1
Public Works (DPW)	11	10	1
SFPUC (PUC)	5	5	-
Sheriff (SHF)	10	1	1
Total	66	37	7

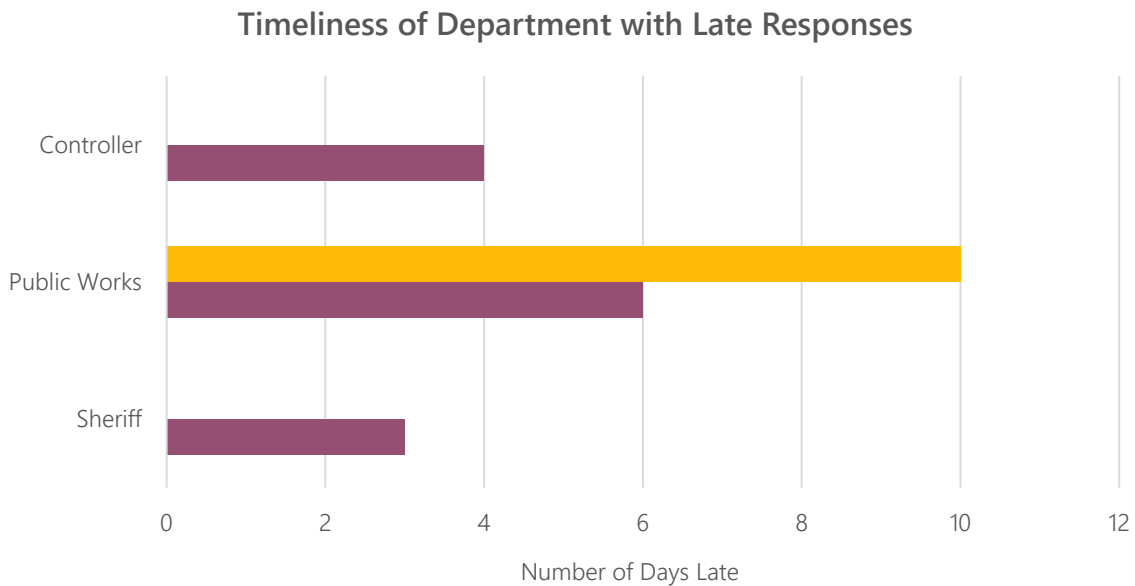
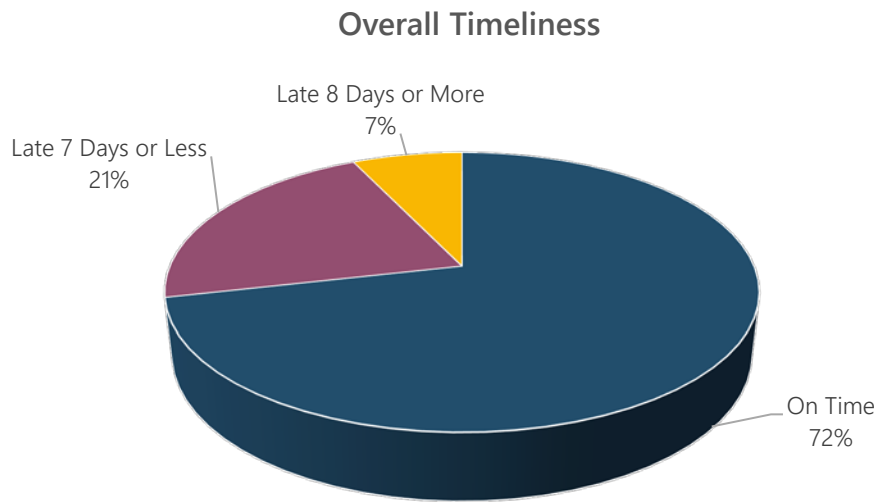
Summary of Follow-ups Closed in the First Quarter of Fiscal Year 2019-20

Dept.	Issue Date	Document Title
CAO	8/9/18	San Francisco 311: New Technology, Stronger Departmental Partnerships, and Robust Internal Controls Will Improve Customer Service
DAAS	3/29/16	Department of Aging and Adult Services: Insufficient Inventory Tracking and Supervisory Practices and Failure to Segregate Duties Increase the Risk That Inventory Will Be Lost or Misappropriated Without Detection
DPW	3/1/18	San Francisco Public Works: Additional Steps Should Be Taken to Improve Pre-Construction Activities for the 2014 Earthquake Safety and Emergency Response Bond
HOM/ HSA	8/28/17	Department of Homelessness and Supportive Housing: Increased Oversight, Fiscal Sponsorship Controls, and Accountability Are Needed to Improve United Council of Human Services' Operations
LIB	9/16/15	Public Library: The Custodial Services Unit Needs to Better Manage Materials and Supplies
PRT	9/17/14	Port Commission: Castagnola's Restaurant Had Inadequate Internal Controls Over the Reporting of Gross Receipts to the Port for 2010 Through 2012
PUC	2/17/15	San Francisco Public Utilities Commission: Audit of Department Class One Power Sales to Modesto and Turlock Irrigation Districts in California

Response Timeliness

Most department responses were received on time. CSA gives departments two weeks to respond to its follow-up requests and grants extensions upon request. If an extension is granted, timeliness is calculated based on the extended deadline. The chart below shows departments' responsiveness to CSA's follow-up requests.

Timeliness of Departments' Responses to Follow-up Requests in the First Quarter of Fiscal Year 2019-20

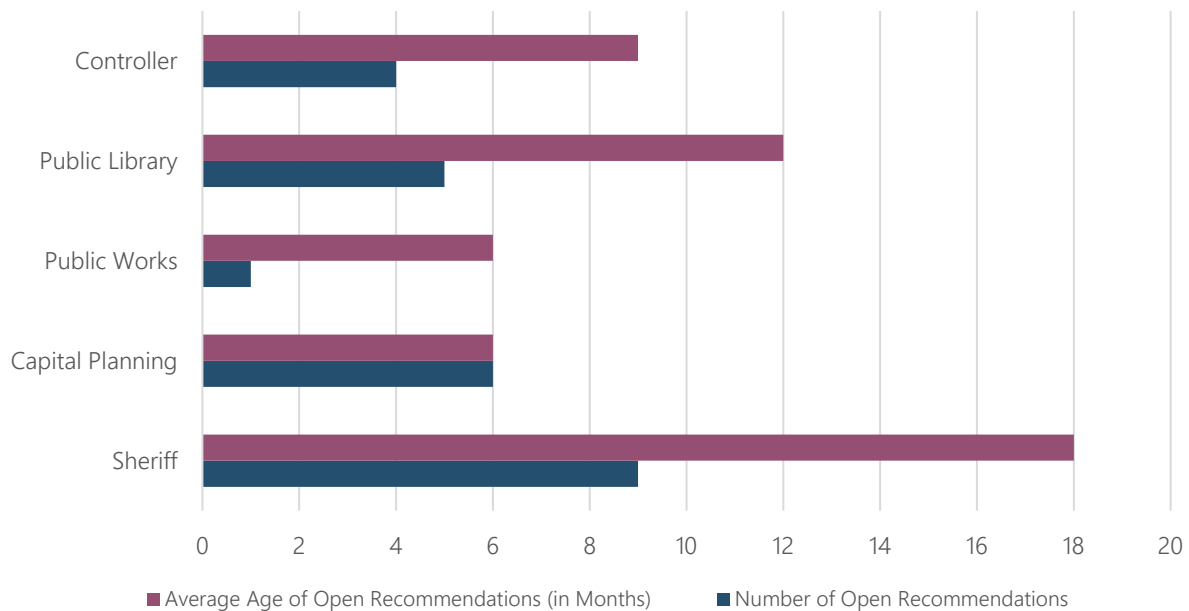


Open Recommendations

Although most of CSA's recommendations are implemented within two years of their issuance, some remain outstanding for longer. The average age of the open recommendations is 12 months, and ages range from 6 to 18 months.

The chart below shows the number of open recommendations, by department, and their average age.

Number and Average Age of Open Recommendations Followed up on, by Department



In some cases, a department has implemented few or none of CSA's recommendations. This does not necessarily indicate that the department is not trying to resolve the underlying issues. In some instances, the department has not yet had the opportunity because the recommendations relate to events that happen only periodically, such as labor agreement negotiations, or because the recommendations were issued too recently for the department to have achieved full implementation.

The following table summarizes the reasons departments reported for not fully implementing the open recommendations addressed to them.

Summary of Open Reports for the First Quarter of Fiscal Year 2019-20

Dept.	Issue Date	Report Title	Open Recs.	Reason Reported for Not Yet Implementing Open Recommendations
CON	2/1/18	Citywide Employee Separations: Combined Report of Two Audits	1	The department is working with other city departments to review and finalize policies to guide departments and agencies in conducting employee separations.
CON	2/19/19	Citywide Facilities Maintenance: The City Needs More Centralized Leadership, Monitoring, and Relevant Data to Ensure Cost-Effective Facilities Maintenance	3	The department is collaborating with other city departments to analyze the feasibility of using SF Financials and SF Procurement, modules of the City's financial management system, to monitor the City's spending on facilities maintenance.
DPW	2/19/19	Citywide Facilities Maintenance: The City Needs More Centralized Leadership, Monitoring, and Relevant Data to Ensure Cost-Effective Facilities Maintenance	1	The department is exploring best practices to better anticipate estimating assessments for capital projects to improve the City's ability to anticipate costs.
LIB	7/11/18	San Francisco Public Library: The Information Technology Division Must Adopt a Governance Framework to Improve Accountability and Mature Beyond Reactive Operations	5	The department is maturing its information technology strategic plan through new management tools, the development of information technology performance measures, and improving its service level agreements to align with best practices.
ORCP	2/19/19	Citywide Facilities Maintenance: The City Needs More Centralized Leadership, Monitoring, and Relevant Data to Ensure Cost-Effective Facilities Maintenance	10	The department needs to develop a framework for city departments to support citywide strategic planning around facilities maintenance.
SHF	2/15/18	Sheriff's Department: The Department Can Better Address Critical Information Technology Needs With Improved Staffing, Organization, and Governance	9	The department is hiring a chief information officer to support its Information Technology Support and Services unit.

FIELD FOLLOW-UP ACTIVITY - FIRST QUARTER

Any audit report or memorandum may be selected for a more in-depth field follow-up regardless of summary status. Field follow-ups result in memorandums that are also subject to CSA's regular follow-ups.

Field Follow-up Memorandums In Progress on 9/30/19

Audit or Assessment	Original Issue Date	Recommendations	Estimated Follow-up Issuance Date
The Airport's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Premises or Data and to Ensure That Airport Property Is Collected	4/26/16	4	1/2/20
Fine Arts Museums of San Francisco: The Corporation of the Fine Arts Museums Inappropriately Paid \$450,773 to a City Employee Without Support. FAMSF and COFAM Should Improve Their Payroll and Disbursements Processes.	10/27/16	12	2/7/20
Human Services Agency: Oversight of Arriba Juntos Grants Needs Improvement to Better Ensure Delivery of Services	8/24/16	11	12/23/19

From: [Reports, Controller \(CON\)](#)
To: [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Elsbernd, Sean \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Philhour, Marjan \(MYR\)](#); [Power, Andres \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Ma, Sally \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Lynch, Andy \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [Anatolia Lubos; pkilkenny@sftc.org](#); [Rose, Harvey \(BUD\)](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [MYR-ALL Department Heads](#); [CON-Finance Officers](#)
Subject: Issued: Summary of FY19-20 Minimum Compensation Ordinance Allocations to Nonprofit Suppliers
Date: Tuesday, November 5, 2019 2:06:37 PM

On July 1, 2019, the City's Minimum Compensation Ordinance (MCO) changed to increase the minimum compensation paid by nonprofit organizations to workers on City contracts to \$16.50 per hour. This new wage rate is \$0.91 per hour higher than San Francisco's minimum wage.

The Mayor and Board of Supervisors recognized the burden this increase may place on nonprofit suppliers and provided \$5.8 million in FY19-20 and in FY20-21 to help offset the cost of the MCO wage increase and related wage compaction costs.

The Controller's Office administered an application process and, in consultation with City, nonprofit and labor stakeholders, developed an allocation plan that addresses wage increases across 515 contracts and subcontracts and 2,757 FTEs of nonprofit employees.

The memo linked below provides detailed information about the application process and allocation plan. Additionally, the memo includes an appendix listing allocations by contractor. Relevant City departments and nonprofit suppliers may use this information to begin immediate amendments or modifications to contracts to come into compliance with the MCO and address wage compaction within City contracts.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2767>

This is a send-only email address.

For questions about the memorandum, please contact CON.MCOsurvey@sfgov.org

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OFFICE OF THE CONTROLLER

CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

MEMORANDUM

TO: City Departments
Nonprofit Suppliers

FROM: Ben Rosenfield, Controller

CC: Peg Stevenson, City Performance Director
Laura Marshall, Project Manager, City Performance
Dan Kaplan, Sr. Performance Analyst, City Performance
Francisco Alvarado, Performance Analyst, City Performance

DATE: November 5, 2019

SUBJECT: **Minimum Compensation Ordinance: Summary of FY19-20 Allocations to Nonprofit Suppliers**

BACKGROUND

On July 1, 2019, the City's Minimum Compensation Ordinance (MCO) changed to increase the minimum compensation paid by nonprofit organizations to workers on City contracts to \$16.50 per hour. This new wage rate is \$0.91 per hour higher than San Francisco's minimum wage.

The Mayor and Board of Supervisors recognized the burden this increase may place on nonprofit suppliers and provided \$5.8 million in FY19-20 and in FY20-21 to help offset the cost of the MCO wage increase. The Controller's Office was tasked with developing a process to fairly allocate this funding to address the following MCO-related costs:

1. Direct Costs – the cost of increasing an employee's wage to \$16.50 per hour.
2. Wage Compaction – the inequity that occurs when the difference between wage levels is reduced because one worker funded by a City contract receives an increased wage while other workers do not.
3. Wage Equity – the inequity that occurs when workers funded by a City contract receive a higher wage than other workers performing the same work but are not funded by City contracts.

APPLICATION PROCESS

The Controller's Office, in consultation with department finance and contracting staff, developed an application process designed to identify the number of FTEs and wage rates up to \$30.00 per hour within each City contract.¹ To assess wage equity, the application also asked suppliers to list the FTEs on their organization's payroll regardless of funding source within four wage bands. Prior to launching the application, the Controller's Office piloted the form with several nonprofits to test usability.

The Controller's Office distributed the application to over 2,000 email addresses representing over 850 nonprofit organizations, and also requested City departments to distribute the application to their nonprofit suppliers. The MCO application period began on June 25, 2019 and ended August 7, 2019.

The Controller's Office received 181 applications representing 210 unique suppliers, including subcontractors which must also comply with the MCO.

Data Validation

Following the application deadline, the Controller's Office worked with City departments to validate the data reported by suppliers, including ensuring contractors submitted information for valid contracts in FY19-20 and that the FTE amounts matched the information in the FY19-20 contracts. The Controller's Office followed up with departments and contractors to correct major variances.

Through the validation process, the Controller's Office identified the need to apply separate treatment to allocations for two departments:

- **Department of Children, Youth and Their Families (DCYF):** this department has significant youth costs, which were treated separately in the MCO application administered by the Controller's Office. The high number of errors in this section created validity concerns. Additionally, DCYF appropriated additional funding to support its MCO costs in FY19-20 and has a robust contractor database that can provide more accurate accounting of wages for contractor employees than received through the application. DCYF has applied the criteria described in the Allocation Plan section below to its own contractors and the resulting data has been included in the contract allocations presented here.
- **Department of Homelessness and Supportive Housing (HSH):** this department administered a separate MCO application process for direct costs in its contracts during spring of FY18-19. This duplicate process caused some confusion among its contractors and created some data validity concerns. HSH has provided data from its original process and from its FY19-20 contracts, and that data has been included in the contract allocations presented here.

ALLOCATION PLAN

The Controller's Office, in consultation with City, nonprofit and labor stakeholders, has developed the following plan to allocate the \$5.8 million appropriated for MCO related costs in FY19-20. This plan also

¹ See the original application template for more about which City contractors must comply with the MCO and the application process: <http://openbook.sfgov.org/webreports/details3.aspx?id=2722>

incorporates an additional \$800,000 appropriated by DCYF to fund its own contractors' MCO costs, for a total of \$6.6 million in MCO-related funding.

The plan first funds all direct MCO costs applied for by suppliers, then prioritizes those suppliers with direct costs when allocating funds for wage compaction. This plan also applies a 20% overhead rate to each contract to account for variable fringe benefits and other indirect costs. See Appendix A for a complete list of contracts and allocation amounts.

Allocation Summary

Contracts and Subcontracts Funded	515
Total Suppliers Receiving MCO Funds²	169
FTEs Receiving MCO Funds	2,757 ³
Average Allocation Amount⁴	\$12,751
Departments Represented	19

Allocation Plan

Direct Costs

First, the Controller's Office allocated \$2.76 million to bring all reported FTEs earning less than \$16.50 per hour before the MCO wage increase into compliance. This represents a total of 1,031 FTEs.

Wage Compaction

Suppliers who submitted application that included direct MCO costs have been prioritized in wage compaction allocations with higher funding amounts per FTE. All suppliers reporting employees earning between \$16.50 and \$18.50 ("primary" compaction) are allotted \$1.00 per hour per FTE.⁵ This includes suppliers with direct MCO costs as well as those with no employees directly impacted by the MCO. Those suppliers with direct MCO costs also receive \$0.75 per hour per FTE earning between \$18.50 and \$22.50 ("secondary" compaction). Suppliers without direct costs will not receive funding for "secondary" compaction. This represents the remaining 1,726 FTEs.

Wage Equity

Wage equity costs (i.e., wage costs not currently paid for by City contracts) will not be funded through this allocation plan. With limited funding available, the City prioritized funding for workers on City contracts. Additionally, the qualitative and quantitative data gathered through the application was

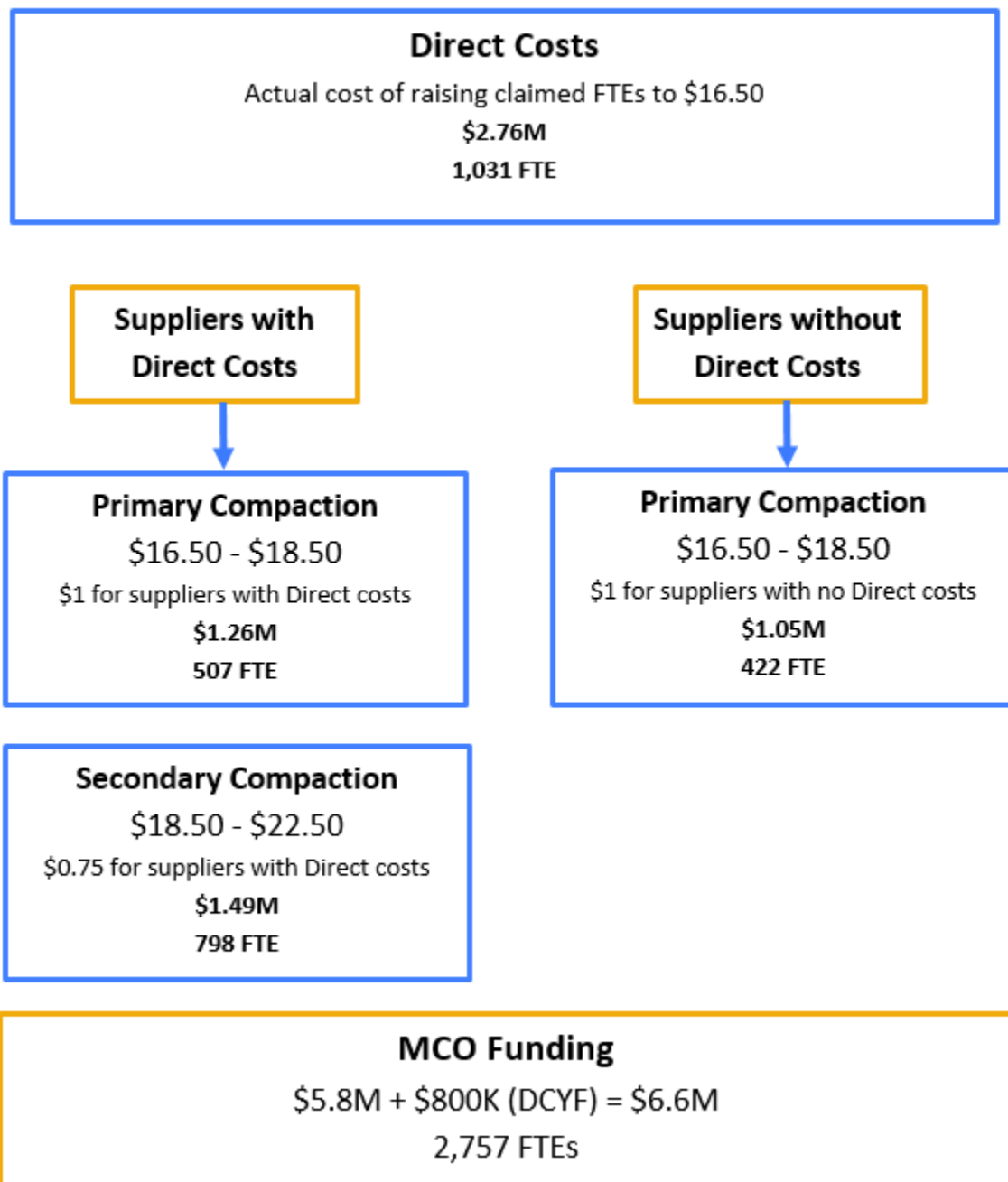
² This represents prime contractors and subcontractors.

³ While most FTE totals are known, total FTEs associated with DCYF contracts have been estimated based on costs supplied by DCYF.

⁴ Per contract or subcontract.

⁵ For youth employees, only direct costs are funded.

difficult to validate and may not have fairly represented the actual wage equity costs attributable to the MCO.



MCO-related adjustments will be made by 19 departments, per the table below:

Department	Number of Contracts ⁶	Total FTEs Funded	Total MCO Funding
Adult Probation Department (APD)	5	23.3	\$51,220
Arts Commission (ART)	1	2.4	\$6,210
City Administrator (ADM)	15	28.1	\$69,610
Department of Building Inspection (DBI)	8	14.6	\$28,660
Department of Children, Youth and Their Families (CHF)	166	372.3	\$1,112,070
Department of Homelessness and Supportive Housing (HOM)	69	762.6	\$1,789,840
Department of Public Health (DPH)	52	513.1	\$1,218,270
Department of the Environment (ENV)	1	1.7	\$3,900
Department on the Status of Women (WOM)	17	20.3	\$46,420
District Attorney's Office (DAT)	1	0.5	\$1,150
First 5 Commission (CFC)	19	34.3	\$75,550
Human Rights Commission (HRC)	1	0.5	\$940
Human Services Agency (HSA)	82	584.9	\$1,384,350
Juvenile Probation Department (JUV)	1	2.5	\$5,290
Mayor's Office of Housing and Community Development (MYR)	41	64.0	\$135,900
Office of Economic and Workforce Development (ECN)	16	55.5	\$136,670
Public Utilities Commission (PUC)	4	4.3	\$10,550
San Francisco Public Works (DPW)	12	263.7	\$472,670
Sherriff's Department (SHF)	4	8.5	\$17,370
Grand Total	515	2,757	\$6,566,640

MCO IMPLEMENTATION GUIDANCE

Appendix A documents the MCO allocation for each contract. MCO allocations should be used to increase wages of existing FTEs in FY19-20 contracts as of July 1, 2019, and for associated increases to fringe benefits and overhead.

Modifying or Amending Contract Budgets

Upon receipt of this memo, departments should initiate either a contract modification or contract amendment process with applicable suppliers to incorporate the funding amount indicated in Appendix A into the contract budget. If the funding amount can be accommodated using contract contingency funds, a budget modification may be appropriate. Otherwise, an amendment should be processed as soon as possible. However, if a FY19-20 contract has not yet been certified, departments should not

⁶ Duplicates contract count when both a prime and a subcontractor are funded.

unduly delay initial certification to accommodate this new MCO funding; timely contract certification for FY19-20 should be prioritized. Further, the Controller's Office recommends making MCO adjustments simultaneously with cost of doing business (CODB) adjustments, if this supports timely certification.

While funding has been allocated using formulas associated with certain wage bands, each nonprofit supplier may make its own operational decisions about how to apply the allocation to its contract budget, in negotiation with the funding department. Departments should ensure that all wages in the contract budget meet the \$16.50 per hour MCO requirement. Departments may also review FTE and wage data used by the Controller's Office in making allocations if it supports negotiations.

There may be one or more departments that have already adjusted FY19-20 contracts to accommodate the MCO requirement of \$16.50 per hour, but may not have accommodated wage compaction costs, per the Controller's Office's methodology.⁷ The allocation amount documented in Appendix A includes both direct and compaction costs. Departments that have previously funded direct costs in FY19-20 contracts should identify the amount of funding included in the contract for this purpose, subtract that amount from the allocation listed in Appendix A, and only adjust contracts by the remaining wage compaction amount.

Transferring Funds to Departments

In order to transfer the \$5.8 million to the appropriate department, departments must supply the Controller's Office with the Chartfields identifying the location where MCO funds should be moved. Please provide Chartfields to CON.MCOsurvey@sfgov.org by December 20, 2019 to support appropriate adjustments to the FY19-20 base budget.

Chartfields:

- | | | |
|-----------------------|---------------------|-------------------------|
| ▪ GFS Type | ▪ Project ID | ▪ Account Level 5 Title |
| ▪ Department | ▪ Project Type Code | ▪ Account ID |
| ▪ Department Division | ▪ Activity ID | ▪ TRIO ID |
| ▪ Department Section | ▪ Activity Type | ▪ FY 19/20 Dollar |
| ▪ Department ID | Number | Amount |
| ▪ Fund ID | ▪ Authority ID | |

Preparing for FY20-21

The Controller's Office administered the FY19-20 MCO application to support a fair and transparent process. For FY20-21, each funding department will be responsible for adjusting contracts to reflect costs associated with the MCO. The Mayor's Office will adjust FY20-21 base budgets with appropriate General Fund allocations for these expenditures, and it will be each department's responsibility to ensure FY20-21 contracts accommodate the direct and compaction impacts of the MCO. Please direct any questions to CON.MCOsurvey@sfgov.org.

⁷ Currently, the Controller's Office is aware of two departments who have adjusted FY19-20 contract budgets to account for direct MCO costs: Department of Public Works and Department of Homelessness and Supportive Housing.

APPENDIX A: MCO ALLOCATIONS BY CONTRACTOR

Agency Name	Subcontractor (If Applicable)	Contracting Department	Total
African American Art and Culture Complex		ART	\$6,210
Aim High for High School		CHF	\$9,430
Alternative Family Services		DPH	\$540
Alternative Family Services		HSA	\$2,630
APA Family Support Services		CFC	\$12,350
APA Family Support Services		WOM	\$580
Arriba Juntos		APD	\$4,190
Arriba Juntos		ECN	\$1,880
Arriba Juntos		HSA	\$50,640
Arriba Juntos		CHF	\$560
Asian & Pacific Islander Wellness Center		DPH	\$15,860
Asian & Pacific Islander Wellness Center		HRC	\$940
Asian Women's Shelter		WOM	\$3,110
Baker Places Inc		DPH	\$155,360
Bay Area Community Resources		CHF	\$49,380
Bayview Hunters Point Center for Arts and Technology		CHF	\$3,030
Bayview Hunters Point Foundation for Community Improvement		DPH	\$23,720
Bayview Hunters Point Multipurpose Senior Services		HSA	\$46,650
Bayview Hunters Point Multipurpose Senior Services		MYR	\$1,220
Board of Trustees of the Glide Foundation		CFC	\$3,120
Board of Trustees of the Glide Foundation		HOM	\$4,660
Board of Trustees of the Glide Foundation		HSA	\$9,780
Board of Trustees of the Glide Foundation		CHF	\$7,800
Booker T Washington Community Services Center		MYR	\$570
Booker T Washington Community Services Center		CHF	\$11,530
Boys & Girls Clubs of San Francisco		CHF	\$36,980
Brava! for Women in the Arts		CHF	\$870
Breakthrough San Francisco		CHF	\$6,870
Buena Vista Child Care		CHF	\$9,620
California Academy of Sciences		CHF	\$11,120
Catholic Charities		DPH	\$18,380
Catholic Charities		HOM	\$55,940
Catholic Charities		HSA	\$18,180

Catholic Charities		MYR	\$51,300
Catholic Charities		CHF	\$5,030
Central American Resource Center - Carecen Of Northern Ca	Immigration Center for Women and Children (ICWC)	MYR	\$630
Central City Hospitality House		DPH	\$2,900
Central City Hospitality House		HOM	\$1,980
Central City Hospitality House	Board of Trustees of the Glide Foundation	HOM	\$800
Charity Cultural Services Center		ECN	\$9,680
Charity Cultural Services Center		CHF	\$3,000
Chinatown Community Development Center		ADM	\$940
Chinatown Community Development Center		DBI	\$7,530
Chinatown Community Development Center		HSA	\$2,160
Chinatown Community Development Center		MYR	\$2,030
Chinatown Community Development Center	Chinese Progressive Association	DBI	\$1,990
Chinatown Community Development Center	Dolores Street Community Services	DBI	\$2,650
Chinatown Community Development Center		CHF	\$1,940
Chinese For Affirmative Action		ADM	\$21,050
Chinese Newcomers Service Center		MYR	\$2,130
Chinese Progressive Association		ADM	\$3,510
Chinese Progressive Association		ECN	\$2,120
Chinese Progressive Association		MYR	\$1,450
City Surf Project		CHF	\$870
City Youth Now		JUV	\$5,290
Civic		DPW	\$34,190
Coleman Advocates for Children and Youth		CHF	\$1,600
Collective Impact		CHF	\$9,190
Community Awareness & Treatment Services, Inc		DPH	\$157,600
Community Awareness & Treatment Services, Inc		HOM	\$59,030
Community Awareness & Treatment Services, Inc		MYR	\$2,590
Community Board Program		DAT	\$1,150
Community Housing Partnership		HOM	\$20,700
Community Living Campaign	Reserve Inc	HSA	\$46,800

Community Works West, Inc.	SHF	\$9,380	
Community Works West, Inc.	CHF	\$2,400	
Community Youth Center of San Francisco	DBI	\$4,680	
Community Youth Center of San Francisco	DPH	\$1,690	
Community Youth Center of San Francisco	DPW	\$23,170	
Community Youth Center of San Francisco	MYR	\$5,630	
Community Youth Center of San Francisco	WOM	\$3,750	
Community Youth Center of San Francisco	CHF	\$18,040	
Community Youth Center of San Francisco	DPW	\$23,030	
Conard House Inc.	HOM	\$79,950	
Conard House Inc.	HSA	\$1,230	
Dolores Street Community Services	ADM	\$10,330	
Dolores Street Community Services	DPH	\$5,560	
Dolores Street Community Services	HOM	\$84,200	
Dolores Street Community Services	MYR	\$4,300	
Donaldina Cameron House	WOM	\$2,440	
Donaldina Cameron House	CHF	\$15,200	
Each One Reach One	CHF	\$670	
Edgewood Center for Children and Families	CFC	\$940	
Edgewood Center for Children and Families	DPH	\$36,740	
Edgewood Center for Children and Families	HOM	\$2,740	
Edgewood Center for Children and Families	HSA	\$6,480	
Edventure More	CHF	\$12,240	
Epiphany Center	DPH	\$31,030	
Episcopal Community Services Of San Francisco	HOM	\$220,700	
Episcopal Community Services Of San Francisco	HSA	\$3,760	
Episcopal Community Services Of San Francisco	Providence Foundation of SF	HOM	\$7,490
Exploratorium	CHF	\$12,280	
FACES SF	ECN	\$31,950	
FACES SF	CHF	\$10,860	
Family Support Services	HSA	\$5,000	
Felton Institute	CFC	\$1,250	
Filipino-American Development Foundation	MYR	\$9,440	
Filipino-American Development Foundation	WOM	\$630	
Fisherman's Wharf Association of SF	ECN	\$9,990	

Friendship House Association of American Indians	DPH	\$5,150
Friendship House Association of American Indians	MYR	\$1,030
Friendship House Association of American Indians	CHF	\$4,260
GirlVentures	CHF	\$1,570
Golden Gate Senior Services	HSA	\$3,210
Golden Gate Senior Services	Richmond District Neighborhood Center Inc	HSA
Golden Gate Senior Services	HSA	\$1,050
Good Samaritan Family Resource Center	ADM	\$790
Good Samaritan Family Resource Center	CFC	\$14,760
Greater Farallones Association	CHF	\$1,330
Gum Moon Residence Hall	CFC	\$17,740
Gum Moon Residence Hall	HSA	\$2,810
Gum Moon Residence Hall	MYR	\$4,980
Gum Moon Residence Hall	WOM	\$940
Hamilton Families	HOM	\$61,640
Hamilton Families	HSA	\$8,990
Hamilton Families	CHF	\$5,020
Handful Players	CHF	\$1,850
Heluna Health	DPH	\$13,420
Heluna Health	HOM	\$77,260
Homebridge Inc	HSA	\$651,460
Homeless Prenatal Program	CFC	\$2,010
Homeless Prenatal Program	HOM	\$10,550
Homeless Prenatal Program	HSA	\$9,120
Homies Organizing the Mission to Empower Youth (HOMEY)	CHF	\$2,500
Horizons at the San Francisco Friends School	CHF	\$1,120
Horizons Unlimited of San Francisco	CHF	\$13,940
Horizons Unlimited of San Francisco	DPH	\$10,300
Horizons Unlimited of San Francisco	HOM	\$2,840
Horizons Unlimited of San Francisco	WOM	\$1,530
Huckleberry Youth Programs	DPH	\$630
Huckleberry Youth Programs	CHF	\$8,370
Hunters Point Family	DPH	\$63,030
Hunters Point Family	DPW	\$134,170
Hunters Point Family	HSA	\$18,100
Hunters Point Family	MYR	\$7,490
Hunters Point Family	CHF	\$12,360
Hunters Point Family	DPW	\$83,780

Indochinese Housing Development Corporation		CHF	\$12,930
Info Line of San Diego County Db. 2-1-1 San Diego		HSA	\$8,740
Ingleside Community Center		CHF	\$1,360
Institute on Aging		HSA	\$24,960
Institute on Aging	Conard House Inc	HSA	\$4,850
Instituto Familiar de la Raza		DPH	\$7,150
Instituto Familiar de la Raza		HSA	\$4,830
Instituto Familiar de la Raza	Mission Neighborhood Health Center	DPH	\$1,250
Instituto Familiar de la Raza		CHF	\$5,350
Jamestown Community Center		CHF	\$31,860
Japanese Community Youth Council		DPH	\$750
Japanese Community Youth Council		CHF	\$378,310
Jewish Vocational Service		CHF	\$16,720
Joe Goode Performance Group		ADM	\$830
Juma Ventures		CHF	\$4,140
Kai Ming Inc		HSA	\$55,420
Kimochi, Inc.		HSA	\$14,360
La Raza Community Resource Center		MYR	\$650
Larkin Street Youth Services		DPH	\$38,010
Larkin Street Youth Services		HOM	\$9,310
Larkin Street Youth Services		HSA	\$28,910
Larkin Street Youth Services		MYR	\$2,840
Larkin Street Youth Services		CHF	\$16,080
Latino Commission on Alcohol and Drug Abuse Services of San Mateo		DPH	\$41,340
Lavender Youth Recreation & Info Center		CHF	\$7,290
Life Learning Academy		CHF	\$3,000
Lighthouse for The Blind & Visually Impaired		HSA	\$1,410
Lower Polk Community Benefit District		DPW	\$4,750
Lutheran Social Services		HOM	\$1,380
Maitri Compassionate Care		DPH	\$20,310
Maitri Compassionate Care		MYR	\$7,820
Mary Elizabeth Inn		HOM	\$34,570
Mary Elizabeth Inn		WOM	\$2,610
Mary Elizabeth Inn	Solutions SF	HOM	\$3,530
Mary Elizabeth Inn		WOM	\$900
Mary Elizabeth Inn	Top Flight	HOM	\$5,650
Mary Elizabeth Inn		WOM	\$730
Meals on Wheels		HSA	\$27,600

Mission Education Projects Inc.		CHF	\$2,550
Mission Graduates		CHF	\$33,740
Mission Hiring Hall		ECN	\$580
Mission Hiring Hall	Charity Cultural Services Center	ECN	\$4,770
Mission Neighborhood Centers Inc		CFC	\$1,410
Mission Neighborhood Centers Inc		DPW	\$169,580
Mission Neighborhood Centers Inc		HSA	\$40,660
Mission Neighborhood Centers Inc		MYR	\$1,090
Mission Neighborhood Centers Inc		PUC	\$3,750
Mission Neighborhood Centers Inc		WOM	\$2,430
Mission Neighborhood Centers Inc		CHF	\$13,290
Mission Neighborhood Health Center		HOM	\$28,160
Mujeres Unidas Y Activas		WOM	\$500
MyPath		CHF	\$2,270
NAMI SF		DPH	\$8,740
National Japanese American Historical Society		ADM	\$3,650
Native American Health Center		DPH	\$2,250
New Door Ventures		CHF	\$5,680
Northeast Community Federal Credit Union		ECN	\$4,200
Northeast Community Federal Credit Union		MYR	\$3,370
Old Skool Cafe		CHF	\$15,000
On Lok Day Services		HSA	\$20,030
Our Kids First		CHF	\$7,270
Parents for Public Schools of SF, Inc.		HSA	\$17,480
Peer Resources		CHF	\$6,250
Phatt Chance Community Services, Inc.		APD	\$4,150
Pomeroy Recreation & Rehabilitation Center		CHF	\$3,740
Portola Family Connection Center		CHF	\$580
Portola Family Connections		CFC	\$2,500
Potrero Hill Neighborhood House		CHF	\$4,290
Progress Foundation		DPH	\$233,330
Project Level		CHF	\$5,140
Providence Foundation of San Francisco		HOM	\$52,570
Rafiki Coalition for Health and Wellness		DPH	\$19,480
Reading Partners		CHF	\$700
Real Options for City Kids		CHF	\$11,590
Recovery Survival Network		ADP	\$14,670
Regents Univ Of Calif / SF	San Francisco Study Center	DPH	\$19,350

Richmond Area Multi-Services Inc		DPH	\$208,050
Richmond Area Multi-Services Inc		HSA	\$2,500
Richmond District Neighborhood Center		CHF	\$32,920
S F Network Ministries Housing Corp/SF Safehouse		WOM	\$15,900
Safe & Sound	Gum Moon Residence Hall	CFC	\$3,010
Safe & Sound	Instituto Familiar de la Raza	CFC	\$580
Samoan Community Development Center		CHF	\$8,320
San Francisco Conservation Corps		ECN	\$2,850
San Francisco Conservation Corps		ENV	\$3,900
San Francisco Conservation Corps		MYR	\$1,680
San Francisco Conservation Corps		PUC	\$2,760
San Francisco Conservation Corps		SHF	\$7,990
San Francisco Parks Alliance		ADM	\$940
San Francisco Parks Alliance		PUC	\$4,040
San Francisco Shakespeare Festival		ADM	\$11,740
San Francisco State University - Education Pathways for ECE Workforce 17-20		HSA	\$680
San Francisco Study Center Inc		DBI	\$570
San Francisco Study Center Inc		DPH	\$10,160
San Francisco Study Center Inc		MYR	\$570
Self-Help for The Elderly		ADM	\$1,500
Self-Help for The Elderly		ECN	\$19,100
Self-Help for The Elderly		HSA	\$71,460
Self-Help for The Elderly		MYR	\$940
Seneca Family of Agencies		DPH	\$10,490
Sequoia Living		HSA	\$2,700
Sf IHSS Public Authority		HSA	\$14,980
Shanti Project		DPH	\$18,950
Shanti Project		MYR	\$2,350
Shanti Project	Central City Hospitality House	HSA	\$1,600
Spark		CHF	\$1,870
St. Vincent De Paul Society Of San Francisco		HOM	\$150,200
St. Vincent De Paul Society Of San Francisco		WOM	\$4,130
Stepping Stone		HSA	\$24,530
Success Center San Francisco		CHF	\$2,850
Sunset Youth Services		CHF	\$10,130
Talent All Stars		CHF	\$810
Telegraph Hill Neighborhood Center		CHF	\$14,970
Tenderloin Housing Clinic, Inc.		APD	\$28,210
Tenderloin Housing Clinic, Inc.		DBI	\$11,240

Tenderloin Housing Clinic, Inc.	HOM	\$620,700
Tenderloin Housing Clinic, Inc.	MYR	\$3,750
Tenderloin Neighborhood Development Corp	HSA	\$57,920
The Arc San Francisco	ECN	\$2,750
The Arc San Francisco	MYR	\$3,750
The Arc San Francisco	CHF	\$2,130
The Cross Cultural Family Center	CHF	\$2,660
The Marsh, A Breeding Ground for New Performance	ADM	\$3,090
The Marsh, A Breeding Ground for New Performance	CHF	\$1,550
The Salvation Army	HOM	\$51,150
The Salvation Army	CHF	\$6,650
Tides/Dish (Delivering Innovation in Supportive Housing)	HOM	\$142,150
Toolworks, Inc.	ADM	\$11,240
Toolworks, Inc.	HSA	\$2,500
Treasure Island Sailing Center	CHF	\$3,870
United Playaz	CHF	\$1,070
Unity Care Group	DPH	\$9,360
Up on Top	CHF	\$2,960
Urban Ed Academy	CHF	\$2,030
Urban Sprouts	CHF	\$4,620
Vietnamese Youth Development Center	CHF	\$720
West Bay Pilipino Multi Service Center	CHF	\$8,530
Westcoast Children's Clinic	DPH	\$3,560
Women Organized to Make Abuse Nonexistent [W.O.M.A.N.] Inc.	WOM	\$6,240
Wu Yee Children's Services	CFC	\$4,000
Wu Yee Children's Services	HSA	\$64,660
Wu Yee Children's Services	MYR	\$1,160
YMCA Of San Francisco	CFC	\$11,880
YMCA Of San Francisco	DPH	\$23,830
YMCA Of San Francisco	ECN	\$46,800
YMCA Of San Francisco	HSA	\$3,520
YMCA Of San Francisco	MYR	\$11,140
YMCA Of San Francisco	CHF	\$97,270
Young Community Developers	CHF	\$14,290
Young Women's Freedom Center	CHF	\$7,490
Youth First	CHF	\$1,900
Youth Speaks	CHF	\$500

Department Key:

Adult Probation Department	APD
Arts Commission	ART
City Administrator	ADM
Department of Building Inspection	DBI
Department of Children, Youth and Their Families	CHF
Department of Homelessness and Supportive Housing	HOM
Department of Public Health	DPH
Department of the Environment	ENV
Department on the Status of Women	WOM
District Attorney's Office	DAT
First 5 Commission	CFC
Human Rights Commission	HRC
Human Services Agency	HSA
Juvenile Probation Department	JUV
Mayor's Office of Housing and Community Development	MYR
Office of Economic and Workforce Development	ECN
Public Utilities Commission	PUC
San Francisco Public Works	DPW
Sherriff's Department	SHF

From: [Reports, Controller \(CON\)](#)
To: [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Elsbernd, Sean \(MYR\)](#); [Bruss, Andrea \(MYR\)](#); [Kirkpatrick, Kelly \(MYR\)](#); [Cretan, Jeff \(MYR\)](#); [Kittler, Sophia \(MYR\)](#); [Anatolia Lubos](#); [pkilkenny@sftc.org](#); [Campbell, Severin \(BUD\)](#); [Newman, Debra \(BUD\)](#); [Rose, Harvey \(BUD\)](#); [Docs, SF \(LIB\)](#); [CON-EVERYONE](#); [Rhorer, Trent \(HSA\)](#); [Simmons, Noelle \(HSA\)](#); [Kaplan, Daniel \(HSA\)](#); [Mezquita, Ingrid \(HSA\)](#); [Corvino, Denise \(HSA\)](#); [Holthe, Jason \(HSA\)](#); [Tyson, Anthony \(HSA\)](#); [gfromer@childrenscouncil.org](#); [pwarner@childrenscouncil.org](#); [aalegado@childrenscouncil.org](#); [monica.walters@wuyee.org](#); [cheryl.hughes@wuyee.org](#); [mellisa.mai@wuyee.org](#)
Subject: Issued – HSA: OECE Should Strengthen Oversight of Its Contracted Agencies to More Effectively Measure Performance
Date: Tuesday, November 5, 2019 2:00:58 PM

The Office of the Controller's City Services Auditor (CSA) today issued a report on its audit of the eligibility screening practices of the early care and education subsidy programs of the Office of Early Care and Education (OECE), a department within the Human Services Agency (HSA) of the City and County of San Francisco. The audit found that OECE's contracted agencies appropriately grant subsidies, but oversight of contracted agencies could be strengthened, and OECE could better use available data to collect sufficient information and improve monitoring and outreach efforts.

To view the report, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2768>

This is a send-only e-mail address. For questions about the report, please contact Acting Chief Audit Executive Mark de la Rosa at mark.p.delarosa@sfgov.org or 415-554-7574 or the CSA Audits Division at 415-554-7469.

Follow us on Twitter @SFController.

The Office of Early Care and Education Should Strengthen Oversight of Its Contracted Agencies to More Effectively Measure Performance

Human Services Agency's Office of Early Care and Education

During the first year (fiscal year 2017-18) of its Early Learning Scholarship Program, the Office of Early Care and Education did not monitor all areas of contractor eligibility screening procedures and outreach efforts required by its service agreements.



November 5, 2019

City & County of San Francisco
Office of the Controller
City Services Auditor

About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

Audit Team:

Nicole Kelley, *Assistant Director*
Mamadou Gning, *Principal Auditor*
Kate Chalk, *Acting Principal Auditor*
Amanda Sobrepeña, *Supervising Auditor*
Steven Muñoz, *Senior Auditor*
Matthew Thomas, *Staff Auditor*
Nicholas Moore, *Staff Auditor*

For more information please contact:

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City and County of San Francisco
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Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.

Statement of Auditing Standards

This audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

Executive Summary

The Office of the Controller's City Services Auditor (CSA) audited the eligibility screening practices of the early care and education subsidy programs of the **Office of Early Care and Education (OECE)**, a department within the Human Services Agency of the City and County of San Francisco (City). The audit objectives were to determine whether OECE has adequate and effective controls over its early care and education subsidy programs, including the administration of its early care and education integrated services contracts with Children's Council of San Francisco and Wu Yee Children's Services.

WHAT WE FOUND

OECE Oversight of Contracted Agencies Could Be Strengthened and Could Better Use Available Data to Collect Sufficient Information and Improve Monitoring and Outreach Efforts

The audit found that OECE's contracted agencies appropriately grant subsidies, but OECE does not:

- Monitor all areas outlined in its monitoring program, so may not consistently or accurately measure contractor performance.
- Collect enough information to ensure its contractors' outreach efforts reach target populations or ensure target population information is appropriately recorded and tracked.
- Monitor enrollment at childcare providers, so some providers may exceed their capacity due to siloed and inaccurate data.

WHAT WE RECOMMEND

Key recommendations include that OECE should:

- Complete all monitoring activities specified in the service agreements with its contractors, including the review of client eligibility and case file documentation.
- Require its contractors to provide accurate outreach data about target and eligible populations in accordance with their service agreements. With the outreach data provided by each contractor, determine whether its outreach efforts are adequately reaching target and eligible populations and, if they are not, work with the contractor to rectify this.
- Reconcile existing monthly enrollment data collected from contractors to monitor attendance capacity at childcare centers with subsidy recipients.



OFFICE OF THE CONTROLLER CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

November 5, 2019

Mr. Trent Rhorer
Executive Director
Human Services Agency
170 Otis Street, 8th Floor
San Francisco, CA 94103

Ms. Ingrid Mezquita
Executive Director
Office of Early Care and Education
1650 Mission Street, Suite 302
San Francisco, CA 94103

Dear Mr. Rhorer and Ms. Mezquita:

The Office of the Controller's City Services Auditor (CSA) presents its audit report of eligibility screening practices for the early care and education subsidy programs of the Human Services Agency's Office of Early Care and Education (OECE). The audit objectives were to determine whether OECE has adequate and effective controls over its early care and education subsidy programs, including the administration of its early care and education integrated services contracts with Children's Council of San Francisco (Children's Council) and Wu Yee Children's Services (Wu Yee), and whether OECE effectively monitors the contracts' service and outcome objectives related to early care and education subsidy administration and childcare resource and referral.

The audit found that Children's Council and Wu Yee appropriately granted subsidies during the audit period. However, OECE does not monitor all the areas outlined in its annual monitoring program, so may not consistently or accurately measure contractor performance. Also, OECE does not collect enough information from its contractors to ensure they reach target populations, as required by their service agreements. Further, due to siloed and inaccurate data, OECE cannot monitor the potential for overenrollment at childcare providers that receive subsidies.

The report includes five recommendations to OECE to strengthen oversight of its contracted agencies and improve use of available data to improve outreach and monitoring efforts. The responses of OECE, Children's Council, and Wu Yee are attached to this report. CSA will work with OECE to follow up every six months on the status of the open recommendations made in this report. CSA appreciates the assistance and cooperation of all staff involved in this audit. For questions about the report, please contact me at mark.p.delarosa@sfgov.org or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa".

Mark de la Rosa
Acting Chief Audit Executive

cc: Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney

Civil Grand Jury
Mayor
Public Library

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Glossary

Administrative Code	San Francisco Administrative Code
CC3	Care Control 3
CalWORKs	California Work Opportunity and Responsibility to Kids
CAPP	California Alternative Payment Program
Children’s Council	Children’s Council of San Francisco
City	City and County of San Francisco
Citywide Plan	Citywide Plan for Early Care and Education (a guiding document issued in 2016 by the Office of Early Care and Education)
CSA	City Services Auditor
ELS	Early Learning Scholarship program
FCS	Family and Children’s Services (part of the Human Services Agency)
Human Services	Human Services Agency
OECE	Office of Early Care and Education (part of the Human Services Agency)
PFA	Preschool For All (a subsidy program)
SF3C	San Francisco Childcare Connection, a web-based citywide eligibility list for income-eligible families with children under 13 to connect with multiple subsidy programs through a single application. (In November 2018 Early Learning SF replaced the SF3C waiting list system for all Early Learning Scholarship programs.)
SMI	State Median Income
Wu Yee	Wu Yee Children’s Services

Introduction

EARLY CARE AND EDUCATION OVERVIEW

Office of Early Care and Education

The Office of Early Care and Education (OECE), one of three departments in the Human Services Agency (Human Services) of the City and County of San Francisco (City), was established in 2013 to ensure children ages zero to five have access to high-quality and affordable early care and education. To accomplish this, OECE leverages federal and state funding, aligns local resources, supports the early care and education workforce, and increases capacity to build an early care and education system. OECE's operating budget for fiscal year 2017-18 was \$98.6 million, or 11 percent of Human Services' total operating budget.¹

Governance and Oversight

The San Francisco Administrative Code (Administrative Code) governs OECE's primary function to align and coordinate the City's efforts, including programs and funding streams from other city departments, and requires that OECE develop a strategic plan that addresses the expansion of quality universal early education in San Francisco.² OECE issued its Citywide Plan for Early Care and Education (Citywide Plan) in 2016.³ As required by the Administrative Code, a Citizens' Advisory Committee, a nine-member group appointed by the mayor and Board of Supervisors, advises OECE on its work and provides strategic input.⁴

Early Care and Subsidy Programs

OECE has service agreements with two contracted agencies, Children's Council of San Francisco (Children's Council) and Wu Yee Children's Services (Wu Yee), to support the City's implementation of the Citywide Plan and ensure high-quality care options for families. The contracted agencies oversee all functions related to eligibility and need determination, as well as outreach and referral services, for several local and state childcare subsidy programs.

Exhibit 1 summarizes the populations served, benefits of the childcare subsidy program, and eligibility requirements.

¹ The Human Services Agency's operating budget for fiscal year 2017-18 was \$913.8 million.

² Administrative Code, Chapter 2A.310.

³ [San Francisco Citywide Plan for Early Care and Education](#), 2016.

⁴ Administrative Code, Chapter 5, Article XIII.

Exhibit 1: Overview of OECE’s Childcare Subsidy Programs

Population Served and Benefits to Families	Eligibility Determinations
Early Learning Scholarship	
Financial assistance provided to eligible San Francisco families with a childcare need for children age 0-5, not yet in Kindergarten, and not covered by other state or federal programs	<ul style="list-style-type: none"> Family’s gross income at or below 85 percent of State Median Income (SMI) at enrollment and up to 110 percent of Area Median Income after enrollment, adjusted for family size No income requirements if family is homeless or child has special needs Child must live in San Francisco
CalWORKs* Stage I	
Parents who receive cash aid and in a welfare-to-work plan receive subsidized childcare for children under age 13, with the possibility of a family co-payment dependent on income, for up to four non-continuous years	Parent receives cash aid and is enrolled in a Human Services Agency welfare-to-work program
CalWORKs* Stage II	
Eligible parents with children under age 13 receive subsidized childcare, with the possibility of a family co-payment dependent on income, for 24 months after the last day of CalWORKs cash aid	85 percent of SMI at enrollment and throughout program, adjusted for family size
Family and Children’s Services (FCS)	
Covers the cost of childcare for families with children under age 13, or up to age 21 if exceptional needs exist, who is a child protective services client or at risk for abuse or neglect	Active child protective services case or at risk for abuse and neglect
California Alternative Payment Program (CAPP)	
Eligible parents who apply through San Francisco Childcare Connection with a child under age 13 receive subsidized childcare, with the possibility of a family co-payment dependent on income	85 percent of SMI at enrollment and throughout program, adjusted for family size
Preschool for All (PFA)	
Tuition credit for all children age 4 in San Francisco, covering 2.5 to 3.5 hours of childcare up to 246 days a year	Child must be a San Francisco resident
Families Rising (Formerly Project 500)	
Families receive intensive resources and wraparound services to give them meaningful pathways up and out of poverty and disrupt its intergenerational transfer	Adult must be enrolled in CalWORKs and either pregnant, parenting, or a caretaker relative of a child less than age 2, with all children in the household being no older than age 3

* California Work Opportunity and Responsibility to Kids program

Source: Office of Early Care and Education

In July 2017 OECE launched the Early Learning Scholarship program (ELS) as the key city-funded and city-operated component to achieve the Citywide Plan’s goals. ELS aims to ensure continuity of care for its target populations,⁵ to reduce redundant paperwork and reporting, and to pay providers enhanced rates that cover the cost of operating a quality program. ELS consists of five subsidy programs, which are summarized in Exhibit 2.

Exhibit 2: Early Learning Scholarship Consists of Five Subsidy Programs That Provide Care in Different Ways

ELS Reserved	ELS Voucher	ELS Moderate	ELS Gap	ELS Bridge
Assigned spots at designated childcare providers.	Childcare permitted at any ELS qualified childcare provider.	Program for a specific childcare center that provides care for families ineligible for other state or federal subsidies.	Care for families already receiving state and/or federal subsidies.	Ensures continuity of care for children of families who lose their eligibility for state and/or federal childcare subsidies.

Source: Office of Early Care and Education

Exhibit 3 summarizes agreement terms and funding for the contractors that administer the programs.

Exhibit 3: Early Care and Education Programs Will Have Received Over \$200 Million in Grant Funding From July 1, 2017, Through June 30, 2020^a

Contractor	Not-to-Exceed Amount ^b	Programs
Children’s Council	\$179,674,284	<ul style="list-style-type: none"> CalWORKs stages 1 and 2 California Alternative Payment Program Early Learning Scholarship Reserved, Voucher, Gap, and Bridge Family and Children’s Services Families Rising (Formerly Project 500) Preschool for All
Wu Yee	\$29,198,846	<ul style="list-style-type: none"> Early Learning Scholarship (<i>Reserved and Voucher</i>)
Total	\$208,873,130	

Notes:

^a Grant terms can be extended for an additional two years.

^b Not-to-exceed amount excludes contingent amounts of up to \$17,967,428 for Children’s Council and \$2,919,885 for Wu Yee for July 1, 2019, through June 30, 2020.

Source: OECE grant agreements with Children’s Council and Wu Yee

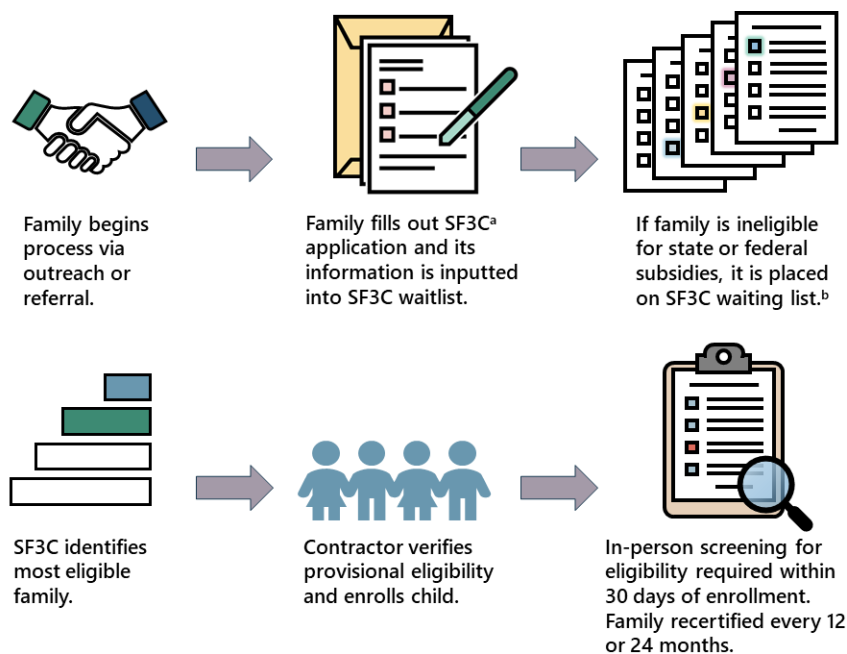
⁵ Target population includes low-income African-American children, low-income Hispanic or Latino children, low-income English Language Learners, families who are homeless, children at risk of abuse and/or neglect or involved with the child welfare system, and children with identified special needs or disabilities.

Eligibility Screening Processes in Fiscal Year 2017-18

To become eligible for select needs-based programs, families must first submit an application through a web-based system, San Francisco Childcare Connection (SF3C). As needs-based program⁶ funding becomes available, the contracted agencies select families from the SF3C waiting list.⁷ Children's Council or Wu Yee will conduct a provisional eligibility check and enroll the child with the provider to ensure continuity of care. Within 30 days the family meets with the contracted agency to verify the family's need, eligibility, and family fee, as necessary. If a family has underreported its income or its need cannot be verified, care may be terminated. Copies of all eligibility documentation are kept in data files, and all information is recorded in each contracted agencies' Care Control 3 (CC3) database system.

Exhibit 4 summarizes the eligibility determination process for all needs-based childcare subsidy programs OECE and its contracted agencies administer as of June 2018.

Exhibit 4: OECE's Subsidized Childcare Eligibility Determination Process in Fiscal Year 2017-18



Notes:

^a SF3C is a web-based system that enables income-eligible families with children under 13 to connect with multiple subsidy programs through a single application.

^b Subsidized families receiving services through CalWORKs Stage I or Family and Children's Services (FCS), a unit of Human Services, are referred directly to Children's Council and are not put in SF3C. This exhibit excludes these programs. California Work Opportunity and Responsibility to Kids (CalWORKs) provides temporary assistance and support to families with (or expecting) children. Benefits include cash assistance, food, childcare, and health care coverage. Child protective services is the major system of intervention of child abuse and neglect in California; as part of that, FCS is responsible for responding to reports of child abuse and neglect in San Francisco.

Source: OECE grant agreements with Children's Council and Wu Yee and OECE's ELS and PFA Operating Guidelines

⁶ Needs-based programs include CalWORKs stages 1 and 2, California Alternative Payment Program, ELS Reserved, ELS Voucher, ELS Gap, ELS Moderate, ELS Bridge, Family and Children's Services, and Families Rising (Formerly Project 500).

⁷ Families must complete an SF3C application before being placed on the waiting list. Due to the varying durations families spend on the waiting list before being chosen, all eligibility information in SF3C is self-reported. The SF3C waiting list identifies the most eligible families based on preset enrollment priorities.

In November 2018, after the audit period, Early Learning SF replaced the San Francisco Childcare Connection waiting list system for all Early Learning Scholarship programs. Early Learning SF better matches families to early care and education providers that fit their needs.

OBJECTIVE

The main objectives of this audit were to determine whether OECE:

- Has adequate and effective controls over its early care and education subsidy programs, including the administration of its early care and education integrated services agreements with Children's Council and Wu Yee.
- Effectively monitors the service and outcome objectives related to early care and education subsidy administration and childcare resource and referral outlined in its early care and education integrated services agreements with Children's Council and Wu Yee.

This audit is part of CSA's continuous program to audit eligibility screening procedures for city programs using a risk-based approach and is based on a survey administered to city departments in 2018.

SCOPE AND METHODOLOGY

The audit focused on active participants in OECE early care and education subsidy programs from July 1, 2017, through June 30, 2018.

To conduct the audit, the audit team:

- Reviewed relevant laws, regulations, policies, and procedures regarding early care and education.
- Interviewed key personnel at OECE and its contracted agencies, Children's Council and Wu Yee, regarding the administration of their programs, systems used, and data collected.
- From a population of 5,529 program participants, the audit team tested a purposeful sample of 91 program participants' case files to determine whether the participants were eligible for their childcare subsidy program according to OECE's program operating guidelines and grant agreements. The purposeful sample primarily focused on ELS, because it is the City's largest childcare subsidy program.
 - Of the 91 sample program participants, 58 received subsidies through ELS, 30 through CalWORKs, 2 through CAPP, and 1 through Families Rising (Formerly Project 500).
- Used childcare provider data provided by the California Department of Social Services to test the licensed capacity of all childcare centers and large family providers in San Francisco against the enrollment data of those providers in the databases of Children's Council and Wu Yee.
- Evaluated OECE's efforts to monitor Children's Council and Wu Yee and against the objectives specified in OECE's service agreements and monitoring form.
- Analyzed San Francisco's total eligible population against the populations Children's Council and Wu Yee serve to determine whether programs are effectively reaching eligible populations.

- Used U.S. Census 2017 American Community Survey five-year estimates data to determine the number of children under age six eligible for San Francisco childcare subsidies by ZIP Code. U.S. Census estimates use the Federal Poverty Level. 85 percent of SMI is approximately 300 percent of the Federal Poverty Level.⁸
- Compared the census data to the enrollment data provided by Children’s Council and Wu Yee in their CC3 datasets and OECE’s June 2018 Monthly SF3C Data Report.

⁸ For all household sizes, there is an 11 percent difference between 85 percent of SMI and 300 percent of the Federal Poverty Level. However, for household sizes between two and six persons, (which include 98 percent of OECE-subsidized families) less than a 1 percent difference exists between 85 percent of SMI and 300 percent of the Federal Poverty Level.

Audit Results

SUMMARY

OECE's contracted agencies appropriately granted subsidies during fiscal year 2017-18. Also, OECE's oversight of contracted agencies, Children's Council and Wu Yee, could be strengthened to accurately measure performance and monitor compliance with contract requirements.

Further, OECE does not collect enough information to ensure its contractors' outreach efforts reach target populations or ensure target population information is appropriately recorded and tracked. Last, OECE does not monitor whether childcare providers exceed their capacity, which could result in unhealthy or unsafe environments for children enrolled in the subsidy programs.

Finding 1: Contracted agencies appropriately granted subsidies during the audit period.

All children in the households of the 91 sample cases audited appropriately received subsidies in fiscal year 2017-18. The children's eligibility for the subsidies was based on the size and income of their families, their San Francisco residency, and their age.

Both Children's Council and Wu Yee have policies to ensure internal control over the eligibility process. Examples of the internal control procedures include:

- *Quality assurance reviews of family case files* to ensure accurate information is entered in each agency's database systems.
- *Screening controls in the database systems* to ensure only eligible participants receive subsidies.
- *Securely keeping paper copies of eligibility documentation* in family case files; these files are kept on-site and access to them is limited.

Finding 2: OECE does not monitor all areas required in its monitoring program, so may not consistently or accurately measure contractor performance.

OECE does not complete all the areas required by its annual monitoring program, so may not be accurately measuring contractors' compliance and performance with contract objectives. Specifically, OECE does not:

- Conduct consistent reviews of case files or eligibility documentation.
- Collect enough outreach data to accurately monitor performance.
- Verify that contractually mandated training occurs.
- Sign letters following each monitoring site visit.

OECE's service agreements with its contractors state that case files and eligibility documentation will be

reviewed during program monitoring. However, during the audit period, OECE did not review case files as part of its on-site monitoring visits to Children's Council or Wu Yee. By not reviewing case files, OECE misses an opportunity to detect and address inconsistent eligibility screening policies or families inappropriately receiving subsidies. For example, Children's Council accepted state-issued identification cards for proof of residency, which is inconsistent with OECE's guidelines. Consequently, Children's Council collected insufficient documentation for proof of residency for 8 of the 14 tested families receiving ELS subsidies.⁹

According to OECE, its staff meets monthly with contractors to review subsidy spending and track the status of contract objectives. However, OECE does not verify whether all service agreement objectives are fulfilled. For example, each OECE service agreement requires the contractor to create comprehensive outreach efforts and sets an annual performance objective to reach at least 2,000 target population families, but OECE has no criteria to evaluate these plans and relies on self-reported, unverified outreach data from its providers.¹⁰ In another example, Both Children's Council and Wu Yee are required by their service agreements to conduct first aid trainings for their staffs, but as part of its monitoring OECE has never verified that this training has occurred. These monitoring deficiencies hinder OECE's ability to accurately measure the performance of the contracted service providers against their service agreement objectives.

Besides accepting performance results without verification, OECE does not properly execute its monitoring visit letters. None of the monitoring letters, which signify the completion of an annual monitoring visit, provided by OECE for the audit are signed. Without proper documentation of monitoring activities, OECE has no valid record to build on for future monitoring efforts or to use as evidence that monitoring occurred.

Recommendation

1. The Office of Early Care and Education should properly complete all monitoring activities specified in the service agreements with its contractors, including the review of client eligibility and case file documentation.

Finding 3: OECE does not collect enough information to ensure its contractors' outreach efforts reach target populations or ensure target population information is appropriately recorded and tracked.

OECE cannot determine whether its contractors' outreach efforts proportionately target high-need areas because it does not collect sufficient information, such as outreach events conducted and families reached.¹¹ Further, target population information is not consistently documented in case files and the contractors' databases. For 54 cases files tested, target population characteristics as shown in the

⁹ Of the 47 Children's Council case files tested, 15 (32 percent) included children in ELS subsidy programs. Wu Yee only administers locally funded programs, so all 44 Wu Yee case files tested included children in ELS subsidy programs.

¹⁰ Finding 3 further examines the outreach efforts of OECE and its contractors.

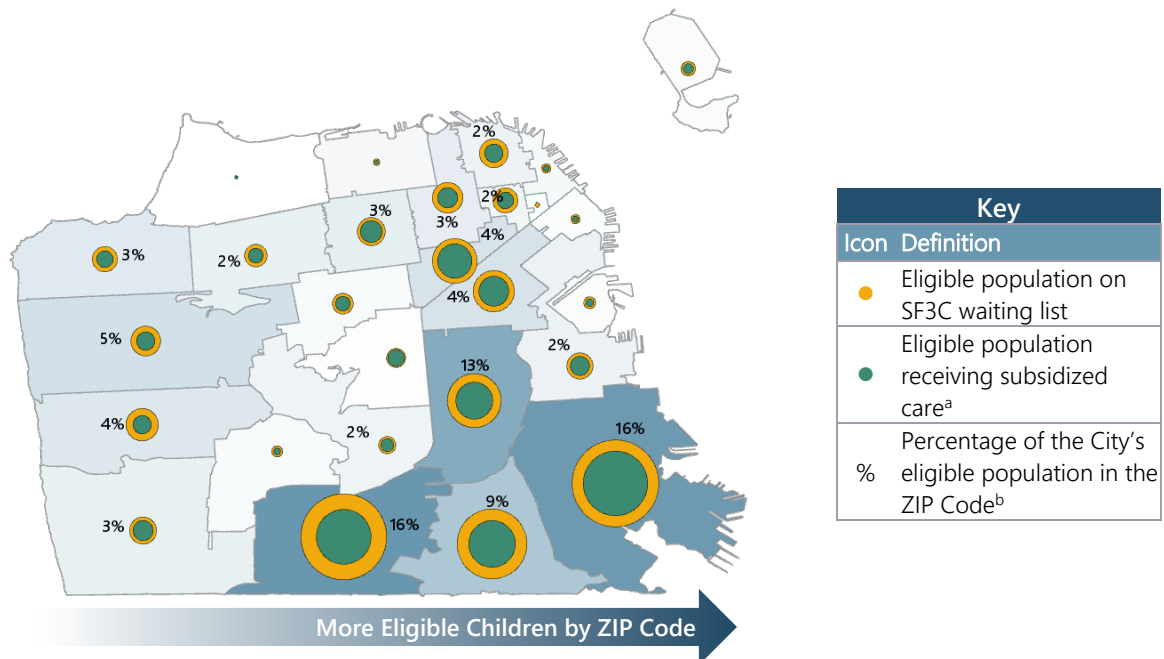
¹¹ Audit testing focused on documentation OECE accepted as evidence of outreach, which may not reflect all of the contracted agencies' outreach efforts.

dataset and case files did not match. Not recording target population information in both case files and contractors' databases could result in inconsistent reporting of target population families served.

Based on census estimates, 13,590 children under age six in San Francisco are eligible for local childcare subsidies.¹² On June 30, 2018, 75 percent of eligible children were actively participating in the OECE's subsidized childcare process, either by receiving subsidized care or by being on the SF3C waiting list. According to OECE, of the 13,590 children eligible for local childcare subsidies, 7,155 children (53 percent) received subsidized care through local and state-funded programs¹³ and 3,002 eligible children (22 percent) were on the SF3C waiting list. According to OECE, its goal is not to reach all eligible children in San Francisco because some families willingly choose not to participate for various reasons, especially those with children three and under. OECE further stated that San Francisco's subsidized childcare process is not centralized through OECE; other entities provide subsidized childcare, including San Francisco Unified School District and other nonprofit organizations.

Exhibit 5 shows, by ZIP code, the percentage of eligible children and children receiving subsidized care. (See Appendix A for a full eligible population and analysis by ZIP code.)

Exhibit 5: Over Half of Children Eligible for OECE's Subsidized Childcare Reside in the Area Covered by Four Adjacent ZIP Codes in Southeast San Francisco



Notes:

^a Excludes needs-based subsidy programs, ELS Gap on Title 5 and Head Start, which subsidized 4,371 children in June 2018.

^b Percentages are not shown for ZIP codes with 1 percent or less of the City's eligible population: 94104, 94105, 94111, 94114, 94117, 94123, 94127, 94128, 94129, 94130, and 94158. ZIP Code 94128 (San Francisco International Airport) is omitted.

Source: Auditor's analysis of U.S. Census Bureau 2013-2017 American Community Survey population data and contractor database extracts.

¹² U.S. Census Bureau 2013-2017 American Community Survey five-year estimates, which use the 2017 Federal Poverty Level, state that 13,590 San Francisco children are in families with incomes below 85 percent of SMI. 85 percent of SMI is approximately 300 percent of the Federal Poverty Level.

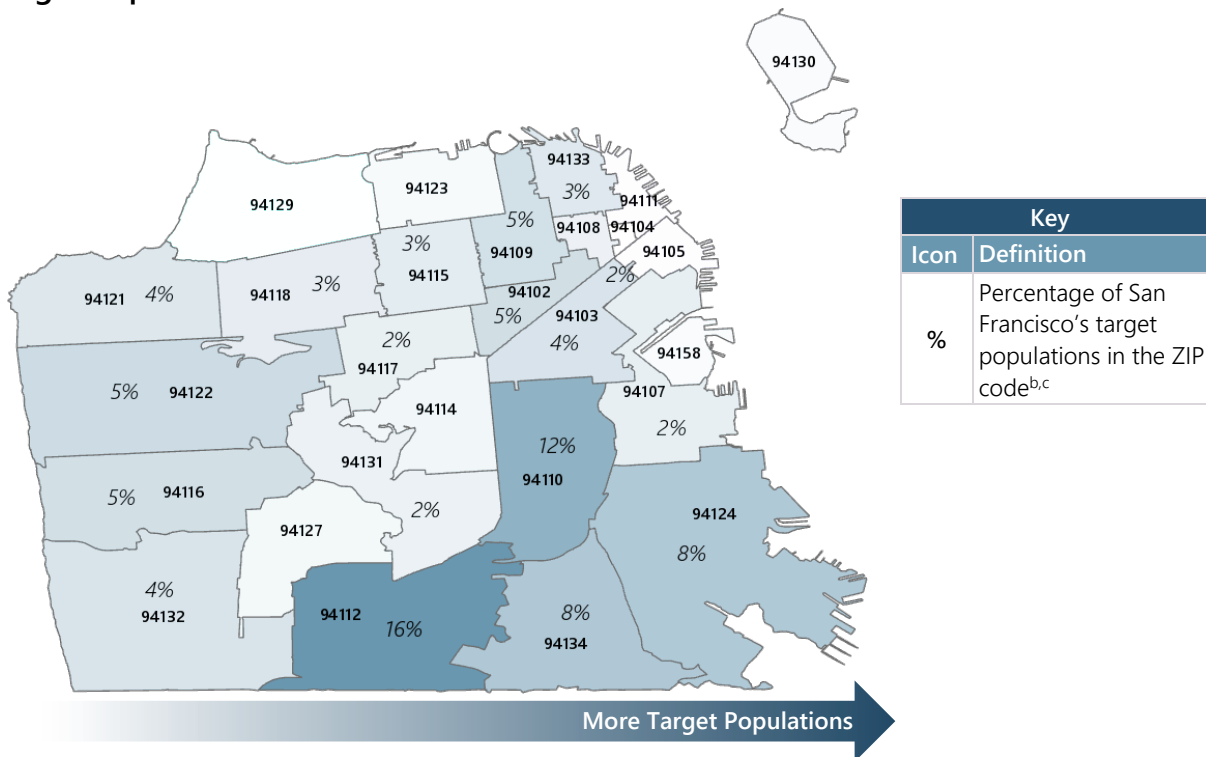
¹³ Analysis excludes children receiving Preschool For All subsidies because the program has no income requirements, so participating families may have incomes exceeding 85 percent of SMI.

As shown in Exhibit 5, 54 percent of all eligible children live in four ZIP codes in southeast San Francisco.¹⁴ OECE cannot determine whether its contractors' outreach efforts proportionately target these high-need areas if it does not assess contractor outreach efforts.

The four high-need ZIP codes also include 41 percent of San Francisco's African American population, 51 percent of San Francisco's Hispanic or Latino population, 41 percent of San Francisco's population under age 18 with a disability, and 40 percent of San Francisco's English Language Learners. Each of these is a demographic group OECE has identified as a target population.¹⁵

Exhibit 6 shows the target population of low-income African American children, low-income Hispanic or Latino children, low-income English Language Learners, and children with special needs or disabilities in each ZIP code.

Exhibit 6: The Four High-Need ZIP Codes Include a High Proportion of OECE's Target Populations^a



Notes:

^a Families involved or at risk of involvement with the child welfare system and homeless families are omitted because census data for them is unavailable.

^b Analysis includes total population of San Francisco, not just those under age six or below 300 percent of Federal Poverty Level.

^c Percentages are not shown for ZIP codes with 1 percent or less of the City's target population: 94104, 94105, 94111, 94114, 94123, 94127, 94128, 94129, 94130, and 94158. ZIP Code 94128 (San Francisco International Airport) is omitted.

Source: Auditor's analysis of U.S. Census Bureau 2013-2017 American Community Survey population data and contractor database extracts.

¹⁴ ZIP codes 94110, 94112, 94124, and 94134.

¹⁵ Census data omits information by ZIP code on homeless families or children at-risk of abuse and/or neglect or involved with the child welfare system. Thus, the audit could not quantify these populations by ZIP code.

As discussed in Finding 2, OECE relies on self-reported, unverified outreach information from its contractor and has no criteria to evaluate contractors' outreach plans. The audit analyzed seven best practices identified by Child Care Aware for America,¹⁶ and found that OECE accepted outreach plans in fiscal year 2017-18 that do not incorporate most of the best practices, as shown in Exhibit 7.

Exhibit 7: The Outreach Plans of OECE's Contracted Agencies' Omit Most Best Practices for Local Childcare Resource and Referral Agencies^a

Best Practices for Outreach by Local Childcare Resource and Referral Agencies	Included in Wu Yee's Outreach Plan?	Included in Children's Council's Outreach Plan?
Develops an outcome-based marketing plan, which includes a variety of activities to reach all consumer groups. Agency reviews the plan annually and revises it as needed.	✗	✓
Establishes clear and consistent branding guidelines and produces branded resources.	✗	✗
Ensures all written materials for consumers are audience specific, with appropriate branding, messaging and communication strategy.	✗	✗
Markets services in locations where consumers gather and access information about childcare. This includes online communications tools.	✗	✓
Maintains a comprehensive website that describes services available to each consumer group. Website includes educational resources and public policy information for all consumer groups.	✓ ^b	✓ ^b
Uses demographic and geographic data and state and federal statistics to assess the needs of each targeted consumer group. Staff identifies underserved populations to target for services.	✗	✗
Develops and implements an annual service delivery plan for each consumer group. Each plan is based on the needs assessment for the group and has measurable outcomes.	✗	✗

Notes:

^a Audit testing relied on contractor outreach plans provided to OECE.

^b Although maintaining a comprehensive website is not in either agency's outreach plan, both contractors do so.

Source: Child Care Aware for America; auditor's analysis of Wu Yee's and Children's Council's outreach plans

Both contractors' outreach plans identify a variety of activities to reach various consumer groups, and Children's Council's outreach plan incorporates marketing services in key organizations and locations. However, neither contractor reports on the status of its outreach plan or identifies the number of families reached per event or approach. According to OECE, it did not collect sufficient outreach information because the first year of ELS was a transitional period, and there were uncertainties on how outreach would be tracked and implemented.

¹⁶ Child Care Aware for America, formerly the National Association of Child Care Resource & Referral Agencies, states that it works with more than 400 state and local childcare resource and referral agencies in the United States to help families get the local childcare information they need.

Without sufficient outreach data, OECE cannot evaluate its contractors' outreach efforts or determine whether they effectively target high-need areas. Contractors may not be holding a proportionate number of outreach events in San Francisco's high-need neighborhoods, such as the Bayview-Hunters Point district (ZIP Code 94124) and the Ingleside-Excelsior and Crocker-Amazon districts (ZIP Code 94112), compared to their percentage of San Francisco's eligible and target populations. Not directing enough outreach resources toward high-need areas increases the risk of not engaging as much of the program's target population—and not enrolling as many potentially eligible clients—as possible. To the extent that eligible families are not reached and engaged, some of the neediest families may not receive subsidized care.

Recommendations

The Office of Early Care and Education should:

2. Require its contractors to provide accurate outreach data about target and eligible populations in accordance with their service agreements. With the outreach data provided by each contractor, determine whether its outreach efforts are adequately reaching target and eligible populations and, if they are not, work with the contractor to rectify this.
3. Ensure contractors maintain consistent documentation of target population information in both the family case files and Care Control 3 databases.

Finding 4: OECE does not monitor enrollment at childcare providers, so some providers may exceed their capacity due to siloed and inaccurate data.

Of the 579 San Francisco childcare centers and family providers receiving subsidies during the audit period, 69 (12 percent) potentially had more children enrolled than the capacity allowed by the California Department of Social Services, as shown in Exhibit 8.¹⁷ The State of California licenses small family providers to provide care for up to 6 children and large family providers for up to 12 children, with the possibility of up to 8 and 14 children, respectively, if the provider meets special requirements.

According to Children's Council and Wu Yee, their staffs communicate with each other when they notice a provider's enrollment is near capacity. However, each contractor only has enrollment information for the subsidized children that it hosts.

Exhibit 8: 12 Percent of Childcare Providers May Exceed Their Capacity



Source: Auditor's analysis of childcare enrollment data.

¹⁷ The California Department of Social Services determines childcare center capacity when providers become licensed and requires providers to adhere to those capacity restrictions at all times.

For example, a small family provider could accept three children from one contractor and four from the other, pushing the provider over the six-child capacity, without either contractor identifying the problem. Childcare providers that operate over capacity threaten the health, safety, and well-being of enrolled children.

The number of providers that potentially have overenrolled children may be higher or lower than the contractors are aware of, based on other factors. For example, childcare providers may enroll multiple children part-time, which creates the appearance that the providers are overcapacity when they are actually ensuring they are at or below capacity. Alternatively, childcare providers may also enroll children from families that pay out-of-pocket. Because providers are not required to report total enrollment data to OECE's contractors (and, thus, the contractors cannot report this information to OECE), the risk of providers exceeding capacity could be even higher.

Besides not necessarily receiving total enrollment figures from providers, OECE's contractors use different versions of CC3, and their systems do not share data to identify providers who are at or near capacity. Also, the CC3 datasets of both Children's Council and Wu Yee contain incorrect capacity information for childcare providers. Specifically, Children's Council and Wu Yee identify six providers in their CC3 systems as large family providers, but, according to state records, these six are actually small family providers. Further, Wu Yee incorrectly identifies a large family provider as a small family provider in its system. Mislabeling provider types could cause families to lose out on available spaces at large family providers.

Because OECE already collects enrollment information in its monthly enrollment reports from the contracted agencies, it could use that data to bridge the communication gap between the contractors and monitor provider capacity. However, this does not identify total enrollment at a provider, including families that pay out-of-pocket.

Incomplete and inaccurate information in the contractors' databases hinders OECE's ability to monitor the potential for overenrollment and ensure the health and safety of children participating in its subsidy programs.

Recommendations

The Office of Early Care and Education should:

4. Reconcile existing monthly enrollment data collected from contractors to monitor attendance capacity at childcare centers with subsidy recipients.
5. Ensure contractors enter and maintain accurate provider types (large or small) in their Care Control 3 databases.

Appendix A: Eligible Population Analysis

In June 2018, of the identified 13,590 San Francisco children under age six eligible for city-funded childcare subsidies:

- 7,155 were receiving subsidized care.¹⁸
- 3,002 were on the waiting list to receive subsidized care.
- 54 percent of the eligible child population resided in 4 ZIP codes (94110, 94112, 94124, 94134).

Exhibit A shows, by ZIP code, the number of San Francisco children eligible for local childcare subsidies, the number receiving subsidized care through OECE, and the number on the SF3C waiting list.

Exhibit A – Eligible Population Analysis^a

ZIP Code	Eligible Population	Population Serve	Waiting List Population	Percent of Total Eligible Population	Percent of Eligible Served	Percent of Eligible on Waiting List
94102	605	213	126	4%	35%	21%
94103	606	169	128	4%	28%	21%
94104	25	-	6	0%	0%	24%
94105	64	8	12	0%	13%	19%
94107	318	79	53	2%	25%	17%
94108	234	56	66	2%	24%	28%
94109	390	84	93	3%	22%	24%
94110	1,798	242	233	13%	13%	13%
94111	150	10	11	1%	7%	7%
94112	2,221	482	582	16%	22%	26%
94114	45	58	19	0%	129%	42%
94115	383	93	56	3%	24%	15%
94116	500	69	120	4%	14%	24%
94117	113	46	41	1%	41%	36%
94118	327	47	55	2%	14%	17%
94121	460	56	67	3%	12%	15%
94122	655	67	101	5%	10%	15%
94123	164	4	7	1%	2%	4%
94124	2,142	637	449	16%	30%	21%
94127	121	12	18	1%	10%	15%
94129	13	3	-	0%	23%	0%
94130	98	24	25	1%	24%	26%
94131	260	40	26	2%	15%	10%
94132	344	83	59	3%	24%	17%
94133	270	68	93	2%	25%	34%

¹⁸ Analysis excludes children receiving Preschool for All subsidies because the program has no income requirements, so participating families may have incomes exceeding 85 percent of SMI.

ZIP Code	Eligible Population	Population Serve	Waiting List Population	Percent of Total Eligible Population	Percent of Eligible Served	Percent of Eligible on Waiting List
94134	1,200	368	365	9%	31%	30%
94158	84	14	20	1%	17%	24%
ZIP Code Outside of San Francisco	N/A	258	171	N/A	N/A	N/A
High-Need ZIP Codes: 94110, 94112, 94124, 94134	7,361	1,729	1,629	54%	23%	22%
Total^b	13,590	3,290	3,002	100%	24%	22%

Notes:

^a Excludes children receiving subsidized care through ELS Gap on Title 5, Head Start, or Preschool for All. According to OECE's enrollment dashboard, in March 2019 the three omitted programs provided subsidized childcare for 5,130 children.

^b Because eligible population is a census estimate and due to rounding, some totals may exceed 100 percent.

Appendix B: Department Response



London Breed
Mayor



Ingrid Mezquita
Executive Director

October 21, 2019

Mark de la Rosa
Acting Chief Audit Executive
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Subject: Human Services Agency, Office of Early Care and Education Early Learning Scholarship Eligibility Performance Audit

Dear Mr. de la Rosa:

Attached is the completed Recommendation and Response Form regarding the Human Services Agency, Office of Early Care and Education - Early Learning Scholarship Eligibility Performance Audit.

If you have any questions, please feel free to call me at (415) 355-3663.

Respectfully,

A handwritten signature in blue ink, appearing to read "Ingrid Mezquita".

Ingrid Mezquita
Executive Director

Attachment:

cc: Trent Rhorer, Director, S.F. Human Services Agency (HSA)
Gina Fromer, Chief Executive Officer, Children's Council of San Francisco
Monica Walters, Chief Executive Officer, Wu Yee Children's Services

RECOMMENDATIONS AND RESPONSES

For each recommendation, the responsible agency should indicate in the column labeled **Agency Response** whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	CSA Use Only Status Determination*
The Office of Early Care and Education should:		
1. Properly complete all monitoring activities specified in the service agreements with its contractors, including the review of client eligibility and case file documentation.	<input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur OECE concurs with the recommendation to complete all monitoring activities specified in its service agreements. Implementation date and plan: <ul style="list-style-type: none"> Once the report is finalized OECE will share the information with our ISA partners within 30 days. We will then work with both agencies to develop an implementation plan that will begin on or before January 1, 2020. This plan will include, but not be limited to the review of randomly selected client eligibility case files during the annual program monitoring review.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested
2. Require its contractors to provide accurate outreach data about target and eligible populations in accordance with their service agreements. With the outreach data provided by each contractor, determine whether its outreach efforts are adequately reaching target and eligible populations and, if	<input type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input checked="" type="checkbox"/> Partially Concur OECE partially concurs with this recommendation. OECE required contractor to develop an outreach plan with implementation by October 15, 2017, with specific outreach service objectives. However, the contractor was not required to provide the level of detail necessary to determine effectiveness in reaching target population.	<input checked="" type="checkbox"/> Open <input type="checkbox"/> Closed <input type="checkbox"/> Contested

¹ Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>they are not, work with the contractor to rectify this.</p>	<p>Unfortunately, the timeframe of the audit focused on year one of the citywide redesign of San Francisco's early care and education (ECE) system. Consequently, this finding does not provide a complete picture of a new system in its first year of implementation and developed simultaneously.</p> <p>Changes to the system were an inherent part of OECE's evaluative and continuous improvement process, which included shifts in outreach strategies. As a result, tracking outreach efforts or "target populations" as depicted in the original program design during the first year of implementation was not possible. Therefore, the Appendix A required modification to reflect these changes by removing this component from the program monitoring form, or documented the challenges of the contractors during their review.</p> <p>Although outreach efforts are not a primary function of the Integrated Service Agencies, we recognize that outreach is an important aspect of a family centered delivery system. OECE has and will continue to work closely with its contractors, holding monthly data system design and policy administration meetings to capture necessary data for ongoing system modification and redesign.</p> <p>Implementation plan and date:</p> <ul style="list-style-type: none"> OECE will review contractors current outreach plans and determine areas to be revised or added to ensure we have the level of detail necessary to assess their effectiveness by December 15, 2019. <p>OECE will work with contractors to modify the service objectives in the Appendix A, that includes an action plan/process should we determine that the outreach efforts are not adequately reaching target and eligible populations.</p>	

¹ Status Determination based on audit team's review of the agency's response and proposed corrective action.

Recommendation	Agency Response	<u>CSA Use Only</u> Status Determination*
<p>3. Ensure contractors maintain consistent documentation of target population information in both the family case files and Care Control 3 databases.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>OECE concurs with the recommendation to ensure contractors maintain consistent documentation of target population.</p> <p>Implementation plan and date:</p> <ul style="list-style-type: none"> • OECE will require contractors to develop and implement policies and procedures that ensure accurate data in Care Control 3 or future databases by January 1, 2020. • OECE will require contractors to train all staff entering data in Care Control 3 or future database by March 1, 2020. <p>OECE will review randomly selected case files to ensure target population is accurately reflected in the database, per the information provided.</p>	<p><input checked="" type="checkbox"/> Open</p> <p><input type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>
<p>4. Reconcile existing monthly enrollment data collected from contractors to monitor attendance capacity at childcare centers with subsidy recipients.</p>	<p><input type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input checked="" type="checkbox"/> Partially Concur</p> <p>OECE partially concurs with this recommendation.</p> <p>OECE is unable to require nor obtain complete or comprehensive enrollment data across our city-funded licensed family childcare and/or center-based programs. OECE cannot mandate private tuition enrollments (i.e., non-subsidized) families to provide personal data regarding their child and/or family.</p> <p>However, OECE does require all licensed programs receiving state, federal or local funding to accurately track and submit enrollment information of the children being served in their programs. This enrollment information is tracked and paid by the Integrated Service Agencies (ISAs) in 3 individual data systems, including Care Control 3 at both agencies and COCOA at Children’s Council.</p> <p>The ISAs compare the enrollment data in these systems quarterly to identify programs that may appear to be serving more children than they are</p>	<p><input checked="" type="checkbox"/> Open</p> <p><input type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>

¹ Status Determination based on audit team’s review of the agency’s response and proposed corrective action.

Recommendation	Agency Response	CSA Use Only Status Determination*
	<p>licensed to serve. Recognizing the challenges of having this data in multiple systems, OECE is working with SubVertical and the community to develop a comprehensive enrollment and payment data system. This customized Vertical Change platform is scheduled to go live in January 2021 and testing is scheduled to begin in April of 2020.</p> <p>Implementation plan or date:</p> <ul style="list-style-type: none"> OECE will require the ISAs to continue cross referencing enrollment data on a quarterly basis from their individual systems and report anything that may appear to be potential over capacity situations or fraudulent reporting for reimbursement. <p>OECE will review any reported findings and respond in accordance with our policies to address situations of over enrollment and/or fraud until the new database system is fully developed and live. The current timeline for full implementation is scheduled for January 2021.</p>	
<p>5. Ensure contractors enter and maintain accurate provider types (large or small) in their Care Control 3 databases.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>OECE agrees with the recommendation to ensure its contractors maintain accurate provider types in their databases.</p> <p>Implementation plan and date:</p> <ul style="list-style-type: none"> OECE will require contractors to develop and implement policies and procedures that ensure accurate data in Care Control 3 or future databases by January 1, 2020. OECE will require contractors to train all staff entering data in Care Control 3 or future database by March 1, 2020. <p>OECE will review randomly selected programs to ensure license capacity (large or small) is accurately reflected in the database.</p>	<p><input checked="" type="checkbox"/> Open</p> <p><input type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>

¹ Status Determination based on audit team's review of the agency's response and proposed corrective action.

Appendix C: Contractors' Responses



October 23, 2019

Mark de la Rosa
Acting Chief Audit Executive
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Audit Report

Dear Mr. de la Rosa,

This letter is to confirm receipt of the audit report entitled "The Office of Early Care and Education Should Strengthen Oversight of Its Contracted Agencies to More Effectively Measure Performance". Children's Council of San Francisco has read the report and we value the information and recommendations within in our efforts to continually improve our services and operations.

If you have any questions, please do not hesitate to contact me at 415-276-2934 or at gfromer@childrenscouncil.org

Sincerely,

A handwritten signature in black ink, appearing to read "Gina Fromer", is written over a horizontal line.

Gina Fromer
Chief Executive Officer



October 25, 2019

Mark de la Rosa
Acting Chief Audit Executive
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Subject: Wu Yee Children's Services response to the OECE Audit Recommendations

Dear Mr. de la Rosa,

Thank you for the opportunity to review the Audit of OECE eligibility screening practices of the early care and education subsidy programs and to respond to recommendations prepared by the Controller's Office, City Services Auditor (CSA).

Wu Yee Children's Services agree with the five recommendations to OECE to strengthen oversight of its contracted agencies and improve use of available data to improve outreach and monitoring efforts.

Thank you for the time and effort spent by the City Services Auditor staff on this audit. We are committed to working with OECE and the Children's Council to improve all outreach and monitoring efforts.

If you have any questions or need additional information, please do not hesitate to contact me at Monica.Walters@wuyee.org.

Sincerely,

A handwritten signature in blue ink, appearing to read "Monica Walters".

Monica Walters
Chief Executive Officer

CC: Mechele Pruitt, Director of Family and Community Services

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: 12B Waiver Request (Safeway for Family and Children's Services)
Date: Friday, November 8, 2019 3:35:00 PM
Attachments: [12B Waiver Request Safeway 11-8-19 \(FCS, COI Unit\).pdf](#)

From: Herrador, Drake (HSA) <drake.herrador@sfgov.org>

Sent: Friday, November 8, 2019 9:33 AM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>

Subject: 12B Waiver Request (Safeway for Family and Children's Services)

Good morning,

Per CMD instruction, I would like to submit the attached 12B Waiver request for Safeway, Inc. to be added on to the next Board of Supervisors agenda.

If you require any further information, please contact me at drake.herrador@sfgov.org or 415-557-5597.

Thank you very much,

Drake Herrador

City and County of San Francisco

Human Services Agency

Office of Contract Management

1650 Mission St, Ste 300

(415) 557-5597 (phone)

(415) 557-5679 (fax)



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number: _____

➤ Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: _____

Name of Department: Human Services Agency

Department Address: 1650 Mission Street, Ste. 300

Contact Person: John Tsutakawa

Phone Number: 415-557-6299

E-mail: john.tsutakawa@sfgov.org

➤ Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: Safeway, Inc.

Bidder/Supplier No.: 0000011707

Contractor Tax ID: 943019135

Contractor Address: P.O. Box 742918, Los Angeles, CA 90074

Contact Person: Barbara Bengel

Contact Phone No.: (925) 467-2181

➤ Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 11/8/2019

Dollar Amount of Contract: \$ 10,000

Contract/Transaction Number: 0000137946

Contract Name: Safeway Gift Cards for CQI Interviews

Contract/Transaction Start Date: 11/18/2019

Contract/Transaction End Date: 6/30/2020

➤ Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B

☐ Chapter 14B - *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

➤ Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☐ A. Sole Source

☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)

☐ C. Public Entity

☒ D. No Potential Contractors Comply (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☐ E. Government Bulk Purchasing Arrangement..... (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☐ F. Sham/Shell Entity (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☐ G. Subcontracting Goals

☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: _____

14B Waiver Granted: _____

12B Waiver Denied: _____

14B Waiver Denied: _____

Reason for Action: _____

CMD or HRC Staff: _____

Date: _____

CMD or HRC Director: _____

Date: _____

City and County of San Francisco



Human Services Agency

Department of Human Services
Department of Aging and Adult Services
Office of Early Care and Education

Trent Rhorer, Executive Director

Date: November 7, 2019

To: Contract Monitoring Division

From: John Tsutakawa, HSA Director of Contracts *2/4*

RE: Use of vendor

The Human Services Agency is requesting authorization to purchase 500 gift cards valued at \$20 each (for a gift card batch totaling \$10,000) from Safeway Inc. for use as client incentives.

These gift cards are for the Family and Children's Services' Continuous Quality Improvement (CQI) unit. CQI conducts federally mandated Child and Family Services Reviews (CFSR), conducting 25 reviews every quarter. The reviews involve gathering of feedback through in-person interviews from child welfare case participants, such as foster parents, families, children and youth. Gift card incentives have helped to secure interviews with participants who are otherwise reluctant to be interviewed and meet the Family and Children Services' case review completion goals every quarter. Gift cards will be issued on an as-needed basis and proper receipts for individual issuance will be kept by the CQI unit.

In order to be effective, the incentive has to be useful and of value to the client. Incentives need to be usable for a range of items a client might value, such as food, clothes, and basic furniture. Incentives need to be accessible by clients regardless of residence throughout the city or Bay Area.

If a card is not useable for the client, it will not work as an incentive and will not motivate a client to accomplish their goals. If a client can't access the store, the incentive will not work. Gift cards from single sites would be problematic as some clients have limited transportation or won't enter particular neighborhoods.

Unfortunately, there are no approved vendors that would serve the purpose as a generally accessible gift card that would appeal to the majority of clients.

HSA would like to purchase gift cards from Safeway Inc. as this choice would provide a wide range of options for clients depending on their residence. HSA may request other suppliers that would also serve as client incentives in the future.

Director of Contracts
Human Services Agency
(415) 557-6299
John.Tsutakawa@sfgov.org

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The Department of Elections Reminds Voters to Check Their Polling Place Locations
Date: Tuesday, November 5, 2019 10:10:00 AM

From: SFVote, (REG) <sfvote@sfgov.org>
Sent: Monday, November 4, 2019 5:08 PM
Subject: The Department of Elections Reminds Voters to Check Their Polling Place Locations

Department of Elections
City and County of San Francisco
John Arntz, Director

For Immediate Release
SAN FRANCISCO, Monday, November 4, 2019 – As voters prepare to head to the polls on Election Day, Tuesday, November 5, the Department of Elections reminds voters to confirm the address of their designated polling places.

If a voter goes to a polling place other than the one designated for the precinct in which the voter lives, the voter's name will not be printed in the Roster of Voters. In this situation, a poll worker will first offer to redirect the voter to the assigned polling place, based on the voter's home address. However, if the voter declines redirection, the poll worker will issue a provisional ballot, which might not include all of the contests for which the voter is entitled to vote.

"There are several ways for voters to check their polling place locations," said Director John Arntz. "Voters can use an online Voter Portal at sfelections.org/VoterPortal, check the back cover of their Voter Information Pamphlet, or call the Department at (415) 554-4375. On Election Day, 453 polling places will be open throughout the City. San Francisco residents can also choose to cast their ballots at the City Hall Voting Center or the San Francisco State University Voting Center located at 798 State Drive."

Polling places and voting centers will be open from 7 a.m. to 8 p.m. on Election Day, Tuesday, November 5.

Voters with questions or concerns on Election Day are urged to call (415) 554-4375 as soon as possible so that Department personnel can provide assistance while the polls are open and there is still the opportunity to vote.

###

Department of Elections
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
City Hall, Room 48
San Francisco, CA 94102
(415) 554-4375
sfelections.org



Follow the San Francisco Department of Elections on [Facebook](#) and [Twitter](#)!

Your feedback is important to us! Please take our [Customer Service Survey](#)

[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Today is Election Day!
Date: Tuesday, November 5, 2019 10:12:00 AM

From: SFVote, (REG) <sfvote@sfgov.org>
Sent: Tuesday, November 5, 2019 5:05 AM
Subject: Today is Election Day!

Department of Elections
City and County of San Francisco
John Arntz, Director

For Immediate Release
SAN FRANCISCO, Tuesday, November 5, 2019 – Today is Election Day for the 2019 Consolidated Municipal Election.

All San Francisco polling places are open from 7 a.m. to 8 p.m. San Franciscans can confirm the location of their polling place at selections.org/VoterPortal or by calling (415) 554-4375.

Voters can also vote at the City Hall Voting Center located on the ground floor of City Hall or the San Francisco State University Voting Center at 798 State Drive. Both voting centers observe the same voting hours as polling places, 7 a.m. to 8 p.m.

Voters may drop off their vote-by-mail ballots at any polling place or voting center. Voters can also return the ballots to the ballot drop-off stations on the Goodlett (Polk) and Grove street sides of City Hall and outside the Towers at Centennial Square located at 798 State Drive. Ballots that are personally returned must be delivered no later than the close of polls at 8:00 p.m.

Ballots returned by mail must be postmarked with today's date and received by the Department no later than Friday, November 8. If using a USPS box, voters should check the collection hours to ensure the ballot is not too late for today's pick-up. Voters can also take their ballots to a local post office and confirm with the counter representative that the ballots will be postmarked with today's date.

Anyone with questions related to voting or other election matters is urged to call the Department of Elections immediately at (415) 554-4375 so that Department personnel can assist while the polls are open and there is still the opportunity to vote.

The Department of Elections will release preliminary election results tonight. The first report will be available at approximately 8:45 p.m., with updates throughout the evening. The results will be available from the following sources:

1. selections.org – all results reports will be posted on the Department's website
2. San Francisco Government Television – SFGTV, Channel 26, will report summary results throughout the night in a news ticker during SFGTV programming
3. City Hall, North Light Court – a large screen will display SFGTV programming that will show summary results; printed copies of the summary results reports will also be available

4. Department of Elections, City Hall, Room 48 – printed copies of results reports will be available at the Department's front counter (due to their length, the preliminary Statement of the Vote will not be printed).
5. On Twitter @sfelections and Facebook.com/sfelections

###

Department of Elections
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
City Hall, Room 48
San Francisco, CA 94102
(415) 554-4375
sfelections.org



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[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The Department of Elections Releases Preliminary Total of Uncounted Ballots for the November 5, 2019, Consolidated Municipal Election
Date: Wednesday, November 6, 2019 9:43:00 AM

From: SFVote, (REG) <sfvote@sfgov.org>
Sent: Wednesday, November 6, 2019 9:36 AM
Subject: The Department of Elections Releases Preliminary Total of Uncounted Ballots for the November 5, 2019, Consolidated Municipal Election

Department of Elections
City and County of San Francisco
John Arntz, Director

For Immediate Release
SAN FRANCISCO, Wednesday, November 6, 2019 – The San Francisco Department of Elections must still review and then process approximately 70,000 ballots cast in the November 5, 2019, Consolidated Municipal Election.

The estimated number of vote-by-mail ballots to process is 57,000. The estimated number of provisional and conditional voter registration ballots to process is 13,000

The approximate total of uncounted ballots includes:

1. 39,000 vote-by-mail ballots returned to polling places on Election Day.
2. 2,500 vote-by-mail ballots returned to ballot drop-off stations on Election Day.
3. 1,500 vote-by-mail ballots cast at voting centers on Election Day.
4. 12,500 provisional ballots cast at polling places.
5. 500 conditional voter registration ballots cast at voting centers.
6. 14,000 vote-by-mail ballots expected today (November 6) from the United State Postal Service.

This approximate total is based on the preliminary count of ballots received on Election Night and will change as the Department processes ballots over the next several weeks. The Department will issue daily updates on the number of ballots remaining for processing and counting.

The United States Postal Service (USPS) will deliver nearly 14,000 vote-by-mail ballots today. Most of these ballots will likely have postmarks dated on or before Election Day, which allows the Department to process them. The Department will continue to process vote-by-mail ballots with valid postmarks and received from the USPS or a bona fide private mail delivery company through Friday, November 8. The Department expects to process most vote-by-mail ballots by Friday, November 8.

The Department will issue updated preliminary results reports today around 4 p.m. Today's report will include votes from vote-by-mail ballots received from the USPS on Election Day and some vote-by-mail returned by voters to polling places.

The Department will review provisional ballots through the week and will likely begin reporting results from

provisional ballots this weekend.

The Department will continue to release updated results reports daily, including this weekend, at 4 p.m. When releasing results, the Department also will post on its website summary results, as well as results according to precincts, neighborhoods, and Supervisorial districts, and in multiple formats. The Department will also issue detailed results for all ranked-choice voting contests, including those contests for which there are majority leaders.

###

Department of Elections
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
City Hall, Room 48
San Francisco, CA 94102
(415) 554-4375
sfelections.org



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Your feedback is important to us! Please take our [Customer Service Survey](#)

[Learn about the new voting system that San Francisco voters will begin using in the November 5, 2019 election](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: SF Chamber of Commerce: Letter and Amendments for File #190811 - Promotion of Reusable Food Service Ware
Date: Tuesday, November 5, 2019 10:00:00 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[SF Chamber Proposed Amendments - File #190811.pdf](#)
[SF Chamber of Commerce - Reusable Food Service Ware Letter.pdf](#)

From: Emily Abraham <eabraham@sfchamber.com>
Sent: Monday, November 4, 2019 12:45 PM
To: Yee, Norman (BOS) <norman.yee@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Kittler, Sophia (MYR) <sophia.kittler@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>
Subject: SF Chamber of Commerce: Letter and Amendments for File #190811 - Promotion of Reusable Food Service Ware

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear President Yee and Board of Supervisors,

On behalf of the San Francisco Chamber of Commerce, I would like to submit to you our proposed amendments to File #190811 – Promotion of Reusable Service Ware, along with a letter expanding on our proposals.

Thank you for your time and consideration,

Emily Abraham



Emily Abraham

Public Policy Manager
San Francisco Chamber of Commerce
235 Montgomery St., Ste. 760, San Francisco, CA 94104
(Direct) 916-294-5029 • (E) eabraham@sfchamber.com





235 Montgomery St., Ste. 760, San Francisco, CA 94104
tel: 415.352.4520 • fax: 415.392.0485
sfchamber.com • twitter: @sf_chamber

November 4, 2019

Supervisor Norman Yee, President
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94012

RE: File #190811 - Promotion of Reusable Food Service Ware

Dear President Yee and Board of Supervisors,

The San Francisco Chamber of Commerce, representing thousands of local businesses, has reviewed Supervisor Peskin's proposed legislation, File #190811 - Promotion of Reusable Food Service Ware. While the business community supports policies and programs that help San Francisco reach its zero waste goals, several recently-enacted bans, fees, and sorting requirements are still in the process of being implemented into existing local business models. Introducing new restrictions on food ware at this time is a concern to many of our small local business partners. Additionally, there are concerns that this proposed legislation lacks consideration regarding potential impacts on low-income customers. To address these concerns, we have proposed the following amendments.

Equity is a main concern with this fee. Low-income customers who frequent to-go establishments for everyday meals, or residents in Single Residency Occupancy units without access to kitchens, may be disproportionately impacted. In order to address this issue, **the fee in this ordinance should be reduced to \$0.10**, an already proven metric with the current Bag Fee that deters non-reusable use. **A cap of \$0.75 should also be placed on to-go containers** to prevent an undue burden on low-income customers who buy to-go or fast food meals that have multiple non-reusable containers.

The effect on small business and their feasibility to comply is also crucial to consider. Small vendors might not have a dishwasher or the physical space to install one. The cost of reusable foodware goes beyond the purchase of the product; the business will have to pay for water, sewage and labor as well. Further, San Francisco's high cost of living means many small businesses cannot afford to hire another employee to be a dishwasher, and even if they could, the pool of available workforce for lower income jobs has dramatically shrunk. Thus, it is in the city's best interest to **exempt non-formula retail restaurants from this legislation** to help preserve our already overburdened small businesses.

The definition of "Food Vendor" as stated in the legislation implies that food vendors, including pop-ups, food trucks and grocery stores and hotels that offer grab-and-go sections, are included if they have "On-Site" dining. However, Limited Restaurant uses are



235 Montgomery St., Ste. 760, San Francisco, CA 94104
tel: 415.352.4520 • fax: 415.392.0485
sfchamber.com • twitter: @sf_chamber

often grab-and-go, and even if they offer seating, the intention is not for on-site dining in every case. To require Limited Restaurants or grab-and-go vendors to eliminate their to-go model will drastically affect their business, and may drive them to package outside of the city and ship items in. This would result in the loss of many grocery union jobs whose purpose is to package in-store items.

Further, nonprofits that purchase and distribute or deliver to-go meals for elderly, low-income, or homeless people would face additional charges for purchasing reusables. **Nonprofits that purchase and serve low income or disadvantaged groups should be exempt from this legislation.**

To address these issues, we propose that **Limited Restaurants as defined in Section 102 of the Planning Code, non-profits, catering services, and any business with over 50% off-site diners be exempt from the legislation.**

As currently stated in the legislation, any owner or operator can petition for a waiver from the ordinance for a period of up to one year at a time. But by the time it is processed and approved, it would likely be time to apply for another waiver if a business is re-envisioning its business model. An extension of the waiver period is needed to lessen the time the Department of the Environment spends processing waivers, and to give affected food vendors the time they need to get reusable food ware, a dishwasher if needed, and hire dishwashers. **We propose an extended waiver period of five years.**

Given the nuances of this legislation, we want to ensure that food vendors receive necessary education on how to comply. We propose that OEWD offer **a grant for a local organization to conduct education and outreach to food vendors who will have to comply with this ordinance.**

The San Francisco Chamber of Commerce supports the efforts of Supervisor Peskin to move San Francisco towards a sustainable future. We hope you consider these proposed amendments to ensure that this legislation does not overburden San Francisco small businesses and is as equitable and sustainable as possible.

Sincerely,

A handwritten signature in black ink, appearing to read "Rodney Fong".

Rodney Fong
President and CEO

cc: Clerk of the Board, to be distributed to all Supervisors; Sophia Kittler, Mayor's Liaison; Lee Hepner, aide to Sup. Peskin

File #190811, Environmental Code – Promotion of Reusable Food Service Ware
Proposed Amendments; November 4, 2019

Proposed Amendments:

1. Edit to page 10, line 22: Waivers. Any owner or operator of a Food Vendor may petition the Director of the Department of the Environment for a full or partial waiver of the requirements of this Section 1606, except those set forth in subsections (a) and (b), for a period of up to ~~one year~~ 5 years at a time...
2. Add to page 11, line 16: Food Vendors subject to the requirements of subsection (a) that so not have onsite or off-site dishwashing capacity, or are unable to contract for services to wash, rinse, and sanitize Reusable Food Service Ware...or their business has over 50% off-site diners, may petition the Director for a full or partial waiver.
3. Edit to page 11, line 2: (a)Food Vendors, except for temporary food facilities as defined in California Health and Safety Code Section 113930, non-formula retail restaurants as defined in Section 303.1 of Planning Code, limited restaurants as defined in Section 102 of the Planning Code, non-profits, and catering services, as amended from time to time, that serve Prepared Food for consumption on the Food Vendor's premises shall provide only Reusable Food Service...
 - a. Delete line lines 19-23 on page 9
4. Edit to page 1, line 4: Ordinance amending the Environment Code to require food vendors to charge customers ~~\$0.25~~ \$0.10 for each non-reusable beverage cup and ~~\$0.25~~ \$0.10 for each non-reusable food container...
 - a. All subsequent references to fee be reduced to \$0.10
 - i. Page 3, line 10
 - ii. Page 3, line 19
 - iii. Page 9, line 10, line 15, and line 24
 - iv. Page 10, line 2
5. Add: a \$0.75 cap for customer fees on non-reusables in Section 1606
6. Add a section (f) to section 1610: OEWD will offer a grant for a local organization to conduct education outreach to affected Food Vendors.

Reasoning:

- Any owner or operator can petition for a waiver for a period of up to a year at a time. By the time a waiver is processed and approved, it would likely be time to apply for another one if a business is re-envisioning their business model.
 - An extension of the waiver length is needed to keep the Department of the Environment less burdened with processing waivers, and to give affected food vendors the time they need to get reusable food ware, a dishwasher if needed, and hire dishwashers.
 - Some formula retailers whose business models are geared to serve to-go customers do not have the business model or financing to restructure their company. A food vendor with over 50% of their customers dining should be able to apply for a waiver.
- The definition of "Food Vendor", as stated in the legislation, implies that almost all food vendors, from pop-ups to food trucks to grocery store and hotel grab and go sections, are all included if they have "On-Site" dining. Limited restaurants models are grab and go, and even if they offer seating, its intention is not for on-site dining in every case.
 - To require limited restaurants to eliminate their grab and go model will drastically affect their business, or drive them to package outside of the city and ship items in. This would result in the loss of many grocer union jobs whose purpose is to package in store items.
 - Nonprofits who purchase and either distribute or deliver to-go meals for elderly or homeless would

face additional charges in either purchasing reusables that they would have to go collect or charged per to-go item they purchase. Nonprofits who purchase and serve to-go to low income or disadvantaged groups should be excluded.

- Equity is a main concern with this fee. Low-income customers who frequent to-go establishments for everyday meals, or residents in Single Residency Occupancy units without access to kitchens, would be the most impacted groups. In order to address issues around equity, this ordinance needs to reduce the fee to \$0.10, an already proven metric that deters non-reusable use with the already implemented Bag Fee.
 - A cap of \$0.75 must also be placed to ensure that the to-go containers a person orders do not add an undue burden to low-income customers.
- The effect on small business and their feasibility to comply is also crucial to consider. Small scale vendors might not have a dishwasher or have the physical footprint to get one. The cost of reusable foodware goes beyond the purchase of the product, the business will have to pay for water and labor as well. Further, with the state of San Francisco cost of living, many small businesses cannot afford to hire another employee to be a dishwasher, and even if they could, the pool of available workforce for lower income jobs has dramatically shrunk. Thus, it is in the city's best interest to exclude non-formula retail restaurants, to preserve the already overburdened small businesses in the city.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Rising Property (Supplemental) Taxes
Date: Tuesday, November 5, 2019 10:12:00 AM

-----Original Message-----

From: Daisy Jimenez <dmjimenez1@aol.com>
Sent: Monday, November 4, 2019 7:35 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Rising Property (Supplemental) Taxes

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Honorable Board of Supervisors

I am a native San Franciscan, born and raised in what use to be the Mission District from what it once was.

By the Grace of God, I do own my home in San Francisco. I have to express my frustration and discontent on the handling of housing issues by your branch.

Increasing my property taxes via supplemental taxes each election year, is forcing me out of my own home. Isn't it ironic that my property (supplemental) taxes is helping teachers find housing at the risk of losing my home because I can't afford the rising supplemental taxes? Where is the logic in this? Now this Tuesday, again with Prop A, paying back the bond for affordable housing with parcel taxes is DEFINITELY not the answer for aging (not 65 yet) San Franciscans!!!

You need to find another way of funding the housing crisis because these rising taxes is creating more homeless people like myself.

A proposed solutions to avert losing my home due to rising taxes: Have the San Francisco Unified School Distrfict lower the age of Exemption for Seniors to 60 yrs instead of the current 65 yrs.

OR have available funding/grants for residents to pay the supplemental taxes who are living on a fixed income of less that 30k a year.

We cannot put the full blame on tech companies for gentrification when our own City Leaders are contributing of the changing demographics of our city by driving out native San Franciscans with high taxes.

Respectfully submitted,

Daisy Jimenez
448 Capistrano Av.
San Francisco, CA 94112

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: THE TRUTH ABOUT THE HOMELESS PROBLEM
Date: Tuesday, November 5, 2019 10:23:00 AM
Attachments: [image001.png](#)

From: BJ Sullivan <bjrds@sbcglobal.net>
Sent: Monday, November 4, 2019 5:32 AM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Cc: jimmy95@sbcglobal.net
Subject: THE TRUTH ABOUT THE HOMELESS PROBLEM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Family and Friends,

From San Diego to San Francisco, from Portland to Seattle our beautiful West Coast is becoming a haven for the mentally ill, the bums and junkies, and the real homeless. The article below is a wake up call to all of us living in California. Here's a statistic that really floored me. San Francisco gives over 4.5 million free needles a year to our junkies, yet only 60 percent are returned. The rest are discarded in the parks, sidewalks and benches. I should know, I almost sat on one. Most discarded needles have HepC, blood, and filth. We can thank our governments for this insanity.

↓



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Charter Amendments
Date: Tuesday, November 5, 2019 12:59:00 PM
Attachments: [20190807155410926.pdf](#)
[20190805150725439.pdf](#)

From: Mark Bradshaw <viviera2019@yahoo.com>
Sent: Tuesday, November 5, 2019 12:14 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Charter Amendments

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please amend the city charter to help get homeless people back to work!

Mark Bradshaw

COPIES RECEIVED
2019 AUG -5 AM 10:20
SEATTLE CITY ATTORNEY

IN THE WASHINGTON STATE SUPERIOR COURT
IN AND FOR THE COUNTY OF KING

MARK MITCHELL BRADSHAW,
PLAINTIFF,

VS.

CITY OF SEATTLE MANAGEMENT ASSOCIATION, JENNY A. DURKAN,
OFFICIAL, CAPACITY AS MAYOR OF SEATTLE;
DOWNTOWN EMERGENCY SERVICE CENTER, LINA HARRIS,
OFFICIAL, CAPACITY AS DIRECTOR OF HUMAN RESOURCES,
DEFENDANTS

Case No.: 19-2-18899-5 SEA

EX PARTE MOTION & ORDER

RE: TEMPORARY RESTRAINING ORDER

MARK MITCHELL BRADSHAW
450 CENTRAL WAY UNIT 5304
KIRKLAND, WA 98033
MMBRAD2016@GMAIL.COM
(206) 372-4004

WASHINGTON STATE SUPERIOR COURT
IN AND FOR THE COUNTY OF KING

MARK MITCHELL BRADSHAW,
Plaintiff,

vs.

CITY OF SEATTLE MANAGEMENT ASSOCIATION,
JENNY A. DURKAN, OFFICIAL, CAPACITY AS
MAYOR OF SEATTLE;

DOWNTOWN EMERGENCY SERVICE CENTER,
LINA HARRIS, OFFICIAL, CAPACITY AS
DIRECTOR OF HUMAN RESOURCES,

Defendants

Case No.: 19-2-18899-5 SEA

**PROPOSED ORDER ON EX PARTE MOTION
FOR TEMPORARY RESTRAINING ORDER
(CLERKS ACTION REQUIRED)**

This Court, after reviewing the pleadings in this matter and all attachments,

EMERGENCY ORDER:

Ex Parte Motion for Temporary Restraining Order against the City of Seattle's Office of Labor Standards Department to **CEASE AND DESIST** all enforcement actions of the City of Seattle's Labor Standards Charter protections, pursuant to the 14th Amendment's equal protection clause, regarding **"nearly 4 years of labor violations of King County Homeless Workers Rights"** in the workplace within Seattle; until a preliminary injunction takes place for a return hearing date of August 19th, 2019 at 1:45PM in courtroom E912 **IS HEREBY GRANTED**

Dated this 7th day of August, 2019.

JUDGE/COMMISSIONER

WASHINGTON STATE SUPERIOR COURT
IN AND FOR THE COUNTY OF KING

MARK MITCHELL BRADSHAW,
Plaintiff,

vs.

CITY OF SEATTLE MANAGEMENT ASSOCIATION,
JENNY A. DURKAN, OFFICIAL, CAPACITY AS
MAYOR OF SEATTLE;

DOWNTOWN EMERGENCY SERVICE CENTER,
LINA HARRIS, OFFICIAL, CAPACITY AS
DIRECTOR OF HUMAN RESOURCES,

Defendants

Case No.: 19-2-18899-5 SEA

**EX PARTE MOTION FOR TEMPORARY
RESTRAINING ORDER**

BACKGROUND

Upon application for a temporary restraining order or preliminary injunction, the court may, upon a showing of good cause, issue an ex parte temporary restraining order or preliminary injunction pursuant to RCW 7.40.10

The temporary restraining order or preliminary injunction may be served by handing to and leaving a copy with any person in charge of the place or residing in the place, or by posting a copy in a conspicuous place at or upon one or more of the principal doors or entrances to the place, or by both delivery and posting. Any violation of the order or injunction is a contempt of court, and where such order or injunction is posted, mutilation or removal thereof while the same remains in force is a contempt of court if such posted order or injunction contains a notice to that effect.

RELIEF REQUESTED

Mr. Bradshaw is seeking a temporary restraining order against the City of Seattle's Office of Labor Standards to **CEASE AND DESIST** all enforcement actions of the City of Seattle Labor Standard Charter protections, pursuant to the 14th Amendment's equal protection clause, regarding violations of King County Homeless Workers Rights in the workplace until a hearing on a preliminary injunction takes place.

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STATEMENT OF ISSUES

Whether the courts have the legal authority, jurisdiction and venue to place a temporary restraining order or preliminary injunction over the City of Seattle's Office of Labor Standards Charter protections, pursuant to the 14th Amendment's equal protection clause: No state shall make or enforce any law which shall abridge the privileges or immunities of citizens of the United States; nor shall any state deprive any person of life, liberty, or property, without due process of law; nor deny to any person within its jurisdiction the equal protection of the laws.

ARGUMENT:

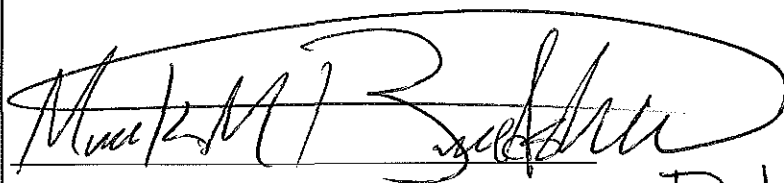
STANDARD FOR PRELIMINARY INJUNCTIVE RELIEF

Civil Rule 65 governs trial court procedure for obtaining an injunction. The purpose of a preliminary injunction is to preserve the status quo while the plaintiffs compile the evidence necessary to demonstrate their entitlement to a permanent injunction. Northwest Gas Ass'n v. Washington Utilities & Transp. Com'n 141 Wn. App. 98, 113, 168 P.3d 443 (2007). To obtain injunctive relief of any kind, the movant must show (1) a clear legal or equitable right; (2) a well-grounded fear of immediate invasion of that right; (3) that the acts complained of will result in actual and substantial injury; (4) that there is no adequate remedy at law; and (5) the court must balance the equities. Rabon v. City of Seattle, 135 Wn.2d 278, 284, 957 P.2d 621 (1998); Northwest Gas Ass'n, 141 Wn. App. At 115 (citing Tyler Pipe Indus. Inc. v. Dept of Revenue, 96 Wn.2d 785, 792, 638 P.2d 1213(1982)). Injunctions are addressed to the equitable powers of the court and the listed criteria must be examined in light of competing equities, including balancing the relative interests of the parties and, if appropriate (as here), the interest of the public. Tyler Pipe Indus., 96 Wn.2d at 792; Northwest Gas Ass'n, 141 Wn. App. At 122

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3 CONCLUSION

4 Mr. Bradshaw clearly has a viable legal claim and equitable right to be governed only by laws adopted in
5 accordance with our State Constitution. City of Seattle's Office of labor Standards Charter protections alters the
6 equal protection and due process of King County Homeless Worker's regulation landscape and, absent a temporary
7 restraining order or preliminary injunction, will impose undue harm to the people caused by this invalid city
8 department. Further, in balancing the relative interests, the plaintiff and the people's interests in protecting their
9 constitutional rights of the underlying issues, far outweigh the city's interest.

10
11 Presented by,

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13 
14

15 MARK MITCHELL BRADSHAW

16 450 CENTRAL WAY UNIT 5304

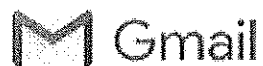
17 KIRKLAND, WA 98033

18 MMBRAD2016@GMAIL.COM

19 (206) 372-4004
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Dated on 8/5/2019

EXHIBIT 1



Mark Bradshaw <mmbrad2016@gmail.com>

TRO in Ex Parte

1 message

Mark Bradshaw <mmbrad2016@gmail.com>

Thu, Aug 1, 2019 at 4:01 PM

To: brian.maxey2@seattle.gov

Mr. Maxey:

Please meet me Monday August 5th at the King County Superior Courthouse, Ex Parte Department, Floor 3, at 2:00 PM

Be advised,

Mark Bradshaw

EXHIBIT 2



Mark Bradshaw <mmbrad2016@gmail.com>

KCSC NO.: 19-2-18899-5 SEA

Court, Lum <Lum.Court@kingcounty.gov>
To: Mark Bradshaw <mmbrad2016@gmail.com>
Cc: "Maxey, Brian" <Brian.Maxey@seattle.gov>

Mon, Aug 5, 2019 at 11:21 AM

Return hearing date Mon, 8/19 at 1:45 pm in E912. Please email copy of the order once order is signed by Commissioner

[Quoted text hidden]

SETTLEMENT AGREEMENT

This Agreement, dated August 07, 2019, is entered into by and between (a) City of Seattle Management Association, Jenny A. Durkan, Official, Capacity as Mayor of Seattle; Downtown Emergency Service Center, Lina Harris, Official, Capacity as Director of Human Resources, and their respective current and future subsidiaries, if any (jointly hereafter referred to as, "City&Shelter") and (b) Mark M. Bradshaw, Plaintiff Pro Se (collectively, the "Parties") to resolve all claims by Mr. Bradshaw, including those asserted in Case No.: 19-2-18899-5 (the "Lawsuit").

1. **Release.** Mr. Bradshaw hereby forever releases and discharges City&Shelter from any and all claims, actions, rights, or damages (including attorneys' fees and costs), of any kind, and known or unknown, that you ever had or may now have, which arose on or before the date you sign this Agreement, including without limitation all claims that are, or could have been, asserted in the Lawsuit. This release includes, but is not limited to, all rights or claims under federal, state, and/or local law, whether statutory, contractual, tort, or otherwise, including without limitation: claims for breach of express or implied contract, or wrongful discharge; claims for unpaid salary, wages, or other compensation or benefits; and claims arising under any federal, state or local law prohibiting discrimination, harassment and/or retaliation. This release extends not only to City&Shelter's past and present officers, directors, agents, employees, representatives, benefits plans, successors, and assigns. Mr. Bradshaw acknowledges he is releasing potentially unknown claims, doing so knowingly and voluntarily, and assuming the risk of mistake. Notwithstanding the above, these releases do not extend to claims arising out of this Agreement.
2. **Dismissal.** The Parties shall dismiss the Lawsuit with prejudice, each to bear its own costs. The dismissal will be prepared by the plaintiff and presented to defense counsel for City&Shelter to review.
3. **No employment.** Mr. Bradshaw shall not seek or accept future employment with City&Shelter.
4. **Public Disclosure.** City&Shelter shall agree to create a special committee regarding King County Homeless Workers Rights and submit quarterly progress reports to Mr. Bradshaw for his review.

5. **Miscellaneous.** Mr. Bradshaw acknowledges he has been advised to consult legal counsel, he has had adequate time to do so, and he enters this Agreement knowingly, voluntarily and without reliance on anything not set forth in it. This Agreement is the final, complete expression of all agreements between the Parties on all subjects covered, may be modified only by a writing signed by the Parties, and binds Mr. Bradshaw's representatives, heirs, successors and assigns. If any portion of this Agreement is deemed void or unenforceable in whole or in part, the remainder shall remain in full force and effect. No waiver of any provision shall waive any other provision. This Agreement may be executed via facsimile, PDF and/or TIF, and in one or more counterparts, each of which shall be deemed an original, and all of which constitute one instrument.

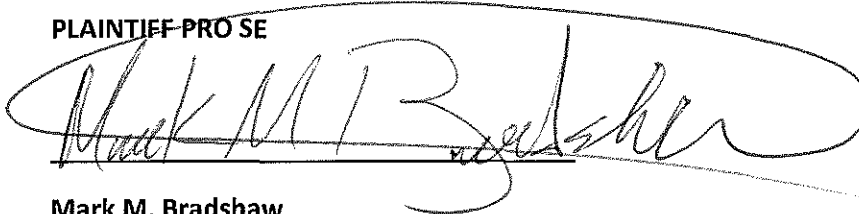
CITY OF SEATTLE MANAGEMENT ASSOCIATION

Jenny A. Durkan, Official, Capacity as Mayor of Seattle;

DOWNTOWN EMERGENCY SERVICE CENTER

Lina Harris, Official, Capacity as Director of Human Resources;

PLAINTIFF PRO SE

A handwritten signature in black ink, appearing to read "Mark M. Bradshaw", is written over a horizontal line. The signature is enclosed within a large, hand-drawn oval.

Mark M. Bradshaw

From: [Mohamed, Manar](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 9:00:31 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am a resident of San Francisco- I live in District 2 & I support the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

The project will also provide open green space, daycare facilities, and shopping experiences to liven up the neighborhood. The foot traffic from people who live in and work at the project will support the surrounding businesses, including the JCC across the street and the shops at Laurel Village. An enclosed, hostile office park will be transformed into a lively, welcoming space that enriches the neighborhood.
Please approve this project with all speed.

Thanks,
Manar

From: [Chris Patrick](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 9:00:23 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am a resident of San Francisco and I support the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

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Please approve this project with all speed.

Chris

From: [Patrick Traughber](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 8:58:54 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am a resident of San Francisco and I support the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

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Please approve this project with all speed.

From: [Matthew Ticknor](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 8:50:12 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am a resident of San Francisco and I support the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

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Please approve this project with all speed.

Matt Ticknor
415.990.6944

From: [Rahul Reddy](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 8:15:30 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I write you as a concerned citizen, homeowner, taxpayer, and resident of San Francisco. I support the project at 3333 California and believe it will enrich our neighborhood. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

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Please approve this project with all speed.

Sincerely,
Rahul Reddy
1450 Franklin Street

Sent from my iPhone

From: [Daniel Cohen](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 8:14:30 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

Please approve 3333 California. I am a renter who lives within walking distance of the site, and our extreme housing shortage is really squeezing me. Here in San Francisco, we have the most severe housing shortage in the entire country, which means that we need to approve as much housing as possible.

Furthermore, we are in the middle of a climate emergency, as you Supervisors are aware of (and as Supervisor Mandelman himself declared!). Approving more housing, such as this project, is the best way to mitigate climate change because it will allow people to live near their jobs, thus emitting less carbon on their commutes. 41% of California's GHG emissions are due to transportation because we largely ban low carbon lifestyles when we ban apartments!

To quote Greta Thunberg, "I am here to say, our house is on fire... I want you to act as you would in a crisis. I want you to act as if our house is on fire. Because it is."

Supervisors, it is time you started acting like our house is on fire, and that means allowing people to live low-carbon lifestyles. That means approving more housing like 3333 California.

Thank you,
Daniel Cohen

From: [Liz J. Miller](#)
To: [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff, \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff; Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff, \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#)
Subject: Please approve 3333 California
Date: Sunday, November 10, 2019 7:58:14 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am a resident of San Francisco and I support the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, for families, and for low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

The project will also provide open green space, daycare facilities, and shopping experiences to liven up the neighborhood. The foot traffic from people who live in and work at the project will support the surrounding businesses, including the JCC across the street and the shops at Laurel Village. An enclosed, hostile office park will be transformed into a lively, welcoming space that enriches the neighborhood. Please approve this project with all speed.

Thank you. Sincerely,

Liz Miller
District 2 Voter

From: [Cliff Bargar](#)
To: [Board of Supervisors \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [StefaniStaff \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [FewerStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [PeskinStaff \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Marstaff \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [BrownStaff \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Haneystaff \(BOS\)](#); [Yee, Norman \(BOS\)](#); [YeeStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [MandelmanStaff \(BOS\)](#); [Ronen, Hillary](#); [RonenStaff \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Waltonstaff \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [SafaiStaff \(BOS\)](#)
Cc: hello@northernneighbors.org
Subject: In support of 3333 California
Date: Sunday, November 10, 2019 7:21:59 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members of the SF Board of Supervisors,

As a resident of San Francisco I would like to express my support for the project at 3333 California. I am writing to ask you to (1) approve the Environmental Impact Report Certification in Item 23, (2) approve the Conditional Use Authorization in Item 27, (3) approve the Public Works Tentative Map in Item 31, and (4) approve the related legislation in Items 34-36. The project will build much needed housing for people who want to live in our city and our neighborhoods. The 744 homes will house working people, families, and low-income seniors. The 186 homes for low-income seniors are especially important, considering that District 2 has built no subsidized low-income housing in the past 10 years, and seniors on fixed incomes are especially vulnerable to displacement and losing their social ties in the city.

The project will also provide open green space, daycare facilities, and shopping experiences to liven up the neighborhood. The foot traffic from people who live in and work at the project will support the surrounding businesses, including the JCC across the street and the shops at Laurel Village. An enclosed, hostile office park will be transformed into a lively, welcoming space that enriches the neighborhood.

Thank you,
Cliff

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW:
Date: Thursday, November 7, 2019 11:36:00 AM

From: Abby Gritter <abbygritter8@gmail.com>
Sent: Tuesday, November 5, 2019 3:50 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject:

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors:

To ensure San Francisco can be a home for all people, our city needs more housing for everyone. That's why, as a resident of the nearby neighborhood, I am writing to you in support of the proposed mixed-use development at 3333 California Street. I'm proud to have lived in San Francisco for almost 1 year. But, it pains me to live in the city with America's most expensive housing costs, and makes me wonder if this is a place I can afford to call home. When I moved here from Santa Barbara, my income increased by 50%, but my rent increased by 90%. I now make more money than both of my parents ever have for an annual salary - but in SF, I'm still considered "low-income." Our housing crisis stems from a shortage of housing. One proven strategy to address the cost of housing is to build more of it. The proposed 3333 California mixed-use development in Laurel Heights answers the city's needs by providing 744 new housing units. These units aren't just studios— approx. 58% of total homes are family friendly: two, three, and four-bedroom homes.

The City has set an important goal of producing 5,000 new housing units annually for the next 20-years. The 3333 California project alone can help the city meet almost 20% of that important annual goal. The 3333 California project has been guided by strong public policy and is balanced by community input. Throughout the development process, the Prado Group held over one hundred and sixty community meetings, engaged with the community, city leaders, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing. In the long term, 3333 California represents the types of solutions our city needs. In the short term, it's an opportunity for more families to stay and thrive in our incredible city. I urge you to support this project.

Sincerely,

Abby Gritter

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: In support of 3333 California
Date: Thursday, November 7, 2019 11:36:00 AM
Attachments: [In support of 3333 California.msg](#)

-----Original Message-----

From: David Levine <dml3221@gmail.com>
Sent: Tuesday, November 5, 2019 7:18 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: In support of 3333 California

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Zushi, Kei (CPC)

From: David Levine <dml3221@gmail.com>
Sent: Saturday, May 18, 2019 3:22 PM
To: Stefani, Catherine (BOS)
Cc: Zushi, Kei (CPC); richhillissf@gmail.com; Melgar, Myrna (CPC); Johnson, Milicent (CPC); Koppel, Joel (CPC); Moore, Kathrin (CPC); Richards, Dennis (CPC)
Subject: In support of 3333 California

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor Stefani,

My name is David Levine and I live on the 3200 block of Washington. I would like you to know I am a neighbor who would love to see more high quality, well designed, family housing in our neighborhood. 3333 California appears to be just that. The planned open space, low-density design works well with the aesthetic of our neighborhood. The unit mix will attract and retain more families in San Francisco.

We are facing a housing crisis and this proposed community will add much needed supply. We are losing too many families because there are simply not enough housing options. I hope you can find a way to make 3333 California a reality. Thank you.

If there is anything I can do as a concerned San Francisco Resident and neighbor to this project, please do not hesitate to let me know what that is.

Thank you.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: 2015-014028CUA/PCA/MAP/DUA
Date: Thursday, November 7, 2019 11:35:00 AM

From: Zarin Randeria <thezarin@yahoo.com>
Sent: Thursday, November 7, 2019 9:25 AM
To: Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>
Subject: RE: 2015-014028CUA/PCA/MAP/DUA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor,

This entire project is ill conceived and the EIR is inadequate under CEQA because it failed to identify modifications to the proposed project site plan that would reduce or avoid the proposed project's significant adverse impact on the Historical Resource.

The Board of Supervisors should overturn or modify the "conditional use authorization" because the proposed project at the size and intensity is not necessary or desirable for and not compatible with the needs of our Neighborhood or Community. We have Laurel Shopping Center adjacent to this property, and have Trader Joe's Target, CVS, and various shops, boutiques restaurants, banks hardware stores etc., all around us on Sacramento, Masonic, Geary and nearby Clement Streets, which we can all walk to and shop in. Additionally this project has reduced parking spaces from 188 to only 74 spaces. So, how are people from out of the area supposed to shop there? This makes absolutely NO SENSE at all.

Alternatively, the Board should eliminate flexible retail and social services and philanthropic facilities from the Special Use District because they were not disclosed in the EIR and are not necessary for or compatible with the Neighborhood.

I also request the Board to ask the developers to modify the project to remove construction from the green spaces from Euclid and

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: 2015-014028CUA/PCA/MAP/DUA 3333 California St. development
Date: Thursday, November 7, 2019 11:35:00 AM

From: Michael Coholan <michael@hilltopllc.com>
Sent: Thursday, November 7, 2019 10:07 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>
Subject: 2015-014028CUA/PCA/MAP/DUA 3333 California St. development

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Dear Supervisors,

As I 35 year Laurel Heights neighborhood resident I am writing to affirm my support of the appeals filed by the Laurel Heights Improvement Association of SF, Inc. with respect to the 3333 California St. development that you will hear at your upcoming Nov. 12th meeting. Specifically, my concerns with the project's EIR are as follows:

- 1. The EIR is Inadequate Because It Fails to Adequately Analyze Alternatives to the Proposed Project.**
- 2. The EIR Failed to Describe the Project's Inconsistency With San Francisco's General Plan as to Preservation of Historical Resources and Neighborhood Character.**
- 3. The Board Should Eliminate Flexible Retail and Social Service and Philanthropic Facilities from the Special Use District Because they Were Not Disclosed in the EIR and Are Not Necessary For or Compatible With the Neighborhood.**

For the foregoing reasons and those stated in other comments of LHIA and its officers in relation to this proposed project, the Board of Supervisors should overturn the Planning Commission's certification of the Final EIR, adoption of CEQA findings including findings rejecting alternatives and/or mitigation measures, and adoption of statement of overriding considerations. The Board should order the Planning Department to perform supplemental environmental review under CEQA as to all the aforesaid matters and to release the supplemental environmental document for public comment.

Sincerely,

Michael Coholan

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [Major, Erica \(BOS\)](#)
Subject: FW: Support for 3333 California Street Project Before Board of Supervisors on November 12th
Date: Thursday, November 7, 2019 11:34:00 AM
Attachments: [Daniel Lurie.pdf](#)

From: Daniel Lurie <dlurie@tippingpoint.org>
Sent: Thursday, November 7, 2019 10:05 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support for 3333 California Street Project Before Board of Supervisors on November 12th

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,
I write in support of the project at 3333 California Street .
Please see attached.
-Daniel Lurie

Lisa Congdon

From: Daniel Lurie <dlurie@tippingpoint.org>
Sent: Thursday, August 29, 2019 10:02 AM
To: Catherine.Stefani@sfgov.org; myrna.melgar@sfgov.org; joel.koppel@sfgov.org;
frank.fung@sfgov.org; richhillissf@gmail.com; milicent.johnson@sfgov.org;
kathrin.moore@sfgov.org; dennis.richards@sfgov.org; kei.zushi@sfgov.org
Subject: 3333 California Support Letter

Dear Supervisor and Planning Commissioners:

To ensure San Francisco can be a home for all people, our city needs more housing for everyone. That's why, as a resident of the neighborhood, I am writing to you in support of the proposed mixed-use development at 3333 California Street.

I'm proud to have been born and raised in San Francisco. But it pains me to live in the city with America's most expensive housing costs. Our housing crisis stems from a shortage of housing. One proven strategy to address the cost of housing is to build more of it. The proposed 3333 California mixed-use development in Laurel Heights answers the city's needs by providing 744 new housing units. These units aren't just studios—approx. 58% of total homes are family friendly: two, three, and four-bedroom homes.

The City has set an important goal of producing 5,000 new housing units annually for the next 20-years. The 3333 California project alone can help the city meet almost 20% of that important annual goal.

The 3333 California project has been guided by strong public policy and is balanced by community input. Throughout the development process, the Prado Group held over one hundred and sixty community meetings, engaged with the community, city leaders, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing.

Based on Community and District Supervisor's feedback, the development team changed the design multiple times and has now added 186 new, on-site affordable housing units, a quarter of all the project's housing, for low-income seniors.

In the long term, 3333 California represents the types of solutions our city needs. In the short term, it's an opportunity for more families to stay and thrive in our incredible city. I urge you to support this project.

Sincerely,

Daniel Lurie

--

Daniel Lurie
CEO + Founder

TIPPING POINT COMMUNITY
220 Montgomery Street, Suite 850
San Francisco, CA 94104
o: 415 348 1240 f: 415 348 1237

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [Major, Erica \(BOS\)](#)
Subject: FW: Record Number: 2015-014028CUA/PCA/MAP/DUA, 3333 California Street, San Francisco
Date: Thursday, November 7, 2019 11:34:00 AM

From: Arlene <arlenefilippi@yahoo.com>
Sent: Thursday, November 7, 2019 9:56 AM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Laurel Heights Email <laurelheights2016@gmail.com>
Subject: Record Number: 2015-014028CUA/PCA/MAP/DUA, 3333 California Street, San Francisco

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I ask that the Planning Commission's Certification of the Final EIR for the above noted Project be reversed. It is my hope that as Supervisors, you will recommend to the Planning Department that they perform a supplemental environmental review. My reasons are many; but in the interest of time, I point out the following.

This Project was only recently designated the "Special Use District". Under this zoning classification, Flexible Retail and NC-S uses are now included. But, under the existing Planning Code, the NC-S zoning does not permit Flexible Retail - so it would seem that the Special Use District is proposing more uses than would normally be permitted in an NC-S district. More importantly, Flexible Retail is not permitted in Supervisorial District 2, the area in which this Project is located. The EIR did not disclose potential Flexible Retail in their report. Therefore, it is my opinion that the EIR is inadequate and failed to analyze the significant adverse impact that this proposed Project would have on our neighborhood.

I would appreciate your consideration and thank you for your time.

Arlene Filippi
42 Wood Street
San Francisco, CA 94118

From: [Board of Supervisors, \(BOS\)](#)
To: [Major, Erica \(BOS\)](#)
Subject: FW: 2015-014028CUA/PCA/MAP/DUA
Date: Thursday, November 7, 2019 11:34:00 AM

I don't know what this is for?

From: Zarin Randeria <thezarin@yahoo.com>
Sent: Thursday, November 7, 2019 9:25 AM
To: Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>
Subject: RE: 2015-014028CUA/PCA/MAP/DUA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor,

This entire project is ill conceived and the EIR is inadequate under CEQA because it failed to identify modifications to the proposed project site plan that would reduce or avoid the proposed project's significant adverse impact on the Historical Resource.

The Board of Supervisors should overturn or modify the "conditional use authorization" because the proposed project at the size and intensity is not necessary or desirable for and not compatible with the needs of our Neighborhood or Community. We have Laurel Shopping Center adjacent to this property, and have Trader Joe's Target, CVS, and various shops, boutiques restaurants, banks hardware stores etc., all around us on Sacramento, Masonic, Geary and nearby Clement Streets, which we can all walk to and shop in. Additionally this project has reduced parking spaces from 188 to only 74 spaces. So, how are people from out of the area supposed to shop there? This makes absolutely NO SENSE at all.

Alternatively, the Board should eliminate flexible retail and social services and philanthropic facilities from the Special Use District because they were not disclosed in the EIR and are not necessary for or compatible with the Neighborhood.

I also request the Board to ask the developers to modify the project to remove construction from the green spaces from Euclid and

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [Major, Erica \(BOS\)](#)
Subject: FW: Support of 3333Cal
Date: Thursday, November 7, 2019 11:32:00 AM

From: Sandra Shorenstein <sshorenstein@shorenstein.com>
Sent: Wednesday, November 6, 2019 10:05 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Cindy Park <cpark@pradogroup.com>; Kaitlin Roth <kroth@pradogroup.com>
Subject: Support of 3333Cal

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear board of Supervisors,

I am writing in support of the proposed development at 3333 California Street. As a nearby neighbor and native San Franciscan, I would love to see the underutilized site redeveloped to accommodate housing, retail and beautiful open spaces. Many of my peers are starting to leave the City due to the lack of affordable housing. Our housing crisis stems from a shortage of housing. The proposed 3333 California mixed-use development in Laurel Heights answers the City's needs and will allow families to remain in the neighborhood by providing 744 new housing units.

As a JCC member and Laurel Village shopper, I look forward to five acres of new open space where I can eat lunch, visit with friends, shop and relax. The community is in desperate need for better neighborhood-serving retail. Most of my neighbors travel to Pacific Heights or the Marina for shopping and dining. I love the idea of pedestrian walkways that connect the site with the neighboring communities. Allowing for better neighborhood retail will encourage people to stay within our hood and walk to local shops, rather than drive to other neighborhoods.

I truly believe 3333 California will help create a family-friendly community environment that is desperately needed in a city that has seen a rapid flight of families leaving SF.

I respect the Prado group and think they've done a good job of listening to the communities feedback and creating a project that will be used and appreciated by the entire community.

I urge you to support this project as well.

Best,

Sandra Shorenstein

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: 3333 California
Date: Thursday, November 7, 2019 11:32:00 AM
Attachments: [3333appeal.doc](#)

From: Linda Glick <lindaglick@gmail.com>
Sent: Wednesday, November 6, 2019 9:40 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>
Cc: Richard Frisbie <frfbeagle@gmail.com>
Subject: 3333 California

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Sent from [Mail](#) for Windows 10

To: The San Francisco Board of Supervisors
RE: 3333 California Appeals

11/6/2019

Record #: : 3333 California Street,
Record Number: 2015-014028CUA/PCA/MAP/DVA

While the appeals address specific deficiencies with compliance I want to comment on how this project will impact the neighborhood from a resident's perspective.

San Francisco is known for its diverse neighborhoods that each have their own characteristics and history. However these neighborhoods share a sense of community created by local merchants, publicly accessible open space and adequate infrastructure, i.e., transit and fire and safety support.

Yes, the District 2 needs to participate in solving the housing shortage in San Francisco.

Yes, San Francisco needs more housing but does the market rate housing proposed by the 3333 California St. project really offer a solution to the diversity of the population?

The EIR Failed to Describe the Project's Inconsistency With San Francisco's General Plan as to Preservation of Historical Resources and Neighborhood Character.

The Board Should Overturn or Modify the Conditional Use Authorization Because the Proposed Project, At the Size and Intensity Contemplated, Is Not Necessary or Desirable for, and Compatible With, the Neighborhood or the Community.

Fireman's Fund designed the 3333 California building to capitalize on the Laurel Hill vistas and trees. The buildings blend into the landscaping of the site. While the developer states that the current site is not integrated into the neighborhood that is not the case. Neighbors' criss-cross today's property as they visit surrounding merchants.

Today the neighborhood is served by retail that is a mixture of national chains and locally owned stores. Supporting the existing retail as well as leasing the existing vacancies should be a priority. What we do not need is additional retail vacancies or new retail that cannibalizes our neighborhood retail.

The EIR Failed to Analyze the Project's Potentially Significant Shadow Impacts on Existing Open Spaces that Have Been Used by the Public for Recreational Purposes, on Sidewalks on the East Side of Laurel Street, and on Publicly Accessible Open Space Proposed by the Project.

The Board Should Order the Project Modified to Remove New Construction From the Green Spaces at the Top of Laurel Street and along Euclid Avenue.

One of the major characteristics of the Laurel Heights is that we know our neighbors. What facilitates that is the open space on the east side of Laurel St. where on any day you can see neighbors talking with each other as they walk their dogs, play with children or just say hello to each other as they walk the neighborhood.

The development proposal will show how much public access space there will be. However meandering hard surface walkways in the shade can not replace the contiguous green space on Laurel St.

The EIR is Inadequate Because It Failed to Determine Whether Measures to Mitigate the Significant Impact from Construction Noise Were Feasible.

The developer is forecasting that construction would be on-going from 7 to 15 years. The traffic disruption and noise over this extended period is unacceptable. A neighborhood should not feel like it is under siege for this long. We have recommended some mitigating measures which should be given serious consideration.

Your decision on November 12, 2019 need not be an “either/or” one but rather one that provides much needed housing for a diverse income base and preserves a community.

Regards,

Linda Glick
585 Laurel St.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: Build more housing; please start with 3333 California
Date: Thursday, November 7, 2019 11:31:00 AM
Attachments: [Adam McMichael.pdf](#)

From: Adam McMichael <adam.mcmichael@gmail.com>
Sent: Wednesday, November 6, 2019 2:05 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Build more housing; please start with 3333 California

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi,

I have been following this project very closely. My family and I live nearby, we shop in this area and we have long been proponents of more housing and greater density in SF. As you'll find in our letter we are a more fortunate family in the Bay Area and we love to call SF home. However, we've seen less fortunate friends who have chosen to raise their young families elsewhere due to affordability issues. This city needs housing supply and this site is a perfect opportunity for adding density to our community.

I am so thankful for the increase in density that has been developed in this plan. Please approve this project as presented and help streamline construction from here so that the development can impact our community as soon as possible.

Best,

Adam

--

Adam McMichael
415-770-1742

May 13, 2019

Ms. Catherine Stefani, District 2 Supervisor
Mr. Rich Hill, SF Planning Commission
SF City Hall
400 City Hall
San Francisco, CA

RE: 3333 California Street Project

Dear Ms Stephani and Mr Hill:

I am writing you as a concerned citizen of San Francisco to urge you to support the proposed development at 3333 California Street, in its current form or with increased density. This project site is an incredible opportunity for the City to mitigate the housing supply issue that our region faces, by providing much-needed housing for families in a transit-friendly neighborhood. Especially in an area (District 2) that has done so little to affect the crisis the city collectively endures.

As a longtime resident of this neighborhood, I've seen neighbors and friends move out of the city due to the housing shortage and housing affordability challenges. The combined effects of job creation and slow housing production have created difficult situations for families in San Francisco.

This under used parcel offers an awesome opportunity to build more housing, and this project is exactly what the city needs at this time. The proposed project creates a family-friendly community in a city that has seen a rapid flight of young families, like mine.

The west side of San Francisco needs more housing. The residents in this area have benefited from the city's job creation as their property values have soared, but we deepen city's housing crisis by maintaining the current local zoning. This must change for the long-term sustainability of the City.

San Francisco is an innovative City that values inclusion, diversity, and community. In this moment of crisis, we hope that you will support this project and ensure that the residents of San Francisco have access to housing.

I hope that you will support the 3333 California project and create 744 new homes to help more people remain in this great city.

Sincerely,

Adam McMichael
550 Lake St, SF, CA

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [Major, Erica \(BOS\)](#)
Subject: FW: Record No. 2015-014028CUA/PCA/MAP/DVA (BOS) File Nos. 190844/45
Date: Thursday, November 7, 2019 11:29:00 AM

From: Marvis Phillips <marvisphillips@gmail.com>
Sent: Wednesday, November 6, 2019 12:39 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Re: Record No. 2015-014028CUA/PCA/MAP/DVA (BOS) File Nos. 190844/45

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Clerk of the Board, If you could send this email to all the Supervisors, for the Upcoming Hearing on 3333 California Project, I would be appreciated, thank you. Marvis

On Tue, Aug 27, 2019 at 4:06 AM Marvis Phillips <marvisphillips@gmail.com> wrote:

Dear Supervisor Stefani,

The District 6 Community Planners is in support of this project 3333 California Street for the following reasons: 1). It provides for 185 'Affordable Senior Housing Units', some of which we hope will be reserved for 'Homeless' Seniors. 2). 559 other units of which we are hoping will also be classified as 'Affordable' especially to the Disabled Community, 3). The project provides 127,126 square feet of privately owned, publicly accessible open space. 4). It is close to a Major Shopping Area. & 5). Has several MTA Wheelchair Accessible Lines.

There is also recreation and exercise facilities nearby.

We hope both the San Francisco Planning Commission and the Board of Supervisors approve this project.

Sincerely,

Marvis J. Phillips
Board Chair
District 6 Community Planners

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Marvis J. Phillips
Board Chair
District 6 Community Planners

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Marvis J. Phillips
Board Chair
District 6 Community Planners

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: 3333 California - Letter of strong support!
Date: Thursday, November 7, 2019 11:27:00 AM
Attachments: [Diarmuid MacNeill.pdf](#)

From: Diarmuid MacNeill <diarmuid@dolmen-engineers.net>
Sent: Tuesday, November 5, 2019 4:42 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Kroth@pradogroup.com
Subject: 3333 California - Letter of strong support!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Diarmuid Mac Neill

Dolmen Consulting Engineers Inc.

2595 Mission St., Suite 200
San Francisco CA 94110
(415) 409-9200 xt. 101

Dear Supervisor and/or Planning Commissioners:

To ensure San Francisco can be a home for all people, our city needs more housing for everyone. That's why, as a resident of the Inner Richmond neighborhood, I am writing to you in support of the proposed mixed-use development at 3333 California Street.

I'm proud to have lived in San Francisco for thirty years. It pains me to live in the city with America's most expensive housing costs. Our housing crisis stems from a shortage of housing. One proven strategy to address the cost of housing is to build more of it. The proposed 3333 California mixed-use development in Laurel Heights answers the city's needs by providing 744 new housing units. These units aren't just studios—approximately 58% of total homes are family friendly: two, three, and four-bedroom homes.

The City has set an important goal of producing 5,000 new housing units annually for the next 20-years. The 3333 California project alone can help the city meet almost 20% of that important annual goal.

The 3333 California project has been guided by strong public policy and is balanced by community input. Throughout the development process, the Prado Group held over one hundred and sixty community meetings, engaged with the community, city leaders, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing.

Based on Community and District Supervisor's feedback, the development team changed the design multiple times and has now added 186 new, on-site affordable housing units, a quarter of all the project's housing, for low-income seniors.

In the long term, 3333 California represents the types of solutions our city needs. In the short term, it's an opportunity for more families to stay and thrive in our incredible city. I urge you to support this project.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Dia', with a stylized flourish extending to the right.

Diarmuid Mac Neill
530 8th Avenue, #6
San Francisco CA 94118
(415) 260-4814

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: 3333 California Street Project
Date: Thursday, November 7, 2019 11:26:00 AM

From: Adam Martin <amart650@yahoo.com>
Sent: Tuesday, November 5, 2019 7:04 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 3333 California Street Project

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor and/or Planning Commissioners:

To ensure San Francisco can be a home for all people, our city needs more housing for everyone. That's why, as a resident of Cow Hollow, I am writing to you in support of the proposed mixed-use development at 3333 California Street.

I'm proud to have been born in San Francisco, raised on the Peninsula, high school educated in the Sunset, and returned as a resident since graduating college in 2011. But, it pains me to live in the city with America's most expensive housing costs. Our housing crisis stems from a shortage of housing. One proven strategy to address the cost of housing is to build more of it. The proposed 3333 California mixed-use development in Laurel Heights answers the city's needs by providing 744 new housing units. These units aren't just studios—approx. 58% of total homes are family friendly: two, three, and four-bedroom homes.

The City has set an important goal of producing 5,000 new housing units annually for the next 20-years. The 3333 California project alone can help the city meet almost 20% of that important annual goal.

The 3333 California project has been guided by strong public policy and is balanced by community input. Throughout the development process, the Prado Group held over one hundred and sixty community meetings, engaged with the community, city leaders, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing.

Based on Community and District Supervisor's feedback, the development team changed the design multiple times and has now added 186 new, on-site affordable housing units, a quarter of all the project's housing, for low-income seniors.

In the long term, 3333 California represents the types of solutions our city needs. In the short term, it's an opportunity for more families to stay and thrive in our incredible city. I urge you to support this project.

Sincerely,

Adam Martin
3055 Steiner Street

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: Support Letter 3333 California St., November 12th
Date: Thursday, November 7, 2019 11:26:00 AM
Attachments: [Jeff Schlarb \(3\).pdf](#)

From: Jeff Schlarb <jeff@jeffschlarb.com>
Sent: Tuesday, November 5, 2019 5:18 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support Letter 3333 California St., November 12th

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello Board of Supervisors,

I know some of you and support what you are all doing in our fine city of San Francisco. I am a resident of San Francisco, in Presidio Heights/Laurel Heights more specifically. I run an Interior Design business in San Francisco and in the same neighborhood as well. Please see my attached letter in support of this development that I think will help create density, housing, bridge a neighborhood together and be a welcome addition to our community. I support the project fully.

Healthy Regards,

js

jeff schlarb | principal.designer
M. 415.336.3550
T. 415.295.4567
www.jeffschlarb.com

3525 Sacramento St.
san francisco, ca 94118

Dear Supervisor Catherine Stefani and Planning Commissioners:

My name is Jeff Schlarb and I have been a resident and small business owner in San Francisco for nearly 20 years. I am writing to express my support for the proposed development at 3333 California Street. I have met with a few of the project managers and developers of this project and I strongly believe this project marks a critical step forward in addressing San Francisco's housing crisis. The development at 3333 California would create 558 or 744 units, allowing more people to remain in the city and bringing new homes to San Francisco's west side. Additionally, the proposed development will provide over 5 acres of open space where kids can play, neighbors can relax, and friends can spend time with one another in this part of the city. It will help create a family-friendly community environment that is desperately needed in a city that has seen a rapid flight of families leaving San Francisco. Furthermore, it will create an environment for employees that work in the neighborhood to frequent and enjoy.

I am glad to see the City government put forward a goal of producing 5,000 residential units annually for the next 20 years. In order to help realize this goal, I hope that you will support the 3333 California project and bring new homes to San Francisco's west side, where very little new housing has been built over the past 40 years. Additionally, this new project will also include affordable housing that will help preserve the diversity of our city and the vibrancy of our neighborhoods. San Francisco is an innovative city that values inclusion, diversity, and community. In this moment of crisis, we hope that you will support this project and ensure that the residents of San Francisco have access to housing.

The development at 3333 has the support of my family, as well as my business Green Couch Staging and Design Inc. which has seen first-hand the impact the housing crisis has had on my employees.

Sincerely,

Jeff Schlarb

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [Major, Erica \(BOS\)](#)
Subject: FW: Support letter for 3333 California Street project
Date: Thursday, November 7, 2019 11:26:00 AM

From: Ignacio Barandiaran <ignacio.barandiaran@gmail.com>
Sent: Tuesday, November 5, 2019 4:57 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Fwd: Support letter for 3333 California Street project

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

I want to reiterate my support for this project in advance of the upcoming hearing, per my earlier letter copied below.

Best regards,

Ignacio Barandiaran
c 415.606.6584

Begin forwarded message:

From: Ignacio Barandiaran <ignacio.barandiaran@gmail.com>
Date: September 6, 2019 at 6:23:55 PM PDT
To: Catherine.Stefani@sfgov.org, myrna.melgar@sfgov.org, joel.koppel@sfgov.org,
frank.fung@sfgov.org, richhillissf@gmail.com, milicent.johnson@sfgov.org,
kathrin.moore@sfgov.org, dennis.richards@sfgov.org, kei.zushi@sfgov.org
Subject: Support letter for 3333 California Street project

Dear Supervisor and Planning Commissioners:

I support the proposed development at 3333 California Street. This project has been thoughtfully developed with input from the community, and marks a critical step forward in addressing San Francisco's housing crisis. Additionally, the proposal will connect the existing site to the greater Laurel Heights community, creating open spaces, community amenities, and homes.

The project has prioritized community input on design and use from the start.

Throughout the design process, the developer held community meetings, engaged with community groups, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing. Based on community feedback, the development team changed the design multiple times to continue to improve the project.

The project includes retail space in the hopes of reducing the need to drive outside of the neighborhood. The proposed retail will be designed to fill-in where goods and services are lacking, complementing the existing retail establishments and helping to stitch the neighborhood together. After collaboration with stakeholders, the designs were updated to fit with the neighborhood's 'classic San Francisco' feel so that the development fits into the neighborhood's character. Additionally, to keep the Laurel Heights community family-friendly, the project includes a mix of apartments and townhomes. Importantly, it will include an on-site childcare space to serve young families.

As a passionate supporter of making San Francisco a better a more inclusive place to live, I look forward to this project contributing to the character of the neighborhood while also creating much needed new housing opportunities.

Sincerely, Ignacio Barandiaran.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: Support of 3333 California Street for meeting on November 12th
Date: Thursday, November 7, 2019 11:25:00 AM
Attachments: [Abiah Karthauser.pdf](#)

From: Abiah Karthauser <abiahkarthauser@gmail.com>
Sent: Wednesday, November 6, 2019 7:11 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support of 3333 California Street for meeting on November 12th

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please find the attached letter of support of the project at 3333 California St. for your hearing on November 12th. Please let me know if you have any follow up questions, I can be reached at 415-699-9675.

Thank you,

Abiah Karthauser

Zushi, Kei (CPC)

From: Abiah Karthausen <abiahkarthausen@gmail.com>
Sent: Friday, August 30, 2019 4:24 PM
To: Stefani, Catherine (BOS); Melgar, Myrna (CPC); Koppel, Joel (CPC); Fung, Frank (CPC); richhillissf@gmail.com; Johnson, Milicent (CPC); Moore, Kathrin (CPC); Richards, Dennis (CPC); Zushi, Kei (CPC); Lisa Congdon
Subject: 3333 California Support Letter
Attachments: Dear Supervisor

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor, Planning Commissioner et al,

As a resident who grew up in the neighborhood and now returned as an adult with my own family, I am writing to express my support for the proposed development at 3333 California Street.

Our family often walks to the Presidio, along Sacramento Street, and Laurel Village, frequenting the various merchants and restaurants. We would welcome this family-friendly community including the new stores especially the proposed smaller non-traditional "big box" variety. I feel the proposal will connect the existing site to the greater Laurel Heights community, creating open spaces, community amenities, and homes.

The proposed development will provide over 5 acres of open space where kids can play, neighbors can relax, and it will help create an environment that is desperately needed in a city that has seen a rapid flight of families leaving San Francisco. The proposed pedestrian walkways through the site will connect neighbors in the Laurel Village and surrounding neighborhoods by reimagining the currently walled-off space on the UCSF campus. And with most units designed for two or more bedrooms, the project will be a fantastic place to raise a family and a great amenity for existing residents and neighbors.

I urge you to support this project that is thoughtfully developed and will create an opportunity for families to stay and thrive in our city.

Sincerely,

Abiah Karthausen

Dear Supervisor, Planning Commissioner et al,

As a resident who grew up in the neighborhood and now returned as an adult with my own family, I am writing to express my support for the proposed development at 3333 California Street.

Our family often walks to the Presidio, along Sacramento Street, and Laurel Village, frequenting the various merchants and restaurants. We would welcome this family-friendly community including the new stores especially the proposed smaller non-traditional "big box" variety. I feel the proposal will connect the existing site to the greater Laurel Heights community, creating open spaces, community amenities, and homes.

The proposed development will provide over 5 acres of open space where kids can play, neighbors can relax, and it will help create an environment that is desperately needed in a city that has seen a rapid flight of families leaving San Francisco. The proposed pedestrian walkways through the site will connect neighbors in the Laurel Village and surrounding neighborhoods by reimagining the currently walled-off space on the UCSF campus. And with most units designed for two or more bedrooms, the project will be a fantastic place to raise a family and a great amenity for existing residents and neighbors.

I urge you to support this project that is thoughtfully developed and will create an opportunity for families to stay and thrive in our city.

Sincerely,

Abiah Karthausen

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: Support Letter for 3333 California Street Project
Date: Thursday, November 7, 2019 11:25:00 AM
Attachments: [Kerim Algul.pdf](#)
[image002.png](#)

From: Kerim Algul <kalgul@webcor.com>
Sent: Wednesday, November 6, 2019 8:06 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support Letter for 3333 California Street Project

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Please see attached my support letter of the 3333 California Street project.

Thank you,

Kerim Algul

Senior Project Engineer | Drywall



UCSF - Block 33 | 490 Illinois St, San Francisco, CA 94107

M (510) 496-1320 www.webcor.com

Zushi, Kei (CPC)

From: Kerim Algul <kalgul@webcor.com>
Sent: Wednesday, September 04, 2019 1:46 PM
To: Stefani, Catherine (BOS); Melgar, Myrna (CPC); Koppel, Joel (CPC); Fung, Frank (CPC); richhillissf@gmail.com; Johnson, Milicent (CPC); Moore, Kathrin (CPC); Richards, Dennis (CPC); Zushi, Kei (CPC)
Subject: Support for 3333 California St Project

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor and Planning Commissioners,

Building more housing in San Francisco is essential to creating a more equitable and vibrant city. New housing in San Francisco must also be sustainable. The 3333 California development in Laurel Heights is not only adding more housing—it's adding sustainable housing. That's why, as a proud Noe Valley neighborhood resident, I support 3333 California.

The 3333 California development team intends to meet or exceed the requirements of the San Francisco Green Building Ordinance by achieving a minimum of LEED Gold for Neighborhood Development Plan certification. The project will also serve as a net positive development for the community and the environment, exceeding code requirements for energy and water. 3333 California also adds density in a smart way. When our cities increase density with in-fill development, we reduce greenhouse gas emissions, and people utilize public transit more. Dense urban environments make a positive impact on community wellness, material and waste management, and our urban ecosystems.

3333 California will be constructed using natural, top-quality materials without sacrificing important view corridors. Efficient and renewable energy systems and waste management will minimize the project's carbon footprint, and the use of green roofs, storm-water capture, and solar panels will improve the eco-friendliness of 3333 California.

The development provides unprecedented sustainability features without compromising San Francisco's natural beauty. Landscaping throughout the site celebrates California's indigenous biodiversity, inspired by a Cypress grove, flowering gardens, a verdant ravine, Oak trees, Walnut trees, Redwood trees and other old-growth trees. A large green park is perched on the southwest corner of the site above the neighborhood to take in scenic vistas, including the Golden Gate Bridge and downtown city views.

3333 California isn't simply just providing 15 new residential buildings with 744 new homes. It's an asset uplifting our community's health today and into the future. I hope you support this critical project.

Sincerely,

Kerim Algul

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: 3333 California Street
Date: Thursday, November 7, 2019 11:25:00 AM

From: Linda L. Day <lindalday1@gmail.com>
Sent: Wednesday, November 6, 2019 10:21 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: kroth@pradogroup.com
Subject: 3333 California Street

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Supervisors,

I own and live in a one-bedroom apartment on Masonic Avenue -- 500 Masonic Ave, #9, San Francisco, CA 94117 -- in a building that was the focus of neighborhood resistance when in the planning stage. I attended a NOPA meeting and met with owners of little houses who told me how vigorously they opposed my building and the Petrini Place building above the Lucky's on Fulton. Who can afford little houses like the ones they inhabit and bought decades ago? A speculator bought one on the 2000 block McAllister for 1.5 million 2 years ago, added 2,000 square feet, and just sold it for 4.2 million.

The wealthy residents of this part of town are worried that people like me -- a retired CSU professor -- will bring down the neighborhood. I attended one of the meetings to oppose 3333 California St. They insist that they are not against housing -- just the aspects of the project that will make it economically feasible. One specious argument has to do with protecting Laurel Village merchants from competition. This is ridiculous. Most of us shop at Target and Trader Joe's.

Further, the project adjacencies for the commercial segments are heavily trafficked streets. The one edge facing detached homes will be developed with town homes.

Please do not allow NIMBYs to rule just because they have money and time to engage in opposition.

Linda L. Day, M.Arch., Ph.D.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: Comments on 3333 California St. Record No. 2015-014028CUA/PCA/MAP/DUA
Date: Thursday, November 7, 2019 11:25:00 AM
Attachments: [COMMUNITY PRESERVATION LOOKALIKE VARIANT NARRATIVE w Drawing Table Bldg Summary.docx](#)
[EIR Inadequacies.docx](#)
[Cal Mart Bryan's Letter001.pdf](#)

From: Richard Frisbie <frfbeagle@gmail.com>
Sent: Wednesday, November 6, 2019 3:43 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Wong, Jocelyn (BOS) <jocelyn.wong@sfgov.org>
Subject: Comments on 3333 California St. Record No. 2015-014028CUA/PCA/MAP/DUA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I would ask that the Board of Supervisors take a serious look at both new Variants presented by the Community, something the Planning Department has studiously avoided doing as it clearly recognizes that the issues raised are serious and pertinent.

Both the Community Preservation Lookalike Variant (CPLV) and the Community Full Preservation Alternative Variant 2 (CFPAV2) are deserving of a detailed review. To date the Planning Department has totally ignored the former (attached) so any conclusions/comments as to the feasibility of the Community's alternatives are without merit. Hard to comment thoughtfully on something you haven't studied.

We believe the two latest Variants, particularly the Community Preservation Lookalike, are the basis for a credible and effective compromise between the Community and the developer. These two plans offer an opportunity to bring all the Stakeholders together.

I would ask that the Board of Supervisors address the inadequacies, inaccuracies and misleading conclusions contained within the EIR-see attached. This is by no means a complete list but it highlights the sleight of hand used to avoid addressing any inconvenient truths.

I would ask that: the 7-15 year entitlement period be scaled back to something a little more human and compassionate. What about the neighbors who live around the site? How is their peace of mind, quality of life and essential well-being factored into the decision? What is San Francisco's commitment to balancing efficiency against humanity? Or is this simply someone else's problem. I believe it is grossly unfair asking the Community to support an uncertain, open-ended long-term development period. We deserve certainty.

I would ask that: no retail be approved for 3333 California Street. It is unwanted and unneeded and threatens the very livelihood of our existing small and family owned businesses-see attached letter from Cal Mart and Bryan's. One only need walk along Sacramento Street, Presidio Avenue and even Laurel Village to see the empty storefronts and to appreciate the increasing stress that the "Amazon" effect is creating.

And Flexible Retail is the least desirable. The types of businesses that could be allowed are totally inappropriate for a development that extols its neighborhood friendliness, family orientation, senior housing, etc.

The Law of Unintended Consequences states that **"if it can happen, it will happen."** What prevents a future unscrupulous landlord opening an internet gambling site, or a massage parlor that exceeds the term, or a marijuana dispensary, or.....under the guise of Flexible Retail?

It has happened in a San Francisco neighborhood already. Internet gambling was touted as a "computer learning center"; the massage parlor "branched out";and then it became a Public Safety problem involving SFPD.

Are these potential businesses appropriate sitting side-by-side with a senior housing project AND a childcare center? Potentially sharing the very same building. And right across the street from the JCC?

If adult oriented businesses such as massage parlors, tattoo parlors, bars, internet gaming centers, etc. (and lets be clear-these are adult businesses by any credible definition) are never intended it would seem to be very straightforward to use the Development Agreement as a means to specifically exclude them from any potential presence at 3333 California St. Failure to do so is a tacit agreement by both the City, the Board of Supervisors and the developer that these type businesses are in play in the future. Very hard to explain away a failure to address their exclusion in the Development Agreement. These businesses, however credible, have no place in a family-oriented neighborhood. If you believe these businesses are inappropriate for this location simply write that exclusion down-this is not rocket science.

I look forward to the hearing November 12th.

Respectfully,

F. Richard Frisbie

IMPACT OF PSKS 3333 DEVELOPMENT PLAN ON LAUREL VILLAGE

1. The surrounding neighborhoods are well served by a diversity of retail businesses in Laurel Village, Sacramento Street, Presidio Avenue, Trader Joe's, an expanding City Center with both Target a Whole Foods-all within two blocks of 3333 California St.
2. The proprietors of Laurel Village have ample capacity to serve the residents of 3333 California St. as well as 3700 California St. especially considering that these new residents will replace the approx. 1,500 employees of UCSF that shopped at Laurel Village for many years.
3. Cal Mart & Bryan's presently operate their checkout lines at approx. 50% capacity and can double the throughput as needed.
4. There is already room for more retail along Sacramento St. as a number of storefronts remain empty.
5. The recent closures of Beautiful and Noah's Bagels, preceded by Gymboree, and the potential closure of others strongly reinforces the position that new retail is both unneeded and unwanted.
6. Laurel Village Merchants have requested that PSKS cease creating the erroneous impression that there would be "long lines" in the Laurel Village stores if PSKS is not allowed to change 3333's zoning and add additional retail.
7. The retail traffic associated with 3333 would negatively impact the parking lot for Laurel Village which is already insufficient for Laurel Village's needs. In addition, 3333 retail parking does not fully meet the retail traffic demands generated at 3333 and this overflow traffic will park in Laurel Village further harming the Customers, and Merchants of Laurel Village.
8. PSKS's plan to charge for parking at 3333 will only exacerbate this harmful situation. Furthermore, it is blatantly unfair to have Laurel Village Merchants provide parking for the competition at 3333.
9. The 7-15 year construction period will be catastrophic to Laurel Village. During last year's streetscape fiasco Cal Mart's business declined over 30%. According to Ron Giampoli of Cal Mart it is doubtful that Cal Mart would remain in business with a 7-15 year construction period. Other businesses in Laurel Village were impacted equally and would be put under immense pressure by the development plan for 3333.
10. Bryan's and Cal Mart are unique and iconic stores that serve Customers from all parts of the city. The loss of one or both would immeasurably impoverish the surrounding neighborhoods.

Ronald Giampoli

T. Z...

COMMUNITY PRESERVATION LOOKALIKE VARIANT

OVERVIEW

The Community Preservation Lookalike Variant, CPLV, would construct the same number of new housing units as the developer's proposed variant (744 units) and would be completed in approx. five years rather than the 7-15 years requested by the developer to complete his proposals. In addition, the Community Preservation Lookalike Variant would increase the residential gross square feet by approx. 20,000gsf more than the developer's proposal.

The Community Preservation Lookalike Variant would preserve the key character-defining features of the main building and its integrated landscaping, which are listed in the California Register of Historical Resources pursuant to Section 4851(a)(2) of the California Code of Regulations.

The Community Preservation Lookalike Variant utilizes approximately 90 percent of the developers' proposed buildings, designs and locations as can be seen below.

Figure 4: Community Preservation Lookalike Variant



	DEVELOPER VARIANT 7/3/2019	COMMUNITY PRESERVATION VARIANT "Developer Lookalike"
	Residential GSF	Residential GSF
BUILDING		
Masonic	83,505	N/A
Euclid	184,170	144,870
Laurel Townhomes	55,300	34,935
Mayfair	46,680	46,680
Plaza A	66,755	81,571
Plaza B	72,035	83,215
Walnut	147,590	336,350
Main Building-Note 1	N/A	268,365
Center A	89,735	N/A
Center B	231,667	N/A
TOTAL Residential GSF	977,437	995,986

The major differences are that the Community Preservation Lookalike Variant:

1. Would preserve the key Historic defining characteristics of the site as noted above.
2. Would create an All-Residential development with the retention of the existing café, childcare facility and office space in the Main Building noted below.
3. Would excavate only for a single, approximately two underground parking garage, whereas the developer proposes to excavate for four new under-ground parking garages spread across the site, some consisting of three levels.
4. Would eliminate the Masonic Building to preserve the Historic Eckbo Terrace and also provide a location for the childcare play area in sunlight as opposed to being placed in the heavily shadowed area alongside the Credit Union, as proposed in the developer's plan.
5. Would make modifications to the Euclid Building by removing approximately 30 ft. from the southside of the proposed building to move it off the historically significant green space.
6. Would eliminate two Laurel St. Townhomes from Euclid Green in order to fully preserve the historically significant green space at the top of Laurel Hill.

For a summary of changes that the Community Preservation Lookalike Variant would implement see "Summary of Building Changes" at the end of the document.

Furthermore, the Community Preservation Lookalike Variant would:

(1) convert the interior of the main building to residential use while retaining the existing 1,500 gs cafe, 11,500 gsf childcare center, and 5,000 gsf of the existing office space (at the developer's option, this existing office space could be converted to residential use),

(2) construct three new residential buildings (the Plaza A, Plaza B and Walnut) along

California Street where parking lots are now located; the new Mayfair Building near the intersection of Mayfair Drive and Laurel; five new townhomes along Laurel St north of Euclid Green; and the new Euclid Building with modifications along Euclid Avenue;

(3) provide affordable senior housing on-site with additional affordable housing on-site as determined by the Board of Supervisors,

(4) propose that all freight-loading and unloading be conducted in the underground freight loading areas accessed from Presidio Ave. and Mayfair Ave.

(5) propose that all passenger-loading and unloading be conducted inside the site in turnarounds or in the underground parking garage,

(6) retain the historically significant landscaping designed by the renowned landscape architects of Eckbo, Royston & Williams which is integrated with the window-walled main building, including the Eckbo Terrace, the existing landscaped green spaces along Euclid and Presidio Avenues and some of Laurel Street, all of which would be designated as community benefits in the development agreement,

(7) maintain public vistas of the downtown and Golden Gate Bridge from the landscaping and main building as well as maintain the historically significant main building and integrated landscaping.

(9) provide units in the Walnut Building for affordable senior housing.

(9) the Community Preservation Lookalike Variant would use all the new space for residential use and would not rezone the site for approximately 34,496 gsf of retail uses, as the developer proposes.

THE COMMUNITY PRESERVATION LOOKALIKE VARIANT WOULD PROVIDE THE SAME AMOUNT OF NEW HOUSING UNITS(744) IN APPROX. FIVE YEARS WITHOUT DESTROYING A HISTORICALLY SIGNIFICANT RESOURCE.

The Community Preservation Lookalike Variant would preserve all the key character-defining features of the main building and integrated landscaping, which are listed in the California Register of Historical Resources pursuant to Section 4851(a)(2) of the California Code of Regulations. (Ex. A, confirmation of listing). The window-walled main building would be converted to primarily residential use.

The Community Preservation Lookalike Variant would have the same number of residential units as the developer's proposed variant (744 units) and would be constructed in less than four years because the existing main building would be converted to residential use at the same time as the new residential buildings are constructed, to the greatest extent feasible pursuant to staging.

The Community Preservation Lookalike Variant would entail far less excavation, as it would have approximately two levels of parking in a single new underground garage. In contrast, the developer's variant proposes to construct four new underground parking garages, to provide a total of 873 parking spaces. The CPLV would excavate only under the existing parking lots along California St. for garages - the easiest, least disruptive, quickest most efficient excavation- whereas the developer would carry out major excavation in all quadrants of the site including major excavations on Masonic, on Euclid including the excavation of major portions of Laurel Hill as well as under the parking lots along California St.

The Community Preservation Lookalike Variant would preserve the existing Eckbo Terrace and the green landscaped areas along Euclid and Presidio Avenues as well as partly along Laurel Street. The existing Eckbo Terrace would be designated as Privately-Owned, Publicly-Accessible Open Space in recorded deed restrictions and would be open to the public. The new ground level Walnut Passage will run through the first floor of the main building, opening up into a larger landscaped Center Court mid-building, and lead onto the Walnut Walk alongside Eckbo Terrace and thence onto Masonic Avenue and

would be open to the public and marked with signage identifying it as a public thoroughway.

The character-defining features of the existing main building that the Community Preservation Lookalike Variant would retain include all of the following:

- Plan of the building open along Eckbo Terrace and to views of the distant city.

- Horizontality of massing.

- Horizontal lines of projecting edges of concrete floors.

- Horizontal bands of nearly identical compatible window units.

- Uninterrupted glass walls.

- Brick accents and trim

- Wrought iron deck railings that match gates in landscaping.

The character-defining features of the existing landscape that the Community Preservation Lookalike Variant would preserve include all of the following:

- In the Eckbo Terrace, which was designed to integrate the architecture of the building with the site and with the broader setting (through views of San Francisco), key character-defining features include its biomorphic-shaped lawn surrounded by a paved terrace and patio (paved with exposed aggregate concrete divided into panels by rows of brick), brick retaining wall and large planting bed around the east and north sides of the paved patio, custom-designed wood benches, and the three circular tree beds constructed of modular sections of concrete.

All passenger loading, pick-ups and drop-offs are proposed to be internal to the site, and turnarounds will be provided in front of the main building. All freight loading and unloading is proposed to be conducted in the underground freight loading areas accessed from Presidio Avenue and Mayfair.

In the Community Preservation Lookalike Variant, the Masonic Building and two Laurel Townhomes are eliminated and the Walnut building re-designed. The Euclid building, reduced in size to preserve the Euclid Green area, the remaining five Laurel Townhomes, the Mayfair building, Plaza A and Plaza B utilize the developer's footprint and architectural design throughout. The Main Building utilizes Levels 1-4 of the developer's architectural design and adds one setback story at Level 5 consistent with the Secretary of the Interior Standards for the treatment of historic properties, thereby retaining the historic characteristics of the main building and integrated landscaping. Contrary to the developer, the Community Preservation Lookalike Variant does not sever the Main Building with a full height 40 ft gap, thereby creating two separate structures.

As noted previously, the Community Preservation Lookalike Variant creates a ground-level Walnut Passage while fully retaining the historic characteristics of the building.

The Main building, Walnut, Plaza A and Plaza B will have direct access to the underground parking garage. The Laurel Townhomes have their own organic parking. For the Mayfair and Euclid Buildings, parking will be provided in the new underground parking garage constructed under the California Street Front and Back Buildings.

Truck loading and unloading for the buildings along California St. as well as the Main and Mayfair buildings would occur in the underground garage accessed from Presidio Avenue and Mayfair Avenue.

SUMMARY OF BUILDING CHANGES

The Community Preservation Lookalike Variant generally utilizes the developer's footprint and

architectural design, unit configuration layouts, sizes, elevations, topography etc. except for the Masonic Building (which is not constructed) and the expanded Walnut Building.

The Community Preservation Lookalike Variant preserves both the historic Eckbo Terrace and the existing green spaces along Euclid and Masonic Avenues (by eliminating the Masonic Building) and partly along Laurel Street.

To this day, these green spaces are used by families, friends, children, moon-watchers, etc. The historically green space is preserved by modifying the south side of the Euclid Building (removing 30 ft.) and eliminating two Laurel St. townhomes at the top of Laurel St. as noted above.

Analysis of Buildings:

Developers Variant
7/3/2019



Community Preservation Lookalike
Variant



As can be seen from the layout above the Community Preservation Lookalike Variant generally mirrors the developers proposed building plans. The primary differences are the elimination of the Masonic Building, modifications to the Euclid Building and redesign of the Walnut Building.

All retail has been converted into residential gsf and affected building heights reduced appropriately.

As shown above, the Community Preservation Lookalike Variant produces an additional 20,000 residential gsf over and above that produced by the developers.

Masonic Building: Eliminated.

Euclid Building: Identical to developers' submission of 07.03.2019 with the following modification to preserve Laurel Hill greenspace. The south side of the building is cut back approximately 30 ft. (loss of approximately 35,000gsf). Additionally, the remaining top floor units on the south side are set back 15

ft. to moderate the bulk and intensity of the Euclid Avenue appearance (loss of approximately 4,000gsf). It should be noted that the Euclid Building can be expanded on the east side by approximately 25 ft. along the entire 256 ft (ref. Dwg.A8.01 from submission) by aligning Walnut Walk with Eckbo Terrace which would more than offset the space eliminated by the modification to the south side noted above.

This potential expansion has not been accounted for in the Community's plan.

No underground parking garage.

References: A8.01(modified as noted above), .02(same comment), A8.03(same comment), A8.04(same comment), A8.05(same comment), A8.06(same comment), A8.11(same comment), A8.12, A8.21(same comment), A8.22, A8.23(same comment), A8.24(same comment), A8.25(same comment), A8.30, A8.41.

Laurel Townhomes: Generally identical to developer's submission of 07.03.2019 modified to reduce height to 30 ft. and set top floor back 15 ft.

Reference A10.01(two southernmost duplexes eliminated to preserve Historic green space), A10.02(same comment), A10.03, A10.11(modified for height, setback and elimination of Duple 01 & 02), A10.12(same comment), A10.13(same comment), A10.21(same comment), A10.23(same comment), A10.24(same comment), A10.25(same comment).

As noted previously the two townhomes at the top of Laurel St. have been eliminated to preserve the green space. The height of the five remaining townhomes is lowered from 40 ft. to 30 ft. to be compatible with the 20 ft. homes on the west side of the Laurel St. block. Additionally, the third floor is set back 15 ft.

Mayfair Building: Generally identical to developer's 07/03/2019 submission: predominant references

A9.01, A9.02, A9.03, A9.04, A9.11, A9.12, A9.21, A9.22, A9.30, A9.60 .

No underground parking garage.

Plaza A: Generally identical to developer's submission of 07.03.2019: references A2.00, A2.01, A2.02, A2.21(modified for the parking design), A2.22(same note on parking), A2.30, A2.41.

All retail gsf is converted to residential. As a result, the height of the building is lowered from 45 ft. to 40 ft., which allows it to comply with the existing height limit.

Plaza B: Same comments as to Plaza A above. Developer's submission of 07.03.2019: references A3.00(retail converted to residential), A3.01, A3.02, A3.03, A3.21(modified for the parking design), A3.22(same comment on parking), A3.24(retail converted to residential; building height adjusted accordingly), A3.25, A3.41, A3.42.

Walnut Building: The enhanced Walnut Building is re-designed to provide a 7-story residential building. As this building is flanked by the Main Building and the Credit Union and is opposite the approximately 65 ft. tall JCC, it is compatible with the character of its surroundings. The 48,050 square foot net footprint was determined from dimensions in Submittals of 03.06.2017 & 07.03.2019: references VAR 13, 14, 19.

General dimensions: Southside east-west 305ft; Northside east-west 240ft; North-south : 175ft.;

Triangle at Credit Union: 155ft. base, 175ft. height. Adjusted for light-courts and setbacks.

Main Building/Center A&B: Use the developer's unit configurations and sizes from 03/03/2019:

predominant references A6.02, A6.03, A6.04, A6.05, A6.06, A6.07, A6.08, A6.09, A6.19(modified for Walnut Passage; no Levels 6 and 7), A6.21(modified for Walnut Passage; no levels 6 and 7), A6.22(no Levels 6 and 7), A6.30, A6.46(no Levels 6 and 7).

The Community Preservation Lookalike Variant, unlike the developer's, preserves the historic characteristics of the building and fully complies with the Secretary of the Interior's Standards for the treatment of historic properties.

The Draft EIR acknowledges that the developer's design would have a substantial adverse effect on the historic characteristics of the listed building and landscaping.

The developer proposes to cut a 40 ft. gap through all levels of the main building, thereby creating two separate structures and adding 2 and 3 new levels on top, thereby impairing the horizontality of the building.

The Community Preservation Lookalike Variant, in accordance with the SOISs, adds one set back level, Level 5, to the main building. As noted above, the developer would add Level 5, Level 6 and Level 7.

Walnut Passage: In order for the developer to create the 40 ft. wide Walnut Walk which would connect the north and south sides of the property in alignment with Walnut St., the developer proposes to bifurcate the building with a 40 ft cut through all existing levels of the building.

There is a better solution.

The Community Preservation Lookalike Variant design calls for a ground level, utilizing the same elevation as the developer, 15 ft high (Level 1) by 20 ft. wide entry/exit on the north and south sides of the building. This entry/exit would extend 35 ft. into the building where it would open up into a 35 ft. wide by 75 ft. long landscaped Center Court which also serves as a Light Court in the building. This design fully maintains the historic characteristics of the Main building while at the same time meeting

the developer's desire in alignment with Walnut Street for connectivity.

A case of form follows function.

Summary: Same number of units(744) in approx.. five years, more residential gsf than the developer's proposal, compliant with RM-1 zoning , historically compatible, neighborhood responsive.

EIR INADEQUACIES

The EIR is inadequate for failing to examine any mitigation measures for an historic listed resource. the EIR failed to identify and describe feasible mitigation measures that would reduce or avoid the proposed project's significant adverse impact on the historical resource.

The EIR is further inadequate and incomplete by failing to adequately analyze alternatives to the proposed project. the community proposed two alternatives and the planning department willfully chose to totally ignore the community preservation lookalike variant(attached). Any conclusions drawn as to the adequacy of the community's alternatives are therefore invalid due to the failure to even analyze one of the alternatives, and one based exclusively on the developers proposed plans.

The objectives of the proposed project stated in the EIR were deliberately crafted to be overly narrow and intended to preclude consideration of mitigation measures and alternatives to the proposed project.

The EIR failed to analyze the project's significant shadow impacts on existing open spaces that have been used by the public for recreational purposes, on sidewalks on the east side of Laurel Street, the west side of Presidio Ave. and on publicly accessible open space proposed by the project.

The EIR failed to analyze and address the proposed project's inconsistency with:

San Francisco's General Plan as to Preservation of
Historical Resources and neighborhood character.

The Housing Element of the General Plan and related applicable
land use plans or regulations and would have a substantial impact upon the existing
character of the vicinity.

The General Plan Policies stated in the Urban Design
Element.

The proposed project would expose people or structures to potential substantial adverse effects including the risk of loss, and/or would be located on a geologic unit or soil that is unstable or would become unstable as a result of the project and potentially result in on-site or off- site landslide, lateral spreading, subsidence, liquefaction or collapse.

The EIR is incomplete and inaccurate as it failed to analyze whether the proposed project could have a significant hazard and hazardous materials impact.

The EIR lacks substantial evidence to support its conclusion that reducing the project's retail parking supply would mitigate the project's significant impact on VMT to a less than significant level and furthermore is inadequate because it used inaccurate models to forecast vehicle- trips and the EIR's traffic demand analysis is

inadequate because it omits substantial traffic that would be attracted to five new loading zones proposed to be installed on the streets surrounding the property, including VMT from transportation network companies such as Uber and Lyft, the TNCs.

The EIR failed to adequately analyze the significant project and cumulative impacts on greenhouse gas emissions that the project/variant could generate.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: Support for 3333 California Street Project Before Board
Date: Thursday, November 7, 2019 11:24:00 AM
Attachments: [Richard Leider Support Letter.pdf](#)

From: Richard Leider <rleider@leidergroup.com>
Sent: Wednesday, November 6, 2019 2:23 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support for 3333 California Street Project Before Board

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Whom May It Concern,

Attached please find a copy of a letter in support for the 333 California Street project in San Francisco.

Regards,

Richard J. Leider
D) 415-947-7230
O) 415-285-5000
C) 415-672-2160
RLeider@Leidergroup.com

Jane & Richard Leider
1523 Baker Street
San Francisco, CA 94115

August 29, 2019

San Francisco Planning Department
1650 Mission Street
Suite 400
San Francisco, CA 94103

RE: Support for Project on 3333 California Street

Dear Supervisor and/or Planning Commissioners:

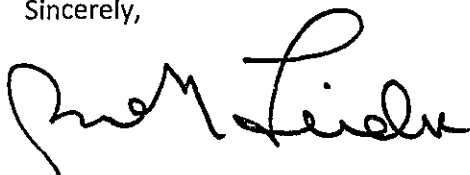
I am writing this letter in support of the park-like community housing project to be developed at 3333 California Street. My family and I have been homeowners since 1981 in the immediate neighborhood. We now live in the Western Addition Neighborhood near the intersection of Bush and Baker Streets with our daughters.

As a member of the Board of Directors of the San Francisco Chamber of Commerce, I have been impressed the extensive outreach the Prado Group and SKS have engaged in. This development will be an exciting and positive addition to the neighborhood.

The housing crisis in our City affects us all. This strategic development will help alleviate this shortage. My hope is that all developers are as conscientious of the surrounding community as the Prado Group and SKS. Please provide your unanimous support for 3333 California Street!

Thank you!

Sincerely,

A handwritten signature in black ink, appearing to read "Richard J. Leider". The signature is fluid and cursive, with the first name "Richard" being more prominent and the last name "Leider" following in a similar style.

Richard J. Leider

RLeider@leidergroup.com
415-285-5000

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: 3333 California Street
Date: Tuesday, November 5, 2019 10:14:00 AM

From: Victoria Stone <victoria@futureperfectliving.com>
Sent: Tuesday, November 5, 2019 8:06 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 3333 California Street

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco Board of Supervisors,

I am writing as a senior housing professional with over 25 years of community development experience that includes time spent as a member of the Committee for an Aging and Disability Friendly San Francisco as well as the Board of the Institute on Aging. In all my work and engagement on behalf of older adults, I am often struck by the low priority placed on meeting the housing needs of this large and growing segment of our city. I am pleased to say that the project at 3333 California takes meaningful steps to change that.

In 2017, while affordable housing in San Francisco increased 83%, only 3% was developed for seniors. Longevity has resulted in a 30+ year older adulthood and by 2030 1 in 5 Americans will be 65 and older. It is clear we must address the significant affordable housing shortage facing older adults in San Francisco. I have been impressed with the thoughtful approach taken at 3333 California.

There are two housing challenges that are particularly acute in San Francisco and affect the health and well-being of older adults. These are housing affordability and accessibility, both of which would be positively impacted by the 3333 California project. First, this project is dedicating a quarter of their proposed new homes, 186 units, to affordable senior housing. This will provide much needed housing for San Francisco older adults on fixed incomes struggling with rising housing costs.

In terms of accessibility, this project provides older adults, both affordable and market-rate, with walkable access to neighborhood amenities, public transportation and a multi-generational neighborhood experience. Many older adults in San Francisco, regardless of income level, have a need for greater accessibility in their homes and around their neighborhoods. Without it they are at high risk for social isolation which is associated with significant physical, mental and emotional health issues. The project at 3333 California has shown remarkable sensitivity to the accessibility challenges of both older adults and the disabled. Examples include: the addition of elevators in townhome designs; locating the senior living development on the most level side of the site, and co-locating childcare with senior housing to enhance opportunities for multi-generational engagement. As a senior housing professional, and a homeowner in San Francisco, I am proud to support the 3333 project and hope to see many more follow their lead.

Sincerely,
Victoria Stone

Victoria Stone, MPH
Principal, FuturePerfect Living
www.futureperfectliving.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: For 11/12 BOS meeting: SPUR supports 3333 California
Date: Wednesday, November 6, 2019 3:08:00 PM
Attachments: [SPUR Endorsement of 3333 California.pdf](#)

From: Kristy Wang <kwang@spur.org>
Sent: Wednesday, November 6, 2019 2:47 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Subject: For 11/12 BOS meeting: SPUR supports 3333 California

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors:

SPUR is generally focused on policies, plans and codes rather than on individual projects. In order to make infill development easier, we prefer to help set good rules around zoning, fees, housing affordability, sustainability, etc. However, on occasion, SPUR's Project Review Advisory Board will review and endorse development proposals of citywide or regional importance, evaluating their potential to enhance the vitality of the city and region according to the policy priorities and principles of good placemaking supported by SPUR.

3333 California in Laurel Heights is one such project. This is a key opportunity to transform a site from a corporate campus into a mixed-use neighborhood in a part of the city that has potential to accommodate more residents close to amenities and transit.

Attached please find SPUR's letter to the Planning Commission in June. We encourage you to support this proposal, with hundreds of homes, space for retail and a well-designed public realm plan.

Best,
Kristy Wang

Kristy Wang, LEED AP
Community Planning Policy Director
SPUR • Ideas + Action for a Better City
(415) 644-4884
(415) 425-8460 m
kwang@spur.org

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: 3333 CA
Date: Tuesday, November 5, 2019 2:07:00 PM
Attachments: [Regarding 3333 CA.pdf](#)

From: Jack Ryder <jack@ryderre.com>
Sent: Tuesday, November 5, 2019 12:07 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 3333 CA

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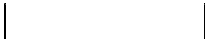
Please see attached.

--

Jack Ryder
Residential Agent | DRE# 01922183
+1 415 867 4356 | jack@ryderre.com

[Schedule a Meeting](#)
[October Market Report](#)
[LinkedIn](#) | [Instagram](#) | [RyderRE](#)

[1699 Van Ness Avenue, San Francisco, CA 94109](#)



Dear Board of Supervisors,

I wholeheartedly support the proposed development at 3333 California Street. This project has been thoughtfully developed with input from the community, and marks a critical step forward in addressing San Francisco's housing crisis. Additionally, the proposal will connect the existing site to the greater Laurel Heights community, creating open spaces, community amenities, and homes.

The project has prioritized community input on design and use from the start. Throughout the design process, the developer held community meetings, engaged with community groups, and collaborated with two design-focused community advisory groups. These community leaders all provided helpful suggestions that will improve the project and enhance the neighborhood while providing much needed new housing. Based on community feedback, the development team changed the design multiple times to continue to improve the project.

The project includes retail space in the hopes of reducing the need to drive outside of the neighborhood. The proposed retail will be designed to fill-in where goods and services are lacking, complementing the existing retail establishments and helping to stitch the neighborhood together. After collaboration with stakeholders, the designs were updated to fit with the neighborhood's 'classic San Francisco' feel so that the development fits into the neighborhood's character. Additionally, to keep the Laurel Heights community family-friendly, the project includes a mix of apartments and townhomes. Importantly, it will include an on-site childcare space to serve young families.

Having lived in the area for 17 years, I look forward to this project contributing to the character of the neighborhood while also creating much needed new housing opportunities.

Sincerely,

Jack Ryder

jackdryder@gmail.com

415.867.4356

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors: Major, Erica \(BOS\)](#)
Subject: FW: Comments on 3333 California St for BOS Mtg 11052019 or 11122019
Date: Monday, November 4, 2019 6:23:00 PM
Attachments: [BOS Comments 11122019.docx](#)

From: johnmburns48@yahoo.com <johnmburns48@yahoo.com>

Sent: Monday, November 4, 2019 8:30 AM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Brown, Vallie (BOS) <vallie.brown@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>

Cc: BOS Legislation, (BOS) <bos.legislation@sfgov.org>; frfbeagle@gmail.com; kdesby@sandhill.com; laurelheights2016@gmail.com

Subject: Comments on 3333 California St for BOS Mtg 11052019 or 11122019

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please add the following letter to the agenda for the upcoming BOS meeting.

Thank you, John and Usha Burns
3616-18 Sacramento St
SF 94118

RE: 3333 California St Proposed Development (2015-014028CUA/PCA/MAP/DUA)

Dear Members of the Board of Supervisors,

My wife and I live in Presidio Heights at 3616-18 Sacramento St at Locust about 3 blocks away from the subject property and have been following this proposed development closely.

Although we recognize that the City is in great need of middle- and lower-income housing, we do not support the developer's plans as currently proposed. We do support the Community Alternative Plans that build the same number of housing units as the developer's plans - 744 units including 185 units of affordable senior housing - and are better because they do not build on the historic green space and will be built in a shorter period of time because they involve less excavation and demolition.

The specific areas of the proposed development that are most concerning and need modification are:

- We oppose adding retail uses to the site as there is adequate retail in Laurel Village and surrounding areas with many vacancies for plenty of growth.
- The prolonged 15-year construction period would jeopardize the survival of Laurel Village merchants, such as the independent quality groceries of Cal-Mart and Bryan's.
- The project phasing over the 15-year period is not definite and the BOS has no guarantee that the developer will complete the senior affordable housing on a definite schedule.
- Flexible Retail uses, which were not evaluated by the EIR, should not be allowed at all in this project (they are not allowed anywhere else in District 2 or in the Sacramento or Fillmore Street commercial districts) as they will bring adverse uses to our otherwise well planned neighborhoods.

We urge this BOS to require the project be redesigned according to one of the well planned Community Alternatives. These alternatives do not remove the significant trees along California Street and retain more on-site Redwoods and trees on the historically significant Eckbo Terrace.

Sincerely,

John and Usha Burns
3616-3618 Sacramento St.
San Francisco 94118

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [BOS Legislation, \(BOS\)](#)
Subject: FW: Academy of Art University - Director's Report on DA
Date: Tuesday, November 5, 2019 3:40:00 PM
Attachments: [Academy Director Report.pdf](#)

From: Sider, Dan (CPC) <dan.sider@sfgov.org>
Sent: Tuesday, November 5, 2019 12:54 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Ionin, Jonas (CPC) <jonas.ionin@sfgov.org>
Cc: JENSEN, KRISTEN (CAT) <Kristen.Jensen@sfcityatty.org>
Subject: Academy of Art University - Director's Report on DA

Dear Clerk Calvillo and Secretary Ionin,
Attached please find our office's Director's Report on the Academy of Art University Development Agreement. Would you please kindly distribute to members of the Board and Commission? If you'd like hard copies, please let me know and I can have them delivered. The Report, along with a range of other Academy-related information, is also available at sfplanning.org/academy.
Thank you!
dan

Daniel A. Sider, AICP
Director of Executive Programs
San Francisco Planning Department
1650 Mission Street, Suite 400, San Francisco, CA 94103
Direct: 415-558-6697 | www.sfplanning.org
[San Francisco Property Information Map](#)



SAN FRANCISCO PLANNING DEPARTMENT

DATE: October 24, 2019

TO: Members of the San Francisco Board of Supervisors
Members of the San Francisco Planning Commission

FROM: John Rahaim, Planning Director

RE: Academy of Art University Development Agreement
Summary of the draft agreement and negotiations

Project Address: 43 Properties Owned or Leased by the Academy of Art
University (Academy)

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Reception:
415.558.6378

Fax:
415.558.6409

Planning
Information:
415.558.6377

Chapter 56 of the San Francisco Administrative Code sets forth the procedure by which any request for a Development Agreement (DA) will be processed and approved by the City and County of San Francisco. Administrative Code Section 56.10(a) describes a Planning Director report on DA negotiations between the applicant and the City, to be disclosed to the Planning Commission and the Board of Supervisors. In the present case, the Department and the City Attorneys' Office propose legislation that will waive certain provisions of Section 56, including strict compliance with the formatting and content requirements of the Directors' Report, for the reasons described below.

This Development Agreement was negotiated in the context of judicially supervised settlement efforts related to litigation initiated by the City Attorney, on behalf of the City and County of San Francisco (the City), and People of the State of California, against the Stephens Institute dba Academy of Art University (the Academy) and the LLC Parties in *People v. Stephens Institute, et. Al*, San Francisco Superior Court Number CGC-16-551-832 (the Lawsuit). Before the City filed the Lawsuit, the City and the Academy had been in a long-standing and complex set of disputes over a significant number of open enforcement actions and entitlement applications relating to Academy properties that were out of compliance with the Planning Code. On November 15, 2016, the Academy and the City entered into a judicially supervised non-binding Term Sheet for Global Resolution (the "Initial Term Sheet"). The Initial Term Sheet, which was made public, contemplated settlement of the Lawsuit through a set of agreements including a DA. As such, the Academy submitted a DA application on December 19, 2017¹ and thereafter the Academy and the City commenced a series of meetings to develop the terms of the DA, along with other terms related to the settlement of the Lawsuit. The parties, again in the context of judicially supervised settlement efforts, modified the Initial Term Sheet through a Supplement to the Term Sheet dated July 10, 2019, which was also made public. The parties met to conform the terms of the DA and related documents to the Supplement and finalize their proposed terms.

¹ For record keeping purposes, the case number used by the Planning Department for the DA is 2008.0586; however, no portion of the current DA was negotiated prior to the judicially supervised Initial Term Sheet. For ease of public access to DA documents, these records are also associated with Case No. 2019-012970DVA, which shares the parent record number with the Academy's Institutional Master Plan, Master Conditional Use Authorization, Master Permit to Alter and Master Certificate of Appropriateness applications that will be acted upon by the Planning Commission and Historic Preservation Commission; in this way, all parts of the Project are consolidated under a single record number.

Under the Development Agreement, the Academy agrees to withdraw from, and cease any operation at, nine (9) of the Academy's current properties, shrinking the Academy's current footprint within the City. The Academy will also bring the thirty-four (34) properties used by the Academy or intended for future Academy use, located throughout San Francisco, into compliance with the Planning Code. Compliance of the Academy Properties with the Planning Code requires the City's approval of a variety of permits and authorizations, including (i) legislation approving the DA and implementing limited amendments to the Planning Code, (ii) approval of a master conditional use authorization by the Planning Commission to reflect the approval of the use of thirty-four (34) buildings and to grant certain exceptions to the Planning Code, (iii) the approval of master permits to alter, and master certificates of appropriateness, by the Historic Preservation Commission, and (iv) a variety of other building alterations and street improvements including without limitation the removal and installation of signage, removal and repair of nonconforming awnings and exterior alterations, the installation Class 1 and Class 2 bike racks, the removal of curb cuts, and the replacement of certain windows. In addition, the project includes removing the Hotel Conversion Ordinance Residential Guestroom designation (Administrative Code Chapter 41) from certain guest rooms in 1060 Bush and 1153 Bush Street, and relocating that designation to rooms located in 860 Sutter, along with the net addition of 8 new Chapter 41 Residential Guestrooms to be added to the City's affordable housing stock. This transfer of Chapter 41 designations will be permanent, resulting in the entirety of 860 Sutter becoming a Chapter 41 building.

The DA being presented to the Planning Commission and Board of Supervisors reflects the negotiations that occurred at those meetings. These include the details of public benefits to the City, including a significant affordable housing public benefit, the process and specific approvals required to bring the Academy's properties and uses into compliance with the Planning Code, plan sets detailing work required by the Planning Department for each property, the terms and conditions for student enrollment and housing metering, requirements for institutional master plan updates, requirements for future projects, a prohibition on conversion of existing housing, and other terms including but not limited to a schedule of performance, limited temporary vesting, and the Administrative Code Chapter 41 exchange described in the preceding paragraph. The Planning Department believes that both parties negotiated in good faith and the end result is a project that will benefit the City.

Key parties involved with the negotiation of the DA include:

Representing the City	Representing the Academy
Dennis J. Herrera (CAO)	Dr. Elisa Stephens (Academy)
Jesse Capin Smith (CAO)	Martha Weeck (Academy)
Ron Flynn (CAO)	Gordon North (Academy)
Kristen A. Jensen (CAO)	Michael Petricca (Academy)
Tom Lakritz (CAO)	Jim Abrams (J. Abrams Law, P.C.)
Michelle Sexton (CAO)	Nick Roosevelt (J. Abrams Law, P.C.)
Olsen Lee (MOHCD)	Seth Pritchard (J. Abrams Law, P.C.)
Kate Hartley (MOHCD)	David Millstein (Millstein & Associates)
Dan Adams (MOHCD)	Gerald Richelson (Millstein & Associates)

Caroline McCormack (MOHCD)	Joe Veronese (Alioto Law Group)
John Rahaim (CPC)	Paul Cooper (TEF Design)
Dan Sider (CPC)	Carla Dal Mas (TEF Design)
Andrew Perry (CPC)	Justin Tang (TEF Design)
Liz Watty (CPC)	Kate McGee (KM Planning Strategy)
Jeff Joslin (CPC)	Amy Lee (Consultant)
Mary Woods (CPC)	Ed Conlon (Hathaway Dinwiddie)
Tina Chang (CPC)	Leilani Moisa (Hathaway Dinwiddie)
Scott Sanchez (CPC)	James J. Brosnahan (Morrison Foerster)
Claudine Asbagh (CPC)	Zane O. Gresham (Morrison Foerster)
Elizabeth Gordon-Jonckheer (CPC)	George C. Harris (Morrison Foerster)
Alex Westoff (CPC)	Corinne N. Quigley (Morrison Foerster)
Rich Sucre (CPC)	Lucia X. Roibal (Morrison Foerster)
Kathrine Wilborn (CPC)	Tim Kline (Morrison Foerster)
Shelley Caltagirone (CPC)	Jennifer R. Jeffers (Morrison Foerster)
Alexandra Kirby (CPC)	Dustin Charle Elliot (Morrison Foerster)
Tim Frye (CPC)	Claudia M. Vetesi (Morrison Foerster)
Rick Cooper (CPC)	David Noyola (consultant)
Chris Thomas (CPC)	
Manoj Madhavan (CPC)	
Wade Wietgreffe (CPC)	
Ryan Shum (CPC)	
Chelsea Fordham (CPC)	
Lisa Gibson (CPC)	

While not all of these negotiation meetings occurred in the presence of a judge, each negotiation meeting was held and conducted pursuant to agreements reached at judicially supervised settlement meetings and involved settlement communications subject to certain disclosure privileges. As such, and pursuant to judicially supervised settlement discussions, the Academy and City propose that legislation approving the DA include waivers of any otherwise applicable provisions of Administrative Code Section 56.10.

This summary is prepared for information purposes only, and is not intended to change, supplant, or be used in the interpretation of, any provision of the Development Agreement. For any specific question or interpretation, or for any additional detail, reference should be made to the Development Agreement itself.

If you have any questions or concerns, please contact the City Attorney's Office, Jesse Capin Smith, at (415) 554-4709.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors; Major, Erica \(BOS\)](#)
Subject: FW: Removal of trees near UCSF site
Date: Thursday, November 7, 2019 11:37:00 AM

From: Laurie Josloff <joslofflaurie@comcast.net>
Sent: Tuesday, November 5, 2019 2:40 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Removal of trees near UCSF site

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I respectfully submit my concerns regarding the proposed removal of mature trees . I am happy that the site is being proposed for housing , office space and a childcare center. The trees were planted there in honor of a former cemetery and should be spared. There are fewer mature trees left in neighborhoods around the city for birds who are in decline ,for several reasons including loss of habitat. I have watched hummingbirds, finches and others fly from trees behind the fence on California St. to the trees in front of the fence. Mature trees on Masonic near Geary were removed and the birds that I used to see there (Hawks, Crows , Sparrows and others) never returned to the type of trees that were replanted there which will never be dense enough. The mature trees that used to be there would act as some deterrent to winds. Now the parklet that the City made there is plagued by a wind tunnel a lot of the time and hard to enjoy. The trees currently on the site should be left for the future residents to enjoy as well as others who live and work nearby. Please give my concerns to the Board regarding the matter being considered at a meeting scheduled for November 12th,2019 . Thankyou for your time. Laurie Josloff a long resident of San Francisco.

Sent from [Mail](#) for Windows 10

From: [Anonymous](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Mayor's Calendars are Public Records -- Sunshine Task Force, Order 19047 - For BoS communication
Date: Tuesday, November 5, 2019 7:29:29 PM
Attachments: [SOTF_ORDER_19047.pdf](#)
[SupRecords20190906.pdf](#)
[SupRecords20190826.pdf](#)
[soft_100219_item7_excerpt.pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Email and attachments for inclusion in your public communication file and distribution to Supervisors.

Dear Board of Supervisors,

On May 8, 2019 I issued a public records/Sunshine request of the Mayor's calendar records for a single week.

The Mayor's office fought this request for months, arguing that only the Prop G/SF Admin Code 67.29-5 daily calendar was disclosable. However, the California Public Records Act makes clear: *every* record, including calendars, that a public agency retains, owns, prepares, or uses is a public record and must be disclosed, unless explicitly exempt.

It took 5 months and two petitions (attached) to City Attorney Herrera to get some of the hidden records disclosed. Not until September 6 did even *some* of the non-Prop G calendar records get disclosed, and even those records withheld various parts of the Mayor's schedule.

On October 2, the Sunshine Ordinance Task Force found (attached) unanimously:

*"... that **Mayor London Breed, Hank Heckel and the Office of the Mayor violated Administrative Code (Sunshine Ordinance), Sections 67.21, 67.26 and 67.27, by failing to provide records in a timely and/or complete manner, keep withholdings to a minimum, and justify the withholding of records.** The motion PASSED by the following vote: Ayes: 7 - Yankee, Martin, LaHood, Cate, Hyland, J. Wolf, B. Wolfe Noes: 0 - None Absent: 2 - Cannata, Chopra Excused: 2 - Tesfai, Hinze"*

On October 29, the Mayor's office finally released a portion of the previously hidden records, but the dispute continues to this day regarding other parts of the Mayor's calendars.

That the City has fought and continues to fight, with taxpayer money, this simple request for months is shameful.

The City should not fight members of the public getting access to public records.

What the Mayor does (and, in fact, what your Board and all City employees do) on behalf of the public is the public's business.

Please ensure this City's departments and agencies, including the Mayor and her office, are open and transparent in accordance with the state Constitution, the California Public Records Act, and the Sunshine Ordinance.

(I am not an attorney; and nothing herein is legal advice.)

Sincerely,

Anonymous

Attachments: (1) Herrera Response Aug 26, (2) Herrera Response Sept 6, (3) Sunshine Task Force Order 19047 Oct. 24, (4) Excerpt of SOTF Case 19047 record pages P375-381, Public Records disclosed by Mayor's Office Sept 6

Sunday

April 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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May 2019						
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SUNDAY	
28	[REDACTED]
6 AM	
7	
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9	
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11	
12 PM	St. Francis Wood Women's League (SFWWL) Annual Luncheon (Staff: Selina Sun [REDACTED] Abby Fey [REDACTED] The Olympic Club Lakeside, Garden Court, 599 Skyline Blvd
1	
2	
3	
4	
5	
6	
7	North Beach Citizens' Spring Dinner (Staff: Emily Cohen / [REDACTED] De'Anthony Jones; [REDACTED] Saints Peter and Paul Church - 666 Filbert Street, San Francisco CA 9413
8	

April 29, 2019

Monday

April 2019

Su	Mo	Tu	We	Th	Fr	Sa
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May 2019

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MONDAY

29

SID AM

6 AM

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9

Senior Staff Check in Call;

10

11

12 PM

1

Norman Yee, Supervisor ; City Hall, Room 200, MO

2

Scheduling Meeting ; City Hall, Room 200, MO

Swearing in Ceremony for Sophie Maxwell (Staff: Kanishka Cheng; ; City Hall, Room 200, International Room

3

Government Affairs Meeting ; City Hall, Room 200, MO

Staffing Meeting; City Hall, Room 200, MO

4

Housing Bond Meeting (Staff: Jeff Buckley ; City Hall, Room 201, MO

5

6

Grace Cathedral Paris Sister City Event for Notre Dame (Staff: Jeff Cretan ; Martha Cohen ; Ronnie Rodriguez (Fix-It Team) ; Grace Cath

7

Recode Decode Podcast Live Recording (Staff: Jeff Cretan ; Kyra Geithman ; Manny's, 3092 16th Street

8

April 30, 2019

Tuesday

April 2019
Su Mo Tu We Th Fr Sa
1 2 3 4 5 6
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May 2019
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19 20 21 22 23 24 25
26 27 28 29 30 31

TUESDAY

30

SID AM:

6 AM

7

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9

Senior Staff Check in Call;

10

Public Works' Public Works Week Awards and Pins Ceremony (Staff: Jeff Cretan; Evan Ward; Moscone Center South, Third Floor, 747 Howard St. (at Br

11

12 PM

Telephone Interview with Los Angeles Times Reporter Heidi Chang (Staff: Jeff Cretan; City Hall, Room 200, MO

Kelly Kirkpatrick re: Budget (Staff: Sean Elsbernd; City Hall, Room 200, MO

1

Town Hall Prep (Staff: Marjan Philhour; Kelvin Wu; City Hall, Room 200, MO

2

San Francisco Latino Party and Equity Coalition (Staff: Joaquín Torres; Diana Ponce De León; Kelly Kirkpatrick; City Hall, Room 201

Scheduling Meeting ; City Hall, Room 200, MO

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May 1, 2019

Wednesday

May 2019

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WEDNESDAY

1

SID AM: [REDACTED]

6 AM

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Senior Staff Check in Call; [REDACTED]

10

Live Phone Interview with KIQI Radio (Staff: Jeff Cretan [REDACTED] City Hall, Room 200, MO

11

Fire Station 5 Ribbon Cutting (Staff: Jeff Cretan [REDACTED] Kyra Gelthmar [REDACTED] Fire Station No.5, 1301 Turk St

12 PM

Jewish Vocational Service (JVS) Strictly Business Luncheon (Staff: Joshua Arce [REDACTED] Joaquín Torres [REDACTED] Sheryl Davis [REDACTED] San Francisco Marr

1

2

Noomi Kelly and Heather Green re: Capital Fund Allocation (Staff: Kelly Kirkpatrick [REDACTED] City Hall, Room 200, MO

Frank Fung Swearing In (Staff: Kanishka Karunaratne Cheng / [REDACTED] City Hall, Room 200, MO

3

Meet and Greet with Jamestown Youth Community Center (Staff: Emma Helken / [REDACTED] City Hall, Room 200, International Room

4

Police Chief William "Bill" Scott (Staff: Sean Elsbernd [REDACTED] City Hall, Room 200, MO

5

Neighborhood Preference Resident Visit and Video Recording (Staff: Andy Lynch [REDACTED] Kim Dublin [REDACTED] 150 Van Ness (entrance is on Hayes Street) - Unit 503

Asian Pacific American (APA) Heritage Month Awards and Reception Celebration (Staff: Mason Lee [REDACTED] Judy Lee [REDACTED] Herbst Theatre, War Memorial Building,

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May 2, 2019

Thursday

May 2019

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June 2019

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THURSDAY	
2	SID AM: [REDACTED]
6 AM	
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9	Senior Staff Check in Call; [REDACTED]
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12 PM	<p>Lest We Forget Photo Exhibit on Holocaust Remembrance Day (Staff: Emma Heiken [REDACTED] Anthony Morin [REDACTED] City Hall, South Light Court</p> <p>Mooting re: Street Conditions (Staff: Sean Elsbernd; [REDACTED] City Hall, Room 200, MO</p>
1	Kelly Kirkpatrick (Staff: Sean Elsbernd; [REDACTED] City Hall, Room 200, MO
2	<p>Prep for UC Hastings Commencement (Staff: Jeff Cretan; [REDACTED] City Hall, Room 200, MO</p> <p>Kanishka Cheng re: Commissions (Staff: Sean Elsbernd; [REDACTED] City Hall, Room 200, MO</p>
3	<p>Civil Grand Jury (Staff: Kelly Kirkpatrick [REDACTED] City Hall, Room 201</p> <p>Legislation Signing & Notary Signing (Staff: Sophia Kistler; [REDACTED] City Hall, Room 200, MO</p>
4	
5	Alliance of Black School Educators Scholarship and Salute Banquet (Staff: De'Anthony Jones [REDACTED] Jenny Lam [REDACTED] African American Art and Culture Complex, 7
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May 3, 2019

Friday

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June 2019						
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FRIDAY

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May Day

SID AM:

6 AM

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Senior Staff Check In Call;

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12 PM

1

Downtown Streets Team Mission Ribbon Cutting (Staff: Sandra Zuniga, Ronnie Rodriguez, Chan Kaajal Park, 3100 17th St, San Francisco, CA 94103

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May 4, 2019

Saturday

May 2019						
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June 2019						
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SATURDAY	
4	SID. [REDACTED]
6 AM	
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12 PM	
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3	San Francisco Lowrider Council Cinco De Mayo John O'Connell High School Car Show and Cruise (Staff: Joaquín Torres [REDACTED] Diana Ponce De León [REDACTED] Emma Heiken [REDACTED]) John O'Connell High School Parking Lot, 2300 Block of Harrison Street
4	
5	
6	The Association of Chinese Teachers 50th Anniversary Gala (Staff: Jenny Lam [REDACTED] Kelvin Wu [REDACTED]) Scottish Rite Masonic Center, 2850 19th Avenue, Main Dining
7	
8	

**SUNSHINE ORDINANCE
TASK FORCE**



City Hall
1 Dr Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689
Tel. No. (415) 554-7724
Fax No. (415) 554-7854
TTD/TTY No. (415) 554-5227

ORDER OF DETERMINATION
October 24, 2019

DATE DECISION ISSUED
October 2, 2019

CASE TITLE – Anonymous v. Mayor London Breed, Hank Heckel and the Office of the Mayor
File No. 19047

FACTS OF THE CASE

The following petition/complaint was filed with the Sunshine Ordinance Task Force (SOTF):

Complaint filed by Anonymous against Mayor London Breed, Hank Heckel and the Office of the Mayor for allegedly violating Administrative Code, (Sunshine Ordinance) Sections 67.21 and 67.26 and 67.27 and Government Code (CPRA) 6253.9, 6253, and 6255, by failing to respond to a request for public records in a timely and/or complete manner.

HEARING ON THE COMPLAINT

On August 20, 2019, the Complaint Committee acting in its capacity to hear petitions/complaints heard the matter.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous stated that he requested the Mayor's calendar including the metadata. Anonymous stated that the Mayor's calendar is considered a public record which should have been provided. Anonymous stated that the City Attorney memo disputed what kind format of the calendar is in. Anonymous stated that metadata and headers are important to the works of an investigative journalist. Anonymous stated that he wants to know who actually invited the Mayor to meetings and events and that information can be provided in metadata.

Hank Heckel (Mayor's Office) (Respondent), provided a summary of the department's position. Mr. Heckel stated that the Mayor's office received the IDR on May 8 and responded on May 9. Mr. Heckel stated that the Mayor's Office provided their Prop G calendar which included event times, general attendees and the nature of the event. Mr. Heckel stated that all information was provided in pdf format to avoid compromising the integrity of the record. Mr. Heckel stated

that those records did not provide email addresses of invitees, conference call numbers and dial information which is subject to privilege. Mr. Heckel stated that the Mayor's Office relies on advices provided by the Information Technology Department and the City Attorney's Office regarding metadata. Mr. Heckel stated that there are security risks associated with providing this information.

The Committee found that the SOTF has jurisdiction, find that the requested records are public and referred the matter to the SOTF for hearing.

On October 20, 2019, the SOTF held a hearing to review the recommendation from Committee and/or to review the merits of the petition/complaint.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous provided an overview of the submitted presentation. Anonymous stated that the Office of the Mayor refused to provide documents in the requested format and metadata, objected to the redactions to the calendar and stated that the ICS version of the calendar was not provided. Anonymous stated that the Office of the Mayor did not provide the Mayor's non-Prop G or 2nd calendar account until months later, and those non-Prop G calendars are public records.

Hank Heckel (Mayor's Office) and Michael Makstman (Chief Information Security Officer) (Respondent), provided a summary of the department's position. Mr. Heckel referenced California Government Code, Sections 6252.9(f) and 6254.19, and Sunshine Ordinance, Section 67.21(l). Mr. Heckel stated that the format requested is not easily generated and would also create a security risk. Mr. Makstman provided information regard metadata and possible security risks.

FINDINGS OF FACT AND CONCLUSION OF LAW

Based on the testimony and evidence presented, the SOTF found that Mayor London Breed, Hank Heckel and the Office of the Mayor violated Administrative Code (Sunshine Ordinance), Section(s) 67.21, 67.26 and 67.2.

DECISION AND ORDER OF DETERMINATIONS

On October 2, 2019, Member Yankee, seconded by Member Cate, moved to find that Mayor London Breed, Hank Heckel and the Office of the Mayor violated Administrative Code (Sunshine Ordinance), Sections 67.21, 67.26 and 67.27, by failing to provide records in a timely and/or complete manner, keep withholdings to a minimum, and justify the withholding of records.

The motion PASSED by the following vote:

Ayes: 7 - Yankee, Martin, LaHood, Cate, Hyland, J. Wolf, B. Wolfe

Noes: 0 - None

Absent: 2 - Cannata, Chopra

Excused: 2 - Tesfai, Hinze

A handwritten signature in black ink, appearing to read 'B. Wolfe', is positioned above the printed name.

Bruce Wolfe, Chair

Sunshine Ordinance Task Force

cc. Anonymous (Petitioner/Complainant)
Hank Heckel, Office of the Mayor (Respondent)

CITY AND COUNTY OF SAN FRANCISCO



DENNIS J. HERRERA
City Attorney

OFFICE OF THE CITY ATTORNEY

BRADLEY A. RUSSI
DEPUTY CITY ATTORNEY

Direct Dial: (415) 554-4645
Email: brad.russi@sfcityattorney.org

August 26, 2019

Sent via email (72902-46637773@requests.muckrock.com)

Re: Petition to Supervisor of Records

To Whom It May Concern:

This letter responds to your petition to the Supervisor of Records concerning your May 8, 2019 request to the Mayor's Office for the following:

an electronic copy, in the original electronic format, with all calendar item headers, email addresses, metadata, timestamps, attachments, appendices, exhibits, and inline images, except those explicitly exempted by the Ordinance, of the Mayor's calendar, with all items, from April 28 to May 4, 2019 (inclusive).

In response to this request, the Mayor's Office produced the Mayor's calendar entries in PDF format from the time period at issue. The Mayor's Office explained that it provided the records in PDF format for ease of transferability and to protect the security of the original record, citing Government Code Section 6253.9.

Under the Sunshine Ordinance (Section 67.21(d) of the Administrative Code), the Supervisor of Records is responsible for determining whether a City department has withheld a record, or any part of a record, without a lawful basis for doing so – for determining “whether the record requested, or any part of the record requested, is public.” You contend that the Mayor's Office improperly withheld headers, email addresses, metadata, timestamps, attachments, appendices, exhibits, and inline images from its response to your request.

We understand that the responsive calendar entries include no email addresses, attachments, appendices, exhibits, or inline images, and thus the Mayor's Office did not improperly withhold this information.

With regard to metadata, which we understand would include headers and timestamps, we conclude that the Mayor's Office properly withheld this information.

First, you contend that the Mayor's Office should provide this information by producing the calendar entries in the “original electronic format.” But you also request that the calendar entries be exported to “.ics, iCalendar, or vCard formats.” The Public Records Act does not require the Mayor's Office to produce records in a format that it does not store them unless the Mayor's Office has used the records in the requested format or provided them in the requested format to another agency. Gov't Code § 6253.9. We understand that the Mayor's Office does not hold the records in any of these formats, and it has not used any of these formats or provided

Letter to Anonymous
August 26, 2019
Page 2

the records in these formats to any agency. By contrast, the Mayor's Office does store calendar entries in PDF format, and it has used that format to provide the records in the past.

Second, the Mayor's Office has determined that disclosure of the metadata associated with the original electronic files – whether by producing it in native format or disclosing the metadata in some other format – may jeopardize or compromise the security of the City's computer system. Thus the Mayor's Office may decline to produce the metadata under Government Code Section 6253.9(f). Also, the Mayor's Office has determined that metadata contained in original electronic files may include unique identifiers for individual computer terminals and computer servers and associated security certificates and similar information. This information is highly sensitive, as disclosing it could allow a hacker to penetrate the City's computer system, "spoof" emails and insert themselves into confidential and/or privileged discussions, or send unauthorized emails on behalf of city officials. Therefore the information may be withheld under Government Code section 6254.19. Given this security risk, the information may also be withheld because there is a substantial need for confidentiality that outweighs any interest the public may have in accessing this information. *See* Cal. Evid. Code § 1040; Gov't Code § 6254(k).

For the reasons stated above, your petition is denied.

Very truly yours,

DENNIS J. HERRERA
City Attorney



Bradley A. Russi
Deputy City Attorney

CITY AND COUNTY OF SAN FRANCISCO



DENNIS J. HERRERA
City Attorney

OFFICE OF THE CITY ATTORNEY

BRADLEY A. RUSSI
DEPUTY CITY ATTORNEY

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September 6, 2019

Sent via email (72902-46637773@requests.muckrock.com)

Re: Petition to Supervisor of Records

To Whom It May Concern:

This letter responds to your petition to the Supervisor of Records dated August 27, 2019, concerning a request to the Mayor's Office for calendar entries. We understand your petition to relate to your May 8, 2019 request to the Mayor's Office for:

an electronic copy, in the original electronic format, with all calendar item headers, email addresses, metadata, timestamps, attachments, appendices, exhibits, and inline images, except those explicitly exempted by the Ordinance, of the Mayor's calendar, with all items, from April 28 to May 4, 2019 (inclusive).

You contend that the Mayor's Office improperly withheld responsive calendar entries that are not required to be maintained and disclosed under Section 67.29-5 of the Sunshine Ordinance (Administrative Code Section 67.29-5). Section 67.29-5 requires certain City officials to maintain a daily calendar and prescribes the information that must be recorded and disclosed in such calendar and the process for obtaining it. Separate and apart from this requirement, this Office has stated that where "an official or employee maintains a personal work calendar, it would be considered a public record, with exempt material subject to redaction." (See City Attorney's Good Government Guide, p. 121).

We understand that the Mayor's Office has now produced additional documents in response to your request. The Mayor's Office redacted some information from this production but did not otherwise withhold any responsive records. If you believe the Mayor's Office improperly applied redactions to this production, please specify which redactions you contest. Otherwise, we consider this petition closed.

Very truly yours,

DENNIS J. HERRERA
City Attorney

A handwritten signature in black ink, appearing to read "Bradley A. Russi".

Bradley A. Russi
Deputy City Attorney