

FILE NO: 200112

Petitions and Communications received from January 27, 2020, through February 3, 2020, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on February 11, 2020.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Mayor, pursuant to Charter, Section 3.100(18), making the following appointments to the Disability and Aging Services Commission: Copy: Each Supervisor. (1)

**Gustavo Serin a** - Seat 1 - term ending January 15, 2024

**Martha Knutzen** - Seat 5 - term ending July 1, 2020

**Barbara Sklar** - Seat 6 - term ending July 1, 2020\*

\*Due to a discrepancy of the submitted term, this appointment was conditionally accepted. After collaborating with the Mayor's Office and the City Attorney for clarification, the appropriate term is July 1, 2020.

From the Office of the Mayor, pursuant to Charter, Section 3.100, designating Supervisor Catherine Stefani as Acting-Mayor, effective Saturday, February 2, 2020, at 7:00 a.m., until Monday, February 3, 2020, at 6:16 a.m. In the event the Mayor is delayed, Supervisor Stefani will continue to serve as Acting-Mayor until the Mayor returns. Copy: Each Supervisor. (2)

From the Office of the Controller, pursuant to the Authorization Ordinance in Administrative Code, Section 21A3, submitting their Review of 2019 Managed Care Contracts. Copy: Each Supervisor. (3)

From the President of the Board of Supervisors, pursuant to Charter, Section 4.105, making the following nomination to the Planning Commission: Copy: Each Supervisor. (4)

**Maria Theresa Imperial** - term ending July 1, 2020

From the Police Commission, regarding their Resolution 20-5, Adoption of Resolution for Effective Response to Homelessness and Complaints Regarding Presence of Homeless People. Copy: Each Supervisor. (5)

From the Department of Public Health, pursuant to Administrative Code, Section 10.170-1(H), submitting notice for DPH Demonstration Projects-HIV Infection HCAS12/18, of a State grant line item budget revision in excess of 15% requiring funding agency approval. Copy: Each Supervisor. (6)

From the Department on the Status of Women, submitting their new strategic plan "Towards a Gender Equitable City Government." Copy: Each Supervisor. (7)

From the Rent Board, pursuant to Administrative Code, Chapter 37, Section 37.9E9(j), submitting their third annual report regarding implementation of Buyout Ordinance. Copy: Each Supervisor. (8)

From Christine Harris, regarding a stolen dog in San Francisco. Copy: Each Supervisor. (9)

From Allen Jones, regarding comments relating to the closure of Juvenile Hall. Copy: Each Supervisor. (10)

From concerned citizens, regarding the appropriation from the General Reserve for City College of San Francisco operating support in the amount of \$2,700,000 for FY2019-2020. File No. 191261. 5 letters. Copy: Each Supervisor. (11)

From the San Francisco Apartment Association, regarding the proposed amendments to the Tenant Buyout Agreements. File No. 191281. Copy: Each Supervisor. (12)

From Anastasia Glikenstern, regarding using toxic herbicide in our parks Copy: Each Supervisor. (13)

From Patricia Rinaldo, regarding the homeless crisis in San Francisco. Copy: Each Supervisor. (14)

From Judith Tegland, regarding small businesses operating in San Francisco. Copy: Each Supervisor. (15)

From Kristin Tieche, regarding Page Street bike improvements. Copy: Each Supervisor. (16)

From Bryan Tullis, regarding more San Francisco Police Department support for taxpayers and businesses. Copy: Each Supervisor. (17)

From the Office of the Controller, submitting their San Francisco MUNI Reliability Working Group recommendations. Copy: Each Supervisor. (18)

From Lilian Stielstra, regarding alleged corruption at Public Works and the FBI arrest of Mohammed Nuru. Copy: Each Supervisor. (19)

From Hope Young, regarding the hiring process for the City and County of San Francisco. Copy: Each Supervisor. (20)

From Patrick Monette-Shaw, regarding the Environment Code - Electrification of  
Municipal Facilities and San Francisco Employees Retirement System. File No. 190972.  
Copy: Each Supervisor. (21)

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [Karunaratne, Kanishka \(MYR\)](#); [Peacock, Rebecca \(MYR\)](#); [PEARSON, ANNE \(CAT\)](#)  
**Subject:** TIME SENSITIVE: Mayoral Appointments - Disability and Aging Services Commission  
**Date:** Friday, January 31, 2020 5:42:00 PM  
**Attachments:** [Clerk's Memo 1.31.20.pdf](#)  
[Serina.pdf](#)  
[Knutzen.pdf](#)  
[Sklar.pdf](#)

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Hello,

The Office of the Mayor submitted the attached appointment packages pursuant to Charter, Section 3.100(18). Please see the memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)



BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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MEMORANDUM

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Date: January 31, 2020  
To: Members, Board of Supervisors  
From: *AC* Angela Calvillo, Clerk of the Board  
Subject: Mayoral Appointments – Disability and Aging Services Commission

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On January 31, 2020, the Mayor submitted the following appointment packages pursuant to Charter, Section 3.100(18). Appointments in this category are effective immediately unless rejected by a two-thirds vote of the Board of Supervisors.

**Gustavo Serin a - Seat 1 - term ending January 15, 2024**

**Martha Knutzen - Seat 5 - term ending July 1, 2020**

**Barbara Sklar - Seat 6 - term ending July 1, 2020\***

\*Due to a discrepancy of the submitted term, this appointment was conditionally accepted. After collaborating with the Mayor's Office and the City Attorney for clarification, the appropriate term is July 1, 2020.

Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter, Section 3.100(18).

If you would like to hold a hearing on any of these appointments, please notify me in writing. Due to the President's Day Holiday, the deadline to notify me is **12:00 p.m., Wednesday, February 5, 2020.**

c: Hillary Ronen - Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Anne Pearson - Deputy City Attorney  
Kanishka Cheng - Mayor's Director of Commission Affairs

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Appointment

January 31, 2020

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED BY: AK  
2020 JAN 31 P 3:51  
BOARD OF SUPERVISORS

Honorable Board of Supervisors:

Pursuant to Charter §3.100(18), of the City and County of San Francisco, I make the following appointment:

**Gustavo Serin a** to Seat 1 of the Disability and Aging Services Commission for a four year term ending January 15, 2024.

I am confident that Mr. Serin a will serve our community well. Attached are their qualifications to serve, which demonstrate how their appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

A handwritten signature in blue ink that reads "London Breed".

London N. Breed  
Mayor

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Appointment

January 31, 2020

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

BOARD OF SUPERVISORS  
2020 JAN 31 P 3:51  
RECEIVED BY: AK

Honorable Board of Supervisors:

Pursuant to Charter §3.100(18), of the City and County of San Francisco, I make the following appointment:

**Martha Knutzen** to Seat 5 of the Disability and Aging Services Commission for a term ending July 1, 2020.

I am confident that Ms. Knutzen will serve our community well. Attached are their qualifications to serve, which demonstrate how their appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

A handwritten signature in blue ink that reads "London Breed".

London N. Breed  
Mayor



OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

### Notice of Appointment

January 15, 2020

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

BOARD OF SUPERVISORS  
2020 JAN 30 P 4:30  
RECEIVED RS: AK

Honorable Board of Supervisors:

Pursuant to Charter §3.100(18), of the City and County of San Francisco, I make the following appointment:

**Barbara Sklar** to Seat 6 of the Disability and Aging Services Commission for a four year term ending July 1, 2020.

I am confident that Ms. Sklar will serve our community well. Attached are their qualifications to serve, which demonstrate how their appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Kanishka Karunaratne Cheng, at 415.554.6696.

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Laxamana, Junko \(BOS\)](#); [PEARSON, ANNE \(CAT\)](#); [Kittler, Sophia \(MYR\)](#)  
**Subject:** Acting-Mayor Notice  
**Date:** Friday, January 31, 2020 3:22:00 PM  
**Attachments:** [Acting-Mayor Notice 1.31.20.pdf](#)

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Hello,

Please find the attached memo from Mayor London N. Breed designating Supervisor Catherine Stefani as Acting-Mayor effective Saturday, February 1, 2020, at 7:00 a.m. until Monday, February 3, 2020, at 6:16 a.m. In the event the Mayor is delayed, Supervisor Stefani will continue to serve as Acting-Mayor until her return.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

905-11  
Dep. City Atty  
COB, Pides  
Dep. City Atty  
Mayors Office

January 31, 2020

Ms. Angela Calvillo  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

BOARD OF SUPERVISORS  
2020 JAN 31 P 3:00  
RECEIVED BY JH

Dear Ms. Calvillo,

Pursuant to Charter Section 3.100, I hereby designate Supervisor Catherine Stefani as Acting-Mayor effective Saturday, February 1, 2020 at 7:00 a.m. until 6:16 am on Monday, February 3, 2020.

In the event I am delayed, I designate Supervisor Catherine Stefani to continue to be the Acting-Mayor until my return to California.

Sincerely,

A handwritten signature in blue ink, appearing to read "London N. Breed".

London N. Breed  
Mayor

cc: Mr. Dennis Herrera, City Attorney

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)  
**Subject:** FW: Issued: Controller's Office Review of 2019 Managed Care Contracts  
**Date:** Thursday, January 30, 2020 2:36:00 PM

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**From:** Reports, Controller (CON) <controller.reports@sfgov.org>  
**Sent:** Thursday, January 30, 2020 2:00 PM  
**To:** CON, Controller (CON) <controller.con@sfgov.org>  
**Subject:** Issued: Controller's Office Review of 2019 Managed Care Contracts

### Controller's Office Review of 2019 Managed Care Contracts Pursuant to the Authorization Ordinance in Administrative Code Section 21A.3

Pursuant to the Department of Public Health's Managed Care Contracts Ordinance, initially approved by the Board of Supervisors in 2015 and amended in 2019, the Controller's Office provides a year-end review of the term and reimbursement rates for contracts anticipated to exceed \$1 million in revenue in which DPH partners with insurers to provide health services. During the 2019 calendar year this included one contract, a new agreement with Canopy Health. This is DPH's first contract to provide services to a non-Medi-Cal population under a commercial plan. The Controller's Office review found that the contract meets the terms and intent of the ordinance.

To view the full memorandum, please visit our website at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=2795>

This is a send-only email address.

For questions about the memorandum, please contact Michael Wylie at  
[Michael.Wylie@sfgov.org](mailto:Michael.Wylie@sfgov.org).

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**OFFICE OF THE CONTROLLER**  
**CITY AND COUNTY OF SAN FRANCISCO**

Ben Rosenfield  
Controller

Todd Rydstrom  
Deputy Controller

## MEMORANDUM

**TO:** Greg Wagner, Chief Financial Officer  
Department of Public Health (DPH)

**FROM:** Carla Beak, Performance Analyst  
Michael Wylie, Project Manager  
City Performance Unit, City Services Auditor

**DATE:** January 30, 2020

**SUBJECT:** Controller's Office Review of 2019 Managed Care Contracts Pursuant to the  
Authorization Ordinance in Administrative Code Section 21A.3

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### Executive Summary

Under Administrative Code Section 21A.3, the Controller's Office is directed to provide a review of the terms of any contracts utilizing this code's authorization by the Board of Supervisors under Charter §9.118 to enter into managed care contracts. This review includes conducting an analysis in coordination with the Department of Public Health (DPH) of the payment rates for health services in any new managed care contracts anticipated to generate over \$1 million in reimbursement.

San Francisco is a "Two-Plan" county with one commercial plan, Anthem Blue Cross ("Anthem"), and one public plan, San Francisco Health Plan ("SFHP"), providing managed care to the City's low-income population under Medi-Cal. While the initial three-year term of the current agreement with Anthem did end in 2019, the agreement will continue in effect as per contract section XII<sup>1</sup>. A review of payment rates under Administrative Code Section 21A.3 (hereafter referred to as the "ordinance") will not be performed until a new agreement, currently being negotiated, is complete. As for SFHP, while the ordinance was created to support and expedite new managed care contracts with commercial plans, amendments to adjust the base Medi-Cal rates with SFHP in general meet the requirements for review outlined in the ordinance. However, in 2019 California Department of Health Care Services (DHCS) did not make changes to the rates, so no review of SFHP rates under the ordinance was required.

In 2019 SFHN also entered into a new contract with the Bay Area Accountable Care Network, Inc. (BAACN), doing business as Canopy Health. This is DPH's first contract to provide services to a non-

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<sup>1</sup> XII. TERM AND TERMINATION 12.1 "When executed by both Parties, this Agreement shall become effective as of the date noted on page one (1) and shall continue in effect for three (3) years ("Initial Term"). Thereafter, this Agreement shall continue in effect until terminated as specified below."



Medi-Cal population under a commercial plan. The agreement outlines payment methodologies and rates for Hospital Inpatient, Outpatient and Ancillary services for the provision of obstetric (labor & delivery) services to members of Canopy Health when referred by UCSF obstetric physicians.

The Controller's Office reviewed the fee-for-service contract between the City and Canopy Health negotiated by DPH in 2019 and found that it meets the terms and intent of the ordinance. This memorandum summarizes this review. The Controller's Office has provided more detail of its review of the confidential negotiated contract rate specifics via a confidential memo to DPH.

The review concluded:

- The contract is anticipated to generate over \$1 million in revenue to the City to provide health care services at DPH facilities, thus falling under the ordinance;
- The term of the contract is within the timeframe of the ordinance, ending by December 31, 2025; and
- The Controller's Office confirmed that the contract rates are equal to or greater than benchmark rates of reimbursement as defined in the ordinance.

## Background

In 2014, acting under Charter Section 9.118, the Board of Supervisors delegated authority to the Director of Health to enter into managed care contracts with insurance companies or other health plans for services provided at DPH facilities. The Controller's Office is tasked with performing a review and approval of the term and rates in these managed care contracts as outlined in the enacted ordinance, Administrative Code Section 21A.3<sup>2</sup>.

The ordinance outlines three main conditions that should apply to contracts entered into under this authorization:

- The authorization applies to contracts anticipated to generate over \$1 million in revenue.
- The contracts shall terminate no later than December 31, 2025.
- The rates of reimbursement in the contract should be equal to or higher than comparable California Department of Health Care Services (DHCS) Medi-Cal rates.

The ordinance requires that the Controller's Office report on the reviews that it performed in the preceding calendar year. This memorandum is being submitted to fulfill this reporting obligation due by February 1 of each year.

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<sup>2</sup> [http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter21ahealth-relatedcommoditiesandse?f=templates\\$fn=default.htm\\$3.0\\$vid=amlegal:sanfrancisco\\_ca\\$anc=JD\\_21A.3](http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter21ahealth-relatedcommoditiesandse?f=templates$fn=default.htm$3.0$vid=amlegal:sanfrancisco_ca$anc=JD_21A.3)

## Contract Rate Reviews

As stated above, during 2019 DPH entered into a new agreement with Canopy Health, an arrangement expected to bring in over \$6.5 million in gross revenue over the first three years of the contract. The agreement thus met the \$1 million threshold in the ordinance.

The ordinance also required that new contracts processed under this authorization should terminate no later than December 31, 2025. The Canopy agreement has a three-year term which will conclude June 30, 2022, with the option for a further three-year renewal which would conclude June 30, 2025. Both dates meet the term requirements in the ordinance.

See Table 1 below for a summary of these ordinance conditions.

**Table 1. Summary of Contract Value and Term**

Insurer	Gross Revenue (projected)	Greater than \$1 million	Term of Contract or Amendment	Terminates by 12/31/2025
Canopy Health	\$6.5 million over 3 years (fee-for-service)	✓	Contract term ends June 30, 2022. Potential renewal ends June 30, 2025.	✓

As required under the ordinance, the Controller's Office undertook a review of the contract reimbursement rates. The negotiated rates are considered confidential and proprietary within the health care market and thus not included in public memoranda<sup>3</sup>. As such, this memorandum provides an overview of the methodology used for the rate reviews and summarizes compliance with the ordinance.

The agreement with Canopy Health aims to pilot obstetric services referred by UCSF providers, and outlines payment methodologies and rates for inpatient referral/elective services, outpatient referral/elective services, inpatient and outpatient post-trauma/post-stabilization services, skilled nursing/sub-acute care services, and inpatient and outpatient trauma/emergency department services<sup>4</sup>. Under the terms of implementation, only obstetric services will be provided to Canopy Health members in practice.

Exhibit A of the agreement outlines the payment methodology for covered inpatient and outpatient hospital services. Exhibit D of the agreement outlines the payment methodology for professional ancillary services agreed to under a reciprocity fee schedule with Canopy's contracted physicians.

<sup>3</sup> Per the City Attorney, under the California Welfare & Institutions Code § 14087.36(w) and San Francisco Administrative Code 67.24(e)(2), managed care rates are exempt from disclosure for three years

<sup>4</sup> Inpatient services are those provided to a patient who is admitted to the hospital for more than 24 hours. Outpatient services are those provided to a patient who is generally released within 24 hours.

Methodologies and rates were compared to the equivalent Medi-Cal or Medicare benchmarks<sup>5</sup>. These government programs use the Prospective Payment System (PPS) of reimbursement. Under this system there are three main payment methodologies used depending on the service provided:

- Facility (hospital) inpatient services are reimbursed using Diagnosis Related Groups, which provides a fixed fee based on the severity of the patient's condition and relative treatment. In this contract, the Medi-Cal All Patient Refined Diagnosis Related Group (APR-DRG) payment system is used.
- Facility (hospital) outpatient services are reimbursed using the Ambulatory Payment Classification (APC) system, which provides a fixed fee based on the procedures performed in the outpatient setting. This includes ambulatory surgery, chemotherapy, clinic visits, diagnostic services and tests, emergency department visits, implants, and other outpatient services. In this contract, payments are based on the Medicare APC allowable amount.
- Professional services are reimbursed using the Relative Value Scale (RVS) system, which consists of a fee schedule of approved amounts calculated based on relative values. A relative value unit is assigned to each procedure. The unit value represents physician time, skill, practice overhead, and malpractice. The RVU is used in a formula that multiplies the RVU by a geographic adjustment factor and a monetary conversion factor. In this contract, the Centers for Medicare & Medicaid Services (CMS) Medicare Physician Fee Schedule is used.

For services that are not listed under the reimbursement systems described above, two additional methodologies are used:

- Prospective Payment System (PPS) per diem rates, which are payments based on a daily rate for an inpatient. Rates are set by DHCS or CMS.
- Percent (%) of billed charges, where the facility is paid a percentage of the "market rate" charges as billed using the hospital's charge description master (CDM) file. The CDM assigns the amount charged for each service or item provided by the hospital.

The ordinance states that the rates of reimbursement in the contract shall be equal to or higher than comparable DHCS' Medi-Cal rates. However, the Controller has the option of utilizing other relevant comparison rates or benchmarks which may be obtained via outside healthcare expertise, or through additional research by the Office of the Controller.

In several circumstances the contract rates are based on the Medicare rate and a direct comparison of Medicare to Medi-Cal rates are difficult to obtain. In these cases, the Controller has used the Medicare rates as the benchmark. While it varies state to state, it is generally accepted that Medicaid (Medi-Cal in California) pays out less than Medicare for outpatient physician services<sup>6</sup>. A 2016 data set provided by the Kaiser Family Foundation indicates that in California for all services Medicaid pays 52% of the Medicare physician fee, and for Obstetric care specifically it is 60%<sup>7</sup>. As such, the Controller's Office will use the CMS Medicare fee schedule as its benchmark in these cases, acknowledging that this is generally a higher rate than Medi-Cal.

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<sup>5</sup> Medi-Cal rates are set by the California Department of Health Care Services. Medicare rates are set by the Centers for Medicare & Medicaid Services (CMS).

<sup>6</sup> <https://revcycleintelligence.com/news/examining-differences-medicare-medicaid-reimbursement>

<sup>7</sup> <https://www.kff.org/medicaid/state-indicator/medicaid-to-medicare-fee-index/?currentTimeframe=0&sortModel=%7B%22colId%22:%22Location%22,%22sort%22:%22asc%22%7D#>

A summary of payment methodologies and benchmarks used for rate comparison is provided in Table 2. Check marks indicate that the contract rate is equal or higher to the benchmark, hence meeting the terms of the ordinance.

**Table 2. Comparison of Canopy Health contract and Medi-Cal or Medicare benchmark service rates**

<b>Covered Service</b>	<b>Canopy Health Payment Methodology &amp; Contract Section</b>	<b>Benchmark</b>	<b>Equal/Higher than benchmark?</b>
<b>Exhibit A – Inpatient and Outpatient Hospital Services</b>			
Referral/Elective Services, Inpatient	APR-DRG Section A	DHCS Medi-Cal DRG Pricing Calculator	✓
Referral/Elective Services, Outpatient	APC Section B	CMS Medicare 2019 OPPS APC Offset File	✓
Post-Trauma/Post-Stabilization, Inpatient	APR-DRG Section C.I.	DHCS Medi-Cal DRG Pricing Calculator	✓
Post-Trauma/Post-Stabilization, Outpatient	APC Section C.II.	CMS Medicare 2019 OPPS APC Offset File	✓
Skilled Nursing Facility Services/ Sub-Acute Care	PPS per diem Section D	Medi-Cal per diem rates for DPNF/B and Medicare SNF PPS rate calculator	✓
Trauma/Emergency Department (ED), Inpatient	% of billed charges Section E	Medicare reimbursement % of billed charges	✓
Trauma/Emergency Department (ED), Outpatient: OB Services	APC Section B	See APC, Section B above	✓
Trauma/Emergency Department (ED), Outpatient: Non-OB Services	% of billed charges Section E	See % of billed charges, Section E above	✓
<b>Exhibit D – Professional Ancillary Services</b>			
Laboratory	% of CMS Physician Fee Schedule	CMS Medicare Physician Fee Schedule	✓
Radiology	APC	See APC, Section B above	✓
Physical & Occupational Therapy	% of CMS Physician Fee Schedule	CMS Medicare Physician Fee Schedule	✓
All Other Ancillary Services	% of billed charges	Medicare reimbursement % of billed charges	✓

## Conclusions

The Controller's Office reviewed the contract with Canopy Health negotiated by DPH in 2019 and found that it met the terms and intent of Administrative Code Section 21A.3.

As the first commercial contract of its kind for the department, the implementation of the reimbursement methodologies and other contract terms will be new to DPH. The contract provides DPH both an opportunity and a challenge to expand its current processes and perform more nuanced billing functions. The Controller's Office recommends the proactive monitoring of implementation to ensure processes function as required and potential risks are identified and mitigated. We also continue to recommend that DPH prioritize the needed data collection, analytical, and reporting improvements to calculate DPH's costs of providing care, which can bridge the remaining knowledge gap between proposed reimbursements and actual costs, and thus be utilized in future contract negotiations.

The Controller's Office has provided DPH detailed reporting of this contract review via a confidential memo. That memo provides greater detail on the rate review and its findings, directly referencing the specific contract rates which constitute proprietary and confidential information<sup>8</sup> due to the competitive healthcare environment.

Please contact Carla Beak (415-554-7819) or Michael Wylie (415-554-7570) of the Controller's Office if you have any questions regarding this review.

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<sup>8</sup> California Welfare & Institutions Code § 14087.36(w) and San Francisco Administrative Code 67.24(e)(2)

**From:** [Mchugh, Eileen \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Young, Victor \(BOS\)](#); [PEARSON, ANNE \(CAT\)](#); [Karunaratne, Kanishka \(MYR\)](#)  
**Subject:** Presidential Nomination - Planning Commission  
**Date:** Thursday, January 30, 2020 10:11:20 AM  
**Attachments:** [Clerk's Memo 1.30.19.pdf](#)  
[Presidential Nomination - Imperial.pdf](#)

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Hello,

President Norman Yee submitted the attached complete nomination package, pursuant to Charter, Section 4.105. Please see the attached memo from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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MEMORANDUM

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Date: January 29, 2020  
To: Members, Board of Supervisors  
From: *ACE* Angela Calvillo, Clerk of the Board  
Subject: Board President Nomination

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On January 29, 2020, the President of the Board of Supervisors submitted the following complete nomination package pursuant to Charter, Section 4.105.

**Maria Theresa Imperial** - Planning Commission - term ending July 1, 2020

Pursuant to Charter, Section 4.105, this nomination is subject to approval by the Board of Supervisors and shall be subject to a hearing and vote within 60 days from the date the notice of nomination is transmitted to the Clerk of the Board. If the Board fails to act on the nomination within 60 days, the nomination shall be deemed approved.

This nomination will be scheduled for a Rules Committee hearing, with final Board action within the 60-day deadline.

c: Hillary Ronen - Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Anne Pearson - Deputy City Attorney  
Sophia Kittler - Mayor's Legislative Liaison

President, Board of Supervisors  
District 7



City and County of San Francisco

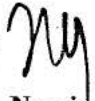
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## NOMINATION MEMO

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
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DATE: January 28, 2020  
TO: Angela Calvillo, Clerk of the Board of Supervisors  
FROM: President Norman Yee   
SUBJECT: **Planning Commission Nomination – Maria Theresa Imperial**

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Pursuant to Charter Section 4.105, I hereby nominate Maria Theresa Imperial to serve on the Planning Commission for the unexpired portion of a four-year term ending July 1, 2020.

Maria Theresa Imperial's address is:

  
San Francisco, CA 

Attachments:  
Application  
Form 700

For Clerk's office use only:

---

Seat #: \_\_\_\_\_ Term expiration date: \_\_\_\_\_ Seat Vacated: \_\_\_\_\_



RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

# The Police Commission

CITY AND COUNTY OF SAN FRANCISCO

2020 JAN 23 PM 5:10

January 16, 2020

Honorable Mayor London Breed  
City Hall, Room 200  
#1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors  
City Hall, Room 244  
#1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

AK  
ROBERT HIRSCH  
PresidentDAMALI TAYLOR  
Vice PresidentPETRA DeJESUS  
CommissionerTHOMAS MAZZUCCO  
CommissionerJOHN HAMASAKI  
CommissionerCINDY ELIAS  
CommissionerDION-JAY BROOKTER  
CommissionerSergeant Stacy Youngblood  
Secretary

Dear Honorable Mayor Breed and Honorable Board of Supervisors:

At the meeting of the Police Commission on Wednesday, January 15, 2020, the following resolution was adopted:

**RESOLUTION 20-5****ADOPTION OF RESOLUTION FOR EFFECTIVE RESPONSE TO HOMELESSNESS AND COMPLAINTS REGARDING PRESENCE OF HOMELESS PEOPLE**

WHEREAS, the roots of our local homelessness crisis can be traced, in part, to federal divestment from the funding of affordable housing, and local municipalities have been left to manage the problem without the tax base the federal government enjoys,

WHEREAS, local police departments have been placed by default at the front lines of the homelessness response. As homelessness continues to grow across the country, communities are increasingly turning to police to address the issue. Instead of helping people escape life on the streets, this creates a costly revolving door that circulates individuals experiencing homelessness from corner to corner,

WHEREAS, the United States Interagency Council on Homelessness issued (USIAC) a report in August of 2015 outlining best practices for addressing the presence of encampments entitled "Ending Homelessness for People Living in Encampments: Advancing the Dialogue". This report includes guidelines on how to address homelessness and recommends that the linking of homeless people with an appropriate level of housing is the only lasting solution,

WHEREAS, the City and County of San Francisco received last year more than \$44 million in federal McKinney-Vento funding for projects addressing homelessness, and the Department of Housing

and Urban Development (HUD) has created funding incentives for communities to ensure that persons experiencing homelessness are not deemed criminals because of their use of public space for survival,

WHEREAS, The Ninth Circuit Court of Appeals rejected an en banc petition by the City of Boise in *Martin v. Boise* (formerly *Bell v. Boise*), upholding its September 2018 ruling that homeless persons may not be punished for sleeping outside on public property in the absence of adequate alternatives,

WHEREAS, the 2019 San Francisco Homeless Count and Survey found 5,180 unsheltered individuals,

WHEREAS, the number of individuals experiencing homelessness in San Francisco far exceeds the number of available shelter beds,

WHEREAS, the number of police officers devoted to responding to homelessness has increased from 24 in 2017 to over 80 in 2019,

WHEREAS, when calls are made to the city expressing concern for unhoused people, SFPD remains the primary agency dispatched in response,

WHEREAS, a report issued by the Budget and Legislative Analyst's Office in May, 2016 found that police officers dispatched to incidents related to quality of life laws produced limited results given the increase in homelessness on the streets and recommended that the Board of Supervisors should consider implementing a new strategy to address these issues that shifts response to quality of life incidents from the Police Department to other City agencies, including the Department of Homelessness and Supportive Housing,

WHEREAS alternative models exist such as Crisis Assistance Helping Out on the Streets or "CAHOOTS," a mobile crisis intervention response and support team located in Eugene, Oregon, in which health workers, instead of police, act as first responders,

RESOLVED, that the San Francisco Police Commission calls on the Board of Supervisors and the Mayor's Office to convene a current or new stakeholder group that should include the departments of Homelessness and Supportive Housing, Public Health, the Police Department, other related departments, community organizations and those personally impacted by homelessness tasked with developing alternatives to a police response to homelessness.

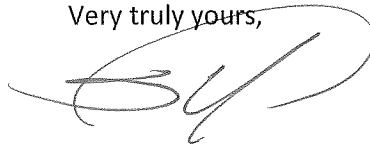
RESOLVED, that this stakeholders group explore alternatives to a police response that exist in the United States and other Countries and weigh the feasibility of implementation of such programs locally.

RESOLVED, that this stakeholders' group should identify funding sources, appropriate dispatch protocol, necessary system changes and appropriate service model to move from a police response to a more effective health and human services response to homelessness.

RESOLVED, that this stakeholders group should meet for a time limited period, and make recommendations to the Board of Supervisors, Mayor's Office, and appropriate commissions on how to transform our response to homelessness from one led by law enforcement into one led by trained health and human services workers.

AYES: Commissioners Hirsch, Taylor, DeJesus, Mazzucco, Elias, Brookter, Hamasaki

Very truly yours,

A handwritten signature in black ink, appearing to read 'SY', enclosed within a large, loopy oval shape.

Sergeant Stacy Youngblood  
Secretary  
San Francisco Police Commission

cc: Chief William Scott

BOS-11

Date: 12/30/19

To: Clerk of the Board of Supervisors

CC: Controller's Office Operations Unit

From: Miguel Quinonez *MQ*  
415-255-3465 – Miguel.quinonez@sfdph.org

Subject: Grant Budget Revision

Grant Name: DPH Demonstration Projects –HIV Infection HCAC12/18

In accordance with Administrative Code Section 10.170-1 (H), this memo serves to notify the Board of Supervisors of a State grant line item budget revision in excess of 15% requiring funding agency approval.

We have attached of budget revision documentation submitted to the funding agency.

Attachment: Budget revision documentation

Board of Supervisors  
2020 FEB - 4 P 4: 50  
Received by EU



## **Cao, Yong Cheng (DPH)**

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**From:** Shaikh, Sajid (DPH)  
**Sent:** Friday, December 20, 2019 4:38 PM  
**To:** Quinonez, Miguel (DPH); Cao, Yong Cheng (DPH)  
**Subject:** hcac12 budget  
**Attachments:** 2018-19 PrIDE budget 07.30.19.xlsx

Attach is HCAC12 budget for the period of 09/30/17-09/29/19.

thanks  
Sajid Shaikh  
Budget & Finance  
1380 Howard St, suite 423A  
San Francisco, CA 94103  
p: 415-255-3512  
F: 415-503-4710

HCAC12-18 San Francisco PrEP and Data to Care Demonstration Projects

Grant Period: September 30, 2017 - September 29, 2018

HCHPDSTDSVGR

Project 10029320

S/O	Description	YR1 Actual	BUDGET	TOTAL
		Expenditures		
		TOTAL	YR2 NCE	BUDGET
		09/30/17- 03/29/18	09/30/18- 09/29/19	09/30/17- 09/29/19
44939	Federal Direct Grant	-		
	Total Revenue	-		
<b>1800 - Category 1 PrEP</b>				
501010	Salaries	419,016	120,803	539,819
513010	Fringe	155,768	50,815	206,584
521000	Travel	8,276	8,410	16,686
522000	Training	-		-
526610	Translation	161		161
527000	Contracts	908,856	420,995	1,329,851
531000	Photocopier lease/photocopies	-		-
535000	Other Expenses	20	(2)	18
540000	Materials & Supplies	1,835	4,405	6,240
549210	Telephone	-		-
560000	Equipment	-		-
581360	Telephone	-		-
581820	Reproduction	2,223		2,223
581890	GF-Rent Paid to Real Estate	55,699		55,699
520190	Overhead	104,754	32,862	137,616
	Total Expenditure for 1800	1,656,607	638,288	2,294,896
<b>1801 - Category 2 Data to Care</b>				
501010	Salaries	249,258	113,688	362,945
513010	Fringe	103,228	47,918	151,146
521000	Travel	9,100	6,234	15,334
522000	Training	-		-
527000	Contracts	73,672	304,138	377,809
531000	Photocopier lease/photocopies	-		-
535000	Other Expenses	-		-
540000	Materials & Supplies	-		-
581360	Telephone/Communication	-		-
581820	Reproduction	3,735		3,735
581890	GF-Rent Paid to Real Estate	33,698	7,153	40,851
520190	Overhead	62,314	28,422	90,736
	Total Expenditure for 1801	535,004	507,553	1,042,557
	Grant Total Expenditure	2,191,612	1,145,841	3,337,452

1. DATE ISSUED MM/DD/YYYY 07/26/2019 1a. SUPERSEDES AWARD NOTICE dated 08/24/2018 except that any additions or restrictions previously imposed remain in effect unless specifically rescinded

2. CFDA No. 93.940

3. ASSISTANCE TYPE Cooperative Agreement

4. GRANT NO. 6 NU62PS005027-03-04 Formerly 1U62PS005027-01

5. TYPE OF AWARD Other

4a. FAIN NU62PS005027

5a. ACTION TYPE Post Award Amendment

6. PROJECT PERIOD MM/DD/YYYY From 09/30/2015

Through 09/29/2019

7. BUDGET PERIOD MM/DD/YYYY From 09/30/2017

Through 09/29/2019

8. TITLE OF PROJECT (OR PROGRAM) SAN FRANCISCO PREP AND DATA TO CARE DEMONSTRATION PROJECTS

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Centers for Disease Control and Prevention

CDC Office of Financial Resources

2939 Brandywine Road Atlanta, GA 30341

NOTICE OF AWARD

AUTHORIZATION (Legislation/Regulations) 307,317K2 PHSA,42USC241,247BK2,PL108

9a. GRANTEE NAME AND ADDRESS

CITY & COUNTY OF SAN FRANCISCO 101 Grove St SAN FRANCISCO DEPARTMENT OF PUBLIC HEALTH San Francisco, CA 94102-4505

9b. GRANTEE PROJECT DIRECTOR

Dr. Tomas Aragon. 101 Grove St Room 308 San Francisco, CA 94102-4505 Phone: 415-787-2583

10a. GRANTEE AUTHORIZING OFFICIAL

Dr. Tomas Aragon. 101 Grove St Room 308 San Francisco, CA 94102-4505 Phone: 415-787-2583

10b. FEDERAL PROJECT OFFICER

Dr. Jarvis Carter 1600 Clifton Rd Atlanta, GA 30333 Phone: 404-639-1507

ALL AMOUNTS ARE SHOWN IN USD

11. APPROVED BUDGET (Excludes Direct Assistance)

I Financial Assistance from the Federal Awarding Agency Only

II Total project costs including grant funds and all other financial participation

a. Salaries and Wages 915,334.00 b. Fringe Benefits 365,438.00 c. Total Personnel Costs 1,280,772.00 d. Equipment 0.00 e. Supplies 1,835.00 f. Travel 35,544.00 g. Construction 0.00 h. Other 119,273.00 i. Contractual 1,671,194.00

j. TOTAL DIRECT COSTS 3,108,618.00

k. INDIRECT COSTS 228,834.00

l. TOTAL APPROVED BUDGET 3,337,452.00

m. Federal Share 3,337,452.00

n. Non-Federal Share 0.00

12. AWARD COMPUTATION

a. Amount of Federal Financial Assistance (from item 11m) 3,337,452.00 b. Less Unobligated Balance From Prior Budget Periods 765,013.00 c. Less Cumulative Prior Award(s) This Budget Period 2,572,439.00

d. AMOUNT OF FINANCIAL ASSISTANCE THIS ACTION 0.00

13. Total Federal Funds Awarded to Date for Project Period 8,370.00

14. RECOMMENDED FUTURE SUPPORT

(Subject to the availability of funds and satisfactory progress of the project):

YEAR	TOTAL DIRECT COSTS	YEAR	TOTAL DIRECT COSTS
a. 4		d. 7	
b. 5		e. 8	
c. 6		f. 9	

15. PROGRAM INCOME SHALL BE USED IN ACCORD WITH ONE OF THE FOLLOWING ALTERNATIVES:

a. DEDUCTION b. ADDITIONAL COSTS c. MATCHING d. OTHER RESEARCH (Add / Deduct Option) e. OTHER (See REMARKS)

b

16. THIS AWARD IS BASED ON AN APPLICATION SUBMITTED TO, AND AS APPROVED BY, THE FEDERAL AWARING AGENCY ON THE ABOVE TITLED PROJECT AND IS SUBJECT TO THE TERMS AND CONDITIONS INCORPORATED EITHER DIRECTLY OR BY REFERENCE IN THE FOLLOWING:

a. The grant program legislation b. The grant program regulations c. This award notice including terms and conditions, if any, noted below under REMARKS. d. Federal administrative requirements, cost principles and audit requirements applicable to this grant.

In the event there are conflicting or otherwise inconsistent policies applicable to the grant, the above order of precedence shall prevail. Acceptance of the grant terms and conditions is acknowledged by the grantee when funds are drawn or otherwise obtained from the grant payment system.

REMARKS (Other Terms and Conditions Attached - The redirection requested by the recipient is approved.

☒ Yes

☐ No

GRANTS MANAGEMENT OFFICIAL:

Edna Green, Grants Management Officer 2960 Brandywine Rd Mailstop E15 Atlanta, GA 30341-5509 Phone: 770-488-2858

17. OBJ CLASS		41.51		18a. VENDOR CODE		1946000417A8		18b. EIN		946000417		19. DUNS		103717336		20. CONG. DIST.							
FY-ACCOUNT NO.				DOCUMENT NO.				CFDA				ADMINISTRATIVE CODE				AMT ACTION FIN ASST		APPROPRIATION					
21. a.		6-93904HA		b.		PS15005027		c.		93.940		d.		PS		e.		\$0.00		f.		75-16-0950	
22. a.		6-93903PS		b.		PS15005027		c.		93.940		d.		PS		e.		\$0.00		f.		75-16-0950	
23. a.		7-93903PS		b.		PS15005027		c.		93.940		d.		PS		e.		\$0.00		f.		75-17-0950	



NOTICE OF AWARD (Continuation Sheet)

PAGE 2 of 3

DATE ISSUED

07/26/2019

GRANT NO. 6 NU62PS005027-03-04

Direct Assistance

BUDGET CATEGORIES	PREVIOUS AMOUNT (A)	AMOUNT THIS ACTION (B)	TOTAL (A + B)
Personnel	\$0.00	\$0.00	\$0.00
Fringe Benefits	\$0.00	\$0.00	\$0.00
Travel	\$0.00	\$0.00	\$0.00
Equipment	\$0.00	\$0.00	\$0.00
Supplies	\$0.00	\$0.00	\$0.00
Contractual	\$0.00	\$0.00	\$0.00
Construction	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00
Total	\$0.00	\$0.00	\$0.00

NOTICE OF AWARD (Continuation Sheet)

PAGE 3 of 3

DATE ISSUED

07/26/2019

GRANT NO. 6 NU62PS005027-03-04

Federal Financial Report Cycle

Reporting Period Start Date	Reporting Period End Date	Reporting Type	Reporting Period Due Date
09/30/2015	09/29/2016	Annual	12/28/2016
09/30/2016	09/29/2017	Annual	12/28/2017
09/30/2017	09/29/2019	Annual	12/28/2019

# AWARD ATTACHMENTS

San Francisco Department of Public Health

6 NU62PS005027-03-04

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1. Redirection Terms and Conditions

**Notice of Funding Opportunity (NOFO): PS15-1506**

**Award Number: 5NU62PS005027-03-04**

**Award Type: Cooperative Agreement**

**Applicable Regulations: 45 Code of Federal Regulations (CFR) Part 75, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards**

**ADDITIONAL TERMS AND CONDITIONS**

**REDIRECTION:** The purpose of this revised Notice of Award is to approve the redirection submitted April 23, 2019.

Your request has been reviewed and approved as follows:

Redirection			
Budget Categories	Current Award	Redirection	Revised Award
Salaries/Wages	\$1,146,949	(231,615)	\$915,334
Fringe Benefits	\$478,173	(112,735)	\$365,438
Equipment	\$0	\$0	\$0
Supplies	\$4,523	(2,688)	\$1,835
Travel	\$42,280	(6,736)	\$35,544
Construction	\$0	\$0	\$0
Other	\$104,776	\$14,497	\$119,273
Contractual Costs	\$1,274,014	\$397,180	\$1,671,194
<b>Total Direct</b>	<b>\$3,050,715</b>	<b>\$57,903</b>	<b>\$3,108,618</b>
Indirect	\$286,737	(57,903)	\$228,833
<b>Total Award</b>	<b>\$3,337,452</b>	<b>\$0</b>	<b>\$3,337,452</b>

Please be advised that recipient must exercise proper stewardship over Federal funds by ensuring that all costs charged to their cooperative agreement are allowable, allocable, and reasonable.

All other terms and conditions of the cooperative agreement remain unchanged and in full effect.

**PLEASE REFERENCE AWARD NUMBER ON ALL CORRESPONDENCE**

**Office of Grants Services Contact:**

Tesa W. Bryant, Grants Management Specialist  
Centers for Disease Control and Prevention (CDC)  
Office of Grants Services (OGS)  
Infectious Disease Service Branch  
2939 Flowers Road  
Atlanta, GA 30341-4146  
Telephone: (404) 498-1094  
Email: [xcf8@cdc.gov](mailto:xcf8@cdc.gov)

**From:** [Larrick, Herschell \(WOM\)](#)  
**To:** [Calvillo, Angela \(BOS\)](#)  
**Cc:** [Murase, Emily \(WOM\)](#)  
**Subject:** Commission/Department on the Status of Women Strategic Plan for FY2020-2023  
**Date:** Monday, January 27, 2020 4:31:55 PM  
**Attachments:** [CDOSW Strategic Plan Cover Letter 20200102 v1.pdf](#)  
[CDOSW Strategy FY2020-23 121119-Final.pdf](#)

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Hi Angela,

My Director, Emily Murase is dropping off hard copies of this to the Supervisors today. Here's our letter from our Commission President Breanna Zwart and our new Strategic Plan to be given to the Board.

Thank you!

Herschell

Herschell Larrick | Pronouns (He, Him, His)  
Executive Management Assistant  
San Francisco Department on the Status of Women  
25 Van Ness Avenue, Suite 240  
San Francisco, CA 94102  
415.252.2570  
[www.sfgov.org/dosw](http://www.sfgov.org/dosw)



City and County of San Francisco

# Commission on the Status of Women

*Mayor London N. Breed*  
*Director Emily M. Murase, PhD*

**BREANNA ZWART**  
President

**Dr. SHOKOOH MIRY**  
Vice President

**SOPHIA ANDARY**  
Commissioner

**DEBBIE MESLOH**  
Commissioner

**CARRIE SCHWAB-  
POMERANTZ**  
Commissioner

**ANDREA SHORTER**  
Commissioner

**JULIE D. SOO**  
Commissioner

**EMILY MURASE, PhD**  
Director

January 5, 2020

Dear Colleague:

As you know, the San Francisco Commission on the Status of Women engaged in a major strategic planning effort this past fall. I so appreciate your participation in that process. Your perspectives and valuable insights contributed to a robust review and discussion of our new strategic plan "Towards a Gender Equitable City Government" which I am very pleased to enclose.

For the next three years, our strategic goal is:

*To transform San Francisco into a fully gender equitable city, we will unlock the potential of the City & County of San Francisco to better serve women and girls by incorporating a strong gender lens in (i) city government's internal operations and policies as well as (ii) the city government's external policies, programs, and partnerships.*

The Commission cannot succeed in this without your continued support and partnership. Please feel free to be in touch with Director Emily Murase with further opportunities to collaborate. She can be reached at [Emily.murase@sfgov.org](mailto:Emily.murase@sfgov.org), 415.252.2571.

I look forward working closely with you in the coming months and years.

Yours sincerely,

Breanna Zwart  
President

# Towards A Gender Equitable City Government

## STRATEGIC PLAN FY2020-23

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*APPROVED BY COMMISSION  
ON THE STATUS OF WOMEN*  
December 11, 2019

**BREANNA ZWART**  
President

**CARRIE SCHWAB-POMERANTZ**  
Commissioner

**DR. SHOKOOH MIRY**  
Vice President

**ANDREA SHORTER**  
Commissioner

**SOPHIA ANDARY**  
Commissioner

**JULIE D. SOO**  
Commissioner

**DEBBIE MESLOH**  
Commissioner

**EMILY MURASE, PhD**  
Director



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City and County of San Francisco  
Department on the Status of Women

Source: Adobe



# OVERVIEW OF THE COMMISSION AND THE DEPARTMENT ON THE STATUS OF WOMEN (C/DOSW)



## OUR MISSION

The Commission and Department on the Status of Women promotes the **equitable treatment** and fosters the **advancement** of women and girls<sup>1</sup> throughout San Francisco through **policies, legislation, and programs**.

## OUR HISTORY

Established in **1975** (the Commission) and **1994** (the Department), the C/DOSW both originated in the women's movement, as a result of advocacy by leading feminists and passed by San Francisco voters.

## OUR MANDATE

The City Charter entrusts us to **monitor the status** of women and girls, throughout San Francisco, to **investigate inequalities**, and to **propose remedies**.<sup>2</sup>

## OUR RESOURCES, TEAM

In FY 18-19, we managed a budget of **\$9.6 million** and employed **seven** full-time staff and **three** fellows. The Commission includes **seven** Commissioners appointed by the Mayor with wide-ranging expertise in gender equality.

[1] All references to “women and girls” include transgender and gender-expansive individuals, [2] Other mandates include, for example, implementing the principles of the Convention on the Elimination of all Forms of Discrimination Against Women in San Francisco.

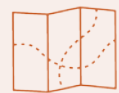
# EXECUTIVE SUMMARY OF OUR STRATEGY



## WHERE WE ARE GOING — OUR NORTH STAR

To transform San Francisco into a **fully gender equitable city**, we will **unlock the potential** of the City and County of San Francisco to **better serve women and girls** by incorporating a strong gender lens in (i) city government’s **internal** operations and policies as well as (ii) the city government’s **external** policies, programs, and partnerships.

Ultimately, we aspire to **catalyze transformative change** in the lives of women and girls while building a more **diverse and efficient** city government through **gender-responsive policies and programs**. These could include, for example, direct benefits to women and potential savings to the City.



## GETTING THERE

We will achieve our goals as:

- A direct **funder** (e.g., of the Gender-Based Violence Prevention and Intervention Program),
- A **convener** (e.g., of the Mayor’s Office, the Board of Supervisors, city agencies, and other stakeholders,
- An **advocate** for gender-equitable policies,
- A **researcher** on issues facing women and girls and gender equity within city government, and
- A **technical assistance provider** to help other city agencies apply a gender lens to their work.

To enhance our organizational effectiveness, we will undertake the following objectives:

- **Align existing activities:** We will prioritize and make cohesive our current portfolio to align with our new strategic direction,
- **Increase resources:** We will intentionally work to secure additional staff and resources to support the expansion of the department by continuing to build strategic relationships, and
- **Invest in infrastructure:** We will streamline internal operations to increase cohesion and efficiency, particularly by reimagining our research, and investing in communication and data systems.



## STAYING ON TRACK

We will **develop and implement criteria** to assess department resources to address pressing issues that do not align with our overall strategic direction.



## MEASURING PROGRESS

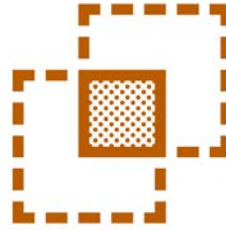
We will **measure, track, and report against key indicators** that capture our target outcomes.

# GUIDING PRINCIPLES OF OUR APPROACH



## GENDER EQUITABLE

We will apply gender equity principles and a human rights lens to all our work, in accordance with the principles of the U.N. Convention on the Elimination of all Forms of Discrimination Against Women.



## INTERSECTIONAL

We will consider the needs of all women and girls, focusing on underserved communities and recognizing the overlapping and inter-dependent systems of discrimination.



## COLLABORATIVE

We will work in close partnership and coordination with the Mayor's Office, the Board of Supervisors, city agencies, and other stakeholders, leveraging support from external partners and the Friends of the Commission on the Status of Women.

# OUR NORTH STAR

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To transform San Francisco into a fully gender equitable city, we will unlock the potential of the City and County of San Francisco to better serve women and girls by incorporating a strong gender lens in (i) city government's internal operations and policies as well as (ii) the city government's external policies, programs, and partnerships.



# OUR NORTH STAR

If we are successful in our efforts, we will catalyze greater personal safety, housing, and economic security for women and girls throughout San Francisco.



## ILLUSTRATIVE IMPACTS FROM ACHIEVING OUR NORTH STAR

*Not exhaustive*

### REDUCED GENDER-BASED VIOLENCE

Improving the link between law enforcement’s response to domestic violence incidents and access to service providers for victims could avert an estimated 250 incidents each year saving \$1.5 million in health care costs.<sup>1</sup>

### A SAFER WORKPLACE FOR WOMEN, AND COST SAVINGS TO THE CITY

Taking a gender lens to city operations could lead to a reduction in up to 87 internal sexual harassment related complaints (per 2018-19 data), creating a safer workplace with associated cost savings (e.g., settlements for lawsuits have cost the City as much as \$600,000 in some cases).<sup>2</sup>

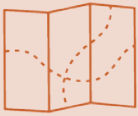
### INCREASED WOMEN’S ECONOMIC EMPOWERMENT

Increasing the number of women participating in citywide apprenticeship programs could increase their earnings by up to \$22,460 per year.<sup>3</sup>

### EXPAND HOUSING SECURITY

Increasing housing placements of commercially sexually exploited youth reduces youth homelessness.

**\*\*Impacts are illustrative, approximate, and not exhaustive.** They also do not take into account attribution, i.e., they are not specific to the DOSW activities but rather demonstrate the macro impacts of achieving the goal. Source: Dalberg Analysis, leveraging DOSW reports. [1] Reducing Domestic Violence in San Francisco: How Lethality Assessments Increase Service Connection for Survivors, Department on the Status of Women, 2019.), [2] EDHR Annual Reports on Sexual Harassment Complaints, [3] An Effectiveness Assessment and Cost-Benefit Analysis of Registered Apprenticeship in 10 States, Mathematica Policy Research, 2012



# GETTING THERE

Our theory of change will include five key sets of activities to advance towards our desired outcomes and end-goal.



## WHAT WE WILL DO (ACTIVITIES)

**Fund** Gender-Based Violence Prevention and Intervention Grants program and other city government initiatives to address women's needs (pending resourcing).

**Convene** the Mayor's office, the Board of Supervisors, city agencies, and other stakeholders to share, amplify learnings.

**Advocate** for gender-responsive changes to city operations and policies.

**Research** the issues facing women and girls and track the extent of gender equity within city government.

**Assist** the Mayor's Office, Board of Supervisors, and city agencies to apply a gender-responsive approach to policy-making in key areas of need, particularly freedom from violence, and economic and housing security.



## WHAT THIS WILL CREATE (OUTPUTS)

### Resources and Guidance

Resources and guidance (data, insights, toolkits, gender action plans) to measure progress towards gender equity of programming.

### Relationships

Cohesive relationships and increased strategic partnerships between the Commission/Department on the Status of Women, city agencies, and other stakeholders.

### Accountability

Increased city government accountability to the public on how gender equity is incorporated in policies and operations.



## TO WHAT END (OUTCOMES AND GOALS)

### Outcome 1 - Internal

A strong gender lens in city government operations and governance through gender-equitable leadership, policies, and processes.

### Outcome 2 – External

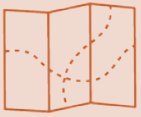
A strong gender lens in the city government's programs, policies, and partnerships tackling pressing needs of women and girls, such as:

- freedom from violence,
- workplace equity
- economic security, and
- housing security.



## GOAL

Unlock the full potential of the City and County of San Francisco to better serve women and girls.



# GETTING THERE

In parallel to our five key activities, we will pursue three strategic objectives to improve our organizational effectiveness and efficiency.

## STRATEGIC OBJECTIVE 1



### ALIGN

We will prioritize and make cohesive our current portfolio to align with our new strategic direction while reorienting or deprioritizing activities that are not aligned.

## STRATEGIC OBJECTIVE 2



### INCREASE RESOURCES

We will intentionally work to secure additional staff and resources to support the expansion of the Department by continuing to build strategic relationships.

## STRATEGIC OBJECTIVE 3



### INVEST

We will streamline internal operations to increase cohesion and efficiency, particularly by reimagining our research and investing in communication and data systems.



# ALIGNING OUR ACTIVITIES

We will prioritize key activities that align to our new strategic direction and refocus activities not aligned in our portfolio today.

		PRIORITIZE AND MAKE COHESIVE	
MANDATED	REORIENT TO NEW STRATEGY OR DEPRIORITIZE	EXAMPLES: <ul style="list-style-type: none"><li>• Gender-Based Violence Prevention &amp; Intervention Grants Program</li><li>• SF SOL Project</li><li>• Family Violence Council</li><li>• Gender Analysis of City Departments</li><li>• Local and State Legislation Analysis</li></ul>	
	EXAMPLES: <ul style="list-style-type: none"><li>• Gender Equality Principles Initiative</li><li>• Gender Equity Challenge</li><li>• GEP Website</li><li>• Hotel Council Women in Leadership Conference</li></ul>	EXAMPLES: <ul style="list-style-type: none"><li>• Domestic Violence Liaison Program</li><li>• Healthy Families Workplace Coalition</li><li>• Collaboration with Sexual Harassment &amp; Assault Response &amp; Prevention (SHARP) Office</li><li>• DV Awareness Month</li><li>• Department Fellowship Program</li></ul>	
NOT CURRENTLY ALIGNED WITH STRATEGY		CURRENTLY ALIGNED WITH STRATEGY	

Source: C/DOSW Activity Mapping. Note, this does not include 32 mandated administrative activities that we will continue to focus on to run the department’s day-to-day operations, e.g., preparation of the Annual Budget





## INCREASING RESOURCES

We will strategically invest in adding staff and discretionary budget to our resource portfolio, as well as build and deepen relationships.



### HUMAN CAPITAL

We will seek to expand staffing dedicated to (i) building quantitative tools and conducting data analysis, and (ii) conveying the Commission/Department's internal, external messages and cultivating media relations.

We will seek additional funding to invest in our people, data systems, and infrastructure.

### FINANCIAL CAPITAL



### POLITICAL CAPITAL

We will seek to build deeper and stronger relationships with the Mayor's Office, Board of Supervisors, city agencies, and other stakeholders.



# INVESTING IN OUR INFRASTRUCTURE

We will make targeted investments in our research, communications, and data systems to increase cohesiveness and efficiency.

## REIMAGINING OUR RESEARCH

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- **Critically evaluate current research practice.**
- **Build more user-friendly online resources to share insights.**

## SHARPENING OUR COMMUNICATIONS

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- **Internal:** Conduct an end-to-end communication process review, identify and resolve pain-points; consider committee structure as one option to address pain points.
- **External:** Re-work website, update and standardize marketing materials, and develop Rapid Response Media protocols (see next page).

## IMPROVING DATA SYSTEMS

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- **Scan existing city data resources.**
- **Finalize ongoing internal data management efforts**, e.g., shared document storage and calendar between Commissioners and Staff.
- **Invest in developing back-end data collection and processing tools.**



# STAYING ON TRACK

To stay on track, we will clearly articulate what we will **not** do and develop criteria for addressing time-sensitive issues.

## WHAT WE WILL NOT DO



Partner directly with the private sector to implement programs without involving other city agencies.



Support broader state, national, or international efforts to advance gender equality without a clear link back to city government and our gender focus at home.



Support one-off new initiatives or partnerships that do not clearly leverage synergies with our current portfolio and efforts.



## HOW WE WILL BE ADAPTIVE AND RESPONSIVE

**We will develop criteria to assess department resources to address pressing issues that do not align with our overall strategic direction.**

To address these issues, we will also adopt a Rapid Response Media policy.

For example:

- Determine level of engagement (lead/support/decline),
- Deploy pre-assigned spokespeople and messages,
- Target pre-determined outlets (e.g., DOSW website, specific news agencies in coordination with the relevant city authorities).



# MEASURING OUR PROGRESS

We will measure, track, and report against indicators that map to our theory of change.



## OUTPUT INDICATORS

### Resources & Guidance

- Number of completed CEDAW gender analyses of city operations.
- Number of draft legislations reviewed for gender equity.

### Relationships

- Number of partnerships with other city agencies.

### Accountability

- Number of city agencies that collect gender data in delivery of services.



## OUTCOME INDICATORS

### Outcome 1 – Internal City Operations

- Percent of women leaders, employees in city government.<sup>1</sup>
- Percent of women in city-wide workforce development programs.
- Number of contacts seeking support from Domestic Violence Liaisons.

### Outcome 2 – External Policies, Programs

- **Freedom from violence:** Percentage of women experiencing gender-based violence in the past 12 months.
- **Workplace equity:** Gender pay gap.
- **Economic security:** Number and percentage of women-owned businesses.
- **Housing security:** Percentage of women experiencing poverty or acute economic insecurity in the last three months, including homelessness.

[1] To be compiled in partnership with the San Francisco Department of Human Resources. Source: Dalberg analysis, 2019. Indicators may be revised over time at DOSW's discretion.

# ACKNOWLEDGEMENTS

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We are grateful to the following experts for their input into our strategic planning process

---

Beverly Upton, SF Domestic Violence Consortium  
Carolyn Wang Kong, Blue Shield of California Foundation  
Clementine Ntshaykolo, San Francisco Safe House  
Denny David, LYRIC  
Elizabeth Lanyon, National Center for Lesbian Rights  
Emberly Cross, Cooperative Restraining Order Clinic  
Esta Soler, Futures Without Violence  
Farmmary Saephan, APA Family Support Services  
Gloria Dominguez, Mission Neighborhood Centers  
Gordon Mar, SF Board of Supervisors  
Hillary Ronen, SF Board of Supervisors  
Julia Parish, Legal Aid at Work

Julie Abrams, How Women Lead  
Kara Duggan, La Casa de las Madres  
Kathy Black, La Casa de las Madres  
Kelsey Friedman, Jewish Family and Children's Services  
Kim Churches, American Association of University Women  
Krishanti Dharmaraj, Rutgers  
Maria Jimenez, Mujeres Unidas y Activas  
Marjan Philhour, Mayor London N. Breed's Office  
Mary Martinez, WOMAN, Inc.  
Micki Callahan, Dept of Human Resources  
Molly Whelan, Friends of COSW  
Nicole Santamaria, El/La Para Trans Latinas

Orchid Pusey, Asian Women's Shelter  
Protima Pandey, Office of Women's Policy, Santa Clara  
Rafael Mandelman, SF Board of Supervisors  
Saerom Choi, Asian Pacific Islander Legal Outreach  
Sandra Fewer, SF Board of Supervisors  
Shakirah Simley, SF Board of Supervisors  
Shamann Walton, SF Board of Supervisors  
Sheryl Davis, Human Rights Commission  
Surina Khan, Women's Foundation of California  
Tania Del Rio, Boston Dept of Women's Advancement  
Vylma Ortiz, The Women's Building

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Rent Board Annual Report on Buyout Agreements  
**Date:** Tuesday, February 4, 2020 6:06:00 PM  
**Attachments:** [Annual Report on Buyout Agreements 2020.pdf](#)

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Dear Ms. Calvillo:

Pursuant to Section 37.9E(j) of the Rent Ordinance, Chapter 37 of the San Francisco Administrative Code, the Rent Board is providing its third annual report regarding implementation of Section 37.9E ("Buyout Ordinance"), which became operative on March 7, 2015. This report will be the fourth report to cover a full calendar year and includes a list of all units that have been the subject of Buyout Agreements filed with the Department from January 1, 2019 through December 31, 2019.

Please don't hesitate to contact me should you have any questions.

Sincerely,  
Robert Collins

--

Robert Collins / Executive Director / San Francisco Rent Board / (415) 252-4628 / [sfrb.org](http://sfrb.org) / 25 Van Ness Ave., Ste. 320 / San Francisco, CA

City and County of San Francisco



Residential Rent Stabilization  
and Arbitration Board

DAVID GRUBER  
PRESIDENT

DAVE CROW  
SHOBA DANDILLAYA  
RICHARD HUNG  
REESE AARON ISBELL  
ASHLEY KLEIN  
CATHY MOSBRUCKER  
KENT QIAN  
ARTHUR TOM  
DAVID WASSERMAN

LONDON N. BREED  
MAYOR

ROBERT A. COLLINS  
EXECUTIVE DIRECTOR

January 30, 2020

Angela Calvillo  
Clerk of the Board  
Board of Supervisors, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Re: Rent Board Annual Report on Buyout Agreements

Dear Ms. Calvillo:

Pursuant to Section 37.9E(j) of the Rent Ordinance, Chapter 37 of the San Francisco Administrative Code, the Rent Board is providing its fourth annual report regarding implementation of Section 37.9E ("Buyout Ordinance"), which became operative on March 7, 2015. This report includes a list of all units that have been the subject of Buyout Agreements filed with the Department from January 1, 2019 through December 31, 2019.

**Data Reported from Filings Under Section 37.9E**

During the period of January 1, 2019 through December 31, 2019, a total of 833 Declaration of Landlord Regarding Service of Pre-Buyout Negotiations Disclosure Forms ("Declarations") were filed with the Department. During the same period, a total of 365 Buyout Agreements were filed with the Department. These documents are available for public viewing via a searchable database at the Rent Board's office as required by Section 37.9E(i).

♻️ Printed on 100% post-consumer recycled paper

The following list shows the total number of Declarations and Buyout Agreements filed with the Department during the reporting period, organized by zip code/neighborhood:

<b><u>Zip Code/Neighborhood</u></b>	<b><u>Declarations Filed</u></b>	<b><u>Buyout Agreements Filed</u></b>
94102 – Civic Center	19	11
94103 – South of Market	17	3
94104 – Downtown	0	0
94105 – Embarcadero	0	0
94107 – Potrero	6	3
94108 – Chinatown	6	2
94109 – Tenderloin	65	32
94110 – Mission	114	53
94111 – Financial District	0	0
94112 – Ingleside	63	22
94114 – Eureka Valley	61	23
94115 – Western Addition	47	25
94116 – Parkside	41	21
94117 – Haight-Ashbury	88	30
94118 – Inner Richmond	50	24
94121 – Outer Richmond	41	18
94122 – Sunset	40	23
94123 – Marina	31	11
94124 – Bayview	20	4
94127 – West Portal	22	12
94131 – Diamond Heights	28	13
94132 – Lake Merced	8	4
94133 – North Beach	36	17
94134 – Portola	30	14
<b>Totals</b>	<b>833</b>	<b>365</b>

A list of all rental units that have been the subject of Buyout Agreements filed with the Rent Board between January 1, 2019 and December 31, 2019 is attached to this report in accordance with Section 37.9E(j).



This report on Buyout Agreements can be found on our website under "Statistics," using the link entitled "Annual Buyout Agreements Report." Please call me at 252-4628 should you have any questions regarding this report.

Sincerely,

  
Robert A. Collins  
Executive Director  
Residential Rent Stabilization and Arbitration Board

Mayor London N. Breed  
Supervisor Norman Yee  
Supervisor Sandra Lee Fewer  
Supervisor Catherine Stefani  
Supervisor Aaron Peskin  
Supervisor Gordon Mar  
Supervisor Dean Preston  
Supervisor Matt Haney  
Supervisor Rafael Mandelman  
Supervisor Hillary Ronen  
Supervisor Shamann Walton  
Supervisor Ahsha Safai  
Commissioner David G. Gruber  
Commissioner Dave Crow  
Commissioner Shoba Dandillaya  
Commissioner Richard Hung  
Commissioner Reese Aaron Isbell  
Commissioner Ashley Klein  
Commissioner Cathy Mosbrucker  
Commissioner Kent Qian  
Commissioner Arthur Tom  
Commissioner David Wasserman  
Library Documents Dept.



Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco

**Buyout Ordinance Annual Report**  
**Total Number of Buyout Agreements Filed - 365**

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
<b>94102</b>				<b>11</b>
3/14/2019	B190130	355 Fulton Street, #308	94102	
4/1/2019	B190325	56 Mason Street, #410	94102	
4/5/2019	B190260	207 Gough Street, #54	94102	
5/20/2019	B190738	15 Hermann Street, #202	94102	
5/31/2019	B170631	681 Fell Street	94102	
6/3/2019	B190880	400 Page Street, #207	94102	
6/11/2019	B191310	738 Hayes Street	94102	
7/9/2019	B190972	637 Fulton Street	94102	
7/22/2019	B191187	566 Fell Street, #7	94102	
9/9/2019	B191744	566 Fell Street, #1	94102	
11/15/2019	B192195	344 Ellis Street, #3	94102	
<b>94103</b>				<b>3</b>
2/4/2019	B183338	1183 Howard Street	94103	
8/2/2019	B191211	18 Elgin Park	94103	
12/23/2019	B192072	1035 Natoma Street	94103	
<b>94107</b>				<b>3</b>
1/14/2019	B181610	2238 23rd Street	94107	
4/1/2019	B182257	324 Connecticut Street, #b	94107	
9/5/2019	B191660	972 Harrison Street, #a	94107	
<b>94108</b>				<b>2</b>
7/1/2019	B190777	855 Pine Street, #15	94108	
7/31/2019	B190570	1177 California Street, #1010	94108	
<b>94109</b>				<b>32</b>
1/4/2019	B183037	2095 Jackson Street, #201	94109	
1/30/2019	B182772	1998 Broadway Street, #1506	94109	
2/6/2019	B190127	1170 Vallejo Street	94109	
4/19/2019	B190495	1705 Octavia Street, #301	94109	
4/25/2019	B181873	1439 Leavenworth Street, #1	94109	
4/25/2019	B190985	1439 Leavenworth Street, #2	94109	
5/2/2019	B190031	1157 Broadway Street, #3	94109	
5/2/2019	B190035	1157 Broadway Street, #7	94109	
5/8/2019	B190563	1175 Chestnut Street, #302	94109	
5/15/2019	B182980	2307 Van Ness Avenue	94109	
6/4/2019	B190572	2200 Larkin Street, #2	94109	
6/26/2019	B191033	1998 Broadway Street, #702	94109	
7/9/2019	B190249	1661 Bush Street, #4	94109	
7/29/2019	B191183	1516 Clay Street	94109	
8/8/2019	B191318	1733 Larkin Street	94109	
8/21/2019	B191250	1625 Larkin Street, #b	94109	



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report  
Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
8/26/2019	B191520	2700 Polk Street, #7	94109	
9/12/2019	B191152	2459 Larkin Street, #9	94109	
9/13/2019	B191527	1950 Gough Street, #102	94109	
9/17/2019	B191532	1624 Sacramento Street, #16	94109	
9/26/2019	B191251	1625 Larkin Street, #c	94109	
9/26/2019	B191252	1625 Larkin Street, #e	94109	
10/30/2019	B192346	2200 Larkin Street, #7	94109	
10/30/2019	B192280	455 Eddy Street, #211	94109	
11/4/2019	B192281	1315 Jackson Street, #4	94109	
11/8/2019	B192360	1755 Van Ness Avenue, #202	94109	
11/14/2019	B192059	1626 Washington Street	94109	
11/20/2019	B192454	1655 Jones Street	94109	
11/21/2019	B191315	1859 Broadway Street	94109	
12/2/2019	B192058	1624 Washington Street	94109	
12/4/2019	B192846	1966 Pacific Avenue, #301	94109	
12/5/2019	B192828	1180 Filbert Street, #101	94109	

94110

53

1/9/2019	B182738	2892 23rd Street	94110
1/25/2019	B181938	3640 26th Street, #3	94110
2/5/2019	B181736	3640 26th Street, #5	94110
2/25/2019	B170177	1455 South Van Ness Avenue	94110
3/4/2019	B170175	1453 South Van Ness Avenue	94110
3/12/2019	B190161	354 Crescent Avenue	94110
3/15/2019	B170176	1453 South Van Ness Avenue, #a	94110
3/15/2019	B190582	270 Coleridge Street	94110
3/18/2019	B181775	3171 Cesar Chavez Street, #1st Floor Unit	94110
3/18/2019	B181776	3171 Cesar Chavez Street, #2nd Floor Unit	94110
3/18/2019	B181777	3173 Cesar Chavez Street	94110
3/21/2019	B170179	1457 South Van Ness Avenue	94110
3/22/2019	B171870	950 Treat Avenue, #in-law	94110
4/1/2019	B190143	1454 South Van Ness Avenue, #1	94110
4/1/2019	B190144	1454 South Van Ness Avenue, #2	94110
4/3/2019	B183332	44 Peralta Avenue, #b	94110
4/9/2019	B183253	77 Manchester Street, #in-law	94110
4/11/2019	B172917	247 Richland Avenue, #upstairs	94110
4/12/2019	B182917	144 Coleridge Street	94110
4/15/2019	B163648	666 South Van Ness Avenue, #a	94110
4/23/2019	B190246	1326 Dolores Street	94110
4/24/2019	B190479	127 Ellert Street, #a	94110
5/2/2019	B190482	1157 Valencia Street, #6	94110
5/8/2019	B190141	1130 Alabama Street	94110



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report  
Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
5/17/2019	B190565	1028 Capp Street	94110	
6/24/2019	B190741	673 Shotwell Street, #a, Room 3	94110	
7/11/2019	B190318	318 San Jose Avenue	94110	
7/26/2019	B170180	1457 South Van Ness Avenue, #a	94110	
8/15/2019	B191312	3661 20th Street, #a	94110	
8/19/2019	B190956	19 San Carlos Street	94110	
8/23/2019	B191156	109 Liberty Street, #4	94110	
8/27/2019	B191213	70 Liberty Street, #7	94110	
9/3/2019	B191218	2477 Mission Street, #12	94110	
9/6/2019	B191259	3442 19th Street	94110	
9/16/2019	B192056	425 Guerrero Street	94110	
9/20/2019	B190486	964 Hampshire Street	94110	
9/27/2019	B192817	673 Shotwell Street, #a, Room 1	94110	
9/30/2019	B191308	72 28th Street	94110	
10/8/2019	B192818	673 Shotwell Street, #a, Room 2	94110	
10/11/2019	B190163	1454 South Van Ness Avenue, #3	94110	
11/5/2019	B192057	1477 Guerrero Street	94110	
11/5/2019	B181771	3430 22nd Street	94110	
11/5/2019	B181772	3426 22nd Street	94110	
11/5/2019	B181773	3428 22nd Street	94110	
11/5/2019	B192970	3432 22nd Street	94110	
11/5/2019	B190788	3603 Mission Street	94110	
11/12/2019	B191489	2752 Harrison Street	94110	
11/20/2019	B190378	20 Oakwood Street, #3	94110	
11/25/2019	B191655	1260 Vermont Street, #lower	94110	
12/10/2019	B191654	1258 Vermont Street, #lower	94110	
12/16/2019	B192843	3189 17th Street	94110	
12/20/2019	B192186	3484 Mission Street, #b	94110	
12/26/2019	B192945	267 Fair Oaks Street	94110	

94112

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1/3/2019	B183190	719 Faxon Avenue	94112
1/8/2019	B183392	205 Summit Street	94112
2/19/2019	B183491	657 Huron Avenue, #upper Unit	94112
4/22/2019	B190881	325 Niagara Avenue	94112
4/24/2019	B190986	94 Ney Street, #downstairs Unit	94112
5/21/2019	B182002	47 Stoneyford Avenue, #upper Unit	94112
5/24/2019	B190735	207 Russia Avenue, #lower In-law	94112
6/5/2019	B190977	137 Bertita Street	94112
6/13/2019	B191361	217 Vienna Street	94112
6/21/2019	B190971	141 Paris Street	94112
6/24/2019	B182690	961 Delano Avenue, #b	94112



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report  
Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
6/25/2019	B190978	310 Delano Avenue	94112	
7/29/2019	B183198	4204 Mission Street, #2	94112	
8/22/2019	B190785	342 Judson Avenue, #lower Level Room	94112	
10/4/2019	B192438	950 Cayuga Avenue, #lower Level	94112	
10/31/2019	B192075	406 Faxon Avenue, #in-law Unit	94112	
11/7/2019	B191737	274 Naples Street, #downstairs Unit	94112	
11/22/2019	B191517	150 London Street	94112	
12/6/2019	B192066	73 Maynard Street	94112	
12/16/2019	B191924	169 Louisburg Street, #downstairs Unit	94112	
12/23/2019	B192971	623 Athens Street	94112	
12/26/2019	B193322	4960 Mission Street, #room 4	94112	

94114

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1/3/2019	B182651	153 Grand View Avenue	94114
2/4/2019	B182747	3874 17th Street, #3	94114
2/26/2019	B181328	30 Romain Street	94114
4/2/2019	B182403	2356 15th Street	94114
7/1/2019	B190959	155 Henry Street	94114
7/15/2019	B191735	456 Corbett Avenue	94114
7/19/2019	B191188	1376 Clayton Street	94114
8/5/2019	B190373	3084 Market Street	94114
8/12/2019	B190026	462 Elizabeth Street	94114
8/13/2019	B190327	1980 15th Street	94114
8/20/2019	B190974	959 14th Street	94114
8/28/2019	B191150	263 Eureka Street	94114
9/19/2019	B152900	140 Noe Street	94114
9/24/2019	B182408	3731 23rd Street	94114
10/2/2019	B190897	4352 24th Street	94114
10/8/2019	B181407	3937 17th Street	94114
10/28/2019	B191304	4407 18th Street	94114
11/19/2019	B192456	4252 21st Street	94114
11/25/2019	B192362	195 Henry Street	94114
11/27/2019	B191651	126 Henry Street	94114
11/27/2019	B191734	128 Henry Street	94114
12/2/2019	B191210	511 Eureka Street	94114
12/4/2019	B192348	1044 Noe Street	94114

94115

25

1/14/2019	B183089	2890 California Street, #405	94115
1/30/2019	B183386	2201 California Street, #40	94115
1/30/2019	B183309	3110 Clay Street, #1	94115
2/19/2019	B172861	2425 Buchanan Street, #203	94115
3/6/2019	B183334	2321 Scott Street, #10	94115



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report***  
***Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
3/18/2019	B182977	1042 Divisadero Street	94115	
3/19/2019	B190581	1460 Golden Gate Avenue, #10	94115	
4/26/2019	B190385	2814 Clay Street, #a	94115	
5/14/2019	B183408	2945 Pacific Avenue, #10	94115	
6/18/2019	B190798	1872 Mcallister Street	94115	
6/25/2019	B190786	1795 O'farrell Street, #103	94115	
7/29/2019	B190021	1795 O'farrell Street, #b	94115	
7/29/2019	B190493	2982 Clay Street	94115	
8/1/2019	B190898	3234 Washington Street, #3	94115	
8/20/2019	B161220	2174 California Street, #h	94115	
8/22/2019	B191185	1577 Mcallister Street	94115	
8/23/2019	B192170	2615 Sutter Street, #1/2	94115	
8/23/2019	B190137	840 Central Avenue	94115	
9/12/2019	B191035	901 Broderick Street, #10	94115	
9/13/2019	B191772	2540 Post Street	94115	
9/24/2019	B182851	2706 Sutter Street	94115	
9/24/2019	B192816	2708 Sutter Street	94115	
10/15/2019	B191521	2467 Pacific Avenue	94115	
10/21/2019	B191186	1579 Mcallister Street	94115	
11/26/2019	B190982	3040 Jackson Street, #a	94115	

94116

21

1/4/2019	B183327	2395 29th Avenue, #a	94116	
3/11/2019	B183409	1900 33rd Avenue	94116	
3/27/2019	B190244	2626 Vicente Street	94116	
4/17/2019	B190083	2106 27th Avenue	94116	
4/29/2019	B182390	1971 30th Avenue	94116	
4/29/2019	B190488	3334 Taraval Street	94116	
5/15/2019	B190511	2658 17th Avenue	94116	
5/31/2019	B190732	2575 40th Avenue	94116	
6/7/2019	B190795	3032 Ulloa Street	94116	
7/1/2019	B190756	2082 33rd Avenue	94116	
7/18/2019	B191160	849 Santiago Street	94116	
7/24/2019	B190775	1345 Vicente Street	94116	
7/29/2019	B190754	2030 42nd Avenue	94116	
8/13/2019	B190758	1991 19th Avenue, #second Floor	94116	
8/26/2019	B190569	2146 25th Avenue, #downstairs Unit	94116	
8/30/2019	B190981	2100 44th Avenue	94116	
9/9/2019	B191649	3727 Taraval Street	94116	
9/23/2019	B191653	2579 37th Avenue, #lower	94116	
11/21/2019	B191533	1927 22nd Avenue	94116	
11/22/2019	B190757	1991 19th Avenue, #ground Floor	94116	



Residential Rent Stabilization and Arbitration Board  
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**Buyout Ordinance Annual Report**  
**Total Number of Buyout Agreements Filed - 365**

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
12/16/2019	B192351	2334 Funston Avenue, #lower Level	94116	
94117				30
1/16/2019	B190125	1417 Cole Street	94117	
1/24/2019	B170731	643 Webster Street, #7	94117	
1/29/2019	B183207	1852 Fell Street, #6	94117	
1/30/2019	B183314	1345 Grove Street, #c	94117	
2/6/2019	B190128	940 Hayes Street, #11	94117	
2/7/2019	B183216	1264 Page Street, #d	94117	
2/12/2019	B190160	160 Buena Vista Terrace	94117	
2/28/2019	B182614	1264 Page Street, #a	94117	
2/28/2019	B190484	596 Page Street, #6	94117	
4/1/2019	B190037	50 Clayton Street	94117	
4/24/2019	B181778	1967 Oak Street	94117	
4/30/2019	B190480	220 Hermann Street, #a	94117	
5/2/2019	B191045	737 Ashbury Street, #2	94117	
5/13/2019	B191335	1985 Fulton Street, #203	94117	
5/13/2019	B190737	275 Grattan Street, #9	94117	
5/13/2019	B190309	924 Stanyan Street	94117	
5/17/2019	B190388	565 Page Street, #4	94117	
6/3/2019	B180329	1290 Grove Street, #204	94117	
6/3/2019	B190799	625 Scott Street, #206	94117	
6/10/2019	B190566	565 Page Street, #3	94117	
6/20/2019	B190254	158 Alpine Terrace, #a	94117	
6/21/2019	B190900	635 Scott Street, #2	94117	
7/31/2019	B191916	811 Oak Street, #basement Unit	94117	
10/3/2019	B192444	522 Haight Street	94117	
10/15/2019	B191656	807 Ashbury Street, #4	94117	
10/21/2019	B191144	546 Clayton Street, #b	94117	
10/25/2019	B192187	131 Belvedere Street	94117	
11/19/2019	B192345	203 Carl Street	94117	
12/2/2019	B191145	548 Clayton Street, #b	94117	
12/16/2019	B170651	1007 Haight Street, #6	94117	
94118				24
1/18/2019	B182648	342 5th Avenue, #1	94118	
2/11/2019	B160218	3834 Sacramento Street	94118	
3/22/2019	B182919	59 Cook Street	94118	
4/22/2019	B172059	767 6th Avenue, #2	94118	
5/6/2019	B190585	500 9th Avenue, #4	94118	
6/3/2019	B191611	252 10th Avenue	94118	
6/3/2019	B172614	4005 California Street, #9	94118	
7/5/2019	B191650	1718 Anza Street	94118	



**Residential Rent Stabilization and Arbitration Board  
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***Buyout Ordinance Annual Report  
Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
7/10/2019	B191220	45 Iris Avenue	94118	
7/24/2019	B191904	5136 Geary Boulevard, #4	94118	
7/26/2019	B191903	41 Palm Avenue, #2	94118	
8/1/2019	B190589	95 Iris Avenue	94118	
8/6/2019	B190778	186 Jordan Avenue	94118	
8/6/2019	B190780	3116 Geary Boulevard	94118	
8/9/2019	B190580	426 Funston Avenue	94118	
8/13/2019	B190567	3665 Clay Street, #upper Unit	94118	
8/16/2019	B191253	190 8th Avenue, #7	94118	
8/20/2019	B161213	225 11th Avenue, #301	94118	
8/29/2019	B190779	3114 Geary Boulevard	94118	
9/18/2019	B192815	390 Arguello Boulevard, #7	94118	
10/22/2019	B192834	3036 Fulton Street	94118	
11/5/2019	B190960	1431 Balboa Street	94118	
12/18/2019	B192949	686 3rd Avenue	94118	
12/26/2019	B192169	180 9th Avenue	94118	

94121

18

2/1/2019	B183200	5605 California Street	94121
2/4/2019	B190253	463 30th Avenue, #in Law	94121
3/11/2019	B183406	318 25th Avenue, #3	94121
4/12/2019	B190069	462 25th Avenue, #3	94121
5/6/2019	B190561	417 32nd Avenue, #upper	94121
5/16/2019	B190374	590 45th Avenue	94121
5/22/2019	B182517	322 El Camino Del Mar, #1	94121
5/24/2019	B190497	2020 Lake Street	94121
8/5/2019	B191917	570 34th Avenue	94121
8/8/2019	B190890	4740 Balboa Street, #302	94121
8/21/2019	B190963	517 23rd Avenue	94121
8/26/2019	B190962	515 23rd Avenue	94121
8/30/2019	B190380	608 29th Avenue	94121
10/17/2019	B191747	620 25th Avenue	94121
11/5/2019	B191174	4945 Anza Street, #in-law	94121
11/22/2019	B193189	4544 Fulton Street	94121
12/2/2019	B190579	739 40th Avenue	94121
12/4/2019	B191173	4945 Anza Street, #single Room In Main House	94121

94122

23

1/7/2019	B182913	1542 46th Avenue, #upper Unit	94122
1/28/2019	B183194	1394 18th Avenue	94122
1/29/2019	B182395	1735 23rd Avenue, #lower Unit	94122
2/5/2019	B183326	3322 Judah Street	94122
3/5/2019	B183227	29 Lincoln Way	94122





Residential Rent Stabilization and Arbitration Board  
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**Buyout Ordinance Annual Report**  
**Total Number of Buyout Agreements Filed - 365**

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
3/12/2019	B183410	1324 8th Avenue, #2	94122	11
3/18/2019	B183195	1398 18th Avenue, #a	94122	
3/18/2019	B190481	1719 35th Avenue	94122	
3/29/2019	B190242	1242 44th Avenue	94122	
4/2/2019	B183412	1511 28th Avenue	94122	
5/7/2019	B190384	3633 Lincoln Way	94122	
5/14/2019	B190148	1615 33rd Avenue	94122	
6/3/2019	B182646	1227 40th Avenue, #lower Unit	94122	
6/5/2019	B190386	1366 5th Avenue, #1	94122	
6/10/2019	B183250	1774 24th Avenue	94122	
6/13/2019	B182737	1381 43rd Avenue	94122	
7/8/2019	B190259	1388 10th Avenue	94122	
8/7/2019	B191303	1766 16th Avenue	94122	
8/9/2019	B191764	1472 48th Avenue, #4	94122	
8/30/2019	B191177	1400 29th Avenue	94122	
10/24/2019	B172732	1334 29th Avenue	94122	
11/7/2019	B192194	1278 3rd Avenue, #1	94122	
12/19/2019	B192272	1462 29th Avenue, #ground Floor Unit	94122	
<b>94123</b>				<b>11</b>
3/11/2019	B183490	2604 Gough Street	94123	12
4/19/2019	B190496	1935 Jefferson Street, #201	94123	
4/23/2019	B183189	1306 Francisco Street	94123	
5/1/2019	B182920	3517 Divisadero Street	94123	
7/1/2019	B191037	1555 Chestnut Street, #2	94123	
7/30/2019	B161112	2232 North Point Street, #6	94123	
9/24/2019	B181981	2835 Octavia Street	94123	
11/12/2019	B191759	1767 Green Street	94123	
11/21/2019	B192359	3540 Broderick Street	94123	
12/10/2019	B192835	1900 Jefferson Street, #101	94123	
12/26/2019	B192950	1972 Union Street	94123	
<b>94124</b>				<b>4</b>
4/3/2019	B183042	1620 La Salle Avenue	94124	12
9/24/2019	B190794	1469 Palou Avenue	94124	
10/15/2019	B191745	1714 Mckinnon Avenue	94124	
11/5/2019	B192353	1743 La Salle Avenue	94124	
<b>94127</b>				<b>12</b>
1/8/2019	B181327	111 Cresta Vista Drive	94127	12
3/13/2019	B190146	193 Marietta Drive	94127	
4/4/2019	B190121	79 Los Pamos Drive, #top Floor	94127	
5/9/2019	B190319	271 Kensington Way	94127	



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report***  
***Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
7/11/2019	B190899	662 Monterey Boulevard	94127	
7/17/2019	B190896	701 Mangels Avenue, #a	94127	
8/30/2019	B192182	31 El Sereno Court	94127	
10/10/2019	B191957	460 Marietta Drive	94127	
10/28/2019	B191919	81 Teresita Boulevard, #lower In-law	94127	
10/31/2019	B193062	105 Robinhood Drive	94127	
10/31/2019	B193063	105 Robinhood Drive	94127	
11/19/2019	B192458	88 Westgate Drive, #b	94127	

94131

13

1/14/2019	B182921	206 Monterey Boulevard	94131
2/5/2019	B181988	3640 26th Street, #4	94131
3/19/2019	B181203	340 Warren Drive, #c	94131
3/28/2019	B182051	215 Detroit Street	94131
5/30/2019	B190514	21 Whitney Street	94131
7/16/2019	B190776	888 Corbett Avenue, #a	94131
8/13/2019	B171301	21 Brompton Avenue	94131
8/16/2019	B191306	403 27th Street	94131
8/30/2019	B191307	381 Day Street	94131
11/21/2019	B193064	4110 26th Street	94131
12/16/2019	B192450	288 27th Street, #2	94131
12/16/2019	B192451	288 27th Street, #3	94131
12/18/2019	B192956	4044 Cesar Chavez Street, #1/2	94131

94132

4

6/14/2019	B191245	119 Ramsell Street	94132
7/17/2019	B190882	520 Orizaba Avenue	94132
7/22/2019	B190485	511 Vidal Drive	94132
10/4/2019	B191750	210 Lake Merced Hi	94132

94133

17

1/3/2019	B182832	820 Green Street	94133
1/22/2019	B183333	1472 Filbert Street, #605	94133
1/28/2019	B183316	28 Salmon Street	94133
4/26/2019	B190458	430 Green Street	94133
4/26/2019	B182389	578 Chestnut Street	94133
4/26/2019	B190984	576 Chestnut Street	94133
5/2/2019	B172072	27 Auburn Street	94133
6/11/2019	B190746	312 Francisco Street	94133
6/18/2019	B190463	646 Lombard Street	94133
6/21/2019	B182445	574 Chestnut Street	94133
7/10/2019	B190734	756 Chestnut Street	94133
8/12/2019	B191949	18 Wayne Place	94133



**Residential Rent Stabilization and Arbitration Board  
City & County Of San Francisco**

***Buyout Ordinance Annual Report  
Total Number of Buyout Agreements Filed - 365***

1/1/2019 Through 12/31/2019

Date Filed	Buyout ID	Property Address	Zip Code	# of Buyout Agreements
9/6/2019	B190884	726 Lombard Street	94133	14
10/15/2019	B192013	46 Jasper Place	94133	
10/31/2019	B192969	1024 Filbert Street	94133	
11/21/2019	B192468	267 Green Street	94133	
12/4/2019	B170243	43 Brant Alley	94133	
94134				14
2/12/2019	B183203	825 Silliman Street	94134	365
3/4/2019	B190024	3190 San Bruno Avenue, #21	94134	
3/19/2019	B183310	420 Oxford Street	94134	
5/2/2019	B190461	360 Sweeny Street	94134	
7/1/2019	B190491	51 Pasadena Street, #in-law Unit	94134	
7/5/2019	B191042	831 Brussels Street, #top Floor Bedroom No.2	94134	
8/2/2019	B191260	272 Oxford Street	94134	
8/9/2019	B191751	744 Dartmouth Street	94134	
8/9/2019	B191043	831 Brussels Street, #top Floor Bedroom No. 1	94134	
9/17/2019	B191741	130 Felton Street	94134	
10/28/2019	B191950	465 Brussels Street	94134	
11/26/2019	B192832	3334 San Bruno Avenue, #3	94134	
12/23/2019	B192941	736 Girard Street, #rear Unit	94134	
12/27/2019	B192951	39 Colby Street, #lower Level Unit	94134	

**TOTAL**

**365**

**From:** [Board of Supervisors. \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Dog Stolen- Jackson SF, CA  
**Date:** Thursday, February 6, 2020 11:36:00 AM

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**From:** Christine Harris <christinelynnharris@yahoo.com>  
**Sent:** Friday, January 31, 2020 10:39 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>  
**Cc:** Gavin Newsom <gavin@gavinnewsom.com>; Kalama Harris <kamala@kamalaharris.org>; Nancy Pelosi <ca12npima@mail.house.gov>; Hon. David Chiu <assemblymember.chiu@assembly.ca.gov>; Senator Wiener <Senator.Wiener@senate.ca.gov>  
**Subject:** Re: Dog Stolen- Jackson SF, CA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello Honorable Public Official's,

I posted a link about dog fighting on NextDoor a few days ago. I was then stalked.

Today, this was written on our sidewalk on front of our building 1/31/2020. It includes the three 7's I use on my Twitter account.  
ChrissyLove777.

It appears I am being targeted to oppression and stalked to be intimidated. Trump does this to people.



I am grateful for everything.

Kindness

Christine

On Jan 23, 2020, at 8:55 PM, Christine Harris <[christinelynnharris@yahoo.com](mailto:christinelynnharris@yahoo.com)> wrote:

Hello Honourable Board of Supervisors and Honourable Mayor London Breed,

Thank you for all that you do.

I have been reaching out to create awareness of a dog theft in Bernal Heights, San Francisco, CA.

[www.bringjacksonhome.com](http://www.bringjacksonhome.com)

I have a Twitter account for Jackson, I have posted fliers, posted on NextDoor and Facebook.

I am experiencing stalking and other strange occurring activities on my social media. So strange.

I live in a liberal open city and I should not have to be silenced by anyone to help a girl find her dog.

Thank you for your time and consideration.

I am grateful for everything.

Kindness,

Christine Harris

San Francisco, CA

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Adults will be kids SB 889  
**Date:** Thursday, February 6, 2020 11:36:00 AM

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**From:** Allen Jones <jones-allen@att.net>  
**Sent:** Tuesday, January 28, 2020 2:25 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Cowan, Sheryl (JUV) <sheryl.cowan@sfgov.org>; Silva-Re, Pauline (JUV) <pauline.silva-re@sfgov.org>  
**Cc:** Jill Tucker <jtucker@sfchronicle.com>; Joaquin Palomino <JPalomino@sfchronicle.com>; Joshua S. <jsabatini@sfxaminer.com>; John Diaz <jdiaz@sfchronicle.com>; Heather Knight <hknight@sfchronicle.com>; P. Matier <pmatier@sfchronicle.com>; metro@sfchronicle.com; Newstips <newstips@sfxaminer.com>  
**Subject:** Adults will be kids SB 889

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Attention: All Members of the San Francisco Board of Supervisors, Mayor London Breed, SF Juvenile Probation Commission, Chief of Juvenile Probation Katy W. Miller,

I wish y'all ("Leaders") make up your mind. Are these kids or are they adults? The SF Board of Supervisors along with the SF Chronicle is dead set on closing juvenile hall at a time, state lawmakers are trying to change a law that would lock more "Juveniles" up at the hall. You people (SF Chronicle/SF Board of Supervisors) are so confused, "You don't know if you're on foot or horseback."

As reported by SF Chronicle reporter, Jill Tucker, it is impossible to gauge the closing of the juvenile hall when the state is considering raising the age in which a person can be considered a minor up to the age of 19. <https://www.sfchronicle.com/news/article/California-s-18-and-19-year-olds-would-be-15010452.php>

Allen Jones  
[jones-allen@att.net](mailto:jones-allen@att.net)  
 (415) 756-7733  
[californiaclemency.org](http://californiaclemency.org)

*The only thing I love more than justice is the freedom to fight for it. -- Allen Jones --*



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [Mandelman, Rafael \(BOS\)](#) [Peskin, Aaron \(BOS\)](#) [Stefani, Catherine \(BOS\)](#) [Yee, Norman \(BOS\)](#)  
**Cc:** [Wong, Linda \(BOS\)](#)  
**Subject:** FW: For tomorrow's BOS meeting, forwarding my letter of 2/2/20 re: Why fund cut classes at CCSF?  
**Date:** Wednesday, February 5, 2020 9:16:00 AM

**From:** Diana Scott <dmscott01@yahoo.com>  
**Sent:** Monday, February 3, 2020 4:20 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** For tomorrow's BOS meeting, forwarding my letter of 2/2/20 re: Why fund cut classes at CCSF?

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Clerk of the Board of Supervisors,

Please include this letter, send to four supervisors named yesterday, in the packet re for tomorrow's BOS meeting.

Thank you.

Diana Scott  
(415) 566-7235

----- Forwarded Message -----  
**From:** Diana Scott <dmscott01@yahoo.com>  
**To:** Rafael Mandelman <rafael.mandelman@sfgov.org>; Aaron Peskin <aaron.peskin@sfgov.org>; Stefani Catherine <catherine.stefani@sfgov.org>; Yee Norman <norman.yee@sfgov.org>  
**Cc:** Mandelman,Staff (BOS) <mandelmanstaff@sfgov.org>; "peskinstaff@sfgov.org" <peskinstaff@sfgov.org>; "stefanistaff@sfgov.org" <stefanistaff@sfgov.org>; "yeestaff@sfgov.org" <yeestaff@sfgov.org>; "yeestaff@sfgov.org"  
**Sent:** Sunday, February 2, 2020, 08:15:49 PM PST  
**Subject:** RE: Why fund cut classes at CCSF?

Dear Supervisors Mandelman, Peskin, Stefani, and Yee:

I fully understand the righteous anger, frustration, and reticence of supervisors opposing bridge funding, but you're aiming at the wrong target: students and faculty, and the larger community served by CCSF now and going forward, vs. the perp(s) (Future state funding is based on current enrollment.)

"Nay" votes don't actually punish this chancellor's bad behavior, but reinforce it, achieving his goal: transforming a dynamic institution into a cookie-cutter two-year college. Faculty, students and would-be students are casualties in the crossfire, absent one more vote for bridge funds or unexpected mayoral support.

Eight votes will put the pressure back on CCSF's chancellor and trustees, where it belongs, as Sup. Fewer noted. Let the BOS fund cut classes Tuesday, and devise a pro-active process to prevent future "cost cutters" from bending to prevailing Sacramento winds!

Diana Scott, San Francisco

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: In support of City College  
**Date:** Monday, February 3, 2020 3:20:00 PM

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**From:** Peter Estes <peter.estes@gmail.com>  
**Sent:** Tuesday, January 28, 2020 12:45 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** In support of City College

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

Please move forward with fully restoring all City College courses and approve the \$2.7 million proposal. City college is a vital institution and we have to protect it - and we have to grow it rather than submit to austerity measures. Classes for seniors and older adults are, in particular, an important piece of aging with dignity. We have to prioritize city college students throughout our city - not city college administrators.

Thank you,  
Peter Estes, a city college student and San Francisco resident (District 8)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [Drew Min](#)  
**Cc:** [Major, Erica \(BOS\)](#)  
**Subject:** RE: Statement of the Student chancellor  
**Date:** Friday, January 31, 2020 11:48:00 AM

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Hello Drew,

Your email was printed and distributed to the Members. It will also be added to the Petitions and Communications Section of the February 11, 2020, Board of Supervisors Meeting Agenda.

Thank you very much,

Eileen McHugh  
Executive Assistant  
Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244  
San Francisco, CA 94102-4689  
Phone: (415) 554-7703 | Fax: (415) 554-5163  
[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Drew Min <drewkmin@gmail.com>  
**Sent:** Friday, January 31, 2020 11:16 AM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Statement of the Student chancellor

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

“Our Student Government, composed of the seven councils of John Adams, Mission, Chinatown, Downtown, Civic Center, Evans, and Ocean Campus, has done its best to listen to the opinions of the many voices of the College. After careful deliberation over the course of several meetings, it is of our insight that the Emergency Bridge Funds Ordinance is paramount to the long term survival of the college. This Spring semester of 2020 is a crucial one that if the cut classes are lost for the rest of this semester, we would have solidified a structure of the college devoid of the multitude of classes and teachers which uniquely defined CCSF as truly a college of San Francisco. We recognized the arguments made of the skepticism of allocating further funds to an administration with a history of financial setbacks, but it is this very tossing of blame, both within the College and between the City and County that has ultimately lead to the suffering of the students. This is not a matter of giving the administration more funds as it is allowing for the students of this Spring semester to have their unfair fortunes amended. Many of these students will be calling this semester their very last and there will be no way to rectify the wrongs inflicted on them unless something is done within this very semester. Thus, our Student

Government has passed our Resolution supporting the EBF Ordinance and those documents have already been submitted to the Clerk of the Board for official records. However, the Council also recognizes that the EBF Ordinance is a temporary reprieve for a larger standing problem. Thus, throughout the entirety of February, we are planning Town Halls across the whole college to better garner information on the needs of the students. Our Student Government will also be setting up a joint committee composed of representatives from all invested groups of the College to determine the best courses of action and to provide for a platform that allows for conversation and understanding within the College.

It is of our insight that these issues cannot be resolved by one group alone, but that the Administration, faculty, students, and all those affected must unite and work together to overcome this great obstacle in our College's history. It is also necessary for our Council to convey our frustrations of the events that has led to our current predicament. Our Student Government must address that these cuts were not consulted with us when they were planned and that we are expected to work within an archaic participatory governance system that requires over 60 student seats across many college committees to be filled in order to achieve full functionality. This lacking system has led to the inability of the Administration to properly communicate with Student Government and has allowed for these drastic cuts to happen without any consultation or semblance of oversight by Student Government. We hope, through this joint committee, to also find ways to entirely restructure our unsustainable participatory governance system to allow for better communication and student oversight to prevent such lack of trust and aggressiveness of tensions to rise again within our College. These are the findings of my office and we will continue to make unprecedented strides in research and solutions for this coming month of February."

Sincerely,

Drew K. Min (Student Chancellor of the Associated Student Councils)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS Legislation, \(BOS\)](#)  
**Subject:** FW: Student Government Letter of Support for Emergency Bridge Funds  
**Date:** Tuesday, January 28, 2020 5:04:00 PM  
**Attachments:** [Associated Student Council Resolution to Support Emergency Bridge Funds.docx.pdf](#)

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**From:** Student Chancellor <[studentchancellor@mail.ccsf.edu](mailto:studentchancellor@mail.ccsf.edu)>  
**Sent:** Tuesday, January 28, 2020 2:09 PM  
**To:** Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** Fwd: Student Government Letter of Support for Emergency Bridge Funds

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

----- Forwarded message -----

From: **Student Chancellor** <[studentchancellor@mail.ccsf.edu](mailto:studentchancellor@mail.ccsf.edu)>  
Date: Tue, Jan 28, 2020 at 11:58 AM  
Subject: Student Government Letter of Support for Emergency Bridge Funds  
To:

To the Offices of the Mayor and the Board of Supervisors,

This is a letter of intent submitted to inform you that, after months of connecting with student constituents, the Executive Council of the Associated Students of City College of San Francisco, the official representative study body composed of delegates of all seven student councils from Ocean Campus, Mission Center, John Adams Center, Evans Center, Chinatown Center, Downtown Center, and Civic Center, voted in favor of the Emergency Bridge Funds Ordinance on January 27th, 2020. We, the Student Government, do hereby urge the Mayor and the Board of Supervisors to pass the \$2.7 million Emergency Bridge Funds Ordinance to ensure that the classes cut from the Spring 2020 Class Schedule of City College of San Francisco are reinstated.

The Executive Council has taken careful steps to hear the voices and concerns of all opinions of this college community. The Executive Council has also carefully deliberated over the course of multiple meetings on the topic of the Class Cuts. With the full support of all the seven active student councils officially representing the 65,000 students currently attending City College of San Francisco, the Executive Council has decided that, with enough deliberation and without room for doubt, do support the passing of this ordinance.

Attached you will find the official Resolution urging this passing.

Sincerely,

Drew K. Min (Student Chancellor of the Associated Student Councils)

Vinson Mak (Student Vice Chancellor of the Associated Student Councils)

***Office of the Student Chancellor***

Associated Students of City College of San Francisco

City College of San Francisco

John Adams Campus

1860 Hayes Street, RM 142C

San Francisco, CA 94117

[studentchancellor@mail.ccsf.edu](mailto:studentchancellor@mail.ccsf.edu)

415-561-1933

## **Associated Students of City College of San Francisco**

### **Resolution to Support Passing the \$2.7M Emergency Bridge Funds Ordinance to Restore the Spring 2020 Class Schedule of City College of San Francisco**

**WHEREAS**, On November 19, 2019, less than 24 hours before students began registering for classes, a total of 350 class sections were cut from the Spring 2020 schedule - 286 credit and 64 non-credit; and

**WHEREAS**, Many of the classes cut from the schedule were financially self-sufficient, having historic enrollments of 20 to 28 students and full waitlists; and

**WHEREAS**, 20 students is the contractually agreed upon minimum for class sufficiency, with lower enrollment caps institutionally agreed upon as necessary for many types of classes; and

**WHEREAS**, These last minute class cuts were made without any input from the Associated Students Executive Council, as is required through Title V regulations regarding California Community College shared governance policy and;

**WHEREAS**, Prior to November 19th cuts, the original Spring 2020 schedule had been printed and posted online and students had made their semester plans, only to be left scrambling at registration time to make new plans; and

**WHEREAS**, The severe and sudden changes to the Spring 2020 schedule put priority student enrollment in jeopardy because they needed more time to form a different semester plan; and

**WHEREAS**, By causing completion delays, loss of financial aid, and even complete halts to students studies, these cuts have equally and negatively impacted students looking to transfer, obtain certificates, graduate, or obtain and develop skills; and

**WHEREAS**, The 90% cuts to Older Adults classes goes against the college's mission statement to provide lifelong learning and goes against the College's obligation to the district of San Francisco to provide adult learning classes; and

**WHEREAS**, The variety of courses at City College of San Francisco, including the Older Adult programs, the Arts and Women's Studies are integral in alleviating stresses on San Francisco's homeless and mental health services; and

**WHEREAS**, City College of San Francisco provides high-quality education at affordable rates in a city with high and increasing costs of living; and

**WHEREAS,** Such a loss of courses at City College of San Francisco will push San Francisco city residents to attend other colleges not in the district of SF, causing further loss in CCSF enrollment, due to the city not serving their educational and community enrichment needs; and

**WHEREAS,** CCSF Department Chairs are prepared to reinstate the classes cut from the Spring 2020 schedule as late start classes; and

**WHEREAS,** There is current mobilizing around the City and State for new revenue streams to support and enhance schools and communities, making the \$2.7 M a bridge to better funding, rather than a mere “band-aid” for business as usual; and

**WHEREAS,** The students, faculty, and community allies of City College have advocated over the last few months for financial assistance from the City to restore the Spring 2020 schedule and avoid cuts in the Summer 2020 schedule; and

**WHEREAS,** These efforts by the community have been successful in getting an ordinance introduced by Supervisor Shamann Walton to give City College the \$2.7 million to cover the cost of these classes; and

**WHEREAS,** The Executive Council of the Associated Students of City College of San Francisco, the official representative study body composed of delegates of all seven student councils from Ocean Campus, Mission Center, John Adams Center, Evans Center, Chinatown Center, Downtown Center, and Civic Center, voted in favor of the Emergency Bridge Funds Ordinance on January 27th, 2020: now, therefore be it

**RESOLVED,** That the San Francisco Board of Supervisors pass the ordinance introduced on December 10, 2019 by Supervisor Walton to restore the Spring 2020 schedule; and, be it

**FURTHER RESOLVED,** that Mayor Breed, upon the Board of Supervisors approval of the ordinance, transfer the \$2.7M Bridge Funds to CCSF as expeditiously as possible; and, be it

**FURTHER RESOLVED,** that, upon approval of the ordinance, the CCSF Board of Trustees to immediately direct the Office of Instruction to restore the classes cut from the Spring 2020 schedule.



**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: City college  
**Date:** Tuesday, January 28, 2020 5:01:00 PM

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-----Original Message-----

From: Jessica Lehman <jessica@sdaction.org>  
Sent: Tuesday, January 28, 2020 12:45 PM  
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
Subject: City college

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please support the funding plan for City College classes!

-----  
Jessica Lehman  
Executive Director  
Senior and Disability Action

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Major, Erica \(BOS\)](#)  
**Subject:** FW: Communication Re: File Number 191281  
**Date:** Tuesday, February 4, 2020 5:23:00 PM  
**Attachments:** [SFAA BoS Letter re 191281.pdf](#)

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**From:** Charley Goss <charley@sfaa.org>  
**Sent:** Tuesday, February 4, 2020 2:09 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Communication Re: File Number 191281

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Clerk of the Board of Supervisors,

Attached please find a letter detailing the San Francisco Apartment Association's concerns about File Number 191281, (known as the "Buyout Ordinance"). Please distribute this letter to all members of the Board of Supervisors and include this communication as part of the legislative file at your earliest convenience.

Please let me know if you have any questions or concerns, or if you would like hard copies to be delivered to your office.

Sincerely,

Charley Goss  
Government and Community Affairs Manager  
San Francisco Apartment Association  
265 Ivy Street  
p.415.255.2288 ext.14  
f.415.255.1112

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## San Francisco Apartment Association

February 4, 2020

Office of the Clerk of the Board  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, CA 94102

Re: File No. 191281

Dear Board of Supervisors of San Francisco,

The San Francisco Apartment Association writes to oppose the proposed amendments in File No. 191281 to Section 37.9E of the Administrative Code (known as the "Buyout Ordinance"). The proposal would amend the Buyout Ordinance in three ways:

- 1: It imposes a 30-day bar on executing buyout agreements (independent of the 45 day, unilateral right of rescission for tenants).
- 2: It requires the settlement of an unlawful detainer action to conform to the rigors of the Buyout Ordinance if the action commences within 120 days of a buyout negotiation.
- 3: It imposes an open-ended "rescind at any time" provision for buyout agreements that are filed with the Rent Board even a day late.

Each of these changes will impermissibly thrust the Buyout Ordinance in conflict with state unlawful detainer law, the litigation privilege and judicial primacy over the orderly settlement of cases.

As long as modern eviction controls have existed, California courts have distinguished between municipalities' valid, substantive grounds for eviction and invalid impediments to the speedy unlawful detainer procedures. This is because state law occupies the field on eviction procedural law. For instance, in the seminal *Birkenfeld v. City of Berkeley* (1976) 17 Cal. 3d 129, the Supreme Court found that the unlawful detainer statutes preempted Berkeley's requirement that a landlord obtain a "certificate" after service of an eviction notice but prior to commencing litigation. *Birkenfeld*, supra, 17 Cal. 3d at 178.

The Berkeley Rent Board set a brisk hearing schedule (with notice, hearing and determination rendered within a few weeks). It would issue the certificate if the landlord "carr[ied] the burden of showing not only the existence of permissible grounds for eviction and that the tenancy has been properly terminated by notice but also that there are 'no outstanding Code violations on the premises' other than those 'substantially caused by the present tenants.'" (*Birkenfeld*, supra, 17 Cal. 3d at 150.)



## San Francisco Apartment Association

While these matters *related* to the permissible, substantive regulation, and while decisions were rendered relatively quickly, “To require landlords to fulfill the elaborate prerequisites for the issuance of a certificate of eviction by the rent control board before they commence the statutory proceeding would nullify the intended summary nature of the remedy.” Birkenfeld, *supra*, 17 Cal. 3d at 151.

The proposed Buyout Ordinance prevents a landlord from simply accessing the courts in an eviction lawsuit. Initially, it inhibits settlement of unlawful detainers by strictly *preventing* them for thirty days, in violation of state law. There is no permissible application of this delay; instead, there are two impermissible alternatives – either a landlord waits *one-hundred and twenty days* to prosecute (in violation of state law on evictions) or he reduces unlawful detainer litigation to a court-supervised buyout negotiation (in violation of a parties access to the courts generally).

Further, while settlement agreements are litigation privileged (e.g., *Action Apartment Assn., Inc. v. City of Santa Monica* (2007) 41 Cal. 4th 1232, 1241, non-conforming buyout negotiations in settlement of litigation impose new conditions on that privilege and new penalties on the landlord, not found in state law (*Action Apartment Assn., Inc., supra*, 41 Cal. 4th at 1249).

By requiring disclosure and registration, it interferes with the judiciary’s orderly resolution of its cases. The amendment would require parties to stop in their tracks (e.g., while inside 400 McAllister Street at the court-ordered mandatory settlement conferences), and to disclose and register with the Rent Board, before continuing to resolve their civil claims. Courts have struck down similar provisions that interfered with straightforward settlements of unlawful detainers. (E.g., *Baba v. Bd. of Supervisors* (2004) 124 Cal. App. 4th 504, conditioning unlawful detainer settlement agreements on the involvement of independent tenant counsel or the supervision of a retired judge). Well-meaning though this amendment may be, the infantilization of tenants frustrates their right of self-representation. *Baba*, *supra*, 124 Cal. App. 4th at 522.

The existing Buyout Ordinance allows tenants to rescind. Extending this right to rescind to the settlement of civil lawsuits would violate the unlawful detainer statutes. The Court in *Larson v. City & Cty. of San Francisco* (2011) 192 Cal. App. 4th 1263 found that San Francisco could not apply a one-sided attorneys’ fee provision (for the benefit of a prevailing party tenant only) to unlawful detainers. Though it could regulate substantive grounds for eviction, this impermissibly affected the procedural aspects of eviction lawsuits. Likewise, parties in pending landlord-tenant litigation may contract for settlement and specific judicial enforcement terms. See, e.g., *Sayta v. Chu* (2017) 17 Cal. App. 5th 960, 964. Municipalities may not condition these procedures with new substantive rights for tenants. (The amendment would also extend the tenant’s right to rescind unfiled buyout agreements indefinitely, which violates basic *res judicata* principles.)



## San Francisco Apartment Association

For the foregoing reasons, the San Francisco Apartment Association urges the Board of Supervisors to reject this amendment.

Sincerely,

Charley Goss  
Government and Community Affairs Manager

**From:** [Anastasia Glikshtern](#)  
**To:** [Tanenberg, Diedre \(ENV\)](#)  
**Cc:** [Geiger, Chris \(ENV\)](#); [Raphael, Deborah \(ENV\)](#); [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [Haney, Matt \(BOS\)](#); [Yee, Norman \(BOS\)](#); [MandelmanStaff, J \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Brown, Vallie \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** Public Comment, item 4, Commission on the Environment Meeting, January 28, 2020  
**Date:** Monday, January 27, 2020 3:57:03 PM

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Dear Diedre,  
 Can you please send this comment to the Commissioners and include it into the meeting minutes?  
 Thank you,  
 Anastasia Glikshtern

Commissioners,

On Thursday, 1-23-2020, Mt. Davidson was sprayed with a highly toxic herbicide once again.

It was Garlon (triclopyr) - the most toxic of herbicides allowed by SF IPM ("priority to find replacement" since 2009). Can give you cancer.

Against ehrharta grass & sourgrass (oxalis).

The leaves, flowers, and immature green seed pods of sourgrass are all edible, having a mild sour flavor that some say resemble lemons. It can be added to salads, used in soups, sauces and it can also be used as a seasoning.

Garlon is not edible.

According to the Marin Municipal Water District (completely herbicide free since 2005):

- Garlon "causes severe birth defects in rats at relatively low levels of exposure." Baby rats were born with brains outside their skulls, or no eyelids. Exposed adult females rats also had more failed pregnancies.
- Rat and dog studies showed damage to the kidneys, the liver, and the blood.
- About 1-2% of Garlon falling on human skin is absorbed within a day. For rodents, it's absorbed twelve times as fast. It's unclear what happens to predators such as hawks that eat the affected rodents.
- Dogs may be particularly vulnerable; their kidneys may not be able to handle Garlon as well as rats or humans.
- It very probably alters soil biology. "Garlon 4 can inhibit growth in the mycorrhizal fungi..." (soil funguses that help plant nutrition.)
- It's particularly dangerous to aquatic creatures: fish (particularly salmon), invertebrates, and aquatic plants.
- Garlon can persist in dead vegetation for up to two years.
- Garlon is also supposed to be twenty times as toxic to women as to men.



All eastern trail was sprayed (see attached photos - you can see blue color - blue dye is added to the poisons starting couple of years ago.)

Why? There is supposed to be no spraying within 15 feet of "actively maintained trails".

I don't know if the area - one third of the park - was closed during the pesticide application - as it is supposed to be.

The spraying of the trails and probable non-closure of the sprayed area, however, while being violations of the rules, aren't the proper subject for a complaint.

The city's abhorrent practice of poisoning the environment is the real problem.

It's also worth noticing that the toxin was applied on Thursday - just before the rain (accurately forecast) on Friday.

NRD very often sprays herbicides just before the rain.

One assumes it is done this way to increase water contamination.

Sincerely,  
Anastasia Glikshtern

R

Ms. Patricia Rinaldo  
640 Post St #604  
San Francisco, CA 94109



RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2020 JAN 29 PM 3:39

37. \_\_\_\_\_ JK

22 January 2020

Mayor London Breed  
San Francisco, CA 94102

Dear Mayor Breed,

As the result of a brutal attack  
by a homeless man walking the streets  
of San Francisco, I commend your efforts  
to solve this city crisis. You, of  
course they need housing. They also  
need what a spiritual counseling.

I will be happy to discuss my story  
at your public meetings. And I look  
forward to doing so!

Sincerely yours,

Patricia Rinaldo  
(415) 533-1231

cc: Hon. Maxine Waters  
Rep. Nancy Pelosi  
Board of Supervisors

Fax:  
(415) 359-9092



RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2020 JAN 24 PM 2:49

AK

January 22, 2020

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

Dear Supervisors:

I am writing to convey my growing concern about certain actions consistently taken by this Board toward small businesses in San Francisco that seem to me are unnecessarily time consuming for these owners and at times I would characterize as punishing.

My colleagues and I often enjoy coming into San Francisco from Sonoma to shop, dine and enjoy music at the various lively small restaurants and wine bars. We find that often your actions against these establishments work in direct opposition to helping these businesses succeed, thrive and continue to make San Francisco the vibrant City it is.

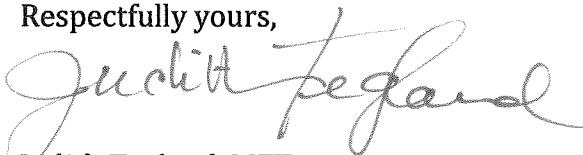
We want to know the reasoning for your harassing behavior of these business owners, who in no way have it easy in this environment. We wonder why in your positions you put energy into engaging in vindictive penalties instead of valuing and supporting these often struggling small businesses.

Do you want to continue to see these restaurants close? Many have.

Do you think you might spend more useful time in defining ways to better support these business owners who love the City and put their hearts and souls into its very character and who work so hard to make it the distinctive, beautiful and vibrant City on the hill to which people will continue to want to come.

You have the ability in your positions to make a difference. Not make it more difficult. My guess is you would not have these positions if you too did not love this City and want to find more ways to help small businesses succeed and not fail.

Respectfully yours,



Judith Tegland, MFT  
203 Temelec Circle  
Sonoma, CA 95476

Cc: Office of the Mayor, London Breed

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Page Street Bike Improvements - SUPPORT  
**Date:** Tuesday, February 4, 2020 12:52:00 PM

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**From:** Kristin Tieche <ktieche@gmail.com>  
**Sent:** Monday, February 3, 2020 3:55 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>  
**Cc:** Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>  
**Subject:** Page Street Bike Improvements - SUPPORT

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

I use Page Street weekly as a way to bike or walk in my neighborhood. This project is important because the traffic diversions, protected downhill bike lane, uphill bike lane and turn restrictions will greatly benefit the safety of those walking and biking on Page Street. There is so much car traffic on Page and often drivers are speeding, or they are backed up when turning onto Octavia, making the bike route very dangerous for cyclists. We desperately need to make Page Street safer by slowing down and diverting traffic. We are long overdue for a calm, comfortable neighborhood street and not the extended freeway onramp we have on Page Street.

Thank you,  
 Kristin Tieche  
 94117

--

Kristin Tièche  
 Director, The Invisible Mammal  
 Learn more: <http://www.theinvisiblemammal.com/>

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: More SFPD Support for Taxpayers and Businesses  
**Date:** Tuesday, February 4, 2020 12:46:00 PM

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**From:** B Tullis <bs\_tullis@yahoo.com>  
**Sent:** Monday, February 3, 2020 7:07 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>  
**Subject:** More SFPD Support for Taxpayers and Businesses

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This comment is for consideration in the upcoming Supervisors meeting and future deliberations about SFPD.

It is past time that the Board of Supervisors show more support for SFPD and fund more police action to help citizens, visitors and businesses here in San Francisco avoid the declining quality of life here. We have lived in the Bay Area since 1970 and in San Francisco since 1985. It is sickening to experience the increase in mentally ill homeless people on the streets and stealing from small businesses with impunity. I have also noted fewer visitors to Fisherman's Wharf this past few months.

During the last two weeks I have observed what appears to be homeless people (dirty, smelly clothing) shoplifting in both the Marina and North Point Safeway stores. They are shoplifting food and other items every time I shop there. Since we go to Safeway at least five times a week, this week I twice informed a Security Guard of the individual I witnessed hiding things in a personal bag and heading out of the store. One Security Guard stopped the person and asked him to open the bag for inspection, however the homeless person began cursing and yelling and was allowed to exit. The second time the guard simply said the person was too offensive and let the person out. He also said the manager recently asked them to not make a scene, because that scared honest shoppers and they had already experienced a decline in shoppers. Since SFPD do not arrest and jail such people and the District Attorney prosecute them in court and the court requiring at least restitution (to either repay the business or to perform work for the city, if supervisors prefer) I fear things will continue to worsen and we will have to move to a more taxpayer friendly place. I am sure that Safeway must increase prices on all items they sell to compensate for the petty theft experienced.

Supervisors must realize that neither Management or paid Security Guards in businesses can be expected to reduce these events if you do not help the SFPD to protect honest hard-working citizens from this type abuse.

Thank you,  
Bryan Tullis

PS. I realize the state law allowing shoplifting of less than \$950/incident has also increased and encouraged the homeless and unmotivated to steal instead of work a minimum-wage job. However, SF Supervisors have the power to help by pressuring them to change this bad law. You may get data to do this by encouraging SFPD to generate an annual report to honestly show the state lawmakers the negative impact this bad law has caused. It will only get worse if we do not re-think and change bad laws and outdated policies.

**From:** [Reports, Controller \(CON\)](#)  
**To:** [Reports, Controller \(CON\)](#)  
**Subject:** Issued: San Francisco MUNI Reliability Working Group Recommendations  
**Date:** Friday, January 31, 2020 9:33:16 AM

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Mayor Breed assembled the San Francisco MUNI Reliability Working Group with Supervisor Mandelman and Supervisor Peskin in June 2019 to provide guidance for the next Director of Transportation at the SFMTA. The working group was tasked with reviewing the performance of the City's current bus and rail system and recommending actionable steps that the City can take to improve service for riders.

The working group was composed of local elected officials, transit stakeholders, labor representatives, and industry experts who have run transit agencies around the country. The group was co-chaired by Ed Harrington, the City's former Controller, and Gwyneth Borden, Vice Chair of the SFMTA Board of Directors, and was supported by staff from the Controller's Office, the SFMTA, and the San Francisco County Transportation Authority.

During the past six months, the working group validated some of SFMTA's existing processes, while creating numerous recommendations on others. For example, when compared to many national peers, the group found that SFMTA has the right component pieces, with streets, transit, and parking management working in alignment. In addition, the agency's efforts to provide transit priority through street design has largely worked.

#### Key Recommendations

- Accelerate operator hiring and training so that Muni achieves its goal of stabilizing current service levels by Summer 2021.
- Improve long-term subway performance by replacing the system's train control system.
- Finalize a package of near-term subway solutions by June 2020 to improve subway performance over the next two years.
- Support congestion management strategies to improve transit system performance.
- Engage with leadership and stakeholders to affirm and act on Transit First, Muni Forward and Vision Zero as the City's primary mandates in the street environment.

View the full report [here](#).

This is a send-only email address.

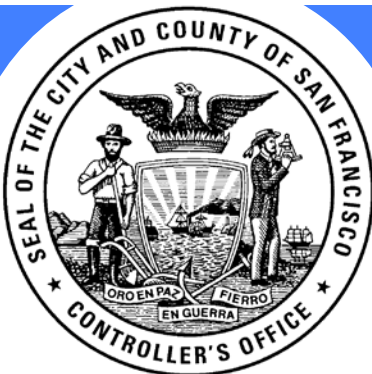
For questions about the report, please contact: Peg Stevenson, City Performance Director [peg.stevenson@sfgov.org](mailto:peg.stevenson@sfgov.org).

For all press inquiries, please email [CON.Media@sfgov.org](mailto:CON.Media@sfgov.org).

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# San Francisco MUNI Reliability Working Group

Co-Chairs: Gwyneth Borden, Ed Harrington



**CITY & COUNTY OF SAN FRANCISCO**

January 31, 2020

The people of San Francisco believe in a transit first policy for the City and rely heavily on Muni to provide that transit service. They have been generous in supporting proposals to fund Muni. In return they want and deserve a well-functioning, reliable system.

Muni does some things very well and is the envy of other transit agencies for its public support, service levels and system and route distribution. At the same time, Muni must and can do better.

With that in mind, the **Muni Reliability Working Group** was formed and offers the following recommendations:

## **Staffing**

- Accelerate operator hiring and training so that Muni achieves its goal of stabilizing current service levels by Summer 2021. With attrition and training Muni must graduate approximately 525 new Transit Operators by that date.
- Create an SFMTA and citywide effort by June 2020 to organize and right- size the transit supervision workforce and remove roadblocks to structuring the work and onboarding staff.
- Create an SFMTA and citywide program by June 2020 to reduce the significant vacancy rates in maintenance, crafts and engineering classes.
- Explore developing regional and industry coordination efforts for training, certification, apprenticeship and career ladders in the skilled trades that are needed by the SFMTA.



## **Systems and Vehicles**

- Improve long-term subway performance by replacing the system's train control system.
- Finalize a package of interim subway service solutions by June 2020 to improve subway performance over the next two years.
- Develop a comprehensive approach and schedule to accelerate replacement of the Breda fleet, optimize use of the Siemens fleet, and ensure that the fleet can meet subway performance requirements.
- Support congestion management strategies, including pricing alternatives, and accelerate planned redesign of streets and proactive street management to improve transit system performance.

## **Communications**

- The SFMTA should explore new concepts, organizational structures and practices to grow and improve the Agency's customer experience and communications functions.
- Improve Operator communications and feedback loops related to service conditions.

## **Major Capital Program Management**

- The Bay Area must work together to develop and take new pro-active measures to grow local and regional capacity for planning, funding, building and integrating major transit projects and systems. San Francisco should be a leader in this effort.

## **Safety**

- The SFMTA should make investments to improve safety for riders and employees and security for its facilities and fleet.

## **Policy**

- Engage with leadership and stakeholders to affirm and act on Transit First, Muni Forward and Vision Zero as the City's primary mandates in the street environment.

## **Governance**

- Develop the City's ability to speak with one voice on regional issues and funding priorities. This requires new methods of coordination among the SFMTA, Board of Supervisors, Mayor's Office and other agencies.

## **Future**

- After current service is stabilized, develop and fund Muni plans for growth. Service expansions and new revenue sources are needed to address equity gaps, crowding and population in San Francisco and regionally.
- Improve coordination and increase capacity between specific functional areas and divisions including street management and parking control, and capital planning and transit.



# Working Group Participants

8

**Sponsors: Mayor London Breed, Supervisor Rafael Mandelman & Supervisor Aaron Peskin**

## **Committee Co-Chair**

Gwyneth Borden

Ed Harrington

## **Affiliation**

SFMTA Board of Directors, Vice-Chair

General Manager of SFPUC (former) & Controller (former)

## **Committee Member**

Cat Carter

San Francisco Transit Riders

Queena Chen

Chinatown Transportation Research and Improvement Project

James Gallagher

LA Metro

Terrence Hall

TWU Local 250A

Mike Hursh

AC Transit (SFMTA formerly)

Alicia John-Baptiste

SPUR

Kathleen Kelly

Transportation expert (SFMTA formerly)

Roger Marengo

TWU Local 250A

Beverly Scott

Transportation expert

## **Additional Interagency Support**



# Working Group Formation and Process

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- The working group was convened in June 2019 with sponsorship from the Mayor and Board of Supervisors' Members Aaron Peskin and Rafael Mandelman.
- Co-chairs were San Francisco Municipal Transportation Agency (SFMTA) Board Vice Chair Gwyneth Borden and former Public Utilities Commission General Manager and Controller Ed Harrington.
- Local and national transit experts, San Francisco advocacy organizations and labor leaders served on the working group, participated in subcommittee work, and made site visits to provide technical advice and expertise to SFMTA.
- The group as a whole met five times between July and December. Four subcommittees were formed and met frequently during the period. These were: Technical and Operations, Workforce and Hiring, Context and Regional, Governance and Organizational.
- Research, analysis and other support was provided by SFMTA and by the Controller's City Performance group.
- The San Francisco County Transportation Authority (SFCTA) and the City's Human Resources Department participated in subcommittee work and provided significant technical support to the working group.

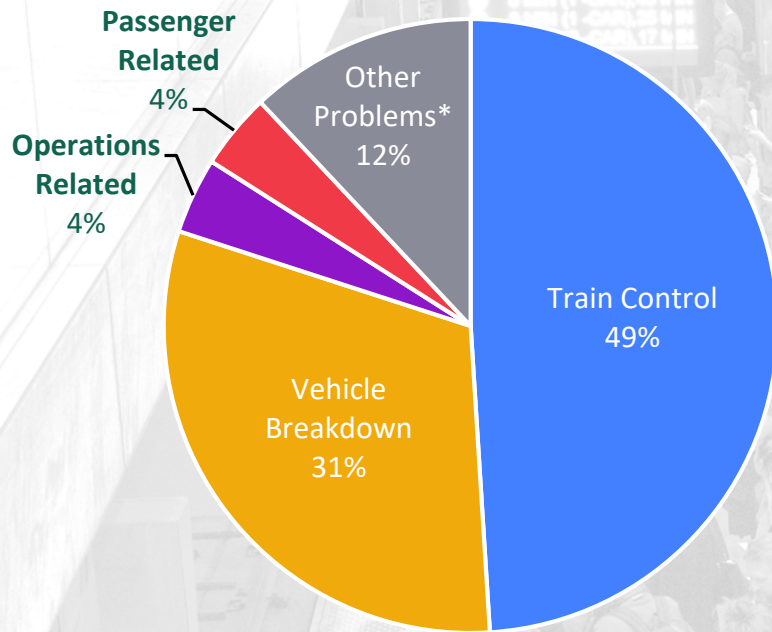
- The summary charge to the group was to review SFMTA's transit operations and the Agency's current improvement efforts, reach a shared understanding of where Muni needs support, and recommend priority actions for policymakers, SFMTA and a new SFMTA Director over the next 18-24 month period. The group developed the questions below to unify its work across the different committees.
- What resources and support are needed for SFMTA to be able to:
  - Meet reliability and performance mandates
  - Meet customer expectations
  - Serve equity needs
  - Serve projected growth
- How can we improve subway performance?
- How can we optimize bus system performance?
- What can we do to address congestion?
- How can we most improve customer experience?

- Addressing operator hiring and other work force issues will have the single biggest impact on overall Muni service performance. Hiring should be complemented by investing in staff training and enhanced service design.
- Local and national trends such as the rise of Transportation Network Companies, new mobility methods, rising congestion, historically low unemployment, and increasing demand all impact the SFMTA's ability to deliver reliable service.
- Muni service also faces structural system challenges, especially in the subway. The lack of bypass tracks and other design features limit the volume of trains and passengers that can be served by the rail system.
- Subway reliability is impacted by an aging train-control system and frequent vehicle breakdowns. Daily subway service is also congested as a result of scheduling more trains than the current train control system can support.
- SFMTA has taken effective steps to address bus reliability through fleet replacement, an increased focus on preventive maintenance, staff training and a full midlife overhaul program.
- Investments in delay reduction, captured by the Muni Forward program, have had a positive impact on the system but remain insufficient to address the dramatic increase in congestion over the past decade.

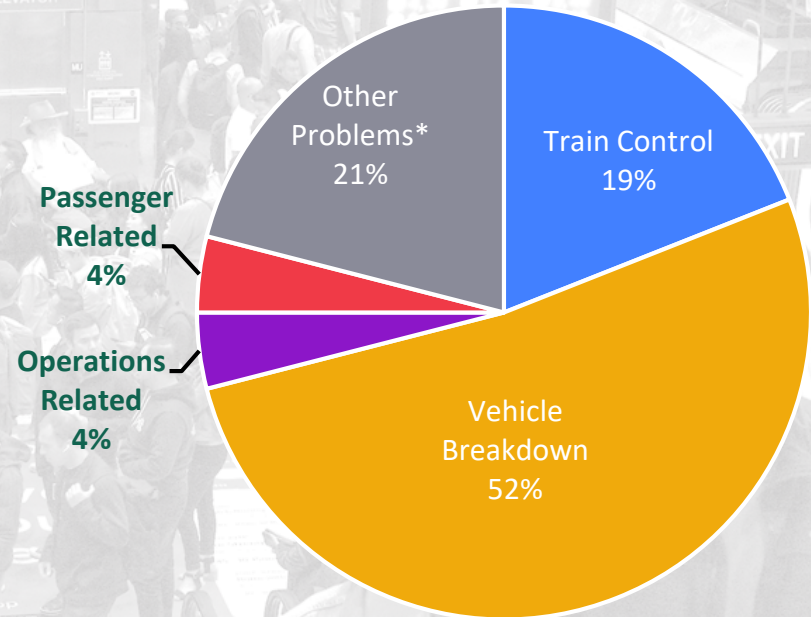


# Sources of Acute Subway Delays

Delays by Quantity



Delays by Impact (minutes)



Source: Muni Central Control Log  
January to December 2018

\*Other problems include wayside infrastructure failures plus delays that were uncategorized in the control log. These figures do not include delay due to congestion, only the acute delay associated with each incident.

## **1. Improve long-term subway performance by replacing the system's train control system.**

- a. Negotiate a service contract with the current Automatic Train Control System provider. Begin with a five-year term and include extension options.
- b. The service contract must emphasize and require on-site personnel focusing on periods of high demand, setting guaranteed response times and including incentives for minimizing failures and slowdowns.
- c. Expedite plans to procure, fund, and implement a new communications based train control system. Issue a request for proposals by June 2020.
- d. The new train control system and contract must be structured to include maintenance/upgrade cycles spanning the full lifetime of the system.
- e. Tap peer agencies and experts to understand the best train control practices and optimum technologies for investment.

- 2. Finalize a package of interim subway service solutions by June 2020 to improve subway performance over the next two years.**
  - a. Complete a rapid review of operational and infrastructure requirements to reduce subway congestion. Consider any and all service changes that could improve subway performance – these should include longer trains, fewer trains entering the subway, and peak period shuttles.
  - b. Analysis identified surface bottlenecks that contribute to subway delays. These should be addressed concurrent to subway efforts. Locations include St. Francis Circle, 4<sup>th</sup>/King, as well as the subway portals – West Portal, Folsom and Church/Duboce.
  - c. Continue existing efforts to reduce subway delays including streamlining turnback operations at Embarcadero and assigning field personnel at key subway locations.
  - d. Increase line management training at Transportation Management Center with emphases on reducing bunching and actively informing customers.

- 3. Develop a comprehensive approach and schedule to accelerate replacement of the Breda fleet, optimize use of the Siemens fleet, and ensure that the fleet can meet subway performance requirements.**
  - a. Prioritize replacement of the Breda Light Rail Vehicles (LRV)s as quickly as possible.
  - b. Once a sufficient number of replacement vehicles are in service, limit Breda LRV vehicle deployment to lines that present less risk of delays due to breakdowns. Position units to rapidly respond where Breda LRVs operate.
  - c. Deploy the most reliable vehicles to prevent breakdowns, even if this results in fewer cars on some lines. This may require schedule adjustments.
  - d. Pursue ways to streamline parts procurements and meaningfully incorporate lifecycle/sustainability and resilience factors into evaluations.
  - e. Continue to pursue the 25K mean distance between failures goal for the Siemens fleet. Incremental milestones show that LRV4s are performing better than the Breda fleet and progress in this area is significant.

## **4. Increase service reliability through systemwide support for maintenance functions and the maintenance workforce**

- a. Examine maintenance needs and challenges, including skills, education, training partnerships/apprenticeships, competitiveness of compensation, and vacancies/retirement projections. Identify opportunities to ramp up internally or to outsource training (see Workforce & Hiring section)
- b. Elevate maintenance and fleet staffing as a clear priority in annual budgeting, performance monitoring and progress reporting. Take corrective measures, as warranted (see Workforce & Hiring section).
- c. Increase quality assurance resources for rail, with the goal of creating a more preventive vs corrective culture and greater standardization.
- d. Schedule a quarterly extended maintenance window to address maintenance needs and infrastructure replacements such as new switch machines that require longer hours to complete.



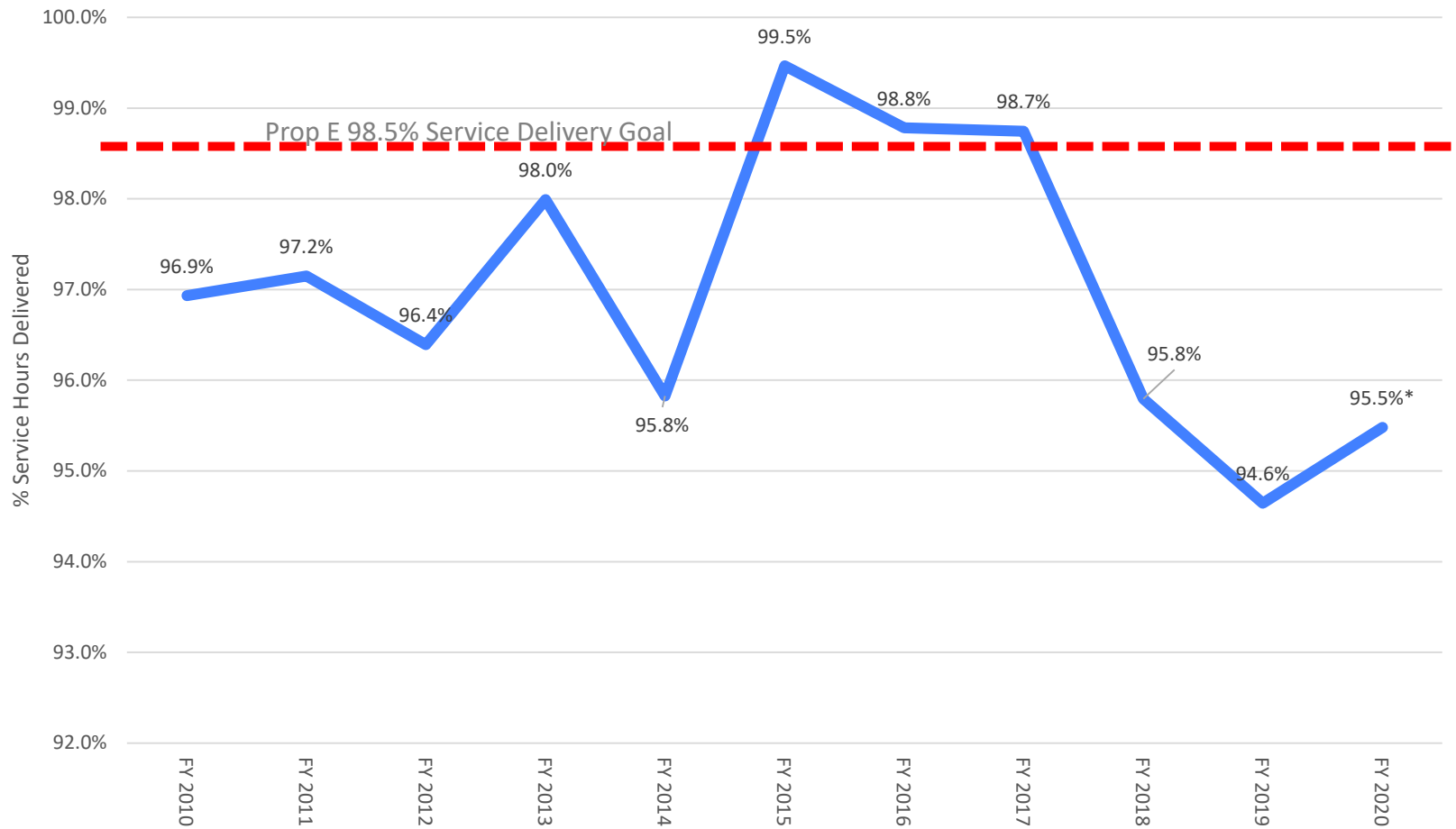


# Workforce and Hiring Committee Findings

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- The Transit Operator shortage has the single most critical effect on Muni reliability. The SFMTA, with support from other City agencies and leadership, must execute every element of the plan to hire, train and fill positions to close this gap.
- Given the high percentage of Operators with less than five years of driving experience, increased and sustained investment is needed in training and mentoring of current staff.
- Transit Supervisor and related classifications in the SFMTA have a current vacancy rates of up to 17% and existing positions are insufficient to address increasing system complexity and to deliver the full potential of service management technology.
- Maintenance classifications in the SFMTA have vacancy rates between 20% and 45% and the SFMTA has insufficient recruitment, apprenticeship and training programs.
- Skilled trade and engineering workers are in short supply throughout the Bay Area with many employers competing for a limited pool. Larger solutions are needed in this area.
- Security challenges impact safety and reliability throughout the system and affect the experience of Muni riders and staff. There is a need for enhanced staffing and other measures to improve security.

# Service Impacted by Operator Shortage



\* FY 20 Complete fiscal year not included. Service delivery calculated between 7/1/2019 and 10/15/2019



**5. Accelerate operator hiring and training so that Muni achieves its goal of stabilizing current service levels by Summer 2021. With attrition and training Muni must graduate approximately 525 new Transit Operators by that date.**

- a. Marshall citywide support to help SFMTA execute on its Transit Operator hiring plans. This includes assistance from the Human Resources Department (recruitment and testing), Real Estate Division (training facility needs), Public Health (medical clearances) and others.
- b. Continue and augment initiatives, such as CityDrive (the SFMTA's free, accelerated preparation to get a Class B commercial permit), to ensure a strong pipeline for new hires.
- c. Hire 25 trainers over current levels as authorized for FY20 and add 12 new trainers for FY21. Implement short term strategies in order to begin a new class every five weeks of 40-45 students beginning in February 2020.

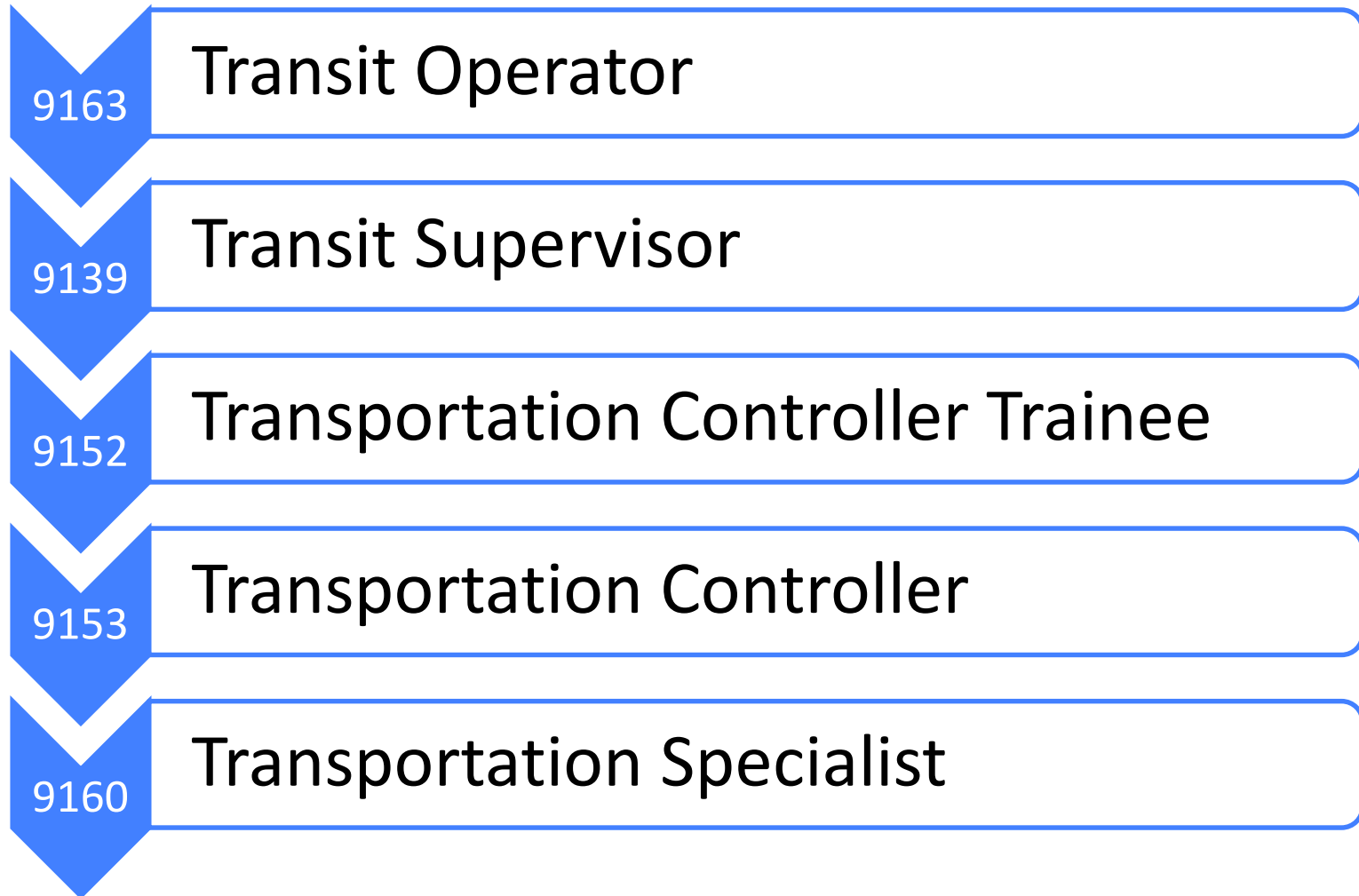
**5. (CONTINUED) Accelerate operator hiring and training so that Muni achieves its goal of stabilizing current service levels by Summer 2021. With attrition and training Muni must graduate approximately 525 new Transit Operators by that date.**

- d. As new trainers come on board, increase training focused on existing operators with less than five years of experience, including collision avoidance training and other refresher trainings.
- e. Institute a comprehensive effort to address the effects that the rate of operators on long-term leave have on the SFMTA's ability to manage service. Enhanced programs including return to work, wellness, modified duty, disability retirement and others are all needed in this area.
- f. Explore solutions used by other properties to benefit the Transit Operator workforce, including mentor programs, staffing policies and other options to minimize attrition and increase job satisfaction.

## **6. Create an SFMTA and citywide effort by June 2020 to organize and right-size the transit supervision workforce and remove roadblocks to structuring the work and onboarding staff.**

- a. In FY20, the SFMTA must prioritize filling 50 current transit supervisor vacancies. The agency must complement increased hiring with enhanced training programs on service management and safety compliance.
- b. For FY21, the SFMTA Board should add 50 new transit supervisor positions and create an operations compliance group focused on quality assurance, standard operating procedure adherence and attendance management.
- c. Multiple expert studies have shown the need for new classifications and specialization reflecting the multiplicity of transit supervision functions. Marshall internal and citywide human resources expertise and leadership to establish appropriate classifications, training and career ladders for this workforce.

# Classification Promotive Pathway



## **7. Create an SFMTA and citywide program by June 2020 to reduce the significant vacancy rates in maintenance, crafts & engineering classes.**

- a. SFMTA and city human resources experts should team up to develop a plan with specific strategies for different maintenance, engineering and craft classifications with unique challenges. Given the varied issues, execution of the plan will require focus by both the SFMTA and Department of Human Resources.
- b. Increase SFMTA human resources positions focused on hiring, recruiting and civil service list development, with a particular focus on hiring for the maintenance workforce.
- c. Review City procedures and requirements in all maintenance, craft and engineering classes for opportunities to speed up, streamline and enhance recruitment and hiring processes.

**7. (CONTINUED) Create an SFMTA and citywide program by June 2020 to reduce the significant vacancy rates in maintenance, crafts & engineering classes.**

d. Eliminate, change or update minimum qualifications, degrees, licenses and certification requirements with the goal of opening City recruitments and jobs to more people with desirable industry expertise. Focus on rapidly changing fields such as engineering, maintenance and technology.

e. Enlist city and labor leadership at multiple levels to problem-solve in trade groups that are not able to hire due to issues in training, labor force and workforce development issues.

f. The SFMTA and DHR should identify classifications where SFMTA can recruit and test separately from the City, and begin to do so immediately.

## **8. Explore developing regional and industry coordination efforts for training, certification, apprenticeship and career ladders in the skilled trades that are needed by the SFMTA.**

- a. Consider developing additional community college programs for recruitment and certification of targeted job classifications.
- b. Consider successful external training programs and replicating them for SFMTA needed trades if appropriate. Examples to research include; the Southern California Regional Transit Training Consortium (a group of public agencies, colleges and affiliates in a network organization dedicated to the public transit workforce), the training programs used by the SFPUC in its water and wastewater enterprises, and CityBuild – a training effort under the San Francisco Office of Economic and Workforce Development to get San Francisco residents into the construction workforce.

## **9. Improve Operator communications and feedback loops related to service conditions.**

- a. In early 2020, conduct a series of Operator round tables with the new Director of Transportation and Union leadership modeled after the fall 2018 series.
- b. Increase use of the Operator web-portal to solicit staff input on schedules, traffic bottlenecks and safety concerns.
- c. Reduce response time for following up on Operator suggestions and communicate broadly when input is implemented. Promote small successes.
- d. Review procedures for processing Operator “miscellaneous form,” which is a catchall document where Operators often flag service and schedules problems. Ensure input goes to the appropriate divisions and that Operators hear back about how their concerns were addressed.



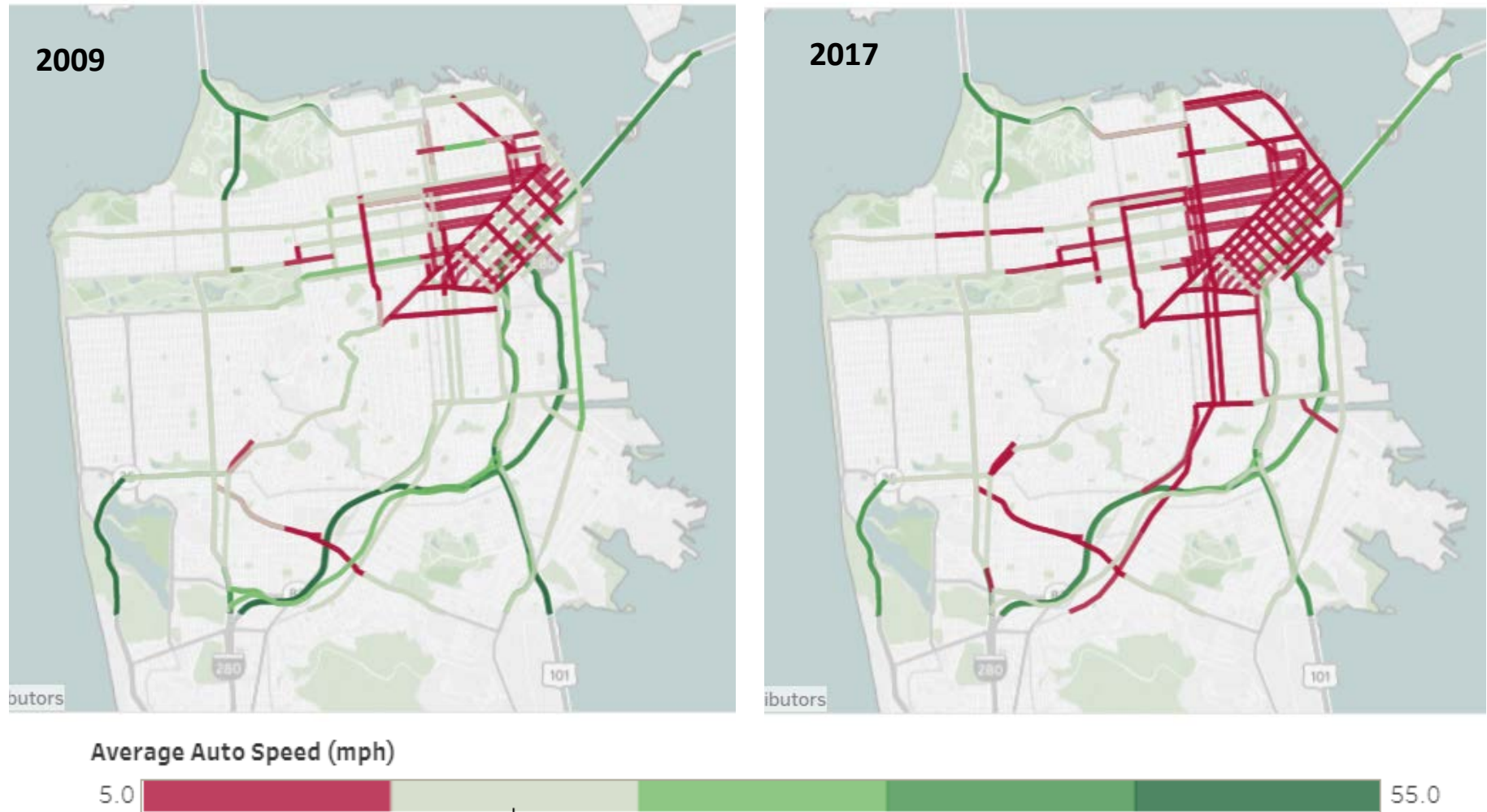
## **10. The SFMTA should make investments to improve safety for riders and employees and security for its facilities and fleet.**

- a. The City's biennial citizen survey and other tests of opinion show declining perceptions of safety on the Muni system. The SFMTA should establish a goal and metrics for increasing citizen and rider feelings of safety and confidence in vehicles and stations.
- b. Fund and adopt shorter-term security enhancements in the FY21 SFMTA budget. These include; 1) the SFMTA's expansion of its existing security contract, 2) a planned program of capital investments to address gaps in facility and tunnel security, emergency power needs and related infrastructure, and, 3) non-police security resources that most improve rider experience and perception such as the Muni Transit Assistance Program.
- c. Develop long-term security initiatives for consideration in future year budgets. These options should include a potential staffing model and plan for an expansion of SFPD presence on Muni in discussion with the Police Chief, city leadership and stakeholders.



- Muni operates in a mixed street environment with transit, cars, pedestrians and other users competing for limited roadway space.
- Over the past 10 years increasing congestion has caused transit speed and reliability to drop. SFMTA investments and strategies have proven benefits but remain insufficient to address increases in demand.
- Investments in delay reduction, including 30 miles of Muni Forward transit priority streets (with 20 more miles legislated), have had a positive impact on the system. Muni Forward's Rapid Network has increased ridership and sped up trip time on these lines.
- Proactive policy, regulatory and engineering campaigns are urgently needed to reduce trip time, increase reliability and meet City "Transit-First" and related climate change goals.
- SFMTA must have a sustainable model for service expansion to meet demand and goals for mode share, equity and growth.
- The City should address the systemic need to expand tunnel capacity in San Francisco. Long term capital plans and funding strategies should be developed, and the planning and political issues begin to be discussed among leadership, stakeholders and residents.
- The City must provide a consistent voice and regional leadership for integration and excellence in transit and mobility systems regionally and locally.

# Increasing Downtown Congestion



Citywide, auto speeds have declined 25 percent over the past decade. Transit speeds have also declined by six percent, but would have degraded more significantly without investments in delay reduction, such as the Muni Forward Program.

## **11. Support congestion management strategies, including pricing alternatives, and accelerate planned redesign of streets and proactive street management to improve transit system performance.**

- a. Create a pricing strategy focused on the downtown core with the goals of reducing congestion and improving transit travel time and reliability. Seeking state legislative authority in the coming legislative session is the next step in this process.
- b. Seek state authorization to locally deploy automated traffic enforcement and fully regulate Transportation Network Company deployment.
- c. Build on the SFMTA's efforts to manage emerging mobility services.
- d. Build on the SFMTA's efforts to use curb management to structure street usage for the benefit of transit users, pedestrians and commercial loading.
- e. Secure all needed citywide support for Muni Forward efforts – seamless local approvals, resources and a continuous pipeline of projects.

## **12. Engage with leadership and stakeholders to affirm and act on Transit First, Muni Forward and Vision Zero as the City's primary mandates in the street environment.**

- a. Provide active and consistent leadership support at all levels for proven delay reduction methods serving transit – examples include red lanes, transit preferential signals, and quick build designs.
- b. Clarify and standardize outreach, approval and implementation for Transit First, Muni Forward and Vision Zero efforts. Use lessons from past cases that were delayed or reversed through formal and/or informal processes.
- c. Create a quick-build program for transit priority investments that mirrors the Vision Zero quick-build program.
- d. Proactively communicate to the public the SFMTA's process of testing, analysis, iteration, and showing effectiveness of transit improvements

**13. After current service is stabilized, develop and fund Muni plans for growth. Service expansions and new revenue sources are needed to address equity gaps, crowding and population demand in San Francisco and regionally.**

- a. Focus citywide resources on eliminating the operator shortage by summer 2021 and meeting service expectations (goal = 1% or less missed runs).
- b. Develop expansion plans for each budget after service is stabilized in summer 2021. Focus expansion on addressing gaps in equity, crowding (goal = 15% or less crowded peak period service, ridership growth and connectivity gaps. Develop new revenue sources and strategies as needed.
- c. As part of the SFMTA's 90-day improvement plans, work to reduce current equity and other service gaps with near term strategies such as staffing changes, service adjustments and safety programs.
- d. Expand on SFMTA's equity analysis to look at broader mobility issues - addressing access to local and regional transit, new mobility options, and the full complement of transportation resources for all residents.

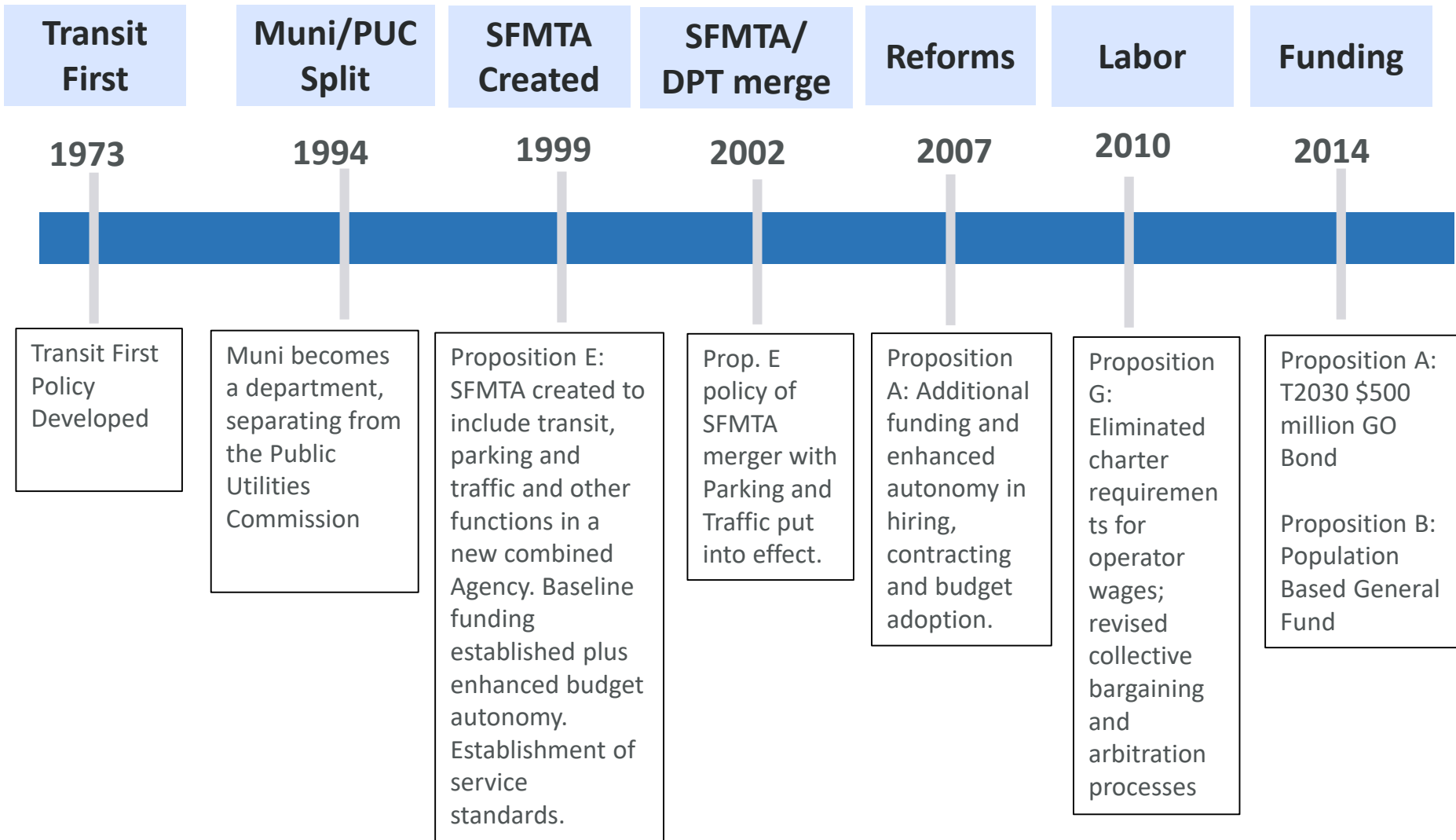
**14. Develop the City's ability to speak with one voice on regional issues and funding priorities. This requires new methods of coordination among the SFMTA, Board of Supervisors, Mayor's Office and other agencies**

- a. Institutionalize a director-level meeting to establish shared regional priorities across the SFMTA, SFCTA, and other City agencies.
- b. Adopt new methods to discuss and establish shared regional priorities between the SFMTA and Transportation Authority Boards, through joint meetings and formalized prioritization processes.
- c. Establish consistent professional staffing of City appointees to each regional body and hold an annual meeting to outline top priorities for regional representatives.
- d. With partners including local governments, transit operators and regional agencies, advocate for shared priorities and policies, such as fare integration and transportation demand management studies and requirements for private employers.



- Overall, the governance and organizational structure of the SFMTA is appropriate and efficient. The Agency is well set up to manage service, financial, planning and regulatory functions with an integrated approach. It is subject to a variety of political and stakeholder processes and influences but has a level of autonomy that helps it balance neighborhood, citywide and regional needs in most cases.
- Functional consolidation at the SFMTA of transit operations, parking control, and right-of-way design and engineering is unique and benefits Muni service reliability. Examples include; prioritization of double-parking and other enforcement on transit routes, prioritization of transit needs in street design, and parking management to minimize private auto traffic. At the same time, there are areas where functional coordination can be improved.
- The SFMTA has a somewhat lower level of autonomy over budgets, fares and service changes than many peer transit agencies which are typically stand-alone, regional governments serving multiple cities or counties.
- The SFMTA needs to improve its ability to design for, respond to and communicate with users and customers. New user-centered design concepts and a broader customer service orientation need to be integrated into the organization.

# Key SFMTA Organizational Measures



## **15. Improve coordination and increase capacity between specific functional areas and divisions including street management and parking control, and capital planning and transit.**

- a. While the SFMTA has a high level of control and integration, improved coordination among specific SFMTA functions would lead to further improvements. Examples include assignment of parking control officers to support transit management and greater Transit Division participation in capital planning and construction delivery.
- b. The SFMTA has struggled with delivering major construction projects. These issues are not unique to San Francisco - experience shows that the scale and complexity of transit systems and large street and highway construction projects is a challenge across the region and state. The City and the SFMTA should complete an expedited review of this function. In the near term SFMTA may be able to improve capital project delivery with changes to regulatory, procurement and construction contract management rules and processes.

**16. The SFMTA should explore new concepts, organizational structures and practices to grow and improve the Agency's customer experience and communications functions.**

- a. Research industry best practices for customer experience functions. Options include; formalizing design and testing of new systems and features for customer experience; procuring new customer information systems, and establishing standard operating procedures and training in this area.
- b. Conduct a high-level review of the SFMTA's communications functions to identify areas of strength and areas for improvement.

**17. The Bay Area must work together to develop and take new pro-active measures to grow local and regional capacity for planning, funding, building and integrating major transit projects and systems. San Francisco should be a leader in this effort.**

- a. The SFMTA and SFCTA, other agencies and leadership should convene a working group and/or use existing research and interagency processes to examine needs, barriers and opportunities in planning, funding and delivery for Bay Area transit projects. Recent work by advocates on regional funding proposals and plans has raised awareness and support and created opportunities for action.
- b. Models proposed and tested in other parts of the world offer ideas on how to better integrate federal, state, regional and local planning, funding and project delivery. These should be considered.
- c. The City, SFMTA and SFCTA should invest leadership and staff time and resources in these areas and work to drive public debate and decisions.



Supporting technical information will be added in Appendices before final publication of the report.

Questions and Feedback for Staff:

[Peg.Stevenson@sfgov.org](mailto:Peg.Stevenson@sfgov.org)

[Julie.Kirschbaum@sfmta.com](mailto:Julie.Kirschbaum@sfmta.com)

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [Haney, Matt \(BOS\)](#)  
**Cc:** [Mahogany, Honey \(BOS\)](#); [Mcdonald, Courtney \(BOS\)](#); [RivamonteMesa, Abigail \(BOS\)](#)  
**Subject:** FW: Corruption at DPW, FBI arrest  
**Date:** Wednesday, January 29, 2020 6:18:00 PM

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**From:** Lilian Tsi <l-tsi@pacbell.net>  
**Sent:** Wednesday, January 29, 2020 12:51 PM  
**To:** Haneystaff (BOS) <haneystaff@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>  
**Cc:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Ethics Commission, (ETH) <ethics.commission@sfgov.org>  
**Subject:** Corruption at DPW, FBI arrest

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor Haney:

I saw your brief comment on the 6pm news last night on television. Thank you for speaking up. I hope you will bring up the item for discussion with your peers regarding the "paid suspension" of DPW employee Nuru, who is allegedly corrupt.

Is it policy to pay employees who have been arrested? If this were any other public servant, would the suspension be paid?

While I believe everyone is innocent till proven guilty, these are very serious charges at a very high level official, and this is not the first whiff of impropriety.

While you and your colleagues are looking into the matter of stopping his very expensive paycheck while he is under investigation, I would like to suggest that there are many areas where the Board of Supervisors are probably complicit in the "corruption".

The biggest area is in the Community Benefit Districts, and so far, one Green Benefit District in the Dog Patch neighborhood.

The biggest expenditure of these districts is in "street cleaning". Currently, in a proposed Green Benefit District in Mission Dolores, over 80% of proposed annual million dollar budget is for street cleaning.

The most baffling part of these districts to ordinary residents like me is WHY there is a need to create additional taxes to finance a very basic service like street cleaning. The arrest of the DPW individual now connects the loose ends. DPW doesn't offer specific cleaning schedules so that forces businesses and residents to resort to setting up such districts to have "contracts" with DPW. I suppose, when DPW is in contract with such districts, it has to find appropriate contractors to fulfil the obligations. I wonder if anyone has audited such contracts, how they are awarded, and how they are related to the allegedly corrupt DPW employee.

And why do I say, Board of Supervisors are complicit in the corruption? Such Community Benefit Districts and Green Benefit Districts cannot be set up without approval of the Board of Supervisors. The terribly flawed rules and processes to set up such districts are worthy of another lengthy email. If you have time, I'm happy to explain.



In the Inner Sunset, several vigilant neighbors saw through this corrupt and devious scheme. With very little financial resources, residents managed to discourage/block the formation of a Green Benefit District - the efforts led by a handful of residents, one DPW employee Jonathan Goldberg, and one very dubious non profit set up by real estate developer Michael Yarne. How much money did the city spend to promote this Green Benefit District in the Inner Sunset? Without including the salary for the full time DPW employee for 2 years...well over \$130,000. Payments were made to Build Public (now interestingly, non existent?) by the city for consulting services.

I urge you and your colleagues to take a deep dive into these districts, and audit the contractors and DPW employees involved. I also urge you to similarly investigate the OEWD for their involvement in the establishment of Community Benefit Districts.

It's time to clean house, and I hope you have the courage to lead the charge.

Sincerely

Lilian Stielstra  
1382 6th Avenue  
San Francisco

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: A Lost Opportunity-Looking for Change  
**Date:** Wednesday, January 29, 2020 6:17:00 PM

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**From:** Hope Young <hopeyoung14@gmail.com>  
**Sent:** Wednesday, January 29, 2020 2:44 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** A Lost Opportunity-Looking for Change

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Hi Board Members,

Growing up with two parents who work for the city it has always been my goal to work for the city. I had the opportunity to work at SFO as a high school intern and during my time there, the Asiana plane crash happened. Myself and other interns got the opportunity to sit in a communications meeting to learn how airport officials were going to handle the situation. This is when I fell in love with communications and when I discovered that communications was something I wanted to major in.

I am writing to you because the system to get a job in San Francisco is extremely outdated and needs to be changed. Some may say the system is to give everyone a fair chance, but this so far from the truth. Going to college it was my goal to go back to SFO to work with the Marketing and Communications team. My dad has worked for SFO for 22 years and much of my life was spent at the airport I loved it there. I was given the opportunity to work at SFO as their Social Media Coordinator temporarily to back fill after the previous person resigned.

I was ecstatic about the opportunity. I brought so many new ideas to the table and in my opinion excelled in the position. I loved helping people through SFO's social media pages and being part of the SFO family. I was lucky to have **had that position for a year**, but because of San Francisco's job system I was forced to give up my position with out the opportunity to take a test for the position and even interview.

Eventually an announcement came out for my position, but for the full-time permanent position Social Media Coordinator. I had the years of experience, I had done the job first-hand myself, had established connections throughout the airport I believed that I would be a shoe-in for this position. I applied and was denied the opportunity to even take the test. The HR Analyst told me I did not have the years of experience to even take the test. I asked for her calculations, but she would not share this with me.

The process to get a job in San Francisco is not fair, not time efficient, and not friendly to the younger generation who so desperately want to work for the County of San Francisco. It is my passion to give back and help others and the job system is not allowing me to do so. I did not even have the opportunity to even interview or take a test for a position I was already working. I know I am not the first person that has had this happen to them and I hope that one day the system can change to benefit more people.

Thank you for taking the time to read my letter to you. I love what you all are doing for San Francisco so far and hope this is something that you can consider changing in the near future. I would appreciate any response or words for encouragement/guidance that you can share with me.

Thank you,  
 Hope Young  
 650-238-8680

**From:** [Board of Supervisors. \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Subject:** FW: Testimony January 28, Item #1: Environment Code – Electrification of Municipal Facilities + SFERS' Natural Gas Divestment  
**Date:** Monday, January 27, 2020 4:59:00 PM  
**Attachments:** [Testimony to Full Board of Supervisors Natual Gas in Municipal Buildings 20-01-26-1.png](#)  
[Testimony to Full Board of Supervisors Natual Gas in Municipal Buildings 20-01-26.pdf](#)

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**From:** pmonette-shaw <pmonette-shaw@earthlink.net>

**Sent:** Monday, January 27, 2020 2:57 PM

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**Patrick Monette-Shaw**

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January 26, 2020

San Francisco Board of Supervisors  
The Honorable Norman Yee, Board President  
The Honorable Sandra Lee Fewer, Supervisor, District 1  
The Honorable Catherine Stefani, Supervisor, District 2  
The Honorable Aaron Peskin, Supervisor, District 3  
The Honorable Gordon Mar, Supervisor, District 4  
The Honorable Dean Preston, Supervisor, District 5  
The Honorable Matt Haney, Supervisor, District 6  
The Honorable Rafael Mandelman, Supervisor, District 8  
The Honorable Hillary Ronen, Supervisor, District 9  
The Honorable Shamann Walton, Supervisor, District 10  
The Honorable Ahsha Safai, Supervisor, District 11

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94102

Re: **January 28 Agenda Item #1:**

**Environment Code – Electrification of Municipal Facilities**

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Dear President Yee and Board of Supervisors

I strongly urge the full Board to approve Item 1 on Tuesday's agenda to amend San Francisco's Environment Code to require that new construction and major renovations of municipal buildings ***exclude*** using natural gas.

I fully support this Ordinance. San Francisco should stop supporting natural gas companies in multiple ways, and for many reasons.

As you likely know, natural gas is primarily comprised of methane gas and contains benzene, a known carcinogen. Importantly, fracturing for natural gas releases far too much methane into the atmosphere, contributing to global warming. Fracturing often results in carcinogenic wastewater polluting our environment, also in multiple ways.

If you have not yet read MSNBC's Rachel Maddow's recent book, "***Blowout***," that discusses many issues involving hydraulic fracturing and horizontal drilling for fossil fuel oil, gas, and natural gas, I strongly urge you to read it. Throughout, she reports on the sordid exploits of Chesapeake Energy Corporation with natural gas fracturing. The risks to human safety and health, risks from fracking-induced earthquakes, and risks of continued global warming should compel you to read Maddow's reporting.

As you probably know, Governor Newsom stopped the permitting of new hydraulic fracturing for oil and gas in California pending independent scientific review by the Livermore National Laboratory last November.

Please pass this electrification of municipal facilities legislation unanimously to move the City away from contributing to the detrimental impacts of natural gas.

Then, please turn your attention to consideration of introducing and passing a non-binding Resolution urging the San Francisco Employees' Retirement System (SFERS) to divest from its investments in natural gas companies, just as this Board had urged SFERS to divest from its fossil-fuel investments.

As one example, back in 2017 during pressure from the Board of Supervisors that SFERS divest from fossil

fuels, documents provided by SFERS indicated its investments in Chesapeake Energy had resulted in losses on ROI:

**SFERS' Investment Losses from Chesapeake Energy as of June 30, 2017**

NT Securities as of 6/30/2017	Shares	Market Value	Cost Basis	Gain / (Loss)
32 CHESAPEAKE ENERGY CORP COM	45,680	\$227,029.60	\$1,137,719.16	<b>\$(910,689.56)</b>
33 CHESAPEAKE ENERGY CORP COM	81,522	\$405,164.34	\$1,353,177.29	<b>\$(948,012.95)</b>
<b>Total</b>	<b>127,202</b>	<b>\$632,193.94</b>	<b>\$2,490,896.45</b>	<b>\$(1,858,702.51)</b>

While the nearly \$2 million loss from its Chesapeake Energy investments is not astronomical, SFERS also suffered other major oil and gas investment losses, since natural gas is also quickly becoming a stranded asset. All of those losses require greater General Fund expenses to the city's share of employer contributions to the pension fund.

Please pass this legislation. Then turn your attention to urging that SFERS divest from its natural gas investments.

Respectfully submitted,

**Patrick Monette-Shaw**

*Columnist*

cc: Angela Calvillo, Clerk of the Board

## Patrick Monette-Shaw

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San Francisco, CA 94109

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January 26, 2020

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January 26, 2020

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Respectfully submitted,

**Patrick Monette-Shaw**

*Columnist*

cc: Angela Calvillo, Clerk of the Board