File No.	191062	Committee Item No.	1
		Board Item No.	

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Land Use and Transportation Committee Date Dec	ember 16, 2019
Board of Supervisors Meeting Date	
OTHER (Use back side if additional space is needed)	
PVV Order No. 202075	
PLN GPR 012919	
CEQA Cat Ex Determination 022218	
Referral PC 110519 Referral CEQA 110519	
CEQA Determination 112219	
	-
	·
Completed by: Erica Major Date December Completed by: Erica Major Date	13, 2019

NOTE:

[Amending Ordinance No. 1061 - Sidewalk Width Reduction - Along Pierce Street Between O'Farrell and Ellis Streets]

Ordinance amending Ordinance No. 1061, entitled "Regulating the Width of Sidewalks," to reduce the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street; adopting the Planning Department's determination under the California Environmental Quality Act; and making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

Unchanged Code text and uncodified text are in plain Arial font.

Additions to Codes are in single-underline italics Times New Roman font.

Deletions to Codes are in strikethrough italics Times New Roman font.

Board amendment additions are in double-underlined Arial font.

Board amendment deletions are in strikethrough Arial font.

Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1. Findings.

- (a) In a letter dated January 28, 2019, the Planning Department determined that the proposed project is categorically exempt from the California Environmental Quality Act, (California Public Resources Code Sections 21000 et seq.). A copy of said letter is on file with the Clerk of the Board of Supervisors in File No. 191062 and is incorporated herein by reference. The Board of Supervisors adopts this determination as its own.
- (b) The Planning Department, in a letter dated January 29, 2019, found the actions contemplated in this ordinance are consistent with the General Plan and in conformance with the eight priority policies of Planning Code Section 101.1. A copy of said letter is on file with

the Clerk of the Board of Supervisors in File No. 191062 and is incorporated herein by reference. The Board of Supervisors adopts as its own the findings in said letter.

(c) The Public Works Director issued Public Works Order No. 202075, dated October 21, 2019 recommending the actions contemplated in this ordinance, including the sidewalk width changes depicted in Public Works Drawing Q-20-1080. The proposed sidewalk width changes along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street (Assessor's Block 0728, Lot No. 005A and Lot No. 006), are intended to promote pedestrian safety and comfort and to enhance the anticipated pedestrian traffic circulation. A copy of said Order is on file with the Clerk of the Board of Supervisors in File No. 191062, and is incorporated herein by reference.

Section 2. In accordance with the Department of Public Works' Order No. 202075, dated October 21, 2019, Board of Supervisors Ordinance No.1061, entitled "Regulating the Width of Sidewalks," a copy of which is in the Clerk of the Board of Supervisors Book of General Ordinances, in effect May 11, 1910, is hereby amended by adding thereto a new section to read as follows:

Section 1624. Modifying the official sidewalk widths along the westerly side of Pierce Street between O'Farrell Street and Ellis Street, fronting Assessor's Block 0728, Lot No. 005A and Lot No. 006, by decreasing the existing sidewalk width from 15 feet to varying widths no less than 10 feet as shown on Public Works Drawing Q-20-1080, a copy of which is in the Clerk of the Board of Supervisors File No. 191062.

Section 3. Effective Date. This ordinance shall become effective 30 days after enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the Mayor's veto of the ordinance.

APPROVED AS TO FORM: DENNIS J. HERRERA, City Attorney

By:

CHRISTOPHER T. TOM Deputy City Attorney

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LEGISLATIVE DIGEST

[Amending Ordinance No. 1061 - Sidewalk Width Change - Along Pierce Street Between O'Farrell and Ellis Streets]

Ordinance amending Ordinance No. 1061 entitled "Regulating the Width of Sidewalks," to change the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street; adopting the Planning Department's determination under the California Environmental Quality Act; and making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

Existing Law

Board of Supervisors Ordinance No. 1061 established the official sidewalk widths throughout San Francisco. Ordinance No. 1061 is uncodified, but it can be located in the Clerk of the Board of Supervisors Book of General Ordinances, in effect May 11, 1910, which is on file with the Clerk of the Board of Supervisors.

Amendments to Current Law

This legislation would amend Ordinance No. 1061 to change the official sidewalk width fronting Assessor's Block 0728, along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street (Assessor's Block 0728, Lot No. 005A and Lot No. 006). The legislation would modify the official sidewalk width to reflect installation of a "bulb-in" at the location of the sidewalk modification. The proposed sidewalk changes are intended to promote pedestrian safety and comfort and to enhance anticipated pedestrian traffic circulation.

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City and County of San Francisco



London N. Breed, Mayor Mohammed Nuru, Director

San Francisco Public Works

GENERAL - DIRECTOR'S OFFICE
City Hall, Room 348
1 Dr. Carlton B. Goodlett Place, S.F., CA 94102
(415) 554-6920 ■ www.SFPublicWorks.org



Public Works Order No: 202075

Recommending that the Board of Supervisors approve legislation modifying the official sidewalk width along the westerly side of Pierce Street between O'Farrell Street and Ellis Street, fronting Assessor's Block 0728, Lot No. 005A and Lot No. 006, as shown on Public Works Drawing Q-20-1080.

BACKGROUND:

At the request of the San Francisco Department of Public Health, the Office of the City and County Surveyor performed an investigation into changing the official sidewalk width along the westerly side of Pierce Street between O'Farrell Street and Ellis Street, fronting Assessor's Block 0728, Lot No. 005A and Lot No. 006, as shown on Public Works Drawing Q-20-1080. The proposed sidewalk changes are required in order to implement the request from the Mayor's Office on Disability to repair the sidewalk fronting the Maxine Hall Health Center located at 1301 Pierce Street and to provide an ADA-accessible curb ramp and improve access to the Maxine Hall Health Center.

The proposed sidewalk reduction would consist of a single bulb-in. The proposed bulb-in would shorten the width of existing sidewalk along Pierce Street, between O'Farrell Street and Ellis Street, fronting Assessor's Block 0728 Lot Nos. 005A and 006, by up to 5 feet, decreasing the width from 15 feet to varying widths no less than 10 feet.

Limits of the sidewalk changes are shown on Public Works Drawing Q-20-1080, dated October 17, 2019.

FINDINGS:

- a) No objections to the proposed sidewalk width changes were received from affected City agencies.
- b) No objections to the proposed sidewalk width changes were received from private utility companies.
- c) On January 29, 2019, the San Francisco Planning Department found that the proposed changes are consistent with the General Plan and the eight priority policies of Planning Code Section 101.1. (Planning Department Case No. 2017-012958GPR.)
- d) On January 28, 2019, the Environmental Planning Division of the San Francisco Planning Department determined the proposed changes are categorically exempt from the California Environmental Quality Act. (Planning Department Case No. 2017-012958ENV.)

The following have been approved by Public Works and are hereby transmitted to the Board of Supervisors:

1. One (1) copy of the proposed Ordinance changing the official sidewalk as shown on San Francisco Public Works Drawing Q-20-1080.



- 2. One (1) set of said drawings showing the proposed change of official sidewalk as described above.
- 3. Planning Department General Plan findings.
- 4. Planning Department determination pursuant to the California Environmental Quality Act.

RECOMMENDATIONS:

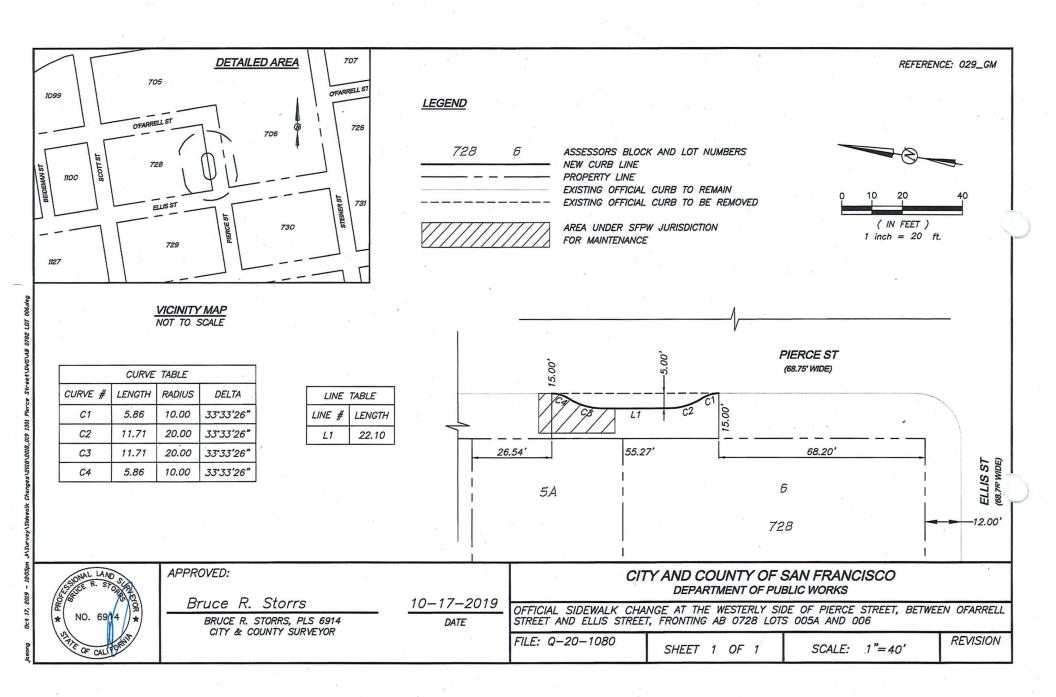
It is hereby recommended that the Board of Supervisors adopt the above-referenced Ordinance.

DocuSigned by:

Storrs, Bruce⁹⁷ABC41507B0494... County Surveyor DocuSigned b

Nuru, Mohammett 45AB17F474FA.

Director



BOARD of SUPERVISORS



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TDD/TTY No. 554-5227

November 5, 2019

File No. 191062

Lisa Gibson Environmental Review Officer Planning Department 1650 Mission Street, Ste. 400 San Francisco, CA 94103

Dear Ms. Gibson:

On October 29, 2019, Public Works introduced the following proposed legislation:

File No. 191062

Ordinance amending Ordinance No. 1061, entitled "Regulating the Width of Sidewalks," to reduce the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street; adopting the Planning Department's determination under the California Environmental Quality Act; and making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

This legislation is being transmitted to you for environmental review.

Angela Calvillo, Clerk of the Board

By: Erica Major, Assistant Clerk

Land Use and Transportation Committee

Attachment

c: Joy Navarrete, Environmental Planning Don Lewis, Environmental Planning

Environmental review completed under SFDPW: Maxine Hall Health Center - 1301 Pierce Street Planning Department Case No. 2017-012958ENV, Categorical Exemption issued 1/28/2019.

Joy Navarrete

1650 Mission St. Suite 400 San Francisco, CA 94103-2479

Reception: 415.558.6378

Fax:

415.558.6409

Planning Information: 415.558.6377

General Plan Referral

Date:

January 29, 2019

Case No.

Case No. 2017-012958GPR

1301 Pierce Street

Block/Lot No.:

Block 0728, Lot 006

Project Sponsor:

San Francisco Department of Public Works

Applicant:

Jose Cuejilo Jr.

San Francisco Department of Public Works (SFDPW)

Building Design and Construction 30 Van Ness Avenue, Suite 4100

San Francisco, CA 94102

415-557-4632

Jose.Cuejilo2@sfdpw.org

Staff Contact:

Tam Tran - (415) 575-8716

Tam.Tran@sfgov.org

Recommendation:

Finding the project, on balance, is in conformity with

the General Plan

Recommended

By:

John Rahaim, Director of Planning

PROJECT DESCRIPTION

The Maxine Hall Health Center provides primary health care services. As part of a larger capital improvement project, SFDPW proposes physical improvements to improve access to the facility. This General Plan Referral specifically pertains to the access improvement project, which consists of creating a new loading and unloading zone that bulbs into the existing sidewalk, ADA-accessible curb ramp, concrete steps, landing, curb footing, and loading and unloading zone; and providing new handrails and ADA signage.

ENVIRONMENTAL REVIEW

On January 28, 2019, the Environmental Planning division of the Department determined that the proposed project is categorically exempt from the California Environmental Quality Act (CEQA), pursuant to CEQA Guidelines sections 15301 and 15303. (2017-012958ENV)

GENERAL PLAN COMPLIANCE AND BASIS FOR RECOMMENDATION

The proposed project is consistent with the Eight Priority Policies of Planning Code Section 101.1 as described in this letter and is, on balance, in-conformity with the following Objectives and Policies of the General Plan.

Note: General Plan Objectives are shown in **BOLD UPPER CASE** font; Policies are in **Bold** font; staff comments are in *italic* font.

TRANSPORTATION ELEMENT

POLICY 1.2

Ensure the safety and comfort of pedestrians throughout the city.

Safety is a concern in the development and accommodation of any part of the transportation system, but safety for pedestrians (which includes disabled persons in wheelchairs and other ambulatory devices) should be given priority where conflicts exist with other modes of transportation. Even when the bulk of a trip is by transit, automobile or bicycle, at one point or another nearly every person traveling in San Francisco is a pedestrian.

Improving access to the health center, especially the addition of an accessible loading zone and curb ramp, will have an important benefit to the facility's users; specifically individuals with disabilities or those who may have trouble navigating curbs. The proposed accessible loading is five feet wide and would be placed in a sidewalk area that is currently fifteen feet wide. This is being completed by "bulbing in" five feet of the existing sidewalk. While narrowing sidewalks is generally discouraged in the General Plan and in San Francisco's Better Streets Plan, the remaining sidewalk width of ten feet will be sufficient for pedestrian movement and safety while providing prioritized access to those needing additional access accommodations.

SFDPW is encouraged to work with SFMTA and Planning to make sure that the sidewalk narrowing is minimal as possible to maintain or enhance a high-quality public realm per the Better Streets Plan while enabling improved access immediately in front of the health center.

POLICY 1.7

Assure expanded mobility for the disadvantaged.

Expansion of opportunities for the poor and the underemployed for work, education and recreation depend to a large extent on the adequacy of the transportation system in serving their needs and on the cost of travel to them. The transportation system should be used in part as a tool for improving the situation of less advantaged residents by providing inexpensive and convenient service to areas of growing employment, as well as to educational institutions, medical services and recreation facilities.

The proposed project would expand mobility for the persons with disabilities and improve their access to the health care facility.

POLICY 18.2

Design streets for a level of traffic that serves, but will not cause a detrimental impact on adjacent land uses, nor eliminate the efficient and safe movement of transit vehicles and bicycles.

The widening of streets at the expense of sidewalks or of setbacks should not occur where space is necessary for pedestrian movement, buffering from noise, useful open space and landscaping. This is especially true in densely populated neighborhoods with little public or private open space. No additional sidewalk narrowings, tow-away zones and one-way streets should be instituted in a residential neighborhood if it would compromise the safety and comfort of the pedestrian resident. Existing tow-away lanes should be phased out if they present a hazard to pedestrian safety. In addition, widening of streets should not occur at the expense of bicycle travel. The roadway space needed by bicyclists, whether between the line of traffic and the curb or the line of on-street parking, varies between four and six feet. The needs of bicyclists must be considered wherever the curb lane is proposed to be narrowed. Street restripings and widenings may be appropriate in industrial areas where access for oversize freight vehicles is important, but these projects should not reduce or eliminate the efficient movement of transit vehicles and bicycles.

As stated above, the General Plan is clear that "no additional sidewalk narrowing(s)... should be instituted in a residential neighborhood if it would compromise the safety and comfort of the pedestrian resident." The proposed accessible loading is five feet wide, leads directly to the front entry of the health care center, and would be placed in a sidewalk area that is currently fifteen feet wide. While narrowing sidewalks is discouraged in the General Plan and in San Francisco's Better Streets Plan, the remaining sidewalk width of ten feet will be sufficient for pedestrian movement and safety.

POLICY 18.4

Discourage high-speed through traffic on local streets in residential areas through traffic "calming" measures that are designed not to disrupt transit service or bicycle movement, including:

- Sidewalk bulbs and widenings at intersections and street entrances;
- Lane off-sets (chicanes) and traffic bumps
- Narrowed traffic lanes with trees, landscaping and seating areas
- Colored and/or textured sidewalks and crosswalks; and
- Median and intersection islands.

The project sponsor is encouraged to consider the addition of streetscape traffic-calming elements (e.g., street trees, sidewalk gardens, and seating areas), which could be incorporated into the sidewalk and streetscape fronting the facility.

POLICY 23.1

Provide sufficient pedestrian movement space with a minimum of pedestrian congestion in accordance with a pedestrian street classification system.

Sidewalks should be sufficiently wide to comfortably carry existing and expected levels of pedestrians, and to provide for necessary pedestrian amenities and buffering from adjacent roadways. The need for these elements varies by the street context – sidewalk width should be based on the overall context and role of the street.

The proposed accessible loading is five feet wide, leads directly to the front entry of the health care center, and would be placed in a sidewalk area that is currently fifteen feet wide. While narrowing sidewalks is discouraged in the General Plan and in San Francisco's Better Streets Plan, the remaining sidewalk width of ten feet will be sufficient for pedestrian movement and safety at existing and expected levels on an average day.

POLICY 23.2

Widen sidewalks where intensive commercial, recreational, or institutional activity is present, sidewalks are congested, where sidewalks are less than adequately wide to provide appropriate pedestrian amenities, or where residential densities are high.

Wider sidewalks provide more pedestrian space and also permit more pedestrian amenities. In high-density residential and recreational areas, sidewalks are often utilized as open space, and should be designed and built to accommodate such a use. A good example of this type of sidewalk construction is in Duboce Triangle.

All sidewalks should meet or exceed the minimum sidewalk width for the relevant street type as described in the Better Streets Plan. Sidewalks below this width should be widened as opportunities arise to do so, balanced with the needs of other travel modes for the street as described in other sections of this element.

Where new publicly-accessible streets are created, such streets should meet or exceed the recommended sidewalk width for the relevant street type.

As noted above, the General Plan preferences retaining as much sidewalk space as possible in front of institutional uses to provide pedestrian amenities and help encourage community connections. While the proposed loading zone would reduce the existing sidewalk area, its purpose is to facilitate access to the health care facility for individuals with disabilities and others, which is very important. The proposed accessible loading is five feet wide, leads directly to the front entry of the health care center, and would be placed in a sidewalk area that is currently fifteen feet wide. While narrowing sidewalks is discouraged in the General Plan and in San Francisco's Better Streets Plan, the remaining sidewalk width of ten feet will be sufficient for pedestrian movement and safety.

POLICY 23.9

Implement the provisions of the Americans with Disabilities Act and the city's curb ramp program to improve pedestrian access for all people.

Consideration of special pedestrian and wheelchair access should be given to areas and crosswalks where there is a large concentration of seniors and persons with disabilities. Design of streets should follow the principles of "universal design" where practicable. Universal design is a best practice that seeks to serve the needs of individuals with disabilities while providing cross-benefit to all users. Curb ramps should be provided at all crossings, prioritized based on the City's ADA Transition Plan for Curb Ramps and Sidewalks.

The proposed improvements would facilitate access to the health care facility for individuals with disabilities. This includes the addition of an accessible loading zone, curb ramp, and signage.

COMMUNITY FACILITIES ELEMENT

OBJECTIVE 3

ASSURE THAT NEIGHBORHOOD RESIDENTS HAVE ACCESS TO NEEDED SERVICES AND A FOCUS FOR NEIGHBORHOOD ACTIVITIES.

POLICY 3.1: Provide neighborhood centers in areas lacking adequate community facilities.

The proposed project's components will help facilitate access to the health care center.

PROPOSITION M FINDINGS - PLANNING CODE SECTION 101.1

Planning Code Section 101.1 establishes Eight Priority Policies and requires review of discretionary approvals and permits for consistency with said policies. The proposed project is found to be consistent with the Eight Priority Policies as set forth in Planning Code Section 101.1 for the following reasons:

1. That existing neighborhood-serving retail uses be preserved and enhanced and future opportunities for resident employment in and ownership of such businesses enhanced.

The proposed project would not have an adverse effect on neighborhood-serving retail uses or opportunities for employment in or ownership of such businesses.

2. That existing housing and neighborhood character be conserved and protected in order to preserve the cultural and economic diversity of our neighborhood.

The proposed project would not have an adverse effect on the City's housing stock or on neighborhood character. The existing housing and neighborhood character will not be negatively affected.

3. That the City's supply of affordable housing be preserved and enhanced.

The proposed project would not have an adverse effect on the City's supply of affordable housing.

4. That commuter traffic not impede Muni transit service or overburden our streets or neighborhood parking.

The proposed project site would not have an adverse effect on Muni transit service, the local street networks, or neighborhood parking.

5. That a diverse economic base be maintained by protecting our industrial and service sectors from displacement due to commercial office development, and that future opportunities for residential employment and ownership in these sectors be enhanced.

The proposed project would not affect the existing economic base in this area.

6. That the City achieve the greatest possible preparedness to protect against injury and loss of life in an earthquake.

The proposed project would not adversely affect achieving the greatest possible preparedness against injury and loss of life in an earthquake.

7. That landmarks and historic buildings be preserved.

The proposed project would not have an adverse effect on any landmarks or historic buildings.

GENERAL PLAN REFERRAL

8. That our parks and open space and their access to sunlight and vistas be protected from development.

The proposed project would not have an adverse effect on parks, open space, or access to sunlight and vistas.

RECOMMENDATION:

Finding the Project, on balance, in-conformity with the General Plan

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BUILDING DESIGN AND CONSTRUCTION DIVISION



MANNE HALL HEALTH CENTER
MANNE HALL HEALTH CENTER
VOLUNTARY STRUCTURAL
STREWCHTHANING
1301 REFECT STREET
SAN FRANCISCO CA 94115

BID SET

CEQA CATEGORICAL EXEMPTION DETERMINATION

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BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

November 5, 2019

Planning Commission Attn: Jonas Ionin 1650 Mission Street, Ste. 400 San Francisco, CA 94103

Dear Commissioners:

On October 29, 2019, Public Works submitted the following proposed legislation:

File No. 191062

Ordinance amending Ordinance No. 1061, entitled "Regulating the Width of Sidewalks," to reduce the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street; adopting the Planning Department's determination under the California Environmental Quality Act; and making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

The proposed ordinances are being transmitted pursuant to Planning Code, Section 302(b), for public hearing and recommendation. The ordinances are pending before the Land Use and Transportation Committee and will be scheduled for hearing upon receipt of your response.

Angela Calvillo, Clerk of the Board

By: Erica Major, Assistant Clerk

Land Use and Transportation Committee

c: John Rahaim, Director
Scott Sanchez, Acting Deputy Zoning Administrator
Corey Teague, Zoning Administrator
Lisa Gibson, Environmental Review Officer
Devyani Jain, Deputy Environmental Review Officer
AnMarie Rodgers, Director of Citywide Planning
Dan Sider, Director of Executive Programs
Aaron Starr, Manager of Legislative Affairs
Joy Navarrete, Environmental Planning
Don Lewis, Environmental Planning

BOARD of SUPERVISORS



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Fax No. 554-5163
TDD/TTY No. 554-5227

November 5, 2019

File No. 191062

Lisa Gibson Environmental Review Officer Planning Department 1650 Mission Street, Ste. 400 San Francisco, CA 94103

Dear Ms. Gibson:

On October 29, 2019, Public Works introduced the following proposed legislation:

File No. 191062

Ordinance amending Ordinance No. 1061, entitled "Regulating the Width of Sidewalks," to reduce the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell and Ellis Streets, in front of the Maxine Hall Health Center at 1301 Pierce Street; adopting the Planning Department's determination under the California Environmental Quality Act; and making findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

This legislation is being transmitted to you for environmental review.

Angela Calvillo, Clerk of the Board

By: Erica Major, Assistant Clerk

Land Use and Transportation Committee

Attachment

c: Joy Navarrete, Environmental Planning Don Lewis, Environmental Planning



London N. Breed Mayor

Mohammed Nuru

Director

San Francisco Public Works 1 Dr. Carlton B. Goodlett Pl. Room 348 San Francisco, CA 94102 tel 415-554-6920

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BOARD OF SUPERVISORS
SAN FRANCISCO
October 21, 2019

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AK

Angela Calvillo, Clerk of the Board Board of Supervisors 1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco, CA 94102-4689

Dear Ms. Calvillo:

Attached please find a proposed Ordinance for the Board of Supervisors approval which would modify the official sidewalk width of certain locations along the westerly side of Pierce Street between O'Farrell Street and Ellis Street, fronting Assessor's Block 0728, Lot No. 005A and Lot No. 006. The proposed sidewalk changes are required in order to implement the request from the Mayor's Office on Disability to repair the sidewalk fronting the Maxine Hall Health Center located at 1301 Pierce Street and to provide an ADA-accessible curb ramp and improve access to the Maxine Hall Health Center.

The following is a list of accompanying documents:

- 1. Proposed Ordinance
- 2. Legislative Digest
- 3. Public Works Order 202075
- 4. Map, Q-20-1080a
- 5. CEQUA Categorical Exemption
- 6. General Plan Review

Please contact me with any questions at 415-554-6972 or Jeremy.Spitz@sfdpw.org.

Sincerely,

Jeremy Spitz

Special Assistant for Policy and Government Affairs