

FILE NO. 210011

Petitions and Communications received from December 10, 2020, through December 30, 2020, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on January 5, 2021.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Mayor, submitting a letter with signed Emergency Ordinance No. 273-20, regarding Limiting COVID-19 Impacts by Not Moving People Experiencing Homelessness Currently Placed in Shelter-in-Place Hotel Rooms. File No. 201328. Copy: Each Supervisor. (1)

From the Health Officer of the Department of Public Health, issuing Health Order Nos. C19-12d, C19-16 and C19-17; Health Directive Nos. 2020-02d and 2020-03d; and Press Release announcing travel ban on unnecessary travel. Copy: Each Supervisor. (2)

From Public Works, submitting the acting and temporary appointment of James M. Ryan, as the San Francisco City and County Surveyor, effective November 9, 2020. Copy: Each Supervisor. (3)

From the Office of the Mayor, submitting budget instructions to Department Heads for Fiscal Years 2021-22 and 2022-23. Copy: Each Supervisor. (4)

From the Office of the Mayor, pursuant to Charter, Section 3.100(18), submitting the following appointment to the Disability and Aging Services Commission: Copy: Each Supervisor. (5)

- **Sascha Bittner** - term ending January 15, 2024

From the Controller's City Services Auditor, in coordination with the Port Commission, submitting the Performance Audit Report for SFS 39, Inc., from May 1, 2016, through April 30, 2019. Copy: Each Supervisor (6)

From the Office of the Mayor, submitting two press releases: "San Francisco Administers First COVID-19 Vaccine to Health Care Workers" and "Mayor London Breen Celebrates Grand Opening of First New Affordable Housing in the Mission in Over a Decade." Copy: Each Supervisor. (7)

From the Office of the Treasurer and Tax Collector, pursuant to California State Government Code, Section 53646, submitting the CCSF Pooled Investment Report for November 2020. Copy: Each Supervisor. (8)

From the Controller's City Services Auditor, submitting the adopted bylaws for Our City, Our Home Oversight Committee, Copy: Each Supervisor. (9)

From the Urban Forestry Council, submitting the 2020 Annual Urban Forest Report. Copy: Each Supervisor. (10)

From the Controller's City Services Auditor, in coordination with the Airport Commission, submitting the Performance Audit Report for Skyline Concessions, Inc., from February 1, 2017, through January 31, 2019. Copy: Each Supervisor. (11)

From the San Francisco International Airport, submitting three Administrative Code, Chapter 12B, Waiver Requests. Copy: Each Supervisor. (12)

From the Department of the Army, submitting the announcement of the comment period for the Ocean Beach Storm Damage Reduction Beach Nourishment Project. Copy: Each Supervisor. (13)

From the California Public Utilities Commission, submitting notices of projects from Verizon Wireless. 3 letters. Copy: Each Supervisor. (14)

From the California Fish and Game Commission, submitting three notices. 3 letters. Copy: Each Supervisor. (15)

From the United Postal Service, regarding Resolution No. 517-20, urging the United States Postal Service's Citizens' Stamp Advisory Committee to issue stamps in honor of Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ) heroes José Julio Sarria, Marsha P. Johnson, and Sylvia Rivera. File No. 201197. Copy: Each Supervisor. (16)

From the Commission and Department on the Status of Women, submitting their Annual Report for Fiscal Year 2019-20. Copy: Each Supervisor. (17)

From the Rent Board Commission, submitting their Resolution on Racial Equity, passed on December 8, 2020. Copy: Each Supervisor. (18)

From the City Administrator's Risk Management Division, pursuant to Administrative Code, Section 1.24, submitting the Indemnification Quarterly Report for October - December 2020. Copy: Each Supervisor. (19)

From the Juvenile Probation Department, regarding SB1290 implementation of ending juvenile fee collection. Copy: Each Supervisor. (20)

From the Ethics Commission, submitting Guidance on Behested Payments Reporting. Copy: Each Supervisor. (21)

From the Office of the Public Defender, submitting a letter regarding significant and unnecessary delays at the Police Commission in hearing important matters related to bias within the San Francisco Police Department and urgently needed reforms. Copy: Each Supervisor. (22)

From the Office of the Controller, pursuant to Administrative Code, Section 2.10, submitting the updated status of the implementation of the recommendations of the San Francisco Civil Grand Jury. Copy: Each Supervisor. (23)

From the Office of the President of the Board of Supervisors, pursuant to Administrative Code, Section 2.8, submitting notice for a Special Budget and Finance Committing meeting, scheduled for December 16, 2020, at 10:00 a.m. Copy: Each Supervisor. (24)

From the Entertainment Commission, urging the Mayor and Board of Supervisors to advocate for the economic recovery of the local nightlife and entertainment industry. Copy: Each Supervisor. (25)

From the Law Offices of Michael W. Graf, submitting a Notice of Commencement of Action Challenging the Saint Ignatius Stadium Light. Copy: Each Supervisor. (26)

From Chinatown Community Development Center, regarding the proposed Ordinance amending the Administrative Code - Protections for Occupants of Residential Hotels During COVID-19 Pandemic. File No. 201388. Copy: Each Supervisor. (27)

From Sandra Amundson, regarding changing names of San Francisco Public Schools. Copy: Each Supervisor. (28)

From Astrid Lacitis, regarding the proposed Ordinance amending the Health Code - No Smoking in Multi-Unit Housing Complexes. File No. 201265. Copy: Each Supervisor. (29)

From Faith In Action Bay Area, regarding a safe Christmas without evictions. Copy: Each Supervisor. (30)

From concerned citizens, regarding the proposed Resolution Condemning the Naming of the Priscilla Chan and Mark Zuckerberg San Francisco General Hospital and Trauma Center. File No. 200790. 5 letters. Copy: Each Supervisor. (31)

From RJ Sloan, regarding Q Foundation's inability to continue to subsidize rent for HIV positive Seniors and the San Francisco HIV positive disabled community. Copy: Each Supervisor. (32)

From concerned citizens, regard the Hearing on Strategies to Maximize Affordable Housing on Public Land. File No. 200926. 4 letters. Copy: Each Supervisor. (33)

From David Hultman, regarding the proposed Resolution for Outreach Community Advertising and Neighborhood Outreach Advertising - Jasmine Blue Media LLC (dba Marina Times) - FY2020-2021. File No. 201325. Copy: Each Supervisor. (34)

From Benjamin Shope, regarding the proposed Ordinance amending the Health Code - No Smoking in Multi-Unit Housing Complexes. File No. 201265. Copy: Each Supervisor. (35)

From Eileen Boken, providing public comment on various matters. File Nos. 201219, 201362, and 201376. 4 letters. Copy: Each Supervisor. (36)

From the San Francisco Chamber of Commerce, regarding prioritizing the Municipal Transportation Agency in the City budget. Copy: Each Supervisor. (37)

From concerned citizens, regarding the proposed Mayoral Appointment to the Municipal Transportation Agency Board of Directors - Emanuel Yekutieli. File No. 201146. 2 letters. Copy: Each Supervisor. (38)

From Republic Services regarding the proposed Resolution approving the Agreement of Sunset Scavenger Company, Golden Gate Disposal & Recycling Company, Recology San Francisco - Refuse Collection - Not to Exceed \$62,500,000. File No. 201213. Copy: Each Supervisor. (39)

From San Francisco Transit Riders, regarding the proposed Mayoral Appointment to the Municipal Transportation Agency Board of Directors - Fiona Hinze. File No. 201237. Copy: Each Supervisor. (40)

From concerned citizens, regarding the proposed Ordinance amending the Administrative Code for Permanent Supportive Housing - Rent Contribution Standard. File No. 201185. 2 letters. Copy: Each Supervisor. (41)

From concerned citizens, regarding the proposed Resolution Approving Early Care and Education for All Initiative's "Babies and Families First Fund" Five-Year Spending Plan. File No. 201301. 2 letters. Copy: Each Supervisor. (42)

From concerned citizens, regarding the Hearing, Committee of the Whole, regarding the Release of Reserved Funds - Office of Early Care and Education - Economic Recovery - \$42,000,000 and Calling from Committee - Committee of the Whole - Hearing - Release of Reserved Funds - Office of Early Care and Education - Economic Recovery - \$42,000,000 (File No. 201361) - December 22, 2020. File Nos. 201361 and 201412. 7 letters. Copy: Each Supervisor. (43)

From Aaron Goodman, regarding MUNI. 2 letters. Copy: Each Supervisor. (44)

From Mary Rogus, regarding living conditions in the property located at 988 Howard Street. Copy: Each Supervisor. (45)

From Alexandra, regarding prohibiting the San Francisco Police Department and other city agencies from making real-time use of private networks of surveillance cameras, and from obtaining data dumps of footage from these systems. Copy: Each Supervisor. (46)

From the San Francisco Taxi Workers Alliance, regarding a protest to demand a halt to Medallion foreclosures. Copy: Each Supervisor. (47)

From Jack Sprayer, regarding approval of the Public Utilities Commission's Sewer System Improvement Project. Copy: Each Supervisor. (48)

From Lozeau Drury LLP, on behalf of The Hollow Revolution, regarding the property located at 1776 Green Street. Copy: Each Supervisor. (49)

From Daniel Burns, regarding the Marriott Corporation and benefits to union and non-union furloughed workers. Copy: Each Supervisor. (50)

From TCT Ventures Inc. and Bon Appetite Management, pursuant to the WARN Act, California Labor Code, Section 1401, submitting notice of temporary reduction of hours, layoff or furlough of employees. Copy: Each Supervisor. (51)

From concerned citizens, regarding the Hearing for the Shelter-in-Place Rehousing and Site Demobilization Plan. File No. 201234. 32 letters. Copy: Each Supervisor. (52)

From concerned citizens, regarding the Hearing, Committee of the Whole, regarding the Impacts of Adopting the New Regional Stay at Home Order on Small Business; and the Hearing, Committee of the Whole, Urging Congress to Provide Relief to Restaurants and the State of California to Allow Outdoor Dining As Soon As Possible - December 22, 2020. File Nos. 201407, 201413. 23 letters. Copy: Each Supervisor. (53)

From concerned citizens, regarding the Hearing, Committee of the Whole, Urging a Comprehensive Return to School Plan - December 22, 2020. File No. 201410. 6 letters. Copy: Each Supervisor. (54)

From Anonymous, regarding various subjects. 12 letters. Copy: Each Supervisor. (55)

From the Black Employee Alliance, regarding various subjects. Copy: Each Supervisor. (56)

From concerned citizens, regarding support for Chinatown businesses. 4 letters. Copy: Each Supervisor. (57)

From concerned citizens, regarding saving the Cliff House restaurant. 8 letters. Copy: Each Supervisor. (58)

From concerned citizens, regarding COVID-19 related issues. 3 letters. Copy: Each Supervisor. (59)

From concerned citizens, regarding homelessness related issues. 3 letters. Copy: Each Supervisor. (60)

From concerned citizens, regarding various subjects about the observation wheel in Golden Gate Park. 39 letters. Copy: Each Supervisor. (61)

From Shad Fenton, regarding Navigation Center living and safety. 35 letters. Copy: Each Supervisor. (62)

From concerned citizens, regarding street closures throughout the City. 3 letters. Copy: Each Supervisor. (63)

From Allen Jones, regarding the proposed plan for the new Juvenile Hall, aka Juvenile Justice Center. Copy: Each Supervisor. (64)

OFFICE OF THE MAYOR
SAN FRANCISCO



LONDON N. BREED
MAYOR

December 24, 2020

President Norman Yee
Members, Board of Supervisors
1 Dr. Carlton B. Goodlett Place
San Francisco CA, 94102

Re: File 201328 "Emergency Ordinance – Shelter in Place Hotels"

Dear President Yee and Members of the Board of Supervisors,

From the beginning of our pandemic, I have made clear my commitment that we prioritize stable housing exits for our homeless residents living in hotels. I know the members of the Board unanimously share this goal. Through this Emergency Ordinance, the Board of Supervisors has directed a policy shift to use more resources for temporary shelter. As I sign this legislation, I want to acknowledge the moral dilemma and very real tradeoffs in this policy shift.

We have laid out an ambitious plan to get each of the 2,300 hotel guests into permanent supportive housing, or to provide them with rental subsidies to get them back on their feet. By spreading this process over the next nine months, the City can ensure that each client has the resources needed to move into safe and sustainable housing. I appreciate the Board's engagement on that plan, commitment to accountability, and willingness to fund the first phases of the plan.

This Emergency Ordinance expands our SIP hotel program away from COVID response, and asks us to use the hotels as part of our portfolio of temporary shelter. While FEMA dollars remain available, SIP hotels are among the most cost effective shelter options. However, once FEMA funding expires, we run into the same cliff – a high per-night cost at the City's expense, no resources for additional rehousing, and no runway to identify those housing exits. While we have received some recent positive assurances regarding FEMA reimbursements for this program, they are not guaranteed. Neither is the timeline for the overall emergency period.

This means that as we fill our SIP hotels, we must acknowledge the very real possibility that we may be returning people back to the streets once FEMA funding is over. Backfilling means that we may not have the time, the resources to find a meaningful exit to homelessness.

In the cold winter months, and particularly during a COVID surge with community spread, we will continue to do what we can to bring people indoors safely through all options available.

Finally, I want to be clear that the Board's decision to expand our hotel program jeopardizes our commitment to finding everyone stable housing. I look forward to working with the Board through the coming months to ensure health and stability for our unhoused residents.

Sincerely,

A handwritten signature in blue ink, appearing to read "London Breed".

Mayor London N. Breed

[Emergency Ordinance - Limiting COVID-19 Impacts by Not Moving People Experiencing Homelessness Currently Placed in Shelter-in-Place Hotel Rooms]

Emergency ordinance to prohibit the City from requiring people experiencing homelessness currently housed in approximately ~~2,300~~ 2,000 Shelter-in-Place (“SIP”) Hotel rooms to move from those rooms until the Federal Emergency Management Agency (“FEMA”) provides written notification that FEMA funding available for SIP Hotel rooms is terminated or not extended or modified in a way that no longer reimburses any costs of these rooms, or people experiencing homelessness housed in SIP Hotel rooms obtain a stable housing placement; ~~2,300 2,000~~ for every ten SIP Hotel rooms vacated, six SIP Hotel rooms shall continue to be available as they are vacated to shelter people experiencing homelessness at risk of COVID-19 infection, until the County Health Officer’s Stay Safer At Home Order is rescinded or expires; and requiring the Department of Homelessness and Supportive Housing to prepare publicly available reports on the progress of placements from SIP Hotels into stable housing.

NOTE: **Unchanged Code text and uncodified text** are in plain Arial font.
Additions to Codes are in single-underline italics Times New Roman font.
Deletions to Codes are in ~~strikethrough italics Times New Roman font~~.
Board amendment additions are in double-underlined Arial font.
Board amendment deletions are in ~~strikethrough Arial font~~.
Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1. Declaration of Emergency under Charter Section 2.107.

(a) Charter Section 2.107 authorizes passage of an emergency ordinance in cases of public emergency affecting life, health, or property, or for the uninterrupted operation of any

1 City or County department or office required to comply with time limitations established by
2 law. The Board of Supervisors hereby finds and declares that an actual emergency exists
3 that requires the passage of this emergency ordinance.

4 (b) On February 25, 2020, Mayor London Breed proclaimed a state of emergency in
5 response to the COVID-19 pandemic. On March 3, 2020, the Board of Supervisors concurred
6 in the February 25th Proclamation and in the actions taken by the Mayor to meet the
7 emergency.

8 (c) On March 13, 2020, the Mayor issued a Second Supplement to the February 25th
9 Proclamation, making findings that “it is in the public interest to take steps to ensure that
10 people remain housed during this public health emergency” and that “there is a severe
11 shortage of affordable rental housing in the City, people who are evicted are at a risk of
12 homelessness, and homeless individuals are less equipped to mitigate risks related to
13 COVID-19.”

14 (d) On March 16, 2020, the County Health Officer issued Order No. C19-07, replaced
15 by Order No. C19-07b on March 31, 2020, directing San Franciscans to stay in their homes
16 and follow social distancing requirements when outside their residence (“Stay Safer At Home
17 Order”). This Order has been revised and updated during the intervening months to address
18 changing conditions, and the current Order No. 19-07o, issued November 28, 2020, continues
19 to exempt individuals experiencing homelessness from these requirements, and urges such
20 individuals to obtain shelter. The Order strongly urges, but does not require, governmental
21 entities to make shelter available and provide handwashing or hand sanitation facilities to
22 persons who continue experiencing homelessness.

23 (e) Due to the economic pressures related to COVID-19 and uncertainty of Federal
24 Emergency Management Agency (“FEMA”) reimbursements for emergency housing,
25 hundreds of rooms made available by the City to unsheltered individuals 24 hours a day are at

1 risk of closing, which would leave a growing number of San Franciscans experiencing
2 homelessness at imminent risk of returning to congregate shelters or to sleeping unsheltered
3 on the streets, and thereby facing a greater risk of contracting COVID-19.

4 (f) This emergency ordinance is necessary to reduce the spread of COVID-19 by
5 enhancing the ability of people experiencing homelessness to comply with social distancing
6 protocols.

7 8 Section 2. Background and Findings.

9 (a) Despite relatively low rates of COVID-19 prevalence in the City and County of San
10 Francisco, as compared to many other areas in California and across the country, the
11 occurrence of the virus is rapidly increasing in the City and throughout the Bay Area.

12 (b) Following the first wave of the coronavirus and a major outbreak at a congregate
13 shelter, on April 24, 2020, following unanimous passage by the Board of Supervisors, the City
14 enacted Ordinance No. 69-20, "Emergency Ordinance - Limiting COVID-19 Impacts through
15 Safe Shelter Options." This ordinance required the City to secure 8,250 private rooms
16 through service agreements with hotels and motels for use as temporary quarantine facilities
17 for people currently experiencing homelessness. As a result, the City entered into leases with
18 29 hotels, and as of November 15, 2020, was providing temporary housing in approximately
19 2,359 rooms to individuals or families in Shelter-In-Place ("SIP") Hotels.

20 (c) In Resolution No. 330-20 adopted in July 2020, the Board of Supervisors
21 expressed its intent that no person experiencing homelessness who has been brought into the
22 COVID-19 Response System, which includes City or privately-funded hotel rooms,
23 congregate shelters, or Recreational Vehicles, be discharged to the streets, and that all
24 people in the COVID-19 Response System receive a "Coordinated Entry Assessment" for
25 appropriate housing matches. In Resolution No. 330-20, the Board also urged the

1 Department of Homelessness and Supportive Housing (HSH) to release a comprehensive
2 plan that outlines anticipated steps to prevent people in SIP hotels or other COVID-19
3 Response System housing options from being discharged to the streets.

4 (d) In July 2020, HSH announced that the SIP Hotels would be discontinued in June
5 2021. No details were released in conjunction with the timeline.

6 (e) In August 2020, the Board of Supervisors approved a \$178 million budget to
7 expand and maintain the Shelter-In-Place Program for Fiscal Year 2020-2021, 98% of which
8 is to be reimbursed by assumed FEMA (Federal Emergency Management Agency) revenue
9 and various state emergency and homeless prevention funds. As COVID-19 rates increase
10 across California, the state government continues to make additional funds available for non-
11 congregate shelter operations.

12 (f) During the last week of October 2020, HSH released a new timeline for all clients in
13 SIP Hotels to be “rehoused” and for the hotels to be shut down, beginning in December 2020,
14 through June 2021.

15 (g) Despite a stated commitment from HSH to provide every SIP Hotel client with
16 stable housing, as of December 1, 2020, fewer than 320 permanent housing options have
17 been identified for the single adults, families, and youth staying in ~~more than 2,300~~
18 approximately 2,000 rooms in the SIP Hotels.

19 (h) Due to the current surge in COVID-19 cases, on November 28, 2020, the Health
20 Officer suspended or restricted many indoor businesses and activities, such as dining, movie
21 theaters, museums, gyms, and services at houses of worship, and required most retail stores
22 and shopping centers, except stand-alone grocery stores, to reduce their capacity from 50%
23 to 25%. However, the HSH plan to close SIP Hotels remains in place on a rapid timeline. This
24 places those persons experiencing homeless who are housed in SIP hotels at a much greater
25 risk of being exposed to the coronavirus and contracting COVID-19.

1 (i) There is, therefore, a compelling and immediate need to maintain SIP Hotel
2 operations in order to avoid COVID-19 exposure for these vulnerable Clients of the SIP Hotels
3 and for COVID-19-vulnerable individuals who are currently unsheltered.

4 (j) In enacting this emergency ordinance, it is the intention of the Board of Supervisors
5 that the housing resources made available to clients in SIP Hotels not reduce the housing
6 resources made available to individuals experiencing homelessness who are not currently
7 placed in a SIP Hotel.

8
9 Section 3. Definitions.

10 As used in this ordinance, the following terms shall have the following meanings:

11 “By-Name List” means the list of all people temporarily residing in the SIP Hotels. It
12 provides a single source of data that can be shared across agencies.

13 “City” means the City and County of San Francisco.

14 “Client” means any individual or family staying in a SIP Hotel at any point during the
15 Stay Safer At Home Order, and subsequent revisions and updates, issued by the Health
16 Officer.

17 “Coordinated Entry Assessment” means the Department’s mechanism to organize the
18 homelessness response system and a tool for matching people experiencing homelessness
19 to the most appropriate housing resource. A Coordinated Entry Assessment helps determine
20 for which services a household is eligible, based on length of time in which an individual or
21 family has resided in a place not meant for human habitation, a safe haven, or an emergency
22 shelter, and the severity of the individual’s or family’s service needs.

23 “Department” means the Department of Homelessness and Supportive Housing.

24 “Homeward Bound” means the Department’s program designed to help reunite people
25 experiencing homelessness in San Francisco with family and friends elsewhere who are

1 willing and able to offer ongoing support to end the cycle of homelessness. Through the
2 Homeward Bound Program, the Department can provide Clients with a bus ticket home if
3 they: 1) are homeless/low income and living in San Francisco; and 2) have family or friends at
4 the destination that Homeward Bound staff can verify as willing and able to provide a place to
5 stay and ongoing support; and 3) are medically stable enough to travel unassisted to the
6 destination; and 4) are sober and able to abstain from alcohol or using other substances en
7 route.

8 "Housing Referral Status" means that according to the Department's Coordinated Entry
9 Assessment, Clients are matched and referred to housing resources according to a priority
10 designation. Housing Referral Status Clients are eligible to be offered Rapid Rehousing,
11 transitional housing or Permanent Supportive Housing. Criteria used to determine a Client's
12 priority status include length of time in which the Client has stayed in a place not meant for
13 human habitation, a safe haven, or an emergency shelter, as well as the severity of the
14 Client's service needs.

15 "Pandemic Prioritization Status" means people who may not be Housing Referral
16 Status but are a priority for housing because they are COVID-19-vulnerable due to age or due
17 to a medical condition.

18 "Permanent Supporting Housing" means housing units for Clients that include onsite
19 supportive services, including, without limitation, intake and assessment of Clients' needs,
20 outreach to Clients to assist them with health or social needs, management of the health or
21 social needs of Clients, mediation of disputes with the property management, and referrals for
22 services to the Clients, as defined in Administrative Code Section 20.54.2. "Permanent
23 Supportive Housing" shall not include any shelter or site that offers temporary overnight
24 sleeping space on a short-term basis provided by the City on City-owned or City-leased
25 property or through a contractual arrangement.

1 “Problem Solving” means the Department’s approach to identify possible indoor
2 solutions to a Client’s homelessness apart from the City’s homelessness response system.
3 Those solutions include, but are not limited to, connection to Homeward Bound, housing
4 location assistance, mediation and conflict resolution, or short-term financial assistance to
5 cover specific costs that will assist the Client to stay in a safe, indoor place. A Problem
6 Solving resolution may not include a lease or written agreement.

7 “Problem Solving Screening” means a conversation between the Department and the
8 Client to explore and identify flexible, cost-effective real-time solutions to a Client’s housing
9 crisis outside of the City’s homelessness response system, even if only temporarily, with
10 limited or no financial support from the City.

11 “Rapid Rehousing” means a housing program subsidy that assists Clients to move
12 quickly into permanent housing, usually in the private market, by offering housing search
13 assistance, time-limited and targeted services, and short-term rental assistance. Rapid
14 Rehousing may be used for permanent housing in San Francisco or in another community, if
15 the Client chooses.

16 “Short-Term Rental Assistance” means grants for Clients to pay current rent, back rent,
17 or make a security deposit ~~rent payments to individual Client households, rather than~~
18 ~~subsidizing particular rental projects.~~ Short-Term Rental Assistance ~~The rent payment~~ stays
19 with the Client, and if the Client no longer wishes to rent a particular unit, the Client may move
20 to another rental property with this rent payment.

21 “Stay Safer At Home Order” means the series of County Health Officer Orders,
22 beginning with No. C19-07, issued On March 16, 2020, directing San Franciscans to stay in
23 their homes and follow social distancing requirements when outside their residence, which
24 have been revised and updated during the intervening months to address changing
25 conditions. Order No. 19-07o, issued November 28, 2020, continues to exempt individuals

1 experiencing homelessness from these requirements, and urges such individuals to obtain
2 shelter.

3
4 Section 4. Restriction on Moving People Experiencing Homelessness Out of Their SIP
5 Hotel Rooms and Provision of Temporary Shelter in Hotels to Other People Experiencing
6 Homelessness.

7 (a) Subject to the budgetary and fiscal provisions of the Charter, the City shall not
8 move the Clients who, as of November 15, 2020, ~~or thereafter for new Clients~~, are housed in
9 the approximately ~~2,300~~ 2,000 SIP Hotel rooms ~~currently occupied and~~ under service
10 agreements as of November 15, 2020, until ~~FEMA provides the City with written notification~~
11 ~~that FEMA funding available for the SIP Hotel rooms is terminated, or is modified in a way that~~
12 ~~no longer reimburses any costs of these rooms.~~

13 ~~—— (b) The Clients housed in the approximately 2300 2,000 SIP Hotel rooms as of~~
14 ~~November 15, 2020, or thereafter for new Clients, shall not be moved from their placements~~
15 ~~by the City until:~~

16 1) the Client obtains, and moves into, a stable permanent housing placement
17 consistent with their Housing Referral Status; or

18 2) the Client obtains, and moves into, an appropriate stable housing placement
19 consistent with their Coordinated Entry Assessment Status, ~~as the City determines in writing,~~
20 ~~and with which the Client concurs is appropriate; or. Clients shall not be required to move~~
21 ~~from their SIP Hotel placement for any other purpose, unless: 1)~~

22 3) the Client chooses to move; or

23 24) the Client is placed in an alternative SIP Hotel room due to health needs or
24 habitability conditions; or

1 35) after the conclusion of the appeal process for violation of a rule covered in
2 the San Francisco Shelter Grievance Policy, adopted by the Human Services Commission on
3 April 23, 1992, as revised August 25, 2016, administered by the Department, a copy of which
4 is on file with the Clerk of the Board of Supervisors in File No. 201328, as may be amended
5 from time to time; or

6 6) FEMA provides the City with written notification that FEMA funding available
7 for the SIP Hotel rooms is terminated, or is modified in a way that no longer reimburses any
8 costs of these rooms. Failure of FEMA to provide written notice extending funding for this
9 program for the upcoming month by the last day of the current month shall constitute
10 notification of termination.

11 ~~(eb) Subject to the budgetary and fiscal provisions of the Charter, during the effective~~
12 ~~period of this emergency ordinance or until FEMA provides the City with written notification~~
13 ~~that FEMA funding available for SIP Hotel rooms is terminated, or is modified in a way that no~~
14 ~~longer reimburses any costs of these rooms, or FEMA fails to provide written notice extending~~
15 ~~funding for the upcoming month, for every ten SIP Hotel rooms that are vacated by an~~
16 ~~individual under the terms of subsection (a), the City shall make six hotel rooms available as~~
17 ~~temporary shelter~~ Until the Stay Safer At Home Order is rescinded or expires, the City shall
18 ~~continue to keep these approximately 2,300 2,000 SIP Hotel rooms available as they are~~
19 ~~vacated, for temporary use to meet the needs of people in San Francisco experiencing~~
20 homelessness at risk of COVID-19 infection, including: (1) people residing in a City shelter or
21 navigation center; (2) people who are unsheltered; (3) unhoused people released from jails;
22 and (4) unhoused people released from hospitals or isolation and quarantine rooms. Priority
23 within this vulnerable population of people experiencing homelessness shall be given to
24 members of ~~especially vulnerable groups~~ that are especially vulnerable to COVID-19, as
25 defined by the Centers for Disease Control and Prevention ("CDC"), which are, as of

December 1, 2020, older adults, and people of all ages with certain underlying medical conditions, but which shall change if CDC's definition of especially vulnerable groups is modified from time to time. The hotel rooms provided under this subsection (c) need not be in the hotels under service agreements with the City as of November 15, 2020.

Section 5. Reporting and Transparency.

(a) No later than one week after the effective date of this ordinance, the Department shall prepare a public report that is updated at least once per week, and includes, but is not limited to, the following information ("Dashboard"):

(1) Client Status. The number of clients in each of the following categories in total and disaggregated by race in de-identified summary form:

- (A) Clients on the By-Name List
- (B) Clients who received a Problem Solving Screening
- (C) Clients ~~who matched with a~~ deemed Problem Solving Status
resolution
- (D) Clients who received a Coordinated Entry Assessment
- (E) Clients deemed Housing Referral Status
- (F) Clients deemed Pandemic Prioritization Status

(2) Exit Report. The number of clients exited to each of the following categories in total and disaggregated by month and race in de-identified summary form:

- (A) Long-Term
 - (i) Permanent Supporting Housing - ~~City Subsidized Housing Site-~~
Based
 - (ii) Permanent Supportive Housing - Flexible Housing Pool
 - (iii) ~~Permanent Supportive Housing - Other~~

- 1 (B) Medium-Term
- 2 (i) Skilled Nursing Facility/Board and Care/Residential Care
- 3 Facility/ Treatment
- 4 (ii) Rapid Rehousing
- 5 (C) Short-Term
- 6 (i) Short-Term Rental Assistance
- 7 (ii) Homeward Bound
- 8 (iii) Relocated to another SIP Hotel
- 9 ~~(iii)~~(iv) Other
- 10 (3) Available Exits. The number of available exit resources that are currently
- 11 available and planned shall be listed:
- 12 (A) Long-Term
- 13 (i) Permanent Supporting Housing - ~~City Subsidized Housing~~Site-
- 14 Based
- 15 (ii) Permanent Supportive Housing - Flexible Housing Pool
- 16 ~~(iii) Permanent Supportive Housing - Other~~
- 17 (B) Medium-Term
- 18 (i) Skilled Nursing Facility/Board and Care/Residential Care
- 19 Facility/ Treatment
- 20 (ii) Rapid Rehousing
- 21 (C) Short-Term
- 22 (i) Short-Term Rental Assistance
- 23 (ii) Homeward Bound
- 24 (iii) Other

1 (b) The report shall include a glossary of the terms used above or other terms the
2 Department chooses to employ.

3 (c) The report shall contain distinct data sets for Adults, Veterans, Transitional
4 Aged Youth, and Families.

5 (d) If the Department is unable to produce a public Dashboard one week after the
6 effective date of this ordinance, the Department shall submit a weekly written report no
7 later than one week after the effective date of this Ordinance No. 273-20, to the Board of
8 Supervisors and every week thereafter, that shall also be incorporated in this Board File
9 No. 201328, until a public Dashboard is produced.

10 (e) Within 30 days of the effective date of this emergency ordinance, the Department
11 shall submit to the Board of Supervisors a report designed to inform planning for a possible
12 expansion of the SIP Program consistent with the City's COVID-19 public health response
13 and FEMA guidelines for non-congregate sheltering, along with a proposed resolution to
14 accept the report. The report shall include, at a minimum:

15 _____ (1) an estimate of the number of unhoused individuals and households who are
16 vulnerable to COVID-19, as such vulnerability is defined by the CDC, and who are not
17 temporarily housed in a SIP Hotel;

18 _____ (2) the number of Housing Referral Status households in the Adult, Transitional
19 Age Youth, and Family shelter systems who are not temporarily residing in a SIP Hotel;

20 _____ (3) a detailed update on available exits from SIP Hotels, including the timeframe
21 in which each type of exit is expected to be made available and the current and planned
22 sources of funding for each; and

23 _____ (4) proposals for ways in which the costs of SIP Hotels may be reduced.

24
25 Section 6. Implementation.

1 The Mayor, as the City's Chief Executive Officer, is authorized to designate one or
2 more City agencies to develop rules, regulations, guidance, forms, and procedures as
3 necessary and appropriate to effectuate the purposes of this emergency ordinance.
4

5 Section 7. Undertaking for the General Welfare.

6 In enacting and implementing this emergency ordinance, the City is assuming an
7 undertaking only to promote the general welfare. It is not assuming, nor is it imposing on its
8 officers and employees, an obligation for breach of which it is liable in money damages to any
9 person who claims that such breach proximately caused injury.
10

11 Section 8. Severability. If any section, subsection, sentence, clause, phrase, or word
12 of this emergency ordinance, or any application thereof to any person or circumstance, is held
13 to be invalid or unconstitutional by a decision of a court of competent jurisdiction, such
14 decision shall not affect the validity of the remaining portions or applications of the ordinance.
15 The Board of Supervisors hereby declares that it would have passed this ordinance and each
16 and every section, subsection, sentence, clause, phrase, and word not declared invalid or
17 unconstitutional without regard to whether any other portion of this ordinance or application
18 thereof would be subsequently declared invalid or unconstitutional.
19

20 Section 9. Effective Date; Expiration.

21 Consistent with Charter Section 2.107, this emergency ordinance shall become
22 effective immediately upon enactment. Enactment occurs when the Mayor signs the
23 ordinance, the Mayor returns the ordinance unsigned or does not sign the ordinance within
24 ten days of receiving it, or the Board of Supervisors overrides the Mayor's veto of the
25

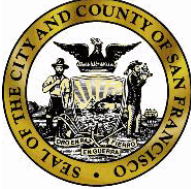
1 ordinance. Once enacted, it shall remain in effect for 60 days, unless reenacted as provided
2 by Section 2.107. If not reenacted, it shall expire on the 61st day after enactment.

3
4 Section 10. Supermajority Vote Required. In accordance with Charter Section 2.107,
5 passage of this emergency ordinance by the Board of Supervisors requires an affirmative vote
6 of two-thirds of the Board of Supervisors.

7
8 APPROVED AS TO FORM:
9 DENNIS J. HERRERA, City Attorney

10 By: /s/ Virginia Dario Elizondo
11 VIRGINIA DARIO ELIZONDO
Deputy City Attorney

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City and County of San Francisco
Tails
Ordinance

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

File Number: 201328

Date Passed: December 15, 2020

Emergency ordinance to prohibit the City from requiring people experiencing homelessness currently housed in approximately 2,000 Shelter-in-Place ("SIP") Hotel rooms to move from those rooms until the Federal Emergency Management Agency ("FEMA") provides written notification that FEMA funding available for SIP Hotel rooms is terminated or not extended or modified in a way that no longer reimburses any costs of these rooms, or people experiencing homelessness housed in SIP Hotel rooms obtain a stable housing placement; for every ten SIP Hotel rooms vacated, six SIP Hotel rooms shall be available to shelter people experiencing homelessness at risk of COVID-19 infection, until the County Health Officer's Stay Safer At Home Order is rescinded or expires; and requiring the Department of Homelessness and Supportive Housing to prepare publicly available reports on the progress of placements from SIP Hotels into stable housing.

December 09, 2020 Budget and Finance Committee - AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE

December 09, 2020 Budget and Finance Committee - RECOMMENDED AS AMENDED

December 15, 2020 Board of Supervisors - AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE

Ayes: 11 - Fewer, Haney, Mandelman, Mar, Peskin, Preston, Ronen, Safai, Stefani, Walton and Yee

December 15, 2020 Board of Supervisors - NOT CONTINUED AS AMENDED ON FINAL PASSAGE

Ayes: 2 - Fewer and Peskin

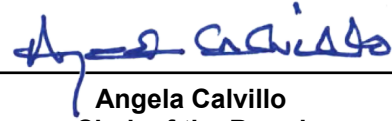
Noes: 9 - Haney, Mandelman, Mar, Preston, Ronen, Safai, Stefani, Walton and Yee

December 15, 2020 Board of Supervisors - FINALLY PASSED AS AMENDED

Ayes: 11 - Fewer, Haney, Mandelman, Mar, Peskin, Preston, Ronen, Safai, Stefani, Walton and Yee

File No. 201328

I hereby certify that the foregoing
Ordinance was **FINALLY PASSED AS
AMENDED** on 12/15/2020 by the Board of
Supervisors of the City and County of San
Francisco.


Angela Calvillo
Clerk of the Board

London N. Breed
Mayor

12/23/20

Date Approved



ORDER OF THE HEALTH OFFICER No. C19-12d

**ORDER OF THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO
GENERALLY REQUIRING MEMBERS OF THE PUBLIC AND
WORKERS TO WEAR FACE COVERINGS**

(PUBLIC HEALTH EMERGENCY ORDER)

DATE OF ORDER: December 22, 2020

Please read this Order carefully. Violation of or failure to comply with this Order is a misdemeanor punishable by fine, imprisonment, or both. (California Health and Safety Code § 120295, *et seq.*; Cal. Penal Code §§ 69, 148(a)(1); San Francisco Administrative Code §7.17(b))

Summary:

Since March 2020, the City and County of San Francisco (the “City”), its citizens, and the Bay Area have collectively worked together to reduce the spread of SARS-CoV-2, the virus that causes coronavirus disease 2019 (“COVID-19”) and that is the cause of the global pandemic. While these efforts have slowed the spread of COVID-19, the City is currently at the beginning of a major surge in infections and hospitalizations. To help secure what gains we have made against this disease and return to increasing personal interactions with others and reopen businesses and our schools, we must redouble our commitment to wearing Face Coverings for as long as it takes to end the pandemic.

Face Coverings are more important now than ever. Substantial scientific evidence shows that when combined with physical distancing and other health and safety practices like handwashing and regular disinfection of surfaces, wearing Face Coverings significantly reduces the chance of COVID-19 spreading in the community. Face Coverings are particularly important when people are indoors or when physical distancing of six feet is difficult to maintain (for example, on mass transit). Face Coverings reduce the amount of infectious aerosols that people generate while talking and release into the air, posing a risk of infection to others. Face Coverings also provide some protection to the wearer by reducing the amount of infectious droplets expelled from persons not wearing a face covering that would otherwise land on the wearer’s face.

In these important ways and others, wearing a Face Covering is both an act of altruism and self-interest. By doing so, we not only protect our fellow community members, but ultimately ourselves and our loved ones, especially those who are vulnerable due to age or health conditions. And in wearing a Face Covering around others, we show that we care for those around us. “My mask protects you, and yours protects me.”



ORDER OF THE HEALTH OFFICER No. C19-12d

In sum, going forward and for as long as this Order remains in effect as needed to address the pandemic, and unless a specific exception set forth in this Order applies:

- Everyone must wear a Face Covering when outside their residence if anyone else other than members of their Household or living unit is within six feet and, must start putting it on early enough to meet the six foot requirement;
- Everyone must wear a Face Covering when outdoors where distances between people change frequently and often come to six feet or less, such as a busy sidewalk;
- Everyone must wear a Face Covering in the workplace except when in a completely enclosed private space or an isolated area not regularly used by others;
- Everyone must wear a Face Covering when in shared areas of buildings including lobbies, common rooms, hallways, laundry areas, food preparation spaces, and bathrooms; and
- Everyone must wear a Face Covering when preparing food or other items for sale or distribution to people who are not members of their Household or living unit.

People may remove their Face Covering when they are outdoors if they are alone or with only members of their Household or living unit and nobody else is within six feet. People may remove their Face Covering when otherwise permitted by a Health Officer order or directive.

This Order includes certain specific exceptions. For instance, this Order requires that any child younger than two years not wear a Face Covering because of the risk of suffocation. This Order also does not apply to people who are in their own cars alone or with members of their own Household or living unit, unless they use the vehicle to transport others. And anyone who has a written exemption from a healthcare provider based on a disability, medical condition, or other condition that prevents them from wearing a Face Covering does not need to wear one.

The Order updates and replaces the prior Face Covering order (Health Officer Order No. C19-12c) issued on July 22, 2020. This Order is in effect, without a specific expiration date, until it is extended, rescinded, superseded, or amended in writing by the Health Officer. The Health Officer will continue to carefully monitor the evolving situation and will periodically revise this Order as conditions warrant to protect the public and limit the spread of the virus.

This summary is for convenience only and may not be used to interpret this Order; in the event of any inconsistency between the summary and the text of this Order below, the text will control.



ORDER OF THE HEALTH OFFICER No. C19-12d

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**UNDER THE AUTHORITY OF CALIFORNIA HEALTH AND SAFETY CODE
SECTIONS 101040, 101085, 120175, AND 120220, THE HEALTH OFFICER OF THE
CITY AND COUNTY OF SAN FRANCISCO (“HEALTH OFFICER”) ORDERS:**

1. Effective Date.

This Order will take effect at 11:59 p.m. on December 22, 2020 (the “Effective Date”), and will continue to be in effect until it is extended, rescinded, superseded, or amended in writing by the Health Officer. As of the Effective Date, this Order replaces Order Number C19-12c, issued July 22, 2020. Any capitalized terms in this Order that are defined in the Stay-Safer-At-Home Order incorporate the definitions in that order (including as those definitions may later be updated or revised without a need to update this Order.)

2. Face Covering Defined.

As used in this Order, a “Face Covering” means a covering made of cloth, fabric, or other soft or permeable material, without holes, that covers only the nose and mouth and surrounding areas of the lower face. A covering that hides or obscures the wearer’s eyes or



ORDER OF THE HEALTH OFFICER No. C19-12d

forehead is not a Face Covering. Examples of Face Coverings include a scarf or bandana; a neck gaiter; a homemade covering made from a t-shirt, sweatshirt, or towel, held on with rubber bands or otherwise; or a mask, which need not be medical-grade. A Face Covering may be factory-made, or may be handmade and improvised from ordinary Household materials. The Face Covering should be comfortable, so that the wearer can breathe through the nose and does not have to adjust it frequently, so as to avoid touching the face. For Face Coverings that are not disposed of after each use, people should clean them frequently and have extra ones available so that they have a clean one available for use. Information on cleaning a Face Covering is available from the CDC at www.cdc.gov/coronavirus/2019-ncov/prevent-getting-sick/how-to-wash-cloth-face-coverings.html.

Members of vulnerable groups who are at higher risk for serious illness (such as older adults or people with certain underlying medical conditions; for more information visit <https://www.sfcdep.org/vulnerable>) and people engaged in higher risk situations (such as indoor dining and public/shared transit) are encouraged to consider wearing a properly fitted N95 respirator. N95 respirators – commonly known as “N95’s” or “N95 masks” – can offer additional protection against viral transmission compared to other Face Coverings, but may not be safe for everyone to use. For more information on how to wear and properly use an N95 respirator, visit www.sfcdep.org/ppe.

Any mask that incorporates a one-way valve (typically a raised plastic cylinder about the size of a quarter on the front or side of the mask) that is designed to facilitate easy exhaling allows droplets to be released from the mask, putting others nearby at risk. As a result, these masks are not a Face Covering under this Order and must not be used to comply with this Order’s requirements.

A video showing how to make a face covering and additional information about how to wear and clean Face Coverings may be found at the CDC website, at www.cdc.gov/coronavirus/2019-ncov/prevent-getting-sick/diy-cloth-face-coverings.html.

3. Face Covering Requirement and Exceptions.

Each person in the City must wear a Face Covering when outside the person’s Household (when “Outside the Residence”) at all times except as follows:

- a. A person does not need to wear a Face Covering when allowed by another Health Officer order or directive not to wear a Face Covering, including as those orders or directives may be amended. In such instances—for example Health Officer Directives Nos. 2020-14e (Childcare Providers), 2020-16d (Outdoor Dining), and 2020-19d (Small Outdoor Gatherings) found at www.sfdph.org/directives—the other order or directive will describe the specific conditions that permit the person not to wear a Face Covering.
- b. A person does not need to wear a Face Covering when outdoors alone or with a member of their Household or living unit only if (i) they can maintain a minimum of



ORDER OF THE HEALTH OFFICER No. C19-12d

six feet distance from all people who are not part of their Household or living unit at all times whether or not they are stationary or moving and (ii) they have a Face Covering visible and immediately ready to cover the nose and mouth (such as hanging around their neck). A Face Covering must always be worn in fluid situations where distances between people change frequently such as a busy sidewalk or popular outdoor area where it is impractical or impossible to maintain six feet of distance at all times. In other situations where maintaining constant social distance is more practicable, such as walking on an uncrowded sidewalk or trail, a person must ensure that their Face Covering is in place before they are within six feet of anyone who is not part of their Household or living unit. For clarity, if two people are walking towards each other on a sidewalk, they must begin donning their Face Covering early enough so that all faces are covered before they come within six feet of each other (for example, at normal walking speeds, people should begin donning their Face Covering when they are about 30 feet, or two car lengths, away from each other).

- c. A person does not need to wear a Face Covering when wearing personal protective equipment (“PPE”) such as a medical-grade N95 mask or a similar mask that is more protective than a Face Covering, as required by (i) any workplace policy or (ii) any local, state, or federal law, regulation, or other mandatory guidance. When a person is not required to wear such PPE, they must wear a Face Covering unless otherwise exempted from this Order.
- d. A person does not need to wear a Face Covering when they are alone or with a member of their Household or living unit in a building or completely enclosed space such as a private office, and people who are not part of their Household or living unit are not likely to be in the same space at any time in the following few days. If someone who is not part of a person’s Household or living unit enters the enclosed space, both people must wear a Face Covering for the duration of the interaction. For clarity, individuals must wear Face Coverings whenever they are in semi-enclosed spaces such as cubicles. When Outside the Residence, a Face Covering must be worn if the person is in a space where others who are not part of their Household or living unit routinely are present, even if the person is alone at the time. By way of example and without limitation, a Face Covering must be worn in shared office spaces, office spaces or desks where different individuals work on different days, spaces where shared equipment or tools are used or stored, and in common areas such as conference rooms, elevators, laundry rooms, food preparation areas, break rooms, lobbies, hallways and bathrooms. A Face Covering must also be worn by someone like a plumber, teacher, care assistant, or housecleaner who visits someone else’s house or living space to perform work, and anyone who lives there should also wear a Face Covering when near the visitor.

A Face Covering does not need to be worn in such spaces by someone who is eating or drinking so long as that person complies with Section 3.e below. And anyone who is preparing food or other items for sale or distribution to others is required by Section 4.b below to wear a Face Covering at all times when preparing such food or other items,



ORDER OF THE HEALTH OFFICER No. C19-12d

even if they are alone when doing so.

- e. A person does not need to wear a Face Covering when (i) alone or only with members of their Household or living unit, (ii) they are eating or drinking, whether indoors or outdoors, and (iii) nobody else is within six feet. In the context of foodservice such as a restaurant, guidelines issued by the state or in a separate Health Officer order or directive must be followed and may require servers to wear a Face Covering.
- f. In accordance with California Department of Public Health ("CDPH") and United States Centers for Disease Control and Prevention ("CDC") guidelines, any child younger than two years old must not wear a Face Covering because of the risk of suffocation. Children age two to nine years must wear Face Coverings to the greatest extent feasible. Children age two to nine years may wear an alternative face covering (as that term is described in Section 3.g, below) if their parent or caregiver determines it will improve the child's ability to comply with this Order. Children age two to nine and their accompanying parents or caregivers should not be refused any essential service based on a child's inability to wear a Face Covering (for example, if a four-year old child refuses to keep a Face Covering on in a grocery store), but the parent or caregiver should when possible take reasonable steps to have the child wear a Face Covering to protect others and minimize instances when children without Face Coverings are brought into settings with other people. Parents and caregivers of children age two to nine years must supervise the use of Face Coverings to ensure safety and avoid misuse.
- g. A person does not need to wear a Face Covering when they can show either:
(1) a medical professional has provided a written exemption to the Face Covering requirement, based on the individual's medical condition, other health concern, or disability; or (2) wearing a Face Covering while working would create a risk to the person related to their work as determined by local, state, or federal regulators or workplace safety guidelines. In accordance with CDPH and CDC guidelines, if a person is exempt from wearing a Face Covering under this paragraph, they still must wear an alternative face covering, such as a face shield with a drape on the bottom edge, unless they can show either: (1) a medical professional has provided a written exemption to this alternative face covering requirement, based on the individual's medical condition, other health concern, or disability; or (2) wearing an alternative face covering while working would create a risk to the person related to their work as determined by local, state, or federal regulators or workplace safety guidelines.

A Face Covering should also not be used by anyone who has trouble breathing or is unconscious, incapacitated, or otherwise unable to remove the Face Covering without assistance.

- h. A person does not need to wear a Face Covering when in a motor vehicle and either alone or exclusively with other members of the same Household or living unit. But a Face Covering is required when alone in the vehicle if the vehicle is used as a taxi or



ORDER OF THE HEALTH OFFICER No. C19-12d

for any private car service or ride-sharing vehicle as outlined in Section 4.c below.

4. Face Covering Requirements in Specific Circumstances.

Regardless of the exceptions listed above, a Face Covering is required as follows:

- a. A person must wear a Face Covering when they are required by another Health Officer order or directive to wear a Face Covering, including when the requirement of the other order or directive is more restrictive than this Order.
- b. A person must wear a Face Covering when they are working in any space where food or other goods are handled, prepared, or packaged for sale or distribution to others. This requirement does not apply when preparing food or items for members of a person's own Household or living unit.
- c. A driver or operator of any public transportation or paratransit vehicle, taxi, or private car service or ride-sharing vehicle must wear a Face Covering when driving, operating, standing, or sitting in such vehicle, regardless of whether anyone else is in the vehicle, due to the need to reduce the spread of respiratory droplets in the vehicle at all times. But drivers or operators of public transportation vehicles are permitted to remove a Face Covering when seated in the operator compartment of the vehicle at terminals, the vehicle is stopped, and there are no passengers onboard due to the physical separation of the operator compartment and cleaning protocols between drivers.

5. Wearing Face Coverings Around People Vulnerable to COVID-19.

People in the City are encouraged to consider whether wearing a Face Covering in their Household or living unit would protect someone else living there who is vulnerable to COVID-19. Vulnerable people include older adults and people with certain underlying medical conditions. A full list of populations that are vulnerable to COVID-19 and which should accordingly take extra precautions is available online at www.sfgdcp.org/vulnerable. This determination is left to the individual, but if anyone who lives with a vulnerable person is engaged in frequent out-of-home activity under the Stay-Safe-At-Home Order, wearing a Face Covering when home may reduce the risk to the vulnerable person.

6. Examples Where Face Covering is Required.

By way of example and without limitation, this Order requires a Face Covering when a person is Outside the Residence in all of the following circumstances unless an exception applies:

- a. When working at, engaged in, in line at, or seeking services or goods from any Essential Business, Outdoor Business, or Additional Business;



ORDER OF THE HEALTH OFFICER No. C19-12d

- b. When inside or at any location or facility engaging in Minimum Basic Operations or when seeking, receiving, or providing Essential Government Functions;
- c. When engaged in Essential Infrastructure work;
- d. When engaged in any Outdoor Activity or Additional Activity, unless otherwise specifically provided in a separate Health Officer order or directive;
- e. When providing or obtaining services at Healthcare Operations unless permitted by this Order or a directive not to wear a Face Covering for a limited amount of time;
- f. When at or near a transit stop, station, or terminal and when waiting for or riding on public transportation (including without limitation any bus, BART, Muni light rail, street car, cable car, or CalTrain) or in a paratransit vehicle, taxi, private car service, or ride-sharing vehicle; and
- g. When in or walking through common areas such as hallways, stairways, elevators, and parking facilities.

7. Face Covering Requirements for Businesses.

All Essential Businesses, Outdoor Businesses, Additional Businesses, as well as entities and organizations with people engaged in Essential Infrastructure work, Minimum Basic Operations, Essential Government Functions, Outdoor Activities, Additional Activities, or Healthcare Operations, must:

- a. Require their employees, contractors, owners, volunteers, gig workers, and other personnel to wear a Face Covering at the workplace and when performing work off-site at all times as required by this Order and with allowance for exceptions included in the order.
- b. Take reasonable measures, such as posting signs, to remind customers, clients, visitors, and others of the requirement that they wear a Face Covering while inside of or waiting in line to enter the business, facility, or location. Essential Businesses, Outdoor Businesses, Additional Businesses, and entities or organizations that are engaged in Essential Infrastructure work, Minimum Basic Operations, Essential Government Functions, or Healthcare Operations or that facilitate Outdoor Activities or Additional Activities must take all reasonable steps to prohibit any member of the public who is not wearing a Face Covering from waiting in line or entering, must not serve that person if those efforts are unsuccessful, and seek to remove that person.

A sample sign to be used for notifying customers can be found at the Department of Public Health website, at sf.gov/outreach-toolkit-coronavirus-covid-19.



ORDER OF THE HEALTH OFFICER No. C19-12d

8. Intent.

The intent of this Order is to ensure that all people when Outside the Residence in the City as permitted by the Stay-Safe-At-Home Order wear a Face Covering to reduce the likelihood that they may transmit or contract the virus that causes COVID-19. In so doing, this Order will help reduce the spread of the virus and mitigate its impact on members of the public and on the delivery of critical healthcare services to those in need. All provisions of this Order must be interpreted to effectuate this intent.

9. Continuing Severe Health and Safety Risk Posed by COVID-19.

This Order is issued based on evidence of ongoing and increasing occurrence of COVID-19 and transmission of the SARS-CoV-2 virus within the City, the Bay Area, and the United States of America and best practices regarding the most effective approaches to slow the transmission of communicable diseases generally and COVID-19 specifically. Due to the outbreak of the virus in the general public, which is a pandemic according to the World Health Organization, there is a public health emergency throughout the City. People can be infected with the virus and be contagious and not have any symptoms, meaning they are asymptomatic. People can also be infected and contagious 48 hours before developing symptoms, the time when they are pre-symptomatic. Many people with the SARS-CoV-2 virus also have only mild symptoms and do not realize they are infected and contagious. Asymptomatic and pre-symptomatic people and those with only mild symptoms can unintentionally infect others. Evidence shows that wearing a face covering, when combined with physical distancing of at least six feet and frequent hand washing, significantly reduces the risk of transmitting coronavirus when in public and engaged in activities. And because it is not always possible to maintain at least six feet of distance, all people must wear a Face Covering when outdoors near others or engaged in work and other activities when others are nearby or likely to touch shared surfaces or use shared equipment. For clarity, although wearing a Face Covering is one tool for reducing the spread of the virus, doing so is not a substitute for sheltering in place, physical distancing of at least six feet, and frequent hand washing.

10. Cases and Deaths.

This Order is also issued in light of the existence, as of December 19, 2020, of 20,976 confirmed cases of infection by the virus that causes COVID-19 (up from 37 on March 16, 2020, the day before the first shelter-in-place order in the City went into effect), primarily by way of community transmission, as well as at least 176 deaths (up from a single death on March 17, 2020). This information, as well as information regarding hospitalizations and hospital capacity, is regularly updated on the San Francisco Department of Public Health's website at <https://data.sfgov.org/stories/s/fjki-2fab>. This Order is necessary to slow the rate of spread, and the Health Officer will continue to assess the quickly evolving situation and may modify this Order, or issue additional Orders, related to COVID-19, as changing circumstances dictate.



ORDER OF THE HEALTH OFFICER No. C19-12d

11. Obligation to Follow Stricter Requirements of Orders.

Where a conflict exists between this Order and any state law or public health order related to the COVID-19 pandemic or infectious diseases, the most restrictive provision (i.e., the more protective of public health) controls. Consistent with Executive Orders of the Governor of the State of California, Statewide Public Health Officer Orders, California Health and Safety Code section 131080, and the Health Officer Practice Guide for Communicable Disease Control in California, except where the State Health Officer may issue an order expressly directed at this Order and based on a finding that a provision of this Order constitutes a menace to public health, any more restrictive measures in this Order continue to apply and control in the County.

12. Incorporation of State and Local Emergency Proclamations and State and Local Health Orders.

- (a) State and Local Emergency Proclamations. This Order is issued in accordance with, and incorporates by reference, the March 4, 2020 Proclamation of a State of Emergency issued by Governor Gavin Newsom, the March 12, 2020 Executive Order (Executive Order N-25-20) issued by Governor Gavin Newsom, the February 25, 2020 Proclamation by the Mayor Declaring the Existence of a Local Emergency issued by Mayor London Breed, as supplemented on March 11, 2020, the March 6, 2020 Declaration of Local Health Emergency Regarding Novel Coronavirus 2019 (COVID-19) issued by the Health Officer, and guidance issued by the California Department of Public Health, as each of them have been and may be supplemented.
- (b) State Health Orders. This Order is also issued in light of updated guidance on face coverings issued by the CDPH on November 16, 2020, the December 3, 2020 Regional Stay At Home Order (as supplemented), the earlier March 19, 2020 Order of the State Public Health Officer (the "State Shelter Order"), which set baseline statewide restrictions on non-residential Business activities, effective until further notice, the Governor's March 19, 2020 Executive Order N-33-20 directing California residents to follow the State Shelter Order, and the other orders of the State Public Health Officer related to the pandemic and the State's response to the pandemic.
- (c) Local Health Orders and Directives. This Order is also issued in light of other orders and directives issued by the Health Officer as they relate to the pandemic and the County's response to the pandemic. Those orders and directives show the seriousness of the issue and the many efforts that the County, including but not limited to the Department of Public Health, have taken to address the spread of COVID-19 within the County. This Order incorporates by reference and is based in part on each of the other orders and directives issued by the Health Officer to this point, including as each of them may be updated in the future. That includes, without limitation, Health Officer Order No. C19-07q (imposing restrictions on



ORDER OF THE HEALTH OFFICER No. C19-12d

activities outside the home for all people in the County to protect all during the pandemic), including as it may be updated or amended in the future, in relation to this Order.

13. Failure to Comply With Order.

Under Government Code sections 26602 and 41601 and Health and Safety Code section 101029, the Health Officer requests that the Sheriff and the Chief of Police in the County ensure compliance with and enforce this Order. As stated at the beginning of this Order, the violation of any provision of this Order constitutes an imminent threat and menace to public health, constitutes a public nuisance, and is punishable by fine, imprisonment, or both.

14. Copies.

The City must promptly provide copies of this Order as follows: (1) by posting on the Department of Public Health website at www.sfdph.org/healthorders; (2) by posting at City Hall, located at 1 Dr. Carlton B. Goodlett Pl., San Francisco, CA 94102; and (3) by providing to any member of the public requesting a copy. In addition, the owner, manager, or operator of any facility, business, or entity that is likely to be impacted by this Order is strongly encouraged to post a copy of this Order onsite and must provide a copy to any member of the public asking for a copy.

15. Severability.

If any provision of this Order or its application to any person or circumstance is held to be invalid, then the remainder of the Order, including the application of such part or provision to other people or circumstances, shall not be affected and shall continue in full force and effect. To this end, the provisions of this Order are severable.

16. Interpretation.

All provisions of this Order must be interpreted to effectuate the intent of this Order as described in Section 1 above. The summary at the beginning of this Order as well as the headings and subheadings of sections contained in this Order are for convenience only and may not be used to interpret this Order; in the event of any inconsistency between the summary, headings, or subheadings and the text of this Order, the text will control.

IT IS SO ORDERED:

Susan Philip, MD, MPH,
Acting Health Officer of the
City and County of San Francisco

December 22, 2020



ORDER OF THE HEALTH OFFICER No. C19-16

**ORDER OF THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO REQUIRING HOSPITALS IN
THE CITY AND COUNTY OF SAN FRANCISCO TO PROVIDE PATIENT DATA FOR
INPATIENTS WITH SARS-COV-2 INFECTIONS FOR THE PURPOSE OF PUBLIC
HEALTH PREVENTION AND RESPONSE EFFORTS**

(PUBLIC HEALTH EMERGENCY ORDER)

DATE OF ORDER: December 11, 2020

The State of California and San Francisco are currently experiencing a rapid and significant surge in COVID-19 cases. This Order is based in large part and incorporates by reference the underlying facts that support the suspensions, reductions in capacity limits, and other restrictions contained in the Regional Stay At Home Order issued by the California Department of Public Health on December 3, 2020 and the related San Francisco Health Officer Order No. C19-07q issued on December 9, 2020.

Please read this Order carefully. Violation of or failure to comply with this Order is a misdemeanor punishable by fine, imprisonment, or both. (California Health and Safety Code § 120295, et seq.; California Penal Code §§ 69, 148(a)(1); and San Francisco Administrative Code § 7.17(b))

Summary: On February 25, 2020 the Mayor of the City and County of San Francisco (the "City") declared a state of emergency to prepare for coronavirus disease 2019 ("COVID-19"). On March 5, 2020 the City recorded its first reported case of COVID-19. On March 16, 2020 the City and five other Bay Area counties and the City of Berkeley, working together, were the first in the State to implement shelter-in-place orders in a collective effort to reduce the impact of the virus that causes COVID-19. Since that time, we have come to learn that the virus can be transmitted in the air through aerosols and that the risk of such airborne transmission is generally higher indoors. Also, while treatments for the disease are improving and vaccines are on the horizon, treatments remain limited and a vaccine will not likely be widely available until sometime in 2021. The vast majority of the population remains susceptible to infection until that time, and local conditions are rapidly worsening associated with the current surge and the yet-to-be experienced surge from the Thanksgiving holiday.

Indeed, back in July 2020 the City and the region experienced a second surge in infections and hospitalization and took appropriate steps to respond, including pausing the reopening process. Along with all the other counties in the Bay Area, the City was placed on the State monitoring list and temporarily suspended certain additional business activities as required by the State Health Officer. Over the following month, with the collective efforts of businesses and residents, the City was able again to reduce its virus transmission rate and resume re-opening some businesses and other activities.



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Along with most of the rest of the country and State, the City is in the midst of a third surge of the virus. Based on increased case rates, on November 17, 2020, the State reassigned the City to the most restrictive (purple) tier of its framework for assessing risk in each county. The City's case rates and hospitalizations have continued to increase and are now higher than they were at the peak of the second (July) surge, causing an additional emergency. Local COVID-19 cases have quadrupled during the last month. San Francisco is currently averaging 231 new COVID-19 positive cases per day compared to the 34 per day that it averaged in late October. Moreover, the City currently has approximately 1,600 COVID-19 cases diagnosed per week and hospitalizations have tripled over the last month. Given the recent Thanksgiving holiday, it is expected that the City—along with the rest of the nation—will see a “surge upon surge,” further reducing the capacity of acute and intensive care unit (“ICU”) beds in the City and the region and potentially overwhelming capacity absent further health interventions. As a result, the City's hospital capacity will be under considerable stress. At its current rate of COVID hospitalizations, the City is projected to run out of hospital beds by December 30, 2020. Unlike in previous surges, the rest of the State's hospital capacity is strained and reaching patient limits and it is unlikely there will be additional hospital capacity in other counties if San Francisco's is compromised. In fact, it is likely other regions, which are approaching or already at capacity, will seek to transfer patients to the City.

On December 3, 2020, the State issued a new Regional Stay-at-Home Order in an effort to slow the spread of COVID-19 and avoid overwhelming the State's hospitals. The December 3 order places each of the State's counties into one of five regions, with San Francisco included in the “Bay Area” region. Under the new order, once a region's capacity of adult ICU beds reaches a threshold that is less than 15%, the region is subject to shelter-in-place restrictions similar to those enacted by the State in March 2020 during the first surge though not as restrictive in certain limited respects. The State's Regional Stay-at-Home Order remains in effect for at least three weeks and until the State's four-week projections of the region's total available adult ICU bed capacity is greater than or equal to 15%. At least one of the counties in the Bay Area region already has less than 15% of their adult ICU beds available, and the region as a whole is projected to reach that threshold soon. As a result and in an attempt to protect our population and the City's hospital capacity, the Health Officer of the City and County of San Francisco (the “Health Officer”) revised our stay-safer-at-home order to implement all of the requirements of the State's December 3, 2020 Regional Stay-at-Home Order.

We are going to have to live with the threat of the virus for months to come, even after the vaccines start to be administered. In order to protect the City's population, to keep the City's hospitals as open for emergency care as possible, and to be able to keep our schools, businesses, and other activities as accessible as possible, the San Francisco Department of Public Health and its Population Health Division needs access to the best possible information regarding all COVID-19 cases and SARS-CoV-2 infections in City hospitals. Having access to that information, which is possible given the functionality and power of modern hospital electronic health record systems, will allow the San



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San Francisco Department of Public Health to better understand where cases are surging, how to best respond to the increasing number of infections, how to best treat those in the City who become seriously ill, and to provide the San Francisco Department of Public Health and City policymakers with the best data for purposes of policy planning and of responding to this pandemic.

For the reasons outlined above, this Order requires that each general acute care hospital in the City immediately work with the San Francisco Department of Public Health in order to establish a system allowing the daily transfer of patient-specific information into the San Francisco Department of Public Health's confidential COVID-19 Hospital Data Repository System for all COVID-19 and SARS-CoV-2 inpatients. Such data must be provided on a forward-going basis no later than December 23, 2020, with data for all such patients from the start of the pandemic being provided no later than January 6, 2021. The San Francisco Department of Public Health will maintain the confidentiality of this data and only provide aggregate or summary data to policy makers or the public that is de-identified consistent with state and federal privacy laws.

Term. This Order will remain in effect, without a specific expiration date, for so long as the data is needed in relation to the pandemic, and the Order may be extended, rescinded, superseded, or amended in writing by the Health Officer depending on local conditions and health indicators.

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**UNDER THE AUTHORITY OF CALIFORNIA HEALTH AND SAFETY CODE
SECTIONS 1797.153, 101040, 101085, AND 120175, THE HEALTH OFFICER OF THE
CITY AND COUNTY OF SAN FRANCISCO ORDERS:**

1. Purpose and Findings.

- a. Purpose. This Order requires each Hospital in the City to share certain patient information via an electronic health record system or health information exchange system interface with a confidential data repository established by the Population Health Division of the San Francisco Department of Public Health (“SFDPH”) for the purposes of collecting and evaluating case-specific information about all hospitalizations for Novel Coronavirus Disease 2019 (“COVID-19”) in the City. COVID-19 continues to pose a severe risk to residents of our City, and significant safety measures are necessary to protect against the continuing surge in COVID-19 cases, serious illnesses, and deaths. Accordingly, this Order requires each Hospital to share information electronically with the CHDR System about each COVID-19 Patient on a daily basis. (Note that initially capitalized terms used in this Order are defined in Section 4 below or elsewhere in this Order.) This information will be used to help SFDPH and the Health Officer respond to the pandemic, to protect communities within San Francisco, and to better understand the course of the disease and efforts to treat it. The Health Officer will continue to monitor data regarding COVID-19 and the evolving scientific understanding of the risks COVID-19 poses and may amend or rescind this Order based on analysis of that data and knowledge.



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- b. Intent. The primary intent of this Order is to facilitate the daily sharing of data by each Hospital in the City with SFPDH via its CHDR System in a confidential and highly useful manner. This information will be used by SFPDH to help the City respond to the current surge in COVID-19 cases for the protection of all, including current inpatients at hospital as well as communities at risk from the pandemic. Much of the data required to be shared by this Order is not available to the Health Officer or SFPDH from any other source.
- c. Interpretation. All provisions of this Order must be interpreted to effectuate the purposes and intents of this Order as described in subsections (a) and (b) above. The summary at the beginning of this Order as well as the headings and subheadings of sections contained in this Order are for convenience only and may not be used to interpret this Order; in the event of any inconsistency between the summary, headings, or subheadings and the text of this Order, the text of the Order will control. Certain initially capitalized used in this Order have the meanings given them in Section 4 below or elsewhere in the Order. The interpretation of this Order in relation to the health orders of the State is described in Section 5 below.
- d. Effect of Failure to Comply. Failure to comply with any of the provisions of this Order constitutes an imminent threat and menace to public health, constitutes a public nuisance, is a misdemeanor under State and local laws, and is punishable by fine, imprisonment, or both, as further provided in Section 7 below. The failure to comply each day in relation to each patient covered by this Order is a separate violation and subject to separate enforcement as outlined in this Order.
- e. Continuing Severe Health and Safety Risk Posed by COVID-19. This Order is issued based on evidence of continued significant community transmission of COVID-19 within the City and throughout the Bay Area; continued uncertainty regarding the degree of undetected asymptomatic transmission; scientific evidence and best practices regarding the most effective approaches to slow the transmission of communicable diseases generally and COVID-19 specifically; evidence that the age, condition, and health of a significant portion of the population of the City places it at risk for serious health complications, including death, from COVID-19; and further evidence that others, including younger and otherwise healthy people, are also at risk for serious outcomes including death. Due to the outbreak of COVID-19 in the general public, which is a pandemic according to the World Health Organization, there is a public health emergency throughout the City, region, State, and nation. That immediate threat to public health and safety is also reflected in the continuing declarations of emergency referenced in Section 5.a below. This situation has become a larger emergency due to the current surge in positive cases and in hospitalizations in the City, the Bay Area, the State, and the nation, which is at the brink of overwhelming hospital capacity in the City and has done so elsewhere in the State.



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- f. Local Health Conditions Relating to COVID-19. The efforts taken beginning in March 2020 under the shelter-in-place orders of the Health Officer, along with those of health officers of five neighboring counties, slowed the virus's trajectory. While the public health emergency and threat to the City's population remain severe, the region has significantly increased its capacity to detect cases, contain spread, and treat infected patients through widespread testing; greatly expanded its case investigation and contact tracing program and workforce; and expanded hospital resources and capacity. At the same time, across the region and the rest of the State, there has been a significant reopening of Businesses and activities, accompanied by an increase in cases and hospitalizations, and these increases create risks to City residents and resources. And the City, Bay Area, State, and nation have entered a third surge in infections and hospitalizations, one that is already having significant local impacts and that has already resulted in unprecedented surges in cases and hospitalizations across the State and nation. As we continue to evolve our strategies for protecting residents of the City from COVID-19, we must consider the trajectory of the virus in the City and across the region, as well as detailed information regarding new infections and hospitalizations and the course of medical care provided to people with the virus in order to determine the best options for treatment and prevention.
- g. Cases, Hospitalizations, and Deaths. As of December 8, 2020, there were 17,878 confirmed cases of COVID-19 in the City (up from 37 on March 16, 2020, the day before the first shelter-in-place order in the City went into effect) as well as at least 167 deaths (up from a single death on March 17, 2020). This information, as well as information regarding hospitalizations and hospital capacity, is regularly updated on the San Francisco Department of Public Health's website at <https://data.sfgov.org/stories/s/fjki-2fab>. Local COVID-19 cases have quadrupled during the last month. San Francisco is currently averaging 231 new COVID-19 positive cases per day compared to the 34 per day that it averaged in late October. Moreover, the City currently has approximately 1,600 COVID-19 cases diagnosed per week and hospitalizations have tripled over the last month. As a result, the City's hospital capacity will be under considerable stress. At its current rate of COVID hospitalizations, the City will run out of hospital beds by December 30, 2020. Unlike in previous surges, the rest of the State's hospital capacity is strained and reaching patient limits and it is unlikely there will be additional hospital capacity in other counties if San Francisco's is compromised. In fact, it is likely the City will face requests from other California jurisdictions to take hospitalized patients because those jurisdictions are reaching or have reached capacity, further straining the City's hospital resources.
- h. Legal Authority for Disclosure. State law allows the Health Officer to order hospitals to share this data. *See, e.g.*, Cal. Health & Safety Code § 120175 (the Health Officer has authority to take any necessary measures to prevent the spread of disease or occurrence of additional cases), § 101085(a)(3) (after declaration of a local health emergency, which has occurred here, the Health Officer is authorized to sample, analyze, or otherwise determine the identifying and other technical information



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relating to the health emergency as necessary to respond to or abate the local health emergency and protect the public health), § 101095 (failure to provide such information is a misdemeanor); *see also* 17 C.C.R. § 2501 (the Health Officer has authority to take whatever steps are deemed necessary for the investigation and control of the disease). Both the Health Insurance Portability and Accountability Act of 1996 and associated regulations (“HIPAA”) and the state analog of HIPAA, the Confidentiality of Medical Information Act (“CMIA”), expressly authorize disclosure of this information to the Health Officer when required by the state laws listed above. *See* 45 C.F.R. § 164.512(a) (disclosure is allowed under HIPAA as required by law), § 164.512(b) (disclosure is allowed under HIPAA for public health activities, including but not limited to, “preventing or controlling disease,” “the conduct of public health surveillance, public health investigations, and public health interventions,” and “at the direction of a public health authority”); Cal. Civil Code § 56.10(b)(9) (disclosure is allowed under CMIA when required by law), § 56.10(c)(18) (disclosure is allowed under CMIA “to a local health department for the purpose of preventing or controlling disease ... including, but not limited to, the reporting of disease ... and the conduct of public health surveillance, public health investigations, and public health interventions”); *see also* 17 C.C.R. § 2500(b) (each health care provider must report to the local health officer certain information regarding infectious diseases including COVID-19). This information is not being provided to SFDPH for the purpose of patient care but is rather being shared for other public health purposes. Any hospital that needs information about a patient is allowed under HIPAA and CMIA to obtain relevant information from any transferring facility or other medical provider.

2. General Reporting Requirements for Hospitals.

- a. Electronic Data Transfer and Coordination. Beginning on the Effective Date listed in Section 8 below, each Hospital must begin efforts, if it has not already, to work with SFDPH to establish an Electronic Data Transfer between its electronic health record system and the CHDR System. Each Hospital must work with SFDPH regarding the requirements for such Electronic Data Transfer, including testing and quality control to ensure that data provided by the Hospital is accurate and usable by the CHDR System. Further, so long as this Order is in effect, each Hospital must take all efforts required by SFDPH, as the designee of the Health Officer, to ensure that the Hospital’s COVID-19 Patient Reportable Data is provided in a manner that is acceptable to SFDPH.
- b. COVID-19 Patient Data Reporting. Beginning no later than the Reporting Start Date listed in Section 8 below, each Hospital must use its Electronic Data Transfer to transmit all required COVID-19 Patient Reportable Data for patients it has cared for that day or the prior day into the CHDR System, providing updated information no less frequently than once a day. The Hospital must ensure that its reporting cycle is such that all COVID-19 Patient Reportable Data is transferred into the CHDR System on an ongoing basis, not missing any daily data on a specific patient once the Hospital



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has started reporting. The data must include all information required by SFDPH related to that COVID-19 Patient's admission, including data prior to the time of confirmation of SARS-CoV-2 infection for that admission or pre-admission clinical data, including if required data related to Emergency Department or other pre-admission information related to that round of illness or medical emergency.

In addition, no later than two weeks after the Reporting Start Date (by January 6, 2021), each Hospital must also provide via Electronic Data Transfer all required COVID-19 Patient Reportable Data for patients it has cared for between March 1, 2020, and the Reporting Start Date. A Hospital may receive written agreement of the Health Officer's designee to provide this historic data in batches, on a later date, or otherwise.

- c. Technical or Other Challenges. Each Hospital must immediately, within 24 hours, notify the Health Officer's designee in writing of any problems that result in its inability after the Reporting Start Date to provide Reportable Data, such as due to a system malfunction, problem with its Electronic Data Transfer, or scheduled downtime of its electronic medical record system. Any such notice must include an explanation of the issue, a description of the efforts the Hospital is undertaking to resolve the issue, the timeline for resumption of data reporting, and any other relevant information. Such failure to report data under this Order does not excuse non-compliance with this Order unless the Health Officer's designee notifies the Hospital in writing of a temporary exemption from required compliance. Failure to provide data remains a violation of this Order unless so excused.

3. Confidentiality and Handling of Data.

All Reportable Data provided by a Hospital under this Order is highly sensitive because it contains detailed information about a COVID-19 Patient, including personally identifying information, information about the patient's health conditions and health care (not just related to COVID-19), and other information that is subject to state and federal privacy protections. For this reason, all Reportable Data that is stored in the CHDR System is strictly confidential, is not subject to disclosure to third parties except pursuant to a Court order or as otherwise allowed by applicable privacy laws, must be maintained by the Population Health Division in a manner that ensures its confidentiality, and may only be used for the purposes outlined in this Order.

Data from the CHDR System may be used by the San Francisco Department of Public Health, including by the Health Officer and the Population Health Division, in analyzing trends, conducting research, and reporting to City leaders and the public regarding the progress of the pandemic and efforts to treat and prevent COVID-19. To the extent that any data from the CHDR System is shared with City leaders or the public, it must first be de-identified consistent with state and federal privacy laws in order to protect the privacy of COVID-19 Patients. Nothing in this Order requires that the San Francisco Department of Public Health, including the Health Officer and the Population Health Division, compile or disclose any information from the CHDR System in any specific format or



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manner.

These confidentiality requirements remain in place for as long as the Reportable Data is maintained in the CHDR System, even beyond the end date of this Order and any revisions to this Order.

4. Definitions.

For purposes of this Order, the following initially capitalized terms have the meanings given below.

- a. *CHDR System.* “CHDR System,” or the COVID-19 Hospital Data Repository System, means the electronic health record information system that the SFPDH has established to receive confidential COVID-19 Patient Reportable Data. SFPDH is solely responsible for the establishment and maintenance of the CHDR System.
- b. *Hospital.* “Hospital” means a general acute care hospital located in the City, including all of its emergency rooms, emergency departments, psychiatric emergency departments, and in-patient units (including but not limited to medical-surgical, intensive care, neonatal intensive care, geriatric, acute psychiatric, acute adolescent psychiatric, palliative care/hospice, and other inpatient units on the same campus). For purposes of this Order, each of the following facilities is a Hospital:

<u>Facility Name</u>	<u>Street Address</u>	<u>ZIP</u>
1. California Pacific Medical Center - Davies Campus	601 Duboce Ave.	94117
2. California Pacific Medical Center - Mission Bernal Campus	3555 Cesar Chavez	94110
3. California Pacific Medical Center - Van Ness Campus	1101 Van Ness Ave.	94109
4. Chinese Hospital	845 Jackson St.	94133
5. Kaiser Foundation Hospital - San Francisco	2425 Geary Blvd.	94115
6. Kentfield Hospital San Francisco	450 Stanyan St., Floor 6	94117
7. Laguna Honda Hospital & Rehabilitation Center	375 Laguna Honda Blvd.	94116
8. Priscilla Chan And Mark Zuckerberg San Francisco General Hospital	1001 Potrero Ave.	94110
9. Saint Francis Memorial Hospital	900 Hyde St.	94109
10. St. Mary's Medical Center	450 Stanyan St.	94117



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11. UCSF Medical Center	505 Parnassus Ave.	94143
12. UCSF Medical Center at Mission Bay	1975 4th Street	94158
13. UCSF Medical Center at Mount Zion	1600 Divisadero St	94115

To the extent that the San Francisco VA Health Care System (“VAMC San Francisco”), located at 4150 Clement Street, San Francisco, CA 94121, provides general acute care hospital-type inpatient or emergency care, this Order strongly encourages the VAMC San Francisco to include itself in the definition of Hospital and comply with this Order’s requirements.

- c. *COVID-19 Patient*. “COVID-19 Patient” means any person who receives care at a Hospital in the City where there is a confirmed active/current infection by SARS-CoV-2, the virus that causes COVID-19, and where the patient is admitted to the Hospital. This term includes patients who are asymptomatic or have mild symptoms and have not received a formal COVID-19 diagnosis but are admitted for other reasons so long as they have a confirmed SARS-CoV-2 infection, and it includes already-admitted patients who subsequently are found to have the SARS-CoV-2 virus. This term therefore includes a patient who prior to admission received care in a Hospital’s emergency room, emergency department, or psychiatric emergency service or who received inpatient care prior to confirmation of SARS-CoV-2 infection.
 - d. *Reportable Data*. “Reportable Data” means the data fields and data elements designated in writing by the SFDPH. The data fields and data elements are subject to change over time, and each Hospital must provide the data fields and data elements designated by the SFDPH in the manner designated by the SFDPH. SFDPH will designate information about the name/title of each data element, the type of data (for example, date, number, or string), the allowed values (if any), and other information, and all Reportable Data must be reported in the described format.
 - e. *Electronic Data Transfer*. “Electronic Data Transfer” means an interface or system designed by a Hospital in coordination with SFDPH to allow a Hospital’s electronic health record to transfer data into the CHDR System. Such an interface or system might involve a direct system-to-system interface (such as when a Hospital uses the same vendor that the SFDPH is using for its CHDR System) or an intermediary system such as a health information exchange. Each Hospital is responsible for establishing and maintaining its own Electronic Data Transfer.
5. Incorporation of State and Local Emergency Proclamations and State Health Orders.
- a. State and Local Emergency Proclamations. This Order is issued in accordance with, and incorporates by reference, the March 4, 2020 Proclamation of a State of Emergency issued by Governor Gavin Newsom, the March 12, 2020 Executive Order (Executive Order N-25-20) issued by Governor Gavin Newsom, the February 25,



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2020 Proclamation by the Mayor Declaring the Existence of a Local Emergency issued by Mayor London Breed, as supplemented on March 11, 2020, the March 6, 2020 Declaration of Local Health Emergency Regarding Novel Coronavirus 2019 (COVID-19) issued by the Health Officer, and guidance issued by the California Department of Public Health, as each of them have been and may be supplemented.

- b. State Health Orders. This Order is also issued in light of the March 19, 2020 Order of the State Public Health Officer (the “State Shelter Order”), which set baseline statewide restrictions on non-residential Business activities, effective until further notice, the Governor’s March 19, 2020 Executive Order N-33-20 directing California residents to follow the State Shelter Order, and the July 13, 2020, August 28, 2020, November 19, 2020, and December 3, 2020 Orders of the State Public Health Officer. The May 4, 2020 Executive Order issued by Governor Newsom and May 7, 2020 Order of the State Public Health Officer permit certain Businesses to reopen if a local health officer believes the conditions in that jurisdictions warrant it, but expressly acknowledge the authority of local health officers to establish and implement public health measures within their respective jurisdictions that are more restrictive than those implemented by the State Public Health Officer. The December 3, 2020 Order of the State Public Health Officer acknowledges the current surge and imposes restrictions on many activities in an effort to help stop that surge. Also on November 16, 2020 the State Department of Public Health issued updated guidance for the use of Face Coverings, requiring all people in the State to wear Face Coverings when outside the home, subject to limited exceptions, due to the increasing surge in cases.
- c. Health Officer Orders and Directives. This Order is also issued in light of and in conjunction with other orders and directives issued by the Health Officer as they relate to the pandemic and the City’s response to the pandemic. Those orders and directives show the seriousness of the issue and the many efforts that the City, including but not limited to the SFDPH, have taken to address the spread of COVID-19 within the City. Given the importance of this Order and the information that is to be obtained through the CHDR System—including the potential applicability of the obtained information to many or all of those other orders and directives—this Order incorporates by reference and is supported in part on each of the other orders and directives issued by the Health Officer to this point, including as each of them may be updated in the future. That includes, without limitation, each of the following in relation to this Order:
 - i. Order No. C19-01c (restricting visitors at Laguna Honda Hospital and Zuckerberg San Francisco General Hospital Skilled Nursing Facility units);
 - ii. Order No. C19-03c (restricting visitors at other Skilled Nursing Facilities in the City);
 - iii. Order No. C19-06 (restricting visitors at General Acute Care Hospitals in the City);
 - iv. Order No. C19-07p (imposing new restrictions on activities outside the home for all people in the City in order to protect all during the pandemic);



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- v. Order No. C19-08b (imposing restrictions on elective surgeries and other routine medical care in the City);
- vi. Order No. C19-09b (restricting visitors at certain congregate living facilities);
- vii. Order No. C19-10 (imposing requirements on the reporting of COVID-19 testing in the City);
- viii. Order No. C19-11 (placing Laguna Honda Hospital Skilled Nursing Facility under a protective quarantine);
- ix. Order No. C19-12c (imposing on all people in the City a requirement to wear a face covering);
- x. Order No. C19-13 (requiring Skilled Nursing Facilities in the City to follow SFDPH requirements regarding testing of residents and staff);
- xi. Order No. C19-14 (requiring testing of all deceased people in the City for the presences of the SARS-CoV-2 virus);
- xii. Order No. C19-15c (requiring hospitals, hospital systems, large provider groups, and others to conduct testing of certain people for the SARS-CoV-2 virus);
- xiii. Directive Nos. 2020-02c and 2020-03c (isolation and quarantine directives);
- xiv. Directive No. 2020-08b (restricting elective surgeries by hospitals and other surgery centers);
- xv. Directive No. 2020-09c (regulating care provided by dentists and dental providers);
- xvi. Directive No. 2020-20c (regulating health care provided in ambulatory/outpatient settings); and
- xvii. Directive No. 2020-33b (requiring testing of school personnel and others).

6. Obligation to Follow Stricter Requirements of Orders.

This Order adopts reporting requirements that go beyond those required by the California Department of Public Health and State rules regarding reporting for infectious diseases. Without the benefit of the additional information required to be disclosed by this Order, it is likely that the SFDPH, the Health Officer, and the City will be less able to protect the population of the City and prevent additional cases of COVID-19, thus risking worsening of the public health crisis in the City, overtaking available health care resources within the City (including the capacity of each Hospital to treat both COVID-19 and other patients), and increasing the death rate from COVID-19. Where a conflict exists between this Order and any state law or public health order related to the COVID-19 pandemic or infectious diseases, the most restrictive provision (i.e., the more protective of public health) controls. Consistent with California Health and Safety Code section 131080 and the Health Officer Practice Guide for Communicable Disease Control in California, except where the State Health Officer may issue an order expressly directed at this Order and based on a finding that a provision of this Order constitutes a menace to public



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health, any more restrictive measures in this Order continue to apply and control in the City. Also, to the extent any federal rules or guidelines do not require the reporting required by this Order, this Order controls.

7. Enforcement.

Under Government Code Sections 26602 and 41601 and Health and Safety Code Section 101029, the Health Officer requests that the Sheriff and the Chief of Police in the City ensure compliance with and enforce this Order. The violation of any provision of this Order constitutes an imminent threat and menace to public health, constitutes a public nuisance, and is punishable by fine, imprisonment, or both. For purposes of this Order, the failure to provide the required information on each day of hospitalization for each patient who is covered by the Order constitutes a separate violation of this Order. SFDPH is separately authorized by Section 597 of the San Francisco Health Code to respond to such public nuisances by issuing Notice(s) of Violation (a separate misdemeanor with each day's continuing offense constituting a separate and distinct violation and convictions punishable by imprisonment in the County Jail not exceeding one year or a fine not exceeding \$1,000 per violation), levying fines, and making related orders until the owner, tenant, or manager submits a written plan to eliminate all violations and SFDPH finds that plan satisfactory. Such Notice(s) of Violation, fines, and orders may be issued based on a written report made by any City employees writing the report within the scope of their duty.

8. Effective Date.

This Order becomes effective at 11:59 p.m. on December 11, 2020, and will continue, including as it is updated from time to time, to be in effect until it is rescinded, superseded, or amended in writing by the Health Officer. Hospitals may begin to provide Reportable Data as soon as their Electronic Data Transfer has been tested and confirmed to work. Each Hospital must provide Reportable Data to the CHDR System through an Electronic Data Transfer no later than December 23, 2020 (the "Reporting Start Date"), except as excused in writing by the Health Officer or the Health Officer's designee.

9. Copies.

The City must promptly provide copies of this Order as follows: (1) by posting on the SFDPH website (www.sfdph.org/healthorders); (2) by posting at City Hall, located at 1 Dr. Carlton B. Goodlett Pl., San Francisco, CA 94102; (3) by ensuring that a representative of each Hospital is provided a copy of this Order electronically or otherwise; and (4) by providing to any member of the public requesting a copy.

10. Severability.

If any provision of this Order or its application to any person or circumstance is held to be invalid, the remainder of the Order, including the application of such part or provision to other persons or circumstances, shall not be affected and shall continue in full force



**City and County of
San Francisco**

**Department of Public Health
Order of the Health Officer**

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and effect. To this end, the provisions of this Order are severable.

IT IS SO ORDERED:

A handwritten signature in blue ink that reads "Tomás Aragón".

Tomás J. Aragón, MD, DrPH,
Health Officer of the
City and County of San Francisco

Date: December 11, 2020



ORDER OF THE HEALTH OFFICER No. C19-17

**ORDER OF THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO REQUIRING PEOPLE WHO
HAVE ARRIVED IN THE CITY AND COUNTY OF SAN FRANCISCO AFTER
TRAVEL, MOVING, OR RETURNING TO THE COUNTY TO QUARANTINE, TO
HELP REDUCE THE IMPACT ON TRANSMISSIONS AND HOSPITALIZATIONS OF
THE CURRENT COVID-19 SURGE ("TRAVEL ORDER")**

(PUBLIC HEALTH EMERGENCY ORDER)

DATE OF ORDER: December 16, 2020

Please read this Order carefully. Violation of or failure to comply with this Order is a misdemeanor punishable by fine, imprisonment, or both. (California Health and Safety Code § 120295, *et seq.*; California Penal Code §§ 69, 148(a)(1); and San Francisco Administrative Code § 7.17(b))

Summary: The City and County of San Francisco (the "County") is experiencing a rapid increase in the number of COVID-19 cases and hospitalizations, as is the rest of California and the United States. The rise in cases – unless abated – is projected to overwhelm hospitals in the County and in the state within weeks, making care less accessible to save the lives of people suffering from COVID-19 as well as other afflictions such as heart attacks, strokes, or serious injuries.

The County continues to maintain the lowest rate of COVID-19 deaths of any major city in the country. This is so because together we have kept case counts low, allowing our hospitals to maintain the capacity to adequately care for COVID-19 patients. But if our hospitals become overwhelmed, we can expect an increase in avoidable and unnecessary COVID-19 deaths. We can prevent this by taking steps to keep COVID-19 from spreading further in San Francisco.

One important way to control local case counts is by limiting the movement of people who arrive in the County and may be carrying the virus. Today, while case rates in the County are high and climbing dramatically, we have the fourth lowest case rate in the state. Nationally, 47 of 50 states currently have higher COVID-19 case rates than San Francisco, ranging from almost twice as high in Virginia, to almost seven times as high in parts of the Midwest. This means people who travel outside the County and visitors who come from other areas are at a much higher risk of being infected. These risks are only heightened by the nature of travel, which usually includes interactions with many people. And most COVID-19 infections are caused by people who have no symptoms of illness at all, thus there is no way to tell whether you are interacting with someone who has COVID-19 and could infect you. If even a small number of these travelers bring COVID-19 into the County, that additional introduction of virus into the community can magnify the spread of the disease at a time when hospitals' ability to care for the seriously ill is already threatened.

The purpose of this Order is to help prevent avoidable and unnecessary transmission of the virus that causes COVID-19 in two ways. First, this Order strongly discourages anyone in the County



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from travelling for leisure, recreation, business or other purposes that can be postponed until after the current surge. Travel not only puts the traveler at risk but also all members of the community, if the traveler spreads COVID-19 to others after returning to San Francisco. Second, with limited exceptions defined below, this Order imposes a **mandatory** quarantine on anyone traveling, moving, or returning to the County from anywhere outside the Bay Area (as defined in Section 8 of this Order).

This Order will be revised or rescinded when the infection rates become significantly lower and travel is safer.

Note: initially capitalized terms not otherwise defined in this Order are defined in Health Officer Order C19-07q (the “Stay-Safer-at-Home Order”), including as it may later be amended.

**UNDER THE AUTHORITY OF CALIFORNIA HEALTH AND SAFETY CODE
SECTIONS 101040, 101085, AND 120175, THE HEALTH OFFICER OF THE CITY AND
COUNTY OF SAN FRANCISCO ORDERS:**

1. Purpose and Findings.

- a. Purpose and Intent. This Order imposes a mandatory Quarantine on anyone traveling, moving, or returning to the County from anywhere outside the Bay Area, except as described in this Order. This Order strongly urges a Quarantine for all non-essential travel to the County from anywhere else within the Bay Area. The purpose and intent of this Order is to protect the well-being of all people in the County – and especially the ability of hospitals and other healthcare services in the County – from the worsening impact of the current surge of SARS-CoV-2 infections and COVID-19 cases in the County, the Bay Area, the State of California, and the United States of America. There is currently a substantial surge of cases across the United States and other parts of the world. Anyone who travels at this time is exposed to a relatively high rate of SARS-CoV-2 infections due to the fact that infection rates across most of California and the United States are much higher than in the County. As a result, and even after taking protective measures, travelers are at high risk of becoming infected during travel and bringing infections to the County. These risks are heightened by the increased person-to-person interactions inherent in many forms of travel. And if travelers come to the County with an active infection (whether symptomatic or asymptomatic), there is a serious risk that even a small number of cases can lead to widespread infections that will hurt the health of people in the County and push our healthcare system beyond its limits to treat anyone with serious illness, whether COVID-19 related or otherwise. By generally requiring travelers from anywhere outside the Bay Area to Quarantine, this Order greatly reduces the risk of infections spreading to other people in the County. This travel Quarantine will remain in effect until 12:01 a.m. on January 4, 2020 and may be extended as necessary if the surge continues. The Health Officer will continue to monitor data regarding COVID-19



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and may amend or rescind this Order based on analysis of that data and knowledge.

- b. Interpretation. All provisions of this Order must be interpreted to effectuate the purpose and intent of this Order, as described in subsection (a) above. The summary at the beginning of this Order as well as the headings and subheadings of sections contained in this Order are for convenience only and may not be used to interpret this Order; in the event of any inconsistency between the summary, headings, or subheadings and the text of this Order, the text will control. Certain initially capitalized terms used in this Order have the meanings given them in Section 8 below. The interpretation of this Order in relation to the health orders of the State is described in Section 10 below.
- c. Continuing Severe Health and Safety Risk Posed by COVID-19. This Order is issued based on evidence of continued widespread community transmission of COVID-19 within the County, throughout the Bay Area, across California, and across the United States; evidence that most COVID-19 infections are caused by people who have no symptoms at all of illness; scientific evidence and best practices regarding the most effective approaches to slow the transmission of communicable diseases generally and COVID-19 specifically, including limiting movement of people and through quarantine of those who may be exposed to the virus; evidence that the age, condition, and health of a significant portion of the population of the County places it at risk for serious health complications, including death, from COVID-19; further evidence that others, including younger and otherwise healthy people, are also at risk for serious outcomes including death; the reality that a serious surge in SARS-CoV-2 infections and COVID-19 diagnoses is occurring throughout the United States, with most areas having a higher rate of infection, diagnosed disease, and death than in the County; and the fact that County hospitals have a substantial corresponding increase in COVID-19 admissions so as to put hospitals in the County and the Bay Area at imminent risk of reaching or exceeding capacity for intensive care unit beds and other acute care beds. Due to the outbreak of COVID-19 in the general public, which is a pandemic according to the World Health Organization, there is a public health emergency throughout the County, region, State, and nation. That immediate threat to public health and safety is also reflected in the continuing declarations of emergency referenced in Section 9 below, including by the December 3, 2020, Regional Stay At Home Order (as subsequently modified) (the "Regional Stay at Home Order") announced by California Governor Gavin Newsom and issued by California's Acting State Public Health Officer. This situation has become a larger emergency due to the current surge in positive cases and in hospitalizations in the County, the Bay Area, the State, and the nation as shown by the Regional Stay At Home Order.
- d. Local Health Conditions Relating to COVID-19. The efforts taken by residents and Businesses beginning in March 2020 under the shelter-in-place orders of the Health Officer, along with those of health officers of five neighboring counties, slowed the virus's trajectory. But the public health emergency and threat to the County's population remain severe. Across the region, the State, and the nation, there has been



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a significant reopening of Businesses and activities, accompanied by an increase in cases and hospitalizations, and these increases create risks to County residents and resources. Complicating the situation is the fact that the County and much of the rest of the Bay Area have been more careful and deliberate regarding health-protective measures than most of the rest of the United States, meaning that infection rates are substantially higher in many areas outside of the County. The County, Bay Area, State, and nation are now in a third surge in infections and hospitalizations, that is having significant local impacts and that has already resulted in unprecedented surges in cases and hospitalizations across the nation. We are also experiencing a “surge on top of a surge” due to the recent Thanksgiving holiday and associated gatherings and travel, which may worsen due to the upcoming December holidays. As we continue to evolve our strategies for protecting residents of the County from COVID-19, we must consider the trajectory of the virus in the County and across the region, as well as information regarding new infections and hospitalizations and the course of medical care provided to people with the virus to determine the best options for treatment and prevention.

- e. Cases, Hospitalizations, and Deaths. As of December 13, 2020, there were 19,183 confirmed cases of COVID-19 in the County (up from 37 on March 16, 2020, the day before the first shelter-in-place order in the County went into effect) as well as at least 172 deaths (up from a single death on March 17, 2020). Local COVID-19 cases have quadrupled during the last month. San Francisco is currently averaging 237 new COVID-19 positive cases per day compared to the 34 per day that it averaged in late October. Moreover, the City currently has approximately 1,600 COVID-19 cases diagnosed per week and hospitalizations have tripled over the last month. As a result, the City’s hospital capacity will be under considerable stress. At its current rate of COVID hospitalizations, the City will run out of hospital beds by December 30, 2020. Unlike in previous surges, the rest of the State’s hospital capacity is strained and reaching patient limits and it is unlikely there will be additional hospital capacity in other counties if San Francisco’s is compromised. In fact, it is likely the City will face requests from other California jurisdictions to take hospitalized patients because those jurisdictions are reaching or have reached capacity, further straining the City’s hospital resources. This information, as well as information regarding hospitalizations and hospital capacity, is regularly updated on the San Francisco Department of Public Health’s website at <https://data.sfgov.org/stories/s/fjki-2fab> and incorporated into this Order by this reference.

2. Risks to Travelers and Risk Minimization.

People are more likely to be infected when travelling to or through places with higher rates of COVID-19. The risk will be even greater during the December and New Year’s holidays due to the large number of people travelling, engaging in indoor activities, and interacting while shopping or engaging in social gatherings. The virus that causes COVID-19 can travel in the air more than six feet and collects indoors and in enclosed spaces like vehicles, buses, trains, and planes. Most COVID-19 infections are caused by people who have no symptoms at all of illness. Just being indoors or in enclosed space,



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even when wearing a Face Covering and distanced, with people who are not part of your household is risky even if you are not interacting with them, and especially if those around you are not wearing a Face Covering. (See www.sfdcp.org/indoorrisk.) San Francisco and the Bay Area have high rates of Face Covering use compared to much of the nation. Travelers should be aware that spending time in areas where Face Covering use is less widespread will likely increase their risk of infection. Indoor businesses and other indoor activities that are not currently allowed in San Francisco will also likely increase the risk of infection when traveling outside the County.

Travelers should also be aware that hospitals in many parts of the nation are already overwhelmed. If they become ill or injured for any reason while travelling, they may not be able to receive the same level of care they would normally expect. Also, people who travel by air may not be able to return by plane if they become infected with COVID-19 during their trip.

Based on all of these risks, people in the County are strongly urged to avoid travel whenever possible. When travel is unavoidable, people are strongly urged to follow these best practices, without limiting the requirements of this Order below:

1. When travelling and after returning, always wear a Face Covering when around anyone who is not part of your Household, including while indoors, in vehicles or other enclosed spaces, and when outdoors within six feet of others.
2. When travelling and after returning, minimize time spent around people who are not part of your Household when any of those people (or yourself) are not wearing a Face Covering, including during meals.
3. When traveling and after returning, minimize interactions with others, such as by avoiding unnecessary shopping, indoor social events, and other interactions in large groups.

Additional best practices for unavoidable travel can be found at: www.sfdph.org/travel.

3. Business Requirements.

Unless otherwise expressly provided below, this Order requires each Business to allow its Personnel to Quarantine as required by this Order and otherwise prohibits Businesses from directing or allowing Personnel to violate this Order's Quarantine requirements. But no Business is required by this Order to approve personal time off, leave, or vacation outside the Business's normal policies. This Order does not prohibit a Business from taking disciplinary action against Personnel who violate such policies. Each Business is also reminded of its obligations towards Personnel as to daily screening as required by Appendix A to the Stay-Safer-At-Home Order which is posted at <http://www.sfdcp.org/screening-handout>.



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4. Quarantine Upon Traveling, Moving, or Returning to San Francisco.

Except as expressly listed in Section 5 below, every person who travels to, moves to, or returns to the County after having been in any location outside of the Bay Area in the prior 10 days – including, but not limited to, travel for work for any allowed business or governmental activities in the County – must Quarantine as provided in this Order. For clarity, people who began their travel before the issuance date of this Order are not required to quarantine upon returning to the County, but are strongly urged to do so. Also, it is strongly recommended that anyone who travels, moves, or returns to the County from anywhere in the Bay Area outside the County, Quarantine as provided in this Order.

5. Exceptions to the Quarantine Requirement

- a. Subject to the requirements and limitations on their travel set forth in this section, the following people are exempted from the Quarantine requirements of this Order:
 - i. Any person who is an active licensed healthcare professional (as listed by the California Department of Consumer Affairs online at https://www.dca.ca.gov/publications/healthcare_providers.shtml#professionals)—or who is licensed as an equivalent professional outside the State of California and is authorized to perform such professional duties in California—and whose travel was solely for the purpose of performing work as a licensed healthcare professional;
 - ii. Any person who is travelling, moving, or returning to the County to perform work at a General Acute Care Hospital in the Bay Area.
 - iii. Any person commuting to or travelling solely in the course of performing an Essential Governmental Function, as defined in Section 8.m of the Stay-Safer-At-Home Order;
 - iv. Any person commuting to or travelling solely in the course of performing work for Essential Infrastructure, as defined in Section 8.l of the Stay-Safer-At-Home Order, where that work cannot be done via remote methods;
 - v. Any person (1) providing care to any minors, dependents, elderly persons or persons with disabilities and whose travel was solely for the purpose of providing that care, or (2) obtaining healthcare services from a Healthcare Operation, as defined in Section 8.g of the Stay-Safer-At-Home Order, and whose travel was for the sole purpose of obtaining that healthcare;
 - vi. Any person who travelled outside of the Bay Area but whose employer provides them a written notice that the employee is required to return to work in the County due to a lack of staffing for an Essential Business,



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Essential Government Function, Healthcare Operation, Essential Infrastructure purpose, Additional Business, or Outdoor Business, but only if their travel into the County is primarily for such work and only to the extent those activities are permitted under the Stay-Safer-At-Home Order at the time such work is to be performed;

- vii. Any person who is travelling solely as required by law enforcement, by a court order, under the terms of binding custody arrangements, or to attend a court or administrative hearing in person or as otherwise required by law;
- viii. Any person who is solely transiting through the County and not staying overnight; and
- ix. Any person who is (1) a member of a professional or collegiate sports team, including team staff, who travels solely for away games where there is an existing, non-suspended Health and Safety Plan that was approved by the Health Officer allowing such travel and the protocols of such plan, including requirements to keep such individuals quarantined away from others in the County, are followed or (2) Personnel of a film or media production operating in the County under section 22 of Appendix C-1 of Health Officer Order C19-07q, including as that order may be amended, when traveling to the County solely for the purpose of employment with the film or media production.

b. Limitations on Exemptions:

- i. Even if a person is exempted from Quarantine under this Section 5, other members of the person's Household who are travelling, moving, or returning to the County – and who do not themselves qualify for an exemption – must still comply with all applicable Quarantine requirements of this Order. Non-exempt Household members may Quarantine in the same Residence (including, but not limited to, a temporary shelter) as their exempt Household member. For clarity, the exempt Household member may still go to work under those circumstances, consistent with this Section 5, and does not need to Quarantine.
- ii. Even if a person is exempted from mandatory Quarantine under this Section 5, each person who is exempted is strongly urged to follow the protective steps listed in Section 2 above and to limit interactions with others to the extent possible after returning to the County.

6. Applicability of Existing Isolation and Quarantine Directives.

All people in the County, including those who travel, move, or return to the County from any distance and for any purpose (whether or not exempt from Quarantine under this



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Order), must comply with the existing Health Officer directives regarding isolation and quarantine. Those directives mandate that anyone who is diagnosed with COVID-19 must self-isolate and those who are a close contact to someone with COVID-19 must self-quarantine to prevent the spread of COVID-19. Health Officer Directive Nos. 2020-02c (regarding quarantine) and 2020-03c (regarding isolation) are available online at www.sfdph.org/directives. Information on how to isolate or quarantine is found at www.sf.gov/file/after-your-covid-19-test-booklet. Translations of these instructions and additional information about isolation and quarantine is available online at www.sfcddcp.org/i&q.

7. Notification Requirement.

All transit facilities, including but not limited to airports (which includes San Francisco International Airport ("SFO"), which is County-owned and operated), bus stations, ports, and other facilities where persons may be regularly traveling into the County must ensure a copy of **Attachment A** to this Order is provided to each passenger upon arrival from a point of origin outside of the Bay Area. In lieu of providing a written copy of Attachment A, the facility may use announcements and signs in multiple languages placed in prominent locations to notify travelers of the requirements of this Order and make a copy of Attachment A available on request.

8. Definitions.

For purposes of this Order, the following initially capitalized terms have the meanings given below.

- a. ***Quarantine.*** "Quarantine" means to stay at home or another place of temporary shelter at all times without contact with any person other than members of one's Household for 10 days (240 hours) from a person's time of arrival in the County and otherwise in accordance with applicable guidance found at www.sf.gov/file/after-your-covid-19-test-booklet. Translations of quarantine guidance and additional information about quarantine is available online at www.sfcddcp.org/i&q.
- b. ***Bay Area.*** "Bay Area" means the area that includes all of the following California Counties: Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano, and Sonoma.

9. Incorporation of State and Local Emergency Proclamations and State Health Orders.

- a. **State and Local Emergency Proclamations.** This Order is issued in accordance with, and incorporates by reference, the March 4, 2020 Proclamation of a State of Emergency issued by Governor Gavin Newsom, the March 12, 2020 Executive Order (Executive Order N-25-20) issued by Governor Gavin Newsom, the February 25, 2020 Proclamation by the Mayor Declaring the Existence of a Local Emergency issued by Mayor London Breed, as supplemented on March 11, 2020, the March 6,



City and County of San Francisco

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2020 Declaration of Local Health Emergency Regarding Novel Coronavirus 2019 (COVID-19) issued by the Health Officer, and guidance issued by the California Department of Public Health, as each of them have been and may be supplemented.

- b. State Health Orders. This Order is also issued in light of the State Regional Stay at Home Order, the earlier March 19, 2020 Order of the State Public Health Officer (the "State Shelter Order"), which set baseline statewide restrictions on non-residential Business activities, effective until further notice, the Governor's March 19, 2020 Executive Order N-33-20 directing California residents to follow the State Shelter Order, and the other orders of the State Public Health Officer related to the pandemic and the State's response to the pandemic.
- c. Health Officer Orders and Directives. This Order is also issued in light of other orders and directives issued by the Health Officer as they relate to the pandemic and the County's response to the pandemic. Those orders and directives show the seriousness of the issue and the many efforts that the County, including but not limited to the Department of Public Health, have taken to address the spread of COVID-19 within the County. This Order incorporates by reference and is based in part on each of the other orders and directives issued by the Health Officer to this point, including as each of them may be updated in the future. That includes, without limitation, each of the following, including as they may be updated or amended in the future, in relation to this Order:
 - i. Order No. C19-07q (imposing restrictions on activities outside the home for all people in the County to protect all during the pandemic); and
 - ii. Order No. C19-12c (with limited exceptions, requiring all people in the County to wear Face Coverings when near people from different Households).

10. Obligation to Follow Stricter Requirements of Orders.

This Order adopts travel quarantine requirements that go beyond those required by the California Department of Public Health and State rules regarding travel and quarantine. Without taking these measures to minimize the transmission of the virus that causes COVID-19 across County borders from outside the Bay Area, the County will be less able to protect its population and prevent additional cases of COVID-19, thus risking worsening of the public health crisis in the County, overtaking available health care resources (including the capacity of hospitals to treat both COVID-19 and other patients), and increasing the death rate from COVID-19. Where a conflict exists between this Order and any state law or public health order related to the COVID-19 pandemic or infectious diseases, the most restrictive provision (i.e., the more protective of public health) controls. Consistent with the August 28, 2020 Statewide Public Health Officer Order, California Health and Safety Code section 131080, and the Health Officer Practice Guide for Communicable Disease Control in California, except where the State Health Officer may issue an order expressly directed at this Order and based on a finding that a



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provision of this Order constitutes a menace to public health, any more restrictive measures in this Order continue to apply and control in the County.

11. Enforcement.

Under Government Code sections 26602 and 41601 and Health and Safety Code section 101029, the Health Officer requests that the Sheriff and the Chief of Police in the County ensure compliance with and enforce this Order. As stated at the beginning of this Order, the violation of any provision of this Order constitutes an imminent threat and menace to public health, constitutes a public nuisance, and is punishable by fine, imprisonment, or both.

12. Effective Date.

This Order becomes effective at 12:01 a.m. on December 18, 2020, and will remain in effect until 12:01 a.m. on January 4, 2020 but may be extended by order of the Health Officer as necessary if the surge continues.

13. Copies.

The County must promptly provide copies of this Order as follows: (1) by posting on the Department of Public Health website (www.sfdph.org/healthorders); (2) by posting at City Hall, located at 1 Dr. Carlton B. Goodlett Pl., San Francisco, CA 94102; and (3) by providing to any member of the public requesting a copy.

14. Severability.

If any provision of this Order or its application to any person or circumstance is held to be invalid, the remainder of the Order, including the application of such part or provision to other persons or circumstances, shall not be affected and shall continue in full force and effect. To this end, the provisions of this Order are severable.

IT IS SO ORDERED:

Susan Philip, MD, MPH,
Acting Health Officer of the
City and County of San Francisco

Date: December 16, 2020



City and County of San Francisco

Department of Public Health Order of the Health Officer

Order of The Health Officer No. C19-17

ATTACHMENT A: Travel Quarantine Notice

December 16, 2020

To all travelers:

Due to the COVID-19 pandemic and an alarming rise in cases that is threatening hospital capacity, the Health Officer of the City and County of San Francisco has ordered that any person travelling, moving, or returning to the City and County of San Francisco from outside the Bay Area Counties listed below must quarantine.

If you have travelled from anywhere outside of the following counties and come to San Francisco, you are required to quarantine for 10 days (240 hours) from the time of your arrival in San Francisco:

Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano, and Sonoma.

In order to quarantine, follow instructions at www.sf.gov/file/after-your-covid-19-test-booklet. Note that limited exceptions apply to people who are travelling for certain critical activities. For a list of those activities and more information on the rationale and importance of quarantining after travel, go to www.sfdph.org/travel.

Anyone who has COVID-19 or is a recent close contact of someone with COVID-19 must isolate or quarantine regardless of where they traveled from. Additional information about isolation and quarantine is available online at www.sfdcp.org/i&q.

[translations available online at www.sfdph.org/travel]



City and County of San Francisco

Department of Public Health Order of the Health Officer

Order of The Health Officer No. C19-17

ATTACHMENT A: Travel Quarantine Notice

Ngày 17 Tháng 12 Năm 2020

Cho tất cả các du khách

Do đại dịch COVID-19 và sự gia tăng đáng báo động của các ca bệnh đe dọa sức khỏe của bệnh viện, Chức Viên Y tế của Thành Phố và Quận San Francisco đã ra lệnh cho bất cứ người nào đi du lịch, di chuyển hoặc trở về lại Thành Phố và Quận San Francisco từ bên ngoài các quận thuộc Vùng Vịnh được liệt kê dưới đây thì phải cách ly.

Nếu quý vị đã đi từ bất cứ nơi nào ngoài trừ các quận sau đây và đến San Francisco, quý vị nên phải cách ly trong 10 ngày (240 giờ) kể từ thời điểm quý vị đến San Francisco:

Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano và Sonoma.

Để cách ly, hãy làm theo hướng dẫn tại www.sf.gov/file/after-your-covid-19-test-booklet. Lưu ý rằng các ngoại lệ có giới hạn áp dụng cho những người đang đi du lịch cho các hoạt động quan trọng nhất định.

Lưu ý rằng các ngoại lệ có giới hạn áp dụng cho những người đang đi du lịch cho các hoạt động quan trọng nhất định. Để biết danh sách các hoạt động đó và thêm thông tin về lý do căn bản và tầm quan trọng của việc cách ly sau khi đi du lịch, hãy truy cập www.sfcddp.org/travel.

Bất cứ ai có COVID-19 hoặc gần đây là người tiếp xúc gần với người nhiễm COVID-19 phải cô lập hoặc cách ly kiểm dịch bất kể họ đến từ đâu. Thông tin bổ sung về cô lập và cách ly kiểm dịch có sẵn trực tuyến tại www.sfcddp.org/i&q.



Original in English	Chinese	Spanish	Filipino	Arabic	Russian
<p>December 17, 2020</p> <p>To all travelers:</p> <p>Due to the COVID-19 pandemic and an alarming rise in cases that is threatening hospital capacity, the Health Officer of the City and County of San Francisco has ordered that any person traveling, moving, or returning to the City and County of San Francisco from outside the Bay Area Counties listed below must quarantine.</p>	<p>2020 年 12 月 17 日</p> <p>各位旅客:</p> <p>鑑於新型冠狀病毒 (COVID-19) 疫情肆虐，及感染案例以驚人的速度激增，並已嚴重威脅到醫院的收治能力，三藩市縣市政府衛生官員已經下達指令，要求所有從以下灣區各縣市以外地點到三藩市旅遊、遷移至或返回三藩市縣市的民眾都必須進行檢疫隔離。</p>	<p>17 de diciembre de 2020</p> <p>A todos los viajeros:</p> <p>Debido a la pandemia de COVID-19 y a un alarmante incremento en los casos que amenaza la capacidad de los hospitales, el Oficial de Salud de la Ciudad y Condado de San Francisco ha ordenado que todas las personas que viajen, se muden o regresen a la Ciudad y Condado de San Francisco desde fuera de los Condados Área de la Bahía que se mencionan a continuación deben ponerse en cuarentena.</p>	<p>Disyembre 17, 2020</p> <p>Sa lahat ng bumabyahe:</p> <p>Dahil sa pandemya ng COVID-19 at nakakaalarma na mga kaso na nagbabanta sa kapasidad ng ospital, ang Health Officer ng City and Conty ng San Francisco na sinumang taong babyahe, paglipat, o pagbabalik sa City at County ng San Francisco mula salabas ng Bay Area Counties na nakalista sa ibaba ay dapat mag-kuwarentina.</p>	<p>2020 ديسمبر 17 المسافرين لجميع المقلق والارتفاع 19-كوفيد لوباء نظرًا ، المستشفى قدرة تهدد التي الحالات في ومقاطعة مدينة في الصحة مسؤول أمر أو يسافر شخص أي فرانسيكو سان سان ومقاطعة مدينة إلى يعود أو ينتقل منطقة مقاطعات خارج من فرانسيكو الحجر يجب أدناه المدرجة الخليج الصحي.</p>	<p>17 декабря 2020 г. Для всех путешественников: в связи с пандемией COVID-19 и тревожным ростом числа случаев, угрожающих способности больницы, Главный Санитарный Врач города и округа Сан-Франциско распорядился, чтобы все лица, путешествующие, переезжающие или возвращающиеся в город и округ Сан-Франциско, из-за пределов перечисленных ниже округов Бэй Эрии, должны быть помещены в карантин.</p>
<p>If you have traveled from anywhere outside of the following counties and come to San Francisco, you are required to quarantine for 10 days (240 hours) from the time of your arrival in San Francisco:</p> <p>Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano, and Sonoma.</p>	<p>如果您曾到以下所列縣市以外的地方旅遊，然後來到三藩市。您必須從抵達三藩市那一刻起，檢疫隔離十日 (240 小時)：</p> <p>阿拉米達縣 (Alameda)、康他科斯達縣 (Contra Costa)、麥林縣 (Marin)、納帕縣 (Napa)、聖他克拉縣 (Santa Clara)、聖塔克魯茲縣 (Santa Cruz)、三藩市縣市、聖馬刁縣 (San Mateo)、索拉諾縣 (Solano) 及索奴瑪縣 (Sonoma)。</p>	<p>Si usted viaja a San Francisco desde cualquier lugar fuera de los siguientes condados, debe ponerse en cuarentena durante 10 días (240 horas) desde el momento de su llegada a San Francisco:</p> <p>Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano y Sonoma.</p>	<p>Kung bumyahe ka mula sa kahit saan sa labas ng sumusunod na counties at dumating sa San Francisco, kinakailangan kang mag-kuwarantina sa loob ng 10 araw (240 oras) mula sa oras ng iyong pagdating sa San Francisco:</p> <p>Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano, at Sonoma.</p>	<p>خارج مكان أي من سافرت إذا سان إلى وأتيت التالية المقاطعات بالحجر مطالب فأنت ، فرانسيكو من (ساعة 240) أيام 10 لمدة الصحي :فرانسيكو سان إلى وصولك وقت ، نابا ، مارين ، كوستا كونترا ، ألاميدا سان ، كروز سانتا ، كلارا سانتا ، سولانو ، ماتيو سان ، فرانسيكو .سونوما</p>	<p>Если вы приехали из любого места за пределами следующих округов и приехали в Сан-Франциско, вам необходимо пройти карантин в течение 10 дней (240 часов) с момента вашего прибытия в Сан-Франциско: Alameda, Contra Costa, Marin, Napa, Santa Clara, Santa Cruz, San Francisco, San Mateo, Solano, and Sonoma.</p>

(continued on reverse)



<p>In order to quarantine, follow instructions at www.sf.gov/file/after-your-covid-19-test-booklet. Note that limited exceptions apply to people who are travelling for certain critical activities. For a list of those activities and more information on the rationale and importance of quarantining after travel, go to www.sfcddcp.org/travel.</p>	<p>檢疫隔離期間請遵循「新型冠狀病毒 (COVID-19) 檢測之後」小冊子所列 (www.sf.gov/file/after-your-covid-19-test-booklet) 的指示。請注意，僅有極少從事關鍵性活動的人士能夠獲得有限的豁免。查詢相關活動清單及更多有關旅遊後必須進行檢疫隔離的理由及其重要性，請瀏覽：www.sfcddcp.org/travel。</p>	<p>Para ponerse en cuarentena, siga las instrucciones que aparecen en www.sf.gov/file/after-your-covid-19-test-booklet. Tenga en cuenta que pueden aplicarse algunas excepciones para las personas que viajan con el propósito de realizar ciertas actividades esenciales. Para consultar una lista de esas actividades y más información sobre las razones y la importancia de ponerse en cuarentena después de viajar, visite www.sfcddcp.org/travel.</p>	<p>Upang makapag-kuarentina, sundin ang mga tagubilin sa www.sf.gov/file/After-your-covid-19-test-booklet. Tandaan na ang mga limitadong eksepsyon ay angkop sa mga taong nagbibyahe para sa ilang kritikal na aktibidad. Para sa listahan ng mga aktibidad na iyon at higit pang impormasyon sa pangangatwiran at kahalagaan ng pag-kuarentina pagkatapos ng pagbibyahe, pumunta sa www.sfcddcp.org/travel.</p>	<p>من أجل الحجر الصحي ، اتبع التعليمات الموجودة على www.sf.gov/file/after-your-covid-19-test-booklet . لاحظ أن هناك استثناءات محدودة تنطبق على الأشخاص الذين يسافرون في أنشطة حرجية معينة. للحصول على قائمة بهذه الأنشطة ومزيد من المعلومات حول الأساس المنطقي وأهمية الحجر الصحي بعد السفر ، انظر إلى www.sfcddcp.org/travel.</p>	<p>Для самокарантина следуйте инструкциям на сайте www.sf.gov/file/after-your-covid-19-test-booklet. Обратите внимание, что ограниченные исключения применяются к людям, путешествующим по определенным важным причинам. Список этих причин и дополнительную информацию о причинах и важности карантина после поездки можно найти на сайте www.sfcddcp.org/travel.</p>
<p>Anyone who has COVID-19 r is a recent close contact of someone with COVID-19 must isolate or quarantine regardless of where they traveled from. Additional information about isolation and quarantine is available online at www.sfcddcp.org/i&q.</p>	<p>所有曾確診患上新型冠狀病毒 (COVID-19) 的人士或近期曾與新型冠狀病毒 (COVID_19) 病患有過緊密接觸者，無論從何處旅遊至三藩市，都必須進行強制隔離或檢疫隔離。更多有關強制隔離或檢疫隔離的訊息，請瀏覽 www.sfcddcp.org/i&q。</p>	<p>Cualquier persona que tenga COVID-19 o que haya estado en contacto cercano con alguna persona con COVID-19 debe aislarse o ponerse en cuarentena, sin importar el lugar desde donde haya viajado. Consulte la información adicional sobre el aislamiento y la cuarentena disponible en www.sfcddcp.org/i&q.</p>	<p>Ang sinumang mayroong COVID-19 o isang kamakailang malapit na pakikipag-ugnay sa isang tao na may COVID-19 ay dapat bumukod o magkuwarentina hindi alintana kung saan sila naglakbay. Ang karagdagang impormasyon tungkol sa pagbubukod at kuarentina ay makukuha online sa www.sfcddcp.org/i&q.</p>	<p>يجب على أي شخص مصاب بـ كوفيد-19 أو كان على اتصال وثيق مع شخص مصاب بـ كوفيد-19 أن يقوم بالعزل أو الحجر الصحي بغض النظر عن المكان الذي سافر منه. تتوفر معلومات إضافية حول العزل والحجر الصحي عبر الإنترنت على www.sfcddcp.org/i&q.</p>	<p>Любой, кто болеет COVID-19 или недавно близко контактировал с кем-то, кто инфицирован COVID-19, должен самоизолироваться в карантин независимо от того, откуда он приехал. Дополнительная информация о изоляции и карантине доступна на сайте www.sfcddcp.org/i&q.</p>



DIRECTIVE OF THE HEALTH OFFICER No. 2020-02d

**DIRECTIVE OF THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO DIRECTING ALL
INDIVIDUALS EXPOSED TO A PERSON DIAGNOSED WITH OR
LIKELY TO HAVE COVID-19 TO SELF-QUARANTINE
(PUBLIC HEALTH EMERGENCY QUARANTINE DIRECTIVE)**

DATE OF DIRECTIVE: December 24, 2020

Summary: The virus that causes Coronavirus 2019 Disease (“COVID-19”) is easily transmitted, especially in group settings, and that the disease can be extremely serious. It can require long hospital stays, and in some instances cause long-term health consequences or death. It can impact not only those known to be at high risk but also other people, regardless of age or risk factors. The spread of COVID-19 (which includes people without symptoms) is a substantial danger to the health of the public within the City and County of San Francisco (the “City”). Individuals in close contact with a person infected with the virus that causes COVID-19 may themselves easily become infected and may then inadvertently spread it even if they have no symptoms or only have mild symptoms or before they become symptomatic. To help slow COVID-19’s spread, protect vulnerable individuals, and prevent the healthcare system in the City from becoming overwhelmed, it is necessary that anyone exposed to a person diagnosed with or likely to have COVID-19 self-quarantine. Quarantine separates a person who knows that they have been exposed to COVID-19 from others until it is determined that they are not at risk for spreading the virus. This self-quarantine requirement protects everyone in the City, including people who are high risk for serious illness. This Directive was updated on December 24, 2020, to incorporate new guidance from the United States Centers for Disease Control and Prevention (“CDC”) and the State of California.

**UNDER THE AUTHORITY OF CALIFORNIA HEALTH AND SAFETY CODE
SECTIONS 101040, 101085, 120175, 120215, 120220, AND 120225 THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO DIRECTS AS FOLLOWS:**

Note: See Section 7 below for definitions for terms that are capitalized.

1. All persons who know that they are a Close Contact of a Person With COVID-19 are required by this Directive to take the actions listed in this Section, unless exempt under Section 7. Generally, any person who knows that they have been in Close Contact with another person who has been diagnosed with must separate from others for at least ten (10) days from their last Close Contact with the Person With COVID-19 to avoid inadvertently exposing the public to the virus. Such people are encouraged to quarantine for fourteen (14) days when possible in an abundance of caution. Any person who lives in a congregate living setting (such as a skilled nursing facility, Residential Care Facility for the Elderly or Adult Residential Facility, correctional facility, shelter, or dormitory) must quarantine for fourteen (14) days since their last Close Contact with the Person With COVID-19 due to higher transmission risk and worse COVID-19 outcomes. Any person who works in a congregate living setting must quarantine for ten (10) days and must wait an additional four (4) days before returning to work except as allowed below. The Department of Public Health (“DPH”) has issued guidance—referred to here as the “**Isolation and Quarantine Guidance**” and titled *Home Isolation and Quarantine Instructions; Caring for yourself and others during COVID-19* (dated December 22, 2020)—a



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copy of which is attached to this Directive and is available online at: www.sfdcdp.org/i&q.
The required actions are:

- a. The person must self-quarantine in that person's residence or another residence, such as a hotel or motel. The self-quarantine must last until ten (10) days have passed from the last date that the person in self-quarantine was in Close Contact with the Person With COVID-19. The person in self-quarantine is required to quarantine for the full 10-day period—even if they test negative and even if they do not have symptoms or have only mild symptoms—because that person is at high risk for developing the disease and spreading COVID-19. The person is encouraged, but not required, to get tested for COVID-19 on or after day six (6) of quarantine, meaning six days after the last contact with the Person With COVID-19. A longer quarantine is required as listed above in relation to congregate living.
- b. The person must carefully review and closely follow all home quarantine guidelines listed in the **Isolation and Quarantine Guidance**.

If the person in quarantine receives a positive test result or has COVID-19 symptoms (go to www.sfdcdp.org/covid19symptoms for a list of symptoms, which generally include among others fever, respiratory symptoms such as coughing, difficulty breathing, or shortness of breath, chills, muscle pain, sore throat, or new loss of the sense of smell or taste) even if the symptoms are very mild, that person must isolate at home or another residence, such as a hotel or motel, stay away from others in the household as much as possible, and follow the guidelines listed in the **Isolation and Quarantine Guidance**. Isolation is necessary to protect others from possible infection because once a person in quarantine has a positive test or begins experiencing these symptoms, they have or likely have COVID-19, and if they do, they can spread the virus to others. The person who experiences COVID-19 symptoms should also consult their healthcare provider via telephone or other remote methods and, in the case of a medical emergency, seek emergency care.

2. This Directive's intent is to ensure that any Close Contact of a Person With COVID-19 avoids contact with others to slow the spread of COVID-19 and mitigate the impact of the virus on members of the public and on the delivery of critical healthcare services to those in need. All provisions of this Directive must be interpreted to effectuate this intent.
3. This Directive is issued based on evidence of increasing occurrence of COVID-19 within the City, the Bay Area, and the United States of America, scientific evidence and best practices regarding the most effective approaches to slow the transmission of communicable diseases generally and COVID-19 specifically, and evidence that the age, condition, and health of a significant portion of the population of the City places it at risk for serious health complications, including death, from COVID-19. The virus can also have a serious impact on other people, regardless of age or other risk factors. Due to the outbreak of COVID-19 in the general public, there is a public health emergency throughout the City. Making the problem worse, some individuals who contract the virus causing COVID-19 have no symptoms or have mild symptoms, which means they may not be aware they carry the virus and can inadvertently transmit it to others. Because even people without symptoms can transmit the infection, and because evidence shows the infection is easily spread, gatherings and other interpersonal interactions can result in preventable transmission of the virus.
4. This Directive is also issued in light of the existence, as of December 20, 2020, of 21,168 confirmed cases of COVID-19 in the City (up from 37 on March 16, 2020) as well as at least 178 deaths (up from a single death on March 17, 2020).



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5. This Directive is also issued in accordance with, and incorporates by reference, the March 4, 2020 Proclamation of a State of Emergency issued by Governor Gavin Newsom, the March 12, 2020 Executive Order (Executive Order N-25-20) issued by Governor Gavin Newsom, the February 25, 2020 Proclamation by Mayor London Breed Declaring the Existence of a Local Emergency (as supplemented several times after its issuance), the March 6, 2020 Declaration of Local Health Emergency Regarding Novel Coronavirus 2019 (COVID-19) issued by the Health Officer, the Regional Stay at Home Order issued by the State Public Health Officer of December 3, 2020, the Health Officer's Order No. C19-07q, and guidance issued by the California Department of Public Health and Centers for Disease Control and Prevention, including as each has been and may be supplemented.
6. If an individual who is subject to this Directive fails to comply with it in willful disregard of public safety, the Health Officer may take additional action(s), which may include issuing an individualized quarantine or isolation order and seeking civil detention at a health facility or other location, as necessary to protect the public's health.
7. Exceptions, Exemptions, and Definitions.
 - a. Minors and adults with special needs who are unable to care for themselves do not have to isolate from caregivers in their home. However, they should stay at home and stay away from people outside their household except to receive medical care.
 - b. Essential COVID-19 Response Workers who are a Close Contact of a Person with COVID-19 must comply with this Directive but are allowed to continue to work if they first promptly notify their employer of the Close Contact and then either (1) follow their employer's protocols regarding personnel who have potential exposure to COVID-19 or (2) their employer has determined they are needed due to necessary staffing and follow the employer's COVID-19 risk minimization protocols.
 - c. A person who had a laboratory-confirmed COVID-19 diagnosis or SARS-CoV-2 infection within the prior three (3) months does not have to quarantine if, after their infection, they become a Close Contact of another Person with COVID-19, but they must self-monitor for COVID-19 symptoms. If they develop symptoms, they must isolate by following the guidelines listed in the **Isolation and Quarantine Guidance** until they can consult with their health care provider about whether they need to be tested or continue to isolate.
 - d. If the Health Officer has approved a health and safety plan for a professional sports team or collegiate team, any provisions of the plan regarding quarantine or isolation control to the extent of any conflict or inconsistency with this Directive's requirements.
 - e. For purposes of this Directive, "Essential COVID-19 Response Workers" means:
 - i. Healthcare workers, including but not limited to physicians, registered nurses, respiratory therapists, and all other ancillary hospital and medical clinic support staff;
 - ii. Laboratory personnel collecting or handling specimens from known or suspected COVID-19 patients;
 - iii. Morgue workers;
 - iv. First responders, including police and sheriff personnel, firefighters, medical examiners, paramedics and Emergency Medical Technicians;
 - v. Law enforcement, including custodial officers in jails and prisons;
 - vi. Emergency management personnel, including emergency dispatchers;



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- vii. Social service workers who work face to face with clients in the child welfare system or in assisted living facilities;
 - viii. Public sanitation workers;
 - ix. 911 and 311 Operations personnel;
 - x. Individuals who work in long-term care facilities;
 - xi. Individuals who work in homeless shelters; and
 - xii. People assigned to work as Disaster Service Workers under Cal. Government Code section 3100 *et seq.*, including volunteers certified by the Emergency Volunteer Center.
- f. For the purposes of this Directive, a “Close Contact” of a Person With COVID-19 means either a person who was identified as a close contact by a health care provider or public health official or a person who knowingly had any of the following types of contact with a Person With COVID-19 within 48 hours before the Person With COVID-19’s symptoms began (or the date of the Person With COVID-19’s positive test if they had no symptoms):
- i. Lived in or stayed at the same residence as the Person With COVID-19; OR
 - ii. Was an intimate sexual partner of the Person With COVID-19; OR
 - iii. Stayed within 6 feet of the Person With COVID-19 for fifteen (15) minutes or more during a 24-hour period, even if that fifteen minutes occurred from the combination of several shorter interactions throughout the day; OR
 - iv. Had direct contact for any amount of time with the body fluids and/or secretions of the Person With COVID-19 (*e.g.*, was coughed or sneezed on, shared utensils with, or was provided care by or provided care for them without wearing a mask, gown, and gloves).
- g. For the purposes of this quarantine Directive only, “Person With COVID-19” means a person who meets any of the following criteria:
- i. The person has a positive lab test for the virus that causes COVID-19 (SARS-CoV-2); OR
 - ii. The person has been clinically diagnosed with COVID-19 by a healthcare provider, and if not already done, the provider should confirm the diagnosis via testing as soon as possible given the availability of testing.

A person is no longer considered a Person With COVID-19 once (a) at least one (1) day (24 hours) has passed since last fever (without use of fever-reducing medications), AND (b) improvement of other symptoms, AND (c) at least ten (10) days have passed since symptoms first appeared. A person who tested positive for COVID-19 but never had symptoms is no longer considered a Person With COVID-19 ten (10) days after the date of their first positive test.

8. This Directive becomes effective at 6:00 p.m. on December 24, 2020 and will be in effect until it is extended, rescinded, superseded, or amended in writing by the Health Officer. Also, effective as of 6:00 p.m. on December 24, 2020, this Directive revises and replaces Directive Number 2020-02c, issued August 5, 2020. For purposes of this Directive, any future changes provided online to the **Isolation and Quarantine Guidance** or any other guidance listed in this Directive are automatically incorporated into this Directive by this reference.

Susan Philip, MD, MPH,
Acting Health Officer of the
City and County of San Francisco

December 24, 2020



Home Isolation and Quarantine Instructions Caring for yourself and others during COVID-19

This document includes isolation and quarantine instructions, information on self-care and how to protect your family, household, friends and community during COVID-19. You may want to read it in full, and share with others, to stay prepared.

This document can be printed in 5 different 1-3 page sections, if needed, and covers the following topics:

What to do if you have symptoms but haven't been diagnosed with COVID-19	2
What to do if you had a positive COVID-19 test or were diagnosed with COVID-19	4
What to do if you had close contact with someone with COVID-19	6
Caring for Yourself and Others.....	9
Protecting your loved ones and others in your home from COVID-19.....	9
Self-care and when to get medical care	9
When and how to get tested	10
Essential Workers: Returning to work before your isolation or quarantine ends.....	11
How long should I stay home? A flowchart	12



What to do if you have symptoms but haven't been diagnosed with COVID-19

Home Isolation Instructions for Symptoms

These instructions are for people who have NOT had close contact with someone with COVID-19, and have not been tested or are waiting for their test result.

1. Care for yourself and watch for worsening COVID-19 symptoms.

Watch for these symptoms of COVID-19. Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or repeated shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Sore throat
- Loss of taste or smell. Food and drink may taste or smell different.
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially if you have trouble breathing. See the section below, "[When to get medical care.](#)"

2. Stay home except to get tested or get medical care.

- Do not let visitors inside your home, unless you need their help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- If you leave home to get tested or get medical care, do not take public transportation, ride shares or taxis if possible. For more information, see www.sfgdcp.org/safertransit.

3. Limit your contact with other people in your home, in case you are infected.

- Read the section below, titled "[Protecting Your Loved Ones and Others in Your Home.](#)"

4. Get tested.

- Contact your doctor or the clinic listed on your health insurance card. Tell them that you have symptoms of COVID-19. Health care providers in San Francisco are required to offer you a test for COVID-19 if you have COVID-19 symptoms, under [Health Order C19-15c](#).
- If you do not have health insurance or a regular doctor, see <https://sf.gov/gettested> for places where you can get tested for free.

Ending isolation after COVID-19 symptoms: When can I be around other people?

If your test is negative, in most cases, you can be around people if:

- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

There is still a chance that you could have COVID-19 and spread it to other people. People can test negative early in their infection. To be safe, especially if you will be working with or around people who are more likely to get very sick if they get COVID-19, you may want to stay at home for 10 days after your symptoms start. Talk with your doctor if you are not sure what to do.

These instructions do **not** apply to you if you had a **close contact** with someone who has COVID-19. If you had close contact to someone who has COVID-19 in the last 10 days, different rules apply. For example, you still must stay at home until your quarantine ends. See the section on [“What to do if you had close contact with someone with COVID 19: Home Quarantine Instructions”](#)

If you didn’t get tested or you’re still waiting for your test result, you can be around other people when all of the following are true

- 10 days have passed since your symptoms started **and**
- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

If your test is positive, see the section on [“What to do if you had a positive COVID-19 test: Home Isolation Instructions for COVID-19.”](#) In most cases, you can be around people when all of the following are true:

- 10 days have passed after your symptoms started **and**
- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

What if I have symptoms, but I already had COVID-19 in the last 3 months?

Consult your health care provider. Your health care provider will decide if you need to be tested.

Does everyone in my home have to stay at home until I get my test result?

No. Other people in your household can still work, attend school, and continue their usual activities, as long as they don’t have COVID-19 symptoms.



What to do if you had a positive COVID-19 test or were diagnosed with COVID-19

Home Isolation Instructions for COVID-19

Here's what you need to do:

1. Care for yourself and watch for worsening COVID-19 symptoms.

Watch for these symptoms of COVID-19. Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or repeated shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Sore throat
- Loss of taste or smell. Food and drink may taste or smell different.
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially you have trouble breathing. See the section titled "[When to get medical care.](#)"

2. Stay home except to get medical care.

- You must stay at home and away from other people, except to get medical care. Do not let visitors inside your home, unless you need their help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- If people enter your home to take care of you, they must quarantine. See the section on [close contact and quarantine](#) for more information.
- Call 3-1-1 if you cannot isolate from other people where you live, or if you need food or other resources to stay at home.

3. Limit your contact with other people in your home.

- Read the section titled "[Protecting Your Loved Ones and Others in Your Home.](#)"

4. Tell your close contacts that they have been exposed to COVID-19.

An infected person can spread COVID-19 to others starting 48 hours (2 days) before symptoms or the day they went in for a test that was positive, even if they had no symptoms. By letting your close contacts know that they may be infected and need to quarantine, you are helping to keep COVID-19 from spreading.

- Give or send your close contacts a copy of the section titled "[What to do if you had close contact with someone with COVID 19: Home Quarantine Instructions,](#)" online at www.sfgdcp.org/i&q

What counts as close contact?

A close contact is anyone who was within 6 feet of you for a total of 15 minutes or more in 24 hours, starting 48 hours before your symptoms began (if you had no symptoms, 48 hours before

your positive test was collected from you).

A close contact also includes anyone who lived or stayed overnight with you; took care of you or you took care of them; were physically intimate with you, including only kissing or having sex; or had contact with your bodily fluids (you coughed or sneezed on them, shared eating utensils, or drank out of the same cup or bottle), while you're contagious.

- If you **already** chose to participate in California Notify (canotify.ca.gov), an app you can add on your smartphone, **before** your positive COVID-19 test and you test positive, enter the California DPH code texted to you into your app through settings. Your diagnosis will not be shared with others. If other people who were also using the app were in close contact with you, they will be told they had an exposure. They will be told the date of the exposure, but not the time, location or identity.

5. Answer the phone if you get a call from (628) 217-6101 or (628) 217-6102.

This is a trained health worker from the San Francisco Department of Public Health calling because you have COVID-19. The health worker will ask how you are doing and connect you to food, housing, and other support so you can stay at home safely. Health department staff will also help notify people you were in close contact with (within 6 feet for a total of 15 minutes or more) and might have been exposed to COVID-19.

Your name will **not** be shared with people you had close contact with.

Health workers **will not** ask you for:

- Your immigration status or Social Security number
- Money
- Bank account or credit card numbers

Ending isolation: When can I safely be around others after COVID-19?

If you had symptoms, you can be around others when:

- At least 10 days since symptoms first appeared **and**
- At least 24 hours with no fever without fever-reducing medication **and**
- Other symptoms of COVID-19 are improving.
*You can be around others even if changes in taste or smell are not improving.
Loss of taste or smell can last for weeks to months.*

If you never had any symptoms, you can be with others after:

- 10 days have passed since the date you had your positive test

If your symptoms started after your positive test, see the instructions for if you had symptoms above.

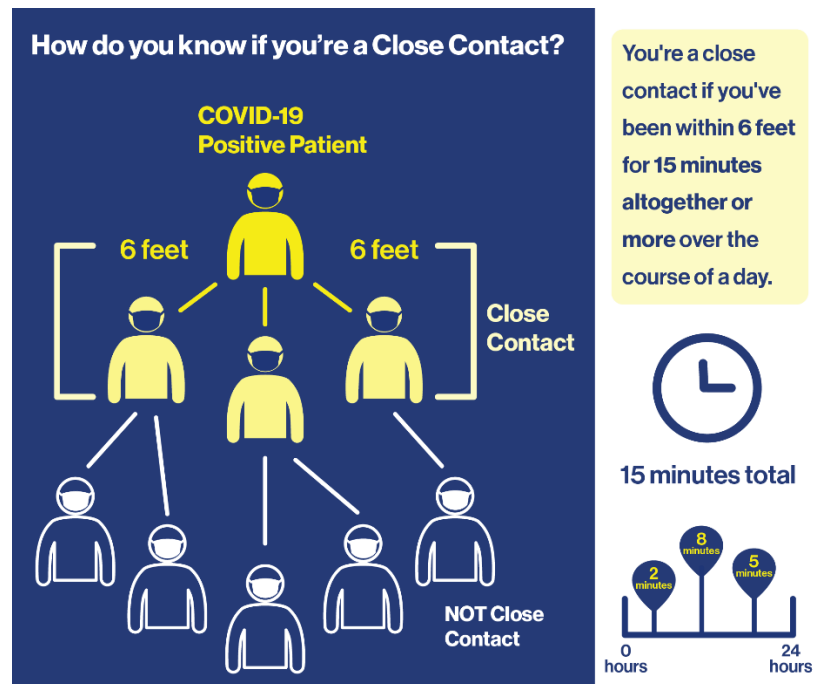
If you had severe illness from COVID-19 (you were hospitalized and needed oxygen), you may need to stay in isolation for up to 20 days after your symptoms first appeared. Ask your hospital team or health care provider.

If you have a weakened immune system or are immunocompromised, which can include, for example, people who are undergoing cancer treatment, or people who have had an organ transplant, or people who are being treated for some autoimmune diseases) you may need to stay home and isolate for up to 20 days. Talk to your healthcare provider.



What to do if you had close contact with someone with COVID-19

Home Quarantine Instructions



If you had close contact with someone who has COVID-19, you may be infected. You could spread the infection to others, even before you develop symptoms or test positive. If you are quarantining for travel reasons, you will need to follow these same instructions. Here's what you need to do:

1. Stay home except to get tested or get medical care.

- You must stay at home and away from other people, except to get tested or get medical care. Do not let visitors inside your home, unless you need help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- Avoid using public transportation, taxis, or rideshares (Lyft, Uber) if you leave home to get tested or get medical care. For more information, see <https://www.sfgdcp.org/safertransit>
- Call 3-1-1 if you cannot quarantine where you live, or if you need food or other resources.

2. Limit your contact with other people in your home, in case you are infected.

- Read the section, below, titled [“Protecting Your Loved Ones and Others in Your Home.”](#)

3. Watch for symptoms of COVID-19.

Get tested if you develop symptoms. See the section, above, titled [“What to do if you have symptoms but haven't been diagnosed with COVID-19”](#).

Get tested as soon as you develop symptoms, even if it is early in your quarantine, or late in your quarantine, and even if you already had a negative COVID-19 test. Contact your healthcare provider if you have questions.

Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Loss of taste or smell. Food and drink may smell or taste different
- Sore throat
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially you have trouble breathing. See “[When to get medical care](#)” below

4. Get tested.

The San Francisco Department of Public Health strongly recommends a test for COVID-19, especially if you live with anyone who is more likely to get very sick if they get COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable.

- Get tested **6 days after your last close contact**, if you don’t develop any symptoms before then.
- Get tested right away if you develop symptoms at any point during your quarantine, even if you had a negative test earlier during your quarantine.

Stay home until the end of your quarantine, even if your test is negative.

You could still be infected. People can test negative early in their infection.

5. Answer the phone if you get a call from (628) 217-6101 or (628) 217-6102.

This is a health worker from the San Francisco Department of Public Health calling because you have been exposed to COVID-19. They can answer your questions about COVID-19 and quarantine, help you get tested, and help connect you to food, housing, or other support so you can stay at home.

Health department staff **will not** ask you for:

- Your Social Security number or immigration status
- Money
- Bank account or credit card numbers

[What if I already had COVID-19 in the last 3 months?](#)

If you had COVID-19 in the last 3 months, confirmed by a lab test, you do not have to quarantine, as long as you have no symptoms. You must watch for symptoms for 14 days after your last close contact with the person who has COVID-19.

If you develop symptoms, quarantine at home until you can consult with your health care provider. Your health care provider will decide if you need to be tested or stay in quarantine.

[Does everyone in my home have to quarantine with me?](#)

No. Only people who had close contact with someone with COVID-19 must quarantine. Other people you live with can leave home, as long as they don’t have COVID-19 symptoms.

Ending quarantine: When can I safely be around others?

If you don't develop any symptoms and don't have a positive test, you can be around other people 10 days after your last close contact with someone who has COVID-19.

- If you continue to have contact with someone who has COVID-19 (for example, a child or someone you take care of), you must quarantine for 10 days after they are no longer infectious. In most cases, this is a total of 20 days after the person started having COVID-19 symptoms, or if they never have symptoms, 20 days after their positive test.
- *Keep watching for symptoms from days 10-14.*
There is a very small chance that you could still be infected and could spread it to others. If you develop symptoms during this time, get tested, stay at home except to get medical care, and take steps to protect others in your household until you get your test result.
- During this time, avoid higher-risk activities like eating with others or being around others without a mask, especially around people who are more likely to get very sick if they get COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable. If you do not develop symptoms during the 14 days after your exposure, you can resume your usual activities.

If you live in a jail, nursing home, shelter, or dormitory, you must wait 14 days after your last close contact. If you work in one of these places, you must wait 14 days to return to work, unless you are an essential worker (see [returning to work](#) below). This is because COVID-19 can spread quickly in jails, nursing homes, and other places where many people live together.

What if I start to have symptoms during quarantine?

You should get tested right away, even if you had a negative test earlier during your quarantine. If you do not get tested, you must stay home until 10 days after your last close contact if you have not symptoms. If you do get symptoms of COVID-19, you must stay home 10 days after your symptoms started, and after you have not had fever for 24 hours, and your symptoms are improving.

What if I have a positive test during quarantine?

Usually, you must stay home until 10 days after your symptoms started, you have not had fever for 24 hours, and your symptoms are improving. If you didn't have symptoms, you must stay home for 10 days after your positive test. For more information, see "[Ending isolation after a positive COVID-19 test or COVID-19 diagnosis](#)."



Caring for Yourself and Others

Protecting your loved ones and others in your home from COVID-19

It can be scary to think that you might give COVID-19 to your family and other people you live with. You can take some simple and important steps to help keep COVID-19 from spreading in your home, even before you get your test result.

Not everyone can take these steps all the time, especially young children. However, by taking as many steps as you can, as much as you can, you can protect those you love and those living with you.

- **Stay in a separate room** if you can, especially when you are sleeping, eating, and other times when your mask is off. Use a separate bathroom if you can.
- **Wear a face mask at home. Have other people wear face masks at home too.** For safety, children 0-23 months and anyone else who cannot take off a mask without help should not wear a mask. You do not need to wear a mask when you are in a separate room that no one else enters.
- **Open windows** if it's safe to do so. The virus that causes COVID-19 can build up in the air indoors, so you'll want to bring in as much fresh air as possible. If you live with children, open windows no wider than 4 inches to prevent falls. You can also put a fan in front of an open window to blow indoor air out of the house. For more information, see sfcdcp.org/ventilation.
- Limit your contact with other people and pets at home, especially older people and others who are more likely to become very ill from COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable.
- Wash or sanitize your hands often.
- Don't share personal household items, like cups, towels, and utensils.
- Avoid preparing food for other people. If you must prepare food for others, wear a mask while preparing food, and wash your hands with soap beforehand.

Self-care and when to get medical care

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care.

- **Take care of yourself if you feel ill.** Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.
- **Get medical care if your symptoms get worse**, especially you have trouble breathing. For example, worrisome signs can include
 - Feeling out of breath, dizzy or light-headed when you're moving around the house, preparing meals, showering or bathing, or doing light housekeeping
 - Dehydration because you are too ill or too tired to eat or drink.

- **Seek emergency medical care** immediately for any of these warning signs.
 - Trouble breathing
 - Chest pain or pressure that is not going away
 - Being more confused than usual
 - Trouble waking up or staying awake
 - Blue-ish lips or face

If you need to get medical care

- Call ahead to the clinic or emergency room, if you can. Tell them that you have COVID-19. If you call 911, tell the operator that you have COVID-19. This helps health care staff prepare for your arrival.
- Avoid using public transportation, taxis, or rideshares (Lyft, Uber) if you can, so you don't expose other people. If you must use public transit, see <https://www.sfgdcp.org/safertransit>
- Do not wait in the waiting room. Wear a face covering or mask at all times if possible.

When and how to get tested

Testing is a very important part of caring for yourself and others, and helping to stop the spread of COVID-19.

- **If you have symptoms or were a close contact to someone with COVID-19:** Contact your regular health care provider and tell them that you are having symptoms of COVID-19, or that you had close contact to someone with COVID-19. Health care providers in San Francisco are required to offer you a test for COVID-19 if you have COVID-19 symptoms or have had close contact to someone with COVID-19, under [Health Order C19-15c](#).
 - If you do not have health insurance or a regular health care provider, see <https://sf.gov/gettested> for places where you can get tested for free.
 - If you are getting tested after having a close contact exposure to someone who had COVID-19, see the section, above, titled [“What to do if you had close contact with someone who has COVID-19: Home Quarantine”](#) for when you should get tested.
- **Regular screening tests:** Some categories of workers, like workers in skilled nursing facilities and hospitals, are tested for COVID-19 on a regular basis, which is called screening. At this time, there is **no recommendation** for people who are not in these specially-designated worker groups to get regular screening tests. Contact your employer to find out more.

Essential Workers: Returning to work before your isolation or quarantine ends

Some workers in the following groups are allowed to return to work early during staff shortages. Your employer may require you to wear a surgical mask or take other precautions until your quarantine ends. Consult your employer.

Who is an Essential COVID-19 Response Worker?

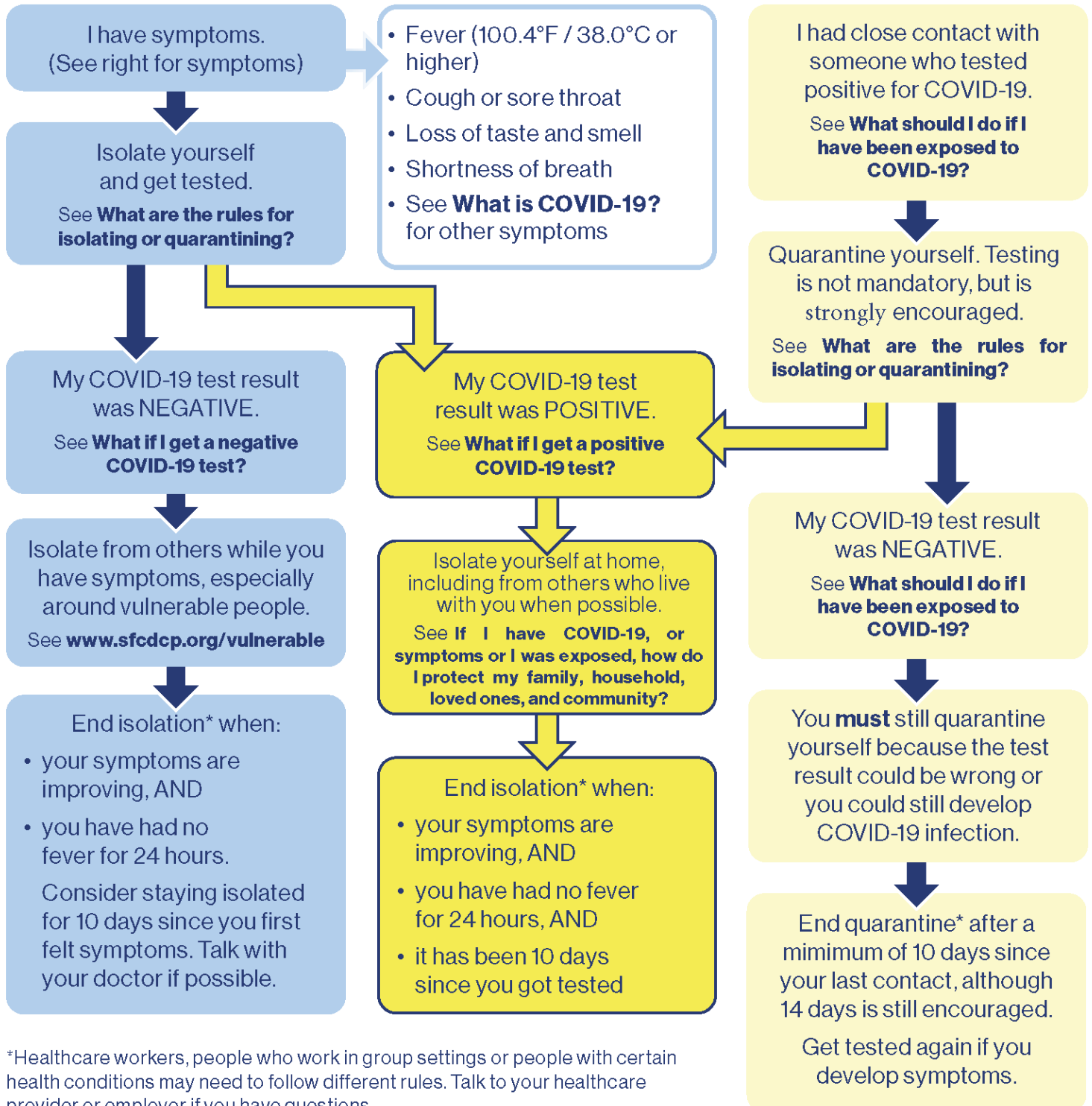
- **You are an essential COVID-19 response worker** if you are a health care worker, lab worker handling COVID-19 specimens, morgue worker, sanitation worker, first responder, law enforcement, 911 or 311 operator, or emergency management personnel; if you are assigned to work as a Disaster Service Worker, and if you work in a long-term care facility (nursing home) or homeless shelter.

Social service workers in child welfare (e.g. Child Protective Services, Foster Care) and assisted living facilities are essential response workers if you have face-to-face client contact.

How long should I stay home?



Read "Testing, Isolation and Quarantine" at sf.gov/file/caring-for-yourself-and-others-during-covid-19 (you can use the QR code to open it on your phone or tablet). The bolded titles on this page refer to sections in that booklet.



*Healthcare workers, people who work in group settings or people with certain health conditions may need to follow different rules. Talk to your healthcare provider or employer if you have questions.





DIRECTIVE OF THE HEALTH OFFICER No. 2020-03d

**DIRECTIVE OF THE HEALTH OFFICER
OF THE CITY AND COUNTY OF SAN FRANCISCO DIRECTING ALL
INDIVIDUALS DIAGNOSED WITH OR LIKELY TO HAVE COVID-19
TO SELF-ISOLATE**

(PUBLIC HEALTH EMERGENCY ISOLATION DIRECTIVE)

DATE OF DIRECTIVE: December 24, 2020

Summary: The virus that causes Coronavirus 2019 Disease (“COVID-19”) is easily transmitted, especially in group settings, and that the disease can be extremely serious. It can require long hospital stays, and in some instances cause long-term health consequences or death. It can impact not only those known to be at high risk but also other people, regardless of age or risk factors. This is a global pandemic causing untold societal, social, and economic harm. The spread of COVID-19 is a substantial danger to the health of the public within the City and County of San Francisco (the “City”). Individuals in close contact with a person infected with the virus that causes COVID-19 may themselves easily become infected and may then inadvertently spread it even if they have no symptoms or only have mild symptoms or before they become symptomatic. To help slow COVID-19’s spread, protect vulnerable individuals, and prevent the healthcare system in the City from becoming overwhelmed, it is necessary that anyone diagnosed with, or likely to have, COVID-19 self-isolate. Isolation separates an individual who is known or likely to be infected from others until the individual is no longer contagious. This self-isolation requirement protects everyone in the City, including people who are high risk for serious illness. This Directive was updated on December 24, 2020, to ensure consistency with the related self-quarantine directive and to attach updated guidance.

**UNDER THE AUTHORITY OF CALIFORNIA HEALTH AND SAFETY CODE
SECTIONS 101040, 101085, 120175, 120215, 120220, AND 120225 THE HEALTH
OFFICER OF THE CITY AND COUNTY OF SAN FRANCISCO (“HEALTH
OFFICER”) DIRECTS AS FOLLOWS:**

1. Any person who meets any of the following criteria is required by this Directive to self-isolate and take the other actions listed in Section 2:
 - a. The person has a positive lab test for the virus that causes COVID-19 (SARS-CoV-2); OR
 - b. The person has signs and symptoms that are consistent with COVID-19 that are not explained by another condition or diagnosis within 14 days of knowingly being in Close Contact with another person who had COVID-19; OR
 - c. The person has been clinically diagnosed with COVID-19 by a healthcare provider, and if not already done, the provider should confirm the diagnosis via testing as soon as possible given the availability of testing; OR
 - d. The person has signs and symptoms that are consistent with COVID-19 and is awaiting results of testing for COVID-19.



HEALTH OFFICER DIRECTIVE No. 2020-03d

For purposes of this Directive, COVID-19 symptoms generally include among others fever, respiratory symptoms such as coughing, difficulty breathing, or shortness of breath, chills, muscle pain, sore throat, or new loss of the sense of smell or taste, and a list of symptoms is available online at www.sfgdcp.org/covid19symptoms.

2. Any person who meets any of the criteria set forth in Section 1 must do all of the following:
 - a. The person must immediately self-isolate in that person's residence or another residence, such as a hotel or motel, away from other people. The person must carefully review and closely follow all home isolation guidelines listed in the guidance issued by the Department of Public Health ("DPH") has issued guidance—referred to here as the "**Isolation and Quarantine Guidance**" and titled *Home Isolation and Quarantine Instructions; Caring for yourself and others during COVID-19 (dated December 22, 2020)*—a copy of which is attached to this Directive and is available online at www.sfgdcp.org/i&q. The **Isolation and Quarantine Guidance** includes all rules listed in this Directive.

Minors and adults with special needs who are unable to care for themselves do not have to isolate from caregivers in their home. However, they should stay at home and stay away from people outside their household except to receive medical care.

- b. If the person is not a Close Contact of a confirmed COVID-19 case, has symptoms, and got tested, AND if the test results came back negative, then the person must remain in isolation until both i) the person's symptoms are improving and ii) the person has had no fever for 24 hours without using fever-reducing medications. To be safe, it is recommended that the person avoid contact with others for ten (10) days after the start of their symptoms, and the person is encouraged to consult their healthcare provider.
 - c. In all other situations—including if the person has COVID-19 (had a positive test or received a diagnosis by a healthcare professional) OR the person is a Close Contact of a confirmed COVID-19 case (regardless of whether they had symptoms or got tested) OR the person had symptoms and did not get tested—then the person must continue isolation until both of the following criteria are met:
 - i. At least one (1) day (24 hours) has passed since recovery, defined as the resolution of fever without use of fever-reducing medications and improvement of other symptoms, AND
 - ii. At least ten (10) days have passed since symptoms first appeared, or if the person never had symptoms, then at least ten (10) days have passed since the date they had their first positive COVID-19 test.

Note that these rules mean a person must isolate for a full ten (10) days after onset of symptoms, which might be well into the isolation period for a Close Contact.



HEALTH OFFICER DIRECTIVE No. 2020-03d

- d. If the person has COVID-19 (a positive test or diagnosis from a healthcare provider) OR the person was a Close Contact of someone with COVID-19 and then develops symptoms while in isolation, then the person must notify any Close Contact that they need to self-quarantine for ten (10) or more days as required by Health Officer Directive No. 2020-02d. The person should refer their Close Contacts to Health Officer Directive No. 2020-02d (available online at www.sfdph.org/directives) and to the **Isolation and Quarantine Guidance** (attached and available online at www.sfdcp.org/i&q). This is necessary because Close Contacts of a person who has been diagnosed with the virus that causes COVID-19 have likely themselves been exposed to COVID-19 and, if infected, can easily spread it to others, even if they have only mild symptoms or no symptoms at all.
3. This Directive's intent is to ensure that any person who has been diagnosed with or is likely to have COVID-19 (including those without symptoms or with mild symptoms) avoids contact with others to slow the spread of COVID-19 and mitigate the impact of the virus on members of the public and on the delivery of critical healthcare services to those in need. All provisions of this Directive must be interpreted to effectuate this intent.
4. This Directive is issued based on evidence of increasing occurrence of COVID-19 within the City, the Bay Area, and the United States of America, scientific evidence and best practices regarding the most effective approaches to slow the transmission of communicable diseases generally and COVID-19 specifically, and evidence that the age, condition, and health of a significant portion of the population of the City places it at risk for serious health complications, including death, from COVID-19. The virus can also have a serious impact on other people, regardless of age or other risk factors. Due to the outbreak of the virus that causes COVID-19 in the general public, there is a public health emergency throughout the City. Making the problem worse, some individuals who contract the virus causing COVID-19 have no symptoms or have mild symptoms, which means they may not be aware they carry the virus and can inadvertently transmit it to others. Because even people without symptoms can transmit the infection, and because evidence shows the infection is easily spread, gatherings and other interpersonal interactions can result in preventable transmission of the virus.
5. This Directive is also issued in light of the existence, as of December 20, 2020, of 21,168 cases of COVID-19 in the City (up from 37 on March 16, 2020) as well as at least 178 deaths (up from a single death on March 17, 2020).
6. This Directive is also issued in accordance with, and incorporates by reference, the March 4, 2020 Proclamation of a State of Emergency issued by Governor Gavin Newsom, the March 12, 2020 Executive Order (Executive Order N-25-20) issued by Governor Gavin Newsom, the February 25, 2020 Proclamation by Mayor London Breed Declaring the Existence of a Local Emergency (as supplemented several times after its issuance), the March 6, 2020 Declaration of Local Health Emergency Regarding Novel



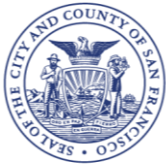
HEALTH OFFICER DIRECTIVE No. 2020-03d

Coronavirus 2019 (COVID-19) issued by the Health Officer, the Regional Stay at Home Order issued by the State Public Health Officer of December 3, 2020, the Health Officer's Order No. C19-07q, and guidance issued by the California Department of Public Health and Centers for Disease Control and Prevention, including as each has been and may be supplemented.

7. If an individual who is subject to this Directive fails to comply with it in willful disregard of public safety, the Health Officer may take additional action(s), which may include issuing an individualized isolation order and seeking civil detention at a health facility or other location, as necessary to protect the public's health.
8. Definitions.
 - a. For the purposes of this Directive, a "Close Contact" means a person who:
 - i. Lived in or stayed at the same residence as the person with COVID-19; OR
 - ii. Was an intimate sexual partner of the person with COVID-19; OR
 - iii. Stayed within 6 feet of the person with COVID-19 for fifteen (15) minutes or more during a 24-hour period, even if that fifteen minutes occurred from the combination of several shorter interactions throughout the day; OR
 - iv. Had direct contact for any amount of time with the body fluids and/or secretions of the person with COVID-19 (*e.g.*, was coughed or sneezed on, shared utensils with, or was provided care by or provided care for them without wearing a mask, gown, and gloves)at any time during the period starting 48 hours before the person with COVID-19's symptoms began (or starting 48 hours before the date of their positive test if the person with COVID-19 had no symptoms).
9. This Directive becomes effective at 6:00 p.m. on December 24, 2020 and will be in effect until it is extended, rescinded, superseded, or amended in writing by the Health Officer. Also, effective as of 6:00 p.m. on December 24, 2020, this Directive revises and replaces Directive Number 2020-03c, issued August 5, 2020. For purposes of this Directive, any future changes provided online to the **Isolation and Quarantine Guidance** or any other guidance listed in this Directive are automatically incorporated by this reference.
10. If the Health Officer has approved a health and safety plan for a professional sports team or collegiate team, any provisions of the plan regarding quarantine or isolation control to the extent of any conflict or inconsistency with this Directive's requirements.

Susan Philip, MD, MPH,
Health Officer of the
City and County of San Francisco

December 24, 2020



Home Isolation and Quarantine Instructions

Caring for yourself and others during COVID-19

This document includes isolation and quarantine instructions, information on self-care and how to protect your family, household, friends and community during COVID-19. You may want to read it in full, and share with others, to stay prepared.

This document can be printed in 5 different 1-3 page sections, if needed, and covers the following topics:

What to do if you have symptoms but haven't been diagnosed with COVID-19	2
What to do if you had a positive COVID-19 test or were diagnosed with COVID-19	4
What to do if you had close contact with someone with COVID-19	6
Caring for Yourself and Others.....	9
Protecting your loved ones and others in your home from COVID-19.....	9
Self-care and when to get medical care	9
When and how to get tested	10
Essential Workers: Returning to work before your isolation or quarantine ends.....	11
How long should I stay home? A flowchart	12



What to do if you have symptoms but haven't been diagnosed with COVID-19

Home Isolation Instructions for Symptoms

These instructions are for people who have NOT had close contact with someone with COVID-19, and have not been tested or are waiting for their test result.

1. Care for yourself and watch for worsening COVID-19 symptoms.

Watch for these symptoms of COVID-19. Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or repeated shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Sore throat
- Loss of taste or smell. Food and drink may taste or smell different.
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially if you have trouble breathing. See the section below, "[When to get medical care.](#)"

2. Stay home except to get tested or get medical care.

- Do not let visitors inside your home, unless you need their help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- If you leave home to get tested or get medical care, do not take public transportation, ride shares or taxis if possible. For more information, see www.sfgdcp.org/safertransit.

3. Limit your contact with other people in your home, in case you are infected.

- Read the section below, titled "[Protecting Your Loved Ones and Others in Your Home.](#)"

4. Get tested.

- Contact your doctor or the clinic listed on your health insurance card. Tell them that you have symptoms of COVID-19. Health care providers in San Francisco are required to offer you a test for COVID-19 if you have COVID-19 symptoms, under [Health Order C19-15c](#).
- If you do not have health insurance or a regular doctor, see <https://sf.gov/gettested> for places where you can get tested for free.

Ending isolation after COVID-19 symptoms: When can I be around other people?

If your test is negative, in most cases, you can be around people if:

- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

There is still a chance that you could have COVID-19 and spread it to other people. People can test negative early in their infection. To be safe, especially if you will be working with or around people who are more likely to get very sick if they get COVID-19, you may want to stay at home for 10 days after your symptoms start. Talk with your doctor if you are not sure what to do.

These instructions do **not** apply to you if you had a **close contact** with someone who has COVID-19. If you had close contact to someone who has COVID-19 in the last 10 days, different rules apply. For example, you still must stay at home until your quarantine ends. See the section on [“What to do if you had close contact with someone with COVID 19: Home Quarantine Instructions”](#)

If you didn’t get tested or you’re still waiting for your test result, you can be around other people when all of the following are true

- 10 days have passed since your symptoms started **and**
- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

If your test is positive, see the section on [“What to do if you had a positive COVID-19 test: Home Isolation Instructions for COVID-19.”](#) In most cases, you can be around people when all of the following are true:

- 10 days have passed after your symptoms started **and**
- You had no fevers in the last 24 hours, without using fever-reducing medication **and**
- Your symptoms are improving

What if I have symptoms, but I already had COVID-19 in the last 3 months?

Consult your health care provider. Your health care provider will decide if you need to be tested.

Does everyone in my home have to stay at home until I get my test result?

No. Other people in your household can still work, attend school, and continue their usual activities, as long as they don’t have COVID-19 symptoms.



What to do if you had a positive COVID-19 test or were diagnosed with COVID-19

Home Isolation Instructions for COVID-19

Here's what you need to do:

1. Care for yourself and watch for worsening COVID-19 symptoms.

Watch for these symptoms of COVID-19. Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or repeated shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Sore throat
- Loss of taste or smell. Food and drink may taste or smell different.
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially you have trouble breathing. See the section titled "[When to get medical care.](#)"

2. Stay home except to get medical care.

- You must stay at home and away from other people, except to get medical care. Do not let visitors inside your home, unless you need their help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- If people enter your home to take care of you, they must quarantine. See the section on [close contact and quarantine](#) for more information.
- Call 3-1-1 if you cannot isolate from other people where you live, or if you need food or other resources to stay at home.

3. Limit your contact with other people in your home.

- Read the section titled "[Protecting Your Loved Ones and Others in Your Home.](#)"

4. Tell your close contacts that they have been exposed to COVID-19.

An infected person can spread COVID-19 to others starting 48 hours (2 days) before symptoms or the day they went in for a test that was positive, even if they had no symptoms. By letting your close contacts know that they may be infected and need to quarantine, you are helping to keep COVID-19 from spreading.

- Give or send your close contacts a copy of the section titled "[What to do if you had close contact with someone with COVID 19: Home Quarantine Instructions,](#)" online at www.sfgdcp.org/i&q

What counts as close contact?

A close contact is anyone who was within 6 feet of you for a total of 15 minutes or more in 24 hours, starting 48 hours before your symptoms began (if you had no symptoms, 48 hours before

your positive test was collected from you).

A close contact also includes anyone who lived or stayed overnight with you; took care of you or you took care of them; were physically intimate with you, including only kissing or having sex; or had contact with your bodily fluids (you coughed or sneezed on them, shared eating utensils, or drank out of the same cup or bottle), while you're contagious.

- If you **already** chose to participate in California Notify (canotify.ca.gov), an app you can add on your smartphone, **before** your positive COVID-19 test and you test positive, enter the California DPH code texted to you into your app through settings. Your diagnosis will not be shared with others. If other people who were also using the app were in close contact with you, they will be told they had an exposure. They will be told the date of the exposure, but not the time, location or identity.

5. Answer the phone if you get a call from (628) 217-6101 or (628) 217-6102.

This is a trained health worker from the San Francisco Department of Public Health calling because you have COVID-19. The health worker will ask how you are doing and connect you to food, housing, and other support so you can stay at home safely. Health department staff will also help notify people you were in close contact with (within 6 feet for a total of 15 minutes or more) and might have been exposed to COVID-19.

Your name will **not** be shared with people you had close contact with.

Health workers **will not** ask you for:

- Your immigration status or Social Security number
- Money
- Bank account or credit card numbers

Ending isolation: When can I safely be around others after COVID-19?

If you had symptoms, you can be around others when:

- At least 10 days since symptoms first appeared **and**
- At least 24 hours with no fever without fever-reducing medication **and**
- Other symptoms of COVID-19 are improving.
*You can be around others even if changes in taste or smell are not improving.
Loss of taste or smell can last for weeks to months.*

If you never had any symptoms, you can be with others after:

- 10 days have passed since the date you had your positive test

If your symptoms started after your positive test, see the instructions for if you had symptoms above.

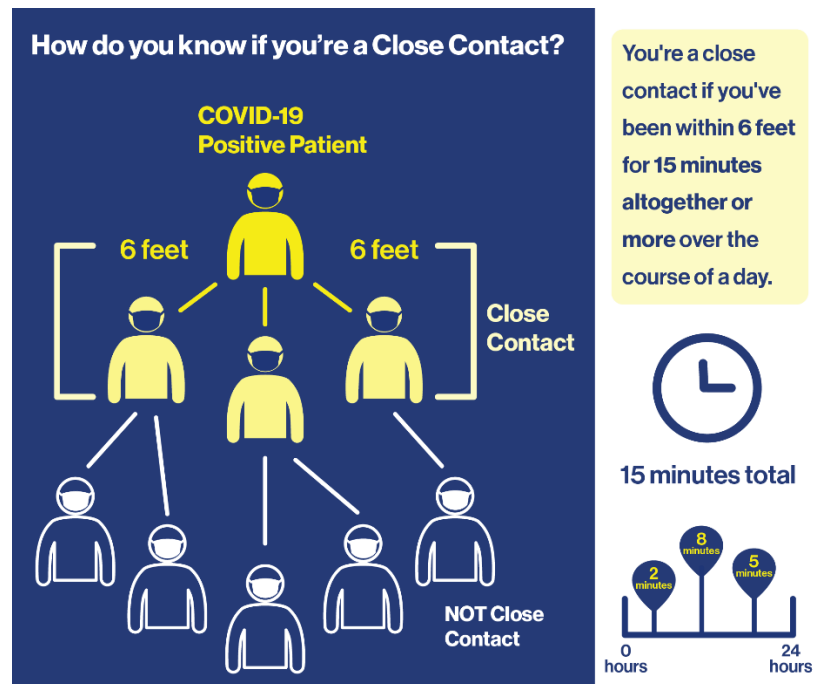
If you had severe illness from COVID-19 (you were hospitalized and needed oxygen), you may need to stay in isolation for up to 20 days after your symptoms first appeared. Ask your hospital team or health care provider.

If you have a weakened immune system or are immunocompromised, which can include, for example, people who are undergoing cancer treatment, or people who have had an organ transplant, or people who are being treated for some autoimmune diseases) you may need to stay home and isolate for up to 20 days. Talk to your healthcare provider.



What to do if you had close contact with someone with COVID-19

Home Quarantine Instructions



If you had close contact with someone who has COVID-19, you may be infected. You could spread the infection to others, even before you develop symptoms or test positive. If you are quarantining for travel reasons, you will need to follow these same instructions. Here's what you need to do:

1. Stay home except to get tested or get medical care.

- You must stay at home and away from other people, except to get tested or get medical care. Do not let visitors inside your home, unless you need help to take care of you. Friends and family can leave food, medicine, and other things you need outside your door.
- Avoid using public transportation, taxis, or rideshares (Lyft, Uber) if you leave home to get tested or get medical care. For more information, see <https://www.sfcdcp.org/safertransit>
- Call 3-1-1 if you cannot quarantine where you live, or if you need food or other resources.

2. Limit your contact with other people in your home, in case you are infected.

- Read the section, below, titled [“Protecting Your Loved Ones and Others in Your Home.”](#)

3. Watch for symptoms of COVID-19.

Get tested if you develop symptoms. See the section, above, titled [“What to do if you have symptoms but haven't been diagnosed with COVID-19”](#).

Get tested as soon as you develop symptoms, even if it is early in your quarantine, or late in your quarantine, and even if you already had a negative COVID-19 test. Contact your healthcare provider if you have questions.

Symptoms appear 2-14 days after someone is infected, usually in 5-6 days.

- Fever, chills, or shaking/ shivering
- Cough
- Shortness of breath or trouble breathing
- Loss of taste or smell. Food and drink may smell or taste different
- Sore throat
- Feeling unusually weak or tired
- Muscle aches
- Headache
- Runny or congested nose
- Nausea, vomiting, or diarrhea

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care. Take care of yourself. Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.

Call your doctor if your symptoms get worse, especially you have trouble breathing. See “[When to get medical care](#)” below

4. Get tested.

The San Francisco Department of Public Health strongly recommends a test for COVID-19, especially if you live with anyone who is more likely to get very sick if they get COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable.

- Get tested **6 days after your last close contact**, if you don’t develop any symptoms before then.
- Get tested right away if you develop symptoms at any point during your quarantine, even if you had a negative test earlier during your quarantine.

Stay home until the end of your quarantine, even if your test is negative.

You could still be infected. People can test negative early in their infection.

5. Answer the phone if you get a call from (628) 217-6101 or (628) 217-6102.

This is a health worker from the San Francisco Department of Public Health calling because you have been exposed to COVID-19. They can answer your questions about COVID-19 and quarantine, help you get tested, and help connect you to food, housing, or other support so you can stay at home.

Health department staff **will not** ask you for:

- Your Social Security number or immigration status
- Money
- Bank account or credit card numbers

[What if I already had COVID-19 in the last 3 months?](#)

If you had COVID-19 in the last 3 months, confirmed by a lab test, you do not have to quarantine, as long as you have no symptoms. You must watch for symptoms for 14 days after your last close contact with the person who has COVID-19.

If you develop symptoms, quarantine at home until you can consult with your health care provider. Your health care provider will decide if you need to be tested or stay in quarantine.

[Does everyone in my home have to quarantine with me?](#)

No. Only people who had close contact with someone with COVID-19 must quarantine. Other people you live with can leave home, as long as they don’t have COVID-19 symptoms.

Ending quarantine: When can I safely be around others?

If you don't develop any symptoms and don't have a positive test, you can be around other people 10 days after your last close contact with someone who has COVID-19.

- If you continue to have contact with someone who has COVID-19 (for example, a child or someone you take care of), you must quarantine for 10 days after they are no longer infectious. In most cases, this is a total of 20 days after the person started having COVID-19 symptoms, or if they never have symptoms, 20 days after their positive test.
- *Keep watching for symptoms from days 10-14.*
There is a very small chance that you could still be infected and could spread it to others. If you develop symptoms during this time, get tested, stay at home except to get medical care, and take steps to protect others in your household until you get your test result.
- During this time, avoid higher-risk activities like eating with others or being around others without a mask, especially around people who are more likely to get very sick if they get COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable. If you do not develop symptoms during the 14 days after your exposure, you can resume your usual activities.

If you live in a jail, nursing home, shelter, or dormitory, you must wait 14 days after your last close contact. If you work in one of these places, you must wait 14 days to return to work, unless you are an essential worker (see [returning to work](#) below). This is because COVID-19 can spread quickly in jails, nursing homes, and other places where many people live together.

What if I start to have symptoms during quarantine?

You should get tested right away, even if you had a negative test earlier during your quarantine. If you do not get tested, you must stay home until 10 days after your last close contact if you have not symptoms. If you do get symptoms of COVID-19, you must stay home 10 days after your symptoms started, and after you have not had fever for 24 hours, and your symptoms are improving.

What if I have a positive test during quarantine?

Usually, you must stay home until 10 days after your symptoms started, you have not had fever for 24 hours, and your symptoms are improving. If you didn't have symptoms, you must stay home for 10 days after your positive test. For more information, see "[Ending isolation after a positive COVID-19 test or COVID-19 diagnosis](#)."



Caring for Yourself and Others

Protecting your loved ones and others in your home from COVID-19

It can be scary to think that you might give COVID-19 to your family and other people you live with. You can take some simple and important steps to help keep COVID-19 from spreading in your home, even before you get your test result.

Not everyone can take these steps all the time, especially young children. However, by taking as many steps as you can, as much as you can, you can protect those you love and those living with you.

- **Stay in a separate room** if you can, especially when you are sleeping, eating, and other times when your mask is off. Use a separate bathroom if you can.
- **Wear a face mask at home. Have other people wear face masks at home too.** For safety, children 0-23 months and anyone else who cannot take off a mask without help should not wear a mask. You do not need to wear a mask when you are in a separate room that no one else enters.
- **Open windows** if it's safe to do so. The virus that causes COVID-19 can build up in the air indoors, so you'll want to bring in as much fresh air as possible. If you live with children, open windows no wider than 4 inches to prevent falls. You can also put a fan in front of an open window to blow indoor air out of the house. For more information, see sfcdcp.org/ventilation.
- Limit your contact with other people and pets at home, especially older people and others who are more likely to become very ill from COVID-19. For a list of groups who are at higher risk of severe COVID-19, see sfcdcp.org/vulnerable.
- Wash or sanitize your hands often.
- Don't share personal household items, like cups, towels, and utensils.
- Avoid preparing food for other people. If you must prepare food for others, wear a mask while preparing food, and wash your hands with soap beforehand.

Self-care and when to get medical care

Most people with COVID-19 symptoms have mild illness and can recover at home without medical care.

- **Take care of yourself if you feel ill.** Rest and drink plenty of fluids. Over-the-counter medicine like acetaminophen (Tylenol®) or ibuprofen (Motrin® or Advil®) can help relieve fever or pain.
- **Get medical care if your symptoms get worse**, especially you have trouble breathing. For example, worrisome signs can include
 - Feeling out of breath, dizzy or light-headed when you're moving around the house, preparing meals, showering or bathing, or doing light housekeeping
 - Dehydration because you are too ill or too tired to eat or drink.

- **Seek emergency medical care** immediately for any of these warning signs.
 - Trouble breathing
 - Chest pain or pressure that is not going away
 - Being more confused than usual
 - Trouble waking up or staying awake
 - Blue-ish lips or face

If you need to get medical care

- Call ahead to the clinic or emergency room, if you can. Tell them that you have COVID-19. If you call 911, tell the operator that you have COVID-19. This helps health care staff prepare for your arrival.
- Avoid using public transportation, taxis, or rideshares (Lyft, Uber) if you can, so you don't expose other people. If you must use public transit, see <https://www.sfgdcp.org/safertransit>
- Do not wait in the waiting room. Wear a face covering or mask at all times if possible.

When and how to get tested

Testing is a very important part of caring for yourself and others, and helping to stop the spread of COVID-19.

- **If you have symptoms or were a close contact to someone with COVID-19:** Contact your regular health care provider and tell them that you are having symptoms of COVID-19, or that you had close contact to someone with COVID-19. Health care providers in San Francisco are required to offer you a test for COVID-19 if you have COVID-19 symptoms or have had close contact to someone with COVID-19, under [Health Order C19-15c](#).
 - If you do not have health insurance or a regular health care provider, see <https://sf.gov/gettested> for places where you can get tested for free.
 - If you are getting tested after having a close contact exposure to someone who had COVID-19, see the section, above, titled [“What to do if you had close contact with someone who has COVID-19: Home Quarantine”](#) for when you should get tested.
- **Regular screening tests:** Some categories of workers, like workers in skilled nursing facilities and hospitals, are tested for COVID-19 on a regular basis, which is called screening. At this time, there is **no recommendation** for people who are not in these specially-designated worker groups to get regular screening tests. Contact your employer to find out more.

Essential Workers: Returning to work before your isolation or quarantine ends

Some workers in the following groups are allowed to return to work early during staff shortages. Your employer may require you to wear a surgical mask or take other precautions until your quarantine ends. Consult your employer.

Who is an Essential COVID-19 Response Worker?

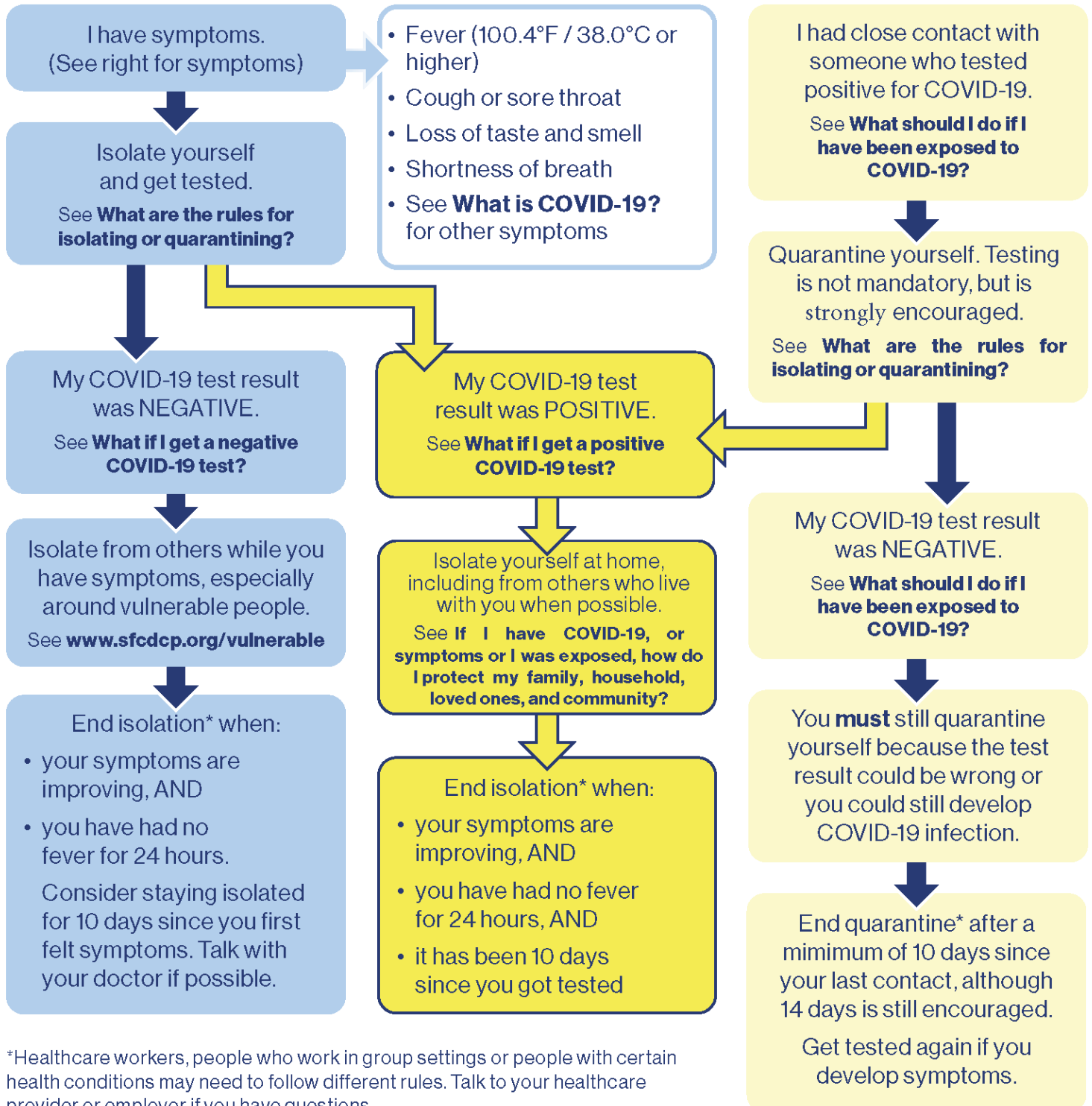
- **You are an essential COVID-19 response worker** if you are a health care worker, lab worker handling COVID-19 specimens, morgue worker, sanitation worker, first responder, law enforcement, 911 or 311 operator, or emergency management personnel; if you are assigned to work as a Disaster Service Worker, and if you work in a long-term care facility (nursing home) or homeless shelter.

Social service workers in child welfare (e.g. Child Protective Services, Foster Care) and assisted living facilities are essential response workers if you have face-to-face client contact.

How long should I stay home?



Read "Testing, Isolation and Quarantine" at sf.gov/file/caring-for-yourself-and-others-during-covid-19 (you can use the QR code to open it on your phone or tablet). The bolded titles on this page refer to sections in that booklet.



*Healthcare workers, people who work in group settings or people with certain health conditions may need to follow different rules. Talk to your healthcare provider or employer if you have questions.



From: [Press, DEM \(DEM\)](#)
Subject: *** PRESS RELEASE *** CITY AND COUNTY OF SAN FRANCISCO ANNOUNCES HEALTH ORDER DISCOURAGING UNNECESSARY TRAVEL AND IMPLEMENTING MANDATORY QUARANTINE
Date: Thursday, December 17, 2020 11:45:18 AM
Attachments: [CITY AND COUNTY OF SAN FRANCISCO ANNOUNCES HEALTH ORDER DISCOURAGING UNNECESSARY TRAVEL AND IMPLEMENTING MANDATORY QUARANTINE.pdf](#)

FOR IMMEDIATE RELEASE

Thursday, December 17, 2020
Contact: Joint Information Center
(415) 558-2712, dempres@sfgov.org

***** PRESS RELEASE *****

**CITY AND COUNTY OF SAN FRANCISCO
ANNOUNCES HEALTH ORDER DISCOURAGING
UNNECESSARY TRAVEL AND IMPLEMENTING
MANDATORY QUARANTINE**

As cases surge and ICU beds are near capacity, San Francisco requires those traveling into San Francisco from outside of the Bay Area to quarantine for 10 days

San Francisco, CA – Mayor London N. Breed and Director of Health Dr. Grant Colfax today announced a public health order that places a mandatory quarantine of 10 days on anyone traveling, moving, or returning to San Francisco from anywhere outside the Bay Area. Limited exceptions apply to people who are traveling for certain critical activities. The new order also strongly discourages any non-essential travel within the 10-county Bay Area region.

“COVID-19 cases are surging in San Francisco and across the country. Hospitals in the Bay Area are close to being overwhelmed,” said San Francisco Mayor London N. Breed. “We must do whatever we can to contain the virus and stop its circulation in our community. Now is not the time to travel and risk being exposed or exposing others. We need to do the right thing to protect ourselves, our neighbors and our loved ones and make sure that we can celebrate together when this is over.”

The travel quarantine order strongly discourages non-essential travel of any kind and within any distance, including from one location to another within the Bay Area. Additionally, it requires anyone who comes to San Francisco to quarantine for 10 days if they spent any time outside the following 9 Bay Area counties: San Mateo, Santa Clara, Alameda, Contra Costa, Solano, Sonoma, Napa, Marin and Santa Cruz. This includes returning residents, people moving to San Francisco, those who work in San Francisco, and visitors, unless specifically exempted by the order. The travel quarantine order allows exemptions for medical professionals, first responders, official government business, essential infrastructure work, and other activities, including any travel to receive medical care or travel required by a court order, like transferring custody of a child. People transiting through San Francisco International Airport on connecting flights and not staying overnight in San Francisco are not required to quarantine. For a full list of exemptions visit www.sfgov.org/travel.

Individuals required to quarantine must remain home without physical interaction with others outside their household except in emergency or health care situations. They are not allowed to go to work, school, or any other venue outside their home for 10 days. For further assistance during quarantine, visit sf.gov/quarantining-covid-19

The restriction on non-essential travel and the mandatory quarantine is necessary due to rapid and widespread COVID-19 infections and hospitalizations that threaten our region's ability to provide intensive care for critically ill patients. As of Wednesday, December 16th the Bay Area's ICU capacity had fallen below 15% and triggered the State of California's Regional Stay Home order. Infection rates outside the Bay Area continue to be Travel outside the Bay Area increases an individual's chance of getting infected and spreading the virus to others upon their return, especially since the nature of travel usually includes interactions with many people. To protect San Franciscans, this health order seeks to quarantine those who are at risk of being infected due to their travels so that they cannot spread COVID-19 to others in the community.

"This virus spreads through human interaction and social gatherings, including through people with no symptoms. We need to take steps now to control the spread of the virus and save lives," said Dr. Grant Colfax, Director of Health, City and County of San Francisco. "Quarantining people who have traveled and been in contact with others is one way to help manage the spread of COVID-19."

The travel order becomes effective at 12:01 a.m. on December 18, 2020 and will remain in effect until 12:01 a.m. on January 4, 2021 and may be extended as necessary if the surge continues. For the full health order and answers to frequently asked questions about the health order, visit www.sfcdec.org/travel. For information on celebrating the holidays safely at home, visit www.sf.gov/HolidaysAtHome.

#

Joint Information Center
COVID Command Center
City and County of San Francisco
415.558.2712 | DEMpress@sfgov.org
Department of Emergency Management Twitter: @SF_Emergency



FOR IMMEDIATE RELEASE

Thursday, December 17, 2020
Contact: Joint Information Center
(415) 558-2712, dempres@sfgov.org

***** PRESS RELEASE *****

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Individuals required to quarantine must remain home without physical interaction with others outside their household except in emergency or health care situations. They are not allowed to go to work, school, or any other venue outside their home for 10 days. For further assistance during quarantine, visit sf.gov/quarantining-covid-19



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#

From: [Mchugh, Eileen \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Laxamana, Junko \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [PEARSON, ANNE \(CAT\)](#)
Subject: FW: Acting Surveyor - James Ryan
Date: Thursday, December 17, 2020 7:10:00 PM
Attachments: [Scan_Degrafinried, Alaric_17_20_27_17-12-2020.pdf](#)

Hello,

Please see the attached memo from Acting Director Alaric Degrafinried formally designating James Ryan as the Acting Surveyor for the City & County of San Francisco.

Thank you,

Eileen McHugh
Executive Assistant
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
San Francisco, CA 94102-4689
Phone: (415) 554-5184 | Fax: (415) 554-5163
eileen.e.mchugh@sfgov.org | www.sfbos.org



London N. Breed
Mayor

Alaric Degrafinried
Acting Director

49 South Van Ness Ave.
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San Francisco, CA 94103
(628) 271-2677

sfpublicworks.org
facebook.com/sfpublicworks
twitter.com/sfpublicworks

December 17, 2020

Angela Calvillo
Clerk of the Board
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Rm 244
San Francisco, CA 94102

Dear Madam Clerk,

This letter is to inform you that James M. Ryan PLS 8630 is assigned to carry out the legally mandated duties and responsibilities of the San Francisco City and County Surveyor on an acting and temporary basis. This appointment is effective beginning November 9, 2020 and may be withdrawn at any time at the sole discretion of the Acting Director of Public Works.

Sincerely,

A handwritten signature in blue ink that reads "Alaric Degrafinried".

Alaric Degrafinried
Acting Director of Public Works

From: [Mchugh, Eileen \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Laxamana, Junko \(BOS\)](#); [Wong, Linda \(BOS\)](#)
Subject: FW: Mayor Breed's FY 2021-22 and FY 2022-23 Budget Instructions
Date: Thursday, December 17, 2020 12:10:00 PM
Attachments: [Budget Instructions Dept Heads FINAL - WEB.pdf](#)

Hello,

The Office of the Mayor submitted the attached budget instructions for FY 2021-22 and FY 2022-23.

Thank you,

Eileen McHugh
 Executive Assistant
 Board of Supervisors
 1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
 San Francisco, CA 94102-4689
 Phone: (415) 554-5184 | Fax: (415) 554-5163
eileen.e.mchugh@sfgov.org | www.sfbos.org

From: Groffenberger, Ashley (MYR) <ashley.groffenberger@sfgov.org>
Sent: Thursday, December 17, 2020 10:20 AM
To: Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>; Gallardo, Tracy (BOS) <tracy.gallardo@sfgov.org>; Temprano, Tom (BOS) <tom.temprano@sfgov.org>; Wong, Linda (BOS) <linda.wong@sfgov.org>; Campbell, Severin (BUD) <severin.campbell@sfgov.org>; Goncher, Dan (BUD) <dan.goncher@sfgov.org>; Malamut, Christina (BUD) <christina.malamut@sfgov.org>; Rosenfield, Ben (CON) <ben.rosenfield@sfgov.org>; Sandler, Risa (CON) <risa.sandler@sfgov.org>; Kittler, Sophia (MYR) <sophia.kittler@sfgov.org>; Cretan, Jeff (MYR) <jeff.cretan@sfgov.org>
Subject: Mayor Breed's FY 2021-22 and FY 2022-23 Budget Instructions

Chair Fewer, Members of the Budget and Finance Committee, and Clerk Calvillo,

The Mayor has introduced FY 2021-22 and FY 2022-23 Budget Instructions to City departments and agencies. Please find attached Mayor Breed's instructions to address the projected \$653.2 million budget shortfall for the upcoming budget years. A soft copy of the Budget Instructions is also available online [here](#).

Thank you,
 Ashley

Ashley Groffenberger | Budget Director
Office of Mayor London N. Breed
City & County of San Francisco | 415.554.6511



Budget Outlook & Department Instructions

December 2020



Agenda

- Five Year Financial Plan & Fiscal Outlook
- Mayoral Priorities & Budget Instructions for Departments



Overview

- Overcame historically high, pandemic-induced budget shortfall, all while preserving jobs and services, and making progress on key priorities
- Use of one-time sources and “easy” reductions helped to stem the dramatic impacts, but those solutions will be harder to come by as the City deals with the lingering economic effects of COVID and as one-time solutions go away
- Need to prioritize economic recovery, programs that produce meaningful, equitable outcomes, mental health and homelessness, and continued COVID response



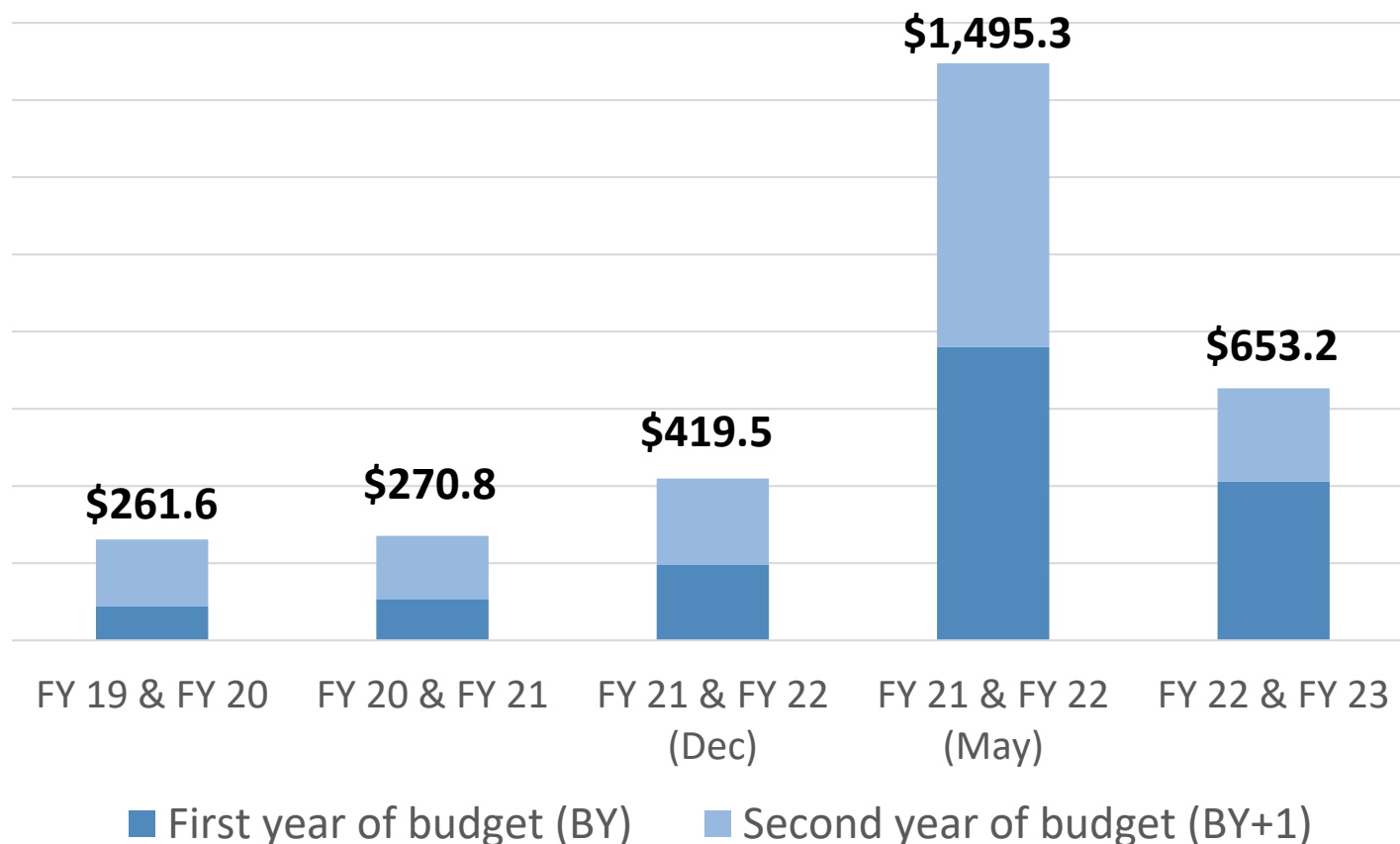
Overview: Fiscal Outlook

FY 2021-22 and FY 2022-23
deficit projection: **\$653.2
million over two years**

Key Drivers:

- Revenue declines
- Unbudgeted labor costs
- Ongoing COVID expenses

Deficit at Time of Budget Instructions (\$M)





Overview: Budget Instructions

- Mandatory departmental reduction proposals of 7.5% in adjusted General Fund support, with an additional 2.5% contingency should fiscal conditions worsen
- Prioritize core services and programs, and present clear tradeoffs
- Emphasis on Mayoral priorities of recovery and equity



Five Year Financial Plan & Fiscal Outlook



Five-Year Financial Plan – Assumptions

- Base case projection
- Key assumptions
 - Revenue – slower growth in FY 2021-22, and accelerated growth in subsequent years; Propositions I and L
 - Salary and Benefits – assumes MOU wage increases, CPI in open years; no recession trigger
 - Citywide Costs – COVID-19 response, debt & capital, inflation on non-personnel
 - No additional federal relief

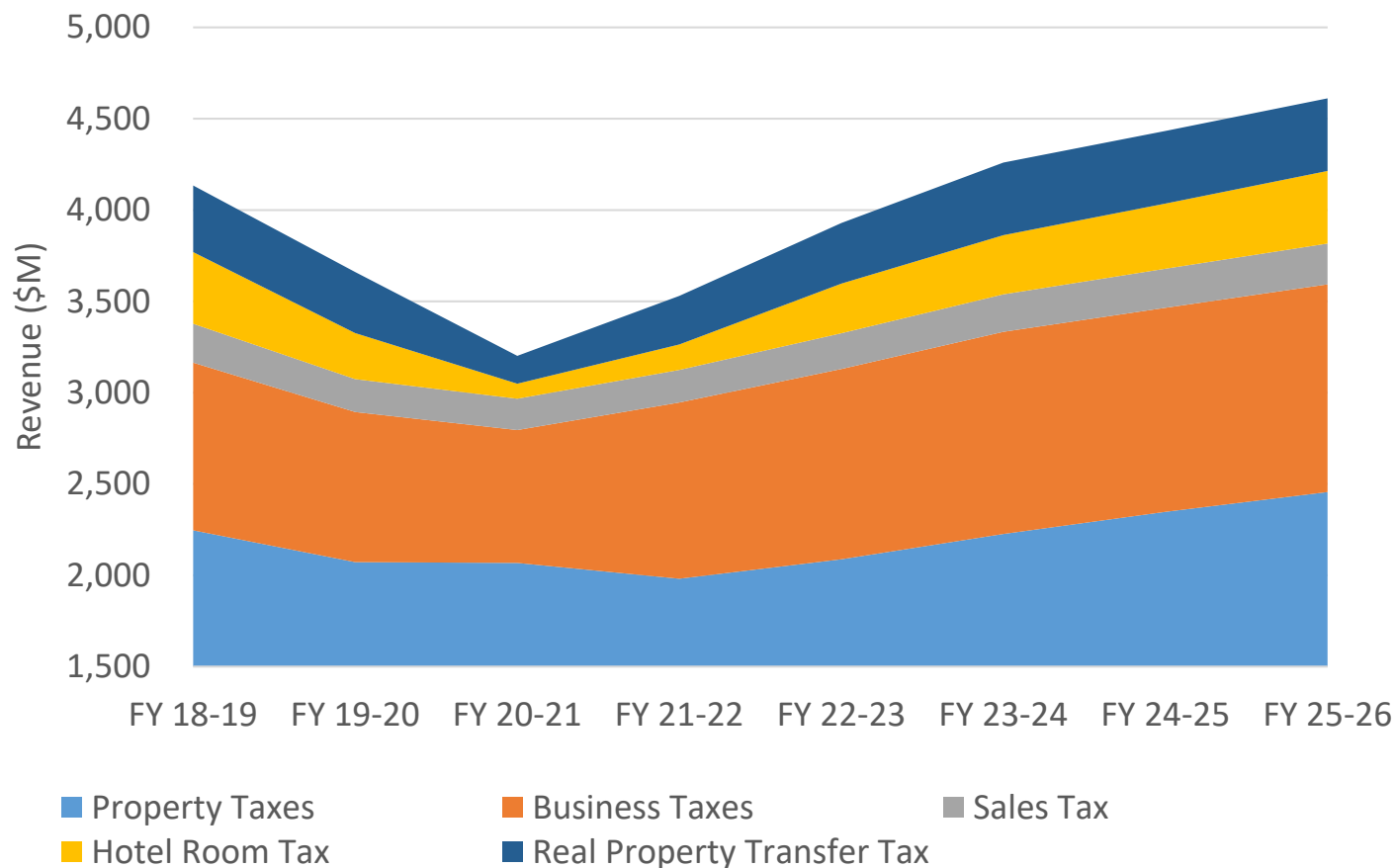


Five-Year Financial Plan Projection

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
<i>SOURCES Increase / (Decrease)</i>	(117.6)	268.5	459.2	704.1	935.4
	-	-	-	-	-
Uses	-	-	-	-	-
Baselines & Reserves	(54.4)	(157.7)	(242.1)	(293.2)	(354.6)
Salaries & Benefits	(150.8)	(233.4)	(318.0)	(433.8)	(565.1)
Citywide Operating Budget Costs	(21.4)	(8.2)	(94.2)	(219.4)	(304.8)
Departmental Costs	(67.0)	(111.2)	(156.5)	(198.9)	(242.2)
<i>USES (Increase) / Decrease</i>	(293.6)	(510.6)	(810.9)	(1,145.4)	(1,466.8)
Projected Cumulative Surplus / (Shortfall)	(411.1)	(242.1)	(351.7)	(441.3)	(531.3)
Two Year Deficit	(653.2)				



Local Tax Revenues



- Transfer, hotel, sales, and business taxes most impacted by COVID, while property tax remains the most stable
- New revenues assumed to offset General Fund shortfall



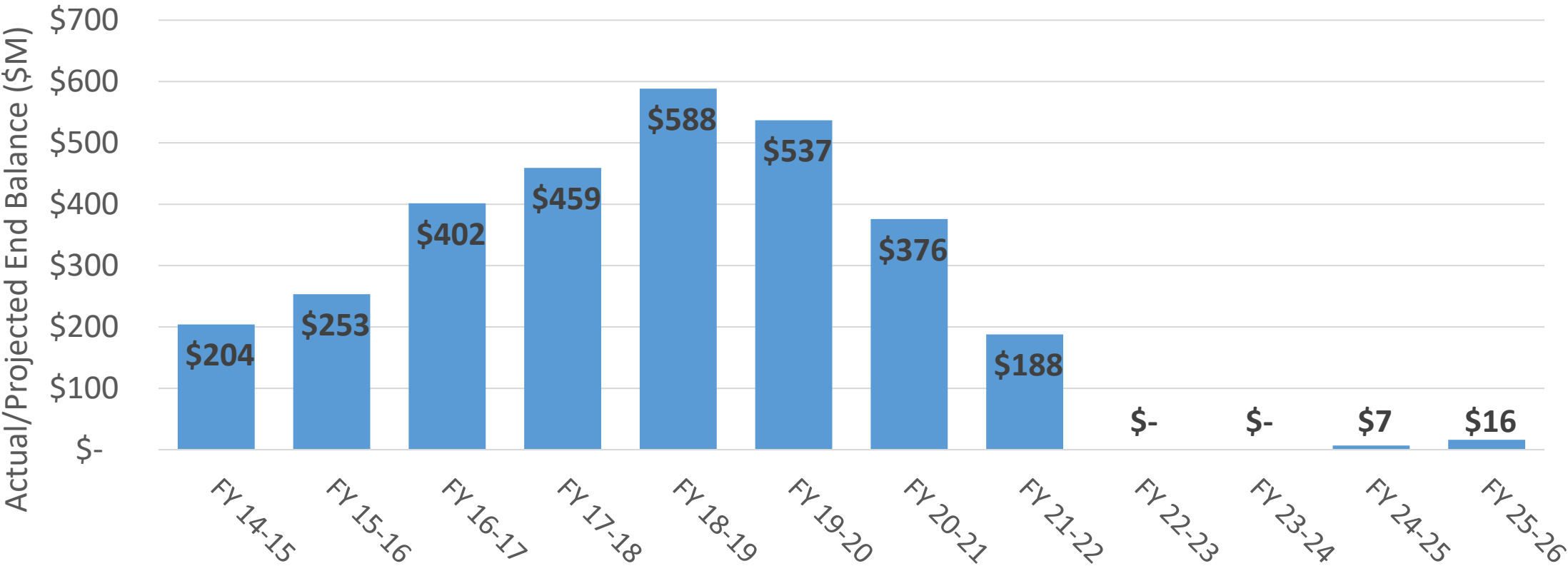
Use of One-Time Sources

- Reliance on one-time sources in short-term drives up deficit in out-years
- Will have used **\$1.3 billion** in one-time sources from FY 2020-21 through FY 2022-23:
 - Economic Stabilization Reserve - \$537 million
 - Prior Year Fund Balance - \$370 million
 - General Fund repayments related to Prop F - \$300 million
 - Public Health Federal Relief & Prior-Year Settlements - \$51.5 million



Drawdown of Economic Stabilization Reserve

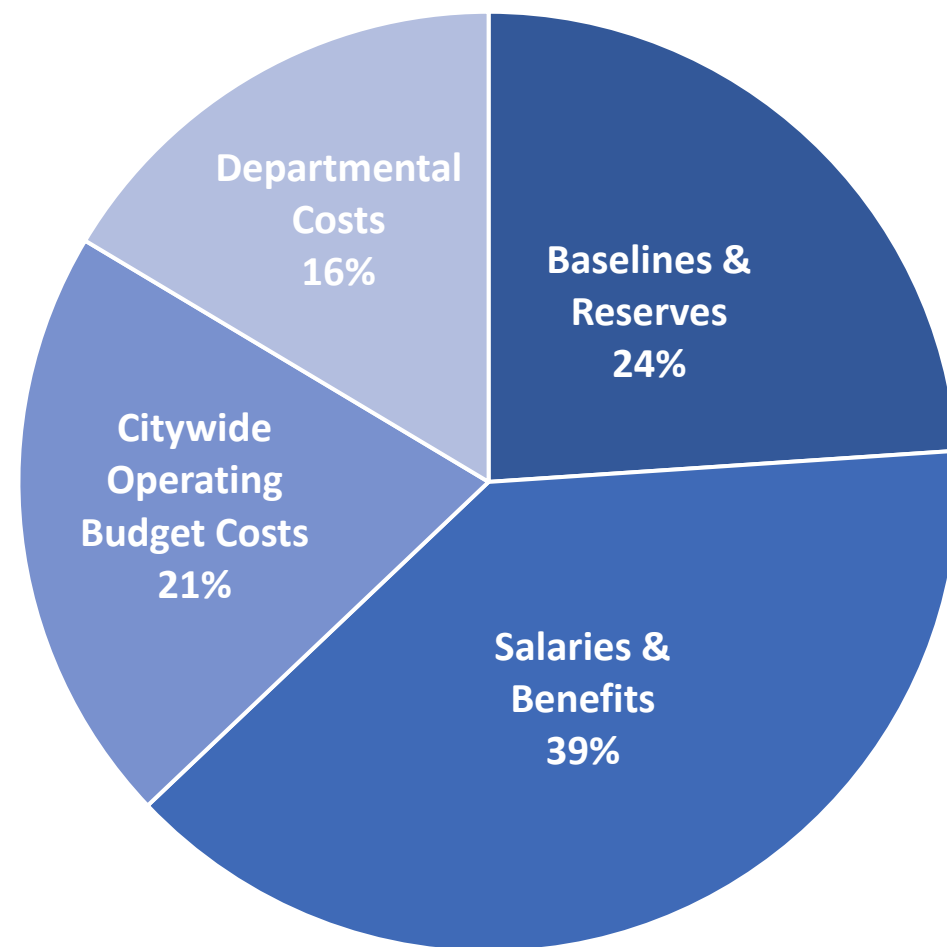
Balance in City's Economic Stabilization Reserve Fund





Projected Expenditure Growth

- Total projected expenditure growth over the five year period is \$1.5 billion
- Salary and benefit costs driven by growth in wages and health cost, offset by pension savings
- Baseline contributions continue to be a major cost driver as revenues rebound
- Citywide operating costs assumes COVID response, inflation on non-personnel & grants to nonprofits, rebuilding Pay-Go Capital Program
- Departmental costs, nearly half of the growth is related to Public Health





Impacts in Enterprise Departments

- Non-General Fund and Enterprise Departments also facing significant budget challenges
- Most departments have managed to absorb shortfalls using similar methods as General Fund departments
- Prolonged economic impacts and loss of one-time sources will exacerbate budget challenges
- MTA projecting a current year shortfall of \$68 million and budget year shortfall of \$168 million, which may result in loss of service and layoffs



Uncertainties and Risks Remain

- Further downgrade of revenues due to slower than expected economic recovery, prolonged telecommute, and slow return of tourism
- Federal support
- Outcome of State Controller's Excess ERAF guidelines



Policy Priorities & Department Budget Instructions



Mayoral Policy Priorities

- Supporting small business and economic recovery
- Prioritizing programs with demonstrated outcomes centered around equity
- Implementing homelessness and mental health programming
- Continuing to respond to COVID



Budget Instructions to Departments

- Mandatory reduction proposals of 7.5% in adjusted General Fund support, with an additional 2.5% contingency should fiscal conditions worsen
- Departments should prioritize core services, and present clear tradeoffs
- Reduction proposals can include contract savings, efficiencies, new revenue sources, and reduction in personnel costs, including reduction in filled positions
- Non-General Fund departments and funds must balance within their own revenue projections



Additional Budget Instructions

- Emphasis on racial equity in departmental proposals
 - Describe budget proposals through an equity lens
 - Internal racial equity work should be prioritized within existing budget
- Engage COVID departments in January for a COVID-specific budget planning process
- Communicate work order reductions that may have a General Fund impact



Budget Process Legislation

- Goal is to provide greater transparency and public input at all points along the budget process
- Requires two public meetings before February 14
 1. Public input meeting (designated depts exempt from this requirement)
 2. Proposed budget meeting for all departments
- Centralization of all budget documents on a single website
- Formalized budget priority setting processes for Mayor and Board
(Ordinance File No. 191072 & Motion File No. 191088)



Current Year Rebalancing

- Controller's 3-month budget status report projected \$116 million current year shortfall
 - Slower than expected economic recovery
 - Departmental shortfalls
 - Good news at FY 2019-20 year-end
- Path to close current year shortfall includes:
 - Utilize unexpected reserve balance
 - Departments manage shortfalls
 - Other citywide and departmental savings



Conclusion

- Projected shortfall for upcoming two-year budget is \$653.2 million
- Loss of one-time sources and continued cost growth highlights the need to constrain expenditures
- Mandatory reduction proposals of 7.5% in adjusted General Fund support, with 2.5% contingency
- Must prioritize recovery, equity, and top policy priorities in upcoming budget



Calendar / Key Dates

Dec 16	Budget Outlook & Instructions issued
Early Jan	Budget system opens to departments / CON budget system trainings
January 22	COIT and Capital budget requests due
Early Feb	Controller's 6-Month Report
February 22	Budget submissions due
May	Controller's 9-Month Report Governor's May Revise
June 1	Mayor proposes balanced budget to Board of Supervisors
June	Budget and Finance Committee hearings
July	Budget considered at Board of Supervisors



Questions?

From: [Mchugh, Eileen \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [BOS Legislation, \(BOS\)](#); [Kittler, Sophia \(MYR\)](#); [Peacock, Rebecca \(MYR\)](#); [PEARSON, ANNE \(CAT\)](#)
Subject: TIME SENSITIVE: Mayoral Appointment 3.100 (18) - Disability and Aging Services Commission
Date: Friday, December 18, 2020 5:53:00 PM
Attachments: [Clerk's Memo 12.18.20.pdf](#)
[2020-Sascha Bittner-DASC-Appt Letter.pdf](#)
[2020-Sascha Bittner-F700.pdf](#)
[2020-Sascha Bittner-Resume.docx](#)

Hello,

The Office of the Mayor submitted the attached complete appointment package pursuant to Charter, Section 3.100(18). Please see the attached letter from the Clerk of the Board for more information and instructions.

Thank you,

Eileen McHugh
 Executive Assistant
 Board of Supervisors
 1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
 San Francisco, CA 94102-4689
 Phone: (415) 554-5184 | Fax: (415) 554-5163
eileen.e.mchugh@sfgov.org | www.sfbos.org

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

Date: December 18, 2020
To: Members, Board of Supervisors
From: *ACE* Angela Calvillo, Clerk of the Board
Subject: Mayoral Appointment - Disability and Aging Services Commission

On December 18, 2020, the Mayor submitted the following complete appointment package pursuant to Charter, Section 3.100(18). Appointments in this category are effective immediately unless rejected by a two-thirds vote of the Board of Supervisors within 30 days.

- Sascha Bittner - Disability and Aging Services Commission
- term ending January 15, 2024

Pursuant to Board Rule 2.18.3, a Supervisor may request a hearing on a Mayoral appointment by timely notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the transmittal letter as provided in Charter, Section 3.100(18).

For this appointment, the 30 days expires on January 17, 2021. If you would like to hold a hearing on this appointment please let me know in writing by 12:00 p.m. on Wednesday, December 23, 2020, and we will work with the Rules Committee Chair.

c: Hillary Ronen - Rules Committee Chair
Alisa Somera - Legislative Deputy
Victor Young - Rules Clerk
Anne Pearson - Deputy City Attorney
Sophia Kittler - Mayor's Legislative Liaison

OFFICE OF THE MAYOR
SAN FRANCISCO



LONDON N. BREED
MAYOR

Notice of Appointment

December 18, 2020

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Honorable Board of Supervisors,

Pursuant to Charter Section 3.100(18), of the City and County of San Francisco, I make the following appointment:

Sascha Bittner to Seat 2 of the Disability and Aging Services Commission for a four-year term ending January 15, 2024, to the seat formerly held by Tedi Vriheas.

I am confident that Ms. Bittner will serve our community well. Attached are her qualifications to serve, which demonstrate how her appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this appointment, please contact my Director of Commission Affairs, Tyra Fennell, at 415-554-6696.

Sincerely,

A handwritten signature in blue ink, reading "London N. Breed".

London N. Breed
Mayor, City and County of San Francisco

From: [San Francisco Controller's Office Reports](#)
To: [Calvillo, Angela \(BOS\)](#)
Subject: Issued – Audit of SFS 39, Inc. (Franciscan Crab Restaurant)
Date: Wednesday, December 23, 2020 3:16:32 PM

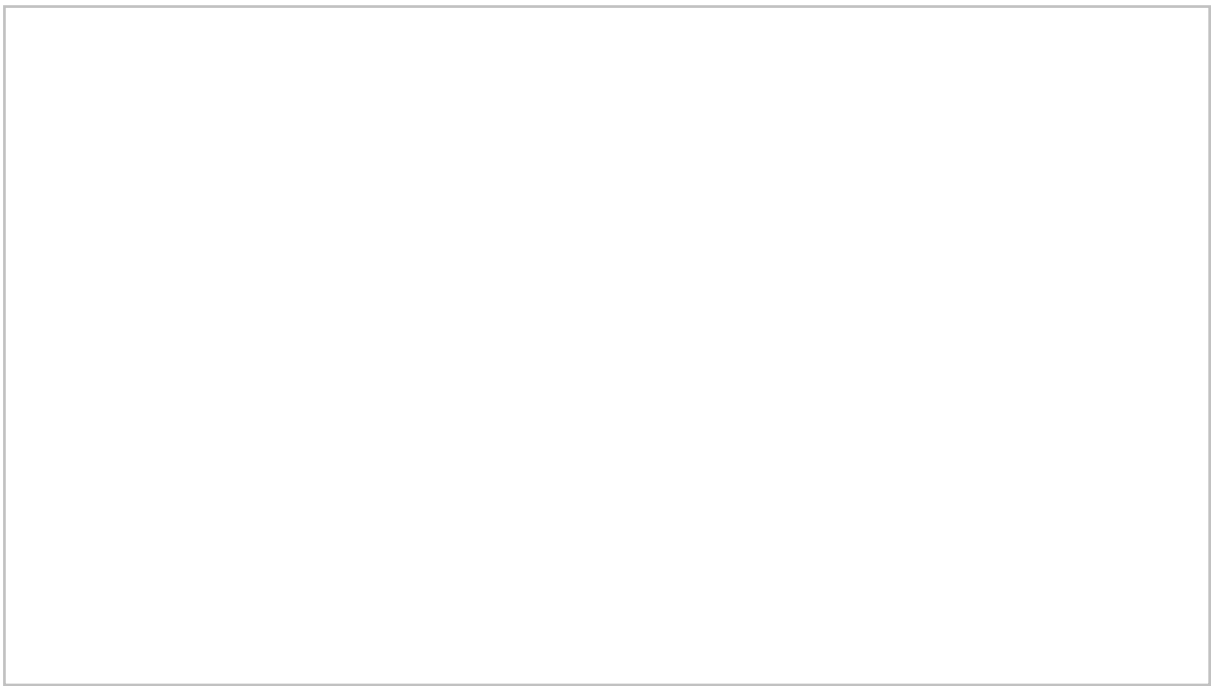


The City and County of San Francisco's Port Commission (Port) coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of the Port's tenants. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit Port tenants to determine whether they complied with the reporting, payment, and selected other provisions of their agreements with the Port.

CSA presents the report of MGO's audit of SFS 39, Inc., (tenant). The tenant operates the Franciscan Crab Restaurant on Port property in the Fisherman's Wharf area.

The tenant reported gross revenues of \$45,266,026 and paid \$3,051,203 in rent to the Port for the audit period in accordance with the lease agreement.

[Download the full report](#)



This is a send-only e-mail address.

Sign up to receive news and updates

For questions about the report, please contact Acting Director of Audits Mark de la Rosa at mark.p.delarosa@sfgov.org or (415) 554-7574 or the Audits Division at (415) 554-7469.

For media queries, please contact Communications Manager Alyssa Sewlal at alyssa.sewlal@sfgov.org or (415) 694-3261.

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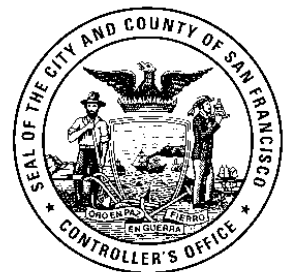
1 Dr. Carlton B. Goodlett Place
San Francisco, CA | 94102 US

This email was sent to angela.calvillo@sfgov.org.
To continue receiving our emails, add us to your address book.



SFS 39, Inc., Reported Gross Revenues and Paid Rent in Accordance With Its Lease Agreement for May 1, 2016, Through April 30, 2019

Port Commission



December 23, 2020

City & County of San Francisco
Office of the Controller
City Services Auditor

About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

Audit Team:

Winnie Woo, Senior Auditor

Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa
Acting Director of Audits
Office of the Controller
City and County of San Francisco
(415) 554-7574



<http://www.sfcontroller.org>



@sfcontroller



LinkedIn Office of the Controller



OFFICE OF THE CONTROLLER

CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

December 23, 2020

San Francisco Port Commission
Pier 1, The Embarcadero
San Francisco, CA 94111

Ms. Elaine Forbes
Executive Director
Port of San Francisco
Pier 1, The Embarcadero
San Francisco, CA 94111

Dear Commission President, Commissioners, and Ms. Forbes:

The City and County of San Francisco's Port Commission (Port), which oversees the Port of San Francisco, coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of Port tenants. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit Port tenants to determine whether they comply with the reporting, payment, and other selected provisions of their leases.

CSA's Audits Division presents the attached report for the compliance audit of SFS 39 Inc. (tenant), prepared by MGO. The tenant operates the Franciscan Crab Restaurant in the Fisherman's Wharf area.

Reporting Period: May 1, 2016, Through April 30, 2019

Rent Paid: \$3,051,203

Results:

The tenant reported gross revenues of \$45,266,026 and paid \$3,051,203 in rent to the Port for the audit period in accordance with the lease agreement.

The responses of the Port and the tenant are attached to this report.

CSA and MGO appreciate the assistance and cooperation of Port and tenant staff involved in this audit. For questions about the report, please contact me at mark.p.delarosa@sfgov.org or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa", is written over a horizontal line.

Mark de la Rosa
Acting Director of Audits

cc: Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney

Civil Grand Jury
Mayor
Public Library

**CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER**

**PERFORMANCE AUDIT REPORT
SFS 39, Inc.**

May 1, 2016 through April 30, 2019



Certified
Public
Accountants

Performance Audit Report

Chief Audit Executive
City and County of San Francisco

Macias Gini & O'Connell LLP (MGO) presents its report concerning the performance audit of SFS 39, Inc. (Tenant) for the period May 1, 2016 through April 30, 2019 as follows:

Background

On September 14, 2005, Franciscan Restaurant, a California Corporation, assigned to SFS 39, Inc., its lease rights to lease agreement number L-7496 (Agreement) with the Port Commission of the City and County of San Francisco (Commission), dated May 1, 1970, as amended by the First Amendment dated September 5, 1970, the Second Amendment dated October 20, 1987, an Extension Agreement dated August 15, 1995, and the Third Amendment dated March 1, 1996, for real property located near Pier 43 ½ to operate a restaurant.

Provisions of the Agreement pertaining to this performance audit are outlined below.

Lease:	L-7496
Reporting periods:	May 1, 2016 to April 30, 2019
Lease Term:	May 1, 1970 to April 30, 2036
Percentage Rental:	Computed by applying the following percentage rates to the gross receipts of the following types of items: 6.5% on alcoholic beverages and all other items sold through the bar, 6.5% on food (including crabstand), and 8.5% on retail merchandise.

The minimum monthly rental for the reporting periods, as stipulated in the Agreement, is summarized below. Effective May 1, 2001, the minimum monthly rental shall be adjusted at the end of each successive five-year period. The minimum monthly rental shown below reflects an adjustment that was effective as of May 1, 2016.

<u>Period</u>	<u>Minimum Monthly Rental</u>
May 2016 through April 2019	\$ 32,392

As specified in the Agreement, in addition to the minimum monthly rental, the Tenant shall pay percentage rental, as defined above, for each month in which the percentage rental exceeds the minimum monthly rental. The percentage rental owed each month in excess of the minimum monthly rental is due as additional rent to the Port of San Francisco (Port). The Agreement requires the Tenant to submit to the Port a statement (Percentage Rental Statement) showing the computation of the percentage rental for the period covered for such payment. A penalty charge shall be assessed for each month that the Tenant fails to submit such Percentage Rental Statement when due.

Objectives and Scope

The objectives of this performance audit were to determine whether the Tenant was in substantial compliance with the reporting, payment, and other rent-related provisions of its Agreement with the Commission. To meet the objectives of the performance audit and based upon the provisions of the City and County of San Francisco (City) contract number 1000013953 dated July 1, 2019, between MGO and the City, and per Appendix A therein, we performed tests to determine whether gross receipts for the audit period were reported to the Port in accordance with the Agreement provisions, and that such amounts agreed with the Tenant's underlying accounting records. Our testing also included identifying whether any significant discrepancy (over or under) in reporting existed. If such discrepancies were identified, this report

would include the adjustments to rent payable to the Port and our recommendations to improve record keeping and reporting processes of the Tenant relative to its ability to comply with Agreement provisions.

The scope of our audit was limited to the records and reports supporting gross receipts reported and rent paid or payable by the Tenant to the Port for the period from May 1, 2016 through April 30, 2019.

This audit and the resulting report relates only to the gross receipts and rents reported by the Tenant, and does not extend to any other performance or financial audits of the Commission, the City, and the Tenant.

Methodology

To meet the objectives of the performance audit, we performed the following procedures: inspected and identified the applicable terms of the Agreement; inspected the procedures and internal controls of the Tenant for collecting, recording, summarizing and reporting its gross receipts, and calculating its payments to the Port; conducted interviews and walkthroughs with Tenant and Port personnel; and conducted non-statistical testing, without projecting to the population, using a random selection of two sample months for each lease year and randomly selected three sample days for each sample month per guidelines provided by the City. We noted no exceptions within the results of our non-statistical sample testing.

We also recalculated monthly rent due (greater of percentage rental or minimum rental) by computing the monthly percentage rental and comparing to the minimum monthly rental due for each month within the audit period and verified the timeliness of reporting gross receipts and rent and submitting rental payments to the Port.

We conducted this performance audit in accordance with generally accepted government auditing standards set forth in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

Audit Results

Based on the results of our performance audit for the period from May 1, 2016 through April 30, 2019, the Tenant reported gross receipts of \$45,266,026 and rent due of \$3,051,203 to the Port in accordance with its Agreement provisions. The reported amounts agreed to the underlying records.

The Agreement between the Tenant and the Commission defines gross receipts and percentage rental. The table on the next page shows the Tenant reported total gross receipts and rent paid to the Port for the period under audit.

Gross Receipts and Rent Paid
May 1, 2016 through April 30, 2019
Lease No. L-7496

Lease Period	Gross Receipts on Alcohol Beverage and Food Reported by Tenant	Alcohol Beverage and Food Rent Calculated at 6.5%	Gross Receipts on Retail Merchandise Reported by Tenant	Retail Merchandise Rent Calculated at 8.50%	Calculated Percentage Rent Stipulated by Lease	Minimum Rent Stipulated by Lease	Additional Rent Due	Rent Paid per Port Payment Records	Over (Under) Payment
	A	B (A x 6.50%)	C	D (C x 8.50%)	E (B + D)	F	G (E - F)	H	I (H - F - G)
May 1, 2016 through April 30, 2017	\$ 13,894,869	\$ 903,167	\$ 1,881,919	\$ 159,963	\$ 1,063,130	\$ 388,709	\$ 674,421	\$ 1,063,130	\$ -
May 1, 2017 through April 30, 2018	13,642,525	886,764	1,793,984	152,489	1,039,253	388,709	650,544	1,039,253	-
May 1, 2018 through April 30, 2019	12,283,097	798,401	1,769,632	150,419	948,820	388,709	560,111	948,820	-
Total	\$ 39,820,491	\$ 2,588,332	\$ 5,445,535	\$ 462,871	\$ 3,051,203	\$ 1,166,127	\$ 1,885,076	\$ 3,051,203	\$ -

Conclusion

There were no exceptions noted during the audit. We conclude that the Tenant was in substantial compliance with the reporting of gross receipts, rent payments, and other rent-related provisions of its Agreement with the Commission.

A copy of this report has been provided to the Port and the Tenant. The respective acknowledgements are attached to this report.

This performance audit did not constitute an audit of financial statements in accordance with *Government Auditing Standards* or auditing standards generally accepted in the United States of America. MGO was not engaged to, and did not, render an opinion on the effectiveness of the Tenant's internal controls over financial reporting or over the Tenant's financial management system.

This report is intended solely for the information and use of the City, the Commission, and the Tenant, and is not intended to be and should not be used by anyone other than these specified parties.

Macias Gini & O'Connell LLP

San Francisco, California
December 22, 2020



Mark de la Rosa
Acting Director of Audits
Office of the Controller, City Services Auditor
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Mr. de la Rosa:

Thank you for the opportunity to review the draft performance audit report prepared by Macias Gini & O'Connell LLP (MGO), which covers Port tenant SFS 39, Inc., under lease #L-7496 for the period May 1, 2016 to April 30, 2019.

Based on the details in the report provided by MGO, there are no findings and the tenant was in compliance. Port management concurs with the results of the audit.

Please do not hesitate to contact us if you have any questions or require further information.

Sincerely,

DocuSigned by:

Rebecca Benassini

8C689CA4567E2453

Rebecca Benassini,
Acting Deputy Director of Real Estate and Development

DocuSigned by:

Katharine E. Petrucione

F7DF1CA0D6B14A6...

Katharine Petrucione,
Deputy Director of Finance and Administration

Cc: Elaine Forbes, Executive Director
Scott Johnson, Macias Gini & O'Connell LLP
Nathan Law, Macias Gini & O'Connell LLP



Mark de la Rosa
Acting Director of Audits
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Mark,
Chief Audit Executive City and County of San Francisco

Provisions of the Agreement pertaining to this performance audit are outlined below.

Lease -L-74 96

Audit Reporting periods May 1, 2016 to April 30, 2019

Lease Term May 1, 1970 to April 30, 2036

Percentage Rental - Computed by applying the following percentage rates to the gross receipts of the following types of items: 6.5% on alcoholic beverages and all other items sold through the bar, 6.5% on food (including crab stand), and 8.5% on retail merchandise.

Based on the results of the performance audit for the period from May 1, 2016 through April 30, 2019, the Tenant reported gross receipts of \$45,266,026 and rent due of \$3,051,203 to the Port in accordance with its Agreement provisions. The reported amounts agreed with the records.

It was noted, and we agree, that there were no exceptions during the audit. It was concluded that the Tenant was in compliance with the reporting of gross receipts, rent payments, and other rent related provisions of its Agreement with the Commission.

Respectfully
SFS 39 Inc. DBA Franciscan Crab Restaurant

Jerry Dal Bozzo
Jerry Dal Bozzo President

From: [Press Office, Mayor \(MYR\)](#)
To: [Press Office, Mayor \(MYR\)](#)
Subject: *** PRESS RELEASE *** SAN FRANCISCO ADMINISTERS FIRST COVID-19 VACCINE TO HEALTH CARE WORKERS
Date: Tuesday, December 15, 2020 9:37:42 AM
Attachments: [12.15.20 First Vaccine Dose Press Release.pdf](#)

FOR IMMEDIATE RELEASE:

Tuesday, December 15, 2020

Contact: San Francisco Joint Information Center, dempres@sfgov.org

***** PRESS RELEASE *****

**SAN FRANCISCO ADMINISTERS FIRST COVID-19 VACCINE
TO HEALTH CARE WORKERS**

*Doctor at San Francisco General Hospital is first to receive COVID-19 vaccine in
San Francisco*

*First round of vaccines in San Francisco to be allocated to acute care facilities, in accordance
with the State of California's vaccine prioritization plan*

San Francisco, CA — Mayor London N. Breed and Director of Health Dr. Grant Colfax today announced that San Francisco has administered the first COVID-19 vaccines to frontline health care workers. This first vaccine administered today at Zuckerberg San Francisco General Hospital is part of the initial 12,675 vaccine doses that San Francisco is receiving from the state and federal government. The City is in the process of allocating the vaccine doses to acute care facilities throughout the city.

The City of San Francisco's goal is to ensure that vaccination is provided quickly and safely to as many people as possible. San Francisco is allocating COVID-19 vaccines in accordance with the State of California's vaccine prioritization plan, which requires that the first phase of vaccines be administered to health care workers and residents of long-term care facilities, including nursing homes. Additional segments of the population will receive COVID-19 vaccines as more supplies become available. The general population will likely not have access until the vaccine supply is no longer limited, which is expected to be later in 2021.

"This is a historic day for our city and, we hope, the start of a turning point in our response to COVID-19," said Mayor Breed. "This has been a really tough year, and this is good news for our city and for the fight against COVID. It gives us some much-needed hope during an otherwise challenging and uncertain time. That said, we can't let today's news be cause for letting our guard down. This virus is still in our community, and we must remain just as vigilant – taking care to stay home as much as possible, wear face coverings, keep our distance, wash our hands frequently, and avoid gatherings."

The first 12,675 vaccine doses are being allocated to acute care facilities. These hospitals and facilities are allocated doses based on the percentage of healthcare workers at each hospital in proportion to San Francisco's entire hospital worker population, as well as the number of COVID-19 patients the facility cares for and the readiness to receive and administer the vaccine. Upon distribution of the vaccines to those facilities, each facility is responsible for identifying individual recipients and administering the vaccine in adherence with state and

federal guidelines.

“We are embarking on a vaccine distribution effort unlike anything this country or San Francisco has ever seen,” said Dr. Grant Colfax. “While this is a significant moment that we should celebrate, we have a long road ahead of us. We must also remain focused on the task at hand—overcoming the current surge and saving lives, because even after the vaccine, we will still need to continue using the preventative measures that we’ve come to know so well in the past year, covering our faces, and social distancing for a long time to come.”

“Our dedicated and expert team have been on the front lines taking care of our community since the very beginning of this pandemic,” said Dr. Susan Ehrlich, CEO, Zuckerberg San Francisco General Hospital and Trauma Center. “We are deeply grateful to be taking this step to better ensure their safety.”

Dr. Antonio Gomez was the first person to receive a COVID-19 vaccine in San Francisco. He is Medical Director of Critical Care Services at the Zuckerberg San Francisco General Hospital, where he has treated the most critically ill COVID-19 patients. Dr. Gomez has been on staff at the hospital since 2002.

Phung Nguyen, RN, was the second person to receive a vaccine today. She is a nurse in the intensive care unit at Zuckerberg San Francisco General Hospital, which has treated the most acute COVID-19 cases in San Francisco during the pandemic. The vaccines were administered by Kai Chen, RN, a nurse at the hospital.

The 12,675 COVID-19 vaccine doses that San Francisco is receiving from the state and federal government will be administered to 12,675 individuals. The vaccine administered today requires two shots, spaced 21 days apart to be effective. San Francisco expects to receive a second allocation of COVID-19 vaccines from the state next week and every week thereafter. Facilities will be responsible for administering the second dose to recipients.

San Francisco is still experiencing a surge in COVID-19 cases and hospitalizations. In an effort to stabilize COVID-19 cases, San Francisco adopted California’s Regional Stay at Home Order to significantly reduce gatherings and additional activities. San Francisco’s updated Stay at Home Order went into effect on December 6 and is expected to be in effect through January 4, 2021.

For more information about the COVID-19 vaccine in San Francisco, please visit: <https://sf.gov/information/about-covid-19-vaccines>. This webpage will be updated regularly.

Video Footage, Photos, and Audio from the event will be available at the below resources:

KPIX-TV will feed the pool material via the SF Switch. For any additional questions, email Brian Dinsmore, Dinsmore@kpix.cbs.com.

San Francisco Chronicle is the designated pool print media outlet. Press will be able to access copy and some still photography here: <https://drive.google.com/drive/folders/1VY6846mzebKH-8ftuns7rvcllcZPzspI?usp=sharing>

Press can access audio, recorded by KCBS, by emailing: tom.lippi@kcbsradio.com

San Francisco Government TV is providing still photography and edited footage of the first vaccine. You will be able to access the content here:

<https://www.dropbox.com/sh/yygtsthm6gmde5t/AABAx4Eb8HMRuaW7zX5pIgNTa?dl=0>

###



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###

From: [Press Office, Mayor \(MYR\)](#)
To: [Press Office, Mayor \(MYR\)](#)
Subject: *** PRESS RELEASE *** MAYOR LONDON BREED CELEBRATES GRAND OPENING OF FIRST NEW AFFORDABLE HOUSING IN THE MISSION IN OVER A DECADE
Date: Thursday, December 17, 2020 11:19:57 AM
Attachments: [12.17.20 1296 Shotwell Grand Opening.pdf](#)

FOR IMMEDIATE RELEASE:

Thursday, December 17, 2020

Contact: Mayor's Office of Communications, mayorspressoffice@sfgov.org

***** PRESS RELEASE *****

**MAYOR LONDON BREED CELEBRATES GRAND OPENING
OF FIRST NEW AFFORDABLE HOUSING IN THE MISSION
IN OVER A DECADE**

1296 Shotwell Street is home to 94 senior and formerly homeless senior residents

San Francisco, CA — Mayor London N. Breed today celebrated the grand opening of a 100% affordable housing project in the Mission at Casa Adelante—1296 Shotwell Street, which is comprised of 94 affordable homes for seniors and formerly homeless seniors. The project is also the first in the City to use the Planning Department's Affordable Housing Bonus program, which resulted in three additional floors and over 33 more units.

“These 96 new affordable homes represent a new chapter for the residents who have moved in,” said Mayor Breed. “Housing is more than a place to live—it’s stability, community, and as we have seen so clearly during this pandemic, it’s also essential to public health. Projects like this one and the others that will break ground over the coming years are critical to addressing so many of the challenges we face as a city. As we emerge from this pandemic and work to get our economy and our City budget back on track, we need to make sure that we continue to create the new housing that San Francisco needs.”

The parcel at 1296 Shotwell was conveyed to the Mayor's Office of Housing and Community Development (MOHCD) via a land dedication—the City's first—by the developers of the Vida Condominiums/Alamo Draft House at 2558 Mission Street in 2013. The transaction was conducted as part of the City's Inclusionary Affordable Housing Program to create 100% affordable housing. The City's newly piloted Senior Operating Subsidy (SOS) program is providing direct rental assistance to 40 of the tenants.

“Casa Adelante at 1296 Shotwell is a true victory for District 9, the first new construction of affordable housing in a decade in my district,” said Supervisor Hillary Ronen. “It is, as most great wins are, the fruit of powerful and persistent advocacy, a partnership between community and the City. This same tenacity enabled us to break ground on another six affordable buildings since then. In this otherwise tragic year, I am thrilled to celebrate with MEDA and CCDC today and to welcome new elders to their forever homes in District 9.”

Casa Adelante—1296 Shotwell is the first project in San Francisco to utilize the Senior Operating Subsidy program created by Board President Norman Yee last year. The subsidy enables senior residents with incomes at 15% and 25% of the local Area Median Income (AMI) to meet the 50% AMI rents required to live at the development.

“This has been the result of years of advocacy from the community to ensure that our affordable housing units are truly affordable to seniors on fixed incomes,” said Supervisor Norman Yee. “We have so much more work to do, but I am thrilled to see that the SOS (Senior Operating Subsidy) program will provide new opportunities to house senior residents who are often left with few choices to age with dignity. I hope we can continue to build upon this program and make the transformative changes we need to house our City’s growing aging population.”

In August 2015, MOHCD selected Mission Economic Development Agency (MEDA) and Chinatown Community Development Center (CCDC) to develop, own, and operate the affordable housing development proposed for the site. MEDA currently has three other Casa Adelante housing developments under construction in the Mission at 2060 Folsom, 1990 Folsom, and 681 Florida.

“When I look at this building—MEDA’s first to be completed—I see the collaboration of the City, funders, architects, structural engineers, our co-developer Chinatown Community Development Center and our community,” said Luis Granados, Chief Executive Officer, Mission Economic Development Agency (MEDA). “They say the whole is greater than the sum of its parts, and that belief is embodied in Casa Adelante—1296 Shotwell.”

“After one year of not having stable housing, I found MEDA through church and was able to apply and be accepted to live at 1296 Shotwell,” said resident Irma Soberanis. “I love the community and staff members at 1296 Shotwell who go above and beyond to help the residents. I thank God and the people who helped give us this building, we hope that more opportunities like this one become available to more seniors.”

Built with senior residents in mind, amenities at Casa Adelante—1296 Shotwell include rooftop terraces with shared garden plots and landscaped courtyards, a spacious community room with a kitchen, 22 bicycle storage spaces, a solar hot-water system, and a communal laundry room. The property also incorporated a state-of-the-art seismic design that ensures maximum safety of the residents in the case of an earthquake, where they will be able to remain comfortably in place with no temporary displacement to complete safety inspections.

“Seniors are leaders in our community. The leadership of tenant movements are always seniors, and they take us along,” said Malcolm Yeung, Executive Director, CCDC. “Casa Adelante – 1296 Shotwell is for seniors, not only so that we can take care of them as they age in place with dignity, but so that we can provide a stable platform from which they can continue to lead the City, and we are deeply appreciative of that.”

Major financing for 1296 Shotwell was provided by a \$27.6 million investment from MOHCD that enabled the \$54.2 million project to move forward. This highly anticipated development has been made possible by financing from the San Francisco voter approved 2015 General Obligation Housing Bond for Affordable Housing Program, San Francisco Affordable Housing Fund, and HOME funds from HUD. Other financial partners include the California Community Reinvestment Corporation, California Debt Limit Allocation Committee, California Municipal Finance Authority, California Tax Credit Allocation Committee, Clarke & Soffa, Raymond James Tax Credit Funds Inc., and Silicon Valley Bank.

The nine-story building, designed by local architect, Herman Colliver Locus includes studios

and one-bedroom apartments. Construction started in January 2018 and was completed in December 2019, with all apartments fully leased up in May 2020.

###



FOR IMMEDIATE RELEASE:

Thursday, December 17, 2020

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###

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CCSF Monthly Pooled Investment Report for November 2020
Date: Tuesday, December 15, 2020 11:17:00 AM
Attachments: [CCSF Monthly Pooled Investment Report for November 2020.pdf](#)

From: Dion, Ichieh (TTX) <ichieh.dion@sfgov.org>
Sent: Tuesday, December 15, 2020 11:03 AM
Subject: CCSF Monthly Pooled Investment Report for November 2020

All-

Please find the CCSF Pooled Investment Report for the month of November attached for your use.

Regards,

Ichieh Dion
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 140
San Francisco, CA 94102
415-554-5433

Office of the Treasurer & Tax Collector
City and County of San Francisco

Tajel Shah, Chief Assistant Treasurer
Robert L. Shaw, CFA, Chief Investment Officer



José Cisneros, Treasurer

Investment Report for the month of November 2020

December 15, 2020

The Honorable London N. Breed
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

The Honorable Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

Colleagues,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of November 30, 2020. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of November 2020 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

CCSF Pooled Fund Investment Earnings Statistics *

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	November 2020	Fiscal YTD	October 2020
Average Daily Balance	\$ 11,235	\$ 11,427	\$ 11,188	\$ 11,246
Net Earnings	42.25	7.48	42.25	7.48
Earned Income Yield	0.90%	0.80%	1.12%	0.78%

CCSF Pooled Fund Statistics *

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	58.27%	\$ 6,767.9	\$ 6,780.3	0.53%	0.48%	138
Federal Agencies	23.87%	2,739.4	2,777.8	1.44%	1.45%	386
State & Local Government						
Agency Obligations	0.49%	56.4	57.2	2.35%	2.56%	135
Public Time Deposits	0.39%	45.0	45.0	0.19%	0.19%	56
Negotiable CDs	4.56%	530.0	530.6	1.02%	1.02%	51
Medium Term Notes	0.04%	5.0	5.0	3.05%	3.08%	39
Money Market Funds	8.86%	1,030.9	1,030.9	0.02%	0.02%	1
Supranationals	3.52%	405.8	409.2	0.70%	1.91%	500
Totals	100.0%	\$ 11,580.4	\$ 11,635.9	0.78%	0.75%	194

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Respectfully,

A handwritten signature in dark ink, appearing to read "José Cisneros".

José Cisneros
Treasurer

cc: Treasury Oversight Committee: Aimee Brown, Kevin Kone, Brenda Kwee McNulty, Eric Sandler, Meghan Wallace
Ben Rosenfield - Controller, Office of the Controller
Mark de la Rosa - Acting Audits Director, Office of the Controller
Mayor's Office of Public Policy and Finance
San Francisco County Transportation Authority
San Francisco Public Library
San Francisco Health Service System

Portfolio Summary

Pooled Fund

As of November 30, 2020

<i>(in \$ million)</i>							
Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 6,759.9	\$ 6,767.9	\$ 6,780.3	100.18	58.27%	100%	Yes
Federal Agencies	2,739.5	2,739.4	2,777.8	101.40	23.87%	100%	Yes
State & Local Government							
Agency Obligations	56.7	56.4	57.2	101.32	0.49%	20%	Yes
Public Time Deposits	45.0	45.0	45.0	100.00	0.39%	100%	Yes
Negotiable CDs	530.0	530.0	530.6	100.10	4.56%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	-	-	-	-	0.00%	25%	Yes
Medium Term Notes	5.0	5.0	5.0	100.36	0.04%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	1,030.9	1,030.9	1,030.9	100.00	8.86%	20%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	407.1	405.8	409.2	100.84	3.52%	30%	Yes
TOTAL	\$ 11,574.1	\$ 11,580.4	\$ 11,635.9	100.48	100.00%	-	Yes

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution. The full Investment Policy can be found at <https://sftreasurer.org/banking-investments/investments>

Totals may not add due to rounding.

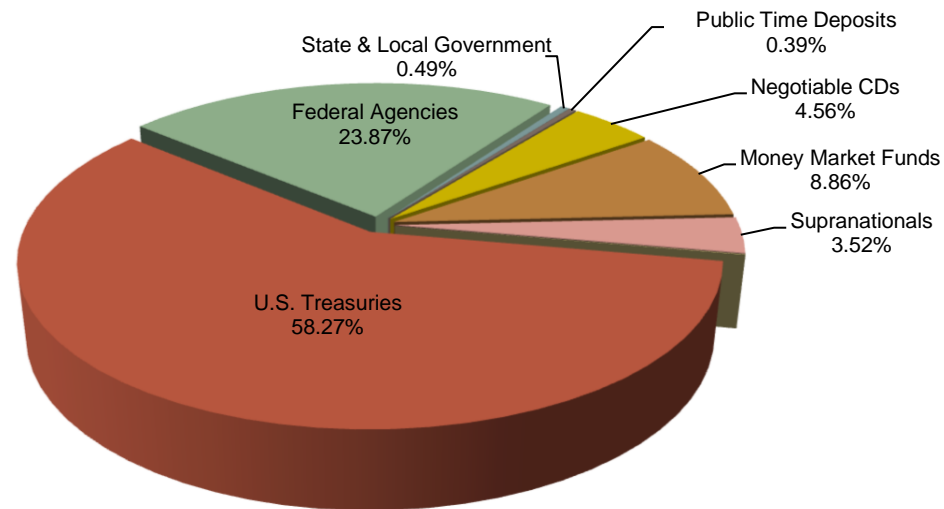
City and County of San Francisco

Pooled Fund Portfolio Statistics

For the month ended November 30, 2020

Average Daily Balance	\$11,426,519,057
Net Earnings	\$7,476,850
Earned Income Yield	0.80%
Weighted Average Maturity	194 days

Investment Type	(\$ million)	Par Value	Book Value	Market Value
U.S. Treasuries	\$	6,759.9	\$ 6,767.9	\$ 6,780.3
Federal Agencies		2,739.5	2,739.4	2,777.8
State & Local Government				
Agency Obligations		56.7	56.4	57.2
Public Time Deposits		45.0	45.0	45.0
Negotiable CDs		530.0	530.0	530.6
Medium Term Notes		5.0	5.0	5.0
Money Market Funds		1,030.9	1,030.9	1,030.9
Supranationals		407.1	405.8	409.2
Total		\$ 11,574.1	\$ 11,580.4	\$ 11,635.9

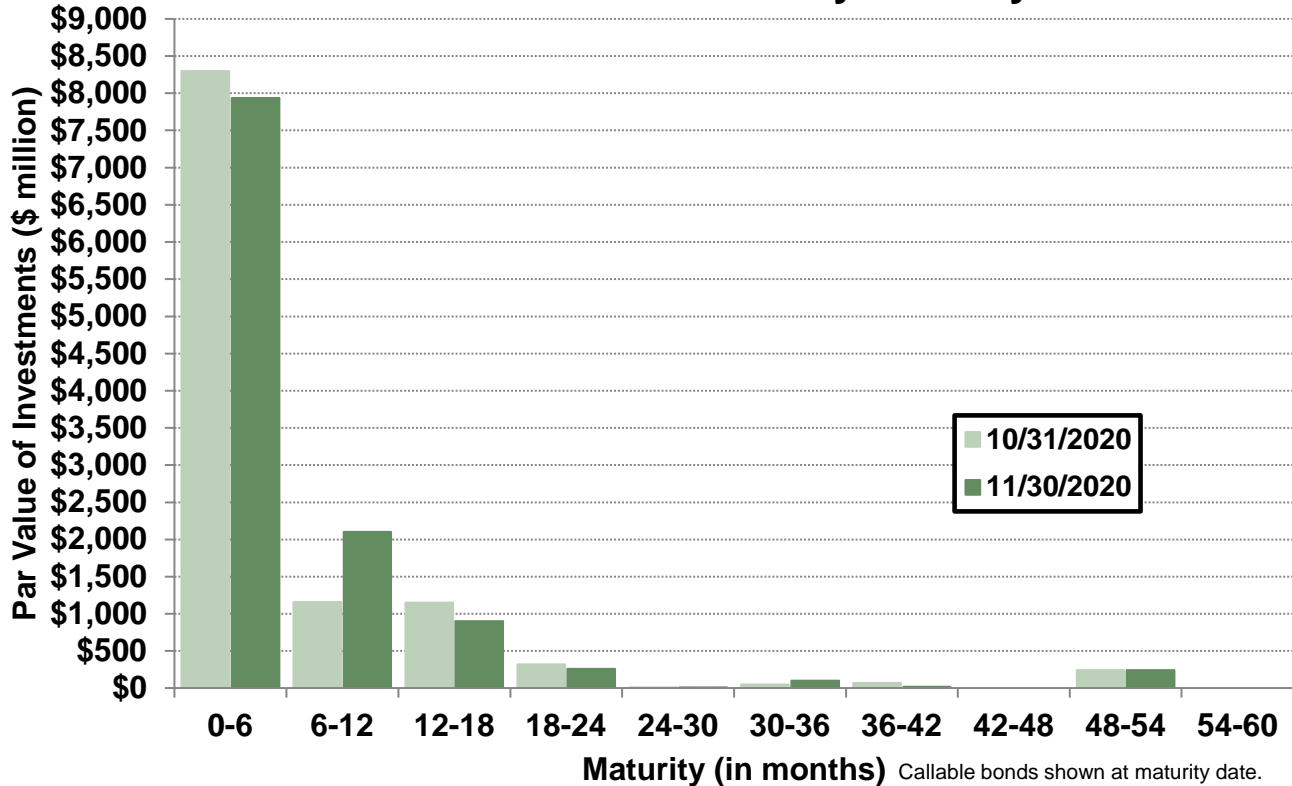


Asset Allocation by Market Value

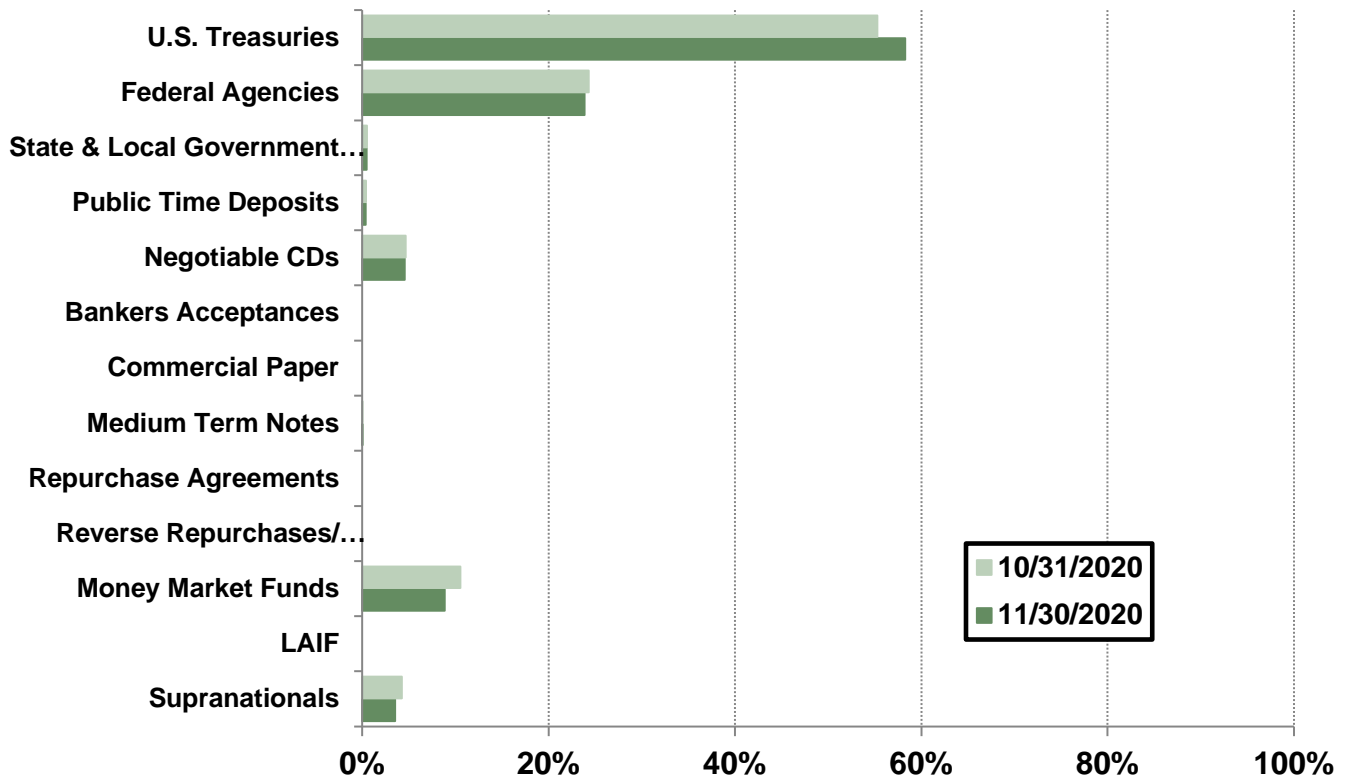
Portfolio Analysis

Pooled Fund

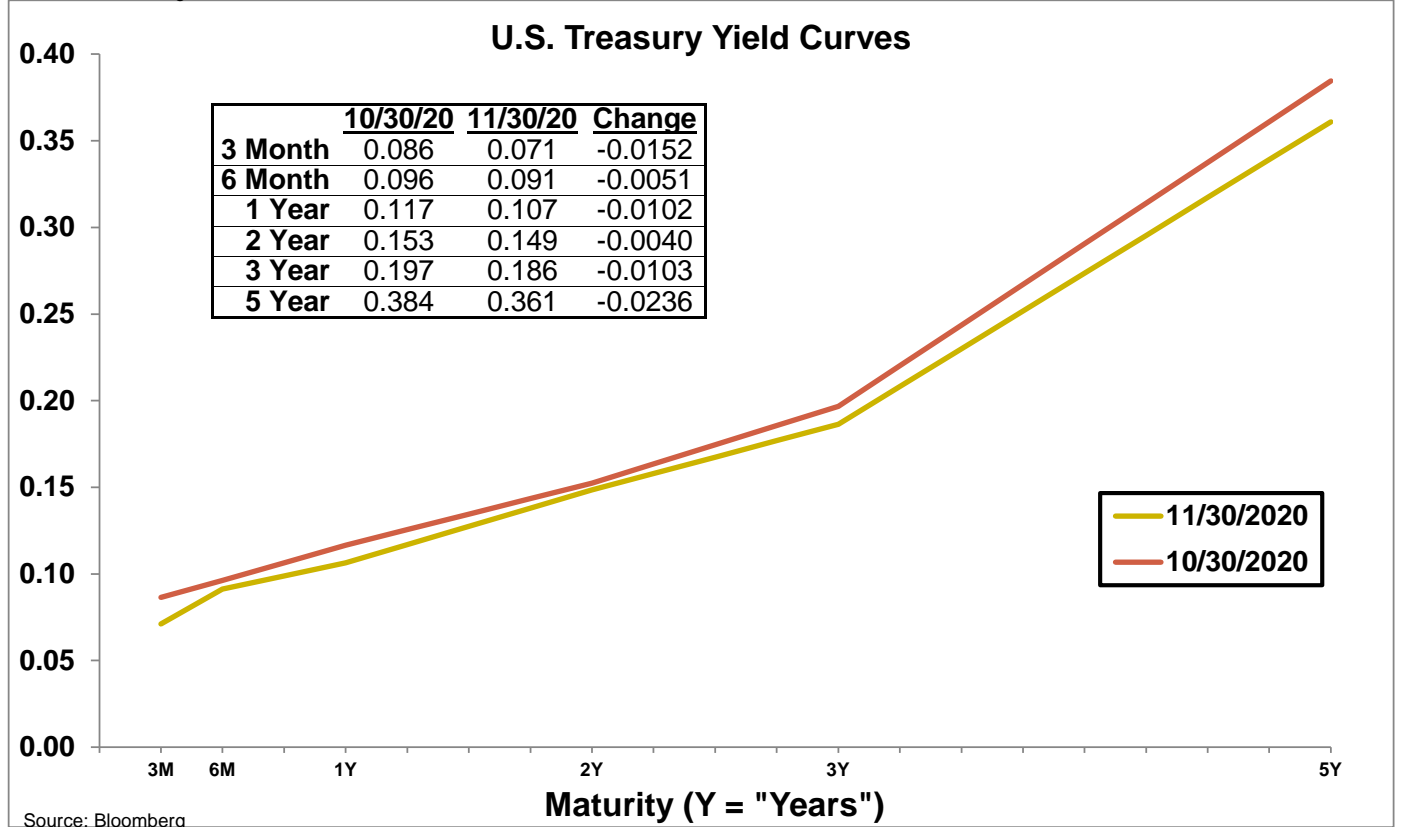
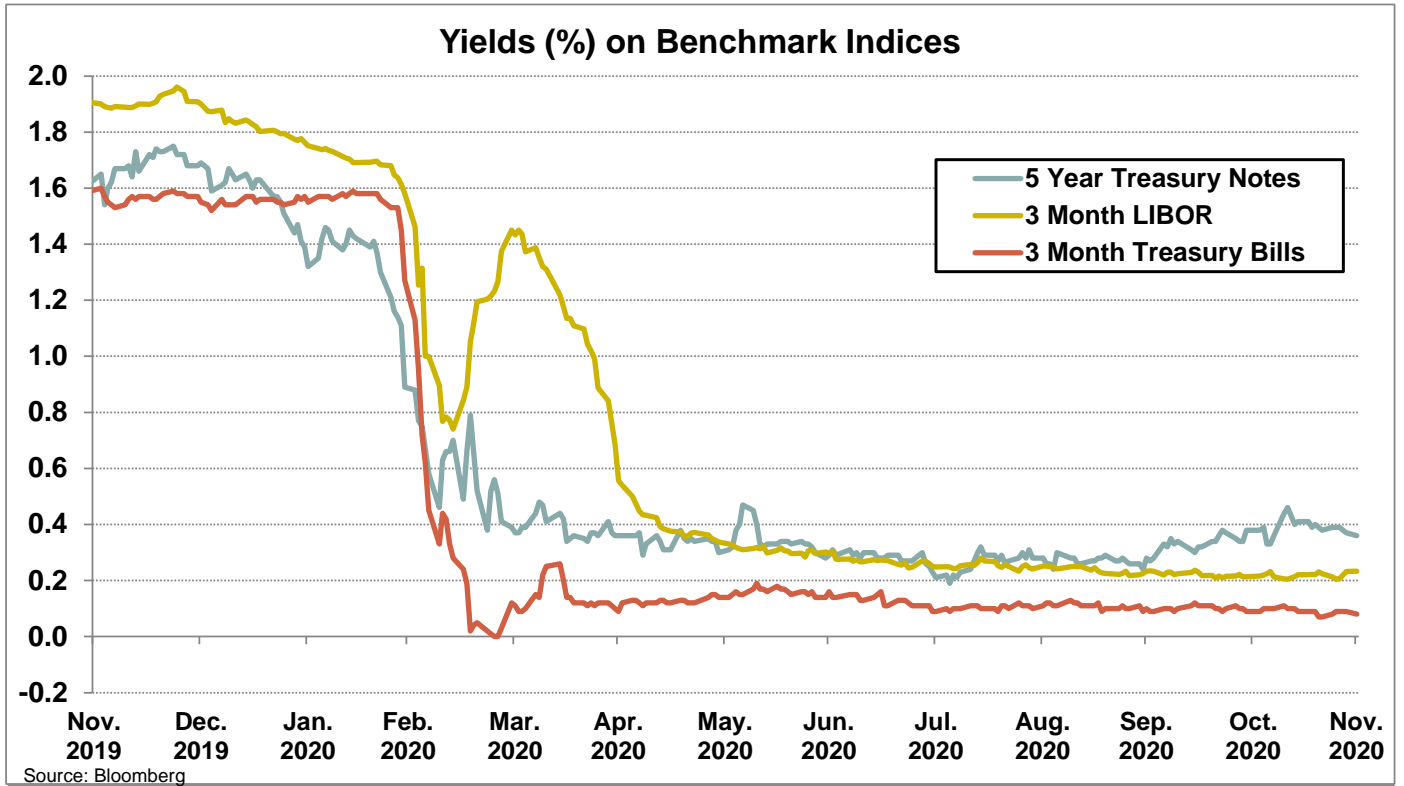
Par Value of Investments by Maturity



Asset Allocation by Market Value



Yield Curves



Investment Inventory

Pooled Fund

As of November 30, 2020

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	
				Date					Book Value	Market Value
U.S. Treasuries	9127964U0	TREASURY BILL	11/10/2020	12/1/2020	0.00	\$	25,000,000	\$	24,998,906	\$ 25,000,000
U.S. Treasuries	9127964U0	TREASURY BILL	11/17/2020	12/1/2020	0.00		50,000,000		49,998,435	50,000,000
U.S. Treasuries	912796TU3	TREASURY BILL	9/3/2020	12/3/2020	0.00		50,000,000		49,986,729	50,000,000
U.S. Treasuries	9127963J6	TREASURY BILL	6/15/2020	12/10/2020	0.00		25,000,000		24,978,739	24,999,750
U.S. Treasuries	9127963J6	TREASURY BILL	6/15/2020	12/10/2020	0.00		25,000,000		24,978,739	24,999,750
U.S. Treasuries	9127963J6	TREASURY BILL	6/15/2020	12/10/2020	0.00		50,000,000		49,955,500	49,999,500
U.S. Treasuries	9127965C9	TREASURY BILL	11/17/2020	12/15/2020	0.00		50,000,000		49,996,967	49,998,483
U.S. Treasuries	9128283L2	US TREASURY	11/18/2019	12/15/2020	1.88		50,000,000		50,128,906	50,033,500
U.S. Treasuries	9128283L2	US TREASURY	11/26/2019	12/15/2020	1.88		50,000,000		50,119,141	50,033,500
U.S. Treasuries	9127963K3	TREASURY BILL	6/19/2020	12/17/2020	0.00		50,000,000		49,959,149	49,998,500
U.S. Treasuries	9127965D7	TREASURY BILL	11/17/2020	12/22/2020	0.00		50,000,000		49,996,111	49,998,000
U.S. Treasuries	9127963L1	TREASURY BILL	6/29/2020	12/24/2020	0.00		25,000,000		24,979,913	24,998,750
U.S. Treasuries	9127963L1	TREASURY BILL	7/2/2020	12/24/2020	0.00		50,000,000		49,964,028	49,997,500
U.S. Treasuries	9127963L1	TREASURY BILL	8/27/2020	12/24/2020	0.00		50,000,000		49,982,646	49,997,500
U.S. Treasuries	9127965F2	TREASURY BILL	7/28/2020	12/29/2020	0.00		25,000,000		24,986,354	24,998,250
U.S. Treasuries	9127965F2	TREASURY BILL	7/28/2020	12/29/2020	0.00		50,000,000		49,972,194	49,996,500
U.S. Treasuries	912796TY5	TREASURY BILL	7/21/2020	12/31/2020	0.00		36,000,000		35,980,440	35,997,480
U.S. Treasuries	912828N48	US TREASURY	11/22/2019	12/31/2020	1.75		50,000,000		50,058,594	50,066,000
U.S. Treasuries	912796A58	TREASURY BILL	8/4/2020	1/5/2021	0.00		50,000,000		49,979,039	49,996,500
U.S. Treasuries	912796A58	TREASURY BILL	8/4/2020	1/5/2021	0.00		50,000,000		49,978,397	49,996,500
U.S. Treasuries	912796A58	TREASURY BILL	11/17/2020	1/5/2021	0.00		50,000,000		49,994,417	49,996,500
U.S. Treasuries	9127963T4	TREASURY BILL	10/29/2020	1/7/2021	0.00		50,000,000		49,991,979	49,996,000
U.S. Treasuries	912796A66	TREASURY BILL	8/11/2020	1/12/2021	0.00		25,000,000		24,988,717	24,997,750
U.S. Treasuries	912796A66	TREASURY BILL	8/11/2020	1/12/2021	0.00		25,000,000		24,988,343	24,997,750
U.S. Treasuries	912796A66	TREASURY BILL	9/29/2020	1/12/2021	0.00		25,000,000		24,993,438	24,997,750
U.S. Treasuries	912796A66	TREASURY BILL	8/27/2020	1/12/2021	0.00		50,000,000		49,980,450	49,995,500
U.S. Treasuries	9127963U1	TREASURY BILL	8/31/2020	1/14/2021	0.00		25,000,000		24,990,408	24,997,750
U.S. Treasuries	9127963U1	TREASURY BILL	10/15/2020	1/14/2021	0.00		25,000,000		24,993,933	24,997,750
U.S. Treasuries	9127963U1	TREASURY BILL	7/16/2020	1/14/2021	0.00		50,000,000		49,963,347	49,995,500
U.S. Treasuries	9128283Q1	US TREASURY	3/4/2019	1/15/2021	2.00		50,000,000		49,486,328	50,113,500
U.S. Treasuries	9128283Q1	US TREASURY	11/18/2019	1/15/2021	2.00		50,000,000		50,210,938	50,113,500
U.S. Treasuries	9128283Q1	US TREASURY	11/22/2019	1/15/2021	2.00		50,000,000		50,208,984	50,113,500
U.S. Treasuries	9128283Q1	US TREASURY	12/3/2019	1/15/2021	2.00		50,000,000		50,175,781	50,113,500
U.S. Treasuries	912796A74	TREASURY BILL	8/18/2020	1/19/2021	0.00		25,000,000		24,987,618	24,997,500
U.S. Treasuries	912796A74	TREASURY BILL	8/26/2020	1/19/2021	0.00		25,000,000		24,989,703	24,997,500
U.S. Treasuries	912796A74	TREASURY BILL	8/27/2020	1/19/2021	0.00		50,000,000		49,979,458	49,995,000
U.S. Treasuries	912796A74	TREASURY BILL	11/24/2020	1/19/2021	0.00		100,000,000		99,989,111	99,990,000
U.S. Treasuries	9127963V9	TREASURY BILL	7/24/2020	1/21/2021	0.00		25,000,000		24,984,163	24,997,250
U.S. Treasuries	9127963V9	TREASURY BILL	7/27/2020	1/21/2021	0.00		25,000,000		24,984,425	24,997,250
U.S. Treasuries	9127963V9	TREASURY BILL	7/28/2020	1/21/2021	0.00		25,000,000		24,985,127	24,997,250
U.S. Treasuries	912796A82	TREASURY BILL	8/25/2020	1/26/2021	0.00		50,000,000		49,975,403	49,993,000
U.S. Treasuries	912796A82	TREASURY BILL	8/25/2020	1/26/2021	0.00		50,000,000		49,975,938	49,993,000
U.S. Treasuries	912796A82	TREASURY BILL	10/13/2020	1/26/2021	0.00		50,000,000		49,985,038	49,993,000
U.S. Treasuries	912796B65	TREASURY BILL	9/1/2020	2/2/2021	0.00		50,000,000		49,976,258	49,994,000
U.S. Treasuries	912796B65	TREASURY BILL	9/4/2020	2/2/2021	0.00		50,000,000		49,975,882	49,994,000
U.S. Treasuries	912796B65	TREASURY BILL	10/15/2020	2/2/2021	0.00		50,000,000		49,983,958	49,994,000
U.S. Treasuries	9127963W7	TREASURY BILL	8/10/2020	2/4/2021	0.00		25,000,000		24,986,279	24,996,000
U.S. Treasuries	9127963W7	TREASURY BILL	8/18/2020	2/4/2021	0.00		25,000,000		24,986,424	24,996,000
U.S. Treasuries	9127963W7	TREASURY BILL	8/6/2020	2/4/2021	0.00		50,000,000		49,973,458	49,992,000

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Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity	Coupon	Par Value	Book Value	Amortized	Market Value
				Date				Book Value	
U.S. Treasuries	912796B73	TREASURY BILL	9/8/2020	2/9/2021	0.00	50,000,000	49,974,868	49,988,576	49,988,000
U.S. Treasuries	912796B73	TREASURY BILL	9/29/2020	2/9/2021	0.00	50,000,000	49,982,451	49,990,764	49,988,000
U.S. Treasuries	9127964C0	TREASURY BILL	8/24/2020	2/11/2021	0.00	25,000,000	24,987,531	24,994,750	24,996,000
U.S. Treasuries	9127964C0	TREASURY BILL	9/28/2020	2/11/2021	0.00	25,000,000	24,991,406	24,995,450	24,996,000
U.S. Treasuries	9127964C0	TREASURY BILL	8/13/2020	2/11/2021	0.00	50,000,000	49,969,667	49,988,000	49,992,000
U.S. Treasuries	912796B81	TREASURY BILL	11/4/2020	2/16/2021	0.00	50,000,000	49,986,928	49,990,322	49,993,500
U.S. Treasuries	9127964D8	TREASURY BILL	8/24/2020	2/18/2021	0.00	25,000,000	24,986,156	24,993,856	24,995,500
U.S. Treasuries	9127964D8	TREASURY BILL	8/31/2020	2/18/2021	0.00	25,000,000	24,987,591	24,994,267	24,995,500
U.S. Treasuries	9127964D8	TREASURY BILL	8/20/2020	2/18/2021	0.00	50,000,000	49,969,667	49,986,833	49,991,000
U.S. Treasuries	912796B99	TREASURY BILL	9/22/2020	2/23/2021	0.00	50,000,000	49,977,007	49,987,458	49,992,000
U.S. Treasuries	912796B99	TREASURY BILL	9/22/2020	2/23/2021	0.00	50,000,000	49,979,445	49,988,788	49,992,000
U.S. Treasuries	912796B99	TREASURY BILL	9/30/2020	2/23/2021	0.00	50,000,000	49,980,635	49,988,858	49,992,000
U.S. Treasuries	912796B99	TREASURY BILL	10/20/2020	2/23/2021	0.00	50,000,000	49,982,150	49,988,100	49,992,000
U.S. Treasuries	912796XE4	TREASURY BILL	8/27/2020	2/25/2021	0.00	50,000,000	49,971,942	49,986,742	49,989,500
U.S. Treasuries	912796XE4	TREASURY BILL	9/21/2020	2/25/2021	0.00	50,000,000	49,977,854	49,987,869	49,989,500
U.S. Treasuries	912796XE4	TREASURY BILL	8/27/2020	2/25/2021	0.00	100,000,000	99,939,333	99,971,333	99,979,000
U.S. Treasuries	912796C23	TREASURY BILL	9/30/2020	3/2/2021	0.00	25,000,000	24,989,853	24,993,965	24,994,750
U.S. Treasuries	912796C23	TREASURY BILL	9/30/2020	3/2/2021	0.00	25,000,000	24,989,641	24,993,839	24,994,750
U.S. Treasuries	912796C23	TREASURY BILL	9/29/2020	3/2/2021	0.00	50,000,000	49,978,397	49,987,235	49,989,500
U.S. Treasuries	912796C23	TREASURY BILL	9/29/2020	3/2/2021	0.00	50,000,000	49,977,542	49,986,729	49,989,500
U.S. Treasuries	9127964F3	TREASURY BILL	9/4/2020	3/4/2021	0.00	25,000,000	24,986,048	24,992,831	24,994,500
U.S. Treasuries	9127964F3	TREASURY BILL	9/3/2020	3/4/2021	0.00	150,000,000	149,912,792	149,955,437	149,967,000
U.S. Treasuries	912796C72	TREASURY BILL	10/15/2020	3/9/2021	0.00	50,000,000	49,979,861	49,986,389	49,990,000
U.S. Treasuries	912796C72	TREASURY BILL	10/15/2020	3/9/2021	0.00	50,000,000	49,979,861	49,986,389	49,990,000
U.S. Treasuries	9127964M8	TREASURY BILL	9/10/2020	3/11/2021	0.00	100,000,000	99,936,806	99,965,278	99,976,000
U.S. Treasuries	9128284B3	US TREASURY	11/22/2019	3/15/2021	2.38	50,000,000	50,472,656	50,102,623	50,332,000
U.S. Treasuries	9128284B3	US TREASURY	12/6/2019	3/15/2021	2.38	50,000,000	50,449,219	50,100,470	50,332,000
U.S. Treasuries	912796C80	TREASURY BILL	10/13/2020	3/16/2021	0.00	50,000,000	49,976,451	49,983,944	49,987,000
U.S. Treasuries	912796C80	TREASURY BILL	10/13/2020	3/16/2021	0.00	50,000,000	49,975,938	49,983,594	49,987,000
U.S. Treasuries	912796C80	TREASURY BILL	10/15/2020	3/16/2021	0.00	50,000,000	49,976,144	49,983,521	49,987,000
U.S. Treasuries	9127964N6	TREASURY BILL	9/17/2020	3/18/2021	0.00	50,000,000	49,972,194	49,983,653	49,986,000
U.S. Treasuries	9127964N6	TREASURY BILL	9/17/2020	3/18/2021	0.00	100,000,000	99,939,333	99,964,333	99,972,000
U.S. Treasuries	912796C98	TREASURY BILL	10/20/2020	3/23/2021	0.00	50,000,000	49,975,938	49,982,500	49,986,000
U.S. Treasuries	912796C98	TREASURY BILL	10/20/2020	3/23/2021	0.00	50,000,000	49,976,151	49,982,656	49,986,000
U.S. Treasuries	912796C98	TREASURY BILL	10/22/2020	3/23/2021	0.00	50,000,000	49,978,361	49,984,056	49,986,000
U.S. Treasuries	9127962F5	TREASURY BILL	9/24/2020	3/25/2021	0.00	25,000,000	24,987,108	24,991,925	24,992,500
U.S. Treasuries	9127962F5	TREASURY BILL	9/24/2020	3/25/2021	0.00	25,000,000	24,987,159	24,991,957	24,992,500
U.S. Treasuries	9127962F5	TREASURY BILL	11/30/2020	3/25/2021	0.00	50,000,000	49,986,184	49,986,304	49,985,000
U.S. Treasuries	9127962F5	TREASURY BILL	9/24/2020	3/25/2021	0.00	100,000,000	99,946,917	99,966,750	99,970,000
U.S. Treasuries	912796D22	TREASURY BILL	10/27/2020	3/30/2021	0.00	50,000,000	49,978,397	49,983,307	49,984,500
U.S. Treasuries	912796D22	TREASURY BILL	10/27/2020	3/30/2021	0.00	50,000,000	49,978,076	49,983,059	49,984,500
U.S. Treasuries	912796D22	TREASURY BILL	11/3/2020	3/30/2021	0.00	50,000,000	49,979,481	49,983,390	49,984,500
U.S. Treasuries	912828C57	US TREASURY	4/15/2019	3/31/2021	2.25	50,000,000	49,863,281	49,977,086	50,359,500
U.S. Treasuries	9127964P1	TREASURY BILL	10/1/2020	4/1/2021	0.00	50,000,000	49,974,090	49,982,774	49,983,500
U.S. Treasuries	9127964P1	TREASURY BILL	10/1/2020	4/1/2021	0.00	100,000,000	99,946,917	99,964,709	99,967,000
U.S. Treasuries	9127964X4	TREASURY BILL	10/8/2020	4/8/2021	0.00	50,000,000	49,972,826	49,980,889	49,984,000
U.S. Treasuries	9128284G2	US TREASURY	4/9/2019	4/15/2021	2.38	50,000,000	50,013,672	50,002,504	50,429,500
U.S. Treasuries	9128284G2	US TREASURY	12/9/2019	4/15/2021	2.38	50,000,000	50,462,891	50,126,755	50,429,500
U.S. Treasuries	9128284G2	US TREASURY	12/11/2019	4/15/2021	2.38	50,000,000	50,457,031	50,125,660	50,429,500
U.S. Treasuries	912796D97	TREASURY BILL	11/19/2020	4/20/2021	0.00	50,000,000	49,981,844	49,983,278	49,982,500

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U.S. Treasuries	9127962Q1	TREASURY BILL	10/22/2020	4/22/2021		0.00	50,000,000	49,973,332	49,979,193	49,982,000
U.S. Treasuries	912796F20	TREASURY BILL	11/24/2020	4/27/2021		0.00	50,000,000	49,981,392	49,982,238	49,981,000
U.S. Treasuries	9127964Z9	TREASURY BILL	10/29/2020	4/29/2021		0.00	50,000,000	49,974,596	49,979,202	49,981,500
U.S. Treasuries	9127965A3	TREASURY BILL	11/5/2020	5/6/2021		0.00	50,000,000	49,974,722	49,978,333	49,981,000
U.S. Treasuries	9127965A3	TREASURY BILL	11/5/2020	5/6/2021		0.00	50,000,000	49,975,228	49,978,767	49,981,000
U.S. Treasuries	9127965A3	TREASURY BILL	11/5/2020	5/6/2021		0.00	50,000,000	49,976,618	49,979,958	49,981,000
U.S. Treasuries	912796A25	TREASURY BILL	11/12/2020	5/13/2021		0.00	150,000,000	149,916,584	149,925,292	149,940,000
U.S. Treasuries	9127962Y4	TREASURY BILL	10/21/2020	5/20/2021		0.00	50,000,000	49,970,694	49,976,389	49,979,000
U.S. Treasuries	9127962Y4	TREASURY BILL	11/19/2020	5/20/2021		0.00	100,000,000	99,949,444	99,952,777	99,958,000
U.S. Treasuries	9128284T4	US TREASURY	11/26/2019	6/15/2021		2.63	50,000,000	50,732,422	50,253,183	50,683,500
U.S. Treasuries	9128284T4	US TREASURY	11/27/2019	6/15/2021		2.63	50,000,000	50,744,141	50,257,688	50,683,500
U.S. Treasuries	9128284T4	US TREASURY	12/11/2019	6/15/2021		2.63	50,000,000	50,697,266	50,247,580	50,683,500
U.S. Treasuries	9128284T4	US TREASURY	12/18/2019	6/15/2021		2.63	50,000,000	50,714,844	50,257,081	50,683,500
U.S. Treasuries	9128284T4	US TREASURY	11/10/2020	6/15/2021		2.63	50,000,000	51,280,738	50,677,419	50,683,500
U.S. Treasuries	9128287A2	US TREASURY	11/8/2019	6/30/2021		1.63	50,000,000	49,933,594	49,976,647	50,453,000
U.S. Treasuries	9128287A2	US TREASURY	12/3/2019	6/30/2021		1.63	50,000,000	49,968,750	49,988,533	50,453,000
U.S. Treasuries	9128287A2	US TREASURY	12/9/2019	6/30/2021		1.63	50,000,000	49,978,516	49,992,033	50,453,000
U.S. Treasuries	9128287A2	US TREASURY	10/23/2020	6/30/2021		1.63	50,000,000	50,771,484	50,436,836	50,453,000
U.S. Treasuries	912828S27	US TREASURY	8/15/2017	6/30/2021		1.13	25,000,000	24,519,531	24,928,354	25,150,500
U.S. Treasuries	912828S27	US TREASURY	11/5/2020	6/30/2021		1.13	50,000,000	50,527,683	50,295,606	50,301,000
U.S. Treasuries	912828Y20	US TREASURY	12/12/2019	7/15/2021		2.63	50,000,000	50,728,516	50,283,381	50,791,000
U.S. Treasuries	912828YC8	US TREASURY	12/9/2019	8/31/2021		1.50	50,000,000	49,865,234	49,941,694	50,523,500
U.S. Treasuries	9127964L0	TREASURY BILL	10/29/2020	9/9/2021		0.00	50,000,000	49,951,438	49,956,525	49,958,000
U.S. Treasuries	9127964L0	TREASURY BILL	11/10/2020	9/9/2021		0.00	50,000,000	49,956,865	49,959,854	49,958,000
U.S. Treasuries	9128285A4	US TREASURY	11/19/2020	9/15/2021		2.75	50,000,000	51,328,924	51,038,750	51,031,500
U.S. Treasuries	912828T34	US TREASURY	12/11/2019	9/30/2021		1.13	50,000,000	49,498,047	49,769,208	50,426,000
U.S. Treasuries	9127964V8	TREASURY BILL	10/29/2020	10/7/2021		0.00	50,000,000	49,944,977	49,950,271	49,955,500
U.S. Treasuries	9127964V8	TREASURY BILL	10/29/2020	10/7/2021		0.00	50,000,000	49,945,216	49,950,486	49,955,500
U.S. Treasuries	9128285F3	US TREASURY	10/29/2020	10/15/2021		2.88	50,000,000	51,373,648	51,194,411	51,207,000
U.S. Treasuries	912828T67	US TREASURY	11/10/2016	10/31/2021		1.25	50,000,000	49,574,219	49,921,690	50,513,500
U.S. Treasuries	9127964W6	TREASURY BILL	11/5/2020	11/4/2021		0.00	23,860,000	23,827,431	23,829,757	23,835,424
U.S. Treasuries	9127964W6	TREASURY BILL	11/5/2020	11/4/2021		0.00	50,000,000	49,930,486	49,935,451	49,948,500
U.S. Treasuries	9127964W6	TREASURY BILL	11/10/2020	11/4/2021		0.00	50,000,000	49,940,167	49,943,667	49,948,500
U.S. Treasuries	9127964W6	TREASURY BILL	11/19/2020	11/4/2021		0.00	50,000,000	49,951,389	49,953,056	49,948,500
U.S. Treasuries	912828U65	US TREASURY	12/13/2016	11/30/2021		1.75	100,000,000	99,312,500	99,861,969	101,641,000
U.S. Treasuries	912828U81	US TREASURY	11/22/2019	12/31/2021		2.00	50,000,000	50,402,344	50,206,397	51,017,500
U.S. Treasuries	912828XW5	US TREASURY	8/15/2017	6/30/2022		1.75	25,000,000	24,977,539	24,992,732	25,636,750
U.S. Treasuries	912828S35	US TREASURY	1/9/2020	6/30/2023		1.38	50,000,000	49,605,469	49,707,213	51,554,500
U.S. Treasuries	912828WE6	US TREASURY	12/17/2019	11/15/2023		2.75	50,000,000	51,960,938	51,480,652	53,785,000
Subtotals						0.34	\$ 6,759,860,000	\$ 6,767,884,844	\$ 6,764,522,578	\$ 6,780,277,154
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	12/13/2017	12/11/2020		1.88	\$ 10,000,000	\$ 9,957,600	\$ 9,999,612	\$ 10,004,600
Federal Agencies	3132X0ZY0	FARMER MAC	12/15/2017	12/15/2020		2.05	12,750,000	12,741,458	12,749,891	12,759,690
Federal Agencies	313384T74	FED HOME LN DISCOUNT NT	6/19/2020	12/18/2020		0.00	25,000,000	24,978,514	24,997,993	24,999,250
Federal Agencies	313384T74	FED HOME LN DISCOUNT NT	6/19/2020	12/18/2020		0.00	25,000,000	24,978,514	24,997,993	24,999,250
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020		0.34	50,000,000	50,000,000	50,000,000	50,005,500
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020		0.48	100,000,000	100,000,000	100,000,000	100,022,000
Federal Agencies	313384V30	FED HOME LN DISCOUNT NT	7/7/2020	12/30/2020		0.00	50,000,000	49,959,911	49,993,394	49,997,500
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	1/11/2019	1/11/2021		2.55	100,000,000	99,934,000	99,996,298	100,272,000
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	4/16/2018	2/12/2021		2.35	50,000,000	49,673,710	49,976,942	50,223,500

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	Market Value
				Date					Book Value	
Federal Agencies	3137EAE9	FREDDIE MAC	2/16/2018	2/16/2021		2.38	22,000,000	21,941,920	21,995,920	22,104,720
Federal Agencies	313385CJ3	FED HOME LN DISCOUNT NT	8/28/2020	2/26/2021		0.00	47,000,000	46,972,675	46,986,938	46,989,660
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021		2.55	50,000,000	49,975,000	49,996,580	50,334,000
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	3/11/2019	3/11/2021		2.55	50,000,000	49,975,000	49,996,580	50,334,000
Federal Agencies	313385DD5	FED HOME LN DISCOUNT NT	10/13/2020	3/17/2021		0.00	10,000,000	9,994,833	9,996,467	9,997,400
Federal Agencies	3133EKR99	FEDERAL FARM CREDIT BANK	10/3/2019	3/25/2021		0.26	90,000,000	89,982,000	89,996,193	90,033,300
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021		2.60	6,350,000	6,343,079	6,349,255	6,401,054
Federal Agencies	3132X0Q53	FARMER MAC	3/29/2018	3/29/2021		2.60	20,450,000	20,427,710	20,447,600	20,614,418
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021		2.23	25,000,000	24,916,500	24,985,722	25,179,500
Federal Agencies	3133EKFP6	FEDERAL FARM CREDIT BANK	4/5/2019	4/5/2021		2.23	25,000,000	24,917,500	24,985,893	25,179,500
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	5/22/2018	5/10/2021		2.70	17,700,000	17,653,095	17,693,077	17,903,196
Federal Agencies	313385GB6	FED HOME LN DISCOUNT NT	11/30/2020	5/26/2021		0.00	50,000,000	49,977,875	49,978,000	49,978,000
Federal Agencies	3135G0U35	FANNIE MAE	6/25/2018	6/22/2021		2.75	25,000,000	24,994,250	24,998,932	25,368,500
Federal Agencies	313313HN1	FED FARM CRD DISCOUNT NT	11/12/2020	6/30/2021		0.00	25,000,000	24,982,431	24,983,882	24,986,750
Federal Agencies	313313KX5	FED FARM CRD DISCOUNT NT	11/25/2020	8/26/2021		0.00	50,000,000	49,961,945	49,962,778	49,963,000
Federal Agencies	313313LE6	FED FARM CRD DISCOUNT NT	11/16/2020	9/2/2021		0.00	10,000,000	9,990,333	9,990,833	9,992,400
Federal Agencies	313313MK1	FED FARM CRD DISCOUNT NT	11/18/2020	10/1/2021		0.00	5,000,000	4,994,717	4,994,933	4,995,350
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/7/2021		1.38	25,000,000	25,000,000	25,000,000	25,268,250
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	10/19/2018	10/19/2021		3.00	25,000,000	24,980,900	24,994,389	25,637,250
Federal Agencies	313313NF1	FED FARM CRD DISCOUNT NT	11/19/2020	10/21/2021		0.00	16,000,000	15,983,573	15,984,160	15,984,160
Federal Agencies	313313NK0	FED FARM CRD DISCOUNT NT	11/23/2020	10/25/2021		0.00	20,000,000	19,979,467	19,979,956	19,980,000
Federal Agencies	313313NK0	FED FARM CRD DISCOUNT NT	11/30/2020	10/25/2021		0.00	50,000,000	49,949,736	49,949,889	49,950,000
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	14,500,000	14,500,000	14,500,000	14,666,315
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021		1.38	15,000,000	15,000,000	15,000,000	15,172,050
Federal Agencies	3133ELWS9	FEDERAL FARM CREDIT BANK	4/15/2020	10/25/2021		0.40	50,000,000	49,992,387	49,995,525	50,129,000
Federal Agencies	3133ELWS9	FEDERAL FARM CREDIT BANK	4/15/2020	10/25/2021		0.40	50,000,000	49,992,387	49,995,525	50,129,000
Federal Agencies	313313NN4	FED FARM CRD DISCOUNT NT	11/24/2020	10/28/2021		0.00	50,000,000	49,953,056	49,954,028	49,949,500
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	11/15/2018	11/15/2021		3.05	50,000,000	49,950,000	49,984,078	51,416,500
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	11/8/2019	11/19/2021		1.63	17,000,000	16,970,930	16,986,170	17,250,240
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	11/8/2019	11/19/2021		1.63	25,000,000	24,957,250	24,979,662	25,368,000
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	11/8/2019	11/19/2021		1.63	25,000,000	24,957,250	24,979,662	25,368,000
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	11/8/2019	11/19/2021		1.63	45,000,000	44,923,050	44,963,392	45,662,400
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	11/8/2019	11/19/2021		1.63	50,000,000	49,914,500	49,959,324	50,736,000
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	3/19/2020	12/17/2021		2.80	19,000,000	19,677,730	19,404,726	19,521,740
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,974,250	24,991,049	25,686,500
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,974,250	24,991,049	25,686,500
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	12/17/2018	12/17/2021		2.80	25,000,000	24,964,250	24,987,572	25,686,500
Federal Agencies	3130AHSR5	FEDERAL HOME LOAN BANK	12/20/2019	12/20/2021		1.63	22,500,000	22,475,700	22,487,235	22,852,575
Federal Agencies	3133ELTN4	FEDERAL FARM CREDIT BANK	3/18/2020	1/18/2022		0.53	50,000,000	49,886,500	49,930,141	50,191,500
Federal Agencies	3133ELTN4	FEDERAL FARM CREDIT BANK	3/23/2020	1/18/2022		0.53	63,450,000	63,289,472	63,350,453	63,693,014
Federal Agencies	3133ELKN3	FEDERAL FARM CREDIT BANK	1/28/2020	1/28/2022		1.55	100,000,000	99,992,000	99,995,371	101,637,000
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	2/19/2019	2/14/2022		2.53	20,700,000	20,682,612	20,692,987	21,287,673
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	3/1/2019	3/1/2022		2.55	10,000,000	9,997,186	9,998,832	10,295,900
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022		2.50	17,780,000	17,848,986	17,809,952	18,312,689
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	4/5/2019	3/11/2022		2.50	40,000,000	40,158,360	40,068,756	41,198,400
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022		2.47	26,145,000	26,226,050	26,180,417	26,916,278
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	4/8/2019	3/14/2022		2.47	45,500,000	45,634,680	45,558,852	46,842,250
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	3/25/2020	3/25/2022		0.70	25,000,000	24,999,000	24,999,344	25,169,750
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	3/25/2020	3/25/2022		0.70	25,000,000	24,993,000	24,995,407	25,169,750
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	3/25/2020	3/25/2022		0.70	25,000,000	24,996,000	24,997,375	25,169,750

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity		Coupon	Par Value	Book Value	Amortized	
				Date					Book Value	Market Value
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	3/25/2020	3/25/2022		0.70	25,000,000	24,983,250	24,989,009	25,169,750
Federal Agencies	3135G0T45	FANNIE MAE	6/6/2017	4/5/2022		1.88	25,000,000	25,072,250	25,020,069	25,581,750
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	25,000,000	24,918,000	24,962,816	25,731,500
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	50,000,000	49,836,000	49,925,631	51,463,000
Federal Agencies	3135G0V59	FANNIE MAE	4/12/2019	4/12/2022		2.25	50,000,000	49,836,000	49,925,631	51,463,000
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	4/18/2019	4/18/2022		2.35	50,000,000	49,969,500	49,986,002	51,497,500
Federal Agencies	3133EKLR5	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022		2.25	25,000,000	24,949,250	24,975,412	25,753,500
Federal Agencies	3133EKLR5	FEDERAL FARM CREDIT BANK	5/16/2019	5/16/2022		2.25	35,000,000	34,928,950	34,965,577	36,054,900
Federal Agencies	3133EHLY7	FEDERAL FARM CREDIT BANK	6/6/2017	6/2/2022		1.88	50,000,000	50,059,250	50,017,821	51,267,000
Federal Agencies	3133EHLY7	FEDERAL FARM CREDIT BANK	6/9/2017	6/2/2022		1.88	50,000,000	49,997,500	49,999,247	51,267,000
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	12/16/2019	6/15/2022		1.63	20,000,000	19,998,940	19,999,348	20,443,600
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	12/16/2019	6/15/2022		1.63	25,000,000	24,998,676	24,999,185	25,554,500
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	12/16/2019	6/15/2022		1.63	25,000,000	24,998,676	24,999,185	25,554,500
Federal Agencies	3133EHZP1	FEDERAL FARM CREDIT BANK	3/18/2020	9/20/2022		1.85	25,000,000	25,718,750	25,516,307	25,753,500
Federal Agencies	3133ELVL5	FEDERAL FARM CREDIT BANK	4/3/2020	10/3/2022		0.70	40,000,000	39,990,000	39,992,651	40,383,200
Federal Agencies	3133ELJH8	FEDERAL FARM CREDIT BANK	3/25/2020	1/23/2023		1.60	10,140,000	10,384,141	10,324,876	10,449,980
Federal Agencies	3133ELNE0	FEDERAL FARM CREDIT BANK	3/18/2020	2/14/2024		1.43	20,495,000	20,950,604	20,868,289	21,269,096
Federal Agencies	3133ELCP7	FEDERAL FARM CREDIT BANK	12/3/2019	12/3/2024		1.63	25,000,000	24,960,000	24,967,969	26,298,500
Federal Agencies	3137EAEP0	FREDDIE MAC	2/14/2020	2/12/2025		1.50	5,000,000	4,996,150	4,996,764	5,234,200
Federal Agencies	3137EAEP0	FREDDIE MAC	2/14/2020	2/12/2025		1.50	5,000,000	4,996,150	4,996,764	5,234,200
Federal Agencies	3137EAEP0	FREDDIE MAC	2/14/2020	2/12/2025		1.50	5,000,000	4,996,150	4,996,764	5,234,200
Federal Agencies	3137EAEP0	FREDDIE MAC	2/14/2020	2/12/2025		1.50	15,000,000	14,988,450	14,990,292	15,702,600
Federal Agencies	3137EAEP0	FREDDIE MAC	2/14/2020	2/12/2025		1.50	50,000,000	49,961,500	49,967,639	52,342,000
Federal Agencies	3133ELQY3	FEDERAL FARM CREDIT BANK	3/23/2020	3/3/2025		1.21	16,000,000	15,990,720	15,992,020	16,570,720
Federal Agencies	3133ELQY3	FEDERAL FARM CREDIT BANK	3/23/2020	3/3/2025		1.21	24,000,000	23,964,240	23,969,250	24,856,080
Subtotals						1.28	\$ 2,739,460,000	\$ 2,739,442,174	\$ 2,740,041,500	\$ 2,777,752,247
State/Local Agencies	13063DGA0	CALIFORNIA ST	4/25/2018	4/1/2021		2.80	\$ 33,000,000	\$ 33,001,320	\$ 33,000,149	\$ 33,276,210
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RES	2/6/2017	5/1/2021		1.71	21,967,414	21,595,725	21,931,087	22,103,832
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	8/9/2016	5/15/2021		1.91	1,769,000	1,810,695	1,772,954	1,774,572
Subtotals						2.35	\$ 56,736,414	\$ 56,407,741	\$ 56,704,190	\$ 57,154,614
Public Time Deposits	PPE504BU6	SAN FRANCISCO CREDIT UNION	6/4/2020	12/1/2020		0.22	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Public Time Deposits	PPE505CM0	BANK OF SAN FRANCISCO	6/8/2020	12/7/2020		0.20	5,000,000	5,000,000	5,000,000	5,000,000
Public Time Deposits	PPE808900	BRIDGE BANK	6/23/2020	12/23/2020		0.22	10,000,000	10,000,000	10,000,000	10,000,000
Public Time Deposits	PPE20ZJV4	BANK OF SAN FRANCISCO	9/21/2020	3/22/2021		0.16	10,000,000	10,000,000	10,000,000	10,000,000
Public Time Deposits	PPEF10AD0	BRIDGE BANK	9/21/2020	3/22/2021		0.16	10,000,000	10,000,000	10,000,000	10,000,000
Subtotals						0.19	\$ 45,000,000	\$ 45,000,000	\$ 45,000,000	\$ 45,000,000
Negotiable CDs	78012URS6	ROYAL BANK OF CANADA NY	12/3/2019	12/3/2020		0.36	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000	\$ 35,000,937
Negotiable CDs	06367BBD0	BANK OF MONTREAL CHICAGO	12/3/2019	12/4/2020		1.85	50,000,000	50,000,000	50,000,000	50,010,052
Negotiable CDs	96130AEP9	WESTPAC BANKING CORP NY	12/6/2019	12/9/2020		0.39	50,000,000	50,000,000	50,000,000	50,004,397
Negotiable CDs	96130AET1	WESTPAC BANKING CORP NY	12/13/2019	12/14/2020		1.86	75,000,000	75,000,000	75,000,000	75,053,061
Negotiable CDs	89114NFY6	TORONTO DOMINION BANK NY	1/23/2020	1/6/2021		1.73	70,000,000	70,000,000	70,000,000	70,121,538
Negotiable CDs	06367BFR5	BANK OF MONTREAL CHICAGO	1/29/2020	1/28/2021		0.27	50,000,000	50,000,000	50,000,000	50,019,030
Negotiable CDs	06367BJF7	BANK OF MONTREAL CHICAGO	3/10/2020	3/1/2021		0.53	100,000,000	100,000,000	100,000,000	100,108,456
Negotiable CDs	78012UTJ4	ROYAL BANK OF CANADA NY	3/12/2020	3/15/2021		0.89	100,000,000	100,000,000	100,000,000	100,232,816
Subtotals						1.02	\$ 530,000,000	\$ 530,000,000	\$ 530,000,000	\$ 530,550,285

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	1/8/2019	1/8/2021	3.05	\$ 5,000,000	\$ 4,997,000	\$ 4,999,844	\$ 5,014,750
Subtotals					3.05	\$ 5,000,000	\$ 4,997,000	\$ 4,999,844	\$ 5,014,750
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	11/30/2020	12/1/2020	0.02	\$ 10,603,688	\$ 10,603,688	\$ 10,603,688	\$ 10,603,688
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PF	11/30/2020	12/1/2020	0.02	631,055,344	631,055,344	631,055,344	631,055,344
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	11/30/2020	12/1/2020	0.03	10,544,928	10,544,928	10,544,928	10,544,928
Money Market Funds	31607A703	FIDELITY INST GOV FUND	11/30/2020	12/1/2020	0.02	367,326,599	367,326,599	367,326,599	367,326,599
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUN	11/30/2020	12/1/2020	0.02	11,384,784	11,384,784	11,384,784	11,384,784
Subtotals					0.02	\$ 1,030,915,342	\$ 1,030,915,342	\$ 1,030,915,342	\$ 1,030,915,342
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	1/25/2018	1/25/2021	2.25	\$ 50,000,000	\$ 49,853,000	\$ 49,992,623	\$ 50,154,500
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	4/19/2018	4/19/2021	2.63	45,000,000	44,901,000	44,987,444	45,405,450
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	5/16/2018	4/19/2021	2.63	50,000,000	49,693,972	49,960,208	50,450,500
Supranationals	459515HP0	INTL FINANCE CORP DISC	11/23/2020	7/1/2021	0.00	20,000,000	19,989,000	19,989,400	19,988,200
Supranationals	459515HP0	INTL FINANCE CORP DISC	11/17/2020	7/1/2021	0.00	35,000,000	34,978,028	34,979,389	34,979,350
Supranationals	459515HP0	INTL FINANCE CORP DISC	11/24/2020	7/1/2021	0.00	45,000,000	44,975,363	44,976,150	44,973,450
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	5/23/2018	7/20/2021	1.13	12,135,000	11,496,942	12,007,278	12,206,475
Supranationals	459058GH0	INTL BK RECON & DEVELOP	7/25/2018	7/23/2021	2.75	50,000,000	49,883,000	49,974,974	50,823,500
Supranationals	459058HV8	INTL BK RECON & DEVELOP	1/28/2020	1/28/2025	2.05	25,000,000	25,000,000	25,000,000	25,053,250
Supranationals	459058HV8	INTL BK RECON & DEVELOP	1/28/2020	1/28/2025	2.05	25,000,000	25,000,000	25,000,000	25,053,250
Supranationals	459058HV8	INTL BK RECON & DEVELOP	1/28/2020	1/28/2025	2.05	50,000,000	50,000,000	50,000,000	50,106,500
Subtotals					1.77	\$ 407,135,000	\$ 405,770,303	\$ 406,867,466	\$ 409,194,425
Grand Totals					0.63	\$ 11,574,106,756	\$ 11,580,417,405	\$ 11,579,050,921	\$ 11,635,858,818

Monthly Investment Earnings

Pooled Fund

For month ended November 30, 2020

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity		Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
							Date	Date				
U.S. Treasuries	9127964Q9	TREASURY BILL	\$ -	0.00	0.18	6/11/20	11/3/20		\$ -	\$ 500	\$ -	\$ 500
U.S. Treasuries	9127964Q9	TREASURY BILL	-	0.00	0.17	6/15/20	11/3/20		-	481	-	481
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.18	6/9/20	11/5/20		-	974	-	974
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.09	8/4/20	11/5/20		-	250	-	250
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.09	8/6/20	11/5/20		-	250	-	250
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.08	9/23/20	11/5/20		-	444	-	444
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.07	11/3/20	11/5/20		-	195	-	195
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.07	11/3/20	11/5/20		-	194	-	194
U.S. Treasuries	912796TP4	TREASURY BILL	-	0.00	0.07	11/3/20	11/5/20		-	194	-	194
U.S. Treasuries	9127964R7	TREASURY BILL	-	0.00	0.17	6/12/20	11/10/20		-	2,338	-	2,338
U.S. Treasuries	9127964R7	TREASURY BILL	-	0.00	0.09	9/28/20	11/10/20		-	544	-	544
U.S. Treasuries	9127964R7	TREASURY BILL	-	0.00	0.08	10/28/20	11/10/20		-	1,406	-	1,406
U.S. Treasuries	9127962Z1	TREASURY BILL	-	0.00	0.11	8/13/20	11/12/20		-	1,604	-	1,604
U.S. Treasuries	9127962Z1	TREASURY BILL	-	0.00	0.07	11/3/20	11/12/20		-	1,800	-	1,800
U.S. Treasuries	9127962Z1	TREASURY BILL	-	0.00	0.08	11/5/20	11/12/20		-	729	-	729
U.S. Treasuries	9127964S5	TREASURY BILL	-	0.00	0.18	6/16/20	11/17/20		-	4,000	-	4,000
U.S. Treasuries	9127964S5	TREASURY BILL	-	0.00	0.18	6/16/20	11/17/20		-	4,022	-	4,022
U.S. Treasuries	9127964S5	TREASURY BILL	-	0.00	0.07	10/27/20	11/17/20		-	1,556	-	1,556
U.S. Treasuries	9127963A5	TREASURY BILL	-	0.00	0.12	7/21/20	11/19/20		-	1,438	-	1,438
U.S. Treasuries	9127963A5	TREASURY BILL	-	0.00	0.12	7/27/20	11/19/20		-	1,438	-	1,438
U.S. Treasuries	9127963A5	TREASURY BILL	-	0.00	0.11	8/20/20	11/19/20		-	2,625	-	2,625
U.S. Treasuries	9127963A5	TREASURY BILL	-	0.00	0.08	9/30/20	11/19/20		-	1,888	-	1,888
U.S. Treasuries	9127963A5	TREASURY BILL	-	0.00	0.04	11/18/20	11/19/20		-	56	-	56
U.S. Treasuries	9127964T3	TREASURY BILL	-	0.00	0.16	6/25/20	11/24/20		-	2,516	-	2,516
U.S. Treasuries	9127964T3	TREASURY BILL	-	0.00	0.15	7/6/20	11/24/20		-	4,792	-	4,792
U.S. Treasuries	9127964T3	TREASURY BILL	-	0.00	0.10	8/10/20	11/24/20		-	1,525	-	1,525
U.S. Treasuries	9127964T3	TREASURY BILL	-	0.00	0.07	11/3/20	11/24/20		-	2,115	-	2,115
U.S. Treasuries	9127964U0	TREASURY BILL	25,000,000	0.00	0.08	11/10/20	12/1/20		-	1,094	-	1,094
U.S. Treasuries	9127964U0	TREASURY BILL	50,000,000	0.00	0.08	11/17/20	12/1/20		-	1,565	-	1,565
U.S. Treasuries	912796TU3	TREASURY BILL	50,000,000	0.00	0.11	9/3/20	12/3/20		-	4,375	-	4,375
U.S. Treasuries	9127963J6	TREASURY BILL	25,000,000	0.00	0.17	6/15/20	12/10/20		-	3,583	-	3,583
U.S. Treasuries	9127963J6	TREASURY BILL	25,000,000	0.00	0.17	6/15/20	12/10/20		-	3,583	-	3,583
U.S. Treasuries	9127963J6	TREASURY BILL	50,000,000	0.00	0.18	6/15/20	12/10/20		-	7,500	-	7,500
U.S. Treasuries	9127965C9	TREASURY BILL	50,000,000	0.00	0.08	11/17/20	12/15/20		-	1,517	-	1,517
U.S. Treasuries	9128283L2	US TREASURY	50,000,000	1.88	1.63	11/18/19	12/15/20		76,844	(9,840)	-	67,004
U.S. Treasuries	9128283L2	US TREASURY	50,000,000	1.88	1.65	11/26/19	12/15/20		76,844	(9,284)	-	67,561
U.S. Treasuries	9127963K3	TREASURY BILL	50,000,000	0.00	0.16	6/19/20	12/17/20		-	6,771	-	6,771
U.S. Treasuries	9127965D7	TREASURY BILL	50,000,000	0.00	0.08	11/17/20	12/22/20		-	1,556	-	1,556
U.S. Treasuries	9127963L1	TREASURY BILL	25,000,000	0.00	0.16	6/29/20	12/24/20		-	3,385	-	3,385
U.S. Treasuries	9127963L1	TREASURY BILL	50,000,000	0.00	0.15	7/2/20	12/24/20		-	6,167	-	6,167
U.S. Treasuries	9127963L1	TREASURY BILL	50,000,000	0.00	0.11	8/27/20	12/24/20		-	4,375	-	4,375
U.S. Treasuries	9127965F2	TREASURY BILL	25,000,000	0.00	0.13	7/28/20	12/29/20		-	2,658	-	2,658
U.S. Treasuries	9127965F2	TREASURY BILL	50,000,000	0.00	0.13	7/28/20	12/29/20		-	5,417	-	5,417
U.S. Treasuries	912796TY5	TREASURY BILL	36,000,000	0.00	0.12	7/21/20	12/31/20		-	3,600	-	3,600
U.S. Treasuries	912828N48	US TREASURY	50,000,000	1.75	1.64	11/22/19	12/31/20		71,332	(4,340)	-	66,991
U.S. Treasuries	912796A58	TREASURY BILL	50,000,000	0.00	0.10	8/4/20	1/5/21		-	4,083	-	4,083
U.S. Treasuries	912796A58	TREASURY BILL	50,000,000	0.00	0.10	8/4/20	1/5/21		-	4,208	-	4,208
U.S. Treasuries	912796A58	TREASURY BILL	50,000,000	0.00	0.08	11/17/20	1/5/21		-	1,595	-	1,595
U.S. Treasuries	9127963T4	TREASURY BILL	50,000,000	0.00	0.08	10/29/20	1/7/21		-	3,438	-	3,438
U.S. Treasuries	912796A66	TREASURY BILL	25,000,000	0.00	0.11	8/11/20	1/12/21		-	2,198	-	2,198
U.S. Treasuries	912796A66	TREASURY BILL	25,000,000	0.00	0.11	8/11/20	1/12/21		-	2,271	-	2,271
U.S. Treasuries	912796A66	TREASURY BILL	25,000,000	0.00	0.09	9/29/20	1/12/21		-	1,875	-	1,875
U.S. Treasuries	912796A66	TREASURY BILL	50,000,000	0.00	0.10	8/27/20	1/12/21		-	4,250	-	4,250
U.S. Treasuries	9127963U1	TREASURY BILL	25,000,000	0.00	0.10	8/31/20	1/14/21		-	2,116	-	2,116
U.S. Treasuries	9127963U1	TREASURY BILL	25,000,000	0.00	0.10	10/15/20	1/14/21		-	2,000	-	2,000
U.S. Treasuries	9127963U1	TREASURY BILL	50,000,000	0.00	0.15	7/16/20	1/14/21		-	6,042	-	6,042

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	2.57	3/4/19	1/15/21	81,522	22,562	-	104,084
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	1.63	11/18/19	1/15/21	81,522	(14,925)	-	66,597
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	1.63	11/22/19	1/15/21	81,522	(14,927)	-	66,594
U.S. Treasuries	9128283Q1	US TREASURY	50,000,000	2.00	1.68	12/3/19	1/15/21	81,522	(12,893)	-	68,628
U.S. Treasuries	912796A74	TREASURY BILL	25,000,000	0.00	0.12	8/18/20	1/19/21	-	2,412	-	2,412
U.S. Treasuries	912796A74	TREASURY BILL	25,000,000	0.00	0.10	8/26/20	1/19/21	-	2,116	-	2,116
U.S. Treasuries	912796A74	TREASURY BILL	50,000,000	0.00	0.10	8/27/20	1/19/21	-	4,250	-	4,250
U.S. Treasuries	912796A74	TREASURY BILL	100,000,000	0.00	0.07	11/24/20	1/19/21	-	1,361	-	1,361
U.S. Treasuries	9127963V9	TREASURY BILL	25,000,000	0.00	0.13	7/24/20	1/21/21	-	2,625	-	2,625
U.S. Treasuries	9127963V9	TREASURY BILL	25,000,000	0.00	0.13	7/27/20	1/21/21	-	2,625	-	2,625
U.S. Treasuries	9127963V9	TREASURY BILL	25,000,000	0.00	0.12	7/28/20	1/21/21	-	2,521	-	2,521
U.S. Treasuries	912796A82	TREASURY BILL	50,000,000	0.00	0.12	8/25/20	1/26/21	-	4,792	-	4,792
U.S. Treasuries	912796A82	TREASURY BILL	50,000,000	0.00	0.11	8/25/20	1/26/21	-	4,688	-	4,688
U.S. Treasuries	912796A82	TREASURY BILL	50,000,000	0.00	0.10	10/13/20	1/26/21	-	4,275	-	4,275
U.S. Treasuries	912796B65	TREASURY BILL	50,000,000	0.00	0.11	9/1/20	2/2/21	-	4,625	-	4,625
U.S. Treasuries	912796B65	TREASURY BILL	50,000,000	0.00	0.12	9/4/20	2/2/21	-	4,792	-	4,792
U.S. Treasuries	912796B65	TREASURY BILL	50,000,000	0.00	0.11	10/15/20	2/2/21	-	4,375	-	4,375
U.S. Treasuries	9127963W7	TREASURY BILL	25,000,000	0.00	0.11	8/10/20	2/4/21	-	2,312	-	2,312
U.S. Treasuries	9127963W7	TREASURY BILL	25,000,000	0.00	0.12	8/18/20	2/4/21	-	2,396	-	2,396
U.S. Treasuries	9127963W7	TREASURY BILL	50,000,000	0.00	0.11	8/6/20	2/4/21	-	4,375	-	4,375
U.S. Treasuries	912796B73	TREASURY BILL	50,000,000	0.00	0.12	9/8/20	2/9/21	-	4,896	-	4,896
U.S. Treasuries	912796B73	TREASURY BILL	50,000,000	0.00	0.10	9/29/20	2/9/21	-	3,958	-	3,958
U.S. Treasuries	9127964C0	TREASURY BILL	25,000,000	0.00	0.11	8/24/20	2/11/21	-	2,188	-	2,188
U.S. Treasuries	9127964C0	TREASURY BILL	25,000,000	0.00	0.09	9/28/20	2/11/21	-	1,896	-	1,896
U.S. Treasuries	9127964C0	TREASURY BILL	50,000,000	0.00	0.12	8/13/20	2/11/21	-	5,000	-	5,000
U.S. Treasuries	912796B81	TREASURY BILL	50,000,000	0.00	0.09	11/4/20	2/16/21	-	3,394	-	3,394
U.S. Treasuries	9127964D8	TREASURY BILL	25,000,000	0.00	0.11	8/24/20	2/18/21	-	2,333	-	2,333
U.S. Treasuries	9127964D8	TREASURY BILL	25,000,000	0.00	0.10	8/31/20	2/18/21	-	2,177	-	2,177
U.S. Treasuries	9127964D8	TREASURY BILL	50,000,000	0.00	0.12	8/20/20	2/18/21	-	5,000	-	5,000
U.S. Treasuries	912796B99	TREASURY BILL	50,000,000	0.00	0.11	9/22/20	2/23/21	-	4,479	-	4,479
U.S. Treasuries	912796B99	TREASURY BILL	50,000,000	0.00	0.10	9/22/20	2/23/21	-	4,004	-	4,004
U.S. Treasuries	912796B99	TREASURY BILL	50,000,000	0.00	0.10	9/30/20	2/23/21	-	3,979	-	3,979
U.S. Treasuries	912796B99	TREASURY BILL	50,000,000	0.00	0.10	10/20/20	2/23/21	-	4,250	-	4,250
U.S. Treasuries	912796XE4	TREASURY BILL	50,000,000	0.00	0.11	8/27/20	2/25/21	-	4,625	-	4,625
U.S. Treasuries	912796XE4	TREASURY BILL	50,000,000	0.00	0.10	9/21/20	2/25/21	-	4,232	-	4,232
U.S. Treasuries	912796XE4	TREASURY BILL	100,000,000	0.00	0.12	8/27/20	2/25/21	-	10,000	-	10,000
U.S. Treasuries	912796C23	TREASURY BILL	25,000,000	0.00	0.10	9/30/20	3/2/21	-	1,990	-	1,990
U.S. Treasuries	912796C23	TREASURY BILL	25,000,000	0.00	0.10	9/30/20	3/2/21	-	2,031	-	2,031
U.S. Treasuries	912796C23	TREASURY BILL	50,000,000	0.00	0.10	9/29/20	3/2/21	-	4,208	-	4,208
U.S. Treasuries	912796C23	TREASURY BILL	50,000,000	0.00	0.11	9/29/20	3/2/21	-	4,375	-	4,375
U.S. Treasuries	9127964F3	TREASURY BILL	25,000,000	0.00	0.11	9/4/20	3/4/21	-	2,313	-	2,313
U.S. Treasuries	9127964F3	TREASURY BILL	150,000,000	0.00	0.12	9/3/20	3/4/21	-	14,375	-	14,375
U.S. Treasuries	912796C72	TREASURY BILL	50,000,000	0.00	0.10	10/15/20	3/9/21	-	4,167	-	4,167
U.S. Treasuries	912796C72	TREASURY BILL	50,000,000	0.00	0.10	10/15/20	3/9/21	-	4,167	-	4,167
U.S. Treasuries	9127964M8	TREASURY BILL	100,000,000	0.00	0.13	9/10/20	3/11/21	-	10,417	-	10,417
U.S. Treasuries	9128284B3	US TREASURY	50,000,000	2.38	1.64	11/22/19	3/15/21	98,412	(29,603)	-	68,809
U.S. Treasuries	9128284B3	US TREASURY	50,000,000	2.38	1.66	12/6/19	3/15/21	98,412	(28,982)	-	69,430
U.S. Treasuries	912796C80	TREASURY BILL	50,000,000	0.00	0.11	10/13/20	3/16/21	-	4,588	-	4,588
U.S. Treasuries	912796C80	TREASURY BILL	50,000,000	0.00	0.11	10/13/20	3/16/21	-	4,688	-	4,688
U.S. Treasuries	912796C80	TREASURY BILL	50,000,000	0.00	0.11	10/15/20	3/16/21	-	4,708	-	4,708
U.S. Treasuries	9127964N6	TREASURY BILL	50,000,000	0.00	0.11	9/17/20	3/18/21	-	4,583	-	4,583
U.S. Treasuries	9127964N6	TREASURY BILL	100,000,000	0.00	0.12	9/17/20	3/18/21	-	10,000	-	10,000
U.S. Treasuries	912796C98	TREASURY BILL	50,000,000	0.00	0.11	10/20/20	3/23/21	-	4,688	-	4,688
U.S. Treasuries	912796C98	TREASURY BILL	50,000,000	0.00	0.11	10/20/20	3/23/21	-	4,646	-	4,646
U.S. Treasuries	912796C98	TREASURY BILL	50,000,000	0.00	0.10	10/22/20	3/23/21	-	4,271	-	4,271
U.S. Treasuries	9127962F5	TREASURY BILL	25,000,000	0.00	0.10	9/24/20	3/25/21	-	2,125	-	2,125
U.S. Treasuries	9127962F5	TREASURY BILL	25,000,000	0.00	0.10	9/24/20	3/25/21	-	2,117	-	2,117

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	9127962F5	TREASURY BILL	50,000,000	0.00	0.09	11/30/20	3/25/21	-	120	-	120
U.S. Treasuries	9127962F5	TREASURY BILL	100,000,000	0.00	0.11	9/24/20	3/25/21	-	8,750	-	8,750
U.S. Treasuries	912796D22	TREASURY BILL	50,000,000	0.00	0.10	10/27/20	3/30/21	-	4,208	-	4,208
U.S. Treasuries	912796D22	TREASURY BILL	50,000,000	0.00	0.10	10/27/20	3/30/21	-	4,271	-	4,271
U.S. Treasuries	912796D22	TREASURY BILL	50,000,000	0.00	0.10	11/3/20	3/30/21	-	3,908	-	3,908
U.S. Treasuries	912828C57	US TREASURY	50,000,000	2.25	2.39	4/15/19	3/31/21	92,720	5,728	-	98,448
U.S. Treasuries	9127964P1	TREASURY BILL	50,000,000	0.00	0.10	10/1/20	4/1/21	-	4,271	-	4,271
U.S. Treasuries	9127964P1	TREASURY BILL	100,000,000	0.00	0.11	10/1/20	4/1/21	-	8,750	-	8,750
U.S. Treasuries	9127964X4	TREASURY BILL	50,000,000	0.00	0.11	10/8/20	4/8/21	-	4,479	-	4,479
U.S. Treasuries	9128284G2	US TREASURY	50,000,000	2.38	2.36	4/9/19	4/15/21	97,871	(557)	-	97,314
U.S. Treasuries	9128284G2	US TREASURY	50,000,000	2.38	1.68	12/9/19	4/15/21	97,871	(28,168)	-	69,703
U.S. Treasuries	9128284G2	US TREASURY	50,000,000	2.38	1.68	12/11/19	4/15/21	97,871	(27,925)	-	69,946
U.S. Treasuries	912796D97	TREASURY BILL	50,000,000	0.00	0.09	11/19/20	4/20/21	-	1,433	-	1,433
U.S. Treasuries	9127962Q1	TREASURY BILL	50,000,000	0.00	0.11	10/22/20	4/22/21	-	4,396	-	4,396
U.S. Treasuries	912796F20	TREASURY BILL	50,000,000	0.00	0.09	11/24/20	4/27/21	-	846	-	846
U.S. Treasuries	9127964Z9	TREASURY BILL	50,000,000	0.00	0.10	10/29/20	4/29/21	-	4,188	-	4,188
U.S. Treasuries	9127965A3	TREASURY BILL	50,000,000	0.00	0.10	11/5/20	5/6/21	-	3,611	-	3,611
U.S. Treasuries	9127965A3	TREASURY BILL	50,000,000	0.00	0.10	11/5/20	5/6/21	-	3,539	-	3,539
U.S. Treasuries	9127965A3	TREASURY BILL	50,000,000	0.00	0.09	11/5/20	5/6/21	-	3,340	-	3,340
U.S. Treasuries	912796A25	TREASURY BILL	150,000,000	0.00	0.11	11/12/20	5/13/21	-	8,708	-	8,708
U.S. Treasuries	9127962Y4	TREASURY BILL	50,000,000	0.00	0.10	10/21/20	5/20/21	-	4,167	-	4,167
U.S. Treasuries	9127962Y4	TREASURY BILL	100,000,000	0.00	0.10	11/19/20	5/20/21	-	3,333	-	3,333
U.S. Treasuries	9128284T4	US TREASURY	50,000,000	2.63	1.66	11/26/19	6/15/21	107,582	(38,752)	-	68,829
U.S. Treasuries	9128284T4	US TREASURY	50,000,000	2.63	1.65	11/27/19	6/15/21	107,582	(39,442)	-	68,140
U.S. Treasuries	9128284T4	US TREASURY	50,000,000	2.63	1.69	12/11/19	6/15/21	107,582	(37,895)	-	69,687
U.S. Treasuries	9128284T4	US TREASURY	50,000,000	2.63	1.65	12/18/19	6/15/21	107,582	(39,349)	-	68,233
U.S. Treasuries	9128284T4	US TREASURY	50,000,000	2.63	0.11	11/10/20	6/15/21	75,307	(72,581)	-	2,727
U.S. Treasuries	9128287A2	US TREASURY	50,000,000	1.63	1.71	11/8/19	6/30/21	66,236	3,320	-	69,557
U.S. Treasuries	9128287A2	US TREASURY	50,000,000	1.63	1.67	12/3/19	6/30/21	66,236	1,630	-	67,867
U.S. Treasuries	9128287A2	US TREASURY	50,000,000	1.63	1.65	12/9/19	6/30/21	66,236	1,133	-	67,369
U.S. Treasuries	9128287A2	US TREASURY	50,000,000	1.63	0.12	10/23/20	6/30/21	66,236	(62,109)	-	4,127
U.S. Treasuries	912828S27	US TREASURY	25,000,000	1.13	1.64	8/15/17	6/30/21	22,928	10,187	-	33,115
U.S. Treasuries	912828S27	US TREASURY	50,000,000	1.13	0.11	11/5/20	6/30/21	39,742	(36,425)	-	3,316
U.S. Treasuries	912828Y20	US TREASURY	50,000,000	2.63	1.69	12/12/19	7/15/21	106,997	(37,617)	-	69,380
U.S. Treasuries	912828YC8	US TREASURY	50,000,000	1.50	1.66	12/9/19	8/31/21	62,155	6,407	-	68,562
U.S. Treasuries	9127964L0	TREASURY BILL	50,000,000	0.00	0.11	10/29/20	9/9/21	-	4,625	-	4,625
U.S. Treasuries	9127964L0	TREASURY BILL	50,000,000	0.00	0.10	11/10/20	9/9/21	-	2,990	-	2,990
U.S. Treasuries	9128285A4	US TREASURY	50,000,000	2.75	0.11	11/19/20	9/15/21	45,580	(43,281)	-	2,299
U.S. Treasuries	912828T34	US TREASURY	50,000,000	1.13	1.69	12/11/19	9/30/21	46,360	22,851	-	69,211
U.S. Treasuries	9127964V8	TREASURY BILL	50,000,000	0.00	0.12	10/29/20	10/7/21	-	4,813	-	4,813
U.S. Treasuries	9127964V8	TREASURY BILL	50,000,000	0.00	0.12	10/29/20	10/7/21	-	4,792	-	4,792
U.S. Treasuries	9128285F3	US TREASURY	50,000,000	2.88	0.13	10/29/20	10/15/21	118,475	(112,680)	-	5,795
U.S. Treasuries	912828T67	US TREASURY	50,000,000	1.25	1.43	11/10/16	10/31/21	51,796	7,034	-	58,829
U.S. Treasuries	9127964W6	TREASURY BILL	23,860,000	0.00	0.14	11/5/20	11/4/21	-	2,326	-	2,326
U.S. Treasuries	9127964W6	TREASURY BILL	50,000,000	0.00	0.14	11/5/20	11/4/21	-	4,965	-	4,965
U.S. Treasuries	9127964W6	TREASURY BILL	50,000,000	0.00	0.12	11/10/20	11/4/21	-	3,500	-	3,500
U.S. Treasuries	9127964W6	TREASURY BILL	50,000,000	0.00	0.10	11/19/20	11/4/21	-	1,667	-	1,667
U.S. Treasuries	912828U65	US TREASURY	100,000,000	1.75	1.90	12/13/16	11/30/21	143,469	11,376	-	154,845
U.S. Treasuries	912828U81	US TREASURY	50,000,000	2.00	1.61	11/22/19	12/31/21	81,522	(15,676)	-	65,846
U.S. Treasuries	912828XW5	US TREASURY	25,000,000	1.75	1.77	8/15/17	6/30/22	35,666	379	-	36,044
U.S. Treasuries	912828S35	US TREASURY	50,000,000	1.38	1.61	1/9/20	6/30/23	56,046	9,334	-	65,381
U.S. Treasuries	912828WE6	US TREASURY	50,000,000	2.75	1.71	12/17/19	11/15/23	113,083	(41,167)	-	71,916
Subtotals			\$ 6,759,860,000					\$ 2,828,662	\$ (203,984)	\$ -	\$ 2,624,678
Federal Agencies	3132X0KR1	FARMER MAC	\$	-	0.09	0.09	11/2/16	11/2/20	\$ 65	\$ -	\$ 65
Federal Agencies	313384P45	FED HOME LN DISCOUNT NT		-	0.00	0.03	11/12/20	11/13/20	-	21	21
Federal Agencies	313384P78	FED HOME LN DISCOUNT NT		-	0.00	0.03	11/13/20	11/16/20	-	63	63

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133EJT90	FEDERAL FARM CREDIT BANK	-	2.95	3.00	11/16/18	11/16/20	61,458	1,070	-	62,529
Federal Agencies	313384P86	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/16/20	11/17/20	-	21	-	21
Federal Agencies	313384P86	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/16/20	11/17/20	-	21	-	21
Federal Agencies	313384P86	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/16/20	11/17/20	-	21	-	21
Federal Agencies	3137EAEK1	FREDDIE MAC	-	1.88	1.91	11/15/17	11/17/20	41,667	699	-	42,366
Federal Agencies	313384P94	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/17/20	11/18/20	-	42	-	42
Federal Agencies	313384P94	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/17/20	11/18/20	-	42	-	42
Federal Agencies	313384Q28	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/18/20	11/19/20	-	42	-	42
Federal Agencies	313384Q28	FED HOME LN DISCOUNT NT	-	0.00	0.03	11/18/20	11/19/20	-	42	-	42
Federal Agencies	313384Q36	FED HOME LN DISCOUNT NT	-	0.00	0.02	11/19/20	11/20/20	-	42	-	42
Federal Agencies	3134GBX56	FREDDIE MAC	-	2.25	2.12	11/24/17	11/24/20	86,250	(4,684)	-	81,566
Federal Agencies	3134GBLR1	FREDDIE MAC	-	1.75	1.75	5/25/17	11/25/20	28,834	46	-	28,881
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	-	1.90	1.91	11/27/17	11/27/20	34,306	175	-	34,480
Federal Agencies	3133EHW58	FEDERAL FARM CREDIT BANK	-	1.90	1.91	11/27/17	11/27/20	34,306	175	-	34,480
Federal Agencies	313312R51	FED FARM CRD DISCOUNT NT	-	0.00	0.03	11/25/20	11/30/20	-	208	-	208
Federal Agencies	3130A3UQ5	FEDERAL HOME LOAN BANK	10,000,000	1.88	2.02	12/13/17	12/11/20	15,625	1,163	-	16,788
Federal Agencies	3132X0ZY0	FARMER MAC	12,750,000	2.05	2.07	12/15/17	12/15/20	21,781	234	-	22,015
Federal Agencies	313384T74	FED HOME LN DISCOUNT NT	25,000,000	0.00	0.17	6/19/20	12/18/20	-	3,542	-	3,542
Federal Agencies	313384T74	FED HOME LN DISCOUNT NT	25,000,000	0.00	0.17	6/19/20	12/18/20	-	3,542	-	3,542
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	0.34	0.34	12/21/16	12/21/20	13,920	-	-	13,920
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	0.48	0.48	12/24/15	12/24/20	39,955	-	-	39,955
Federal Agencies	313384V30	FED HOME LN DISCOUNT NT	50,000,000	0.00	0.16	7/7/20	12/30/20	-	6,833	-	6,833
Federal Agencies	3133EJ4Q9	FEDERAL FARM CREDIT BANK	100,000,000	2.55	2.58	1/11/19	1/11/21	212,500	2,709	-	215,209
Federal Agencies	3133EJCE7	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.59	4/16/18	2/12/21	97,917	9,476	-	107,393
Federal Agencies	3137EAE19	FREDDIE MAC	22,000,000	2.38	2.47	2/16/18	2/16/21	43,542	1,590	-	45,131
Federal Agencies	313385CJ3	FED HOME LN DISCOUNT NT	47,000,000	0.00	0.12	8/28/20	2/26/21	-	4,504	-	4,504
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,026	-	107,276
Federal Agencies	3133EKCS3	FEDERAL FARM CREDIT BANK	50,000,000	2.55	2.58	3/11/19	3/11/21	106,250	1,026	-	107,276
Federal Agencies	313385DD5	FED HOME LN DISCOUNT NT	10,000,000	0.00	0.12	10/13/20	3/17/21	-	1,000	-	1,000
Federal Agencies	3133EKR99	FEDERAL FARM CREDIT BANK	90,000,000	0.26	0.32	10/3/19	3/25/21	19,457	1,002	-	20,459
Federal Agencies	3132X0Q53	FARMER MAC	6,350,000	2.60	2.64	3/29/18	3/29/21	13,758	189	-	13,948
Federal Agencies	3132X0Q53	FARMER MAC	20,450,000	2.60	2.64	3/29/18	3/29/21	44,308	610	-	44,918
Federal Agencies	3133EKF66	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,427	-	49,885
Federal Agencies	3133EKF66	FEDERAL FARM CREDIT BANK	25,000,000	2.23	2.40	4/5/19	4/5/21	46,458	3,386	-	49,844
Federal Agencies	3133EJNS4	FEDERAL FARM CREDIT BANK	17,700,000	2.70	2.79	5/22/18	5/10/21	39,825	1,298	-	41,123
Federal Agencies	313385GB6	FED HOME LN DISCOUNT NT	50,000,000	0.00	0.09	11/30/20	5/26/21	-	125	-	125
Federal Agencies	3135G0U35	FANNIE MAE	25,000,000	2.75	2.76	6/25/18	6/22/21	57,292	158	-	57,449
Federal Agencies	313313HN1	FED FARM CRD DISCOUNT NT	25,000,000	0.00	0.11	11/12/20	6/30/21	-	1,451	-	1,451
Federal Agencies	313313KX5	FED FARM CRD DISCOUNT NT	50,000,000	0.00	0.10	11/25/20	8/26/21	-	833	-	833
Federal Agencies	313313LE6	FED FARM CRD DISCOUNT NT	10,000,000	0.00	0.12	11/16/20	9/2/21	-	500	-	500
Federal Agencies	313313MK1	FED FARM CRD DISCOUNT NT	5,000,000	0.00	0.12	11/18/20	10/1/21	-	217	-	217
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/16	10/7/21	28,646	-	-	28,646
Federal Agencies	3133EJK24	FEDERAL FARM CREDIT BANK	25,000,000	3.00	3.03	10/19/18	10/19/21	62,500	523	-	63,023
Federal Agencies	313313NF1	FED FARM CRD DISCOUNT NT	16,000,000	0.00	0.11	11/19/20	10/21/21	-	587	-	587
Federal Agencies	313313NK0	FED FARM CRD DISCOUNT NT	20,000,000	0.00	0.11	11/23/20	10/25/21	-	489	-	489
Federal Agencies	313313NK0	FED FARM CRD DISCOUNT NT	50,000,000	0.00	0.11	11/30/20	10/25/21	-	153	-	153
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/16	10/25/21	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/16	10/25/21	17,188	-	-	17,188
Federal Agencies	3133ELWS9	FEDERAL FARM CREDIT BANK	50,000,000	0.40	0.41	4/15/20	10/25/21	16,667	409	-	17,076
Federal Agencies	3133ELWS9	FEDERAL FARM CREDIT BANK	50,000,000	0.40	0.41	4/15/20	10/25/21	16,667	409	-	17,076
Federal Agencies	313313NN4	FED FARM CRD DISCOUNT NT	50,000,000	0.00	0.10	11/24/20	10/28/21	-	972	-	972
Federal Agencies	3133EJT74	FEDERAL FARM CREDIT BANK	50,000,000	3.05	3.09	11/15/18	11/15/21	127,083	1,369	-	128,452
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	17,000,000	1.63	1.71	11/8/19	11/19/21	23,021	1,175	-	24,196
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	25,000,000	1.63	1.71	11/8/19	11/19/21	33,854	1,728	-	35,583
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	25,000,000	1.63	1.71	11/8/19	11/19/21	33,854	1,728	-	35,583
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	45,000,000	1.63	1.71	11/8/19	11/19/21	60,938	3,111	-	64,049
Federal Agencies	3130AHJY0	FEDERAL HOME LOAN BANK	50,000,000	1.63	1.71	11/8/19	11/19/21	67,708	3,457	-	71,165

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Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	19,000,000	2.80	0.74	3/19/20	12/17/21	44,333	(31,868)	-	12,465
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	705	-	59,038
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.84	12/17/18	12/17/21	58,333	705	-	59,038
Federal Agencies	3133EJ3B3	FEDERAL FARM CREDIT BANK	25,000,000	2.80	2.85	12/17/18	12/17/21	58,333	979	-	59,312
Federal Agencies	3130AHSR5	FEDERAL HOME LOAN BANK	22,500,000	1.63	1.68	12/20/19	12/20/21	30,469	997	-	31,466
Federal Agencies	3133ELTN4	FEDERAL FARM CREDIT BANK	50,000,000	0.53	0.69	3/18/20	1/18/22	22,083	5,075	-	27,158
Federal Agencies	3133ELTN4	FEDERAL FARM CREDIT BANK	63,450,000	0.53	0.67	3/23/20	1/18/22	28,024	7,231	-	35,255
Federal Agencies	3133ELKN3	FEDERAL FARM CREDIT BANK	100,000,000	1.55	1.55	1/28/20	1/28/22	129,167	328	-	129,495
Federal Agencies	3133EKAK2	FEDERAL FARM CREDIT BANK	20,700,000	2.53	2.56	2/19/19	2/14/22	43,643	478	-	44,121
Federal Agencies	3133EKBV7	FEDERAL FARM CREDIT BANK	10,000,000	2.55	2.56	3/1/19	3/1/22	21,250	77	-	21,327
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	17,780,000	2.50	2.36	4/5/19	3/11/22	37,042	(1,932)	-	35,109
Federal Agencies	313378WG2	FEDERAL HOME LOAN BANK	40,000,000	2.50	2.36	4/5/19	3/11/22	83,333	(4,436)	-	78,897
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	26,145,000	2.47	2.36	4/8/19	3/14/22	53,815	(2,270)	-	51,545
Federal Agencies	3133EKDC7	FEDERAL FARM CREDIT BANK	45,500,000	2.47	2.36	4/8/19	3/14/22	93,654	(3,773)	-	89,882
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	25,000,000	0.70	0.70	3/25/20	3/25/22	14,583	41	-	14,624
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	25,000,000	0.70	0.71	3/25/20	3/25/22	14,583	288	-	14,871
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	25,000,000	0.70	0.71	3/25/20	3/25/22	14,583	164	-	14,748
Federal Agencies	3133ELUQ5	FEDERAL FARM CREDIT BANK	25,000,000	0.70	0.73	3/25/20	3/25/22	14,583	688	-	15,272
Federal Agencies	3135G0T45	FANNIE MAE	25,000,000	1.88	1.81	6/6/17	4/5/22	39,063	(1,229)	-	37,834
Federal Agencies	3135G0V59	FANNIE MAE	25,000,000	2.25	2.36	4/12/19	4/12/22	46,875	2,245	-	49,120
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,489	-	98,239
Federal Agencies	3135G0V59	FANNIE MAE	50,000,000	2.25	2.36	4/12/19	4/12/22	93,750	4,489	-	98,239
Federal Agencies	3133EKHB5	FEDERAL FARM CREDIT BANK	50,000,000	2.35	2.37	4/18/19	4/18/22	97,917	835	-	98,752
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	25,000,000	2.25	2.32	5/16/19	5/16/22	46,875	1,389	-	48,264
Federal Agencies	3133EKLK5	FEDERAL FARM CREDIT BANK	35,000,000	2.25	2.32	5/16/19	5/16/22	65,625	1,945	-	67,570
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.85	6/6/17	6/2/22	78,125	(976)	-	77,149
Federal Agencies	3133EHL7	FEDERAL FARM CREDIT BANK	50,000,000	1.88	1.88	6/9/17	6/2/22	78,125	41	-	78,166
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	20,000,000	1.63	1.63	12/16/19	6/15/22	27,167	35	-	27,202
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	25,000,000	1.63	1.63	12/16/19	6/15/22	33,958	44	-	34,002
Federal Agencies	3133ELDK7	FEDERAL FARM CREDIT BANK	25,000,000	1.63	1.63	12/16/19	6/15/22	33,958	44	-	34,002
Federal Agencies	3133EHZP1	FEDERAL FARM CREDIT BANK	25,000,000	1.85	0.69	3/18/20	9/20/22	38,542	(23,540)	-	15,002
Federal Agencies	3133ELVL5	FEDERAL FARM CREDIT BANK	40,000,000	0.70	0.71	4/3/20	10/3/22	23,333	329	-	23,662
Federal Agencies	3133ELJH8	FEDERAL FARM CREDIT BANK	10,140,000	1.60	0.74	3/25/20	1/23/23	13,520	(7,083)	-	6,437
Federal Agencies	3133ELNE0	FEDERAL FARM CREDIT BANK	20,495,000	1.43	0.85	3/18/20	2/14/24	24,423	(9,572)	-	14,852
Federal Agencies	3133ELCP7	FEDERAL FARM CREDIT BANK	25,000,000	1.63	1.66	12/3/19	12/3/24	33,854	657	-	34,511
Federal Agencies	3137EAEP0	FREDDIE MAC	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	63	-	6,313
Federal Agencies	3137EAEP0	FREDDIE MAC	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	63	-	6,313
Federal Agencies	3137EAEP0	FREDDIE MAC	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	63	-	6,313

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3137EAE0	FREDDIE MAC	15,000,000	1.50	1.52	2/14/20	2/12/25	18,750	190	-	18,940
Federal Agencies	3137EAE0	FREDDIE MAC	50,000,000	1.50	1.52	2/14/20	2/12/25	62,500	633	-	63,133
Federal Agencies	3133ELQY3	FEDERAL FARM CREDIT BANK	16,000,000	1.21	1.22	3/23/20	3/3/25	16,133	154	-	16,287
Federal Agencies	3133ELQY3	FEDERAL FARM CREDIT BANK	24,000,000	1.21	1.24	3/23/20	3/3/25	24,200	594	-	24,794
Subtotals			\$ 2,739,460,000					\$ 3,546,260	\$ 13,374	\$ -	\$ 3,559,634
State/Local Agencies	13063DGA0	CALIFORNIA ST	\$ 33,000,000	2.80	2.80	4/25/18	4/1/21	\$ 77,000	\$ (37)	\$ -	\$ 76,963
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RESO	21,967,414	1.71	2.30	2/6/17	5/1/21	31,358	7,217	-	38,576
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUES	1,769,000	1.91	1.40	8/9/16	5/15/21	2,816	(719)	-	2,097
Subtotals			\$ 56,736,414					\$ 111,174	\$ 6,461	\$ -	\$ 117,636
Public Time Deposits	PPE504BU6	SAN FRANCISCO CREDIT UNION	\$ 10,000,000	0.22	0.22	6/4/20	12/1/20	\$ 1,809	\$ -	\$ -	\$ 1,809
Public Time Deposits	PPE505CM0	BANK OF SAN FRANCISCO	5,000,000	0.20	0.20	6/8/20	12/7/20	833	-	-	833
Public Time Deposits	PPE808900	BRIDGE BANK	10,000,000	0.22	0.22	6/23/20	12/23/20	1,808	-	-	1,808
Public Time Deposits	PPE20ZJV4	BANK OF SAN FRANCISCO	10,000,000	0.16	0.16	9/21/20	3/22/21	1,315	-	-	1,315
Public Time Deposits	PPEF10AD0	BRIDGE BANK	10,000,000	0.16	0.16	9/21/20	3/22/21	1,315	-	-	1,315
Subtotals			\$ 45,000,000					\$ 7,081	\$ -	\$ -	\$ 7,081
Negotiable CDs	78012URS6	ROYAL BANK OF CANADA NY	\$ 35,000,000	0.36	0.36	12/3/19	12/3/20	\$ 10,533	\$ -	\$ -	\$ 10,533
Negotiable CDs	06367BBD0	BANK OF MONTREAL CHICAGO	50,000,000	1.85	1.85	12/3/19	12/4/20	77,083	-	-	77,083
Negotiable CDs	96130AEP9	WESTPAC BANKING CORP NY	50,000,000	0.39	0.39	12/6/19	12/9/20	16,323	-	-	16,323
Negotiable CDs	96130AET1	WESTPAC BANKING CORP NY	75,000,000	1.86	1.86	12/13/19	12/14/20	116,250	-	-	116,250
Negotiable CDs	89114NFY6	TORONTO DOMINION BANK NY	70,000,000	1.73	1.73	1/23/20	1/6/21	100,917	-	-	100,917
Negotiable CDs	06367BFR5	BANK OF MONTREAL CHICAGO	50,000,000	0.27	0.27	1/29/20	1/28/21	11,344	-	-	11,344
Negotiable CDs	06367BJF7	BANK OF MONTREAL CHICAGO	100,000,000	0.53	0.53	3/10/20	3/1/21	44,094	-	-	44,094
Negotiable CDs	78012UTJ4	ROYAL BANK OF CANADA NY	100,000,000	0.89	0.89	3/12/20	3/15/21	74,553	-	-	74,553
Subtotals			\$ 530,000,000					\$ 451,096	\$ -	\$ -	\$ 451,096
Medium Term Notes	89236TFQ3	TOYOTA MOTOR CREDIT CORP	\$ 5,000,000	3.05	3.08	1/8/19	1/8/21	\$ 12,708	\$ 123	\$ -	\$ 12,831
Subtotals			\$ 5,000,000					\$ 12,708	\$ 123	\$ -	\$ 12,831
Money Market Funds	262006208	DREYFUS GOVERN CASH MGMT-I	\$ 10,603,688	0.02	0.02	11/30/20	12/1/20	\$ 144	\$ -	\$ -	\$ 144
Money Market Funds	608919718	FEDERATED GOVERNMENT OBL-PRM	631,055,344	0.02	0.02	11/30/20	12/1/20	11,638	-	-	11,638
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	10,544,928	0.03	0.03	11/30/20	12/1/20	272	-	-	272
Money Market Funds	31607A703	FIDELITY INST GOV FUND	367,326,599	0.02	0.02	11/30/20	12/1/20	4,343	-	-	4,343
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUND	11,384,784	0.02	0.02	11/30/20	12/1/20	187	-	-	187
Subtotals			\$ 1,030,915,342					\$ 16,583	\$ -	\$ -	\$ 16,583
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	\$ -	1.95	1.97	11/9/17	11/9/20	\$ 21,667	\$ 255	\$ -	\$ 21,922
Supranationals	45905UQ80	INTL BK RECON & DEVELOP	-	1.95	2.15	12/20/17	11/9/20	21,667	2,135	-	23,801
Supranationals	459052Q66	INTL BK RECON & DEVELOP DISCOUN	-	0.00	0.10	8/25/20	11/23/20	-	1,528	-	1,528
Supranationals	459052R57	IBRD DISCOUNT NOTE	-	0.00	0.10	8/7/20	11/30/20	-	4,028	-	4,028
Supranationals	45950KCM0	INTERNATIONAL FINANCE CORP	50,000,000	2.25	2.35	1/25/18	1/25/21	93,750	4,024	-	97,774
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	45,000,000	2.63	2.70	4/19/18	4/19/21	98,438	2,710	-	101,147
Supranationals	4581X0DB1	INTER-AMERICAN DEVEL BK	50,000,000	2.63	2.84	5/16/18	4/19/21	109,375	8,588	-	117,963
Supranationals	459515HP0	INTL FINANCE CORP DISC	20,000,000	0.00	0.09	11/23/20	7/1/21	-	400	-	400
Supranationals	459515HP0	INTL FINANCE CORP DISC	35,000,000	0.00	0.10	11/17/20	7/1/21	-	1,361	-	1,361
Supranationals	459515HP0	INTL FINANCE CORP DISC	45,000,000	0.00	0.09	11/24/20	7/1/21	-	788	-	788
Supranationals	45950KCJ7	INTERNATIONAL FINANCE CORP	12,135,000	1.13	2.97	5/23/18	7/20/21	11,387	16,587	-	27,974
Supranationals	459058GH0	INTL BK RECON & DEVELOP	50,000,000	2.75	2.85	7/25/18	7/23/21	114,583	3,208	-	117,792
Supranationals	459058HV8	INTL BK RECON & DEVELOP	25,000,000	2.05	2.05	1/28/20	1/28/25	42,708	-	-	42,708
Supranationals	459058HV8	INTL BK RECON & DEVELOP	25,000,000	2.05	2.05	1/28/20	1/28/25	42,708	-	-	42,708
Supranationals	459058HV8	INTL BK RECON & DEVELOP	50,000,000	2.05	2.05	1/28/20	1/28/25	85,417	-	-	85,417
Subtotals			\$ 407,135,000					\$ 641,699	\$ 45,612	\$ -	\$ 687,311
Grand Totals			\$ 11,574,106,756					\$ 7,615,264	\$ (138,414)	\$ -	\$ 7,476,850

¹Yield to maturity is calculated at purchase

Investment Transactions

Pooled Fund

For month ended November 30, 2020

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	11/3/20	11/12/20	U.S. Treasuries	TREASURY BILL	9127962Z1	\$ 100,000,000	0.00	0.07	\$ 100.00	\$ -	\$ 99,998,200
Purchase	11/3/20	11/24/20	U.S. Treasuries	TREASURY BILL	9127964T3	50,000,000	0.00	0.07	100.00	-	49,997,885
Purchase	11/3/20	3/30/21	U.S. Treasuries	TREASURY BILL	912796D22	50,000,000	0.00	0.10	99.96	-	49,979,481
Purchase	11/3/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	49,999,806
Purchase	11/3/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	49,999,806
Purchase	11/3/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	49,999,806
Purchase	11/4/20	2/16/21	U.S. Treasuries	TREASURY BILL	912796B81	50,000,000	0.00	0.09	99.97	-	49,986,928
Purchase	11/5/20	11/12/20	U.S. Treasuries	TREASURY BILL	9127962Z1	50,000,000	0.00	0.08	100.00	-	49,999,271
Purchase	11/5/20	11/4/21	U.S. Treasuries	TREASURY BILL	9127964W6	23,860,000	0.00	0.14	99.86	-	23,827,431
Purchase	11/5/20	11/4/21	U.S. Treasuries	TREASURY BILL	9127964W6	50,000,000	0.00	0.14	99.86	-	49,930,486
Purchase	11/5/20	5/6/21	U.S. Treasuries	TREASURY BILL	9127965A3	50,000,000	0.00	0.10	99.95	-	49,974,722
Purchase	11/5/20	5/6/21	U.S. Treasuries	TREASURY BILL	9127965A3	50,000,000	0.00	0.10	99.95	-	49,975,228
Purchase	11/5/20	5/6/21	U.S. Treasuries	TREASURY BILL	9127965A3	50,000,000	0.00	0.09	99.95	-	49,976,618
Purchase	11/5/20	6/30/21	U.S. Treasuries	US TREASURY	912828S27	50,000,000	1.13	0.11	100.66	195,652	50,527,683
Purchase	11/9/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	53,000,000	0.02	0.02	100.00	-	53,000,000
Purchase	11/10/20	9/9/21	U.S. Treasuries	TREASURY BILL	9127964L0	50,000,000	0.00	0.10	99.91	-	49,956,865
Purchase	11/10/20	12/1/20	U.S. Treasuries	TREASURY BILL	9127964U0	25,000,000	0.00	0.08	100.00	-	24,998,906
Purchase	11/10/20	11/4/21	U.S. Treasuries	TREASURY BILL	9127964W6	50,000,000	0.00	0.12	99.88	-	49,940,167
Purchase	11/10/20	6/15/21	U.S. Treasuries	US TREASURY	9128284T4	50,000,000	2.63	0.11	101.50	530,738	51,280,738
Purchase	11/12/20	6/30/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313HN1	25,000,000	0.00	0.11	99.93	-	24,982,431
Purchase	11/12/20	11/13/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P45	25,000,000	0.00	0.03	100.00	-	24,999,979
Purchase	11/12/20	5/13/21	U.S. Treasuries	TREASURY BILL	912796A25	150,000,000	0.00	0.11	99.94	-	149,916,584
Purchase	11/13/20	11/16/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P78	25,000,000	0.00	0.03	100.00	-	24,999,938
Purchase	11/13/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	12,000,000	0.02	0.02	100.00	-	12,000,000
Purchase	11/16/20	9/2/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313LE6	10,000,000	0.00	0.12	99.90	-	9,990,333
Purchase	11/16/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	24,999,979
Purchase	11/16/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	24,999,979
Purchase	11/16/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	24,999,979
Purchase	11/17/20	11/18/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P94	50,000,000	0.00	0.03	100.00	-	49,999,958
Purchase	11/17/20	11/18/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P94	50,000,000	0.00	0.03	100.00	-	49,999,958
Purchase	11/17/20	7/1/21	Supranationals	INTL FINANCE CORP DISC	459515HP0	35,000,000	0.00	0.10	99.94	-	34,978,028
Purchase	11/17/20	12/1/20	U.S. Treasuries	TREASURY BILL	9127964U0	50,000,000	0.00	0.08	100.00	-	49,998,435
Purchase	11/17/20	12/15/20	U.S. Treasuries	TREASURY BILL	9127965C9	50,000,000	0.00	0.08	99.99	-	49,996,967
Purchase	11/17/20	12/22/20	U.S. Treasuries	TREASURY BILL	9127965D7	50,000,000	0.00	0.08	99.99	-	49,996,111
Purchase	11/17/20	1/5/21	U.S. Treasuries	TREASURY BILL	912796A58	50,000,000	0.00	0.08	99.99	-	49,994,417
Purchase	11/18/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	43,000,000	0.02	0.02	100.00	-	43,000,000
Purchase	11/18/20	10/1/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313MK1	5,000,000	0.00	0.12	99.89	-	4,994,717
Purchase	11/18/20	11/19/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q28	50,000,000	0.00	0.03	100.00	-	49,999,958
Purchase	11/18/20	11/19/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q28	50,000,000	0.00	0.03	100.00	-	49,999,958
Purchase	11/18/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	50,000,000	0.00	0.04	100.00	-	49,999,944
Purchase	11/19/20	10/21/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313NF1	16,000,000	0.00	0.11	99.90	-	15,983,573
Purchase	11/19/20	11/20/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q36	75,000,000	0.00	0.02	100.00	-	74,999,958
Purchase	11/19/20	5/20/21	U.S. Treasuries	TREASURY BILL	9127962Y4	100,000,000	0.00	0.10	99.95	-	99,949,444
Purchase	11/19/20	11/4/21	U.S. Treasuries	TREASURY BILL	9127964W6	50,000,000	0.00	0.10	99.90	-	49,951,389
Purchase	11/19/20	4/20/21	U.S. Treasuries	TREASURY BILL	912796D97	50,000,000	0.00	0.09	99.96	-	49,981,844
Purchase	11/19/20	9/15/21	U.S. Treasuries	US TREASURY	9128285A4	50,000,000	2.75	0.11	102.16	246,892	51,328,924
Purchase	11/20/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	58,000,000	0.02	0.02	100.00	-	58,000,000
Purchase	11/20/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	35,000,000	0.02	0.02	100.00	-	35,000,000
Purchase	11/23/20	10/25/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313NK0	20,000,000	0.00	0.11	99.90	-	19,979,467
Purchase	11/23/20	7/1/21	Supranationals	INTL FINANCE CORP DISC	459515HP0	20,000,000	0.00	0.09	99.95	-	19,989,000
Purchase	11/24/20	10/28/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313NN4	50,000,000	0.00	0.10	99.91	-	49,953,056
Purchase	11/24/20	7/1/21	Supranationals	INTL FINANCE CORP DISC	459515HP0	45,000,000	0.00	0.09	99.95	-	44,975,363

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	11/24/20	1/19/21	U.S. Treasuries	TREASURY BILL	912796A74	100,000,000	0.00	0.07	99.99	-	99,989,111
Purchase	11/24/20	4/27/21	U.S. Treasuries	TREASURY BILL	912796F20	50,000,000	0.00	0.09	99.96	-	49,981,392
Purchase	11/25/20	11/30/20	Federal Agencies	FED FARM CRD DISCOUNT NT	313312R51	50,000,000	0.00	0.03	100.00	-	49,999,792
Purchase	11/25/20	8/26/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313KX5	50,000,000	0.00	0.10	99.92	-	49,961,945
Purchase	11/30/20	12/1/20	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	144	0.02	0.02	100.00	-	144
Purchase	11/30/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	11,638	0.02	0.02	100.00	-	11,638
Purchase	11/30/20	12/1/20	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	272	0.03	0.03	100.00	-	272
Purchase	11/30/20	10/25/21	Federal Agencies	FED FARM CRD DISCOUNT NT	313313NK0	50,000,000	0.00	0.11	99.90	-	49,949,736
Purchase	11/30/20	5/26/21	Federal Agencies	FED HOME LN DISCOUNT NT	313385GB6	50,000,000	0.00	0.09	99.96	-	49,977,875
Purchase	11/30/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	4,343	0.02	0.02	100.00	-	4,343
Purchase	11/30/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	59,000,000	0.02	0.02	100.00	-	59,000,000
Purchase	11/30/20	12/1/20	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	187	0.02	0.02	100.00	-	187
Purchase	11/30/20	3/25/21	U.S. Treasuries	TREASURY BILL	9127962F5	50,000,000	0.00	0.09	99.97	-	49,986,184
Subtotals						\$2,834,876,583	0.12	0.08	\$ 100.05	\$ 973,282	\$2,837,152,314
Sale	11/2/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	\$ 50,000,000	0.02	0.02	\$ 100.00	\$ -	\$ 50,000,000
Sale	11/2/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	10,000,000	0.02	0.02	100.00	-	10,000,000
Sale	11/3/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	50,000,000	0.02	0.02	100.00	-	50,000,000
Sale	11/4/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	47,000,000	0.02	0.02	100.00	-	47,000,000
Sale	11/5/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	40,000,000	0.02	0.02	100.00	-	40,000,000
Sale	11/6/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	36,000,000	0.02	0.02	100.00	-	36,000,000
Sale	11/10/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	15,000,000	0.02	0.02	100.00	-	15,000,000
Sale	11/12/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	10,000,000	0.02	0.02	100.00	-	10,000,000
Sale	11/16/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	2,000,000	0.02	0.02	100.00	-	2,000,000
Sale	11/17/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	9,000,000	0.02	0.02	100.00	-	9,000,000
Sale	11/19/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	16,000,000	0.02	0.02	100.00	-	16,000,000
Sale	11/24/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	35,000,000	0.02	0.02	100.00	-	35,000,000
Sale	11/24/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	5,000,000	0.02	0.02	100.00	-	5,000,000
Sale	11/25/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	75,000,000	0.02	0.02	100.00	-	75,000,000
Sale	11/25/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	28,000,000	0.02	0.02	100.00	-	28,000,000
Subtotals						\$ 428,000,000	0.02	0.02	\$ 100.00	\$ -	\$ 428,000,000

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Maturity	11/2/20	11/2/20	Federal Agencies	FARMER MAC	3132X0KR1	\$ 25,000,000	0.09	0.09	100.00	\$ 7,497	\$ 25,007,497
Maturity	11/3/20	11/3/20	U.S. Treasuries	TREASURY BILL	9127964Q9	50,000,000	0.00	0.18	100.00	-	50,000,000
Maturity	11/3/20	11/3/20	U.S. Treasuries	TREASURY BILL	9127964Q9	50,000,000	0.00	0.17	100.00	-	50,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	25,000,000	0.00	0.09	100.00	-	25,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	25,000,000	0.00	0.09	100.00	-	25,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.18	100.00	-	50,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.08	100.00	-	50,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	50,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	50,000,000
Maturity	11/5/20	11/5/20	U.S. Treasuries	TREASURY BILL	912796TP4	50,000,000	0.00	0.07	100.00	-	50,000,000
Maturity	11/9/20	11/9/20	Supranationals	INTL BK RECON & DEVELOP	45905UQ80	50,000,000	1.95	1.97	100.00	487,500	50,487,500
Maturity	11/9/20	11/9/20	Supranationals	INTL BK RECON & DEVELOP	45905UQ80	50,000,000	1.95	2.15	100.00	487,500	50,487,500
Maturity	11/10/20	11/10/20	U.S. Treasuries	TREASURY BILL	9127964R7	25,000,000	0.00	0.09	100.00	-	25,000,000
Maturity	11/10/20	11/10/20	U.S. Treasuries	TREASURY BILL	9127964R7	55,000,000	0.00	0.17	100.00	-	55,000,000
Maturity	11/10/20	11/10/20	U.S. Treasuries	TREASURY BILL	9127964R7	75,000,000	0.00	0.08	100.00	-	75,000,000
Maturity	11/12/20	11/12/20	U.S. Treasuries	TREASURY BILL	9127962Z1	50,000,000	0.00	0.11	100.00	-	50,000,000
Maturity	11/12/20	11/12/20	U.S. Treasuries	TREASURY BILL	9127962Z1	50,000,000	0.00	0.08	100.00	-	50,000,000
Maturity	11/12/20	11/12/20	U.S. Treasuries	TREASURY BILL	9127962Z1	100,000,000	0.00	0.07	100.00	-	100,000,000
Maturity	11/13/20	11/13/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P45	25,000,000	0.00	0.03	100.00	-	25,000,000
Maturity	11/16/20	11/16/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P78	25,000,000	0.00	0.03	100.00	-	25,000,000
Maturity	11/16/20	11/16/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJT90	50,000,000	2.95	3.00	100.00	737,500	50,737,500
Maturity	11/17/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	25,000,000
Maturity	11/17/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	25,000,000
Maturity	11/17/20	11/17/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P86	25,000,000	0.00	0.03	100.00	-	25,000,000
Maturity	11/17/20	11/17/20	Federal Agencies	FREDDIE MAC	3137EAEK1	50,000,000	1.88	1.91	100.00	468,750	50,468,750
Maturity	11/17/20	11/17/20	U.S. Treasuries	TREASURY BILL	9127964S5	50,000,000	0.00	0.18	100.00	-	50,000,000
Maturity	11/17/20	11/17/20	U.S. Treasuries	TREASURY BILL	9127964S5	50,000,000	0.00	0.18	100.00	-	50,000,000
Maturity	11/17/20	11/17/20	U.S. Treasuries	TREASURY BILL	9127964S5	50,000,000	0.00	0.07	100.00	-	50,000,000
Maturity	11/18/20	11/18/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P94	50,000,000	0.00	0.03	100.00	-	50,000,000
Maturity	11/18/20	11/18/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384P94	50,000,000	0.00	0.03	100.00	-	50,000,000
Maturity	11/19/20	11/19/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q28	50,000,000	0.00	0.03	100.00	-	50,000,000
Maturity	11/19/20	11/19/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q28	50,000,000	0.00	0.03	100.00	-	50,000,000
Maturity	11/19/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	25,000,000	0.00	0.12	100.00	-	25,000,000
Maturity	11/19/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	25,000,000	0.00	0.12	100.00	-	25,000,000
Maturity	11/19/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	50,000,000	0.00	0.11	100.00	-	50,000,000
Maturity	11/19/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	50,000,000	0.00	0.08	100.00	-	50,000,000
Maturity	11/19/20	11/19/20	U.S. Treasuries	TREASURY BILL	9127963A5	50,000,000	0.00	0.04	100.00	-	50,000,000
Maturity	11/20/20	11/20/20	Federal Agencies	FED HOME LN DISCOUNT NT	313384Q36	75,000,000	0.00	0.02	100.00	-	75,000,000
Maturity	11/23/20	11/23/20	Supranationals	INTL BK RECON & DEVELOP	459052Q66	25,000,000	0.00	0.10	100.00	-	25,000,000
Maturity	11/24/20	11/24/20	Federal Agencies	FREDDIE MAC	3134GBX56	60,000,000	2.25	2.12	100.00	675,000	60,675,000
Maturity	11/24/20	11/24/20	U.S. Treasuries	TREASURY BILL	9127964T3	25,000,000	0.00	0.16	100.00	-	25,000,000
Maturity	11/24/20	11/24/20	U.S. Treasuries	TREASURY BILL	9127964T3	25,000,000	0.00	0.10	100.00	-	25,000,000
Maturity	11/24/20	11/24/20	U.S. Treasuries	TREASURY BILL	9127964T3	50,000,000	0.00	0.15	100.00	-	50,000,000
Maturity	11/24/20	11/24/20	U.S. Treasuries	TREASURY BILL	9127964T3	50,000,000	0.00	0.07	100.00	-	50,000,000
Maturity	11/25/20	11/25/20	Federal Agencies	FREDDIE MAC	3134GBLR1	24,715,000	1.75	1.75	100.00	216,256	24,931,256
Maturity	11/27/20	11/27/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EHW58	25,000,000	1.90	1.91	100.00	237,500	25,237,500
Maturity	11/27/20	11/27/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EHW58	25,000,000	1.90	1.91	100.00	237,500	25,237,500
Maturity	11/30/20	11/30/20	Federal Agencies	FED FARM CRD DISCOUNT NT	313312R51	50,000,000	0.00	0.03	100.00	-	50,000,000
Maturity	11/30/20	11/30/20	Supranationals	IBRD DISCOUNT NOTE	459052R57	50,000,000	0.00	0.10	100.00	-	50,000,000
Subtotals						\$2,139,715,000	0.33	0.41	\$ -	\$ 3,555,003	\$2,143,270,003

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	11/1/20	5/1/21	State/Local Agencies	CALIFORNIA ST DEPT OF WT	13066YTY5	\$ 21,967,414	1.71	2.30	0.00	0.00	\$ 188,151
Interest	11/2/20	3/1/21	Negotiable CDs	BANK OF MONTREAL CHICAGO	06367BJF7	100,000,000	0.53	0.53	0.00	0.00	47,022
Interest	11/2/20	10/31/21	U.S. Treasuries	US TREASURY	912828T67	50,000,000	1.25	1.43	0.00	0.00	312,500
Interest	11/10/20	5/10/21	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJNS4	17,700,000	2.70	2.79	0.00	0.00	238,950
Interest	11/15/20	11/15/21	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EJT74	50,000,000	3.05	3.09	0.00	0.00	762,500
Interest	11/15/20	11/15/23	U.S. Treasuries	US TREASURY	912828WE6	50,000,000	2.75	1.71	0.00	0.00	687,500
Interest	11/15/20	5/15/21	State/Local Agencies	UNIV OF CALIFORNIA CA RE	91412GF59	1,769,000	1.91	1.40	0.00	0.00	16,894
Interest	11/16/20	5/16/22	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EKLR5	25,000,000	2.25	2.32	0.00	0.00	281,250
Interest	11/16/20	5/16/22	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EKLR5	35,000,000	2.25	2.32	0.00	0.00	393,750
Interest	11/16/20	3/15/21	Negotiable CDs	ROYAL BANK OF CANADA NY	78012UTJ4	100,000,000	0.90	0.90	0.00	0.00	79,856
Interest	11/19/20	11/19/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AHJY0	17,000,000	1.63	1.71	0.00	0.00	138,125
Interest	11/19/20	11/19/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AHJY0	25,000,000	1.63	1.71	0.00	0.00	203,125
Interest	11/19/20	11/19/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AHJY0	25,000,000	1.63	1.71	0.00	0.00	203,125
Interest	11/19/20	11/19/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AHJY0	45,000,000	1.63	1.71	0.00	0.00	365,625
Interest	11/19/20	11/19/21	Federal Agencies	FEDERAL HOME LOAN BANK	3130AHJY0	50,000,000	1.63	1.71	0.00	0.00	406,250
Interest	11/21/20	12/21/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	0.33	0.33	0.00	0.00	14,354
Interest	11/24/20	12/24/20	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	0.48	0.48	0.00	0.00	41,269
Interest	11/25/20	3/25/21	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EKR99	90,000,000	0.26	0.31	0.00	0.00	20,092
Interest	11/30/20	12/1/20	Money Market Funds	DREYFUS GOVERN CASH MGMT	262006208	10,603,688	0.02	0.02	0.00	0.00	144
Interest	11/30/20	12/1/20	Money Market Funds	FEDERATED GOVERNMENT OBL	608919718	523,055,344	0.02	0.02	0.00	0.00	11,638
Interest	11/30/20	12/1/20	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	10,544,928	0.03	0.03	0.00	0.00	272
Interest	11/30/20	12/1/20	Money Market Funds	FIDELITY INST GOV FUND	31607A703	497,326,599	0.02	0.02	0.00	0.00	4,343
Interest	11/30/20	12/1/20	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	11,384,784	0.02	0.02	0.00	0.00	187
Interest	11/30/20	11/30/21	U.S. Treasuries	US TREASURY	912828U65	100,000,000	1.75	1.90	0.00	0.00	875,000
Subtotals						\$2,006,351,756	0.63	0.64	\$ -	\$ -	\$ 5,291,921
Grand Totals											
			65	Purchases							
			(15)	Sales							
			(49)	Maturities / Calls							
			1	Change in number of positions							

From: [Hom, Mary \(CON\)](#)
To: [Board of Supervisors, \(BOS\)](#)
Cc: [Marshall, Laura \(CON\)](#)
Subject: OCOH Bylaws: Sent to Clerk of the Board
Date: Monday, December 14, 2020 1:15:06 PM
Attachments: [Our City, Our Home Oversight Committee Adopted Bylaws.pdf](#)

Hello Clerk of the Board,

Attached is the **Our City, Our Home Oversight Committee Adopted Bylaws** for your record. Please let me know if you need anything else. Thanks.

Mary Hom
Controller's Office, City Services Auditor
City and County of San Francisco
(415) 554-4542 | mary.hom@sfgov.org
Note: I am out of the office on Fridays

OUR CITY, OUR HOME OVERSIGHT COMMITTEE BYLAWS

Article I – Identification

Section 1. Name

Our City, Our Home Oversight Committee

Section 2. Compliance with Applicable Laws

The Committee shall comply with all applicable laws, including but not limited to the Ralph M. Brown Act (Cal. Government Code Section 54950 *et seq.*) and the San Francisco Sunshine Ordinance (San Francisco Administrative Code Section 67.1 *et seq.*) in publishing notices, agendas, and minutes and carrying out its operations and functions. Where publication or posting on a website is required, the Committee shall use the Controller’s website or another website designated by the Controller.

Article II – Establishment and Mission of the Committee

At the November 6, 2018 general municipal election, the voters approved Proposition C, which imposed additional business taxes to create a dedicated fund (the Our City, Our Home Fund or “the Fund”) to support services for people experiencing homelessness and to prevent homelessness. Proposition C anticipated the establishment of an advisory committee to make recommendations to the Mayor and the Board of Supervisors to ensure that the City uses the tax revenue in a manner consistent with the intent of the ballot measure. (Business and Tax Regulations Code § 2810.)

In 2019, the Board of Supervisors enacted an ordinance formally establishing the Committee. (Ord. No. 51-19, Administrative Code §§ 5.41-1 through 5.41-4.) Under that ordinance, the Committee must conduct a needs assessment every three years with respect to homelessness and homeless populations served by the Fund, and must make annual recommendations to the Board of Supervisors about appropriations from the Fund. The Committee is also responsible for promoting transparency and cultural sensitivity in the City’s implementation of Proposition C, soliciting input from impacted communities, identifying barriers to safe and successful exits out of homelessness, and proposing ways to eliminate or reduce the impact of those barriers.

Article III – Our City, Our Home Oversight Committee

Section 1. Membership

The Committee has nine members. The Mayor appoints four members, the Board of Supervisors appoints four members, and the Controller appoints one member. (Business and Tax Regulations Code § 2810(e)(3)(A).)

Section 2. Terms

The initial terms of all members of the Committee began on April 22, 2019. The initial terms of members in odd-numbered seats will end on April 21, 2021, and the initial terms of members in even-numbered seats will end on April 21, 2022. After the expiration of those initial terms, all terms will be two years commencing on April 22. (Administrative Code § 5.41-3(b).)

Section 3. Removal and Absences

Members may be removed by their appointing authorities at any time.

Additionally, any member who misses three regular meetings of the Committee within a six-month period without the express approval of the Committee at or before each missed meeting will be deemed to have resigned from the Committee ten days after the third unapproved absence. The Committee will ask the Controller's Office to inform the member's appointing authority of any such resignation. (Administrative Code § 5.41-3(d).)

The Committee may vote to excuse an absent member from a Committee meeting. If the Committee does not take such a vote at the meeting or at a previous meeting, then the minutes shall note that the absence is unexcused. Regular attendance at the Committee meetings is critical to the Committee's ongoing success.

Section 4. Compensation

Committee members shall serve without compensation from the City. (Administrative Code § 5.41-3(c).)

Section 5. Purpose and Responsibilities

Under Administrative Code Section 5.41-2 and Business and Tax Regulations Code Section 2810(e), the Committee's role is to monitor and make recommendations in the administration of the Our City, Our Home Fund, to take steps to ensure that the fund is administered in a manner accountable to the community and consistent with the law, and to advise the Board of Supervisors and the Mayor on appropriations from the Fund. The Committee has the following responsibilities:

- Every three years, conduct a needs assessment with respect to homelessness and homeless populations, including but not limited to an assessment of available data on subpopulations with regard to race, family composition, sexual orientation, age, disability, and gender served by the programs under the Fund;
- At least 60 days before issuing a needs assessment report, provide a draft of the report to each City department discussed in the report, and allow the department 30 days to provide a written response;
- Make annual recommendations about appropriations from the Fund to the Board of Supervisors consistent with the needs assessment;

- Promote and facilitate transparency in the administration of the Fund;
- Promote implementation of the programs funded by the Fund in a culturally sensitive manner;
- Identify barriers to safe and successful exits out of homelessness, and propose to the Board of Supervisors and the Mayor ways to reduce those barriers or the impact of those barriers; and
- Solicit substantive input from people experiencing homelessness regarding spending priorities, possibly including conducting surveys and focus groups and coordinating with community organizations that conduct outreach and/or provide services to people experiencing homelessness.

Article IV – Officers

Section 1. Officers

The Committee shall have three officers: a Chair, Vice Chair, and Data Officer.

Section 2. Term of Office

The terms of the Chair and Vice Chair appointed by the Committee at its inaugural meeting on September 16, 2020 shall expire at the start of the Committee's first regular meeting of November in 2021. The term of the Data Officer appointed by the Committee at its meeting on November 17, 2020 shall expire at the start of the Committee's first regular meeting of November in 2021. Thereafter, the term of each officer shall expire at the start of the Committee's first regular meeting each November.

Section 3. Nomination and Election of Officers

A. The Committee shall elect officers at the first regular Committee meeting in November of each year. At that Committee meeting, any Committee member may nominate themselves or another Committee member for any office. A Committee member nominated for an office may decline the nomination. Unless the Committee member declines, all Committee members nominated at that meeting shall be considered candidates for office.

B. The Committee shall vote on the office of Chair, with each member voting for one of the candidates. If one candidate receives five votes, that candidate shall be elected as Chair. If no candidate receives five votes, the Committee may have additional discussion and votes, the Committee may reopen nominations, and candidates may withdraw their candidacy. After the Committee selects a Chair, the Committee shall vote on the office of Vice Chair following the same procedure. After the Committee selects a Vice Chair, the Committee shall vote on the office of Data Officer following the same procedure.

C. If the office of the Chair is vacated before the expiration of a term, the Vice Chair shall serve as Chair until the next regular meeting. The Committee shall elect a Chair at that meeting to fill the vacancy. If the Vice Chair is elected as Chair, the Committee shall elect a new Vice Chair at that meeting. If the office of Vice Chair is vacated before the expiration of a term, the office shall remain vacant until the next regular meeting, at which time the Committee shall elect a new Vice Chair.

Section 4. General Duties and Responsibilities of the Chair

The Chair shall preside at all meetings of the Committee. The Chair, working with the Committee staff, shall oversee the preparation and distribution of the agenda for all Committee meetings. The Chair shall also perform such other duties as may be assigned by the Committee. Unless the Committee assigns a different member, the Chair (or the Chair's designee) shall serve as the Committee's spokesperson and liaison to the media and City departments, agencies and commissions, as necessary.

Section 5. General Duties and Responsibilities of the Vice Chair

The Vice Chair shall perform the duties and responsibilities that may be delegated by the Chair. In the absence of the Chair, the Vice Chair shall perform the duties of the Chair as described above.

Section 6. General Duties and Responsibilities of the Data Officer

The Data Officer shall have the following duties:.

- Advise the Committee and its liaisons on use of data and analysis for strategic decision making
- Provide guidance to Committee on prioritizing, coordinating, and tracking OCOH Oversight Committee's data requests
- Align data requests with strategic planning process for OCOH funds
- Advise Committee on monitoring and tracking of additional data, progress, and outcomes as assigned by OCOH Oversight Committee Chair
- Make recommendations to Committee members and City departments on strategies for making data transparent and available to the public
- Other tasks and duties as assigned by the Chair

Article V – Administrative and Clerical Support

The Office of the Controller will provide clerical and administrative support for the Committee, including posting agendas and minutes online, circulating agenda materials to Committee members, and assisting with the administration of meetings. The Controller will select and supervise the staff that supports the Committee.

Article VI – Meetings

Section 1. Quorum

At all meetings of the Committee, the presence of five members shall constitute a quorum. Regardless of the number of members present, the affirmative vote of at least five members shall be required for the approval of any matter unless otherwise provided in these Bylaws.

Section 2. Public Participation

Consistent with its mission and as required by law, the Committee shall hold meetings open to the public and encourage the participation of interested persons. Each meeting agenda shall provide an opportunity for members of the public to directly address the Committee on items of interest to the public that are within the Committee's jurisdiction but not on the Committee's agenda.

Section 3. Meeting Minutes

The Controller's Office shall record the minutes of every meeting. The minutes shall be approved by the Committee at a subsequent meeting.

Section 4. Records Retention

The Committee shall utilize the Controller's Office's record retention and destruction policy.

Section 5. Meetings

The Committee's regular meetings will occur on the third Tuesday of each month beginning at 9:30 a.m. The Committee will meet remotely until it is authorized to meet in person under the Mayor's COVID-19-related emergency orders. Thereafter, the Committee will hold regular meetings at City Hall, Room _____. The Chair, or the Committee by majority vote at a meeting, may schedule a special meeting at any time, subject to applicable noticing requirements.

Section 6. Future Agenda Items

The agenda of each regular and special Committee meeting shall include an item for the Committee to discuss and approve items for future meeting agendas.

Article VII – Voting and Abstention

The Committee will act by motion. Any Committee member may make a motion orally during a meeting, and any other member may second that motion. All motions must receive a second before the Committee votes.

Each member present at a Committee or committee meeting shall vote “yes” or “no” on all motions, unless the either (1) the member is excused from voting by a motion adopted by a majority of the members present, or (2) the member has a legal conflict of interest that prohibits the member’s participation in the vote. To determine whether a member has a legal conflict of interest in a particular matter, the member should consult with the City Attorney’s Office.

Article VIII – Community Liaisons

The Committee may appoint individual Committee members to serve as liaisons on specific matters. At the Committee’s direction, those liaisons may collect information, solicit input from community stakeholders, evaluate community needs, draft recommendations for the Committee, and engage in other tasks authorized by the Committee.

Article IX – Parliamentary Procedures

Unless the Charter, City law, or these Bylaws provide to the contrary, the Committee’s parliamentary procedure shall be governed by Robert’s Rules of Order.

Article XI – Amendment of Bylaws

The Committee may amend these Bylaws by a majority vote of the Committee, provided such proposed amendments are circulated in writing to all Committee members and noticed to the public at least ten days prior to such meeting.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Subject: FW: 2020 Annual Urban Forest Report
Date: Friday, December 18, 2020 1:30:00 PM
Attachments: [2020 Annual Urban Forest Report.pdf](#)

From: Chansler, Katie (ENV) <katie.chansler@sfgov.org>
Sent: Friday, December 18, 2020 1:24 PM
To: Jue, Tyrone (MYR) <tyrone.jue@sfgov.org>; Somera, Alisa (BOS) <alisa.somera@sfgov.org>; Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>
Cc: Sheehan, Charles (ENV) <charles.sheehan@sfgov.org>; Brastow, Peter (ENV) <peter.brastow@sfgov.org>
Subject: 2020 Annual Urban Forest Report

Dear Alisa, Eileen, and Tyrone,

Each year, the Urban Forestry Council is tasked with sharing an annual report with the Mayor's Office and Board of Supervisors. Please find attached the 2020 Annual Urban Forest Report that has been developed and authorized by the Urban Forestry Council.

Alisa and Eileen, please disseminate this report to the Board and let me or Peter Brastow (copied) know if you have any questions.

Hope you all have a great end to 2020.

Best,
Katie

Katie Chansler
Commission Affairs Officer
 San Francisco Department of the Environment
 1455 Market Street, Ste. 1200
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 P: (415) 355-3709

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2020 ANNUAL URBAN FOREST REPORT

FISCAL YEAR JULY 2019 – JUNE 2020



Photo courtesy SF Environment

SAN FRANCISCO URBAN FORESTRY COUNCIL

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Submitted to Mayor London N. Breed and the Board of Supervisors by the Department of the Environment, pursuant to San Francisco Environment Code Chapter 12, Section 1209.

The purpose of the **Urban Forestry Council (UFC)** is to guide the stewardship of San Francisco's trees by promoting a healthy and sustainable urban forest that benefits all San Franciscans. The Council's scope of authority – which is advisory in nature - is the territorial boundaries of the City and County of San Francisco. The Council advises City departments and commissions, the Board of Supervisors, and the Mayor. The Council is charged with developing a comprehensive urban forest plan; educating the public; developing tree-care standards; identifying funding and staffing needs and opportunities for urban forest programs, and securing adequate resources; facilitating coordination of tree-management responsibilities among agencies; and reporting on the state of the urban forest. In fiscal year 2019/2020, the UFC completed an updated strategic plan with six high-level goals, or priorities:

1. Develop Policy Recommendations Related to Management of the Urban Forest with respect to Biodiversity, Tree Species Palette and Availability and Climate Change
2. Expand Focus of the Council to Consider all Trees in San Francisco
3. Steps to Strengthen the Urban Forestry Council
4. Develop Communications Plan
5. Articulate Canopy Goals to inform Policy
6. Attract Additional Funding for Tree Planting and Protection.

In Fall 2019, Council members started to work on the above six strategic goals. The Council identified a lead member for each of these priorities, who facilitated working meetings around a respective goal. The Council made real progress on the key priority of strengthening the Council, through adding more diverse perspectives, including increasing to three the number of women on the Council. In 2020, the Council adapted the 2019 goals and associated actions to form the basis for urban forestry-related draft strategies and actions for the City's forthcoming 2021 Climate Action Plan.

Urban Forestry Council Members (as of October 27, 2020)

Andrew Sullivan, Landscape Architect, Chair
Blake Troxel, Presidio Trust
Chris Fischer, Port of San Francisco
Damon Spigelman, San Francisco Public Utilities Commission
Dan Flanagan, Friends of the Urban Forest
Edgar Xochitl Flores, PODER
Igor Lacan, UC Cooperative Extension
Ildiko Polony, Sutro Steward and Wildfires to Wildflowers
Jillian Keller, Professional Arborist
Matthew Stephens, San Francisco Recreation and Park Department
Michael Sullivan, Partner, Orrick, Herrington & Sutcliffe
Morgan Vaisset-Fauvel, University of California, San Francisco
Nicholas Crawford, San Francisco Public Works, Vice-Chair
Oscar Hernandez-Gomez, San Francisco Planning Department
Pam Nagle, Professional Arborist

Urban Forestry Council Staff

Peter Brastow, Urban Forestry Council Coordinator, San Francisco Department of Environment
Katie Chansler, Commission Affairs Manager, San Francisco Department of Environment

Executive Summary

In its seventeenth year, the 2020 Annual Urban Forest Report provides an analysis of survey data from public, private, and nonprofit agencies that plant and/or maintain the urban forest within the City and County of San Francisco in Fiscal Year 2019-2020 (FY19-20). When possible, the analysis compares FY19-20 data with the previous five years of data, starting in FY14-15. Trends are identified through comparisons across all six years. Likert scale data were collected to identify trends in agency-perceived concerns with urban forestry in San Francisco as well as perceived limitations that affect their work and the urban forest. Agency data from the 2020 survey is provided in Tables 1-3 at the end of the report.

Staffing and funding emerged as the most significant issue reported for this year's Annual Urban Forest Report. Across all categories of this report, including in the *Concerns*, *Limitations* and in the *Major Opportunities and Challenges* section, the information gathered in 2020 indicates that agencies and organizations are highly concerned about their ability to accomplish their tree management responsibilities due to the challenge of staffing and funding levels. Most of the entities who provided information for the report, specifically cited the global pandemic of Covid-19 as playing a major role.

Findings demonstrate that overall urban forestry budgets and tree maintenance activities in San Francisco remained flat from FY18-19 to FY19-20. The overall number of trees planted increased significantly (from 3068 to 3955) compared to FY18-19. In fact, in FY19-20 a positive balance emerged – +356 – between trees planted and trees removed. Tree planting, thus, managed to keep up with tree removals, in contrast with FY18-19 when the negative balance was over 2000 trees. *StreetTreeSF* provides funding for street tree maintenance but does not fund tree planting. Public Works remains concerned about sustaining planting funding long-term. Friends of the Urban Forest continues to seek grant funding for street tree planting.



Photo courtesy SF Environment

Annual Survey Methods

San Francisco Department of the Environment (SFE) surveyed 21 City departments, other public agencies and universities, non-government organizations and PG&E, which oversee or manage a portion of the urban forest in San Francisco. Survey questions were the same as those used in previous years (see attachments) with just a couple more additions. Agencies were asked to provide information on budgets and staffing, maintenance activities, accomplishments, and concerns in FY19-20. Nineteen agencies provided full or partial responses. For 2020, the Public Library was added to the list of City agencies.

This data is tracked to:

1. Better understand the resources used to maintain the urban forest across the city.
2. Track agency priorities, needs, and concerns, and monitor how they change over time.
3. Better understand threats to the future well-being of our urban forest.
4. Find ways to increase the contributions that trees provide to our community.
5. Clarify which tree species are planted and why.

List of Participating Organizations

- California Department of Transportation, District 4 (Caltrans)
- City College of San Francisco (CCSF)
- Friends of the Urban Forest (FUF)
- Laguna Honda Hospital (LHH)
- Port of San Francisco (Port)
- Presidio Trust (Trust)
- Recreation and Park Department (RPD)
- San Francisco Housing Authority (SFHA)
- San Francisco International Airport (SFO)
- San Francisco Municipal Transportation Agency (SFMTA)
- San Francisco Planning Department (Planning)
- San Francisco Public Library (SFPL)
- San Francisco Public Utilities Commission (SFPUC)
- San Francisco Public Works, Bureau of Urban Forestry (SFPW)
- San Francisco State University (SFSU)
- San Francisco Unified School District (SFUSD)
- Treasure Island Development Authority (TIDA)
- University of California, San Francisco (UCSF)
- Pacific Gas and Electric (PG&E)
- San Francisco General Hospital (SFGH)

The Office of Community Investment and Infrastructure (OCII) did not respond to the 2020 survey to provide data for this year's report.

Primary Findings

The data provided by participating agencies for this report is compared to data provided since FY14-15. While participation is required by Chapter 12, Section 1209 of the San Francisco Environment Code, not all agencies participate in the survey each year. Trends identified in this section only include data from agencies that have reported in each of the last six years, of which there are eleven:

- Friends of the Urban Forest (FUF)
- Port of San Francisco (Port)
- Recreation and Park Department (RPD)
- San Francisco International Airport (SFO)
- San Francisco Municipal Transportation Agency (SFMTA)
- San Francisco Public Utilities Commission (SFPUC)
- San Francisco Public Works, Bureau of Urban Forestry (SFPW)
- San Francisco State University (SFSU)
- San Francisco Unified School District (SFUSD)
- Treasure Island Development Authority (TIDA)
- University of California, San Francisco (UCSF)



Photo Courtesy SF Environment

Figure 1. Trees & Funding: Reported tree planting, maintenance and removal activities, and urban forestry budgets since FY14-15 (eleven agencies)

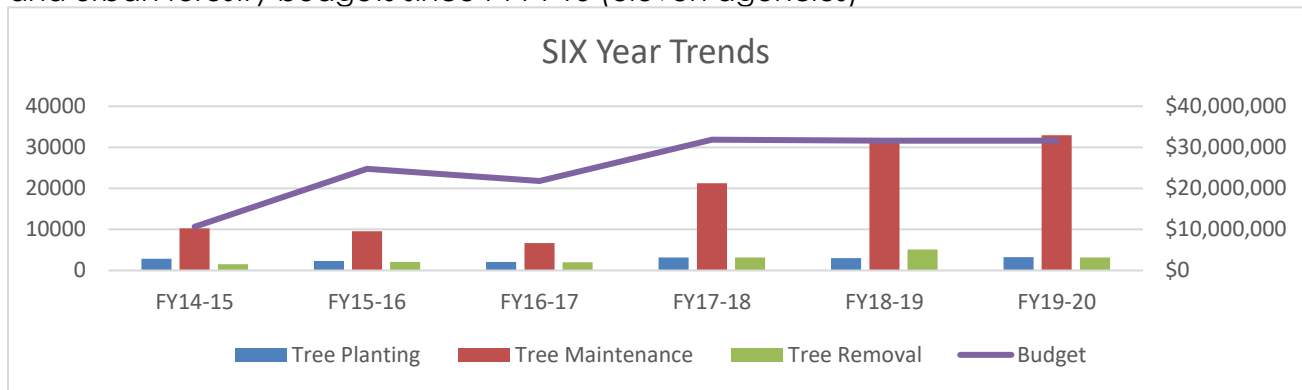


Figure 1 highlights a status quo for budgets from fiscal years 2018 to 2020 and for maintenance from 2019 to 2020, despite various departments reporting budget challenges as a result of Covid-19. Some of those departments may be reporting on challenges related to Fiscal 2020/2021.

Figure 2: Tree Planting & Removal Trends Since FY14-15

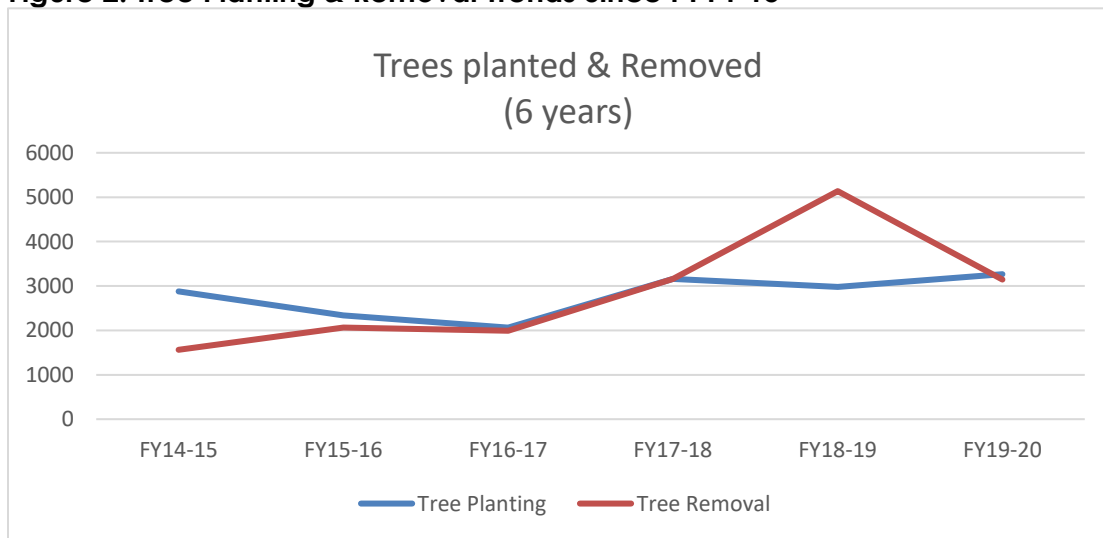


Figure 2 illustrates a slight increase in planting, from FY 18-19 to FY 19-20, due to a significant increase from Public Works. Recreation and Parks and Friends of the Urban Forest actually saw decreases in planting from FY 18-19. Public Works also added 238 trees to the FY 18-19 numbers that they did not report in the 2019 Annual Report. As they report below, Public Works saw a 46% drop in tree removals from FY18-19 to FY 19-20, due to completion of their highest priority removals. "The [continued] high rate of removals is primarily due to lack of maintenance for so many years prior to the new funding stream."



Photo Courtesy SF Environment

Current Street Tree Estimate

*EveryTreeSF**, a complete street tree inventory, was conducted between 2013-2017 and identified 124,795 (over 20,000 more than previous estimates) street and median trees throughout San Francisco.

Based on the reported data on street tree planting and removal by San Francisco Public Works and Friends of the Urban Forest, the current total number of street trees as of June 30, 2020 is estimated at 123,017. In fiscal years 17-18 through 19-20, 7,174 new street trees were planted and 8,952 were removed.

The goal of the *San Francisco Urban Forest Plan: Phase 1 Street Trees*, was for planting 50,000 trees by 2034. Tree planting activities will need to continue to increase to surpass the 2017 baseline.

The Key Recommendations from the Urban Forest Master Plan Phase 1: Street Trees, are:

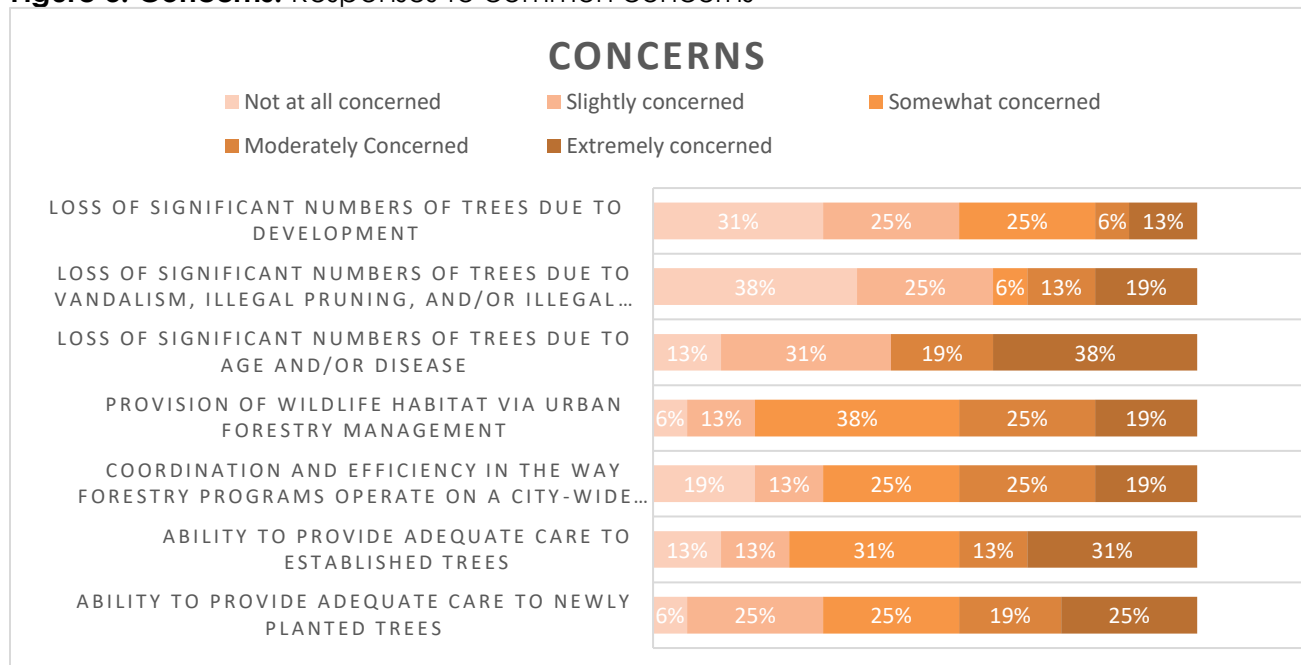
1. Maximize the benefits of street trees;
2. Increase the street tree population with 50,000 new trees by 2035;
3. Establish and fund a citywide street tree maintenance program;
4. Manage street trees throughout their entire life-cycle.

With the implementation of *StreetTreeSF*, the third and fourth recommendations are being met. Meanwhile, the City continues to struggle to meet the second recommendation of increasing the street tree population due to the need to remove dead and diseased trees, though tree removal did decrease significantly from fiscal year 18-19. The Urban Forestry Council is actively working on the first recommendation as part of implementation of their 2019 Strategic Plan.

Common Concerns & Limitations

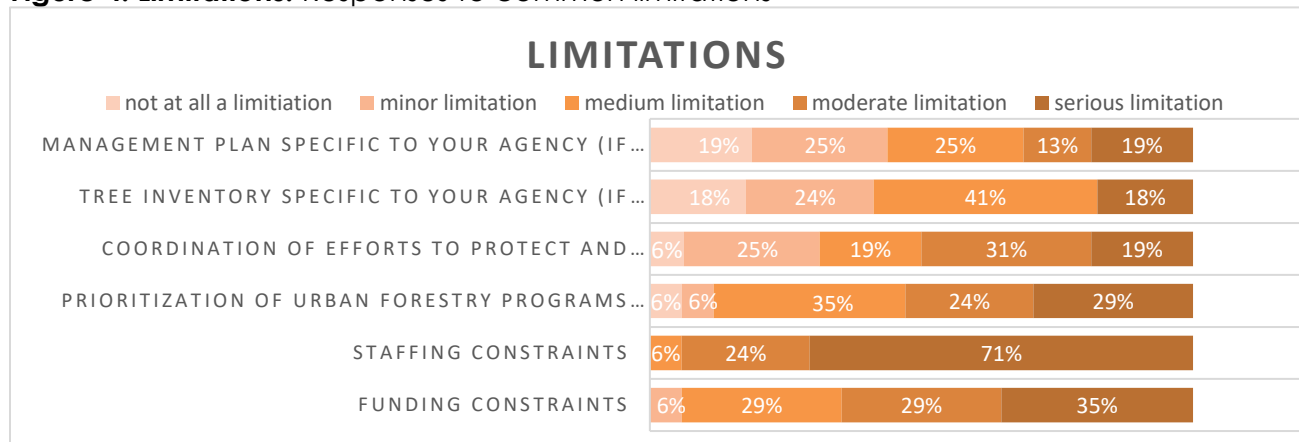
Survey respondents scored common concerns and limitations for their agencies and organizations. Figures 3 and 4 display levels of concern for all responses in 2020.

Figure 3. Concerns: Responses to common concerns



Agencies are very concerned about the effects of diseases upon the urban forest. Specific information regarding agency concerns about pests and diseases is highlighted in Table 3 below. Agencies remain concerned about being able to provide adequate care to both established trees and newly planted trees with about 70% of respondents expressing being at least somewhat concerned about both.

Figure 4. Limitations: Responses to common limitations



94% of agencies reported staffing constraints as a serious or moderate limitation in FY19-20. Funding constraints were reported by 94% of respondents to be at least a medium concern. 94% reported at least a medium limitation due to prioritization of urban forestry by the City. These consistent numbers are all significant increases from 2019 and are further reflected in the individual reports detailed in the Opportunities and Challenges section below.

General Liability Claims

This is the third year that questions about tree-related general liability claims were included in the survey. The goal is to identify other costs City departments and other forest-managing agencies incur in their tree managing activities, and to track how tree care and maintenance may factor into the number and costs of these claims. Only UCSF reported liability claims for fiscal year 19-20, which was one payout for almost \$200,000.

Reported Major Opportunities and Challenges

Management of San Francisco's urban forest is shared among many agencies and their partners to provide direct care to trees within their respective jurisdictions. The following provides general background about each agency or organization and highlights or quotes specific information they reported in their FY19/20 survey responses.



Photo Courtesy SF Environment

Friends of the Urban Forest (FUF) helps individuals and neighborhood groups plant and care for street trees and sidewalk gardens in San Francisco. They host an average of nine interns per year, and they have trained volunteers who lead less experienced volunteers to plant and prune trees. They have teen and young adult workforce development programs that train teens and adults with minimal work experience how to plant and care for trees.

FUF continues to search for new species that tolerate prolonged drought, rising temperatures, pests, and pathogens. They also continue to plant a wide variety of trees to maximize species diversity to create an urban forest that has resilience against known invasive pests such as Invasive Shot Hole Borers (ISHB).

FUF reports that Covid-19 has had a profound impact on their urban forestry program. For 39 years, they have conducted community plantings approximately twice a month with up to 100 volunteers at a time. They had anticipated exceeding their tree goal of previous years but instead they were forced to halt all field work on March 7th. They did not resume tree planting until July 2020 when they re-designed their planting model to adhere to City guidelines and plant safely with staff only, which will likely limit the number of trees they will be able to plant this year. On the positive side, most of the trees planted were in low

canopy neighborhoods. FUF had been planning to begin some new urban forestry programs, for example, they included a back yard tree program – with a focus on native trees - in their 2019 strategic plan. As a result of COVID and the consequent lack of some public funding, they do not know when they will be able to initiate that new program. They are also not able to fill some vacant positions.

FUF reports being proud of their ability to adapt their Green Teens program to the constraints imposed by Covid-19. The teens set a record of pruning 778 trees this past summer. FUF is committed to equitable access and decision-making in urban greening as a key to growing resilient communities and sharing the climate and health benefits of a robust urban forest throughout San Francisco. In the next several years, FUF will be planting the vast majority of their trees in communities that lack trees. They currently focus their planting efforts in those neighborhoods, to ensure that all San Franciscans have access to the benefits of trees.

In these times of uncertainty, long-term funding for all their programs - including tree planting, tree care, sidewalk landscaping and workforce development - is their greatest concern.

The **California Department of Transportation District 4** (CalTrans) manages trees and green spaces on State rights-of-way in the Bay Area and works with the Adopt-A-Highway division to allow neighborhood groups access to land for community gardening and planting trees. Private and public groups also apply for encroachment permits to plant trees. In 2019, CalTrans performed a [climate change analysis](#). They report that there is greater recognition of the importance of trees and landscape management. CalTrans remains concerned about fire management and funding.

City College of San Francisco (CCSF) reports that they consider climate change and biodiversity in their tree planting selection, and they also follow the SF Plant Finder and their own sustainability guidelines. Since they are a teaching facility, they must have additional genus' for learning purposes. CCSF reports that the current administration has no budget or consideration for tree care planting or maintenance, and that Covid did cause problems with funding, staffing, programs, and operations. They have no assistance-no people, no funds, and so they "can't do anything." CCSF is concerned about drought conditions affecting tree health. Warming is bringing in more pests and disease pressure, and other tree health concerns. They are also concerned about providing adequate wildlife habitat.

Laguna Honda Hospital (LHH), a San Francisco Department of Public Health facility, is a 62-acre campus with approximately 3,000 trees, 80 percent of which are within open space areas. Covid-19 limited contractor work at the Laguna Honda property. Gardening staff (2) are the only ones available for tree work (3417 gardener limitations apply) with a full grounds maintenance schedule for which they are also responsible. LHH selects tree species for drought tolerance and California natives.

The **Office of Community Investment and Infrastructure** (OCII) is the local successor agency to the San Francisco Redevelopment Agency. OCII continues to be affected by funding constraints due to the state-wide dissolution of Redevelopment Agencies that took effect in February 2012. *This information is from the 2019 survey.*

Pacific Gas and Electric Company (PG&E) works with property owners to resolve conflicts between trees and power lines. In 2018, PG&E used LiDAR to identify trees that may need maintenance, and only used that data to determine where inspectors needed to go. This was a pilot to see if remote sensing technology could be used to improve the efficiency and accuracy of utility line clearance inspection in an urban environment. PG&E is concerned that residents receive appropriate messaging about which agency is responsible for the maintenance of street trees with limbs that are within ten feet of power lines, as well as coordinating such tree maintenance with San Francisco Public Works. *This information is from the 2018 survey.*

The **Port of San Francisco** (Port) manages the trees along the San Francisco Bay waterfront. The Port selects drought tolerant trees that require minimum water in consideration of current climate and climate change. As the opportunity arises, the Port is mindful of selecting trees that provide habitat, nectar, and fruit for native insects and foragers. Removal and replacement of Canary Island palms has been postponed due to budget constraints. The Port is concerned about being able to staff the gardener crew for taking on new park maintenance responsibilities. In response to Covid, initially, they stopped all non-essential work which included gardening. They then resumed full time gardening, but Covid may impact long term jobs for gardeners.

The **Presidio Trust** (Trust) oversees approximately 70,000 trees (10,000 of which are actively managed) in the Presidio of San Francisco, the 1,491-acre National Historic Landmark District located within the Golden Gate National Recreation Area, which is managed by the National Park Service. The Trust's historic forest species palette is somewhat restricted; however, the program is moving forward with understory plantings in some of the forest stands. Climate change, biodiversity and wildlife habitat are considered when selecting tree species and under-story species where appropriate in certain locations. This helps to improve both local biodiversity and habitat in the new forest stands. Volunteers usually help with the planting and maintenance of young trees, however, this year the volunteer program was halted because of the virus. The Trust is concerned about achieving appropriate staffing levels for the quantity of tree care work, and they have been challenged by the budget reduction due to reduced revenue because of the COVID outbreak.

The **Recreation and Parks Department** (RPD) maintains over 3,400 acres of open space with an estimated 131,000 trees in San Francisco, including large eucalyptus plantations at Mount Davidson, Mount Sutro and Glen Canyon and diverse tree stands across Golden Gate, McLaren and other parks, including the native coast live oak woodlands in Golden Gate Park, Buena Vista Park, and at Lake Merced, which RPD manages under work order with the SFPUC. In their survey, RPD notes that their 3410 Gardener Apprentice Program includes tree planting and tree maintenance. RPD has been highly affected by Covid-19 with many staff being redeployed. In the meantime, they are concerned about mature trees dying out, pine beetle, tortoise beetle, human vandalism, and theft.

The **San Francisco Housing Authority** (SFHA) has a maintenance agreement with Public Works to maintain trees around residences on SFHA land. Housing facilities are undergoing redevelopment and being newly managed by third party non-profit and for-profit developers, depending on the site. Demolition will be phased, and a new landscape project will be designed by the developers. In the meantime, they are not replanting trees.

In fact, demolition going on at two of their sites is impacting some trees. SFHA's main concern during COVID is responding to emergencies and providing safe housing to their residents.

The **San Francisco International Airport** (SFO) manages open space, bay shoreline, trees, landscaped areas, and endangered species habitat surrounding the airport facilities. SFO is restricted on new plantings by FAA regulations and potential wildlife habitat concerns. SFO reports that oak moth has started to make an appearance, and they are releasing beneficial insects to manage populations. SFO is very concerned about staffing challenges for being able to accomplish their work. Covid has created some staffing constraints, and a significant amount of new landscape has been added as part of capital improvement programs. As their planted trees mature, they are facing more work clearing roadways and structures. SFO is struggling to manage all the additional work with current staffing levels.

The **San Francisco Municipal Transportation Agency** (SFMTA) remains very concerned about tree and plant health in the ongoing drought conditions. They usually consider what type of rainfall they had for the year when considering tree planting. SFMTA is concerned about staffing, reporting that they need to hire more landscapers for their work load.

The **San Francisco Planning Department** (Planning) has developed policies, studies, and plans to support the long-term health of the city's urban forest. Planning led the production of the Urban Forest Master Plan, Phase I Street Trees, the implementation of which is now under the aegis of Public Works, Bureau of Urban Forestry. In 2020, the Planning Department moved forward on several coordinated efforts and projects which shape and impact urban forestry including the Climate Action Plan 2020 Update which is the City of San Francisco's climate mitigation strategy to reduce greenhouse gas (GHG) emissions and the Sustainable Neighborhood Framework which is a supportive tool kit that provides a comprehensive approach to amplifying environmental performance, quality of life, and community co-benefits in any plan or project. While the Planning Department does not necessarily dictate the tree species for private developments, the Planning Department has a Climate Resilience and Sustainability team whose role is to work with project teams and project sponsors on decisions, strategies, and regulations concerning climate change, biodiversity, wildlife habitat, etc. which, in turn, influences the tree species selection. During the pandemic, the Planning Department is focused on providing support to small businesses impacted by COVID-19 through the Shared Spaces Program, restructuring policies to meet our racial and social equity imperatives, increasing the City's housing supply, including affordable housing stock, and moving forward on strategies to address our climate emergency (ex: wildfires and the resulting poor air quality). The climate resilience and sustainability team, who tackles biodiversity and urban forestry issues more closely on projects, is understaffed and the Department is in a hiring freeze.

The **San Francisco Public Library** is a new addition to the Annual Urban Forest Report. They have a Facilities Manager, Roberto Lombardi, who filled out the survey for the data for the report. They work order much of their landscape and tree management to the Recreation and Park Department. They report being concerned about Ficus trees since they are a "disaster for maintenance" and dangerous. The Library reports that they have been advised by Public Works that red maple would thrive in the harsh conditions at the Main Library, where the sidewalks must be washed down every day due to feces and urine, and because they love water, presumably related to the watering of the lawns in that vicinity.

The **San Francisco Public Utilities Commission** (SFPUC) manages trees and green space around reservoirs. They have partnered with the San Francisco Conservation Corp to develop young adults 18-25 years old, who are taught gardening and hard and soft skills required in the work force. They also have a path to complete their HS diploma. Regarding selecting for climate and biodiversity, the SFPUC reports that they depend upon the SF Plant Finder to make the recommendations on plant species, assuming that those lens' are already incorporated into the tool. SFPUC is concerned about jurisdictional issues and response to agency plans. They report that they need and should have a full service tree crew with a yard to process trees, store equipment & vehicles or have a contract with several private sector companies with blanket purchase orders. They need to have a budget set aside specific to managing trees in the city and in the watershed lands.

San Francisco Public Works, Bureau of Urban Forestry (SFPW) provides oversight and care to trees within the City's public rights-of way, including planting and maintaining street trees, issuing street tree planting and removal and sidewalk landscaping permits to residents, and responding to emergency street tree issues. Public Works relies on public service trainee and apprenticeship programs for workforce development and includes workforce development as a requirement for their non-profit planting grant partners. Those partners in turn rely on volunteer support. Public Works considers climate change by identifying and planting species that are robust urban candidates and able to withstand hotter, drier conditions and longer drought durations. They consider biodiversity and wildlife habitat, albeit as a secondary consideration to survivability and suitability as a street tree as the primary lens. In open spaces, native species play a key role in their planting palette.

The pandemic immediately impacted Public Works' programs by suspending contractor work for about a month as new protocols were created, and compliance plans implemented. Internal crews continued to work and were able to refocus on maintenance as service request volume dropped significantly. However, the Tree Maintenance Fund which fuels the StreetTreeSF program was impacted by a Citywide budget deficit, hiring freeze and deferred capital expenditures. Administrative and permit hearings were paused for months while a suitable online format was established. The Bureau contributed broadly to the City's COVID-19 response through staff reassignment as Disaster Service Workers and through contracted work to support numerous public health initiatives.

StreetTreeSF successfully completed all the "Worst First" areas identified at the start of the program which had the greatest need and density. This is reflected in the sharp decrease in tree removal (46% from the previous fiscal year) as the program transitions from the Worst First to bringing the balance of the City's urban forest to a baseline standard of care. The Bureau's tree removal work receives significant public scrutiny through the posting and hearing process that allows for input on multiple levels. To facilitate this communication, the Bureau created a new Tree Removal Notification page grouped by Supervisor District.

San Francisco State University (SFSU) manages an urban forest that provides a network of windbreaks, bird nesting habitat, and sheltered courtyards. SFSU does try to maintain wildlife habitat when they can by leaving places for hawks and owls to nest around campus. New plantings on campus are considered for their drought resistance first before they plant new species. SFSU has been affected by Covid-19; their staff has only been able to work one or two days per week for the last six months. Student labor has been used in the past but stopped due to Covid. Tree pruning staff recently resigned, and so they no

longer have a climber on staff to work in the tall trees. They have to contract for large removals or pruning and clean up and can chip only lower canopy branches from ladders. SFSU is highly concerned about how they are going to do tree maintenance going forward. This report is in stark contrast to 2019 when SFSU noted they had a fully staffed tree crew.

The **San Francisco Unified School District** (SFUSD) provides care and maintenance for approximately 3,000 trees on 430 acres of school district property. Lack of funding to replace removed trees continues to be an ongoing concern. In 2019, SFUSD reported that they consider climate when selecting tree species, but not so much climate change. In 2020 SFUSD reported that they do not consider climate change when selecting tree species.

The **Treasure Island Development Authority** (TIDA) oversees the care of all trees on Treasure Island and most trees on Yerba Buena Island (excepting the U.S. Coast Guard property). Tree species for planting on Yerba Buena Island (YBI) are selected consistent with the YBI Habitat Management Plan, which considers trees in the context of the larger natural environment and native plant communities of Yerba Buena Island. COVID-19 has not impacted TIDA's ability to manage trees on the islands. TIDA is concerned about the impact of humans on the native trees of Yerba Buena Island, where a June 20, 2020 human-caused fire in the native oak woodlands damaged several mature coast live oaks and adjacent coastal scrub habitat. TIDA is in the process of studying the presence of phytophthora in soil on YBI.

The **University of California, San Francisco** (UCSF) owns and manages a 61-acre open space area just south of the Parnassus Heights campus called the Mount Sutro Open Space Reserve. UCSF is committed to maintaining the Reserve as a safe and accessible resource that San Francisco residents and visitors can enjoy. The global pandemic has resulted in UCSF not being able to hire temporary staff to implement the management plan. They need additional in-house landscape staff. UCSF is concerned about the ongoing climate change and the availability of water to plant trees and maintain them. Despite the challenges, UCSF did plant many different tree species in the last year, listed in the table below.

University of California, San Francisco (UCSF) – Tree Species Planted in 2019/2020	
Bay Area Natives	Australian Natives
<i>Acer macrophyllum</i> – big leaf maple	<i>Corymbia aparrerinja</i> – ghost gum
<i>Acer negundo</i> – box elder*	<i>Corymbia citriodora</i> – lemon gum
<i>Aesculus californica</i> – California buckeye*	<i>Eucalyptus camaldulensis</i> – river red gum
<i>Arbutus menziesii</i> – Pacific madrone*	<i>Eucalyptus citrix</i>
<i>Prunus ilicifolia</i> – holly leaf cherry*	<i>Eucalyptus globulus</i> – blue gum
<i>Quercus agrifolia</i> – coast live oak*	<i>Eucalyptus grandis</i> – rose gum
<i>Quercus kelloggii</i> – black oak	<i>Eucalyptus gunnii</i> – cider gum
<i>Quercus parvula</i> var. <i>shrevei</i> – Shreve's oak	<i>Eucalyptus leucoxylon</i> – yellow gum
<i>Salix lasiolepis</i> – arroyo willow*	<i>Eucalyptus rudis</i> – flooded gum
	<i>Eucalyptus sideroxylon</i> – red ironbark
	<i>Eucalyptus wandoo</i> – wandoo

*San Francisco native

San Francisco General Hospital (SFGH) is a San Francisco Department of Public Health facility that serves as the city's only trauma hospital and serves over 100,000 patients a year. SFGH does select trees for climate and biodiversity, and they are trying to increase diversity with which trees will survive in the long run, as well as trying to plant more trees in general. As a result of the pandemic all funds were immediately directed towards Covid-19 related healthcare. Volunteer programs were cancelled. But SFGH staff continues to care for the grounds full-time. With City budget shortfalls, SFGH worries about being able to keep up with pruning and care of the older significant trees. The fires and smoke have made both tree and staff health a major concern.

San Francisco Environment (SFE) continues to support the Urban Forestry Council. Building on the 2019 Urban Forestry Council Strategic Plan, SFE developed draft strategies and actions for the upcoming 2021 San Francisco Climate Action Plan (CAP). The UFC iterated on the draft strategies and actions over the course of several meetings of both the Full Council and the Planning and Funding Committee. SFE plans to take the entire CAP out to the public at large in December of 2020.

Annual Survey Response Data

The following entities responded to the survey with information provided in Tables 1, 2 and 3.

<u>Agency</u>	<u>Abbreviation</u>	<u>Agency</u>	<u>Abbr.</u>
California Department of Transportation	Caltrans	San Francisco Municipal Transport. Agency	SFMTA
City College of San Francisco	CCSF	San Francisco Public Library	SFPL
Friends of the Urban Forest	FUF	San Francisco Public Utilities Commission	SFPUC
Laguna Honda Hospital (Department of Public Health)	LHH	San Francisco Public Works	SFPW
Port of San Francisco	PORT	San Francisco Recreation & Parks Department	RPD
Presidio Trust	Trust	San Francisco State University	SFSU
San Francisco Housing Authority	SFHA	San Francisco Unified School District	SFUSD
San Francisco International Airport	SFO	Treasure Island Development Authority	TIDA
San Francisco General Hospital	SFGH	University of California at San Francisco	UCSF

Table 1. Staffing & Budgets

Agency	Urban forestry-related staff positions	FTE equivalent staff performing forestry work	Total department budget	Urban forestry-related budget
Caltrans	25	15	-	-
CCSF	4	0	300,000,000	0
FUF	21	14	3,468,355	1,720,550
LHH	2	0.05	-	10,000
Port	2	1.5	100,349,000	177,350
Trust	10	8	-	-
RPD	29	29	219,570,100	5,980,157
SFHA	0	0	19,934,747	0
SFO	12	1.5	-	20,000
SFGH	2	0.25		2,000
SFMTA	3	0	-	-
SFPL	0	0	155,000,000	25,000
SFPUC	0	0	-	0
SFPW	52.24	41.24	386,726,519	22,438,000
SFSU	4	1	600,000	200,000
SFUSD	0	0	1,000,750	60,000
TIDA	0.5	0	13,000,000	200,000
UCSF	2	2	1,994,107	808,858
TOTALS	168.74	113.54	\$1,200,642,828	\$31,581,915

Table 2. Tree Activities

Agency	Planted	Maintained	Removed	Work performed FOR others (P-planted, M-maintained, R-removed)	Work performed BY others (P-planted, M-maintained, R-removed)
Caltrans	12	200	15		
CCSF	0	300	3		Davey Tree Service: R-3
FUF	1,021	2,676	0	SFPW: P-1021, M-2676	
LHH	15	25	0		
Port	1	478	1		
Trust	650	0	400		
RPD	128	378	159		
SFHA	0	50	10		JTS: M-50, R-10
SFO	40	500	5		
SFGH	18	100	12		
SFMTA	6	30	6		Devaney Engineer: P-3000, R-6
SFPL		125	25		RPD: M-125 SFPW: P-25
SFPUC	0	5	4		
SFPW	1,931	18,347	2,355	MTA: R-1; Police: R-1	Contractors: R-1,540; Permitted Private: R-224, P-444; Streetscape Projects: P-642; Climate Action Now!: P-358*
SFSU	15	200	10		
SFUSD	50	300	20		
TIDA	0	25	10		JTS Tree Care: P-0, M-25, R-10
UCSF	312	10,000	580		
TOTALS	2,825	33,439	3,371		

*Climate Action Now! planted 238 of the 358 in FY 18/19, as per discussion above.

Table 3. Species Selection & Diversity

Agency	Most Common Species Planted	Struggling Species & Pests	Experimental Species
Caltrans		<i>Eucalyptus</i> spp.	
CCSF	Pine and cypress	Eucalyptus, Monterey cypress, Monterey pine – canker, beetle, green apple moths	New Acacia and Eucalyptus
FUF	<i>Tristania laurina</i> <i>Olea europaea</i> (combining all fruitless varieties) <i>Magnolia grandiflora</i> (combining all varieties)	Cut back drastically on planting Arbutus 'Marina' due to the canker and no longer recommending them. <i>Pittisporum undulatum</i> are not establishing very well (and it's on the Cal-IPC watch list). Many have thin foliage and a lot of weeping gummosis. Stopped planting <i>Zelkova serrata</i> due to structural concerns and <i>Pyrus</i> species due to fire blight.	<i>Chitalpa tashkentensis</i> coast banksia (<i>Banksia integrifolia</i>) gold medallion tree (<i>Cassia leptophylla</i>)
LHH	southern magnolia (<i>Magnolia grandiflora</i>) Ceanothus 'Ray Hartman'		
Port	<i>Pittosporum undulatum</i>	myoporum (<i>Myoporum laetum</i>) Canary Island palm (<i>Phoenix canariensis</i>)	
Trust	Monterey cypress (<i>Hesperocyparis macrocarpa</i>)	Monterey Pine, Pine Pitch Canker (<i>Fusarium circinatum</i>), Seiridium Canker (on cypress trees)	Santa Cruz cypress (<i>Hesperocyparis abramsiana</i>) Gowen cypress (<i>Hesperocyparis goveniana</i>)
RPD	Monterey pine (<i>Pinus radiata</i>) Monterey cypress (<i>Hesperocyparis macrocarpa</i>) <i>Eucalyptus</i> spp.	Bark beetle, tortoise beetle	
SFHA			
SFO	coast live oak (<i>Quercus agrifolia</i>) California buckeye (<i>Aesculus californica</i>) Norfolk Island Hibiscus (<i>Lagunaria patersonii</i>)	Oak moths started to show up. No more planting redwoods due to water conservation.	

Agency	Most Common Species Planted	Struggling Species & Pests	Experimental Species
SFGH	<i>Pinus thunbergii</i> 'Thunderhead' various cedars and pines <i>Cercis</i> sp.	Monterey pines, bark beetle	Wollemi pine (<i>Wollemia nobilis</i>) Himalayan white pine (<i>Pinus wallichiana</i>) Palo verde (<i>Parkinsonia</i> sp.)
SFMTA		myoporum (<i>Myoporum laetum</i>)	
SFPL		Ficus sp. (maintenance challenges)	Red maple
SFPUC		Monterey pines, bark beetle, thrip	
SFPW	Water gum (<i>Tristanopsis laurina</i>) European olive (<i>Olea europaea</i>) Southern magnolia (<i>Magnolia grandiflora</i>)	On the Approved Street Tree List, we downgraded <i>Ginkgo biloba</i> and <i>Ulmus parvifolia</i> (Chinese Elm) from appropriate in all locations to having some limitations. Removed entirely from the list <i>Zelkova serrata</i> due to structural flaws and <i>Koelreuteria paniculata</i> due to uneven performance. The recent decline of mature Ficus trees citywide was identified as Phomopsis spp, a canker. It targets already stressed trees which appears to be compounding years of drought stress.	Continued planting more Island Oaks (<i>Quercus tomentella</i>) like last year and planted Cork Oaks (<i>Quercus suber</i>) as available.
SFSU	Monterey cypress (<i>Hesperocyparis macrocarpa</i>)	"We don't plant Eucalyptus or Black Acacia trees. Eucalyptus due to their size, Psyllid issues, breakout potential, interference with underground utilities. Black acacia due to its tendency to spread and its brittleness."	Island oak (<i>Quercus tomentella</i>)
SFUSD	Redwoods and red maples	Monterey Pines, Ficus grow to large and are prone to splitting.	
TIDA	None planted		
UCSF	Eucalyptus	No longer planting Arbutus 'marina'; Anthracnose	<i>Eucalyptus citrix</i> , wandoo, <i>dalrympleana</i>

Attachment 1: 2019/2020 Annual Survey Questions

Sent to the following agencies and entities that physically manage trees. In addition to the questions listed below from the 2018/2019 survey, agencies were asked about Covid-19 impacts and for further information about diseases.

- Caltrans
- City College of San Francisco (CCSF)
- Friends of the Urban Forest (FUF)
- Laguna Honda Hospital (LHH)
- Office of Community Investment and Infrastructure (OCII)
- Pacific Gas and Electric (PG&E)
- Port of San Francisco (Port)
- Presidio Trust (Trust)
- Recreation and Park Department (RPD)
- San Francisco General Hospital (SFGH)
- San Francisco Housing Authority (SFHA)
- San Francisco International Airport (SFO)
- San Francisco Municipal Transportation Agency (SFMTA)
- San Francisco Public Library (SFPL)
- San Francisco Public Utilities Commission (SFPUC)
- San Francisco Public Works, Bureau of Urban Forestry (SFPW)
- San Francisco State University (SFSU)
- San Francisco Unified School District (SFUSD)
- Treasure Island Development Authority (TIDA)
- University of California, San Francisco (UCSF)



Photo Courtesy SF Environment



SF Environment

Annual Urban Forest Report Survey (2018–2019)

Pursuant to Chapter 12, Section 1209 of the Environment Code, the Department of the Environment is surveying your organization's forestry program work during the last fiscal year. Thank you for your participation in this process.

Please Return By 08/09/2019

1 I – IV

2 V

3 VI – X

I. Agency Information:

Name of Agency/Department/Organization: *

Your Name *

First

Last

Email *

II. Work force:

A. How many urban forestry-related staff positions does your organization have?

B. How many full-time equivalent staff positions work only on tree planting, care, and removal?

III. Budget:

A. What is your organization's total budget?

B. What is your urban forestry-related budget?

C. Does your urban forestry related budget fund anything other than tree care (such as education or lawn and shrub care)?

☒ No

☐ Yes

D. If "yes," please estimate the percentage or amount of funding listed in your urban forestry related budget (above) spent specifically on tree planting and maintenance.

IV. Health and Diversity of the Urban Forest:

A. What are the three most common species of trees you planted this fiscal year?

B. Are there any species you feel are struggling in San Francisco, or species you have decided no longer to plant? Please explain why.

C. Did you experiment with planting any new or less common species this year? If so, what were they?

D. Are you considering climate change, biodiversity and wildlife habitat when selecting your tree species? Please explain.

V. Tree Care (planting, maintenance, and removals):

A. How many trees were planted, cared for, and removed within your organization's jurisdiction in FY2018-19?

Do not include tree care performed for other entities by your agency.

Planted

Cared For

Removed*

***Please describe reasons for tree removals**

B. If your organization performed urban forestry related work for another entity during the past year, please provide the requested information below. Leave blank if not applicable.

Entity 1 Information

Entity 1 Name

Entity 1 Planted

Entity 1 Cared For

Entity 1 Removed

Entity 2 Information

Entity 2 Name

Entity 2 Planted

Entity 2 Cared For

Entity 2 Removed

C. If another entity performed urban forest related work for your organization during the past year, please provide the requested information below. Leave blank if not applicable.

Entity 1 information

Entity 1 Name

Entity 1 Planted

Entity 1 Cared For

Entity 1 Removed

Entity 2 information

Entity 2 Name

Entity 2 Planted

Entity 2 Cared For

Entity 2 Removed

Entity 3 information

Entity 3 Name

Entity 3 Planted

VI. Fiscal Year General Liability Claims

Please answer the questions below if any general liability claims made against your agency due to issues related to trees.

For example, trip and falls on exposed roots or branch failures that damaged persons or personal property.

A. Total general liability claims related to trees

B. Total number of paid general liability claims related to trees

C. Average dollar amount of tree-related claims paid

VII. Concerns & Limitations

Many organizations have reported similar concerns related to the urban forest and similar limitations when attempting to address these concerns. We are tracking these concerns and limitations over time to identify trends.

A. Concerns:

	not at all concerned	slightly concerned	somewhat concerned	moderately concerned	extremely concerned
Ability to provide adequate care to newly planted trees	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Ability to provide adequate care to established trees	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Coordination and efficiency in the way forestry programs operate on a city-wide basis	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Provision of wildlife habitat via urban forestry management	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Loss of significant numbers of trees due to age and/or disease	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Loss of significant numbers of trees due to vandalism, illegal pruning, and/or illegal removal	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Loss of significant numbers of trees due to development	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5

B. Limitations:

	not at all a limitation	minor limitation	medium limitation	moderate limitation	serious limitation
Funding constraints	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Staffing constraints	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Prioritization of urban forestry programs within your agency/the city at large	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Coordination of efforts to protect and manage the overall urban forest	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Tree inventory specific to your agency (if applicable)*	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
Management plan specific to your agency (if applicable)*	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5

VIII. Significant Changes

What, if any, significant changes or accomplishments have taken place within your organization's urban forestry programs in the last fiscal year?

IX. Topics of Concern

What topics are of greatest concern in your organization this year?

X. OPTIONAL

Do you have any recommendations, comments, or suggestions for us to improve the method of data collection, the annual report, or other processes related to the Annual Urban Forest Report?

Attachment 2: 2020 Alternative Annual Survey Questions

Sent to the San Francisco Planning Department

Annual Urban Forest Report Alternative Survey

Fiscal Year 2019-2020

Pursuant to [Chapter 12, Section 1209 of the Environment Code](#), SF Environment is surveying your organization's forestry program work during the last fiscal year. Thank you for your participation.

Part I

1. Agency Information:

Name of Agency/Department/Organization:	
Your Name:	
Email:	

2. Work Force & Budget:

A. How many urban forestry related staff positions does your organization have?	
B. What is the budget for your urban forestry related programming in the 2018-2019 fiscal year?	

3. Assistance to San Francisco-based Urban Forestry Programs or Organizations

A. Did you provide <u>TECHNICAL</u> assistance to any urban forestry programs or organizations in San Francisco? If so, please identify the programs and/or organizations and the nature of the assistance.	
B. Did you provide <u>FINANCIAL</u> assistance to any urban forestry programs or organizations in San Francisco? If so, please identify the programs	

and/or organizations and the nature of the assistance.	
--	--

4. Other San Francisco Projects/Programs

Did you work on any other projects not discussed in Question III that may affect San Francisco's urban forest?	
A. If yes, what is the project/program status?	
B. How can we assist or work with you on these projects/programs?	

Part 2: Additional Questions

5. What, if any, significant changes or accomplishments have taken place within your organization's urban forestry programs in the last fiscal year? <i>For example, staffing or budget changes, new major projects or programs, changes to forestry management programs or oversight, or any significant achievements?</i>

6. Are you working on regional, statewide, or national issues that we should know about and/or can support locally?

7. What topics are of greatest concern in your organization this year? *For example, concerns about drought conditions affecting tree health, including increased pest or disease pressure, other tree health concerns, providing wildlife habitat, jurisdictional issues, COVID-19, or public response to an agency plan.*

8. OPTIONAL: Do you have any recommendations, comments, or suggestions for us to improve the method of data collection, the annual report, or other processes related to the Annual Urban Forest Report?

Thank you for your participation. Please return this form and direct any questions to:

Peter Brastow

Senior Environmental Specialist

Nature, Ecosystems and Biodiversity

San Francisco Department of the Environment

peter.brastow@sfgov.org

P: 415-355-3733



Blue Elderberry (*Sambucus nigra* ssp. *caerulea*), which species has a representative Landmark Tree in Bernal Heights.

From: [San Francisco Controller's Office Reports](#)
To: [Calvillo, Angela \(BOS\)](#)
Subject: Issued – Audit of Skyline Concessions, Inc.
Date: Thursday, December 17, 2020 4:01:09 PM

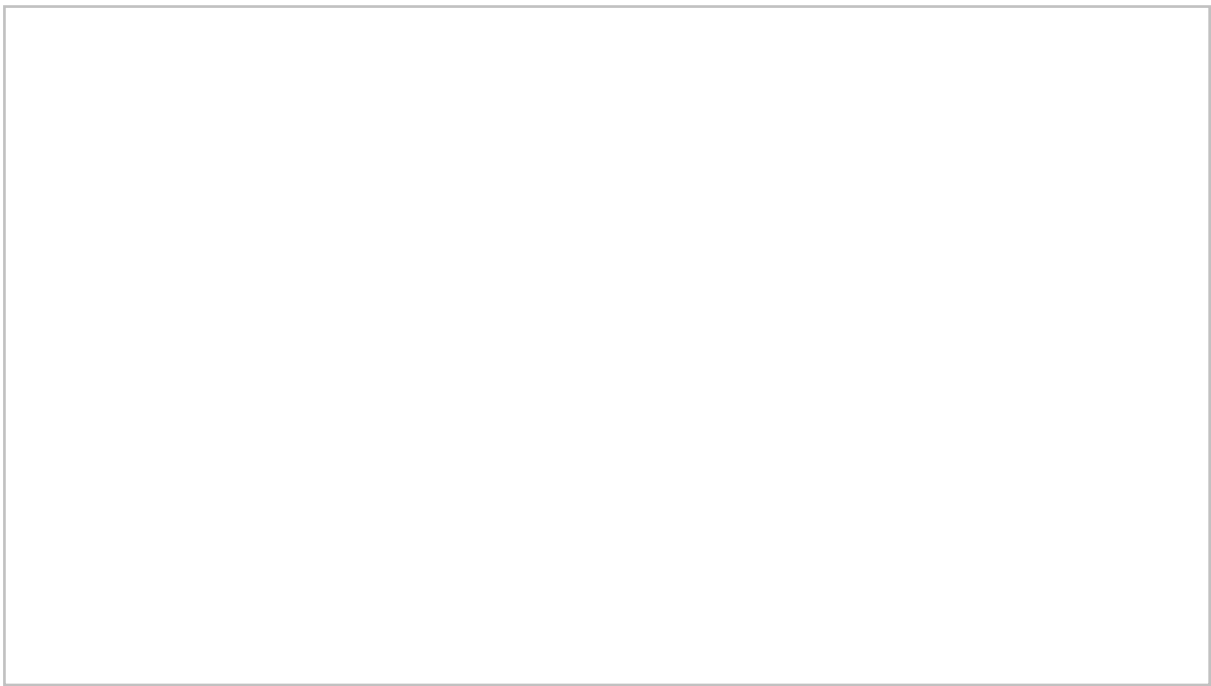


The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of the Airport's tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit Airport tenants and airlines to determine whether they complied with the reporting, payment, and selected other provisions of their agreements with the Airport.

CSA presents the report of MGO's audit of Skyline Concessions, Inc.

The tenant reported gross revenues of \$3,945,095 and paid \$571,215 in rent to the Airport for the audit period in accordance with the lease agreement. The audit's findings are minor and have been resolved.

[Download the full report](#)



This is a send-only e-mail address.

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For questions about the report, please contact Acting Director of Audits Mark de la Rosa at mark.p.delarosa@sfgov.org or (415) 554-7574 or the Audits Division at (415) 554-7469.

For media queries, please contact Communications Manager Alyssa Sewlal at alyssa.sewlal@sfgov.org or (415) 694-3261.

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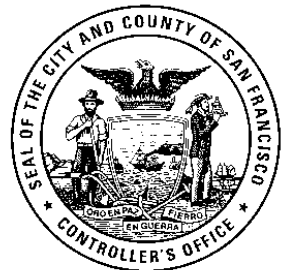
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1 Dr. Carlton B. Goodlett Place
San Francisco, CA | 94102 US

This email was sent to angela.calvillo@sfgov.org.
To continue receiving our emails, add us to your address book.

Skyline Concessions, Inc., Reported Revenue and Paid Rent in Accordance With Its Lease for February 1, 2017, Through January 31, 2019

Airport Commission



December 17, 2020

City & County of San Francisco
Office of the Controller
City Services Auditor

About the Audits Division

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that voters approved in November 2003. Within CSA, the Audits Division ensures the City's financial integrity and promotes efficient, effective, and accountable government by:

- Conducting performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of service delivery and business processes.
- Investigating reports received through its whistleblower hotline of fraud, waste, and abuse of city resources.
- Providing actionable recommendations to city leaders to promote and enhance accountability and improve the overall performance and efficiency of city government.

Audit Team:

Winnie Woo, Senior Auditor

Audit Consultant:

Macias Gini & O'Connell LLP (MGO)

For more information please contact:

Mark de la Rosa
Acting Director of Audits
Office of the Controller
City and County of San Francisco
(415) 554-7574



<http://www.sfcontroller.org>



@sfcontroller



LinkedIn Office of the Controller

Audit Authority

CSA conducted this audit under the authority of the San Francisco Charter, Section 3.105 and Appendix F, which requires that CSA conduct periodic, comprehensive financial and performance audits of city departments, services and activities.



OFFICE OF THE CONTROLLER

CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

December 17, 2020

San Francisco Airport Commission
San Francisco International Airport
P.O. Box 8097
San Francisco, CA 94128-8097

Mr. Ivar Satero, Airport Director
San Francisco International Airport
P.O. Box 8097
San Francisco, CA 94128-8097

Dear Commission President, Commissioners, and Mr. Satero:

The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor (CSA) to conduct periodic compliance audits of Airport tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit the Airport's tenants to determine whether they complied with the reporting, payment, and other selected provisions of their leases. The CSA Audits Division presents the attached report for the compliance audit of Skyline Concessions, Inc., (tenant), prepared by MGO.

Reporting Period: February 1, 2017, through January 31, 2019

Rent Paid: \$571,215

Results:

The tenant reported gross revenues of \$3,945,095 and paid \$571,215 in rent to the Airport for the audit period in accordance with the lease agreement. The audit's findings are minor and have been resolved.

The responses of the Airport and the tenant are attached to this report.

CSA and MGO appreciate the assistance and cooperation of Airport and tenant staff involved in this audit. For questions about the report, please contact me at mark.p.delarosa@sfgov.org or 415-554-7574 or CSA at 415-554-7469.

Respectfully,

A handwritten signature in black ink, appearing to read "Mark de la Rosa", is written over a horizontal line.

Mark de la Rosa
Acting Director of Audits

cc: Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney

Civil Grand Jury
Mayor
Public Library

**CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER**

**PERFORMANCE AUDIT REPORT
Skyline Concessions, Inc.**

February 1, 2017 through January 31, 2019



Certified
Public
Accountants

Performance Audit Report

Director of Audits
City and County of San Francisco

Macias Gini & O'Connell LLP (MGO) presents its report concerning the performance audit of Skyline Concessions, Inc. (Tenant) for the period February 1, 2017 through January 31, 2019 as follows:

Background

The Tenant has one lease agreement (Agreement) with the Airport Commission of the City and County of San Francisco (Commission). Lease number 13-0136 is for the operation of a newsstand comprising of approximately 493 square feet of space located in Boarding Area "E" at the San Francisco International Airport. The Agreement requires the Tenant to submit to the City and County of San Francisco's Airport Department (Airport) a monthly report showing its gross revenue and rent due.

Provisions of the Agreement pertaining to this performance audit including the required payment of the greater of minimum monthly rent or percentage rent, are outlined below.

Lease:	13-0136
Reporting Periods:	February 1, 2017 to January 31, 2019
Lease Term:	January 28, 2014 to January 27, 2021
Percentage Rent:	12% of Gross Revenues achieved up to \$500,000; plus, 14% of Gross Revenues achieved from \$500,000.01 up to and including \$1,000,000; plus, 16% of Gross Revenues achieved over \$1,000,000

Minimum monthly rent is specified in the Agreement and has step increases as stipulated in the Agreement.

Period	Minimum Monthly Rent
February 2017 through January 2018	\$ 17,576
February 2018 through January 2019	18,048

As specified in the Agreement, the Tenant shall pay the minimum monthly rent or percentage rent, whichever is greater. The percentage rent owed each month in excess of the monthly minimum is due as additional rent to the Airport. Pursuant to Section 4.7 of the Agreement, an annual adjustment (or true-up) process is performed each year. Within ninety (90) days after the end of each Agreement year, the Tenant shall submit to the Airport a report certified by a Certified Public Accountant showing gross revenues achieved with respect to the prior lease year. If such report shows that the total rent actually paid by Tenant with respect to the prior calendar year was less than the Base Rent payable with respect to such year, then Tenant shall immediately pay to Airport such deficiency. If such report shows that the rent paid by Tenant with respect to such prior lease year exceeded the Base Rent payable with respect to such year, then such excess shall be applied as a rent credit to amounts next coming due.

Objective and Scope

The objective of this performance audit was to determine whether the Tenant was in substantial compliance with the reporting, payment, and other rent related provisions of its Agreement with the Commission. To meet the objective of our performance audit and based upon the provisions of the City and County of San Francisco (City) contract number 1000013953 dated July 1, 2019, between MGO and the City, and per Appendix A therein, we performed tests to determine whether gross revenues for the audit period were reported to the Airport in accordance with the Agreement provisions, and that such amounts agreed with the Tenant's underlying accounting records. Our testing also included identifying whether any significant discrepancies (over or under) in reporting existed. If such discrepancies were identified, this report would include the adjustments to rent payable to the Airport and our recommendations to improve record keeping and reporting processes of the Tenant relative to its ability to comply with Agreement provisions.

The scope of our audit was limited to the records and reports supporting the gross revenues reported and rent paid or payable by the Tenant to the Airport for the period from February 1, 2017 through January 31, 2019.

This audit and the resulting report relates only to the gross revenues and rents reported by the Tenant, and does not extend to any other performance or financial audits of the Commission, the City, and the Tenant.

Methodology

To meet the objective of the performance audit, we performed the following procedures: inspected and identified the applicable terms of the Agreement; inspected the procedures and internal controls of the Tenant for collecting, recording, summarizing and reporting its gross revenues, and calculating its payments to the Airport; conducted interviews and walkthroughs with Tenant and Airport personnel; and conducted non-statistical testing, without projecting to the population, using a random selection of two sample months for each lease year and randomly selected three sample days for each sample month per guidelines provided by the City. We also recalculated monthly rent due (greater of percentage rent or minimum rent) by computing the monthly percentage rent and comparing to the minimum monthly rent due for each month within the audit period and verified the timeliness of reporting gross revenues and rent and submitting rent payments to the Airport. We noted no exceptions within the results of our non-statistical sample testing.

We conducted this performance audit in accordance with generally accepted government auditing standards set forth in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objective. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objective.

Audit Results

Based on the results of our performance audit for the period from February 1, 2017 through January 31, 2019, the Tenant reported gross revenues of \$3,945,095 and rent due of \$571,215 to the Airport in accordance with its Agreement provisions. The reported amounts agreed to the underlying records.

The Agreement between the Tenant and the Commission defines gross revenues and percentage rent. The table on the next page shows the Tenant reported total gross revenue and rent paid to the Airport for the period under audit.

Gross Revenues and Rent Paid
February 1, 2017 through January 31, 2019
Lease No. 13-0136

Lease Period	Gross Revenue Reported by Tenant	Calculated Percentage Rent Stipulated by Lease	Minimum Rent Stipulated by Lease	Additional Rent Due	Rent Paid per Airport Payment Records	Over (Under) Payment
	A	B	C	D (B-C)	E	F (E-C-D)
February 1, 2017 through January 31, 2018	\$ 1,931,825	\$ 279,092	\$ 210,909	\$ 68,183	\$ 281,263	\$ 2,171 *
February 1, 2018 through January 31, 2019	2,013,270	292,123	216,577	75,546	295,029	2,906 *
Total	\$ 3,945,095	\$ 571,215	\$ 427,486	\$ 143,729	\$ 576,292	\$ 5,077

*Pursuant to Section 4.7 of the Agreement, an annual adjustment (or true-up) process should be performed at the end of each lease year by the Airport to determine the total amount of rent that the Tenant is required to pay for each lease year. The greater of the amount between column B and column C is the amount of rent that the Tenant should have paid during the respective year. If the rent paid (column E) is greater than the greater of column B and column C, the overpayment should be applied as a credit to the Tenant's monthly rent in the future. For lease years 2017 and 2018, the Tenant received credits of \$2,171 and \$2,906, respectively, as a result of a true-up performed by the Airport. The credits for the two lease years have been applied to August 2018 and February 2020 rent due, respectively.

Finding 2019-01 – The Tenant submitted the 2017 increase in deposit later than the due date.

The audit found that the 2017 increase in deposit was submitted by the Tenant on March 9, 2017, 36 days later than the due date of February 1, 2017, and may constitute an Event of Default pursuant to Section 15.1 of the Agreement.

Pursuant to Section 15.8 of the Agreement, if Tenant defaults due to the failure to maintain deposit, the Airport Director may elect to impose a fine of \$300 per day. The Tenant was late for 36 days, therefore, may be subject to a fine of \$10,800.

Recommendations:

The Airport should:

1. Determine whether the Tenant's late payment on the increase in deposit constitute a default of not maintaining the appropriate deposit amount and assess the applicable fine, if any.
2. Develop procedures to ensure receipt of the required deposit amounts from the Tenant by the due date.

Finding 2019-02 – Tenant's daily credit card sales reports did not reconcile to the bank statements during the audit period but implemented new procedures in September 2018 to correct the issue.

While performing our sample testing of reconciling daily sales reports to the bank statements, we traced cash and credit card sales to the bank statements. MGO noted credit card sales exceptions for all 12 samples tested. Per discussion with the Tenant, these exceptions were due to the manual batching process for credit card transactions to the merchant bank, which did not have a clean cut-off at the end of each business day. Credit card sales batches were sent to the merchant bank at times depending on the shift schedule of the manager, instead of at the end of each business day. Therefore, the Tenant was unable to reconcile the daily sales reports from their point-of-sale system to the merchant bank account statements. Tenant informed MGO that it corrected the issue in September 2018 to include an automated batching process for credit card transactions through the merchant banking system at the end of each business day. Based on the new

procedures implemented, MGO has no further recommendations for this finding. We found no discrepancies reconciling daily sales reports for cash sales to the bank statements.

Conclusion

With the exceptions noted in Findings 2019-01 and 2019-02, we conclude that the Tenant was in substantial compliance with the reporting of gross revenues, rent payments, and other rent related provisions of its Agreement with the Commission.

A copy of this report has been provided to the Airport and the Tenant. The respective acknowledgements are attached to this report.

This performance audit did not constitute an audit of financial statements in accordance with *Government Auditing Standards* or auditing standards generally accepted in the United States of America. MGO was not engaged to, and did not, render an opinion on the effectiveness of the Tenant's internal controls over financial reporting or over the Tenant's financial management system.

This report is intended solely for the information and use of the City, the Commission, and the Tenant, and is not intended to be and should not be used by anyone other than these specified parties.

Macias Gini & O'Connell LLP

Walnut Creek, California
December 15, 2020



San Francisco International Airport

December 11, 2020

Mr. Mark de la Rosa
Acting Director of Audits
Controller's Office
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Mr. de la Rosa:

The Airport received and reviewed the final draft audit report regarding the performance audit of Skyline Concessions, Inc. Please see attached response to the audit result.

If you have any questions, please feel free to call Wallace Tang at 650.821.2850 or Cheryl Nashir at 650.821.4501.

Very truly yours,

Wallace Tang, CPA, CGMA
Airport Controller

Cheryl Nashir
Director
Revenue Development & Management

Attachment

cc: Ivar C. Satero
Jeff Littlefield
Kevin Bumen
Kevin Kone
Winnie Woo – CSA
Nathan Law – MGO

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED
MAYOR

LARRY MAZZOLA
PRESIDENT

ELEANOR JOHNS
VICE PRESIDENT

RICHARD J. GUGGENHIME

EVERETT A. HEWLETT, JR.

MALCOLM YEUNG

IVAR C. SATERO
AIRPORT DIRECTOR

Recommendation and Response

Audit: Skyline Concessions, Inc.

For each recommendation, the responsible agency should indicate in the column labeled *Agency Response* whether it concurs, does not concur, or partially concurs and provide a brief explanation. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

Recommendation	Agency Response	CSA Use Only Status Determination*
<p>The audit found that the 2017 increase in deposit was submitted by the Tenant on March 9, 2017, 36 days later than the due date of February 1, 2017, and may constitute an Event of Default pursuant to Section 15.1 of the Agreement.</p> <p>The Airport should: 1) Determine whether the Tenant's late payment on the increase in deposit constitute a default of not maintaining the appropriate deposit amount and assess the applicable fine, if any; and 2) develop procedures to ensure receipt of the required deposit amounts from the Tenant by the due date.</p>	<p><input checked="" type="checkbox"/> Concur <input type="checkbox"/> Do Not Concur <input type="checkbox"/> Partially Concur</p> <p>The Airport has determined that the late submittal of the increased deposit amount does not constitute a default of the Lease. The deposit is not considered a payment but a security deposit that can be used in the event Tenant defaults on payment of rent or other charge per Section 13 [Deposit] of Lease No. 13-0136.</p> <p>Airport staff monitors on a monthly basis tenant deposits and sends out notifications 30 days prior to any increase in deposit requirement or deposit expiration.</p>	<p><input type="checkbox"/> Open</p> <p><input checked="" type="checkbox"/> Closed</p> <p><input type="checkbox"/> Contested</p>

* Status Determination based on audit team's review of the agency's response and proposed corrective action.



San Francisco International Airport
P.O. Box 280238
San Francisco, CA 94010

December 15, 2020

Mark de la Rosa
Acting Director of Audits
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Audit of Skyline Concessions, Inc.

Dear Mr. de la Rosa:

I am in agreement with the findings of the audit results of Skyline Concessions, Inc. by Macias Gini & O'Connell LLP (MGO). To the best of my knowledge, all findings and results are accurate.

If there are any questions, please feel free to contact me.

Best Regards,

A handwritten signature in black ink, appearing to read "Manuel Soto IV", with a long horizontal flourish extending to the right.

Manuel Soto IV
Owner
Skyline Concessions
Email: manuel.iv.skyline@gmail.com
Mobile: (650) 743-6199

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: SFO - 12B/14B Waiver request for Rating Services
Date: Monday, December 21, 2020 3:06:00 PM
Attachments: [CMD 201 12B & 14B-Ct 50286 Standard & Poor"s 201218 Signed.pdf](#)
[image001.png](#)
[CMD 201 12B & 14B-Ct 50287 Fitch Ratings, Inc 201218 Signed.pdf](#)
[CMD 201 12B & 14B-Ct 50288 Moody"s Investors, Inc 201218 Signed.pdf](#)

From: Cynthia Avakian (AIR) <cynthia.avakian@flysfo.com>
Sent: Monday, December 21, 2020 2:46 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Winchester, Tamra (ADM) <tamra.winchester@sfgov.org>; Lee, Mindy (ADM) <mindy.lee@sfgov.org>; Asenloo, Romulus (ADM) <romulus.asenloo@sfgov.org>; Stephanie Dea (AIR) <stephanie.dea@flysfo.com>
Subject: SFO - 12B/14B Waiver request for Rating Services

Ms. Calvillo,

Attached please find a copy of SFO's 12B/14B waiver request for Standard and Poor, Moody, and Fitch Rating Services. If you have any questions, please let me know.

Please let me know if you have further questions.

Thanks,



Cynthia Avakian

Director, Contracts Administration
 San Francisco International Airport | P.O. Box 8097 | San Francisco, CA 94128 or
 San Francisco International Airport | North Shoulder Building – Airport Commission Offices | San Francisco, CA 94128 (for overnight deliveries)
 Tel 650-821-2014 | flysfo.com
(preferred pronouns: she/her/hers)

[Facebook](#) | [Twitter](#) | [YouTube](#) | [Instagram](#) | [LinkedIn](#)



San Francisco International Airport

December 14, 2020

Romulus Asenloo, Director
Contract Monitoring Division
Office of the City Administrator
1155 Market Street, 4th Floor
San Francisco, CA 94103

Subject: Waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Standard & Poor's, Supplier ID #0000010555, Contract# 50286, for Municipal Bond Rating and Monitoring Services

Dear Mr. Asenloo:

The purpose of this letter is to request your approval of a waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Standard & Poor's (S&P), Supplier ID #0000010555. S&P has provided its proprietary municipal bond rating and monitoring services to San Francisco International Airport (Airport) since at least the late 1980s.

S&P is one of three preeminent agencies that provide municipal bond ratings and are registered with the U.S. Securities and Exchange Commission as a "Nationally Recognized Statistical Ratings Organization" (NRSRO). While there are other agencies with NRSRO status, S&P is one of the few that provide municipal bond ratings. Each rating agency uses its own proprietary methodology to arrive at its ratings for municipal bonds, and S&P is one of the top three rating agencies that have achieved broad, national acceptance by the municipal finance sector. For example, S&P is one of the three rating agencies that are explicitly named in the Airport Commission's 1991 Master Bond Resolution and currently accepted by the banks that provide letters of credit supporting Airport bonds and notes. The Airport engages all three bank-accepted agencies, including S&P, to provide credit ratings for debt transactions and annual monitoring services for its \$7.9 billion of outstanding revenue bonds and \$500 million of commercial paper notes. Without the ratings provided by these services, investors would demand higher interest rates, increasing the Airport's borrowing costs significantly. The rating agencies also continually monitor the Airport's credit profile, assessing the Airport's ability to repay debt obligations. Bond ratings must be maintained for the benefit of bondholders, and in accordance with the provisions of the Airport's outstanding letter of credit agreements with banks.

The Airport anticipates a service subscription with S&P for a term of ten years and an amount not to exceed \$4,000,000. None of the three bank-accepted municipal bond rating agencies are 12B compliant, and there are no LBE firms with the NRSRO status required to perform these services. Therefore, the Airport requests a waiver of 12B and 14B.

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED
MAYOR

LARRY MAZZOLA
PRESIDENT

ELEANOR JOHNS
VICE PRESIDENT

RICHARD J. GUGGENHIME

EVERETT A. HEWLETT, JR.

MALCOLM YEUNG

IVAR C. SATERO
AIRPORT DIRECTOR

Romulus Asenloo, Director
Contract Monitoring Division
December 14, 2020
Page 2

The Airport has received such waivers in the past for this service. The most recent waiver for S&P is attached and expires on December 20, 2020.

Enclosed is the Contract Monitoring Division (CMD) waiver request form (201). If you have any questions, please contact Ronda Chu at (650) 821-2823.

Very truly yours,



Ivar C. Satero
Airport Director

Attachment

cc: Mindy Lee, CMD
Tamra Winchester, CMD



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

➤ Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: Ivar C. Satero
Name of Department: Airport Commission
Department Address: P. O. Box 8097, San Francisco, CA 94128
Contact Person: Ronda Chu
Phone Number: 650-821-2823 E-mail: ronda.chu@flysfo.com

➤ Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: S&P - Standard & Poor's
Bidder/Supplier No.: 0000010555 Contractor Tax ID: 26-3740348
Contractor Address: 2542 Collection Center Drive, Chicago, IL 60693
Contact Person: Santosh Matha Contact Phone No.: 800-767-1896 (ext. 3)

➤ Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 12/14/2020 Dollar Amount of Contract: \$ 4,000,000
Contract/Transaction Number: 50286 Contract Name: Professional Service Contract
Contract/Transaction Start Date: 12/28/2020 Contract/Transaction End Date: 12/20/2030

➤ Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B
☒ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

➤ Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ E. Government Bulk Purchasing Arrangement..... (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☒ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: _____ 14B Waiver Granted: _____
12B Waiver Denied: _____ 14B Waiver Denied: _____

Reason for Action: _____

CMD or HRC Staff: _____ Date: _____

CMD or HRC Director: _____ Date: _____

CHECK LIST

The City contracting department must complete each of the steps below before submitting this form:

- ✓ Attempt to get the contractor to comply with Administrative Code Chapter 12B requirements (Applies to Chapter 12B waiver requests only)
- ✓ Include a letter of justification explaining:
 - The purpose of the contract
 - Why the contract fits the type of waiver being requested (for example, why it is a sole source)
 - Your department's efforts to get the contractor to comply (for Chapter 12B waivers)(The OCA waiver form/justification may not be used in place of the CMD waiver form and justification)
- ✓ Fill in all of the fields in Sections 1-3
- ✓ Indicate in Section 4 the Administrative Code Chapter(s) to be waived
- ✓ Indicate in Section 5 which waiver type is being requested
- ✓ For waiver types D, E and F submit a copy of this form to the Clerk of the Board of Supervisors and indicate the date this was done in the field provided on the form

ADDITIONAL INFORMATION

Contract Duration: Contracts entered into pursuant to a Chapter 12B waiver should be constructed for the shortest reasonable duration so that future contracts may be awarded to a Chapter 12B-compliant contractor.

Waiver Type B (Emergency): A copy of the formal Declaration of Emergency or letter from the department Commission or Board must be submitted with the Form 201. Administrative Code §6.60 or §21.15 must be specified.

Chapter 14B Sole Source, Emergency and LBE Waivers: Only the bid discounts and departmental good faith outreach efforts requirements of Chapter 14B may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Chapter 14B Subcontracting Waivers: Only the subcontracting goals may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Waiver Types D, E and F: These waiver types have additional requirements:

1. The contracting department must notify the Board of Supervisor's that it has requested a waiver of this type.
2. Departments exercising waiver authority under one of these provisions must appear before a Board of Supervisors committee and report on their use of such waiver authority.

Modifications to waived transactions, including increasing the dollar amount, extending the term, and expanding the scope must have CMD and/or HRC approval prior to the expiration date on the previously approved waiver form.

- **Send waiver requests to:** Contract Monitoring Division, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or cmd.waiverrequest@sfgov.org
 - **Additional copies of this form** and the **Quick Reference Guide to Waivers of Chapter 12B and 14B** are available at the Documents Center on the CCSF intranet at: <http://intranet/>
 - ☎ **For further assistance**, contact the Contract Monitoring Division at 415-581-2310

** For internal use only. Amendments to this form that are not authorized by CMD/HRC render it invalid **



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
cmd.waiverrequest@sfgov.org or
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA
94102

FOR CMD USE ONLY

Request Number: 8065

Section 1. Department Information

Department Head Signature: [Signature], Airport Director
Name of Department: Airport Commission
Department Address: P.O. Box 8097, San Francisco, CA 94128
Contact Person: Dominic Iheme
Phone Number: (650) 821-2808 E-mail: dominic.iheme@flysfo.com

Section 2. Contractor Information

Contractor Name: Standard & Poor's Rating Services, a Standard & Poor's Financial Services LLC business Vendor No.: 17565
Contractor Address: 2542 Collection Center Dr, Chicago, IL 60693
Contact Person: Randy Gilliam Contact Phone No.: (800) 767-1896

Section 3. Transaction Information

Date Waiver Request Submitted: 12/07/15 Type of Contract: Professional Services Contract
Contract Start Date: 12/21/2015 End Date: 12/20/2020 Dollar Amount of Contract: \$ \$ 125,000.00

Section 4. Administrative Code Chapter to be Waived (please check all that apply)

☒ Chapter 12B
☒ Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: 12-8-15
☐ E. Government Bulk Purchasing Arrangement (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE)

CMD/HRC ACTION

12B Waiver Granted: ☒ 14B Waiver Granted: ☒
12B Waiver Denied: ☐ 14B Waiver Denied: ☐

Reason for Action: No compliant source for municipal bond rating subscription and annual surveillance services.

CMD Staff: Tamara Winchester / [Signature] Date: 12-11-15
CMD Director: [Signature] Date: 12/14/15
HRC Director (12B Only): [Signature] Date: 12/14/15



San Francisco International Airport

December 14, 2020

Romulus Asenloo, Director
Contract Monitoring Division
Office of the City Administrator
1155 Market Street, 4th Floor
San Francisco, CA 94103

Subject: Waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Fitch Ratings, Inc., Supplier ID #0000020129, Contract# 50287, for Municipal Bond Rating and Monitoring Services

Dear Mr. Asenloo:

The purpose of this letter is to request your approval of a waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Fitch Ratings, Inc. (Fitch), Supplier ID #0000020129. Fitch has provided its proprietary municipal bond rating and monitoring services to San Francisco International Airport (Airport) since the late 1990s.

Fitch is one of three preeminent agencies that provide municipal bond ratings and are registered with the U.S. Securities and Exchange Commission as a "Nationally Recognized Statistical Ratings Organization" (NRSRO). While there are other agencies with NRSRO status, Fitch is one of the few that provide municipal bond ratings. Each rating agency uses its own proprietary methodology to arrive at its ratings for municipal bonds, and Fitch is one of the top three rating agencies that have achieved broad, national acceptance by the municipal finance sector. For example, Fitch is one of the three rating agencies that are explicitly named in the Airport Commission's 1991 Master Bond Resolution and currently accepted by the banks that provide letters of credit supporting Airport bonds and notes. The Airport engages all three bank-accepted agencies, including Fitch, to provide credit ratings for debt transactions and annual monitoring services for its \$7.9 billion of outstanding revenue bonds and \$500 million of commercial paper notes. Without the ratings provided by these services, investors would demand higher interest rates, increasing the Airport's borrowing costs significantly. The rating agencies also continually monitor the Airport's credit profile, assessing the Airport's ability to repay debt obligations. Bond ratings must be maintained for the benefit of bondholders, and in accordance with the provisions of the Airport's outstanding letter of credit agreements with banks.

The Airport anticipates a service subscription with Fitch for a term of ten years and an amount not to exceed \$4,000,000. None of the three bank-accepted municipal bond rating agencies are 12B compliant, and there are no LBE firms with the NRSRO status required to perform these services. Therefore, the Airport requests a waiver of 12B and 14B.

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED
MAYOR

LARRY MAZZOLA
PRESIDENT

ELEANOR JOHNS
VICE PRESIDENT

RICHARD J. GUGGENHIME

EVERETT A. HEWLETT, JR.

MALCOLM YEUNG

IVAR C. SATERO
AIRPORT DIRECTOR

Romulus Asenloo, Director
Contract Monitoring Division
December 14, 2020
Page 2

The Airport has received such waivers in the past for this service. The most recent waiver for Fitch is attached and expires on December 20, 2020.

Enclosed is the Contract Monitoring Division (CMD) waiver request form (201). If you have any questions, please contact Ronda Chu at (650) 821-2823.

Very truly yours,



Ivar C. Satero
Airport Director

Attachment

cc: Mindy Lee, CMD
Tamra Winchester, CMD



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

➤ Section 1. CCSF Department Information (*all fields must be completed*)

Department Head Signature: Ivar C. Satero, Airport Director
Name of Department: Airport Commission
Department Address: P. O. Box 8097, San Francisco, CA 94128
Contact Person: Ronda Chu
Phone Number: 650-821-2823 E-mail: ronda.chu@flysfo.com

➤ Section 2. Contractor Information (*all fields must be completed*)

Contractor Name: Fitch Ratings, Inc.
Bidder/Supplier No.: 0000020129 Contractor Tax ID: 13- 3974563
Contractor Address: P.O. Box 90046, Prescott, AZ 86304
Contact Person: Saavan Gatfield Contact Phone No.: 212-908-0542

➤ Section 3. Transaction Information (*all fields must be completed*)

Date Waiver Request Submitted: 12/14/2020 Dollar Amount of Contract: \$ 4,000,000
Contract/Transaction Number: 50287 Contract Name: Professional Service Contract
Contract/Transaction Start Date: 12/28/2020 Contract/Transaction End Date: 12/20/2030

➤ Section 4. Administrative Code Chapter to be Waived (*please check all that apply*)

☒ Chapter 12B
☒ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

➤ Section 5. Waiver Type (*a justification must be attached; see Check List on the other side of this form for instructions*)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ E. Government Bulk Purchasing Arrangement..... (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☒ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: _____ 14B Waiver Granted: _____
12B Waiver Denied: _____ 14B Waiver Denied: _____

Reason for Action: _____

CMD or HRC Staff: _____ Date: _____

CMD or HRC Director: _____ Date: _____

CHECK LIST

The City contracting department must complete each of the steps below before submitting this form:

- ✓ Attempt to get the contractor to comply with Administrative Code Chapter 12B requirements (Applies to Chapter 12B waiver requests only)
- ✓ Include a letter of justification explaining:
 - The purpose of the contract
 - Why the contract fits the type of waiver being requested (for example, why it is a sole source)
 - Your department's efforts to get the contractor to comply (for Chapter 12B waivers)(The OCA waiver form/justification may not be used in place of the CMD waiver form and justification)
- ✓ Fill in all of the fields in Sections 1-3
- ✓ Indicate in Section 4 the Administrative Code Chapter(s) to be waived
- ✓ Indicate in Section 5 which waiver type is being requested
- ✓ For waiver types D, E and F submit a copy of this form to the Clerk of the Board of Supervisors and indicate the date this was done in the field provided on the form

ADDITIONAL INFORMATION

Contract Duration: Contracts entered into pursuant to a Chapter 12B waiver should be constructed for the shortest reasonable duration so that future contracts may be awarded to a Chapter 12B-compliant contractor.

Waiver Type B (Emergency): A copy of the formal Declaration of Emergency or letter from the department Commission or Board must be submitted with the Form 201. Administrative Code §6.60 or §21.15 must be specified.

Chapter 14B Sole Source, Emergency and LBE Waivers: Only the bid discounts and departmental good faith outreach efforts requirements of Chapter 14B may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Chapter 14B Subcontracting Waivers: Only the subcontracting goals may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Waiver Types D, E and F: These waiver types have additional requirements:

1. The contracting department must notify the Board of Supervisor's that it has requested a waiver of this type.
2. Departments exercising waiver authority under one of these provisions must appear before a Board of Supervisors committee and report on their use of such waiver authority.

Modifications to waived transactions, including increasing the dollar amount, extending the term, and expanding the scope must have CMD and/or HRC approval prior to the expiration date on the previously approved waiver form.

- **Send waiver requests to:** Contract Monitoring Division, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or cmd.waiverrequest@sfgov.org
 - **Additional copies of this form** and the **Quick Reference Guide to Waivers of Chapter 12B and 14B** are available at the Documents Center on the CCSF intranet at: <http://intranet/>
 - ☎ **For further assistance**, contact the Contract Monitoring Division at 415-581-2310

** For internal use only. Amendments to this form that are not authorized by CMD/HRC render it invalid **



CITY AND COUNTY OF SAN FRANCISCO
CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B
WAIVER REQUEST FORM
(CMD-201)

Send completed waiver requests to:
cmd.waiverrequest@sfgov.org or
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA
94102

FOR CMD USE ONLY

Request Number: 8074

Recd 12-7-15
-TW

➤ Section 1. Department Information

Department Head Signature: [Signature], Airport Director
Name of Department: John L. Martin
Airport Commission
Department Address: P.O. Box 8097, San Francisco, CA 94128
Contact Person: Dominic Iheme
Phone Number: (650) 821-2808 E-mail: dominic.iheme@flysfo.com

➤ Section 2. Contractor Information

Contractor Name: Fitch Ratings, Inc. Vendor No.: 49370
Contractor Address: 33 Whitehall Street, 19th Floor, New York, NY 10004
Contact Person: Mike Margello Contact Phone No.: (212) 908-0500

➤ Section 3. Transaction Information

Date Waiver Request Submitted: 12/0715 Type of Contract: Professional Services Contract
Contract Start Date: 12/21/2015 End Date: 12/20/2020 Dollar Amount of Contract: \$ \$ 275,000.00

➤ Section 4. Administrative Code Chapter to be Waived (please check all that apply)

☒ Chapter 12B
☒ Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a
14B waiver (type A or B) is granted.

➤ Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: 12-8-15
☐ E. Government Bulk Purchasing Arrangement (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE)

CMD/HRC ACTION

12B Waiver Granted: ☒
12B Waiver Denied: ☐

14B Waiver Granted: ☒
14B Waiver Denied: ☐

Reason for Action: No compliant source for municipal bond rating subscription and
annual surveillance services.

CMD Staff: Tamara Blackbeter

Date: 12-11-15

CMD Director: [Signature]

Date: 12/14/15

HRC Director (12B Only): [Signature]

Date: 12/14/15



San Francisco International Airport

December 14, 2020

Romulus Asenloo, Director
Contract Monitoring Division
Office of the City Administrator
1155 Market Street, 4th Floor
San Francisco, CA 94103

Subject: Waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Moody's Investors Service, Inc., Supplier ID # 0000014833, Contract# 50288, for Municipal Bond Rating and Monitoring Services

Dear Mr. Asenloo:

The purpose of this letter is to request your approval of a waiver of San Francisco Administrative Codes Chapter 12B Equal Benefits Ordinance and Chapter 14B Subcontracting Requirements for Moody's Investors Service, Inc. (Moody's), Supplier ID #0000014833. Moody's has provided its proprietary municipal bond rating and monitoring services to San Francisco International Airport (Airport) since at least the late 1980s.

Moody's is one of three preeminent agencies that provide municipal bond ratings and are registered with the U.S. Securities and Exchange Commission as a "Nationally Recognized Statistical Ratings Organization" (NRSRO). While there are other agencies with NRSRO status, Moody's is one of the few that provide municipal bond ratings. Each rating agency uses its own proprietary methodology to arrive at its ratings for municipal bonds, and Moody's is one of the top three rating agencies that have achieved broad, national acceptance by the municipal finance sector. For example, Moody's is one of the three rating agencies that are explicitly named in the Airport Commission's 1991 Master Bond Resolution and currently accepted by the banks that provide letters of credit supporting Airport bonds and notes. The Airport engages all three bank-accepted agencies, including Moody's, to provide credit ratings for debt transactions and annual monitoring services for its \$7.9 billion of outstanding revenue bonds and \$500 million of commercial paper notes. Without the ratings provided by these services, investors would demand higher interest rates, increasing the Airport's borrowing costs significantly. The rating agencies also continually monitor the Airport's credit profile, assessing the Airport's ability to repay debt obligations. Bond ratings must be maintained for the benefit of bondholders, and in accordance with the provisions of the Airport's outstanding letter of credit agreements with banks.

The Airport anticipates a service subscription with Moody's for a term of ten years and an amount not to exceed \$4,000,000. None of the three bank-accepted municipal bond rating agencies are 12B compliant, and there are no LBE firms with the NRSRO status required to perform these services. Therefore, the Airport requests a waiver of 12B and 14B.

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED
MAYOR

LARRY MAZZOLA
PRESIDENT

ELEANOR JOHNS
VICE PRESIDENT

RICHARD J. GUGGENHIME

EVERETT A. HEWLETT, JR.

MALCOLM YEUNG

IVAR C. SATERO
AIRPORT DIRECTOR

Romulus Asenloo, Director
Contract Monitoring Division
December 14, 2020
Page 2

The Airport has received such waivers in the past for this service. The most recent waiver for Moody's is attached and expires on December 20, 2020.

Enclosed is the Contract Monitoring Division (CMD) waiver request form (201). If you have any questions, please contact Ronda Chu at (650) 821-2823.

Very truly yours,

Ivar C. Satero
Airport Director

Attachment

cc: Mindy Lee, CMD
Tamra Winchester, CMD



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA 94102 or
cmd.waiverrequest@sfgov.org

FOR CMD USE ONLY

Request Number:

➤ **Section 1. CCSF Department Information** (*all fields must be completed*)

Department Head Signature: _____

Name of Department: Airport Commission War C. Satero, Airport Director

Department Address: P. O. Box 8097, San Francisco, CA 94128

Contact Person: Ronda Chu

Phone Number: 650-821-2823 E-mail: ronda.chu@flysfo.com

➤ **Section 2. Contractor Information** (*all fields must be completed*)

Contractor Name: Moody's Investor s Service, Inc.

Bidder/Supplier No.: 0000014833 Contractor Tax ID: 13-195-9883

Contractor Address: 7 WTC at 250 Greenwich Street, New York, NY 10007

Contact Person: Michael Cruz Contact Phone No.: 212-553-0300

➤ **Section 3. Transaction Information** (*all fields must be completed*)

Date Waiver Request Submitted: 12/14/2020 Dollar Amount of Contract: \$ 4,000,000

Contract/Transaction Number: 50288 Contract Name: Professional Service Contract

Contract/Transaction Start Date: 12/28/2020 Contract/Transaction End Date: 12/20/2030

➤ **Section 4. Administrative Code Chapter to be Waived** (*please check all that apply*)

☒ Chapter 12B

☒ Chapter 14B *Note: Employment and LBE subcontracting requirements will still be in force even when a 14B Waiver Type A or B is granted.*

➤ **Section 5. Waiver Type** (*a justification must be attached; see Check List on the other side of this form for instructions*)

☐ A. Sole Source

☐ B. Emergency (pursuant to Administrative Code §6.60 or §21.15)

☐ C. Public Entity

☒ D. No Potential Contractors Comply (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☐ E. Government Bulk Purchasing Arrangement..... (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☐ F. Sham/Shell Entity (*Required*) Copy of waiver request sent to Board of Supervisors on: _____

☒ G. Subcontracting Goals

☐ H. Local Business Enterprise (LBE) *Note: For contracts in excess of \$5 million; see Admin. Code §14B.7(J)(2)*

CMD ACTION – For CMD/HRC Use Only

12B Waiver Granted: _____

14B Waiver Granted: _____

12B Waiver Denied: _____

14B Waiver Denied: _____

Reason for Action: _____

CMD or HRC Staff: _____ Date: _____

CMD or HRC Director: _____ Date: _____

CHECK LIST

The City contracting department must complete each of the steps below before submitting this form:

- ✓ Attempt to get the contractor to comply with Administrative Code Chapter 12B requirements (Applies to Chapter 12B waiver requests only)
- ✓ Include a letter of justification explaining:
 - The purpose of the contract
 - Why the contract fits the type of waiver being requested (for example, why it is a sole source)
 - Your department's efforts to get the contractor to comply (for Chapter 12B waivers)(The OCA waiver form/justification may not be used in place of the CMD waiver form and justification)
- ✓ Fill in all of the fields in Sections 1-3
- ✓ Indicate in Section 4 the Administrative Code Chapter(s) to be waived
- ✓ Indicate in Section 5 which waiver type is being requested
- ✓ For waiver types D, E and F submit a copy of this form to the Clerk of the Board of Supervisors and indicate the date this was done in the field provided on the form

ADDITIONAL INFORMATION

Contract Duration: Contracts entered into pursuant to a Chapter 12B waiver should be constructed for the shortest reasonable duration so that future contracts may be awarded to a Chapter 12B-compliant contractor.

Waiver Type B (Emergency): A copy of the formal Declaration of Emergency or letter from the department Commission or Board must be submitted with the Form 201. Administrative Code §6.60 or §21.15 must be specified.

Chapter 14B Sole Source, Emergency and LBE Waivers: Only the bid discounts and departmental good faith outreach efforts requirements of Chapter 14B may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Chapter 14B Subcontracting Waivers: Only the subcontracting goals may be waived. All other provisions of this Chapter will still be in force even if this type of waiver has been granted.

Waiver Types D, E and F: These waiver types have additional requirements:

1. The contracting department must notify the Board of Supervisor's that it has requested a waiver of this type.
2. Departments exercising waiver authority under one of these provisions must appear before a Board of Supervisors committee and report on their use of such waiver authority.

Modifications to waived transactions, including increasing the dollar amount, extending the term, and expanding the scope must have CMD and/or HRC approval prior to the expiration date on the previously approved waiver form.

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- **Additional copies of this form and the Quick Reference Guide to Waivers of Chapter 12B and 14B** are available at the Documents Center on the CCSF intranet at: <http://intranet/>
- ☎ **For further assistance,** contact the Contract Monitoring Division at 415-581-2310

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CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
cmd.waiverrequest@sfgov.org or
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA
94102

FOR CMD USE ONLY

Request Number: 8064

Section 1. Department Information

Department Head Signature: [Signature] Airport Director
Name of Department: Airport Commission
Department Address: P.O. Box 8097, San Francisco, CA 94128
Contact Person: Dominic Iheme
Phone Number: (650) 821-2808 E-mail: dominic.iheme@flysfso.com

Section 2. Contractor Information

Contractor Name: Moody's Investors Service, Inc. Vendor No.: 12770
Contractor Address: 90 Church Street, New York, NY 10007
Contact Person: Raymond Pedicone Contact Phone No.: (212) 553-6870

Section 3. Transaction Information

Date Waiver Request Submitted: 12/07/15 Type of Contract: Professional Services Contract
Contract Start Date: 12/21/2015 End Date: 12/20/2020 Dollar Amount of Contract: \$ \$ 500,000.00

Section 4. Administrative Code Chapter to be Waived (please check all that apply)

☒ Chapter 12B
☒ Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
☐ C. Public Entity
☒ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: 12-8-15
☐ E. Government Bulk Purchasing Arrangement (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE)

CMD/HRC ACTION

12B Waiver Granted: ☒
12B Waiver Denied: ☐

14B Waiver Granted: ☒
14B Waiver Denied: ☐

Reason for Action: No compliant source for municipal bond rating subscription and annual surveillance services.

CMD Staff: Tanya Winchester

Date: 12-11-15

CMD Director: [Signature]

Date: 12/11/15

HRC Director (12B Only): [Signature]

Date: 12/11/15

CMD-201 (June 2014)

This form available at: <http://intranet/>.

DEPARTMENT OF THE ARMY
 CORPS OF ENGINEERS
 450 GOLDEN GATE AVENUE, 4TH FLOOR
 SAN FRANCISCO, CA 94102-3406
 CESPN-ET-PA

OFFICIAL BUSINESS

ANNOUNCEMENT OF ENVIRONMENTAL ASSESSMENT AVAILABILITY 4:13
SAN FRANCISCO DISTRICT PLANNING BRANCH

The following Environmental Assessment is available for comment and can be viewed at:
<https://www.spn.usace.army.mil/Missions/Environmental/>.

PROJECT TITLE:	Ocean Beach Storm Damage Reduction Beach Nourishment Project
LOCATION:	San Francisco County, California
COMMENT PERIOD:	December 8, 2020 - January 7, 2021

If you would like to receive a hard copy of this document please contact Eric Jolliffe at the San Francisco District Program and Project Management Division call (415) 503-6869, or e-mail SPNETPA@usace.army.mil.

A public meeting will most likely NOT be held with continued COVID-19 precautions in place by the USACE.

Comments must be mailed to the address or e-mail above prior to the close of the comment period.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CPUC - Verizon Wireless - City of San Francisco-SF BERNAL HEIGHTS 008 - A-454169
Date: Monday, December 28, 2020 11:27:00 AM
Attachments: [CPUC_1285.pdf](#)

From: CPUC Team <westareacpuc@verizonwireless.com>
Sent: Monday, December 28, 2020 10:59 AM
To: GO159Areports@cpuc.ca.gov
Cc: westareacpuc@verizonwireless.com; CPC.Wireless <CPC.Wireless@sfgov.org>; Administrator, City (ADM) <city.administrator@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; clarence.chavis@verizonwireless.com
Subject: CPUC - Verizon Wireless - City of San Francisco-SF BERNAL HEIGHTS 008 - A-454169

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This is to provide your agency with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") see attachment.
This notice is being provided pursuant to Section IV.C.2.

Dec 28, 2020

Consumer Protection and Enforcement Division
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102
GO159Areports@cpuc.ca.gov

RE: Notification Letter for SF BERNAL HEIGHTS 008 - A
 SF LM PH2 SC 59
 SF_LM_PH2_SC 61 - A
 SF_LM_PH2_SC 118
 SF_LM_PH2_SC 120
 SF_LM_PH2_SC 121

San Francisco, CA /GTE Mobilnet California LP

This is to provide the Commission with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") for the project described in Attachment A.

A copy of this notification letter is also being provided to the appropriate local government agency for its information. Should there be any questions regarding this project, or if you disagree with any of the information contained herein, please contact the representative below.

Verizon Wireless

Ann Goldstein
Coordinator RE & Compliance - West Territory
1515 Woodfield Road, #1400
Schaumburg, IL 60173
WestAreaCPUC@VerizonWireless.com



JURISDICTION	PLANNING MANAGER	CITY MANAGER	CITY CLERK	DIRECTOR OF SCHOOL BOARD	COUNTY
City of San Francisco	CPC.Wireless@sfgov.org	city.administrator@sfgov.org	Board.of.Supervisors@sfgov.org		San Francisco

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF BERNAL HEIGHTS 008 - A		300 Prentiss St, San Francisco , CA94110		PUBLIC LIGHT (FREE STANDING)	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°44'22.45"N	122°24'43.621"W	454169	Antenna Rad 27.6	31.8	Zoning	08/05/2020	

Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.

5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280

4G Configuration: Andrew VVSSP-360S-M at 0 (Omni-directional)

Radios: (1) 4455

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF LM PH2 SC 59		Across from 590 Townsend St (E corner of 7th , San Francisco , CA94103		Pole Utility	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°46'18.549"N	122°24'5.311"W	NAD(83)	301973	Antenna Rad 27.6	33.3	Permitting	08/05/2020

Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.

5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280

4G Configuration: Andrew VVSSP-360S-M at 0 (Omni-directional)

Radios: (1) 4455



VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF_LM_PH2_SC 61 - A		(IFO) 1001 16th Street, San Francisco , CA94107		Utility pole/tower	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°45'57.471"N	122°23'49.089"WNAD(83)	301975	Antenna Rad 20	47	Permitting	07/14/2020	
<p>Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.</p> <p>5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280</p> <p>4G Configuration:Andrew VVSSP-360S-M at 0 (Omni-directional)</p> <p>Radios: (1) 4455</p>							

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF_LM_PH2_SC 118		1320 Bryant St., San Francisco , CA94103		Utility Pole/Tower	NA
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°46'8.159"N	122°24'39.305"W	302034	Antenna Rad 36.83	37.8	Permitting	07/14/2020	
<p>Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.</p> <p>5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280</p> <p>4G Configuration:Andrew VVSSP-360S-M at 0 (Omni-directional)</p> <p>Radios: (1) 4455</p>							



VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF_LM_PH2_SC 120		43 Dore St., San Francisco , CA94103		Pole Utility	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°46'27.099"N	122°24'48.01"W	302036	Antenna Rad 20	30	Permitting	07/14/2020	
<p>Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.</p> <p>5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280</p> <p>4G Configuration:Andrew VVSSP-360S-M at 0 (Omni-directional)</p> <p>Radios: (1) 4455</p>							

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF_LM_PH2_SC 121		658 Clementina St., San Francisco , CA94103		Pole Utility	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°46'33.1"N	122°24'36.029"W	302037	Antenna Rad 20.5	30.5	Permitting	07/14/2020	
<p>Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.</p> <p>5G Configuration: (3) count of Ericsson VZ-AIR6701 TB. Azimuth 40,160,280</p> <p>4G Configuration:Andrew VVSSP-360S-M at 0 (Omni-directional)</p> <p>Radios: (1) 4455</p>							

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CPUC - Verizon Wireless - City of San Francisco-SF HUNTERS POINT 001 - A-466216
Date: Monday, December 14, 2020 11:30:00 AM
Attachments: [CPUC_1262.pdf](#)

From: CPUC Team <westareacpuc@verizonwireless.com>
Sent: Monday, December 14, 2020 7:48 AM
To: GO159Areports@cpuc.ca.gov
Cc: westareacpuc@verizonwireless.com; CPC.Wireless <CPC.Wireless@sfgov.org>; Administrator, City (ADM) <city.administrator@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; clarence.chavis@verizonwireless.com
Subject: CPUC - Verizon Wireless - City of San Francisco-SF HUNTERS POINT 001 - A-466216

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This is to provide your agency with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") see attachment.
This notice is being provided pursuant to Section IV.C.2.

Dec 14, 2020

Consumer Protection and Enforcement Division
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102
GO159Areports@cpuc.ca.gov

RE: Notification Letter for SF HUNTERS POINT 001 - A
SAN FRANCISCO, CA /GTE Mobilnet California LP

This is to provide the Commission with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") for the project described in Attachment A.

A copy of this notification letter is also being provided to the appropriate local government agency for its information. Should there be any questions regarding this project, or if you disagree with any of the information contained herein, please contact the representative below.

Verizon Wireless

Ann Goldstein
Coordinator RE & Compliance - West Territory
1515 Woodfield Road, #1400
Schaumburg, IL 60173
WestAreaCPUC@VerizonWireless.com

JURISDICTION	PLANNING MANAGER	CITY MANAGER	CITY CLERK	DIRECTOR OF SCHOOL BOARD	COUNTY
City of San Francisco	CPC.Wireless@sfgov.org	city.administrator@sfgov.org	Board.of.Supervisors@sfgov.org		San Francisco

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF HUNTERS POINT 001 - A		2 Reuel Court, SAN FRANCISCO , CA94124		PUBLIC LIGHT (FREE STANDING)	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°44'11.321"N	122°22'57.22"W NAD(83)	466216	Antenna Rad 27.25	28.3	Zoning	07/13/2020	

Project Description: THE PROJECT INVOLVES THE INSTALLATION OF AN UNMANNED WIRELESS TELECOMMUNICATION FACILITY CONSISTING OF AN ANTENNA AND ASSOCIATED EQUIPMENT ON A REPLACEMENT SAN FRANCISCO PUBLIC UTILITIES COMMISSION STEEL LIGHT POLE IN THE PUBLIC RIGHT OF WAY. EXISTING POLE AND FOUNDATION TO BE REMOVED AND REPLACED.

5G Configuration: 3 count of 6701 antenna. Azimuth 60, 180, 300

4G Configuration: VVSSP-360S-M at 0

Radios: (1) 4455

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CPUC - Verizon Wireless - City of San Francisco-SF PAC HEIGHTS 093 - A-472120
Date: Monday, December 28, 2020 9:50:00 AM
Attachments: [CPUC_1315.pdf](#)

From: CPUC Team <westareacpuc@verizonwireless.com>
Sent: Monday, December 28, 2020 9:11 AM
To: GO159Areports@cpuc.ca.gov
Cc: westareacpuc@verizonwireless.com; CPC.Wireless <CPC.Wireless@sfgov.org>; Administrator, City (ADM) <city.administrator@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; clarence.chavis@verizonwireless.com
Subject: CPUC - Verizon Wireless - City of San Francisco-SF PAC HEIGHTS 093 - A-472120

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This is to provide your agency with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") see attachment.
This notice is being provided pursuant to Section IV.C.2.

Dec 28, 2020

Consumer Protection and Enforcement Division
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102
GO159Areports@cpuc.ca.gov

RE: Notification Letter for SF PAC HEIGHTS 093 - A
 SF_PACHT022 - A
 SF POTRERO HILLS 001 - A
 SF EXCELSIOR 004 - B

San Francisco, CA /GTE Mobilnet California LP

This is to provide the Commission with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") for the project described in Attachment A.

A copy of this notification letter is also being provided to the appropriate local government agency for its information. Should there be any questions regarding this project, or if you disagree with any of the information contained herein, please contact the representative below.

Verizon Wireless

Ann Goldstein
Coordinator RE & Compliance - West Territory
1515 Woodfield Road, #1400
Schaumburg, IL 60173
WestAreaCPUC@VerizonWireless.com



JURISDICTION	PLANNING MANAGER	CITY MANAGER	CITY CLERK	DIRECTOR OF SCHOOL BOARD	COUNTY
City of San Francisco	CPC.Wireless@sfgov.org	city.administrator@sfgov.org	Board.of.Supervisors@sfgov.org		San Francisco

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF PAC HEIGHTS 093 - A		2000 Washington, San Francisco , CA94109		Utility pole/tower	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°47'34.891"N	122°25'34.731"W	472120	Antenna Rad 52.7	54.7	Zoning	05/14/2019	
Project Description: Attach 1 antenna to an existing utility pole. VERIZON WIRELESS PROPOSES TO INSTALL A NEW WIRELESS COMMUNICATION SITE ON A EXISTING WOOD UTILITY POLE.							

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF_PACHT022 - A		2201 Broderick St, San Francisco , CA94115		Utility pole/tower	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°47'25.7"N	122°26'33.98"W	414913	Antenna Rad 51.1	53.1	Permitting	05/14/2019	
Project Description: Attach 1 antenna to an existing utility pole. VERIZON WIRELESS PROPOSES TO INSTALL A NEW WIRELESS COMMUNICATION SITE ON A EXISTING WOOD UTILITY POLE.							



VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF POTRERO HILLS 001 - A		185 Arkansas St, San Francisco , CA94107		Utility pole/tower	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°45'49.85"N	122°23'54.67"W	NAD(83) 466230	Antenna Rad 37.12	39.2	Zoning	05/14/2019	
Project Description: Attach 1 antenna to an existing utility pole. VERIZON WIRELESS PROPOSES TO INSTALL A NEW WIRELESS COMMUNICATION SITE ON A EXISTING WOOD UTILITY POLE.							

VZW Legal Entity		Site Name		Site Address		Tower Design	Size of Building or NA
GTE Mobilnet California LP		SF EXCELSIOR 004 - B		193 Princeton St, San Francisco , CA94134		PUBLIC LIGHT (FREE STANDING)	N/A
Site Latitude	Site Longitude	PS Location Code	Tower Appearance	Tower Height (in feet)	Type of Approval	Approval Issue Date	
37°43'38.291"N	122°24'55.505"W	454181	Antenna Rad 43.7	45.7	Zoning	05/14/2019	
Project Description: Attach 1 antenna to an existing utility pole. VERIZON WIRELESS PROPOSES TO INSTALL A NEW WIRELESS COMMUNICATION SITE ON A EXISTING WOOD UTILITY POLE.							

Commissioners
Eric Sklar, President
 Saint Helena

Samantha Murray, Vice President
 Del Mar

Jacque Hostler-Carmesin, Member
 McKinleyville

Peter S. Silva, Member
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Vacant, Member

STATE OF CALIFORNIA
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Fish and Game Commission



*Celebrating 150 Years of
 Wildlife Heritage and Conservation!*

Melissa Miller-Henson
Executive Director
 P.O. Box 944209
 Sacramento, CA 94244-2090
 (916) 653-4899
fgc@fgc.ca.gov
www.fgc.ca.gov

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 BY [Signature]

December 18, 2020

NOTICE OF PROPOSED EMERGENCY ACTION

Emergency Action to Add Section 749.11, Title 14, California Code of Regulations
 Re: Take of Western Joshua Tree

Pursuant to the requirements of Government Code Section 11346.1(a)(1), the Fish and Game Commission (Commission) is providing notice of proposed emergency action with regard to the above-entitled emergency regulation.

SUBMITTING COMMENTS

Pursuant to Government Code Section 11346.1(a)(2), the Commission provides this public notice that the Commission intends to submit emergency regulations to the Office of Administrative Law (OAL) no sooner than 5 days after the date of this notice]. Once submitted to OAL, the public will have five calendar days to submit comments on the proposed emergency regulations as set forth in Government Code Section 11349.6.

Once the Commission submits the emergency regulations to OAL, any interested person may present statements, arguments or contentions, in writing, submitted via U.S. mail, fax or e-mail, relevant to the proposed emergency regulatory action. Written comments submitted via U.S. mail, fax or e-mail must be received at OAL within five days after the Commission submits the emergency regulations to OAL for review.

Any person who submits comments concerning emergency regulations to OAL must simultaneously transmit a complete copy of the comments to the Commission's contact person noted below. Written comments may be submitted to the Commission via U.S. mail or email.

Please reference submitted comments as regarding "Emergency Regulations: Take of Western Joshua Tree 749.11" addressed to:

Agency:	Reference Attorney Office of Administrative Law	California Fish and Game Commission Attn: Jenn Greaves
Mailing Address:	300 Capitol Mall, Suite 1250 Sacramento, CA 95814	P.O. Box 944209 Sacramento, CA 94244-2090
E-mail Address:	staff@oal.ca.gov	fgc@fgc.ca.gov
Fax No.:	916-323-6826	n/a

For the status of the Commission's submittal to OAL for review, and the beginning and end of the five-day written submittal period, please consult OAL's website at <http://www.oal.ca.gov> under the heading "Emergency Regulations."

Section 749.11 Title 14, CCR, is added to read:

749.11 Special Order Relating to Take of Western Joshua Tree (*Yucca brevifolia*) During Candidacy Period.

The commission authorizes the take of western Joshua tree during the candidacy period for each of the activities described in this section, subject to the terms and conditions specified for each activity.

(a) Definitions.

(1) Desert native plant specialist means:

(A) An arborist certified by the International Society of Arborists; or

(B) An individual with a four-year college degree from an accredited college in ecology or fish and wildlife related biological science and at least two years of professional experience with relocation or restoration of native California desert vegetation; or

(C) An individual with at least five years of professional experience with relocation or restoration of native California desert vegetation.

(2) Western Joshua tree means an individual western Joshua tree (*Yucca brevifolia*) that has emerged from the ground, regardless of age or size, including all stems that have emerged from the ground within a one-meter radius measured from a single point at the base of the largest stem.

(b) The department may issue a permit to authorize either the removal of a dead western Joshua tree or the trimming of a western Joshua tree. The project proponent or its agent may remove a detached dead western Joshua tree or detached limb of a western Joshua tree. All other removals and all trimming of western Joshua trees authorized by permits issued pursuant to this subsection shall be completed by a desert native plant specialist. The department may issue permits pursuant to this subsection, without payment of mitigation fees or other mitigation, provided that the dead western Joshua tree or any limb(s) to be removed:

(1) Has fallen over and is within 30 feet of a structure;

(2) Is leaning against an existing structure; or

(3) Creates an imminent threat to public health or safety.

(c) Permit Process.

(1) A property owner seeking a permit pursuant to subsection (b) shall submit a permit request to the Department by emailing to WJT@wildlife.ca.gov, or mailing to California Department of Fish and Wildlife, Habitat Conservation Planning Branch, Attention: Western Joshua Tree Permitting, P.O. Box 944209, Sacramento, CA 94244-2090 the following information:

(A) The name, telephone number, mailing address, and email address of the property owner seeking the permit.

(B) The street address of the property on which the western Joshua tree to be removed or trimmed is located. If no street address is available, the property owner may include the assessor's parcel number.

(C) Photographs of the western Joshua tree that visually depict either:

1. That the tree is dead and meets one or more of the three requirements of subsection (b); or
2. The specific limb or limbs to be trimmed and that the limb or limbs to be trimmed meet one or more of the three requirements of subsection (b).

(2) Within thirty days of receipt of an email request for a permit pursuant to subsection (c)(1), the department shall either issue a permit allowing for the removal or trimming or deny the request if the email request does not demonstrate a permit can be issued pursuant to this section.

(A) If the department issues the permit, it shall do so by email, or by U.S. mail if the permit request was received by mail, and it will provide the property owner sixty days in which to complete the removal or trimming.

(B) If the department denies the permit request, the property owner may resubmit the request with additional information and photographs. Resubmissions pursuant to this subsection shall be processed as new permit requests.

(3) Within thirty days of completing the removal of a dead western Joshua tree or trimming one or more limbs from a western Joshua tree in accordance with a permit issued pursuant to this section, to demonstrate compliance with this section the property owner shall by mail or email photographs of the site at which the dead western Joshua tree was removed or the western Joshua tree that was trimmed pursuant to the permit.

(d) Limitations.

(1) Nothing in this section is intended to be or shall be construed to be a general project approval. It shall be the responsibility of each project proponent receiving take authorization pursuant to this section to obtain all necessary permits and approvals and to comply with all applicable federal, state, and local laws.

(2) Nothing in this section is intended to or shall be construed to limit the terms and conditions, including those relating to compensatory mitigation, the department includes in incidental take permits for western Joshua tree issued pursuant to Fish and Game Code section 2081, subdivision (b).

Note: Authority cited: Sections 399 and 2084, Fish and Game Code. Reference: Sections 399 and 2084, Fish and Game Code.

CALIFORNIA FISH AND GAME COMMISSION
FINDING OF EMERGENCY AND
STATEMENT OF PROPOSED EMERGENCY REGULATORY ACTION

Emergency Action to
Add Section 749.11
Title 14, California Code of Regulations
Re: Incidental Take of Western Joshua Tree

Date of Emergency Statement: December 2, 2020

I. Statement of Facts Constituting the Need for Emergency Regulatory Action

On October 21, 2019, the Fish and Game Commission (Commission) received a petition from the Center for Biological Diversity to list the western Joshua tree (*Yucca brevifolia*, WJT) as threatened under the California Endangered Species Act (CESA). California Fish and Game Code (FGC) Section 2073.5 requires that the California Department of Fish and Wildlife (Department) evaluate the petition and submit a written evaluation with a recommendation to the Commission, which was received at the Commission's April 2020 meeting. CESA, and case law interpreting it, make clear that the Commission must accept a petition when the petition contains sufficient information to lead a reasonable person to conclude that there is a substantial possibility the requested listing could occur. Based upon the information contained in the petition and other relevant information, the Department determined in its 90-day evaluation that there is sufficient scientific information available to indicate that the petitioned action may be warranted.

On September 22, 2020, the Commission determined that listing may be warranted pursuant to FGC Section 2074.2. Western Joshua tree became a candidate species under CESA, effective upon publication of the notice of findings on October 9, 2020 (Office of Administrative Law notice number Z2020-0924-01). Pursuant to FGC Section 2074.6, the Department will undertake a one-year status review. After the Commission receives the Department's status review, the Commission will make a final decision on listing.

Statutory Authority

Candidate species are protected from take under CESA pursuant to FGC Section 2085 during the remainder of the CESA listing. Under FGC Section 2084, CESA provides that the Commission may adopt regulations to authorize take of candidate species, based on the best available scientific information, when the take is otherwise consistent with CESA. As with all regulations, the Commission may adopt a regulation under Section 2084 on an emergency basis when it determines that a situation exists which threatens public health and safety or general welfare.

Another means to allow take of CESA candidate species is by Incidental Take Permit (ITP) pursuant to FGC Section 2081, subdivision (b), from the

Department. An ITP allows a permittee to take CESA listed or candidate species if such taking is incidental to, and for the purpose of, carrying out an otherwise lawful activity, including for research or monitoring activities of such activity. However, issuance of ITPs falls under Department authority and involves a more lengthy and costly permit approval process which is not feasible for the tree trimming and dead tree removal projects covered by this proposed emergency regulation.

Winter weather conditions in the high desert, including high winds and snow, can result in fallen trees in public rights-of-way and weakened tree limbs, which can create a public health and safety hazard. Dead trees and branches also pose a fire risk. These situations are particularly dangerous when dead or damaged trees are in close proximity to homes or other structures. California Department of Forestry and Fire Protection (CalFire) advises property owners regarding the need to maintain a multiple zone defensible space for fire management, which includes removing any dead trees from a zone that extends a minimum of 30 feet from buildings, structures, decks, etc. and trimming tree branches based on proximity to structures or proximity to other trees. The CalFire advice is outlined on the CalFire website here: <https://www.readyforwildfire.org/prepare-for-wildfire/get-ready/defensible-space/>

On December 3, 2020, the Department provided the Commission with a proposed regulation to address potential human safety issues related to western Joshua trees, the winter weather that much of the state was beginning to experience, and the constraints imposed by the western Joshua tree candidacy protections. At the

At a December 9-10, 2020 meeting, the Commission considered whether to take action to address the potential human safety issues related to western Joshua trees identified in the Department's cover memo for the proposed emergency regulation. At the meeting, the Department explained the nature of the emergency on the record and the inadequacy of regulatory mechanisms available to the Department during candidacy period as those mechanisms can only be applied to listed species.

In sum, an emergency exists as a consequence of the application of candidacy protections on western Joshua tree (protections which were not certain until the Commission's "may be warranted" vote on September 22, 2020) and the impact of those protections on the ability to mitigate threats to human safety and property resulting from particular western Joshua trees that create a hazard.

The proposed addition of Section 749.11, Title 14, California Code of Regulations (CCR) creates a special order allowing incidental take of western Joshua tree during CESA candidacy necessary to address this emergency.

Finding of Emergency

The Commission considered the following factors in determining whether an emergency exists: public health, safety and general welfare, as well as the magnitude of potential harm; the immediacy of the need; and whether the anticipation of harm has a basis firmer than simple speculation, and has determined that an emergency regulation authorized under FGC Section 2084 is needed. In this case, an emergency exists because of the public health and safety hazard presented by dead or weakened WJT in public rights-of-way or near structures. The proposed addition of Section 749.11, Title 14, California Code of Regulations (CCR) creates a special order allowing incidental take of WJT during CESA candidacy for activities that have met the qualifications described below.

II. Proposed Emergency Regulations

Overview

The Commission will authorize the incidental take of western Joshua tree during the candidacy period that may result from activities related to the removal of a dead western Joshua tree or trimming of a western Joshua tree under certain conditions described below.

Proposed Provisions

DEFINITIONS

The following definitions are provided under subsection 749.11(a):

(a)(1) – Desert native plant specialist – Minimum requirements for a desert native plant specialist are necessary to help ensure that activities required under the regulation are more likely to be conducted by experienced, ethical professionals and are therefore more likely to be implemented successfully.

(a)(2) – Western Joshua Tree definition - WJT is defined as all stems that have emerged from the ground within a one-meter radius measured from a single point at the base of the largest stem. This definition is necessary because WJTs are capable of asexual clonal growth via rhizomes that emerge from the ground surface somewhat close to the main stem of a western Joshua tree plant. The presence of this clonal growth can confound efforts to count the number of western Joshua trees present on a project site because one plant may have multiple stems emerging from the ground. The distance of one meter from the largest stem was selected to include stems of a plant that are reasonably likely to be connected to the main plant via underground rhizomes, but that could be less likely to survive and reproduce independently from the largest stem of the main plant. Stems outside of this one-meter radius would then be considered separate plants because they could be genetically different plants that grew from seed, or they could be plants that were generated by clonal growth from the main plant, but that are reasonably likely to be capable of independent survival and

reproduction, even if they are no longer connected to the main stem. The distance of one meter was selected because it is a biologically reasonable distance, can be measured easily and accurately, and is simple to understand.

PERMIT ISSUANCE

Subsection 749.11(b) describes the conditions under which the Department may issue a permit to authorize either the removal of a dead WJT or the trimming of a WJT, without payment of mitigation or other fees or mitigation. A permit may be issued provided that the dead tree or any limb to be removed:

- Has fallen over;
- Is leaning against an existing structure; or
- Creates an imminent threat to public health or safety.

These criteria are necessary to ensure that removal or trimming of a WJT only occurs when the tree creates a hazard to the public or structures, and not for other reasons such as convenience.

PERMIT PROCESS

Subsection 749.11(c) lists the information that must be submitted by property owners who are seeking a permit to trim or remove a WJT.

(c)(1) Permit request must be emailed to the Department at WJT@wildlife.ca.gov or mailed to the Department at California Department of Fish and Wildlife, Habitat Conservation Planning Branch, Attention: Western Joshua Tree Permitting, P.O. Box 944209, Sacramento, CA 94244-2090, and must include the street address of the property on which the WJT to be trimmed or removed is located. The request must also include photographs that demonstrate that the dead tree or limb(s) to be trimmed meets at least one of the requirements in subsection (b). This information is necessary to document the location and condition of trees for which the permit is requested.

(c)(2) The Department shall either issue a permit allowing for the removal or trimming of a WJT, or will deny the request if it doesn't include the information required in (c)(1), within 30 days of receipt of the request. Upon Department notification of permit approval, the property owner will have 60 days to ensure that the permitted removal or trimming of WJT is completed by a desert native plant specialist. If the permit request is denied, property owners may resubmit permit requests with additional information. This provision is necessary to ensure timely issuance of permits for valid requests by the Department, and completion of permitted removal or trimming by the project proponents.

(c)(3) Demonstration of compliance - within 30 days of completion of the removal or trimming of WJT in accordance with a permit issued under (c)(2), photographs of the site at which WJT removal or trimming occurred must be sent to WJT@wildlife.ca.gov.

LIMITATIONS

749.11(d) Limitations - To ensure clarity and transparency, it is imperative that nothing in Section 749.11 be construed as a general project approval. Each project proponent receiving take authorization is responsible for obtaining all necessary permits and approvals and must comply with all applicable federal, state, and local laws. The project proponents may also elect to obtain incidental take coverage through F&G Code Section 2081, subdivision(b). Nothing in Section 749.10 is intended to limit the terms and conditions that the Department includes in incidental take permits for western Joshua tree under Section 2081.

III. Identification of Reports or Documents Supporting Regulation Change

A summary of general scientific information on the life history of western Joshua tree is presented in the United States Fish and Wildlife Service Joshua Tree Species Status Assessment, dated October 23, 2018, and available online at: <https://ecos.fws.gov/ServCat/DownloadFile/169734>.

IV. Impact of Regulatory Action

The potential for significant statewide adverse economic impacts that might result from the proposed regulatory action has been assessed, and the following determinations relative to the required statutory categories have been made:

- (a) Costs or Savings to State Agencies or Costs/Savings in Federal Funding to the State:

The Commission anticipates that there will be costs to the State, specifically the California Department of Fish and Wildlife (Department). Estimated program costs of \$129,974.70 over the proposed emergency regulation period of 180 days will be absorbed within existing budgets.

Table 1. Estimated Department Implementation Costs for Take of Western Joshua Tree

Classification	Activity/Task	# Permit Requests	Hours per Task	Hourly Rate¹	Projected Cost (2020\$)
Senior Environmental Scientist (Specialist)	Review permit requests and correspondence with applicant about request, permit tracking	250	3	\$70.93	\$53,197.50
Environmental Program Manager I (Supervisory)	Approve permit request and CEQA compliance	200	1	\$111.49	\$22,298.00
Senior Environmental Scientist (Specialist)	Deny permit request and correspondence with applicant	50	3	\$70.93	\$10,639.50
Senior Environmental Scientist (Specialist)	Review final report photographs	200	1	\$70.93	\$14,186.00
Office Technician (Typing)	Administrative Support	250	0.5	\$33.82	\$4,227.50
Subtotal					\$104,548.50
Overhead ²		24.32%			\$25,426.20
Total Costs					\$129,974.70

¹ Hourly Rate includes wages per CalHR payscale 2020-21 and Department benefit rates.

² Non-Federal Project Overhead rate for FY 2020-2021 is 24.32% per Department Budget Branch. Note: Minor discrepancies (less than \$1.00) may be apparent in total costs due to rounding error.

(b) Nondiscretionary Costs/Savings to Local Agencies:

This emergency regulation will not introduce nondiscretionary costs or savings to local agencies. Should an agency choose to consider the review and issuance of a permit, the process would likely entail the review of project plans, census information, and relocation plans.

(c) Programs Mandated on Local Agencies or School Districts:

None.

(d) Costs Imposed on Any Local Agency or School District that is Required to be Reimbursed Under Part 7 (commencing with Section 17500) of Division 4, Government Code:

None.

V. Authority and Reference

The Commission adopts this emergency action pursuant to the authority vested by sections 399 and 2084 of the Fish and Game Code and to implement, interpret, or make specific sections 399 and 2084 of the Fish and Game Code.

VI. Section 399 Finding

Fallen WJT in public rights-of-way and weakened tree limbs from winter conditions can create a public health and safety hazard. Dead trees and branches also pose a fire risk during fire-prone conditions. These situations are particularly dangerous when dead or damaged trees have fallen over, are leaning against an existing structure, or are otherwise creating an imminent threat to public health or safety.

Pursuant to Section 399, subdivision (b), of the Fish and Game Code, the Commission finds, based on the information above, that adopting this regulation is necessary for the immediate preservation of the public peace, health and safety, and general welfare.

Informative Digest (Plain English Overview)

On October 21, 2019, the California Fish and Game Commission (Commission) received a petition from the Center for Biological Diversity to list the western Joshua tree (*Yucca brevifolia*, WJT) as threatened under the California Endangered Species Act (CESA). California Fish and Game Code Section 2073.5 requires that the California Department of Fish and Wildlife (Department) evaluate the petition and submit a written evaluation with a recommendation to the Commission, which was received at the Commission's April 2020 meeting. Based upon the information contained in the petition and other relevant information, the Department determined and informed the Commission that there is sufficient scientific information available to indicate that the petitioned action may be warranted.

On September 22, 2020, the Commission determined that listing may be warranted pursuant to Fish and Game Code (FGC) Section 2074.2 of the, and therefore western Joshua tree will become a candidate species and the Department will undertake a one-year status review. At that time, the Commission will make a final decision on listing. Candidate species are protected under CESA pursuant to FGC Section 2085 during the remainder of the CESA listing.

Candidate species are protected from take under CESA pursuant to FGC Section 2085 during the remainder of the CESA listing. Under FGC Section 2084, CESA provides that the Commission may adopt regulations to authorize take of candidate species, based on the best available scientific information, when the take is otherwise consistent with CESA. As with all regulations, the Commission may adopt a regulation under Section 2084 on an emergency basis when it determines that a situation exists which threatens public health and safety or general welfare

Winter weather conditions in the high desert, including high winds and snow, can result in fallen trees in public rights-of-way and weakened tree limbs, which can create a public health and safety hazard. Dead trees and branches also pose a fire risk. These situations are particularly dangerous when dead or damaged trees are in close proximity to homes or other structures. California Department of Forestry and Fire Protection (CalFire) advises property owners regarding the need to maintain a multiple zone defensible space for fire management, which includes removing any dead trees from a zone that extends a minimum of 30 feet from buildings, structures, decks, etc. and trimming tree branches based on proximity to structures or proximity to other trees. The CalFire advice is outlined on the CalFire website here:
<https://www.readyforwildfire.org/prepare-for-wildfire/get-ready/defensible-space/>

The Commission considered the following factors in determining whether an emergency exists: public health, safety and general welfare, as well as the magnitude of potential harm; the immediacy of the need; and whether the anticipation of harm has a basis firmer than simple speculation, and determined that an emergency regulation authorized under FGC Section 2084 is needed. In this case, an emergency exists because of the public health and safety hazard presented by dead or weakened WJT in public rights-of-way, or near structures. The proposed addition of Section 749.11, Title 14, California Code of Regulations (CCR) creates a special order allowing incidental take of WJT during CESA candidacy for projects that have met the qualifications described below.

Commission staff has searched the California Code of Regulations and has found no other state regulation relating to the Commission's ability to allow for incidental take of a candidate species under CESA, and therefore concludes that the proposed regulations are neither inconsistent nor incompatible with existing state regulation.

Commissioners
Eric Sklar, President
 Saint Helena
Samantha Murray, Vice President
 Del Mar
Jacque Hostler-Carmesin, Member
 McKinleyville
Peter S. Silva, Member
 Jamul

STATE OF CALIFORNIA
 Gavin Newsom, Governor

Fish and Game Commission



*Celebrating 150 Years of
 Wildlife Heritage and Conservation!*

Melissa Miller-Henson
Executive Director
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fgc@fgc.ca.gov
www.fgc.ca.gov

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 BY [Signature]

December 22, 2020

TO ALL INTERESTED AND AFFECTED PARTIES:

This is to provide you with a copy of the notice of proposed regulatory action relative to amending sections 360 and 363, and adding section 708.19, Title 14, California Code of Regulations, relating to Mammal Hunting regulations.

Please note the date of the public hearings related to this matter and associated deadlines for receipt of written comments. Additional information and associated documents may be found on the Fish and Game Commission website at <https://fgc.ca.gov/Regulations/2020-New-and-Proposed>.

Brad Burkholder, Environmental Program Manager, has been designated to respond to questions on the substance of the proposed regulations. He can be reached at (916) 373-6619 or via email at Brad.Burkholder@wildlife.ca.gov.

Sincerely,

Jon D. Snellstrom
 Associate Governmental Program Analyst

Attachment

TITLE 14. Fish and Game Commission
Notice of Proposed Changes in Regulations

NOTICE IS HEREBY GIVEN that the Fish and Game Commission (Commission), pursuant to the authority vested by Sections 200, 203, 219, 265, 331, 460, 1050, 3051, 3452, 3453, 3953 and 4334, Fish and Game Code and to implement, interpret or make specific Sections 200, 203, 203.1, 255, 265, 331, 332, 458, 459, 460, 713, 1050, 3051, 3452, 3453, 3953 and 4334; Title 14, California Code of Regulations, relating to annual mammal hunting regulations.

Informative Digest/Policy Statement Overview – Section 360

The Fish and Game Commission (Commission) periodically considers the recommendations of the Department of Fish and Wildlife (Department) in establishing deer regulations. Current regulations in Section 360, Title 14, California Code of Regulations (CCR), provide definitions, hunting zone descriptions, season dates, and deer license tag quotas. To achieve deer herd management goals and objectives and maintain hunting quality, it is periodically necessary to adjust quotas, seasons, and other criteria in response to dynamic environmental and biological conditions. The proposed regulatory action will amend Section 360 providing the number of tags and season dates for hunting in the 2021–2022 season.

Proposed Amendments: The recommended number of tags and season dates for deer hunting for 2021-2022 are presented in the proposed regulatory text of Section 360.

1. Number of Tags

The proposed action amends subsection 360(b)(4)(D) to reduce hunting tag numbers for the Zone X-3b, while maintaining previous year tag quotas for all other deer hunt zones. Recent population trends and hunter success suggest deer populations in the X-3b hunt zone have decreased. License tag numbers are based on input from Department regional staff and the public to address goals for the unit, including deer conservation and providing hunting opportunities.

The proposed amendment to the number of deer license tags in subsections 360 (b)(4) is necessary to allow the appropriate level of hunting opportunity and harvest of bucks in the population while achieving or maintaining the buck to doe ratios at, or near, objective levels set forth in the deer herd management plans. The number of deer license tags are based upon findings from the annual harvest and fall and spring surveys.

2. Modify Season

Existing regulations for Additional Hunts G-8 (Fort Hunter Liggett Antlerless Deer Hunt) and J-10 (Fort Hunter Liggett Apprentice Either-Sex Deer Hunt) provide for hunting to begin on October 3 and continue for two (2) consecutive days and reopen on October 10 and continue for three (3) consecutive days. The proposal would modify the season to account for the annual calendar shift. The proposal would change the season dates to open on the first Saturday in October and continue for two (2) consecutive days and reopen on the second Saturday in October and continue for three (3) consecutive days, except if rescheduled by the Commanding Officer with Department concurrence between the season opener and December 31.

Informative Digest/Policy Statement Overview – Section 363

The Fish and Game Commission (Commission) periodically considers the recommendations of the Department of Fish and Wildlife (Department) in updating antelope regulations. Section 363 provides descriptions of hunting zones, season opening and closing dates, and tag quotas (total number of hunting tags to be made available), and special conditions for pronghorn antelope. To maintain appropriate harvest levels and hunting quality, tag must be adjusted periodically in response to dynamic environmental and biological conditions. Current regulations specify the number of pronghorn antelope hunting tags for the 2020 season—ranges that were last modified in 2017. The proposed regulatory action will amend subsection 363(m) providing the number of tags for hunting in the 2021–2022 season.

Proposed Amendments: The recommended quotas for pronghorn antelope hunting tags for 2021-2022 are presented in the proposed regulatory text of Section 363. Subsection 363(m) specifies pronghorn license tag quota ranges for each hunt, in accordance with management goals and objectives (Table 1).

1. Number of Tags

The proposed action amends subsection 363(m) to reduce hunting tag numbers for the Likely Tables General Season buck tags in Period 1 and Period 2, while maintaining previous year tag quotas for all other pronghorn antelope hunt zones and seasons. Recent population trends and hunter success suggest pronghorn antelope populations in the Likely Tables have decreased, but pronghorn antelope populations in all other hunt zones are stable. The proposed amendment to number of antelope hunting tags in subsection 363(m) is necessary to allow for a biologically appropriate harvest of bucks and does in the pronghorn antelope population, and will achieve/maintain buck ratios at or above minimum levels specified in appropriate management plans (California Department of Fish and Game 1989). Proposed tag quotas provided in Table 1 (below) are final recommendations of the California Department of Fish and Wildlife and are within conservative ranges identified in the 2004 Final Environmental Document Regarding Pronghorn Antelope Hunting.

Informative Digest/Policy Statement Overview – Section 708.19

The California Department of Fish and Wildlife (Department) manages elk, bighorn sheep, and pronghorn antelope resources in California. Elk hunting tags, bighorn sheep hunting tags, and pronghorn antelope hunting tags are required to hunt these species in California. The Department distributes hunting tags for elk, bighorn sheep, and pronghorn antelope annually via the big game drawing. Public demand for elk, bighorn sheep, and pronghorn antelope hunting tags exceeds the available opportunities; therefore, a modified preference point system was implemented in 2002, (currently Section 708.14) to provide preference to hunters who have applied for, but not received, tags in past drawings. Each year a hunter applies for an elk, bighorn sheep, or pronghorn antelope hunting tag and is not drawn, that hunter receives a preference point which gives that hunter preference in future drawings for that species. A portion of the tag quota for elk, bighorn sheep, and pronghorn antelope tags is allocated by preference point drawing each year. A portion of tags are issued randomly to allow some opportunity for new hunters and hunters that do not have enough preference points to draw through the preference point portion of the drawing.

The historic and catastrophic 2020 fire season caused unprecedented public land closures including the temporary closure of all national forests in California beginning on September 9, 2020. The closure occurred before or during the hunting seasons for all the hunts addressed in the proposed regulation. This resulted in a loss of opportunity for hunters who had “once in a lifetime” elk, bighorn sheep, or pronghorn antelope hunting tags. Hunters used many years of accumulated preference points (in many cases 18 years of preference points) to obtain the required tags for the hunts specified in the proposed regulation.

The Department is proposing to add Section 708.19 to allow hunters who lost their opportunity to hunt in 2020 due to land closures caused by unprecedented fires to return specified elk, bighorn sheep, and pronghorn antelope tags for a refund, reinstatement of the preference points used to obtain the tag through the drawing, and earn one preference point for the license year. Hunters who request a refund would be required to pay the \$30.90 nonrefundable big game tag return processing fee specified in Section 702. This proposal would affect up to 110 hunters.

Minor editorial changes are also proposed to clarify and simplify the regulations and to comply with existing federal Frameworks.

Goals and Benefits of the Regulation:

The benefits of the proposed regulations are consistency with federal law and the sustainable management of the State's waterfowl resources. Positive impacts to jobs and/or businesses that provide services to waterfowl hunters will be realized with the continued adoption of waterfowl hunting seasons in 2020-21.

Non-monetary benefits to the public

The Commission does not anticipate non-monetary benefits to the protection of public health and safety, worker safety, the prevention of discrimination, the promotion of fairness or social equity, and the increase in openness and transparency in business and government.

Consistency with State Regulations

The Commission has reviewed its regulations in Title 14, CCR, and conducted a search of other regulations on this topic and has concluded that the proposed amendments to Sections 502 and 507 are neither inconsistent nor incompatible with existing State regulations. No other State agency has the authority to promulgate waterfowl hunting regulations.

NOTICE IS GIVEN that any person interested may present statements, orally or in writing, relevant to this action at a webinar/teleconference hearing to be held on Tuesday, January 12, 2021, at 8:30 a.m., or as soon thereafter as the matter may be heard. Instructions for participation in the webinar/teleconference hearing will be posted at www.fgc.ca.gov in advance of the meeting or may be obtained by calling 916-653-4899.

NOTICE IS ALSO GIVEN that any person interested may present statements, orally or in writing, relevant to this action at a webinar/teleconference hearing to be held on Wednesday, February 10, 2021 at 8:30 a.m., or as soon thereafter as the matter may be heard. Instructions for participation in the webinar/teleconference hearing will be posted at www.fgc.ca.gov in advance of the meeting or may be obtained by calling 916-653-4899.

It is requested, but not required, that written comments be submitted on or before February 8, 2021 at the address given below, or by email to FGC@fgc.ca.gov. Written comments mailed, or emailed to the Commission office, must be received before 12:00 noon on February 9, 2021. All comments must be received no later than February 10, 2021, during the webinar/teleconference hearing. If you would like copies of any modifications to this proposal, please include your name and email or mailing address. Mailed comments should be addressed to Fish and Game Commission, PO Box 944209, Sacramento, CA 94244-2090.

Availability of Documents

Copies of the Notice of Proposed Action, the Initial Statement of Reasons, and the text of the regulation in underline and strikeout format can be accessed through the Commission website at www.fgc.ca.gov. The regulations as well as all related documents upon which the proposal is based (rulemaking file), are on file and available for public review from the agency representative, Melissa Miller-Henson, Acting Executive Director, Fish and Game Commission, 1416 Ninth Street, P.O. Box 944209, Sacramento, California 94244-2090, phone (916) 653-4899. Please direct requests for the above-mentioned documents and inquiries concerning the regulatory process to Melissa Miller-Henson or Jon Snellstrom at the preceding address or phone number. **Brad Burkholder, Environmental Program Manager, has been designated to respond to questions on the substance of the proposed regulations. He can be reached at (916) 373-6619 or via email at Brad.Burkholder@wildlife.ca.gov.**

Availability of Modified Text

If the regulations adopted by the Commission differ from but are sufficiently related to the action proposed, they will be available to the public for at least 15 days prior to the date of adoption. Circumstances beyond the control of the Commission (e.g., timing of Federal regulation adoption, timing of resource data collection, timelines do not allow, etc.) or changes made to be responsive to public recommendation and comments during the regulatory process may preclude full compliance with the 15-day comment period, and the Commission will exercise its powers under Section 265 of the Fish and Game Code. Regulations adopted pursuant to this section are not subject to the time periods for adoption, amendment or repeal of regulations prescribed in Sections 11343.4, 11346.4, 11346.8 and 11347.1 of the Government Code. Any person interested may obtain a copy of said regulations prior to the date of adoption by contacting the agency representative named herein.

If the regulatory proposal is adopted, the final statement of reasons may be obtained from the address above when the approved final has been received from the agency program staff.

Impact of Regulatory Action/Results of the Economic Impact Assessment

The potential for significant statewide adverse economic impacts that might result from the proposed regulatory action has been assessed, and the following initial determinations relative to the required statutory categories have been made:

- (a) Significant Statewide Adverse Economic Impact Directly Affecting Businesses, Including the Ability of California Businesses to Compete with Businesses in Other States:

Sections 360 and 363 - The proposed action will not have a significant statewide adverse economic impact directly affecting business, including the ability of California businesses to compete with businesses in other states. The proposed action adjusts tag quotas for existing hunts. Considering the relatively small number of tags issued over the entire state, this proposal is economically neutral to business.

Section 708.15 - The proposed action will not have a significant statewide adverse economic impact directly affecting business, including the ability of California businesses to compete with businesses in other states. Considering the relatively small number of tags to be returned from the elk and pronghorn antelope tags over the entire state, this proposal is economically neutral to business.

(b) Impact on the Creation or Elimination of Jobs Within the State, the Creation of New Businesses or the Elimination of Existing Businesses, or the Expansion of Businesses in California; Benefits of the Regulation to the Health and Welfare of California Residents, Worker Safety, and the State's Environment:

Sections 360 and 363 - The proposed action will not have significant impacts on the creation or elimination of jobs or the creation of new businesses or the elimination of existing businesses within California because it is unlikely to result in a change in hunting effort. The proposed action does not provide benefits to worker safety because it does not address working conditions.

Section 708.19 - The Commission anticipates no impact on the creation or elimination of jobs within the state, no impact on the creation of new business, the elimination of existing businesses or the expansion of businesses in California as minor variations in hunting regulations are, by themselves, unlikely to provide a substantial enough economic stimulus to the state.

The Commission anticipates benefits to the health and welfare of California residents. Hunting provides opportunities for multi-generational family activities and promotes respect for California's environment by the future stewards of the State's resources. The proposed action will not provide benefits to worker safety. The Commission anticipates benefits to the State's environment in the sustainable management of natural resources.

(c) Cost Impacts on a Representative Private Person or Business:

Sections 360 and 363 - The agency is not aware of any cost impacts that a representative private person or business would necessarily incur in reasonable compliance with the proposed action.

Section 708.15 - The Commission is not aware of any cost impacts that a representative private person or business would necessarily incur in reasonable compliance with this proposed action. A \$30.90 nonrefundable big game tag return processing fee per refund, as specified in Section 702, is deducted from the amount refunded. The choice to obtain a refund is not required and is purely discretionary for each individual.

(d) Costs or Savings to State Agencies or Costs/Savings in Federal Funding to the State
Sections 360 and 363 - None.

Section 708.19 - Under the proposed regulation, a total of 110 hunters could be eligible for tag refunds. Hunters would be required to pay the \$30.90 nonrefundable big game tag return processing fee specified in Section 702. There are 68 elk hunters (including four apprentice hunters), 3 resident and 1 non-resident bighorn sheep hunters, and 38 pronghorn antelope hunters who either did not hunt or did not harvest an animal during these hunts. At most, the Department would be required to issue 110 tag refunds for up to a net total of approximately \$35,092.49.

(e) Nondiscretionary Costs/Savings to Local Agencies:

Sections 360, 363 and 708.19 None.

(f) Programs Mandated on Local Agencies or School Districts

Sections 360, 363 and 708.19 None.

(g) Costs Imposed on Any Local Agency or School District that is Required to be Reimbursed Under Part 7 (commencing with Section 17500) of Division 4, Government Code: Sections 360, 363 and 708.19 None.

(h) Effect on Housing Costs:

Sections 360, 363 and 708.19 None.

Effect on Small Business

It has been determined that the adoption of these regulations may affect small business. The Commission has drafted the regulations in Plain English pursuant to Government Code Sections 11342.580 and 11346.2(a)(1).

Consideration of Alternatives

The Commission must determine that no reasonable alternative considered by the Commission, or that has otherwise been identified and brought to the attention of the Commission, would be more effective in carrying out the purpose for which the action is proposed, would be as effective and less burdensome to affected private persons than the proposed action, or would be more cost effective to affected private persons and equally effective in implementing the statutory policy or other provision of law.

FISH AND GAME COMMISSION

David Thesell
Program Manager

Dated: December 24, 2020

Commissioners
Eric Sklar, President
 Saint Helena
Samantha Murray, Vice President
 Del Mar
Jacque Hostler-Carmesin, Member
 McKinleyville
Peter S. Silva, Member
 Jamul
Vacant, Member

STATE OF CALIFORNIA
 Gavin Newsom, Governor

Fish and Game Commission



*Celebrating 150 Years of
 Wildlife Heritage and Conservation!*

December 11, 2020

Melissa Miller-Henson
Executive Director
 P.O. Box 944209
 Sacramento, CA 94244-2090
 (916) 653-4899
fgc@fgc.ca.gov

www.fgc.ca.gov

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 2020 DEC 15 AM 10:58
 BY [Signature]

NOTICE OF PROPOSAL FOR A 90 DAY EXTENSION OF EMERGENCY ACTION

Emergency Purple Sea Urchin

Reference OAL File # 2020-0309-02E

Pursuant to the requirements of Government Code Section 11346.1(a)(1), the Fish and Game Commission (Commission) is providing notice of proposed emergency action with regard to the above-entitled emergency regulation.

SUBMISSION OF COMMENTS

Government Code Section 11346.1(a)(2) requires that, at least five working days prior to submission of the proposed emergency action to the Office of Administrative Law (OAL), the adopting agency provide a Notice of the Proposed Emergency Action to every person who has filed a request for notice of regulatory action with the agency. After submission of the proposed emergency to OAL, OAL shall allow interested persons five calendar days to submit comments on the proposed emergency regulations as set forth in Government Code Section 11349.6.

Any interested person may present statements, arguments or contentions, in writing, submitted via U.S. mail or e-mail, relevant to the proposed emergency regulatory action. Written comments submitted via U.S. mail or e-mail must be received at OAL within five days after the Commission submits the emergency regulations to OAL for review.

Please reference submitted comments as regarding "2020 Recreation Purple Sea Urchin Emergency Extension" addressed to:

Mailing Address: Reference Attorney
 Office of Administrative Law
 300 Capitol Mall, Suite 1250
 Sacramento, CA 95814

California Fish and Game Commission
 Attn: David Thesell
 1416 Ninth Street, Rm. 1320
 Sacramento, CA 95814

E-mail Address: staff@oal.ca.gov
 Fax No.: 916-323-6826

fgc@fgc.ca.gov

Note that this extension of emergency action was authorized by the Commission at its August 19-20, 2020 meeting. The emergency action was extended automatically by 120 days via governor executive orders and is in effect through January 9, 2021. The

Emergency Regulatory Language

Section 29.06, Title 14, CCR, is amended as follows:

§ 29.06. Purple Sea Urchin

(a) Except as provided in this section, the daily bag limit for purple sea urchin is 35 individuals.

(b) The daily bag limit for purple sea urchin is forty (40) gallons when taken while skin or SCUBA diving in ocean waters of the following counties: Humboldt, Mendocino, and Sonoma.

(c) There is no possession limit for purple sea urchin.

(d) Notwithstanding subsection (b) of this Section, there is no bag limit for the take of purple sea urchins in Caspar Cove, Mendocino County in the area east of a straight line drawn between 39° 22.045 ' N. lat. 123° 49.462 ' W. long. and 39° 21.695 ' N. lat. 123° 49.423 ' W. long. for the purpose of restoring kelp. The purple sea urchin may only be taken by hand or with manually operated hand-held tools.

Authority cited: Sections 200, ~~and~~ 205, and 399, Fish and Game Code.

Reference: Sections 200, ~~and~~ 205, and 399, Fish and Game Code.

CALIFORNIA FISH AND GAME COMMISSION
STATEMENT OF PROPOSED EMERGENCY REGULATORY ACTION FOR
READoption OF EMERGENCY REGULATIONS

Readoption of Section 29.06
Title 14, California Code of Regulations
Re: Purple Sea Urchin

Date of Statement: July 20, 2020

I. Emergency Regulation in Effect to Date

The California Fish and Game Commission (Commission) approved an emergency rulemaking, Section 29.06, that became effective on March 17, 2020. The emergency addresses concerns over the impact of purple sea urchin (PSU) overpopulation along the Northern California coast. The rule allowed recreational divers to take an unlimited number of PSU within Caspar Cove, Mendocino County.

The rule was adopted to allow recreational divers to participate in an effort supported by the California Department of Fish and Wildlife (Department) and Ocean Protection Council (OPC) to test the effect of controlling overpopulated sea urchins through anthropogenic influence. Studies have suggested that for such projects to work, intense and sustained take, mirroring that of natural predators, might be necessary. The Department has since been working with recreational divers and other partners to evaluate PSU population control in Caspar Cove.

II. Request for Approval of Readoption of Emergency Regulations

The current emergency rule, Section 29.06, will expire on September 15, 2020 unless it is readopted for an additional 90 days.

Since its adoption in March, Department staff has been working closely with recreational and commercial divers to remove PSUs in Caspar Cove. However, the COVID-19 pandemic has made public participation in these efforts and studying the effects much more difficult. Department staff is currently in the process of developing a regular rulemaking that will abolish recreational daily bag limit for PSU in Caspar Cove. In order to develop the necessary information to inform that rulemaking, the ongoing study at Caspar Cove must continue, and the current emergency rule would have to be extended.

III. Statement of Facts Constituting the Need for Readoption of the Emergency Regulatory Action

Since 2014, bull kelp (*N. luetkeana*) in Northern California has declined by more than 90%. This decline has been linked to a combination of severe warm water events and multiple ecological stressors, particularly an explosive increase in

Prior Commission Actions

In December 2017, the Commission closed the red abalone fishery for the 2018 season. Since then, the poor condition of the kelp forests has persisted. In August 2018, Commission and stakeholders agreed to potentially extend the closure by another two years. Recovery of the abalone fishery will not be possible without the recovery of the bull kelp forests and the return of sufficient food to support abalone survival and reproduction.

Also, in December 2017, the Commission considered alternatives to increasing or removing the take restrictions on the recreational PSU harvest, with the goal of supporting possible restoration of naturally occurring kelp along the environmentally impacted areas. In April 2018, the Commission adopted the emergency rule to significantly increase take of PSU and the emergency regulation went into effect on May 10, 2018. In February 2019, the increased take limit was adopted through regular rulemaking by the Commission.

In February 2020, the Commission adopted an emergency rule allowing unlimited take of PSU by hand or hand-held tools inside Caspar Cove, Mendocino County to help Department staff scope the feasibility of population control in a new study.

Existence of an Emergency and Need for Immediate Action

The Commission considered the following factors in determining whether an emergency exists: The magnitude of potential harm; the existence of a crisis situation; the immediacy of the need; and whether the anticipation of harm has a basis firmer than simple speculation. All available information shows that the ecological conditions in Northern California continues to be poor; the PSU overpopulation is still severe. The COVID-19 pandemic has significantly constrained the recreational diver community's participation in the Caspar Cove urchin control experiment and work to date is inadequate to assess the effectiveness of this method to help protect and restore kelp. If the urchin control study in Caspar Cove is to stop because the current emergency rule expires, little useful information will have been generated by this effort and high PSU abundance will continued to suppress kelp growth in the cove.

Proposed Action by the Commission

The Commission proposes the readoption of Section 29.06 that is the same as previously adopted.

Informative Digest

The California Fish and Game Commission (Commission) adopted Section 29.06, Purple Sea Urchin, as an emergency rulemaking abolishing daily bag limit for Purple Sea Urchin (PSU) taken by hand or hand-held tools inside Caspar Cove, Mendocino County, effective on March 17, 2020.

The emergency rule is due to expire on September 14, 2020 if a readoption is not filed. A readoption is necessary to ensure that the Department can continue to collect the data it needs to obtain necessary information on a controlled study supported by the California Department of Fish and Wildlife (Department) and the California Ocean Protection Council on the efficacy of PSU population control. Commission and Department staff are currently developing a regular rulemaking package that would remove the daily recreational bag limit for PSU in Caspar Cove. However, the development of that proposal is dependent on the data currently being collected from Caspar Cove, which will occur only if the emergency rule is readopted.

Proposed Regulatory Action:

The regulation temporarily abolishes the daily bag limit for PSUs inside Caspar Cove.

Benefits of the Regulation to the State's Environment:

The Commission anticipates benefits to the State's environment by the sustainable management of California's ocean resources. The increased take for the recreational purple sea urchin harvest, with the goal of supporting restoration of naturally occurring kelp inside Caspar Cove, is critical to the recovery of Northern California's kelp forest ecosystem.

Consistency and Compatibility with Existing State Regulations:

The Legislature has delegated authority to the Commission to promulgate sport fishing regulations (Fish and Game Code, sections 200 and 205) as well as authority to promulgate corresponding emergency regulations as necessary (Fish and Game Code, Section 399). No other state agency has the authority to promulgate such regulations. The Commission has conducted a search of Title 14, California Code of Regulations (CCR) and determined that the proposed regulation is neither inconsistent nor incompatible with existing State regulations, and that the proposed regulation is consistent with other sport fishing regulations and marine protected area regulations in Title 14, CCR.

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GOVERNMENT RELATIONS



2020 DEC 15 AM 10:55

BY

JS

December 9, 2020

Ms. Angela Calvillo
Clerk of the Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo:

This is in response to your November 16 letter to Postmaster General Louis DeJoy, transmitting a copy of Resolution Number 517-20, expressing support for the issuance of a commemorative stamp to honor LGBTQ heroes, including José Julio Sarria, Marsha P. Johnson, and Sylvia Rivera.

Thank you for sharing the Board of Supervisors' interest in our stamp program. Each year, the U.S. Postal Service receives thousands of suggestions for new postage stamps. The Citizens' Stamp Advisory Committee was established in 1957 to review all suggestions and make recommendations for new stamps to the Postmaster General. We rely on the Committee to produce a balanced stamp program that touches on all aspects of our heritage. The Committee members base their recommendations on national interest, historical perspective, and other criteria.

As information, decisions on new stamp subjects are made far in advance of the issue date in order to provide lead-time for planning, designing, production, and distribution. Currently, stamps for 2023 and subsequent years are being considered. I understand that the Committee will be considering proposals to issue stamps honoring José Julio Sarria, Marsha P. Johnson, and Sylvia Rivera. If they do not receive approval for issuance in the future, the announcement will be made publicly, in keeping with our standard practice. The Board of Supervisors' support for this subject is being included in the Committee's files.

Thank you for writing.

Sincerely,

A handwritten signature in black ink that reads "Nadine Munson".

Nadine Munson
Manager, Government Relations Correspondence

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Commission & Department on the Status of Women Annual Report FY2019-2020
Date: Thursday, December 24, 2020 2:22:00 PM
Attachments: [DOSW Annual Report FY19-20 Finalv3.pdf](#)

From: Larrick, Herschell (WOM) <Herschell.Larrick@sfgov.org>
Sent: Thursday, December 24, 2020 12:40 PM
To: Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>
Cc: Ellis, Kimberly (WOM) <kimberly.n.ellis@sfgov.org>
Subject: Commission & Department on the Status of Women Annual Report FY2019-2020

Hi Eileen,

I hope your year's end is going well.

Here's the Commission Approved version of our Commission and Department's Annual Report for FY2019-2018, please submit to the Board of Supervisors.

Thank you,

Herschell

Herschell Larrick | (He, Him, His, Himself)
 Executive Management Assistant/Commission Secretary
 San Francisco Department on the Status of Women
[25 Van Ness Avenue, Suite 240](#)
[San Francisco, CA 94102](#)
 office/vm: 415.252.2570

Please note that I am working remotely during the shelter in place order. Check the City's website for COVID-19 updates, <https://sf.gov/topics/coronavirus-covid-19> and DOSW's website, www.sfgov.org/dosw, for information. Stay safe and healthy.



FISCAL YEAR 2019 -2020

**ANNUAL REPORT OF THE
COMMISSION AND
DEPARTMENT ON THE
STATUS OF WOMEN**

**MAYOR LONDON N. BREED
CITY AND COUNTY OF SAN FRANCISCO
COMMISSION AND DEPARTMENT ON THE STATUS OF WOMEN**



LETTER FROM THE PRESIDENT BREANNA ZWART

Dear Friends,

Despite the many unique challenges of 2020, we continued to see record progress at the Department on the Status of Women. In a milestone year that marked the 100th anniversary of the passage of the 19th Amendment, a few of the most significant highlights and achievements included:

- **New leadership**
In late November, Mayor Breed named Kimberly Ellis to serve as the new director for the Department. She previously served as the executive director of Emerge California, the nation's single largest training program for aspiring female political candidates. We look forward to working with her in 2021 and beyond, as she brings a new perspective and fresh ideas to the Department's critical mission at the height of the COVID-19 crisis, which continues to disproportionately affect women across the region and shine a light on inequities that must be tackled.
- **Continuation of Support (Virtually) to the Community**
Despite the challenges of operating in a remote environment, the Department has continued to work creatively to continue providing critical services and resources to the community, including virtual town halls focused on topics like how to best support women-owned businesses that were hit particularly hard at the height of the pandemic and weekly meetings to ensure that emergency shelters and transitional housing programs had up-to-date information on COVID-19 best practices and procedures. The Department also established a resource page for survivors, families, and community members available at sfgov.org/dosw
- **Continued Progress on Strategic Shift**
The Department continued to make progress in aligning activities with the Commission's New Strategic Plan which was approved in December of 2019. The Department has accordingly aligned five key sets of activities to advance toward the ultimate goal of unlocking the full potential of San Francisco to better serve women and girls. This strategic shift has also placed a new emphasis on addressing racial equity in several internal areas, including hiring, recruitment, and promotion.



The year ahead holds enormous room for optimism, from the promise of a COVID-19 vaccine to a new emphasis placed on issues impacting women and girls from President-Elect Joe Biden and Vice President-Elect Kamala Harris, who bring deep understanding and experience with the issues facing our region. Collaborating with a broad range of stakeholders and partners, there is much work to be done – and no time to waste. We look forward to continuing our partnership with the extended San Francisco community.

Breanna Zwart

President, San Francisco Commission on the Status of Women



Still We Rise

You may write (us) down in history
With your bitter, twisted lies,
You may trod (us) in the very dirt
But still, like dust, (we)'ll rise.

These immortal words by America's Poet Laureate and luminary Maya Angelou speak to the essence of the human spirit - one that transcends race, gender and nationality. It's our biological legacy of grit and determination.

We find ourselves concluding 2020 amid a global pandemic with infection rates going up and the number of available hospital beds going down. If there was ever a holiday season when we needed to invoke inspiring words and profound wisdom, that time is now.

And though we enter this month with a spark of hope from the knowledge that, at least part of this dark chapter will soon be behind us, we cannot forget that a vaccine will not address the profound effects this period has had on all of us - including and especially our BIPOC community, women, children, non-binary and trans people.

As San Francisco's new Director of the Department on the Status of Women, I come into this role with a tremendous passion to continue the important work of the Commission and our staff. But I also arrive clear-eyed that any problems facing our non-cis male communities before this pandemic have only been exacerbated - and in many instances - exponentially. From housing insecurity to domestic violence, we know it is the DOSW-focused communities that have borne the worst outcomes of this past year, and they will continue to do so in the months and years ahead.

We rise together knowing that these circumstances, systems of oppression and patriarchy are malleable - not fixed. The conditions facing the communities the Department and the Commission serve are not permanent, and we collectively have the power and means to change them. But in order to do so, we must harness our energies, refocus our attention, and yes, find that grit and determination so clearly embodied in Maya Angelou's watershed poem.

So let 2021 be the time when, as our foremothers and elders did generations ago, we pull ourselves up from the dirt, dust ourselves off and join hands, because...Still, We Rise. Together.

All my best,

Kimberly Ellis

Director, San Francisco Department on the Status of Women



ABOUT THE COMMISSION

The Commission on the Status of Women was established in 1975 to ensure the equitable treatment and foster the advancement of the women and girls in San Francisco through programs, policies and legislation. The Commission is comprised of seven members appointed by the Mayor for four-year renewable terms.

In 1994, the Department on the Status of Women was created when voters approved Proposition E, which created a permanent Department to carry out the mission and policies of the Commission. Since 1998, the Commission and Department have locally implemented the principles of the United Nations Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW), an international bill of rights for women and girls, the first city in the world to do so.

Commission Members

Breanna Zwart, President
 Dr. Shokooh Miry, Vice President
 Sophia Andary, Commissioner
 Debbie Mesloh, Commissioner (end June 2020)
 Raveena Rihal, MD, Commissioner (began Oct 2020)
 Carrie Schwab-Pomerantz, Commissioner (end Nov 2020)
 Andrea Shorter, Commissioner
 Julie D. Soo, Commissioner

Department Staff

Kimberly Ellis, Director (began November 2020)
 Roxanne Hoegger Alejandre, JD,
 Senior Manager of Human Trafficking Outreach,
 Prevention, and Education
 Natalie Alvarez, Senior Fiscal and Policy Analyst
 Elise Hansell, Policy and Grants Manager
 Herschell Larrick, Management Assistant and
 Commission Secretary
 Elizabeth Newman, MPP, Policy and Projects Director
 Kyoko Peterson, Policy and Grants Associate
 Carol Sacco, Associate Director /
 Acting Director (March-November 2020)
 Emily M. Murase, PhD,
 Former Director (resigned March 2020)

Policy Fellows and Interns

Linnea Fox, Economic Empowerment Fellow
 Christina Howard, Summer Intern
 Michelle Lau, Public Policy Fellow

Micaela Leonarte, Public Policy Fellow
 Diana McCaffrey, Public Policy Fellow
 Justine Orgel, Summer Intern

A New Strategic Plan

In late 2019, the Commission and Department engaged in a process of developing a new strategic plan. We looked at our ongoing work, at our history, and at our mission, and we stated it anew:

OUR MISSION

The Commission and Department on the Status of Women promotes the **equitable treatment** and fosters the **advancement** of women and girls¹ throughout San Francisco through **policies, legislation, and programs**.

OUR HISTORY

Established in **1975** (the Commission) and **1994** (the Department), the C/DOSW both originated in the women's movement, as a result of advocacy by leading feminists and passed by San Francisco voters.

OUR MANDATE

The City Charter entrusts us to **monitor the status** of women and girls, throughout San Francisco, to **investigate inequalities**, and to **propose remedies**.²

We heard from City officials, other City departments, community-based organizations, and local leaders. With their insights we established a new north star and a plan for transforming San Francisco into a fully gender equitable city.

OUR NORTH STAR



To transform San Francisco into a fully gender equitable city, we will unlock the potential of the City and County of San Francisco to better serve women and girls by incorporating a strong gender lens in (i) city government's internal operations and policies as well as (ii) the city government's external policies, programs, and partnerships.

Our work to convene stakeholders, research the issues that affect women and girls, advocate for gender-responsive and racially equitable policies and programs, help the City apply a gender-lens to policymaking, and fund critical services to support survivors of gender-based violence continues now with a clearer purpose. The Commission and Department on the Status of Women look forward to collaborating with leaders and partners across the City as we embark on this renewed vision and plan. We cannot succeed in this without your continued support and partnership.

^[1] All references to women and girls include gender expansive (cis women and girls, trans women and girls, non-binary individuals, gender non-conforming individuals, gender queer individuals and any women or girl identified individuals).

COVID-19 Response:

Since March 17, 2020, the Department staff has been working remotely and supporting our community service providers especially those that serve survivors of gender-based violence. We have developed a [resource page](#) for survivors, families, and community members, available on our website.

Beginning in March, Policy & Grants Manager Elise Hansell and Acting Director Carol Sacco hosted weekly meetings for the Gender-Based Violence emergency shelter and transitional housing programs to ensure that all participating agencies had up-to-date information on COVID-19 practices and procedures. Dr. Leigh Kimberg, from the Department of Public Health, provided medical updates on COVID-19 and our partner agencies were able to share the creative ways they adapted to shift case management and advocacy to online platforms. The Department also participated in the Department of Homelessness and Supportive Housing's bi-weekly COVID-19 meetings for shelter providers.

In close partnership with the "Safe Housing Program," we have been working to link domestic violence survivors with free and temporary, furnished apartments in San Francisco. The Safe Housing Program is a public-private partnership with Veritas Investments and the San Francisco District Attorney's Office.

During March and April, the Department had two staff join the Emergency Operations Center at Moscone Center for temporary disaster service worker assignments: Management Assistant/Commission Secretary Herschell Larrick and Policy and Grants Associate Kyoko Peterson.

Because of the Stay-at-Home order, the Commission ceased conducting meetings at City Hall and cancelled both the March and April meetings. Beginning in May, the Commission moved to online monthly meetings and has continued to meet regularly since that time.

Over the summer of 2020, the Department collaborated with community partners, including New America California and the Office of Sexual Harassment and Assault Response and Prevention (SHARP), to hold a series of virtual events to explore how the COVID-19 pandemic exacerbates gender inequities and how we are coming together to address these issues.

- "Understanding Trauma & Sexual Violence During COVID-19" featured panelists from El/La Para TransLatinas and the Trauma Recovery Center, among other organizations
- "Building Community and Safety for Domestic Violence Survivors During COVID-19" featured panelists from La Casa de las Madres, FreeFrom, and Young Women's Freedom Center
- "How Can We Support Women-Owned Businesses in San Francisco During COVID-19?" featured panelists such as San Francisco Assessor Carmen Chu, women entrepreneurs, and Commission President Breanna Zwart

CEDAW Women's Human Rights Awards

The Friends of the Commission on the Status of Women held their annual luncheon event at the Marriott Marquis Hotel, on November 1, 2019, with the theme of "Building an Equal Future." California's Lieutenant Governor Eleni Kounalakis, Assembly Member David Chiu, Mayor London N. Breed, and the American labor leader and civil rights activist Dolores Huerta, along with over 300 people attended the sold-out event. The CEDAW Women's Human Rights Awards honor leaders and organizations who use their public roles to advance the rights of women and girls. Awards are given for leadership demonstrated in diverse sectors of the community including the arts, community, education, government, health, and labor. This year's event showcased the following CEDAW Honorees: Alaska Airlines for Corporate Leadership, Roberta Gonzales for Media, Dolores Huerta for Labor, Eleni Kounalakis for International Comity, Michael Lambert for Government, Antonia Lavine for Anti-Violence, Linda Martley-Jordan for Education, Teresa Mejia for Community Building, Susan Stauter for Culture, Juanita Tamayo Lott for Social Justice, and Katy Tang for the Mayor Edwin M. Lee Memorial Award. Many thanks to all the Commissioners, Department staff and fellows, as well as the Friends Board of Directors and in particular, Executive Director Verna Liza Caba, President Linda Calhoun, and Vice President Vicki Shipkowitz, in addition to the many volunteers who contributed in making the event a resounding success.



Young Women's Conference

In October 2019, the Department, Senator Scott Wiener, and Planned Parenthood hosted the 16th Annual Young Women's Conference attended by 150 high school students. California's Surgeon General Dr. Nadine Burke Harris served as the keynote speaker. Participants attended workshops to learn about self-care, consent, advocacy, media, and financial literacy.

Domestic Violence Awareness Month



On October 2, 2019, the Department and the San Francisco Domestic Violence Consortium co-hosted a successful Domestic Violence Awareness Month event on the City Hall steps. The theme was "Building Pathways to Safety." Speakers included Mayor London N Breed, Supervisor Catherine Stefani, Commission President Breanna Zwart, Former Director Emily Murase, Domestic Violence Consortium Executive Director Beverly Upton, and other community leaders. The event was concluded by the Red Lightning Women's Singers, who highlighted the tragedy of missing and murdered indigenous women. Once the sun set, City Hall was lit purple in honor of Domestic Violence Awareness Month.

Domestic Violence Liaison Program

The Domestic Violence Liaison Program is an initiative of the Department and the Department of Human Resources to provide city employees with domestic violence prevention and intervention resources. Liaisons are city employees who volunteer to receive specialized training on intimate partner violence to aid co-workers who need extra assistance in the workplace due to domestic violence. Liaisons are available for private discussions about domestic violence related incidents, or to help individuals navigate their rights in the workplace, such as time-off, safety planning, and counseling.

In December 2019, Policy and Grants Manager Elise Hansell hosted four Domestic Violence Liaison trainings with the help of expert trainers, including: Emberly Cross, Cooperative Restraining Order Clinic, Alicia Campos-Padillapaz, WOMAN Inc., Julia Parish, Legal Aid at Work, Dominique Cowling, Community United Against Violence, and Jeff Lintner of the Employee Assistance Program. A total of 40 new and 44 continuing domestic violence liaisons were trained.

W Challenge

The Department partnered for a second year with Office of Assessor Carmen Chu and the League of Women Voters San Francisco to launch the 2019 W Challenge. On August 26 for Women's Equality Day, Mayor London N. Breed, Congresswoman Jackie Speier, Assessor Carmen Chu, members of the Board of Supervisors, President Breanna Zwart, other Commissioners, and Department staff held a rally to elevate women's voices and engage women in voting. The 2019 W Challenge encouraged women to learn about the struggle for women's rights and inspire action with a [book list](#) in preparation to celebrate the Suffrage Centennial and 2020 elections. This is a timely and critical conversation as the Department's analysis of San Francisco voting data finds that women are less likely to register to vote than men, yet women who are registered are more likely to cast a ballot than men. The Department also created a [fact sheet](#) on women in politics to draw attention to these important issues.



Women's History Month

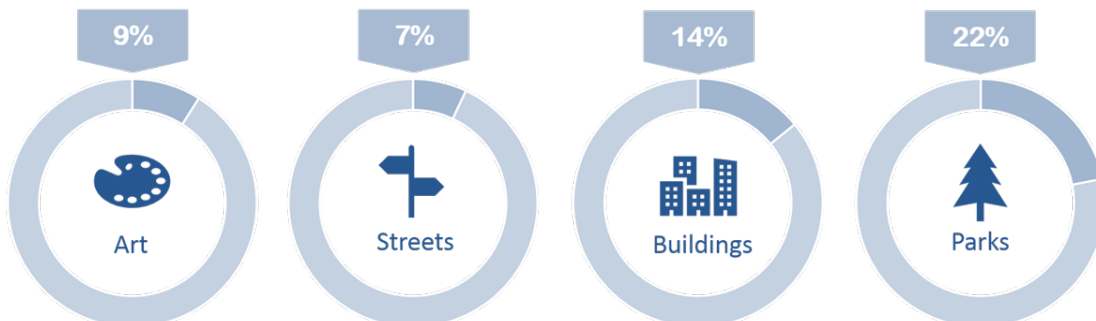
Since 1996, the San Francisco Commission and Department on the Status of Women, in partnership with the Mayor and Board of Supervisors, have celebrated March by recognizing the contributions of women in the community. On March 3, Mayor London N. Breed launched Women's History Month with an opening ceremony at City Hall. The theme this year was "Women Making History." Mayor Breed recognized as her honorees Nadia Rahman, and the leaders of Women's March San Francisco represented by Commissioner Sophia Andary and her colleague Anne Mercogliana. On March 4,



the Annual Women's History Month celebration at the Board of Supervisors focused on the theme "Valiant Women of the Vote." This message was reflected in the work of all the honorees. The women recognized by the Supervisors were as follows: Wendolyn Aragón by Supervisor Sandra Fewer, Windy Click by Supervisor Matt Haney, Christin Evans by Supervisor Dean Preston, Nicole Termini Germain by Supervisor Hillary Ronen; Theresa Kolish by Supervisor Rafael Mandelman; Hong Mei Pang by Supervisor Ahsha Safaí; Susan Pfeifer by Supervisor Gordon Mar; Andrea Dew Steele by Supervisor Catherine Stefani; Carol Tatum by Supervisor Shamann Walton; Christine Weibel by President Norman Yee; Nadya Williams by Supervisor Aaron Peskin. The Friends of the Commission on the Status of Women held a reception for the honorees after the Board of Supervisors event.

Representation of Women in City Property: A Gender Analysis of Public Art, Street, Buildings, and Parks

The Department produced its first gender analysis report required by an ordinance to increase the representation of women in the public sphere. The ordinance sets a City policy that women should be at least 30% of public art, street names, buildings, and parks recognizing real historical people and mandates a report by the Department in 2019, 2020, and every two years thereafter on the City's progress towards this goal.



Human Trafficking in San Francisco 2019 Report

This report examines the scope of human trafficking in San Francisco during the calendar year 2017. It also summarizes accomplishments from the last year and provides recommendations for 2019. It is the fourth report produced by the Mayor's Task Force on Anti-Human Trafficking and the third report to cover an entire year's worth of data. Twenty-two agencies provided data about trafficked persons and alleged traffickers. Agencies identified a total of 673 cases, which, may include duplicated subjects.

673* cases of human trafficking identified by **22** agencies

*Includes duplication

The largest number of cases were of individuals who were young women of color.

- Age: 70% of cases were individuals under 25—23 percent were minors and 47% were youth between 18 and 24 years of age.
- Gender: The majority of reported cases were cisgender women. Only 20% were cisgender men and 5% were transgender women, transgender men, or gender non-conforming.
- Race: Overall, 70% of all reported cases were individuals who were people of color. The largest group of individuals were African American, followed by Hispanic/Latino.

Four years of data have made a difference. Data from these reports have resulted in the following landmark policy changes and new programs:

- 24/7 response to youth exploited in commercial sex industries, in contrast to previous response, which was only Monday to Friday, 9 am to 5 pm.
- A protocol for media coverage of human trafficking survivors that presents their privacy rights.
- Online training modules for restaurant workers, hospitality employers, and the general public.

71% are women, either cisgender or transgender

31% of cases involved minors trafficked in commercial sex

33% were born in the Bay Area

Most commonly reported service gap is **housing and shelter**

Pathways to Promotion: A Gender Analysis of the San Francisco Police Department

Following a two-year process in collaboration with the San Francisco Police Department (SFPD) and the San Francisco Police Officers Association Women's Action Committee, the Department has released the Pathways to Promotion: Gender Analysis of the SFPD report in December 2019. The in-depth study on the experiences of women in the SFPD assessed the opportunities and barriers for women's advancement through extensive analysis of internal data, focus groups and interviews with sworn women, and a review of additional research and literature. The report found that women were promoted at equal or greater rates than men; however, women were too often assigned to administrative roles that prevented them from gaining the experience they desired for advancement. Research finds that women are well suited to police work, better able to neutralize escalating situations, and less likely to use excessive force than men.

Increasing women's representation in hiring, patrol, and leadership is not only the right thing to do for gender equity but also can improve the work of the SFPD. Policy and Projects Director Elizabeth Newman presented findings and recommendations on January 8, 2020 to the Police Commission,



which expressed appreciation for the comprehensive report and committed to further monitoring these issues.

New Mandate to Monitor State Abortion Bans

On July 30, 2019, the Board of Supervisors passed legislation to restrict City-funded travel to and contracts with companies headquartered in states that infringe on the constitutional right to abortion. In October 2019, the City Administrator released a memo of 22 states with which the City will stop doing business under Chapter 12X Article II due to restrictive abortion laws. The Department researched state abortion laws and worked closely with the City Attorney, City Administrator, and Office of Transgender Initiatives to develop the Department's recommendations per the Ordinance. The Mayor also released a press announcement highlighting this effort as part of the City's commitment to women's health and abortion rights. The Department is required to update the list semi-annually and the ban on city funds to these states will go into effect in January 2020.

Gender Analysis of Commissions and Boards 2019 Report

The Department produced its 7th Gender Analysis of Commissions and Boards to examine the representation of women; people of color; lesbian, gay, bisexual, transgender, queer, and questioning (LGBTQ) individuals; people with disabilities; and veterans among appointees to San Francisco policy bodies. Data was collected from 84 policy bodies and from a

total of 741 members mostly appointed by the Mayor and Board of Supervisors. The report found that the City has diverse appointees, but gaps in representation remain for women of color, Latinx men and women, and Asian men and women.

Figure 1: Summary Data of Policy Body Demographics, 2019

Appointee Demographics	Percentage of Appointees
Women (n=741)	51%
People of Color (n=706)	50%
Women of Color (n=706)	28%
LGBTQ Identified (n=548)	19%
People with Disabilities (n=516)	11%
Veteran Status (n=494)	7%

Source: SF DOSW Data Collection & Analysis.

State Legislation based on Department's Local Policy Efforts

In 2019, Governor Gavin Newsom signed two bills based on San Francisco policies developed by the Department. Senate Bill 233, authored by Senator Scott Wiener, brought our local immunity policy for sex workers reporting violence or carrying condoms statewide. Through the Mayor's Task Force on Anti-Human Trafficking, the Department worked closely with the Police Department and District Attorney's Office to prioritize the health and safety of individuals involved in commercial sexual activities by preventing their arrest for prostitution or drug-related activities when reporting or serving as a witness to violent crimes. Senate Bill 142, also authored by Senator Scott Wiener, expanded San Francisco's lactation accommodation standards across the state. Through the Healthy Mothers Workplace Coalition, the Department developed a gold standard of lactation accommodations and advocated for it to be required in all workplaces through local legislation passed in 2018.

San Francisco Safety, Opportunity, and Lifelong Relationships (SF SOL) Collaborative Project



On July 10, 2019, Mayor London N. Breed, along with service providers, announced that San Francisco had received a \$9.3 million grant from the California Department of Social Services (CDSS) to provide housing and services for San Francisco youth who are survivors or at risk of human trafficking, specifically commercial sexual exploitation (CSE). Youth at risk of CSE can include youth who are homeless or who are involved in the child welfare or juvenile justice systems. The grant will allow several organizations to develop a model of care that offers a continuum of housing placement options and services for those youth. San Francisco is the only county in the state to receive funding for the three-year pilot program. This model will serve as a pilot with the intent of future statewide replication. The Department, Freedom Forward, and Huckleberry Youth Programs co-authored the grant application to the CDSS. The other grant partners include the San

Francisco Human Services Agency (HSA), Family Builders, WestCoast Children's Clinic, Edgewood Center for Children and Families, and the UC Berkeley Human Rights Center.

The Department has continued to successfully coordinate and lead the nine member SF SOL Collaborative and provide additional support during the COVID-19 pandemic. Before the shelter in place orders were issued, the Department facilitated the second quarterly meeting of the collaborative at the new **Helping Youth People Elevate (HYPE) Center**, a youth drop-in center in the Potrero neighborhood. The Department has also supported collaborative member agencies to pivot and adjust to the new COVID-19 environment. The SF SOL training series has shifted online and the first training on the Commercial Sexual Exploitation-Identification Tool (CSE-IT) was held on Zoom. The Department also published its first SF SOL newsletter in May to foster communication.



Bayview Domestic Violence High Risk Pilot Project

The Domestic Violence Lethality Assessment Pilot Program in the Bayview, launched in June of 2017 in partnership with the District Attorney's Office, the Police Department, La Casa de las Madres, the Bayview YMCA, and Glide, continues to be successful in identifying victims at high risk of death or serious injury, connecting them to services, and following up with the most at-risk cases. This year APA Family Services served 58 victims, all of whom were Asian immigrants or refugees with Limited English Proficiency. In addition, La Casa de Las Madres (La Casa) continues to provide outreach, community services, and shelter to victims. La Casa served 98 victims through grant funding. 343 victims were served by the District Attorney's Victims Services Division through crisis intervention, victim advocacy, criminal justice accompaniment, among other services

Leveraging Collaboration to End Domestic Violence – Blue Shield Grant

The grant program is designed to engage multiple sectors in the movement to prevent domestic violence. Over the past year, the Department worked to support the formation of the HEALing Roots Collaborative to convene partners from multiple sectors, as well as community members, to create a coalition to design and implement domestic violence prevention initiatives. Founding members of the Collaborative include Young Community Developers, Safe & Sound, and the Department. The HEALing Roots Collaborative seeks to engage partners from among the key sectors that can significantly influence factors associated with domestic violence prevention. In 2019, the Collaborative convened 8 focus groups with 46 total youth ages 18-24 to learn more about how youth perceive domestic violence, healthy relationships, harmful gender norms, and their insights on current intervention or prevention efforts. We partnered with four different community organizations to conduct the focus group: LYRIC Center for LGBTQ Youth, Community Youth Center (CYC), Roadmap to Peace, and Phoenix Project. These focus groups were integral to the Collaborative's work to develop a healthy relationship curriculum for Young Community Developers Job Readiness Training Program. Collaborative partners also invited interested focus groups attendees to participate in a video development process with BAYCAT. This work is made possible with funding from Blue Shield of California Foundation.

Family Violence Council Annual Report

The Family Violence Council and the Department on the Status of Women issued the 9th comprehensive report on findings across all three forms of family violence (Domestic Violence, Child Abuse, and Elder Abuse). This report tracks trends of family violence in San Francisco, including the prevalence of abuse, the response from City agencies, demographics of victims and survivors, access to community based services, and demographics of people being abused. It aims identify gaps and needs in response and services and inform policymaking and funding priorities for the City. Data from more than 10 City public agencies and 27 community-based organizations has been included.

Here are four key findings:

1. There are clear racial disparities across all three forms of family violence; reported family violence disproportionately impacts Black/African American and Latinx populations.
2. Family violence disproportionately affects women and girls.

3. The use of weapons, especially firearms, in domestic violence incidents is on the rise; there has been an increase in 911 calls concerning weapons and multiple homicides related to firearms. Between FY 2018 and FY 2019, there was a 44% increase in armed assailants with guns.
4. There remains a significant need for shelter for survivors of family violence in San Francisco: four out of five clients are turned away from emergency shelter.

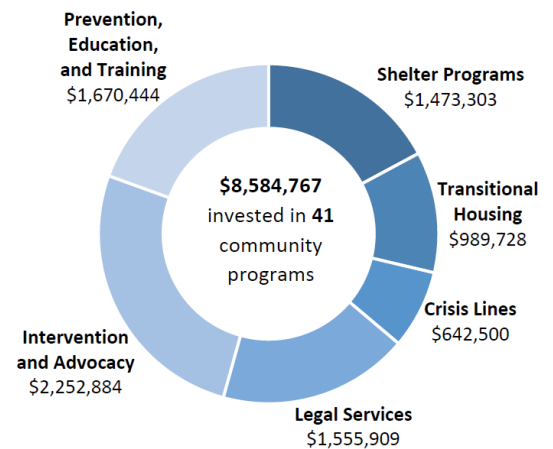
Gender Based Violence Prevention & Intervention Grants Program







The Gender-Based Violence Prevention and Intervention Grants Program addresses the safety and well-being of women, girls and gender non-confirming individuals thorough violence prevention programs. The Department continues to prioritize domestic violence, sexual assault, sexual exploitation and human trafficking victims/survivors, and provides a continuum of service through emergency domestic violence shelters, transitional housing programs, legal services, crisis line services, prevention and education programs, and crisis intervention and advocacy services. The funds allocated to these services are provided to the Department though the City's General Funds, with the exception of a dedicated source of funding called Marriage License Fees (MLF). By state law, the MLF fees are reserved for emergency domestic violence shelters. The Department divides these equally between the three emergency domestic violence shelters here in San Francisco.

For Fiscal Year 2019-2020, the Department distributed grants totaling \$8,584,767 to 41 community-based programs that provided essential violence prevention and intervention services to the community, which included services to adults and youth, who were survivors of domestic violence, sexual assault, and human trafficking. Programs were focused in six core service areas: Crisis Lines, Intervention and Advocacy, Legal Services, Prevention, Education, and Training, Emergency Shelter, and Transitional Housing. Partner Agencies served 14,501 unduplicated individuals and provided 49,589 hours of supportive services.

In Spring of 2020, the Department released a competitive Request for Proposals (RFP) for the Gender Based Violence Prevention and Intervention Grants Program. The release of the RFP represented a unique opportunity for the Commission and Department to align grant making decisions with the most pressing needs of the community and to partner with nonprofit organizations meeting those needs. The Department received 48 proposals, 10 more programs than we currently fund, and a request of nearly \$12.5 million in annual funding, almost \$4 million more than we currently

fund or have available to allocate to the community to provide these critical services. The applications were sent to independent review panel members, with expertise in gender-based violence or a closely related field, to independently review and score the proposals. In May 2020, the Commission approved the recommended list of 41 community-based programs sponsored by 28 organizations to receive funding. The new contracts will go into effect in the new fiscal year.



 Shelter Programs	<ul style="list-style-type: none"> - Provided 6,372 emergency bed nights and 22,176 transitional housing bed nights. - Turned away 2,150 women and children from emergency shelter and 709 women and children from transitional housing.
 Transitional Housing	<ul style="list-style-type: none"> - Reasons for turn away include lack of bed space, the shelter is not in a safe location for the survivor, the shelter was unable to accommodate the survivor's needs, or the survivor began but did not complete the intake process.
 Crisis Lines	<ul style="list-style-type: none"> - Fielded 2,632 service calls, 1,459 of which were crisis calls and 1,173 were calls from concerned individuals reaching out for resources to help others. - Crisis calls often involve hours of intervention services, including counseling and safety planning with survivors.
 Legal Services	<ul style="list-style-type: none"> - Provided 13,226 hours of legal and supportive services. - Services included assistance applying for restraining orders, court accompaniment, and support with immigration procedures.
 Intervention and Advocacy	<ul style="list-style-type: none"> - 11,760 hours of counseling and 24,603 hours of case management. - Advocates also provided safety planning, referrals, and support to empower survivors to heal from the violence they experienced and gain stability in their lives.
 Prevention, Education, and Training	<ul style="list-style-type: none"> - Funded 14 programs, which reached 3,953 individuals. - Services included self-esteem and healthy relationship workshops, self-defense training, and job training for survivors of abuse.

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SAN FRANCISCO DEPARTMENT ON THE STATUS OF
WOMEN

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Somera, Alisa \(BOS\)](#)
Subject: FW: Rent Board Commission's Resolution on Racial Equity
Date: Thursday, December 24, 2020 9:58:00 AM
Attachments: [Rent Board Commission Resolution on Racial Equity 12-2020.pdf](#)

From: Varner, Christina (RNT) <christina.varner@sfgov.org>
Sent: Wednesday, December 23, 2020 1:07 PM
To: Varner, Christina (RNT) <christina.varner@sfgov.org>
Subject: Rent Board Commission's Resolution on Racial Equity

Hello,

Attached please find the Rent Board Commission's Resolution on Racial Equity, passed on December 8, 2020.

Thank you,
 Christina

Christina A. Varner (she/her/hers)
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 San Francisco Rent Board
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CATHY MOSBRUCKER
KENT QIAN
ARTHUR TOM
DAVID WASSERMAN

LONDON N. BREED
MAYOR

ROBERT A. COLLINS
EXECUTIVE DIRECTOR

**RESOLUTION AFFIRMING THE COMMITMENT OF THE
COMMISSION OF THE RESIDENTIAL RENT STABILIZATION
AND ARBITRATION BOARD (RENT BOARD) TO RACIAL
EQUITY AND DIRECTING THE DEPARTMENT TO UNDERTAKE
A RACIAL EQUITY INITIATIVE AND DEVELOP A RACIAL
EQUITY ACTION PLAN WITH MEASURABLE OUTCOMES**

WHEREAS In 2019, the Office of Racial Equity (ORE) (Ordinance No 188-19) was created as a division of the San Francisco Human Rights Commission, and

WHEREAS ORE was legislated as a means to address structural and institutional racism in San Francisco's delivery of services to the public and its own internal practices and systems and as part of a national movement to address the government's role in resolving inequitable outcomes, and

WHEREAS ORE is authorized to enact a citywide Racial Equity Framework, to direct Departments of the City and County of San Francisco to develop and implement mandated Racial Equity Action Plans, and to analyze the disparate impacts of pending ordinances, as well as various other policy and reporting functions, and

WHEREAS City departments are required to designate employees as racial equity leaders acting as a liaison to ORE, requires the Department of Human Resources to assess and prioritize racial equity with the City's workforce, and centers racial equity within the City's budget process, and

WHEREAS the Departmental Racial Equity Action Plans has directed City Departments 1) to assess current conditions in seven key focus areas (consisting of Hiring and Recruitment, Retention and Promotion, Discipline and Separation, Diverse and Equitable Leadership and Management, Mobility and Professional Development, Organizational Culture of Inclusion and Belonging, and Boards and Commissions) for all employees, especially for Black, indigenous, and people of color, 2) to identify necessary staffing and resources, 3) to hold themselves accountable by setting timely, measurable goals and commitments, 4) to intentionally address interpersonal and institutional racism within Departments, and

WHEREAS, the San Francisco Human Rights Commission states that racial equity means the systematic fair treatment of people of all races that results in equal outcomes, while recognizing the historical context and systemic harm done to specific racial groups, and

WHEREAS ORE is working to ensure diverse and equitable boards and commissions for all City departments that match the community they serve; and the community served under the San Francisco rent control ordinance consists of a broad diversity among racial, ethnic, gender, sexual orientation, age, ability, national origin, religious, health, and other populations; and the appointed board consists of two (2) landlords, two (2) tenants, and one (1) person who is neither a landlord nor a tenant and who owns no residential rental property, and an alternate for each specific member, and

WHEREAS in view of laws, policies, and institutions that have perpetuated racial inequity in our City, ORE is working with all City departments to ensure, moving forward, that the City's laws, policies, and programs do not perpetuate racial inequities within government and in community and as part of addressing this issue, are encouraging City departments to reflect upon and recognize any potential harm that structural and systemic processes may be causing to underrepresented, underserved, and marginalized communities, and

WHEREAS the Rent Ordinance was enacted to alleviate the city's housing crisis and created the Residential Rent Stabilization and Arbitration Board "in order to safeguard tenants from excessive rent increases and, at the same time, to assure landlords fair and adequate rents consistent with Federal Anti-Inflation Guidelines", and

WHEREAS the City is majority (65%) renter households and the San Francisco Planning Department has documented that Black and Latino communities have a higher rate of renting, higher housing cost burdens, more overcrowding, and are far more likely to be of low income than white residents, and

WHEREAS the racial and ethnic makeup of San Francisco residents is strongly correlated with income, residents of color are far more likely to be low- or moderate-income than white residents and segregated into neighborhoods that have less than half the incomes of segregated white neighborhoods, and lower income renters face higher incidence of eviction and housing instability and fewer housing options than higher income households, and

WHEREAS San Francisco has a long history of housing regulations and policies based on racial animosity and segregationist tactics, and with the acknowledgement that this list is by no means exhaustive, examples include but are not limited to the following:

- the 1870 Cubic Air Ordinance and 1880 Laundry Ordinance which were pushed by groups opposed to Chinese immigrants,

- assisting the federal government to forcibly remove Japanese-Americans from their homes and businesses in the city during World War II,
- the allowance, perpetuation, and continued existence of “racially restrictive covenants” in property titles which were utilized to segregate and filter out potential homeowners based on race and ethnic background.
- the practice known as 'redlining' of neighborhoods and populations through the systemic refusal of loans and financial investment and rental opportunities based on race, which led to the loss of home investment and equity growth and business entrepreneurship capacity, differing access and opportunities for renting in the City, and a disproportionately higher rate of evictions for people of color,
- predatory lending practices in the 2000s disproportionately impacting people of color which led to the foreclosure of homes, bankruptcy, and economic ruin,
- the establishment of urban renewal projects, implicit exclusionary zoning reclassifications, and economic gentrification efforts which designated such neighborhoods as 'blight' requiring demolition, the removal of homes through eminent domain, pricing people of color out of homeownership, property, and affordable base rental rates,
- the disreputable use of discriminatory advertising techniques, particularly through wholly distinct language usage and access, to bypass or mislead communities of color to availabilities for homeownership, property, and rental opportunities, and
- the disproportionate number of evictions, and threats of eviction, imposed on people of color as documented by the San Francisco Planning Department and the Mayor's Office of Housing and Community Development

WHEREAS the Supreme Court of California stated in June 2020 its Statement on Equality and Inclusion: “we must confront the injustices that have led millions to call for a justice system that works fairly for everyone. Each member of this court, along with the court as a whole, embraces this obligation. As members of the legal profession sworn to uphold our fundamental constitutional values, we will not and must not rest until the promise of equal justice under law is, for all our people, a living truth.”

WHEREAS, specifically regarding the San Francisco African-American population, Black people have the lowest homeownership rates in San Francisco at thirty-one percent, were systematically displaced and evicted by urban renewal in the 1960s and 1970s, are the most “severely cost burdened” by their housing (rent and mortgage) costs, which has led to Black families having the lowest median household income of all groups and to the steady decline of San Francisco's Black population.

THEREFORE BE IT RESOLVED that the Commission of the Rent Board joins with the San Francisco Planning Commission in acknowledging and apologizing for historical inequitable housing policies that have resulted in racial disparities, and be it

FURTHER RESOLVED that the Commission of the Rent Board believes in and strives toward an equitable department and workforce with equitable decision making at all levels, including senior leadership and judicial positions, and those serving as appointed members of the Commission, and be it

FURTHER RESOLVED that the Commission of the Rent Board believes in taking racial equity and diverse representation into consideration in all aspects of and within the Department and its Commission, with procedures and bylaws that are free of policies and language that perpetuates implicit bias, and with policy, judicial, appointment, and budgetary recommendations and decisions assessed through a racial equity lens, and be it

FURTHER RESOLVED that the Commission of the Rent Board believes in and strives toward equitable adjudication procedures within the Rent Board Department which is encouraged to examine and develop strategies to eliminate inequities as they relate to race, ethnicity, culture, national origin, religion, age, gender, sexual orientation, disability, and language barriers, while acknowledging and considering the disproportionate impacts of the justice system on people of color,

FURTHER RESOLVED that the Commission of the Rent Board strongly supports the Rent Board Department's efforts to develop and implement a Racial Equity Action Plan with measurable outcomes that will examine internal, administrative, appointment, and operational opportunities for advancing racial equity, and be it

FURTHER RESOLVED that the Commission of the Rent Board encourages the Rent Board Department to work steadfastly with ORE, the Mayor's Office, the Board of Supervisors, community stakeholders, landlord and renter associations, and other City agencies, and be it

FURTHER RESOLVED that the Commission of the Rent Board encourages the Rent Board Department to coordinate with other City departments and agencies in investigating how housing policies have historically impacted racial inequities and in developing strategies to address these within San Francisco's overall housing policy moving forward, and be it

FURTHER RESOLVED that the Commission of the Rent Board, with such encouragement to the Rent Board Department, commits to ongoing racial equity and diversity training, of which is dutifully mindful of ongoing and current issues around racial equity and diversity considerations, and be it

FURTHER RESOLVED that the Rent Board Department shall collect current commission and staff demographic data and include it in the department's annual report, and now,

THEREFORE BE IT RESOLVED that this resolution be adopted and copies of it be submitted to the Mayor, Board of Supervisors, and the Office of Racial Equity.

I hereby certify that the San Francisco Residential Rent Stabilization and Arbitration Rent Board Commission adopted the foregoing resolution at its December 8, 2020 meeting.

Christina A. Varner

Christina Varner

Rent Board Commission Secretary



London N. Breed
Naomi Kelly, City Administrator

**CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE
CITY ADMINISTRATOR
RISK MANAGEMENT DIVISION**



TO: HONORABLE BOARD OF SUPERVISORS

FROM: MATT HANSEN
DIRECTOR

DATE: December 22, 2020

RE: INDEMNIFICATION QUARTERLY REPORT
OCTOBER - DECEMBER 2020

This report is submitted to the Board of Supervisors as per Administrative Code Section 1.24, wherein the Risk Manager is required to maintain a record of all indemnification agreements approved under the authority granted to the Risk Manager by said Code and to submit quarterly reports of such approvals.

Copy of this report will be furnished to the City Attorney and City Controller as per ordinance, and forwarded to the San Francisco Main Library for filing.

cc: Dennis Herrera, City Attorney
Ben Rosenfield, Controller
SF Main Library, Government Section

**APPROVAL OF INDEMNITY PROVISIONS
OCTOBER - DECEMBER 2020**

Agreement between Wave Business Solutions, LLC and the Office of Contract Administration (OCA).

Limitation of Liability.

OCA is contracting with Wave Business Solutions, LLC to provide for data transport services, including the lease of data transport equipment, available for Citywide use. In order to get access to Wave Solutions' catalog of data transport services and equipment.

MOU between the University of California, (UCSF) - HIV and STD Programs and the San Francisco Police Department (SFPD).

SFPD to fully indemnify UCSF

The purpose of this agreement is to provide data between the SFPD and UCSF as part of a study to understand interactions between the Police Officers and young adults.

This agreement will allow SFPD to anonymously transmit confidential incident data to UCSF for their analysis and subsequent recommendations. It further stipulates UCSF personnel authorized to access the information, how the data will be transmitted, and the course of action that shall be taken once the data is no longer needed. The agreement specifically states the data remains the property of the SFPD and restricts the dissemination of any data obtained during this project by UCSF staff other than the intended use.

MOU between the United States Coast Guard (USCG) and the San Francisco Police Department (SFPD)

Mutual Indemnification

The purpose of this agreement is to set forth policies, procedures, and responsibilities regarding assistance from the SFPD when USCG operations are conducted within the concurrent jurisdiction of the SFPD.

Agreement between Aon Consulting Inc. (Aon) and the San Francisco Health Service System (SFHSS).

SFHSS to indemnify Aon

SFHSS will utilize the (Aon) Discount Database to evaluate responses to the "SFHSS Request for Proposals for Health Plans for the 2022 Plan Year.

The Aon Discount Database is an aggregation of health plan data from multiple carriers. The data is collected and updated by Aon twice annually. All national carriers and many regional carriers are

included within the database (approximately 12 carriers with 50 health plan products and networks). The Aon Discount Database compares discounts available to employers by geographic market and by plan or network, and measures the underlying financial savings that would be available to SFHSS.

MOU between Superior Court of California (Court) and Office of the District Attorney (SFDA).

Mutual Indemnification

This MOU outlines the agreements between Court and City regarding the process for Criminal Grand Jury selection and hearings.

The MOU allows for definition of the process through which the SFDA and the Court shall collaborate to hold Grand Jury proceedings in a manner which is in alignment with COVID 19 public health guidelines and requirements.

Agreement between Innovative Interfaces and the San Francisco Public Library (SFPL) for Integrated Library System (ILS) software license and maintenance agreement

Removal of Indemnification and General Liability Clause

This is a SFPL resource planning system which is central to the library's daily operations, including circulation, acquisition, cataloguing and online public content. It is also used for tracking library collections, patron records and borrowing.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: 12-17-20 SFJPD Chief Miller Memo re SB1290 re Fees
Date: Tuesday, December 22, 2020 7:15:00 AM
Attachments: [12-16-20 SFJPD Chief Miller Memo re SB1290 re Fees.pdf](#)

From: Cowan, Sheryl (JUV) <sheryl.cowan@sfgov.org>
Sent: Wednesday, December 16, 2020 3:39 PM
To: sb1290@clinical.law.berkeley.edu
Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Fletcher, Karen (ADP) <karen.fletcher@sfgov.org>; Kelly, Naomi (ADM) <naomi.kelly@sfgov.org>; Cisneros, Jose (TTX) <jose.cisneros@sfgov.org>; dennis.herrera@sfgov.org; Yuen, Michael (CRT) <myuen@sftc.org>; Boudin, Chesa (DAT) <chesa@sfgov.org>; Raju, Manohar (PDR) <manohar.raju@sfgov.org>; cajuvefees@clinical.law
Subject: 12-17-20 SFJPD Chief Miller Memo re SB1290 re Fees

Hello SB 1290 Implementation Work Group:

Please find attached a 12-17-20 memo from San Francisco Juvenile Probation Chief Katherine Miller regarding SB1290 implementation.

Sincerely,

Sheryl Cowan
 Executive Assistant to
 Chief Katherine Weinstein Miller, and
 Assistant Chief Paula Hernandez
 San Francisco Juvenile Probation Department
 375 Woodside Avenue, Room 243
 San Francisco, CA 94127
 (415) 753-7556
Sheryl.cowan@sfgov.org

From: SB 1290 <sb1290@clinical.law.berkeley.edu>
Sent: Friday, November 27, 2020 11:14 AM
To: SB 1290 <sb1290@clinical.law.berkeley.edu>; Yee, Norman (BOS) <norman.yee@sfgov.org>
Cc: Fletcher, Karen (ADP) <karen.fletcher@sfgov.org>; Kelly, Naomi (ADM) <naomi.kelly@sfgov.org>; Cisneros, Jose (TTX) <jose.cisneros@sfgov.org>; dennis.herrera@sfgov.org; Yuen, Michael (CRT) <myuen@sftc.org>; Boudin, Chesa (DAT) <chesa@sfgov.org>; Raju, Manohar (PDR) <manohar.raju@sfgov.org>; cajuvefees <cajuvefees@clinical.law.berkeley.edu>
Subject: Re: SB 1290 Passes - Ending Juvenile Fee Collection

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco Board of Supervisors Chair Yee:

We are writing to provide a friendly reminder that, in order to comply with [Senate Bill 1290](#), your county must end all collection and discharge all fees charged to youth in the juvenile system and some fees charged to young adults in the adult (criminal) system.

While we note that your county has ended collection of and discharged all juvenile fees, we ask that you please confirm and provide documentation of your implementation of all of the bill's other provisions in advance of its effective date on January 1, 2021. In order to assist in this process, we are including a [letter](#) and [checklist](#), detailing the required steps.

Thank you very much for your support, and please contact us at SB1290@clinical.law.berkeley.edu with any questions.

Sincerely,

SB 1290 Implementation Workgroup

CC:

Board of Supervisors

County Administrator

County Counsel

Chief Probation Officer

Collections/Revenue Officer

Public Defender

District Attorney

Court Executive Officer



**City and County of San Francisco
Juvenile Probation Department**

Katherine Weinstein Miller
Chief Probation Officer

375 Woodside Avenue
San Francisco, CA 94127
(415) 753-7800

To: SB 1290 Implementation Work Group
Via email to: sb1290@clinical.law.berkeley.edu

C: Board of Supervisors c/o Clerk of the Board
Naomi Kelly, County Administrator
Dennis Herrera, County Counsel
Karen Fletcher, Chief Adult Probation Officer
Jose Cisneros, Collections/Revenue Officer
Manohar Raju, Public Defender
Chesa Boudin, District Attorney
Michael Yuen, Court Executive Officer

From: Chief Katherine Miller, San Francisco Juvenile Probation Department *KWM*

Date: December 16, 2020

Re: SB 1290 Implementation

M E M O R A N D U M

This memo is in response to your inquiry via email received October 1, 2020 by San Francisco Board of Supervisors Chair Yee regarding ending juvenile fee collection pursuant to SB1290.

On behalf of the San Francisco Juvenile Probation Department (SFJPD), we assert that SFJPD has not collected fees from youth involved in the Juvenile Justice system for many years and certainly not before January 1, 2018. We do not charge parents nor youth for detention, legal representation, electronic monitoring, probation, home supervision or drug testing while the youth is under the jurisdiction of the juvenile court. Because such fees have not been ordered by our court, we have not taken action to collect and therefore have no need to notice families or refund assessed fees. We make no reference anywhere to fee collection including written material or on our website.

Please reach out again if we can provide any additional clarification.



To: County Board of Supervisors
From: SB 1290 Implementation Working Group
Re: Implementation of Senate Bill 1290 (Ending Juvenile Fee Collection)
Date: September 30, 2020

We write regarding the implementation of [Senate Bill 1290](#) (SB 1290), authored by Senators María Elena Durazo and Holly J. Mitchell, and signed into law by Governor Gavin Newsom on September 30, 2020, and to encourage the County's action prior to the implementation date of this legislation.

SB 1290 "vacates certain county-assessed or court-ordered costs imposed before January 1, 2018, for the parents or guardians of wards in specified circumstances, minors who were ordered to participate in drug and substance abuse testing, and adults who were 21 years of age and under at the time of their home detention."ⁱ Effective January 1, 2021, SB 1290 repeals counties' authority to collect fees assessed prior to their abolition by [Senate Bill 190](#) (SB 190) in 2018, including:

(1) fees charged to parents, guardians, and youth for detention, legal representation, electronic monitoring, probation, home supervision, and drug testing while the youth is under the jurisdiction of a juvenile court ("juvenile fees"); and

(2) fees charged to youth 21 and under for home detention, drug testing, and electronic monitoring while the youth is under the jurisdiction of a criminal court ("young adult fees").

SB 1290 was enacted to relieve youth, families, and communities from the harmful consequences of ongoing collection of juvenile and young adult fees by vacating all court judgments, stipulated agreements, and other instruments imposing such fees.

Researchers at UC Berkeley Law found that juvenile fee practices statewide undermined youth, family, and community well-being; fell hardest on low-income families of color, especially Black and Latinx families; yielded little net revenue; and were often charged unlawfully.ⁱⁱ

We encourage you and your colleagues to implement the letter and spirit of SB 1290 quickly and thoroughly to protect youth, families, and communities from the financial and emotional burden of fees.

Although SB 1290 does not go into effect until January 1, 2021, there is nothing in the law that would prevent you from fully implementing these policies prior to the implementation date. We urge your county to prevent harm to residents in your community and the local economy by immediately:

- (1) ending all juvenile and young adult fee collection activity,
- (2) discharging all outstanding juvenile and young adult fees,
- (3) refunding youth and families who paid unlawfully assessed fees,
- (4) notifying all impacted youth and families of these actions, and
- (5) updating all internal and online references to juvenile and young adult fees.

To assist counties in taking the above actions, we have enclosed an SB 1290 Implementation Checklist, which sets forth concrete steps and resources to implement this legislation. The checklist is informed by the actions of counties that have already ended collections and discharged outstanding juvenile and young adult fees. We have also enclosed two SB 1290 flyers - one regarding juvenile fees and one addressing young adult fees - to post in relevant county facilities and online.

(1) End all juvenile and young adult fee collection activities.

The majority of counties (43 of 58) have already suspended or ended collection on all outstanding juvenile and/or young adult fees, totaling nearly \$350 million statewide.ⁱⁱⁱ Since Governor Newsom declared a State of Emergency on March 4, 2020, seven counties have paused or ended collection of outstanding fees, citing the harm to county residents under COVID-19 and research about the regressive and racially discriminatory nature of fees.^{iv}

Continuing to pursue collection until SB 1290 goes into effect will not yield substantial revenue. The seven counties that voted to suspend or end collection of outstanding fees in 2020 reported annual average collection rates from 1-5% since January 2018.^v

We strongly urge you to end all juvenile and young adult fee collection as soon as possible in advance of the bill's effective date.

(2) Discharge all outstanding juvenile and young adult fees.

Most counties that ended or suspended collection have also formally discharged outstanding fee accounts, agreements, and civil judgments.^{vi} Five counties that ended collection during the COVID-19 pandemic also formally discharged more than \$75 million in outstanding fees.^{vii}

We strongly urge you to take action as soon as possible in advance of the bill's effective date to vacate all court judgments, stipulated agreements, and other instruments imposing such fees.

(3) Refund youth and families who paid unlawfully assessed fees.

Researchers at UC Berkeley Law found that a number of counties assessed juvenile and young adult fees in violation of state and federal law.^{viii} Some counties assessed juvenile fees for services they were not authorized to charge, continued to assess young adult fees after the passage of SB 190, or assessed fees without conducting a proper ability-to-pay evaluation. Past and ongoing collection of such fees is unlawful.

SB 1290 does not address the harm to youth and families who made payments on juvenile fees and young adult fees that were unlawfully assessed or collected. However, counties that assessed juvenile and young adult fees in violation of state and federal law should refund youth and families who made payments on fees that should not have been charged.

We strongly urge you to identify and refund youth and families who made payments on unlawfully assessed juvenile and young adult fees.

(4) Notify all impacted youth and families.

Because SB 190 and SB 1290 do not prohibit the assessment and collection of victim restitution payments, youth and families may still have outstanding balances after the discharge of all juvenile and young adult fees. In order to avoid confusion, counties should notify families of the exact amount of fees

they are discharging, as well as the outstanding balance from restitution fines or restitution that the county intends to continue collecting.

We strongly urge you to proactively notify all youth and families which fees are being discharged and which, if any, payments remain outstanding.

(5) Update all internal and online references to juvenile and young adult fees.

Counties should update all internal and external fee policies and procedures to comply with SB 1290. In particular, counties should inform all staff and partners of these changes to avoid misinformation and update their websites' references to juvenile and young adult fees to reflect the new law and avoid confusion for county residents.

We strongly urge you to update all inward and outward facing materials to reflect the abolition of juvenile fee assessment and collection.

Finally, we ask that you provide us with a written update summarizing the actions your county is planning to take to end fee collection, discharge fees, refund fees, notify impacted youth and families, and update county documents and webpages.

Thank you for everything you are doing to help young people succeed. Please do not hesitate to contact us at SB1290@clinical.law.berkeley.edu if we can assist you in implementing SB 1290, which will provide much-needed financial and emotional relief to youth, families, and the community.

Sincerely,



Jessica Bartholow
Policy Advocate
Western Center on Law & Poverty



Kim McGill
Organizer
Youth Justice Coalition



Stephanie Campos-Bui
Deputy Director
Policy Advocacy Clinic

encl. SB 1290 Implementation Checklist
SB 1290 Juvenile Flyer
SB 1290 Young Adult Flyer

cc: County Administrator
County Counsel
Chief Probation Officer
Collections Officer
Public Defender
District Attorney
Court Executive Officer

The Honorable Gavin Newsom, California State Governor
The Honorable Maria Elena Durazo, California State Senate (SB 1290 Author)
The Honorable Holly Mitchell, California State Senate (SB 1290 Author)

The Honorable Toni G. Atkins, California Senate President pro Tempore
The Honorable Anthony Rendon, California Assembly Speaker

ⁱ S.190, 2017-18 Reg. Sess. (Cal. 2017) (enacted).

ⁱⁱ Policy Advocacy Clinic, Berkeley Law, Univ. of Cal., *Making Families Pay: The Harmful, Unlawful, and Costly Practice of Charging Juvenile Administrative Fees in California* (2017) [hereinafter *Making Families Pay*].

ⁱⁱⁱ *Juvenile Fee Abolition in California*, Berkeley Law: Policy Advocacy Clinic, <https://www.law.berkeley.edu/experiential/clinics/policy-advocacy-clinic/juvenile-fee-collection-in-california/> (last visited June 28, 2020).

^{iv} Riverside Cty., Cal., Item 3.17 Probation: Authorize the Elimination and Write-Off of Receivables Associated with the Care of Detained Youth, Juvenile Services and Delinquency Proceedings, All Districts (Apr. 21, 2020) [hereinafter Riverside Cty. Item 3.17], <https://www.law.berkeley.edu/wp-content/uploads/2020/04/Riverside-Juvenile-Fee-Resolution-2020.04.21.pdf>; Stanislaus Cty., Cal., Consideration and Approval of the Third Quarter Financial Report for Fiscal Year 2019-2020 and Related Actions (May 5, 2020) [hereinafter Stanislaus Cty. Consideration & Approval of Financial Report and Related Actions], <https://www.law.berkeley.edu/wp-content/uploads/2020/05/Stanislaus-County-Fee-Discharge-2020.05.05.pdf>; San Diego Cty., Cal., Item 15 Public Safety: Eliminating Juvenile Justice Fees to Support Rehabilitative Goals for Youth and Families [Funding Source: General Purpose Revenue] (May 19, 2020) [hereinafter San Diego Cty. Item 15], https://content.govdelivery.com/attachments/CASAND/2020/05/15/file_attachments/1452592/05192020%20Regular_Agenda%20FINAL.pdf; Madera Cty., Cal., Item 5.Z Probation Authorize the elimination and write-off outstanding fees associated with the care of detained juv, Public Safety Proceedings, All Districts (Jul. 7, 2020) [hereinafter Madera Cty. Item 5.Z], <https://www.law.berkeley.edu/wp-content/uploads/2020/07/Madera-County-Ends-Juvenile-Fee-Collection-2020.07.07.pdf>; Email from Elisha Hardison, Humboldt Cty. Probation (Jun 15, 2020) (on file with authors); Email from Michaela Noland, Admin. Servs. Manager, Lake Cty. Superior Court (Apr. 28, 2020) (on file with authors).

^v *Id.*

^{vi} Policy Advocacy Clinic, Berkeley Law, Univ. of Cal., *Fee Abolition and the Promise of Debt-Free Justice for Young People and Their Families in California* at 8 (2019) [hereinafter *Fee Abolition and the Promise of Debt-Free Justice*].

^{vii} San Diego Cty. Item 15; Riverside Cty. Item 3.17; Stanislaus Cty. Consideration & Approval of Financial Report and Related Actions.

^{viii} *Making Families Pay* at 14; *Fee Abolition and the Promise of Debt-Free Justice* at 6.



SB 1290 (Ending Juvenile Fee Collection) County Implementation Checklist

This Checklist sets forth best practices to implement [Senate Bill 1290](#) (2020, Durazo, Mitchell), which repeals counties' authority to collect juvenile and young adult fees that were established prior to the repeal of these fees on January 1, 2018 by [Senate Bill 190](#) (2017, Mitchell, Lara).

SB 1290 requires counties to end collections and vacate all court judgments, stipulated agreements, and other instruments imposing such fees no later than January 1, 2021.

SB 1290 repeals county authority to collect all fees in the juvenile delinquency system ("juvenile fees"), including fees related to:

- detention (Cal. Welf. & Inst. Code § 903),
- legal representation (Cal. Welf. & Inst. Code §§ 903.1, 903.15),
- electronic monitoring (Cal. Welf. & Inst. Code § 903.2),
- probation or home supervision (Cal. Welf. & Inst. Code § 903.2), and
- drug testing (Cal. Welf. & Inst. Code § 729.9).

SB 1290 further repeals county authority to collect certain fees to young adults 21 and under in the criminal legal system ("young adult fees"), including fees related to:

- home detention (Penal Code § 1203.016),
- drug testing (Penal Code § 1203.1ab), and
- electronic monitoring (Penal Code § 1208.2).

There is nothing in the law that prevents your county from ending collection of these fees prior to the implementation date. To comply with the letter and spirit of SB 1290, we urge your county to take the following steps immediately:

- (1) end all juvenile and young adult fee collection activity,
- (2) discharge all outstanding juvenile and young adult fees,
- (3) refund youth, families and young adults who paid unlawfully assessed fees,
- (4) notify all impacted youth, families and young adults of these actions,
- (5) update all internal and online references to juvenile and young adult fees, and
- (6) update all county and collections staff of these requirements and notices.

The following checklist includes concrete steps your county can take to fully implement SB 1290, including best practices, resources, and templates from other counties that have successfully taken these actions.

(1) End all juvenile and young adult fee collection activities.

Counties must end all juvenile and young adult fee collection activity before January 1, 2021. We strongly encourage all counties to end the collection of such fees immediately by:

- Ceasing all solicitation of payment for previously assessed juvenile and young adult fees, including from third party debt collectors, e.g., [Alameda County Resolution](#) (2016) and [Humboldt County Probation Action](#) (2020); and
- Recalling all previously assessed juvenile fees referred to the Franchise Tax Board's Court-Ordered Debt Collections and/or the Interagency Intercept Collection Program, e.g., [Madera County Resolution](#) (2020).

(2) Discharge all outstanding juvenile and young adult fees.

Counties must discharge all outstanding juvenile and young adult fees by January 1, 2020. We strongly encourage all counties to discharge all such fee balances immediately by:

- Writing off all accounts receivable balances for juvenile fees and young adult fees as satisfied, e.g., [Santa Clara County Resolution](#) (2017);
- Satisfying and releasing all juvenile fee agreements and stipulations entered into between the county financial evaluation officer and families, e.g., [Solano County Resolution](#) (2017) and [Solano County Discharge Order](#) (2018); and
- Filing an acknowledgement of satisfaction with the court of all juvenile and young adult fee judgments, e.g., [San Mateo County Resolution](#) (2018) and [Los Angeles County Resolution](#) (2018).

(3) Refund youth, families and young adults who paid unlawfully assessed fees.

Counties should refund families, youth and young adults who paid unlawful juvenile and young adult fees by:

- Undertaking a comprehensive review of juvenile fees that have been assessed and collected to determine if any were assessed in violation of a state or federal statute, or the California or U.S. Constitution. Such unlawful practices in the juvenile system may include, but are not limited to, collecting or accepting payment from families:
 - of a youth whose petition was not sustained (violates due process and state law),
 - for detention fees that included meals provided to youth for which the county receives national nutrition program funding (violates federal law),
 - without conducting a proper ability-to-pay evaluation (violates due process and state law),
 - for items that are intended to benefit society as a whole such as probation supervision, home supervision, or electronic monitoring (violates equal protection),
 - for a juvenile investigation report (violates state law), and/or
 - for detention fees that exceeded \$31.69 per day (violates state law);

- Undertaking a comprehensive review of young adult fees that have been assessed and collected to determine if any were assessed in violation of a state or federal statute, or the California or U.S. Constitution. Such unlawful practices in the adult system may include, but are not limited to, collecting or accepting payment from youth 21 and under for home detention, drug testing, or electronic monitoring:
 - assessed after January 1, 2018 (violates state law), and/or
 - without conducting a proper ability-to-pay evaluation (violates due process and state law);
- Refunding youth, families and young adults for any payments they have made on fees that were unlawfully assessed, including any additional costs associated with collection, with interest, e.g., [Contra Costa County Board Resolution, Notice - Overpayment, Notice - Unsustained Petition](#) (2018).

(4) Notify all impacted youth, families & young adult of these changes.

Counties should properly notify all youth, families and young adults of these changes by:

- Informing all youth, families and young adults by mail, e.g., [Monterey County Template Notice](#) (2017), that:
 - Any unpaid previously assessed juvenile & young adult fees are no longer owed,
 - No payment will be collected or accepted, and
 - All such outstanding fees have been permanently discharged;
- Providing detailed information to youth, families and young adults to clarify the amount that has been discharged due to SB 1290, any remaining balance still owed to the county due to restitution or restitution fines, and their rights regarding restitution payments, e.g., [Riverside County Template Notice](#) (2020).

(5) Update all internal and online references to juvenile and young adult fees.

Counties should properly update all fee references by:

- Updating applicable online payment platforms and relevant county webpages to inform visitors that no payments on juvenile and young adult fees will be collected or accepted and all such outstanding fees have been permanently discharged.
- Updating all staff and providing necessary training to staff who will be carrying out the next steps for compliance with SB 1290 to ensure that staff are providing proper information to youth, families and young adults, and to ensure that notices and refunds are provided in a timely manner.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Guidance on Behested Payments Reporting
Date: Tuesday, December 22, 2020 7:05:00 AM
Attachments: [FactSheet_Behested_Payments_Reporting_Officials_Final.pdf](#)
[image002.png](#)
Importance: High

From: Ethics Commission, (ETH) <ethics.commission@sfgov.org>
Sent: Monday, December 14, 2020 5:37 PM
Subject: Guidance on Behested Payments Reporting
Importance: High

Dear City Officials and Department Heads,

The Ethics Commission is sharing the attached document with you to provide reminder information about state and local behested payments filing requirements.

As we approach year-end, and during a particularly challenging time of ongoing need for many organizations and service providers in the continuing public health emergency, we hope the attached fact sheet, *Understanding "Behested Payments" Reporting Requirements*, will serve as an important reminder about filing deadlines and instructions that apply to payments that City officials may behest.

If our office can assist you with any questions about these requirements or filing a behested payment report, please feel free to contact our office.

Sincerely,

Rachel Gage

Engagement & Compliance Manager
 San Francisco Ethics Commission
 415-252-3100 | sfethics.org
ethics.commission@sfgov.org



The Ethics Commission's physical office is currently closed for the duration of the City's Shelter-in-Place Public Health Order, however, we are open for business and continue to be available by phone and email to provide assistance remotely. Please contact us at ethics.commission@sfgov.org or (415)-252-3100. For the latest news and updates from the Ethics Commission, please visit www.sfethics.org.

PLEASE NOTE THAT NOTHING IN THIS E-MAIL IS INTENDED TO CONSTITUTE A WRITTEN FORMAL OPINION OF THE SAN FRANCISCO ETHICS COMMISSION, AND THE RECIPIENT MAY NOT RELY ON THIS E-MAIL AS A DEFENSE IN ANY ENFORCEMENT PROCEEDING.



FACT SHEET

Understanding “Behested Payments” Reporting Requirements

12/11/20

Overview

A behested payment is a payment (donation) that a private individual or entity makes at the behest of a government official (officer) for legislative, governmental, or charitable purposes. These payments are not for the behesting official’s personal or campaign purposes. Generally, a payment is made at the behest of an official if it is requested, solicited, or suggested by the official, or otherwise made to a third party in cooperation, consultation, coordination with, or with the consent of, the government official. This also includes payments behested by the official’s agent or employee on the official’s behalf.

Under state and local law, behested payments are not considered gifts, but may be subject to reporting on one or more disclosures if payments meet or exceed certain thresholds. In general, public officials need to be mindful that any time they solicit a donation (monetary or non-monetary), they may need to disclose the payment that results from that request.

Who must report Behested Payments?

- **Elected Officials:** City elected officials are subject to both state and local behested payment disclosure laws.^{1,2}
- **Commissioners and Board Members:** Member of a boards and commissions listed in Section [3.1-103\(a\)\(1\)](#) of the San Francisco Campaign and Governmental Conduct Code are subject to local behested payment disclosure laws.²
- **Department Heads:** Effective September 24, 2020, per Mayoral Executive Directive 20-02, department heads must comply with local behested payment reporting requirements.³

¹ Cal Gov. Code § 84224 https://leginfo.ca.gov/faces/codes_displaySection.xhtml?sectionNum=84224&lawCode=GOV

² S.F. Campaign & Gov. Conduct Code § 3.610 https://codelibrary.amlegal.com/codes/san_francisco/latest/sf_campaign/0-0-0-47672

³ Mayoral Executive Directive 20-02

https://sfmayor.org/sites/default/files/Executive%20Directive%2002_Gifts%20to%20Departments%20Through%20Non-City%20Organizations.pdf

San Francisco Behested Payment Reporting

➤ [SFEC-3610b – Behested Payments by City Officers](#)

If an **elected official**, an **appointed member of a board or commission**, or a **department head*** directly or indirectly requests or solicits a behested payment from an “interested party” (i.e., a person who is a party, participant or agent of a party or participant in an administrative enforcement proceeding or proceeding regarding permits, licenses, or other entitlements for use before the officer), the officer must e-file Form SFEC-3610b with the Ethics Commission as follows:

- if the interested party makes behested payment(s) totaling \$1,000 or more during the pendency of the matter involving the interested party, the officer shall file a behested payment report within 30 days of the date on which the behested payment(s) total \$1,000 or more;
- if the interested party makes any behested payment(s) totaling \$1,000 or more during the 6 months following the date on which a final decision is rendered in the matter involving the interested party, the officer shall file a behested payment report within 30 days of the date on which the behested payment(s) total \$1,000 or more;
- if the interested party made any behested payment(s) totaling \$1,000 or more in the twelve (12) months prior to the commencement of a matter involving the interested party, the officer shall file a behested payment report within 30 days of the date the officer knew or should have known that the source of the behested payment(s) became an interested party; and
- within 30 days if any subsequent payments (in any amount) after the \$1,000 threshold has been reached by an interested party in the same calendar year.

Exception: For the purpose of Section 3.610, a payment is not made *at the behest of* an official if the official requested the payment via television, radio, billboard, a public message on an online platform, the distribution of 200 or more identical pieces of printed material, the distribution of a single email to 200 or more recipients, or a speech to a group of 20 or more individuals.

Effective September 24, 2020, **Mayoral Executive Directive 20-02 directed Department Heads to comply with the City’s behested payment requirements that apply to City elected officials and members of boards and commissions that are contained in Article III, Chapter 6 of the Campaign and Governmental Conduct Code. This includes the filing of behested payment Form SFEC-3610(b).*

Please note: Pursuant to SF C&GCC Section 3.610(e), if an official behests a payment (donation), in any manner other than a public appeal, the official or his agent must inform that person (donor) that if the person makes any payment in response to the solicitation or request, the person may be subject to the disclosure and notice requirements in [Section 3.620](#). **Department Heads are not subject to this “Notice” requirement.**

State of California Behested Payment Reporting

➤ [FPPC Form 803 – Behested Payments Report](#)

Separate and apart from behested payment disclosures required under San Francisco law, California law requires **elected officials** to report behested payments of \$5,000 or more from a single source (donor) in a calendar year.

File Form 803 within 30 days following the date on which the payment(s) meets or exceeds \$5,000 in the aggregate from a single source in a calendar year. (Section 84224.) Once a single source has made a behested payment of \$5,000 or more during the calendar year, subsequent payments of any amount from that source must be reported.

The original Form 803 should be filed with the elected official's agency. Within 30 days of receipt of the Form 803, the elected official's agency must forward a copy of the report to the Ethics Commission by e-mail. Elected officials should not file the form directly with the Ethics Commission.

Exception: If the behested payment is made by a state, local, or federal government agency and is principally for legislative or governmental purposes, the elected official need not file a Form 803.

How to view filed behested payment reports

Open data promotes transparency, accountability, and demonstrates a commitment to openness. The Ethics Commission publishes datasets on its website, which are updated daily. Datasets include the contents of each behested payment filing and can be exported to a variety of data formats. The dataset also includes a link to a PDF copy of the filing.

- [View Filings by Elected Officials \(FPPC Form 803\)](#)
- [View Filings by Elected Officials, Board and Commission Members, and Department Heads \(Form SFEC-3610\(b\)\)](#)
- [View Filings by Donors of Behested Payments \(Form SFEC-3620\)](#)
- [View Filings by Recipients of Behested Payments \(Form SFEC-3630\)](#)

For more information

Please visit sfethics.org, or contact Ethics Commission staff at ethics.commission@sfgov.org or (415) 252-3100.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#)
Subject: FW: Letter from SF Public Defender Mano Raju re Police Commission Agendas
Date: Friday, December 11, 2020 2:22:00 PM
Attachments: [Letter from SF Public Defender Raju re Police Commission Agendas.pdf](#)

From: Auyong, Angela (PDR) <angela.auyong@sfgov.org>
Sent: Friday, December 11, 2020 2:00 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; BOS-Supervisors <bos-supervisors@sfgov.org>
Cc: BOS-Legislative Aides <bos-legislative_aides@sfgov.org>; Lee, Ivy (MYR) <ivy.lee@sfgov.org>; Raju, Manohar (PDR) <manohar.raju@sfgov.org>; Harris, Danielle (PDR) <danielle.harris@sfgov.org>; Goossen, Carolyn (PDR) <carolyn.goossen@sfgov.org>; Cox, Brian (PDR) <brian.cox@sfgov.org>
Subject: Letter from SF Public Defender Mano Raju re Police Commission Agendas

Dear Honorable Mayor and Supervisors,

Attached please find a letter from San Francisco Public Defender Mano Raju regarding police commission agendas. If you have any questions, please contact Public Defender Raju or Ms. Danielle Harris, Managing Attorney of the Integrity Unit. Thank you.

Best regards,

Angela Auyong | Office Manager

Office of the Public Defender | City & County of San Francisco

555 7th Street | San Francisco, CA 94103

Phone: (415) 553-1677 | Fax: (415) 553-1607 | Email: Angela.Auyong@sfgov.org

SAN FRANCISCO PUBLIC DEFENDER

MANOHAR RAJU – PUBLIC DEFENDER
MATT GONZALEZ – CHIEF ATTORNEY



December 11, 2020

**Office of the Mayor
City Hall, Room 200
1 Dr. Carlton B Goodlett Place
San Francisco, CA 94102**

**Board of Supervisors
City Hall
1 Dr. Carlton B Goodlett Place
San Francisco, CA 94102**

Dear Mayor and Supervisors,

I write to call to your attention the significant and unnecessary delays at the Police Commission in hearing important matters related to bias within the SFPD and urgently needed reforms. In a year that has witnessed significant public support for a reimagined police force and criminal legal system, the Commission has continued to be slow-footed at a moment that calls for swift and decisive action.

The issue

The Police Commission President (President)¹ has sole authority to place and remove items on Commission agendas. Police Commissioners (Commissioners) have no independent authority to place items on agendas but instead are entitled to see their request that an item appear on a future agenda honored.

Yet, Commissioners' calls for items to be placed on future agendas this year have been ignored, without public explanation. This practice undermines the legitimacy of the Commission, its role in creating transparency and accountability in SF policing, and unlawfully concentrates the Commission's power into the hands of a single commissioner.

Applicable rules

Commission Rules of Order (Rules) provide that the President has the sole discretion to manage the Commission agenda "in the interest of maintaining a meeting of reasonable length," and, as such, can add or omit items from agendas.² If an item is omitted, the Rules provide that the item "shall be included on the agenda of the next regular meeting or of a special meeting."³ This provision applies to agenda items submitted to the Commission Secretary before the close of business on the Thursday preceding a regular Commission meeting.⁴ This plainly includes Commissioner requests made during Commission meetings.

¹¹ In the absence of a sitting President—as is the case with the current Commission—the Vice President performs the duties of the President. *See* San Fran. Police Commission Rules of Order Rule 2.12 (attached).

² San Francisco Police Commission Rules of Order Rule 2.13 (attached).

³ *Ibid.*

⁴ *Ibid.*

If items do not appear on the agenda, Commissioners cannot discuss those items absent an exception under the Brown Act or Sunshine Ordinance.⁵ The Commission agenda thus controls what the Police Commission can accomplish.

Recent examples of unagendized items despite commissioner requests

Dante King allegations of “extreme” anti-Black bias in SFPD—four requests to agendize over seven months

On February 12, 2020 the SF Examiner published an article detailing DHR implicit bias trainer Dante King’s allegations of extreme anti-black bias within SFPD in an email he wrote to SFPD Chief Scott and DHR Director Callahan in April 2019.⁶ The Commission next met again on May 20 because of the Mayor’s shelter in place order. At that meeting, Commissioner Cindy Elias asked the Commission to agendize King’s allegations.⁷ King’s allegations did not appear on the next Commission agenda,⁸ so Commissioner Elias renewed her request at the next meeting on June 3.⁹ Two weeks later at the June 17 Commission meeting, Commissioner John Hamasaki discussed a conversation he had with King and his interest in bringing King before the Commission as an agenda item.¹⁰ On November 18, Commissioner Elias again renewed her request to discuss King’s allegations at the Commission.¹¹ Acting President Taylor refused the request and did not have the matter added to the next agenda on December 2. This led Commissioner Elias to make a formal motion at the December 2 meeting to add King’s allegations to the December 16 agenda.¹² Absent Commissioner Elias’s motion, a public discussion of King’s allegations—which he made public nearly 19 months ago—would have been further delayed, and the Commissioners would remain unable to address King’s allegations in public, despite four requests over seven months.

Negotiating Department General Orders (DGOs) with the Police Officers Association (POA) and monthly status updates on DGOs – two requests to agendize beginning over five months ago

At the July 1 Commission meeting, Commissioners Hamasaki and Petra DeJesus asked that the process for “meet and confer” with the POA be placed on the agenda to establish

⁵ *Ibid.*

⁶ <https://www.sfexaminer.com/news/implicit-bias-trainer-finds-extreme-degree-of-anti-black-sentiment-within-sfpd/>.

⁷ <https://sfgov.org/policecommission/meeting/police-commission-may-20-2020-minutes>.

⁸ <https://sfgov.org/policecommission/node/24380>.

⁹ <https://sfgov.org/policecommission/meeting/police-commission-june-3-2020-minutes>.

¹⁰ https://sanfrancisco.granicus.com/MediaPlayer.php?view_id=21&clip_id=35976 at 02:30:10—02:31:35. Shortly after Commissioner Hamasaki ended his request, acting-President Taylor stated acknowledged that Commissioners had repeatedly requested King’s allegations be agendized but that an ongoing DPA investigation prevented her from doing so.

¹¹ <https://sfgov.org/policecommission/meeting/police-commission-november-18-2020-minutes>.

¹² https://sanfrancisco.granicus.com/MediaPlayer.php?view_id=21&clip_id=37215 at 01:00:30.

deadlines for how long DGOs can linger in the “meet and confer” process.¹³ At the next meeting on July 8, Commissioner DeJesus again asked that the “meet and confer” process on DGOs be agendized.¹⁴ The Commission has not discussed the “meet and confer” process formally at any subsequent Commission meetings and the topic has not appeared on an agenda, despite the passage of over 5 months.

DGO 5.03 – Investigative Detentions – three requests to agendize over three months

At the September 2 Commission meeting, Commissioner Elias requested the newly modified DGO 5.03 be added to the agenda for discussion. Commissioner Elias renewed her request on October 21 and specifically asked that DGO 5.03 be added to the agenda on the first week of December.¹⁵ It did not appear on the agenda for the December 2 meeting.¹⁶ On November 18, Commissioner Elias asked that DGO 5.03 be added to the agenda at the December 16 meeting.¹⁷ The Commission will publish the agenda for the December 16 meeting on December 11. Over 3 months have passed since the initial request that these items be agendized.

Proposed Solutions

To increase transparency and the efficiency (and effectiveness) of the Commission, the Commission should amend several procedures and rules.

1. The Commission should publish a running list of existing Commissioner requests: requests to agendize items. The Commission can publish this information as an addendum to each agenda and/or publish the information on its website.
2. The President (or acting President) should explain in writing, however briefly, why an item identified by a Commissioner for public discussion as the Rules specify does not appear on the next agenda.
3. The Commission should adopt rules similar to the rules the Board of Supervisors use when a Board of Supervisors’ Committee fails to hear or act on a matter referred to it within 30 days. When a Committee fails to hear a matter referred to it, any Supervisor can call for the item to be heard at a subsequent meeting of the Board.¹⁸ Similarly, when a Committee fails to act on a matter referred to it, four or more Supervisors can call for the matter to be presented at any subsequent Board meeting.¹⁹

¹³ <https://sfgov.org/policecommission/meeting/police-commission-july-1-2020-minutes>; by way of context, some DGOs enter the “meet and confer” process because they change the nature of the work the police officers do. And, as such, SFPD, through its union the POA, negotiates with the Department of Human Resources over the changes proposed in the DGOs.

¹⁴ <https://sfgov.org/policecommission/meeting/police-commission-july-8-2020-minutes>.

¹⁵ <https://sfgov.org/policecommission/meeting/police-commission-october-21-2020-minutes>.

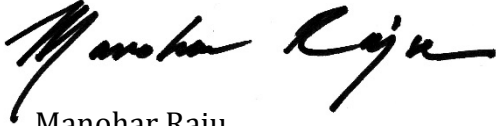
¹⁶ <https://sfgov.org/policecommission/meeting/police-commission-december-2-2020-agenda>.

¹⁷ <https://sfgov.org/policecommission/meeting/police-commission-october-21-2020-minutes>.

¹⁸ San Francisco Board of Supervisors Rules of Order Rule 3.35.

¹⁹ San Francisco Board of Supervisors Rules of Order Rule 3.36.

Sincerely,

A handwritten signature in black ink, reading "Manohar Raju". The signature is fluid and cursive, with the first name "Manohar" and the last name "Raju" clearly distinguishable.

Manohar Raju
Public Defender

From: [San Francisco Controller's Office Reports](#)
To: [Calvillo, Angela \(BOS\)](#)
Subject: Issued – Report on the Status of Civil Grand Jury Recommendations Fiscal Years 2016-17 Through 2018-19
Date: Friday, December 18, 2020 3:06:42 PM



As required by the San Francisco Administrative Code, Section 2.10, the Office of the Controller (Controller) has updated the implementation status of the San Francisco Civil Grand Jury's recommendations. The Controller tracks each recommendation until the respondent indicates that an agreed-to-be-implemented recommendation is fully implemented or abandoned because it is no longer reasonable or warranted. The updates for fiscal years 2016-17 through 2018-19 are posted on the Controller's website, located at <http://sfcontroller.org/status-civil-grand-jury-recommendations>.



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For questions about the report, please contact Acting Director of Audits Mark de la Rosa at mark.p.delarosa@sfgov.org or (415) 554-7574 or the Audits Division at (415) 554-7469.

For media queries, please contact Communications Manager Alyssa Sewlal at alyssa.sewlal@sfgov.org or (415) 694-3261.

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1 Dr. Carlton B. Goodlett Place
San Francisco, CA | 94102 US

This email was sent to angela.calvillo@sfgov.org.
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OFFICE OF THE CONTROLLER
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

December 18, 2020

Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

President and Members:

As required by the San Francisco Administrative Code, Section 2.10, the Office of the Controller (Controller) has updated the status of the implementation of the recommendations of the San Francisco Civil Grand Jury.

The Controller will continue to track the Civil Grand Jury's recommendations until the respondent indicates that an agreed-to-be-implemented recommendation is fully implemented or abandoned because it is no longer reasonable or warranted. The updates for fiscal years 2016-17 through 2018-19 are posted on the Controller's website, located at <http://sfcontroller.org/status-civil-grand-jury-recommendations>.

Respectfully submitted,

A handwritten signature in blue ink, appearing to be "B. Rosenfield", enclosed within a large, horizontal oval.

Ben Rosenfield
Controller

cc: Mayor
Civil Grand Jury
Budget Analyst
Public Library

CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2017 Response	Original 2017 Response Text <i>(provided by CGJ)</i>	2018 Response ⁽¹⁾	2018 Response Text	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R1	In order to ensure broader public access to the PS platform, and consistent with the practice of other leading cities, a clear link to the PS website should be placed on the SFG website homepage, the Office of the Mayor's homepage and the Board of Supervisor's homepage by January 1, 2018.	Board of Supervisors	The recommendation has been implemented	No. R1 has been implemented, as affirmed by the Mayor's Office in the response to the recommendation dated August 3, 2017.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R1	In order to ensure broader public access to the PS platform, and consistent with the practice of other leading cities, a clear link to the PS website should be placed on the SFG website homepage, the Office of the Mayor's homepage and the Board of Supervisor's homepage by January 1, 2018.	Mayor	The recommendation has been implemented	A direct link to the Scorecard website is linked to the homepage of the Mayor's website (sfmayor.org) as well the Controller's website (http://sfgov.org/scorecards/)	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R1.2	That by the end of 2018, the Retirement Board produce an annual report for the public showing each component of the debt owed by the City to the Retirement System, including the full history of each component and descriptions of all calculations.	Retirement Board	The recommendation has been implemented	The Retirement System provides extensive reports detailing financial, actuarial and administrative matters, including a summary of their financial statements that are designed for a knowledgeable but non-expert audience, on an annual basis. These annual reports are available on the SFERS website and include audited financial statements and required supplementary information, an actuarial valuation, and a department annual report which consolidates the financial and actuarial information with detailed information on the administration of the Retirement System. The details of the breakout for each component of unfunded liability related to the City's retirement plan are contained in each annual actuarial valuation report. The Retirement System maintains at least five years of the SFERS annual actuarial valuation report on its website. Historical valuation reports beyond the years available on the website are available by request to the Retirement System. The Retirement System welcomes comments on specific ways to improve these various products to ensure their ability to be useful to a broad array of audiences interested in this complex topic.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.1	Consistent with other leading cities, beginning in 2018 the Mayor should present an annual SFG Performance report that concisely communicates SFG performance and progress to the public; the public transmission of which should consist of: i. Hosting a public press conference, the first of which would occur not later than January 31, 2019, announcing the SFG's annual performance. ii. Posting the SFG Performance report, not later than January 31, 2019, on the Office of the Mayor's website homepage. iii. Submitting the SFG Performance report to the Board of Supervisors for comment. iv. Within 30 days of the Board of Supervisors response, the Controller's Office should update the PS website to reflect annual SFG performance, with comments from the Board of Supervisors and responses from the Office of the Mayor included online for the public's reference.	Board of Supervisors	The recommendation will not be implemented because it is not warranted or reasonable	The Mayor's Office and the Controller have taken a number of steps to communicate performance results to the public.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.1	Consistent with other leading cities, beginning in 2018 the Mayor should present an annual SFG Performance report that concisely communicates SFG performance and progress to the public; the public transmission of which should consist of: i. Hosting a public press conference, the first of which would occur not later than January 31, 2019, announcing the SFG's annual performance. ii. Posting the SFG Performance report, not later than January 31, 2019, on the Office of the Mayor's website homepage. iii. Submitting the SFG Performance report to the Board of Supervisors for comment. iv. Within 30 days of the Board of Supervisors response, the Controller's Office should update the PS website to reflect annual SFG performance, with comments from the Board of Supervisors and responses from the Office of the Mayor included online for the public's reference.	Controller	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Mayor and Board of Supervisors, and not to the Controller's Office. The Controller's Office will continue to develop and maintain citywide performance reporting in our program as mandated under the Charter. We also want to support accountability, public reporting and performance management desired and requested by the Mayor and Board of Supervisors, in their roles as elected policymakers responsible for overall governmental performance. We will work with them to publish materials and provide information for public hearings, in the form and process that they establish to promote transparency and accountability.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.1	Consistent with other leading cities, beginning in 2018 the Mayor should present an annual SFG Performance report that concisely communicates SFG performance and progress to the public; the public transmission of which should consist of: i. Hosting a public press conference, the first of which would occur not later than January 31, 2019, announcing the SFG's annual performance. ii. Posting the SFG Performance report, not later than January 31, 2019, on the Office of the Mayor's website homepage. iii. Submitting the SFG Performance report to the Board of Supervisors for comment. iv. Within 30 days of the Board of Supervisors response, the Controller's Office should update the PS website to reflect annual SFG performance, with comments from the Board of Supervisors and responses from the Office of the Mayor included online for the public's reference.	Mayor	The recommendation will not be implemented because it is not warranted or reasonable	The Mayor's Office has taken a number of steps to communicate performance results to the public. The Mayor's Office proactively publishes performance information by directly linking to the Performance Scorecard website on the Mayor's homepage. It is important to note that the City Charter gives the Controller authority to collect, manage, and report performance information. The Controller is mandated to report on performance information, and will continue to do annual reporting. However, the Mayor's Office will continue to augment reporting efforts, as appropriate.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.2	Commencing in 2018, the Controller's Office should prepare quarterly updates of the PS framework, inclusive of: i. Submission of the quarterly update to the Board of Supervisor's GAO Committee and the Office of the Mayor, inviting comment. ii. Posting the quarterly update on the PS website homepage, with comments from the Board of Supervisors and Office of the Mayor included for public reference.	Board of Supervisors	The recommendation has not been, but will be, implemented in the future	The Government Audit and Oversight Committee will review the implementation within six months from June 5, 2017; the Board will work on determining the correct reporting timeline for the performance indicators.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-004 was approved by the Board of Supervisors on January 23, 2018. It responded to R2.2 with the following text: "... Recommendation No. 2.2 will not be implemented, as it is not within the jurisdiction or purview of the Board of Supervisors."	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.2	Commencing in 2018, the Controller's Office should prepare quarterly updates of the PS framework, inclusive of: i. Submission of the quarterly update to the Board of Supervisor's GAO Committee and the Office of the Mayor, inviting comment. ii. Posting the quarterly update on the PS website homepage, with comments from the Board of Supervisors and Office of the Mayor included for public reference.	Controller	The recommendation has not been, but will be, implemented in the future	Many of the governmental performance reporting mechanisms we have reviewed in other jurisdictions are annual or semi-annual in nature. A key benefit of the Performance Scorecard format is the regular updates to key performance information on a more frequent schedule, with the majority of measures updated either monthly or quarterly, for more real-time monitoring by interested parties. We concur, however, that periodic static reporting on trends is always valuable, and have produced an annual report summarizing trends over the year and overall progress towards adopted goals. As a means to enhance public access to this information, we will plan to prepare a mid-year report on trends and progress for scorecard measures, and will assess the relative benefit of shifting to a quarterly schedule following that change.	Will Be Implemented in the Future	In addition to our monthly reporting on the scorecard website and bi-annual reporting in the annual performance results report and Mayor's budget book, the Controller's Office has been testing several formats to provide a high-level overview of scorecard measure progress to targets and recent trends. We will finalize this new reporting format over the next several months and implement in early 2019.	Recommendation Implemented	Many of the performance measures on the Performance Scorecards website are updated monthly and performance measures for all departments are published twice a year, including in the Mayor's Budget Book used by the Mayor and Board of Supervisors to consider and approve the City's Budget. The Controller's Office is convening a new monthly performance meeting with the Mayor's Office to review monthly Performance Scorecard highlights and to have detailed discussions on selected performance areas. Should the Board of Supervisors express interest in an additional performance reporting structure, the Controller's Office will work with them to develop.	**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R2.2	Commencing in 2018, the Controller's Office should prepare quarterly updates of the PS framework, inclusive of: i. Submission of the quarterly update to the Board of Supervisor's GAO Committee and the Office of the Mayor, inviting comment. ii. Posting the quarterly update on the PS website homepage, with comments from the Board of Supervisors and Office of the Mayor included for public reference.	Mayor	The recommendation has not been, but will be, implemented in the future	The Performance Scorecard website contains many measures which are updated on a regularly basis, including quarterly and monthly measures, and the Controller's Office prepares an annual report to discuss important performance trends from the past year. The measures are public-facing, and the Controller's Office receives feedback on an ongoing basis. The Mayor's Office and Controller's Office are always supportive of this feedback, and will continue making improvements based on that feedback. The Mayor's Office would also welcome additional periodic reporting from the Controller's Office.	Will Be Implemented in the Future	The Controller's Office continues to publish periodic updates on the scorecard website and bi-annual reporting on performance results through the Mayor's Budget Book and through an annual performance report. The Mayor's Office will continue to work closely with the Controller's Office as new reporting formats are implemented.	Recommendation Implemented	The Controller's Office updates many of the performance measures on the Performance Scorecards website monthly and performance measures for all departments are published twice a year, including in the Mayor's Budget Book used by the Mayor and Board of Supervisors to consider and approve the City's Budget. The Controller's Office is convening a new monthly performance meeting with the Mayor's Office to review monthly Performance Scorecard highlights and to have detailed discussions on selected performance areas. Should the Board of Supervisors express interest in an additional performance reporting structure, the Controller's Office will work with them to develop.	**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R3.1	In consultation with other SFG entities and community groups, the Office of the Controller should propose a narrowed set of PS indicators, likely not exceeding 30 total, by October 1, 2017; the Board of Supervisor's GAO Committee should be invited to comment on the revised indicators prior to submission to the Office of the Mayor for review and approval.	Board of Supervisors	The recommendation has not been, but will be, implemented in the future	The Government Oversight and Audit Committee will review the implementation within six months from June 5, 2017; The Board agrees with the recommendation in part, but would like to keep all the indicators and instead work with the Controller's office to develop a narrower set of indicators.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-004 was approved by the Board of Supervisors on January 23, 2018. It responded to R3.1 with the following text: "... Recommendation No. 3.1 will not be implemented, as it is not within the jurisdiction or purview of the Board of Supervisors."	**		**	

(1) **** Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2017 Response	Original 2017 Response Text (provided by CGJ)	2018 Response ⁽¹⁾	2018 Response Text	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R3.1	In consultation with other SFG entities and community groups, the Office of the Controller should propose a narrowed set of PS indicators, likely not exceeding 30 total, by October 1, 2017; the Board of Supervisor's GAO Committee should be invited to comment on the revised indicators prior to submission to the Office of the Mayor for review and approval.	Controller	The recommendation will not be implemented because it is not warranted or reasonable	The Performance Scorecard project - focusing on fewer than 90 key performance metrics - is partially in response to the general observation that both current and past Grand Juries have made, and that the Controller's Office concurs with - that too many measures in publicly-facing reporting can make it difficult for policy makers or the public to understand what to focus on and what is truly important. The scorecards measures have been selected through a process that involves review of over 1,000 measures tracked and reported through our performance measurement program. However, San Francisco is a uniquely consolidated government, combining city, county, and many regional functions that in most other places are stand-alone governmental entities. Given this broad scope of services, the Performance Scorecards should report on performance across a larger number of services than the examples from other jurisdictions provided in the CGJ report. While some indicators are of great importance, some are included to provide educational information to the public and policymakers about the essential functions of government. We regularly review the relevance and importance of this new performance reporting tool and will continue to refine the selection and quantity of performance measures highlighted on the Performance Scorecards website, to eliminate less valuable indicators, while developing those of greater importance. We continue to seek and welcome input on the specific Performance Scorecard measures from the Mayor's Office, Board of Supervisors, and others, and will continue to solicit feedback on both appropriate scorecard measurements and goals.	**			**		
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R3.1	In consultation with other SFG entities and community groups, the Office of the Controller should propose a narrowed set of PS indicators, likely not exceeding 30 total, by October 1, 2017; the Board of Supervisor's GAO Committee should be invited to comment on the revised indicators prior to submission to the Office of the Mayor for review and approval.	Mayor	The recommendation will not be implemented because it is not warranted or reasonable	The City currently tracks performance data for over 1,000 measures. The Performance Scorecard website represents a more focused set of measures that are the most relevant to the public and policymakers. In addition to focusing on these priority areas, the Performance Scorecard website is meant to present a multi-dimensional picture of City services and overall health and viability of the City itself. In order to do this, the Performance Scorecard includes a broad array of measures, some of which are meant to be simply educational and informative to both the public and policymakers. In collaboration with the Controller's Office, we regularly review the measures reported on the Performance Scorecard website to highlight those that are more important or most informative to the public or policymakers, while also representing the full scope of City services and overall viability. In past attempts to put a hard number, such as 30, on the development of indicators, the process inevitably produces resentment from many pockets of community and city workers who may have felt that Important Information gets left out. The Mayor prioritizes, and City staff values, that all City efforts are inclusive and considered through an equity lens. When developing indicators, the City balances this strong San Francisco value with the need for brevity. This is something the Mayor cares about deeply and is a constant balancing act.	**			**		
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R3.2	In consultation with other SFG entities and community groups, the Controller's Office should evaluate, no later than July 1, 2018, the feasibility of including district level reporting on some or all indicators and posting this information within the online PS platform, enabling citizens to understand progress in their neighborhoods.	Controller	The recommendation has not been, but will be, implemented in the future	There is some geographic reporting available in the a limited number of the scorecard measures, and links to other geospatial analyses we perform are embedded within the measure pages. We concur that the inclusion of additional geographic variance reporting for key measures will add value to the site, and will explore feasibility of expanding such reporting in the coming fiscal year, as recommended.	Will Be Implemented in the Future	The Controller's Office is continuing to identify geographic data to accompany the citywide results of our scorecard measures. However, data are not often available at this level. We have identified a number of measures where we can get an underlying and/or related data set to post additional details on specific scorecard pages.	Recommendation Implemented	The Performance Scorecards website includes geographic and operational level data for select measures. The Controller's Office recently launched two additional online performance dashboards with geographic data: district comparisons showing City Survey results, and the to show detailed performance data at the district and neighborhood level. Upcoming enhancements to geographic reporting include traffic fatalities and police response.	**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R4.1	The Mayor's Office should ensure that by January 1, 2018 every PS indicator has a linked goal, with all goals approved by the Mayor – these goals comprise the SFG's overarching annual operational plan.	Board of Supervisors	The recommendation has not been, but will be, implemented in the future	The Government Audit and Oversight Committee will review the implementation within six months from June 5, 2017.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-004 was approved by the Board of Supervisors on January 23, 2018. It responded to R4.1 with the following text: "... Recommendation No. 4.1 will not be implemented, as it is not within the jurisdiction or purview of the Board of Supervisors."	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R4.1	The Mayor's Office should ensure that by January 1, 2018 every PS indicator has a linked goal, with all goals approved by the Mayor – these goals comprise the SFG's overarching annual operational plan.	Mayor	The recommendation has not been, but will be, implemented in the future	This work has been planned for months and is now underway. January 1, 2018 is an ambitious goal given that the Mayor values inclusion and consensus building, and working with 50 departments (whose goals are often a reflection of community engagement practices) will likely require timely and focused deep dives into their data systems and then back to the community if we do not currently have the right inputs. The Mayor's Office is very enthusiastic about this work and the goal is to get it right, setting the right precedent for building strategic plans moving forward.	Recommendation Implemented	The Mayor's Office has worked closely with the Controller's Office to ensure that departmental performance measures are linked to appropriate goals. The Mayor's FY 2018-19 and FY 2019-20 budget submission updated the strategic goals for all city departments and aligned performance measures to meet those updated goals.	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R4.2	The Controller's Office should ensure that by January 1, 2018 the PS framework includes comparative performance figures against prior year goals alongside the current year goal and progress, so citizens can understand the trend of SFG progress.	Controller	The recommendation has not been, but will be, implemented in the future	The addition of trend data and indicators are features for the site which are under development. We intend to complete this work in the year ahead.	Recommendation Implemented	The Controller's Office has added trend indicators (up or down arrows) to the scorecard pages for each measure to clearly show recent trends. In addition, each measure page provides recent year performance summary information.	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R5	The Controller's Office should identify the top 3-5 rankings/indices relevant to each scorecard, and add these to the PS framework by January 1, 2018.	Controller	The recommendation requires further analysis	Concurrent with the development of the Performance Scorecard program, we have revised our approach to annual benchmark reporting, and now have a broad and comprehensive benchmarking report that, for key measures such as street conditions, includes review of scorecard measures versus other jurisdictions. We anticipate increasing the linkages between these two related projects, where possible and valuable, and will continue to do so in the coming fiscal year and beyond. The specific use of 3-5 jurisdictional comparisons and completion by the specific date recommended are not feasible or advisable, from our perspective.	Will Not Be Implemented: Not Warranted or Not Reasonable	After further research into best practices and considering the scope and size of San Francisco's service delivery, the Controller's Office has decided that creating a subset of measures for each scorecard is not warranted. We regularly review relevancy and number of measures per scorecard and work closely with departments and the Mayor's Office to ensure the scorecards reflect high priority issues.	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R6	Beginning in fiscal year 2018, the revised PS framework should be formally incorporated into the SFG department strategic planning and budgeting process – in particular, the Office of the Mayor should require each department to: i. Specify within their departmental strategic plans which initiatives directly support the SFG's PS goals most relevant to their operational mandate, and what improvement they project in achieving that goal. ii. Specify within their departmental budget submission how their budget request is directly supportive of improved SFG performance against the PS goals most relevant to their operational mandate.	Board of Supervisors	The recommendation has not been, but will be, implemented in the future	The Government Audit and Oversight Committee will review the implementation within six months from June 5, 2017.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-004 was approved by the Board of Supervisors on January 23, 2018. It responded to R6 with the following text: "... Recommendation No. R6 will not be implemented, as it is not within the jurisdiction or purview of the Board of Supervisors."	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R6	Beginning in fiscal year 2018, the revised PS framework should be formally incorporated into the SFG department strategic planning and budgeting process – in particular, the Office of the Mayor should require each department to: i. Specify within their departmental strategic plans which initiatives directly support the SFG's PS goals most relevant to their operational mandate, and what improvement they project in achieving that goal. ii. Specify within their departmental budget submission how their budget request is directly supportive of improved SFG performance against the PS goals most relevant to their operational mandate.	Mayor	The recommendation has not been, but will be, implemented in the future	This work has been planned and is currently under way. The Mayor's Office is actively working with all departments to draft brief public-facing summaries of their more complex and detailed strategic plans. These summaries will include the alignment between individual department plans and the Mayor's citywide vision. This work is being performed In tandem with Recommendation R.4.1 above, as it is not always clear to the public how the measures connect with strategy, which ultimately connects with the budget. The City has been and will continue to be committed to this endeavor. Strategy and performance must be made more accessible to a broader public.	Recommendation Implemented	The Mayor's Office completed working with City departments to create public-facing summaries of departmental strategic plans, which can be found at: https://sfmayor.org/strategy-and-performance/strategic-planning-documents-index . Departmental strategic plans were incorporated into the Mayor's FY 2018-19 and FY 2019-20 budget submission, highlighting how departmental goals support their operational mandate. The Mayor's Office also worked with the Controller's Office to revise departmental performance measures to align with updated strategic goals. These updated measures and goals were also part of the Mayor's FY 2018-19 and FY 2019-20 budget submission and will continue to be tracked as part of the budget process going forward.	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.1	The Controller's Office should update, by January 1, 2018, the current housing affordability indicators based on recommendations from the Director of the Mayor's Office of Housing and Community Development, and submit the revisions to the Office of the Mayor for review and approval.	Controller	The recommendation has not been, but will be, implemented in the future	Our office concurs that improved housing production and affordability measures are needed, and has been working with appropriate departments to develop them. We intend to complete this work on the recommended timeline.	Will Be Implemented in the Future	While much progress has been made in identifying and aligning data sources, the Controller's Office is still working to validate data for reporting.	Will Be Implemented in the Future	The Controller's Office has been working with the Mayor's Director of Housing Delivery and select departments to help resolve data limitations to report on housing construction by type (including affordable housing). The Controller's Office is looking into adding housing affordability metrics to the Economy scorecard and will also expand these metrics in the upcoming refresh of the demographics benchmarking dashboards on the Performance Scorecards website. We expect these changes will be implemented by June 2020.	Will Be Implemented in the Future	The Controller's Office issued a memo summarizing work to provide consistent, reliable housing data. In conjunction with the Mayor's Director of Housing Delivery, the Department of Building Inspection, and DataSF, the Controller's Office helped publish a master dataset with monthly counts of newly constructed and occupiable housing units in San Francisco. The memo outlines this work and provides recommendations on next steps to improve data reliability which would be used for housing affordability indicators. Work to develop new measures for the Performance Scorecards is currently on hold as Performance Program staff are deployed to the City's COVID response efforts.

(1) **** Response not required: Recommendation has been fully implemented or abandoned.

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2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.1	The Controller's Office should update, by January 1, 2018, the current housing affordability indicators based on recommendations from the Director of the Mayor's Office of Housing and Community Development, and submit the revisions to the Office of the Mayor for review and approval.	Mayor	The recommendation has not been, but will be, implemented in the future	The Mayor's Office and Controller's Office are currently working with the Mayor's Office of Housing and Community Development, and other related City departments, to include updated housing measures on the Performance Scorecard website. We anticipate that these measures will be available to report on the Performance scorecard website by January 2018.	Will Be Implemented in the Future	While progress has been made toward developing these indicators, the Controller's Office is working to validate the data for reporting. The Mayor's Office will review the proposed indicators as they become available.	Will Be Implemented in the Future	The Controller's Office has been working with the Mayor's Director of Housing Delivery and select departments to resolve data limitations to report on housing construction by type, including affordable housing. The Controller's Office is also looking into adding housing affordability metrics to the Economy scorecard and will also expand these metrics in the upcoming refresh of the demographics benchmarking dashboards on the Performance Scorecards website. The Controller's Office expects these changes will be implemented by June 2020.	Will Be Implemented in the Future	The Controller's Office issued a memo summarizing work to provide consistent, reliable housing data. In conjunction with the Mayor's Director of Housing Delivery, the Department of Building Inspection, and DataSF, the Controller's Office helped publish a master dataset with monthly counts of newly constructed and occupiable housing units in San Francisco. The memo outlines this work and provides recommendations on next steps to improve data reliability which would be used for housing affordability indicators. Work to develop new measures for the Performance Scorecards is currently on hold as Performance Program staff are deployed to the City's COVID response efforts.
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.2	The Controller's Office should update, by January 1, 2018, the current homelessness indicators based on recommendations from the DSHS Director and the examples of other leading cities, and submit the revised indicators to the Office of the Mayor for review and approval.	Controller	The recommendation has not been, but will be, implemented in the future	Our office concurs that these measures should be augmented. Some operating indicators may become reliable in this timeframe and if so we will develop and publish those data. For client data, the Department of Homelessness and Supportive Housing is currently engaged in developing performance measures. Once those measures are developed and have reliable baseline data, the Mayor's Office would be amenable to reviewing and approving those measures for inclusion on the Performance Scorecard website.	Will Be Implemented in the Future	The Controller's Office issued new homelessness benchmarking results on the scorecards website, comparing San Francisco to peer cities in a wide variety of metrics. We also presented expanded performance information to the Board of Supervisors during the budget hearings in April 2018. We are currently working closely with the Department of Homelessness and Supportive Housing to expand reporting of homelessness metrics on the scorecards website. While we have made progress, significant data challenges still exist, which we are working through with the department.	Will Be Implemented in the Future	The Controller's Office is continuing to work with HSH to improve the homelessness indicators on the Performance Scorecards website. Stakeholders are reviewing two new dashboards showing homelessness population and select operational metrics which will be published on the website once approved. We expected these changes will be implemented by June 2020.	Will Be Implemented in the Future	The Controller's Office continued to work with HSH to improve the homeless indicators and had made good progress until the work was put on hold due to staff being deployed to COVID response. The Controller's Office team is continuing to work with HSH through COVID response including performance reporting and will develop and implement revised homelessness indicators on the Performance Scorecards in the future.
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.2	The Controller's Office should update, by January 1, 2018, the current homelessness indicators based on recommendations from the DSHS Director and the examples of other leading cities, and submit the revised indicators to the Office of the Mayor for review and approval.	Mayor	The recommendation has not been, but will be, implemented in the future	The Mayor's Office agrees that the current homelessness indicators should be expanded. The newly formed Department of Homelessness and Supportive Housing is currently engaged in developing performance measures. Once those measures are developed and have reliable baseline data, the Mayor's Office would be amenable to reviewing and approving those measures for inclusion on the Performance Scorecard website.	Will Be Implemented in the Future	The Controller's Office issued new homelessness benchmarking results on the scorecards website, comparing San Francisco to peer cities in a wide variety of metrics. The Controller's Office is continuing to work closely with the Department of Homelessness and Supportive Housing to expand reporting of homelessness metrics on the scorecards website, but significant data challenges still exist. The Mayor's Office will review the proposed indicators as they become available.	Will Be Implemented in the Future	The Controller's Office is continuing to work with HSH to improve the homelessness indicators on the Performance Scorecards website. Stakeholders are reviewing two new dashboards showing homelessness population and select operational metrics which will be published on the website once approved. The Controller's Office expects these changes will be implemented by June 2020.	Will Be Implemented in the Future	The Controller's Office continued to work with HSH to improve the homeless indicators and had made good progress until the work was put on hold due to staff being deployed to COVID response. The Controller's Office team is continuing to work with HSH through COVID response including performance reporting and will develop and implement revised homelessness indicators on the Performance Scorecards in the future.
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.3	The Controller's Office should update, by January 1, 2018, the current crime/street safety indicators based on recommendations from the Chief of Police and the examples of other leading cities, and submit the revised indicators to the Office of the Mayor for review and approval.	Controller	The recommendation will not be implemented because it is not warranted or reasonable	The current public safety measures were chosen in consultation with the Police Department, the Department of Emergency Management and the Mayor's Office when the Performance Scorecards were developed. Uniform Crime Measures for property and violent crime, and the various 911 response measures, are indicators used in every leading city. We have recently added measures of public opinion, including how safe people feel in their neighborhoods during the day and night. Should the SFPD, new chief or Mayor's Office want to update these measures we will work with them but we don't agree that changes in this group of measures is required at this time.	**		**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.3	The Controller's Office should update, by January 1, 2018, the current crime/street safety indicators based on recommendations from the Chief of Police and the examples of other leading cities, and submit the revised indicators to the Office of the Mayor for review and approval.	Mayor	The recommendation has not been, but will be, implemented in the future	Currently, the Controller's Office collects performance measures on 12 public safety-related measures from the Police Department. These measures, which are collected and reported by most law enforcement agencies, include response times to Priority A and B calls, violent and property crimes, and traffic/pedestrian safety indicators. The Police Department is currently engaged with an outside consultant to develop a strategic plan and outcome measures based on the recommendations included in the Department of Justice (DOJ) Community Oriented Policing report from October 2016. The Mayor's Office will work with the Chief of Police and the Controller's Office to ensure measures are informative to the community, and develop additional measures based on reform efforts. Appropriate measures will be included on the Performance Scorecard website to measure progress in implementing critical reforms from the DOJ report.	Will Be Implemented in the Future	The Controller's Office continues to track and report public-safety measures that are reported on by other leading cities. The Police Department continues to work with an outside consultant to develop outcome measures based on the recommendations included in the Department of Justice Community Oriented Policing report from October 2016. The Mayor's Office will continue to monitor that work, and will propose updated performance indicators as they become available.	Will Be Implemented in the Future	The Mayor's Office will continue to work with the SFPD and monitor the revision of crime/safety indicators as they pertain to the implementation of DOJ recommendations. Additionally, the existing measures on property crime and violent crime and 911 response times are consistent with the Department of Justice's Uniform Crime Reporting Program, which is a national standard of reporting of crime data. The City will continue to track according to this national standard. The SFPD is currently collaborating with the Office of the Controller to establish an appropriate measure and standard for 911 response times.	Will Not Be Implemented	The Mayor's Office will continue to work with SFPD and monitor crime/safety indicators to make effective policy decisions. The existing measures on property crime, violent crime, and police response data are already consistent with the Department of Justice's Uniform Crime Reporting Program, which is a national standard of reporting crime data. The City will continue to track according to this national standard, and will not be revising the Public Safety scorecard. The Controller's Office will continue to publish new response data to serious incidents but the work is temporarily on hold as Performance Program staff are deployed to the City's COVID response efforts.
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R7.4	Consistent with Recommendation R4.1 (corrected from "P4"), the Office of the Mayor should ensure that, by January 1, 2018, each of the primary housing affordability, homelessness and crime indicators have associated goals.	Mayor	The recommendation has not been, but will be, implemented in the future	The Mayor's Office is working with the Controller's Office and City departments to develop appropriate targets or goals for all measures, where appropriate, and has regular quarterly meetings to discuss progress. As new or revised measures are developed around these areas, we will continue to assess the appropriateness of establishing targets.	Recommendation Implemented	The Mayor's FY 2018-19 and FY 2019-20 budget submission updated the strategic goals for all city departments and aligned performance measures to meet those updated goals. The Mayor's Office and the Controller's Office will continue to work closely to ensure any new or revised measures have an associated target or goal.	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R8	In consultation with other SFG entities and community organizations, the Controller's Office should ensure that, by January 1, 2018, one or more PS indicators are amended or added to ensure the SFG is tracking and reporting on the equitable distribution of government spending and services.	Board of Supervisors	The recommendation has not been, but will be, implemented in the future	The Government Audit and Oversight Committee will review the implementation within six months from June 5, 2017.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-004 was approved by the Board of Supervisors on January 23, 2018. It responded to R8 with the following text: "... Recommendation No. R8 will not be implemented, as it is not within the jurisdiction or purview of the Board of Supervisors."	**		**	
2016-17	Accelerating SF Government Performance. Taking Accountability and Transparency to the Next Level	R8	In consultation with other SFG entities and community organizations, the Controller's Office should ensure that, by January 1, 2018, one or more PS indicators are amended or added to ensure the SFG is tracking and reporting on the equitable distribution of government spending and services.	Controller	The recommendation has not been, but will be, implemented in the future	We agree that the City has policy goals direct at addressing social, gender and racial equity and will work to include measures of these issues in future development efforts and on the recommended timeline.	Will Be Implemented in the Future	The Controller's Office worked with the San Francisco Human Rights Commission and the Mayor's Office in 2018 to conduct a survey of all City departments to understand public-facing equity related efforts across the City. The results and follow up work will help in the development of shared methods, resources, tools, and guidance for equitable service delivery and its measurement. Once these measures are ready, we will add to the scorecards website.	Will Be Implemented in the Future	The Controller's Office is working with the new Office of Racial Equity to support the creation of the Citywide Racial Equity Framework which will include metrics to track the City's progress on advancing racial equity. Once this framework is created, the Controller's Office will add select equity metrics to the Performance Scorecards website. We expect these changes will be implemented in fiscal year 2020-21.	Will Be Implemented in the Future	The Controller's Office continued to work with the Office of Racial Equity to create the Racial Equity Report Card. Work for this was put on hold due to staff deployment to COVID response and work will commence in January 2021 to ensure the Report Card is developed and published by December 2021.
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R1	The Sheriff's Department should dedicate more time in the initial Deputy Training Course to the actual work deputies do inside the jail, rather than spending the majority of their training time on work as a police person on the street. They need training to more appropriately match their job descriptions inside. We suggest the Sheriff's Office implement this recommendation within a year (July 2018).	Sheriff's Department	The recommendation has been implemented	Entry-level deputy sheriffs have received extensive corrections-specific training for more than thirty years. Deputies are required to pass three training milestones before assuming full duty in the jails. They must pass a six-month POST-certified peace officer academy, which includes some corrections-specific topics; they must pass a four-week POST-certified jail operations course, called Core; and, they must pass a seven-week one-on-one on-site training during which they are paired with a Jail Training Officer and required to demonstrate expertise in more than 30 jail-specific skills. In addition, deputy sheriffs are required to pass annual Advanced Officer training that includes 24 hours of subjects mandated by POST, and additional topics chosen by the Sheriff. Most of this training is specific to corrections and also required by the State Board of Community Corrections (SBCC). Topics currently under consideration for future Advanced Officer training include Brain Development in Transitional Age Youth, Understanding Substance Abuse, Co-Occurring Disorders, and a Direct Supervision Refresher.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R10	We recommend that the Five Keys staff set up guidelines to measure the success of its charter school program in terms of recidivism, change of behavior, and success in re-entry for every participating inmates in the Five Keys program. We suggest this recommendation be implemented within the year (2017).	Sheriff's Department	The recommendation has been implemented	The Sheriff's Department supports Five Keys in measuring performance according to the metrics mandated by Five Keys' accreditation as a California public school, which is focused primarily on academic performance. Information about recidivism is always valuable, but it is difficult to acquire. There is no uniformity among jurisdictions and programs about what defines recidivism, and it is impossible to know the whereabouts of every individual who has taken classes or earned a diploma from Five Keys after they leave custody. It is also impossible to measure general concepts such as "change in behavior" and "success in re-entry" with any precision. The fact of not returning to custody is, on its own, a powerful indicator of success. Nevertheless, the Sheriff's Department and Five Keys continue to seek a system of measures beyond academic performance.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R11	By May 2018, the Sheriff's Department should create proper training for deputies / jail staff towards accepting transgender females as being a full part of the female population in the SF jail system, regardless of surgical status.	Sheriff's Department	The recommendation has been implemented	In Fiscal Year 2016-17, all deputies and program staff received a four-hour POST certified course in gender awareness. This year, we are implementing a training on appropriate strip search protocols and have changed the Field Arrest Booking Card to record preferred gender identity, name, pronouns and gender of the deputy who will perform any required searches.	**		**		**	

(1) **** Response not required: Recommendation has been fully implemented or abandoned.

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2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R12	By June 2018, the Sheriff's Department should create proper disciplinary actions for Sheriff's deputies / jail staff who refuse to accept transgender females as female jail population members, including refusal to perform common jail search duties on transgender inmates in the SF jail system.	Sheriff's Department	The recommendation has been implemented	Disciplinary procedures are set forth in the San Francisco Charter, the Civil Service Rules, the Rules and Regulations of the Sheriff's Department, and the collective bargaining agreements between the City and the unions that represent the Sheriff's Department's sworn and non-sworn employees. Corrective action taken pursuant to violation of department policy, whether involving TGI policy or any other policy is consistent with these. Corrective action may include informal counseling, formal counseling or request for a formal reprimand, suspension or termination.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R13	By July 2018, the Sheriff's Department should rewrite the SF jail classification directives to classify transgender females part of the female population in the SF jail facilities. This language should look like this: Transgender females are a part of the female population, and shall be accommodated and treated as such. Transgender males are a part of the male population, and shall be accommodated and treated as such.	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation is not consistent with standards set forth in the federal Prison Rape Elimination Act (PREA), which recognizes that gender is not binary and therefore calls for transgender custodies to be offered the opportunity to state their preferences for name, pronouns, housing and the gender of the deputy sheriff who will perform searches. The assumption that all transgender females wish to be housed with cis women, and all transgender males wish to housed with cis men has been shown to be incorrect.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R14	By August 2018, the SF Sheriff's Department should move all transgender women to appropriately female housing in the SF jail system.	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation is not consistent with the standards set forth in the federal Prison Rape Elimination Act (PREA), which recognizes that gender is not binary, and therefore, calls for transgender women to be offered the opportunity to state their preference for housing. Furthermore, certain structural changes are necessary for the current cis women's housing to be compliant with PREA requirements for, among other things, shower privacy. Funding for these changes was included in a \$70 million jail renovation grant proposal that was rejected by the state Board of State and Community Corrections. We continue to work with the City to identify funding in order to modify areas of women's housing to allow transgender women who are if appropriate security classification to be housed with cis women if they so prefer.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R2	Deputies and the civilian staff should be required to take the two-day University of Cincinnati Core Correctional Practices training. The course involves learning the language and techniques for addressing inmates to motivate them, instead of creating resistance. It also includes education in direct supervision, which involves how to effectively manage a housing unit using cooperative strategies instead of divisive ones. We suggest the Sheriff's office implement this recommendation within the year(July 2018).	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	The Sheriff's Department was an early adopter of direct supervision. Since the late 1980's, direct supervision techniques have been employed in County Jails #2 and #5, which were designed specifically for direct supervision, as well as in County Jail #4, an obsolete linear-style jail. Deputy Sheriffs receive training in direct supervision in all stages of their training, detailed above.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R3	Instead of increasing the over-time budget for existing deputies, we recommend hiring more deputies. We suggest the Sheriff's Department evaluate the feasibility of hiring more deputies within the current budget year (2017- 2018), instead of continuing to pay over-time to overworked staff.	Sheriff's Department	The recommendation has been implemented	Since January 2016, through July 2017, the Sheriff's Department has hired 140 new sworn employees, but we also separated 84, mostly for retirement, for a net gain of 56. However we began at a deficit at close to 100.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R4	We recommend the Sheriff Department hire 8 more case managers for Five Keys to effectively carry out its mission to guide an inmate through her incarceration, assist in her successful re-entry, and keep track of their progress in the Five Keys system. We suggest beginning this hiring process within the next 12 months (July 2018).	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	Five Keys Schools and Programs is an independent non-profit organization, governed by its own Board of Directors and supported by state charter school funding and grants. The Sheriff has no authority over Five Keys' staffing decisions.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R5	This Committee strongly supports funding for renovated jail facilities, and recommends that the SF Sheriff's Department the California Board of Community Corrections to incorporate the Five Keys' proposal to develop a Women's Education Pod as a part of their building and redesign plans. We also recommend that the SF Sheriff's office report how this plan for a Women's Education Pod will be budgeted into their \$70 Million grant to the SF Board of Supervisors by July 2018.	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	The Sheriff's Department's proposal for a \$70 million grant to fund jail renovation was rejected by the Board of State and Community Corrections. However we continue to work on plans to create better housing for all our prisoners, including gender specific housing for women.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R6	Create an adequate housing design for maximum learning for female inmates, using the Five Keys Women's Educational Pod design, by August 2018.	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	Women prisoners are housed in two podular housing units within County Jail #2 where they have access to classrooms within their pods and in the Education Corridor. Since the rejection by the Board of State and Community Corrections, we have been working with the City's Capital Planning office to bring the living areas of County Jail #2 up to current BSCC standards. These improvements include an area for general population women's housing.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R7	The Sheriff's Department will focus on facilitating abbreviated, intensive courses to fit an inmate's time limitations by working with the Five Keys school administration.	Sheriff's Department	The recommendation has been implemented	The Five Keys Schools and Programs curriculum has, for more than ten years, been based on short, intensive courses which maximize a prisoner's ability to complete courses during their time in custody. In addition to Five Keys' many community sites, which enable students to continue progress toward their high school diplomas after release from jail, the school has refurbished a surplus Muni bus as a complete classroom and learning environment that travels to areas of the City where gang activity is known to hinder participation at the community sites. Students may enroll, take classes, obtain referrals to social services and avail themselves of the school library on the bus.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R8	The Sheriff's Department should facilitate more technical classes for both high school and college studies, as a part of their overall educational programs.	Sheriff's Department	The recommendation will not be implemented because it is not warranted or reasonable	The Sheriff's Department agrees with this recommendation, and works closely with Five Keys Schools and Programs to make coding classes and computer access available to as many prisoners as possible, however, course offerings are the responsibility of Five Keys Schools and Programs. The Sheriff's Department is beginning work on a collaboration with Five Keys and the Mayor's Office of Workforce Development to bring union training into the jail facilities.	**		**		**	
2016-17	Educational Parity In Custody (EPIC) Report: Ensuring Equality of Women's Education in the SF Jail System	R9	We recommend that the Sheriff's Department work with Five Keys staff set up guidelines to measure the success of its charter school program in terms of recidivism, change of behavior, and success in re-entry for every participating inmates in the Five Keys program. We suggest this recommendation be implemented within the year (2017).	Sheriff's Department	The recommendation has been implemented	The Sheriff's Department supports Five Keys in measuring performance according to the metrics mandated by Five Keys' accreditation as a California pubic school, which is focused primarily on academic performance. Information about recidivism is always valuable, but it is difficult to acquire. There is no uniformity among jurisdictions and programs about what defines recidivism, and it is impossible to know the whereabouts of every individual who has taken classes or earned a diploma from Five Keys after they leave custody. It is also impossible to measure general concepts such as "change in behavior" and "success in re-entry" with any precision. The fact of not returning to custody is, on its own, a powerful indicator of success. Nevertheless, the Sheriff's Department and Five Keys continue to seek a system of measures beyond academic performance.	**		**		**	
2016-17	Planning to Make our Parks Even Better	R3.1	The Mayor should require Rec & Parks, at least annually, to review and, as needed, update its Strategic, Operational, and Capital Plans.	Mayor	The recommendation has been implemented	As part of the Financial Year (FY) 2017-18 and 2018-19 budget process, the Recreation and Parks Department (RPD) presented and received approval from the Recreation and Parks Commission on its Strategic, Operations, and Capital Plans. These documents then formed the basis for RPD's budget submission to the Mayor's office. The Mayor's office reviewed and collaborated with the department in implementing these strategic documents through the annual budget. This process will be repeated in future years.	**		**		**	
2016-17	Planning to Make our Parks Even Better	R3.2	The Board of Supervisors should hold a hearing, at least annually, on the progress Rec & Parks has made in reviewing and updating its Strategic, Operational and Capital Plans.	Board of Supervisors	The recommendation has been implemented	A hearing request has been introduced at the Board of Supervisors to review the progress of Recreation and Park's Strategic, Operational and Capital Plans (Board File No. 171072), and the Government Audit and Oversight Committee is currently coordinating with the Recreation and Park Department to schedule the hearing.	**		**		**	
2016-17	Planning to Make our Parks Even Better	R4.1	Rec & Parks should establish clearer linkages between the Strategic, Operational, and Capital Plans through greater cross-referencing.	Recreation and Parks Department	The recommendation has not been, but will be, implemented in the future	The FY18 publications will be better cross-referenced with each other, and with the Citywide Mayor's Strategic Plan.	Recommendation Implemented	With the FY18-22 Strategic Plan Update, the subset of Operational Plan and Capital Expenditure Plan followed the same format, structure, and style to better link the sequence and content of reports. The FY19-23 Update and all future reports will do the same.	**		**	

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2016-17	Planning to Make our Parks Even Better	R4.2	To further cement" the seamless nature of the Strategic, Operational, and Capital Plans, Rec & Parks should combine the three Plans into one document for placement on its website so that interested parties can view the Plans together and better understand their interconnectedness.	Recreation and Parks Department	The recommendation will not be implemented because it is not warranted or reasonable	The Charter clearly defines the content, schedule, and purpose of each of the three related, but distinct, planning documents. For future website posting, however, we will implement the recommendation by striving to present them as three parts of a whole, rather than chronological (as they are now).	**		**		**	
2016-17	Planning to Make our Parks Even Better	R5	Rec & Parks should include in the next version of its Capital Plan a report of all Rec & Parks planned capital investments. This report should be broken down by capital investment, timetable for completion, investment amount, maintenance vs. new acquisition, and Equity vs. Non-Equity Zones.	Recreation and Parks Department	The recommendation has not been, but will be, implemented in the future	The FY18 Capital plan will include a list of all funded capital investments and the amount, and where possible, whether the site is Equity Zone.	Recommendation Implemented	FY19-20 Capital Expenditure Plan included list of all funded capital investments back to 2012 and indicates sites located within Equity Zones, and future plans will do the same.	**		**	
2016-17	Planning to Make our Parks Even Better	R6	By January 2018, the Recreation and Parks Commission should review and, as needed, update its Acquisition Policy.	Recreation and Parks Commission	The recommendation has not been, but will be, implemented in the future	The department has updated our acquisitions policy, and it was approved by the Commission and adopted in 2011. Our Acquisitions page http://sfrecpark.org/park-improvements/acquisitions-future-park-sites/ and, our Policy is here: http://sfrecpark.org/wpcontent/uploads/Acquisition_Policy_20114.pdf .	Recommendation Implemented	The Acquisition Policy was heard at the January 2018 commission meeting	**		**	
2016-17	Planning to Make our Parks Even Better	R7.1	Rec & Parks acquisition of the replacement system for the COMET system and a reassessment of the condition of park assets should be completed by the end of 2018.	Recreation and Parks Department	The recommendation has not been, but will be, implemented in the future	The Lifecycle Project, now in it's second year, has completed needs analysis, planning, and scoping the project, identified a product/vendor, and currently in the purchasing phase.	Recommendation Implemented	The Lifecycle Project has now assessed 100% of sites in San Francisco and the data is now being used to inform and guide investments as well as repair and maintenance priorities.	**		**	
2016-17	Planning to Make our Parks Even Better	R7.2	Using the results of the updated condition assessment, Rec Parks should create an annual department-wide preventative maintenance plan that incorporates previous preventative maintenance projects and outlines prioritized future projects, allocated resources, and timelines for completion.	Recreation and Parks Department	The recommendation has not been, but will be, implemented in the future	The Task Force is on track to purchase, evaluate assets, and analyze the results in 2018 as planning work for the 2019 bond proposal.	Recommendation Implemented	The Lifecycle Project has now assessed 100% of sites in San Francisco and the data is being used to inform and guide investments to be prioritized in the next parks bond.	**		**	
2016-17	Planning to Make our Parks Even Better	R8.1	Rec and Parks should consider outsourcing selected park maintenance needs as part of a preventative maintenance program.	Recreation and Parks Department	The recommendation will not be implemented because it is not warranted or reasonable	Civil Service rules and regulations strictly limit the department's capacity to consider outsourcing primary departmental functions.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R1.1	That the Mayor and Board of Supervisors fully disclose the financial details of any future retirement benefit increases or decreases to the public	Board of Supervisors	The recommendation has not been, but will be implemented	For any future retirement benefit increases or decreases, the Mayor and the Board of Supervisors shall provide information in lay-person terms that is available and easily accessible on the City's website and that clearly presents projected financials including unfunded liabilities; in addition, when there is a ballot initiative that addresses retirement benefits, the Voter Information Pamphlet shall include an introductory paragraph written by the Controller explaining in lay-person terms the assets, liabilities, projected financials, including unfunded liabilities, and health of the retirement system.	Recommendation Implemented	The trigger for future implementation of this recommendation is submittal to the voters of qualified Charter amendments which would increase or decrease retirement benefits for qualified employees. To date there have not been any new proposed Charter amendments submitted by the Board of Supervisors to the voters. Please see and consider the Board's 2017 response text to this recommendation.	**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R1.1	That the Mayor and Board of Supervisors fully disclose the financial details of any future retirement benefit increases or decreases to the public	Mayor	The recommendation has been implemented	The financial impact of major changes that impact benefit structure are already fully disclosed to the voters via the ballot (see below). Day to day decisions taken by the Retirement Board are also already disclosed to the public. Board meetings are public; agendas and minutes are posted online. Any action taken by the board is publicly posted. All changes in SFERS benefit provisions must be approved by the City's voters. For items on the ballot we are required by charter to provide actuarial reports detailing the costs of the proposition, which are disclosed on the ballot. The Retirement System and the Controller's Office prepare extensive analyses of any pension-related measure placed on the ballot. By necessity, these cost analyses are brief written statements, with more detailed files maintained and available for inspection by members of the public interested in exploring the issues in more depth.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R1.1	That the Mayor and Board of Supervisors fully disclose the financial details of any future retirement benefit increases or decreases to the public	Retirement Board	The recommendation has been implemented	The Retirement Board will continue its long-standing practice for any and all future City ordinances or City Charter amendments that impact retirement benefits. The Retirement Board's consulting actuary will prepare and present a cost-effect report to the Board of Supervisors, as required under the City Charter. Each report will be prepared in accordance with industry standards and practices, using the best available demographic information and economic information at the time, as well as the long-term demographic and economic assumptions adopted by the Retirement Board. The report is intended to assist the Board of Supervisors and/or the City's voters, by providing an expert's projection of the overall cost and increase in liability for each proposition. These reports accurately measure the cost/effect impact of the proposition at the time they are prepared. Certainly, the cost or change in liability may differ, in the future, due to changes in fund investment performance (e.g. 2007-08 Global Financial Crisis), changes in economic and demographic assumptions, and changes in plan provisions which are beyond the Retirement Board's control.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R1.2	That by the end of 2018, the Retirement Board produce an annual report for the public showing each component of the debt owed by the City to the Retirement System, including the full history of each component and descriptions of all calculations.	Board of Supervisors	The recommendation has not been, but will be implemented	The 2017 Retirement System's annual report shall include information about the Retirement System's projected finances, including unfunded liabilities.	Recommendation Implemented	The Retirement System's 2017 annual report was transmitted on March 14, 2018, and is now posted on the SFERS website.	**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R1.2	That by the end of 2018, the Retirement Board produce an annual report for the public showing each component of the debt owed by the City to the Retirement System, including the full history of each component and descriptions of all calculations.	Mayor	The recommendation has been implemented	The Retirement System provides extensive reports detailing financial, actuarial and administrative matters on an annual basis. These annual reports include audited financial statements and required supplementary information, an actuarial valuation, and a department annual report which consolidates the financial and actuarial information with detailed information on the administration of the Retirement System. The details of the breakout for each component of unfunded liability related to the City's retirement plan are contained in the annual actuarial valuation report. There is a description of the calculation method in the appendix of the report. The Retirement System maintains five years of the SFERS annual actuarial valuation report on its website. Historical valuation reports beyond the five years available on the website are available by request to the Retirement System.	**		**		**	

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2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.1	<p>That the Board of Supervisors establish a permanent Retirement System Oversight Committee to develop a comprehensive, long-term solution for the Retirement System that is fair to both employees and taxpayers, and present it to the voters in a proposition by 2018. All options for reducing pension liabilities must be considered, including a hybrid Defined Benefit / Defined Contribution plan. The details of the committee are:</p> <p>1. Name: Retirement System Oversight Committee</p> <p>2. Purpose</p> <p>a. Develop a comprehensive, long-term solution for the Retirement System's unfunded liabilities that is fair to both employees, retirees, and taxpayers, and present it to voters in a proposition by the end of 2018. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan.</p> <p>b. Inform and educate the public concerning the finances of the Retirement System.</p> <p>c. As needed, develop solutions to future problems the Retirement System encounters and, if necessary, present them to voters in a proposition. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan.</p> <p>d. The Committee shall provide oversight to ensure that: (1) actions taken by the Retirement System are in the best interest of the residents of San Francisco; (2) all propositions that modify the Retirement System are adequately described to voters in the Voter Information Pamphlet.</p> <p>e. In furtherance of its purpose, the committee may engage in any of the following activities:</p> <p>i. Inquire into the actions of the Retirement System by reviewing reports, analyses, financial statements, actuarial reports, or other materials related to the Retirement System.</p> <p>ii. Holding public meetings to review the effect on San Francisco residents of actions taken by the Retirement System.</p> <p>3. Public Meetings</p> <p>a. The Board of Supervisors shall provide the committee with any necessary technical assistance and shall provide administrative assistance in furtherance of its purpose and sufficient resources to publicize the conclusions of the committee.</p> <p>b. All committee proceedings shall be subject to the California Public Records Act (Section 6254, et seq., of the Government Code of the State of California) and the City's Sunshine Ordinance (Chapter 67 of this Code). The committee shall issue regular reports on the results of its activities. A report shall be issued at least once a year. Minutes of the proceedings of the committee and all documents received and reports issued shall be a matter of public record and be made available on the Board's website.</p> <p>4. Membership</p> <p>a. Two-thirds of the members will be Public members and one-third will be Representative members.</p> <p>b. Public members.</p> <p>i. Public members must be voters.</p> <p>ii. Public members cannot be members of the Retirement System.</p> <p>iii. Each Supervisor will appoint a single Public member.</p> <p>iv. The Mayor will appoint all other Public members.</p> <p>v. Public members can only be removed for cause.vi. Public members shall be experienced in life insurance, actuarial science, employee pension planning, investment portfolio management, labor negotiations, accounting, mathematics, statistics, economics, or finance.</p> <p>vii. Public members will receive no compensation.</p> <p>viii. Four-year term, staggered so that one-fourth of the Public members' terms expire each year.</p> <p>ix. No more than two consecutive terms.</p> <p>c. Representative members</p> <p>i. Mayor's Office representative.</p> <p>ii. Board of Supervisors' representative.</p> <p>iii. Controller's Office representative.</p> <p>iv. Human Resources Department representative.</p> <p>v. Safety Unions' representative.</p> <p>vi. Miscellaneous Unions' representative. 5. Committee Costs</p> <p>a. The Board of Supervisors will decide how best to fund the Committee.</p>	Board of Supervisors	The recommendation will not be implemented because it is not warranted or reasonable	The Mayor and Board of Supervisors have oversight over the Retirement System and review financials and projections regularly, including during the annual City budget process.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.1	<p>That the Board of Supervisors establish a permanent Retirement System Oversight Committee to develop a comprehensive, long-term solution for the Retirement System that is fair to both employees and taxpayers, and present it to the voters in a proposition by 2018. All options for reducing pension liabilities must be considered, including a hybrid Defined Benefit / Defined Contribution plan. The details of the committee are:</p> <p>1. Name: Retirement System Oversight Committee</p> <p>2. Purpose</p> <p>a. Develop a comprehensive, long-term solution for the Retirement System's unfunded liabilities that is fair to both employees, retirees, and taxpayers, and present it to voters in a proposition by the end of 2018. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan.</p> <p>b. Inform and educate the public concerning the finances of the Retirement System.</p> <p>c. As needed, develop solutions to future problems the Retirement System encounters and, if necessary, present them to voters in a proposition. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan.</p> <p>d. The Committee shall provide oversight to ensure that: (1) actions taken by the Retirement System are in the best interest of the residents of San Francisco; (2) all propositions that modify the Retirement System are adequately described to voters in the Voter Information Pamphlet.</p> <p>e. In furtherance of its purpose, the committee may engage in any of the following activities:</p> <p>i. Inquire into the actions of the Retirement System by reviewing reports, analyses, financial statements, actuarial reports, or other materials related to the Retirement System.</p> <p>ii. Holding public meetings to review the effect on San Francisco residents of actions taken by the Retirement System.</p> <p>3. Public Meetings</p> <p>a. The Board of Supervisors shall provide the committee with any necessary technical assistance and shall provide administrative assistance in furtherance of its purpose and sufficient resources to publicize the conclusions of the committee.</p> <p>b. All committee proceedings shall be subject to the California Public Records Act (Section 6254, et seq., of the Government Code of the State of California) and the City's Sunshine Ordinance (Chapter 67 of this Code). The committee shall issue regular reports on the results of its activities. A report shall be issued at least once a year. Minutes of the proceedings of the committee and all documents received and reports issued shall be a matter of public record and be made available on the Board's website.</p> <p>4. Membership</p> <p>a. Two-thirds of the members will be Public members and one-third will be Representative members.</p> <p>b. Public members.</p> <p>i. Public members must be voters.</p> <p>ii. Public members cannot be members of the Retirement System.</p> <p>iii. Each Supervisor will appoint a single Public member.</p> <p>iv. The Mayor will appoint all other Public members.</p> <p>v. Public members can only be removed for cause.vi. Public members shall be experienced in life insurance, actuarial science, employee pension planning, investment portfolio management, labor negotiations, accounting, mathematics, statistics, economics, or finance.</p> <p>vii. Public members will receive no compensation.</p> <p>viii. Four-year term, staggered so that one-fourth of the Public members' terms expire each year.</p> <p>ix. No more than two consecutive terms.</p> <p>c. Representative members</p> <p>i. Mayor's Office representative.</p> <p>ii. Board of Supervisors' representative.</p> <p>iii. Controller's Office representative.</p> <p>iv. Human Resources Department representative.</p> <p>v. Safety Unions' representative.</p> <p>vi. Miscellaneous Unions' representative. 5. Committee Costs</p> <p>a. The Board of Supervisors will decide how best to fund the Committee.</p>	Controller	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Mayor and Board of Supervisors, and not the Controller's Office. In our role as financial advisor, the Controller's Office will support whatever efforts policymakers put in place to study the health of the Retirement Fund and to consider changes to manage future financial costs for the City. We note, however, that the City has rigorous ongoing practices built in to its financial management to review changes in the funded status of the Retirement Fund and their implications for the City's finances. Further, the Controller's Office has supported five different efforts in the last eight years to model financial and actuarial projections and make changes to pension benefits to better manage future costs. Many of these efforts have resulted in proposals moved forward by the Mayor and Board of Supervisors and ultimately adopted by City voters.	**		**		**	

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2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.1	<p>That the Board of Supervisors establish a permanent Retirement System Oversight Committee to develop a comprehensive, long-term solution for the Retirement System that is fair to both employees and taxpayers, and present it to the voters in a proposition by 2018. All options for reducing pension liabilities must be considered, including a hybrid Defined Benefit / Defined Contribution plan. The details of the committee are: 1. Name: Retirement System Oversight Committee 2. Purpose a. Develop a comprehensive, long-term solution for the Retirement System's unfundd liabilities that is fair to both employees, retirees, and taxpayers, and present it to voters in a proposition by the end of 2018. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan. b. Inform and educate the public concerning the finances of the Retirement System. c. As needed, develop solutions to future problems the Retirement System encounters and, if necessary, present them to voters in a proposition. All options should be on the table, including a Hybrid Defined Benefit / Defined Contribution plan. d. The Committee shall provide oversight to ensure that: (1) actions taken by the Retirement System are in the best interest of the residents of San Francisco; (2) all propositions that modify the Retirement System are adequately described to voters in the Voter Information Pamphlet. e. In furtherance of its purpose, the committee may engage in any of the following activities: i. Inquire into the actions of the Retirement System by reviewing reports, analyses, financial statements, actuarial reports, or other materials related to the Retirement System. ii. Holding public meetings to review the effect on San Francisco residents of actions taken by the Retirement System.</p> <p>3. Public Meetings a. The Board of Supervisors shall provide the committee with any necessary technical assistance and shall provide administrative assistance in furtherance of its purpose and sufficient resources to publicize the conclusions of the committee.</p> <p>b. All committee proceedings shall be subject to the California Public Records Act (Section 6254, et seq., of the Government Code of the State of California) and the City's Sunshine Ordinance (Chapter 67 of this Code). The committee shall issue regular reports on the results of its activities. A report shall be issued at least once a year. Minutes of the proceedings of the committee and all documents received and reports issued shall be a matter of public record and be made available on the Board's website.</p> <p>4. Membership</p> <p>a. Two-thirds of the members will be Public members and one-third will be Representative members.</p> <p>b. Public members</p> <p>i. Public members must be voters.</p> <p>ii. Public members cannot be members of the Retirement System.</p> <p>iii. Each Supervisor will appoint a single Public member.</p> <p>iv. The Mayor will appoint all other Public members.</p> <p>v. Public members can only be removed for cause.vi. Public members shall be experienced in life insurance, actuarial science, employee pension planning, investment portfolio management, labor negotiations, accounting, mathematics, statistics, economics, or finance.</p> <p>vii. Public members will receive no compensation.</p> <p>viii. Four-year term, staggered so that one-fourth of the Public members' terms expire each year.</p> <p>ix. No more than two consecutive terms.</p> <p>c. Representative members</p> <p>i. Mayor's Office representative.</p> <p>ii. Board of Supervisors' representative.</p> <p>iii. Controller's Office representative.</p> <p>iv. Human Resources Department representative.</p> <p>v. Safety Unions' representative.</p> <p>vi. Miscellaneous Unions' representative. 5. Committee Costs</p> <p>a. The Board of Supervisors will decide how best to fund the Committee.</p>	Retirement Board	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Board of Supervisors and not the Retirement Board.	**	Note: These considerations already have and do occur. For example, in 2011, the Mayor, the Board of Supervisors, other City officials, employee groups, and members of the public worked to pass Proposition C. Now, under Proposition C, employees pay more out of each and every paycheck into the SFERS Trust, which has reduced the City's contribution rate, as a percentage of payroll. This has reduced the City's pension liability over the long term. On an annual basis, the City's leadership reviews pension costs, contribution rates, and their financial impacts in the City budget process and in other settings. On a regular basis, SFERS provides the City with detailed information, funding and contribution projections and stress testing results from the Retirement Board's actuarial consultant, and any other requested information related to the pension liabilities and employer contributions as part of the City's overall financial planning process. All changes in SFERS benefit provisions must be approved by the City's voters. The Retirement Board cannot approve changes in SFERS benefit provisions.	**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.2	<p>That by the end of 2018, the Mayor and Board of Supervisors submit a Charter amendment proposition to the voters to add three additional public members who are not Retirement System members to the Retirement Board.</p>	Board of Supervisors	The recommendation requires further analysis	Board of Supervisors needs to investigate the consequences of adding members to the Retirement Board, and will report back to the Civil Grand Jury by December 16, 2017.	Will Not Be Implemented: Not Warranted or Not Reasonable	Motion No. M18-005 was approved by the Board of Supervisors on January 23, 2018. It responded to R2.2 with the following text: "... Recommendation No. R2.2 will not be implemented, because it is not warranted or reasonable; the Board of Supervisors may consider alteration of the composition of the Retirement Board in an alternative manner."	**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.2	<p>That by the end of 2018, the Mayor and Board of Supervisors submit a Charter amendment proposition to the voters to add three additional public members who are not Retirement System members to the Retirement Board.</p>	Controller	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Mayor and Board of Supervisors, and not the Controller's Office. In our role as financial advisor, the Controller's Office will support whatever efforts policymakers request to review governance questions regarding the Retirement Board. We note, however, that Retirement Board members are fiduciaries that have a duty to the system's participants and not to "watch out for the interests of the City and its residents." This broader responsibility falls on the Mayor, Board of Supervisors and other policymakers. Under the City Charter ultimately the voters of San Francisco determine benefit levels, unlike the majority of governments where retirement benefits levels are not subject to a vote of the people.	**		**		**	

(1) ***** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses			Status of the Recommendations by the Civil Grand Jury 2016-17									
CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2017 Response	Original 2017 Response Text <i>(provided by CGJ)</i>	2018 Response ⁽¹⁾	2018 Response Text	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.2	That by the end of 2018, the Mayor and Board of Supervisors submit a Charter amendment proposition to the voters to add three additional public members who are not Retirement System members to the Retirement Board.	Mayor	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation is intended to add individuals to the retirement system board who are not beneficiaries of the trust fund, and who will therefore presumably act as guardians of the public interest. However, trustees are always obligated to act only in the fiduciary interests of the beneficiaries. Therefore, this recommendation would not accomplish its intended goals, and for that reason will not be pursued. The City closely monitors pension costs in our long range financial planning - through the 5 year financial planning process, deficit projections as well as through the 2 year budget process, which are developed by the Mayor's Office in collaboration with the Controller's Office and the Board of Supervisors. We closely monitor the impact of our pension obligations on our long term deficit and will continue to seek to reduce projected deficits over time. The Mayor will continue to consider any and all mechanisms within his purview to ensure fiscal sustainability.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R2.2	That by the end of 2018, the Mayor and Board of Supervisors submit a Charter amendment proposition to the voters to add three additional public members who are not Retirement System members to the Retirement Board.	Retirement Board	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Mayor's Office and Board of Supervisors and not the Retirement Board. Note: SFERS does not believe this recommendation will lead to the desired outcome of having representatives on the Retirement Board "to watch out for the interests of the City and its residents." All members of the Retirement Board, regardless of who elected or appointed them to the Board, have a fiduciary duty to SFERS participants and their beneficiaries. In accordance with the California State Constitution, this duty takes precedence over any other duty or concern. Under the State Constitution, the Retirement Board is required to discharge its duties with respect to the SFERS Trust solely in the interest of, and for the exclusive purposes of providing benefits to SFERS participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the system. Under trust law, the Retirement Board's duty to its participants and their beneficiaries takes precedence over any other duty, including any duty to the City or its residents.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.1	That the Elections Commission and the Department of Elections ensure that future Voter Information Pamphlets for Retirement System-related propositions provide voters with complete financial details.	Controller	The recommendation requires further analysis	Note: SFERS does not believe this recommendation will lead to the desired outcome of having representatives on the Retirement Board "to watch out for the interests of the City and its residents."	Will Be Implemented in the Future	The Controller's Office will continue to consider modifications to future costing statements provided in Voter Information Pamphlets on pension measures to summarize information most pertinent to the specific proposals placed before the voters.	Will Be Implemented in the Future	When a Retirement System-related ballot measure is placed on the ballot the Controller's Office will develop an overview for the Voter Information Packet that will outline, in simple language, the current financial state of the Retirement System, similar to the Debt Overview the Controller provides when a bond is on the ballot. We expect this change will be implemented when a pension-related ballot measure is next placed on the ballot.	Will Be Implemented in the Future	When a Retirement System-related ballot measure is placed on the ballot the Controller's Office will develop an overview for the Voter Information Packet that will outline, in simple language, the current financial state of the Retirement System, similar to the Debt Overview the Controller provides when a bond is on the ballot. We expect this change will be implemented when a pension-related ballot measure is next placed on the ballot.
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.1	That the Elections Commission and the Department of Elections ensure that future Voter Information Pamphlets for Retirement System-related propositions provide voters with complete financial details.	Department of Elections	The recommendation will not be implemented because it is not warranted or reasonable	The Department lacks the authority to ensure that future VIPS provide voters with complete financial details regarding Retirement System-related propositions. The Department of Elections does not determine the content of the Voter Information Pamphlet; that determination is made by ordinance, and those ordinances are included in the Municipal Elections Code. The Department's role is simply to format information and transmit it to the printer. If the City adopts an ordinance requiring the Department of Elections to include additional information regarding costs associated with retirement benefits in the Voter Information Pamphlet, the Department will do so.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.1	That the Elections Commission and the Department of Elections ensure that future Voter Information Pamphlets for Retirement System-related propositions provide voters with complete financial details.	Elections Commission	The recommendation will not be implemented because it is not warranted or reasonable	All members of the Retirement Board, regardless of who elected or appointed them to the Board, have a fiduciary duty to SFERS participants and their beneficiaries. In accordance with the California State Constitution, this duty takes precedence over any other duty or concern. Under the State Constitution, the Retirement Board is required to discharge its duties with respect to the SFERS Trust solely in the interest of, and for the exclusive purposes of providing benefits to SFERS participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the system. Under trust law, the Retirement Board's duty to its participants and their beneficiaries takes precedence over any other duty, including any duty to the City or its residents.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.2	That by the end of 2018, the Controller's Office provide SF residents, employees, and retirees with a description of the City's Retirement System that enables them to make informed decisions about it.	Controller	The recommendation has been implemented	The Retirement System, the Controller's Office, and others already produce a wide array of public reports for various audiences on the financial health of the Retirement Fund and its implications for both beneficiaries and the City government. We have augmented this reporting in recent years with additional detailed analysis and discussion in the City's Five Year Financial Plan. We welcome specific suggestions to improve these products, but do not believe that an additional annual report will improve public knowledge of this topic. As discussed elsewhere, we are open to specific means of improving our ballot measure analysis, including the possibility of providing additional background information in the voter information pamphlet when pension measures are placed before the voters, similar to our discussion of debt financing when bond authorizations are on the ballot.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.2	That by the end of 2018, the Controller's Office provide SF residents, employees, and retirees with a description of the City's Retirement System that enables them to make informed decisions about it.	Department of Elections	The recommendation will not be implemented because it is not warranted or reasonable	The Department lacks the authority to require that the Controller's Office provide SF residents, employees, and retirees with a description of the City's Retirement System that enables them to make informed decisions about it. If an ordinance is adopted that requires additional content to be included in the Voter Information Pamphlet, the Department will comply with the ordinance.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R3.2	That by the end of 2018, the Controller's Office provide SF residents, employees, and retirees with a description of the City's Retirement System that enables them to make informed decisions about it.	Elections Commission	The recommendation will not be implemented because it is not warranted or reasonable	The Elections Commission will not implement this recommendation because the Commission lacks the authority to do what is requested.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R4.1	That by the end of 2018, the Retirement System develop and maintain a dataset based on the data in its actuarial and financial reports of the last 20 years, and make that dataset available to the public.	Controller	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Retirement System and not the Controller's Office.	**		**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R4.1	That by the end of 2018, the Retirement System develop and maintain a dataset based on the data in its actuarial and financial reports of the last 20 years, and make that dataset available to the public.	Retirement Board	The recommendation will not be implemented because it is not warranted or reasonable	The Retirement System produces various reports detailing financial, actuarial, and operational issues, including a summary of their financial statements that are designed for a knowledgeable but non-expert audience. The Retirement System provides extensive reports detailing financial, actuarial and administrative matters, available on the SFERS website, on an annual basis. These annual reports include audited financial statements and required supplementary information, an actuarial valuation, and a department annual report which consolidates the financial and actuarial information with detailed information on the administration of the Retirement System. The data used to produce these reports is available to the public to the extent it is not protected from disclosure by law. The Retirement System welcomes comments on specific ways to improve the public availability of data used in preparing the various reports to ensure their ability to be useful to a broad array of audiences interested in these complex topics.	**		**		**	

(1) **** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses			Status of the Recommendations by the Civil Grand Jury 2016-17									
CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2017 Response	Original 2017 Response Text <i>(provided by CGJ)</i>	2018 Response ⁽¹⁾	2018 Response Text	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R4.2	That by the end of 2018, the Controller's Office develop and produce an annual Retirement System Report that clearly explains the current and projected status of the Retirement System and its effect on the City's budget.	Controller	The recommendation requires further analysis	The City's Five-Year Financial Plan includes clear discussion regarding the high-level financial status of the Retirement Fund and its implications for future City costs, including analysis of the effects of a downturn in investment returns that may occur in a recession. The City's Comprehensive Annual Financial Report also includes discussion of the health and funded status of the Retirement Fund. The Retirement System produces various reports detailing financial, actuarial, and operational issues, including a summary of their financial statements that are designed for a knowledgeable but non-expert audience. We welcome comments on specific ways to improve these products to ensure that they are useful to a broad array of audiences interested in this complex topic.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Controller's Office concurs that understanding and presenting the implications of the Retirement System for the City's budget is critical. We will continue to revise our presentation of this information in the City's Five Year Financial Plan, which we believe to be a more useful report to understand these implications than would be the case in a standalone annual report.	**		**	
2016-17	The SF Retirement System- Increasing Understanding & Adding Voter Oversight	R4.2	That by the end of 2018, the Controller's Office develop and produce an annual Retirement System Report that clearly explains the current and projected status of the Retirement System and its effect on the City's budget.	Retirement Board	The recommendation will not be implemented because it is not warranted or reasonable	This recommendation should be directed to the Controller's Office and not the Retirement Board.	**		**		**	

(1) ***** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses						Status of the Recommendations by the Civil Grand Jury 2017-18				
CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2018 Response	Original 2018 Response Text <i>(provided by CGJ)</i>	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2017-18	Crisis Intervention: Bridging Police and Public Health	R1	Recommends that the CIT Coordinator and CIT Liaison Officers hold monthly meetings with each district station captain. Each meeting should include regular agenda items relating to district CIT incidents, high frequency clients, and outcomes. The results of each meeting should be summarized in a quarterly review with the Chief of Police. Meetings should commence no later than January 1, 2019.	Police Department	Has been implemented	Beginning in August 2018, the CIT Coordinator will attend a monthly Captain's meeting hosted by the Deputy Chief that oversees the Metro and GG Divisions in order to discuss CIT data and outcomes. The Chief of Police meets regularly with the Deputy Chief to discuss operational issues, and CIT data is also discussed. Currently, the CIT Coordinator sends a quarterly report encapsulating CIT data including the number of mental crisis calls, well being checks, calls per district, specific case summaries, mental health detentions, use of force data, injury reports, and presence of weapons calls. This report is sent to the Chief of Police and the Police Commission via the chain of command.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R2	Recommends that SFPD Technology Division assign a representative to attend all regular CIT Working Group meetings no later than October 1, 2018.	Police Department	Has been implemented	As of July 2018, representatives from the technology division are attending monthly meetings of the CIT Working Group.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R3	Recommends that SFPD, in collaboration with CIT Working Group, identify both quantitative and qualitative standards to help measure CIT operational effectiveness. Newly adopted standards should include Crisis Response (CR) incidents and jail diversion statistics. These standards should be part of the CIT annual report to the Police Commission. Standards should be adopted no later than January 1, 2019 and be set for inclusion in the 2018 CIT annual report to the Police Commission.	Police Department	Will be implemented	The CIT Working Group members are meeting regularly to identify quantitative and qualitative data to be analyzed. The standards will be identified and solidified by January 1, 2019.	Recommendation Implemented	SFPD CIT Unit reports on CIT calls for service, citywide detentions after field assessments, and Use of Force data (including type of force used, injury data, type of weapon used, demographics of subject and officer as well as Officer CIT training status). The CIT Unit will include jail diversion statistics in the annual report to the Police Commission going forward.	**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R4	Recommends that SFPD command staff consider reported CIT incident outcomes in deciding CIT officer assignments. This will help deploy CIT teams in areas where they are needed most. This consideration should begin no later than January 1, 2019.	Police Department	Will not be implemented because it is not warranted or reasonable	Officer shift assignments are based on the department MOU with the Police Officers Association ("POA"). Command Staff cannot independently change the union negotiated process for deciding officer assignments. SFPD has 329 trained officers assigned to the Metro Division which has the highest calls for mental health services. There are 295 CIT trained officers assigned to the SFPD support units which are mainly located in the Metro Division. A grand total of 624 officers are assigned to the division with the highest need for support.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R5	Recommends that newly identified and budgeted programming personnel for SFPD Technology Division be hired no later than October 1, 2018.	Police Department	Will not be implemented because it is not warranted or reasonable	Due to the City and County budget cycle and hiring process, the department is unable to hire the budgeted programming personnel until after October 1, 2018. Funding for this position is not available in the budget until 1/1/2019. Further, hiring a talented programmer is a challenging endeavor and typically takes several months to ensure the right fit. In addition to DHR and city hiring timelines, candidates for law enforcement agency positions must pass CA POST required background checks which can take several months to complete. In the meantime, the CIT Unit is receiving assistance from existing technology personnel.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R6	Recommends that the use of crisis intervention techniques be reported within the CAD record. This broader designation of CIT incident responses should start no later than January 1, 2019.	Police Department	Will not be implemented because it is not warranted or reasonable	A similar request was discussed with the Department of Emergency Management ("DEM") in the past year where certain programming restrictions were discovered. Due to programming, coding, and potential technology procurement required to implement this recommendation, it is not reasonable to request SFPD to implement by January 1, 2019. As the CAD system is operated by DEM, SFPD will continue discussions to pursue the potential of including CIT techniques within the CAD record; however, the timeline for implementation cannot be set until the solutions to the technological restrictions are identified.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R7	Recommends SFPD command staff be allowed to spread their attendance in CIT training over two or more training sessions. Flexible sessions should start by October 1, 2018.	Police Department	Will be implemented	SFPD is now scheduling CIT training based on a standardized training schedule instead of by staffing availability. This will allow command staff to attend the modules which will be offered on a continuous basis. This standardization of the training schedule will be fully implemented before January 1, 2019.	Recommendation Implemented	In April 2019, a new schedule was made available to command staff allowing them to spread their attendance over two or more training sessions.	**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R8	Recommends that CIT administrators develop a department bulletin which outlines the full range of community resources to support officers who are assisting residents in crisis. The bulletin should be in place no later than January 1, 2019.	Police Department	Will be implemented	The CIT Coordinator is in the process of updating the list of Behavioral Health Services available to support officers who are assisting residents in crisis. The list of resources will be distributed by the end of August, 2018. The department bulletin will be published and posted on the department webpage by January 1, 2019.	Recommendation Implemented	SFPD issued Department Bulletin #19-034 on 02/13/19 which listed an updated guide to Mental Health Resources.	**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R9	Recommends that an academic institutional partner be assigned to assess and periodically review the efficacy of the 40 and 10 hour CIT Training courses.	Police Department	Will be implemented	SFPD is currently discussing a potential partnership with an academic institution to develop a methodology that will measure the efficacy of the CIT Training courses. The goal is to have the initial deliverable on or before January 1, 2019.	Recommendation Implemented	In 2018, SFPD partnered with an academic institution to assess the efficiency of the CIT Training courses.	**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R10	Recommends SFPD officers who have completed the 40 hour CIT training course be surveyed six months to one year later to reflect on the usefulness of individual modules and to determine what worked and what did not work in the training. This new survey should start no later than April 1, 2019.	Police Department	Will be implemented	SFPD is in talks with an academic institution to develop a survey for CIT trained officers to take six months to one year after their training. Once an agreement is reached, the academic institution will be the lead on the survey. This will be completed by April 1, 2019.	Recommendation Implemented	In November 2018, SFPD partnered with an academic institution to develop a survey for CIT trained officers to take six months to one year after their training.	**	

(1) ***** Response not required: Recommendation has been fully implemented or abandoned.

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2017-18	Crisis Intervention: Bridging Police and Public Health	R11	Recommends the Chief of SFPD publicly state the CED (Taser) certification program will not diffuse or delay scheduling of the current 40 hour CIT training program. This public statement should occur no later than October 1, 2018.	Police Department	Will not be implemented because it is not warranted or reasonable	The department is committed to CIT 40 hour training for all of its sworn members. CIT training is not dependent on the CED/Taser initiative. The commission approved Taser policy states that officers cannot be issued Tasers unless they have completed the full CIT training.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R12	Recommends renewal and elaboration of the current MOU between SFPD and DPH, and the associated DPH manual. An updated draft MOU should be presented to the Mayor for review no later than January 1, 2019 and adopted no later than June 1, 2019.	Police Department	Will be implemented	SFPD and DPH agree that there is a need to modify and update the MOU. The departments can pursue an amended MOU by June 1, 2019; however, the departments cannot commit to an adoption date that is six months prior to the current MOU's expiration date of December, 2019. It is in the Departments' opinion that adopting an amended MOU in December 2019 is more advantageous as it lines up strategically with the beginning of the citywide budget process.	Will Be Implemented in the Future	SFPD was unable to implement this recommendation by the Civil Grand Jury deadline of January 1, 2019. In October 2019, the updated draft MOU was sent to both DPH's and SFPD's general counsel for review. The MOU will be fully executed once approved by the Office of the City Attorney and signed off by department heads.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Department and DPH did not adopt an updated MOU on or before June 1, 2019. With the current local and state efforts to change the role of law enforcement in health crisis calls, the City is implementing a pilot program starting in December 2020 that will create an alternative response method involving other City Departments. There are also ongoing discussions about collaboration across departments to ensure the health and well being of individuals in crisis. This pilot program may impact the renewal of this MOU and associated DPH Manual.
2017-18	Crisis Intervention: Bridging Police and Public Health	R12	Recommends renewal and elaboration of the current MOU between SFPD and DPH, and the associated DPH manual. An updated draft MOU should be presented to the Mayor for review no later than January 1, 2019 and adopted no later than June 1, 2019.	Department of Public Health	Will be implemented	SFPD and DPH agree that there is a need to modify and update the MOU. The departments can pursue an amended MOU by June 1, 2019; however, the departments cannot commit to an adoption date that is six months prior to the current MOU's expiration date of December, 2019. It is in the Departments' opinion that adopting an amended MOU in December 2019 is more advantageous as it lines up strategically with the beginning of the citywide budget process.	Will Be Implemented in the Future	2019 -SFPD and DPH agree that there is a need to modify and update the MOU. SFPD and DPH have updated the MOU and it is currently be reviewed by SFPD City's attorneys. The adoption of the MOU should happen early 2020.	Will Be Implemented in the Future	Comprehensive Crisis Services Crisis Behavioral Health Specialist continue to work closely with the CIT Unit within the SFPD and with the trained CIT officers at the district stations to provide preventative services and co-response to individuals that have been identified by SFPD in hopes of preventing a 911 situation. The Behavioral Health Specialist also provides consultation and co-respond with the CIT Unit to individuals that are high safety risk and have mental health concerns during barricaded and crisis negotiation situations The updated MOU has been reviewed by the SFPD attorneys and the MOU is currently in Chief Scott's hands. The Chief is still currently reviewing the MOU to determine what may need to be adjusted given the new reforms implemented by the city and the new programs DPH will be starting with the Fire Department.
2017-18	Crisis Intervention: Bridging Police and Public Health	R13	Recommends filling the five budgeted Crisis Intervention Specialist positions with field-ready clinicians. Clinicians should be dedicated to the CIT program and placed in the field no later than October 1, 2018.	Department of Public Health	Has been implemented	Four positions have been filled. The remaining position is expected to be filled by the end of September 2018.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R14	Recommends DPH/BHS leadership and the CIT Working Group hold joint quarterly meetings to examine and analyze CIT program data, measure and assess program progress, and identify appropriate program adjustments. These meetings should begin no later than January 1, 2019.	Department of Public Health	Will not be implemented because it is not warranted or reasonable	SFPD is currently working with DPH's Director of Behavioral Health Services in coordinating stakeholders meetings to examine and analyze data, assess program progress and identify program adjustments- this work will take place at regularly scheduled CIT Working Group meetings. Creating an additional quarterly joint meeting may cause duplicative or delayed efforts and may unnecessarily expend resources.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R14	Recommends DPH/BHS leadership and the CIT Working Group hold joint quarterly meetings to examine and analyze CIT program data, measure and assess program progress, and identify appropriate program adjustments. These meetings should begin no later than January 1, 2019.	Police Department	Will not be implemented because it is not warranted or reasonable	SFPD is currently working with DPH's Director of Behavioral Health Services in coordinating stakeholders meetings to examine and analyze data, assess program progress and identify program adjustments- this work will take place at regularly scheduled CIT Working Group meetings. Creating an additional quarterly joint meeting may cause duplicative or delayed efforts and may unnecessarily expend resources.	**		**	
2017-18	Crisis Intervention: Bridging Police and Public Health	R15	Recommends that in addition to the Specialists referred to in Recommendation 13, DPH hire five additional Crisis Intervention Specialists by December 1, 2019. One Specialist should be assigned to each district station for coordination and collaboration with SFPD CIT liaisons in order to prevent crises before they require a 911 call. Initial assignments should be made to the stations with the greatest need, based on calls for service and incident type.	Department of Public Health	Requires further analysis	DPH will consider adding additional Crisis Intervention Specialist staff in the next budget cycle. DPH will collaborate with SFPD to determine where staff should be assigned.	Recommendation Implemented	DPH has four additional Specialist and is in the process of hiring the 5th clinician by December 31st 2019. SFPD has trained CIT officers at district stations to reach out to Comprehensive Crisis Services for preventive behavioral support for individuals that they have identified before they require 911. The Specialist works directly with the CIT Unit within SFPD to assist with the coordination and collaboration of preventive services.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R1	Recommends the Planning Department and the Department of Building Inspection jointly review their codes and submit joint recommendations to the Board of Supervisors no later than April 1, 2019 for code amendments designed to encourage homeowners to build more ADUs.	Department of Building Inspection	Will be implemented	Over the last six months, DBI, Planning, Fire Department, PUC, Public Works-BSM and representatives from the Mayor's Office and Board of Supervisors have been meeting to review codes and develop recommendations to encourage ADU construction. Through this interagency working group, staff have developed preliminary checklists for each respective department's requirements to expedite and streamline ADU approval. Several rounds of amendments have increased flexibility for property owners to add units to their property. Still, further analysis is warranted to analyze City codes for further recommendations. Planning and DBI will jointly review their codes and submit joint recommendations to the Board of Supervisors no later than April 1, 2019 for code amendments designed to encourage homeowners to build more ADU's.	Will Be Implemented in the Future	Since last year, the Department of Building Inspection and Planning Department have implemented several process and policy changes designed to incentivize and facilitate ADU construction. The multi-department ADU roundtable meets twice a week bi-monthly, providing simultaneous plan-review for ADU permit applications, eliminating the backlog for such projects, and issuing joint comment letters. City Agencies also offer re-check meetings, conducted twice a week bi-monthly, for ADU permits to ensure revisions are reviewed in a timely manner. A Multi-Agency ADU Checklist was created with input from all City Agencies that are involved in the review process to provide resources and technical assistance that ensures complete applications. DBI issued Information Sheet EG-05, which clarified acceptable local equivalencies for exiting in ADUs. DBI also created special ADU guides, which provide critical information to ADU applicants who might not be familiar with the construction permitting process. Planning designated a dedicated review station for ADU's on our 5th floor permit center. The ADU legislation was amended in late summer to further encourage homeowners to build ADUs by allowing ADUs in new construction for single- and multi-family buildings, clarifying the ministerial approval process and creating an expedited Board of Appeals process for certain ADUs in single-family homes meeting specific requirements. In September Mayor Breed singed a select DBI ADU fee waiver as a one-year pilot project (Ord. 207-19) into law, with the goal of further incentivizing these ADU construction projects. The Planning Department and the Department of Building Inspection will prepare and forward a summary of actions taken and any further joint recommendations by the end of the calendar year.	Will be Implemented in the Future	Mostly complete, report will be provided to the Board of Supervisors in 2021. In the past year, DBI and the Planning Department have worked together to streamline and facilitate permit processing and plan review for Accessory Dwelling Units (ADUs), and DBI supported the Board of Supervisors' one-year fee waiver pilot project to incentivize some ADU projects. In September 2019, Mayor Breed signed the DBI ADU fee waiver (Ord. 207-19) into law, and the fee waiver has since expired. DBI supports an extension and has been in discussions with a member of the Board of Supervisors who is contemplating legislation to extend the fee waiver. Earlier this year, Department of Building Inspection staff conducted an analysis of potential code amendments to encourage homeowners to build more ADUs, but found that the San Francisco Building Code (SFBC) does not generally pose a specific impediment to ADU construction. While there are state requirements that could prevent a building owner from constructing an ADU, such as ceiling height or other requirements, these requirements are California State Code requirements and cannot be overruled by the SFBC. In 2019, amendments to state ADU law have required the City to take steps to streamline ADU approval, making some previously contemplated changes to the Planning code moot. The laws, including Senate Bill 13, Assembly Bill 68, and Assembly Bill 881 (effective January 1, 2020), require the City to ministerially consider applications to construct ADUs that meet certain requirements. State ADU law has also been amended to further restrict the City's authority to impose Planning Code standards on certain ADUs and requires permit applications to be reviewed within 60 days. As of November 10, 2020, File No. 201008, which clarifies the ministerial approval process for certain ADUs, is pending in the Board of Supervisors' Land Use Committee. Aside from code changes, the Department of Building Inspection and Planning Department have implemented several process and policy changes designed to incentivize and facilitate ADU construction. The departments use a Multi-Agency ADU Checklist to provide resources and technical assistance to applicants to ensure complete applications. DBI issued Information Sheet EG-05, which clarified acceptable local equivalencies for exits in ADUs. DBI also created special ADU guides, which provide critical information to ADU applicants who may not be familiar with the construction permitting process. Earlier this year, DBI and the Planning Department launched an electronic plan review system and are now able to simultaneously review permit applications for ADU construction. DBI and Planning are also working together on a new system to facilitate the intake and issuance of ADU permits While the Department is committed to doing its part to facilitate and encourage the construction of ADUs, the Department was greatly impacted this year by the global pandemic and the challenges in delivering our core services to our customers. The Department intends to work with the Planning Department to review codes and submit joint recommendations for incentivizing ADUs to the Board of Supervisors by the end of 2021.

(1) **** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses				Status of the Recommendations by the Civil Grand Jury 2017-18						
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2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R1	Recommends the Planning Department and the Department of Building Inspection jointly review their codes and submit joint recommendations to the Board of Supervisors no later than April 1, 2019 for code amendments designed to encourage homeowners to build more ADUs.	Planning Department	Will be implemented	Over the last six months, DBI, Planning, Fire Department, PUC, Public Works-BSM and representatives from the Mayor's Office and Board of Supervisors have been meeting to review codes and develop recommendations to encourage ADU construction. Through this interagency working group, staff have developed preliminary checklists for each respective department's requirements to expedite and streamline ADU approval. Several rounds of amendments have increased flexibility for property owners to add units to their property. Still, further analysis is warranted to analyze City codes for further recommendations. Planning and DBI will jointly review their codes and submit joint recommendations to the Board of Supervisors no later than April 1, 2019 for code amendments designed to encourage homeowners to build more ADU's.	Recommendation Implemented	Since last year, the Department of Building Inspection and Planning Department have implemented several process and policy changes designed to incentivize and facilitate ADU construction. The multi-department ADU roundtable meets twice a week bi-monthly, providing simultaneous plan-review for ADU permit applications, eliminating the backlog for such projects, and issuing joint comment letters. City Agencies also offer re-check meetings, conducted twice a week bi-monthly, for ADU permits to ensure revisions are reviewed in a timely manner. A Multi-Agency ADU Checklist was created with input from all City Agencies that are involved in the review process to provide resources and technical assistance that ensures complete applications. DBI issued Information Sheet EG-05, which clarified acceptable local equivalencies for exiting in ADUs. DBI also created special ADU guides, which provide critical information to ADU applicants who might not be familiar with the construction permitting process. Planning designated a dedicated review station for ADU's on our 5th floor permit center. The ADU legislation was amended in late summer to further encourage homeowners to build ADUs by allowing ADUs in new construction for single- and multi-family buildings, clarifying the ministerial approval process and creating an expedited Board of Appeals process for certain ADUs in single-family homes meeting specific requirements. In September Mayor Breed signed a DBI ADU fee waiver as a one-year pilot project (Ord. 207-19) into law, with the goal of further incentivizing these ADU construction projects. Additional Planning Department-specific legislative amendments will continue to be implemented on an on-going basis.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R2	Recommends the Board of Supervisors amend existing City codes and ordinances, before June 30, 2019, to waive or reduce ADU permit fees, with the understanding that reduced departmental revenues would be made up from the City's general fund.	Board of Supervisors	Requires further analysis	The Budget and Legislative Analyst Office, the San Francisco Planning Department, and the Office of the Controller should study the correlation between a reduction in permitting fees and an increase in ADU construction. [Resolution No. 342-18]	Recommendation Implemented	The Board of Supervisors reports that Recommendations No. R2 and R3 14 have been implemented through the adoption of an ordinance on file with the Clerk of the 15 Board of Supervisors in File No. 190214.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R3	Recommends the Board of Supervisors structure fees separately for ADUs in single family residences and ADUs in multi-unit buildings, specifically designed to ease the permitting costs for single family homeowners.	Board of Supervisors	Requires further analysis	The Budget and Legislative Analyst Office, the San Francisco Planning Department, and the Office of the Controller should study the correlation between a reduction in permitting fees and an increase in ADU construction. [Resolution No. 342-18]	Recommendation Implemented	The Board of Supervisors reports that Recommendations No. R2 and R3 14 have been implemented through the adoption of an ordinance on file with the Clerk of the 15 Board of Supervisors in File No. 190214.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R4	Recommends the five agencies involved with ADU permitting establish a shared meeting space by January 1, 2019, and not wait for the completion of the new shared agency building. This space would be used by point persons from each of the five permitting agencies to expedite the ADU permit approval process.	Department of Building Inspection	Has been implemented	DBI, Planning, SFFD, DPW, and PUC currently have staff members located together at a shared meeting space on the fifth floor at 1660 Mission Street to expedite the ADU permit approval process.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R4	Recommends the five agencies involved with ADU permitting establish a shared meeting space by January 1, 2019, and not wait for the completion of the new shared agency building. This space would be used by point persons from each of the five permitting agencies to expedite the ADU permit approval process.	Department of Public Works	Has been implemented	DBI, Planning, SFFD, DPW, and PUC currently have staff members located together at a shared meeting space on the fifth floor at 1660 Mission Street to expedite the ADU permit approval process.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R4	Recommends the five agencies involved with ADU permitting establish a shared meeting space by January 1, 2019, and not wait for the completion of the new shared agency building. This space would be used by point persons from each of the five permitting agencies to expedite the ADU permit approval process.	Fire Department	Has been implemented	DBI, Planning, SFFD, DPW, and PUC currently have staff members located together at a shared meeting space on the fifth floor at 1660 Mission Street to expedite the ADU permit approval process.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R4	Recommends the five agencies involved with ADU permitting establish a shared meeting space by January 1, 2019, and not wait for the completion of the new shared agency building. This space would be used by point persons from each of the five permitting agencies to expedite the ADU permit approval process.	Planning Department	Has been implemented	DBI, Planning, SFFD, DPW, and PUC currently have staff members located together at a shared meeting space on the fifth floor at 1660 Mission Street to expedite the ADU permit approval process.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R4	Recommends the five agencies involved with ADU permitting establish a shared meeting space by January 1, 2019, and not wait for the completion of the new shared agency building. This space would be used by point persons from each of the five permitting agencies to expedite the ADU permit approval process.	Public Utilities Commission	Has been implemented	DBI, Planning, SFFD, DPW, and PUC currently have staff members located together at a shared meeting space on the fifth floor at 1660 Mission Street to expedite the ADU permit approval process.	**		**	

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2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R5	Recommends that MOHCD and OCII require the managers of 1068 Mission Street and possibly Mission Bay Block 9 to reserve ground floor space for use in training construction workers, including training in ADU construction methods and modular unit construction work.	Department of Homelessness and Supportive Housing	Will not be implemented because it is not warranted or reasonable	<p>While the idea to use the 1068 site for construction trades training for residents is a good one, the space has already been programmed to be used for the CHEF's program. The CHEF's program is currently in operation at other locations, replicable by ECS at the 1068 site, and has a proven track record regarding employment for formerly homeless persons. Additionally, restrictions bestowed on the site when transferred from the federal government mandate that the site be used only to serve formerly homeless individuals, which would limit participation in a construction training program.</p> <p>Mission Bay Block 9 is similarly not available for a construction training program because the demand for robust supportive services at Mission Bay South Block 9 requires the entirety of the project's ground floor space not otherwise used for mechanical and utility uses. The non-mechanical/utility ground floor uses include suites to accommodate supportive services, property management functions, exam rooms, community room and kitchen, and a lounge.</p>	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R5	Recommends that MOHCD and OCII require the managers of 1068 Mission Street and possibly Mission Bay Block 9 to reserve ground floor space for use in training construction workers, including training in ADU construction methods and modular unit construction work.	Office of Community Investment and Infrastructure	Will not be implemented because it is not warranted or reasonable	<p>While the idea to use the 1068 site for construction trades training for residents is a good one, the space has already been programmed to be used for the CHEF's program. The CHEF's program is currently in operation at other locations, replicable by ECS at the 1068 site, and has a proven track record regarding employment for formerly homeless persons. Additionally, restrictions bestowed on the site when transferred from the federal government mandate that the site be used only to serve formerly homeless individuals, which would limit participation in a construction training program.</p> <p>Mission Bay Block 9 is similarly not available for a construction training program because the demand for robust supportive services at Mission Bay South Block 9 requires the entirety of the project's ground floor space not otherwise used for mechanical and utility uses. The non-mechanical/utility ground floor uses include suites to accommodate supportive services, property management functions, exam rooms, community room and kitchen, and a lounge.</p>	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R5	Recommends that MOHCD and OCII require the managers of 1068 Mission Street and possibly Mission Bay Block 9 to reserve ground floor space for use in training construction workers, including training in ADU construction methods and modular unit construction work.	Mayor's Office of Housing and Community Development	Will not be implemented because it is not warranted or reasonable	<p>While the idea to use the 1068 site for construction trades training for residents is a good one, the space has already been programmed to be used for the CHEF's program. The CHEF's program is currently in operation at other locations, replicable by ECS at the 1068 site, and has a proven track record regarding employment for formerly homeless persons. Additionally, restrictions bestowed on the site when transferred from the federal government mandate that the site be used only to serve formerly homeless individuals, which would limit participation in a construction training program.</p> <p>Mission Bay Block 9 is similarly not available for a construction training program because the demand for robust supportive services at Mission Bay South Block 9 requires the entirety of the project's ground floor space not otherwise used for mechanical and utility uses. The non-mechanical/utility ground floor uses include suites to accommodate supportive services, property management functions, exam rooms, community room and kitchen, and a lounge.</p>	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R6	Recommends the Department of Building Inspection work with the Department of the Controller to develop meaningful, outcome-based performance metrics on ADU permit approval duration, to be reported on OpenData starting January 2019.	Department of Building Inspection	Will be implemented	The Department of Building Inspection will work with the Department of the Controller to develop meaningful, outcome- based performance metrics on ADU permit approval duration, to be reported on OpenData starting January 2019.	Recommendation Implemented	Permit Comment/descriptions now include searchable references to ADU addition, making them searchable on OpenData. The same permit records include dates for fpermit filing, approval, issuance, and project completion.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R6	Recommends the Department of Building Inspection work with the Department of the Controller to develop meaningful, outcome-based performance metrics on ADU permit approval duration, to be reported on OpenData starting January 2019.	Controller	Will be implemented	We will work with the Department of Building Inspection to develop one or more metrics on permitting of ADUs by January 2019. Depending on the data sources, content or related factors, we may publish such metrics in the Performance Scorecard section of the Controller's website, or in another accessible format, to be determined in consultation with stakeholders.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R7	Recommends the Office of Community Investment and Infrastructure make its best effort to encourage the developer to use modular construction for the Mission Bay Block 9 homeless housing project.	Office of Community Investment and Infrastructure	Has been implemented	In OCII's Request for Proposals for Mission Bay South Block 9 issued in 2017, OCII included a requirement for developers to pursue alternative construction technologies such as modular. As a result, the selected developer team's architect has designed the project for modular construction to comply with the RFP.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R8	Recommends the Department of Building Inspection regularly inspect modular factories outside the City, if those factories are building housing for the City, to ensure construction is built to comply with City codes.	Department of Building Inspection	Will not be implemented because it is not warranted or reasonable	It is critical that housing units built in factories outside of San Francisco comply with our local code and are built to a standard that ensures safety and quality. However, it will be far more efficient to have DBI participate in reviewing and approving the plans and inspection procedures at the factory before manufacturing begins.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R8	Recommends the Department of Building Inspection regularly inspect modular factories outside the City, if those factories are building housing for the City, to ensure construction is built to comply with City codes.	Office of Community Investment and Infrastructure	Will not be implemented because it is not warranted or reasonable	It is critical that housing units built in factories outside of San Francisco comply with our local code and are built to a standard that ensures safety and quality. However, it will be far more efficient to have DBI participate in reviewing and approving the plans and inspection procedures at the factory before manufacturing begins.	**		**	

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2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R8	Recommends the Department of Building Inspection regularly inspect modular factories outside the City, if those factories are building housing for the City, to ensure construction is built to comply with City codes.	Mayor's Office of Housing and Community Development	Will not be implemented because it is not warranted or reasonable	It is critical that housing units built in factories outside of San Francisco comply with our local code and are built to a standard that ensures safety and quality. However, it will be far more efficient to have DBI participate in reviewing and approving the plans and inspection procedures at the factory before manufacturing begins.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R9	Recommends the Planning Department waive parking space requirements for ADUs built in single-family residences.	Planning Department	Has been implemented	The Planning Code does not require parking for addition of one unit to any building. This control was already in place even before the ADU program. The ADU program expanded this by not requiring parking for ADUs, even when more than one ADU is proposed at one property. The Planning Code permits this through the provision of bicycle parking at the property, or through the granting of an administrative exception to the parking requirement per the ADU program. The ADU program made removing existing required parking also possible. This provision was built into the ADU program since its early inception in 2014. The Planning Code permits this through the provision of bicycle parking at the property, or through the granting of an administrative exception to the parking requirement per the ADU program.	**		**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R10	Recommends the Planning Department expand its public outreach on ADUs to increase homeowner awareness of ADU opportunities.	Planning Department	Will be implemented	<p>To date, the Planning Department has conducted the following to market and publicize the ADU program: Developed an ADU handbook that include six ADU prototypes, developed an ADU video, created user friendly Fact Sheets, hosted, co-hosted, and attended public events to present the program and answer common public questions. Moving forward, the ADU Planning team received a grant for community outreach from Friends of City Planning (FOCP) for \$29,000 to update and create materials, and facilitate community outreach. Part of the grant is for contracting a consultant to update the ADU Handbook for updated prototypes to reflect Code changes and conduct an updated financial analysis. Anticipated timeline for finalization is late Fall of 2018*. This ADU Handbook is a free online resource, and is used by design professionals and homeowners to learn about how an ADU could fit on their property, as well as used as a resource at outreach events.</p> <p>Furthermore, Planning will create a one-stop online ADU resource portal anticipated by end of Q3 2018. These tools will be aimed to single family homeowner audience and to multi- unit homeowner audience.</p> <p>The community outreach (Planning and DBI) anticipated timeline is as follows:</p> <ul style="list-style-type: none">o To design professionals fall 2018*.o To single-family homeowners Q4 2018 - Q1 2019*. <p>*Predicated on DBI & Fire mutually agreeing on equivalencies.</p>	Recommendation Implemented	Outreach has been made challenging by a constantly shifting legislative environment. Nonetheless, Planning Department Staff has spoken at a range of industry and other public events and responded to questions and comments while promoting the ADU program in general. Additionally, the Department has begun to implement the FOCP grant (referenced in our 2018 response) and anticipates concluding substantial outreach efforts by Q2 2020.	**	
2017-18	Mitigating the Housing Crisis: Accessory Dwelling Units and Modular Housing	R11	Recommends the Mayor support the establishment of a union-staffed modular housing factory in San Francisco.	Mayor	Has been implemented	In January 2018, Mayor Breed announced her support of the development of a plan to establish a modular housing factory within the City limits staffed by union labor. The City has hired a consultant to review whether a modular factory staffed by union workers is feasible. The city expects the consultants to work to conclude by the end of this year.	**		**	
2017-18	Open Source Voting in San Francisco	R1	Recommends that the Mayor include funding in their next budgeting cycle to hire a "Program Manager" dedicated to shepherd the project forward and own the project. Regardless of the department they report to, the Program Manager will be responsible for communicating with collaborating jurisdictions, engaging experts, managing and tracking project risks, and establishing cost and timeline targets. The Program Manager would need qualifications in technology management, design thinking, and procurement. Funding should be allocated for this process in the next budget cycle.	Mayor	Has been implemented	The final FY 2018-19 and FY 2019-20 budget includes a total of \$1.6 million over the two years for the Open Source Voting System project. These funds are a combination of COIT funding included in the Mayor's proposed budget and other General Fund dollars added by the Board of Supervisors. This funding will, in part, be used to hire a Project Manager responsible for communicating with collaborating jurisdictions, engaging experts, managing and tracking project risks, and establishing cost and timeline targets.	**		**	
2017-18	Open Source Voting in San Francisco	R2	Recommends the Mayor's Office set up a working group responsible to centralize the expertise relevant for the OSV project and approve structural decisions made by the Program Manager. The working group should contain (at minimum) a representative from the Mayor's office, DoE, OSVTAC, COIT, and DoT. After planning completes, funding requests for the OSVS would be recommended to the working group by the Program Manager, and would then be recommended to the Mayor for inclusion in the city budget. This group should be formally constructed by October 1, 2018, and should begin a hiring process for a Program Manager as soon as funding is allocated.	Mayor	Will not be implemented because it is not warranted or reasonable	The FY 2018-19 and FY 2019-20 budget includes a total of \$1.6 million over the two year budget for the Open Source Voting System project. This funding will, in part, be used to hire a Project Manager. Collaboration is key for project of this nature, and the Project Manager will work to engage with stakeholders as the project moves forward. The goal of collaboration is a shared priority, this recommendation will not be implemented at this time due to process needs of hiring a project manager first to develop and oversee project tasks, resources, risks and schedule. Then the Mayor's office will consider setting up a working group to advise the DoE and DoT on the OSV project. The working group could include representatives from OSVTAC, COIT, leading security experts, open source partners, election specialists, hardware designers, and other jurisdictions who are willing to support the project with their expertise.	**		**	

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2017-18	Open Source Voting in San Francisco	R3	Recommends the Election Commission's OSVTAC should organize and maintain a website to serve as an informational portal on the OSV project. This should include links to (and summaries of) all reports written on the subject (including by the SoS, EC, OSVTAC, CGJ, Slalom, BoS). This resource should be completed by October, 1 2018, and be updated consistently.	Elections Commission	Requires further analysis	<p>This recommendation will be implemented in the recommended timeframe. In the short term, the Commission will ask OSVTAC to do it.</p> <p>The Elections Commission does not have adequate resources to implement this recommendation on an ongoing basis. Further analysis will be required to determine the responsibility and resourcing. The Elections Commission will provide an update for this recommendation no later than 28 December 2018.</p> <p>UPDATE 12/27/18: The Elections Commission requests an extension of a final response to the recommendation to 31 January 2019.</p>	Recommendation Implemented	In the short term, the Commission's Open Source Voting Technical Advisory Committee (OSVTAC) is maintaining a website with information about the project. The Elections Commission and OSVTAC docs not have adequate resources continue to perform this service on an ongoing basis. The San Francisco Department of Technology (DoT), however, will implement the recommendation an on-going basis once the project is fully staffed and will rollout a website by June 2019. Once the DoT site is available, OSYTAC infonnation will be linked from the DoT site.	**	
2017-18	Open Source Voting in San Francisco	R4	Recommends publishing a quarterly summary of the state of the OSV project. The report should include: an estimate of the completion date, current cost projections, and highlight emerging issues. Until a Program Manager is hired, the reports should be authored by the EC, and afterwards, the report should be authored by the program manager. Reports should commence October 1, 2018, and continue at the start of each quarter until project completion.	Elections Commission	Requires further analysis	<p>The Elections Commission does not have adequate resources to implement this recommendation. Further analysis will be required to determine responsibility and resourcing. The Elections Commission will provide an update for this recommendation no later than 28 December 2018.</p> <p>UPDATE 12/27/18: The Elections Commission requests an extension of a final response to the recommendation to 31 January 2019.</p>	Recommendation Implemented	The San Francisco Department of Technology has committed to providing regular updates to the San Francisco Elections Commission where those updates will be included in the agenda packet and minutes and as such will be in the public record. Additionally, the San Francisco Department of Technology has committed to posting major deliverables and reports will be posted on the web site (reference response to R3).	**	
2017-18	Open Source Voting in San Francisco	R5	Recommends the Office of the Controller set up a process to trigger review of city RFPs that only receive one bidder, and, when feasible, perform a market analysis to determine why the procurement process has not induced participation of additional vendors. This process should be in place by April 1, 2019.	Controller	Will not be implemented because it is not warranted or reasonable	The San Francisco Administrative Code Chapter 21, Acquisition of Commodities and Services, already requires the City's Contracting Officers to "review solicitations to determine whether the solicitation could be altered and reissued in a manner that would be likely to attract responsive offers". Also, Administrative Code Chapter 6 provides guidance for construction and professional services contracting. Specifically, Section 6.23 (c), Procedure Upon Rejection or Failure of Bids, provides guidance to Department Heads on appropriate actions to take for no or one bid. Further, the Office of the Controller already conducts audits and investigations of the City's contracting procedures, including those relating to the Requests for Proposals process in fulfillment of the San Francisco Charter, Appendix F, Section F.1.106.	**		**	
2017-18	Open Source Voting in San Francisco	R6	Recommends the Office of the Controller evaluate the premium San Francisco pays for its Voting System compared to (1) the price paid by other California counties that use Ranked Choice Voting, and (2) the price paid by California counties that do not use RCV, and (3) the price paid by cities/counties outside of California who use RCV. This analysis should be published by April 1, 2019.	Controller	Requires further analysis	<p>Based on the Office of Controller's preliminary analysis, there are no California counties using Ranked Choice Voting at this time. Moreover, Secretary of State has only approved Dominion's voting system for conducting ranked-choice voting elections. The Office of Controller has identified the following non-California jurisdictions that currently use Ranked Choice Voting and could be used for future analysis, if needed:</p> <ul style="list-style-type: none">• Basalt, CO• Santa Fe, NM• Cambridge, MA• St. Louis Park, MN• Minneapolis, MN• St. Paul, MN• State of Maine• Takoma Park, MD• Portland, ME• Telluride, CO	Will Be Implemented in the Future	<p>The Office of the Controller is aware of eight California jurisdictions, including San Francisco, that have adopted ranked choice voting (RCV). These jurisdictions, along with the voting system used by each (in parentheses), are listed below and could be used for future analysis, if needed.</p> <p>•Berkeley (Dominion) •Davis (Hart InterCivic eSlate Voting System) •Los Angeles (InkaVote Voting System) •Oakland (Dominion) •Santa Cruz (Sequoia Voting Systems) •San Diego (Premier TSX Voting System) •San Francisco (Dominion) •San Leandro (Dominion) Source: CA Secretary of State, FairVote.org</p> <p>The Controller's Office will complete the recommended analysis, including some or all of the above jurisdictions, by September 30, 2020.</p>	Will Be Implemented in the Future	This work has been delayed due to the redeployment of staff to the COVID-19 emergency response. The Controller's Office will complete the recommended analysis by December 31, 2021.
2017-18	Open Source Voting in San Francisco	R7	Recommends that the DoT not directly build the software for an Open Source Voting system in the near future, because they have not demonstrated the in-house capacity to tackle a software development task of this magnitude.	Department of Technology	Requires further analysis	There are many phases, components and environments for an Open Source Voting system development. These include the hardware, software, database, integrations, testing platform, community support system, code management, project management, deployment packets, and many others. The Department of Technology will use the most cost effective and expert resource for the system planning, design, build, finance, support and maintenance.	Will Be Implemented in the Future	<p>Within the budget limits of the Open Source Voting System Project, the Department is working with vendors and contractors to move the project forward.</p> <p>There are many phases, components and environments for an Open Source Voting system development. These include the hardware, software, database, integrations, testing platform, community support system, code management, project management, deployment packets, and many others. The Department of Technology will use the most cost effective and expert resource for the system planning, design, build, finance, support and maintenance.</p>	Requires Further Analysis	<p>DT, Elections and Berkley researches completed the development of a Risk Limiting Audit application. This software was built with open source tools and was tested in the Nov 2019 election. It is the first in the country RLA application for rank choice voting.</p> <p>In 2020, the project was put on "hold" due to COVID and project funds were reprioritized to support City COVID response efforts and needs.</p>
2017-18	Open Source Voting in San Francisco	R8	Recommends that the DoE not directly build the software for an Open Source Voting system in the near future, because they lack in-house critical faculties and experience in software development.	Department of Elections	Will be implemented	The Department agrees that it may not directly build the software for developing an open source voting system and will choose the most effective and efficient method to implement any Open Source Voting Software. The City's Department of Technology is responsible for the City's technology.	Recommendation Implemented	The Deparment wholly agrees with this recommendation.	**	
2017-18	Open Source Voting in San Francisco	R9	Recommends that San Francisco's Elections Commission conduct a systematic evaluation of partner interest in using the OSV system developed in SF. This evaluation should reach out to all Departments of Elections in all counties within California, focusing on potential use and cost sharing. This analysis and reporting should be completed by April 1st, 2019.	Department of Elections	Requires further analysis	<p>The Elections Commission does not have adequate resources to implement this recommendation. Further analysis will be required to determine responsibility and resourcing. The Elections Commission will provide an update for this recommendation no later than 28 December 2018.</p> <p>UPDATE 12/27/18: The Elections Commission requests an extension of a final response to the recommendation to 31 January 2019.</p>	Will Not Be Implemented: Not Warranted or Not Reasonable.	This item is directed towards the Elections Commission rather than the Department of Elections. Also, most counties have purchased or are purchasing new voting equipment from vendors prior to the 2020 elections.	**	

(1) ***** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses						Status of the Recommendations by the Civil Grand Jury 2017-18				
CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2018 Response	Original 2018 Response Text <i>(provided by CGJ)</i>	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2017-18	Open Source Voting in San Francisco	R9	Recommends that San Francisco's Elections Commission conduct a systematic evaluation of partner interest in using the OSV system developed in SF. This evaluation should reach out to all Departments of Elections in all counties within California, focusing on potential use and cost sharing. This analysis and reporting should be completed by April 1st, 2019.	Elections Commission	Requires further analysis	The Elections Commission does not have adequate resources to implement this recommendation. Further analysis will be required to determine responsibility and resourcing. The Elections Commission will provide an update for this recommendation no later than 28 December 2018. UPDATE 12/27/18: The Elections Commission requests an extension of a final response to the recommendation to 31 January 2019.	Will Not Be Implemented: Not Warranted or Not Reasonable.	The Elections Commission docs not huve adequate resources to implement this recommendation. However, the San Francisco Dpartment of Technology is undergoing a survey ol' the State of Open Source Voting Projects Analysis intended to identify the possible existing projects that would be a good partner for the City and we would contact and do deep discussions with these soon.	**	
2017-18	Open Source Voting in San Francisco	R10	Recommends that the Department of Elections evaluate the possibility of incorporating 2018 HAVA funding into the development of the OSV system, so that federal technology agencies have jurisdiction to help develop the project. The feasibility of this should be formally evaluated and published by the Department of Elections by January 1st, 2019.	Department of Elections	Will be implemented	The Department will evaluate whether federal grant monies are available under the Help America Vote Act which, if possible, would allow federal agencies to assist in developing an open source voting system. The Department can determine whether HAVA funding exists by January 1, 2019.	Recommendation Implemented	The Department currently has no information that supports federal technology agencies assisting the City to develop a voting system.	**	
2017-18	Open Source Voting in San Francisco	R11	Recommends that the Department of Elections, along with the Election Commission, reach out to 18F and the USDS to evaluate a possible partnership to build the OSV system with them. These communications should be issued by October 1st, 2018, and the results of those inquiries should be made publicly available after discussion concludes.	Department of Elections	Will be implemented	In conjunction with the Department of Technology, the Department of Elections will contact 18F and the USDS by October 1, 2018, regarding the evaluation of a possible partnership to build an open source voting system.	Recommendation Implemented	The Department contacted and spoke with a representative from 18F who indicated a project such as developing a voting system or its components is larger and of a longer timeframe than other projects that 18F would agree to undertake. The Department attempted to contact USDS several times but never recieved a response.	**	
2017-18	Open Source Voting in San Francisco	R11	Recommends that the Department of Elections, along with the Election Commission, reach out to 18F and the USDS to evaluate a possible partnership to build the OSV system with them. These communications should be issued by October 1st, 2018, and the results of those inquiries should be made publicly available after discussion concludes.	Elections Commission	Will not be implemented because it is not warranted or reasonable	Due to resourcing and subject matter expertise, neither the Department of Elections nor Elections Commission will perform direct outreach and evaluation of possible partnership with 18F and USDS. Alternatively, the Department of Elections Director will send a letter by October 1, 2018 to 18F and USDS to introduce the CCSF Department of Technology for these discussions.	**		**	
2017-18	Open Source Voting in San Francisco	R12	Recommends that the Elections Commission establish a coalition of supportive non-profit organizations in a formal structure to support the project. This list of collaborators and contacts should be constructed and published by January 1st, 2019.	Elections Commission	Requires further analysis	The Elections Commission does not have adequate resources to implement this recommendation. Further analysis will be required to determine responsibility and resourcing. The Elections Commission will provide an update for this recommendation no later than 28 December 2018. UPDATE 12/27/18: The Elections Commission requests an extension of a final response to the recommendation to 31 January 2019.	Will Not Be Implemented: Not Warranted or Not Reasonable.	The Election Commission does not have adequate resources to implement this recommendation. However, the San Francisco Department of Technology will engage a coalition of supportive non-profit organizations as part of the project with an even broader definition of inviting the SF community to participate on a working group to help work on aspects of the project.	**	
2017-18	Open Source Voting in San Francisco	R13	Recommends that the Department of Elections, working with the Elections Commission, establish a Memorandum of Understanding with the California Secretary of State that addresses how the California certification process will accommodate modular development and vulnerability patches, to align the SoS's process with open source best practices. The discussion of this memo should begin by January 1st, 2019.	Department of Elections	Will not be implemented because it is not warranted or reasonable	This recommendation is unwarranted, especially in consideration of the January 1, 2019 deadline, because the City must still identify a person with the appropriate skills to fill the project manager role. The project manager will need to lead efforts to define the specifications of a voting system, and the City must determine the manner by which it will develop a voting system before engaging the Secretary of State to possibly enter a Memorandum of Understanding. The City does not currently have accurate descriptions of a voting system, a modular development of a voting system, the patching regimen associated with an open source voting system, or how open source best practices in regards to developing a voting system would align with the SOS' processes.	**		**	
2017-18	Open Source Voting in San Francisco	R13	Recommends that the Department of Elections, working with the Elections Commission, establish a Memorandum of Understanding with the California Secretary of State that addresses how the California certification process will accommodate modular development and vulnerability patches, to align the SoS's process with open source best practices. The discussion of this memo should begin by January 1st, 2019.	Elections Commission	Will be implemented	The Department of Elections Director has agreed to implement this recommendation by stated date of January 1, 2019.	--	Agency elected not to respond.	**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R1	Recommends the Executive Director of the San Francisco Animal Care and Control (SFACC) study methods to provide 24-hour ACO coverage, either by full staffing or by on-call staffing, and report on this matter to the City Administrator by April 1, 2019.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	Using the formula recommended by the National Animal Care and Control Association, ACC would need an additional three officers to be on duty an additional six hours a day, seven days a week. Using that same model, ACC is already two officers below recommended levels for current hours of operation.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R2	Recommends the Executive Director of SFACC provide the SFPD VDD Unit with RDP (remote desktop protocol) or VPN (virtual private network) access to Chameleon, one seat license and a login to Chameleon, by January 1, 2019.	Animal Care and Control	Has been implemented	ACC provided SFPD access to Chameleon more than a year ago. SFPD reports that its firewall prevents access to Chameleon and that the condition is unlikely to be remedied. As a result, SFPD will continue to call in for information or may come to the ACC squad room.	**		**	

(1) "****" Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses						Status of the Recommendations by the Civil Grand Jury 2017-18				
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2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R3	Recommends the Executive Director of SFACC publish on their website, for each of the most current five years, statistics about dog bites against humans in San Francisco, divided into categories based on whether the bites were provoked, and whether the biting dog was on a leash at the time of the bite. This to be implemented no later than July 1, 2019.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	ACC records this data from the bite reports, if it is available, but we do not believe it to be useful for formulating policy. For example, dogs who bite people when they are on their guardian's property are often off-leash, but this is what would be expected. The bite report was developed to obtain data for rabies prevention, not for behavior analysis.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R4	Recommends the Executive Director of SFACC publish on their website up-to-date information for all dogs that have been deemed Vicious and Dangerous by an authorized Hearing Officer and for which that status is still in effect. This information to include the residential address of the dog and/or its location on a map, the name of the dog, the breed of the dog, either a description or a photo of the dog, and the date of the most recent enforcement field visit by an ACO. This to be implemented no later than January 1, 2020.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	ACC could post this information on its website. However, we believe that public notice has already been served by the existing requirements of a special dog tag and the signage on the house. Posting this information on ACC's website seems to be an unwarranted invasion of privacy, disproportionate to the potential harm. If a resident has concerns about a particular dog, ACC is available to provide that information.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R5	Recommends the Executive Director of SFACC change the current practice of only teaching dog owners about the benefits of keeping their dog(s) on a leash, to include issuing a citation to those dog owners whose dogs are in violation of the city leash law, as provided in Health Code Sections 41.12(a) and 41.13. This to be implemented no later than January 1, 2019.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	ACC currently issues off leash citations if a dog is actively causing a problem or if the dog is so far away from the guardian that the officer has difficulty matching the dog with the guardian. Successfully implementing a more stringent level of enforcement would require public comment and support.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R6	Recommends the City Administrator instruct the VDD Hearing Officers that Ex Parte communications involving any issue in any case are not allowable outside the Hearing unless all parties to the Hearing are present. These instructions to be given as soon as practicable, and no later than January 1, 2019.	City Administrator	Has been implemented	The Office of the City Attorney already provides this instruction in its annual training for hearing officers. The hearing officer who violated this procedure is no longer actively hearing cases.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R7	Recommends the Executive Director of SFACC establish a data entry manual that includes standard procedures written for all Chameleon data entry, no later than July 1, 2019.	Animal Care and Control	Will be implemented	There is a manual for Chameleon, but the department would benefit from improved documentation. ACC is in the midst of making revisions to Chameleon and will update materials afterwards.	Recommendation Implemented	In November 2018, ACC improved the data entry for animal intake and outcomes within Chameleon. ACC created appropriate training materials to reflect the changes. ACC continues to update materials as changes are made to the application.	**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R8	Recommends the Executive Director of SFACC establish data entry training and supervision over data entry procedures in Chameleon, to ensure accurate and uniform data entry, no later than July 1, 2019.	Animal Care and Control	Has been implemented	Staff are trained and supervised on data entry, and manuals will be updated. ACC audits and corrects shelter data monthly.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R9	Recommends the Executive Director of SFACC authorize and work with the Information Technology Director of San Francisco Department of Administrative Services to implement the changes in Chameleon data entry setup which were recommended by the paid consultant, Dr. Delany; this work to be finished no later than July 1, 2019.	Department of Technology	Will be implemented	This finding and recommendation was meant to be directed to the General Services Agency - Information Technology division of the City Administrator's Office. ACC has been steadily implementing many of Dr. Delaney's recommendations. She made 29 recommendations; 7 have been completed, 13 are in progress, 7 have not been started and 2 will not be implemented.	Recommendation Implemented	In November 2018, ACC improved the data entry for animal intake and outcomes within Chameleon. ACC created appropriate training materials to reflect the changes. ACC continues to update materials as changes are made to the application.	**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R9	Recommends the Executive Director of SFACC authorize and work with the Information Technology Director of San Francisco Department of Administrative Services to implement the changes in Chameleon data entry setup which were recommended by the paid consultant, Dr. Delany; this work to be finished no later than July 1, 2019.	Animal Care and Control	Will be implemented	ACC has been steadily implementing many of Dr. Delaney's recommendations. She made 29 recommendations; 7 have been completed, 13 are in progress, 7 have not been started and 2 will not be implemented.	Will Be Implemented in the Future	ACC continues to implement Dr. Delaney's recommendations. She made 29 recommendations; 10 have been completed, 14 are in progress, 2 have not been started, and 3 will not be implemented.	Will Be Implemented in the Future	ACC continues to implement Dr. Delaney's recommendations. She made 29 recommendations; 17 have been completed, 3 are in progress, and 9 will not be implemented.
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R10	Recommends the Executive Director of SFACC request Friends of SFACC to fund a study by a qualified expert of Chameleon data entry for the Field activity division, and to authorize and work with the Information Technology Director of San Francisco Department of Administrative Services to implement those changes in Chameleon that will improve data entry accuracy and integrity. This work to be concluded no later than January 1, 2021.	Department of Technology	Will not be implemented because it is not warranted or reasonable	This finding and recommendation was meant to be directed to the General Services Agency - Information Technology division of the City Administrator's Office. There is not an accuracy problem in the data.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R10	Recommends the Executive Director of SFACC request Friends of SFACC to fund a study by a qualified expert of Chameleon data entry for the Field activity division, and to authorize and work with the Information Technology Director of San Francisco Department of Administrative Services to implement those changes in Chameleon that will improve data entry accuracy and integrity. This work to be concluded no later than January 1, 2021.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	There is not an accuracy problem in the data.	**		**	

(1) ***** Response not required: Recommendation has been fully implemented or abandoned.

Office of the Controller 2020 Department Responses						Status of the Recommendations by the Civil Grand Jury 2017-18				
CGJ Year	Report Title	Rec Number	Recommendation	Response Required	Original 2018 Response	Original 2018 Response Text <i>(provided by CGJ)</i>	2019 Response ⁽¹⁾	2019 Response Text	2020 Response ⁽¹⁾	2020 Response Text
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R11	Recommends the Executive Director of SFACC study methods to increase compliance with dog license laws in San Francisco by at least 50% as measured by the number of active dog licenses as of December 31, 2017; the study to include but not limited to such options as lowering license fees across the board, adding some benefit(s) to dog owners for having dogs licensed, instituting a meaningful follow-up to the "final notice" automated dog license letters, and finding a better online interface for dog license applications, plus any other means that may occur to them. This study to be completed and submitted to the City Administrator no later than July 1, 2019.	Animal Care and Control	Will not be implemented because it is not warranted or reasonable	ACC has been actively exploring alternatives to the current on-line system. When current supplies of tags are exhausted, ACC will begin using a new tag which includes a 24-hour lost dog hotline and a QR code to assist in uniting pets and families faster.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R12	Recommends the San Francisco Chief of Police modify General Order 6.07 to bring it into compliance with local ordinances and with current practice. The General Order will also be modified to include the existence and function of the SFPD Vicious and Dangerous Dog Unit. These changes, either incorporated into the existing General Order or into a new superseding General Order, to be presented to the Police Commission for approval no later than April 1, 2019.	Police Department	Will be implemented	<p>The General Order is being revised to meet today's and future standards for the members of the San Francisco Police Department in handling dog bite reports, dog barking complaints, and dog related incidents such as encountering vicious and dangerous dogs. The function and duties of the Vicious and Dangerous Dog Unit will also be addressed. The San Francisco Police Department released Department Bulletin 18-123 to cover the needed changes to further protect public safety until the new San Francisco Police Department General Order is finalized.</p> <p>The San Francisco Police Department will work with Animal Care and Control and members of the Commission of Animal Welfare to develop the best General Order possible. The presentation and review schedule of SFPD DGOs to the Police Commission is set by that body; currently this DGO is scheduled for review in 2022. SFPD will not meet the CGJ deadline of April 2019.</p>	Will Be Implemented in the Future	SFPD was unable to implement by the Civil Grand Jury's deadline of April 1, 2019. The presentation and review schedule of SFPD DGOs to the Police Commission is set by that body; currently this DGO is scheduled for review in 2022. However, the department will consider the Civil Grand Jury's recommended revisions at the time of DGO update.	Will Be Implemented in the Future	The Department did not update DGO 6.07 or present to the Police Commission for approval on or before April 1, 2019. In 2019 the Police Commission's adopted a DGO refresh schedule. According to this adopted schedule, DGO 6.07 is scheduled for review and revision in 2022. The Department will consider the Civil Grand Jury's recommended revisions at the time of the scheduled DGO update.
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R13	Recommends the City Administrator's Office and the San Francisco Chief of Police agree on a Memorandum of Understanding (MoU) specifying that San Francisco Police Department will continue to be in charge of the enumerated clerical and ministerial function for the Hearing Officers of the Vicious and Dangerous Dogs Hearings. This MoU to be completed by July 1, 2019.	City Administrator	Will not be implemented because it is not warranted or reasonable	The City Administrator's Office, Police Department, and Department of Public Health will establish policies, procedures, and agreements as needed to enumerate each department's responsibilities related to vicious and dangerous dogs.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R13	Recommends the City Administrator's Office and the San Francisco Chief of Police agree on a Memorandum of Understanding (MoU) specifying that San Francisco Police Department will continue to be in charge of the enumerated clerical and ministerial function for the Hearing Officers of the Vicious and Dangerous Dogs Hearings. This MoU to be completed by July 1, 2019.	Police Department	Will not be implemented because it is not warranted or reasonable	The City Administrator's Office, Police Department, and Department of Public Health will establish policies, procedures, and agreements as needed to enumerate each department's responsibilities related to vicious and dangerous dogs.	**		**	
2017-18	Our Lovable Pets: Dogs and Public Safety in San Francisco	R14	Recommends the San Francisco City Administrator instruct Hearing Officers for the Vicious and Dangerous Dogs Hearings that it is their responsibility, pursuant to SF Health Code sections 42.3(C)(i) and (ii), to find a dog either Vicious or Dangerous or not Vicious and Dangerous, and that holding such Decisions "in abeyance" is no longer an option. This instruction to be given no later than March 31, 2019.	City Administrator	Will not be implemented because it is not warranted or reasonable	Decision options available to hearing officers were reviewed and approved by the Office of the City Attorney. ACC will consult with the City Attorney's office to determine if revisions should be made.	**		**	

(1) "****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title [Publication Date]	Rec Number [for Finding Number]	Recommendation	Response Required	Original 2019 Response	Original 2019 Response Text <i>(provided by CGJ)</i>	2020 Response ⁽¹⁾	2020 Response Text
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	Mayor	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	Mayor	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R8 [for F5, F6, F11]	By no later than June 30, 2022, the Mayor and the Board of Supervisors should analyze whether to propose a separate bond for the development of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, with a target date of completing construction by no later than June 30, 2034.	Mayor	Will be implemented	The analysis will be performed as part of the City's 10-Year Capital Plan development process. The next full update to the Capital Plan will be submitted to the Mayor and Board not later than March 1, 2021, for approval no later than May 1, 2021.	Will Be Implemented in the Future	The analysis will be performed as part of the City's 10-Year Capital Plan development process. The next full update to the Capital Plan will be submitted to the Mayor and Board not later than March 1, 2021, for approval no later than May 1, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R4 [for F6-F7]	As interim measure, by no later than June 30, 2021, the City should purchase the 20 new PWSS hose tenders being requested by the SFFD, to replace and expand its currently inadequate inventory.	Mayor	Requires further analysis	The Fire Department has been allocated funding to purchase five units through funds from the FY19-20 City budget and an allocation from the State. The Department is currently working with the Office of Contract Administration to develop a multi-year term contract for hose tenders so in the case that additional funding is secured in future years, the Department will be able to reduce the amount of time for procurement of the apparatus. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget request and priority.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Fire Department was previously allocated funding to purchase a projected five units through a combination of funds from the FY19-20 City budget and an allocation from the State. However, given the City's economic realities as a result of the COVID pandemic, funding for two of these units was reduced from the Department's budget in order to help balance the City's budget deficit. The Department, working with the Office of Contract Administration, has a bid posted currently for the purchase of these units and is looking to develop a multi-year term contract for hose tenders in the case that additional funding is secured in future years. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget requests and priorities. Due to fiscal uncertainty, the City is unable to commit to purchasing 20 new PWSS hose tenders by June 2021.

⁽¹⁾ "***" Response not required: Recommendation has been fully implemented or abandoned.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	General Manager, San Francisco Public Utilities Commission	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	General Manager, San Francisco Public Utilities Commission	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	General Manager, San Francisco Public Utilities Commission	Will be implemented	SFPUC and SFFD will complete this study by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R7 [for F10]	The SFPUC should (a) continue its efforts to complete a more detailed analysis of emergency firefighting water needs (including above-the-median needs) by neighborhood, and not just by FRA, and (b) present a completed analysis to the Board of Supervisors by no later than June 30, 2021.	General Manager, San Francisco Public Utilities Commission	Will be implemented	SFPUC and SFFD will complete this analysis by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R9 [for F12]	By no later than December 31, 2020 the SFPUC, with the advice and subject to the approval of the SFFD, should (a) implement "best practices" for the maintenance of AWSS assets, and (b) redefine which AWSS valves in the system are "critical," and, therefore, require more attention and priority in the SFPUC's maintenance plans.	General Manager, San Francisco Public Utilities Commission	Has been implemented	(a) SFPUC implements "best practices" for the maintenance of AWSS assets in collaboration with SFFD, and consistent with the terms of the Memorandum of Understanding Regarding Operation and Maintenance of San Francisco Water Supply Systems Related to Fire Suppression (MOU), SFPUC will seek SFFD's written approval for "any modifications that could compromise" the system's function as a high pressure firefighting system (MOU, page 2). (b) The AWSS critical valves have been identified and will be exercised every year through the AWSS Critical Valve Exercise Program.	**	

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R10 [for F13]	By no later than June 30, 2020, the 2015 MOU between the SFPUC and the SFFD should be amended to include a detailed roadmap for annual emergency response exercises, including simulated disaster and earthquake drills involving the AWSS and the PWSS.	General Manager, San Francisco Public Utilities Commission	Will be implemented	SFFD and SFPUC will work together to amend the MOU by June 30, 2020.	Will Be Implemented in the Future	Due to shifting priorities of staff due to the COVID-19 Pandemic, the amendments to the MOU are delayed. SFPUC and SFFD are actively working on the amendments and expect to have them finalized by June 30, 2021. However, SFPUC and SFFD already agreed to a new and increased trainings and drills and are actively completing these activities.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	Chief, San Francisco Fire Department	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. Now that the ESER 2020 bond has passed, the City can begin to plan with greater specificity. As indicated in the 2019 response, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	Chief, San Francisco Fire Department	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R5 [for F4]	The SFFD should strategically locate the majority of the PWSS hose tenders in areas that at present only have low-pressure hydrants and/or cisterns.	Chief, San Francisco Fire Department	Will be implemented	The Department is currently finalizing specifications for these units, after which they will go out to bid through the City's procurement processes before construction. It is anticipated the Department will take receipt of these units in the second half of 2020/early 2021. These hose tenders are a heavy-duty apparatus designed to be able to be deployed and moved throughout the City depending on need, giving the Department needed operational flexibility in its response.	Recommendation Implemented	The Department currently has the hose tender specifications out to bid with the City's Office of Contract Administration, with proposals due in late November/early December 2020. These hose tenders are a heavy-duty apparatus designed to be able to be deployed and moved throughout the City depending on need, giving the Department needed operational flexibility in its response.

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R4 [for F6-F7]	As interim measure, by no later than June 30, 2021, the City should purchase the 20 new PWSS hose tenders being requested by the SFFD, to replace and expand its currently inadequate inventory.	Chief, San Francisco Fire Department	Requires further analysis	The Fire Department has been allocated funding to purchase five units through funds from the FY19-20 City budget and an allocation from the State. The Department is currently working with the Office of Contract Administration to develop a multi-year term contract for hose tenders so in the case that additional funding is secured in future years, the Department will be able to reduce the amount of time for procurement of the apparatus. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget request and priority.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Fire Department was previously allocated funding to purchase a projected five units through a combination of funds from the FY19-20 City budget and an allocation from the State. However, given the City's economic realities as a result of the COVID pandemic, funding for two of these units was reduced from the Department's budget in order to help balance the City's budget deficit. The Department, working with the Office of Contract Administration, has a bid posted currently for the purchase of these units and is looking to develop a multi-year term contract for hose tenders in the case that additional funding is secured in future years. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget requests and priorities.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	Chief, San Francisco Fire Department	Will be implemented	SFPUC and SFFD will complete this study by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R7 [for F10]	The SFPUC should (a) continue its efforts to complete a more detailed analysis of emergency firefighting water needs (including above-the-median needs) by neighborhood, and not just by FRA, and (b) present a completed analysis to the Board of Supervisors by no later than June 30, 2021.	Chief, San Francisco Fire Department	Will be implemented	SFPUC and SFFD will complete this analysis by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this analysis by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R10 [for F13]	By no later than June 30, 2020, the 2015 MOU between the SFPUC and the SFFD should be amended to include a detailed roadmap for annual emergency response exercises, including simulated disaster and earthquake drills involving the AWSS and the PWSS.	Chief, San Francisco Fire Department	Will be implemented	The Fire Department conducts weekly hose/hose tender drills that it rotates through companies throughout the City. The Fire Department will work with the SFPUC to have them in attendance and participate in these drills. SFFD will also commit to working with the PUC to enhance the scope and frequency of trainings in the future for improved collaboration. SFFD and SFPUC will work together to amend the MOU by June 30, 2020.	Will Be Implemented in the Future	Due to shifting priorities of staff due to the COVID-19 Pandemic, the amendments to the MOU are delayed. SFPUC and SFFD are actively working on the amendments and expect to have them finalized by June 30, 2021. However, SFPUC and SFFD already agreed to a new and increased trainings and drills and are actively completing these activities.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R9 [for F12]	By no later than December 31, 2020 the SFPUC, with the advice and subject to the approval of the SFFD, should (a) implement “best practices” for the maintenance of AWSS assets, and (b) redefine which AWSS valves in the system are “critical,” and, therefore, require more attention and priority in the SFPUC's maintenance plans.	Chief, San Francisco Fire Department	Has been implemented	(a) SFPUC implements “best practices” for the maintenance of AWSS assets in collaboration with SFFD, and consistent with the terms of the Memorandum of Understanding Regarding Operation and Maintenance of San Francisco Water Supply Systems Related to Fire Suppression (MOU), SFPUC will seek SFFD's written approval for “any modifications that could compromise” the system's function as a high pressure firefighting system (MOU, page 2). (b) The AWSS critical valves have been identified and will be exercised every year through the AWSS Critical Valve Exercise Program.	**	

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	City Administrator	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the FY 2023-2032 Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. Now that the ESER 2020 bond has passed, the City can begin to plan with greater specificity. As indicated in the 2019 response, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	City Administrator	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R8 [for F5, F6, F11]	By no later than June 30, 2022, the Mayor and the Board of Supervisors should analyze whether to propose a separate bond for the development of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, with a target date of completing construction by no later than June 30, 2034.	City Administrator	Will be implemented	The analysis will be performed as part of the City's 10-Year Capital Plan development process. The next full update to the Capital Plan will be submitted to the Mayor and Board not later than March 1, 2021, for approval no later than May 1, 2021.	Will Be Implemented in the Future	The analysis will be performed in response the detailed plan in Recommendation 1 and as a part of the City's 10-Year Capital Plan development process. Given that the study will be completed by December 31, 2021, the consideration of a stand-alone bond will not occur until the FY 2023-2032 Capital Plan update. This update that will be complete by will be submitted to the Mayor and Board no later than March 1, 2022, for approval no later than May 1, 2022.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	Chief Resilience Officer, Office of the City Administrator	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. Now that the ESER 2020 bond has passed, the City can begin to plan with greater specificity. As indicated in the 2019 response, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	Chief Resilience Officer, Office of the City Administrator	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R8 [for F5, F6, F11]	By no later than June 30, 2022, the Mayor and the Board of Supervisors should analyze whether to propose a separate bond for the development of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, with a target date of completing construction by no later than June 30, 2034.	Chief Resilience Officer, Office of the City Administrator	Will be implemented	The analysis will be performed as part of the City's 10-Year Capital Plan development process. The next full update to the Capital Plan will be submitted to the Mayor and Board not later than March 1, 2021, for approval no later than May 1, 2021.	Will Be Implemented in the Future	The analysis will be performed in response the detailed plan in Recommendation 1 and as a part of the City's 10-Year Capital Plan development process. Given that the study will be completed by December 31, 2021, the consideration of a stand-alone bond will not occur until the FY 2023-2032 Capital Plan update. This update that will be complete by will be submitted to the Mayor and Board no later than March 1, 2022, for approval no later than May 1, 2022.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	Director, San Francisco Department of the Environment	Will be implemented	SFPUC and SFFD will complete this study by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R3 [for F1-F6]	The Board of Supervisors should direct the Budget and Legislative Analyst to study through an equity lens and issue a report to the Board regarding (a) which areas of the City do not have sufficient water supplies for the anticipated demand for water to fight fires following a major earthquake similar in magnitude to the 1906 earthquake, and (b) options to address the issue in both the short term and the long term. The Board should issue its request by no later than December 31, 2019, and the Budget and Legislative Analyst should complete its report by no later than December 31, 2020.	Budget and Legislative Analyst Office, Board of Supervisors	Will be implemented	Has not been implemented but will be implemented in the future, and Supervisor Gordon Mar will issue a request for a Budget and Legislative Analyst report no later than December 31, 2019, and will direct the Budget and Legislative Analyst to issue the completed report no later than December 31, 2020.	Recommendation Implemented	Has been implemented. The Board of Supervisors requested that the BLA report on this issue through Resolution No. 484-19, approved on November 27, 2019. The GAO committee may meet on December 3, 2020, and update its response to this recommendation.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented no later than December 31, 2021, and urges the Mayor, the SFPUC, the SFFD, and Office of Resilience and Capital Planning to jointly present a detailed plan to the Board of Supervisors by no later than December 31, 2021.	Recommendation Implemented	The SFPUC, SFFD and ORCP jointly presented a report on July 16, 2020. The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented by December 31, 2021, and urges the Departments to include in its detailed plan a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one by no later than June 30, 2034.	Will Be Implemented in the Future	The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R3 [for F1-F6]	The Board of Supervisors should direct the Budget and Legislative Analyst to study through an equity lens and issue a report to the Board regarding (a) which areas of the City do not have sufficient water supplies for the anticipated demand for water to fight fires following a major earthquake similar in magnitude to the 1906 earthquake, and (b) options to address the issue in both the short term and the long term. The Board should issue its request by no later than December 31, 2019, and the Budget and Legislative Analyst should complete its report by no later than December 31, 2020.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented in the future, and Supervisor Gordon Mar will issue a request for a Budget and Legislative Analyst report no later than December 31, 2019, and will direct the Budget and Legislative Analyst to issue the completed report no later than December 31, 2020.	Recommendation Implemented	Has been implemented. The Board of Supervisors requested that the BLA report on this issue through Resolution No. 484-19, approved on November 27, 2019. The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R8 [for F5, F6, F11]	By no later than June 30, 2022, the Mayor and the Board of Supervisors should analyze whether to propose a separate bond for the development of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, with a target date of completing construction by no later than June 30, 2034.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented in the future, and will analyze by June 30, 2022, in coordination with the Mayor, whether to propose a separate bond for the development of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, with a target date of completing construction by no later than June 30, 2034.	Will Be Implemented in the Future	The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R4 [for F6-F7]	As interim measure, by no later than June 30, 2021, the City should purchase the 20 new PWSS hose tenders being requested by the SFFD, to replace and expand its currently inadequate inventory.	Board of Supervisors	Will not be implemented	Will not be implemented because while funding for five hose tenders was allocated for FY2019-2020 though both local and state-level actions, implementation of the recommendation in its entirety will depend on the appropriation actions of a future Mayor and Board of Supervisors.	**	

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented in the future, and urges the completion of a study for adding a salt-water pump stations to be presented to the Board of Supervisors by no later than June 30, 2021.	Will Be Implemented in the Future	The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R7 [for F10]	The SFPUC should (a) continue its efforts to complete a more detailed analysis of emergency firefighting water needs (including above-the-median needs) by neighborhood, and not just by FRA, and (b) present a completed analysis to the Board of Supervisors by no later than June 30, 2021.	Board of Supervisors	Will be implemented	Has not been implemented but will be implemented in the future, and urges that a completed analysis be presented to the Board of Supervisors by no later than June 30, 2021.	Will Be Implemented in the Future	The GAO committee may meet on December 3, 2020, and update its response to this recommendation.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	President, San Francisco Public Utilities Commission	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan's submission to enable holistic planning across San Francisco's resilience challenges. Updates available on this timeline would be included. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don't currently have one, i.e., by no later than June 30, 2034.	President, San Francisco Public Utilities Commission	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco's public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco's resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City's longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	President, San Francisco Public Utilities Commission	Will be implemented	SFPUC and SFFD will complete this study by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R7 [for F10]	The SFPUC should (a) continue its efforts to complete a more detailed analysis of emergency firefighting water needs (including above-the-median needs) by neighborhood, and not just by FRA, and (b) present a completed analysis to the Board of Supervisors by no later than June 30, 2021.	President, San Francisco Public Utilities Commission	Will be implemented	SFPUC and SFFD will complete this analysis by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this study by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R9 [for F12]	By no later than December 31, 2020 the SFPUC, with the advice and subject to the approval of the SFFD, should (a) implement “best practices” for the maintenance of AWSS assets, and (b) redefine which AWSS valves in the system are “critical,” and, therefore, require more attention and priority in the SFPUC’s maintenance plans.	President, San Francisco Public Utilities Commission	Has been implemented	(a) SFPUC implements “best practices” for the maintenance of AWSS assets in collaboration with SFFD, and consistent with the terms of the Memorandum of Understanding Regarding Operation and Maintenance of San Francisco Water Supply Systems Related to Fire Suppression (MOU), SFPUC will seek SFFD’s written approval for “any modifications that could compromise” the system’s function as a high pressure firefighting system (MOU, page 2). (b) The AWSS critical valves have been identified and will be exercised every year through the AWSS Critical Valve Exercise Program.	**	
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R10 [for F13]	By no later than June 30, 2020, the 2015 MOU between the SFPUC and the SFFD should be amended to include a detailed roadmap for annual emergency response exercises, including simulated disaster and earthquake drills involving the AWSS and the PWSS.	President, San Francisco Public Utilities Commission	Will be implemented	SFFD and SFPUC will work together to amend the MOU by June 30, 2020.	Will Be Implemented in the Future	Due to shifting priorities of staff due to the COVID-19 Pandemic, the amendments to the MOU are delayed. SFPUC and SFFD are actively working on the amendments and expect to have them finalized by June 30, 2021. However, SFPUC and SFFD already agreed to a new and increased trainings and drills and are actively completing these activities.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R1 [for F1-F6]	By no later than December 31, 2020, the Mayor, the SFPUC, the SFFD, and the Office of Resilience and Capital Planning should jointly present to the Board of Supervisors a detailed plan to ensure the City is well prepared to fight fires in all parts of San Francisco in the event of a 1906-magnitude (7.8) earthquake.	President, San Francisco Fire Commission	Will be implemented	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan’s submission to enable holistic planning across San Francisco’s resilience challenges. Updates available on this timeline would be included. The City cannot discuss the project and timeline until the ESER 2020 plan passes. For this reason, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.	Will Be Implemented in the Future	Ensuring that San Francisco has the infrastructure and resources to be well prepared to fight fires in all parts of San Francisco is something that will be a focus of the next 10-Year Capital Plan. Per Administrative Code 3.20, that Plan must be submitted to the Mayor and Board no later than March 1 of each odd-numbered year for approval no later than May 1. The requested presentation would be delivered as part of that Plan’s submission to enable holistic planning across San Francisco’s resilience challenges. Updates available on this timeline would be included. Now that the ESER 2020 bond has passed, the City can begin to plan with greater specificity. As indicated in the 2019 response, the City will sync this recommendation with the Capital Plan, and push back the timeline to December 31, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R2 [for F1-F6]	The plan discussed in Recommendation R1 should include a detailed proposal, including financing sources, for the installation within 15 years of a high-pressure, multi-sourced, seismically safe emergency water system for those parts of the City that don’t currently have one, i.e., by no later than June 30, 2034.	President, San Francisco Fire Commission	Requires further analysis	The commitment of sources for specific uses on specific timelines for San Francisco’s public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco’s resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City’s longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.	Requires Further Analysis	The commitment of sources for specific uses on specific timelines for San Francisco’s public infrastructure is the work of the 10-Year Capital Plan. The plan discussed in Recommendation 1 will be acknowledged in the Capital Plan, and based on analysis, will be done on the capital plan timeline. The capital planning process gathers, documents, and balances planned funding for needs across the public infrastructure portfolio and across San Francisco’s resilience challenges. The Capital Plan has longstanding funding principles to guide the prioritization of public infrastructure investments. These investments are tiered: (1) address legal and/or regulatory mandates; (2) ensure public safety and enhance resilience; (3) preserve assets and promote sustainability; (4) advance planned and programmatic needs; and (5) promote economic development. In the next 10-Year Capital Plan and those that follow, the City will continue to analyze priority projects and programs and identify sources to advance those priorities. Committing to entirely funding a single program out of context and without regard for the trade-offs of that commitment would be out of step with the City’s longstanding and highly regarded capital planning process and likely create significant vulnerabilities elsewhere in the portfolio.

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2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R5 [for F4]	The SFFD should strategically locate the majority of the PWSS hose tenders in areas that at present only have low-pressure hydrants and/or cisterns.	President, San Francisco Fire Commission	Will be implemented	The Department is currently finalizing specifications for these units, after which they will go out to bid through the City's procurement processes before construction. It is anticipated the Department will take receipt of these units in the second half of 2020/early 2021. These hose tenders are a heavy-duty apparatus designed to be able to be deployed and moved throughout the City depending on need, giving the Department needed operational flexibility in its response.	Recommendation Implemented	The Department currently has the hose tender specifications out to bid with the City's Office of Contract Administration, with proposals due in late November/early December 2020. These hose tenders are a heavy-duty apparatus designed to be able to be deployed and moved throughout the City depending on need, giving the Department needed operational flexibility in its response.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R4 [for F6-F7]	As interim measure, by no later than June 30, 2021, the City should purchase the 20 new PWSS hose tenders being requested by the SFFD, to replace and expand its currently inadequate inventory.	President, San Francisco Fire Commission	Requires further analysis	The Fire Department has been allocated funding to purchase five units through funds from the FY19-20 City budget and an allocation from the State. The Department is currently working with the Office of Contract Administration to develop a multi-year term contract for hose tenders so in the case that additional funding is secured in future years, the Department will be able to reduce the amount of time for procurement of the apparatus. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget request and priority.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Fire Department was previously allocated funding to purchase a projected five units through a combination of funds from the FY19-20 City budget and an allocation from the State. However, given the City's economic realities as a result of the COVID pandemic, funding for two of these units was reduced from the Department's budget in order to help balance the City's budget deficit. The Department, working with the Office of Contract Administration, has a bid posted currently for the purchase of these units and is looking to develop a multi-year term contract for hose tenders in the case that additional funding is secured in future years. Each hose tender cost \$1 million each, and we need to weigh purchase of additional hose tenders to other budget requests and priorities.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R6 [for F8-F9]	The SFPUC, the SFFD and the SF Department of the Environment should study adding salt-water pump stations to improve the redundancy of water sources, especially on the west side. Findings and recommendations from this study should be presented to the Board of Supervisors by no later than June 30, 2021.	President, San Francisco Fire Commission	Will be implemented	SFPUC and SFFD will complete this study by June 30, 2021.	Will Be Implemented in the Future	SFPUC and SFFD will complete this analysis by June 30, 2021.
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R9 [for F12]	By no later than December 31, 2020 the SFPUC, with the advice and subject to the approval of the SFFD, should (a) implement "best practices" for the maintenance of AWSS assets, and (b) redefine which AWSS valves in the system are "critical," and, therefore, require more attention and priority in the SFPUC's maintenance plans.	President, San Francisco Fire Commission	Has been implemented	(a) SFPUC implements "best practices" for the maintenance of AWSS assets in collaboration with SFFD, and consistent with the terms of the Memorandum of Understanding Regarding Operation and Maintenance of San Francisco Water Supply Systems Related to Fire Suppression (MOU), SFPUC will seek SFFD's written approval for "any modifications that could compromise" the system's function as a high pressure firefighting system (MOU, page 2). (b) The AWSS critical valves have been identified and will be exercised every year through the AWSS Critical Valve Exercise Program.	**	
2018-19	Act Now Before It Is Too Late: Aggressively Expand and Enhance Our High-Pressure Emergency Firefighting Water System [July 17, 2019]	R10 [for F13]	By no later than June 30, 2020, the 2015 MOU between the SFPUC and the SFFD should be amended to include a detailed roadmap for annual emergency response exercises, including simulated disaster and earthquake drills involving the AWSS and the PWSS.	President, San Francisco Fire Commission	Will be implemented	The Fire Department conducts weekly hose/hose tender drills that it rotates through companies throughout the City. The Fire Department will work with the SFPUC to have them in attendance and participate in these drills. SFFD will also commit to working with the PUC to enhance the scope and frequency of trainings in the future for improved collaboration. SFFD and SFPUC will work together to amend the MOU by June 30, 2020.	Will Be Implemented in the Future	Due to shifting priorities of staff due to the COVID-19 Pandemic, the amendments to the MOU are delayed. SFPUC and SFFD are actively working on the amendments and expect to have them finalized by June 30, 2021. However, SFPUC and SFFD already agreed to a new and increased trainings and drills and are actively completing these activities.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R1	The Mayor and the Chief of Police should decide if rejoining the JTTF is in the best interest of the residents of our City and make this publicly known by February 3, 2020.	Mayor	Will be implemented	The decision to rejoin the JTTF would include not only the Mayor and Police Department, but also the Police Commission and the FBI. Given the extended timelines associated with policy development, public input, the potential creation of Working Groups and discussions with the FBI, the deadline associated with this recommendation is unreasonable. However, the department will explore rejoining the JTTF and if there is a decision to rejoin, the Mayor, SFPD and the Police Commission plan to take a thoughtful and thorough approach that considers the input of the SF community.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Department did not decide to rejoin JTTF on or before February 3, 2020. The department will explore rejoining the JTTF and if there is a decision to rejoin, the Mayor, SFPD and the Police Commission plan to take a thoughtful and thorough approach that considers the input of the SF community.

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2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R2	In the event that the Mayor and Chief of Police decide to re-join the JTTF, the Chief of Police should negotiate a revised MOU with the FBI and submit this to the PC for discussion and public comment at an open meeting. This should be done no later than July 1, 2020.	Mayor	Will be implemented	Given the extended timelines associated with policy development and policy approval within the police department, the deadline associated with this recommendation is unreasonable. However the department will explore the potential of negotiating an MOU with the FBI and will submit to the Police Commission for review when it is appropriate to do so.	Will Not Be Implemented: Not Warranted or Not Reasonable	As the Department has not rejoined JTTF, the MOU with the FBI was not renegotiated nor was it put in front of the Police Commission for discussion and public comment on or before July 1, 2020.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R1	The Mayor and the Chief of Police should decide if rejoining the JTTF is in the best interest of the residents of our City and make this publicly known by February 3, 2020.	Chief, San Francisco Police Department	Will be implemented	The decision to rejoin the JTTF would include not only the Mayor and Police Department, but also the Police Commission and the FBI. Given the extended timelines associated with policy development, public input, the potential creation of Working Groups and discussions with the FBI, the deadline associated with this recommendation is unreasonable. However, the department will explore rejoining the JTTF and if there is a decision to rejoin, the Mayor, SFPD and the Police Commission plan to take a thoughtful and thorough approach that considers the input of the SF community.	Will Not Be Implemented: Not Warranted or Not Reasonable	The Department did not decide to rejoin JTTF on or before February 3, 2020. The department will explore rejoining the JTTF and if there is a decision to rejoin, the Mayor, SFPD and the Police Commission plan to take a thoughtful and thorough approach that considers the input of the SF community.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R2	In the event that the Mayor and Chief of Police decide to re-join the JTTF, the Chief of Police should negotiate a revised MOU with the FBI and submit this to the PC for discussion and public comment at an open meeting. This should be done no later than July 1, 2020.	Chief, San Francisco Police Department	Will be implemented	Given the extended timelines associated with policy development and policy approval within the police department, the deadline associated with this recommendation is unreasonable. However the department will explore the potential of negotiating an MOU with the FBI and will submit to the Police Commission for review when it is appropriate to do so.	Will Not Be Implemented: Not Warranted or Not Reasonable	As the Department has not rejoined JTTF, the MOU with the FBI was not renegotiated nor was it put in front of the Police Commission for discussion and public comment on or before July 1, 2020.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4	The Chief of Police should instruct the WDU to expedite the revision process of DGO 8.10 immediately but no later than the first week of January 2020. The WDU in considering the revisions to DGO 8.10 should include a review of the R4a-f recommendations before submitting the revisions to the Chief of Police. The revised DGO should be forwarded to the PC for approval no later than July 1, 2020.	Chief, San Francisco Police Department	Will not be implemented because it is not warranted or reasonable	The Police Commission has previously approved the schedule for updating department DGOs based on DOJ Collaborative Reform. DGO 8.10 is already scheduled for review and updates to begin in 2020. This recommendation would change the Police Commission schedule and change the typical process for DGO drafting and revisions. Written Directives facilitates the concurrence process but is not solely responsible for revisions to any DGO. It is within the Police Commission's purview to create a working group to review and suggest content changes. Given the extended timelines associated with policy development, public input and policy approval within the police department, the deadline and process associated with this recommendation is unreasonable.	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-a	DGO 8.10 should be revised to eliminate the conflict that exists between the statement of principles only referencing the First Amendment rights guaranteed by the United States Constitution, but the term First Amendment Activity being defined as rights guaranteed by both the Constitution of the United States and the Constitution of the State of California. It is recommended that the statement of principal incorporate wording to be reflective of the protections provided to First Amendment activities by both the state and federal constitutions.	Chief, San Francisco Police Department	Will be implemented	Given the extended timelines associated with policy development within SFPD, the deadline associated with R4 and its sub-recommendations is unreasonable. The City Attorney's Office also indicated that there is a need to revise this section. The department agrees to review this recommendation during the DGO 8.10 update scheduled to begin in 2020.	Will Be Implemented in the Future	DGO 8.10 will be reviewed by a Police Commission working group in 2021. The Department will provide this recommendation to the Executive Sponsor of the working group. The implementation of this recommendation will be determined by the working group, the Department concurrence process and ultimately through a public vote at a future Commission Meeting.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-b	General Order 8.10 should be revised to correct the error in referencing "Article 3" of the Constitution of California within the definition section to Article I, Section 3.	Chief, San Francisco Police Department	Will be implemented	Given the extended timelines associated with policy development within SFPD, the deadline associated with R4 and its sub-recommendations is unreasonable. The City Attorney's Office also indicated that there is a need to revise this section. The department agrees to review this recommendation during the DGO 8.10 update scheduled to begin in 2020.	Will Be Implemented in the Future	DGO 8.10 will be reviewed and updated by a Police Commission working group in 2021. The Department will provide this recommendation to the Executive Sponsor of the working group. The implementation of this recommendation will be determined by the working group, the Department concurrence process and ultimately through a public vote at a future Commission Meeting.

⁽¹⁾ "***" Response not required: Recommendation has been fully implemented or abandoned.

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2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-c	General Order 8.10 should be revised to define the term “Criminal Investigation”. The order should clearly define what is and what is not a criminal investigation.	Chief, San Francisco Police Department	Will not be implemented because it is not warranted or reasonable	<p>Given the extended timelines associated with policy development, the department cannot agree to forward an updated DGO 8.10 to the Police Commission for approval by July 3, 2020.</p> <p>The department agrees to review this recommendation during the DGO 8.10 update which is scheduled to begin in 2020. However, unlike the other R4 recommendations, this cannot be implemented unilaterally. The inclusion or acceptance of any revised language is dependent on internal review, DPA review, public input/working group input, city attorney’s office review and Police Commission approval and adoption.</p>	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-d	General Order 8.10 should be updated to incorporate changes that have occurred since 2008. Obsolete agency names and titles should be corrected. All references to the OCC should be changed to DPA and the Director of OCC should be corrected to the Executive Director of DPA.	Chief, San Francisco Police Department	Will be implemented	<p>Given the extended timelines associated with policy development, the department cannot agree to forward an updated DGO 8.10 to the Police Commission by July 3, 2020.</p> <p>The department will recommend updating all references to OCC by using the current department name and terminology.</p>	Will Be Implemented in the Future	DGO 8.10 will be reviewed and updated by a Police Commission working group in 2021. The Department will provide this recommendation to the Executive Sponsor of the working group. The implementation of this recommendation will be determined by the working group, the Department concurrence process and ultimately through a public vote at a future Commission Meeting.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-e	The use of ‘department” should be specific to which one it is referencing (SFPD or DPA).	Chief, San Francisco Police Department	Will be implemented	<p>Given the extended timelines associated with policy development, the department cannot agree to forward an updated DGO 8.10 to the Police Commission by July 3, 2020.</p> <p>SFPD agrees that this update can be addressed by introducing the abbreviation in long and short form by revising Section IA of DGO 8.10 to: "It is the policy of the San Francisco Police Department ("the Department")..."</p>	Will Be Implemented in the Future	DGO 8.10 will be reviewed and updated by a Police Commission working group in 2021. The Department will provide this recommendation to the Executive Sponsor of the working group. The implementation of this recommendation will be determined by the working group, the Department concurrence process and ultimately through a public vote at a future Commission Meeting.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-f	DGO 8.10 should contain only material that is necessary and pertinent to the functions of SFPD. All material that is unrelated to the SFPD should be removed from DGO 8.10.	Chief, San Francisco Police Department	Will not be implemented because it is not warranted or reasonable	<p>Given the extended timelines associated with policy development, the department cannot agree to forward an updated DGO 8.10 to the Police Commission by July 3, 2020.</p> <p>The department agrees that each SFPD DGO should only contain directives that are necessary and pertinent to the functions of SFPD and its own members. However, unlike the other R4 recommendations, this cannot be implemented unilaterally. Removing material that may be unrelated to SFPD member’s duties and responsibilities would require an action on the part of the Police Commission.</p>	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R2	In the event that the Mayor and Chief of Police decide to re-join the JTTF, the Chief of Police should negotiate a revised MOU with the FBI and submit this to the PC for discussion and public comment at an open meeting. This should be done no later than July 1, 2020.	President, San Francisco Police Commission		I will not seek to implement this Recommendation. Any revision to the MOU between the SFPD and the FBI should involve a working group composed of interested stakeholders, as was the case in 2016-2017. The SFPD Chief and FBI cannot merely negotiate a new agreement. The issues are serious, the public interest high, and the process arduous. Any revision of the expired MOU will take longer than the proposed July 2020 deadline allows.	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R3	The President of the PC should designate a commissioner as a point of contact for all JTTF interested parties. This appointment should be completed by April 3, 2020.	President, San Francisco Police Commission	Has been implemented	Recommendation has been implemented. The current President of the Commission is the designated point person for JTTF matters.	**	

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2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4	The Chief of Police should instruct the WDU to expedite the revision process of DGO 8.10 immediately but no later than the first week of January 2020. The WDU in considering the revisions to DGO 8.10 should include a review of the R4a-f recommendations before submitting the revisions to the Chief of Police. The revised DGO should be forwarded to the PC for approval no later than July 1, 2020.	President, San Francisco Police Commission		I will not seek to implement this Recommendation. The procedure outlined by the Civil Grand Jury is incorrect. Written Directives is not tasked with rewriting DGO 8.10. A working group composed of interested stakeholders must participate in any revision process relative to this DGO, as the issues are significant and divergent viewpoints and ideas enhance any effort to recreate an MOU between the SFPD and FBI. The timeframe offered by the Civil Grand Jury for completing any revision effort is unrealistically aggressive. The Police Commission is developing a five-year schedule for reviewing and revising all SFPD's General Orders including DGO 8.10. That DGO is slated for review in 2020.	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-a	DGO 8.10 should be revised to eliminate the conflict that exists between the statement of principles only referencing the First Amendment rights guaranteed by the United States Constitution, but the term First Amendment Activity being defined as rights guaranteed by both the Constitution of the United States and the Constitution of the State of California. It is recommended that the statement of principal incorporate wording to be reflective of the protections provided to First Amendment activities by both the state and federal constitutions.	President, San Francisco Police Commission		I will seek to implement this Recommendation so that the preamble of DGO 8.10 is consistent with the body of that document, which references the California Constitution as well as the U.S. Constitution. Changes to DGO 8.10 will be made in accordance with the Police Commission's schedule for reviewing DGOs.	Will Be Implemented in the Future	I will seek to implement this Recommendation so that the preamble of DGO 8.10 is consistent with the body of that document, which references the California Constitution as well as the U.S. Constitution. Revisions to DGO 8.10 are scheduled to begin in 2021.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-b	General Order 8.10 should be revised to correct the error in referencing "Article 3" of the Constitution of California within the definition section to Article I, Section 3.	President, San Francisco Police Commission		I will seek to implement this Recommendation. Changes to DGO 8.10 will be made in accordance with the Police Commission's schedule for reviewing DGOs.	Will Be Implemented in the Future	I will seek to implement this Recommendation. Revisions to DGO 8.10 are scheduled to begin in 2021.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-c	General Order 8.10 should be revised to define the term "Criminal Investigation". The order should clearly define what is and what is not a criminal investigation.	President, San Francisco Police Commission		I will not seek to implement this Recommendation. The term "criminal investigation" is understood by the law enforcement community and civilians alike. It is clear from DGO 8.10 that SFPD officers can participate in investigations of criminal activity where reasonable suspicion exists.	**	
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-d	General Order 8.10 should be updated to incorporate changes that have occurred since 2008. Obsolete agency names and titles should be corrected. All references to the OCC should be changed to DPA and the Director of OCC should be corrected to the Executive Director of DPA.	President, San Francisco Police Commission		I will seek to implement this Recommendation in accordance with the Police Commission's schedule of review for DGOs.	Will Be Implemented in the Future	I will seek to implement this Recommendation. Revisions to DGO 8.10 are scheduled to begin in 2021.
2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-e	The use of 'department" should be specific to which one it is referencing (SFPD or DPA).	President, San Francisco Police Commission		I will seek to implement this Recommendation in accordance with the Police Commission's schedule of review for DGOs.	Will Be Implemented in the Future	I will seek to implement this Recommendation. Revisions to DGO 8.10 are scheduled to begin in 2021.

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2018-19	Joint Terrorism Task Force: Balancing Public Safety with Civil Rights [July 17, 2019]	R4-f	DGO 8.10 should contain only material that is necessary and pertinent to the functions of SFPD. All material that is unrelated to the SFPD should be removed from DGO 8.10.	President, San Francisco Police Commission		I will not seek to implement this Recommendation. DGO 8.10 contains references to matters inextricably intertwined with the rules and procedures for criminal investigations implicating first amendment activities. Whether the references are to the Police Commission's authority to review compliance with the guidelines, access to information by civilians, DPA audits, or the collection and maintenance of records related to covered investigations, the provisions of DGO 8.10 are tied directly to the guidelines governing the duties of SFPD officers. SFPD members need to understand the related matters addressed in the DGO as they are unique to this General Order.	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R1	SFMTA in coordination with Vision Zero SF should design a public safety campaign regarding e-scooter use, laws, safety and helmet use. This campaign should include TNC participation and utilize various means of outreach including ads on MUNI trains, buses, shelters, social media, and TNC apps no later than June 30, 2020.	Mayor	Has been implemented	The recommendation was implemented in October 2018. SFMTA conducted its own concurrent, updated safety awareness campaign, coinciding with the launch of the Pilot.	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R2	Signage, stencils, visual symbols illustrating e-scooters, and/or other messaging should be provided to remind mobility device riders that these lanes are available for them to use. Further, additional visual symbols should be added on sidewalks and High-Injury Networks to discourage sidewalk use by e-scooters. The visual design(s) should be developed and implemented by SFMTA no later than June 30, 2020.	Mayor	Requires further analysis	While scooters are permitted to use bicycle lanes, the lanes themselves are legislated as "bicycle lanes." SFMTA adheres to the California Manual on Uniform Traffic Control Devices (CA MUTCD), which provides for uniform standards and specifications for all official traffic control devices in California and governs signs and striping for all public roads in the state. CA MUTCD Section 3D.01 C. defines lane-use markings for bicycle lanes as follows: 1. "Bicycle lane—the preferential lane-use marking for a bicycle lane shall consist of a bicycle symbol or the word marking BIKE LANE (see Chapter 9C and Figures 9C-1 and 9C-3 through 9C-6)." 2. No additional lane-use markings—including scooter markings—are permitted in bicycle lanes at this time, per the CA MUTCD. 3. The CA MUTCD does not currently have signs or stencils for scooters; therefore, the recommended signs and stencils would not be allowed on public roads in San Francisco. Additionally, given that the City has approximately 160 miles of bicycle lanes, adding stencils and signage to all bicycle lanes would be cost prohibitive. SFMTA will investigate the feasibility of adding visual symbols on sidewalks and High-Injury Networks to discourage sidewalk use by e-scooters.	Will Not Be Implemented: Not Warranted or Not Reasonable	In 2019, SFMTA staff committed to investigating the feasibility of adding visual symbols on sidewalks and High-Injury Network streets to discourage sidewalk use by e-scooters. Upon investigating cost and feasibility, and considering alternatives, staff do not believe this would be an effective strategy for changing user behavior, nor do staff see it as the most cost-effective means to address the concerns raised by the Civil Grand Jury report.
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R3	SFPD Traffic Company should implement one or more "Focus on Five" enforcement campaigns that target moving violations by motor vehicles as well as bicycles and powered mobility devices in all traffic lanes, with documented results no later than June 30, 2020.	Mayor	Has been implemented	SFPD Traffic Company has already implemented "Focus on the Five" enforcement campaigns targeting motor vehicles. At the end of June 2019, the Traffic Company formed a team of four motorcycle units called the Vision Zero Enforcement Task Force. Since its inception, this specialized team has written over 400 citations, 99% of which were for Focus on the Five violations.	**	

⁽¹⁾ "***" Response not required: Recommendation has been fully implemented or abandoned.

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2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R4	ZSFG, SFDPH, SFPD, and TNCs should collectively improve injury data reporting to better support root cause analyses. SFMTA and the SFDPH should develop and oversee the revised data collection efforts and prepare a data acquisition plan for review by the above referenced organizations no later than June 30, 2020.	Mayor	Will be implemented	SFDPH, SFMTA, and ZSFG will coordinate to develop a data acquisition plan to improve data collection on factors associated with injury not currently captured in injury data sources, including e-scooter user education and infrastructure factors, by June 30, 2020. The plan will include data sharing with SFPD, as permissible, to inform safety efforts.	Recommendation Implemented	SFDPH has been instrumental in advancing medical (ICD-10-CM) codes to capture e-scooter associated injury nationally, implemented October 1, 2020. These codes facilitate consistent identification of e-scooter related injury at ZSFG and other hospitals and will enable both improved tracking of the overall burden of e-scooter injury as well as comparison of its prevalence across jurisdictions. Simultaneously, SFMTA's powered scooter permit program requires regular disclosure of user-reported injury crashes by permittees, as well as safety education and signage on devices. Finally, SFPD's established collision reporting process includes e-scooter as a specific vehicle type as well as detailed crash characteristics, including infrastructure factors associated with crashes. Together, these interdisciplinary data sources form a robust data collection framework to understand e-scooter related injury in San Francisco.
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R5	SFMTA, City Attorney, and TNCs should review and if necessary modify the City-Permittee agreement, the TNC-User agreement, and any other related agreements to assure that responsibility for risk management is allocated to the party/parties best able to manage such risks. This review and potential modification of terms across all agreements should be initiated prior to the end of the existing Pilot. Any necessary revisions should be incorporated and implemented in all agreements for the replacement program to follow at the conclusion of the Pilot.	Mayor	Has been implemented	The City Attorney's Office has reviewed, in consultation with SFMTA, the City permits, the agreements between the Powered Scooter Share Operators and their users, and the Skip Charger Agreement referenced in the report before the end of the existing Pilot Program. The City Attorney's Office has specifically reviewed, in consultation with SFMTA, whether to modify the permit terms to fill any potential gap in responsibility between the Powered Scooter Share Operators and their independent contractors. At the end of July 2019, SFMTA issued a new permit application for the replacement permit program, and SFMTA anticipates issuing the next round of permits with a term to commence after the Pilot Program concludes in mid-October 2019. The permit application contains anticipated terms and conditions for the new program, and includes the following new clause in the permit terms to address any potential gap in responsibility between permittee and its independent contractors for obligations under the permit: Permittee may subcontract or delegate portions of its obligations only upon prior written approval of SFMTA. Permittee is responsible for, and must supervise, its personnel and all subcontractors, including independent contractors, who perform obligations under the permit. Any agreement made in violation of this provision shall be null and void. Also, SFMTA added a provision requiring that permittees "educate and train" any independent contractors who perform any part of the permittee's maintenance, cleaning, staffing, and repair plan. Recommendation #5 has not been implemented as to modifying the City permits to allocate risk between the Powered Scooter Share Operators and users to the party best able to manage such risks. The City Risk Manager recommended that it is not advisable for the City to insert itself into the risk allocation between the Powered Scooter Share Operators and their customers because the City could face unwarranted risk exposure for assessments that it does not have the authority to manage. Based on that recommendation, SFMTA did not modify the permits to allocate risk between the operators and users.	**	

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title [Publication Date]	Rec Number [for Finding Number]	Recommendation	Response Required	Original 2019 Response	Original 2019 Response Text <i>(provided by CGJ)</i>	2020 Response ⁽¹⁾	2020 Response Text
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R5	SFMTA, City Attorney, and TNCs should review and if necessary modify the City-Permittee agreement, the TNC-User agreement, and any other related agreements to assure that responsibility for risk management is allocated to the party/parties best able to manage such risks. This review and potential modification of terms across all agreements should be initiated prior to the end of the existing Pilot. Any necessary revisions should be incorporated and implemented in all agreements for the replacement program to follow at the conclusion of the Pilot.	City Attorney		<p>Recommendation #5 has been implemented in part. In consultation with the SFMTA, the City Attorney's Office has reviewed the City permits, the agreements between the Powered Scooter Share Operators¹ and their users, and the Skip Charger Agreement referenced in the report before the end of the existing Pilot Program.</p> <p>In consultation with the SFMTA, the City Attorney's Office has specifically reviewed whether to modify the permit terms to fill any potential gap in responsibility as between the Powered Scooter Share Operators and their independent contractors. At the end of July 2019, SFMTA issued a new permit application for the replacement permit program, and the SFMTA informs us that it anticipates issuing the next round of permits with a term to commence after the Pilot Program concludes in mid-October 2019. The permit application contains anticipated terms and conditions for the new program, and includes the following new clause in the permit terms to address any potential gap in responsibility between permittee and its independent contractors for obligations under the permit: <i>Permittee may subcontract or delegate portions of its obligations only upon prior written approval of SFMTA. Permittee is responsible for, and must supervise, its personnel and all subcontractors, including independent contractors, who perform obligations under the permit. Any agreement made in violation of this provision shall be null and void.</i></p>	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R5	SFMTA, City Attorney, and TNCs should review and if necessary modify the City-Permittee agreement, the TNC-User agreement, and any other related agreements to assure that responsibility for risk management is allocated to the party/parties best able to manage such risks. This review and potential modification of terms across all agreements should be initiated prior to the end of the existing Pilot. Any necessary revisions should be incorporated and implemented in all agreements for the replacement program to follow at the conclusion of the Pilot.	City Attorney		<p>Also, SFMTA added a provision requiring that permittees "educate and train" any independent contractors who perform any part of the permittee's maintenance, cleaning, staffing, and repair plan.</p> <p>Recommendation #5 has not been implemented as to modifying the City permits to allocate risk as between the Powered Scooter Share Operators and users to the party best able to manage such risks. The City Risk Manager recommended that it is not advisable for the City to insert itself into the risk allocation as between the Powered Scooter Share Operators and their customers because the City could face unwarranted risk exposure for assessments for which it does not have the authority to manage. Based on that recommendation, the SFMTA did not modify the permits to allocate risk between the operators and users.</p> <hr/> <p>¹ The Grand Jury Report refers to the Powered Scooter Share Operators as "Transportation Network Companies" or "TNCs." We do not use that term because, under State law, that term has a specific meaning and refers to "prearranged transportation services ... to connect passengers and drivers using a personal vehicle." (Cal. Pub. Util. Code § 5431.)</p>	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R3	SFPD Traffic Company should implement one or more "Focus on Five" enforcement campaigns that target moving violations by motor vehicles as well as bicycles and powered mobility devices in all traffic lanes, with documented results no later than June 30, 2020.	Chief, San Francisco Police Department	Has been implemented	SFPD Traffic Company has already implemented "Focus on the Five" enforcement campaigns targeting motor vehicles. At the end of June 2019, the Traffic Company formed a team of four motorcycle units called the Vision Zero Enforcement Task Force. Since its inception, this specialized team has written over 400 citations, 99% of which were for Focus on the Five violations.	**	

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

Status of the Recommendations
by the Civil Grand Jury
2018-19

CGJ Year	Report Title [Publication Date]	Rec Number [for Finding Number]	Recommendation	Response Required	Original 2019 Response	Original 2019 Response Text <i>(provided by CGJ)</i>	2020 Response ⁽¹⁾	2020 Response Text
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R4	ZSFG, SFDPH, SFPD, and TNCs should collectively improve injury data reporting to better support root cause analyses. SFMTA and the SFDPH should develop and oversee the revised data collection efforts and prepare a data acquisition plan for review by the above referenced organizations no later than June 30, 2020.	Chief, San Francisco Police Department	Will be implemented	SFDPH, SFMTA, and ZSFG will coordinate to develop a data acquisition plan to improve data collection on factors associated with injury not currently captured in injury data sources, including e-scooter user education and infrastructure factors, by June 30, 2020. The plan will include data sharing with SFPD, as permissible, to inform safety efforts.	Recommendation Implemented	SFDPH response: SFDPH has been instrumental in advancing medical (ICD-10-CM) codes to capture e-scooter associated injury nationally, implemented October 1, 2020. These codes facilitate consistent identification of e-scooter related injury at ZSFG and other hospitals and will enable both improved tracking of the overall burden of e-scooter injury as well as comparison of its prevalence across jurisdictions. Simultaneously, SFMTA's powered scooter permit program requires regular disclosure of user-reported injury crashes by permittees, as well as safety education and signage on devices. Finally, SFPD's established collision reporting process includes e-scooter as a specific vehicle type as well as detailed crash characteristics, including infrastructure factors associated with crashes. Together, these interdisciplinary data sources form a robust data collection framework to understand e-scooter related injury in San Francisco.
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R1	SFMTA in coordination with Vision Zero SF should design a public safety campaign regarding e-scooter use, laws, safety and helmet use. This campaign should include TNC participation and utilize various means of outreach including ads on MUNI trains, buses, shelters, social media, and TNC apps no later than June 30, 2020.	Director, San Francisco Municipal Transportation Agency	Has been implemented	The recommendation was implemented in October 2018. SFMTA conducted its own concurrent, updated safety awareness campaign, coinciding with the launch of the Pilot. Some details on this campaign are as follows: 1. Graphics demonstrate safe and unsafe behaviors while riding a scooter. 2. Developed "Dos and Don'ts" exterior and interior ads on MUNI buses and light rail vehicles, which ran city-wide for at least one month, beginning in October 2018. 3. Total impressions: 2,760,000 (metric measuring how many potential people saw the bus ad during the 4 week run). 4. Also developed printed collateral, printed 3,000 palm cards. 5. Distributed to Scoot and Skip, who then distributed them to users and the public. 6. SFMTA Taxi Enforcement staff also distributed them to the public while in the field issuing scooter citations. 7. Digital version distributed to Board of Supervisors and community partners (Lighthouse for the Blind, Independent Living Resource Center, Senior and Disability Action, DPW, Mayor's Office on Disability). 8. The scooter education campaign also ran on Vision Zero SF social media (Facebook and Twitter) and reached an additional 1,500 people.	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R2	Signage, stencils, visual symbols illustrating e-scooters, and/or other messaging should be provided to remind mobility device riders that these lanes are available for them to use. Further, additional visual symbols should be added on sidewalks and High-Injury Networks to discourage sidewalk use by e-scooters. The visual design(s) should be developed and implemented by SFMTA no later than June 30, 2020.	Director, San Francisco Municipal Transportation Agency	Requires further analysis	While scooters are permitted to use bicycle lanes, the lanes themselves are legislated as "bicycle lanes." SFMTA adheres to the California Manual on Uniform Traffic Control Devices (CA MUTCD), which provides for uniform standards and specifications for all official traffic control devices in California and governs signs and striping for all public roads in the state. CA MUTCD Section 3D.01 C. defines lane-use markings for bicycle lanes as follows: 1. "Bicycle lane—the preferential lane-use marking for a bicycle lane shall consist of a bicycle symbol or the word marking BIKE LANE (see Chapter 9C and Figures 9C-1 and 9C-3 through 9C-6)." 2. No additional lane-use markings—including scooter markings—are permitted in bicycle lanes at this time, per the CA MUTCD. 3. The CA MUTCD does not currently have signs or stencils for scooters; therefore, the recommended signs and stencils would not be allowed on public roads in San Francisco. Additionally, given that the City has approximately 160 miles of bicycle lanes, adding stencils and signage to all bicycle lanes would be cost prohibitive. SFMTA will investigate the feasibility of adding visual symbols on sidewalks and High-Injury Networks to discourage sidewalk use by e-scooters.	Will Not Be Implemented: Not Warranted or Not Reasonable	In 2019, SFMTA staff committed to investigating the feasibility of adding visual symbols on sidewalks and High-Injury Network streets to discourage sidewalk use by e-scooters. Upon investigating cost and feasibility, and considering alternatives, staff do not believe this would be an effective strategy for changing user behavior, nor do staff see it as the most cost-effective means to address the concerns raised by the Civil Grand Jury report.

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

CGJ Year	Report Title [Publication Date]	Rec Number [for Finding Number]	Recommendation	Response Required	Original 2019 Response	Original 2019 Response Text <i>(provided by CGJ)</i>	2020 Response ⁽¹⁾	2020 Response Text
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R4	ZSFG, SFDPH, SFPD, and TNCs should collectively improve injury data reporting to better support root cause analyses. SFMTA and the SFDPH should develop and oversee the revised data collection efforts and prepare a data acquisition plan for review by the above referenced organizations no later than June 30, 2020.	Director, San Francisco Municipal Transportation Agency	Will be implemented	SFDPH, SFMTA, and ZSFG will coordinate to develop a data acquisition plan to improve data collection on factors associated with injury not currently captured in injury data sources, including e-scooter user education and infrastructure factors, by June 30, 2020. The plan will include data sharing with SFPD, as permissible, to inform safety efforts.	Recommendation Implemented	SFDPH has been instrumental in advancing medical (ICD-10-CM) codes to capture e-scooter associated injury nationally, implemented October 1, 2020. These codes facilitate consistent identification of e-scooter related injury at ZSFG and other hospitals and will enable both improved tracking of the overall burden of e-scooter injury as well as comparison of its prevalence across jurisdictions. Simultaneously, SFMTA's powered scooter permit program requires regular disclosure of user-reported injury crashes by permittees, as well as safety education and signage on devices. Finally, SFPD's established collision reporting process includes e-scooter as a specific vehicle type as well as detailed crash characteristics, including infrastructure factors associated with crashes. Together, these interdisciplinary data sources form a robust data collection framework to understand e-scooter related injury in San Francisco.
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R5	SFMTA, City Attorney, and TNCs should review and if necessary modify the City-Permittee agreement, the TNC-User agreement, and any other related agreements to assure that responsibility for risk management is allocated to the party/parties best able to manage such risks. This review and potential modification of terms across all agreements should be initiated prior to the end of the existing Pilot. Any necessary revisions should be incorporated and implemented in all agreements for the replacement program to follow at the conclusion of the Pilot.	Director, San Francisco Municipal Transportation Agency	Has been implemented	<p>The City Attorney's Office has reviewed, in consultation with SFMTA, the City permits, the agreements between the Powered Scooter Share Operators and their users, and the Skip Charger Agreement referenced in the report before the end of the existing Pilot Program. The City Attorney's Office has specifically reviewed, in consultation with SFMTA, whether to modify the permit terms to fill any potential gap in responsibility between the Powered Scooter Share Operators and their independent contractors. At the end of July 2019, SFMTA issued a new permit application for the replacement permit program, and SFMTA anticipates issuing the next round of permits with a term to commence after the Pilot Program concludes in mid-October 2019. The permit application contains anticipated terms and conditions for the new program, and includes the following new clause in the permit terms to address any potential gap in responsibility between permittee and its independent contractors for obligations under the permit: Permittee may subcontract or delegate portions of its obligations only upon prior written approval of SFMTA. Permittee is responsible for, and must supervise, its personnel and all subcontractors, including independent contractors, who perform obligations under the permit. Any agreement made in violation of this provision shall be null and void. Also, SFMTA added a provision requiring that permittees "educate and train" any independent contractors who perform any part of the permittee's maintenance, cleaning, staffing, and repair plan.</p> <p>Recommendation #5 has not been implemented as to modifying the City permits to allocate risk between the Powered Scooter Share Operators and users to the party best able to manage such risks. The City Risk Manager recommended that it is not advisable for the City to insert itself into the risk allocation between the Powered Scooter Share Operators and their customers because the City could face unwarranted risk exposure for assessments that it does not have the authority to manage. Based on that recommendation, SFMTA did not modify the permits to allocate risk between the operators and users.</p>	**	
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R4	ZSFG, SFDPH, SFPD, and TNCs should collectively improve injury data reporting to better support root cause analyses. SFMTA and the SFDPH should develop and oversee the revised data collection efforts and prepare a data acquisition plan for review by the above referenced organizations no later than June 30, 2020.	Director, Department of Public Health	Will be implemented	SFDPH, SFMTA, and ZSFG will coordinate to develop a data acquisition plan to improve data collection on factors associated with injury not currently captured in injury data sources, including e-scooter user education and infrastructure factors, by June 30, 2020. The plan will include data sharing with SFPD, as permissible, to inform safety efforts.	Recommendation Implemented	SFDPH has been instrumental in advancing medical (ICD-10-CM) codes to capture e-scooter associated injury nationally, implemented October 1, 2020. These codes facilitate consistent identification of e-scooter related injury at ZSFG and other hospitals and will enable both improved tracking of the overall burden of e-scooter injury as well as comparison of its prevalence across jurisdictions. Simultaneously, SFMTA's powered scooter permit program requires regular disclosure of user-reported injury crashes by permittees, as well as safety education and signage on devices. Finally, SFPD's established collision reporting process includes e-scooter as a specific vehicle type as well as detailed crash characteristics, including infrastructure factors associated with crashes. Together, these interdisciplinary data sources form a robust data collection framework to understand e-scooter related injury in San Francisco.

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

Status of the Recommendations
by the Civil Grand Jury
2018-19

CGJ Year	Report Title [Publication Date]	Rec Number [for Finding Number]	Recommendation	Response Required	Original 2019 Response	Original 2019 Response Text <i>(provided by CGJ)</i>	2020 Response ⁽¹⁾	2020 Response Text
2018-19	Pedestrian Safety in the Era of Electric Mobility Devices [July 17, 2019]	R6	The Board of Supervisors should allow the Public Safety Advisory Committee to terminate on October 1, 2019 as designated in the San Francisco Municipal Code.	Board of Supervisors	Will not be implemented because it is not warranted or reasonable	In light of the Pedestrian Safety Advisory Committee's progress over the last year in addressing quorum issues, the ongoing declared state of emergency for pedestrian safety, and that the Pedestrian Safety Advisory Committee is the sole advisory body reporting to the Board on this crucial issue, the Board of Supervisors intends to extend the sunset date for the committee for an additional year, during which time the committee is advised to review and recommend changes in its structure to improve its efficacy going forward. The Board of Supervisors urges the Mayor to cause the implementation of the accepted findings and recommendations through his/her department heads and through the development of the annual budget.	**	

⁽¹⁾ "****" Response not required: Recommendation has been fully implemented or abandoned.

From: [Mchugh, Eileen \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Wong, Linda \(BOS\)](#); [Low, Jen \(BOS\)](#); [Fregosi, Ian \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [BOS-Operations](#); [BOS-IT](#); [PEARSON, ANNE \(CAT\)](#); [Kittler, Sophia \(MYR\)](#); [Lane, Rohan \(ADM\)](#); [Kremenak, Charles \(TIS\)](#); [Reiter, Rob \(ADM\)](#); [Loftus, Thomas \(TIS\)](#); [Chin, Jack \(TIS\)](#); [Sandler, Risa \(CON\)](#); [Campbell, Severin \(BUD\)](#); [Menard, Nicolas \(BUD\)](#)
Subject: FW: Memo: Special Budget & Finance Committee 12-16-20
Date: Thursday, December 10, 2020 4:38:00 PM
Attachments: [Yee Fewer - Presidential Memo - Special BF Meeting.pdf](#)

Hello,

Please see the attached memo from President Yee and Chair Fewer scheduling a Special Budget and Finance Meeting on Wednesday, December 16, 2020, at 10:00 a.m.

Thank you,

Eileen McHugh
 Executive Assistant
 Board of Supervisors
 1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
 San Francisco, CA 94102-4689
 Phone: (415) 554-5184 | Fax: (415) 554-5163
eileen.e.mchugh@sfgov.org | www.sfbos.org

From: Wong, Linda (BOS) <linda.wong@sfgov.org>
Sent: Thursday, December 10, 2020 2:22 PM
To: Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Somera, Alisa (BOS) <alisa.somera@sfgov.org>
Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>
Subject: RE: Memo: Special Budget & Finance Committee 12-16-20

Hi Ian,

Confirming receipt of the memo from President Yee and Budget Chair Fewer calling for a special meeting of the Budget & Finance Committee on December 16, 2020 at 10:00 a.m.

Thank you for your email.

Regards,

Linda

From: Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>
Sent: Thursday, December 10, 2020 2:18 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Wong, Linda (BOS) <linda.wong@sfgov.org>;

Somera, Alisa (BOS) <alisa.somera@sfgov.org>

Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>;

Low, Jen (BOS) <jen.low@sfgov.org>

Subject: Memo: Special Budget & Finance Committee 12-16-20

Madam Clerk,

Please see the attached memo from President Yee and Budget Chair Fewer calling for a special meeting of the Budget & Finance Committee on December 16, 2020 at 10am. Please let me know if you need anything else from us.

Thanks,

Ian Fregosi 范義仁

Legislative Aide

Office of Supervisor Sandra Lee Fewer

1 Dr. Carlton B. Goodlett Place, Room 280

San Francisco, CA 94102

415-554-7412



**PRESIDENT NORMAN YEE
BUDGET CHAIR SANDRA LEE FEWER**

MEMORANDUM

DATE: December 10, 2020

TO: Angela Calvillo, Clerk of the Board of Supervisors

FROM: President Norman Yee and Budget Chair Sandra Lee Fewer

CC: Honorable Members of the Board of Supervisors
Legislative Aides
Administrative Aides
Anne Pearson, Office of the City Attorney
Ben Rosenfield, City Controller
Budget & Legislative Analyst's Office
Mayor's Office
City Departments

SUBJECT: Special Budget and Finance Committee Meeting – Wednesday, December 16, 2020

Dear Madam Clerk:

It has come to our attention that there are several time-sensitive budgetary items that need action prior to the new year, including the release of funds from the Budget & Finance Committee reserve.

Pursuant to Administrative Code 2.8, there will be a Special Budget & Finance Committee meeting scheduled on Wednesday, December 16, 2020 at 10:00 A.M. to hear these matters. We appreciate the Budget & Finance Committee Members and Department staff for being available to fulfill this official business.

Below are the items that will be heard at this Special Budget & Finance Committee meeting:

- **201361** – Hearing - Release of Reserved Funds - Office of Early Care and Education - Economic Recovery - \$42,000,000
- **200876** - Home Detention Electronic Monitoring Program Rules and Regulations and Program Administrator's Evidence of Financial Responsibility - FY2020-2021

- **200933** - Contract Amendment - Cross Country Staffing, Inc. - Registry Services
- Not to Exceed \$41,200,000
- **201260** - Fee and Tax Relief for Certain Businesses
- **201363** - Hearing - Release of Reserved Funds - Department of Public Health -
Implementation of Key Behavioral Health Initiatives - \$30,300,000
- **201378** - Hearing - Release of Reserved Funds - Department of Homelessness and
Supportive Housing - Implementation of Homelessness Recovery Plan -
\$64,200,000

Thank you,



Supervisor Norman Yee
President, Board of Supervisors



Supervisor Sandra Lee Fewer
Chair, Budget and Finance Committee

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Entertainment Commission Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco
Date: Wednesday, December 16, 2020 9:47:00 PM
Attachments: [Commission Letter FINAL December 15 2020 signed.pdf](#)

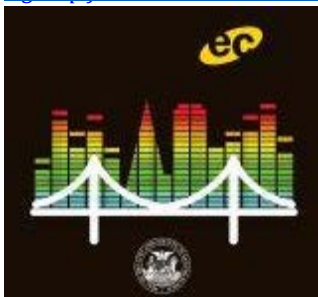
From: Weiland, Maggie (ADM) <maggie.weiland@sfgov.org>
Sent: Wednesday, December 16, 2020 11:27 AM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: BOS-Supervisors <bos-supervisors@sfgov.org>; BOS-Legislative Aides <bos-legislative_aides@sfgov.org>
Subject: RE: Entertainment Commission Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco

Please see revised letter attached to reflect the vote count from last night.

Best,
Maggie

Maggie Weiland

Executive Director
 San Francisco Entertainment Commission
 49 South Van Ness, Suite 1482
 San Francisco, CA 94103
 628-652-6037 (direct line) | 628-652-6030 (EC main line)
Maggie.Weiland@sfgov.org
[Facebook](#) | [Website](#)
[EC Blog](#) | [Instagram](#)
[Sign up for the Entertainment Commission e-mail list](#)



From: Weiland, Maggie (ADM)
Sent: Wednesday, December 16, 2020 10:29 AM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: BOS-Supervisors <bos-supervisors@sfgov.org>; BOS-Legislative Aides <bos-legislative_aides@sfgov.org>
Subject: Entertainment Commission Recommendations for the Economic Recovery of the

Entertainment and Nightlife Industry in San Francisco

Hi Angela,

At last night's Entertainment Commission meeting, Commissioners discussed and passed a letter of support urging the Mayor and Board of Supervisors to advocate for the economic recovery of the local nightlife and entertainment industry. The letter, attached to this e-mail, outlines a list of policy recommendations that draw from the ERTF Final Report and the SF Independent Venues Relief Package. The ERTF Final Report and SF Independent Venues Relief Package are also attached for reference. President Bleiman and I are happy to help support further conversations and implementation efforts moving forward to promote long-term prosperity of the industry.

Thank you,
Maggie

Maggie Weiland

Executive Director

San Francisco Entertainment Commission

49 South Van Ness, Suite 1482

San Francisco, CA 94103

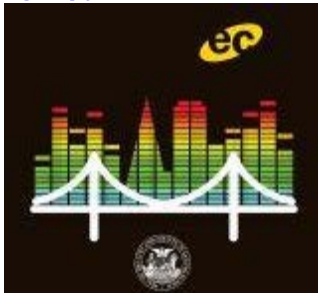
628-652-6037 (direct line) | 628-652-6030 (EC main line)

Maggie.Weiland@sfgov.org

[Facebook](#) | [Website](#)

[EC Blog](#) | [Instagram](#)

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Entertainment Commission

City and County of San Francisco



December 15, 2020

Honorable Mayor London N. Breed
Members of the Board of Supervisors

RE: Entertainment Commission Recommendations for the Economic Recovery of the
Entertainment and Nightlife Industry in San Francisco

Dear Honorable Mayor Breed and Members of the Board of Supervisors:

On November 17, 2020, December 1, 2020, and December 15, 2020, the San Francisco Entertainment Commission (the Commission) held meetings to discuss the recommendations of the Economic Recovery Task Force (ERTF) Final Report and a joint policy proposal from the SF Venue Coalition (SFVC) and the Independent Venue Alliance (IVA) to the local entertainment and nightlife industry.

The pandemic has had a devastating economic impact on San Francisco's nightlife sector. According to the California Employment Development Department, employment in San Francisco's arts, entertainment and recreation businesses has declined 30.4% since February 2020. Along with restaurants and hotels, the entertainment sector is experiencing one of the highest job loss rates in the City.

Based on the reopening frameworks announced to-date, we anticipate that entertainment venues and indoor bars will be among the last businesses to reopen, and capacity limitations will make many of these operations infeasible until there is a fully distributed vaccine or widespread immunity. As a result, nightlife and entertainment businesses are among those most in danger of permanent closure. Given the key role that entertainment and nightlife serve as local economic drivers – generating an estimated \$7 billion dollars in economic impact annually – this industry will be a critical part of our economic recovery, but only if it avoids complete collapse.

During the meetings, the Commission agreed to review and prioritize the interventions from these documents that directly address the economic recovery of the entertainment and nightlife industry.

Please find attached a set of recommendations that the Commission voted 5-0 with 2 absent, to send to you for your consideration relative to the urgent and long-term needs of the industry. In addition to the [ERTF Final Report](#), these recommendations draw upon key ideas in the "San Francisco Independent Venues Relief Package" proposal from SFVC and IVA, also attached. The Commission came to a consensus that these recommendations will stabilize and strengthen San Francisco's entertainment and nightlife businesses and workers. Finally, when industries are once again able to reopen for safer outdoor activities, the Commission will continue to support the safe



ENTERTAINMENT COMMISSION

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(628) 652-6030 Main

and equitable reopening of entertainment and nightlife businesses for outdoor activities to benefit the economic and cultural well-being of all residents across all neighborhoods.

The Commission directed myself and Commission President Ben Bleiman to share these recommendations with the Mayor and Board of Supervisors. We are happy to help support further conversations and implementation efforts moving forward to promote long-term prosperity of the industry.

Thank you for your consideration and for your steadfast leadership during these challenging and unprecedented times.

Sincerely,

Maggie Weiland
Executive Director
San Francisco Entertainment Commission

cc: Andres Power, Policy Director, Office of Mayor London N. Breed
Edward McCaffrey, Manager, State and Federal Affairs, Office of Mayor London N. Breed
Sophia Kittler, Liaison to the Board of Supervisors, Office of Mayor London N. Breed
Martha Cohen, Director, Special Events, Office of Mayor London N. Breed
Angela Calvillo, Clerk of the Board of Supervisors
Joaquin Torres, Director, Office of Economic and Workforce Development



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Entertainment Commission

City and County of San Francisco



TO: San Francisco Entertainment Commission
FROM: Maggie Weiland, Executive Director, San Francisco Entertainment Commission
DATE: December 15, 2020
RE: Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco

Dear Commissioners:

Our permitted venues, especially our live music venues and nightclubs, many of whom were already financially vulnerable pre-COVID, were among the first businesses required to close in response to the pandemic, and remain at the end of reopening frameworks announced to date. In May 2020, the Commission conducted an Entertainment and Nightlife Industry COVID-19 Impact Survey to better understand the financial and social impacts of the virus and help guide recovery strategies. Among the findings:

- Half of respondents were highly concerned that their business will need to close permanently, including many bars, live music venues, and nightclubs.
- About half of respondents reported losing 75-100% of their expected *business* and *individual* incomes in 2020.
- 4,306 total events have been cancelled in 2020 due to COVID-19 with a total expected attendance of 3.4 million

While the state and the City have pursued a very responsible approach to phased reopening over the course of this year, live entertainment venues have not been able to reopen their doors since March. And while the innovative Just Add Music (JAM) permit has enabled restaurants and bars utilizing outdoor dining to add small, COVID-compliant performances and amplified sound, our live music venues and nightclubs are less capable of adapting to this business model.

In response to the devastating economic impacts of the pandemic, the Mayor and Board of Supervisors convened the Economic Recovery Task Force (ERTF) from April to October to guide the City's efforts to sustain and revive businesses and employment. The Task Force was comprised of community and industry leaders and City officials across a wide range of sectors and fields. President Bleiman and I both served on the Task Force as representatives of the entertainment and nightlife sector. We worked with other task force members to identify needs and solutions for the Arts, Culture, Hospitality and Entertainment (ACHE) sectors and make recommendations to the Task Force on how to support the recovery of these sectors and the City as a whole. Released in October, the Task Force Report made policy recommendations that lay



ENTERTAINMENT COMMISSION

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the groundwork for an equitable and sustainable recovery, and that address those sectors most significantly impacted by the pandemic, such as entertainment, hospitality, and food services.

At our November 17, 2020 hearing, the Commission discussed the recommendations of the ERTF Final Report as well as a joint policy proposal from the SF Venue Coalition (SFVC) and the Independent Venue Alliance (IVA) to the local entertainment and nightlife industry. The SFVC and IVA represent the majority of live music venues and nightclubs in San Francisco, and have expressed that without financial support, the need to remain closed while incurring ongoing revenue loss and continued high overhead may lead to the permanent closure of live music venues across San Francisco.

At our December 1, 2020 hearing, the Commission directed staff to compile recommendations that support the recovery of the local entertainment and nightlife industry including recommendations from ERTF Final Report and the SFVC/IVA joint policy proposal.

As such, below is a list of policy recommendations for your consideration that draw from the [ERTF Final Report](#) and the Independent Venues Relief Package to specifically address the needs of the entertainment and nightlife industry in San Francisco. These recommendations contain solutions to stabilize and strengthen the local industry in the short and long term.

Provide financial relief for independent venues:

- Allocate funding to provide grants or forgivable loans to venues that would cover rent and mortgage, employee payroll, utilities, and insurance to help venues maintain their space and operations while they remain closed. Prioritize venues with Places of Entertainment (POE) permits and with gross annual receipts of \$20M or less.
 - Advocate for federal and state funding for venues, including the immediate adoption of federal relief that specifically supports nightlife entertainment, such as the provisions in the Save Our Stages Act and RESTAURANTS Act, and the use of any available CARES Act funding for nightlife relief [ERTF 1.6]
 - Partner with the business and philanthropic community to develop additional funding sources to support entertainment venues [ERTF 1.7]
 - Develop and implement a Legacy Business Program specific to venues to be recognized as valuable, historic cultural assets [SFVC/IVA]
- Preventing evictions:
 - Extend commercial eviction abatement through 2021 or while venues are not allowed operate at full capacity due to pandemic [SFVC/IVA]
 - Provide advisory services for commercial landlords and tenants and explore other strategies to avoid foreclosures and evictions, particularly for ACHE sector assets [ERTF 4.5]
- Support the implementation of Mayor Breed's and Treasurer Cisneros' license fee and tax waiver program for entertainment/nightlife venues through promotion and technical assistance [[Mayor's Press Release](#)]. This constitutes approximately \$2.5 million in support for over 300 venues during a two-year period.

Lessen regulatory barriers for venues, bars, restaurants, and other entertainment/nightlife businesses:

- Extend, improve and support the Shared Spaces program. [ERTF 4.1]
- Rethink rules that restrict flexible/temporary arts, culture, hospitality and entertainment uses. [ERTF 4.4]



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- Explore policy solutions that support streamlining permitting and fees associated with parking for independent venues. Consider creating dedicated artist loading zones for venues. [SFVC/IVA]
- Continue to seek ways to help businesses defray costs, and support artists and musicians to allow for more adaptive arts and entertainment uses. [ERTF 4.1]

Provide support for artists and freelancers in the industry:

- Financial relief
- Affordable housing for artists and nightlife workers
- Subsidized jobs and connections to job opportunities and trainings [ERTF 2.2 & 2.4]

Promote safe, healthy work environments for the industry:

- Ensure entertainment and nightlife workers have access to free PPE, testing, and the latest guidance on how to protect themselves from COVID-19. [ERTF 3.3]
- Continue to fund the Right to Recover Program, which guarantees two weeks paid wages to anyone who tests positive and doesn't have alternative access to income or benefits during their recovery period. [ERTF 3.3]
- Address the barriers to clean and safe streets. [ERTF 3.4]
 - Create a systematic and aligned public health and cleanliness approach to street conditions that integrates public and private services so that all parties work as one team.
 - Develop a campaign in partnership with tourism, business, and arts organizations to highlight San Francisco's clean and safe streets throughout its diverse neighborhoods in order to restore feelings of safety with the goal of increasing foot traffic.
 - Work as a thought partner with stakeholder agencies to address the underlying root causes -- homelessness and behavioral health disorders.



ENTERTAINMENT COMMISSION

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(628) 652-6030 Main

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Entertainment Commission Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco
Date: Wednesday, December 16, 2020 9:46:00 PM
Attachments: [ERTF Final Report.pdf](#)
[SF Independent Venues Relief Package.pdf](#)
[Commission Letter FINAL December 15 2020 signed.pdf](#)

From: Weiland, Maggie (ADM) <maggie.weiland@sfgov.org>
Sent: Wednesday, December 16, 2020 10:29 AM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: BOS-Supervisors <bos-supervisors@sfgov.org>; BOS-Legislative Aides <bos-legislative_aides@sfgov.org>
Subject: Entertainment Commission Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco

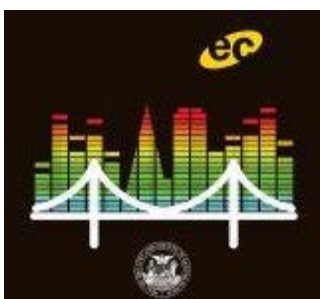
Hi Angela,

At last night's Entertainment Commission meeting, Commissioners discussed and passed a letter of support urging the Mayor and Board of Supervisors to advocate for the economic recovery of the local nightlife and entertainment industry. The letter, attached to this e-mail, outlines a list of policy recommendations that draw from the ERTF Final Report and the SF Independent Venues Relief Package. The ERTF Final Report and SF Independent Venues Relief Package are also attached for reference. President Bleiman and I are happy to help support further conversations and implementation efforts moving forward to promote long-term prosperity of the industry.

Thank you,
Maggie

Maggie Weiland

Executive Director
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Entertainment Commission

City and County of San Francisco



December 15, 2020

Honorable Mayor London N. Breed
Members of the Board of Supervisors

RE: Entertainment Commission Recommendations for the Economic Recovery of the
Entertainment and Nightlife Industry in San Francisco

Dear Honorable Mayor Breed and Members of the Board of Supervisors:

On November 17, 2020, December 1, 2020, and December 15, 2020, the San Francisco Entertainment Commission (the Commission) held meetings to discuss the recommendations of the Economic Recovery Task Force (ERTF) Final Report and a joint policy proposal from the SF Venue Coalition (SFVC) and the Independent Venue Alliance (IVA) to the local entertainment and nightlife industry.

The pandemic has had a devastating economic impact on San Francisco's nightlife sector. According to the California Employment Development Department, employment in San Francisco's arts, entertainment and recreation businesses has declined 30.4% since February 2020. Along with restaurants and hotels, the entertainment sector is experiencing one of the highest job loss rates in the City.

Based on the reopening frameworks announced to-date, we anticipate that entertainment venues and indoor bars will be among the last businesses to reopen, and capacity limitations will make many of these operations infeasible until there is a fully distributed vaccine or widespread immunity. As a result, nightlife and entertainment businesses are among those most in danger of permanent closure. Given the key role that entertainment and nightlife serve as local economic drivers – generating an estimated \$7 billion dollars in economic impact annually – this industry will be a critical part of our economic recovery, but only if it avoids complete collapse.

During the meetings, the Commission agreed to review and prioritize the interventions from these documents that directly address the economic recovery of the entertainment and nightlife industry.

Please find attached a set of recommendations that the Commission voted [INSERT VOTE COUNT] to send to you for your consideration relative to the urgent and long-term needs of the industry. In addition to the [ERTF Final Report](#), these recommendations draw upon key ideas in the "San Francisco Independent Venues Relief Package" proposal from SFVC and IVA, also attached. The Commission came to a consensus that these recommendations will stabilize and strengthen San Francisco's entertainment and nightlife businesses and workers. Finally, when industries are once again able to reopen for safer outdoor activities, the Commission will continue



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to support the safe and equitable reopening of entertainment and nightlife businesses for outdoor activities to benefit the economic and cultural well-being of all residents across all neighborhoods.

The Commission directed myself and Commission President Ben Bleiman to share these recommendations with the Mayor and Board of Supervisors. We are happy to help support further conversations and implementation efforts moving forward to promote long-term prosperity of the industry.

Thank you for your consideration and for your steadfast leadership during these challenging and unprecedented times.

Sincerely,

Maggie Weiland
Executive Director
San Francisco Entertainment Commission

cc: Andres Power, Policy Director, Office of Mayor London N. Breed
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Sophia Kittler, Liaison to the Board of Supervisors, Office of Mayor London N. Breed
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Entertainment Commission

City and County of San Francisco



TO: San Francisco Entertainment Commission
FROM: Maggie Weiland, Executive Director, San Francisco Entertainment Commission
DATE: December 15, 2020
RE: Recommendations for the Economic Recovery of the Entertainment and Nightlife Industry in San Francisco

Dear Commissioners:

Our permitted venues, especially our live music venues and nightclubs, many of whom were already financially vulnerable pre-COVID, were among the first businesses required to close in response to the pandemic, and remain at the end of reopening frameworks announced to date. In May 2020, the Commission conducted an Entertainment and Nightlife Industry COVID-19 Impact Survey to better understand the financial and social impacts of the virus and help guide recovery strategies. Among the findings:

- Half of respondents were highly concerned that their business will need to close permanently, including many bars, live music venues, and nightclubs.
- About half of respondents reported losing 75-100% of their expected *business* and *individual* incomes in 2020.
- 4,306 total events have been cancelled in 2020 due to COVID-19 with a total expected attendance of 3.4 million

While the state and the City have pursued a very responsible approach to phased reopening over the course of this year, live entertainment venues have not been able to reopen their doors since March. And while the innovative Just Add Music (JAM) permit has enabled restaurants and bars utilizing outdoor dining to add small, COVID-compliant performances and amplified sound, our live music venues and nightclubs are less capable of adapting to this business model.

In response to the devastating economic impacts of the pandemic, the Mayor and Board of Supervisors convened the Economic Recovery Task Force (ERTF) from April to October to guide the City's efforts to sustain and revive businesses and employment. The Task Force was comprised of community and industry leaders and City officials across a wide range of sectors and fields. President Bleiman and I both served on the Task Force as representatives of the entertainment and nightlife sector. We worked with other task force members to identify needs and solutions for the Arts, Culture, Hospitality and Entertainment (ACHE) sectors and make recommendations to the Task Force on how to support the recovery of these sectors and the City as a whole. Released in October, the Task Force Report made policy recommendations that lay



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the groundwork for an equitable and sustainable recovery, and that address those sectors most significantly impacted by the pandemic, such as entertainment, hospitality, and food services.

At our November 17, 2020 hearing, the Commission discussed the recommendations of the ERTF Final Report as well as a joint policy proposal from the SF Venue Coalition (SFVC) and the Independent Venue Alliance (IVA) to the local entertainment and nightlife industry. The SFVC and IVA represent the majority of live music venues and nightclubs in San Francisco, and have expressed that without financial support, the need to remain closed while incurring ongoing revenue loss and continued high overhead may lead to the permanent closure of live music venues across San Francisco.

At our December 1, 2020 hearing, the Commission directed staff to compile recommendations that support the recovery of the local entertainment and nightlife industry including recommendations from ERTF Final Report and the SFVC/IVA joint policy proposal.

As such, below is a list of policy recommendations for your consideration that draw from the [ERTF Final Report](#) and the Independent Venues Relief Package to specifically address the needs of the entertainment and nightlife industry in San Francisco. These recommendations contain solutions to stabilize and strengthen the local industry in the short and long term.

Provide financial relief for independent venues:

- Allocate funding to provide grants or forgivable loans to venues that would cover rent and mortgage, employee payroll, utilities, and insurance to help venues maintain their space and operations while they remain closed. Prioritize venues with Places of Entertainment (POE) permits and with gross annual receipts of \$20M or less.
 - Advocate for federal and state funding for venues, including the immediate adoption of federal relief that specifically supports nightlife entertainment, such as the provisions in the Save Our Stages Act and RESTAURANTS Act, and the use of any available CARES Act funding for nightlife relief [ERTF 1.6]
 - Partner with the business and philanthropic community to develop additional funding sources to support entertainment venues [ERTF 1.7]
 - Develop and implement a Legacy Business Program specific to venues to be recognized as valuable, historic cultural assets [SFVC/IVA]
- Preventing evictions:
 - Extend commercial eviction abatement through 2021 or while venues are not allowed operate at full capacity due to pandemic [SFVC/IVA]
 - Provide advisory services for commercial landlords and tenants and explore other strategies to avoid foreclosures and evictions, particularly for ACHE sector assets [ERTF 4.5]
- Support the implementation of Mayor Breed's and Treasurer Cisneros' license fee and tax waiver program for entertainment/nightlife venues through promotion and technical assistance [[Mayor's Press Release](#)]. This constitutes approximately \$2.5 million in support for over 300 venues during a two-year period.

Lessen regulatory barriers for venues, bars, restaurants, and other entertainment/nightlife businesses:

- Extend, improve and support the Shared Spaces program. [ERTF 4.1]
- Rethink rules that restrict flexible/temporary arts, culture, hospitality and entertainment uses. [ERTF 4.4]



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- Explore policy solutions that support streamlining permitting and fees associated with parking for independent venues. Consider creating dedicated artist loading zones for venues. [SFVC/IVA]
- Continue to seek ways to help businesses defray costs, and support artists and musicians to allow for more adaptive arts and entertainment uses. [ERTF 4.1]

Provide support for artists and freelancers in the industry:

- Financial relief
- Affordable housing for artists and nightlife workers
- Subsidized jobs and connections to job opportunities and trainings [ERTF 2.2 & 2.4]

Promote safe, healthy work environments for the industry:

- Ensure entertainment and nightlife workers have access to free PPE, testing, and the latest guidance on how to protect themselves from COVID-19. [ERTF 3.3]
- Continue to fund the Right to Recover Program, which guarantees two weeks paid wages to anyone who tests positive and doesn't have alternative access to income or benefits during their recovery period. [ERTF 3.3]
- Address the barriers to clean and safe streets. [ERTF 3.4]
 - Create a systematic and aligned public health and cleanliness approach to street conditions that integrates public and private services so that all parties work as one team.
 - Develop a campaign in partnership with tourism, business, and arts organizations to highlight San Francisco's clean and safe streets throughout its diverse neighborhoods in order to restore feelings of safety with the goal of increasing foot traffic.
 - Work as a thought partner with stakeholder agencies to address the underlying root causes -- homelessness and behavioral health disorders.



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OCTOBER 2020

ECONOMIC RECOVERY TASK FORCE REPORT



THE CITY AND COUNTY
OF SAN FRANCISCO

Stay 6 feet apart

請與他人保持6呎距離
Manténgase a un mínimo de seis
(6) pies de los demás

Magbigay ng 6 na talampakang
distanasya mula sa isa't isa

sf.gov/coronavirus

ONESF
Building Our Future



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Letter from Mayor Breed and President Yee

Back in March 2020, in close consultation with the Director of the Department of Public Health and surrounding Bay Area counties, we made the difficult decision to implement a shelter-in-place order for the City and County of San Francisco. Since that time we have had to change so much about the way we live. And yet, as we always do – San Franciscans have come together in ways that leave us in awe of the resilience and hopefulness of our fellow residents.

We formed the Economic Recovery Task Force because we wanted to bring together a group of community leaders to inform the City's response efforts and ensure open communication and information sharing both to and from the City. We wanted to tap into the diverse life experience and creativity of our residents and local leaders to inform public policy and programs that we are rolling out to address this crisis. We wanted to hear new and bold recommendations directly from the community. The people called to serve on the Economic Recovery Task Force represent an array of neighborhoods and industries from across the city, our nonprofit partners, the business community, philanthropic partners, as well as labor representatives. We also asked the Task Force to engage with the community beyond those on the Task Force to the constituencies they represent and beyond. Through a public survey and other community engagement and listening efforts we were able to hear from thousands of San Franciscans throughout this process.

What we heard was a story of struggle. Many of our residents, especially our small business owners and parents, are struggling to see a future where they can survive – how can they keep their jobs or provide educational support for their children? How can they reopen their business in spite of health concerns? To address these hard times, the Task Force has made bold recommendations large and small. We are very thankful for the many hours of time that the Task Force, members of the public, and City staff contributed to this effort. We especially thank the Task Force Co-Chairs for their leadership in guiding this process and presenting us with this excellent work product. Indeed, we have already moved forward many of the ideas coming out of the Task Force such as the Shared Spaces program to enable a significant increase in outdoor dining, business tax deferrals, increased testing capability across the City, and expanded sick leave programs. The City's recent and projected revenue losses due to COVID-19 make strategic, high-impact programmatic actions especially important now and through recovery. We look forward to continuing to implement policy proposals in the coming weeks and months as new needs arise and resources allow. We are very appreciative of the many proposals provided by our community to help us reopen the economy as much as possible while maintaining the safety of the people of our City.

Additionally, we acknowledge and appreciate that the Task Force focused on longer term policy proposals, focusing on the inequity present in our city even prior to the onset of COVID-19. The City's budget for the upcoming year includes significant increases in funding to address structural inequities impacting the City's Black community, resulting from generations of disinvestment. The recently adopted budget redirects \$120 million in funds over two years, from the City's law enforcement departments, towards efforts to repair the legacy of policies that lead to racially disparate health, housing, and economic outcomes for Black residents. The Task Force focused attention on solutions for our most vulnerable community members when it comes to jobs, stable housing, and child care. They also looked at how to expand opportunities for our immigrant-owned businesses and non-

English speaking merchants to have equal access to resources in order to avoid displacement of our diverse cultural districts.

We are so proud to lead this amazing city and its inventive, resourceful, and caring residents during these difficult times. There is no denying that the future is still uncertain, but we are confident that we can navigate any challenge that comes our way when we come together and leverage the ideas and creativity of our diverse communities.

Thank you to everyone that participated in this effort and we look forward to continuing to work together in the months and years ahead as we seek to rebuild San Francisco stronger, more equitable, more resilient, and more united than ever.

Sincerely,

A handwritten signature in blue ink, reading "London Breed". The signature is fluid and cursive, with the first name "London" and last name "Breed" clearly distinguishable.

Mayor London N. Breed

A handwritten signature in blue ink, reading "Norman Yee". The signature is fluid and cursive, with the first name "Norman" and last name "Yee" clearly distinguishable.

Board of Supervisors President, Norman Yee

Letter from the Co-Chairs

We are honored to serve the City and County of San Francisco during these challenging and unprecedented times. First, we want to thank Mayor London Breed and Board of Supervisors President Norman Yee for their foresight in calling this group together and for their trust in us to lead this process for the City.

We are proud of the over 100 San Franciscans who served alongside us on the Economic Recovery Task Force. Charged with advancing recommendations to set San Francisco forward in recovery from the COVID-19 economic crisis, this talented and dedicated group of individuals represent a diverse coalition of leaders from the small business community, large employers, nonprofit sector, academia, labor unions, our faith and philanthropic communities, and government leaders.

Over the last few months, it is clear that we face an economic shock unlike any we have experienced before. Not only must we look to restoring good jobs, preserving businesses, and incentivizing local investment, but we must also co-manage an active global pandemic which requires us to be nimble and ready to adapt to evolving needs. It is also clear that the pandemic has highlighted the inequities within our economy, disproportionately impacting women, immigrants, people of color and low income communities. With this context, we sought to lean on science and data to guide our path towards safe reopening and we sought to put forth a plan for economic prosperity that is inclusive and equitable.

The actions and policy proposals included with this report represents the collective ideas of Task Force members. It also reflects the aspirations of the over 1,000 San Franciscans who submitted surveys and emails to the Task Force and the over 900 additional residents and community partners we reached through facilitated convenings, focus groups, targeted surveys and meetings. The result is 41 specific



policy recommendations broadly organized around creating flexibility for businesses, protecting the health and safety of our workers and residents, incentivizing investments in our long-term economy, addressing the needs of our most vulnerable, and recognizing the unique arts, cultural and neighborhood assets that set San Francisco apart. These recommendations seek to complement and serve as a foundation for recovery efforts underway within the City and amongst our public, private and philanthropic non-profit partners.

Finally, we offer our sincere and deep appreciation for the dedicated City staff who ensured this process' success. Many worked weekends and evenings on top of their regular duties because they believe in the importance of this work.

We know the road ahead is full of challenges and uncertainty. We remain hopeful and inspired by what can happen when San Francisco comes together.

Sincerely,

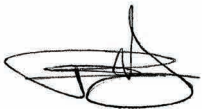
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José Cisneros, Treasurer, City and County of San Francisco



Rodney Fong, President and CEO, San Francisco Chamber of Commerce



Rudy Gonzalez, Executive Director, San Francisco Labor Council, AFL-CIO

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Norman Yee, President, Board of Supervisors

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City and County of San Francisco

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Introduction

Mayor London N. Breed and Board of Supervisors President Norman Yee created the COVID-19 Economic Recovery Task Force (Task Force) to respond to the urgent needs of San Francisco's workers, businesses, organizations, and vulnerable populations arising from the COVID-19 pandemic. The Task Force was comprised primarily of members of the public, engaged with the charge to guide the City's COVID-19 recovery efforts to sustain and revive local businesses and employment, mitigate the economic hardships affecting the most vulnerable San Franciscans, and help build a resilient and equitable future.

The Task Force was co-chaired by San Francisco Assessor Carmen Chu; San Francisco Treasurer José Cisneros; Rodney Fong, President and CEO of the San Francisco Chamber of Commerce; and Rudy Gonzalez, Executive Director of the San Francisco Labor Council, AFL-CIO. Task Force members represented a diversity of perspectives and sectors, including academia and research, arts, entertainment and nightlife, finance, government, health care, hospitality, housing, labor unions, manufacturing, nonprofit, personal services, philanthropy, real estate, retail, small and large businesses, and technology. Staff from the City Administrator's Office managed the administrative effort, supported by staff from the Controller's Office, the Human Rights Commission, the Planning Department, the Office of Economic and Workforce Development, the Assessor-Recorder's Office, and many others.

This report summarizes the work of the Task Force and its 41 detailed policy recommendations. These recommendations and Task Force members' on-the-ground insights provide a critical public perspective on what is important to businesses, labor, and nonprofit partners to stabilize the local economy, plan for economic recovery, and to advance an equitable economic recovery. It also highlights the City's work most directly influenced by the Task Force during its engagement: the Shared Spaces Program and Safe Reopening Roadmap.

Every day, leaders are learning more about the progression of COVID-19 and effective strategies to mitigate its spread and impact. As that knowledge evolves, so too will there be a need for City leaders to adapt to economic strategies that help to support and retain employment and businesses.

The Task Force recognizes its work is one component of the City's effort to ensure San Francisco's long-term economic success. To meet San Francisco's urgent needs, parallel efforts to address reopening, homelessness, transportation and mobility, education and child care, sustainability, and long-term economic and workforce development are also underway and ongoing. Together these efforts will inform the vision, planning, and implementation needed for recovery and growth beyond this crisis to build a future San Francisco that is resilient, equitable, and thriving.

“ If we can open, that would be one step. If we can break even on expenses, that would be the next step. If we can do as well as before, that would be awesome. If we can make changes to the business models so this is not such a peril at a three-month closure, that would be the best thing to come out of this.” *Public survey respondent*

“ Many of us are living behind closed doors to be safe, so we are out of sight and out of mind.” *Disability community focus group participant*

Economic Context

Economic Impact

In early 2020, the COVID-19 pandemic rapidly changed the outlook of San Francisco and the world. San Francisco took early and decisive action, issuing an order for residents to shelter-in-place on March 16, 2020. This action likely saved thousands of lives, protected the local healthcare system, and enabled the City to build a population level emergency response, testing, and contact tracing infrastructure.

At the same time, continued limitations to operating businesses, and the ongoing recession they created, continue to have a profound impact on our local economy. Local employment data from April 2020 reported a loss of roughly 175,000 jobs in the San Francisco metropolitan division as compared to March 2020. Though 62,000 jobs had returned by August as a result of phased business reopening, nearly two-thirds of the jobs lost since April have not yet recovered.

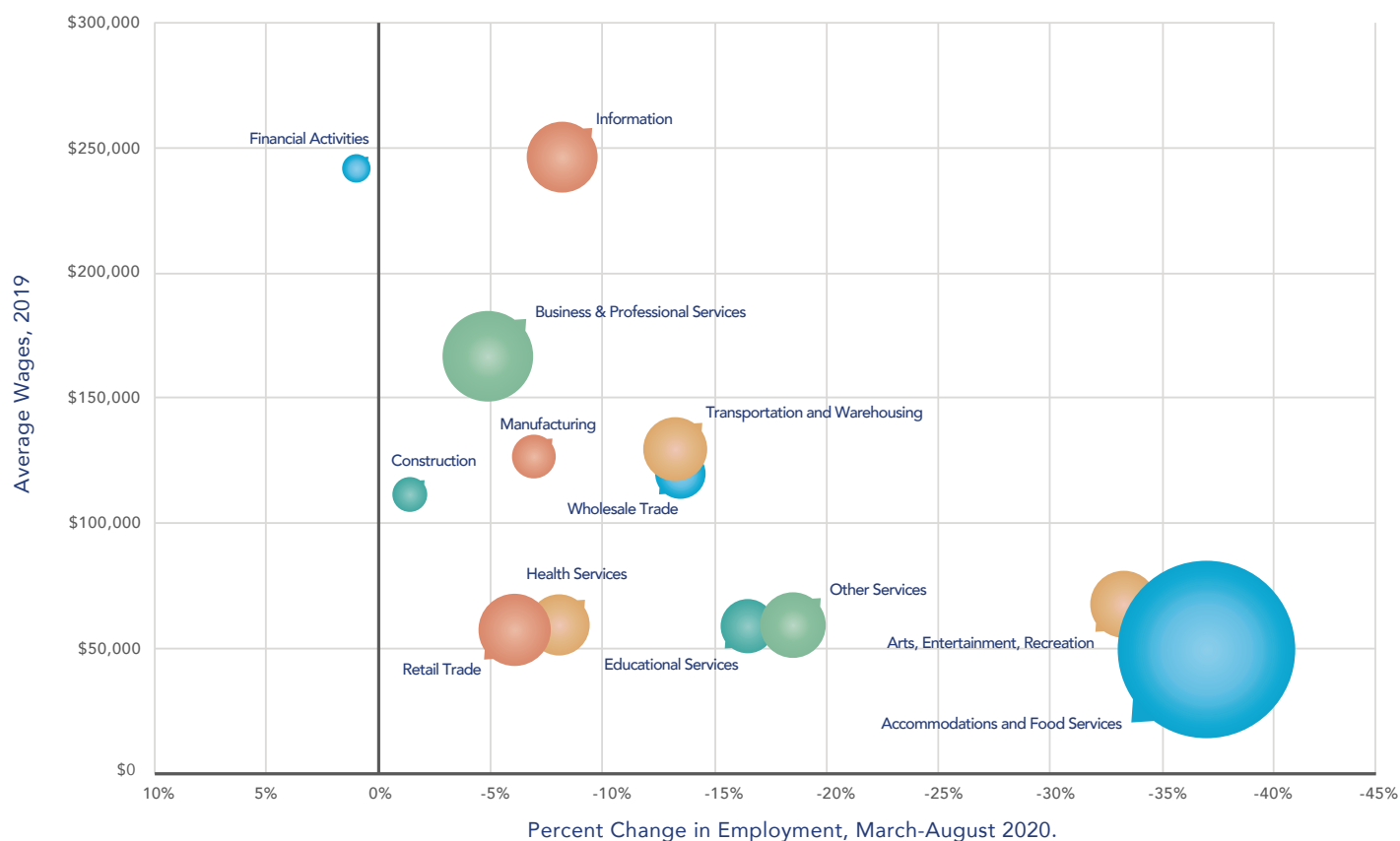
” COVID-19 made it harder to outreach to our community. Many folks are not getting information.”
CBO focus group participant

A survey from the SF Chamber of Commerce reported that only 46% of storefront businesses in San Francisco open at the start of the pandemic were still operating in August. While some of these businesses may only be temporarily closed, Yelp data from the San Francisco-Oakland-Hayward metro area found that 2,065 out of 5,048, (41%) businesses that closed between March and July have now indicated that they are permanently closed. These are businesses that are not expected to reopen and jobs that are permanently lost. Businesses that rely on commuters and tourists have been especially hard hit. Local unemployment claims have now topped 193,000 since the start of the pandemic.

Employment and health data also show that COVID-19 has had a disproportionate impact on low-income communities and communities of color. Job losses have been especially concentrated in lower-wage industries, including food service and hospitality. For many employed in these sectors, there are fewer opportunities to work remotely, and workers face the difficult decision of risking exposure or staying employed. Other sectors such as arts, entertainment, and recreation have also suffered significant losses in employment, especially as compared to higher-wage industries like financial sector and business and professional services (see table below).

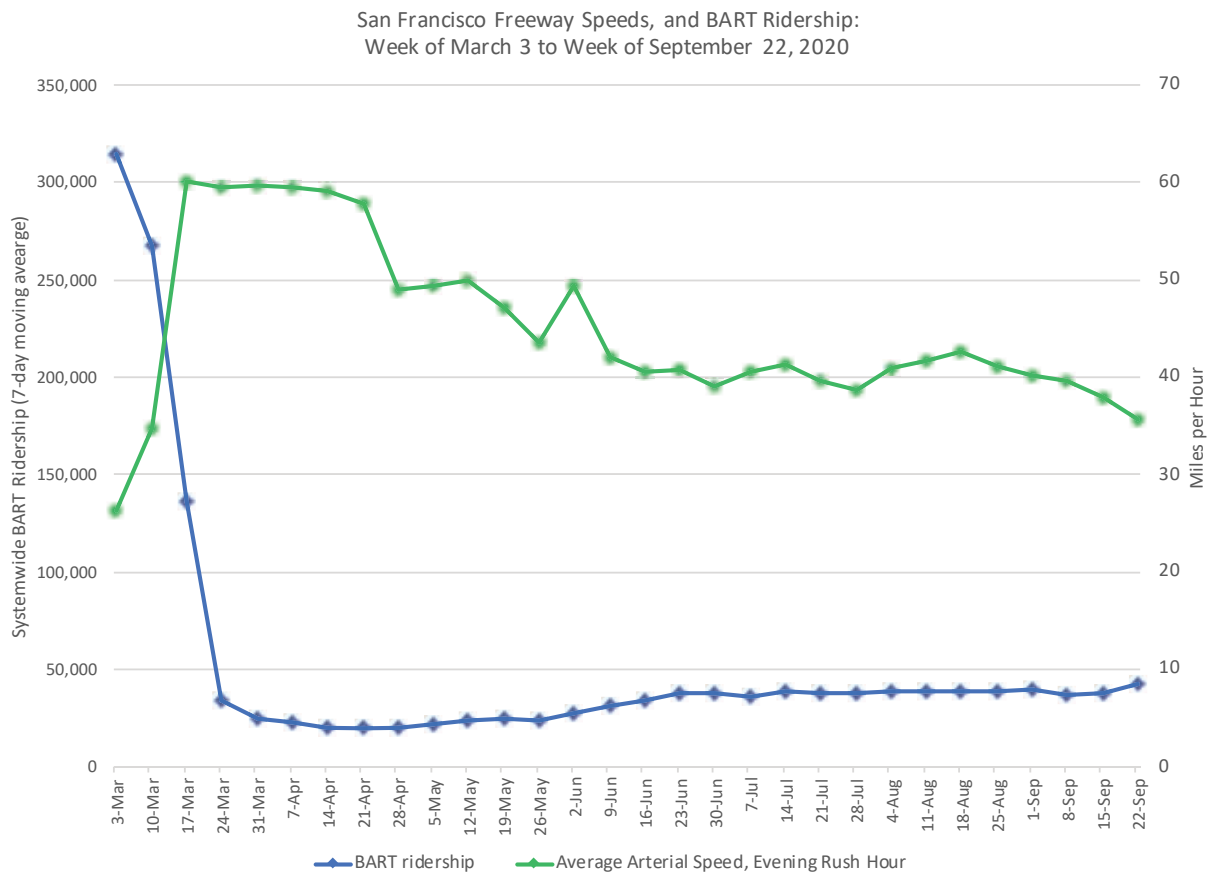
” One thing that people lost was access to the internet. They’re prioritizing food on the table... not internet and cell phones.”
Focus group participant

**Average Wages by Percentage Change in Employment, February-August 2020:
San Francisco Industry Sectors**



Source: Bureau of Labor Statistics, September 2020

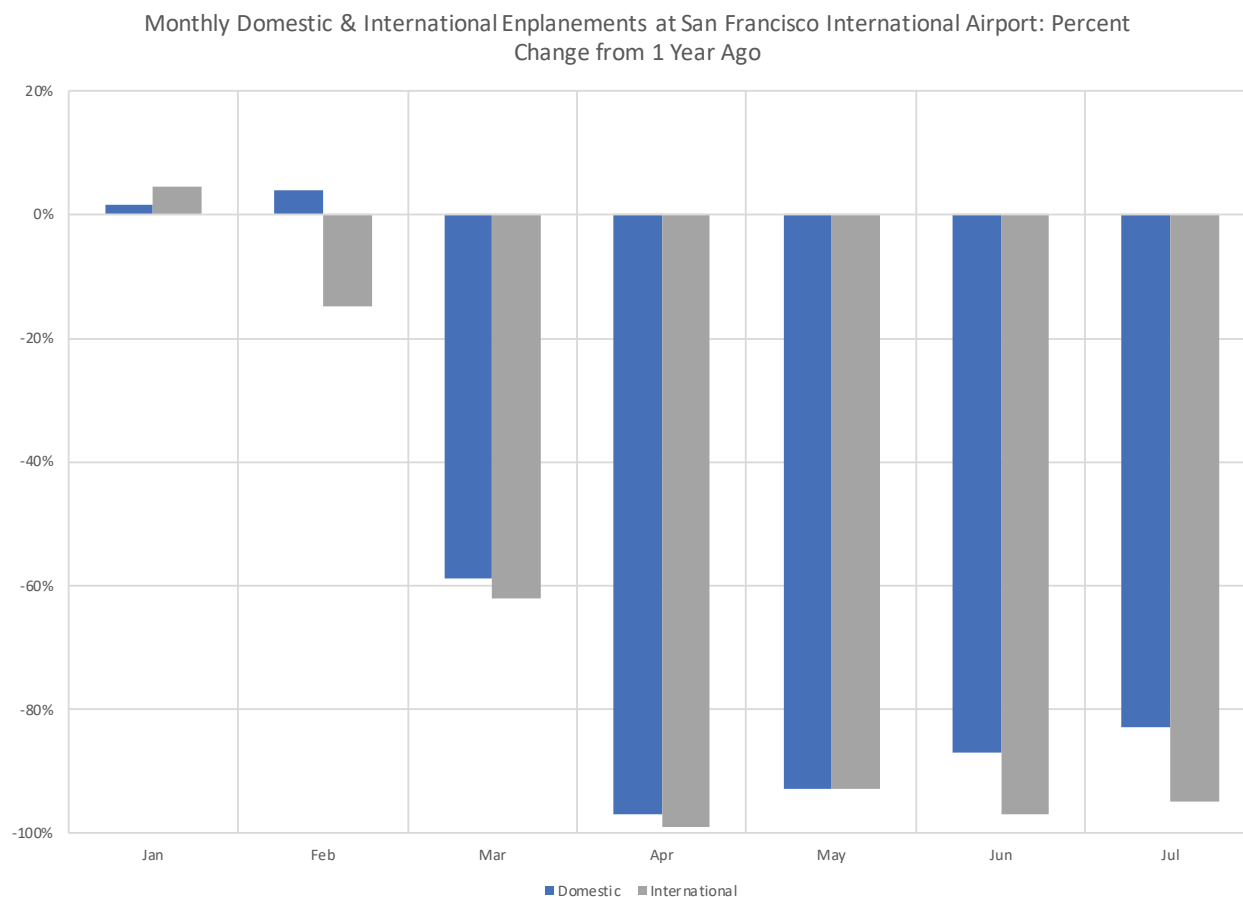
San Francisco's economy is centered around a bustling downtown that brings together a strong pool of talent for employers, as well as citywide tourist attractions that bring in visitors from around the world. Yet with the health crisis requiring individuals to shelter-in-place and engage in remote work where possible, these aspects of the City's economy have significantly declined. Downtown San Francisco has seen a marked decrease in commuters, as reflected by a steep decline in transit ridership since the beginning of March. As of late September, BART ridership was down over 88% as compared to the same time last year. On the other hand, average speed on the freeway during evening rush hour is only 3% higher than in early March. Those workers that are returning to work are much more likely to drive, but downtown San Francisco is not built for everyone commuting by car. A full economic recovery will require a return of confidence in public transit.



There are additional warning signs for downtown, not related to confidence about riding transit. Commercial brokers have reported a sharp spike in office subleasing and vacancy. The city's office vacancy rate reached 14.1% in the third quarter of 2020, according to Cushman and Wakefield, up from 5.4% the previous year. While office workers are required to work at home during the pandemic, this vacancy rate represents businesses not renewing their office leases, suggesting they intend to reduce their employment level in San Francisco over the longer term.

It makes a major difference to the city's economic recovery if remote workers retain their Bay Area homes, or move to another area. Several major local companies have allowed, or in some cases incentivized, workers to move to a lower cost location, which could threaten the city's long-term economic competitiveness. At the moment, the clearest evidence of this risk is found in the housing market, which is a real-time indicator of people's interest in moving into and out of San Francisco. Several companies that track residential rentals across the country report that declines in residential asking rents in San Francisco, along with New York City, are the steepest in the country. For example, ApartmentList has reported an 18% drop in asking rents in San Francisco between March and September, by far the biggest drop of any city it monitors. This decline in asking rent for vacant apartments, which has been accelerating despite the jobs recovery, is a sign of more renters wanting to move out of San Francisco than to move in.

For the hospitality industry, San Francisco's other major economic driver, the news is equally concerning. According to San Francisco Travel, nearly half of the hotel rooms in the city are now temporarily closed, and occupancy in September was down 86% from September 2019. As of August, enplanements at San Francisco International Airport are still down 85% compared to last year.



A further sign that San Francisco's economy is suffering broadly, and worse than in other cities in California, is sales tax receipts. General Fund sales tax, which represents 1% of the value of all taxable sales in the city, declined by 43% in April-June 2020, compared to the same period in 2019. While major declines were seen across the state of California, San Francisco's drop was much steeper than those in other cities, like Los Angeles and San Diego, that are also reliant on tourism. Sales at restaurants and bars were down 65%, as was sales at General Consumer Goods stores. Even taxable sales at Food & Drug stores was down 8% year-over-year, indicating that the city's population, and not merely visitor count, may be in decline. Virtually every other city in California saw major gains in online sales tax in the second quarter of 2020, as people switched from in-person to online sales. However, San Francisco's online sales were virtually flat, with only a 1% growth between the second quarter of 2019 and 2020.

Low-income communities, the elderly, disabled community, and the unhoused and vulnerably housed communities continue to suffer disproportionate strain. Gaps in access to technology threaten a widening divide especially as more services, including essential public services, are pivoting in the interim to remote or online services. The economic crisis and health crisis are occurring simultaneously with other seminal cultural and natural events: the surging demand for racial justice and the catastrophic wildfires in all directions. In tandem with these trends, San Francisco faces an urgent call to deliver an equitable and resilient economic recovery for all.

Immediate Relief

In addition to managing the public health and safety challenges of COVID-19, the City recognized the urgency in addressing the acute economic stresses brought on by the pandemic through immediate action. Since March, the City has deployed targeted investments to stimulate the local economy and support existing businesses, workers, and our most vulnerable, and the current budget marshals further resources. In addition to public funding, the Give2SF fund for COVID-19 priorities was established to direct resources to those struggling as a result of the pandemic, with a focus on food security, access to housing, and support for workers and small businesses. Many of these initiatives align with Task Force priorities, as shown in the highlights of recent, current, and budgeted efforts below.

- **Protecting workers and businesses**

- \$10 million for the Workers and Families First Paid Sick Leave Program
- \$2 million for the Right to Recover Program
- Delivered one million surgical masks, 600,000 face shields, and 150,000 bottles of hand sanitizer for distribution to businesses and workers in vulnerable communities
- Business tax, registration, and license fee deferrals through March 2021
- \$9 million through the San Francisco Hardship Emergency Loan Program
- \$2.5 million in resiliency grants for approximately 300 small businesses
- African-American Small Business Revolving Loan Fund
- \$5 million to support small business added in Technical Adjustments to the current budget
- \$200,000 with OEWD for business capacity building, technical support, and grant writing support
- \$1.7 million for targeted workforce supports and development initiatives
- \$12.8 million to Grants for the Arts, supporting 227 grantees with an equity lens
- \$2.5 million for the Arts & Artists Relief initiative, and an additional \$315,000 in arts grants for neighborhood reactivations
- Moratorium on commercial evictions for small and medium-sized businesses, now extended at the State level through March 2021
- Ongoing funding for OEWD workforce development efforts, including Workforce Link, CityBuild, TechSF, and Healthcare Academy
- [One-stop City website](#) for businesses and workers
- Community Investment Fund - Contractor Accelerated Payment Program
- Emergency child care youth centers opened for essential workers and low-income families

- **Protecting our vulnerable**

- \$247 million for COVID-19 response, including PPE, expanded medical capacity, community outreach, contact tracing, and \$56 million for testing in the current year
- \$16 million in COVID-19 response specifically for expanded Pit Stops and hygiene stations throughout the city
- Additional \$1.6 million for COVID-19 supports in SROs, the Western Addition, the Tenderloin, and other community hubs
- \$46.7 million in new expenditures for food programs, and an addition \$1.1 million for underserved communities, the Tenderloin, and seniors
- \$66.5 million for the first phase of Mental Health SF (if business tax reform passes)
- \$4 million for implementation of a crisis response team
- \$120 million redirected funds for reparative investment in Black/African American communities
- \$5.5 million for the Opportunities for All subsidized employment program for youth and young adults
- Establishment of DCYF Community Learning Hubs
- \$15 million for SFUSD
- \$15.1 million for eviction defense grants
- \$51.8 million for affordable housing site acquisition
- \$37.6 million for rental subsidies and emergency rental assistance
- \$4.5 million in additional housing subsidies, shelter, and vouchers for people living with HIV, displaced tenants, transitional-aged youth, LGBTQ shelter, and families including those in SROs
- \$750,000 Right to Counsel expansion
- Moratorium on tenant evictions

- **Economic stimulus**

- Deployed investment in public infrastructure, including Capital Planning Committee authorization of \$157 million in Certificates of Participation, \$127 million in 2016 Public Health & Safety bonds, \$103 million in 2016 Preservation and Seismic Safety loan program bonds, and \$260 million in 2019 Affordable Housing bonds.
- \$1.5 million to deliver fiber to affordable housing units, and \$275,000 additionally for digital equity access and connectivity in Chinatown
- Proposed relaxation of local zoning controls in neighborhood commercial corridors to encourage activation of vacant storefronts
- Launched Shared Spaces Program to create flexibility and expand business capacity to operate - so far close to 1,600 outdoor spaces have been approved (see Appendix B)
- Waiver of outdoor business permit fees until 2022
- Deferral of business registration fees and unified license fees until March 2021
- Just Add Music (JAM) permit created to enable live outdoor music and entertainment in existing Shared Spaces locations

Focus on Safe Reopening

Economic recovery requires the safe reopening of business activity. State restrictions guide, but local health orders prescribe the specific business and other activities that can resume in San Francisco following strict initial shelter-in-place orders. In addition, local health directives detail the legal requirements or conditions of opening. These public health decisions are driven by the County health department.

Understanding the dynamic nature of an unprecedented global pandemic, Task Force members and the public have underscored the need for clear information and guidance. Clear direction is essential for economic recovery because it provides businesses with an ability to plan, prepare, and make financial decisions based on the best information available.

To facilitate this goal, the Task Force partnered with the County health department in two critical ways. First, the Task Force developed a feedback process with the health department to ensure the operational realities of running businesses were considered before local directives or mandates were issued. Beginning in late May, working through the San Francisco Office of Economic and Workforce Development, Task Force members and other impacted stakeholders had the opportunity to weigh in on health directives that were operationally infeasible or were able to spotlight elements that were unclear or which needed further guidance. This process enabled the health department to consider alternatives that equally advanced its public health goals while fostering more compliance through clear, operationally feasible instruction.

Second, Task Force members and stakeholders consistently advocated for more direction on the path forward for reopening. The Task Force offered alternative mitigations that allowed additional business activities to be considered, including the launch of the Shared Spaces Program which expanded the capacity for businesses to use sidewalk, parking, street or surface lot spaces outdoors. At the end of May, the County health department released an initial roadmap for reopening and continues to evaluate that timeline and roadmap as local health conditions change (see Appendix A).



Task Force Process

The Task Force met between April and October 2020. Task Force members brought deep understanding of issues in the San Francisco community, high energy, and an equity focus to the process. See Appendix C for additional detail on the policy development process

The timeline below summarizes the focus and work of the Task Force.

April-May	Task Force kick-off (4/24/20) and initial survey
	Co-Chairs and staff met in small groups of Task Force members (approximately 10 per session) to hear challenges and aspirations
	Public survey and engagement focus groups began to bring underrepresented perspectives forward
June-July	Focus on Safe Reopening to respond in a timely manner to expressed needs in the initial survey and small groups
	Policy work groups (Jobs and Businesses, Vulnerable Populations, Economic Development, and Arts/Culture/Hospitality/Entertainment) of approximately 20 Task Force members with diverse perspectives articulated problem statements and most urgent priorities for the Task Force
August-October	Staff began drafting policy memos for priority recommendations
	Continued community engagement and sharing back with the Task Force
	Staff synthesized Task Force recommendations into integrated priority areas, shared community engagement learnings that included input from community subject matter experts, and drafted the Task Force Report.
	Task Force members and City stakeholders shared feedback on Report Draft
	Final Report published for final meeting (10/8/20)

To complement the diverse opinions of members, the Task Force sought out the perspectives of vulnerable and underrepresented populations through the Community Engagement and Listening (CEL) team. The CEL team's efforts amplified the voices of community members disproportionately impacted by COVID-19, bringing additional research and voices to the work of the Task Force.

Over a four-month period, over 1,000 public surveys and emails from San Franciscans and other stakeholders were received and used to inform the recommendations development process. The CEL team and partner City departments also initiated targeted stakeholder outreach to populations underrepresented in the public survey, including tenants from single residency occupancy buildings, restaurants in Chinatown (an area especially hit hard when COVID-19 initially emerged), the arts and entertainment community, immigrant communities, the disability community, and the Black/ African American, Latino/a/x and Filipino/a/x communities. Over 40 hours of interviews and conversations, with nearly 100 community members, through formal focus groups and presentations at neighborhood-based meetings. In addition, there were public hearings and presentations at the Small Business Commission, Immigrant Rights Commission, the Commission on the Environment, and the Commission on the Status of Women.

Several common areas of concern emerged from these engagements:

- The community-based organizations that are crucial for small businesses, residents, and government alike are in economic danger and need support for recovery to be successful.
- Culturally responsive, timely, accessible, and concise information and guidance are needed for small business owners and residents, particularly those with language and technology barriers
- Limited digital literacy and old tools widen the digital divide for many vulnerable populations, including seniors, people with disabilities, parents and students, non-English monolingual speakers, and small business owners.
- Bureaucracy is even more burdensome at a time of great need. Program requirements are hard to navigate. Cutting red tape would allow San Franciscans to get the urgent support they need.
- Housing, specifically eviction prevention and housing the unhoused, continues to be a top priority for San Franciscans, including small business owners.

A focus of community engagement was to look at specific populations that were being disproportionately impacted by the pandemic. In addition to the themes noted above, the community engagement sessions provided the following highlighted guidance regarding implementation of Task Force recommendations:

- Engage early, continuously, and often with beneficiaries and vulnerable communities to design policies and programs that meet present challenges.
- Well-intended, rapidly deployed programs can create barriers that did not exist before COVID-19, particularly for the disability community. Consider unintended consequences.
- Culturally competent, in-language communications and solutions are essential.

Many additional ideas and sentiments on San Francisco's equitable economic recovery were relayed to the CEL team. See Appendix D for further details on the CEL process and input gathered.



Policy Recommendations

The Task Force set out to identify practical, timely interventions to sustain businesses and protect vulnerable populations. Simultaneously, the Task Force sought to identify bold, creative solutions to address longstanding societal challenges and ultimately achieve greater racial and social equity.

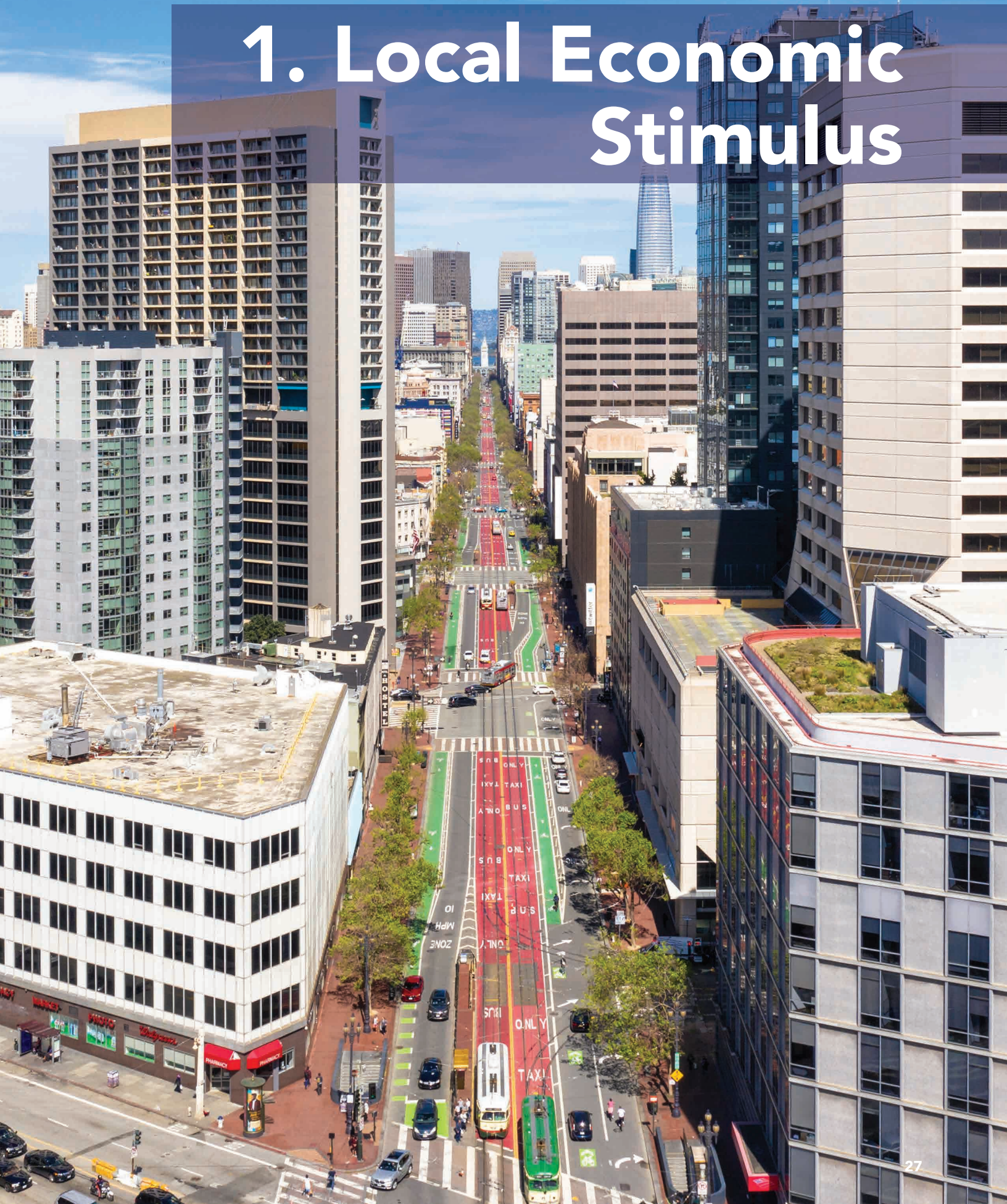
Informed by their own experiences and input from community engagement efforts, the Task Force prioritized strategies that address the need to protect small and medium businesses from collapse and support them with accurate, timely information; the need to focus on health, safety, wealth building, and opportunity creation for vulnerable populations; the need to promote housing and make it easier to adapt our spaces to changing circumstances; and the need to invest in the sectors that make San Francisco a desirable place to live and visit.

The ideas from the Task Force's four policy group sessions are organized into the following eight integrated categories:

1. **Local Economic Stimulus:** explore policies and investments that encourage economic development and activity in San Francisco, such as funding public infrastructure projects, streamlining permitting processes, advocacy for state and federal resources, and more
2. **Job Connections:** facilitate and improve connections to jobs and explore programs that hire local workers
3. **Promote Safe Reopening:** provide clear and accessible information to businesses and workers on reopening requirements and provide tools and strategies to keep workers, customers, and residents safe
4. **Preserve Operations and Lessen Regulatory Burdens:** create flexibility for businesses to operate and consider reducing or eliminating regulatory burdens
5. **Pursue Economic Justice:** narrow the wealth gap and bridge the digital divide for low-income residents and communities of color
6. **Invest in Housing:** incentivize the construction of affordable housing, an immediate and long-term need
7. **Meet the Basic Needs of the Vulnerable:** ensure San Franciscans have access to food, shelter, mental health, and other services
8. **Imagine and Build Stronger Neighborhoods:** activate and draw upon San Francisco's unique neighborhood and cultural assets

The Task Force recommendations to promote an equitable economic recovery range from short-term and concrete to longer-term and aspirational. Each recommendation includes one or more City departments that would lead implementation if sufficient resources are identified. The text in this section summarizes each of the recommendations with an issue statement and brief description of the recommendation. Full text of the recommendations and equity considerations for each can be found in Appendix E.

1. Local Economic Stimulus



1.1 Support the construction sector with public infrastructure investments and continued focus on major projects

Issue: Capital projects take years to plan and design, and interruptions to that pipeline can have long-term negative ripple effects. San Francisco has developed a strong capital planning practice for the City's public infrastructure, with an all-sources view, responsible fiscal constraints, and a robust general obligation bond program that has seen more than \$5 billion approved by San Francisco voters since 2008. Typically a recession can lead to a slowdown in construction presenting an opportunity for countercyclical investment. Still, the uncertainty posed by the COVID-19 pandemic may make it more difficult to proceed with spending. The stakes for job loss in this industry are especially high, as each \$1 million of construction spending translates to approximately 5.93 San Francisco jobs.

Recommendation: San Francisco's last 10-Year Capital Plan planned for \$39 billion in investment over the period from 2020 to 2029. The City should continue to prioritize good stewardship of public assets as documented and recommended in the City's Capital Plan, which includes assets that deliver services for public safety, health and human services, recreation and culture, transportation, and general government, including IT infrastructure. In the upcoming Capital Plan update, the City should promote good state of repair for its buildings, right-of-way, public spaces, and other infrastructure assets with a variety of revenue sources, including but not limited to: general obligation bonds, General Fund debt, revenue bonds, and state and federal grants. The upcoming Capital Plan should also consider the extraordinary economic impacts of COVID-19 and aim to make a difference for San Francisco businesses, workers, and residents struggling through this crisis, such as investments to bridge the digital divide. In addition, the City should continue to focus on its major developments, such as the Shipyard, Mission Rock, Pier 70, Treasure Island, and Central SoMa, as these projects bring with them thousands of jobs and support for local business.

1.2 Redesign building permit processes and eliminate unnecessary permits not directly related to health and safety

Issue: The City's permitting process for construction is notoriously complex. Up to ten different departments can be involved in permitting, but no one department owns the entire customer experience. Lack of transparency around the permitting process has always been a challenge, and navigating the process requires resources, time, and money. Novices to the system find the process confusing and overwhelming, whereas those who are experienced understand the sequencing and how to tap into technical expertise. For small businesses in particular, this may hinder economic recovery. Task Force members are particularly concerned that the current permitting process, which has been impacted by COVID-19 and the need to shut down in-person services, will have cascading impacts on small business and construction trades, increasing unemployment in sectors that employ many with good wages.

Recommendation: To encourage as many businesses to open or expand as possible, keep businesses from migrating out of San Francisco, and encourage business growth and expansion, permitting agencies (such as the Department of Building Inspection (DBI), the Fire Department, the San Francisco Public Utilities Commission (SFPUC), and Planning) should implement programmatic and regulatory changes to redesign the permitting process for the end user, increase transparency, make the permitting process as easy and affordable as possible, and remove permitting and process requirements not directly related to health and safety. These changes could include:

- Publish rates for all permit types and provide more clear information about the permit process and available support services to accelerate movement towards expansions and construction starts.
- Implement a fee holiday, a temporary reduction or elimination of permit fees designed to incentivize business owners, property owners, and developers to pull permits and undertake construction projects, thus creating jobs and stimulating economic growth.
- Expand the OEWD [Open in SF Program](#) to offer “concierge” services to help more businesses through the complex process. The Open in SF Program currently supports small food businesses through the permit process. The City could provide additional multilingual services perhaps through partnerships with community based organizations. It should be noted city provided concierge services would require significant additional staffing above current levels.

” “How can we expedite online training opportunities, can the city offer more technical assistance, so more residents can get to work sooner?” *Task Force member*

” “Let’s put our talented community to work.” *Task Force member*

1.3 Allow developers to defer paying impact fees to stimulate development

Issue: Falling rents and sales prices, stubbornly high construction costs, and broad economic uncertainty have resulted in developers unable to secure financing for their projects and a slowdown in development projects breaking ground. Finding a way to bring development economics back in balance is critical to creating construction and end-user jobs, stimulating the economy, growing the tax base, and producing the residential, commercial, industrial, and retail space to accommodate a City that is likely to see long term population growth.

Recommendation: The components of development cost that the City has the most control over are impact fees, and the City has demonstrated in the past that it can take steps to make it easier to build by making changes to impact fees, such as the 2010-2013 impact fee deferral program or last year's fee waiver for 100% affordable housing projects and Accessory Dwelling Units (ADUs). The Planning Department should develop a time-limited program, based on the successful program that ran from 2010 to 2013, allowing for developers to defer paying impact fees until each project receives the first certificate of occupancy, at the end of construction. This would help developers secure financing on projects that would likely not be able to break ground and pay impact fees otherwise.

1.4 Make the Local Business Enterprise Program (LBE) more effective, equitable, and better suited to support the City's recovery

Issue: The Local Business Enterprise (LBE) program certifies small local businesses to participate in City contracts. Many of these local firms are owned by women, who are heavily represented in hard-hit sectors like personal services and child care, and people of color, many of whom reported challenges accessing PPP loans. The LBE program enables them to compete on a level playing field with larger firms and/or firms taking advantage of cheaper costs outside of San Francisco. Budget balancing needs create risk for these businesses, which are often based in and hire workers from communities adversely affected by COVID-19. Current program rules and practices are not yet fully optimized to meet the challenge posed by COVID-19 and the resulting economic downturn.

Recommendation: To ensure that the LBE program provides the greatest benefit to San Francisco's small businesses, the Office of the City Administrator should work to:

- Expand the San Francisco Community Investment Fund's Contractor Accelerated Payment Program to help LBE manage cashflow
- Ask the LBE Advisory Committee to adjust financial contract limits for LBEs to allow City Departments to set aside a greater number of contracts within the threshold amount to Micro LBEs
- Increase contracting opportunities for Micro and Small LBEs
- Fund a Disparity Study to ascertain what types of racial disparities exist in City contracting processes



1.5 Promote reactivation and consider adaptive reuse of buildings for a vibrant San Francisco

Issue: The future of work patterns is uncertain, and close attention is needed to understand which changes are temporary and which may be more long-lasting. COVID-19 has caused a sudden and dramatic decrease in demand for office, hotel, and retail space. As firms direct their employees to work from home and the economy contracts, the City will witness significant fluctuations in demand for large office buildings in the short term. As tourism and convention travelers coming to San Francisco has significantly decreased, the demand for hotel rooms have also plummeted. Similar impacts have occurred in the retail sector. At the same time, San Francisco faces a severe housing shortage, that has led to an affordability crisis, especially for low-income renters.

Recommendation: San Francisco should seek to preserve local businesses for both the jobs the revenues they deliver. If a COVID-19 vaccine or treatment is developed that allows for an economic recovery and a resumption of the pre-COVID space needs in San Francisco, this proposal may be of limited value. However, if there is a permanent decrease in office, retail, or hotel demand in the wake of the COVID-19 pandemic, the City should consider and, if advisable for the overall health of the local economy, incentivize re-purposing of existing buildings to uses needed for equitable economic recovery. Repurposing could pave the way for housing, production, distribution, and repair space, cultural and community development programs, or other uses. Any spaces adapted for housing have the potential to serve specific populations that may have different housing needs, such as artists.

Policymakers should also consider impacts from any future conversions. For example, conversions from hotel uses to any other use may result in a decrease in employment, specifically, many union jobs that are available to immigrants and people who speak English as a second language.

1.6 Advocate for federal and state funding

Issue: San Francisco will not be able to deliver on all the Task Force's recommendations on its own. The City needs support from the state and federal government, especially for larger investments and initiatives.

Recommendation: San Francisco should advocate at the state and federal level to support the recommendations of the Task Force in the following areas:

- **Commercial rent support/forgiveness:** funding for businesses to reduce evictions
- **Grants for businesses:** State and federal grants for businesses most impacted by the shelter-in-place like arts/nightlife/entertainment
- **Job training programs:** State and federal funding to provide job training to workers in industries hard hit by shelter-in-place
- **Rental assistance:** funding for renters or landlords to stave off an eviction crisis
- **Support for undocumented:** ensure undocumented immigrants benefit from state and federal programs
- **Health care for all:** health care should not be tied to employment considering huge loss in jobs during this pandemic and should include substance abuse treatment
- **Support for jailed and re-entering populations:** thoughtful transition planning for rehousing those that are reentering
- **Universal basic income:** provide dignity for all especially as the pandemic has decimated service industries and lower wage jobs
- **Internet for all:** funding to build a ubiquitous fiber-to-the-premises network to promote additional service competition to help ensure universal access to the Internet and help reach high-need groups
- **Food access:** continue and expand pandemic-linked benefits and waivers, and provide sufficient administrative funding
- **Fiscal support for local government:** to maintain the social safety net despite huge drop in tax revenue due to COVID-19
- **Debt relief:** relief for student and consumer debt

1.7 Partner with the business and philanthropic communities to deliver a strong and equitable recovery

Issue: The City understands that a great many businesses, especially small , minority-owned, and women-owned businesses, are struggling to survive and support their workers. Numerous local interventions like waived fees, grants, paid leave, and technical assistance have been and will continue to be priorities for public support. However, the resources to stabilize every business and worker would amount to more than the City alone can deliver. City leadership has already acknowledged the need for public-private partnership to address the pandemic and established eligible uses related to COVID-19 priorities in its Give2SF charitable fund. Of the \$28.8 million received as of September 30, 2020, less than \$500,000 remains unallocated. Difficulty accessing capital and wealth inequality remain barriers to recovery, especially in communities of color. The City will continue to prioritize the public health response to minimize future economic contractions, but partnership and investment are needed to help San Francisco achieve its long-term resilience and sustainability goals.

Recommendation: Identify opportunities for public-private partnerships that can help local businesses, workers, and residents recover in the short term and deliver economic strength and resilience in the long-term.

To mobilize philanthropic contributions to the highest local priorities, the Mayor's Office should work with the San Francisco Foundation, other major foundations, and donor-advised funds to build a campaign that would deliver continuity support to businesses most in danger of shuttering and workers and residents most in need as a result of the pandemic.

To help encourage access to capital for local businesses and entrepreneurs, the Mayor's Office should convene local financial leaders and public office holders to explore financial products and strategies that can help stabilize struggling businesses and incentivize new business to start. The geography of capital access should be taken into account. Public financing and neighborhood financial empowerment centers should be considered alongside options put forward from the private sector.

To build back better from this crisis and deliver a more equitable and resilient city, the Office of the City Administrator (Office of Resilience and Capital Planning) and Controller's Office (Office of Public Finance) should explore opportunities to finance resilience improvements through public-private partnerships, informed by the priorities published in the Hazards and Climate Resilience Plan, the 10-Year Capital Plan, and the Climate Action Plan. Areas of opportunity include citywide broadband, green infrastructure, seismic retrofits, and sea level rise mitigations and adaptations. The Business Council on Climate Change (BC3) and the San Francisco Department of the Environment are also helpful partners in identifying promising opportunities.

1.8 Create a child care system that meets the needs of families, educators, and the community

Issue: As San Francisco gets back to work, businesses and their workers need child care more than ever. While schools in San Francisco have remained closed, child care centers and family child care programs have been encouraged to remain open. Social distancing requirements have restricted most programs to just a portion of the number of children they served before the pandemic, exacerbating a child care shortage that was present well before COVID-19. Without any additional revenues, child care providers have had to reduce their hours and/or days to allow additional time for cleaning, purchase additional supplies, and modify existing spaces to comply with new regulations. Child care providers operated with narrow margins before COVID-19 and now face unsustainably increasing costs and decreasing revenues.

Current local, state and federal assistance falls short of serving all families who are eligible for child care subsidies. Many families who are not eligible for subsidies are heavily burdened by the cost of child care. Even with the high cost of tuition, educators subsidize the true cost of services with their low wages. By the time tuition fees are applied to all the expenses it takes to run a program, very little is available for the educators themselves. Local Proposition F, the Small Business and Economic Recovery Act, would make funds available for child care, among other priorities, but it would not single-handedly solve the funding need in this area.

Recommendation: During the phased-in process of reopening San Francisco's economy, child care providers will need financial support as temporarily reduced enrollments and enhanced healthy and safety procedures will reduce operating capacity. To adequately fund early childhood education and create a secure child care system, the Office of Early Care and Education (OECE) should coordinate with First 5 San Francisco, the Department of Children, Youth, and Families (DCYF), and OEWD to utilize future federal stimulus, future local revenue measure dollars, and/or Community Development Block Grant (CDBG) funds to:

- Provide flexible supplemental grant funds to daycare providers, building on existing Emergency Operating and COVID-19 Closure Grants.
- Provide low interest or forgivable loans to child care providers to expand their spaces or open up in new larger spaces that allow for social distancing and will increase daycare capacity in the long-term.
- Increase the Preschool for All program tuition credit amount and make it applicable for 3-year-olds.
- Increase the income eligibility for Early Learning Scholarship and expand the scope and amount of the Compensation and Retention Early Educator Stipend (CARES 2.0).
- Develop a workforce training program and job quality standards to address the shortage of qualified child care providers and early childhood educators.
- Provide realistic, clear, and consistent health and safety guidelines for operating child care and early education facilities (e.g. closure, social distancing, ratios) with training and assistance to child care providers to implement the guidance.
- Encourage businesses to provide child care solutions for employees, including stipends, on-site child care, referral services, and revising zoning ordinances.

Thank you



2. Job Connections

2.1 Centralize the City's workforce development programs

Issue: The City of San Francisco currently implements 292 unique workforce development programs administered by 17 departments. These programs target a range of participants and run the gamut from light touch services focused on job readiness to intensive trainings to temporary placement in apprenticeships and paid work experiences. Chapter 30 of the Administrative Code established a Committee on Citywide Workforce Alignment in 2014, designating OEWD as responsible for tracking information about these programs and chairing the Committee, however the Committee sunset in 2019. The decentralized nature of these programs creates significant challenges for delivering effective workforce development services and facilitating access to appropriate services. Vulnerable communities, particularly communities of color, who have the least exposure to strong career pathways, face the most systemic impediments to accessing quality job opportunities. They have the least access to the time, technology, networks, and resources necessary to navigate a decentralized system. Systemic strain from COVID-19 will likely exacerbate existing limitations.

Recommendation: The City should re-constitute the Committee on Citywide Workforce Alignment to establish a comprehensive workforce development strategy, centralize the coordination of workforce development programs, and establish one point of information and entry for all of the City's workforce development programs. If state law changes to allow it, that strategy could include racial and gender considerations in public employment to promote hiring of Black, indigenous, and people of color (BIPOC) and other vulnerable community members.

2.2 Provide culturally competent, accessible job training with career connections for marginalized and laid-off workers, particularly ACHE sector workers

Issue: The unemployment impacts of COVID-19 have had an especially big impact on San Francisco's lower-income workers and those just entering the workforce, age 16 to 24. The ACHE sectors are expected to have a slower economic recovery than other sectors, leaving many workers without an opportunity to return to their job and/or industry in the near future. These sectors disproportionately employ women, people of color, and immigrants, and these jobseekers will need to connect to opportunities in different industries that may require new skills. Existing sector training and job placement focus may not fully address upcoming workforce development needs as the economic climate has dramatically shifted and will continue to do so.

Recommendation: To address the rapidly changing needs of San Francisco's workforce, especially those pivoting from the ACHE sectors, OEWD in partnership with other City departments that administer workforce programs, should provide jobseekers in-demand job training that connects directly to good paying sustainable career pathways with benefits:

- Create an overarching pandemic workforce plan in partnership with community, employers, and unions, similar to the California High Roads Training Partnership, to address San Francisco's specific community workforce needs and job market needs.
- Expand pre-apprenticeship training programs in construction and non-construction sectors.

- Create arts-focused employment and retraining programs that could include an “Arts Hub” online to connect ACHE sector works and organizations with job and training opportunities.
- Shift training programs to address skills needed for current, in-demand job opportunities, with attention to the quality of the jobs (living wage, benefits, and worker protections).
- Work with private industry to offer more paid training opportunities.
- Strategically deliver accessible training, allowing for both in-class learning that is safe for students and teachers, and online learning.
- Build out more union partnerships for training programs to provide baked in career pathways for well-paying jobs.
- Connect all new training programs to direct career opportunities upon program graduation, prioritizing the most marginalized.
- Target outreach and support services for disadvantaged communities to improve participation and completion of programs.
- Assess on an ongoing basis whether City employment programs are serving the current needs of San Francisco’s employers and job seekers, particularly unemployed ACHE workers and vulnerable populations, and modify them as necessary to deliver culturally competent employment programs.

2.3 Strengthen implementation of the First Source Hiring policy

Issue: COVID-19 creates a job market that further disadvantages jobseekers with less experience in the job market and more barriers to employment, as over-qualified individuals compete for and fill jobs that might otherwise be available. Young people, age 16 to 24, who have had little time to acquire work experience will face long-term disadvantages due to the current job market.

Even before COVID-19, to redress the disadvantages immigrant, minority, female, disabled, young, and elderly workers face, the City enacted “First Source Hiring” and “Local Hire” legislation. Both of these ordinances required a preference be given to disadvantaged San Franciscans by businesses engaged with the City in different contexts. Local Hire legislation is specific to construction projects, and First Source largely focused on leases, contracts for goods or services, and conditional use zoning allowances. The two ordinances have significant differences in their requirements and implementation, leading to substantially different outcomes. For First Source obligated employers, as compared to Local Hire employers, there is a lower rate of hiring workforce system participants and less ability to capture and monitor hires and retention in employment over time.

The Board of Supervisors Budget and Legislative Analyst (BLA) has recently released a performance audit report on the City’s workforce programs, including First Source Hiring and Local Hire. That document includes recommendations for improvements in the same space.

Recommendation: OEWD should work collaboratively to respond to the recommendations in the BLA’s recent report, and as part of that effort, it should weave in the recommendations of the ERTF to improve First Source Hiring to ensure disadvantaged San Franciscans have access to job opportunities in San Francisco. Improvements should:

- Ensure that job opportunities are made available to disadvantaged San Franciscans
- Link graduates from training programs to relevant jobs in that field or industry
- More fully realize the potential outcomes from First Source Hiring

” As a small business owner, I try to make sure my employees feel safe. It’s a very vulnerable and delicate situation. Even if you are an essential business, the staff still needs to feel safe.” Task Force member



2.4 Expand subsidized employment and hiring program – JobsNOW! and arts-specific

Issue: Unemployment in San Francisco has increased by nearly 500% since February 2020. This financial strain is set to increase as Additional Pandemic Compensation for unemployment insurance benefits ended on July 31, some industries are slow to return to work, many businesses remain closed or at substantially reduced operations, and many workers are not yet connected to new job opportunities. Many of the individuals who are most impacted by the pandemic – minority, elderly, disabled, and low-income workers – are the same workers who held disproportionate unemployment rates prior to the COVID-19 pandemic.

To address the Great Recession, The Human Services Agency (HSA) launched the JobsNOW! subsidized employment program in 2009 as a Temporary Assistance for Needy Families (TANF) program component in the American Recovery & Reinvestment Act stimulus. The program aimed to assist local businesses, reduce unemployment, and put more dollars in to the economy. This program continues with TANF, state, and local funding. The program primarily serves individuals on CalWorks (TANF), General Assistance benefits, CalFresh (a program of the Supplemental Nutrition Assistance Program), public housing residents, foster youth, and justice-involved people.

Recommendation: HSA should expand the JobsNOW! subsidized employment program to have more lasting benefits for both workers and employers, create and advocate for employer incentives, and support more jobs.

The JobsNOW! expansion should:

- Provide more subsidized job opportunities
- Provide job opportunities with career pathways post-subsidized employment
- Encourage online application, enrollment, and job opportunities
- Lower barriers for small businesses and jobseekers to participate
- Extend outreach to unemployed people for greater awareness of job opportunities
- Focus on reaching communities that are the most vulnerable, especially those jobseekers with more than one marginalized identity
- Create/Advocate for local/state workforce employer tax credits

In addition to this JobsNOW! effort, OEWD, the Arts Commission, and the Office of the City Administrator (Grants for the Arts), should consider the needs of ACHE sector workers and work together to build a tailored employment program that stabilizes the creative economy, akin to the Creative Corps proposal submitted to the California Recovery Task Force.

3. Promote Safe Reopening



3.1 Provide clear, concise communication in multiple languages to diverse business sectors on reopening and recovery from COVID-19

Issue: Businesses, particularly small neighborhood businesses and nonprofits, need clear guidance and support from City government during this tumultuous time. Larger businesses and networks may have the in-house capacity to adapt business plans, apply for financial assistance, but even they need concise guidance from City government in today's rapidly evolving regulatory context.

Recommendation: A multi-pronged comprehensive communication campaign should be developed to provide clear, concise communication in multiple languages and to diverse business and nonprofit sectors on the following topics:

- Health and safety (how to keep employees and customers safe, required physical changes for health safety, etc.)
- City programs (like the use of outdoor space)
- City financial support (grants, loans, business tax deferrals, etc.)
- Connections to non-City government support (partnership opportunities, philanthropic opportunities)
- Connections to State and Federal financial assistance programs
- Technical support to guide small businesses through recovery processes
- Updates on economic and pandemic outlook, so that businesses can make projections

The COVID Command Center (CCC) should coordinate efforts from OEWD and departments that are involved in business permitting, regulation, inspections and grant-making and community partners with language and cultural capacity.



3.2 Remove barriers to obtaining PPE, testing, and tracing in low-income and communities of color

Issue: San Francisco's economy cannot recover from the COVID-19 crisis unless its residents can stay safe from infection. Adequate Personal Protective Equipment (PPE) and cleaning supplies are critical for keeping essential and frontline workers healthy. These supplies represent an on-going cost for businesses, nonprofits, and individuals, which can be burdensome when revenues and incomes have declined. In addition, supply chain issues mean that small businesses and individuals may have trouble accessing PPE at a reasonable cost.

Likewise, access to testing and tracing is critical to stopping the spread of COVID-19 and safely reopening the city. Testing that requires a doctor's note, an appointment, or travel to another neighborhood reduces accessibility for vulnerable populations and creates additional risk. Walk-up testing is especially in demand in Black/African American and Latino/a/x neighborhoods, including the Bayview, Fillmore, and Mission. People who have lost their jobs may have also lost their health insurance, making free testing even more important. Accessible testing is especially critical for essential and frontline workers, who are more likely to contract the disease and spread it to their households or colleagues. Contact tracing must be in language and culturally competent to be effective.

Recommendation: In order to ensure worker safety, easily accessible testing for people who must leave their home to work, and robust contact tracing in line with the City's equity priorities and California's recently released equity requirements for its tiered risk system, the COVID Command Center, in partnership with Public Health, should:

- Develop an overall strategy to reduce exposure and risk, including and especially for communities of color, to avoid a fragmented response.
- Continue to provide free or low-cost PPE to low-income individuals, community based-organizations, nonprofits, and small businesses.
- Continue to expand testing capacity, provide geographic equity, reduce wait times for appointments and results, and eliminate any barriers (testing should be free, available upon walk-up, and for asymptomatic people) through the joint effort of DPH, OEWD, the Human Rights Commission (HRC), Joint Information Center (JIC) Community Branch, and Neighborhood Emergency Response Team (NERT). This effort should build on the Mission Latino Task Force testing site to provide testing at trusted community organizations. Ideally testing should be made available close to worksites. As vaccines and/or treatments become available, ensure delivery sites for those are accessible and culturally responsive.
- Prepare and pre-train contact tracing resources so the City can nimbly flex up this work as needed if there is a surge in COVID-19 positive cases.
- Regionally coordinate contact tracing to prevent spread of COVID-19. Residents throughout the Bay Area commute to and from work from different counties.
- Expand essential worker ride home program to include transportation to testing sites.

3.3 Ensure safe work environments for all workers, especially low-income workers

Issue: The Centers for Disease Control and Prevention (CDC) describes “people at higher risk for severe illness” only along clinical parameters. This approach risks underinvestment in populations facing structural disparities in health outcomes that need greater resources in order to stay healthy.

DPH also identifies the following populations as higher risk for severe illness and death from COVID-19 due to structural inequities:

- Black/African American Community
- Latino/a/x Community
- Native Americans/Indigenous Community
- Pacific Islander Community
- Immigrants and undocumented people
- People with disabilities
- People experiencing homelessness

DPH identifies the following populations as higher risk because they experience conditions that facilitate the spread of infection of COVID-19:

- People living in high-density situations
- People with high-risk economic/work conditions
 - Essential workers who have extensive contact with the public (for example, food service workers)
 - People without paid sick leave and/or health insurance
 - Sex workers
 - Low-income people who must go out in public for resources frequently

BIPOC and low-income workers who have limited or no options to safely shelter-in-place creates risks for other members of their household, their workplaces and their communities. San Francisco must prioritize protection and safety for people with structural barriers to healthy outcomes. Without a safe work environment for the higher-risk populations listed above, COVID-19 will continue to spread and prevent San Francisco from recovering.

Recommendation: To reduce the COVID-19 infection rate amongst people who must work outside the home and their communities, the City should:

- Partner with community organizations to deliver PPE and educate business owners, nonprofit leaders, and workers on PPE, safety protocols, compliance, self-reporting, model sick leave policies, and what to do if you or your worker are exposed, feel symptoms, or test positive.
- Make sure COVID-19 response operations have strong site safety plans.

- Continue to fund the Right to Recover Program, which guarantees two weeks of paid wages to anyone who tests positive and doesn't have alternative access to income or benefits during their recovery period.
- Restore the High Risk Community Housing Program and provide culturally competent isolation housing to exposed low-income workers and in communities of color.

3.4 Support cleanliness, health, and safety in public spaces

Issue: Unclean streets impact our residents, visitors, and businesses, creating real and perceived concerns around safety, health, and comfort. With outdoor dining and shopping options being the safest avenues for businesses activity during this time, clean streets and public spaces are more important than ever. For San Francisco's businesses and institutions to survive, residents and visitors must feel safe returning to our neighborhoods, commercial centers, and public spaces.

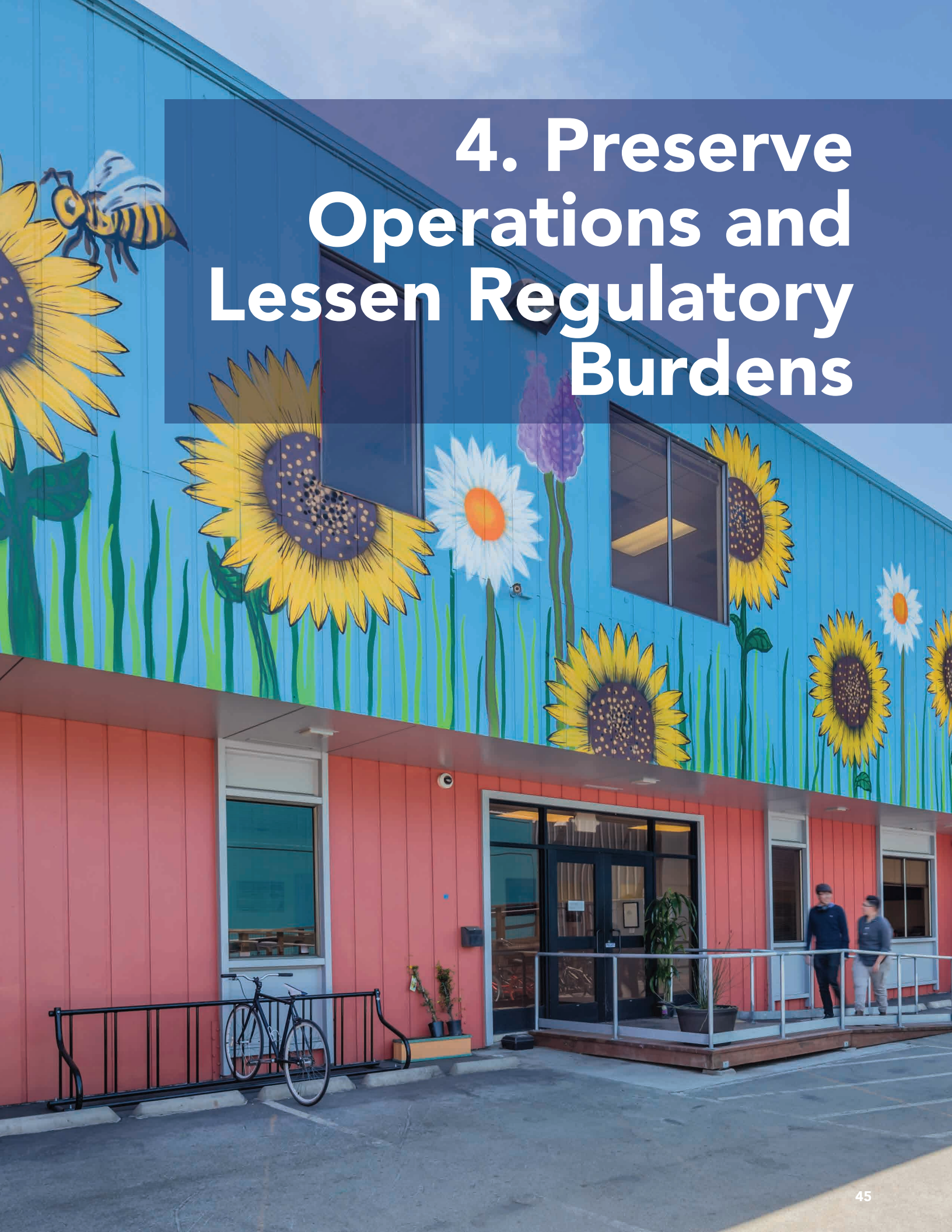
Recommendation: To improve cleanliness of spaces, neighborhoods, residents and businesses, Public Works (PW), OEWD, the Recreation and Parks Department (RPD), the Department of Public Health (DPH), Community Benefit Districts (CBDs), community-based organizations (CBOs) providing cleaning services, and merchant organizations in all neighborhoods should collaborate to:

- Create a systematic and aligned public health and cleanliness approach to street conditions that integrates public and private services so that all parties work as one team.
- Develop a campaign in partnership with tourism, business, and arts organizations to highlight San Francisco's clean and safe streets throughout its diverse neighborhoods in order to restore feelings of safety with the goal of increasing foot traffic.

In order to improve poor street conditions in a lasting way that truly delivers greater public health and safety, the City must invest in tackling the root causes of those conditions: the twin challenges of behavioral health disorders and homelessness. For strategies related to mental health and substance use disorders, see Recommendation 7.3. For strategies related to housing people experiencing homelessness, see Recommendation 7.4.



4. Preserve Operations and Lessen Regulatory Burdens



4.1 *Extend, improve, and support the Shared Spaces Program*

Issue: During COVID-19 many storefront businesses and restaurants are restricted from operating indoors or have customers who do not feel comfortable entering a storefront. Many businesses will rely on outdoor operations until indoor business is allowed by the government and is safe enough for the general public to feel comfortable. In a dense city like San Francisco, many businesses do not have access to private outdoor space, and in June 2020 the City created the Shared Spaces program. Shared Spaces makes public outdoor space like the sidewalk, parking lane, traffic lane, and other parks and plazas available for neighboring businesses to utilize for safe, socially distanced operations. There are no fees associated with a Shared Spaces permit. The addition of the Just Add Music (JAM) permit to the Shared Spaces Program, allows businesses to receive permits for entertainment or amplified sound in an outdoor space. The goals of the program are to promote public health, help struggling businesses survive, and contribute to a vibrant street life on our commercial corridors.

The first few months of Shared Spaces have been a success, with over 1,600 total permit applications approved covering all supervisorial districts. However, the program has been unevenly adopted across San Francisco's neighborhoods.

Recommendation: The Shared Spaces team should improve the Shared Spaces program to make it more equitable, effective, and better poised to support the long-term economic recovery of San Francisco. City departments have already taken steps to further eliminate administrative or regulatory burdens of the program and have sufficiently simplified the application process. The Shared Spaces team should continue to seek ways to help businesses defray costs, and to support for artists and musicians to allow for more adaptive arts and entertainment uses. Further, the Shared Spaces program should be extended three years until December 31, 2023 so as to give businesses an incentive to make their spaces attractive, and give them certainty that the program will be a worthwhile investment.

The City should also promote the program's uptake in neighborhoods that have seen modest participation, such as the Excelsior, Bayview, and Visitacion Valley. To promote unimpeded accessibility in the pedestrian right-of-way, the City should encourage street closures and the use of parking spaces rather than sidewalks for Shared Spaces. The street closure process could be improved with a dedicated evaluation process, reevaluation of Shared Spaces staffing requirements, and accommodations for businesses with locations that make adjacent outdoor operation difficult or impossible. Shared Spaces also represents an opportunity to engage artists with communications, public art, design and construction of outdoor dining spaces, and/or temporary activation projects.

4.2 Repurpose public outdoor space

Issue: COVID-19 has shown the vulnerability of San Franciscans around food security and the need for local supply chains, especially for low-income communities. At the same time the highly contagious nature of the disease has created heightened demand for outdoor space as retrofitting indoor spaces for healthy airflow and occupation can be prohibitively expensive. It is important that the City maximize and optimize the use of public outdoor space in order to give more businesses and residents options to navigate and recover from this crisis. These outdoor spaces can be venues for diverse uses including arts and culture, recreation, business. In developing new uses for public open space, communities with little access to open space or lack of open space need to be considered.



Recommendation: City agencies including Planning, RPD, the Arts Commission and other asset-holding departments should reexamine the use of public outdoor space in San Francisco and facilitate any needed use changes to better support the City's goals of equity, resilience, environmental sustainability, and economic recovery.

4.3 Allow more flexible use of ground floor retail spaces

Issue: As of August 25, 2020, only 46% of San Francisco storefront businesses open at the start of the pandemic remained open, according to a survey from the San Francisco Chamber of Commerce. It is clear a significant number of retail businesses will not survive the pandemic, as partial and complete closures to protect public health reduce their in-person customer base and the preexisting challenges of e-commerce competition and regulatory complexity persist. San Francisco's commercial areas will need rapid and creative reactivation to attract customers, invigorate neighborhoods, and preserve San Francisco's standing as a global destination.

Recommendation: Planning should develop and propose a suite of changes to create flexibility for filling vacant ground floor retail spaces by allowing the broadest possible range of active uses, such as maker spaces, arts, culture, and community development programs and uses.

4.4 Rethink rules that restrict flexible/temporary arts, culture, hospitality and entertainment uses

Issue: San Francisco has a longstanding need for greater flexibility to support temporary activities inside storefronts and in public spaces. Challenges around permitting requirements, liquor licensing, and City-mandated costs imposed on temporary events can prevent existing business owners from adding pop-up events, food and drink, and arts performances to meet evolving consumer demands, and also obstruct entrepreneurs interested in activating underutilized or vacant space. In the context of the COVID-19 recovery, temporary activations will be an important means of boosting foot traffic, diversifying revenue streams, preventing displacement, and enabling community entrepreneurs, neighborhoods, and artists to showcase their creative enterprises. Current permitting and regulatory barriers make such activations challenging, especially the lengthy wait times for Conditional Use authorizations.

Recommendation: OEWD, the Arts Commission, and the Office of the City Administrator (Entertainment Commission), should conduct a comprehensive review of existing permitting and regulatory barriers that impact temporary arts and culture activations in public and private space. This review should include temporary use authorizations, amplified sound regulations, Police Code provisions, health permitting, zoning restrictions, liability insurance, liquor licensing rules, and other requirements that make temporarily activating space difficult and expensive. This effort should result in recommendations for legislative action and administrative change.

4.5 Provide advisory services for commercial landlords and tenants and explore other strategies to avoid foreclosures and evictions, particularly for ACHE sector assets

Issue: Many small businesses have had to close to comply with the shelter-in-place orders. These closures have resulted in no or low revenues for these small businesses while many of their fixed costs have remained the same. Even mortgage forbearance, eviction moratoriums, and rent deferrals may not prevent tenants from breaking leases or landlords from evicting tenants. In addition, landlords who manage their own properties may not have the resources for negotiation assistance, or they may need technical support. San Francisco's ACHE sectors especially have faced some of the most severe economic impact from the pandemic. Mandates restricting both the operation of businesses indoors and large congregations of people indoors, fundamental aspects of the ACHE sectors' operations, make it difficult for these entities to survive. The State has issued an executive order allowing local jurisdictions to ban commercial evictions through March 2021 and San Francisco's commercial eviction moratorium currently expires November 2020, but attention is still needed to ensure that businesses can hang on once those protections expire. Meanwhile, the City should strive to help small and medium sized businesses with assistance that meets their needs in the short term.

Recommendation: To reduce permanent closures of small businesses, particularly businesses owned by or serving communities of color or disadvantaged populations, OEWD in collaboration with the Office of Small Business should provide landlords and tenants with supports such as advisory services from brokers or attorneys to help negotiate solutions that avoid foreclosures, evictions, and/or permanent closures. OEWD should pay attention particularly to struggling ACHE businesses, PDR business, and nonprofits and build on existing models such as the Nonprofit Sustainability Program, Loan Preparation Program, and the Legacy Business Program to help them survive. These efforts should prioritize businesses with protracted COVID-19 impacts and those that are led by BIPOC community members or serving those communities, and include extensive outreach to these communities.

4.6 Review employer mandates

Issue: San Francisco had a high cost of doing business before COVID-19, with many small businesses operating on slim margins. Since the pandemic, small businesses have come under significantly increased cost pressures due to reduced or no income during the shelter-in-place orders. The expenses of employer health care and other mandates have significant impacts on small businesses and nonprofits and may no longer be the best way to achieve San Francisco's health care policy goals.

Recommendation: The Board of Supervisors should explore reforming employer mandates while preserving local health care policy goals to ensure coverage and being mindful of the cost implications to local businesses.



5. Pursue Economic Justice



5.1 Invest in BIPOC and immigrant communities

Issue: Decades of structural discrimination in housing and employment has contributed to an intergenerational wealth gap between BIPOC and immigrant families and their white peers. These disparities have contributed to lower housing ownership rates, increased impacts from gentrification/displacement, and reduced employment opportunities. Before COVID-19, the Black/African American community was hardest hit by the Great Recession and the foreclosure crisis that came with it. In addition, BIPOC communities and immigrants are more likely to be working in industries decimated by COVID-19 or in jobs that cannot be done at home.

Another major factor affecting the wealth of Black/African American and immigrant communities especially is policing. Black/African American people have been subject to disproportionate arrests, use-of-force, and incarceration, and immigrant communities have faced targeted attacks from the Trump Administration. While there are numerous local programs that support Black/African American and immigrant populations, there is not an overarching systemic effort to reduce the wealth gap

Recommendation: HRC should coordinate and lead a program of reparative community investment that builds on current plans to redirect funds from the Police Department budget to address disparities in San Francisco's Black/African American communities. Understanding there is an existing HRC-led community process in place to program the \$120 million reallocated from the Police Department in the current budget, the Task Force recommends investments targeted to Black/African American and immigrant communities in the following areas:

- Child care and early childhood education
- Expanded housing support to stay in San Francisco, including for transitional-age youth
- Mental health and behavioral health services
- Workforce development
- Subsidized employment and other income support, including arts and culture work
- Small business, commercial corridor, co-op, and entrepreneurship support
- Addressing the digital divide
- Expansion of financial services

In addition to these efforts, San Francisco should continue to prioritize programs and initiatives that address wealth disparities in communities of color and immigrant communities to foster an equitable recovery.

5.2 Ensure low-income school children have access to educational programming

Issue: To adapt to COVID-19, the San Francisco Unified School District (SFUSD) moved to distance learning in March and has started the school year in fall 2020 distanced as well. Existing racial and socioeconomic achievement gaps are expected to widen due to disparities in access to computers, home internet connections, the loss of direct instruction from teachers, and/or an inability to financially supplement SFUSD learning plans. Low-income parents are the most likely to report that their kids are doing little or no remote learning in San Francisco. The formation of “pandemic pods” amongst some families threatens to exacerbate this disparity. In response, DCYF will form Community Learning Hubs across the City to serve up to 6,000 SFUSD students with high risk of disengagement via distance learning.

Recommendation: With support from partners like RPD, Public Library, SFUSD, and CBOs, DCYF should make every effort to leverage Community Hubs to provide not just academic enrichment and technical support for up to 6,000 high-risk Learning Hub participants, but also services and supports to help bridge learning disparities. The City should seek resources to ensure the Hubs can mitigate learning loss for low-income students, students of color, and students with other challenges for distance learning at the desired level of service.

5.3 Reform fines and fees levied by San Francisco to reduce inequitable financial burdens on low-income people and communities of color

Issue: The imposition of fines and fees has a disproportionate impact on people with low-income and people from communities of color. Fines and fees can often snowball, turning a single missed payment into a lower credit score or a suspended driver’s license.

While the Office of the Treasurer and Tax Collector (TTX) has done a lot of work over the last few years to reduce and eliminate these fees for those most vulnerable, there are still fines and fees that community groups and impacted individuals have identified as needing reforms.

Recommendation: City departments who levy fines and fees should pursue the following reforms to make them more equitable:

- Process Reforms
 - Conduct a biennial racial and economic equity review of all fines and fees through the Mayor’s budget process.
 - Ease the administrative burden for departments to offer fine and fee discounts to low-income San Franciscans through use of HSA’s income verification database.
 - Expand eligibility for existing fine and fee discounts.
 - Conduct outreach to ensure people know about fine and fee discounts available to them.

- Reform inequitable systems for lower-income people and communities of color
 - o Reimagine our system of victim restitution to restore crime survivors and defendants in poverty.
 - o Relieve the child support debt that low-income parents owe to the government.
- Transportation fines and fees
 - o Ensure that ability to pay is not a barrier to riding transit.
 - o Ensure that those who are vehicularly housed have access to services and opportunities for housing.
- Other Reforms
 - o Reduce or eliminate onerous permit fees for sidewalk vendors and micro-entrepreneurs.
 - o Decriminalize and reform quality of life citations that penalize people for their poverty.

5.4 Provide high-quality computers to vulnerable populations

Issue: Access to computers is more important than ever as many in-person services have moved online. San Franciscans need a computer to access applications for benefits, job opportunities, medical appointments, distance learning opportunities for children, and to prevent isolation for older adults. At the same time, shared computer labs normally available to public are not available for use.

The digital divide disproportionately impacts low-income residents, seniors, people with disabilities, and limited English proficiency. While the city currently has some efforts to distribute computers, current demand massively outstrips supply.

Recommendation: The Department of Technology (SFDT) and MOHCD (Office of Digital Equity) should develop a program to facilitate the donation of high-quality computers and related technology that local companies no longer need to be distributed to individuals in need. The program would develop a platform, standards, and distribution process for donated computers.

5.5 Bridge the digital divide with affordable connectivity and internet service

Issue: Just as San Franciscans need access to computers, they also need connectivity to the internet to weather and recover from the COVID-19 crisis. Numerous barriers exist that reinforce to create the digital divide, including affordability, digital literacy, and program accessibility. Many households that do not currently have broadband access would pursue access if provided with a price that was deemed as reasonable or feasible. As noted above, shared computer labs normally available to public are not available for use, and those without connectivity are disproportionately low-income residents, seniors, people with disabilities, and limited English proficiency.

Recommendation: SFDT should extend existing efforts to install fiber to very low, low, and moderate-income households at public housing and affordable housing locations. This would include dedicated annual funding to support the maximum feasible level of expansion on an annual basis. Related, SFPW and SFDT should consider ways to lower the cost of fiber installation, including streamlining the permit

process, to bring affordable connectivity to low-income households regardless of where they live in San Francisco.

Department of Homelessness and Supportive Housing (HSH) should expand existing efforts to deliver high-speed internet service at SROs.

San Francisco should advocate before the California Public Utilities Commission (CPUC) for the expansion of affordable internet service, including extending leniency programs with mobile carriers for low-income and other vulnerable residents who are unable to pay for their monthly service fee during the COVID-19 emergency. SFDOT should also explore partnerships with internet service providers (ISPs) to build affordable internet options for more low-income and vulnerable communities.

5.6 Build technology capacity of new users, small businesses, and nonprofits

Issue: Many of San Francisco's most vulnerable residents lack basic digital literacy skills and require additional support to participate in digital society. Similarly, many small businesses and nonprofits need assistance to navigate unfamiliar technological waters as they seek to pivot their businesses models to survive reduced activity under safe reopening regulations. Without the ability to provide in-person support, alternative means are needed to support residents in finding services online and to support businesses and nonprofits in adjusting their operations.

Recommendation: MOHCD (Office of Digital Equity) should partner with digital literacy nonprofits to provide phone-based technology assistance for new technology users, small businesses, and nonprofits citywide.





6. Invest in Housing

6.1 Expand and stabilize affordable housing funding

Issue: Despite significant investments in production of new affordable housing, preservation of existing housing, and assistance and services for cost burdened renters, vulnerable renters, and those experiencing homelessness, San Francisco historically has not had sufficient funding to meet the affordable housing needs of residents. Revenue losses to the City may exacerbate this dynamic. Some affordable housing funding has come from time-limited sources that may not be renewed in the future.

As the traditional funding sources decrease, the City will need to explore new sources of funding that are stable, not time limited, and can be used to meet housing needs now and in the future.

Recommendation: MOHCD and HSH should expand the affordable housing funding agenda focused on advocating for increased federal recovery aid for housing, such as a revamped federal Neighborhood Stabilization Program. Following this, policymakers should work to identify additional ways to expand funding for affordable housing through taxes, fees, or other new sources.

6.2 Preserve and stabilize affordable multifamily rental housing and support small property owners

Issue: As COVID-19 has disrupted the economy, many tenants have been unable to pay rent due to loss of work, and some have chosen to relocate. Concurrently, some property owners have experienced a drop in revenue. Temporary measures have shielded tenants and property owners through eviction moratoriums and debt restructuring programs; however, more tenants face possible eviction from non-payment of rent. If debt forbearance ends, owners of multifamily rental properties could face foreclosure or increased financial pressure to sell to investors.

Recommendation: San Francisco should continue to pursue and expand investment in preservation, acquisitions, and stabilization loans for multifamily rental housing to help prevent a wave of eviction, displacement, and speculative property sales in vulnerable communities:

- Expand nonprofit acquisition of multifamily, rent-controlled properties, including single room occupancy (SRO) properties, that are occupied by lower income renters and preserve them as permanently affordable housing.
- Provide forgivable loans to small property owners of rent-controlled properties in exchange for rent forgiveness, focusing on owners of properties with 5 or fewer units who are facing loss of rent revenue and facing foreclosure or other financial challenges.

6.3 Support construction of small multifamily buildings

Issue: Housing unaffordability is one of San Francisco's greatest challenges. Continuing to pursue the City's housing goals calling for the construction of 5,000 new units of housing each year with at least one-third being affordable (a target that was difficult to achieve prior to COVID-19) will help more vulnerable residents stay in San Francisco. Most housing today is built in larger projects of over 50 units, on larger sites, by larger companies (often national and multinational), and typically funded by large banks and institutional investors. The COVID-19 economic crisis could mean that these large projects will stall due to a lack of available investment.

Recommendation: The Planning Department (Planning) should work with stakeholders to offset the projected reduction in large scale multi-family construction investment. The City should institute policy changes that encourage the development and construction of missing middle housing using alternative financing sources. These may include changes to zoning and the development process to allow for more multifamily construction in low density areas.

6.4 Streamline the housing entitlement process to incentivize affordable projects

Issue: Stabilizing housing costs in the long term will require increasing housing supply through consistent production of market rate and affordable housing. Advancing housing construction to increase housing affordability is one of San Francisco's top priorities, as shown through recent Executive Directives for departments to work collaboratively towards faster approvals for housing development projects (2017) and to accelerate the creation of Accessory Dwelling Units and clear the backlog of pending applications (2018), as well as the \$600 million 2019 Affordable Housing general obligation bond. Existing efforts, including SB 35 and the State Density Bonus law have already helped streamline approximately 2,000 units in 100% affordable projects.

Even more process improvements will be needed in order for housing construction to recover. In San Francisco, nearly all entitlements are discretionary, meaning they could be denied or be subject to conditions by the Planning Commission even when they comply with zoning and require no special waiver or accommodation. As a result, entitlement can be a lengthy process with uncertain outcomes for developers. The time and risk involved in entitlement force housing developers to demand higher returns on investment, rendering certain projects financially infeasible and reducing the number of projects that are built, especially in economically challenging times such as the current period.

Recommendation: Planning should change the entitlement process to incentivize projects that are more likely to be affordable, especially ones that would deliver substantial numbers of new units:

- Adopt administrative review for qualifying projects that adhere to the zoning code, removing discretionary approvals for projects that are 100% affordable or for projects that exceed inclusionary housing requirements by 15%. This could also apply to HOME-SF (San Francisco's local density bonus program) projects.
- Adopt entitlement changes to support small multifamily projects of 4-10 units, which are often built by small local developers and have smaller profit margins.

- Refocus demolition restrictions more specifically on multifamily rental housing with regulatory restrictions such as rent control.
- Make it easier to transform a single-family home site as multifamily housing with 4 or more units when the existing home does not serve lower-income renters.



7. Meet the Basic Needs of the Vulnerable



7.1 Ensure adequate housing for family violence survivors and increase awareness of family violence issues during COVID-19

Issue: Social isolation, more time at home, decreased connections with teachers and service providers, and general stress and trauma have increased the likelihood of family violence in San Francisco during COVID-19. Amongst known victims, family violence (child abuse, domestic violence, and elder abuse) disproportionately impacts Black/African American and Latino/a/x communities, the elderly, and people with disabilities in San Francisco. Social distancing requirements mean there is less space in shelters even though the need is greater.

Recommendation: HSA should work with the Department on the Status of Women (DOSW) to ensure there is enough housing available for family violence survivors. This effort could include the use of COVID-19 hotel rooms or other types of emergency housing options, such as vouchers. Placements should include other supports such as mental health and legal support.

The City should also increase awareness of family violence issues during COVID-19 among providers. For example, DCYF should ensure nonprofit providers at Community Learning Hubs are informed about signs of family violence and can help connect children, youth, and their families experiencing issues to resources. For strategies related to increasing mental health services, see Recommendation 7.3.

7.2 Ensure all San Franciscans have adequate access to healthy food

Issue: Job losses have left individuals and families in San Francisco without resources to buy enough food. School closures have meant that children who normally receive meals at school instead eat at home. Over 29,000 children in San Francisco receive free or reduced-price meals at school (about half of all public school students). In addition, older adults and medically vulnerable people may need to self-isolate, making accessing food safely a challenge. Reduced public transit also makes getting groceries for seniors and disabled people more challenging. Grocery delivery services cost extra and may not be an option for low-income households. Congregate meal sites throughout the city have closed due to health orders requiring those most vulnerable to shelter-in-place. At the same time, restaurants face reduced demand and service restrictions while trying to stay afloat.

Recommendation: HSA should expand funding and maximize enrollment in existing programs that ensure vulnerable populations, including children, older adults, and medically vulnerable people, do not experience hunger or have to make the choice between groceries and other basic necessities. To improve local food security, the City should:

- Support expansion of existing feeding programs for older adults and adults with disabilities, including the Essential Trip Card.
- Fund programs that support food security for San Franciscans who do not qualify federally-funded food assistance programs because of their income, immigration status, or other reasons.
- Continue to advocate at the federal and state level for additional benefits, waivers and increased administrative funding.
- Use technology to ensure clients can successfully access and retain benefits using remote online/phone channels.

- Consider a new CalFresh media campaign targeted to underserved communities and increased outreach to seniors.
- Develop corporate partnerships to increase CalFresh purchasing power.
- Explore strategies to support a larger vision of seamlessly connecting San Franciscans to all public benefits to which they are eligible, especially programs that enhance food security.

The State of California has implemented the Great Plates Program to route assistance funds for meals support to local businesses to help meet multiple needs simultaneously. As of now, that program is set to expire on October 9. If it is not extended, the City should consider ways to support a similar effort, potentially through endorsement of existing grassroots channels.

7.3 Expand mental health and substance use disorder services

Issue: As a result of both the COVID-19 pandemic and the measures put in place to slow the spread of the virus, mental and behavioral health stressors have increased, especially for youth, SRO residents, and people experiencing homelessness. These stressors include increased social isolation, financial strain, the possibility of additional time spent in abusive home situations, decreased ability for connection with providers who may have been able to help intervene, and general stress and trauma associated with the pandemic itself.

As the City rises to meet these emerging mental health challenges, the City must also recommit to the significant and persistent mental health and substance abuse challenges for people experiencing homelessness. COVID-19 has led to an increase in homelessness in San Francisco due to limited shelter capacity for social distancing, the inability to stay with family or friends due to social distancing, and the economic crisis. As public health guidance requires that more business is conducted on the street and public spaces, there is a renewed need to ensure a safe environment for everyone and provide critical services to those in need. Though there are numerous agencies and organizations providing field-based services in San Francisco, there are shortages of specific services on the street.

Recommendation: To make more meaningful connections to mental health and substance use disorder services for people experiencing homelessness, youth and transitional age youth, older adults and adults with disabilities, DPH should work with partner agencies to:

- For children and youth, connect and expand existing efforts by building the capacity of teachers and providers and ensuring that behavioral health supports are available both virtually and where programming is occurring.
- For children, youth and their families, and older adults and adults with disabilities experiencing mental health issues as a result of COVID-19, connect them with culturally appropriate and accessible resources.
- Create a systematic and aligned public health approach to street conditions.
- Provide additional field-based behavioral health services for people experiencing homelessness. Street-based mental health and substance use services could offer a low-barrier, adaptive form of treatment that not only provides a much-needed service but acts as a doorway to the system for people who are disconnected.

- Provide additional safe spaces to build trust such as a managed alcohol program, drop-in respite, day programs, or other low-barrier programs offer the opportunity to build trust with clients and offer them a safe place to be.

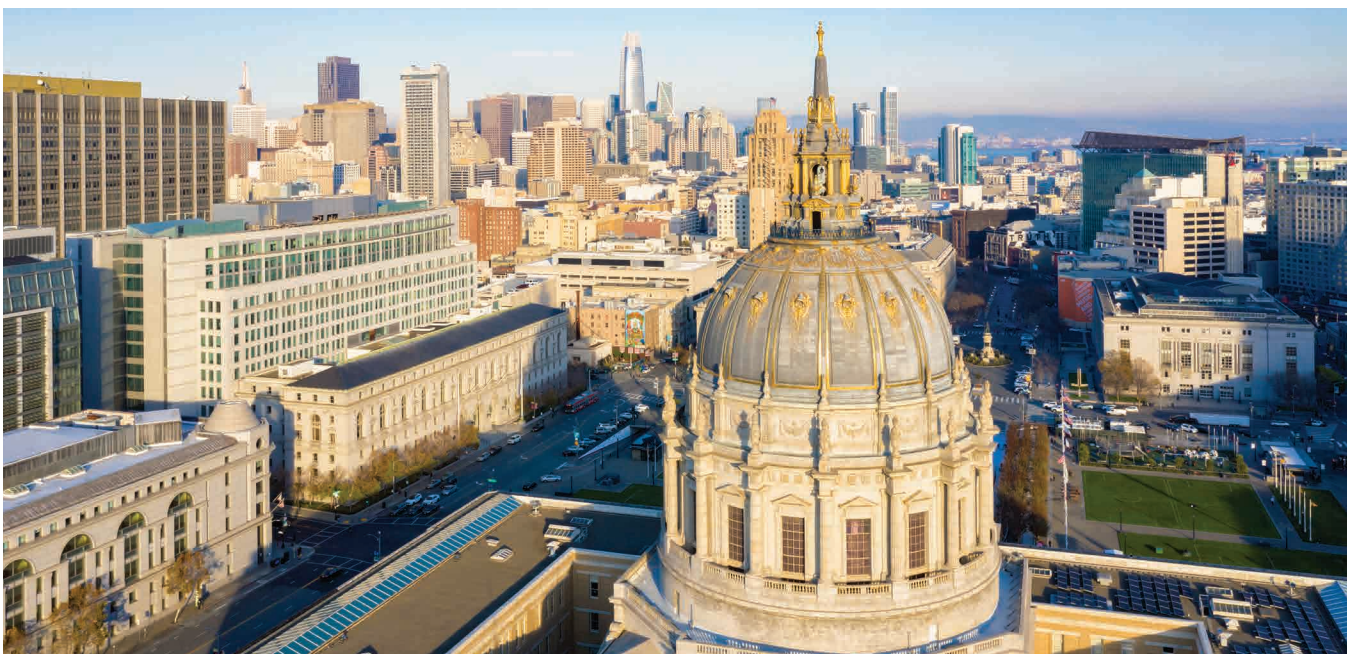
For strategies related to improving cleanliness of spaces, neighborhoods, residents and businesses, see Recommendation 3.4. For strategies related to housing people experiencing homelessness, see Recommendation 7.4. For strategies related to family violence, see Recommendation 7.1.

7.4 Acquire hotels and other buildings to be converted into permanent supportive housing for people experiencing homelessness

Issue: Though San Francisco leads the nation in the provision of Permanent Supportive Housing (PSH), there will always be greater demand than supply of housing assistance for people experiencing homelessness. COVID-19 has only exacerbated this trend, with shelters at limited capacity as they follow public health guidelines. While no formal count has been performed since the pandemic began, current street conditions point to a growing need for housing for people experiencing homelessness in San Francisco.

People experiencing homelessness are uniquely vulnerable to COVID-19 due to a lack of access to sanitation among other factors. This group sees an overrepresentation of Black/African American and LGBTQI individuals and persons with disabilities, some of our most vulnerable populations that need increased support.

Recommendation: HSH should increase the rate of building acquisitions (such as hotels and other buildings) for conversion to PSH units and pay attention to the accessibility of the units acquired. This could be facilitated through awards from the state's Homekey Grant Program and/or dispensation of one-time capital funds for acquisition and improvement of homeless service sites using funds from sources such as the recently unlocked Proposition C Our City, Our Home measure and future bond measures.



7.5 Prevent renter evictions and displacement

Issue: Housing in San Francisco is predominately composed of tenant renters, many of whom were rent burdened even before the impacts of the COVID-19 pandemic. With the current economic crisis, a higher proportion of residents will likely pay more than half their income on rent or resort to inadequate housing.

San Francisco, like many jurisdictions, is facing a looming wave of increased evictions and homelessness as emergency orders around unemployment benefits and eviction moratoriums expire. Currently, these stop-gap provisions push the date of any court proceedings related to evictions into the future but do not nullify them completely. There will be a high demand for eviction prevention services for San Francisco's residents as these provisions either sunset or are repealed.

Recommendation: MOHCD should scale up and expand San Francisco's community-based eviction prevention services to meet the scale of the need by working with our community partners to:

- Provide high-quality legal representation to tenants facing eviction that results in tenants staying in their home.
- Provide tenant counseling, education and outreach (including media campaigns) on their rights and responsibilities before and during the eviction notice stage.
- Intervene early in tenant-landlord disputes, so that these cases also do not end up in court.
- Provide rental assistance to resolve disputes.

8. Imagine and Build Stronger Neighborhoods



8.1 Plan collaboratively for San Francisco's resilient future and related investments

Issue: COVID-19 has spotlighted the need for a strong, clear vision for San Francisco's future. The City regularly delivers a Five-Year Financial Plan to layout planned investment strategies across public sources. In addition to this central financial planning document, various City departments and initiatives have developed or will soon complete targeted planning documents that point to a more resilient San Francisco. These include the 10-Year Capital Plan, the MTA's 20-Year Capital Plan, ConnectSF, updates to the Public Safety and Housing elements of the General Plan, the Hazards and Climate Resilience Plan, the Waterfront Plan, the Climate Action Plan, the Digital Equity Strategy, neighborhood Area Plans, and others. Transformative projects like the Embarcadero Seawall Program, the Muni F-train loop, largescale affordable housing construction, and citywide seismic and climate risk mitigation programs will help San Francisco build resilience to the city's most pressing hazards. It will require concerted effort to bring these plans together and use them to fuel expedient, coordinated investment.

Recommendation: The Mayor's Budget Office should update the Five-Year Financial Plan to in light of the COVID-19 crisis to reflect planned investments. Further, the City Administrator's Office (Resilience and Capital Planning) should work with the City's asset-owning departments, the Department of the Environment, the Mayor's Office of Housing and Community Development, and the Planning Department to articulate a program of public investment that can deliver priority resilience enhancement projects. The City's Capital Plan can hold the fiscal planning information for capital and should reflect how San Francisco has incorporated resilience planning into its anticipated infrastructure investments for the next 10 years.

8.2 Catalyze neighborhood recovery through the arts

Issue: Throughout the City, restaurants, museums, hotels, night clubs and retail stores are shuttered. Neighborhood commercial corridors are quiet. People who worked at these establishments are out of work. The arts sector can play a powerful role in centering communities of color and those who have been marginalized and excluded to create a more equitable future in our city.

Recommendation: For our commercial districts to re-open and become active destinations for residents and tourists, OEWD, the Arts Commission, Office of the City Administrator (Grants for the Arts), and Mayor's Office of Housing and Community Development (MOHCD) should work in partnership with the community to develop thoughtful and inclusive economic and activation plans that draw upon neighborhood assets. ACHE businesses and organizations can be invited to develop neighborhood-specific (culturally-specific, language-inclusive) campaigns and event production (when safe) to reinvigorate community spaces and community cohesion. Resources and assistance should be prioritized towards historically marginalized neighborhoods and people who have not benefitted from past economic growth.

8.3 Identify new revenue sources and support grant applications for arts, culture, hospitality, and entertainment funding

Issue: San Francisco’s entertainment venues, arts nonprofit organizations, galleries, studios, restaurants, and hospitality establishments are in danger of long-term or permanent closure. Workers, organizations, and businesses in the ACHE sectors need financial support now and potentially through next year to prevent permanent closure and displacement.

Recommendation: To protect existing arts, culture, hospitality and entertainment assets the Arts Commission, the Office of the City Administrator (Grants for the Arts), OEWD, and MOHCD should actively engage philanthropy and the private sector to support the ACHE sector and leverage projects to bring together multiple funding streams where match is needed. In addition, these departments should increase access to City ACHE funding by reducing barriers in existing application processes and provide technical support for the ACHE sector to apply for relevant state and federal grants.

8.4 Appoint more arts, culture, hospitality, and entertainment sector representatives to advisory groups, and policy bodies

Issue: Artists and arts businesses and organizations have been among the hardest hit as a result of the COVID-19 pandemic, and the arts are essential to the economic, social, political, and cultural life of San Francisco. Artists and arts organizations are uniquely positioned to help create the conditions – public trust, social cohesion and connection, access to learning and engagement in new ways – that will be needed for economic recovery.

Recommendation: In order to rebuild a more equitable San Francisco, the Mayor, Board of Supervisors, City Administrator, and City departments (particularly the SFAC, Planning, OEWD, and MOHCD) should appoint more ACHE representatives to commissions, advisory committees, and other decision-making and policy bodies. In addition, embed ACHE experts into City departments and policy-development teams as either staff members or consultants.

Policy Recommendations Summary Table

The table below summarizes the Task Force recommendations and names a lead City department and timeframe for future implementation. Many of these recommendations would require interagency collaboration; the lead department here assigned shows the one most likely to be responsible for coordination. The timeframes are categorized at a high level: as short term and/or longer term duration as long as funding is available and allocated. Short term recommendations can likely be implemented within a year from when budget resources are appropriated and staff direction given. Longer term recommendations require more coordination and/or legislative or other policy changes, which typically take more than one year, or they require more money than can be reasonably expected in the short term.

Regarding implementation, some recommendations involve expanding or modifying existing programs while others will require new efforts, all subject to available resources. It is expected that departments leading implementation will need to engage with impacted populations to understand barriers, burdens, and opportunities to build on existing community assets. In their policy work groups, the Task Force members and staff noted the importance of meaningful community engagement.

An equity lens was used during recommendation development, which should be revisited and operationalized to achieve equitable outcomes. As a core principle of equity, communities and individuals should help design and inform the policies and programs that impact their lives.

Policy Recommendations Summary

Policy Recommendations	Dept Lead	Timeframe
1. Local Economic Stimulus		
1.1 Invest in public infrastructure and support major projects	ADM	Short and longer term
1.2 Redesign building permit process	DBI	Longer term
1.3 Defer impact fee payments	Planning	Short term
1.4 Strengthen Local Business Enterprise (LBE) program	ADM	Short term
1.5 Promote reactivation and consider adaptive reuse buildings	Planning	Longer term
1.6 Advocate for federal and state funding	MYR	Short and longer term
1.7 Partner with business and philanthropic communities	MYR	Short and longer term
1.8 Create accessible, affordable child care system	OECE	Longer term
2. Job Connections		
2.1 Centralize City workforce development programs	OEWD	Short term
2.2 Provide culturally competent, accessible job training	OEWD	Short term
2.3 Strengthen implementation of First Source Hiring	ADM	Longer term
2.4 Expand subsidized employment and hiring	HSA, OEWD	Short term

3. Promote Safe Reopening		
3.1 Provide clear, concise, in-language communications	OEWD	Short term
3.2 Remove barriers to PPE, testing, and tracing	JIC	Short term
3.3 Ensure safe work environments for all	DPH	Short term
3.4 Support cleanliness, health, and safety in public space (see also recommendations 7.3 and 7.4)	Various	Short and longer term
4. Preserve Operations and Lessen Regulatory Burdens		
4.1 Extend Shared Spaces Program	OEWD	Short term
4.2 Repurpose public outdoor space	Varies	Longer term
4.3 Allow more flexible use of ground floor retail	Planning	Longer term
4.4 Rethink rules that restrict flexible/temporary uses	OEWD	Short and longer term
4.5 Provide advisory services and other supports to avoid evictions and foreclosures	OEWD	Short term
4.6 Review employer mandates	BOS	Longer term
5. Pursue Economic Justice		
5.1 Invest in BIPOC communities	HRC	Short and longer term
5.2 Ensure access to educational programming	DCYF	Short term
5.3 Reform fines and fees levied by the City	TTX	Short term
5.4 Provide high-quality computers to vulnerable populations	MOHCD	Short term
5.5 Provide affordable connectivity and internet service	SFDT	Short and longer term
5.6 Build technology capacity	MOHCD	Short term

6. Invest in Housing		
6.1 Expand and stabilize affordable housing funding	MOHCD	Longer term
6.2 Ensure sufficient affordable multifamily rental housing and support small property owners	MOHCD	Short and longer term
6.3 Support construction of small multifamily buildings	Planning	Short term
6.4 Streamline the housing entitlement process	Planning	Longer term
7. Meet the Basic Needs of the Vulnerable		
7.1 Ensure adequate housing for family violence survivors and increase awareness	HSA	Short term
7.2 Ensure all San Franciscans have adequate access to food	HSA	Short and longer term
7.3 Expand mental health and substance use disorder services	DPH	Longer term
7.4 Acquire sites for permanent supportive housing and ensure accessibility	HSH	Short and longer term
7.5 Prevent renter evictions and displacement	MOHCD	Short term
8. Imagine and Build Stronger Neighborhoods		
8.1 Plan for San Francisco's resilient future	Planning, ADM	Short and longer term
8.2 Catalyze neighborhood recovery through the arts	OEWD	Short and longer term
8.3 Identify new arts revenue sources and support grants	SFAC, ADM	Short and longer term
8.4 Appoint more ACHE sector representatives to advisory groups and policy bodies	Varies	Longer term

Additional Policy Ideas

The 41 strategies listed above in the report reflect ideas that heard in the policy groups, inflected by the Task Force's community engagement and listening, feedback from ERTF members, and insights from the Co-Chairs. There were additional ideas raised by Task Force members outside of the Policy Groups' prioritization processes, either in Policy Group discussions or in feedback on the draft report. Acknowledging the extraordinarily challenging road to recovery ahead, those ideas are documented below for future exploration. As the COVID-19 pandemic continues to evolve over time, some of the ideas listed here may become higher priority. At such a time, further research and analysis can be conducted to flesh out these policy ideas.

- Through the City's existing transportation recovery efforts, prioritize the importance of transportation to bring back suspended Muni lines as soon as safely and fiscally possible, and support transportation and taxi workers in recovery.
- Extend existing entitlements by three years to increase feasibility of currently planned projects.
- As public health interests allow, make Moscone Center competitive during recovery by exploring financial incentives to reduce rental fees and food and beverage costs for newly booked groups.
- Renew the Tourism Improvement District and explore the feasibility of an increase to the assessment to create an incentive fund for future business at Moscone.
- Consider offering reduced/free parking for a limited time to help encourage regional visitors to San Francisco.
- Build a domestic aviation development and marketing effort at SFO and to continue and expand the International Air Carrier Incentive Program.
- Explore a citywide fiber network to ensure that businesses and residents have the modern connectivity needed to participate in the economy of the future.
- Invest in worker cooperatives, incubators, and entrepreneurship funds, keeping in mind not everyone has ready access to commercial space.
- Create a debt cancellation fund.
- Consider ways to secure access to affordable, broadly available COVID rapid tests that can be self-administered.
- Support community-building with community center programs and drop-in hours.
- Expand eligibility for HealthySF.
- Develop and implement a Wellness Recovery Plan.
- Prioritize affordable housing lottery spots for those most affected by COVID-19.
- Provide deeper affordability in new housing developments.
- Offer safe sleeping sites for people experiencing homelessness.
- Land bank development sites for future affordable housing development.
- Support modular housing and further evaluate the possibility of building a modular factory in San Francisco.
- Better understand why some vulnerable persons refuse services through a survey.
- Support policies that create or retain space for ACHE enterprises in new real estate developments.
- Match architects, interior designers, and landscape designers with businesses that need to reconfigure space for safe operations.

Looking Ahead

The San Francisco Economic Recovery Task Force convened over 100 leaders and community representatives from across the city to guide recovery efforts during the COVID-19 health crisis. Community input from surveys, focus groups, interviews, and public meetings was also sought throughout the process. The Task Force called for San Francisco to support existing businesses, workers, and jobseekers; address the basic and financial needs of the most vulnerable; and ensure San Francisco's residential, commercial, and public spaces can serve the uses needed in recovery.

The COVID-19 crisis presents an opportunity to rebuild San Francisco's economy and address many of the inequalities that San Francisco faced before COVID-19, particularly with regard to investment, wealth-building, and service delivery. Given the profound and long-lasting impact of the COVID-19 crisis, economic recovery—and recovery broadly speaking—will be the work of San Francisco's government, businesses, nonprofits, communities, and residents for the foreseeable future. The recommendations here published will inform that work and help set San Francisco on a course for an equitable and holistic recovery.

From the outset of the Task Force, it was clear that recovery from this crisis would demand new ways of thinking about the local economy, civic spaces, job creation and business development programs, urban planning, and public-private partnerships. Even from the beginning of the Task Force to the publication of this report, how San Francisco is dealing with the pandemic has adjusted focus several times, oscillating between nodes of crisis response and recovery groundwork, all while adapting to a frequently changing regulatory environment and keeping attention on the most vulnerable. Until the pandemic itself has a long-term solution, these dynamics in economic recovery planning will likely continue.

The work of economic recovery will be ongoing. There are challenges to come for which new, additional strategies will be needed, to make it as easy and fast as possible to bring back and start new businesses to revive the city's commercial corridors post-pandemic, for example. Though the post-COVID future has yet to come into focus, San Francisco's principles and values will surely inform the visioning, response, and recovery work ahead. The City and its partners will draw from this report, community engagement, and the work of parallel bodies addressing homelessness, child care, essential government services, and mobility. These efforts will complement ongoing resilience planning recently completed or underway—the greenhouse gas reduction targets of the Climate Action Plan and the all-hazards mitigation strategies of the Hazards and Climate Resilience Plan, the construction program laid out in the 10-Year Capital Plan and MTA's 20-Year Capital Plan, and the service delivery improvements of the Racial Equity Plan—to build a path towards a sustainable, resilient, and equitable future for San Francisco's workers, businesses, and residents.

Glossary

ADM	Office of the City Administrator
ACHE	Arts, Culture, Hospitality, and Entertainment
BIPOC	Black, Indigenous, and People of Color
CBD	Community Benefit District
CBO	Community Based Organization
CDC	Centers for Disease Control and Prevention
CPUC	California Public Utilities Commission
COVID-19	Novel Coronavirus Pandemic
DBI	Department of Building Inspection
DCYF	Department of Children, Youth and Their Families
DPH	Department of Public Health
HRC	Human Rights Commission
HSA	Human Services Agency
HSH	Department of Homelessness and Supportive Housing
ISPs	Internet Service Providers
JIC	Joint Information Center
LBE	Local Business Enterprise
LGBTQI	Lesbian, Gay, Bisexual, Transgender, Queer, Questioning, and Intersex
MOHCD	Mayor's Office of Housing and Community Development
NERT	Neighborhood Emergency Response Team
OECE	Office of Early Care and Education
OEWD	Office of Economic and Workforce Development
Planning	Planning Department
PSH	Permanent Supportive Housing
PPE	Personal Protective Equipment
PW	San Francisco Public Works
RPD	Recreation and Parks Department
SFDT	Department of Technology
SFPUC	San Francisco Public Utilities Commission
SFUSD	San Francisco Unified School District
SRO	Single Room Occupancy
TTX	Treasurer and Tax Collector





SAN FRANCISCO INDEPENDENT VENUES RELIEF PACKAGE

On October 28th, 2020, with the leadership of Vice-Chair Leah LaCroix, the San Francisco Democratic County Central Committee unanimously approved a resolution calling City leaders for emergency financial support of entertainment venues in San Francisco while these establishments remain closed during 2020 and 2021 as mandated by the government due to the COVID-19 pandemic.

Venues remain at the tail-end of every proposed reopening plan and in all reality will not see a return to full-capacity operation until Fall 2021 at the earliest. A recent study from the US Chamber of Commerce finds that 90% of businesses are open at some capacity, except venues. This industry already operates on small margins and is unable to pivot to take-out; **we are completely closed**. These dim prospects of up to 18 months or more with zero revenue and continued high overhead expenses (rent / mortgage, payroll, utilities, and more), make the possibility of permanent closure of venues across San Francisco and the Bay Area a fast-approaching reality without outside financial support. This will lead to boarded up storefronts in our neighborhoods, increasing unemployment and an accelerated exodus from San Francisco.

As Mayor London Breed noted, "San Francisco is a world-class entertainment city and we are fortunate to have a diverse entertainment and nightlife culture - we can't let COVID take that away from us.¹" Mayor Breed continues, "We need to do more to support those businesses that contribute to San Francisco's unique and vibrant culture, which is a cornerstone for our economic recovery as a city."² The importance of venues in the economic recovery is clear, a recent study found that **for every \$1 spent at a venue, \$12 is generated in the local economy** on bars, restaurants, lodging and transportation.

Regional venue coalitions throughout the nation are securing direct government funding to help their venues survive this shutdown, **San Francisco has not done the same**. Local governments are turning to their allocated Coronavirus Aid, Relief, and Economic Security (CARES) Act and other emergency relief funding (FEMA) as a primary avenue to support their valued venues^{3,4,5}. The City of San Francisco received \$153,823,503 of CARES Act funding and the available reporting suggests that **millions have not yet been spent**. Any unspent CARES Act funding must be returned to the federal government at the end of 2020.

Venues in San Francisco are cultural beacons, economic drivers, community centers, and employers. Venues make our City attractive for visitors and businesses. San Francisco will only bounce back economically when arts and culture are able to bounce back. Venues are second responders to crisis; hosting fundraisers and community gatherings to celebrate, mourn and dance together. Only with emergency government action will the fragile ecosystem of venues be around on the other side of this pandemic.

We wholeheartedly back your efforts to stop the spread of this deadly virus, but by doing so we are put in a precarious situation. We remain closed with no way to generate revenue. **We need your help to survive this government-mandated shutdown.**

¹ <https://sfmayor.org/article/mayor-london-breed-announces-program-outdoor-entertainment-and-amplified-sound-part-citys>

² <https://sfmayor.org/article/mayor-london-breed-announces-fee-and-tax-waivers-support-entertainment-and-nightlife>

³ Sacramento, CA:

<https://sacramentocityexpress.com/2020/08/31/nearly-300-arts-and-culture-organizations-selected-to-receive-7-5-million-in-grants-from-the-city/>

⁴ Austin, TX: <https://austintexas.gov/departments/austin-creative-space-disaster-relief-program>

⁵ Charlotte, NC: <https://charlottenc.gov/newsroom/cityhighlights/Pages/Music-Venue-Grant.aspx>

SPECIFIC POLICY PROPOSALS

Please review the following specific policy proposals as emergency relief urged by the SF DCCC to help venues survive this pandemic.

- 1) Emergency financial relief for **rent and mortgage** payments in order to secure spaces while closed.
- 2) Emergency financial relief for **payroll** to secure employees while closed.
- 3) Emergency financial relief for **utilities** payments while closed, or City pressure otherwise to waive or significantly reduce rates.
- 4) Emergency financial relief for **insurance** payments while closed.
 - a) Broad emergency relief as outline in items 1-4 as direct grant funding to independent venues at 15% of 2019 gross revenue capped at \$750,000, and/or;
 - b) Forgivable loans at minimal to zero interest.
 - c) This total emergency financial relief package is estimated at \$48M.
- 5) Develop and implement a Legacy Business Program specific to venues to be recognized as valuable cultural assets with eligibility criteria reduced to 10 years. Retroactive to independent venues in business from January 1, 2010 and expires January 1, 2025.
- 6) Extend Commercial Eviction Abatement through 2021 or while independent venues are not allowed to operate at full capacity. Provide back rent subsidies, extended payback timelines, and renters legal support.
- 7) Permanently waive fees and taxes to entertainment venues as outlined by Mayor Breed on Oct 26, 2020⁶ (Place of Entertainment License, Business Registration Fees, City Payroll Expense Taxes).
- 8) Urge SFMTA to review any permitting and fees relevant to independent venues.
 - a) SFMTA costs should be fair, affordable, predictable and standard.
 - b) 2019 cost per venue of SFMTA permits and fees to be issued as credit for future use.
 - c) Parking directly in front of venues to be preserved for sole use of the venue and/or first right of refusal for temporary permits.
 - d) Transfer management and issuance to the Entertainment Commission.
- 9) Refund Unsecured Property Taxes from 2020 and eliminate for 5 years.
- 10) Expand BR 190689 to all of San Francisco protecting entertainment venue spaces from development for other uses and zoning for a period of 18 months after closure.

⁶ <https://sfmayor.org/article/mayor-london-breed-announces-fee-and-tax-waivers-support-entertainment-and-nightlife>

ELIGIBILITY

The definition of an independent venue that is eligible for the above outlined policies is as follows:

Defining a cultural asset requires a general "common sense" reading that can be flexible over time. Verifiable elements must show that musical arts and performance events are the primary driver of business, and/or the business is a music/performance destination. This can be shown by the existence of a combination of factors that show a relationship with the artists that does not exist in businesses that provide music as atmosphere.

- 1) This begins with a process by which the venue clearly articulates to the artist the ability of an artist to receive payment for work by percentage of sales (bar and/or door cover) i.e. sales performance payment, guarantee (in writing) i.e. standard contract, or another mutually beneficial formal agreement, and
- 2) A factor test. A retail business that is a destination for live music consumers and its music programming is the primary driver of its business, as indicated by the presence of at least six (6) of the following:
 - a) defined performance and audience space,
 - b) mixing desk/board, PA system, and stage lighting,
 - c) back line,
 - d) at least two of: sound engineer, booker, promoter, stage manager, security personnel,
 - e) applies cover charge to some music or other live performance through ticketing or front door entrance fee,
 - f) marketing of specific acts through gig listings in printed, electronic publications and/or online calendar,
 - g) hours of operation coincide with performance times,
 - h) produces music or other live performances on average at least five (5) days a week,
 - i) has a City of San Francisco Place of Entertainment License.

**Michael W. Graf
Law Offices**

227 Behrens St.,
El Cerrito CA 94530

Tel/Fax: 510-525-1208
mwgraf@aol.com

December 14, 2020

Via Facsimile

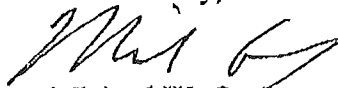
City and County of San Francisco
Clerk of the Board of Supervisors
City Hall, Room 244,
San Francisco, CA 94102-4689
Fax: (415) 554-5163

**RE: Notice of Commencement of Action Challenging the Saint Ignatius Stadium
Light Project - Planning Case Number 2018-012648CUA**

To Whom it May Concern:

Pursuant to California Public Resources Code § 21167.5, please take notice that the Saint Ignatius Neighborhood Association ("Petitioner"), a local citizens group, intends to file a Petition for Writ of Mandate challenging the City and County of San Francisco's November 10, 2020 approval of stadium lighting and a telecommunications tower at the Saint Ignatius athletic field at 2001-37th Avenue ("Project") as a conditional use and as exempt from environmental review under the California Environmental Quality Act ("CEQA"), Public Resources Code §§ 21000 *et seq.* Petitioner's actions will include claims under CEQA.

Sincerely,



Michael W. Graf

Attorney for Saint Ignatius Neighborhood Association

C002 - NCA Letter.wpd

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To Clerk of the Board
City of San Francisco

Fax #
415 - 554 - 5163

From Michael Graf

Phone #
510 - 525 - 1208

Pages (Including this sheet) 2

Date 12/14/20

☐ Urgent ☐ Please Reply

Comments



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Letter from SRO Advocates re: COVID19 SRO Tenants Notification
Date: Tuesday, December 15, 2020 2:00:00 PM
Attachments: [letter to mayor aragon yee final.docx](#)

From: Matthias Mormino <matthias.mormino@chinatowncdc.org>

Sent: Tuesday, December 15, 2020 1:37 PM

To: Aragon, Tomas (DPH) <tomas.aragon@sfdph.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>

Cc: Angulo, Sunny (BOS) <sunny.angulo@sfgov.org>; gfujioka <gfujioka@chinatowncdc.org>; Diana Flores <dflores@dscs.org>; Juan Garcia <juan.garcia@chinatowncdc.org>; pratibha@thclinic.org; Freddy Martin <freddy@sdaction.org>; Low, Jen (BOS) <jen.low@sfgov.org>

Subject: Letter from SRO Advocates re: COVID19 SRO Tenants Notification

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed, Dr. Aragon, and President Yee:

Our organizations are deeply involved in efforts, some in partnership with DPH and with other public agencies, to prevent and response to coronavirus cases in SROs.

Despite all our collective efforts, the residents of SROs are experiencing a rapid increase in infections. No doubt we will face even more challenges in the coming months that will require both redoubled efforts and also new approaches. One important and urgently needed change in approach is for DPH to end its policy of withholding the fact of a test positive case from SRO tenants living in the impacted building.

DPH's present policy delays notifying SRO tenants until after there are additional cases in the same building. But absent more widespread testing, waiting until DPH receives reports of more test positive cases in the building puts the safety of residents at unnecessary risk. Because of DPH's present policy, outbreaks in buildings have occurred without an early response to prevent the spread of the coronavirus. In one case, DPH waited nine days after receiving notice of a test positive case in an SRO before conducting outreach to the residents. By the time testing was offered to the tenants at least ten residents including seniors had become infected.

DPH's revised policy should enable warning residents of a building of any confirmed test positive case (of course, without identifying the person who tested positive). Changing DPH's policy would significantly increase the impact and speed of all our prevention and safety efforts with little additional cost to the City.

DPH officials have argued that the privacy rules prohibit the earlier notification to others. But this position is flawed for several reasons:

First, it is not necessary to disclose the identity of a test positive patient in order to provide a notice to others who may have been exposed. For example, DPH requires notification everyone at a school if there is a single test positive student – the notice simply does not identify the individual. If such notice can be provided in schools and a similar notice can be provided to SRO residents. Similarly, DPH regularly notifies SRO landlords of test positive tenants. There is no reason for there to be a double standard that allows disclosure to landlords but prevents disclosure of information to tenants.

Second, the City Attorney's office has indicated our Chief Health Officer has the power to authorize the notification to SRO residents in order to control the spread of the virus. This is clearly the occasion to exercise this authority so we can collectively respond to the spread of disease in SROs.

Finally, DPH has suggested that an alternative to notifying tenants of a test positive case is to notify outreach workers to provide general educational information to tenants but without disclosing the presence of a test positive case. While this approach is a step in the right direction it continues to withhold essential information from residents.

The most efficient and effective approach to engage tenants in safe practices is to directly inform them presence of a test positive case. Failing to disclose tenants of known and proximate danger undermines not only the effectiveness of prevention efforts, it also may undermine trust in the public health system – trust that we need to help us to convince residents to take the vaccine when it arrives.

For all these reasons we again urge DPH end its practice of withholding essential information of the known presence of the coronavirus from SRO tenants. SRO residents have a right to know when their health and safety are at elevated risk.

Sincerely,

Matthias Mormino, Director Policy

CHINATOWN COMMUNITY DEVELOPMENT CENTER

Diana Flores, Director of Community Engagement

DOLORES STREET COMMUNITY SERVICES

MISSION SRO COLLABORATIVE

Freddie Martin, Housing Organizer

SENIOR AND DISABILITY ACTION

Juan Garcia, Senior Project Coordinator

SRO FAMILIES UNITED COLLABORATIVE

Pratibha Tekkey, Director Organizing Department

TENDERLOIN HOUSING CLINIC

Dear Mayor Breed, Dr. Aragon, and President Yee:

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Sincerely,

Matthias Mormino, Director Policy
CHINATOWN COMMUNITY DEVELOPMENT CENTER

Diana Flores, Director of Community Engagement
DOLORES STREET COMMUNITY SERVICES
MISSION SRO COLLABORATIVE

Freddie Martin, Housing Organizer
SENIOR AND DISABILITY ACTION

Juan Garcia, Senior Project Coordinator
SRO FAMILIES UNITED COLLABORATIVE

Pratibha Tekkey, Director Organizing Department
TENDERLOIN HOUSING CLINIC

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Schools name changing
Date: Tuesday, December 15, 2020 1:43:00 PM

-----Original Message-----

From: Sandra Amundson <sla19@icloud.com>
Sent: Tuesday, December 15, 2020 12:51 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Schools name changing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am furious with your list of SF schools that will have their names changed!
What is wrong with you people? These schools, especially Balboa are loved by decades of alumni! We love and revere our schools. Who are you nut cases to even consider such acts? You all must be voted out of office. Your policies are NOT in line with your constituents. You at least could put it up to your citizens to vote on before taking such drastic measures. I was born and raised in the City and what you people are doing is insane! How about taking care of the homeless with the money instead of picking on schools that we love and cherish.
You can all go to hell with your loony tunes idea!

Sandra Amundson

Sent from my iPad

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: 12/15 meeting
Date: Tuesday, December 15, 2020 12:25:00 PM

From: Astrid Lacitis <astrid.lacitis@gmail.com>
Sent: Tuesday, December 15, 2020 12:00 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 12/15 meeting

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Today you will consider File 201265, the Health Code No-Smoking in Multi Unit Housing.

I completely agree with the proposal, but I am appalled that marijuana smoking will be allowed. As a realtor, I have in more than one occasion been in buildings where a resident has smoked marijuana. The odor is pungent, even more so than tobacco odor. It seeps between walls, under doors, and if the smoker opens a window it penetrates nearby units which may wish to open their windows. When the door to the smoker's unit is opened, the odor permeates the hall, stays there, clings to carpets, walls.

Of course, if there are children in the building they are even more affected than adults.

I would urge you to reconsider your position.



Astrid Lacitis
DRE 00684382
Vanguard Properties
(c) 415 860 0765
astrid@vanguardsf.com

[Published Columns](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: CARTA DE DEMANDAS DE LA COMUNIDAD
Date: Tuesday, December 15, 2020 10:30:00 AM
Attachments: [Carta de demandas para los supervisores .pdf](#)

-----Original Message-----

From: Violeta Roman Mijares <violeta@faithinactionba.org>
Sent: Tuesday, December 15, 2020 10:15 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Marstaff (BOS) <marstaff@sfgov.org>; Quan, Daisy (BOS) <daisy.quan@sfgov.org>; Haneystaff (BOS) <haneystaff@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Beinart, Amy (BOS) <amy.beinart@sfgov.org>; Lerma, Santiago (BOS) <santiago.lerma@sfgov.org>; RonenStaff (BOS) <ronenstaff@sfgov.org>; Gallardo, Tracy (BOS) <tracy.gallardo@sfgov.org>; Waltonstaff (BOS) <waltonstaff@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Chinchilla, Monica (BOS) <monica.chinchilla@sfgov.org>
Cc: joanna@faithinactionba.org; brenda@faithinactionba.org; cecilia@faithinactionba.org; maria@faithinactionba.org; olinda@faithinactionba.org; matt@faithinactionba.org; gaby@faithinactionba.org; evacamberos1990@gmail.com; aquarious2k1@yahoo.com; ashley1pocasangre@gmail.com; ines@faithinactionba.org; ximena.reece72@gmail.com; madrevela@gmail.com; deisy@faithinactionba.org; mariamijares1952@gmail.com; oscar.martinez596@gmail.com; josefinaartiga1957@gmail.com; elisac4str0@gmail.com; reina_montoya@yahoo.com; soniaalvarenga415@gmail.com
Subject: CARTA DE DEMANDAS DE LA COMUNIDAD

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Estimada Alcaldesa London Breed y miembros de la junta de Supervisores :

Sabemos que estos momentos son situaciones económicas muy graves , sobre todo para los más vulnerables . Y ahora más que nunca ha quedado claro lo que hemos sabido siempre , que este sistema no funciona igual para todos .

Es por eso que como líderes de Fe en Acción tendremos un evento el día viernes 18 de Diciembre en la 16th y Mission St. a las 5:00 pm.

A la cual nuestra Comunidad ha nombrado: Acto de Fe por nuestros Hogares. Queremos una Navidad sin miedo al desalojo , es esto que les pedimos que atiendan y den solución a nuestras demandas las cuales surgieron de los testimonios de cada familia y persona con las que hemos estado hablando durante estos meses que lleva la pandemia y lo hicimos porque somos vecinos preocupados los unos por los otros, es por eso que tomamos la iniciativa de llamar a la comunidad en los diferentes distritos de la ciudad de San Francisco .

Sabemos que antes de esta crisis del covid-19 la situación de la renta ya era un desafío para nuestras familias trabajadoras , por los costos tan altos en esta ciudad “ Santuario “.

Esta pandemia ha puesto a la luz nuevamente la verdad sobre un sistema socioeconómico injusto y sin equidad .

Quisiéramos citar unas palabras del Santo Monseñor Romero en su homilía del 25 Noviembre de 1977.

“ LA PALABRA ES FUERZA , CUANDO NO ES MENTIRA , LLEVA FUERZA DE LA VERDAD . POR ESO HAY TANTAS PALABRAS QUE NO TIENEN FUERZA YA , PORQUE SOLO SON PALABRAS , MENTIRA PORQUE SON PALABRAS QUE HAN PERDIDO SU RAZÓN DE SER.

Es por eso que les traemos la palabra de la verdad que viene de la realidad que cada persona y familia está viviendo y sufriendo por las consecuencias de la mentira de que este sistema funciona para todos .

Hoy la comunidad les presenta sus demandas a las cuales piden sean no solo escuchadas si no que tomen liderazgo para estar hombro a hombro con ellos y asegurar que sean cumplidas de verdad , y así asegurar que nuestra gente se mantenga en sus hogares .

DEMANDAS :

1. Queremos que GIVE 2SF proporcione el dinero para el alivio de la deuda de alquiler dentro de las dos semanas posteriores a la solicitud.
2. No queremos vernos obligados a firmar una promesa de pagar el 25% del alquiler atrasado, más el alquiler completo una vez que termine la moratoria, a cambio de recibir ayuda.
(sabemos que aquellos de nosotros que perdimos el trabajo no tenemos forma de saber cuándo volveremos a trabajar).

3. No queremos tener que proporcionar más que nuestra identificación y una carta de nuestro propietario o gerente que cobra el alquiler; no queremos ser discriminados por nuestro estatus migratorio.
4. Queremos la responsabilidad de las organizaciones que reciben fondos para distribuir la asistencia para el alquiler.
5. Pedimos a la Alcaldesa, Supervisores y Director del departamento de salud pública crear un fondo para dar solución a los problemas de alquiler y la falta de recursos para asistir a las personas positivas de COVID-19.

SINCERAMENTE :
LÍDERES COMUNITARIOS DE FE EN ACCIÓN



Dear Mayor London Breed and Members of the Board of Supervisors:

We know that these are very grave times economically, and especially for the most vulnerable; more than ever, it's become clear that this system doesn't work the same way for everyone. This is why as Faith in Action leaders we will have an event this coming Friday December 18 on 16th and Mission St. at 5:00 pm. The Community has named it: Act of Faith for our Homes. All we want is a Christmas without fear of eviction. As leaders of Faith in Action, we ask you to pay attention to and help resolve our demands, which arose from the testimonies of the individuals and families we've been speaking with over months of the pandemic.

We are neighbors who are concerned about each other and this is why we took the initiative to call communities in different districts of the city of San Francisco. Even before the Covid-19 crisis, our working families were already struggling, due to the high cost of living in this "sanctuary" city. The pandemic has once again brought to light the truth about an unjust and unequal socio-economic system.

We'd like to quote a few words from St. Monsignor Romero in his homily of November 25, 1977. "The word is strength: when it's not a lie it carries the power of the truth. There are so many words without power, because they're only words; they're lies because they've lost their reason for being."

We bring you the word of truth that comes from the reality that each individual and family is living through; they're suffering from the lie that this system works for everyone.

Our community presents these demands: we ask that they not only be listened to, but that you take leadership, stand shoulder to shoulder with us, ensure that the demands are met, and that our people remain in their homes.

DEMANDS:

- 1) We want GIVE2SF to provide money for rent-debt relief within two weeks of application.
- 2) We don't want to be forced to sign a promise to pay 25% of the back rent, plus full rent once the moratorium is over, in exchange for receiving help. Those of us who lost jobs have no way of knowing when we will be working again.
- 3) We don't want to have to provide more than our ID, and a letter from our landlord or manager who collects the rent; we don't want to be discriminated against because of our immigration status.
- 4) We want accountability from the organizations that are receiving funds to distribute for rent assistance.
- 5) We ask the Mayor, her Director of DPH and the Board of Supervisors to create a permanent fund to address the need for rental assistance and for the Right to Recovery fund for Low income COVID positive families.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Item 24-- consent -- YES
Date: Monday, December 14, 2020 11:20:00 AM

-----Original Message-----

From: Bob Planthold <political_bob@att.net>
Sent: Saturday, December 12, 2020 1:13 PM
To: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; aaronpeskin <aaron.peskin@earthlink.net>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Dean Preston <dean@tenantstogether.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>
Cc: MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Marstaff (BOS) <marstaff@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Item 24-- consent -- YES

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

> Please PASS Item 24. No longer should the "Zuckerberg" name be
> formally a part of the official name for SFGH.
>
> That was bad enough, but putting that name BEFORE that of SFGH was a
> sell-out
>
> undeserving of San Francisco's commitment to civil liberties.
>
> Bob Planthold

[Please delete previous e-mail, erroneously listing this for Item 12.]

From: [anastasia Yovanopoulos](#)
To: [BOS-Supervisors](#)
Cc: [BOS-Legislative Aides](#)
Subject: Condemn naming SF General Hospital after Facebook's CEO
Date: Monday, December 14, 2020 12:46:54 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good Day members of the SF Board of Supervisors,

I am writing to ask you to please support Supervisor Gordon Mar's resolution to condemn the naming of San Francisco General Hospital after Facebook CEO Mark Zuckerberg in exchange for a donation from the Chan Zuckerberg Foundation. The resolution passed the Government Oversight committee unanimously and is on your December 15 meeting agenda. Thank you.

Sincerely,
Anastasia Yovanopoulos
District #8 resident

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Please remove Zuckerberg name from SF hospital
Date: Monday, December 14, 2020 1:32:00 PM

From: sylvia <lrs2@pm.me>
Sent: Monday, December 14, 2020 1:10 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Please remove Zuckerberg name from SF hospital

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello board of supervisors,

Please support supervisor Gordon Mar's motion to condemn the naming of San Francisco General Hospital.

When I was in mental health crisis 2 years ago in San Francisco, I did not call a mental health hotline. The reason? I feared being transported to the "Zuckerberg Hospital," which I could only imagine would make the situation worse.

Mark Zuckerberg and his cronies have tech-ified the SF landscape to the point where it is a scary place to be sometimes. There are cameras everywhere, billboards for strange companies that nobody knows what they do, huge structures like Salesforce Transit Center that are impossible to navigate with stressful orange walls.

Please stop signing over control of everything to the Tekkkie billionaires. Put people first with public spaces that are usable and that everyone can enjoy. A good place to start is by removing his name from this hospital.

Thank you,
Sylvia

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Yes on SFGH-Z
Date: Tuesday, December 15, 2020 8:45:00 AM

From: Jeffrey Bloom <fullbloom1@aol.com>
Sent: Tuesday, December 15, 2020 8:02 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Yes on SFGH-Z

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF supervisors ,

This never should have happened.

Our public hospital named after the city of San Francisco should always be named for the city of San Francisco. While it is very nice for rich folks to donate their tax sheltered, evaded, avoided monies to charitable causes, in general it is best to name a WING after them , put up a nice plaque or perhaps dedicate a nice AREA of the PUBLIC hospital to show our deep gratitude to the PRIVATE donor. What is clear and wonderful is that the city of San Francisco's mostly unsheltered tax dollars went to building and enhancing this amazing hospital and its name should honor San Francisco. Priscilla Chan worked in pediatrics there. I am sure she and Mark would be happy to have their names removed from the greater responsibility of the city's hospital duties to its citizens and placed perhaps in the pediatric wing where we will continue to be very grateful for their generous donations.

While I am not quite as angry as the Zuck off folks, I understand the fear of this trend in privatization and its power to manipulate policy in healthcare and in the world. San Francisco General Hospital has long cared for some of the city's most vulnerable and some of the world's most vulnerable citizens. It's value as a PUBLIC ENTITY needs to be restored to continue its legacy of superb PUBLIC HEALTH CARE.. I'm sure Mark and Priscilla will understand.

Thank them again for their generous donation and let them know we will place their names on a lovely area of the pediatric wing.

Thank you, Kelley Fullerton -Bloom RN- SFGH

Sent from my iPhone

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Item 24-- consent -- YES
Date: Monday, December 14, 2020 11:20:00 AM

-----Original Message-----

From: Bob Planthold <political_bob@att.net>
Sent: Saturday, December 12, 2020 1:13 PM
To: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; aaronpeskin <aaron.peskin@earthlink.net>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Dean Preston <dean@tenantstogether.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>
Cc: MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Marstaff (BOS) <marstaff@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Item 24-- consent -- YES

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

> Please PASS Item 24. No longer should the "Zuckerberg" name be
> formally a part of the official name for SFGH.
>
> That was bad enough, but putting that name BEFORE that of SFGH was a
> sell-out
>
> undeserving of San Francisco's commitment to civil liberties.
>
> Bob Planthold

[Please delete previous e-mail, erroneously listing this for Item 12.]

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: HIV+ Survivors Can Thrive with Continued Q Foundation Housing Subsidies. -- Housing is HIV+ Healthcare.
Date: Tuesday, December 15, 2020 8:39:00 AM

From: rjsloan <rjsloan@yahoo.com>
Sent: Monday, December 14, 2020 10:47 PM
To: Schneider, Dylan (HOM) <dylan.schneider@sfgov.org>
Cc: Brian Basinger Q Foundation <brian.basinger@ahasf.org>; Cretan, Jeff (MYR) <jeff.cretan@sfgov.org>; Press Office, Mayor (MYR) <mayorspresso@sfgov.org>; Breed, Mayor London (MYR) <mayorlondon@sfgov.org>; Heather Knight SF Chronicle <hknight@sfnchronicle.com>; Daniel Lurie Tipping Point <daniel@tippingpoint.org>; Tipping Point <cblock@tippingpoint.org>; Mission Local <tips@missionlocal.com>; SF Examiner Editor <letters@sfoxaminer.com>; Jennifer Friedenbach <jfriedenbach@cohsf.org>; Colfax, Grant (DPH) <grant.colfax@sfdph.org>; Fleisher, Arielle (DPH) <arielle.fleisher@sfdph.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; CA DPH <CHHSMAIL@chhs.ca.gov>; Policy TNDC <gruiz@tndc.org>; Davis, Brandon (ECN) <brandon.davis@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Calder Lorenz St. Anthony's <CLorenz@stanthonysf.org>; Alana Ulrich Glide <aulrich@glide.org>; Aragon, Tomas (DPH) <tomas.aragon@sfdph.org>; Rhorer, Trent (HSA) <Trent.Rhorer@sfgov.org>; Kositsky, Jeff (DEM) <jeff.kositsky@sfgov.org>
Subject: HIV+ Survivors Can Thrive with Continued Q Foundation Housing Subsidies. -- Housing is HIV+ Healthcare.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Dylan,

I am disheartened to discover that the Q Foundation led by long-time community activist Brian Basinger is finding itself unable to continue to subsidize rent for HIV+ Seniors and the San Francisco HIV+ disabled community in this difficult time financially. Certainly given the extraordinary wealth and commitment in this community, we can come together to ensure the consistency of funding for HIV+ housing subsidies and eviction prevention support for our neighbors living with HIV until we, too, can benefit from a vaccine long promised.

The Facebook post below, dated ~09-Dec-2020, outlines potential cuts to current vital funding to keep HIV+ San Franciscans housed permanently.

I'd like to discuss how we might alert our local philanthropic community to the enormously important work and impact Brian and his team have had over the years on those of us thriving while living with the HIV virus.

We must maintain our housing. We will not thrive unhoused on the sidewalks of San Francisco.

RJ Sloan

(415) 465-3261

RJSLOAN@YAHOO.COM

Safe Facebook Link:

https://avanan.url-protection.com/v1/url?o=https%3A//m.facebook.com/story.php%3Fstory_fb主id%3D10159080652533734%26amp%3Bid%3D551323733&g=NWZjOTU5NzMwNmQ2Njk2Zg==&h=MjBkZTFIMDg1ZDVmMjgzMGYwNTE5MWI4MjViNTE5MDFiYTUzN2EwZmNhZGI4MGUxOTg3ZjZmN2E1OWI5ZWY5NA==&p=YXAzOnNmZHQyOmF2YW5hbGpvZmZpY2UzNjVfZW1haWxzX2VtYWlsOjgzZTc5MTQ0YmU4YWY0ZjhmNzMxODYyMTMzNDE0NWU4OnYx

Q Foundation safe media link:

<https://avanan.url-protection.com/v1/url?o=https%3A//theqfoundation.org/about-us/leadership/&g=YjllZmZhYTQzMdA4YTc1YQ==&h=MTk0YTVMNjliOTU5Y2Y5OWY3MGUwNWE4OGExNDFjYjU4ZDcyOTg4OTFjNDE4ZGJmMGQ3ZjZmZWRIZjFIYThjYw==&p=YXAzOnNmZHQyOmF2YW5hbGpvZmZpY2UzNjVfZW1haWxzX2VtYWlsOjgzZTc5MTQ0YmU4YWY0ZjhmNzMxODYyMTMzNDE0NWU4OnYx>

Facebook Post:

Hi Gang:

COVID has hit the City's budget pretty significantly. As expected, Q Foundation's rent subsidy programs have taken a hit too. These are preliminary numbers but wanted to get this out there now to help manage expectations and save people wasted effort.

We are no longer accepting applications for our HIV+, or our senior & disabled subsidy programs.

We do not have funding to maintain 60 of our current senior & disabled subsidy slots and will be working for the rest of December on a plan to transition those households into our other contracts over the coming months. We will continue to see a \$200,000 per year reduction over the next few years, so will need to reduce our current subsidies by one household every 2 weeks for the next 3 years.

We have scores of applications for assistance pending that we will not be able to approve. We have 17 households that have won affordable housing lotteries that have not been given leases yet. I can't imagine not approving those people for subsidies and I can't see how we can prudently promise money that is not in our contract.

We have a little bit of money left in Give2SF and thousands of applications already pending. We are waiting for guidance on the use of those funds pending a matriculation of strategy in light of Chiu's legislation extending the grace period to December 2021 -- as long as tenants pay at least 25% of the rent due between September 2020 and December 2021.

Please respect our need to focus on the heavy lift already on our plates.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Major, Erica \(BOS\)](#)
Subject: FW: Comment re: Strategies to Maximize Affordable Housing on Public Land (File 200926)
Date: Monday, December 14, 2020 2:02:00 PM

From: Stephen Reichling <smreichling@gmail.com>
Sent: Monday, December 14, 2020 1:59 PM
To: Major, Erica (BOS) <erica.major@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; info@sfclimateemergency.org
Subject: Comment re: Strategies to Maximize Affordable Housing on Public Land (File 200926)

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Hello Members of the Board of Supervisors,

I am a San Francisco resident in district 5 and a renter as well as someone deeply concerned about the impacts of climate change. I'd like to comment about today's hearing before the Land Use Committee regarding the use of Proposition K funds.

I urge you to make the most of this historic opportunity to publicly acquire and rehabilitate housing units with all-electric appliances and weatherization retrofits. Please follow Supervisor Preston's lead by investing up to 100% of Proposition I revenue as well as other funding over the coming years to acquire 10,000 social housing units as provided for under Prop. K. The recently passed Municipal All-electric New Construction & Rehabilitation Ordinance will go a long way towards decarbonizing our housing stock, however, we need to consider enacting new legislation as soon as possible to ensure that any public funding provided by the City to non-profits or other entities for housing is subject to all-electric and weatherization requirements.

Climate friendly, affordable and comfortable housing is a human right. Like many cities across the world such as Vienna, Berlin, Singapore, and Hong Kong, we need to begin decommodifying our housing stock. In Vienna, for example, 62% of residents live in social housing and spend no more than 20-25% of their income on rent. We should strive to make our city just as liveable.

Please expand the Municipal All-electric Ordinance, and invest Prop I and other funds into low-carbon social and affordable housing!

Thank you for your time and your attention to this issue,

Stephen Reichling

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Major, Erica \(BOS\)](#)
Subject: FW: Supervisor Peskins' Cavalier Rejoinder — Additional Testimony on LUT Agenda Item #2, Strategies to Maximize Affordable Housing on Public Land
Date: Monday, December 14, 2020 12:44:00 PM
Attachments: [Additional Testimony to BoS LUT Affordable Housing on Public Land 20-12-13.pdf](#)

From: pmonette-shaw <pmonette-shaw@earthlink.net>

Sent: Monday, December 14, 2020 9:59 AM

To: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>

Cc: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Yu, Angelina (BOS) <angelina.yu@sfgov.org>; Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>; Chelsea.Boilard@sfgov.org; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>; Mullan, Andrew (BOS) <andrew.mullan@sfgov.org>; Falzon, Frankie (BOS) <frankie.falzon@sfgov.org>; Angulo, Sunny (BOS) <sunny.angulo@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Yan, Calvin (BOS) <calvin.yan@sfgov.org>; Souza, Sarah (BOS) <sarah.s.souza@sfgov.org>; Quan, Daisy (BOS) <daisy.quan@sfgov.org>; Wong, Alan (BOS) <alan.wong1@sfgov.org>; Wright, Edward (BOS) <edward.w.wright@sfgov.org>; RivamonteMesa, Abigail (BOS) <abigail.rivamontemesa@sfgov.org>; Mcdonald, Courtney (BOS) <courtney.mcdonald@sfgov.org>; Mahogany, Honey (BOS) <honey.mahogany@sfgov.org>; Zou, Han (BOS) <han.zou@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Maybaum, Erica (BOS) <erica.maybaum@sfgov.org>; Vejby, Caitlin (BOS) <caitlin.vejby@sfgov.org>; Smeallie, Kyle (BOS) <kyle.smeallie@sfgov.org>; Temprano, Tom (BOS) <tom.temprano@sfgov.org>; Mundy, Erin (BOS) <erin.mundy@sfgov.org>; Adkins, Joe (BOS) <joe.adkins@sfgov.org>; Goossen, Carolyn (PDR) <carolyn.goossen@sfgov.org>; Monge, Paul (BOS) <paul.monge@sfgov.org>; Beinart, Amy (BOS) <amy.beinart@sfgov.org>; Li-D9, Jennifer (BOS) <jennifer.li-d9@sfgov.org>; Burch, Percy (BOS) <percy.burch@sfgov.org>; Gallardo, Tracy (BOS) <tracy.gallardo@sfgov.org>; Gee, Natalie (BOS) <natalie.gee@sfgov.org>; Evans, Abe (BOS) <abe.evans@sfgov.org>; Sandoval, Suhagey (BOS) <suhagey.sandoval@sfgov.org>; Ho, Tim (BOS) <tim.h.ho@sfgov.org>; Chinchilla, Monica (BOS) <monica.chinchilla@sfgov.org>; Smeallie, Kyle (BOS) <kyle.smeallie@sfgov.org>; Kilgore, Preston (BOS) <preston.kilgore@sfgov.org>; Yu, Avery (BOS) <avery.yu@sfgov.org>; Major, Erica (BOS) <erica.major@sfgov.org>

Subject: Supervisor Peskins' Cavalier Rejoinder — Additional Testimony on LUT Agenda Item #2, Strategies to Maximize Affordable Housing on Public Land

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Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail:
pmonette-shaw@earthlink.net

December 13, 2020

Board of Supervisors Land Use and Transportation Committee

The Honorable Aaron Peskin, LUT Committee Chairperson

The Honorable Ahsha Safai, LUT Committee Member

The Honorable Dean Preston, LUT Committee Member

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94102

Re: **Testimony on Agenda Item #7,**

Strategies to Maximize Affordable Housing on Public Land

Dear Chairperson Peskin and Land Use Committee Members,

I provided previous written and oral testimony on this matter for the December 7 Land Use and Transportation Committee hearing, noting that for nearly two years the Board of Supervisors had dragged its feet to consider strategies to maximize creating affordable housing on public land, given that planning had been underway as far back as March 2019 (or earlier) to place “Prop E” on the November 2019 ballot.

Following my oral testimony to this Committee on December 7 via remote phone-in due to the COVID pandemic (available on-line on the SFGOV-TV web site), Supervisor Peskin — chair of this Committee — replied to my testimony, saying:

“I appreciate the fact that the City, by and through MOHCD — and I’m not responding to the speaker [Patrick Monette-Shaw] — could communicate better about affordable housing deliveries. Having said that, we actually have a good portfolio to show.”

Supervisor Peskin’s rejoinder was wholly inadequate. While he acknowledged MOHCD isn’t communicating well — with either members of the public, or with CGOBOC who performs oversight of bonds passed by voters — Peskin’s assertion that there may be a “good portfolio” of affordable housing projects being funded by over \$1 billion in affordable housing bonds was cavalier, because the portfolio of projects being funded by the *2019 Affordable Housing Bond* is not available to members of the public as of today’s date.

The Board of Supervisors may have a **general** idea of proposed projects that may be funded from the first tranche of the 2019 bond now moving forward, but MOHCD has admitted that documents submitted during the recent bond approval process is not an adequate report of planned bond-funded affordable housing projects.

Sadly, voters failed to pass the November 2016 “Prop. M” ballot measure to create a board or commission over MOHCD to improve better communications with the public about what specific affordable housing projects are in the “portfolio” Supervisor Peskin referenced.

I repeat my testimony: As part of today’s hearing, this Committee should **require** that MOHCD

rapidly issue an inaugural quarterly report to CGOBOC on planned projects for the *2019 Affordable Housing Bond*. Here we are 13 months after passage of the \$600 million bond in November 2019, and CGOBOC has not yet received any written reports from MOHCD describing projects planned for any of the various categories of affordable housing promised to voters in the bond. Yes, 13 months after the bond was passed by voters neither CGOBOC nor members of the public have any idea of what specific affordable housing projects will receive funding from the *2019 Bond*.

Don't let this opportunity go to waste!

Respectfully submitted,

Patrick Monette-Shaw

Columnist,

Westside Observer Newspaper

cc: The Honorable Norman Yee, Board President

The Honorable Sandra Lee Fewer, Supervisor, District 1

The Honorable Catherine Stefani, Supervisor, District 2

The Honorable Gordon Mar, Supervisor, District 4

The Honorable Matt Haney, Supervisor, District 6

The Honorable Rafael Mandelman, Supervisor, District 8

The Honorable Hillary Ronen, Supervisor, District 9

The Honorable Shamann Walton, Supervisor, District 10

Angela Calvillo, Clerk of the Board

Erica Major, Board of Supervisors Clerk to the Land Use and Transportation Committee

Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail: pmonette-shaw@earthlink.net

December 13, 2020

Board of Supervisors Land Use and Transportation Committee
The Honorable Aaron Peskin, Supervisor, LUT Committee Chairperson
The Honorable Ahsha Safai, Supervisor, LUT Committee Member
The Honorable Dean Preston, Supervisor, LUT Committee Member
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Additional Testimony on Agenda Item #2, Strategies
to Maximize Affordable Housing on Public Land

Dear Chairperson Peskin and Land Use Committee Members,

I provided previous written and oral testimony on this matter for the December 7 Land Use and Transportation Committee hearing, noting that for nearly two years the Board of Supervisors had dragged its feet to consider strategies to maximize creating affordable housing on public land, given that planning had been underway as far back as March 2019 (or earlier) to place “Prop E” on the November 2019 ballot.

Following my oral testimony to this Committee on December 7 via remote phone-in due to the COVID pandemic (available on-line on the SFGOV-TV web site), Supervisor Peskin — chair of this Committee — replied to my testimony, saying:

“I appreciate the fact that the City, by and through MOHCD — and I’m not responding to the speaker [Patrick Monette-Shaw] — could communicate better about affordable housing deliveries. Having said that, we actually have a good portfolio to show.”

Supervisor Peskin’s rejoinder was wholly inadequate. While he acknowledged MOHCD isn’t communicating well — with either members of the public, or with CGOBOC who performs oversight of bonds passed by voters — Peskin’s assertion that there may be a “*good portfolio*” of affordable housing projects being funded by over \$1 billion in affordable housing bonds was cavalier, because the portfolio of projects being funded by the *2019 Affordable Housing Bond* is not available to members of the public as of today’s date.

The Board of Supervisors may have a **general** idea of proposed projects that may be funded from the first tranche of the 2019 bond now moving forward, but MOHCD has admitted that documents submitted during the recent bond approval process is not an adequate report of planned bond-funded affordable housing projects.

Sadly, voters failed to pass the November 2016 “Prop. M” ballot measure to create a board or commission over MOHCD to improve better communications with the public about what specific affordable housing projects are in the “*portfolio*” Supervisor Peskin referenced.

I repeat my testimony: As part of today’s hearing, this Committee should **require** that MOHCD rapidly issue an inaugural quarterly report to CGOBOC on planned projects for the *2019 Affordable Housing Bond*. Here we are 13 months after passage of the \$600 million bond in November 2019, and CGOBOC has not yet received any written reports from MOHCD describing projects planned for any of the various categories of affordable housing promised to voters in the bond. Yes, 13 months after the bond was passed by voters neither CGOBOC nor members of the public have any idea of what specific affordable housing projects will receive funding from the *2019 Bond*.

Don’t let this opportunity go to waste!

Respectfully submitted,

December 13, 2020

Testimony on Agenda Item #2, *Strategies to Maximize Affordable Housing on Public Land*

Page 2

Patrick Monette-Shaw

Columnist,

Westside Observer Newspaper

cc: The Honorable Norman Yee, Board President

The Honorable Sandra Lee Fewer, Supervisor, District 1

The Honorable Catherine Stefani, Supervisor, District 2

The Honorable Gordon Mar, Supervisor, District 4

The Honorable Matt Haney, Supervisor, District 6

The Honorable Rafael Mandelman, Supervisor, District 8

The Honorable Hillary Ronen, Supervisor, District 9

The Honorable Shamann Walton, Supervisor, District 10

Angela Calvillo, Clerk of the Board

Erica Major, Board of Supervisors Clerk to the Land Use and Transportation Committee

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Comment re: Strategies to Maximize Affordable Housing on Public Land (File 200926)
Date: Monday, December 14, 2020 11:38:00 AM

From: Helena B <hgb21@hotmail.com>
Sent: Monday, December 14, 2020 11:15 AM
To: Major, Erica (BOS) <erica.major@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; info@sfclimateemergency.org; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>
Subject: Comment re: Strategies to Maximize Affordable Housing on Public Land (File 200926)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Land Use and Transportation Committee,

I am a San Francisco resident who believes that affordable housing, climate solutions, and racial justice are intertwined, and I urge you to follow Supervisor Preston's lead by investing up to 100% of Proposition I revenue as well as other funding over the coming years to acquire 10,000 social housing units as provided for under Prop. K, and make the most of this historic opportunity to publicly acquire and rehabilitate housing units with all-electric appliances and weatherization retrofits.

The recently passed Municipal All-electric New Construction & Rehabilitation Ordinance will go a long way towards decarbonizing our housing stock, however, we need to consider enacting new legislation as soon as possible to ensure that *any public funding* provided by the City to non-profits or other entities for housing is subject to all-electric and weatherization requirements.

We need to overcome segregation-era approaches to public housing (e.g. Article 34 of the California Constitution) that have exacerbated inequities. Climate friendly, affordable and comfortable housing *is a human right*, and we can join cities across the world such as Vienna, Berlin, Singapore, and Hong Kong, we need to begin decommmodifying our housing stock. 62% of residents in Vienna, Austria, live in social housing and spend no more than 20-25% of their income on rent.

Let's move beyond the private real-estate market-centric approach to affordable housing, which has been a major factor in inflated housing and rental prices across San Francisco and beyond.

With low-carbon social housing, we can begin to pilot a new approach to housing that guarantees deeply affordable rents and begins the difficult process of retrofitting our

building stock to efficient and all-electric heating, cooling and cooking.

Please expand the Municipal All-electric Ordinance, and invest Prop I and other funds into low-carbon social and affordable housing!

Thank you.

Helena Birecki

D9 constituent

From: [pmonette-shaw](#)
To: [Yee, Norman \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#)
Cc: [Calvillo, Angela \(BOS\)](#); [Yu, Angelina \(BOS\)](#); [Fregosi, Ian \(BOS\)](#); [Chelsea.Boillard@sfgov.org](#); [Herzstein, Daniel \(BOS\)](#); [Bennett, Samuel \(BOS\)](#); [Mullan, Andrew \(BOS\)](#); [Falzon, Frankie \(BOS\)](#); [Angulo, Sunny \(BOS\)](#); [Hepner, Lee \(BOS\)](#); [Yan, Calvin \(BOS\)](#); [Souza, Sarah \(BOS\)](#); [Quan, Daisy \(BOS\)](#); [Wong, Alan \(BOS\)](#); [Wright, Edward \(BOS\)](#); [RivamonteMesa, Abigail \(BOS\)](#); [McDonald, Courtney \(BOS\)](#); [Mahogany, Honey \(BOS\)](#); [Zou, Han \(BOS\)](#); [Low, Jen \(BOS\)](#); [Maybaum, Erica \(BOS\)](#); [Vejby, Caitlin \(BOS\)](#); [Smeallie, Kyle \(BOS\)](#); [Temprano, Tom \(BOS\)](#); [Mundy, Erin \(BOS\)](#); [Adkins, Joe \(BOS\)](#); [Goossen, Carolyn \(PDR\)](#); [Monge, Paul \(BOS\)](#); [Beinart, Amy \(BOS\)](#); [Li-D9, Jennifer \(BOS\)](#); [Burch, Percy \(BOS\)](#); [Gallardo, Tracy \(BOS\)](#); [Gee, Natalie \(BOS\)](#); [Evans, Abe \(BOS\)](#); [Sandoval, Suhagey \(BOS\)](#); [Ho, Tim \(BOS\)](#); [Chinchilla, Monica \(BOS\)](#); [Smeallie, Kyle \(BOS\)](#); [Kilgore, Preston \(BOS\)](#); [Yu, Avery \(BOS\)](#); [Major, Erica \(BOS\)](#)
Subject: Testimony on LUT Agenda Item #7, Strategies to Maximize Affordable Housing on Public Land
Date: Wednesday, December 9, 2020 5:36:38 AM
Attachments: [Testimony to BoS LUT Affordable Housing on Public Land 20-11-07.pdf](#)

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Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail:
pmonette-shaw@earthlink.net

December 7, 2020

Board of Supervisors Land Use and Transportation Committee
The Honorable Aaron Peskin, LUT Committee Chairperson
The Honorable Ahsha Safai, LUT Committee Member
The Honorable Dean Preston, LUT Committee Member
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: **Testimony on Agenda Item #7,
Strategies to Maximize Affordable Housing on Public Land**

Dear Chairperson Peskin and Land Use Committee Members,

For at least the last 22 months — nearly two years — the Board of Supervisors has dragged its feet to consider strategies to maximize creating affordable housing on public land, given planning that had been underway as far back as March 2019 (or earlier) to place “Prop E” on the November 2019 ballot.

In addition, there is the long, sordid history of trying to place affordable housing for teachers on the Francis Scott Key Annex public parcel, which is among the projects being funded by the *2015 Affordable Housing Bond*. As such, the Francis Scott Key housing project has been under the purview and oversight of CGOBOC (Citizen’s General Obligation Bond Oversight Committee) for several years now.

So, it’s somewhat ironic that the Board of Supervisors is just getting around to holding today’s

hearing to “*explore strategies to maximize creating affordable housing on public land.*” It’s kind of like Johnny-come-lately coming late to the party, two years late.

As part of today’s hearing, I urge the LUT Committee to require that MOHCD rapidly issue an inaugural quarterly report to CGOBOC on planned projects for the *2019 Affordable Housing Bond*. Here we are 13 months after passage of the \$600 million bond in November 2019, and CGOBOC has not yet received any written reports from MOHCD describing projects planned for any of the various categories of affordable housing promised to voters in the bond. Yes, 13 months after the bond was passed by voters neither CGOBOC, nor members of the public, nor the Board of Supervisors have any idea of what specific affordable housing projects will receive funding from the *2019 Bond*. Why is MOHCD being so secretive about it? For that matter, why hasn’t CGOBOC demanded that it receive a written report from MOHCD?

I placed a public records request to MOHCD on December 4 asking for the initial status report prepared in 2020 by MOHCD reporting on progress on the *2019 Affordable Housing Bond*, and any subsequent update reports on the *2019 Bond* following an initial progress report. MOHCD responded the same day, saying (lame):

“We have no responsive records. No 2019 Affordable Housing GO Bonds have yet been issued as of today, hence no report.”

That stands in stark contrast to the *2015 Affordable Housing Bond* (under then-Mayor Ed Lee). Just two months after voters approved the \$310 million *2015 Affordable Housing Bond* in November 2015, MOHCD presented an initial report to CGOBOC on January 28, 2016 and seven months later presented a detailed status update to CGOBOC on July 28, 2016 listing various projects — by name or street location — that would be funded by the *2015 Bond*.

Of note, the first bond tranche for the 2015 Bond wasn’t issued until October 19, 2016, but somehow by July 2016 MOHCD had issued public documents to CGOBOC listing specific projects that would be funded by the bond.

So, why is it that under Mayor Lee MOHCD presented details of proposed projects to be funded by the *2015 Bond* before the first bond tranche was actually issued in October 2016, but now under Mayor London Breed MOHCD is saying it can’t produce an initial report to CGOBOC and members of the public presenting details of proposed projects to be funded by the *2019 Bond* because the first 2019 bond tranche hasn’t been issued yet?

MOHCD did provide on December 4 a link to a Board of Supervisors agenda item to authorize the first issuance of the *2019 Bonds*. MOHCD indicated its presentation to the Board of Supervisors was its latest update, and indicated MOHCD “*wouldn’t consider it an initial status report.*”

The LUT Committee should require that MOHCD rapidly develop and immediately provide to CGOBOC and members of the public the initial planned projects to be funded by the *2019 Affordable Housing Bond*.

Don’t let this opportunity go to waste!

Respectfully submitted,

Patrick Monette-Shaw

Columnist,

Westside Observer Newspaper

cc: The Honorable Norman Yee, Board President

The Honorable Sandra Lee Fewer, Supervisor, District 1

The Honorable Catherine Stefani, Supervisor, District 2

The Honorable Gordon Mar, Supervisor, District 4

The Honorable Matt Haney, Supervisor, District 6

The Honorable Rafael Mandelman, Supervisor, District 8

The Honorable Hillary Ronen, Supervisor, District 9

The Honorable Shamann Walton, Supervisor, District 10

Angela Calvillo, Clerk of the Board

Erica Major, Board of Supervisors Clerk to the Land Use and Transportation Committee

Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail: pmonette-shaw@earthlink.net

December 7, 2020

Board of Supervisors Land Use and Transportation Committee
The Honorable Aaron Peskin, Supervisor, LUT Committee Chairperson
The Honorable Ahsha Safai, Supervisor, LUT Committee Member
The Honorable Dean Preston, Supervisor, LUT Committee Member
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: **Testimony on Agenda Item #7, Strategies to Maximize Affordable Housing on Public Land**

Dear Chairperson Peskin and Land Use Committee Members,

For at least the last 22 months — nearly two years — the Board of Supervisors has dragged its feet to consider strategies to maximize creating affordable housing on public land, given planning that had been underway as far back as March 2019 (or earlier) to place “Prop E” on the November 2019 ballot.

In addition, there is the long, sordid history of trying to place affordable housing for teachers on the Francis Scott Key Annex public parcel, which is among the projects being funded by the *2015 Affordable Housing Bond*. As such, the Francis Scott Key housing project has been under the purview and oversight of CGOBOC (Citizen’s General Obligation Bond Oversight Committee) for several years now.

So, it’s somewhat ironic that the Board of Supervisors is just getting around to holding today’s hearing to “*explore strategies to maximize creating affordable housing on public land*.” It’s kind of like Johnny-come-lately coming late to the party, two years late.

As part of today’s hearing, I urge the LUT Committee to require that MOHCD rapidly issue an inaugural quarterly report to CGOBOC on planned projects for the *2019 Affordable Housing Bond*. Here we are 13 months after passage of the \$600 million bond in November 2019, and CGOBOC has not yet received any written reports from MOHCD describing projects planned for any of the various categories of affordable housing promised to voters in the bond. Yes, 13 months after the bond was passed by voters neither CGOBOC, nor members of the public, nor the Board of Supervisors have any idea of what specific affordable housing projects will receive funding from the *2019 Bond*. Why is MOHCD being so secretive about it? For that matter, why hasn’t CGOBOC demanded that it receive a written report from MOHCD?

I placed a public records request to MOHCD on December 4 asking for the initial status report prepared in 2020 by MOHCD reporting on progress on the *2019 Affordable Housing Bond*, and any subsequent update reports on the *2019 Bond* following an initial progress report. MOHCD responded the same day, saying (lamely):

“We have no responsive records. No 2019 Affordable Housing GO Bonds have yet been issued as of today, hence no report.”

That stands in stark contrast to the *2015 Affordable Housing Bond* (under then-Mayor Ed Lee). Just two months after voters approved the \$310 million *2015 Affordable Housing Bond* in November 2015, MOHCD presented an initial report to CGOBOC on January 28, 2016 and seven months later presented a detailed status update to CGOBOC on July 28, 2016 listing various projects — by name or street location — that would be funded by the *2015 Bond*.

Of note, the first bond tranche for the 2015 Bond wasn’t issued until October 19, 2016, but somehow by July 2016 MOHCD had issued public documents to CGOBOC listing specific projects that would be funded by the bond.

So, why is it that under Mayor Lee MOHCD presented details of proposed projects to be funded by the *2015 Bond* before the first bond tranche was actually issued in October 2016, but now under Mayor London Breed MOHCD is saying it can’t produce an initial report to CGOBOC and members of the public presenting details of proposed projects to be funded by the *2019 Bond* because the first 2019 bond tranche hasn’t been issued yet?

December 7, 2020

Testimony on Agenda Item #7, *Strategies to Maximize Affordable Housing on Public Land*

Page 2

MOHCD did provide on December 4 a link to a Board of Supervisors agenda item to authorize the first issuance of the *2019 Bonds*. MOHCD indicated its presentation to the Board of Supervisors was its latest update, and indicated MOHCD “*wouldn’t consider it an initial status report.*”

The LUT Committee should require that MOHCD rapidly develop and immediately provide to CGOBOC and members of the public the initial planned projects to be funded by the *2019 Affordable Housing Bond*.

Don’t let this opportunity go to waste!

Respectfully submitted,

Patrick Monette-Shaw

Columnist,

Westside Observer Newspaper

cc: The Honorable Norman Yee, Board President

The Honorable Sandra Lee Fewer, Supervisor, District 1

The Honorable Catherine Stefani, Supervisor, District 2

The Honorable Gordon Mar, Supervisor, District 4

The Honorable Matt Haney, Supervisor, District 6

The Honorable Rafael Mandelman, Supervisor, District 8

The Honorable Hillary Ronen, Supervisor, District 9

The Honorable Shamann Walton, Supervisor, District 10

Angela Calvillo, Clerk of the Board

Erica Major, Board of Supervisors Clerk to the Land Use and Transportation Committee

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Marina Times Article
Date: Monday, December 14, 2020 11:23:00 AM

From: DAVID HULTMAN <dhultman@me.com>
Sent: Sunday, December 13, 2020 7:07 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Marina Times Article

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I worry you will waste time on the Marina Times as opposed to focusing on 5,474 autos have been stolen in the city this year, compared with 4,103 last year. Burglaries are up by 45%, with 6,740 reported this year. We need a plan to fix this!!!!

Best regards,
Dave
415 806-6979

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Carroll, John \(BOS\)](#)
Subject: FW: Secondhand Smoke
Date: Monday, December 14, 2020 10:46:00 AM

From: Benjamin Shope <ben@benshope.com>
Sent: Saturday, December 12, 2020 12:34 AM
To: Haneystaff (BOS) <haneystaff@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>
Subject: Secondhand Smoke

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My apartment (in a non-smoking building) was filled with pot smoke again tonight. When I went over and - yet again - asked him to stop, he informed me that "they passed a law and smoking weed is legal now"

I know the law did not get passed at all ...but when the topic comes back up *please* ban pot smoke also. The safety and wellbeing of others is not a concern for smokers. They don't care about their own health and they cannot understand caring about the health of others.

From: [aeboken](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#)
Subject: SUPPORTING Rules Committee Agenda Item #7 [Campaign and Governmental Conduct Code - Form 700 (Statement of Economic Interests) Filing Requirements] File #201219
Date: Monday, December 14, 2020 2:30:45 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO: Board of Supervisors members

I am strongly supporting any measure which will strengthen ethics requirements.

Eileen Boken

Coalition for San Francisco Neighborhoods*

* For identification purposes only.

Sent from my Verizon, Samsung Galaxy smartphone

From: [aeboken](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#)
Subject: CONCURRING WITH BOS Agenda Item #49 [Commending Supervisor Norman Yee] File #201362
Date: Monday, December 14, 2020 2:40:35 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO: Board of Supervisors members

I am strongly concurring with commending Supervisor Norman Yee for his service.

Eileen Boken

Coalition for San Francisco Neighborhoods*

* For identification purposes only.

Sent from my Verizon, Samsung Galaxy smartphone

From: [aeboken](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#)
Subject: CONCURRING WITH BOS Agenda Item #50 [Commending Supervisor Sandra Lee Fewer] File #201376
Date: Monday, December 14, 2020 2:45:24 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO: Board of Supervisors members

I am strongly concurring with commending Supervisor Sandra Lee Fewer.

Eileen Boken

Coalition for San Francisco Neighborhoods*

* For identification purposes only.

Sent from my Verizon, Samsung Galaxy smartphone

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: SF Chamber of Commerce - Prioritizing SFMTA in the City Budget
Date: Friday, December 11, 2020 4:56:00 PM
Attachments: [SFChamber_Prioritizing_SFMTA_City_Budget.pdf](#)

From: Emily Abraham <eabraham@sfchamber.com>
Sent: Friday, December 11, 2020 3:53 PM
To: Emily Abraham <eabraham@sfchamber.com>
Subject: SF Chamber of Commerce - Prioritizing SFMTA in the City Budget

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you on behalf of the San Francisco Chamber of Commerce regarding SFMTA's devastating budget deficit and worker layoffs. Public transportation is an essential facet of any progressive city and will be critical to San Francisco's economic recovery. Unfortunately, the current state of public transit in our City is dire and the budget deficits and resulting layoffs and cutbacks will impact workers and the local economy as a whole.

It is crucial that the Board of Supervisors prioritizes ensuring SFMTA has the resources necessary to maintain adequate operations and weather the COVID-19 crisis. Please see attached for our full letter urging the prioritization of SFMTA in the city budget.

I hope you all have safe and happy holidays,

Emily Abraham

Emily Abraham

Public Policy Manager
SF Chamber of Commerce



235 Montgomery St., Ste. 760, San Francisco, CA 94104
tel: 415.352.4520 • fax: 415.392.0485
sfchamber.com • twitter: @sf_chamber

December 11, 2020

San Francisco Board of Supervisors
San Francisco City Hall
1 Dr. Carlton B. Goodlett Place,
San Francisco, CA 9410

Re: Prioritizing SFMTA in the City Budget

Dear Board of Supervisors,

I am writing to you on behalf of the San Francisco Chamber of Commerce regarding The San Francisco Municipal Transportation Agency's (SFMTA) devastating budget deficit and worker layoffs. Public transportation is an essential facet of any progressive city and will be critical to San Francisco's economic recovery. Unfortunately, the current state of public transit in our City is dire and the budget deficits and resulting layoffs and cutbacks will impact workers and the local economy as a whole. **It is crucial that the Board of Supervisors prioritizes ensuring SFMTA has the resources necessary to maintain adequate operations and weather the COVID-19 crisis.**

Since the beginning of the COVID-19 pandemic, SFMTA fare revenues are down 95% and service hours have been reduced by 30%. SFMTA now has to consider laying off up to 22% of their workforce as they face a budget deficit of at least \$68 million this fiscal year - and a potential \$168 million budget deficit next fiscal year. This massive deficit will cripple the existing Muni system and impede San Francisco's overall economic recovery.


We cannot overlook the fact that SFMTA workers and Muni services are a large part of what physically gets our essential workers to their jobs. Many essential small businesses depend on a workforce that is reliant on public transportation to commute each day. It is critical that we continue to support our majority minority-owned small businesses and the jobs they support. While many workers have the ability to work remotely in the current situation, a majority of our City's essential and frontline workers are still required to be physically present at their workplaces. We must ensure that our essential workers have reliable, safe and affordable modes of transportation in order to support the critical work and services they provide.

Public transportation itself is an essential service of any progressive city, and as such is crucial to San Francisco's goals. This essential need must be reflected in our city budget, and its integrity prioritized before expansion or introduction of other city programs. While federal aid may be on its way, it is not clear when or to what extent and perhaps not in time to rescue our public transportation system. As we cannot count on outside resources, we urge you to make the tough decisions needed to allocate funds in the 2021 budget for the continued operations of SFMTA.

Our city's small businesses, residents, families and institutions have had to make tough decisions each day during this pandemic, and resulting recession, in order to protect what is most important. They all rely on our public transportation system to some extent, and our city needs to take the leadership to protect this vital piece of infrastructure. **As we close out 2020 and enter another year of the pandemic, we need our city leadership to put residents' most essential needs first by responsibly allocating the tax revenues available. Our membership urges you to prioritize SFMTA in the 2021 budget to support residents, workers, small businesses and our eventual economic recovery.**

Thank you for your time and consideration.

Sincerely,



Rodney Fong
CEO and President
The San Francisco Chamber of Commerce

CC: Clerk of the Board; Full Board of Supervisors; Mayor London Breed; Office of the Mayor;
Director Joaquín Torres, OEWD; SFMTA Board and Staff

From: [aeboken](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#)
Cc: [manny.sfmta@gmail.com](#); [zrants](#)
Subject: SUPPORTING BOS Rules Committee Agenda Item #5 Mayoral Appointment, Municipal Transportation Agency Board of Directors - Emanuel Yekutieli File #201146
Date: Friday, December 11, 2020 1:52:23 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO: Board of Supervisors members

I am supporting the appointment of Emanuel (Manny) Yekutieli to the SFMTA Board of Directors.

Although I don't know Manny personally, I was on a recent Zoom call sponsored by the Transit Justice Coalition.

I had a very positive impression of Manny based on this call.

Eileen Boken

State and Federal Legislative Liaison

Coalition for San Francisco Neighborhoods*

* For identification purposes only.

It's my understanding that Mari Eliza is also supporting this appointment.

Mari Eliza is the Chair of the Land Use and Transportation Committee of the Coalition for San Francisco Neighborhoods.

Sent from my Verizon, Samsung Galaxy smartphone

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Young, Victor \(BOS\)](#)
Subject: FW: Support for the appointment of Manny Yekutieli
Date: Thursday, December 10, 2020 3:21:00 PM
Attachments: [SFTR support for Manny Yekutieli.pdf](#)

From: Cat Carter <cat@sftransitriders.org>
Sent: Thursday, December 10, 2020 1:44 PM
To: Ronen, Hillary <hillary.ronen@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>
Cc: Mark Cordes <mark@sftransitriders.org>; Tumlin, Jeffrey (MTA) <Jeffrey.Tumlin@sfmta.com>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; MTABoard <MTABoard@sfmta.com>; Manny <manny@welcometomannys.com>
Subject: Support for the appointment of Manny Yekutieli

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors Ronen, Stefani, and Mar,

Attached find our letter of support for Manny Yekutieli.

Best,
Cat

--



Cat Carter
Operations & Communications
she/her
sftransitriders.org

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December 10, 2020

Supervisors Hillary Ronen, Catherine Stefani, Gordon Mar
Rules Committee
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Re: Support for appointment of Manny Yekutieli to the SFMTA Board of Directors

Dear Supervisors Ronen, Stefani, and Mar,

San Francisco Transit Riders (SFTR) is the city's member-supported advocate for transit riders and for affordable, efficient, and growing transit. We wish to express our strong support for the appointment of Manny Yekutieli to the SFMTA Board of Directors.

I appreciate Mr. Yekutieli's perspective as a small business owner and Muni rider. His service on the Small Business Commission, and with the Valencia Corridor Merchants Association, will bring better balance to the SFMTA Board of Directors to represent the needs of the merchants who are the lifeblood of our economy and community.

I urge you to approve Manny Yekutieli's appointment to the SFMTA Board of Directors.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Mark Cordes', is written over a light blue horizontal line.

Mark Cordes
Executive Director
San Francisco Transit Riders

cc:
San Francisco Board of Supervisors
SFMTA Board of Directors
Jeffrey Tumlin, Director of Transportation

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Republic Services Interest in Budget and Finance Committee Referral of File No. 201213, Item 28: Agreement – Refuse Collection
Date: Friday, December 11, 2020 11:35:00 AM
Attachments: [Letter to SF B&FC BoS \(Refuse RFP\) 2020-12-11.pdf](#)

From: Armstrong, Travis <TArmstrong2@republicservices.com>
Sent: Friday, December 11, 2020 11:17 AM
To: Wong, Linda (BOS) <linda.wong@sfgov.org>
Cc: Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Republic Services Interest in Budget and Finance Committee Referral of File No. 201213, Item 28: Agreement – Refuse Collection

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Committee Members:

Attached is a letter from Republic Services related to the referral of File No. 201213, Item 28: Agreement – Sunset Scavenger Company, Golden Gate Disposal & Recycling Company, Recology San Francisco – Refuse Collection, originally before the Board of Supervisors on December 1, 2020. The letter expresses our interest in providing refuse collection and recycling services for all City Facilities. We are requesting that the Budget and Finance Committee consider entering into a transparent, competitive procurement process to select a contractor to provide these services to ensure that the City is receiving the best possible service at a competitive price.

We welcome the opportunity to further discuss this request at your convenience and look forward to hearing from you.

Thank you for your consideration,

Travis L Armstrong

General Manager
Peninsula / San Mateo County

1680 Edgeworth Avenue
Daly City, CA 94015
e tarmstrong2@republicservices.com
o 4156049010 c 7149315685
w RepublicServices.com



We'll handle it from here.®





1680 Edgeworth Ave. Daly City, CA 94015
o 415.604.9010 e Tarmstrong2@republicservices.com

December 11, 2020

Budget and Finance Committee
San Francisco Board of Supervisors
c/o Ms. Linda Wong
Assistant Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102

Re: Referral of File No. 201213, Item 28: Agreement – Sunset Scavenger Company, Golden Gate Disposal & Recycling Company, Recology San Francisco – Refuse Collection

Dear Committee Members:

Republic Services provides recycling, organics and solid waste collection services throughout the Bay Area and Northern California. We operate at a local level as an integral member of the communities we serve, with the resources and backing of one of the largest recycling and solid waste collection services companies in the country. We are guided by our core values – to be Respectful, Reliable, Resourceful and Relentless in all that we do, every day.

We understand that a new six-year agreement is being considered with Recology San Francisco per File No. 201213, Item 28, to provide refuse collection and recycling services for all City facilities. We are submitting this letter to express Republic Services' interest in providing these services and request that the Committee consider entering into a competitive procurement process to select a contractor.

A request for proposals (RFP) process would provide the Committee and full Board of Supervisors a transparent process to ensure that the City is receiving the best possible service at a competitive price.

We have the local resources, expertise, equipment and infrastructure to provide the services needed for the City facilities through our operations located just south of San Francisco in Daly City. Republic Services is committed to providing the best solution for the City's service needs in the most reliable, transparent and cost-efficient manner. Given the circumstances, we believe it would be beneficial for the City of San Francisco to develop additional partnerships with organizations providing these services.

We work to enhance recycling, generate renewable energy and help our communities be more resourceful and sustainable. We are continually improving our own footprint through decreased vehicle emissions, innovative processing technologies and community engagement. These efforts have not gone unnoticed – garnering us notable recognition and rankings for our sustainability achievements, including Barron's 100 Most Sustainable Companies, World's Most Ethical Companies, Forbes The Best Employers for Women, and National Waste & Recycling Association's Organics Recycler of the Year 2020. Locally Republic Services has been recognized as the 2020 Business of the Year in the City of Daly City.

The City has never gone through a competitive procurement process for its refuse collection services. In this time of heightened awareness, the need for transparency is critical. We strongly believe that an RFP would provide that transparency. We respectfully urge the Committee to direct the Office of Contract Administration to issue an RFP for these services.

We are available to further discuss our interest in being considered for these services through an RFP at any time. Thank you in advance for your consideration.

Sincerely,



Travis L. Armstrong
General Manager
San Mateo / Peninsula

CC: Sandra Fewer, Supervisor
Rafael Mandelman, Supervisor
Shamann Walton, Supervisor
Angela Calvillo, Clerk

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Young, Victor \(BOS\)](#)
Subject: FW: Support for the appointment of Fiona Hinze
Date: Thursday, December 10, 2020 3:20:00 PM
Attachments: [SFTR support for Fiona Hinze.pdf](#)

From: Cat Carter <cat@sftransitriders.org>
Sent: Thursday, December 10, 2020 1:38 PM
To: Ronen, Hillary <hillary.ronen@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>
Cc: Mark Cordes <mark@sftransitriders.org>; Tumlin, Jeffrey (MTA) <Jeffrey.Tumlin@sfmta.com>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; MTABoard <MTABoard@sfmta.com>
Subject: Support for the appointment of Fiona Hinze

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors Ronen, Stefani, and Mar,

Attached find our letter of support for Fiona Hinze.

Best,
Cat

--



Cat Carter
Operations & Communications
she/her
sftransitriders.org

[JOIN US](#)





December 10, 2020

Supervisors Hillary Ronen, Catherine Stefani, Gordon Mar
Rules Committee
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Re: Support for appointment of Fiona Hinze to the SFMTA Board of Directors

Dear Supervisors Ronen, Stefani, and Mar,

San Francisco Transit Riders (SFTR) is the city's member-supported advocate for transit riders and for affordable, efficient, and growing transit. We wish to express our strong support for the appointment of Fiona Hinze to the SFMTA Board of Directors.

I appreciate Ms. Hinze's vast experience advocating for the disabled community locally and statewide. Her lived experience, her dedication to civic engagement, and her work with the Independent Living Resource Center demonstrates that she will bring a crucial perspective and community voice to oversight of the SFMTA.

I urge you to approve Fiona Hinze's appointment to the SFMTA Board of Directors.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Mark Cordes', is written over a light blue horizontal line.

Mark Cordes
Executive Director
San Francisco Transit Riders

cc:
San Francisco Board of Supervisors
SFMTA Board of Directors
Jeffrey Tumlin, Director of Transportation

From: [Anne Quaintance](#)
To: [Nurit Baruch](#); [Breed, Mayor London \(MYR\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Haney, Matt \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#); [Fewer, Sandra \(BOS\)](#)
Subject: RE: No more than 30% rent from income in supportive houses.
Date: Wednesday, December 9, 2020 10:03:34 AM
Attachments: [Conard House Rent Disparity HSH 12.7.20.pdf](#)
[Conard House Rent Disparity DPH 12.7.20.pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello to All:

Conard House residents are counting on all of us to support and sponsor the ordinance (# 201185-link below) for a 30% maximum rent contribution standard for Permanent Supportive Housing being passed today at this afternoon's BOS Budget and Finance Committee meeting. We have provided the attachments to DPH and HSH.

<https://sfgov.legistar.com/LegislationDetail.aspx?ID=4675390&GUID=5B7DB792-5577-4DC5-9C38-657B2B0A0D1B>

Thank you!

Anne

Anne Quaintance
CEO/Executive Director

www.ConardHouse.org

anne@conard.org

(415) 864.7833 | cell: (415) 290.8204

1385 Mission Street, Suite 200

San Francisco, CA 94103

Conard House



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From: Anne Quaintance
Sent: Friday, November 20, 2020 12:06 PM
To: Nurit Baruch <nuritvenus@gmail.com>; MayorLondonBreed@sfgov.org; Catherine.Stefani@sfgov.org; Aaron.Peskin@sfgov.org; Gordon.Mar@sfgov.org; Dean.Preston@sfgov.org; Norman.Yee@sfgov.org; Rafael.Mandelman@sfgov.org; Hillary.Ronen@sfgov.org; Shamann.Walton@sfgov.org; ahsha.safai@sfgov.org;

Matt.Haney@sfgov.org; bos-supervisors@sfgov.org; bos-legislative_aides@sfgov.org;
Sandra.Fewer@sfgov.org

Subject: RE: No more than 30% rent from income in supportive houses.

Thank you so much, Nurit for your email and advocacy to address rent disparities in Supportive Housing which will improve the quality of life, safety and security for your son at Conard House.

Dear Mayor Breed and Board of Supervisors:

With increased support from the Department of Public Health, Conard House can implement a maximum of 30% income for rent in Supportive Housing, which is the case for some, but not all residents.

Last month, Conard House was pleased to meet with DPH Behavioral Health Services staff to negotiate the FY 21 contract and has submitted a contract change request form (with several requests), which included details of the funding request to implement a 30% maximum of income on rent (see attachment). We are awaiting response from DPH.

Thank you, all!

Anne

Anne Quaintance
CEO/Executive Director

www.ConardHouse.org

anne@conard.org

(415) 864.7833 | cell: (415) 290.8204

1385 Mission Street, Suite 200

San Francisco, CA 94103

Conard House



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From: Nurit Baruch <nuritvenus@gmail.com>

Sent: Thursday, November 19, 2020 7:04 PM

To: Anne Quaintance <anne@conard.org>; Anne Quaintance <anne.quaintance@conard.org>;
MayorLondonBreed@sfgov.org; Catherine.Stefani@sfgov.org; Aaron.Peskin@sfgov.org;
Gordon.Mar@sfgov.org; Dean.Preston@sfgov.org; Norman.Yee@sfgov.org;
Rafael.Mandelman@sfgov.org; Hillary.Ronen@sfgov.org; Shamann.Walton@sfgov.org;
ahsha.safai@sfgov.org; Matt.Haney@sfgov.org; bos-supervisors@sfgov.org; bos-legislative_aides@sfgov.org; Sandra.Fewer@sfgov.org

Subject: No more than 30% rent from income in supportive houses.

Dear Supervisors and Mayor,

My name is Nurit and I live in District 2, and I am writing to you all in support of Matt Haney's legislation that would set a 30% standard for all supportive housing in San Francisco, introduced on October 20, 2020 (File: 201185), and for the mayor to properly fund this by the 2021-2022 budget cycle.

Many formerly homeless tenants in city contracted housing are starving and rent burdened, not by a private landlord, but by the city and county of San Francisco. Supervisor Haney's legislation would correct this injustice, which applies to supportive housing buildings which came online before 2016, when all new buildings would follow the 30% standard.

A significant number of these tenants (the vast majority of whom are disabled) are Black, seniors, and LGBTQ+ Those who care about racial justice need to find a way to correct these housing inequities, and COVID-19 only laid bare how economic inequality can hurt the most vulnerable and posed extra expenses for many supportive housing tenants. In addition, according to the 2019–20 evictions report from the Department of Homelessness and Supportive Housing, numerous housing sites with rent burdens have had households with multiple eviction notices for non-payment of rent.

I'm writing this because of my son who is disable and lives in Conard house (supportive housing) and pays 70% of his SSI check for rent which leaves him very little for food and necessities.

The #30RightNow Coalition (policy statement viewable here: <https://medium.com/@30rightnow/we-are-the-30rightnow-coalition-fef2fde8c442>) is a tenant let coalition consisting of many trusted organizations such as the Supportive Housing Providers Network, Homeless Emergency Services Providers Network, DISH, Episcopal Community Services SF, The Housing Rights Committee, the Coalition on Homelessness, and many more, and we are demanding that the City go all out to get a universal 30% standard

in supportive housing by the 2021-2022 budget cycle. This is 20 years long overdue, it follows a long-standing federal standard, and would help so many weather this crisis and enhance their lives and prevent evictions.

Nurit Baruch
2004 Eddy St.
S.F. CA 94115
Tel: 415 519 1057

Sent from [Mail](#) for Windows 10



CONARD HOUSE
RENT DISPARITY REQUEST TO
DEPT OF HOMELESSNESS AND SUPPORTIVE HOUSING

Funding Request Operating Subsidies to Implement 30% Rent Maximum
FY 21 and FY 22
v 12.7.20

	Allen Hotel	Aranda Hotel	McAllister Hotel	Total
Table 1: Total Units and Rent Burden				
Unsubsidized Units - direct HSH/CnC referrals				
Fixed Rent \$318 for CAAP residents	3	59	33	95
Fixed Rent \$503 for non-CAAP residents	3	51	47	101
Subsidized - Continuum of Care, 30% Income Rent	56	0	0	56
Total Units	62	110	80	252
FY21 Average Max Authorized Rent/Month*	\$ 411	\$ 401	\$ 425	\$ 412
FY21 Average Tenant Income (ATI) /Month**	\$ 818	\$ 785	\$ 838	\$ 814
FY21 Rent Burden - Max Auth Rent/ATI	50%	51%	51%	51%
FY21 No. Unsub Tenants by Rent Burden Range				
< 20% of income	0	0	0	0
20-30% of income	0	0	0	0
30-40% of income	0	0	0	0
40-50% of income	3	47	42	92
50-60% of income	3	63	37	103
60-70% of income	0	0	1	1
>70% of income	0	0	0	0
Total Unsubsidized Tenants	6	110	80	196
No. unsub tenants =/> 30% of income	6	110	80	196
% unsub tenants =/ > 30% of income	100%	100%	100%	100%

Table 2: Rent Relief to 30% for FY21 and FY22

Monthly Tenant income - 196 Unsub Tenant only avr	809	785	838	811
Monthly Max Auth Rent - 196 Unsub Tenant avr*	411	401	425	412
Less Monthly Tenant Rent at 30% avr tenant income	(243)	(236)	(251)	(243)
Monthly Oper Subsidy req to Offset Rent Relief	168	166	174	169
Annual Max Auth Rents - 196 Unsub units	\$ 29,592	\$ 529,898	\$ 408,012	\$ 970,161
less Annual Tenant Rent at 30% of tenant income	\$ (17,475)	\$ (310,939)	\$ (241,289)	\$ (572,013)
FY21 Oper Subsidy req to Offset Rent Relief	\$ 12,117	\$ 218,959	\$ 166,723	\$ 398,148
FY22 Oper Subs increase @4%	\$ 485	\$ 8,758	\$ 6,669	\$ 15,926
FY22 Oper Subsidy req to Offset Rent Relief	\$ 12,602	\$ 227,717	\$ 173,392	\$ 414,074

* Average of CAAP & SSI authorized rents

** Includes both subsidized and unsubsidized tenants income

CONARD HOUSE RENT DISPARITY REQUEST

Funding Request Operating Subsidies to Implement 30% Rent Maximum

FY 21 and FY 22

v 12.7.20

El Dorado Hotel	Midori Hotel	Washburn Residence	26th St Coop	McA St Coop	Master Lsd Coops	Total
--------------------	-----------------	-----------------------	-----------------	----------------	---------------------	-------

Table 1: Total Units and Rent Burden

Unsubsidized Units - direct BHS referrals

California Housing & Rehab. Program - fixed rent increased yearly by adjusted Consumer Price Index %	47	65	0	0	0	0	112
Mayor's Office of Housing - fixed rent increased yearly by adjusted Average Median Income %	0	0	0	10	10	0	20
Mayor's Office of Housing - fixed rent during transitional housing and increased only for new occupants by adjusted Average Median Income %	0	0	22	0	0	0	22
SF Rent Board - fixed rent increased yearly by published %	0	0	0	0	0	47	47
Subsidized - Continuum of Care, 30% Income Rent	10	10	0	0	0	0	20
Subsidized - Housing Choice Voucher, 30% Income Rent	0	1	0	0	0	1	2
Subsidized - Special Programs (HOPWA), 30% Income Rent	0	1	0	0	0	0	1
Total Units	57	77	22	10	10	48	224
FY21 Maximum Authorized Rent/Month	\$ 727	\$ 679	\$ 661	\$ 534	\$ 661	\$ 647	\$ 673
FY21 Average Tenant Income (ATI) /Month*	\$ 1,372	\$ 1,426	\$ 1,138	\$ 1,452	\$ 1,636	\$ 1,030	\$ 1,301
FY21 Rent Burden - Max Auth Rent/ATI	53%	48%	58%	37%	40%	63%	52%
FY21 SSI-only Tenant Income / Month	\$ 1,030	\$ 1,030	\$ 1,030	\$ 1,030	\$ 1,030	\$ 1,030	\$ 1,030
FY21 Rent Burden - Max Auth Rent / SSI	71%	66%	64%	52%	64%	63%	65%
FY21 No. Unsub Tenants by Rent Burden Range							
< 20% of income	2	5	0	1	1	0	9
20-30% of income	4	1	0	1	1	0	7
30-40% of income	2	2	1	1	1	2	9
40-50% of income	0	9	3	0	2	6	20
50-60% of income	5	8	6	4	1	28	52
60-70% of income	10	28	11	2	3	11	65
>70% of income	24	12	1	1	1	0	39
Total Unsubsidized Tenants	47	65	22	10	10	47	201
No. unsub tenants => 30% of income	41	59	22	8	8	47	185
% unsub tenants => 30% of income	87%	91%	100%	80%	80%	100%	92%

Table 2: Rent Relief to 30% for FY21 and FY22

Monthly Tenant income - 185 Unsub Tenant only avr	1,235	1,238	1,138	1,064	1,413	1,030	1,178
Monthly Max Auth Rent - 185 Unsub Tenant avr**	727	679	661	534	661	647	673
less Monthly Tenant Rent at 30% avr tenant income	(371)	(372)	(341)	(319)	(424)	(309)	(353)
Monthly Oper Subsidy req to Offset Rent Relief	356	307	320	215	237	338	319
Annual Max Auth Rents - 185 Unsub units	\$ 357,684	\$ 480,732	\$ 174,504	\$ 51,264	\$ 63,456	\$ 364,908	\$ 1,493,309
less Annual Tenant Rent at 30% of tenant income	\$ (182,354)	\$ (263,027)	\$ (90,144)	\$ (30,653)	\$ (40,694)	\$ (174,276)	\$ (784,566)
FY21 Oper Subsidy req to Offset Rent Relief	\$ 175,330	\$ 217,705	\$ 84,360	\$ 20,611	\$ 22,762	\$ 190,632	\$ 708,743
FY22 Oper Subs increase @4%	\$ 7,013	\$ 8,708	\$ 3,374	\$ 824	\$ 910	\$ 7,625	\$ 28,350
FY22 Oper Subsidy req to Offset Rent Relief	\$ 182,343	\$ 226,413	\$ 87,734	\$ 21,436	\$ 23,672	\$ 198,257	\$ 737,093

* Includes both subsidized and unsubsidized tenants income

**Unit rents vary at Washburn, Master Lease Coops

From: [Matthew Steen](#)
To: [Mandelman, Rafael \(BOS\)](#)
Cc: [MandelmanStaff, \[BOS\]](#); [Temprano, Tom \(BOS\)](#); [Anne Quaintance](#); [Calvillo, Angela \(BOS\)](#)
Subject: Cosponsoring PSH Rent Burden Legislation File #29-1185
Date: Wednesday, December 9, 2020 1:22:53 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor Mandelman,

Conard House is asking if you can join as a co-sponsor to the rent burden legislation coming before the Budget and Finance Committee on today (File #20-1185). Your support would help usher in a uniform standard of 30% of (fixed) income as an affordable rent burden for tenants living in the City's permanent supportive housing portfolio, eventually extending to all supportive housing contracts by FY24.

In the case of Conard House, we have 720 units under contracts with DPH and HSH, of which 381 units pay more than 40% income to rent. Of this number, 352 units are 50% and more of income to rent; many of these are CAAP recipients, some of who are SSI pending.

Our cooperative apartment housing program, under DPH, has a 50% requirement. ***One of our master-lease apartments, with 4 units, is located in your District on 15th Street.*** Our other 13 co-op apartments are scattered across five other districts. The bulk of our SRO permanent supportive housing sites and units are concentrated in District 6.

Given the high cost of living in SF, together with extremely limited incomes, the rent burden has proven excessive, far beyond the present federal standard of 30% considered affordable as well as the definition of affordable housing that DSHS now requires of new contracts with supportive housing providers. Legacy PSH units under contract with HSH and DPH,, which the Budget and Legislative Analyst estimates at 2,887 units, have not been brought into line with this definitional standard, rendering our tenants and clients utterly destitute, many who are recovering from mental health adversities, homelessness and living with medical acuties.

Can you support this effort by cosponsoring the proposed legislation to lower rent burdens for tenants and clients across the City's PSH portfolio, bringing about a 30% uniform standard and a greater degree of equity to tenants? We have an exact breakdown of the units, funding streams and rent burdens for each of our housing sites that we would be happy to share and discuss further.

Thank you.

Matthew

Matthew Steen
Senior Advisor, Policy and Planning

Conard House, Inc.
1385 Mission St., Ste. 200
San Francisco, CA 94103

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From: [Jordanna](#)
To: [BOS-Supervisors](#)
Cc: [BOS-Legislative Aides; Young, Victor \(BOS\)](#)
Subject: Please support the ECE Economic Recovery Program
Date: Thursday, December 10, 2020 4:19:19 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Thank you so much for supporting the Early Childcare and Education Economic Recovery Program introduced by Mayor Breed, President Yee and Supervisors Ronen, Safai, Mar and Fewer. Early child care providers offer an essential service that is crucial to the city's economic recovery, yet we are struggling to survive. This economic recovery program will support thousands of families throughout San Francisco who depend on us.

As the parent of a toddler who attends Mission Kids Co-op, I have witnessed, firsthand, just how much early childhood education sees our children through the toughest of times. With reassuring caregiver support, our children continue to learn and grow while developing solid interpersonal relationships with their incredible teachers, parents, and peers. They build resilience both individually and collectively, a cornerstone in their social-emotional development. May this trend continue far into the future, and with your help, may the financial support allow our children to flourish within the educational system.

Thank you for your consideration,

Jordanna Dworkin, L.Ac.
SFCPPNS Representative - Mission Kids Co-op

From: [Sierra Fish](#)
To: [BOS-Supervisors](#)
Subject: Support for ECE Program Economic Recovery Program
Date: Thursday, December 10, 2020 4:36:27 PM

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Hello Board of Supervisors,

My name is Sierra Fish and I currently serve on the Board of Directors at Sunset Cooperative Nursery School in the Outer Sunset. I'm thrilled to hear about the progress of the ECE Economic Recovery Program Ordinance! This type of much needed financial assistance would be incredibly helpful, as we are one of many who continue to face several covid-related challenges in order to maintain our operations.

We are really hoping this ordinance continues to gather support and ultimately passes in order to provide the desperately needed relief to early care and education providers all throughout the city during these unpredictable and challenging times.

Below please find my original email to Supervisor Gordon Mar — thank you for your time and consideration discussing this very important matter, as it directly impacts our children and their wonderful teachers.

Sincerely,
Sierra Fish

On Tue, Dec 1, 2020 at 9:01 AM Sierra Fish <pm_vp@sunsetcoop.org> wrote:

Dear Supervisor Gordon Mar,

My name is Sierra Fish and I reside at 2030 42nd Ave — I currently serve on the Board of Directors as Vice President at Sunset Cooperative Nursery School.

I am writing to ask for your help in supporting Sunset Co-op and the other wonderful early care and education programs in San Francisco by voting to adopt the “Emergency Grant Program for Early Care and Education Providers.”

Sunset Co-op is a longtime non-profit in our neighborhood and we are definitely feeling the impacts of Covid-19. Due to lower tuition costs, we rely heavily on parent participation and fundraising, and have had to shift our in-person event strategies, as well as our program model (to a hybrid one) in order to stay afloat during these uncertain and very challenging times. The health and safety of our community and beyond is a top priority and we are constantly looking for ways we can continue to

ensure we remain financially solvent. A fund like this to support our program, in the midst of constant uncertainty, would help us immensely in order to maintain all vital operations and compensate our wonderful teachers moving forward.

On a personal note, Sunset Coop has had a tremendously positive impact on helping to raise and foster connection with my own children. We currently have two kids enrolled there and they are thriving — the quality of the enriching program and level of parent support offered is unparalleled and something we will forever be grateful for as a family. It truly is a special place.

I would be happy to provide additional information upon request:

pm_vp@sunsetcoop.org

Thank you for your time and consideration.

Sincerely,
Sierra Fish

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Release of Reserved Funds - Office of Early Care and Education - Economic Recovery - \$42,000,000 (File No. 201361)
Date: Tuesday, December 22, 2020 12:54:00 PM

From: Rafael Moreno <rafael.moreno@mncsf.org>
Sent: Tuesday, December 22, 2020 10:01 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Santiago Ruiz <santiago.ruiz@mncsf.org>
Subject: Re: Release of Reserved Funds - Office of Early Care and Education - Economic Recovery - \$42,000,000 (File No. 201361)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors:

Thank you for your ongoing support of children and families in San Francisco. We are writing to ask that the Board of Supervisors support the release of \$42,000,000 of reserved funds to the Office of Early Care and Education for All. Specifically, we want to acknowledge the proposal to allocate \$3,000,000 to San Francisco's 26 FRCs to support community response to early care and education. This funding to FRCs would support the increased demand for case management, resource and referral connection, and basic needs assistance. As we think about Birth - 5, early care and education and FRC go hand in hand -- this funding will help ensure FRCs have sufficient capacity to support the whole family, connecting children to early care and education resources and supporting caregivers in getting back to work, while also ensuring we the capacity to receive referrals from child care centers and other community partners. This funding will help us sustain and expand the partnership between FRCs and the ECE community.

San Francisco's FRCs are a vital part of the city's early childhood system, working alongside educators to support child and family well-being at home and in communities. Now more than ever, family support is a key ingredient in a successful early care and education system, and investing a relatively small portion of the reserved dollars in child and family well-being will ensure families get connected to programs and will greatly enhance the effectiveness of any early learning experience. FRCs, like El Centro Bayview, have been providing family support services, perinatal and 0-5 programming for our Early Headstart and Headstart families; additionally to families in the Bayview on wait list for early care education programs. Services provided by the ECE community and FRCs are interconnected and complementary, and we look forward to increasing the coordination in order to improve how we support the whole family.

We greatly appreciate your partnership in helping families to recover and to rebuild our city.

Gratefully,

Rafael Moreno
Youth Services & FRC Director
Mission Neighborhood Centers

Sent from my iPhone

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Release of Funds for Early Education Economic Recovery Program & Other ECE Services
Date: Tuesday, December 22, 2020 12:49:00 PM

From: Beverly Melugin <b.melugin@c5children.org>
Sent: Tuesday, December 22, 2020 12:34 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Release of Funds for Early Education Economic Recovery Program & Other ECE Services

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Dear Supervisors,

Good Morning, I am Beverly Melugin, representing the staff and enrolled families at C5 Children's School, as the Executive Director, and CPAC, as the current Chairperson.

I am writing in support of the release of reserved funds to the Office of Early Care and Education for All, in the amount of \$42,000,000 to fund the Early Education Economic Recovery Grant and Loan program, subsidy outlays to provide additional access to child care, supplementing the CARES 2.0 teacher stipend, community response in collaboration with the Family Resource Centers, and staffing for the Office of Early Care and Education to support the work of implementing the 5-year spending plan.

Thank you to OECE for your work on this project and to you, the Supervisors for considering the release of these funds. The ECE Community greatly needs them. It is important to us to uphold the commitment to release funds for grant assistance to early care and education providers both in and outside of the system.

We also want to thank President Yee for his many years of service and the benefits received by the Early Care and Education Community.

We wish you the best in your deliberations and in this holiday season.

Cordially,
-- Bev



Beverly A. Melugin
Executive Director
C5 Children's School
455 Golden Gate Avenue

San Francisco, CA 94102
Cell: 925-878-9562

From: Board of Supervisors, (BOS)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: SF Board of Supervisors (Support for Item 2; 201412) Release of Reserved Funds - Office of Early Care and Education - Economic Recovery \$42,000,000
Date: Tuesday, December 22, 2020 9:10:00 AM

From: Rick Yuen <rick.yuen@apafss.org>
Sent: Tuesday, December 22, 2020 9:05 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: SF Board of Supervisors (Support for Item 2; 201412) Release of Reserved Funds - Office of Early Care and Education - Economic Recovery \$42,000,000

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

-
- Dear Members of the San Francisco Board of Supervisors,
-
-
-
- San Francisco's 26 FRCs are a vital part of the city's early childhood system, working alongside educators to support child and family well-being at home and in communities. We look forward to continued partnership to support the whole family, both the children and their caregivers

FRCs support the ECE community in multiple ways including providing Parent Child Interaction, starting at an even earlier age for the child with Parent Infant Interaction sessions. Our FRC's also provide Parental Stress Lines to give parents an opportunity to seek and secure resources in San Francisco related to ECE, outdoor activities, and various mechanisms to better relate in the parent/child dynamic.

- **APA Family Support Services provides three FRCs in San Francisco**

including APA Family Support Services FRC located at the Chinatown YMCA; API Family Resource Network with partners in the Cambodian, Laotian, Vietnamese, Pilipino, Samoan communities among many, and the Visitacion Valley Strong Family FRC.

-
- FRCs
- help parents get their kids to school (attendance increases), and during SIP, have stepped in to support with distance learning and get families access to critical technology
-
-
- FRCs
- help kids with social emotional competency. Research shows that supporting social emotional competency helps kids in school with early literacy and numeracy
-
-
- Many organizations that operate
- FRCs also operate ECE centers; FRCs and early childhood education efforts go hand in hand.
-
-
- FRCs
- help kids with concrete supports and parents with jobs to help allow kids to go to school.
-
-
- FRCs connect families with
- the early care and education centers and resources so that parents can go to work.
-
-
- Some
- FRCs have job training programs focused on becoming ECE staff (e.g. Wu Yee) which help the pipeline to increase ECE workforce

-
-
- Now more than ever family support
- is a key ingredient in a successful early care and education system, and investing a relatively small portion of these dollars in child and family well-being through FRCs will ensure families get connected to programs and will greatly enhance the effectiveness
- of any early learning experience.
-
-
- FRCs reach approximately 15,000
- parents/caregivers, and children per year. With Shelter In Place and COVID-19, FRCs are increasingly being relied upon as we see first hand in the 3 FRCs within APA Family Support Services.
-
-
-
- An allocation of these funds
- will enable all 26 FRCs to shore up information & referral, basic needs assistance, and case management services ensuring they have sufficient capacity to receive referrals from child care centers and other community partners.
-
-
- These funds will also help
- families reconnect to child care, benefits, employment opportunities, and other systems of care that lay the foundation for their own recovery and the economic recovery of the whole city.
-
-
- Services provided by the ECE
- community and FRCs are interconnected and complementary, and we look forward to increasing the coordination in order to improve how we support the whole family.
- Thank you for your careful consideration of our request.
-
- Sincerely, Rick Yuen

Richard "Rick" Yuen
阮健平
he/him/his
Executive Director
APA Family Support Services

Children are our Future!

10 Nottingham, San Francisco, CA 94133 [Google map](#)

Mobile: (415) 350-7330
P: (415) 617-0061 ext 779
F: (415) 335-4784

Visit our website: apafss.org

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-COVID-19/Shelter in Place-

APA FRC's, centers, and offices have shifted to a remote; at home, work environment (except for essential services*) as mandated by City & County Governments to protect our employees and the community and to help minimize the exposure to and potential transmission of illness during this COVID-19 "Shelter in Place" period.

You may experience a slightly longer response time than normal. We appreciate your patience and understanding.

* essential services include Food Pantry, Enhanced Visitation and Therapeutic Crisis Counseling

From: [Michelle Ticknor](#)
To: [BOS-Supervisors](#)
Subject: Early Childhood Education Economic Recovery Program
Date: Sunday, December 13, 2020 9:50:38 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Thank you so much for supporting the Early Childcare and Education Economic Recovery Program introduced by Mayor Breed, President Yee and Supervisors Ronen, Safai, Mar and Fewer. Early child care providers offer an essential service that is crucial to the city's economic recovery, yet we are struggling to survive. This economic recovery program will support thousands of families throughout San Francisco who depend on us.

As the parent of a toddler who attends Mission Kids Co-op, I have witnessed, firsthand, just how much early childhood education sees our children through the toughest of times. With reassuring caregiver support, our children continue to learn and grow while developing solid interpersonal relationships with their incredible teachers, parents, and peers. They build resilience both individually and collectively, a cornerstone in their social-emotional development. May this trend continue far into the future, and with your help, may the financial support allow our children to flourish within the educational system.

Thank you for your consideration,

Michelle Ticknor
Mission Kids Co-op

--

Michelle Ticknor
917.301.4446
michelle.ticknor@gmail.com

From: [Laura Gill](#)
To: [MandelmanStaff, \[BOS\]](#); [BOS-Supervisors](#)
Cc: [BOS-Legislative Aides](#); [Young, Victor \(BOS\)](#)
Subject: Re: Please support the proposed legislation to provide financial relief to our local San Francisco preschool (NVNS)
Date: Sunday, December 13, 2020 6:50:15 PM

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Dear Supervisors

Our Cooperative Council President, Nik Ajagu, recently shared the fantastic news that the ECE Economic Recovery Program now has a co-sponsor (Mayor Breed) and that supervisors Ronen, Safai, Mar, Fewer, and Stefani have all pledged their support. Thank you!

Early child care providers provide an essential service that is key to the City's economic recovery, however, currently we are struggling to survive. This economic recovery program is critical for our survival in supporting thousands of families throughout San Francisco who depend on us and our services. If we lose childcare services, we will be worsening the existing shortage of slots.

Ahead of the final vote at next week's meeting, I am keen to reiterate Noe Valley Nursery Schools ("NVNS") need for the ECE Economic Recovery Program and I hope you are able to move it over the finish line next week.

Please see my original email below for further details on how NVNS has been negatively impacted by the pandemic and what the school means to me and my family.

Many thanks

Laura Isaacson
NVNS President

On Tue, 1 Dec 2020 at 11:05, Laura Gill <laura.gill259@googlemail.com> wrote:

Dear Supervisor Mandelman,

I am writing to encourage you to support the proposed legislation to provide financial relief to our local San Francisco preschools due to the losses incurred because of the pandemic. My daughter's wonderful cooperative preschool Noe Valley Nursery School ("NVNS") needs help. Due to the COVID-19 pandemic, we have had to significantly reduce our enrollment to comply with public health requirements and provide a safe environment for our teachers and students. As such, we are operating at a substantial loss this year. In order to continue offering affordable high-quality preschool programs to our community, we need San Francisco's help.

Founded in 1969, NVNS is a parent-led, play-based, cooperative preschool. Our children play and learn in an inclusive, nurturing environment. Our mission is to

inspire children to embrace diversity, accept their true selves, and be kind to one another and to the earth. Our tuition is low and we provide tuition assistance to families in need in order to make our program accessible to families from all financial backgrounds.

My family joined NVNS in Summer 2019 after moving to San Francisco from London. We feel incredibly lucky to have found this wonderful and caring community. The preschool was pivotal in helping my family adjust to our new lives so far away from home. My four year old daughter Ava settled quickly and it's been fantastic to see her grow in confidence, happiness and kindness under the care of our wonderful teachers. The school has taught my family the true meaning of community. We are fully committed to helping NVNS through this difficult crisis and we hope you can support us too.

Please pass the legislation that is being proposed to release grant funding for preschools like ours!

Sincerely,
Laura Isaacson

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: File #201412—Release of Reserved Funds—SUPPORT
Date: Tuesday, December 22, 2020 9:09:00 AM
Attachments: [2020.12.22 - File #201412 - Release of Reserved Funds - SUPPORT - GLIDE.pdf](#)

From: Wes Saver <wsaver@glide.org>
Sent: Tuesday, December 22, 2020 8:56 AM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: File #201412—Release of Reserved Funds—SUPPORT

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Dear Ms. Calvillo and Distinguished Members of the Board of Supervisors,

Please find the attached position letter on behalf of GLIDE in support of the release of reserved funds to the Office of Early Care and Education.

Thank you for your consideration.

Sincerely,

Wesley Saver

--

Wesley Saver, MPP

Policy Manager

Center for Social Justice

GLIDE 330 Ellis Street, Room 506, San Francisco, CA 94102

OFFICE (415) 674-5536 | **MOBILE** (847) 682-8639 | **PRONOUNS** He/Him

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December 22, 2020

The Honorable Norman Yee
San Francisco Board of Supervisors
San Francisco City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Public comment submitted via electronic mail

Re: File #201412—Release of Reserved Funds—SUPPORT

Dear President Yee and Supervisors,

On behalf of GLIDE, I write in strong support of the motion to release reserved funds to the Office of Early Care and Education. San Francisco's 26 Family Resource Centers—including GLIDE's Family, Youth and Childcare Center (FYCC)—are a vital part of the City's early childhood system, working alongside educators to support child and family well-being at home and in communities. As community need increases, this network continues to offer critical services. Confronted by the COVID-19 pandemic and its associated economic consequences, it is crucial that we continue to leverage resources to support the vulnerable and marginalized families of our communities most impacted by these issues.

For more than 50 years, GLIDE has worked to create a radically inclusive, just and loving community mobilized to alleviate suffering and stabilize lives. Located in San Francisco's diverse and culturally rich Tenderloin, most of our clients are experiencing poverty, struggling to afford housing, food, and meet their other basic needs. Education and childcare are two of the most important factors in a family's ability to break cycles of poverty, and programs like FYCC make a critical difference in the lives of so many of our community members—especially as the pandemic disproportionately impacts neighborhoods like ours.

FYCC is an umbrella for three programs—Licensed Childcare (LC), the Afterschool and Summer Program (ASP), and the Family Resource Center (FRC)—which are helping families through a deeply precarious and challenging time, while also helping them establish foundations for meaningful change. By providing LC, ASP and FRC at one site, with integration across all three, FYCC develops and maintains loving and supportive relationships with families as their children grow.

FYCC's dedicated staff provides stability and support, helping children and families realize their potential. Studies show that children enrolled in after-school programs are better prepared for middle and high school, setting them up for future academic success; and high-quality, reliable childcare enables parents to maintain employment and pursue additional education, increasing stability and preventing homelessness. FYCC builds partnerships with its families based on an ethos of radical inclusion and unconditional love, meeting parents and children where they are.

GLIDE
330 Ellis Street
San Francisco, CA 94102

T: 415-674-6070
F: 415-771-8420 www.glide.org

When FYCC had to close its building and pause its in-person programming at the onset of the COVID-19 pandemic—following guidance from SFUSD—GLIDE staff quickly pivoted to ensure we were proactively responding to the needs of the families and children we serve. We are now providing approximately 500 meals, along with diapers, hygiene products, toys, and learning materials to families each week. We have modified our case management services to families to provide online and phone resources, referrals, counseling, and parenting support. We have adapted our afterschool and childcare programs to provide online learning tools to support children’s virtual learning needs.

Now more than ever, family support is essential to successful early care and education. Investment helps ensure families remain connected to programs, and greatly enhances the effectiveness of an early learning experience. An allocation of funds will further enable FYCC and other FRCs to provide basic needs assistance and case management service. These funds, too, will help families connect to childcare, benefits, employment opportunities, and other services and systems that lay the foundation for their own recovery and the economic recovery of San Francisco. For these reasons and more, please pass this motion to release the reserved funds. For questions about GLIDE’s position, you may contact me at wsaver@glide.org.

Sincerely,

A handwritten signature in black ink, appearing to read 'Wesley Saver', with a stylized, cursive script.

Wesley Saver
Policy Manager, GLIDE

Cc: Angela Calvillo, Clerk of the Board via angela.calvillo@sfgov.org

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Public comment on \$3,000,000 in proposed one-time funding for FRCs
Date: Monday, December 21, 2020 4:58:00 PM
Attachments: [FRC Funding Support Board of Supervisors 20201222 Hearing.pdf](#)

From: joannecompean@homelessprenatal.org <joannecompean@homelessprenatal.org> **On Behalf Of** Martha Ryan
Sent: Monday, December 21, 2020 4:45 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Public comment on \$3,000,000 in proposed one-time funding for FRCs

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Please see my attached letter of support for the proposed one-time funding for FRCs.

Thank you.

Martha Ryan
Founder and Executive Director
Homeless Prenatal Program



2500 18th St. San Francisco, CA 94110
(p) 415.875.7320 | (f) 415.546.6778



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"The greatest good you can do for others is not just to share your riches but to reveal to them their own." -Disraeli

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HOMELESS PRENATAL PROGRAM

Celebrating 30 Years of Service to the Community

December 21, 2020

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Martha Ryan,

Founder &

Executive Director

Dear Board of Supervisors:

As an FRC serving families from birth through kindergarten, the Homeless Prenatal Program understands how absolutely critical this type of safety net is not only for family stability, but also for children's early socioemotional development.

It's well documented that experiencing poverty as a child can have negative, lifelong consequences on mental and physical health. Furthermore, the effects of poverty on children in early childhood can have adverse effects on academic outcomes later in life. Concrete support is crucial to early childhood education. A recent study showed that, of those families who were diaper insecure, 60% kept their children home because they didn't have enough diapers for the day. Likewise, children can experience barriers to their cognitive development due to hunger and/or poor sleep due to homelessness. Again, FRCs are critical to connecting families with needed services that mitigate these consequences and build a foundation for early learning.

Of course this past year has only underscored the importance of FRCs for families. In addition to ramping up their other services for more families with greater needs, FRCs resourced and distributed technology for families now tasked with homeschooling (and telehealth, teletherapy, tele job search, etc.). We are helping parents, many impacted by the digital divide and/or language barriers or other challenges) navigate their children's home schooling, as well as doctor appointments and other wellness services. We are supplying families with school supplies, activity kits and books for kids now homebound, while holding parenting groups that help caregivers understand and integrate the importance of (and markers of) early childhood education. This past year has absolutely shown that FRCs complement the important work of our early childhood partners, as it's evidenced (sometimes all too well) the importance of learning both at school and at home.

Thank you for your consideration of this important and timely investment in our families and our community.

Sincerely,



Martha Ryan

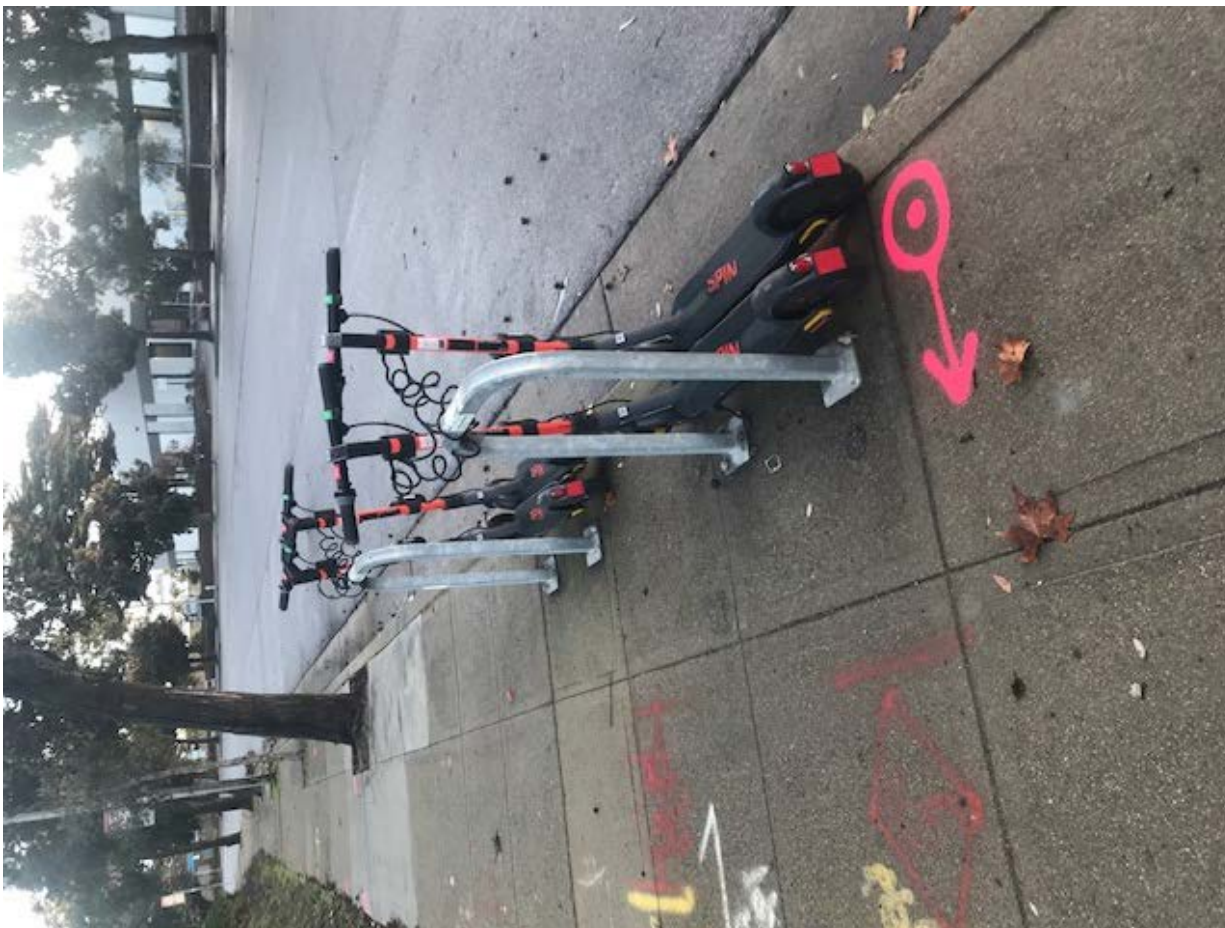
Founder and Executive Director

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Why Muni falters is due to spending money on infrastructure for private profit...
Date: Monday, December 28, 2020 9:49:00 AM

From: Aaron Goodman <amgodman@yahoo.com>
Sent: Saturday, December 26, 2020 6:05 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Why Muni falters is due to spending money on infrastructure for private profit...

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Money that should have gone to LRV planning and line extensions.



Sent from my iPhone

From: Lenny Frank <lennyfrank@icloud.com>
Sent: Wednesday, December 28, 2022 12:05 PM
To: Matt Ellis <matt@icloud.com>
Cc: Calvi, Angela (B2) <angela.calvi@dfp.org>; Board of Supervisors, (B2) <board of supervisors@dfp.org>; Mandelbaum, Rafael (B2) <rafael.mandelbaum@dfp.org>; Thompson, Tim (B2) <tim.thompson@dfp.org>
Subject: Church direct platform blocks access further

This jet popped up in the last couple of days. Of course, several WPTs performed out reach whatever to merchants or residents. The right lane southbound on Church Street between Market Street and 15th, is now permanently blocked by a new concrete loading zone.



VERY BAD
The city has only itself to blame

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Abuse of human beings at 988 Howard: an ongoing tragedy (this is illegal)
Date: Monday, December 28, 2020 8:50:00 AM

From: westcoastembers@yahoo.com <westcoastembers@yahoo.com>
Sent: Thursday, December 24, 2020 3:58 PM
To: anne. quaintance <anne.quaintance@conard.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Dowling, Teri (DPH) <teri.dowling@sfdph.org>; Cushing, Stephanie (DPH) <Stephanie.Cushing@sfdph.org>; Bobba, Naveena (DPH) <naveena.bobba@sfdph.org>; Colfax, Grant (DPH) <grant.colfax@sfdph.org>; HSA Webmaster (HSA) <hsawebmaster@sfgov.org>; District Attorney, (DAT) <districtattorney@sfgov.org>; Ethics Commission, (ETH) <ethics.commission@sfgov.org>; DBICUSTOMERSERVICE, DBI (DBI) <dbicustomerservice@sfgov.org>; Thompson, Cordell (HOM) <cordell.thompson@sfgov.org>; Black, Dedria (HOM) <dedria.black@sfgov.org>; Abbott, Kerry (HOM) <kerry.abbott@sfgov.org>; Haddix, Lindsay (HOM) <lindsay.haddix@sfgov.org>; Wohlers, Robert (DBI) <robert.wohlers@sfgov.org>; Arevalo, Roberto (DPH) <roberto.arevalo@sfdph.org>; Rosenberg, Dana (HSA) <dana.rosenberg@sfgov.org>; Moore, Jamie (DPH) <jamie.moore@sfdph.org>; Angie Brown <abrown@conard.org>; Conard House <admin@conard.org>; DPH-lindsey <lindsey@conard.org>; tfriend01 <tfriend@sfbay.org>; ADR@SFBay.org; Board.of.Supervisors@SFGov.org Teri.Dowling@SFDPH.org <board.of.supervisors@sfgov.orgteri.dowling>; HSAwebmaster@SFGov.org <hsawebmaster@sfgov.orgdistrictattorney>; EthicsCommission@SFGov.org DBICustomerService@SFGov.org Cordell.Thompson@SFGov.org <ethicscommission@sfgov.orgdbicustomerservice>; Robert.Wohlers@SFGov.org <robert.wohlers@sfgov.orgroberto.arevalo> Roberto.Arevalo@SFDPH.org Sophie.Huie@SFDPH.org <robert.wohlers@sfgov.orgroberto.arevalo>
Subject: Re: Abuse of human beings at 988 Howard: an ongoing tragedy (this is illegal)

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*I am having formatting problems, My apologies if anyone receives multiple copies of this email.

Thank you, Anne.

My accusations are fully accurate, and the abuse of tenants continues to this day.

Though where is the part where you seek to *actively ask about* and address *everyone's* grievances? I'm far from the only concerned and aware tenant. I'm simply the loudest voice. Other tenants have additional serious concerns and they deserve to be heard as well.

Just to spell out some of the abuse we suffer here: for years tenants have been told to their faces- including from Conard House staff- that there are no problems, and/ or that there are no solutions to the problems, and/ or that "we'll get back to you" (which typically results in never hearing back from anyone).

I hope your incoming letter to me provides me with concrete validation and solutions regarding the horrors of 988 Howard Street, though I am not exactly hopeful, because my public insistence that there are serious problems is the only reason anyone is *finally* admitting to anything. So why must we "take this offline", as it were? Ideally everyone would see the entire ongoing conversation.

But it is what it is. I remain painfully aware that I get very little say about much here; however, I will continue to use whatever infinitesimal bit of influence I may have now to protect our rights and our lives, as best I can.

-Mary Rogus

On Thursday, December 24, 2020, 03:02:26 PM PST, anne. quaintance
<anne.quaintance@conard.org> wrote:

Dear Mary:

I have received your email that accuses the funders, owners, property managers and support services associated with 988 Howard of having a role in abuse, right violations and needless deaths of tenants. Conard House will continue addressing your grievances and work to find solutions. I am sending a letter in the mail to you with responses to the questions for Conard House.

Sincerely-

Anne

Anne Quaintance
CEO/Executive Director
www.ConardHouse.org
anne@conard.org
(415) 864.7833 | cell: (415) 290.8204
1385 Mission Street, Suite 200
San Francisco, CA 94103

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From: Mary Savannah [<mailto:westcoastembers@yahoo.com>]

Sent: Sunday, December 20, 2020 6:29 PM

To:

Board.of.Supervisors@SFGov.org; Teri.Dowling@SFDPH.org; Stephanie.Cushing@SFDPH.org; Naveena.Bobba@SFDPH.org; Grant.Colfax@SFDPH.org; HSAwebmaster@SFGov.org; DistrictAttorney@SFGov.org; EthicsCommission@SFGov.org; DBICustomerService@SFGov.org; Cordell.Thompson@SFGov.org; Dedria.Black@SFGov.org; Kerry.Abbott@SFGov.org

SFGov.org; Lindsay.Haddix@SFGov.org; Maggie.Rykowski@SFGov.org; Robert.Wohlers@SFGov.org; Roberto.Arevalo@SFDPH.org; Sophie.Huie@SFDPH.org; Dana.Rosenberg@SFGov.org; Jamie.Moore@SFDPH.org; Anne Quaintance
<anne.quaintance@conard.org>; Angie Brown <abrown@conard.org>; Conard House
<admin@conard.org>; Lindsey Fish
<lindsey@conard.org>; TFriend@SFBar.org; ADR@SFBar.org

Subject: Abuse of human beings at 988 Howard: an ongoing tragedy (this is illegal)

CC: Board.of.Supervisors@SFGov.org Teri.Dowling@SFDPH.org

Stephanie.Cushing@SFDPH.org

Naveena.Bobba@SFDPH.org

Grant.Colfax@SFDPH.org

HSAwebmaster@SFGov.org DistrictAttorney@SFGov.org

EthicsCommission@SFGov.org DBICustomerService@SFGov.org Cordell.Thompson@SFGov.org

Dedria.Black@SFGov.org

Kerry.Abbott@SFGov.org

Lindsay.Haddix@SFGov.org

Maggie.Rykowski@SFGov.org

Robert.Wohlers@SFGov.org Roberto.Arevalo@SFDPH.org Sophie.Huie@SFDPH.org

Dana.Rosenberg@SFGov.org

Jamie.Moore@SFDPH.org

Anne.Quaintance@Conard.org

ABrown@Conard.org

Admin@Conard.org

Lindsey@Conard.org

TFriend@SFBar.org

ADR@SFBar.org

media contacts if/ when desired

To Anne Quaintance, CEO/ Executive Director of Conard House Supportive Services, and the CC'd parties:

One of my friends is a film actor and occasionally when we are out, someone comes up to him and says "I love your work!" So perhaps on some level I understand what it must have been like when that tenant came up to you and gave you praise.

I find myself wondering if you remember this tenant's name or if you asked any questions about personal interests they may have; though of course the individual tenant is not the point. The point is that you wanted everyone at the 12/17/2020 Conard House Public Board Meeting to hear you are known for your local work and "trying to make things better."

I do question if you might be willing to kick this "Anne Quaintance makes things better" thing up a notch, though, because you are now in possession of multiple emails I have sent begging for the unethical and illegal stuff at 988 Howard Street to stop, and for your Supportive Services Non-Profit Organization™ to take particularly prompt and careful action regarding preventable medical crises, mental health crises, and deaths in this building.

Yet you stated explicitly- in a powerpoint slide because of course the dystopian tragic comedy played out in this way- that Conard House intends to explore further partnership

opportunities with the John Stewart Company. I've described over and over and over to multiple Conard House staff over several years now exactly how the John Stewart Company violates the law by both passively and actively abusing its disabled and dependent adult tenants.

I was pleased that I was somehow able to prompt you to dial back a bit of the enthusiasm (was it because of my charm?? just kidding!); but you certainly didn't mention having any concerns at all about the John Stewart Company's business practices in your initial slide-things. I mean, call me a touch particular (haha!) but I totally would have lead with this: "There are grave concerns about the John Stewart Company's unethical and illegal business practices, and we will be holding them accountable for historical and current tenant suffering, as well as refuse to partner with them ever again after what's come to light (though we tried really hard to keep all the horrors a secret, really we did, so please don't beat yourself up too much over this folks).

We will also examine our own role in the abuse, rights violations, and needless deaths of tenants. Also, we will no longer retain ZTA Law for all of our tragic- I mean tenant-eviction or other attorney needs, as it is quite clearly a giant conflict of interest to use the same law firm as the John Stewart Company! Who in the hell in the City ever allowed for this to 'be a thing' (as the kids say). Wait, where was I? Did I tell you a tenant so totally praised me or did we go through that slide already?"

You all get to see, in real time, exactly how system-induced and perpetuated trauma shapes a person's behavior. Asking for help turns into begging for help turns into lashing out. I'm self-aware enough to be able to see this happening with me.

Are any of you self-aware enough to realize that no supportive housing tenant (or any other person on this planet) matters one bit less than you do? Because if you *truly* acknowledge that none of us are below you in any way as your fellow human beings, you wouldn't be able to stop yourselves from fighting as hard for us as you would fight for you. I'm sure it's obvious I take these values to heart. And it scares me so much that I seem to be an outlier.

Can I ever get in on this monthly Breakfast with Anne™ thing, or is the entire point for Conard House to continue to enjoy being the antithesis of the disability rights war cry, "nothing about us, without us"?

I'd just start my own Breakfast with Mary™ but quite unfortunately, it looks like my conquered-long-ago anorexia might be making a comeback. So I skip many actual mealtimes, now; not that I have predictable access to enough food, anyway. I live in a place where I beg and scream and stomp every day for my human rights, my disability rights, my tenant rights and my right to stay alive to be respected and then protected by those in a position to help. But nothing tangible ever, ever comes of my pleading and my complaining and now my aggression, does it?

The useless "mediation" company, Conflict Intervention Services (CIS), was certainly not hired by any tenants and yet they maintain no one at all hired them because, you see, "the services are free." At one point when a CIS person stated to me again that no money is paid, I believe I said something to the effect of "not officially, and not above the table." Leave it to me to say exactly what I think exactly when I think it! Oops! I often forget honesty is frowned upon in a civil society, especially in our fair San Francisco.

Can *someone* here admit (in writing) exactly who hired- sorry! I mean magically prompted the appearance of- CIS? And what in the hell a tenant is supposed to do if they find CIS worse than useless to their own attempts to SIMPLY ENSURE TENANTS IN SUPPORTIVE HOUSING ARE NO LONGER ABUSED?

I keep telling people from CIS that any fair "mediation" between those in power and their victims is not possible. CIS won't even acknowledge the enormous- frankly, laughable- power differential here. Indeed, one person from Conard House (not Anne this time) presented their own info at the Conard House Public Board Meeting, pleased to note tenants are now offered mediation services! Yay! ...except that *not one* entity at the 11/18/2020 Plaza Apartments Virtual Town Hall Meeting has scheduled further mediation/ meetings with me, though I made it clear to CIS I am dying (apt pun re. discussions about 988 Howard) to get some critical questions answered.

Now, I'm not famous like Anne or my friend David so I recognize far more people have no clue who I am than those who do. However, I get a sneaking suspicion several of you are a tad bit wary of me, Mary Rogus from 988 Howard. It's as if some (haha, I'm joking again! I do mean all) of you know that none of this is OK in any ethical or legal sense, and that I will continue to fight like hell to make things right for me and my neighbors. You may even wonder if I ever just stop. No. No I do not.

I told one CIS person (sorry, I can't tell everyone apart yet. This must be how Anne feels) I am fully willing to keep banging my head against the wall. Showing faux concern (I could pretty much smell the BS through the screen) she asked me why I do this. And here is what I told her:

I bang my head against the wall begging over and over again for help because people are dying, I have to do *something*, and I AM AWARE THAT, IF NOTHING ELSE, ME BEING ABLE TO DOCUMENT EVERYTHING I HAVE TRIED AND HOW MANY TIMES I HAVE TRIED THESE THINGS, PROVIDES ME WITH CRITICAL EVIDENCE OF WHAT IS HAPPENING HERE.

****THIS EMAIL WILL BE ADDED TO MY COLLECTION OF EVIDENCE. YOU CANNOT EVER SAY YOU DIDN'T KNOW WHAT HAS BEEN HAPPENING AT 988 HOWARD STREET, SO DON'T YOU DARE EVEN TRY.****

Some of you I like quite a lot, by the way. Though I recognize it's not likely in your best interest for me to name you. Which is both amusing and supremely sad. I'm literally fighting for tenants' lives, here. As for me, I do not much care who may or may not like me. Well obviously.

The following is the list of questions I've asked CIS' ""mediation service for tenants"" to get answered. And wouldn't you know it?! Apparently everyone noped the hell out! I haven't been made aware of any concrete efforts to meet with me. So for the sake of transparency, which clearly is something of an obsession of mine, why don't I just show *everyone* the full list of *all* of the questions I keep trying to get answered?!

And because apparently magic words are super duper important when dealing with City entities, I'll be explicit in stating I WANT ACTUAL RESPONSES TO THE QUESTIONS

BELOW. I did a so totally handy thing where I even note who I am asking the question to! You know, lest I am somehow *just not clear enough* and you might feel seduced into thinking OH AWESOME I FOUND A WAY TO OPT OUT.

By the way, Anne, these questions apply to you/ Conard House as well. To me this is obvious, but apparently I must spell it out for you that urgent matters actually do require your personal attention. To this day you have failed to respond to me in any format whatsoever.

So this is me now making at least a third attempt to try and get some answers out of you/ Conard House solely regarding these specific questions. There are far more problems at 988 Howard than contained within the list below, but you already know this.

I do wonder *why* a tenant found you so helpful. But once again I feel like perhaps I understand the scenario a teensy bit because people rarely tell my friend David *why* they love his work. Some people have even said they do not like his work. Can you believe how rude this is?! Does that ever happen to you too?

Mary Rogus

Tenant-victim of 988 Howard Street, never going to stop insisting we are made safe unless and until we are made safe.

WestCoastEmbers@Yahoo.com

(415) 846-6493

*Questions which need responses. Maybe I phrased that precisely wrong somehow? Gosh, I hate how all the magic words seem so elusive to me! How about, I NEED RESPONSES TO THESE QUESTIONS.

DHSH- What are your tenant safety and ADA expectations when contracting with a property management company? How do you you ensure compliance?

*same question for Conard House.

DPH- Which kinds of health and safety violations prompt you to address conditions in a supportive housing building?

DPH- Will you address the currently unvaccinated, unlicensed, un-housebroken and aggressive dogs at 988 Howard Street? These are health and safety hazards and Animal Care and Control is not effectively addressing these critical issues.

JSCo- Will you state publicly when you will start tracking the dog vaccinations and licensing of individual tenants' dogs? How will you ensure individual dogs are actually vaccinated, licensed, and appropriately managed?

To all- Who can tenants go to to complain about the John Stewart Company, other than the John Stewart Company?

TNDC- What is the current total property value of 988 Howard Street? What was the total property value of 988 Howard Street when you purchased your stake in the property, and when did you obtain your stake? Please list every co-owner of 988 Howard Street ("who

exactly owns the building)?"

DHSH- Given that it is clearly a massive conflict of interest, why are the John Stewart Company and Conard House allowed to use the same legal counsel (law firm)?

Conard House- At which point do you become actively involved when you are made aware of allegations of disabled/ dependent adult abuse, financial abuse, or ADA violations by any property management company or entities you partner with?

Mayor's Office on Housing- How do you ensure safe and accessible housing for supportive housing tenants? Will your concerns for these measures increase to quantifiable and regular tracking?

To all- At a prior tenant meeting, the Regional Manager for the John Stewart Company Ron Bowen told me that in spite of his several years' history of working inside of 988 Howard Street, he "didn't know" our laundry room is ADA inaccessible. What are your expectations that anyone speaking to tenants with any authority about the Plaza Apartments has at least a very basic awareness of the building's features? What are your expectations that anyone speaking to tenants with any authority about the Plaza Apartments does not lie to tenants?

To all, but particularly to the John Stewart Company- Can I have a public apology for my own personal injury events which were the result of unsafe building conditions and prompted 3 ambulance calls?

BONUS QUESTION(S): I am having a bit of trouble getting Scott Goering from CIS "mediation" to answer the following questions. I find transparency important and shadiness foul, so I want those unaware of how useless (maybe even harmful) CIS appears to be, to take careful note here. Whatever CIS may "really be", it is **not** an actual/ effective or trustworthy resource for tenants. I'm putting that in writing. You know, in case this comes up for us all later...

"Wow, the more I look into this, the worse it gets. Your Conard House/ John Stewart Company conflicts of interest are massive.

As **you know**, these two entities unethically use the same law firm. So trying to get Conard House to confront the John Stewart Company about anything will never ever happen.

Scott Goering, who do you work for? Feel free to admit to what everyone else but you will readily acknowledge.¹

Have you ever worked for or with, or do you currently work for or with, the John Stewart Company?

Have you ever worked for or with, or do you currently work for or with, Zanghi Torres Arshawsky Law?

And please do give the actual **details** to this statement on your website because it certainly looks like you have something to hide: '(Scott Goering) has been a residential property manager for over 15 years and previously helped buy and sell real estate in San

Francisco as an associate broker with a major San Francisco real estate firm.'

And of course by 'it looks like' you have something to hide, I mean we both know you definitely have something to hide."

¹I have been told by multiple people now, including Conard House staff themselves, that Conard House brought in CIS. Scott Goering bizarrely refuses to admit this. It's absurd, and because it's absurd it actually has me scared. When some random entity appears out of nowhere claiming to be of some use to you, yet gets defensive and refuses to answer very basic questions, that leaves me quite concerned.

P.S. I am impoverished with no private internet access, so I must do everything on my phone, including write emails. I have no option to use bold or italics; I can only underscore any of my intended points using asterisks or caps lock. Everyone loathes reading caps lock "shouting", I get it. But I am severely limited with what I can actually do with my tech.

Feel free to do something about the lack of equitable internet access for low-income San Franciscans, though! This is yet another subject no one ever seems to do anything particularly useful about. But alas, that subject is *not my circus, not my monkeys.* I'm desperately hoping, first and foremost, that I can prompt you to collectively ensure our abuse and wrongful deaths STOP.

I'd simply format this with a bold font if I had the means, but anyhow, here you go: **WILL ANYONE AT ALL STOP THE ONGOING ABUSE OF TENANTS AT 988 HOWARD STREET?**

From: [Alexandra fg](#)
To: [Preston, Dean \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Board of Supervisors, \(BOS\)](#)
Date: Sunday, December 27, 2020 10:09:44 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear members of the Board of Supervisors,

As a San Francisco resident, I am writing to urge you to prohibit the San Francisco Police Department (SFPD) and other city agencies from making real-time use of private networks of surveillance cameras, and from obtaining data dumps of footage from these systems.

With overwhelming Board support, the Stop Secret Surveillance ordinance was adopted to empower the people of San Francisco to participate in meaningful decisions about government surveillance technology an

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Taxi medallion loan foreclosure protest 12-23-20
Date: Wednesday, December 23, 2020 1:13:00 PM
Attachments: [SFFCU protest press release.pdf](#)

-----Original Message-----

From: Mark Gruberg <mark1106@att.net>
 Sent: Tuesday, December 22, 2020 1:21 PM
 To: newsroom@baycitynews.com; mcabanatuan@sfchronicle.com; carolyn.said@sfchronicle.com; matierandross@sfchronicle.com; wbrown@sfchronicle.com; metrodesk@sfchronicle.com; business@sfchronicle.com; jrodriguez@kqed.org; nuala.bishari@gmail.com; news@sfweekly.com; editor@sfbayview.com; news@ebar.com; joe.eskenazi@missionlocal.com; timredmondsf@gmail.com; wwalker@kpix.cbs.com; Dan.Noyes@abc.com; newstips@ktvu.com; BreakingNews@kron4.com; kpixnewsassign.editors@cbs.com; pr@abc7.com; sharnett@kqed.org; roseaguilar@kalw.org; melbaker250@gmail.com; tosethrosenfeld@gmail.com; assignmentdesk@kqed.org; news@kpfa.org; producers@kgoradio.com; kcbsnewsdesk@cbs.com; Press Office, Mayor (MYR) <mayorspressooffice@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
 Subject: Taxi medallion loan foreclosure protest 12-23-20

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please find attached a press release announcing a taxi driver caravan to the San Francisco Federal Credit Union on Wednesday, Dec. 23 to protest the foreclosure of taxi medallion loans. The caravan will arrive at the credit union at 12:30 p.m.

Mark Gruberg
 Board Member
 San Francisco Taxi Workers Alliance (SFTWA)



San Francisco Taxi Workers Alliance

Press Release

December 22, 2020
For Immediate Release

Contacts:

Evelyn Engel 415-265-7814 evelynengel@sbcglobal.net
Mark Gruberg 415-606-1106 mark1106@att.net

Taxi Drivers to Pay Holiday Visit to SFFCU To Demand Halt to Medallion Foreclosures

San Francisco cab drivers will participate in a car caravan Wednesday from the San Francisco Municipal Transportation Agency (SFMTA) to the **San Francisco Federal Credit Union (SFFCU)**, where they will protest the heartless foreclosure in recent months of dozens of taxi medallion loans. The caravan will leave at noon from SFMTA headquarters, 1 South Van Ness, and pass by City Hall before **arriving at the credit union at 12:30 p.m.** The entrance to the credit union is off **Elm St.**, which runs east to west **between Franklin and Gough, north of Golden Gate.**

Taxi medallions are city permits that allow for the operation of taxicabs. In 2010, the SFMTA started selling medallions for a fixed price of \$250,000, depriving drivers who had spent up to 17 years on a waiting list of the opportunity to possess a medallion for the price of an application fee.

When Uber and Lyft started illegal operations, the city embraced them, forsaking the taxi industry and its drivers. Hardest hit were those who had taken out huge loans to finance the purchase of medallions. No medallions have been sold since 2016.

The Covid-19 pandemic struck a further blow to the taxi industry, drastically reducing passenger demand and driver income. Most cabs and drivers are not now in service, and working drivers who have medallion loans cannot keep up with their payments.

The SFFCU is by far the largest financier of medallion purchases. It has thus far repossessed about 250 of the 700-plus medallions that were sold. After the pandemic struck, the credit union declared a forbearance on loan payments during April and May, but since then, they have repossessed over 70 of the permits. In the past two months alone, they have foreclosed on over 50 medallion loans.

"Targeting a largely immigrant population in the midst of a pandemic is simply cruel," said Evelyn Engel, a member of the executive Board of the San Francisco Taxi Workers Alliance (SFTWA). "They have devastated many lives."

The credit union sued the SFMTA in 2018, alleging breach of contract and failure to support the medallion system. The city's attempts to dismiss the case have been denied, and a trial is scheduled for next year.

"We call upon the credit union to halt foreclosures during the pandemic," Engel said. "But San Francisco also bears a large share of the blame for this tragic situation. The City needs to resolve its dispute with the credit union and fix the broken medallion system."

End

From: Jack Sprayer
To: Commission: sophiemaxwell9@gmail.com; abmoran@sprynet.com; tim@sfbuildingtradescouncil.org; Ed Harrington
Cc: Breed, Mayor London (MYR); Board of Supervisors, (BOS); Yee, Norman (BOS); Stefani, Catherine (BOS); Peskin, Aaron (BOS); Safai, Ahsha (BOS); Haney, Matt (BOS); Walton, Shamann (BOS); Fewer, Sandra (BOS); Ronen, Hillary; Mar, Gordon (BOS); Preston, Dean (BOS); Mandelman, Rafael (BOS)
Subject: Today's Item 15 - SFPUC Corruption
Date: Tuesday, December 22, 2020 9:33:58 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioners,

Now that former SFPUC General Manager Harlan Kelly has been arrested by the FBI, charged by the U.S. Attorney with government corruption, and discovered to have cocaine in the house that he shares with the City Administrator and an SFPUC consultant, is today really the day to approve a **\$106 million change order** to the Sewer System Improvement Project?

That's what Acting General Manager Michael Carlin is asking you to do on today's Agenda Item #15: <https://sfpub.sharefile.com/d-s5f26deda8f4046b5a5638c0c311c2076>

The proposed change order will drive up the cost of the SFPUC's Headworks Construction contract with Sundt/Walsh JV to **\$399 million**, escalating the price paid by SFPUC ratepayers **by 77%** from the original Headworks contract value of **\$225 million**.

According to today's SFPUC Agenda item, this change order is "requested to address the following: Specialized outreach consultant services to assist CM/GC with Scope III (Main Headworks) LBE and local for trade bid packages."

With an ongoing FBI investigation into SFPUC consultants such as **Walter Wong/Green Source Trading, Melanie Lok/Mlok Consulting, and Dwayne Jones/RDJ Enterprises**, can you in good conscience approve this contract amendment today?

Which consultants stand to benefit from \$100 million in "specialized outreach consultant services"?

And if this contract is also intended to support the LBE, or Local Business Enterprise, program, are you concerned about the fact that the City Administrator, who is married to the disgraced former SFPUC General Manager, manages the LBE program?

Knowing this, can you vote on today's contract and continue to avoid responsibility for corruption that occurs and has occurred on your watch as Commissioners?

Jack

On Mon, Jul 13, 2020 at 5:48 PM Commission <commission@sfgov.org> wrote:

Hello Mr. Sprayer,

This is the first email I have received from you today, so I'm not sure what happened with the previous email....thanks for checking back. I have forwarded this email to the Commission for their information.

Thank you,

Donna

From: Jack Sprayer <omnibus5210@gmail.com>

Sent: Monday, July 13, 2020 5:06 PM

To: Commission <commission@sfgov.org>; abmoran@sprynet.com; sophiemaxwell9@gmail.com; tim@sfbuildingtradescouncil.org; amcaen@aol.com; fvietor@sff.org

Cc: Mayor London Breed <mayor.london.breed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>

Subject: Re: SFPUC Disgrace

CAUTION: This email originated from **outside** of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

obtaining emails for the additional Commissioners.

various staff who so graciously took the time to assist me with

I look forward to hearing from you

On Mon, Jul 13, 2020 at 10:03 AM Jack Sprayer <omnibus5210@gmail.com> wrote:

Commission Secretary Hood - can you again please get my letter to the SFPUC Commissioners? I only have Commissioner Moran's direct email

Dear SFPUC Commissioners

What has become of O'Shaughnessy's Public Utilities Commission?

Following reports of a longstanding sexual affair between the General Manager and Assistant General Manager and growing accounts of financial wrongdoing comes this weekend's Chronicle article stating that the SFPUC was served with a broad, sweeping, agency-wide subpoena by the United States Attorney.

On June 15.

Were you as Commissioners informed that this occurred last month? If so, what did you do to hold our water and power agency staff accountable to cooperate with federal authorities? Why didn't you disclose the fact that the SFPUC is under federal investigation to the public at your June 23 meeting?

What are you doing as Commissioner-fiduciaries now that the Federal Subpoena IS in fact public?

And if you did NOT know about the fact that the Justice Department has demanded records of SFPUC contracting, financial and travel records of General Manager Kelly and Assistant General Manager Ellis going back to 2005, and all personnel records for staff earning over \$100,000 in salary, the question is:

How could you not know?

What have you done to prevent what may turn out to be years and years of wrongdoing and abuse at our esteemed Public Utilities Commission?

What have you done, and what will you DO, to address the misconduct and looming public disgrace at the agency built, like our awe-inspiring water system, by the great Michael O'Shaughnessy?

May your service as PUC Commissioners continue, or immediately cease, based on your answer to this question.

Jack

BLOCKEDsfchronicle[.com/bayarea/article/U-S-attorney-hits-SFPUC-with-subpoena-as-SF-City-15400910[.php]BLOCKED

U.S. attorney hits SFPUC with subpoena as SF City Hall corruption investigation widens

Dominic Fracassa July 10, 2020 Updated: July 10, 2020 8:37 p.m.



San Francisco Public Utilities Commission general manager Harlan Kelly visits a section of the sewer system under the 300 block Ellis St. which dates back to the 1866 in, San Francisco, on Thursday October 12, 2017.

Photo: Michael Macor / The Chronicle

Federal officials served the San Francisco Public Utilities Commission with a sweeping subpoena last month, demanding numerous records and documents that appear to draw the agency into the widening City Hall corruption scandal touched off by the arrest of former Public Works Director Mohammed Nuru in January.

The U.S. Attorney's Office issued the subpoena on June 15, according to a copy obtained by The Chronicle on Friday.

The subpoena suggests that federal investigators are interested in examining contracts the commission awarded to several companies, some of which have previously been linked to alleged schemes traced back to Nuru in investigations by the FBI and the City Attorney's Office.

Among them: Jaidin Consulting Group, a firm helmed by Walter Wong, a contractor and permit consultant arrested last month on charges of conspiracy to commit fraud and conspiracy to commit money laundering. Wong agreed to plead guilty to the charges and cooperate with federal investigators.

Wong is named as “Contractor 2” in the criminal complaint against Nuru, which alleges that Wong paid for trips that Nuru took to China and South America in 2018 in exchange for preferential treatment on projects “when needed.”



Mohammed Nuru (center), former director of San Francisco Public Works, leaves a federal courthouse with attorney Ismail Ramsey (right) in February.

Photo: Jeff Chiu / Associated Press

Nuru has been charged with fraud in connection with an alleged scheme to bribe an airport commissioner for help getting restaurateur Nick Bovis a concession at SFO. Bovis, who was also arrested, agreed to plead guilty to charges of honest services wire fraud and wire fraud last month and cooperate with investigators.

The Public Utilities Commission is a sprawling city agency that oversees San Francisco’s water, power and sewer systems, and approves many construction contracts. But unlike Public Works, where Nuru was able to exert a tremendous amount of direct influence over contracting, the utilities agency is governed by a five-member commission that sets policy and approves most contracts. Public Works has no such oversight.

The subpoena also includes a demand for any communications and contracts between the commission and Alternate Choice LLC, a business registered to a member of Wong’s family. The company is registered at the same San Francisco address as Wong’s Jaidin Consulting Group and secured a \$5.2 million contract with the city to provide trash cans in 2018.

The federal subpoena specifically demands all communications “related to any LED light installation contracts” between commission employees and Walter Wong, Washington Wong, the relative with the business registration, and their affiliated companies. The City Attorney’s Office previously filed a subpoena directly to Alternate Choice in February.

The utilities commission must also turn over all communications between any agency employee and Florence Kong, along with any documents related to contracts the agency signed with Kong’s companies, Kwan Wo Ironworks and SFR Recovery, a construction-debris recycling firm. Both companies do business with the city.

The Justice Department charged Kong last month with lying to the FBI during its investigation into Nuru’s activities. She has been accused of providing Nuru with cash, a Rolex watch worth more than \$40,000 and other gifts, but denied discussing business with Nuru. But federal officials say wiretapped calls show Nuru did, in fact, help Kong with construction contracts for city projects.

Kong ended a phone call when The Chronicle requested comment and did not respond to further requests for a response.

Federal officials also demanded the complete personnel files of utilities commission General Manager Harlan Kelly and Chief Strategy Officer Juliet Ellis, along with all records from 2005 to the present day related to any trips they took, including expense reports and reimbursement records. They also ordered the agency to produce any commission audits from 2010 to the present related to trips taken by Kelly and Ellis.

“We are cooperating with the investigation and will be producing the requested records,” commission spokesman Tyler Gamble said.

Kelly’s wife is City Administrator Naomi Kelly, Nuru’s former boss.

Ellis came under scrutiny in 2013 for an alleged ethics violation after she helped steer a \$200,000 contract to a nonprofit where she served as a paid board member. Kelly defended her at the time and said that while an internal probe “confirmed that there were violations” of reporting requirements and “a possible violation” of state conflict-of-interest laws, “the fact-finding also uncovered mitigating circumstances suggesting that there was no unethical intent behind any of the violations.” The contract was scuttled, but Ellis stayed on as a top deputy at the agency.

Federal officials also demanded all communications between the commission and any representative or employee of Mlok Consulting, along with any contracts the agency approved with the company, which on its website provides only an ambiguous mission statement of working “as the interface of government, business and community.” Melanie Lok, the company’s president and CEO, could not be reached for comment.

The Chronicle reported in 2011 that Lok’s firm had been paid \$132,000 since 2009 for work on the SFPUC’s online invoicing system. Yet she listed her occupation as a “homemaker” when she donated \$500 to former Mayor Ed Lee’s mayoral campaign in 2011. The discrepancy raised questions at the time about a possible violation of the city’s ban on contributions from city contractors.

Lok was also listed as a contact for a 2011 fundraiser for an independent expenditure committee for Lee. The featured honorees at the fundraiser included former Mayor Willie Brown and former Supervisor Jane Kim. Lok could not be reached for comment.

Federal officials also ordered the agency to turn over appointment calendars, credit card records, personnel evaluations, resumés and other information for all utilities commission employees who earned at least \$100,000 from January 2010 to the present.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: 1776 Green Street Settlement Notification Letter
Date: Monday, December 21, 2020 12:07:00 PM
Attachments: [2020.12.21.1776 Green PC Ltr Settlement.pdf](#)
[image001.png](#)

From: BOS Legislation, (BOS) <bos.legislation@sfgov.org>
Sent: Monday, December 21, 2020 10:11 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: BOS Legislation, (BOS) <bos.legislation@sfgov.org>
Subject: FW: 1776 Green Street Settlement Notification Letter

For c-pages, thanks.

Lisa Lew
 San Francisco Board of Supervisors
 1 Dr. Carlton B. Goodlett Place, Room 244
 San Francisco, CA 94102
 T 415-554-7718 | F 415-554-5163
lisa.lew@sfgov.org | www.sfbos.org

(VIRTUAL APPOINTMENTS) To schedule a “virtual” meeting with me (on Microsoft Teams), please ask and I can answer your questions in real time.

Due to the current COVID-19 health emergency and the Shelter in Place Order, the Office of the Clerk of the Board is working remotely while providing complete access to the legislative process and our services.



Click [here](#) to complete a Board of Supervisors Customer Service Satisfaction form

The [Legislative Research Center](#) provides 24-hour access to Board of Supervisors legislation, and archived matters since August 1998.

Disclosures: Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.

From: Richard Drury <richard@lozeaudrury.com>
Sent: Monday, December 21, 2020 9:59 AM
To: Hillis, Rich (CPC) <rich.hillis@sfgov.org>; Ionin, Jonas (CPC) <jonas.ionin@sfgov.org>; CPC-Commissions Secretary <commissions.secretary@sfgov.org>; BOS Legislation, (BOS) <bos.legislation@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>
Cc: nicholas.targ@hklaw.com
Subject: 1776 Green Street Settlement Notification Letter

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Director Hillis and Supervisor Stefani:

Attached please find a letter on behalf of The Hollow Revolution concerning the recent settlement related to a proposed project at 1776 Green Street. Thank you very much for your attention to this matter.

Richard Drury

Counsel for THOR

--

Richard Drury

Lozeau Drury LLP

1939 Harrison Street, Suite 150

Oakland, CA 94612

(510) 836-4200

richard@lozeaudrury.com



LOZEAU DRURY LLP

T 510.836.4200
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1939 Harrison Street, Ste. 150
Oakland, CA 94612

www.lozeaudrury.com
richard@lozeaudrury.com

BY E-MAIL AND US MAIL

December 21, 2020

Director Rich Hillis
San Francisco Planning Commission
c/o Jonas Ionin
1650 Mission Street, Suite 400
San Francisco, CA 94103
rich.hillis@sfgov.org
jonas.ionin@sfgov.org
commissions.secretary@sfgov.org

Sup. Catherine Stefani
San Francisco Board of Supervisors
c/o Angela Cavillo, Clerk of the Board of Supervisors
San Francisco City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102
Bos.legislation@sfgov.org
Catherine.Stefani@sfgov.org

**RE: 1776 Green Street (2018-011430CUA; BOS File No. 200908;
2018-011430CUA; 2018-011430VAR; 2018-011430ENV;
2020-002484ENV)**

Director Hillis and Supervisor Stefani:

I am writing on behalf of The Hollow Revolution ("THoR"), an association of neighbors living near 1776 Green Street, San Francisco, California, concerning certain applications filed with the Planning Department to convert the existing automotive garage at 1776 Green Street to a new residential development consisting of five market rate units with a two-story addition and an accessory dwelling unit ("Project").

On or about November 6, 2019, THoR filed an appeal with the Planning Commission of a proposed variance and conditional use authorization for the Project. That appeal was continued indefinitely. On July 17, 2020, THoR filed an appeal with the Board of Supervisors of a Common Sense Exemption issued for the Project.

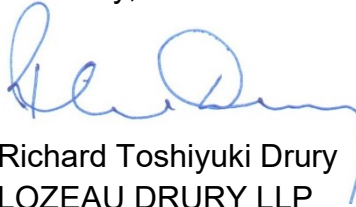
THoR is pleased to announce that after extensive discussions with 1776 Green Street, LLC ("Owner" or "Ownership Team"), the developer of the Project, facilitated by the good offices of Supervisor Stefani, we have reached a settlement with the Ownership Team that addresses the concerns we previously raised concerning the Project. In

particular, the Ownership Team has agreed to implement additional measures to address soil contamination existing at the Project Site and has agreed to remove the roof deck from the Project design, in addition to other measures.

In light of this agreement, THoR withdraws its appeals of, and objection to, the Project and the environmental review for the Project. On December 15th, THoR formally withdrew its CEQA appeal at the meeting of the Board of Supervisors. THoR hereby withdraws its appeal of the variance and conditional use authorization filed with the Planning Commission related to the Project. THoR does not object to approval of the Project or its CEQA pathway.

On behalf of the ThoR association of neighbors, thank you for your consideration of this matter.

Sincerely,



Richard Toshiyuki Drury
LOZEAU DRURY LLP

Cc: Nicholas Targ, Counsel for 1776 Green Street LLC

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Marriotts union busting attack
Date: Monday, December 21, 2020 8:52:00 AM

-----Original Message-----

From: Daniel Burns <db1burns01@yahoo.com>
 Sent: Monday, December 21, 2020 6:29 AM
 To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
 Subject: Marriotts union busting attack

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Marriott cooperation is planning to extend health benefits to “non union” furloughed workers till April 2021 but is going to cut off all union hotel worker’s benefits on 12/31.

We think this is unfair and discrimination. They can’t claim they don’t have money.

Local 2 unite HERE needs help putting pressure on hotel to stop this injustice.

We have been out of work since 3/4/20. In the past during slow times we would put in PTO or vacation hours to keep our benefits going. They won’t allow it now. We had a mediation meeting on this scheduled for 12/18 and they canceled it citing the HR director went to Hawaii and was in quarantine for 14 days. That is a crock of bull. Isn’t everyone working remotely anyhow? How is he taking care of other Marriott issues not related to ours if he’s unavailable?

We need help. Time is of the essence. There’s so many scared workers who don’t know how they are going to get their benefits covered. Cobra is \$975 single and \$2000 spouses and children. Covered Ca is expensive too because they base it off 2020 income and we won’t be making any of that in 2021.

Please put pressure on Local 2 to help its members and for the mayor to step in.

Marriott Marquis 415-896-1600. Cliff Lee HR director and Mike Kass GM Local 2 president Ahanan Sing 415-225-0807 Please keep my name out of this. I’m just one of thousands of members that is hurting.

F. D .B
 415-602-1533

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2020 DEC 22 AM 11:33

BY _____



December 7, 2020

Mayor London Breed
Office of the Mayor
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place #244
San Francisco, CA 94102

Dear Sir or Madam:

In accordance with any applicable federal or state requirements, as modified by Executive Order N-31-20, European Wax Center ("TCTSF Ventures LLC"), hereby notifies you that it has temporarily closed its store location at: 2675 Geary Blvd, Suite E-102, San Francisco, CA 94118. This temporary closure will result in the temporary layoff or furlough of 23 store employees. The expected date of the closure is December 7, 2020. All employees will remain employed and continue to be TCT Ventures Inc employees.

This temporary layoff is due to the impact of the business due to the Regional Stay At Home Order implemented by state and local governments. The various governmental actions closing personal services are business circumstances that were not reasonably foreseeable as of the time notice would have been required.

The employees are not represented by a union. The attached list contains the job titles of all employees to be temporarily laid off and the number of affected employees in each job classification. No bumping rights exist for the employees.

If you have any questions, please contact me at 415-608-1085.

Sincerely,



Tracey O'Neill
Franchisee, TCT Ventures Inc

Attachments

Guest Service Associates – 6

Wax Specialists – 16

Manager – 1

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Bon Appetit Management Co. Operations at the Presidio - WARN Notice
Date: Monday, December 14, 2020 5:09:00 PM
Attachments: [Bon Appetit WARN Closure ltr to State Mayor County \(Presidio- Dec 2020\).pdf](#)

From: Bolton, Christine <Christine.Bolton@cafebonappetit.com>
Sent: Monday, December 14, 2020 4:33 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Development, Workforce (ECN) <workforce.development@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: FW: Bon Appetit Management Co. Operations at the Presidio - WARN Notice

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Whom It May Concern:

Please see the attached WARN notice for Bon Appetit Management Company at the Presidio in San Francisco, CA.
Should you have any questions concerning this matter, please contact me at 925-375-6665.

Yours truly,

Christine Bolton

Christine Bolton | Bon Appetit Management Company | Sr. Regional HR Manager | m. 925-375-6665
HR Service Center 1-877-311-4747 | HRServiceCenter@compass-usa.com

This email is subject to certain disclaimers, which may be reviewed via the following link.

<https://avanan.url-protection.com/v1/url?o=http%3A//www.compass-usa.com/disclaimer/&g=N2IzNzVlOWFmNGMyYjYyYw==&h=YmI3NzlwY2MzNTAwZTFiN2Y2MzQ1Yjc5ODE0Mzk0YjI4MDU3YjdkMGE5ODQzMjE5MWIwMGUxQWMxN2E5MDIxNg==&p=YXAzOnNmZHQyOmF2YW5hbGpvZmZpY2UzNjVfZW1haWxzX2VtYWlsOmlzZmM1NmUzMjYxODk4OWZlN2E4OGlyZGU4Mjl2MjUyOnYx>

BON APPÉTIT
MANAGEMENT COMPANY

food service for a sustainable future®

December 1, 2020

Via Email and/or USPS

WARN Act Coordinator
Statewide Svcs. Unit, Workforce Svcs. Div.
Employment Development Department
722 Capitol Mall, MIC 50/Room 5099
Sacramento, CA 95814
eddwarnnotice@edd.ca.gov

Mr. Joshua Arce, Director, OWED
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94102
workforce.development@sfgov.org

Mayor London Breed
c/o Office of the Mayor,
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102
MayorLondonBreed@sfgov.org

Norman Yee, Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689
Board.of.Supervisors@sfgov.org

Re: Bon Appétit Management Co. (Bon Appétit) operations at the Presidio

To Whom It May Concern:

In March 2020, Bon Appetit sent a letter notifying you about a reduction in hours and/or a temporary suspension of work due to the unforeseen business circumstances related to the impact of COVID-19. Unfortunately, this letter will serve as official notice under Worker Adjustment and Retraining Notification (WARN) Act and California WARN Act that Bon Appétit's operation at the Presidio, located at 101 Montgomery Street, San Francisco, CA 94129, will continue to be reduced and/or temporarily suspended. The continued reduction and/or temporary suspension is due to the unforeseen business circumstances related to COVID-19 and resulting physical calamity, which has caused the continued closure of the restaurants at the Presidio, lack of catering events, and a need for minimal staffing. Furthermore, because Bon Appétit's foodservice contract with the Presidio Trust will not be renewed, the current reduction and/or suspension of work will be permanent.

Because of this permanent reduction and/or suspension of operations and based on the information available to it at this time, Bon Appétit has made the decision to terminate all non-exempt hourly positions and several salaried positions. Impacted employees will be terminated on December 31, 2020. Additional notice of the mass layoff was not practicable due to the evolving COVID-19 pandemic.

Bon Appétit employees at this location are not represented by labor unions. There is no provision in the company's policy for transfer, bumping or reassignment for Bon Appétit personnel. The job titles of the affected positions and the number of affected employees in each job classification are shown on the attached enclosure.

Consistent with Executive Order N-31-20, we have notified employees of the following: *If you have lost your job or been laid off temporarily, you may be eligible for Unemployment Insurance*

(UI). More information on UI and other resources available for workers is available at labor.ca.gov/coronavirus2019.

Should you have any questions concerning this matter, please contact Christine Bolton at 925-375-6665.

Yours truly,

A handwritten signature in black ink, appearing to read "Christine Bolton". The signature is stylized with a large, looped initial "C" and a distinct "B" for Bolton.

Christine Bolton, Sr. Human Resources Manager
Bon Appétit Management Co.

Enclosure

<i>JOB TITLES OF IMPACTED EMPLOYEES</i>	<i># OF EMPLOYEES IN EACH TITLE</i>
Presidio (12/31/2020):	
Admin Assistant - Hourly	3
Admin, Bookkeeper – Hourly	2
Attendant, Catering	16
Bar Back	1
Bartender	10
Busser	6
Catering Captain	4
Cashier/Food Service Worker	1
Chef, Pastry – Hourly	1
Cook	13
Cook, Grill	1
Cook, Prep	2
Dishwasher	10
Host/Hostess	10
Runner	4
Supervisor, Cook – Hourly	3
Supervisor, FOH Lead	1
Supervisor, Operations	1
Supervisor, Shift Hourly	3
Supervisor, Storeroom Hourly	1
Waiter/Waitress	14
Non-exempt Subtotal	107
Assistant GM II	1
Chef, Sous	1
Director, Catering	1
Executive Chef II	1
Manager, Catering	1
Manager, Catering Sales Sr	2
Exempt Manager Subtotal	7
12/31/2020 Grand Total	114
Presidio Temporary Furlough (3/31/2020):	
Admin Assistant - Hourly	3
Admin Assistant - Hourly	3
Admin, Bookkeeper – Hourly	2
Attendant, Catering	17

Bar Back	1
Bartender	10
Busser	6
Catering Captain	4
Cashier/Food Service Worker	1
Chef, Pastry – Hourly	1
Cook	14
Cook, Grill	1
Cook, Prep	3
Dishwasher	10
Host/Hostess	10
Runner	4
Supervisor, Cook – Hourly	4
Supervisor, FOH Lead	1
Supervisor, Shift Hourly	3
Supervisor, Storeroom Hourly	1
Waiter/Waitress	14
Non-Exempt Subtotal	103
Assistant GM	1
Assistant Manager	1
Chef, Sous	1
Chef, Sous Sr	1
Director, Catering	1
Executive Chef	1
Executive Chef I	1
Executive Chef II	1
Manager, Catering	1
Manager, Catering Sales Sr	2
Manager, General II	1
Manager, Marketing	1
Supervisor, Operations	1
Chef, Sous	1
Chef, Executive I	1
Chef, Executive II	1
Exempt Manager Subtotal	17
Grand Total	120

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Friday, December 18, 2020 2:58:00 PM

From: Pau Sastre <info@email.actionnetwork.org>
Sent: Friday, December 18, 2020 2:00 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

In the middle of an affordable housing crisis and now facing the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing,

with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Pau Sastre

sastrepau@gmail.com

722 Dolores St

San Francisco, California 94110

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Friday, December 18, 2020 2:56:00 PM

From: Victor Ubeda <info@email.actionnetwork.org>
Sent: Friday, December 18, 2020 1:58 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

Dear Mayor Breed,

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with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Victor Ubeda

b.ubeda.r@gmail.com

660 Guerrero St

San Francisco , California 94110

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Public Comment - My Concerns Regarding the SIPs and Homeless Residents in SF
Date: Friday, December 18, 2020 8:44:00 AM
Attachments: [My Concerns Regarding the SIPs and Homeless Residents in SF \(1\).pdf](#)

From: Jamieson Zhen Tamondong <jtamondong@mail.sfsu.edu>
Sent: Thursday, December 17, 2020 11:53 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Public Comment - My Concerns Regarding the SIPs and Homeless Residents in SF

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello, my name is Jamieson Tamondong and I am leaving a public comment as part of a project for school. Attached are my concerns about the shelter-in-place hotels in the city and our homeless population.

Thank you for your time.

Hello, my name is Jamieson Tamondong and I am leaving a public comment as a part of a project for school.

Homelessness is still such a pervasive issue, especially in our city of San Francisco. Whenever I ask people what comes to mind when they think of the city, the discussion of homelessness always comes up. I remember a doctor's conference being cancelled over concerns of the conditions of our homelessness population. The city has a long history of homelessness that has especially been exacerbated with gentrification and ineffective policies. Every mayor has tried to address this crisis, yet it still remains. But housing the homeless seems to be a step in the right direction. Housing the homeless during this current covid-19 pandemic has allowed us to slow down infection and mortality rates and gives our immunocompromised and vulnerable homeless residents a safe place to be. But not only that, it allows people to have a place to call home and where they are allowed a fresh start. That is why we must continue to house the homeless. First, I plan to discuss a barrier in housing our homeless residents. Then, I will talk about how housing them is beneficial for everyone.

Let's get into an issue that shelter-in-place hotels are facing. One issue is the uncertainty of how long these shelter-in-place (SIP) hotels are going to stay open. Although the mayor's decision to close them down has been overruled, we do not know how long this pandemic is going to last. I am also concerned that the people currently staying in these hotels are just going to be displaced once again when things start winding down. According to an article by SFWeekly detailing this issue, "KQED recently reported that at least 2,300 unhoused people have exited SIP hotels in seven Bay Area counties, not including San Francisco, and that only 15 percent of them have moved into permanent supportive housing." (Schneider)¹ I understand that the city has plans to move SIP residents into more permanent housing but seeing these statistics has made me doubtful of how much the city is going to do for these residents. As of now, it has only been extended until the pandemic ends, although the City says they will require "Department of Homelessness and Supportive Housing to prepare publicly available reports on the progress of placements from SIP Hotels into stable housing." (12/15/20 Board Agenda)² I know that these SIPs are not meant to be permanent but possibly extending the duration of these hotels even further will allow people time to adjust and to get their bearings. For many, this is the first that they've had a place to stay in a long time.

I'm sure you all are aware but housing the homeless has many benefits. Like I have mentioned for this pandemic, we were able to lower our rates of death and infection cases and also provide housing for our vulnerable homeless residents. In addition, housing our homeless population

¹ Schneider, Benjamin. "Hotels for the Homeless Winding Down... Maybe ." *SF Weekly*, 3 Dec. 2020, www.sfweekly.com/news/hotels-for-the-homeless-winding-down-maybe/.

² "Board of Supervisors City and County of San Francisco Agenda." *Board of Supervisors*. San Francisco, CA., December 15, 2020.

lowers instances of drug addiction, mental illness, sickness, and unemployment. It is also cost effective. A study from University of New Mexico, researching economic benefits to housing Albuquerque's homeless population, found that "during the two to three-year study period, Heading Home (name of their program) participants cost about \$1 million LESS than before entering the program." (Hilf)³ They used a "Housing First" strategy that gives immediate housing to homeless residents, instead of traditional methods that have many requirements (such as employment, recovered from addiction, etc.). Not only is housing the homeless cost effective, but it is also much more effective in combating this issue. Another study focusing on the potential of the Housing First approach is the Pathways to Housing initiative in New York City. This particular one focused on providing immediate assistance to homeless residents with mental disabilities. "After five years, 88 percent of the program's tenants remained housed, whereas only 47 percent of the residents in the city's residential treatment system remained housed." (Tsemberis & Eisenberg)⁴ Housing the homeless can only serve to benefit everyone involved and it is a step in providing more time, money and care effective approaches to solving our homelessness issue.

Although the SIPs are not a permanent solution for our homelessness crisis, it is beneficial to keep them running into the near future. As there are many upsides in having people housed and it serves as a transition to move people into more permanent housing. Housing the homeless allows residents to start taking steps to live better lives and saves cities money. Motivate the audience to do something about your problem: Instead of continually trying to hide our homelessness issue, we should try to embrace it and start caring more for our homeless residents.

Thank you for your time.

³ Hilf, Aaron. "Research Reveals Big Economic Benefits to Housing Homeless Population." *Phys.org*, Phys.org, 25 Oct. 2016, phys.org/news/2016-10-reveals-big-economic-benefits-housing.html.

⁴ Tsemberis, S, and R F Eisenberg. "Pathways to housing: supported housing for street-dwelling homeless individuals with psychiatric disabilities." *Psychiatric services (Washington, D.C.)* vol. 51,4 (2000): 487-93. doi:10.1176/appi.ps.51.4.487

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: SIP Hotels
Date: Tuesday, December 15, 2020 3:39:00 PM

From: Raul Torres <raul.longshore@gmail.com>
Sent: Tuesday, December 15, 2020 2:10 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

I am writing on behalf of all the homeless people experiencing homelessness pretty soon.
it's important to keep housing the homeless and not kick them back out onto the streets, especially
right before Christmas,
Can you help?

Thanks

Mauro Strokes

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:38:00 PM

From: Nancy Buffum <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 11:55 AM
To: BOS-Legislative Aides <bos-legislative_aides@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Legislative Aides ,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21.

"Likely delay" is unacceptable, no new date has been given to hotel residents, nor have they been notified where they will be moved. All of us fear it will be the streets.

It is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

Housing officials have admitted that there are not enough available housing units to meet the need.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they are at increased risk to contract and potentially die from COVID.

Notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable supportive housing. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Nancy Buffum
nancybuffum@gmail.com

1442 45th Ave
San Francisco, California 94122-2935

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:38:00 PM

From: Laura Fuentes <info@email.actionnetwork.org>
Sent: Friday, December 11, 2020 7:42 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

Dear Mayor Breed,

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City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

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We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing,

with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Laura Fuentes

laurafuentes157@gmail.com

442 Campbell ave CA

San Francisco , California 94133

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:37:00 PM

From: Hanna Walinska <info@email.actionnetwork.org>
Sent: Thursday, December 10, 2020 8:22 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

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with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Hanna Walinska

walinskah@gmail.com

1231 Market Street #465

San Francisco , California 94103

From: [Charles Minster](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:36:42 PM

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Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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Thank you.

Charles Minster
friscoworker@att.net
318 21st Ave.,

San Francisco, , California 94121

From: Board of Supervisors, (BOS)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:36:00 PM

From: Marian Doub <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 12:29 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

Dear Mayor Breed,

As a community member, and home owner and business owner, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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Thank you.

Marian Doub

mariandoub@gmail.com

15 Mirabel Avenue

San Francisco, California 94110

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 12:25:00 PM

From: Eric Marcoux <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 12:00 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

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Thank you.

Eric Marcoux

crazymane2000@yahoo.com

75 Dore St. #321

San Francisco, California 94103

From: Board of Supervisors, (BOS)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 11:57:00 AM

From: Nancy Buffum <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 11:55 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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Board of Supervisors,

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Thank you.

Nancy Buffum
nancybuffum@gmail.com

1442 45th Ave
San Francisco, California 94122-2935

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 11:57:00 AM

From: Regina Sneed <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 11:52 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

In the middle of an affordable housing crisis and now facing the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing,

with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

More importantly, now is an opportunity to create permanent housing for this population as part of the economic recovery from the pandemic.

Thank you.

Regina Sneed

reginasneed@yahoo.com

1400 Geary Blvd

Sf , California 94109

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 11:57:00 AM

From: Teresa Palmer <info@email.actionnetwork.org>
Sent: Tuesday, December 15, 2020 11:51 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

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I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing,

with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Teresa Palmer

teresapalmer2014@gmail.com

1845 Hayes st.

San Francisco, California 94117

From: [Alfie Kulzick](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 15, 2020 11:55:36 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed

I believe you do have a good heart, so please let it shine through. Protect those seniors and disabled persons living in the SIP hotels.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

We are facing winter, holidays, and a pandemic surge. Closing the hotels would be a heartless thing to do.

Thank you.

Alfie Kulzick
alfiek@sbcglobal.net
3862A 24th street
San Francisco, California 94114

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Haney's Emergency Ordinance to keep Shelter-in-Place (SIP) Hotels Open - SUPPORT
Date: Monday, December 14, 2020 5:07:00 PM
Attachments: [EmailBanner_v3_16bfcd14-ff48-4bf1-83c2-e49b271cce68.png](#)
[SIP_Hotel_Support_12_14_20_BOS.pdf](#)

From: Calder Lorenz <CLorenz@stanthonysf.org>
Sent: Monday, December 14, 2020 3:17 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: BOS-Legislative Aides <bos-legislative_aides@sfgov.org>
Subject: Haney's Emergency Ordinance to keep Shelter-in-Place (SIP) Hotels Open - SUPPORT

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

December 14, 2020

Board of Supervisors
City Hall, 1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

Subject: Haney's Emergency Ordinance to keep Shelter-in-Place (SIP) Hotels Open - SUPPORT

Dear Supervisors,

I am writing on behalf of St. Anthony Foundation to respectfully request that you support Supervisor Haney's Emergency Ordinance (File: 201328) to keep SIP Hotel units open, to utilize for placements of unhoused San Franciscans, all for the purpose of finding housing exits for the thousands without a house.

Through the program, approximately 2,359 unhoused San Franciscans have been able to gain safety, stability, access to food, water, sanitation, and hygiene, while also being provided important services and resources. Some residents shared that these hotels provided them their first opportunity to shower in years and saved their lives. Some of these residents are even being transitioned into permanent supportive housing and other forms of long-term support.

The residents of these hotels are San Franciscans and:

- 47% are COVID vulnerable and have high medical needs
- 38% are Black or African American (% of known data)
- feature 166 individuals in 60 families

While only 36% of the SIP Hotels unanimously legislated for were ultimately secured, these hotel rooms helped San Francisco avert a cataclysmic public health crisis by providing safety and stability from the streets, but also by protecting thousands from COVID-19. The outbreak at MSC-South, where over hundred residents and staff tested positive for the virus solemnly reminded us all of the need to act swiftly in securing hotel rooms. Subsequent outbreaks in Seattle, San Diego, San Jose, and other municipalities across the country continue to show the danger of congregate shelters and the crucial role hotels played in San Francisco's COVID-19 response.

The Department of Homelessness and Supportive Housing (HSH) new plan begins to navigate people through the City's homelessness response system and transition over 2,200 people to permanent supportive housing and

other forms of robust housing subsidies. Such an effort is a massive undertaking comparable to efforts in Houston, Texas and few other locations. Such an effort may be possible with the appropriate spending of Prop C (2018) money on securing units, moving people into these units, and ensuring consistent funding to Rapid Rehousing and other similar subsidies. In the meantime, it makes fiscal sense to use SIP Hotels that were secured while FEMA continues to reimburse them. Haney's legislation allows us to fill units emptied by HSH with some of the +7,000 unhoused who continue to seek refuge in their cars, tents, and on the street.

A pandemic should never have been needed to remind us that no person should spend their life without a home. A pandemic should never have been needed for us to act. But a pandemic did occur. The question now is will we act and will we house people? We must seize this moment and all available resources in our effort to respond to the homelessness crisis in San Francisco. The scale of this problem may be daunting to some, but this legislation offers us something to aspire to- to believe in- and ultimately something we must all fight to enact.

Sincerely,

Nils Behnke, CEO

Calder Lorenz (he/him/his)
Advocacy Manager
(415) 592-2729 office
CLorenz@stanthonysf.org
[St. Anthony's](#)





December 14, 2020

Board of Supervisors

City Hall, 1 Dr. Carlton B. Goodlett Place, Room 244

San Francisco, CA 94102-4689

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Sincerely,

Nils Behnke, CEO

StAnthonySF.org

Hope Served Daily

A work of the Franciscans

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Monday, December 14, 2020 2:31:00 PM

From: Maria Arribas de la Calle <info@email.actionnetwork.org>
Sent: Monday, December 14, 2020 2:13 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

In the middle of an affordable housing crisis and now facing the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing,

with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Maria Arribas de la Calle

maria.arribas.calle@gmail.com

660 Guerrero Street

San Francisco, California 94110

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: SIP
Date: Monday, December 14, 2020 1:22:00 PM

From: Nurit Baruch <nuritvenus@gmail.com>
Sent: Monday, December 14, 2020 12:40 PM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: SIP

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Pls don't let people become destitute tomorrow with the SIP agenda.
Yours,
Nurit Baruch.

Sent from [Mail](#) for Windows 10

From: Board of Supervisors, (BOS)
To: [BOS-Supervisors](#)
Cc: [Wong, Linda \(BOS\)](#)
Subject: FW: Stop the Plan to Shut Down the SIP Hotels
Date: Monday, December 14, 2020 11:40:00 AM

From: jo adell <info@email.actionnetwork.org>
Sent: Saturday, December 12, 2020 5:32 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Stop the Plan to Shut Down the SIP Hotels

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

I am a 65 year old disabled homeless woman. I am fortunate enough to have a place to shelter. If I didn't, I would be a tenant in a SIP hotel.

But you want to put us on the street to freeze and die.

I work. I pay taxes. And I donate to political campaigns. I will support the candidate who supports me

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

In the middle of an affordable housing crisis and now facing the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

jo adell

joqatana@gmail.com

Homeless

Homeless, California 94952

From: [anastasia Yovanopoulos](#)
To: [Mandelman, Rafael \(BOS\)](#)
Cc: [Yee, Norman \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [BOS- Legislative Aides](#)
Subject: Shelter the unhoused
Date: Sunday, December 13, 2020 12:19:26 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor Rafael Mandelman,

Thank you for taking the time to fully consider the positive benefit an "Emergency Ordinance - Limiting COVID-19 Impacts by Not Moving People Experiencing Homelessness Currently Placed in Shelter-in-Place Hotel Rooms"- will have on people's lives. As your District #8 constituent, I hope you'll vote to support the emergency measure this Tuesday at the BOS meeting.

The "emergency need" to keep the unhoused sheltered is acute. The proposed ordinance will save lives and help to alleviate the rampant spread of corona virus.

As you are aware this "emergency order", sponsored by Supervisors: Haney; Walton, Ronen and Preston requires the affirmative vote of two-thirds of the Board of Supervisors (8 votes) for passage, Pursuant to Charter, Section 2.107. I

Your vote in support of the ordinance is critical at this time.

Thank you,

Sincerely,
Anastasia Yovanopoulos
District # 8 Senior Tenant

From: [Jeannette Page](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 7:27:21 PM

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Board of Supervisors,

Dear Mayor Breed,

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We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Jeannette Page
jepage@westmont.edu
174 Arch St

San Francisco, California 94132-3014

From: [Mariam Bereket-ab](#)
To: [BOS-Legislative Aides](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 6:12:23 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Legislative Aides ,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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Thank you.

Mariam Bereket-ab
bereketmariamab@gmail.com
649 9th Ave, Apt 1

San Francisco, California 94118

From: [Noreen O'Brien](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 2:29:26 PM

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Board of Supervisors,

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Thank you.

Noreen O'Brien
nobrien3@earthlink.net
4957 Coronado Ave

Oakland, California 94618

From: [KATHLEEN MAYEDA](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 2:26:47 PM

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I know you are aware of the need for more hotels for our homeless population- there are many in SF that look like they would be a good purchase for the city.

We also need an increase in MH services now & safe needle sites. What to do about the people who decide to move to SF when we haven't had a chance to serve those who are

here? Yours is a daunting task but I know you & your team can tackle it!

Thank you.

KATHLEEN MAYEDA

kmart22@juno.com

3555 BRODERICK ST., #102

SAN FRANCISCO, California 94123

From: [Karen Colin](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 2:20:04 PM

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Board of Supervisors,

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Thank you.

Karen Colin
karencolin@msn.com
1738 4th Avenue

Oakland, California 94606

From: akang@calnurses.org
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 1:13:00 PM

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Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

akang@calnurses.org
1341 David Street #107
San Mateo, California 94403

From: [Kathy Lassen-Hahne](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 10:52:51 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

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Thank you.

Kathy Lassen-Hahne
kathy@chehelvetica.com
400 42nd Avenue

San Francisco, California 94121

From: [Michael Lyon](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 9:37:07 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

How can you think of closing the SIP Hotel Program as the City prepares for the worst covid surge yet and the cold weather/flu season begins? It's perfectly obvious your priorities are saving San Francisco's businesses money even when it endangers the City's working class population.

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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Thank you.

Michael Lyon
mlyon01@comcast.net
1536B Tyler St
Berkeley, California 94703

From: [Sydney Clemens](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 9:08:18 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

Sydney Clemens
sydney@eceteacher.org
73 Arbor St

San Francisco, California 94131

From: [June Kissel](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Wednesday, December 9, 2020 8:57:18 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

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The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

June Kissel
hkissel@alumni.scu.edu
1219 Leavenworth St

San Francisco, California 94109

From: [Margo Freistadt](#)
To: [BOS-Legislative Aides](#)
Subject: Keep sheltering our most vulnerable folks in hotel rooms!
Date: Tuesday, December 8, 2020 10:23:34 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Legislative Aides ,

Dear Mayor Breed,

Please do what you can to prevent the closure of the shelter in place hotel rooms for homeless folks. There are noticeably fewer homeless folks camping out on the street near our house these days. I'm assuming that's because more people are being sheltered. And what a good first step that is!

Please do what you can to keep folks off the street!

Especially now, during these Covid times, it seems important to shelter our most vulnerable people.

Margo Freistadt

Margo Freistadt
ludstadt@gmail.com
1540 Hampshire St
San Francisco, California 94110

From: jason@emersoncollective.com
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Tuesday, December 8, 2020 1:09:53 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am outraged by the City's plans to begin closing the Shelter in Place (SIP) hotels on December 21. Even though it was announced that they will likely delay, no new date has been given to hotel residents, nor have they been notified where they will be moved to, and all of us fear it will be the streets.

In the middle of an affordable housing crisis and now facing the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unconscionable to plan to close hotels without housing people.

City staff claim that people will not be evicted without a plan. However, housing officials have admitted that there are not enough available housing units to meet the need. Simply putting someone on the list, or even giving a referral that may or may not lead to stable housing, is not acceptable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number, approximately 40%, are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. These communities are at the greatest risk of serious illness and death from COVID-19. If individuals are forced back to homeless shelters, Safe Sleeping Sites, the street, they will be likely to contract and potentially die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels is absolutely the wrong thing to do.

I demand that you notify residents and staff that you are immediately calling off hotel closure and removing closure dates until people have safe, stable, permanent affordable housing, with services. I also call on you to set up a listening session with SIP hotel residents and bring people directly affected into the decision-making process about the hotels.

Thank you.

jason@emersoncollective.com
43 Woodward St.
San Francisco, California 94103

From: [Victor Gresser](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Stop the Plan to Shut Down the SIP Hotels
Date: Monday, December 7, 2020 10:08:48 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

Dear Mayor Breed,

As a community member, I am OUTRAGED by The City's plan to begin closing the Shelter-in-Place (SIP) hotels on December 21 even though it has also been announced that an extension is very likely. I also demand that you notify hotel residents and staff of this decision to extend SIP hotel services indefinitely. I further demand that SF have a thoughtful and robust conversation to design a humane resettlement strategy which includes the voices of these refugees from our shelters, our streets and other congregant settings.

Without such planning, most informed San Franciscans fear our brothers and sisters, who's lives have thus far been protected from COVID, will be left to languish with few resources and in jeopardy of developing serious illnesses including the horrors of the caronavirus 19.

With a housing crisis for low and very low households and in the face of the worst surge in COVID-19 cases we've seen, it is dangerous, irresponsible, and unjust to close hotels without making sustainable options available. After all, these San Franciscans were given SIP shelter in the first place because of their extreme vulnerability to infection and death.

City staff claim that people will not be evicted without a plan. However, it is common knowledge that there are not enough available housing units to meet the need. Putting someone "on a list," or giving him/her/them a referral to stable housing, is not acceptable because these options often take years to emerge as viable.

The majority of SIP hotel residents are seniors and people with disabilities, and a disproportionate number--approximately 40%--are African-American. Threatening closure is an act of ageism, ableism, and racism, whether or not that is the intention. If individuals are forced out of the SIP hotels, many will unnecessarily become sick and/or die from COVID.

We are facing winter, holidays, and a pandemic surge. Closing the hotels risks the health and the lives of our most vulnerable brothers and sisters. Since not much has changed with SF housing or treatment of COVID 19, abandoning this highly successful, life-saving program is misguided. Forcing residents back into their unsafe circumstances makes no sense. It is absolutely wrong.

I demand that you immediately cancel all scheduled SIP hotel closures until a realistic plan is ready-- a plan for safe, permanent, cost-appropriate housing, with dignified, comprehensive

supportive services. I also demand that you set up listening sessions with SIP hotel residents so their experiences will inform the decision-making process about any changes to the shelter-in-place hotel program.

The success of this excellent program has been its ability to meet the clients where they are. To continue the success, you must press on with this approach.

Thank you.

Warm Regards.

Victor Gresser
vsgresser@live.com
1025 Powell St, #4
San Francisco, California 94108

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)
Cc: [Calvillo, Angela \(BOS\)](#)
Subject: FW: Small Business Commission Letter to Mayor Breed re: Recommendations for Federal Support
Date: Saturday, December 12, 2020 9:47:00 AM
Attachments: [SBC - Federal Recommendations to MLB - December 2020.pdf](#)

From: Donovan, Dominica (ECN) <dominica.donovan@sfgov.org>
Sent: Friday, December 11, 2020 6:06 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Dick-Endrizzi, Regina (ECN) <regina.dick-endrizzi@sfgov.org>; BOS-Legislative Aides <bos-legislative_aides@sfgov.org>; BOS-Supervisors <bos-supervisors@sfgov.org>
Subject: Small Business Commission Letter to Mayor Breed re: Recommendations for Federal Support

Madam Clerk,

Attached you will find a letter from the Small Business Commission addressed to Mayor Breed regarding recommendations for Federal support for small businesses, for her consideration.

We are also sending along to the Board so that they may review.

If you have any questions please let us know.

All the best,

Dominica Donovan

Senior Policy Analyst
Small Business Commission Secretary
Pronouns: She, Her, Hers

Office of Small Business
City and County of San Francisco
City Hall, Room 140
Direct: (415) 554-6489 | Office: (415) 554-6134

[website](#) | [business portal](#) | [facebook](#) | [twitter](#)



CITY AND COUNTY OF SAN FRANCISCO
LONDON N. BREED, MAYOR

OFFICE OF SMALL BUSINESS
REGINA DICK-ENDRIZZI, DIRECTOR

December 11, 2020

Honorable Mayor London N. Breed
1 Dr. Carlton B. Goodlett Place, Room 200
San Francisco, CA 94102-4681

RE: Recommendations for COVID Federal Economic Relief and Stimulus Packages

Honorable Mayor Breed:

The Small Business Commission writes to you on behalf of more than 90,000 San Francisco small businesses. This year has proven to be more challenging than anyone could have imagined. The Small Business Commission and I are very appreciative of your response to economic disruptions affecting small businesses, it has been robust, but more support is needed. We acknowledge that the economic need in San Francisco far outweighs the resources that we as a City are able to allocate. Localities like ours need Federal support, as soon as possible.

We are respectfully requesting that you consider the attached list of recommendations for Federal economic relief and stimulus as you advocate for San Francisco small business needs. We are confident that these recommendations, if adopted by Congress, would provide aid critical to our local economy's recovery. Without it, our beloved small businesses will incur losses that will be truly irrecoverable, and the impacts will be devastating for our collective road to economic recovery.

Thank you for your significant and continued leadership in responding to the local emergency. Please let us know what additional support you may need as you fight for San Francisco's economic needs.

Sincerely,

Regina Dick-Endrizzi, Executive Director, Small Business Commission

cc: Andres Power, Policy Director, Office of Mayor London N. Breed
Edward McCaffrey, Manager, State and Federal Affairs, Office of Mayor London N. Breed
Members of the Board of Supervisors
Clerk of the Board
Joaquin Torres, Director, Office of Economic and Workforce Development

San Francisco Small Business Commission
Recommendations for Federal Relief and Economic Stimulus
December 2020

Expand and Refine the Paycheck Protection Program (PPP)

San Francisco's small businesses have been hit as hard, if not the hardest, as small businesses of any major US metro area¹. According to data retrieved from the Small Business Administration, 22, 215 businesses in San Francisco received ~\$3 billion in PPP Loans. Just 4% of those loans were awarded to self-reported women-owned businesses, with an average award amount of \$127,000. 3% of awards went to self-reported minority-owned businesses, with an average award \$124,000. More than 80% of the all San Francisco PPP loans were under \$150, 000². Set aside \$10 billion to offset lost San Francisco small business activity.

- Limit eligibility for PPP loans to small businesses with 100 or fewer employees and 300 employees for essential businesses.
- Ensure PPP set-asides are awarded to, or prioritized for, smaller borrowers and small businesses with 10 or fewer employees, and to women and minority owned businesses.
- Ensure that loans may be able to be serviced through small community lenders, including Community Development Financial Institutions (CDFIs), credit unions, small community banks, Minority Depository Institutions (MDIs).
- Ensure that poor credit, or liens resulting from business disruptions from COVID-19 are not conditions for denying loans.
- Expand forgivable expenses to include: paying for employee COVID testing, building cost of temporary outdoor dining spaces. This would support businesses who invested a significant amount in outdoor operations and are now closed.
- Blanket forgiveness of PPP loans under \$150, 000.
- Exempt PPP loans from Federal taxation.
- Simplify the loan forgiveness process (e.g., a one page application) for recipients of awards of \$150,000 or less.
- Ease restrictions on the use of relief funds to allow business owners to use the funds where they need it most.
- Allow companies who obtain complete forgiveness to be able to deduct payroll expenses from taxable income.
- Ensure that Health Care Security Ordinance required Medical Reimbursement Accounts and City Option contributions are deductible expenses.
- Extend the rehire period requirements in the PPP through the end of the calendar year 2021, or in accordance with vaccine availability.
- Reduce the interest rate of the unforgivable portions of the PPP loan to 0%.

¹ Brookings: <https://www.brookings.edu/interactives/metro-recovery-index/>

² Source: Small Business Administration FOIA Request, 12/02/2020

- Provide small businesses with technical assistance needed to access PPP lending via financial technology.
- Require financial technology lenders to provide small business loan recipients with technical assistance and support before and after receiving the PPP loan.
- Expand eligibility for PPP to 501(c)(6) organizations, known as Business Leagues (e.g., Chamber of Commerce groups and Destination Marketing Organizations). These organizations not only employ thousands, but they also significantly support for local economies.

Expand and Refine Economic Injury Disaster Loans (EIDLs) for COVID Relief

- Set aside specific EIDL loans for small businesses with fewer than 100 employees.
- Set aside EIDL loan funds for localities with the weakest economic performance³.
- Set aside EIDL loan funds for the entertainment and nightlife sector.
- Increase the emergency grant advance amount to \$50,000.
- Increase the amount that can be borrowed to up to \$5 million.
- Reduce the interest rate for EIDLs due to COVID-19 to 1% for small businesses with less than 100 employees.
- Extend the application period for EIDLs through the end of the calendar year 2021.

Unemployment Insurance

At present, San Francisco is observing an unemployment rate of 6.9%. This is slightly higher than the national average of 6.7%. With recent shutdown orders, we can expect that this rate will increase to more than 10%, akin to what we observed over the summer months⁴. Local jobless claims are also disproportionately affecting women, minorities, and those without college degrees⁵. These populations are also overrepresented in industries where we've seen the sharpest economic declines- hotels, restaurants, arts and entertainment, and personal services⁶. Pandemic Unemployment Insurance has also benefited close to 70,000 self-employed contractors, freelancers, and gig workers in San Francisco⁷.

- Extend all pandemic unemployment insurance programs through the end of calendar year 2021.
- Authorize Federal supplemental unemployment insurance benefits expanded by \$600 per week for through the end of calendar year 2021.
- Expand aid to include those paying taxes via using the Individual Taxpayer Identification Number (ITIN).
- Authorize funding for States to improve Unemployment Insurance processes and technology.

Tax Relief

- Extend tax credits for required paid family and medical leave for small businesses and extend similar benefits for self-employed individuals. And, provide cash reimbursements for small businesses that offer paid family medical and sick leave during COVID-19.
- Extend the Employee Retention Credit through the end of calendar year 2021.

³ Brookings Metro Recovery Index: <https://www.brookings.edu/interactives/metro-recovery-index/>

⁴ CA Employment Development Department: <https://data.edd.ca.gov/Labor-Force-and-Unemployment-Rates/Local-Area-Unemployment-Statistics-LAUS-/e6gw-gvii/data>

⁵ US Bureau of Labor Statistics

⁶ *Ibid* and CA Employment Development Department: <https://data.edd.ca.gov/Labor-Force-and-Unemployment-Rates/Local-Area-Unemployment-Statistics-LAUS-/e6gw-gvii/data>

⁷ [need source]

- Eliminate the treatment of debt cancellation as taxable income when the debt cancellation is the related to COVID-19 relief⁸.
- Allow taxes owed as a result of the sale of assets that were fully depreciated in prior years under section 179 or, immediate expensing, to be deferred up to five years without penalty, if the company was unable to purchase new assets in 2020 and/or 2021 due to the impacts of COVID-19, or if the company's liabilities exceed the company's assets. Allow the company to waive the taxes owed on assets liquidated in 2020 and 2021⁹.

Bankruptcy Protections

Many small businesses have failed due to no fault of their own as a result of the global pandemic. Despite observed closures, unemployment claims, and general financial stress- this year, bankruptcy claims among small businesses have declined. This may be due to a number of reasons, including but not limited to the ease of navigating the bankruptcy system and restrictions on how often an entity may file Chapter 7 Bankruptcy (once every eight year) and Chapter 13 (once every two years)¹⁰. In 2019, Small businesses accounted for more than 90% of business registrations in San Francisco. In 2018, they employed more than 350,000 workers. Being able to access the bankruptcy system would great benefit our most vulnerable small business owners and help them re-employ hundreds of thousands in the City.

- For small businesses that failed as a result of COVID-19, streamline and simplify the bankruptcy process so that owners are not saddled with excessive legal fees.
- For small businesses that failed as a result of COVID-19, create a new bankruptcy chapter that cannot be used in the future as a basis to deny credit or charge higher interest rates.
- For small businesses owners that are forced to declare personal bankruptcy due to a business that failed as a result of the impact of COVID-19, increase the federal homestead exemption in bankruptcy to include all equity in a primary residence.
- For small businesses owners that are forced to declare personal bankruptcy due to a business that failed as a result of the impact of COVID-19, establish that equity in primary residences, retirement savings, college savings, up to two vehicles, and \$25,000 in cash savings be exempt from collection due to personal guarantees on business debt.

Enhance EDA CARES ACT Recovery Assistance

The US Economic Development Administration (EDA) received \$1.5 billion through the CARES Act for economic development assistance programs to help communities prevent, prepare for, and respond to coronavirus. Communities utilized assistance to create revolving loan funds and other financial resources to help small businesses during the pandemic¹¹. Revolving loan funds and other forms of financial assistance that are locally managed will be able to better serve the most vulnerable small businesses and address their unique needs¹².

- Re-authorize additional funds for EDA grants and allocate to localities by need.

⁸ <https://www.irs.gov/taxtopics/tc431#:~:text=In%20general%2C%20if%20you%20have,the%20year%20the%20cancellation%20occurs.>

⁹ <https://www.chamberofcommerce.org/section-179-deduction>

¹⁰ Bankruptcy and the Covid-19 Crisis: https://www.hbs.edu/faculty/Publication%20Files/21-041_a9e75f26-6e50-4eb7-84d8-89da3614a6f9.pdf

¹¹ Institute for Local Self Reliance, <https://ilsr.org/information-on-covid-19-small-business-assistance-programs/>

¹² Urban Institute, <https://www.urban.org/urban-wire/pandemic-threatening-latino-entrepreneurship-local-leaders-can-help>

Relief for The Restaurant Industry

The Restaurant industry has lost more jobs than any other sector in San Francisco. This has been especially observed in the downtown area, where over 85% of our small business restaurants are closed.

- Include tenets of the Restaurant Act in the next stimulus package.

Relief for Entertainment and Nightlife Businesses

Entertainment and nightlife businesses were among the first to close and will be the last to open. These concert halls and venues, bars, and clubs have significant cultural significance for San Francisco.

- Allocate up to \$10 billion in grants specifically for eligible independent venues for expenses such as rent, utilities and payroll. Allow supplemental grants to be issued in the future if funding remains available, and permit recipients to use grants for costs incurred during the pandemic.

Business Interruption Insurance:

- Pass the Pandemic Risk Insurance Act – this would provide a backstop for up to 95% of the cost of coronavirus related insurance claims, up to \$750 billion. This would be especially helpful for the hardest hit industries- like entertainment and nightlife, and tourism and hospitality.

Childcare

Small business owners and workers are extraordinarily limited in their options for childcare, especially where private childcare options are not affordable.

- Allocate adequate funding for State to support childcare programs for small businesses and workers.

Provide Mortgage & Rent Payment Relief

- Require or incentivize commercial property owners to relieve small business owners of outstanding lease obligations if they have permanently closed due to COVID-19.
- Establish protections for small businesses that own property, from seizure or forced sale. Small businesses that own property, especially in prime commercial real estate markets may feel pressure to sell or even be threatened by seizure from mounting debts due to COVID-19.
- Extend the federal moratorium on mortgage defaults to commercial property owners and allow the restructuring of mortgages for commercial property owners whose incomes are affected by COVID-19.
- Extended relief from rent and mortgage payments on commercial loans guaranteed by the US SBA would provide relief and allow business owners to use those funds to shore up operations in other areas and increase their ability to survive.¹³

Personal Protective Equipment:

- Expand access to effective personal protective equipment, including through use of the Defense Production Act.
- Fund personal protective equipment for essential businesses and industries.

¹³ CAMEO Network: <https://cameonetwork.org/wp-content/uploads/2020/11/COVID-19-Key-Insights-study.pdf>

Additional Areas of Support for Small Businesses:

- Expand SBA guarantees for non-bank CDFIs, increasing CDFI's that serve micro-businesses.¹⁴
- Provide San Francisco \$50MM in startup funding for approximately 500 new businesses in 2021.
- Create a federally managed secured asset buyback program: Certain capital-intensive small businesses may be temporarily oversupplied with fixed assets that are secured by debt, and for which there's an active resale market. Examples of fixed assets: vehicles, specialized equipment, high-end inventory.
- Enforce and bolster anti-competitive business practice policies and protections to prevent over-consolidation in industries from a rush of small business acquisitions.
- Support a national shop local campaign to bring small businesses back to life post crisis.

¹⁴ CAMEO Network: <https://cameonetwork.org/policy-and-advocacy/federal-issues/>

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Agenda item 201407 Impact of Stay at Home on Small Business
Date: Friday, December 18, 2020 5:06:00 PM

From: Autumn Adamme <autumn@darkgarden.com>
Sent: Friday, December 18, 2020 4:36 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Agenda item 201407 Impact of Stay at Home on Small Business

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My retail manufacturing business has been located in Hayes Valley since 1997. The impact of the Stay at Home order was immediate and crippling. Additionally, crime increased again on the night of the most recent Stay at Home order. Some of this is because the streets are darker with the restaurants closed, some because pedestrian street traffic plummeted. With fewer people out and about, businesses are more vulnerable to break-ins. We've experienced three break-ins in three months. Three out of 7 total in 23 years in this location.

The Stay at Home order has been confusing to consumers. While retail has been allowed to operate at up to 20% capacity, most people are unclear - to shop or not to shop? Stay Home? Or just spend more money on Amazon? The order being imposed in December, when so many businesses usually make the majority of their income, this has been devastating.

As people become more and more dependent on on-line shopping, more small business will die off. This will have immense and long term ripple effects on the economy as commercial landlords struggle to fill storefronts. Businesses that have somehow managed to survive this long won't be able to last forever if we continue this trajectory of spending exclusively with convenience in mind. As our retail corridor empties out, this leads to it being a less desirable place to live, and residential landlords are then impacted.

Service businesses are some of the hardest hit, and have been nearly forgotten in the stimulus packages. They've been closed first, opened last, and have had some of the most expensive retooling to do to operate safely. Those that had reopened have invested immense time and effort and money into making sure to keep staff and customers safe. To be so quickly shut down again is devastating to these businesses and the retail neighborhoods they occupy. As I understand it, the data does not show that services are responsible for a high percentage of new infection cases.

While the various grants for PPE and broken glass replacement are helpful, the amount of paperwork involved is confusing and discouraging even to people with English as a first language. Our immigrant communities may not even know about these programs, much less have the wherewithal to access them.

Add to this, those businesses who were lucky enough to be granted PPP funding were given

conflicting information as to timeline. The original guidance was for 6 weeks for spending to be qualified for loan repayment forgiveness. This led to a mad dash to spend - giving employees hazard pay was our approach. I could have stretched the aid out far longer had I known the deadline would be extended through the end of the year.

The messaging around each directive has been confusing and often contradictory and therefore damaging.

--

Autumn Adamme
Founder, Executive Creative Director
Dark Garden Corsetry
Supporting uncommon beauty...
(415)431-7684
321 Linden Street, San Francisco 94102

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: I need your help
Date: Monday, December 21, 2020 3:09:00 PM

From: Dennis Hong <dennisjames888@yahoo.com>
Sent: Monday, December 21, 2020 3:02 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>
Subject: I need your help

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi and good afternoon Honorable Mayor Breed and everyone,

Dennis here, I hope you and all are doing well. First of all I want to thank you all for all that you do to make our City tick. It's amazing.

Being a of native and resident of San Francisco 76+ years. Currently Retired. Living in District 7. I have often cc'd all of you in one way or another with comments and or my opinion/s. Happy to say, most of the time I'm successful at getting thru, good or bad. But right now I'm not sure where to turn for help with the current issue and need you help.

My issue right now is to help our local business' get thru this COVID and this pandemic surge/era. These critical business are really struggling. As a world wide premier City where both locals and visitors come and go make our city hum with their services, especially in Chinatown. Years ago I worked and grew up in Chinatown, District 3. Currently it makes me sad to even visit the Chinatown to see it in it's current state.

Simply put, they need the city's help so when this pandemic/COVID is over San Francisco can shine and continue to be in business. Chinatown is a bit more unique and they need your help.

In closing, please lets give them the support to weather thru this like other Districts in the city. As usual, should anyone have any questions to my rambling email, please feel free to chime back to my email.

Have a wonderful holiday season. Can I please have your support with this issue? If not can you help redirect my email?

-----Best~~~DHsf-----

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: The Impact of Covid on our Tenants
Date: Tuesday, December 22, 2020 8:24:00 AM

From: Elisabeth Rix <betsyrix@gmail.com>
Sent: Monday, December 21, 2020 7:33 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: The Impact of Covid on our Tenants

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

My husband and I were small business owners in San Francisco from 1980 to 2015, and are now landlords of three businesses that provide food, drink, entertainment, and retail, on Haight St in San Francisco. We have reduced rent by 80% overall, because we want our tenants' businesses to survive. I can't tell you how crushing this has been to us financially, and how the welfare and survival of our commercial tenants is in your hands at this moment. Permits for outdoor dining and parklets, forgiveness of taxes, licenses and fees that just cannot be paid now, and clear guidance from the city about shutdowns or other restrictions is more than critical. The last thing we want is more empty storefronts in the historic Haight Ashbury. We are so committed to creating a future that can be vibrant and reflect the spirit of the city, but are gravely concerned about what a street of empty storefronts will do not only to us, but the city of San Francisco that we so dearly love. Please listen to the requests and understand how important the decisions you make are.

Thank you so much for your attention to this!

Sincerely,

Jack and Betsy Rix

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: SF Small Businesses
Date: Tuesday, December 22, 2020 8:33:00 AM
Attachments: [Father Zeus.docx](#)

-----Original Message-----

From: Mira Martin-Parker <tartarthistle@gmail.com>
Sent: Tuesday, December 22, 2020 8:27 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Preston, Dean (BOS) <dean.preston@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Subject: SF Small Businesses

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco Board of Supervisors,

I am attaching comments from Mercury Cafe in Hayes Valley for toady's hearing on small businesses.

Thank you,

Nick and Mira Parker

A Message from Mercury Café in Hayes Valley to the San Francisco Board of Supervisors:

We often hear the Covid crisis being compared with a war. Politicians, medical experts, and business leaders are constantly telling us that, "We're all in this together." In line with this military comparison, I would like to read from Tolstoy's War and Peace, where he notes that, "a law is manifested according to which for the carrying out of a joint action, people always form themselves into such relations that the more immediately people participate in carrying out the action, the less they can give orders and the greater their number; and the smaller the direct part that people take in an action itself, the more they give orders and the smaller their number, rising in this way from the lowest layers to the one last man, who takes the least direct part in the event and more than all aims his activity at giving orders.

This relation of the persons who give orders to those whom they order constitutes the essence of the concept known as power."

With this quote in mind, I would like to ask, what soldier would willingly follow the orders of those who are actively profiting from the very war he is being asked to give his life? Amazon has doubled its profits during this pandemic. Their vans are suddenly cramming our streets. Tech companies like Amazon and Google, and the billionaire class in general, benefit from creating conditions of social disruption. They profit from creating division, social fragmentation, and fear. When conditions are such that we are too scared to leave our homes, to send our children to school, to take public transportation, these companies and individual make bank. We know this; a great deal has been written about it lately. Why are these toxic anti-social entities and individuals being allowed to continue to profit from the devastating affects of the very social inequality they are largely responsible for creating. This billionaire caste has corrupted both political parties with its disproportionate financial influence? With this in mind, in what sense is it reasonable for the We the People--the very soldiers being asked to sacrifice our lives and our livelihoods in fighting this Covid battle--to take orders from those who have so shamelessly and openly sold out and betrayed the trust of their own people.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Letter Regarding Tomorrows Emergency Meeting
Date: Tuesday, December 22, 2020 10:08:00 AM
Attachments: [image003.png](#)
[Letter to SF Supervisors.pdf](#)

From: Toy Soldier Events <events@toysoldiersf.com>
Sent: Tuesday, December 22, 2020 9:44 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: FW: Letter Regarding Tomorrows Emergency Meeting

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

This email was sent over 24 hours ago with no response. I would like to make sure it the letter and email will be made part of the public records in response to the initial resolution and today's emergency meeting.

Thank you and Happy Holidays,

Christine Scirto

From: Toy Soldier Events
Sent: Monday, December 21, 2020 7:37 AM
To: samuel.bennett@sfgov.org; frankie.falzon@sfgov.org; Matt.Haney@sfgov.org; mandelmanstaff@sfgov.org; Gordon.Mar@sfgov.org; Aaron.Peskin@sfgov.org; prestonstaff@sfgov.org; Sandra.Fewer@sfgov.org; RonenStaff@sfgov.org; Ahsha.Safai@sfgov.org; Catherine.Stefani@sfgov.org; Shamann.Walton@sfgov.org; Norman.Yee@sfgov.org; MayorLondonBreed@sfgov.org
Subject: Letter Regarding Tomorrows Emergency Meeting

Hello Mayor London Breed , San Francisco Supervisors and Team,

Thank you Catherine Stefani for your resolution and moving forward with the emergency meeting tomorrow. Many employees, small business and restaurant & bars owners are grateful to start this conversation. I have attached a letter to this email with some thoughts and facts in response to the resolution and the current climate that most employees, small business, restaurants and bars are currently struggling with. Thank you again for taking the time to start this conversation and I hope it is the start to more productive talks and solutions.

All the best,

Christine Marie Scirto
AGM and Event Manager

Toy Soldier SF
52 Belden Pl, San Francisco, CA 94101
Direct: 415-583-5789
Email: events@toysoldiersf.com
www.toysoldiersf.com



Hello Samuel, Frankie, and San Francisco Supervisors,

Thank you for scheduling an emergency meeting to discuss the dire situation that our small business and its workers are experiencing. In an effort to save some time during the meeting, We would like to address a few issues included in your resolution before the Tuesday meeting, as well as some additional comments and facts. We hope this is a start to a constructive and solution orientated dialogue.

The Restaurant Relief Resolution currently states the following:

Resolution urging the United States Congress to provide immediate cash relief to restaurants and urging the State of California to *allow outdoor dining as soon as the latest available medical data and expertise deem it safe to do so.*

There was no medical data or any “risk-benefit” data used to make the decision to close outdoor dining On December 6th or before. In the Stay At Home Order that was posted on December 4, 2020 there was no mention that the parklets had contributed to the increase of COVID cases in the last few months or were directly responsible for the decreasing percentage of available hospital beds. That data did not exist and therefore was not mentioned as a reason for the closure. As a matter of fact, the reason given for the outdoor dining shutdown was because of the decrease in the percentage of hospital beds. There was absolutely no data proving a connection between the increase in COVID 19 cases, lack of hospital beds and outdoor dining. <https://sfmayor.org/article/san-francisco-join-bay-area-counties-preemptively-adopt-californias-regional-stay-home-order>

The shutdown during the month of December was crippling to small business and restaurants for the following reasons:

- Many restaurants used a great deal of their PPP loans and their savings to build these parklets and outdoor structures because the government and medical experts continuously preached that this was the safest way to proceed.
- Not only did these restaurant owners build these parklets, but they also paid for roofs, dividers, sanitizers, paper menus, heaters and much more to comply with city rules and city suggestions to make people safe during the pandemic. The cost was ongoing and

astronomical. Many small businesses continued to adapt and continued to spend money to comply as rules continued to change throughout the pandemic.

- December is typically the busiest month of the year for restaurants and by informing restaurants that they must close outdoor seating within 48 hours, most restaurants took a huge financial hit again, as they were forced to throw away hundreds and thousands of dollar's worth of products that went unused.
- Many small business and service workers live paycheck to paycheck and this order cut off their income immediately. Not allowing them to provide for their family's during the holidays or pay their rent. Going back on unemployment is not an immediate solution for this industry. Unemployment takes weeks to kick in and at \$450.00 per week, after taxes that is not enough to survive in San Francisco, even with the mass exodus of people leaving the city.

Because of these reasons, we feel that our elected officials should be working tirelessly to prove that their suggestion of outdoor dining and all of the cost incurred in developing the shared spaces program are indeed safe and are not the reason for the increase in COVID19 cases throughout the bay area. We do not feel that waiting to ***allow outdoor dining as soon as the latest available medical data and expertise deem it safe to do so*** is an option for any of us at this point. **We need our elected officials to support our local small business and service workers and reopen our business immediately.**

Another point that was mentioned in the new release on December 4th was the following:

"In addition to the measures the City is taking in order to reduce close interactions by people from different households, the City is increasing its focus on compliance and enforcement activities."

Outdoor playgrounds were ordered to close in the December 4th news release: ***Outdoor playgrounds. Public playgrounds including climbing structures and walls, slides swings, sand pits, etc. must close.***

It is difficult to say exactly how many people are employed as nannies or childcare supervisors in San Francisco. The majority of nannies or childcare supervisors are believed to be paid under the table because that service can be extremely expensive in an already expensive city. The fact

is the majority of these employees come from different households. When the outdoor playgrounds were closed, most of these employees traveled from their house to the homes of the parents and children they were supervising.

Four days after the December 6th SIP order, Mayor London Breed opened the playgrounds back up. This essentially meant the following:

1. Nannies or childcare supervisors from other households could go to the homes of the parents and children they watch.
2. Nannies or childcare supervisors can take the children for walks to the park, where the kids can play on the same equipment that other kids play on, without anyone sanitizing any equipment as each child uses it.
3. Nannies or childcare supervisors from different households can congregate with nannies or childcare supervisors from different households with or without masks.
4. Children from different households can play with children from different households.
5. There is no one monitoring how many people come and go from the playgrounds at any time.

The reality of the open playgrounds is that multiple people from different households are congregating for hours at a time, sharing the same space and structures, not standing 6ft apart, and not sanitizing structures or wearing masks outside, but outdoor dining where you are separated by dividers, are required to sanitize tables and chairs as each guest leaves, the staff is required to wear masks, everyone is required to be seated, and the number of guests at a table is 6 is not permitted. **We are calling on our elected officials to explain what data or “risk-benefit analysis” was used to make the decision to reopen playgrounds and continue to keep our restaurants, bars and outdoor parklets closed.**

Before the pandemic and throughout the pandemic we have had a homeless and a crime problem in San Francisco. The pandemic has only made these issues worse.

The city and hospitality/tourism industry lost numerous conventions, including Oracle before the pandemic because executives felt the price tag to bring their employees here was way too high in a dirty, crime ridden city. You cannot walk down Chestnut Street or up Buchanan before 9am or after 10pm without being harassed by homeless or criminals. If you walk through the Tenderloin, there is no social distancing, masks etc. Just a bunch of homeless or vagrants spending their welfare checks on drugs and alcohol. Calling 311 does not help, on many

circumstances they were ineffective or just never showed up or followed through. However, if someone calls 311 and complains regarding a restaurant there is a representative on site the next business day with his clipboard and paper in hand. Any vagrant can break into a car, business or home and escape punishment or fine, but if a small business breaks one of the SIP rules accidentally or ignorantly the price can be extremely high after putting in thousands of dollars to comply with the rules. It was a priority for London Breed to house the homeless in hotels and give them pot and alcohol. Now there is a deficit on the mayor's budget, and the mayor needs to find a solution. London Breed made a statement regarding the homeless population and budget discrepancy last week and the mayor stated the following:

"Evictions are devastating to the health, security, and wellbeing of people who face them."

"We are talking about people's lives, their health, and their safety."

<https://londonbreed.medium.com/setting-the-record-straight-hotels-to-housing-4276ac00dff7>

We are asking our elected officials to explain why small businesses and its employees have been left out of the solution finding process and why the city has not found a solution to the deteriorating tourism industry that is the lifeline of many small businesses.

You can go to the grocery store or target and not stand 6ft apart, grab your bags at baggage claim at the airport (with people from multiple flights from all over standing directly next to you) , sit less than six feet away from someone on a airplane for hours, grab a revel scooter or Lyft bike (multiple people use these in a day and I have never seen a employee from these companies sanitizing the equipment before the next person rents it), go to a house party or a gathering (which has increased in our opinion since the SIP), drink your coffee on the street with others (even though you are not supposed to consume your purchased food or drinks on the street) and many other freedoms without the city policing your business or showing up the next business day with a clipboard to explain the rules over and over again. If you are an owner or employee of a restaurant or bar, it is a completely different experience. Yet, with restaurants closed and business suppressed for the second time, the COVID cases are still climbing and the curve is nowhere near flattened. We must wonder, would city funds and attention be better used in other areas to make an impact and decrease the number of COVID19 cases?

We apologize for the length of this letter and we certainly have more to say, but we hope this is a start of finding solutions for small business, restaurants, bars and their employees. We are looking forward to working with all of you to find solutions, but we simply can not afford for these solutions to happen any later than today. Thank you for your time and we look forward to speaking with you all on Tuesday.

From: [Board of Supervisors, \(BOS\)](#)
To: [Toy Soldier Events](#)
Subject: RE: Letter Regarding Tomorrows Emergency Meeting
Date: Tuesday, December 22, 2020 10:17:00 AM
Attachments: [image001.png](#)

Hello,

Thank you for your email. Your public comment has been added to File No. 201411 and is now part of the permanent record, You can be view this on our Legislative Research Center [here](#).

Regards,

Jackie Hickey
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
San Francisco, CA 94102-4689
Phone: (415) 554-5184 | Direct: (415) 554-7701
jacqueline.hickey@sfgov.org | www.sfbos.org

From: Toy Soldier Events <events@toysoldiersf.com>
Sent: Tuesday, December 22, 2020 9:44 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: FW: Letter Regarding Tomorrows Emergency Meeting

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

This email was sent over 24 hours ago with no response. I would like to make sure it the letter and email will be made part of the public records in response to the initial resolution and today's emergency meeting.

Thank you and Happy Holidays,

Christine Scirto

From: Toy Soldier Events
Sent: Monday, December 21, 2020 7:37 AM
To: samuel.bennett@sfgov.org; frankie.falzon@sfgov.org; Matt.Haney@sfgov.org;
mandelmanstaff@sfgov.org; Gordon.Mar@sfgov.org; Aaron.Peskin@sfgov.org;

prestonstaff@sfgov.org; Sandra.Fewer@sfgov.org; RonenStaff@sfgov.org; Ahsha.Safai@sfgov.org; Catherine.Stefani@sfgov.org; Shamann.Walton@sfgov.org; Norman.Yee@sfgov.org; MayorLondonBreed@sfgov.org

Subject: Letter Regarding Tomorrows Emergency Meeting

Hello Mayor London Breed , San Francisco Supervisors and Team,

Thank you Catherine Stefani for your resolution and moving forward with the emergency meeting tomorrow. Many employees, small business and restaurant & bars owners are grateful to start this conversation. I have attached a letter to this email with some thoughts and facts in response to the resolution and the current climate that most employees, small business, restaurants and bars are currently struggling with. Thank you again for taking the time to start this conversation and I hope it is the start to more productive talks and solutions.

All the best,

Christine Marie Scirto
AGM and Event Manager

Toy Soldier SF
52 Belden Pl, San Francisco, CA 94101
Direct: 415-583-5789
Email: events@toysoldiersf.com
www.toysoldiersf.com



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: BOS 12/22 Meeting - Response from Credo Restaurant FiDi
Date: Tuesday, December 22, 2020 12:52:00 PM

From: Brandon Heist <brandon@credosf.com>
Sent: Tuesday, December 22, 2020 11:14 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Larry Finn <larry@mxpsf.com>; Jeremy Wong <jeremy@credosf.com>; Laurie Thomas <laurie@ggra.org>
Subject: BOS 12/22 Meeting - Response from Credo Restaurant FiDi

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

My name is Brandon Heist and I am the General Manager at Credo Restaurant located at 360 Pine Street in the Financial District. This e-mail is for the public comment official record for the Board of Supervisors 12/22/2020 meeting. I am not able to call-in for the live BOS meeting today because my wife and I recently had a baby girl.

Credo Restaurant, just like all of our downtown neighbors in the Financial District, has felt the effects of this pandemic. Before covid-19, Credo was open 7 days a week with 35+ employees and averaged 120 customers for lunch, 80 customers for dinner, weekly off-site catering orders in downtown offices, and private events 3-4 nights a week. All of that is gone. We tried to re-open 4 days per week in October and November with 5-8 hourly employees. We averaged 2-10 customers for lunch and 15-30 people for dinner. We know our story is similar to countless independent restaurants in our neighborhood and throughout our city.

The Financial District of San Francisco has been severely effected by the shutdowns and stay-at-home orders. As you know, according to Mastercard credit card sales data shared with the SF Chamber of Commerce, approximately 85% of restaurants and bars in the FiDi and SoMa are either temporarily or permanently closed. All non-essential offices are also closed and the clientele that this part of town has relied on for decades is non-existent. More needs to be done to help small businesses in San Francisco and specifically in hard hit areas such as the FiDi.

We stand behind the GGRA and reiterate what they and all independent restaurants in San Francisco are pleading for:

1. We are asking the city to **provide immediate financial aid to restaurant workers** that have been furloughed/laid off or have had their hours or income cut.
 - a. Many of our restaurant workers had 2-3 jobs just to make ends meet. Most had other jobs within this same industry and saw their hours cut across the board.

- b. Many restaurants employ workers that are NOT able to receive unemployment benefits for various reasons and more needs to be done to address this important issue.
- 2. **Provide direct financial relief for small businesses** in the forms of waiving, not deferring, the unformed license fee bill for 2020, and any Gross Receipts and Payroll taxes due for 2020 for all restaurants, bars and other retail businesses forced to significantly reduce capacity.
- 3. **Provide more time for businesses to comply with future health orders.**
 - a. A two-day notice for restaurants to pivot to a new model was not possible and forced even more financial losses on all of us.
- 4. **Provide clear criteria for making shutdown decisions.**
 - a. We have not seen sufficient data that demonstrates the dangers of outdoor dining. We understand the reasonings behind temporarily shutting down indoor dining due to covid-19.
 - b. Credo did not have a tent. We created an outdoor space that was well spaced and as safe as possible according to the criteria outlined by the SFDPH. Our staff wore PPE and had strict sanitation protocols, taking every precaution possible to create a safe outdoor dining environment for our guests and team.

We want to thank the SF BOS for allowing us this time to state our case, share our story and explain our frustrations. We hope that more can be done to help restaurants in this great city.

Sincerely,

Brandon Heist
General Manager
Credo

Sent from [Mail](#) for Windows 10

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: The Royal Cuckoo Organ Lounge 3202 mission
Date: Tuesday, December 22, 2020 12:52:00 PM

From: Debbie Horn <dhornster@gmail.com>
Sent: Tuesday, December 22, 2020 11:26 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: paulbubs@yahoo.com
Subject: The Royal Cuckoo Organ Lounge 3202 mission

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

We are Paul Miller and Debbie Horn calling on behalf of The Royal Cuckoo Organ Lounge 3202 Mission street. The impacts of this shutdown are financially devastating. We were closed in March- briefly reopened with shared spaces tables- and now not sure what to do. We have been paying overhead the entire time with no income for months- this is not sustainable. The bartenders and musicians (many are family) are desperate and suffering, many not able to receive unemployment- these are full time musicians who do not have secondary jobs.

The Royal Cuckoo Organ Lounge is the only jazz club on the west coast with a Hammond Organ built into the bar and live music 7 nights a week NEVER a cover charge- this space will be a huge loss to the bay area music community as well as all neighbors, family, and friends.

Things cannot go on without help from the city-

We are asking for direct financial relief for small businesses from the city: in the form of grants- We are asking shared spaces be extended indefinitely so we can begin to dig out of a huge financial hole

We are asking for clear criteria regarding shutdown decisions because the uncertainty of opening and closing is a huge financial burden and everyone is under extreme duress, no paychecks, not able to pay bills, no clear information.

Please show that music and culture is valued in San Francisco.

Thank you for allowing us to comment!

Paul Miller
Debbie Horn
Royal Cuckoo Organ Lounge
3202 Mission
Royal Cuckoo Market
3368 19th street

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Funding for Small Business for Live Special Hearing Board of Supervisors
Date: Tuesday, December 22, 2020 12:54:00 PM

From: Sean Vidal Edgerton <seanedgerton@gmail.com>
Sent: Tuesday, December 22, 2020 10:38 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Funding for Small Business for Live Special Hearing Board of Supervisors

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,
I have a question and concern for single-member LLCs in San Francisco.

I have noticed an extreme gap in available resources for businesses that have started during the pandemic (after SIP started).

The bill, AB-85, indicates an exemption on the \$800 fee for all new LLCs beginning Jan 1, 2021, until 2023. I was wondering why this new bill does not cover any LLCs that have opened up during the pandemic and shelter in place?

Other aspects to note: as an independent, freelance artist running a single-member LLC, I am concerned about the lack of financial assistance or forgiveness during this pandemic. Grants, loans, and forgiveness only include LLCs with 2 or more employees, leaving single-member LLCs unable to receive any funding and assistance from the city of San Francisco.

We are all being hurt from this pandemic, and it is unfortunate to see no support for small, independent, single-member LLCs from our own city.

Thank you very much for your time.

- Sean

--

Sean Vidal Edgerton

The Pen and the Pangolin // Science Illustration
www.thepenandthepangolin.com

Botanical Illustrator

California Academy of Sciences
sedgerton@calacademy.org

Post-M.Sc. Research Fellow

MSc. Ecology, Evolution, and Conservation Biology - SFSU
Microbiology Department - California Academy of Sciences

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: The Grove restaurants: Public Comment to be entered into the record for today's BOS hearing
Date: Tuesday, December 22, 2020 5:07:00 PM

From: Kenneth Zankel <kzankel@thegrovesf.com>
Sent: Tuesday, December 22, 2020 2:28 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Laurie Thomas <laurie@niceventures.com>; Laurie Thomas <laurie@ggra.org>; Anna Zankel <azankel@thegrovesf.com>; Ken Zankel <kzankel@thegrovesf.com>
Subject: The Grove restaurants: Public Comment to be entered into the record for today's BOS hearing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good Afternoon,

This is Kenneth and Anna Zankel, co-owners of The Grove restaurants.

We opened the first Grove in 1999. Over the ensuing years we built a company, with 4 restaurants, and 170 employees.

All of this was self-financed. No venture capital, no private equity. Everything on the line.

Our Hayes location is closed for good; without the performing arts it can not survive.

Our Fillmore location is currently closed. There is a bus shelter in front making Shared Spaces sidewalk seating max out at 9 seats which does not work. There is a bus stop in the street in front, so we can not have a parklet. The carrying costs are \$12,000 a month to hold on.

Our Yerba Buena location is one we would like to do takeout and outdoor seating with. However, the only restaurant within blocks that is open for takeout and (formerly) outdoor seating closed their outdoor seating 6 weeks ago. The area so filled with crazy people off their meds and in need of help, as well as criminals, tbut no workers or hotel guests on the street, that this restaurant removed their outdoor seating because it was an ongoing risk to employees and customers, with multiple incidents. So we will not open there unless the city fulfills its responsibility to make running a business there not an act of putting people's lives in danger. Or until we can anticipate an amount of business to

pay for a security guard.

That leaves our Design District location. We spent a fortune to get an awning on the patio, make it beautiful with ceramic pots and trees and flowers and art and heaters. We were able to hire back 40 people. We went well beyond the city's mandated safety procedures. We lost money every single day anyway. But we kept going. It was a way to hang in there, and also to look forward. And to provide jobs to our beloved crew.

Meanwhile, our life's work had been gutted.

Then you kicked us all while we were collectively on our knees.

On 55 hours notice, you shut down our only method of losing only some money as opposed to an unsustainable amount of money. Not only is the patio gone - which we would venture was safer to be on than most homes - but also the Shared Spaces seating on the sidewalk where many of those getting pickup would eat.

Further, we were pretty much the only restaurant in the Design District of scale that was open in any capacity, thereby bringing some life and vibrancy and safety to an otherwise cleared out neighborhood but for the tent encampments.

We had to let 20 people go.

Because you issued this order on a Friday afternoon with a Sunday deadline, we had an absolutely chaotic, frenzied, panicked next 3 days, It meant hours needed to be calculated for payroll, paycheck amounts, benefits, tax deductions, communications in English and Spanish to all employees, decisions made on who stays and who gets furloughed, individual meetings with each person being furloughed, Feed Boxes ordered from Sonoma and dry goods ordered from our suppliers so our furloughed workers could have food the next few weeks, personal money invested - again - into the business, so we could give each furloughed employee a bonus to try and make it through the next couple of weeks. That money was not sitting around from earnings As you may or may not know, the PPP allowed for an owner to take a maximum of \$20,833.00. That is what we each have been paid from March 15 - today. Hard talks, tears shed. Oh, and the payroll company was closed fo the weekend.

You did this based not scientific evidence that had been peer-reviewed and found valid. Rather, on data that mixed indoor and outdoor dining, anecdotes, and faulty if/then scenarios.

Were there bad actors in outdoor dining? Yes. Did you single them out? No. What you did was the equivalent of saying "some people drive drunk and speed, so we will shut down driving."

Further, you did it with no good reason given for why, if it must be done, it needed to be done in 55 hours, as opposed to 5 days later, for example.

Now these people have to go back on unemployment. many do not have computer skills. We solved this the last time around by filling out their forms for them and delivering to each address with a stamped envelope so each person could just sign and mail it. That can not be done this time.

The city is providing these people with ZERO.

The direct relief for small businesses from this city has been a pitiful joke. A few million dollars. Hardly anyone, percentage wise, got any of it. The top 30 city employees as far as wages go make more than that cumulatively. You have cut No Jobs. Surely, with parklets, there can not be the same need for the same number of meter maids? Yes, you have contracts with employees Well, in our business, we had a lot of "normal" that is gone. We had to cut expenses. Period. We are not shutting on Zoom calls and getting paid. Our businesses are dying.

Deferred fees or payroll taxes are exactly that - deferred. When do you think we will make the money to pay them?

This city needs to stop whining about its budget being less than it expected. For small businesses, and restaurants in particular, EVERYTHING is less than expected. There is no Santa Claus and no Tooth Fairy.

We expect the following, at the very (!) least:

- Decisions based on science not hunches
- Reasonable notice given so decisions can be made and paperwork done that comports to the law, and an opportunity for employee to provide human decency to employees being let go
- The streets and sidewalks PATROLLED. By POLICE

- Financial aid to our laid off employees

- Financial aid to small and medium sized businesses. The grants given so far could not sustain most of our businesses for more than 2 weeks

- Fees and taxes abated, not deferred.

Thank you.

Kenneth and Anna Zankel

Kenneth Zankel
President / Founder

The Grove
Design District / Fillmore / Hayes / Yerba Buena

[415.254.9315](tel:415.254.9315)

kzankel@TheGroveSF.com
TheGroveSF.com

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: SF Small Business Meeting 12/22 2020
Date: Tuesday, December 22, 2020 5:07:00 PM

From: Maria Maldonado <marijamaldonado@yahoo.com>
Sent: Tuesday, December 22, 2020 4:18 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: SF Small Business Meeting 12/22 2020

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My name is Maria Maldonado and I owned and operated a small business in SF for over 20 years. I am currently an esthetician who has been unable to work since March (aside from the previous 2 months where we were finally allowed to open). But now we are shut down again. I have extensive training in health and safety. During the entire two months that we were able to operate, I tested every two weeks and there was not one case of Covid. Meanwhile, every retail store in the city is allowed to be open. People can spend hours inside a Target or Ross. But I cannot see clients one on one in a safe environment. We also have windows open and air purifiers everywhere.

It's painfully obvious that a select few businesses are bearing the financial burden of these shut downs. I don't understand why the city hasn't established rolling closures to curb the spread of the virus. This would go a long way in at least giving all businesses the chance at survival. It could be bi-weekly or every two weeks... Retail open while personal care and outdoor dining is closed. And then it alternates... Personal care services and outdoor dining open while retail closes. With the obvious exception being grocery stores open all the time.

It's an unprecedented time and we have to think outside the box to solve the problems in front of us. I've been doing my part by staying home. I've been supporting my kids in their online schooling as difficult as it is for them. But I also need to be able to pay my bills so that I don't lose everything I've worked for.

There is no way we can continue this shut down into the New Year.

Thank you,
Maria Maldonado

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Comments for BOS Hearing Dec 22
Date: Tuesday, December 22, 2020 5:07:00 PM

From: Outerlands Admin <admin@outerlandssf.com>
Sent: Tuesday, December 22, 2020 4:51 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Comments for BOS Hearing Dec 22

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

December 22, 2020

RE: Board of Supervisors Hearing

Dear SF Board of Supervisors,

As a small restaurant owner, I am writing to implore you to lift up our desperate industry as you make decisions regarding relief programs. Our family restaurant has been closed since March, and we have utilized every possible avenue for staying afloat. Yet after so many months of struggle, without effective relief we will soon be facing bankruptcy. Our goal is to come through this, and to again provide the jobs and services we have been so proud to bring to our community, but we cannot do this without swift action from our City leaders.

With the RESTAURANTS Act off the table for this round of stimulus, we are begging our local leaders to advocate for our industry as follows:

–PPP was designed for corporate structures which had the capability to pivot toward work from home models. Consequently, its application to restaurants was sorely limited, and left many of us effectively without aid. As we saw from the presentations early in today's BOS hearing, corporate sectors are staying afloat, while small brick and mortar businesses are drowning. We need direct aid that allows restaurants to address a broader range of general business expenses: we can't retain employees if we can't afford to reopen.

–SF must waive small business fees and taxes for 2020 and 2021. We will not be in any better position to pay fees like registration, payroll tax, unsecured property tax, etc. later in the year than we are now. Similarly, we need immediate intervention on the part of City leaders regarding back rent, especially in cases where commercial landlords have provided no respite. What will SF do in April/May, when businesses are faced with the impossible dilemma of paying these outstanding bills or shutting down?

–COVID has disproportionately affected restaurant industry workers, both in terms of health risks and financial impacts. With the closure of our small business alone, over 50 hardworking San Franciscans have been left unemployed, many of whom have received little to no relief. In particular, undocumented workers– who continue to be, at higher risk to their health and safety, the backbone of our City– have been left completely without aid. These workers need direct aid, along with rent relief and specific unemployment benefit options.

–Like us, many small businesses had pledged their homes as collateral to achieve financing, and are now at risk of foreclosure due to COVID-related default or bankruptcy. Our leaders must establish protections for small business owners who are facing, through no fault of their own, the loss of their homes. We are a husband-wife team, with a family restaurant funded entirely by bank loans. Because of COVID related shut downs, we are at risk of losing not only our careers, but the home we have worked so hard to secure for our family.

Thank you for your support of restaurants, and for your consideration of our pleas.

Sincerely,

Lana Porcello

Outerlands Restaurant

Outerlands
4001 Judah St., SF
outerlandssf.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Comment for BOS Hearing Dec 22
Date: Tuesday, December 22, 2020 5:07:00 PM

From: Outerlands Admin <admin@outerlandssf.com>
Sent: Tuesday, December 22, 2020 4:57 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Comment for BOS Hearing Dec 22

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

December 22, 2020

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Thank you for your support of restaurants, and for your consideration of our pleas.

Sincerely,

Lana Porcello

Outerlands Restaurant

Outerlands
4001 Judah St., SF
outerlandssf.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: 1 minute was not enough time - public comment from meeting on 12/22/20
Date: Tuesday, December 22, 2020 5:08:00 PM

From: christine gayoso <christine@kickit365.com>
Sent: Tuesday, December 22, 2020 4:59 PM
To: SFOSB (ECN) <sfosb@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 1 minute was not enough time - public comment from meeting on 12/22/20

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My name is Christine Gayoso and I am the owner of Kickit365 Adult Soccer League. We are a small business in the adult recreational sports industry in San Francisco for the past 7 years. We were shut down in March and have been waiting over 8 months for guidance from the city and state with no information. We've gone from serving 700 adult participants in weekly outdoor soccer leagues to only 8 participants in weekly outdoor small group fitness coaching. This is not a sustainable business model. Although this is a very small number, we've followed every health directive and are happy to report there have been no covid cases reported. If policies don't change in the next few months, we will be forced to close permanently. We need grants to survive, not more loans putting us into debt that we will never be able to recover and pay back. License fees and taxes that have been deferred from 2020 need to be cancelled in 2021. Even if we are allowed to reopen it's going to take months to rebuild as there is no one left in San Francisco to use our services as reported 10's of thousands of people have already left the city. Those businesses with rent debt need to be forgiven and not deferred. Why would we apply for a 2nd PPP to keep us alive, if we can't even figure out if our first PPP will be forgiven??? If the department of health needs accurate data, just ask us as small businesses to collect the data - we have done it!!

Specifically related to the adult sports industry, on December 14th, the CPDH released guidelines for recreational sports and lumped adult sports in the youth sports guidelines. Even though each recreational component of youth and adult sports are completely different. The color coded system is just a fancy way of saying "no sports" for both youth and adults. As much as we'd like to believe that participants live in the county where the facilities are located, in the bay area this is clearly not the case due to significant housing, economic and job resource disparities. The color coded sport system will not work for businesses or schools to have successful seasons. There is too much variation in the color coded system lasting for a significant amount of time vs where the program is located. For example, we have an adult soccer program and have participants that work and live in SF but also have participants work in SF but live in East Bay - so how can we form teams if the field location is in San Francisco, yet participants come from various areas around SF? Or to give a school example, how can St Ignatius in San Francisco county play Bellarmine in Santa Clara county (well known WCAL rivals) - when they are not in immediately bordering counties and the potential for different color status has been evident over the past 8 months.

Dividing sports into colors does not mean the health department job is done. Instead of separating color coded sports, more guidance is needed on how businesses and schools need to pre-screen for symptoms, implement testing protocols (for staff, coaches and referees), equipment cleaning protocols, contact tracing with game rosters, return to play protocols after exposures or a positive diagnosis. Exercise is essential not for only physical health but mental well-being for youth and adults. Please look to other states that have been playing sports during the pandemic - midwest, texas and new york have been allowing both youth and adult sports for many months. Please look at the data where sports have been played safely and educate the public on the benefits of exercise and team sports.

Go to any public park in SF and you'll see pick-up games happening everyday with mixed households. Why not let small businesses like ours open now where we can provide monitoring and provide education on safe sport practices?

Small businesses have been unfairly targeted for closure - while costco, targets, and large chains remain open with no repercussions for not doing monitoring of the number of customers entering the stores, maintaining 6ft of distance. In addition, the physical layouts of the chain stores remain the same with no accommodations to keep their employees or customers safe. Start holding the bigger companies to the same standards you are forcing on small business.

Thanks for your time,
Christine

Christine Gayoso, ATC PES
Co-Founder

Kickit365

christine@kickit365.com
www.KICKIT365.com



From: [vlad cood](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: FW: Public Comment for BOS 12-22-20 Meeting
Date: Tuesday, December 22, 2020 5:21:45 PM

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----- Original message -----

From: Vlad <vlad@smoothasbutter.com>
Date: 12/22/20 1:46 PM (GMT-08:00)
To: sandra.fewer@sfgov.org, connie@conniechansf.com, catherine.stefani@sfgov.org, aaron.peskin@sfgov.org, gordon.mar@sfgov.org, dean.preston@sfgov.org, matt.haney@sfgov.org, norman.yee@sfgov.org, melgarsf@gmail.com, rafael.mandelman@sfgov.org, hillary.ronen@sfgov.org, shamann.walton@sfgov.org, ahsha.safai@sfgov.org
Cc: Ben Bleiman <benny.bleiman@gmail.com>
Subject: Public Comment for BOS 12-22-20 Meeting

Distinguished Supervisor;

I was looking forward to public comment for today's BOS meeting, and consolidated my comments to the promised 2 min limit.

I now found out that public comment is reduced to only 1 min. This move to discourage and further disenfranchise the struggling voices with your apathy continues to reflect your underlying agenda.

I therefore submit my 2 min public comment here-in;

Hello, my name is Vlad Cood. I'm the owner of Butter and Buzzworks. My NON-ESSENTIAL businesses have been scapegoated as danger zones based on selective enforcement of discriminatory policies.

To designate certain business as essential and others not, is a matter of class discrimination. To the stakeholders that depend on the income from our businesses ... it's an ESSENTIAL matter of survival.

Allowing retail to operate under specific safety guidelines, yet prohibit the service sector from doing the same is a blatant violation of the equal opportunity.

This cherry picking of which business get to survive is in direct violation of the 4th amendment that protects from the unlawful taking of property. And indeed our

businesses are our property, which have been taken without lawful compensation.

We will not stand for our permitted and licensed properties to be collateral damage in the government's efforts to control people's movements through some outlandish eminent domain scheme. This is completely actionable.

The Damage Is now Done and Compounding! The only remedy for this abuse of authority is to retroactively subsidize our business losses. Nothing short of that will correct the willful destruction of our properties by the elected authorities that turned their backs to these blatant violations, expecting small business to shoulder their unlawful decisions.

Lawsuits are eminent, and you may each be named personally liable for interference with fair business practice for your role in this forced forfeiture of the lawful property rights of small business owners, and condoning unlawful seizure through discrimination and suppression of equal representation under the law.

I therefore implore you to enact REAL legislation to compensate for the direct damages you've allowed to take place under your watch, not just to rectify the epic fail you've allowed to propagate, but to circumvent class action litigation that will surely be coming next year.

Regards,

Vlad Cood.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Public comment on items 6-8, December 22, 2020 special meeting
Date: Wednesday, December 23, 2020 11:46:00 AM

-----Original Message-----

From: Lapo <lapo@emtab.org>
Sent: Tuesday, December 22, 2020 5:58 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Public comment on items 6-8, December 22, 2020 special meeting

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This is a public comment addressed to the special meeting of the full Board to be held on Tuesday, December 22, 2020, in relation to agenda items 6 through 8, pertaining to the impact that the COVID-19 pandemic has had on local businesses, and the City's relief strategy.

My name is Lapo Guzzini, and I have been involved in organizing cultural and social activities in San Francisco for more than a decade. This has included five years owning and operating The Emerald Tablet, an award-winning gallery and gathering place in North Beach. I consider myself fortunate to live in a place where bars, coffee shops, bookstores and other locally owned businesses are not only services, but unique cultural institutions in their own right, critical to our city's its standing throughout the world. I have watched them reopen for a few precious weeks, making strenuous efforts to adhere to all the City's public health guidelines, so that they could continue to play this invaluable role.

As members of the creative community, I and others have responded, trying to help drive business by crafting cultural events that could be safely paired with outdoor dining. I have witnessed, from within, an alliance of artists, service industry workers, and business owners rise to this unprecedented challenge. It wasn't enough. With the new shelter-in-place order, many of these vital epicenters are on the brink of closure. The City must either reopen outdoor dining, or work to provide immediate relief—in the form of cash grants, business loan forgiveness, fee waivers, and any other available means necessary—to ensure the survival of these irreplaceable parts of San Francisco.

We, local residents, workers, and business owners, have supported, implemented, and helped enforce the City's decisive COVID-19 response.

We have done our best to live within its allowances. It is time to give us the support we need to endure, until this pandemic is behind us.

Lapo Guzzini
District 3 resident

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Reiteration of what small businesses of SF needs
Date: Wednesday, December 23, 2020 11:46:00 AM

From: Ngan Pham <ngan@yogaphamily.com>
Sent: Tuesday, December 22, 2020 6:38 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Hanestaff (BOS) <hanestaff@sfgov.org>; RonenStaff (BOS) <ronenstaff@sfgov.org>
Subject: Reiteration of what small businesses of SF needs

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi,

I'd like to reiterate what I said on the call. Small businesses need:

1. Rent relief, not a moratorium that contributes accumulation to debt.
2. Transparency on who is receiving the grants and no-interest loans. I am a woman of color and if the city is working on creating equity and diversity I have yet to see it.

We are one of the rare businesses that create space for families in San Francisco. Please help us survive this.

Thanks,
Ngan, small business owner of Yoga Phamily in the Mission

--



415.234.3767



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: public comment to be added from today's agenda
Date: Wednesday, December 23, 2020 11:46:00 AM

From: Isa & Kenzie <hello@yotambientropical.com>
Sent: Tuesday, December 22, 2020 7:48 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: public comment to be added from today's agenda

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello there,

My name is Kenzie Benesh. I was listening to the full Board of Supervisors meeting today and had called in to speak re: small businesses.

My call had to end before I made my comment directly, so here it is via email:

My wife and I own a small restaurant in the Inner Sunset called the Yo También Cantina. We are a queer, Latino & women owned business, and very proud of it.

Small businesses like ours (especially cafes and restaurants) need help now and NEED to be prioritized with city spending in order for our survival.

Small businesses bring culture, diversity, and vibrancy to SF - they are what make SF SF !

Outdoor dining needs to resume when safe to do so. asap. And the Shared Spaces permit needs to become PERMANENT.

We do not need deferred sales tax and fees, these taxes and licenses need to be waived. We need more grants and funding, not loans to keep us in debt.

The people working in the various city departments need to work together. The time is now.

Thank you for your time,

- Kenzie Benesh & Isabella Bertorelli

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: small business hearing
Date: Wednesday, December 23, 2020 11:47:00 AM

From: Jeff Hanak <jeff@lycsf.com>
Sent: Wednesday, December 23, 2020 8:38 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: small business hearing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good morning. I am following up on the opportunity to present my thoughts and concerns to the SF Board of Supervisors, due to the fact that one minute did not allow ample time during the hearing.

December 23, 2020

To: San Francisco Board of Supervisors
Subject: Small Business Relief

My name is Jeff Hanak and am a restaurant owner in San Francisco for the past 25 years. As we are all dealing in unprecedented times and uncharted territories. Covid has made it very clear our industry and our city are not fully equipped to properly manage our responsibilities. Restaurants are a vital part to our city, as related to tourism, employment, real estate value and our contributions to the city coffers. I am not going to cry foul of the past and ask that we all start to look forward to what our businesses and city will look like in the next 3 months, 6 months, year and beyond. As I am specifically discussing restaurants, we must look at our relationship as a partnership between business owners, employees, commercial landlords and third party vendors. In order for us to climb out of this, each partner must understand their specific role and benefit that it provides.

This is the first time ever, I have not built an annual budget for my business but am operating on a 90 day basis. This is due to the fact that I cannot trust our city departments in any decisions that have been properly communicated in advance for us to prepare our business for change. Health and safety are number one. When the most recent shelter in place was announced, a true partnership would present the following options in advance and not just a few days notice. If you are so concerned about small business and its employees, then you would find a way to prepare both for an additional downturn. Maybe demanding medical providers to provide free insurance to staff laid off until the shelter in place is lifted? Demanding companies like Doordash to cut charges due to the fact that they will see

increased sales volume with shelter in place.

We have seen a minimum wage increase in 2020, HCSO increase due next month. We have laid off 80% of our staff, as some city employees received raises during this time. I have closed 2 restaurants and am running at about 30% of sales volume to last year. When it comes time to reopen, rent will be due, we will not be able to ramp up to 100% capacity immediately without rehiring and training, that is costly and not sure where we will find staff. In addition, anyone who has had PPP is unsure of what type of forgiveness our industry will realize.

I thank you for the Shared Spaces program, even though on hold at the moment. Hope you will advocate for the ABC rules which allow us to continue to sell alcohol to go. This has been one ray of hope.

I call on the board and the mayor to revisit measures that directly impact our small businesses. I am not asking to remove past legislation, but am asking to see if what has been in place makes sense anymore and adjust that is more equitable for everyone involved. We need relief and stimulus at the same time.

- The process in determining the rate per hour for contribution to HCSO is unrealistic to not have a cap. I am all for providing healthy benefits but do feel that there has to be a realization this cost should not only be passed onto the business owner. In addition, not sure why the cost for a large employer – more than 100 is higher than a small employer. Realistically the cost to provide insurance by large employers is more cost effective than a small employer going to the market. A portion of cost could go to health insurance and the remainder to some optional benefits, such as paying down student loans. Ultimately as we have seen during this pandemic, requiring employers to provide insurance doesn't work when we can't continue operating.
- Paid sick leave is something that employers should have the option to control in a way that could benefit employees. Why not give the option as PTO instead that would open up the hours to be used not only for sick leave.
- Minimum wage increases still aren't enough for any employee to live in SF. But as an employer and wanting to distribute wages in a more equitable manner, much higher than minimum wage, the antiquated regulation on tipping vs the use of a service charge needs to be revisited. Tipping needs to leave our industry but the taxes levied on service charges greatly reduces the ability to turn any profit in our industry.

We have available kitchens to cook for our city. There are some organizations that we have connected with but severely underfunded and we can be a great resource to cook for our city and serve our neighbors that don't have access to food. This is where the city can use it

resources to align our small business in the right direction.

San Francisco is my home, restaurants are what I do for a living. We definitely run on low margins, so any downturn really hits us and we do not have the type of cash reserves to support us. The actions taken by our city government paints a clear picture that small business is not as valued, say a large tech company. So as someone who takes great risk in opening a business, San Francisco will not be my choice of city to do business in the near future, unless we recognize the need to work closer together.

Please get us involved in any decisions that may be well intentioned but in practice do not work.

Thank you,
Jeff Hanak



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[nopa](#) / [. nopalito](#) / [Dear Inga Smokehouse](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: State of SF's restaurant industry
Date: Wednesday, December 23, 2020 1:12:00 PM

From: flicka mcgurrin <fmcg23@gmail.com>
Sent: Wednesday, December 23, 2020 1:04 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: State of SF's restaurant industry

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

We San Francisco restaurant owners appreciate the opportunity given to us by the board of supervisors at yesterday's meeting to air the direness of the present state of our industry.

Clearly the fact that the one tiny thread of outside dining that we business owners were celebrating by building parklets and allowing us to do a modicum of business has been seriously maligned by the metrics of Fred Rousseau and Dr. Susan Philip.

The determination of the city to strangle the restaurant business has been beholden to those metrics and yet the data does not hold up in terms of who gets infected by the virus and where.

It is important to note that anyone who becomes infected cannot blame any one thing for their unfortunate fate. Dr Phillips speaks as though we are all in kindergarten and need to be directed. Please note: we are responsible adults who pay our taxes. To have non-business , unelected professionals leading a nonsensical charge is unacceptable and compromises their credibility.

To ask of us restaurant owners to be closed, and yet still be responsible for rents, licenses and insurance, which (by the way) includes a workman's comp yearly contract based on a non-existent payroll and a closed facility is draconian.

Outside dining is not going to spread the corona virus anymore than what the spread has been throughout 2020.

It will be very unfortunate if we all have to either risk the legality of our business licensing by taking the future of our business into our own hands, or close.

Having heard that San Francisco has the most stringent requirements re: covid , clearly this has made no difference in the spread, we are no better or worse than other communities that are less strict. These requirements are killing us and the city that we love...nothing to be proud of.

Please let us open for outside dining.

Flicka McGurrin/Pier23Cafe and Sweetie's Art Bar

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Public comment, Tuesday, December 22, 2020
Date: Wednesday, December 23, 2020 1:12:00 PM

From: francoise rothstein <smyledoc2@yahoo.com>
Sent: Wednesday, December 23, 2020 9:38 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Public comment, Tuesday, December 22, 2020

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

Here is what I wanted to share with you at yesterday's meeting regarding my business:

Thank you for allowing me to present my case, I am Francoise Rothstein.

I am the landlord of a 3-story commercial building on Union St. -- 2284, 2286 and 2288 Union St., next to Rose Cafe.

The business renting 2288 has been closed since March, and 2286 is closing this month.

2284, Bamboo Spa, is a nail, skin care and massage spa, owned by Fiona Garza and Lee Yu.

Fiona and Lee are ready to rent 2286 and operate a massage spa. They already operate the same business in San Francisco and Burlingame which has been "Voted Best of the Bay" for several years.

They are ready to start painting and decorating *now*.

Please allow this small business to be ready to generate income and revenue for the City as soon as it is allowed to operate based on COVID rules.

As a landlord, who only has one space rented in the building, this would allow me to earn rent which is my primary source of income.

Please provide the permit to enable Fiona and Lee to rent 2286.

Thank you for your consideration.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Public comment Re Small Business Hearing
Date: Wednesday, December 23, 2020 1:13:00 PM

From: Rica Sunga-Kwan <rica@churnsf.com>
Sent: Tuesday, December 22, 2020 5:23 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Public comment Re Small Business Hearing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My name is Rica Sunga-Kwan, I'm the owner operator of Churn Urban Creamery in the Portola District. We are a woman owned, immigrant owned business.

My business resides in an already under resourced and under represented district in San Francisco. I've had 2 business to the left of me shut down. If we were to shut down, that would be 3 large commercial spaces over 1,000sf vacant and boarded up.

We need relief now, desperately so. We need grants and tax breaks, not deferrals. I've received a notice of intent to file a lien for taxes that remain unpaid. At a time when I'm seeing multiple restaurants closing permanently and getting broken into - This is a huge slap in the face during this time.

Please make these outdoor parklets permanent and tax free!
Please forgive and cancel 2020 and 2021 business taxes!
Please make it easier to do business in San Francisco!

Thank you,

Rica Sunga-Kwan
Proprietor/Lead Ice Cream Maker
Churn Urban Creamery, LLC
churnsf.com
www.instagram.com/churnsf

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: In Person Learning Is Needed Please!
Date: Monday, December 21, 2020 2:40:00 PM

From: Tanya Broussard <tanyabroussard@yahoo.com>
Sent: Monday, December 21, 2020 2:11 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: In Person Learning Is Needed Please!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi, my name is Tanya. I would like this to be shared at tomorrow's Committee of the Whole Meeting at 10 AM for items 4+5 (urging SFUSD to reopen), since I won't be able to call in. I'm a Black single mother, trying to get into stable housing; my son's in 5th grade. When covid came, we were working on getting him caught up because he had fallen behind. We were going through a lot. Then shelter-in-place came. We thought the schools were going to open back up. Next thing I knew they said no more school until after the summer.

I put him at a hub but it isn't what I thought it was going to be. He didn't get help with his work, he can't focus there, and he's getting further behind. He's been through too much already, so I took him out and I'm gonna try to help him at home. I plan on going to work one day. But I'm not going to be able to start a job right now. I don't have the help with him; I'd end up getting fired.

Before covid, the pace was good at school, he was so happy to go every day. He was motivated, and popular with the kids and teachers. I wanted him to grow up with the boys from kindergarten and graduate from 5th grade. It's just so messed up. Now since covid he doesn't have that social thing. He's lost his motivation, his self-esteem is down, he's having depression. He's gained 20 pounds since March and he's only 10 years old.

It hurts me as a mom. It's killing me inside; I'm already trying to deal with finding a place to live, and dealing with my own mental health and stress, too.

I would like for Antwonne to be able to go back to school. I don't want his last year of elementary to be at home. I hope for a new start in the new year. I want things to get back on track. That would be just lovely for him.

He asks me all the time, Are we going back to school, mom? His hopes were up real high. I keep telling him I don't know.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Please include in Tuesday's Committee meeting for items 4 & 5
Date: Tuesday, December 22, 2020 9:55:00 AM

From: chu Kathy <kathy_c@hotmail.com>
Sent: Tuesday, December 22, 2020 9:17 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Please include in Tuesday's Committee meeting for items 4 & 5

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To whom it may concern,

Hello, my name is Yan. I'm a Chinese mom, I live in Excelsior neighborhood, and my children attend Chinese Immersion School.

I am sharing my story in the hope that you will listen to me and help get the public schools opened for my child. We are 9 months into this situation and my child need to be back in the classroom with their friends and teachers, even if it will be different from before.

This has been so challenging for my family because it completely changed our schedule. In the past, besides taking care of my children and being a family, I also had to work. Now I am still doing the same thing, but additionally I have to learn to be a teacher. I have a fourth grade, a first grade, and a kindergarten kid. The first semester is over, but their grades are not as good as I expected.

With my kindergarten child, we discovered that she had learning problems before the epidemic. After the school started, we have been practicing with teachers and the school district, hoping to find a way to help her, 1st semester is over. She has an IEP and she needs extra help in studying, but we wasted a lot of time here. It is very hard for her to focus and sit down for the whole lesson every day. She can learn more and do better at the school with the teacher and with the kids who are the same age as her.

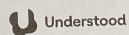
This is an important year for the children, we can't wait any longer. Their learning should not be dragged down because the school is closed. This is too unfair for them.

Parents do whatever we can for our children, but we can't give them a suitable learning environment. We can't recover this lost time for them. If the school continues to close, I don't know how many families like me are under the pressure of work and family every day, and also worry about the decline of their children's grades day by day.

Please, I ask you--- please urge the district to do better, to have a plan, to be ready to reopen schools when we get out of this surge. Our children trust us to protect their future, we're failing them if we continue to keep schools closed. School is essential for my children; I am doing my best but I am not a real teacher. Please let them go back.

Thank you,
Yan Chu

Sent from my iPhone



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Special Hearing Res 201368 Opening SFUSD
Date: Tuesday, December 22, 2020 10:02:00 AM

-----Original Message-----

From: Allyson Eddy Bravmann <allyson.bravmann@gmail.com>
Sent: Tuesday, December 22, 2020 9:39 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Special Hearing Res 201368 Opening SFUSD

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors:

I am writing again today asking that you support this resolution with the amendments submitted by the Labor Council.

I have watched countless hours of Board of Education and joint select meetings this year, including when I was out of state after my parents passed away. I participated in SSC and PEEF CAC meetings. Not once did I feel like the Board of Education was at fault for the schools not being open. The fact that we're in a pandemic is.

My mother, who passed away in May, was a public school teacher. I would have been terrified for her if she had to work in the COVID school conditions that this Board of Supervisors and Assemblymember Ting are demanding. SFUSD's labor partners are not making outrageous requests. They ask that they and our children be kept safe and healthy.

And only when those requests are met will I feel safe sending my child back to school.

Regards,
Allyson Eddy Bravmann

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Por Favor incluirlo en la reunión del martes con BoE Comité
Date: Tuesday, December 22, 2020 10:16:00 AM
Attachments: [Statement Miriam Soto Translated.docx](#)

Hello Supervisors,

Please see the attached translation of the below email for File No. 201410.

Regards,

Jackie Hickey
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
San Francisco, CA 94102-4689
Phone: (415) 554-5184 | Direct: (415) 554-7701
jacqueline.hickey@sfgov.org | www.sfbos.org

From: Miriam Soto <sotom2874@gmail.com>
Sent: Monday, December 21, 2020 1:30 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Por Favor incluirlo en la reunión del martes con BoE Comité

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hola, mi nombre es Miriam Soto Garduno madre de cuatro niños que están dentro de las escuelas públicas de San Francisco, tres de ellos asisten a Moscone Elementary y uno a Lowell High School. Estoy compartiendo mi historia con la esperanza de que me escuchen y que vuelvan a abrir las escuelas tan pronto como se nos permita, mis hijos deben regresar, toda esta situación ha sido muy difícil para mi familia y ha habido momentos que se vuelve insostenible. El estrés y la ansiedad han hecho presa de mis hijos. Mi hijo el más pequeño cuando llega el momento de conectarse a su programa después de escuela solo se muerde las uñas y me ruega que ya no lo conecte. También se ha vuelto temeroso y las últimas semanas ha demostrado mucho cansancio. El solo tiene cinco años y necesita el movimiento, es increíble que pase cuatro horas frente a la pantalla. Mi hijo de quinto grado siempre está ansioso y su apetito ha disminuido. He visto sufrir también a mi hija de high school ella ha perdido peso y descuidado su aseo personal. El impacto de esta situación se ha extendido a todos los miembros de esta familia. Cuando la escuela en línea empezó yo me estaba rehabilitando de una hernia discal y había dejado de tomar pastillas para el dolor y con la escuela en línea tuve que regresar a ellas para poder estar sin dolor y apoyar a mis hijos. Para mí es crucial que mis hijos regresen a la escuela no solo por su salud física y emocional sino por la de toda la familia. Por otro lado, la última semana las maestras de mis dos hijos pequeños hablaron con los

niños de la posibilidad de regresar a la escuela están súper felices, todos los días ven en el calendario cuántos días faltan para ver a sus amigos y maestros. Por favor inste al SFUSD a hacer lo posible para que las escuelas se reabran en cuanto sea posible que no deje que la política sea antes que nuestros hijos . Muchas gracias de antemano.

Sinceramente,

Miriam Soto

Hello,

My name is Miriam Soto Gardone, mother of four children who go to public school in San Francisco; three of them are attending Moscone Elementary and another Lowell High School. I'm telling my story in hopes that they'll hear me out and reopen the schools as soon as possible. My children must return. This whole situation has been very difficult for my family. There have been times when it's become unbearable. Stress and anxiety have taken hold of my children. When it's time to connect to the after-school program, my youngest son just bites his nails and begs me not to connect anymore. He has also become fearful and in the last weeks he has developed signs of exhaustion. He is only five years old and needs to be active. It's incredible that he can spend four hours in front of the screen. My son in the fifth grade is always feeling anxious and his appetite has decreased. Also, my daughter in high school, she is losing weight and her personal hygiene is taking a toll. The situation has impacted all members of my family. When the online school started, I was in rehab for a herniated disc and had stopped taking pain pills, but with online learning, I had to start taking them again, so I could be pain-free and support my children. For me, it is crucial that my children go back to school not only for their physical health but for that of the whole family. Just last week, the teacher of my two youngest children talked to them about the possibility of going back to school, and they are super happy. Every day they are checking the calendar to see how many days are left before they can see their friends and teachers. Please, urge SFUSD to do everything to ensure that schools reopen as soon as possible. And don't let politics come before our children.

Thank you very much in advance.

Sincerely,

Miriam Soto

-ORIGINAL:

Hola, mi nombre es Miriam Soto Garduno madre de cuatro niños que están dentro de las escuelas públicas de San Francisco, tres de ellos asisten a Moscone Elementary y uno a Lowell High School. Estoy compartiendo mi historia con la esperanza de que me escuchen y que vuelvan abrir las escuelas tan pronto como se nos permita, mis hijos deben regresar, toda esta situación ha sido muy difícil para mi familia y ha habido momentos que se vuelve insostenible. El estrés y la ansiedad han hecho presa de mis hijos. Mi hijo el más pequeño cuando llega el momento de conectarse a su programa después de escuela solo se muerde las uñas y me ruega que ya no lo conecte. También se ha vuelto temeroso y las últimas semanas ha demostrado mucho cansancio. El solo tiene cinco años y necesita el movimiento, es increíble

que pase cuatro horas frente a la pantalla. Mi hijo de quinto grado siempre está ansioso y su apetito ha disminuido. He visto sufrir también a mi hija de high school ella ha perdido peso y descuidado su aseo personal. El impacto de esta situación se ha extendido a todos los miembros de esta familia. Cuando la escuela en línea empezó yo me estaba rehabilitando de una hernia discal y había dejado de tomar pastillas para el dolor y con la escuela en línea tuve que regresar a ellas para poder estar sin dolor y apoyar a mis hijos. Para mí es crucial que mis hijos regresen a la escuela no solo por su salud física y emocional sino por la de toda la familia. Por otro lado, la última semana las maestras de mis dos hijos pequeños hablaron con los niños de la posibilidad de regresar a la escuela están súper felices, todos los días ven en el calendario cuántos días faltan para ver a sus amigos y maestros. Por favor inste al SFUSD a hacer lo posible para que las escuelas se reabran en cuanto sea posible que no deje que la política sea antes que nuestros hijos .

Muchas gracias de antemano.

Sinceramente,

Miriam Soto

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [BOS Legislation, \(BOS\)](#)
Subject: FW: Souffle Is for People Without Teeth — Testimony on Agenda Item #5, Comprehensive Return to School Plan
Date: Tuesday, December 22, 2020 1:47:00 PM
Attachments: [Testimony to Board of Supes Opposing Comprehensive Return to School Plan 20-12-22.pdf](#)

From: pmonette-shaw <pmonette-shaw@earthlink.net>

Sent: Tuesday, December 22, 2020 10:04 AM

To: Yee, Norman (BOS) <norman.yee@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>

Cc: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Yu, Angelina (BOS) <angelina.yu@sfgov.org>; Fregosi, Ian (BOS) <ian.fregosi@sfgov.org>; Chelsea.Boilard@sfgov.org; Herzstein, Daniel (BOS) <daniel.herzstein@sfgov.org>; Bennett, Samuel (BOS) <samuel.bennett@sfgov.org>; Mullan, Andrew (BOS) <andrew.mullan@sfgov.org>; Falzon, Frankie (BOS) <frankie.falzon@sfgov.org>; Angulo, Sunny (BOS) <sunny.angulo@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Yan, Calvin (BOS) <calvin.yan@sfgov.org>; Souza, Sarah (BOS) <sarah.s.souza@sfgov.org>; Quan, Daisy (BOS) <daisy.quan@sfgov.org>; Wong, Alan (BOS) <alan.wong1@sfgov.org>; Wright, Edward (BOS) <edward.w.wright@sfgov.org>; RivamonteMesa, Abigail (BOS) <abigail.rivamontemesa@sfgov.org>; Mcdonald, Courtney (BOS) <courtney.mcdonald@sfgov.org>; Mahogany, Honey (BOS) <honey.mahogany@sfgov.org>; Zou, Han (BOS) <han.zou@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Maybaum, Erica (BOS) <erica.maybaum@sfgov.org>; Vejby, Caitlin (BOS) <caitlin.vejby@sfgov.org>; Smeallie, Kyle (BOS) <kyle.smeallie@sfgov.org>; Temprano, Tom (BOS) <tom.temprano@sfgov.org>; Mundy, Erin (BOS) <erin.mundy@sfgov.org>; Adkins, Joe (BOS) <joe.adkins@sfgov.org>; Goossen, Carolyn (PDR) <carolyn.goossen@sfgov.org>; Monge, Paul (BOS) <paul.monge@sfgov.org>; Beinart, Amy (BOS) <amy.beinart@sfgov.org>; Li-D9, Jennifer (BOS) <jennifer.li-d9@sfgov.org>; Burch, Percy (BOS) <percy.burch@sfgov.org>; Gallardo, Tracy (BOS) <tracy.gallardo@sfgov.org>; Gee, Natalie (BOS) <natalie.gee@sfgov.org>; Evans, Abe (BOS) <abe.evans@sfgov.org>; Sandoval, Suhagey (BOS) <suhagey.sandoval@sfgov.org>; Ho, Tim (BOS) <tim.h.ho@sfgov.org>; Chinchilla, Monica (BOS) <monica.chinchilla@sfgov.org>; Smeallie, Kyle (BOS) <kyle.smeallie@sfgov.org>; Kilgore, Preston (BOS) <preston.kilgore@sfgov.org>; Avery.Yu@sfgov.org

Subject: Souffle Is for People Without Teeth — Testimony on Agenda Item #5, Comprehensive Return to School Plan

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail:
pmonette-shaw@earthlink.net

December 22, 2020

San Francisco Board of Supervisors

The Honorable Norman Yee, Board President

The Honorable Sandra Lee Fewer, Supervisor, District 1

The Honorable Catherine Stefani, Supervisor, District 2

The Honorable Aaron Peskin, Supervisor, District 3

The Honorable Gordon Mar, Supervisor, District 4

The Honorable Dean Preston, Supervisor, District 5

The Honorable Matt Haney, Supervisor, District 6

The Honorable Rafael Mandelman, Supervisor, District 8

The Honorable Hillary Ronen, Supervisor, District 9

The Honorable Shamann Walton, Supervisor, District 10

The Honorable Ahsha Safai, Supervisor, District 11

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94102

Re: **Testimony on Agenda Item #5,**

Comprehensive Return to School Plan

Dear President Yee and Members of the Board of Supervisors,

This Resolution is once again completely misguided.

“Urging” the San Francisco Unified School District to revise the Return to School Plan to return children to in-person learning before infection rates drop is not only playing Russian roulette with the health of the children and their adult teachers, it is once again a resolution akin to “*souffle is for people without teeth*” — meaning, there is no real teeth to this Resolution.

Data reported by SFPD through December 19, 2020 on its *COVID-19 Tracker* web site shows that of the 20,916 COVID cases to date in San Francisco, fully 11% — 2,450 — of the cases are among children less than 18 years of age.

Based on data reported on the *COVID-19 Tracker* web site through December 17, I project there will be 8,000 new COVID cases in San Francisco during December 2020 alone, the highest number of cases in any month since the pandemic began.

This pandemic is nowhere near over, and the arbitrary date to end some restrictions on shelter-in-place on January 4 is simply crazy.

The United Educators of San Francisco are concerned about the level of COVID-19 infections and arbitrary dates for re-opening schools to get students back into in-person learning settings.

Infection rates have **not** dropped, so this resolution is entirely premature.

The Board of Supervisors should stay out of this, and let the teacher’s union negotiate when it is safe to place teachers back in harms way in classrooms.

Respectfully submitted,

Patrick Monette-Shaw

Columnist,

Westside Observer Newspaper

cc: Angela Calvillo, Clerk of the Board

Patrick Monette-Shaw

975 Sutter Street, Apt. 6
San Francisco, CA 94109
Phone: (415) 292-6969 • e-mail: pmonette-shaw@earthlink.net

December 22, 2020

San Francisco Board of Supervisors

The Honorable Norman Yee, Board President
The Honorable Sandra Lee Fewer, Supervisor, District 1
The Honorable Catherine Stefani, Supervisor, District 2
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The Honorable Rafael Mandelman, Supervisor, District 8
The Honorable Hillary Ronen, Supervisor, District 9
The Honorable Shamann Walton, Supervisor, District 10
The Honorable Ahsha Safai, Supervisor, District 11
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: **Testimony on Agenda Item #5, Comprehensive Return to
School Plan**

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“Urging” the San Francisco Unified School District to revise the Return to School Plan to return children to in-person learning before infection rates drop is not only playing Russian roulette with the health of the children and their adult teachers, it is once again a resolution akin to “*souffle is for people without teeth*” — meaning, there is no real teeth to this Resolution.

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Respectfully submitted,

Patrick Monette-Shaw
Columnist,
Westside Observer Newspaper

cc: Angela Calvillo, Clerk of the Board

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Thank you for changing your mind, Supervisors Preston and Ronen
Date: Tuesday, December 8, 2020 5:09:31 PM
Attachments: [Thank you for changing your mind Supervisors Preston and Ronen.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Tuesday, December 8, 2020 2:44 PM
To: PrestonStaff (BOS) <prestonstaff@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Thank you for changing your mind, Supervisors Preston and Ronen

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [PrestonStaff \(BOS\)](#); [Ronen, Hillary](#)
Cc: [Board of Supervisors, \(BOS\)](#)
Subject: Thank you for changing your mind, Supervisors Preston and Ronen
Date: Tuesday, December 8, 2020 2:44:23 PM
Attachments: [signature.asc](#)

I could not care less about what happens to the Marina Times, good or bad, but I do care that you were thoughtful about the First Amendment.

Thank you for doing the right thing and understanding when you are in the wrong.

The Government doesn't determine what is true or false, on social media or in any other media - Not soon-to-be-former President Trump, and not this Board either.

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Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Public Records Request :: P021355-121420
Date: Monday, December 14, 2020 5:08:00 PM
Attachments: [Fwd Public Records Request P021355-121420.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Monday, December 14, 2020 4:15 PM
To: Walton, Briseida (POL) <briseida.walton@sfgov.org>; Cox, Andrew (POL) <r.andrew.cox@sfgov.org>; Scott, William (POL) <william.scott@sfgov.org>
Cc: SOTF, (BOS) <sotf@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; SFPD, Commission (POL) <SFPD.Commission@sfgov.org>
Subject: Fwd: Public Records Request :: P021355-121420

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Walton, Briseida \(POL\)](#); [Cox, Andrew \(POL\)](#); [Scott, William \(POL\)](#)
Cc: [SOTF, \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [SFPD, Commission \(POL\)](#)
Subject: Fwd: Public Records Request :: P021355-121420
Date: Monday, December 14, 2020 4:15:25 PM
Attachments: [signature.asc](#)

SOTF,

Please file a complaint against William Scott, R Andrew Cox, Briseida Walton, for violating SFAC sections 67.34, 67.26, 67.24(g,h,i), 67.27.

Pursuant to SOTF Order 19112, determining that Chief Scott's prospective Outlook calendar is public and must be minimally redacting instead of completely withheld, the actions of City employees in this case constitutes a willful violation of the law.

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Sincerely,

Anonymous

Sent from ProtonMail Mobile

----- Forwarded message -----

From: San Francisco Police Records Portal<sanfranciscopd@mycusthelp.net>
Date: On Mon, Dec 14, 2020 at 4:08 PM
Subject: Fwd: Public Records Request :: P021355-121420
To: arecordsrequestor@protonmail.com <arecordsrequestor@protonmail.com>
Cc:

Attachments:

[P21355 - 2020.12.14_sfpd_response.pdf](#)

--- Please respond above this line ---



December 14, 2020

Via email arecordsrequestor@protonmail.com

RE: Public Records Request, dated December 14, 2020, Reference # P021355-121420

Dear Anonymous:

In response to your request, please see attached document.

Thank you for your attention.

Sincerely,

Lieutenant R. Andrew Cox #287
Officer in Charge
Risk Management - Legal Division

To monitor the progress or update this request please log into the [SFPD Public Records Center](#).

This is an auto-generated email and has originated from an unmonitored email account. Please DO NOT REPLY.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars
Date: Tuesday, December 15, 2020 8:40:00 AM
Attachments: [Re Enforcement of last night's SOTF 19103 ruling Immediate Disclosure Request for Future Breed Calendars.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Tuesday, December 15, 2020 12:48 AM
To: Heckel, Hank (MYR) <hank.heckel@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; MayorSunshineRequests, MYR (MYR) <mayorsunshinerequests@sfgov.org>; Elsbernd, Sean (MYR) <sean.elsbernd@sfgov.org>
Cc: SOTF, (BOS) <sotf@sfgov.org>; Press Office, Mayor (MYR) <mayorspressooffice@sfgov.org>
Subject: Re: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Heckel, Hank \(MYR\)](#); [Breed, Mayor London \(MYR\)](#); [MayorSunshineRequests, MYR \(MYR\)](#); [Elsbernd, Sean \(MYR\)](#)
Cc: [SOTF, \(BOS\)](#); [Press Office, Mayor \(MYR\)](#)
Subject: Re: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars
Date: Tuesday, December 15, 2020 12:48:36 AM
Attachments: [signature.asc](#)

Members of the Sunshine Ordinance Task Force:

More than 10 days having passed since this Dec 3 request with no reply, and Mayor Breed, et al. having now willfully violated (Public Records Act) Gov Code 6253(c) requiring an extension or determination of disclosable public records within 10 days of a request and (Sunshine Ordinance) Admin Code 67.21(a) prohibiting unreasonable delay, I respectfully request that:

- Mayor Breed, Hank Heckel, and the Office of the Mayor be now brought before the Compliance Committee on *SOTF 19103 Anonymous v. Breed* for willfully refusing to produce the Mayor's future calendar entries, with minimal redactions of the "security procedures" of a "local police agency" (Gov Code 6254(f)), **in violation of this Task Force's December 2 determination that doing so is illegal, violating SF Admin Code 67.26, which requires that no record be withheld unless the entirety of the record is exempt**, and
- Mayor Breed be referred to the Ethics Commission **and** the District Attorney after a finding by SOTF of willful violation of the Sunshine Ordinance, for a hearing and prosecution of official misconduct (pursuant to SFAC 67.34 sentence 2, 67.30), and
- Hank Heckel (if he is a managerial employee) be found by SOTF to have committed official misconduct and be referred to the District Attorney for prosecution (67.34 sentence 1, 67.30), and
- Sean Elsbernd (who, as Chief of Staff, is presumed to be Heckel's direct or indirect supervisor) be found by SOTF to have committed official misconduct and be referred to the District Attorney for prosecution (67.34 sentence 1, 67.30)

Mayor Breed, Hank Heckel, and every person in Heckel's supervisory chain are repeat, willful, violators of the Sunshine Ordinance who hold this Task Force in contempt, refuse to comply with your orders, and deny your authority, delegated by the people of San Francisco, to determine what government information is public within the City of San Francisco. (This is in addition to SOTF 19047, which they have never complied with, which ruling was final against Breed and Heckel over 1 year ago, for which other agencies have at least partially complied, and for which Heckel misled this Task Force during testimony).

Not only do Respondents thumb their nose at City law, they do so now at State law (CPRA) as well.

Please further file a new complaint against Heckel, Breed, and the Mayor's Office for yet another violation of the CPRA in this case.

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Sincerely,

Anonymous

----- Original Message -----

On Thursday, December 3rd, 2020 at 8:12 PM, Anonymous <arecordsrequestor@protonmail.com> wrote:

Reconsidering all of your arguments yesterday Mr. Heckel, I want to be super clear on something:

In the Oct 4, 2019 request, you later gave* - **after** you withheld records on Oct 7 on GC 6254(f) and I filed a complaint -- a non-responsive press calendar square grid public webpage. Again, please do not do that here. I have asked you for the Outlook detailed view entries. I don't want a square grid or a press calendar webpage of the "public" meetings, whatever "public" subjectively means (you attempted to argue this "non-public" vs "public" distinction already and I do not believe it was persuasive) and the square grid summary is **not responsive**. Provide the outlook per-entry PDFs, redact them with citations on every redaction however you think is legal, and let SOTF judge the redactions. I don't want any claimed confusion here.

Here's the quote from the original request "You are welcome to print each item (**not the summary view**) directly to **.PDF form in Outlook** and redact them." (emphasis added) Let's not go through the word-games again. If you genuinely misread last year's request then please say so on the record with SOTF (perhaps the violation was merely inadvertent last time), but yesterday it appeared you were saying something false about what I requested and it is not appreciated.

I downloaded the square press grid myself for this current request. It's a completely blank page around the time of my request.
<https://web.archive.org/web/20201204030920/https://sfmayor.org/events/calendar/month/2021-01>
<https://web.archive.org/web/20200905180910/https://sfmayor.org/events/calendar/month/2021-02>

However, logic dictates that even if the Mayor has not fleshed out all of her calendar so far in advance, some meetings (even standard recurring ones) must be on some Mayoral calendar somewhere.

*If what you were actually trying to argue yesterday is that I was incorrectly claiming that you withheld the records and that the square grid webpage you gave after the complaint filing **is** the responsive record I requested, then I will need to remind you that in 19047, you would have yet an additional violation: you failed to give this press calendar. So please keep your arguments consistent.

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Sincerely,

Anonymous

----- Original Message -----

On Thursday, December 3rd, 2020 at 8:29 AM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

Good evening Mayor Breed, Hank Heckel, and Office of the Mayor,

Tonight in *SOTF 19103 Anonymous v. Breed, et al.*, the SOTF unanimously found you in violation of SFAC 67.26 for withholding the entirety of Mayor Breed's future calendars instead of redacting the security portions and SFAC 67.27 for citing the *Times Mirror* citation only after a complaint was filed. It is time to enforce the former.

Please provide, as an immediate disclosure request, all calendar records, in detailed form, where each Outlook entry is printed on a separate page (I believe you call it "Memo Style"), as you have many many times, for every event scheduled from Jan 15 through Feb 28, 2021 . You must provide rolling response. I do not care about .ics files or metadata that is not visible on the detailed entry view in this request. Please minimally redact the "security procedures" of a "local police agency". Since you've wondered how to do this, I've provided you an example below of what one could do (without in any way conceding that all of that redacted info is in fact lawfully exempt).

P.S. Mr. Heckel, you made a number of arguments about be asking for some sort of grid calendar where shapes could *implying* when the location/times of meetings. It's very disappointing that you choose to make such arguments when you are well aware that is not what I requested since you've provided the full Outlook page detail many times, and you were in fact required to do so in SOTF 19047. But whatever, I won in spite of such nonsense.

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Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Updated list of SOTF rulings, and how to key your redactions
Date: Friday, December 18, 2020 11:23:00 AM
Attachments: [Anon Public Records Rulings.pdf](#)
[APPENDIX R-1 - Keying redactions.pdf](#)
[signature.asc](#)

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Friday, December 18, 2020 10:54 AM
To: Anonymous <arecordsrequestor@protonmail.com>
Cc: SOTF, (BOS) <sotf@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Updated list of SOTF rulings, and how to key your redactions

Public records folks of San Francisco,
as a public communication

I've decided to keep you all to date on the various transparency rulings against the City I have gotten - so that your departments have actual notice of every type of record that SOTF, as the people's delegated representatives on matters of transparency, has deemed disclosable. Attached is the current list on a variety of topics updated as of the most recent new SOTF ruling on Dec. 2.

Also, some of your departments appear not to comprehend the requirement that every redaction be keyed by footnote or other clear reference to justification. If there are 2 or more different justifications, requesters are not required to guess or infer why you redacted any particular word. You, the City, must take a specific, keyed, position on legal justification for every redaction in every record (SFAC 67.26). A number of departments do understand this - examples are attached. Both Adobe Acrobat and NextRequest make doing this simple - but whether it is easy or not has no bearing on the requirement. If you justify the redactions with a citation *while* redacting then it takes less time and more importantly the public is assured that *every redaction has a lawful justification* - otherwise you could just be redacting whatever you want. This keying is the personal responsibility of the attorney or staff member supervising the redactions (SFAC 67.26).

Every redaction without a key I will petition SOTF to order you to disclose, as they are not lawful redactions. See, for example, the Police Commission's admission that dozens of redactions were unlawful in SOTF 19121 - none of them had a key, and had no specific lawful basis because the redactor just redacted whatever they subjectively thought was sensitive; now the Police Commission does key their redactions, as they must.

You and your department heads will each have to make a decision about whether to now hide lawfully disclosable public information from the public. You may get advice from Herrera's office or orders from your boss that encourages you to ignore the plain meaning of the Sunshine Ordinance or to narrowly interpret public access laws and broadly interpret exemptions to access, violating Article 1 Section 3 of the Constitution.

However, each of you must make a personal moral decision about whether hiding public information

at the behest of your boss or DCA is the right thing to do.

If your management or attorneys make it difficult for you to do the right thing, consider resigning honorably. If you go along, you are personally complicit.

Each person having custody of a record (i.e. you, SFAC 67.21) and every manager, department head, and elected official (SFAC 67.34) are the ones finally held responsible for the decisions you make regarding denying lawful public access. I also intend to pursue state bar complaints against attorneys in the employ of the City who make false written or oral statements of law or fact to SOTF as an administrative tribunal and refuse to retract them in an attempt to subvert the sunshine laws.

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Sincerely,

Anonymous

Holdings in Cases Finally Adjudicated by San Francisco's quasi-judicial Sunshine tribunals

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Issue or type of record	Must be Provided?	Rulings
Locations of and issues discussed at department heads' meetings	City must Provide	• <i>SOTF 19108 Anonymous v. Herrera</i> - Held that City Attorney Dennis Herrera violated the law by not recording the location and statement of issues discussed (when not otherwise publicly recorded) for his meetings in his calendar. Admin Code 67.29-5
Department head calendar entries, beyond the minimum info required by Proposition G, if such info was recorded	City must Provide	• <i>SOTF 19047 Anonymous v. Breed, et al.</i> - Held that Mayor London Breed, a staff member, and the Office of the Mayor all violated the law by not providing detailed entries of Breed's Outlook calendar. Breed initially provided only Prop G calendars, and not a second business calendar that Breed also kept. Admin Code 67.21, 67.26, 67.27 • <i>SOTF 19112 Anonymous v. Scott, et al.</i> - Held that the Police Department, Chief William Scott, and a staff member all violated the law by citing Proposition G's minimum calendar requirements as a justification for withholding additional information in Chief of Police William Scott's calendar that went beyond Proposition G's requirements. Scott initially provided only Prop G calendar summaries, and not the detailed Outlook calendar. Admin Code 67.26, 67.27
Calendar entries for planned meetings taking place in the future	City must Provide	• <i>SOTF 19103 Anonymous v. Breed, et al.</i> - Held that Mayor London Breed, Hank Heckel, and the Office of the Mayor violated the law by withholding in entirety Mayor Breed's future calendars instead of redacting the security procedures. Admin Code 67.26 • <i>SOTF 19112 Anonymous v. Scott, et al.</i> - Held that the Police Department, Chief William Scott, and a staff member violated the law by withholding in entirety Scott's future calendar information instead of providing it with minimal redactions. After the order was issued, Chief William Scott was found to have willfully refused to comply, and was referred to the Ethics Commission for official misconduct. Admin Code 67.26
Email attachments	City must Provide	• <i>SOTF 19091 Anonymous v. Breed, et al.</i> - Held that the Office of the Mayor violated the law by not responding in a timely manner (the records not provided timely were email attachments to certain emails that were requested) Admin Code 67.21
Personal records about the conduct of public business <i>even if the public employee does not intentionally use their personal account for business</i>	City must Provide	• <i>SOTF 19098 Anonymous v. Police Department</i> - Held that the Police Department violated the law by not searching for all records about the conduct of public business. SFPD only asked employees to search for records if they <i>used</i> their personal accounts for business, which does not comply with <i>City of San Jose v Superior Court (2017)</i> . Employees who do not intentionally use their personal accounts may still receive emails about public business. Admin Code 67.21
Electronic metadata in general	City must Provide	• <i>SOTF 19105</i> In re: metadata - After a series of public hearings spurred by SOTF 19044 and 19047 to investigate the legal status of metadata, the Task Force's Information Technology Committee found that electronic metadata must be treated like any other public record and only the minimally exempt portions may be withheld, with legal citations for each and every redaction.
• Email header metadata	City must Provide	• <i>SOTF 19044 Anonymous v. Herrera, et al.</i> - Held that the Office of the City Attorney violated the law by not providing certain email header information and also failing to justify why it was withheld. Later, the Office provided partially redacted email header which was still found to be insufficient. Admin Code 67.26, 67.27 • <i>SOTF 19098 Anonymous v. Police Department</i> - Held that the Police Department violated the law by not providing email header information. Admin Code 67.26
• Text message metadata	City must Provide	• <i>SOTF 19098 Anonymous v. Police Department</i> - Held that the Police Department violated the law by not providing the "To" and "From" text message metadata (SFPD had already however provided other text message metadata like timestamps and identifiers). Admin Code 67.26
• Calendar "ICS" (iCalendar) files	City must Provide	• <i>SOTF 19047 Anonymous v. Breed, et al.</i> - Held that Mayor London Breed, a staff member, and the Office of the Mayor all violated the law by not providing ICS files of Breed's Outlook calendar and failing to justify why it was withheld. Admin Code 67.21, 67.26, 67.27
Keyed justifications for every redaction, with footnote or other clear reference	City must Provide	• <i>SOTF 19098 Anonymous v. Police Department</i> - Held that the Police Department violated the law by not provide a key by footnotes or clear references to justifications for their redactions. Admin Code 67.26
Identity of public records requesters	City must Provide	• In his role as Supervisor of Records, City Attorney Dennis Herrera determined that "the identity of individuals who made public records requests is not private and should be produced" (petition response to Anonymous against the Police Department, 2020-08-16).
Copies of electronic records in electronic form	City must Provide	• <i>SOTF 19098 Anonymous v. Police Department</i> - Held that the Police Department violated the law by not providing copies of electronic records (instead, SFPD printed and scanned back in the electronic records, which does not constitute a "copy" of the electronic record because it destroys some of the electronic information). Admin Code 67.21

APPENDIX R-1

Examples of keying every redaction with a footnote or other clear reference (SFAC 67.26) to a written justification. *No concession is made that these records are minimally withheld or that these redaction justifications are legally valid - this is merely a demonstration of how to **key** redactions.*

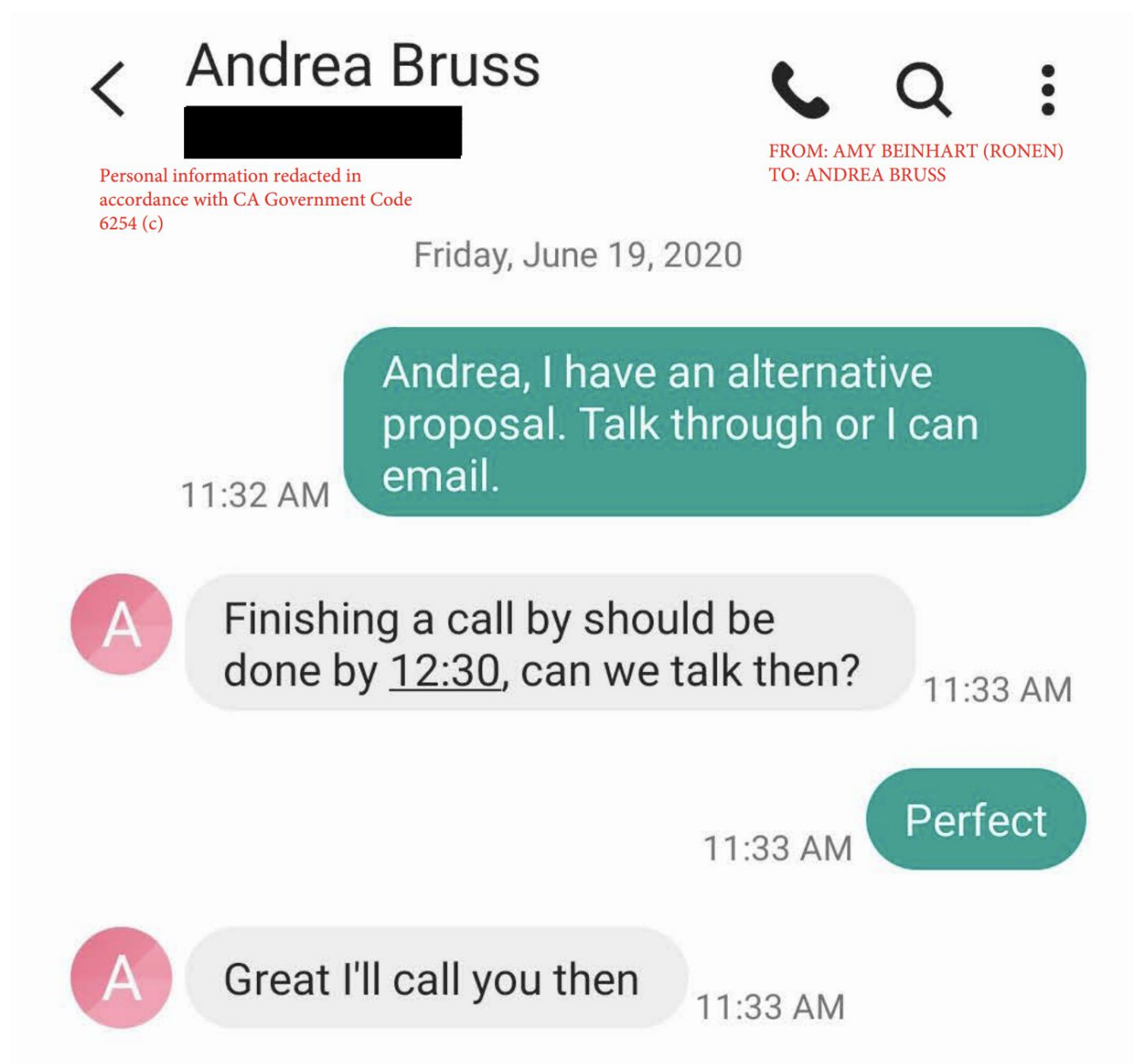
[Office of Supervisor Ronen, Text Messages](#)

[Police Commission, SB 1421 records](#)

[Police Department, Email Body](#)

[Dept of Technology, Calendar ICS data](#)

Office of Supervisor Ronen, Text Messages



Police Commission, SB 1421 records

experience at the time. Also assigned to BRT, 5 Victor 42, working the same hours #9, also wearing BDUs.

The suspect in this case is a #2. His SF number is #7. His only prior SF contact was actually a #7. His date of birth is #2 #2. He was about 41 years old at the time. He was a person of interest at the time of getting to this in a homicide that occurred in Rohnert Park. The Rohnert Park investigation: Rohnert Park Public Safety officers conducted a well being check on May 8, 2012 at the home of #2 and that was after receiving phone calls from #2. They found her murdered body. She had been bludgeoned to death with a baseball bat and her Toyota Highlander was discovered missing. Her #2 was identified by Rohnert Park as a, quote, unquote, person of interest, and the #2 had reported that an #2 she knew as #2 lives in San Francisco on the

Redaction #	Exemption
1	California Penal Code § 832.7(b)(5)(A) – personal data or information, such as a home address, telephone number, or identities of family members, other than the names and work-related information of peace and custodial officers.
2	California Penal Code § 832.7(b)(5)(B) – to preserve the anonymity of complainants and witnesses.
3	California Penal Code § 832.7(b)(5)(C) – to protect confidential medical, financial, or other information of which disclosure is specifically prohibited by federal law or would cause an unwarranted invasion of personal privacy that clearly outweighs the strong public interest in records about misconduct and serious use of force by peace officers and custodial officers.
4	California Penal Code § 832.7(b)(5)(D) – disclosure of the record would pose a significant danger to the physical safety of the peace officer, custodial officer, or another person.
5	California Penal Code § 832.7(a) - except as provided in subdivision (b), the personnel records of peace officers and custodial officers and records maintained by any state or local agency pursuant to Section 832.5, or information obtained from these records, are confidential and shall not be disclosed in any criminal or civil proceeding except by discovery pursuant to Sections 1043 and 1046 of the Evidence Code.
6	California Penal Code § 832.7(b)(6) - personal identifying information, where, on the facts of the particular case, the public interest served by not disclosing the information clearly outweighs the public interest served by disclosure of the information.
7	California Penal Code § 11105 et. seq. - CORI data (personal identifiable criminal history) and CLETS data (California Law Enforcement Telecommunications Systems).
8	California Government Code § 6254(a) , which exempts from disclosure preliminary drafts, notes or interagency or intra-agency memoranda, applies where a document is the “recommendation of the author.”
9	California Government Code § 6254(f) , which exempts from disclosure records of complaints to, investigations conducted by, intelligence information or security procedures of, and investigatory or security files compiled by local police agencies.

Police Department, Email Body

On Jul 11, 2019, at 3:55 PM, Htoo, Kyaw (POL) <kyaw.htoo@sfgov.org> wrote:

Hi Marco,

Please send us the specification of compute hardware for SFCloud. Oracle is inquiring for information for licensing. If you can generate a cluster for SFPD to limit the cost then that would be great.

Thanks you,

Kyaw Htoo

IS Engineer-Senior

1245 3rd St, Room 4178 San Francisco, California 94158

Cell: 1040 EC | Fax: (415) 553-1427 |

kyaw.htoo@sfgov.org

Dept of Technology, Calendar ICS data

BEGIN:VCALENDAR
VERSION:2.0
PRODID:-//Microsoft Corporation//Outlook for Mac MIMEDIR//EN
METHOD:REQUEST
BEGIN:VTIMEZONE
TZID:Pacific Time (US & Canada)
X-ENTOURAGE-CFTIMEZONE: Information Security Cal. Govt. Code 6254.19
X-ENTOURAGE-TZID: Information Security Cal. Govt. Code 6254.19
BEGIN:STANDARD
RRULE:FREQ=YEARLY;INTERVAL=1;BYSECOND=0;BYMINUTE=0;BYHOUR=2;BYDAY=1SU;
BYMO
NTH=11
TZOFFSETFROM:-0700
TZOFFSETTO:-0800
DTSTART:20071104T020000
END:STANDARD
BEGIN:DAYLIGHT
RRULE:FREQ=YEARLY;INTERVAL=1;BYSECOND=0;BYMINUTE=0;BYHOUR=2;BYDAY=2SU;
BYMO
NTH=3
TZOFFSETFROM:-0800
TZOFFSETTO:-0700
DTSTART:20070311T020000
END:DAYLIGHT
END:VTIMEZONE
BEGIN:VEVENT
UID Information Security Cal. Govt. Code 6254.19
Information
Information Security Cal. Govt. Code 6254.19
Information Security Cal. Govt. Code 6254.19
RECCURRENCE-ID Information Security Cal. Govt. Code 6254.19
DTSTAMP:20200922T162004Z
DTSTART;TZID="Pacific Time (US & Canada)":20200925T083000

Reason	Page (# of occurrences)	Description
Information Security Cal. Govt. Code 6254.19	1 (1)	We have withheld records responsive to your request [and/or redacted parts of the records provided in response to your request] on the basis that the information contained may reveal vulnerabilities to, or otherwise increase the potential for an attack on, an information technology system of a public agency.
Privacy	2 (2) 3 (1)	Due to privacy concerns, personal information, such as personal phone numbers, cell numbers and email addresses, has been redacted from the documents that we are making available to you. We redacted this personal information pursuant to Section 6254(c) and Section 6254(k) of the California Public Records Act and Article 1, Section 1 of the California Constitution.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Important - Text/Chat message retention and metadata
Date: Monday, December 21, 2020 12:10:00 PM
Attachments: [Re Important - TextChat message retention and metadata.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Monday, December 21, 2020 10:56 AM
To: Anonymous <arecordsrequestor@protonmail.com>
Subject: Re: Important - Text/Chat message retention and metadata

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Anonymous](#)
Subject: Re: Important - Text/Chat message retention and metadata
Date: Monday, December 21, 2020 10:56:21 AM
Attachments: [signature.asc](#)

Good morning public records folks,

DPW has also been able to produce iMessage metadata. This shows when exactly the messages were sent and read. Such information is not an information security risk under Gov Code 6254.19 and thus must be produced if it is stored in the computer/phone/server record. Example: <https://sanfrancisco.nextrequest.com/documents/6183367>

The app DPW has appears to nicely convert such information into a human-readable text PDF where you can easily redact the pages in Adobe/NextRequest. Use of tools like these would likely significantly reduce the amount of time spent by your colleagues screenshot-ing a few texts at a time, over and over.

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Sincerely,

Anonymous

----- Original Message -----

On Tuesday, December 15th, 2020 at 10:51 AM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

Good morning public records folks,

Thank you to DPW and David Steinberg who have now also started producing at least some chat message metadata:

<https://sanfrancisco.nextrequest.com/documents/6140401>

<https://sanfrancisco.nextrequest.com/documents/6140408>

It is unclear whether additional metadata exists in the underlying computer record, such as which recipients saw the message and when they saw it, but we will determine that in due course.

Remember, if you are withholding any metadata whatsoever for any reason, you must justify that withholding in writing and provide footnote or other clear reference for each redaction.

Think about this like a form or spreadsheet - while you may redact a person's

social security number, you cannot redact the phrase "Social Security Number" on the form or in the column header - that would serve only to prevent the public from knowing the *kind* of information withheld, and has no basis in law (see *SOTF 19044 Anonymous v Herrera, et al.*)

I would guess that the above metadata is from Microsoft Teams, though I cannot be certain.

For Teams and other systems where your IT staff or its contractors (such as Microsoft, or SFPD's mobile service provider, in *SOTF 19098 Anonymous v Police Department*) controls the computer databases (as opposed to *City of San Jose* records held by employees personally), you or your IT staff should be able to directly pull the original records as appears to have been done above.

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Sincerely,

Anonymous

----- Original Message -----

On Thursday, December 10th, 2020 at 8:22 AM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

Good morning City public records folks,

Kudos to the **Dept of Elections, Matthew Selby, and John Arntz** who appear to have complied with the portion of the *SOTF 19098 Anonymous vs Police Department* ruling that **text message metadata must be disclosed.**

Note how in the attached file of texts between Arntz and Naomi Kelly provided by the Department, only the phone numbers are redacted. (The Department also added in the human-readable dates - that is appreciated but is not required under the Ordinance. The long numerical date field constitutes a UNIX timestamp that I can decode if needed.)

No fuss, no arguments - just a clean production on the first try that preserves every bit of lawfully disclosable information. (As a critique - they should have justified the redactions under a specific privacy law, SFAC 67.27, but that's a separate issue).

Great work Elections!

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Sincerely,

Anonymous

----- Original Message -----

On Monday, December 7th, 2020 at 12:06 PM, Anonymous <arecordsrequestor@protonmail.com> wrote:

Good morning City public records folks,

Your departments were likely asked this weekend for text/chat messages of every kind with certain members of the Mayor's Office and certain other figures including Walter Wong. Please do not destroy (or fail to retain) any of the records I have requested - you must preserve all responsive records during the pendency of all appeals. If you have auto-destruction/disappearing messages policies, please end them now with respect to the requests I have sent. The Mayor's Office has apparently destroyed some of these records **prior** to our requests so now we must request them from you instead.

In those requests you have been asked to produce the message body, participant names, attachments/images, date/timestamps, and other metadata. In the case of text/chat messages, nearly all of the metadata is easy to read (which, by the way, was *not* held by SOTF to be a requirement for production of metadata). Here's how to produce some common chat message records:

1. In **WhatsApp**, the "Export Chat" button produces an exact .TXT copy of the text content, the participant names, and the dates/times of the messages to redact normally. Also the "Media, Links, Docs" button

produces the attachments, which were also requested.

2. In **Signal**, the "All media" button will include all the attachments. You will have to use standard screen-shots of Signal for the message text. The setting of how often the messages are automatically deleted is metadata I want - you can produce it by clicking Conversation Settings and screenshotting.

3. In **Facebook Messenger**, there are normal conversations and secret (end-to-end encrypted) conversations - you must produce both. Producing the latter will require the employee to use the specific device that they used to communicate. Using Facebook through a laptop/desktop/browser will unlawfully WITHHOLD the secret conversations.

4. If you produce any content in encrypted ciphertext instead of plaintext (i.e. for end-to-end encrypted messages), you will be unlawfully withholding the public information.

I also wanted to update you on some recent SOTF rulings in my cases:

SOTF 19103 - London Breed, Hank Heckel, and Mayor's Office violated the law by withholding certain future Breed meeting entries in their entirety instead of providing those entries and minimally redacting the "security procedures" of a "local police agency".

SOTF 19098 - SFPD violated the law by printing and scanning electronic records (which does not constitute a "copy"), withholding To/From metadata on text messages (SFPD produced other metadata voluntarily including ids) and email headers on emails, failing to search for all records subject to *City of San Jose v Superior Court* (2017) and failing to key every redaction with a footnote justification.

Finally, it is each of your department's choice whether to fight me on every last public records law, or to cooperate with me. A number of your departments have reached out in the past for feedback and worked with me on improving access - In those cases I've either dismissed, negotiated, or refrained from filing additional complaints. You can see this in the large difference in number of cases against some obstinate departments versus cooperating ones.

As long as your department and dept head first commit to a *principle* of maximizing lawful public access, I am happy to work with any of you on the practicalities of doing so. But that is not possible until you accept every provision of the Sunshine Ordinance and accept Proposition 59 (Art I, Sec 3) of the California Constitution of broad interpretation of public access, and narrow interpretation of exemptions.

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Sincerely,

Anonymous

Sent from ProtonMail Mobile

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: RE: 19047 - Demand to produce records
Date: Tuesday, December 22, 2020 8:28:00 AM
Attachments: [Fwd RE 19047 - Demand to produce records.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Tuesday, December 22, 2020 1:16 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>
Subject: Fwd: RE: 19047 - Demand to produce records

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Board of Supervisors, \(BOS\)](#); [Yee, Norman \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Ronen, Hillary; Walton, Shamann \(BOS\)](#); [PrestonStaff \(BOS\)](#); [MandelmanStaff, \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#)
Subject: Fwd: RE: 19047 - Demand to produce records
Date: Tuesday, December 22, 2020 1:15:52 AM
Attachments: [signature.asc](#)

Mayor Breed, Hank Heckel, and the Office of the Mayor were found to have violated the Sunshine Ordinance in October 2019 by refusing to produce certain Breed calendar records and were ordered to produce them in SOTF 19047.

Over a year later they refuse to give any meaningful response - claiming they need even more time to think about them.

They still have not produced the records.

It is a disgrace that this City allows executive branch officials to operate in this fashion with complete contempt for the transparency laws.

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Sincerely,

Anonymous

Sent from ProtonMail Mobile

----- Forwarded message -----

From: Heckel, Hank (MYR) <hank.heckel@sfgov.org>
Date: On Mon, Dec 21, 2020 at 10:49 PM
Subject: Fwd: RE: 19047 - Demand to produce records
To: Anonymous <arecordsrequestor@protonmail.com>, Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>, MayorSunshineRequests, MYR (MYR) <mayorsunshinerequests@sfgov.org>, SOTF, (BOS) <sotf@sfgov.org>
Cc:

Dear Anonymous,

We understand and respect the rulings of SOTF on these issues. We are

continuing to consult with the Department of Technology and the City Attorney's Office regarding the scope of any metadata, including calendar ICS data, that can be safely and efficiently disclosed without jeopardizing the safety, security and integrity of the City and County of San Francisco's computer networks, proprietary and licensed systems, and individual users' accounts. See Cal. Govt. Code § 6253.9(f); 6254.19.

As you are well aware, this task is far from simple. I understand that you have not agreed to a pilot protocol including a metadata field "green list" proposed by the Department of Technology and continue to disagree with the boundaries drawn by the City's technical experts. This reflects the continuing complexity of solving the associated technical and practical challenges of providing all of the information in all of the formats you have sought, without inadvertently disclosing cyber-sensitive information or information traditionally withheld for other reasons such as privilege or privacy, that may be embedded in metadata.

Thus, we are working through additional guidance on these issues from the appropriate City professionals, and will respond further when we have a clearer understanding of our obligations under any applicable authorities or rulings, and a reliable methodology for securely and effectively producing permissibly disclosed information while safeguarding exempt information.

Regards,

Hank Heckel

Compliance Officer

Office of the Mayor

City and County of San Francisco

From: Anonymous <arecordsrequestor@protonmail.com>

Sent: Monday, December 21, 2020 7:09 PM

To: Heckel, Hank (MYR) <hank.heckel@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; MayorSunshineRequests, MYR (MYR) <mayorsunshinerequests@sfgov.org>; SOTF, (BOS) <sotf@sfgov.org>

Subject: 19047 - Demand to produce records

This is the repeated demand that you produce the ICS files in case 19047.

You used the excuse of the metadata IT hearings to delay your compliance with the SOTF's order; then the SOTF ruled for metadata disclosure in all respects.

You have long passed your timeline to produce records or to appeal the decision.

Please produce the records and comply.

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Sincerely,

Anonymous

Sent from ProtonMail Mobile

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: National Lawyers Guild v City of Hayward (2020) - Redaction of electronic records is a free right under the CPRA
Date: Tuesday, December 22, 2020 12:48:00 PM
Attachments: [National Lawyers Guild v City of Hayward \(2020\) - Redaction of electronic records is a free right under the CPRA.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Tuesday, December 22, 2020 11:30 AM
To: SOTF, (BOS) <sotf@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Cityattorney <Cityattorney@sfcityatty.org>; COTE, JOHN (CAT) <John.Cote@sfcityatty.org>; GIVNER, JON (CAT) <Jon.Givner@sfcityatty.org>; Gerull, Linda (TIS) <linda.gerull@sfgov.org>; Heckel, Hank (MYR) <hank.heckel@sfgov.org>; Steinberg, David (DPW) <david.steinberg@sfdpw.org>; Henderson, Paul (DPA) <paul.henderson@sfgov.org>; Andraychak, Michael (POL) <michael.andraychak@sfgov.org>; Records, Supervisor (CAT) <Supervisor.records@sfcityatty.org>; SFPD, Commission (POL) <SFPD.Commission@sfgov.org>; LegalTeam, DPA (DPA) <dpa.legalteam@sfgov.org>
Subject: National Lawyers Guild v City of Hayward (2020) - Redaction of electronic records is a free right under the CPRA

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [SOTF, \(BOS\); Board of Supervisors, \(BOS\)](#)
Cc: [Cityattorney; COTE, JOHN \(CAT\); GIVNER, JON \(CAT\); Gerull, Linda \(TIS\); Heckel, Hank \(MYR\); Steinberg, David \(DPW\); Henderson, Paul \(DPA\); Andraychak, Michael \(POL\); Records, Supervisor \(CAT\); SFPD, Commission \(POL\); LegalTeam, DPA \(DPA\)](#)
Subject: National Lawyers Guild v City of Hayward (2020) - Redaction of electronic records is a free right under the CPRA
Date: Tuesday, December 22, 2020 11:30:15 AM
Attachments: [signature.asc](#)

Chair and Members of the SOTF and Members of the Board of Supervisors,
as a public communication

I wanted to alert the Task Force and BoS to the Supreme Court's May 2020 ruling in [National Lawyers Guild v City of Hayward \(2020\)](#) where redaction of electronic records was found to be like all other redaction - done for free by the government in fulfillment of the rights to public records of all persons. Hayward cannot charge for the complex task of redacting police bodycam footage by arguing that it is a form of creating a new electronic record.

Note this is an informative, not a dispositive, ruling. **San Francisco, due to SFAC 67.26, has always specifically prohibited the charging of any personnel fees** to requesters while demanding minimum redactions, and SF also requires the production of any electronic format that the public requests, if the format (*not the redactions*) is available or easy to generate (SFAC 67.21(L)) -- this goes beyond the requirements of the CPRA. But it is good to know that the weaker state-wide CPRA requires the same productions at least in this case.

This applies to the audio/video redaction issues in SB 1421 records in pending cases 19124, 19144, 20066, 20110; and the already existing metadata rulings (which have not been complied with) in 19044 (Mayor), 19047 (CAO), 19098 (SFPD), and the pending metadata cases 19119 (DT), 19097 (DPW), and 20006 (Mayor). The City has never argued that metadata redaction is a chargeable service (and now is barred from doing so not only by the Sunshine Ordinance but by the CPRA too). The City *has*, bafflingly, argued that audio/video police records don't have to be produced unless I pay for them. This has no basis in law - local or state.

The Supreme Court's ruling is:

This case concerns the costs provisions of the California Public Records Act (Gov. Code, § 6250 et seq.). As a general rule, a person who requests a copy of a government record under the act must pay only the costs of duplicating the record, and not other ancillary costs, such as the costs of redacting material that is statutorily exempt from public disclosure. (*Id.*, § 6253, subd. (b); *id.*, § 6253.9, subd. (a)(2); see [County of Santa Clara v. Superior Court \(2009\) 170 Cal.App.4th 1301, 1336](#) (*County of Santa Clara*).) But a special costs provision specific to electronic records, Government Code section 6253.9, subdivision (b) (2), says that in addition to paying for duplication costs, requesters must pay for the costs of producing copies of electronic records if producing the copies "would require data compilation, extraction, or programming." Here, the City of Hayward seeks to charge a records requester for approximately 40 hours its employees spent editing out exempt material from digital police body camera footage. The City claims that these costs are chargeable as costs of data extraction under section 6253.9, subdivision (b)(2). We conclude the term "data

extraction" does not cover the process of redacting exempt material from otherwise disclosable electronic records. The usual rule therefore applies, and the City must bear its own redaction costs.

This ruling is an important defense of the absolute right of public access - regardless of whether information is stored electronically or physically.

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Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Mayor Breed and City Attorney Herrera: Stop breaking the law and give me the records you were ordered to disclose
Date: Wednesday, December 23, 2020 11:42:00 AM
Attachments: [Mayor Breed and City Attorney Herrera Stop breaking the law and give me the records you were ordered to disclose.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Wednesday, December 23, 2020 10:04 AM
To: Heckel, Hank (MYR) <hank.heckel@sfgov.org>; COTE, JOHN (CAT) <John.Cote@sfcityatty.org>; Cityattorney <Cityattorney@sfcityatty.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Mayor Breed and City Attorney Herrera: Stop breaking the law and give me the records you were ordered to disclose

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From: [Anonymous](#)
To: [Heckel, Hank \(MYR\)](#); [COTE, JOHN \(CAT\)](#); [Cityattorney](#); [Breed, Mayor London \(MYR\)](#)
Cc: [Board of Supervisors, \(BOS\)](#)
Subject: Mayor Breed and City Attorney Herrera: Stop breaking the law and give me the records you were ordered to disclose
Date: Wednesday, December 23, 2020 10:03:47 AM
Attachments: [SOTF_ORDER_19044.pdf](#)
[SOTF_ORDER_19047.pdf](#)
[signature.asc](#)

Dear Mayor Breed and City Attorney Herrera,

Last night the SOTF took the first step in enforcing their own orders in Superior Court. As you can imagine, I'm surprised but very excited.

Stop breaking the law. Give me my records in SOTF 19044 and 19047 that you have unlawfully withheld for hundreds of days.

Mayor Breed has refused to comply with the order for 426 days.
City Attorney Herrera has refused to comply with the order for 270 days.

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Sincerely,

Anonymous

**SUNSHINE ORDINANCE
TASK FORCE**



City Hall
1 Dr Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689
Tel. No. (415) 554-7724
Fax No. (415) 554-7854
TTD/TTY No. (415) 554-5227

ORDER OF DETERMINATION
March 28, 2020

DATE DECISION ISSUED
January 21, 2020

CASE TITLE – Anonymous v. Dennis Herrera and the Office of the City Attorney
File No. 19044

FACTS OF THE CASE

The following petition/complaint was filed with the Sunshine Ordinance Task Force (SOTF):

File No. 19044: Complaint filed by Anonymous against Dennis Herrera and the Office of the City Attorney for allegedly violating Administrative Code (Sunshine Ordinance), Sections 67.21, 61.26, 61.27, Government Code Sections 6253, 6253.9 and 6255, by failing to respond to a public records request in a timely and/or complete manner.

HEARING ON THE COMPLAINT

On August 20, 2019, the Complaint Committee acting in its capacity to hear petitions/complaints heard the matter.

Anonymous (Petitioner) testified via telephone and provided a summary of the complaint and requested the Committee to find a violation. Anonymous stated that they requested all emails with metadata from Elizabeth Coolbrith (Office of the City Attorney) and on April 24, 2019, was provided those records not in their original format and without metadata. Anonymous stated that the Respondent refused to provide the information contained in the metadata citing confidentiality. Anonymous stated that metadata is very important to investigative journalists and that he wants the requested documents in their original format. Anonymous stated that he is also claiming a timeliness violation.

John Cote (Office of the City Attorney) (Respondent), provided a summary of the department's position. Mr. Cote stated that metadata can subject the City to proprietary information and cited California Government Code Sections 6253.9(f) and 6254.19. Mr. Cote stated that to make this disclosure would reveal vulnerabilities on the technology system of City Attorney. Mr. Cote stated that the City Attorney is relying on the advice from the information technology

professional and stated that metadata can reveal security related information that is highly sensitive and could possibly lead to a cyberattack.

Action: Moved by Member Cate, seconded by Member Cannata, to find that the SOTF has jurisdiction, find that the requested records are public and to refer the matter to the SOTF for hearing. The Complaint Committee requested that the City Attorney's IT Professional also be present at the SOTF Hearing.

The Complaint Committee referred the matter to the SOTF. On October 2, 2019, the SOTF held a hearing to review the recommendation from Committee and/or to review the merits of the petition/complaint.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous stated that headers cannot be redacted and that the requested information in the metadata is not a security issue. Anonymous noted the failure of the Supervisor of Records to respond in a timely manner.

John Cote (Office of the City Attorney) and Michael Makstman (Chief Information Security Officer) (Respondent), provided a summary of the department's position. Mr. Cote referenced the Office of the City Attorney's written response. Mr. Cote noted that California Government Code, Sections 6259(f) and 6254.19, allows for the withholding/redaction of metadata to for security purposes and to prevent the release of privileged information. Mr. Cote stated that metadata is created by a machine and not a city employee. Mr. Makstman stated that the exposure of metadata may expose the Information Technology system/security.

Deputy City Attorney Peder Thoreen provided information and responded to questions from the SOTF.

Chair B. Wolfe referenced information regarding metadata and stated that the issue of metadata should be reviewed by the Technology Committee in order to develop standards for releasing metadata and develop criteria for future complaints. Chair B. Wolfe ordered that all complaints regarding metadata be delayed and referred to the Technology Committee.

On January 21, 2020, the SOTF held a hearing to review the merits of the petition/complaint.

Member Yankee stated that the IT Committee met and discussed metadata and decided that it is a public record and that there is not a blanket exemption that can be claimed for all metadata. Member Yankee stated that if there is a need to redact or withhold specific portions of metadata, that should be cited as would be for any matter before the SOTF.

Chair B. Wolfe stated the SOTF is picking up discussion of the complaint after the discovery process and before rebuttals.

John Cote (Office of the City Attorney) (Respondent), provided a summary of the department's position. Mr. Cote stated that there are security risks to the email metadata possess when redacting. Mr. Cote directed the SOTF to 67.21(l) regarding production of electronic data and noted that the easily generated language shows that voters recognized the need for practical limits in dealing with electronic data formats. Mr. Cote stated that 6253(a) of the Public Records Act under which exempt and nonexempt information need to be reasonably segregable. Mr. Cote stated that there are multiple steps and time-consuming processes to redact metadata. Mr. Cote stated that there are also security risks and possible human error associated with the burden of redacting information along with possible serious consequences from a mistake. Mr. Cote stated that producing metadata is burdensome and not required under Sunshine.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous stated that this complaint is about a specific document located on page 518 of the agenda packet. Anonymous stated that the document was provided after the Complaint was issued. Anonymous stated that metadata is like a table which has names and values which may not be sensitive. Anonymous stated that before computers when a document was received by the City Clerk, it was date and time stamped which was the record. Anonymous stated there are violations of 67.21 for not providing a complete response, 67.26 for nonminimal withholding and 67.27 for not providing justification for withholding.

A question and answer period occurred. The parties were provided an opportunity for rebuttals.

Chair B. Wolfe summarized the Respondent's position that the production of metadata is difficult to extract and voluminous. Chair B. Wolfe stated that this matter will start the process of developing a base line going forward. Chair B. Wolfe stated that he has been unable to locate previous cases regarding metadata. Chair B. Wolfe stated the headers from servers and email applications are 99% identical because there are provisions set up that are standard formats. Chair B. Wolfe stated that each City department has IT personnel and that if this had been a concern, the issue would have arisen years ago. Chair B. Wolfe stated that metadata is a public domain. Chair B. Wolfe stated that while not necessarily specified in the California Public Records Act or the Sunshine Ordinance, because it is part of the document, the matter is related to redactions. Chair B. Wolfe stated that many municipalities have created their own policies. Chair B. Wolfe cited the *Smith v. San Jose* case.

FINDINGS OF FACT AND CONCLUSION OF LAW

Based on the testimony and evidence presented, the SOTF found that City Attorney's Office violated Administrative Code (Sunshine Ordinance), Sections 67.21 (b) by failing to provide the requested records in a timely and/or complete manner, 67.26, by failing to keep withholding to a minimum, and 67.27 by failing to provide justification for withholding.

DECISION AND ORDER OF DETERMINATIONS

On January 21, 2020, Moved by Member Yankee, seconded by Member Martin, to find that City Attorney's Office violated Administrative Code (Sunshine Ordinance), Sections 67.21(b) by failing to provide the requested records in a timely and/or complete manner, 67.26, by failing to keep withholding to a minimum, and 67.27 by failing to provide justification for withholding.

The motion PASSED by the following vote:

Ayes: 7 - Yankee, Martin, J. Wolf, LaHood, Hinze, Hyland, B. Wolfe
Noes: 0 - None
Absent: 1 - Tesfai


Bruce Wolfe, Chair
Sunshine Ordinance Task Force

cc. Anonymous (Petitioner/Complainant)
John Cote, City Attorney's Office (Respondent)

**SUNSHINE ORDINANCE
TASK FORCE**



City Hall
1 Dr Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689
Tel. No. (415) 554-7724
Fax No. (415) 554-7854
TTD/TTY No. (415) 554-5227

ORDER OF DETERMINATION
October 24, 2019

DATE DECISION ISSUED
October 2, 2019

CASE TITLE – Anonymous v. Mayor London Breed, Hank Heckel and the Office of the Mayor
File No. 19047

FACTS OF THE CASE

The following petition/complaint was filed with the Sunshine Ordinance Task Force (SOTF):

Complaint filed by Anonymous against Mayor London Breed, Hank Heckel and the Office of the Mayor for allegedly violating Administrative Code, (Sunshine Ordinance) Sections 67.21 and 67.26 and 67.27 and Government Code (CPRA) 6253.9, 6253, and 6255, by failing to respond to a request for public records in a timely and/or complete manner.

HEARING ON THE COMPLAINT

On August 20, 2019, the Complaint Committee acting in its capacity to hear petitions/complaints heard the matter.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous stated that he requested the Mayor's calendar including the metadata. Anonymous stated that the Mayor's calendar is considered a public record which should have been provided. Anonymous stated that the City Attorney memo disputed what kind format of the calendar is in. Anonymous stated that metadata and headers are important to the works of an investigative journalist. Anonymous stated that he wants to know who actually invited the Mayor to meetings and events and that information can be provided in metadata.

Hank Heckel (Mayor's Office) (Respondent), provided a summary of the department's position. Mr. Heckel stated that the Mayor's office received the IDR on May 8 and responded on May 9. Mr. Heckel stated that the Mayor's Office provided their Prop G calendar which included event times, general attendees and the nature of the event. Mr. Heckel stated that all information was provided in pdf format to avoid compromising the integrity of the record. Mr. Heckel stated

that those records did not provide email addresses of invitees, conference call numbers and dial information which is subject to privilege. Mr. Heckel stated that the Mayor's Office relies on advices provided by the Information Technology Department and the City Attorney's Office regarding metadata. Mr. Heckel stated that there are security risks associated with providing this information.

The Committee found that the SOTF has jurisdiction, find that the requested records are public and referred the matter to the SOTF for hearing.

On October 20, 2019, the SOTF held a hearing to review the recommendation from Committee and/or to review the merits of the petition/complaint.

Anonymous (Petitioner) provided a summary of the complaint and requested the Committee to find a violation. Anonymous provided an overview of the submitted presentation. Anonymous stated that the Office of the Mayor refused to provide documents in the requested format and metadata, objected to the redactions to the calendar and stated that the ICS version of the calendar was not provided. Anonymous stated that the Office of the Mayor did not provide the Mayor's non-Prop G or 2nd calendar account until months later, and those non-Prop G calendars are public records.

Hank Heckel (Mayor's Office) and Michael Makstman (Chief Information Security Officer) (Respondent), provided a summary of the department's position. Mr. Heckel referenced California Government Code, Sections 6252.9(f) and 6254.19, and Sunshine Ordinance, Section 67.21(l). Mr. Heckel stated that the format requested is not easily generated and would also create a security risk. Mr. Makstman provided information regarding metadata and possible security risks.

FINDINGS OF FACT AND CONCLUSION OF LAW

Based on the testimony and evidence presented, the SOTF found that Mayor London Breed, Hank Heckel and the Office of the Mayor violated Administrative Code (Sunshine Ordinance), Section(s) 67.21, 67.26 and 67.27.

DECISION AND ORDER OF DETERMINATIONS

On October 2, 2019, Member Yankee, seconded by Member Cate, moved to find that Mayor London Breed, Hank Heckel and the Office of the Mayor violated Administrative Code (Sunshine Ordinance), Sections 67.21, 67.26 and 67.27, by failing to provide records in a timely and/or complete manner, keep withholdings to a minimum, and justify the withholding of records.

The motion PASSED by the following vote:

Ayes: 7 - Yankee, Martin, LaHood, Cate, Hyland, J. Wolf, B. Wolfe

Noes: 0 - None

Absent: 2 - Cannata, Chopra

Excused: 2 - Tesfai, Hinze

A handwritten signature in black ink, appearing to read 'B. Wolfe', is positioned above the printed name.

Bruce Wolfe, Chair

Sunshine Ordinance Task Force

cc. Anonymous (Petitioner/Complainant)
Hank Heckel, Office of the Mayor (Respondent)

From: Board of Supervisors, (BOS)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Herrera now withholding From, To, Cc, Subject, etc. in public record emails
Date: Monday, December 28, 2020 4:11:00 PM
Attachments: [Herrera now withholding From To Cc Subject etc. in public record emails.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>

Sent: Monday, December 28, 2020 4:03 PM

To: Cityattorney <Cityattorney@sfcityatty.org>; SOTF, (BOS) <sotf@sfgov.org>; Bruce Wolfe (Chair, SOTF, SF) <sotf@brucewolfe.net>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>

Cc: GIVNER, JON (CAT) <Jon.Givner@sfcityatty.org>; BUTA, ODAYA (CAT) <Odaya.Buta@sfcityatty.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>

Subject: Herrera now withholding From, To, Cc, Subject, etc. in public record emails

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Cityattorney](#); [SOTF](#); (BOS); [Bruce Wolfe](#) (Chair, SOTF, SF); [Board of Supervisors](#); (BOS)
Cc: [GIVNER, JON](#) (CAT); [BUTA, ODAYA](#) (CAT); [Peskin, Aaron](#) (BOS); [Safai, Ahsha](#) (BOS); [Stefani, Catherine](#) (BOS); [Mar, Gordon](#) (BOS); [Haney, Matt](#) (BOS); [MandelmanStaff](#); (BOS); [Fewer, Sandra](#) (BOS); [Walton, Shamann](#) (BOS); [Yee, Norman](#) (BOS); [Ronen, Hillary](#); [PrestonStaff](#) (BOS)
Subject: Herrera now withholding From, To, Cc, Subject, etc. in public record emails
Date: Monday, December 28, 2020 4:03:19 PM
Attachments: [image001.jpg](#)
[signature.asc](#)

Chair and Members of the SOTF and Board of Supervisors,
as a public communication

Fourteen years ago, the Board of Supervisors (incl Sup. Peskin) recognized that the public was entitled to *all* information in a public record and unanimously passed [Resolution M06-134](#) - requiring that the Clerk of the Board provide access to public records in the format requested by the member of the public - thus preserving all of the information in the underlying computer record. This information about who made a record and when they made it is often called metadata, and is stored *as part of the same record* along with the "body" of the document.

Dennis Herrera and Jon Givner now refuse to produce even the From, To, Cc, and Subject of email records - not because that information is privileged or private, but simply because that information is in the email headers instead of in the email body, directly violating [SOTF Order 19044](#).

I had warned in October 2019 that CAO would over-reach in its ongoing crusade to prevent my lawful access to disclosable metadata. They did it a year ago, and they do it even more broadly now. If you are not aware, "Date" (Sent) "From" "To" "Cc" "Subject" etc are email headers just like the other ones CAO previously refuses to provide like "Delivered," "Received," etc. What's appalling here is that because the CAO cannot legally distinguish between email headers visible in one Outlook view versus those visible in a different Outlook view, they are forced to take the ridiculous position that the From, To, Cc, etc. cannot be disclosed. Any other position would be logically inconsistent since, for example, there is no difference between the "From" and "Return-Path" - both of which are different ways to indicate who sent an email.

Moreover, this is because there is no fundamental difference between so-called metadata vs so-called body of a public record.

Public information is public information no matter what part of the record it is stored in and no matter what format it is stored in.

It is the *information* as retained by the CAO that is public - Not only a particular view of a *subset* of that information, such as created by printing it to a PDF.

Note that the Board of Supervisors explicitly amended Resolution M06-134 to require not only PDF production but whatever format the public requested.

Every single piece of non-"purely personal" information stored in "every conceivable kind of record that is involved in the governmental process" and "any new form of record-keeping instrument as it is developed" is a public record (*San Gabriel Tribune v Superior Court* (1983, *City of West Covina*)).

Email records are stored as part of a computer database. Computer databases are not, and never have been, categorically exempt from the definition of a public record. No court ruling exempt this information.

They are merely a "new form of record keeping." The specific portions of the database that are exempt from disclosure may be redacted or otherwise withheld - but they cannot withhold **all** of it, because **some** is exempt. This work of separating the disclosable and non-disclosable portions, even if it is time-consuming and costly, does not constitute construction of a new record, and the City cannot ever charge the public for the work of redacting electronic records (SF Admin Code 67.26 and *National Lawyers Guild v City of Hayward* (2020)).

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Sincerely,

Anonymous

----- Original Message -----

On Monday, December 28th, 2020 at 1:19 PM, CityAttorney (CAT)
<cityattorney@SFCITYATTY.ORG> wrote:

Dear requester,

I am responding on behalf of the City Attorney's Office to your below email dated 12/09/20 regarding email metadata. In this request you appear to be asking for a list of email headers. As we have explained previously, to the extent that information is even a public record, we are withholding it based on Cal. Evid. Code section 1040 and Cal. Gov't Code sections 6255 and 6254.19. We will let you know if our analysis changes as we continue to review these issues related to metadata, so that you have the option of submitting a follow-up request if desired.

Sincerely,

image001.jpg



Odaya Buta

Paralegal

Office of City Attorney Dennis J. Herrera

(415) 554-5960 Direct

odaya.buta@sfcityatty.org

www.sfcityattorney.org

Find us on: [Facebook](#) [Twitter](#) [Instagram](#)

This message and any attachments are solely for the intended recipient and may include privileged or confidential information.

If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Monday, December 21, 2020 2:19 PM
To: CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>; Givner, Jon (CAT) <Jon.Givner@sfcityatty.org>; SOTF, (BOS) <sotf@sfgov.org>
Subject: RE: Immediate Disclosure Request for a single email from Jon Givner

No. Please read *your own office's* memo regarding the deadlines in the CPRA.
- <https://www.sfcityattorney.org/wp-content/uploads/2020/03/Public-Records-Memo-3-30-20.pdf>

These are calendar day, not business day, deadlines.

I will expect my response by January 4.

There is no excuse for your office not understanding basic CPRA requirements - you are the very office who is supposed to teach the remaining departments how to follow these laws.

By indicating an extension of January 8 you have violated CPRA Govt Code 6253(c) which prohibits notice of an extension of more than 14 days.

SOTF: Please file a new complaint *Anonymous v Jon Givner, Dennis Herrera, Odaya Buta, and the Office of the City Attorney*

For a violation of CPRA Govt Code 6253(c). Request and response are below.

If nothing is provided to me by January 4, 2020, I will file a further complaint for unreasonable delay.

NOTE: Nothing herein is legal, IT, or professional advice of any kind. The author disclaims all warranties, express or implied, including but not limited to all warranties of merchantability or fitness. In no event shall the author be liable for any special, direct, indirect, consequential, or any other damages whatsoever. The digital signature (signature.asc attachment), if any, in this email is not an indication of a binding agreement or offer; it merely authenticates the sender. Please do not include any confidential information, as I intend that these communications with the government all be disclosable public records.

Sincerely,

Anonymous

Sent from ProtonMail Mobile

On Mon, Dec 21, 2020 at 2:02 PM, CityAttorney (CAT)
<cityattorney@SFCITYATTY.ORG> wrote:

Dear requester,

We would like to send an update that we need additional time to review the potentially responsive records, and currently expect to have our review complete by 01/08/2021. Please note that it is possible that records (if we have any) will be privileged, but that we will confirm on or before 01/08/2021.

Thank you for your patience.

Please send replies to cityattorney@sfcityatty.org

Sincerely,

Odaya Buta

Paralegal

Office of City Attorney Dennis J. Herrera

www.sfcityattorney.org

Find us on: [Facebook](#) [Twitter](#) [Instagram](#)

This message and any attachments are solely for the intended recipient and may include privileged or confidential information. If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Buta, Odaya (CAT)
Sent: Thursday, December 10, 2020 12:56 PM
To: Anonymous <arecordsrequestor@protonmail.com>
Cc: Pradhan, Manu (CAT) <Manu.Pradhan@sfcityatty.org>; City Attorney (CAT) <cityattorney@SFCITYATTY.ORG>; Givner, Jon (CAT) <Jon.Givner@sfcityatty.org>
Subject: RE: Immediate Disclosure Request for a single email from Jon Givner

Hello,

The City Attorney's Office has received your Sunshine Ordinance request and has begun a search for documents.

Please note that the Immediate Disclosure Request process is temporarily suspended, due to the emergency and Mayoral order. Please use the following link for more information:

https://sfmayor.org/sites/default/files/SupplementalDeclaration2_03132020_stamped.pdf
(p.3)

Please also note that the 10-day production deadline for ordinary PRA requests has been suspended as well, due to the emergency and Mayoral order. Please use the following link for more information:

https://sfmayor.org/sites/default/files/032320_FifthSupplement.pdf (p.8-9)

We will get back to you with a formal response within 10 business days.

Sincerely,

Odaya Buta

Paralegal

Office of City Attorney Dennis Herrera

www.sfcityattorney.org

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This message and any attachments are solely for the intended recipient and may include privileged or confidential information. If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Anonymous <arecordsrequestor@protonmail.com>

Sent: Wednesday, December 9, 2020 8:55 PM

To: CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>; Givner, Jon (CAT) <Jon.Givner@sfcityatty.org>

Cc: Pradhan, Manu (CAT) <Manu.Pradhan@sfcityatty.org>; Buta, Odaya (CAT) <Odaya.Buta@sfcityatty.org>
Subject: Immediate Disclosure Request for a single email from Jon Givner

Jon Givner:

This is an immediate disclosure request for a copy of all email headers of the email I sent on Nov 25 2020 titled "RE: New Complaint from against Dennis Herrera, Odaya Buta, Manu Pradhan and the Office of the City Attorney" having Message-Id: <Ls3_-UJdc7x_LkkeUNge6oNRhd1R3mrlANkU86D1-H3qe3U3ygeMt1XfCnN3l-nt5U98p5R-uGHCIC5iEDr-ilCyR1FhXglan_Loh63J9mE=@protonmail.com> as received by you, with minimal redaction, and a key for the justification for each redaction.

Your office has previously produced the following record:

https://cdn.muckrock.com/foia_files/2019/05/17/4-18-19_Email_Received_Redacted.pdf

Therefore, you have admitted that some non-empty set of email headers are in fact disclosable, not exempt under Gov Code 6254.19, and cannot now take an inconsistent position.

SOTF also ruled that this *and yet more* information is disclosable in SOTF 19044 Anonymous v Herrera (including at least all of the email header names) and ordered your office to disclose it. You have so far refused to comply with that order, have produced no additional information at all, and have failed to (and, now, cannot) file a timely motion for reconsideration.

Based on both of those facts, if you refuse to provide *at least* that amount of the record (everything in the hyperlink above, and the totality of *names* of the redacted headers) in this instance, that would be a yet further willful violation of the Sunshine Ordinance by you - as a managerial city employee, and by Herrera - as elected official/dept head.

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authenticates the sender. Please do not include any confidential information, as I intend that these communications with the government all be disclosable public records.

Sincerely,

Anonymous

Sent from ProtonMail Mobile

On Wed, Nov 25, 2020 at 4:26 PM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

Mr. Givner,

While I understand it is your position that metadata is not disclosable, the people of San Francisco created the SOTF specifically to be the independent arbiter of what information is disclosable in the City. In this case, after numerous hours of testimony across multiple months from your office and many other departments attempting to block metadata disclosure, I still won the case, and your position - which was found to violate multiple sections of the Sunshine Ordinance - is no longer the dispositive factor. Sometimes you win; sometimes you lose. As attorneys, you and Mr. Herrera should understand that, ethically, you have to comply even when the result goes against you; otherwise tribunals like the SOTF serve no purpose if attorneys can defy them at will.

On the merits of the issue itself:

I am aware that the City may be determining internally how it could more easily release this kind of information. But that's one of my main points: *the operational difficulty that a public official*

claims would exist in producing information can never exempt that information from disclosure; otherwise it would create a perverse incentive for corrupt officials to use the hardest-to-disclose type of data to store the most damning information. It's not that you should disclose the information only when it becomes easy to do so, but simply *because* the SOTF has determined that it is disclosable. Though, of course you should, for practical reasons, in parallel pursue the tooling required to efficiently disclose the information also.

No different than the Supreme Court's discussion in *City of San Jose v Superior Court* (2017) that public officials would hide their most damning communications on personal devices if records on personal devices were categorically exempt from disclosure, such perverse incentives are not supported by any law or court ruling and categorically exempting metadata as it is now again your position would allow any official to hide information in that metadata with impunity. Since no law or court ruling *explicitly* exempts every portion of metadata, it is therefore generally disclosable, and only the minimum portion that constitutes an information security threat under Gov Code 6254.19 may be withheld. Finally, your prior argument that exempt and non-exempt information must be *reasonably segregable* to be disclosed in a misstatement of the law - that constraint is present only in Gov Code 6253(a), which applies solely to in person inspection of records, and not to *copies* of records, which of course can be redacted in detail (the corresponding rule of reasonable segregation in the Sunshine Ordinance again applies only to *inspection on a computer monitor*, and not to copies which I've requested). All of these issues have already been brought up by you and the Office of the Mayor at SOTF and they failed.

On your refusal to comply:

Your office did not file an appeal/reconsideration to the 19044 ruling against you with any new legal arguments or information within the time permitted, instead you've simply thumbed your nose at the authority of the SOTF (and at the people in delegating that authority to SOTF) and my right to this information, and you refuse to comply, which is nothing more than willful violation of the law and official misconduct. The fact that DPW and DT have provided substantially more metadata, manually redacted, than you have, and indeed that you provided more in 19044, is evidence of the willfulness of

I have no obligation to file another request later on if and when your position changes - you have apparently now denied the

metadata portion of my current request, without a legal written justification exempting each and every portion of the record currently withheld, and thus my complaint stands.

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Sincerely,

Anonymous

----- Original Message -----

On Wednesday, November 25th, 2020 at 1:14 PM, CityAttorney (CAT) <cityattorney@SECITYATTY.ORG> wrote:

Dear Anonymous,

I am writing to you as the head of the Government Team, the division of the City Attorney's Office that receives and responds to requests to the Office for public records. I apologize for the slow response to your request, but I assure you that we are not ignoring the request or indefinitely delaying the response.

While we have a copy of the email you requested (see the attached printed PDF), we understand that you are seeking disclosure of the metadata associated with that email and are not concerned with the text of the email

itself. For reasons we have stated in the past, our office's response at this time is that the metadata you are seeking is not subject to disclosure. That said, we are reviewing the issue further internally. If we reach a different conclusion following this review, we will let you know immediately, so that you have the option of submitting a follow-up request if desired.

Jon Givner

Deputy City Attorney

Office of City Attorney Dennis Herrera

1 Dr. Carlton B. Goodlett Place, Suite 234
San Francisco, CA 94102
phone: (415) 554-4694

www.sfcityattorney.org

The information in this email is confidential and may be protected by the attorney/client privilege and/or the attorney work product doctrine. If you are not the intended recipient of this email or received this email inadvertently, please notify the sender and delete it.

From: Anonymous
<arecordsrequestor@protonmail.com>

Sent: Thursday, November 19, 2020 9:44 PM

To: SOTF, (BOS) <sotf@sfgov.org>

Cc: Pradhan, Manu (CAT)
<Manu.Pradhan@sfcityatty.org>; Buta, Odaya (CAT)
<Odaya.Buta@sfcityatty.org>; CityAttorney (CAT)
<cityattorney@SFCITYATTY.ORG>

Subject: New Complaint from against Dennis Herrera, Odaya Buta, Manu Pradhan and the Office of the City Attorney

SOTF,

Please file a new complaint Anonymous (101738-08172271@requests.muckrock.com) vs Dennis Herrera, Odaya Buta, Manu Pradhan, and the Office of the City Attorney. Include the attached thread.

Allegations:

- Admin Code 67.21(b) - Untimely and incomplete response
- Admin Code 67.21(a) - Unreasonable delay
- Admin Code 67.21(k) - Violation of the CPRA
- Admin Code 67.26 - Non-minimal withholding
- Admin Code 67.34 - Willful violation and official misconduct (against at least Dennis Herrera, as department head/elected official, and Manu Pradhan as a managerial city employee)
- CPRA Gov Code 6253(c) - Failure to provide notice of extension within 10 days
- CPRA Gov Code 6253(c) - Notice of an extension of more than 14 days (i.e. more than a total of 24 days)

The SOTF should caution any California attorneys (or law offices) who are respondents in this case that they owe the SOTF (as an administrative tribunal) complete candor, and especially should not mis-cite any laws to your Task Force, under the Rules of Professional Conduct.

Please cite **all** allegations listed above - SOTF by law has jurisdiction over the Sunshine Ordinance **and** the CPRA, not just the Sunshine Ordinance.

Summary:

You should take as proven every allegation
Respondents fail to specifically deny.

On September 26, 2020, I requested a single public record of one email with metadata between myself and Respondents, expected to be of length 2-3 pages, from Dennis Herrera's office.

As of November 19, 2020 - 54 days after the request - Herrera refuses even to decide whether or not to give me the record and what parts of the record are disclosable or not. His office (whose actions impute to him) has previously been ordered by the SOTF to disclose exactly this kind of record (see SOTF Order 19044, which Herrera also refused to comply with).

But instead of denying the request, or granting it in whole or in part, Herrera abuses the COVID-19 emergency and the powers he believes (per a prior memo issued by his office) to have been granted to him by the Mayor to indefinitely delay production of this record under the false pretense of the pandemic. His office has granted themselves 4 extensions - the CPRA allows only one 14-day extension, and his office could not even competently respond in the maximum time (10 days) permitted by law to provide notice of the extension.

Gov Code 6253(c) was violated because Respondents did not respond within 10 days with either an extension notice OR a determination of disclosable public records. They responded instead after 15 days.

Gov Code 6253(c) was further violated because Respondents have provided themselves numerous extensions totaling far more than 24 days to consult other departments, although only a single 14-day extension is permitted under the CPRA. While they have indicated they have *public records* they have not yet indicated whether they (or what part) are *disclosable* as required by CPRA. This forces them to decide whether they will provide the information or not, in writing.

The delay of at least 54 days in order to provide this single record (probably of length 2 or 3 pages) constitutes an "unreasonable delay," and thus Respondents violated SFAC 67.21(a). For comparison, in far less time than given to Herrera, Public Works has provided numerous public records of identical form, and of comparable effort to produce and redact (i.e. Public Works redacted many emails with metadata after consulting the Dept of Technology's metadata guidance, all in less time than Herrera produced *zero* emails out of the requested *one email*).

I have been provided with no email metadata at the time of this complaint, and this constitutes non-minimal withholding in violation of SFAC 67.26. Refusal to provide the record should be construed as withholding the record entirely (otherwise, city agencies can simply refuse to decide indefinitely).

The requirement that Herrera provide email in redacted, metadata form has previously been argued before your task force and won by me (see SOTF 19044). Since then you also found that SFPD similarly violated the law by not providing dozens of email in metadata form (see SOTF 19098). I have received detailed email header metadata now from DT, DPW, the Mayor's Office, the Police Commission and others (with some minor disputes remaining about precise headers to be disclosed). Remember too that the City Attorney's Office *did*, after my insistence, provide some email metadata in 19044, they just didn't withhold only the *minimum* portion of it. Thus the complete refusal to even say what is disclosable in this request, after one assumes they learned their lesson in 19044 and improved their procedure, is even more unreasonable.

In its entirety, this is also an untimely and incomplete response, violating SFAC 67.21(b).

Willfulness/67.34:

Because SOTF issued order 19044 re: Herrera's office's prior unlawful actions with regards to email headers in a nearly identical situation previously, Herrera was on notice about the unlawfulness of his actions in this case. As elected official/department head, he is responsible for the administration of the Sunshine Ordinance within his office. His refusals to provide the single record in this case constitute a willful violation of the Sunshine Ordinance which is official misconduct. Pradhan has been previously identified as the attorney supervising public records requests (but that may not be the case at this time), and if he is, then he is also subject to SFAC 67.34. It is unknown whether Buta is a managerial city employee or not. After adjudicating the complaint and issuing your orders, please refer the violations to the Ethics Commission.

NOTE: Nothing herein is legal, IT, or professional advice of any kind. The author disclaims all warranties, express or implied, including but not limited to all warranties of merchantability or fitness. In no event shall the author be liable for any special, direct, indirect, consequential, or any other damages whatsoever. The digital signature (signature.asc attachment), if any, in this email is not an indication of a binding agreement or offer; it merely authenticates the sender. Please do not include any confidential information, as I intend that these communications with the government all be disclosable public records.

Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Amending the Sunshine Ordinance to Force Compliance by the City of San Francisco
Date: Tuesday, December 29, 2020 8:17:00 AM
Attachments: [Re Amending the Sunshine Ordinance to Force Compliance by the City of San Francisco.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Monday, December 28, 2020 7:52 PM
To: SOTF, (BOS) <sotf@sfgov.org>
Subject: Re: Amending the Sunshine Ordinance to Force Compliance by the City of San Francisco

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [SOTF_\(BOS\)](#)
Subject: Re: Amending the Sunshine Ordinance to Force Compliance by the City of San Francisco
Date: Monday, December 28, 2020 7:52:29 PM
Attachments: [signature.asc](#)

Almost exactly one year ago, the former Press Secretary to the Mayor of Atlanta was [convicted criminally](#) of violating the Georgia Open Records Act. This is a sadly rare instance of a prosecution upholding the public's right to access government information.

But by amending the Sunshine Ordinance, the same justice for members of the public whose access City officials unlawfully deny and delay can be achieved in San Francisco.

How many City officials would be found to have frustrated public access, even when ordered to provide that access by the SOTF?

There is no excuse for such behavior.

NOTE: Nothing herein is legal, IT, or professional advice of any kind. The author disclaims all warranties, express or implied, including but not limited to all warranties of merchantability or fitness. In no event shall the author be liable for any special, direct, indirect, consequential, or any other damages whatsoever. The digital signature (signature.asc attachment), if any, in this email is not an indication of a binding agreement or offer; it merely authenticates the sender. Please do not include any confidential information, as I intend that these communications with the government all be disclosable public records.

Sincerely,

Anonymous

----- Original Message -----

On Friday, November 27th, 2020 at 10:28 AM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

As a public communication to the SOTF and to various City officials bcc-ed. SOTF administration: pursuant to SOTF rules, I request distribution of this communication to each of the members. I will be discussing these ideas at public comment in a series of meetings across the City.

Members of the Sunshine Ordinance Task Force,

As I mentioned at the most recent SOTF Compliance and Amendments committee, the Sunshine Ordinance must now be amended otherwise it will no longer fulfill its intended purpose. I invite all members of the public, the SOTF, and of City government to collaborate on this solution - but the time for delay is over; action must be taken now. Some government officials have worked in good faith with me to improve public access in various ways in the last 18 months, and I thank them. Others have chosen instead to defy the law unless it suits them.

For too long, City officials have *lost* SOTF cases seeking to hide public information, and then proceed to do absolutely nothing, not taking seriously the SOTF's orders or that the SOTF are the people's representatives in deciding what the people may know. Government officials who intend to oppose the below improvements to public access should think carefully whether they hold their positions to advance the interests of the public, or their own interests, and how they will defend such an anti-transparency position before the voters, with corruption rampant throughout the City and sunshine being needed now, more than ever.

While the promotion of the Sunshine Ordinance into the Charter (to be supreme law of the City) and this Task Force into a Charter "Sunshine Commission" is a frequently mentioned goal, there are three additional problems with the Ordinance that must be solved, with proposed solutions that I have drafted:

1. **The Supervisor of Records does not actually serve as the intended independent, fast, check on the City's records disclosure**, because the Supervisor, who is by law also the City Attorney, is generally the very office that insisted the City to withhold the records in the first place. They appear to believe it is effectively an attorney conflict for them to issue orders against their own client, so the public can essentially never win (see: 0% order win rate by the public before Herrera in 2019); so let's remove them from the picture and avoid the supposed conflict.
 - **Solution: The City Attorney will be required to nominate an outside, independent attorney as Supervisor of Records (SoR), with approval by the Board of Supervisors**, who shall explicitly not serve in any way as lawyer to any City-client, shall not report to or owe any loyalty to the City Attorney, but serve solely in this quasi-judicial role. Any determination of the SoR that any info is public and disclosable shall constitute *prima facie* evidence that the info is in fact public and disclosable in any CPRA writ of mandamus action or Sunshine Ordinance suit or complaint (see below), rebuttable by the City only by clear and convincing evidence.
2. **The current SOTF process does not actually improve outcomes in Sunshine cases, because Herrera, Breed, Scott, and others thumb their noses at this Task Force's authority to be the people's representatives in determining what is or is not disclosable.** No practical recourse exists. The Ethics Commission is not useful, because it can only determine whether or not violation was *willful* - Ethics lacks any lawful jurisdiction to determine *what is public*. I and others have won many cases before SOTF and nothing changes because unfortunately some of the City's officials hold the rule of law - *where independent tribunals, not the government itself, decide who is right* - in contempt.
 - **Solutions: After an order against them, the City must either file suit against the Commission (not the requester) to appeal the order or they must comply - and must choose within 5 days. If they choose to comply, the department head/elected official will have to submit a declaration under penalty of perjury that the department has complied within that time.** If the City neither

complies nor appeals timely, the Commission will be able to sue the City respondent *in the Commission's own name* to enforce its orders, and the court shall immediately issue an Order to Show Cause why the City should not immediately comply with the Commission's orders. No more feet-dragging. Why? When SOTF has found that info is disclosable or that the City's practices violate Sunshine, it is not just a personal offense by the City against the winning complainant but also against the people's express interest in public access to meetings and information, and the Commission will now be able to legally defend that interest. This is similar to how other administrative tribunals, such as the FTC or SEC, work - the current ordinance is unusual in giving administrative orders no explicit teeth. There will be no more waiting on Ethics or the DA - Sunshine will go directly to a court, with the Commission backed by outside counsel if need the City Attorney refuses.

- Courts would also be required to give deference to any Commission finding that information is disclosable or that the City is in violation, and the City may, again, only rebut this presumption by clear and convincing evidence. Furthermore, a winning administrative determination/order will serve as irrefutable evidence that a later action against the City is not frivolous, therefore removing the barrier to justice for less-privileged complainants who are silenced by the risks of the CPRA's cost-shifting rules. This would apply to appeal suits by the City, enforcement suits by the Commission, and suits/mandamus actions brought by the complainant/requester.
- **Finally, it will be made a criminal offense for any elected official or department head not to comply with this process, and refusal to comply would further make them eligible to be removed from office by the court. They can either comply or they can appeal - but sitting on their hands not complying will be a crime.**

3. **There is currently no penalty for indefinitely delaying access.** The only cost is attorneys fees and expenses *paid by the taxpayer, i.e. the public*. It is in the interest of corrupt officials to delay as long as possible disclosure, because the political/press impact of damning records is lessened with greater delay, while the cost to them personally of delaying is small. It should instead be extremely painful to delay lawful disclosure.
 - Solutions: If the City complies within 6 to 21 business days of any determination against them by SoR or Commission (whichever is earlier), \$1,000 a day. For every calendar day 22 through 60 business days, \$10,000 a day. For every calendar day beyond 60 business days, \$100,000 a day. If the City complies prior to losing, or within 5 business days, no additional penalty is levied. For voluminous requests, the SoR/Commission would have the authority to declare longer timelines, but incremental response would always be required in such case.
 - Lawful and timely appeals would automatically stay the order and the penalty, but if the City finally loses the appeal, the full penalty will be calculated from the day the Commission/SoR order was issued. Note that doing nothing will *not* stay the order or penalty.
 - The penalty will be owed to any successful Complainant; or if the

Commission wins a suit in its own name, those funds will instead be used solely to fund programs that implement public access. All penalties are in addition to the attorneys fees / expenses owed by the City under CPRA - local law cannot reduce that cost-shifting.

- **The City (i.e. taxpayers) would not indemnify elected officials and department heads against this additional penalty, and they would be personally liable.** Normal employees would not be personally liable. The goal is to make senior officials think *very* hard about denying or delaying access to meetings or information, without punishing the subordinates who often have to come to SOTF and defend absurd interpretations by their boss or Herrera that, it would appear from their oral arguments, they do not even fully comprehend.

Some may say this is unfair to the City government. **But did you know that, as testified by Compliance Officer Hank Heckel before the SOTF in January 2020, Mayor Breed's chief of staff intentionally destroyed his City calendar records every 2 weeks (recording, 4h45m41s-4h46m22s)? Why does the Mayor apparently [lack copies](#) of her directives issued to Chief Scott via text? Why did Herrera's office publish a memo twisting the voters' words against them to ignore the plain, unambiguous meaning of SF Admin Code 67.24(g, h, i), thus essentially writing it out of the law? What place does such behavior have in legitimate representative democracy?** If the information or meetings that officials decide to hide away (or destroy) are actually public and disclosable, they should in fact be punished harshly and with every presumption taken against them.

Thus, I have also drafted various other improvements:

- requiring universal minimum 1 year retention of all electronic "public records" (like emails, calendars, texts; and not just "records" which is ironically more narrowly defined),
- explicitly listing more court cases and rules of exemption that absolutely do not apply in the City (in addition to the already banned catch-all exemption),
- prohibiting any executive suspension of the sunshine laws without unanimous consent of the BoS, and then only in time-limited fashion,
- preventing the BoS from making any law reducing public access (only the voters may do that),
- ensuring that any seat on the Sunshine Commission not filled by the BoS will be filled by the people at election (no longer can they silence the SOTF through attrition)
- creating a full-time ombudsperson hired by the Commission to advise City departments operationally on public access
- requiring all department heads to promulgate records/meetings procedures that fully implement the law (no more careless, *ad hoc* responses)
- requiring incremental response for all records requests

At the moment, I don't intend to explicitly expand the actual set of disclosable

information. The law as written in 1999 by the voters, if correctly interpreted in accordance with Proposition 59 (Article 1, Sec 3 of the Constitution), already creates the proper balance between exemption and disclosure - including all of the things I've fought for: raw electronic records, future and past calendars, informal communications between officials, detailed accounting of police misconduct, and more - because *none* of them is explicitly exempted by the law. The problem is *not* the balance the voter struck, but the fact that the City just ignores it by procedural hi-jinks. After these amendments, the law will no longer be ignored.

After San Francisco, the next step will be California as a whole, as the CPRA is a vague and weak law with numerous gray-areas where public officials can hide. They should have no place to hide, and the people's business should be done openly. The authority for the government to subjectively censor records without an explicit exemption approved by the people themselves must be eliminated state-wide and a state Commission similar to SOTF must also be created with powers similar to the above.

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Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars
Date: Wednesday, December 30, 2020 9:16:00 AM
Attachments: [Re Enforcement of last night's SOTF 19103 ruling Immediate Disclosure Request for Future Breed Calendars.msg](#)

-----Original Message-----

From: Anonymous <arecordsrequestor@protonmail.com>
Sent: Tuesday, December 29, 2020 7:51 PM
To: Heckel, Hank (MYR) <hank.heckel@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; MayorSunshineRequests, MYR (MYR) <mayorsunshinerequests@sfgov.org>; Elsbernd, Sean (MYR) <sean.elsbernd@sfgov.org>; Lila LaHood <lilalahood.sotf@gmail.com>
Cc: SOTF, (BOS) <sotf@sfgov.org>; Press Office, Mayor (MYR) <mayorspressooffice@sfgov.org>
Subject: Re: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: [Anonymous](#)
To: [Heckel, Hank \(MYR\)](#); [Breed, Mayor London \(MYR\)](#); [MayorSunshineRequests, MYR \(MYR\)](#); [Elsbernd, Sean \(MYR\)](#); [Lila LaHood](#)
Cc: [SOTF, \(BOS\)](#); [Press Office, Mayor \(MYR\)](#)
Subject: Re: Enforcement of last night's SOTF 19103 ruling, Immediate Disclosure Request for Future Breed Calendars
Date: Tuesday, December 29, 2020 7:50:56 PM
Attachments: [signature.asc](#)

Chair LaHood OR Chair Wolfe - I ask that you schedule SOTF 19103 for a Compliance hearing as Respondents refuse to comply.

This Task Force should not put up with the Mayor making a mockery of the transparency laws. After 24 days - the CPRA max limit - Mayor Breed refuses to decide how she is responding.

- Please refer the Mayor to the Ethics Commission for official misconduct.
- Please find that Heckel and everyone in his supervisory chain including presumably Elsbernd, willfully violated the law and find that they committed official misconduct - NOTE: Only elected officials and department heads get the extra layer of the Ethics Commission - see SFAC 67.34. Other managerial employees can be held responsible by SOTF alone.
- Please refer Heckel, Breed, and the Office of the Mayor to the District Attorney and Attorney General for refusal to provide public records.
- Please transmit your ruling to the Presiding Judge of the San Francisco Superior Court for enforcement.

On Dec 3, I requested again the Mayor's future calendar entries with minimal redactions pursuant to your unanimous ruling in SOTF 19103 that such records must be minimally redacted for security procedures. On Dec 14 - the CPRA deadline for an initial 10 day response - Respondents violated Gov Code 6253(c) by refusing to respond with a determination of disclosable public records, a justification, or an extension. On Dec 28 - the CPRA deadline for an extended 14 day response - Respondents violated Gov Code 6253(c) again by not providing the determination of disclosable public records and justification after an extension.

It is now Dec 29. No determination and justification has been provided.

Rolling responses were requested - Refusing to provide even a single redacted calendar entry after 24 days constitutes an unreasonable delay and a refusal to provide rolling responses.

Respondents appear to believe that by taking their ball and going home they can skirt the law.

These same Respondents (Breed, Heckel, Office of Mayor) have never complied with your 1 year old ruling on the Mayor's *past* calendars in SOTF 19047 either. In July 2020, Respondents returned to their old ways of withholding the past, non-Prop G calendars without justification. No ICS records were provided either.

Heckel, Breed, and the Office of the Mayor repeatedly, willfully violate your rulings, the Sunshine Ordinance, and the CPRA.

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Sincerely,

Anonymous

----- Original Message -----

On Tuesday, December 15th, 2020 at 12:48 AM, Anonymous <arecordsrequestor@protonmail.com> wrote:

Members of the Sunshine Ordinance Task Force:

More than 10 days having passed since this Dec 3 request with no reply, and Mayor Breed, et al. having now willfully violated (Public Records Act) Gov Code 6253(c) requiring an extension or determination of disclosable public records within 10 days of a request and (Sunshine Ordinance) Admin Code 67.21(a) prohibiting unreasonable delay, I respectfully request that:

- Mayor Breed, Hank Heckel, and the Office of the Mayor be now brought before the Compliance Committee on *SOTF 19103 Anonymous v. Breed* for willfully refusing to produce the Mayor's future calendar entries, with minimal redactions of the "security procedures" of a "local police agency" (Gov Code 6254(f)), **in violation of this Task Force's December 2 determination that doing so is illegal, violating SF Admin Code 67.26, which requires that no record be withheld unless the entirety of the record is exempt**, and
- Mayor Breed be referred to the Ethics Commission **and** the District Attorney after a finding by SOTF of willful violation of the Sunshine Ordinance, for a hearing and prosecution of official misconduct (pursuant to SFAC 67.34 sentence 2, 67.30), and
- Hank Heckel (if he is a managerial employee) be found by SOTF to have committed official misconduct and be referred to the District Attorney for prosecution (67.34 sentence 1, 67.30), and
- Sean Elsbernd (who, as Chief of Staff, is presumed to be Heckel's direct or indirect supervisor) be found by SOTF to have committed official misconduct and be referred to the District Attorney for prosecution (67.34 sentence 1, 67.30)

Mayor Breed, Hank Heckel, and every person in Heckel's supervisory chain are repeat, willful, violators of the Sunshine Ordinance who hold this Task Force in contempt, refuse to comply with your orders, and deny your authority, delegated by the people of San Francisco, to determine what government information is public within the City of San Francisco. (This is in addition to SOTF 19047, which they have never complied with, which ruling was final against Breed and Heckel over 1 year ago, for which other agencies have at least partially complied, and for which Heckel misled this Task Force during testimony).

Not only do Respondents thumb their nose at City law, they do so now at State law (CPRA) as well.

Please further file a new complaint against Heckel, Breed, and the Mayor's Office for yet another violation of the CPRA in this case.

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Sincerely,

Anonymous

----- Original Message -----

On Thursday, December 3rd, 2020 at 8:12 PM, Anonymous
<arecordsrequestor@protonmail.com> wrote:

Reconsidering all of your arguments yesterday Mr. Heckel, I want to be super clear on something:

In the Oct 4, 2019 request, you later gave* - **after** you withheld records on Oct 7 on GC 6254(f) and I filed a complaint -- a non-responsive press calendar square grid public webpage. Again, please do not do that here. I have asked you for the Outlook detailed view entries. I don't want a square grid or a press calendar webpage of the "public" meetings, whatever "public" subjectively means (you attempted to argue this "non-public" vs "public" distinction already and I do not believe it was persuasive) and the square grid summary is **not responsive**. Provide the outlook per-entry PDFs, redact them with citations on every redaction however you think is legal, and let SOTF judge the redactions. I don't want any claimed confusion here.

Here's the quote from the original request "You are welcome to print each item (**not the summary view**) directly to **.PDF form in Outlook** and redact them." (emphasis added)

Let's not go through the word-games again. If you genuinely misread last year's request then please say so on the record with SOTF (perhaps the violation was merely inadvertent last time), but yesterday it appeared you were saying something false about what I requested and it is not appreciated.

I downloaded the square press grid myself for this current request. It's a completely blank page around the time of my request.

<https://web.archive.org/web/20201204030920/https://sfmayor.org/events/calendar/month/2021-01>

<https://web.archive.org/web/20200905180910/https://sfmayor.org/events/calendar/month/2021-02>

However, logic dictates that even if the Mayor has not fleshed out all of her calendar so far in advance, some meetings (even standard recurring ones) must be on some Mayoral calendar somewhere.

*If what you were actually trying to argue yesterday is that I was incorrectly claiming that you withheld the records and that the square grid webpage you gave after the complaint filing *is* the responsive record I requested, then I will need to remind you that in 19047, you would have yet an additional violation: you failed to give this press calendar. So please keep your arguments consistent.

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Sincerely,

Anonymous

----- Original Message -----

On Thursday, December 3rd, 2020 at 8:29 AM, Anonymous

<arecordsrequestor@protonmail.com> wrote:

Good evening Mayor Breed, Hank Heckel, and Office of the Mayor,

Tonight in *SOTF 19103 Anonymous v. Breed, et al.*, the SOTF unanimously found you in violation of SFAC 67.26 for withholding the entirety of Mayor Breed's future calendars instead of redacting the security portions and SFAC 67.27 for citing the *Times Mirror* citation only after a complaint was filed. It is time to enforce the former.

Please provide, as an immediate disclosure request, all calendar records, in detailed form, where each Outlook entry is printed on a separate page (I believe you call it "Memo Style"), as you have many many times, for every event scheduled from Jan 15 through Feb 28, 2021 . You must provide rolling response. I do not care about .ics files or metadata that is not visible on the detailed entry view in this request. Please minimally redact the "security procedures" of a "local police agency". Since you've wondered how to do this, I've provided you an example below of what one could do (without in any way conceding that all of that redacted info is in fact lawfully exempt).

P.S. Mr. Heckel, you made a number of arguments about be asking for some sort of grid calendar where shapes could *implying* when the location/times of meetings. It's very disappointing that you choose to make such arguments when you are well aware that is not what I requested since you've provided the full Outlook page detail many times, and you were in fact required to do so in SOTF 19047. But whatever, I won in spite of such nonsense.

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Sincerely,

Anonymous

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Ng, Wilson \(BOS\)](#)
Subject: FW: PUC Harlan Kelly Jr. Text Messages Petition
Date: Wednesday, December 30, 2020 9:23:00 AM
Attachments: [Re PUC Harlan Kelly Jr. Text Messages Petition.msg](#)

-----Original Message-----

From: sfrecordsresearch@pm.me <sfrecordsresearch@pm.me>
Sent: Wednesday, December 30, 2020 1:23 AM
To: Dennis Herrera (City Attorney, SF) <dennis.herrera@sfgov.org>; FEITELBERG, BRITTANY (CAT) <Brittany.Feitelberg@sfcityatty.org>; COTE, JOHN (CAT) <John.Cote@sfcityatty.org>; RUSSI, BRAD (CAT) <Brad.Russi@sfcityatty.org>; Records, Supervisor (CAT) <Supervisor.records@sfcityatty.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; SOTF, (BOS) <sotf@sfgov.org>
Subject: Re: PUC Harlan Kelly Jr. Text Messages Petition

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

From: sfrecordsresearch@pm.me
To: [Dennis Herrera \(City Attorney, SF\)](#); [FEITELBERG, BRITTANY \(CAT\)](#); [COTE, JOHN \(CAT\)](#); [RUSSI, BRAD \(CAT\)](#); [Records, Supervisor \(CAT\)](#)
Cc: [Board of Supervisors, \(BOS\)](#); [SOTF, \(BOS\)](#)
Subject: Re: PUC Harlan Kelly Jr. Text Messages Petition
Date: Wednesday, December 30, 2020 1:23:26 AM
Attachments: [signature.asc](#)

Dennis Herrera,

Today is day 174 of you refusing to respond to the Kelly-Wong text message petition under SF Admin Code 67.21(d), and thus also day 174 of you helping PUC and Harlan Kelly, Jr. to hide these records of communications between Kelly and a City contractor who has pled guilty to crimes related to City corruption.

As City Attorney, you have a legal duty to protect public access to information.

Why do you refuse to respond to my July 9, 2020 Supervisor of Records petition for the Kelly-Wong text messages?

What happened to the supposed unparalleled independence of your Office that Mr. Cote touts to the press?

PUC possesses the unredacted original whether or not Kelly is a city employee - all you have to do is order one or more parts of it disclosed.

Sincerely,
Anonymous

On Tue, Dec 1, 2020 at 2:24 PM, sfrecordsresearch@pm.me <sfrecordsresearch@pm.me> wrote:

Dennis Herrera,

Set aside your opinion of me and my other petitions - this is a case where your office must agree that the public interest is served by immediately reviewing my attached Supervisor of Records petition and ordering the disclosure of these records. **This is of the highest urgency and it is your duty to issue a written determination against PUC and order disclosure.**

You claim to have unparalleled independence. Do not let PUC hide communications of allegedly corrupt behavior. The criminal complaint by the United States against Mr. Kelly references topics *related to various messages partially withheld by the PUC from me re: travel, insurance payments, and more that were, at first, disclosed*. If nothing else, your office must review the unredacted versions of those text messages. I have no idea whether Mr. Kelly is guilty or not of any crime, but the public deserves to know the exact conduct that took place between Kelly and Wong.

At first PUC gave me nearly all of the text messages between Wong and Kelly, when I voluntarily informed that they had left readable someone's lockbox code, they then requested I delete the entire PDF, including many other messages not related to such sensitive private info. Note that the public hyperlinks to this PDF were published by PUC online.

While I did delete my own copy of the specific PDF, voluntarily, and without conceding any legal authority of the PUC to command me to do anything at all, the government cannot essentially erase my brain.

I informed PUC:

You appear to have partially obscured some of the text messages between Harlan Kelly Jr. and Walter Wong, but the text of some of those records is still visible in "Walter redacted final.pdf". It's unclear why these communications - regarding meetings, contracting, and travel between the two persons, have been partially

obscured - they are neither completely redacted nor plainly visible as they have black rectangles on top of them, but they remain part of the record.

Therefore, below are new Immediate Disclosure Requests (SF Admin Code 67.25(a)) directed to SFPUC and Harlan Kelly Jr. Your response is required by July 8, 2020. Rolling records responses are requested (SFAC 67.25(d)) if you are unable to immediately produce records. Exact copies of every responsive record are requested (Gov Code 6253(b)) - do not: provide mere URLs, print and scan electronic records, convert native files to PDFs, or provide black and white versions of any color images. Provide only copies of records not requiring fees and in-person inspection of all other records (GC 6253).

1. All calendar entries of any kind, with all details, invitee lists, attachments, and metadata, for Harlan Kelly Jr. for any meetings or travel with Walter Wong (including but not limited to jaidin@pacbell.net, jdngrp@pacbell.net, or any email address ending with jaidin.net) (you must search personal accounts pursuant to City of San Jose v Superior Court (2017)); see also SOTF 19047 Anonymous v. Breed

2. All payments made by Harlan Kelly Jr. to Walter Wong/Jaidin Consulting Group/Jaidin Associates/affiliated companies (you must search personal accounts pursuant to City of San Jose v Superior Court (2017))

3. All payments made by Walter Wong/Jaidin Consulting Group/Jaidin Associates/affiliated companies to Harlan Kelly Jr. (you must search personal accounts pursuant to City of San Jose v Superior Court (2017))

4. All contracts between Walter Wong/Jaidin Consulting Group/Jaidin Associates/affiliated companies and Harlan Kelly Jr. (you must search personal accounts pursuant to City of San Jose v Superior Court (2017))

----- Original Message -----

On Tuesday, December 1st, 2020 at 1:00 PM, sfrecordsresearch@pm.me

<sfrecordsresearch@pm.me> wrote:

Wow! I should pay more attention to the news...

Many of the messages unlawfully withheld, and asked to be deleted by me, by PUC in this case are **directly** related to the allegations made by the federal government in United States v. Kelly, <https://www.justice.gov/usao-ndca/press-release/file/1341026/download> ; <https://www.justice.gov/usao-ndca/pr/general-manager-san-francisco-public-utilities-commission-charged-honest-services-wire>

Both the Supervisor of Records and SOTF must order their immediate disclosure.

----- Original Message -----

On Thursday, July 9th, 2020 at 12:11 PM, sfrecordsresearch@pm.me

<sfrecordsresearch@pm.me> wrote:

Supervisor of Records Herrera,

Attached is an SFAC 67.21(d) petition against Harlan Kelly, Jr. and PUC regarding, *inter alia*, text messages between Kelly and Walter Wong.

Thanks!

----- Original Message -----

On Thursday, July 9, 2020 4:42 AM, sfrecordsresearch@pm.me
<sfrecordsresearch@pm.me> wrote:

PUC - Without waiving any rights or conceding that you have the right to demand that I do so, I have voluntarily deleted my own copy of the file `Walter redacted final.pdf` having SHA256 checksum 8254cbe0fcbd6a8a2548d3464171ccab0d386439c888959707db07fbd5f54453
- I am also filing an SOTF/Ethics/Supervisor of Records complaint against Mr. Kelly and PUC for disclosure of some or all of these messages.

SOTF:

Please file attached complaint, and provide formal notice:
Anonymous (94992-15550486@requests.muckrock.com) v. Harlan Kelly, Jr and Public Utilities Commission - your webform will be filled out.

Allegations: SFAC 67.21(b), 67.26, 67.27, 67.29-7(a); Gov Code 6253(b; c; d(3))

----- Original Message -----

On Wednesday, July 8, 2020 7:03 PM,
sfrecordsresearch@pm.me <sfrecordsresearch@pm.me> wrote:

I'm unsure why you are claiming attorney client privilege in this email. You are not my attorney nor am I your's; perhaps you bcc-ed Herrera's office or something.

Regardless, I'm not MuckRock, I'm just one of their many users.

Please contact MuckRock Foundation directly if you need to give their entity some sort of specific demand. I've let them know to expect your request. The request to reference is <https://www.muckrock.com/foi/san-francisco-141/inter-agency-text-messages-immediate-disclosure-request-sf-puc-94992/#comm-911729>

Info@muckrock.com is their support email but I cannot represent that it is the proper avenue for such a request.

Again, *please* do inform whoever that lockbox code is about that you released it accidentally - even if MuckRock agrees now to take any copies down that it has (if any), your sharefile link was in fact accessible in the past, publicly.

Also don't forget that there are still outstanding

records requests to you on the original
requests.muckrock.com thread.

----- Original Message -----

On Jul 8, 2020, 5:12 PM, Public Records <
PublicRecords@sfgov.org> wrote:

Dear MuckRock,

Thank you for bringing to our attention an inadvertent error in the redactions we performed for the text messages we provided you on July 6, 2020 labeled Bates numbers PUC 000175 through PUC 000219. As explained in our July 3rd email to you, we redacted from these records messages containing personal and private information that did not constitute a "public record." Although the legal basis for these redactions was proper, we now realize that the technical method we used to black out the private material did not in fact protect the private information from disclosure. That was not our intent and was an inadvertent error. The material we intended to redact contains sensitive personal information that is protected from disclosure by Cal. Constitution Art. I, Sec. I and Section 6254(c) of the Public Records Act.

In such cases of accidental, inadvertent disclosure of private or confidential information in response to a Public Records Act request, the documents must be returned and copies destroyed if the City notifies those who have received an inadvertently disclosed record. (See *Ardon v. City of Los Angeles* (2016) 62 Cal.4th 1176). The SFPUC hereby requests that MuckRock immediately destroy all copies of Bates numbers PUC 000175 through PUC 000219 in its possession and

remove them from all publicly accessible locations, including the MuckRock.com website.

Please note that the version of this text exchange that we shared with you on July 6, 2020 has been removed from the Sharefile weblink and that we will be providing you with a new redacted version of this text exchange, which should be available at the following link by the end of today:

<https://sfpuc.sharefile.com/d-sabd81b687ef4187b>.

Please respond on or before Thursday July 9 at 5 pm confirming that you have destroyed and/or removed these records. Thank you for your anticipated cooperation.

SFPUC Public Records

From: sfreordsresearch@pm.me
<sfreordsresearch@pm.me>

Sent: Tuesday, July 7, 2020 12:37 AM

To: Public Records
<PublicRecords@sfwater.org>

Subject: Released info - please check!

CAUTION: This email originated from **outside** of the organization. Do not click links or open attachments unless you recognize the sender and know the content is

safe.

Hi PUC,

You released to my MuckRock request 94992 a file called "Walter redacted final.pdf" at <https://sfpuc.sharefile.com/d-sfaf513caac747dcb>

In that file you had some partially obscured texts (i.e. the text messages are still visible but just have extra black rectangles on them). One of them says:

"1/19/17, 11:14 AM

The door at garage is lock can enter in house , when you open let us know we can check repair

There is a key in the lock box

The code is XXXX" (but the real number is the document)

Given that you've already released this document publicly on the Internet and on MuckRock, **please do make sure whoever this message is about is informed to ensure the lock box code isn't still being used.**

It is unclear whether any other especially sensitive information was in the PDF.

(I'm contacting you via this email instead of MuckRock regarding this specific issue since the messages on MuckRock are public).

Thanks!

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Black SF Employees File Class Action Lawsuit - Black Employees Demand Change NOW!!
Date: Thursday, December 10, 2020 3:14:00 PM

From: Black Employee Alliance <blackemployeealliance@gmail.com>
Sent: Thursday, December 10, 2020 12:03 PM
To: Black Employee Alliance <blackemployeealliance@gmail.com>
Cc: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Bruss, Andrea (MYR) <andrea.bruss@sfgov.org>; sean.elbernd@sfgov.org; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; CivilService, Civil (CSC) <civilservice@sfgov.org>; rudy@sflaborcouncil.org; kim@sflaborcouncil.org; sflc@sflaborcouncil.org; SFPD, Commission (POL) <SFPD.Commission@sfgov.org>; Airport Commission Secretary (AIR) <airportcommissionsecretary@flysfo.com>; Commission, Fire (FIR) <fire.commission@sfgov.org>; DPH, Health Commission (DPH) <HealthCommission.DPH@sfdph.org>; MTABoard@sfmta.com; info@sfwater.org; Koppel, Joel (CPC) <joel.koppel@sfgov.org>; Moore, Kathrin (CPC) <kathrin.moore@sfgov.org>; Chan, Deland (CPC) <deland.chan@sfgov.org>; Diamond, Susan (CPC) <sue.diamond@sfgov.org>; Fung, Frank (CPC) <frank.fung@sfgov.org>; Imperial, Theresa (CPC) <theresa.imperial@sfgov.org>; John Doherty <jdoherty@ibew6.org>; cityworker@sfcwu.org; clavery@oe3.org; mbrito@oe3.org; tneep@oe3.org; oashworth@ibew6.org; debra.grabelle@ifpte21.org; kgeneral@ifpte21.org; Jessica Beard <jbeard@ifpte21.org>; tmathews@ifpte21.org; varaullo@ifpte21.org; ewallace@ifpte21.org; aflores@ifpte21.org; smcgarry@nccrc.org; larryjr@ualocal38.org; jchiarenza@ualocal38.org; SEichenberger@local39.org; Richard Koenig <richardk@smw104.org>; anthonyu@smw104.org; Charles, Jasmin (MTA) <Jasmin.Charles@sfmta.com>; twulocal200@sbcglobal.net; roger marenco <rmarenco@twusf.org>; pwilson@twusf.org; Theresa Foglio <laborers261@gmail.com>; bart@dc16.us; dharrington@teamster853.org; MLeach@ibt856.org; jason.klumb@seiu1021.org; theresa.rutherford@seiu1021.org; XiuMin.Li@seiu1021.org; Hector Cardenas <Hector.Cardenas@seiu1021.org>; pmendeziamaw@comcast.net; mjayne@iam1414.org; raquel@sfmea.com (contact) <raquel@sfmea.com>; christina@sfmea.com; criss@sfmea.com; l200twu@gmail.com; Local Twu <local200twu@sbcglobal.net>; lkuhls@teamsters853.org; staff@sfmea.com; president@sanfranciscodsa.com; SFDPOA@icloud.com; sfbia14@gmail.com; ibew6@ibew6.org
Subject: Black SF Employees File Class Action Lawsuit - Black Employees Demand Change NOW!!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good afternoon Black Employees Alliance members -

A group of Black employees, [members of the BEA, have filed a class action lawsuit against the City and County of San Francisco](#). This [article](#) was published yesterday which details accounts of their claims. This is the result of a combination of many issues persisting within the City and County, that are the extension of decades-old mismanagement, corruption, illegality, gross negligence, and incompetence.

Black employees have been mistreated, abused, discriminated against, and harassed, while employed at the City and County of San Francisco for decades. This is not new. The Human Resources system has neglected to institute systems, processes, and practices that adequately systematize balanced support of its employees; and therefore imbalanced responses, coupled with anti-Black bias and anti-Black racism continue to lead to the outcomes highlighted within the articles referenced above.

In addition, we have labor unions that have become almost obsolete in the ways in which they support Black employees, and yet, we pay dues, attend meetings, and support their efforts. Earlier this week, Black members of the Municipal Executives Association (MEA) spoke to the leadership of the union, and shared concerns about the very lax stance they have taken regarding racism towards Black employees at the City and County of San Francisco, highlighted in recent months. Several Black managers requested that MEA issue a proclamation similar to the statements made by Laborers Local 261, and Local 21. We also espoused that if MEA was not willing to take a stand against anti-Black racism, Black management employees should leave MEA. It is not feasible, nor is it smart to remain aligned with organizations that do not support the rights, respect, humanity, or justice for Black people. Many of us are considering leaving MEA.

We are most grateful for, support, and stand by Keka Robinson-Luqman, John Hill, and Alicia Williams - who were brave enough to raise their voices and fight for justice in the most pronounced way that one can. We recognize an easy feat, and we want you to know we support you - and will continue to support you in every way possible.

We also want to thank members of the Board of Supervisors, who have risen to the occasion consistently, remaining on the side of humanity, liberty,

equity, fairness, equality, and justice for all. Thank you Supervisors Walton, Haney, Fewer, Ronen, Mandelman, Peskin, Safai, Mar - and newest members Melgar and Chan. Thank you to many others who have also supported and stand in solidarity with Black employees across the city and the Black Employees Alliance. Some of these people and groups include Theresa Foglio, Debra Gabrelle, Black Leadership Forum, White People as Allies, SEIU1021 AFRAM, Erase Racism, San Francisco's Office of Racial Equity and Shakirah Simley - Director, Human Rights Commission and Director Sheryl Davis, Brenda Barros, Black Leadership Forum, Phelicia Jones, Madelyn McMillian, Zea Malawa, Brittini Chicuata, Malia Cohen, D.A. Chesa Boudin, Demarris Evans, Dante King, Jumoke Akin-Taylor, Nikcole Cunningham, Kathy Broussard, Jessica Brown, Nikki Mixon, Alisha Willis, Irella Blackwood, Jo Elias Jackson, Theresa Rutherford, RaKita O'neal, and all other organizations and peoples who have partnered and collaborated with the Black Employees Alliance and Coalition Against Anti-Blackness.

We want to urge Mayor Breed strongly, to locate a Human Resources Director outside of the city system, and "City Family." Carol Isen, who has a very long history working at the City, formerly under Harlan Kelly at the PUC, was once removed from a project (Garden Project) in District 10 at the request of former Supervisor Sophie Maxwell - due to anti-Black racially insensitive remarks and behaviors; and most recently as the DHR Employee Relations Director (directly responsible for all disciplinary policies and practices while in that role), under the direction of former DHR Director Micki Callahan, who was forced to retire early in October, due to the corruption scandal. Carol Isen has demonstrated she is not capable, competent, prepared, or equipped to respond to and address the issues of racial inequities, racial discrimination, and/or harassment due to anti-Black racism currently plaguing the City and County of San Francisco. She remains the longtime best friend of former Director Micki Callahan (for more than 20 years, by hers and Micki's own account), and all indicators indicate that nothing will change if Carol Isen is appointed to the role of Human Resources Director, and DHR is allowed to continue to function in the manner it has previously. There are too many indicators and a track record that points to why this would not be a prudent appointment for Mayor Breed.

The reality is Black employees and all City employees need and deserve CHANGE NOW! Appointing Carol Isen goes against the changes needed in the City at this moment and beyond.

For members of the Black Employees Alliance, if you are experiencing discrimination, harassment, or anti-Black bias, please let us know. We will have a follow-up meeting within the next few days to discuss information.

Black Employees Alliance and Coalition Against Anti-Blackness

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The Protection of White Employees' Failure vs. The Demise of Black Employees Careers and Lives When We Fail: "Acting CFO/FIT Division Director Opportunity"
Date: Monday, December 14, 2020 1:29:00 PM
Attachments: [image005.png](#)

From: Black Employee Alliance <blackemployeealliance@gmail.com>

Sent: Monday, December 14, 2020 12:40 PM

To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Bruss, Andrea (MYR) <andrea.bruss@sfgov.org>; sean.elbernd@sfgov.org; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>

Cc: SFPD, Commission (POL) <SFPD.Commission@sfgov.org>; Airport Commission Secretary (AIR) <airportcommissionsecretary@flysfo.com>; Commission, Fire (FIR) <fire.commission@sfgov.org>; DPH, Health Commission (DPH) <HealthCommission.DPH@sfdph.org>; MTABoard@sfmta.com; info@sfwater.org; Koppel, Joel (CPC) <joel.koppel@sfgov.org>; Moore, Kathrin (CPC) <kathrin.moore@sfgov.org>; Chan, Deland (CPC) <deland.chan@sfgov.org>; Diamond, Susan (CPC) <sue.diamond@sfgov.org>; Fung, Frank (CPC) <frank.fung@sfgov.org>; Imperial, Theresa (CPC) <theresa.imperial@sfgov.org>; CivilService, Civil (CSC) <civilservice@sfgov.org>; rudy@sflaborcouncil.org; kim@sflaborcouncil.org; sflc@sflaborcouncil.org; John Doherty <jdoherty@ibew6.org>; cityworker@sfcwu.org; clavery@oe3.org; mbrito@oe3.org; tneep@oe3.org; oashworth@ibew6.org; debra.grabelle@ifpte21.org; kgeneral@ifpte21.org; Jessica Beard <jbeard@ifpte21.org>; tmathews@ifpte21.org; varaullo@ifpte21.org; ewallace@ifpte21.org; aflores@ifpte21.org; smcgarry@nccrc.org; larryjr@ualocal38.org; jchiarenza@ualocal38.org; SEichenberger@local39.org; Richard Koenig <richardk@smw104.org>; anthonyu@smw104.org; Charles, Jasmin (MTA) <Jasmin.Charles@sfmta.com>; twulocal200@sbcglobal.net; roger marengo <rmarengo@twusf.org>; pwilson@twusf.org; Theresa Foglio <laborers261@gmail.com>; bart@dc16.us; dharrington@teamster853.org; MLeach@ibt856.org; jason.klumb@seiu1021.org; theresa.rutherford@seiu1021.org; XiuMin.Li@seiu1021.org; Hector Cardenas <Hector.Cardenas@seiu1021.org>; pmendeziamaw@comcast.net; mjayne@iam1414.org; raquel@sfmea.com (contact) <raquel@sfmea.com>; christina@sfmea.com; criss@sfmea.com; l200twu@gmail.com; Local Twu <local200twu@sbcglobal.net>; lkuhls@teamsters853.org; staff@sfmea.com; president@sanfranciscodsa.com; SFDPOA@icloud.com; sfbia14@gmail.com; ibew6@ibew6.org

Subject: The Protection of White Employees' Failure vs. The Demise of Black Employees Careers and Lives When We Fail: "Acting CFO/FIT Division Director Opportunity"

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good morning Mayor Breed and Member of the Board of Supervisors,

We hope this message finds you well. The reason for our message to you today is to underscore a very prominent practice at the City and County of San Francisco:

- Protections for the failures of White employees, and the Demise for failure of Black employees

The following message below was forwarded to the Black Employees Alliance and Coalition Against Anti-Blackness. The message sent below, issued by the SFMTA Director, Jeffrey Tumlin, highlights the transition of the CFO/Director of Finance, Information, and Technology, who will be transitioning to a "DSW assignment" at the Department of Homelessness and Supportive Housing (HSH). Please note that the Department of Homelessness and Supportive Housing is 2.5% the size of the SFMTA; consisting of 120-150 employees, vs. the SFMTA's almost 6,000 employees.

It is the impression of many SFMTA employees (across racial/ethnic groups) that the transition of the CFO is due to performance deficiency, rather than the "urgent" or "critical" need to reassign the CFO to a DSW assignment at Homelessness and Supportive Housing. This CFO position at the SFMTA is ranked 3rd or 4th within the scale of the organization (both in rank and pay). How is it possible that Director Tumlin would allow the person in charge of all finance within the SFMTA, to take a Disaster Service Worker "budget assignment" in the midst of SFMTA's own budget crisis? This does not make sense, and it is indicative of the cronyism and corruption that the City has long dealt with, and that we are continuing to see at this moment. It is either very bad judgement on Director Tumlin's part, or Director Tumlin has chosen to exhibit a lack of honesty about why the person in one of the most vital and critical roles at that agency is transitioning suddenly during the midst of what Director Tumlin has referred to as the "demise" of the Transportation agency in San Francisco; not to mention the proclamation of cutting 20% of the agency (900-1,200 potential layoffs)? Something does not add-up here.

Most notably, the person implicated in Director Tumlin's email made \$260,000 in salary only - in 2019 (roughly \$314,000 including benefits), for occupying a Director II level position at the SFMTA, the City's second largest agency, which has a budget of approximately \$1.2-billion. HSH has an annual budget of \$42.9-million. Does this mean that because this City leader is in essence "being demoted" by Director Tumlin, that the salary for this individual will change, and reflect a level that is in alignment and more appropriate for someone in a department that has 97% less employees; whose budget is 96% smaller than the budget at the SFMTA (also noting that the decrease in overall direct and indirect reporting is significant)? There are many questions to be answered here.

The fact that Director Tumlin has chosen this narrative to accompany the transition of this person, who almost assuredly will not be returning due to recent in-fighting and problematic behavior that has unfolded over the course of the last several years, is not only alarming and disingenuous; but it speaks to the ways in which City resources are continuously manipulated to support the facade of "need", which is actually a cover for someone who has failed miserably in their position. Most notably for the Black Employees Alliance, is that this person is a White male; and that Black employees at the SFMTA have been involuntarily released at disproportionately alarming rates vs White employees (over the past several years), and specifically in instances where White employees

should also have been terminated.

This component is important to underscore, because there have been multiple distinct cases and situations over the last 3-4 years where it has been observed that several White employees, who were demoted, have been able to maintain their position classifications and corresponding salaries; even though their responsibilities have changed drastically. We see the trend across the City that **when Black employees "do not succeed" in our employment experiences, the City's practice is to terminate**. However, we see here (and as we have noted in several other cases), **when White employees (both male and female) are deficient and/or are unsuccessful, the City practice is to create space and opportunities for such employees to transition into roles with significantly less responsibility, yet sustain their pay and potentially their classification - at the expense of taxpayer dollars**. This was true for the former DHR-Employee Relations Director in 2016 (who racially harassed a former Black DHR employee), who was reassigned to an alternate assignment (allowed to maintain the same pay), while he looked for work outside of the City system. The BEA has several more instances we are prepared to share.

We would like for the Mayor's Office (**not anyone at the SFMTA because it appears that stories and narratives are embellished by the leadership there**) to provide answers to the following questions:

- What is the full scale and scope of the new DSW assignment for this employee?
- Will the employee be allowed to maintain the salary of roughly \$260k-\$270k?
- Will this remain on the SFMTA payroll or is it being paid by a central fund and/or HSH?
- How long is this assignment for and when will the employee be returning to their role as the CFO/Director of Finance, Information, and Technology at the SFMTA?
- If the employee is not returning, then Why would Director Tumlin present the situation as though it is temporary?
- Will there be a Classification and Compensation analysis for this new assignment to potentially scale the salary and benefits accordingly?
- Have DHR Director Carol Isen, and SFMTA HR Director Kimberly Ackerman, and DHR Director of Finance Steve Ponder approved the sustained classification and pay, for the DSW assignment role that has significantly less responsibility?

In addition, Black employees know and are very aware of the disparate treatment we receive daily. It is important that moments like this are amplified for all to see and take notice; especially in the midst of Black employees who are choosing to take action against the City to root-out such actions and behaviors.

We are calling on you once again to hold City department heads (which report directly to you) accountable for discriminatory behavior (favors and favorable treatment towards White and East Asian employees vs. unfavorable treatment towards Black employees). Unfortunately, this is a reflection on your leadership, and while we support you, it is incumbent upon you to take action.

Best Regards,

Black Employees Alliance and Coalition Against Anti-Blackness

From: Tumlin, Jeffrey <Jeffrey.Tumlin@sfmta.com>
Sent: Friday, December 11, 2020 4:09:32 PM
To: ExecutiveTeam <ExecutiveTeam@sfmta.com>; SeniorManagementTeam <SeniorManagementTeam@sfmta.com>
Subject: Acting CFO/FIT Division Director Opportunity

Colleagues,

NAME OF EMPLOYEE HAS BEEN REDACTED, CFO and Director of our Finance, Information and Technology (FIT) Division, has taken a DSW assignment with San Francisco's Department of Homelessness and Supportive Housing. I will be appointing someone to serve as the Acting Division Director and CFO. An acting position is a wonderful way to gain additional leadership experience and I am hopeful that there will be broad interest in this opportunity. If this position is not a good fit for you, please consider whether there is a superstar on your team whose skills and interests align with this role and send it to them.

The original CFO/Division Director job description is [here](#). The role and responsibilities remain substantially the same as what is outlined in the job description- to serve as the agency's top financial and operational administration advisor to the Director of Transportation; however, specific upcoming priorities include:

- Manage budget revision process
- Support development of new revenue measure proposals
- Reprioritize capital projects based on available funding, in collaboration with Divisions
- Lead upcoming financing including refunding of existing debt and potentially a new bond issuance
- Oversee and guide business process improvements to align FIT operations and practices in support of our cash flow needs and overall agency functioning
- Guide year-end financial audit including grant billings, work with funding agencies to bring funding in
- Serve as a member of the agency's leadership team, advancing collaboration and support across business units and leading with integrity, transparency, and respect
- Develop five-year financial plan
- Exercise tact, political acumen, and compassion in representing the agency internally and externally
- Provide policy direction for finance, contracts, and administrative operations

decisions

- Manage and support day-to-day operations of FIT business support units
- Advance a culture of collaboration, communication, timeliness, and accountability within the FIT Division
- Manage direct reports, including Performance Plans and appraisals

Desirable Experience and Skills

Ten years of management experience, policy development experience, excellent communication skills, demonstrated skills in collaboration and delegation, demonstrated commitment to racial equity.

Selection Process and Timeline

Interested candidates submit an updated resume demonstrating experience and an email, not to exceed 500 words, expressing their interest. The email should contain an explanation of why the candidate is interested in this assignment and how it would support their professional development goals.

- Please submit the email by **5pm, December 16** to Sophia Simpliciano (sophia.simpliciano@sfmta.com) with the subject heading: *Acting CFO Statement of Interest*
- After review of the submissions, I will meet with the top candidates and select one to appoint to this interim position.
- I hope to announce the Acting Division Director/CFO the first week of January.

Until the announcement is made, please continue to contact Leo's delegate, Jonathan Rewers (jonathan.rewers@sfmta.com), with matters normally managed by the CFO/Division Director.

Thank you,

Jeff

Jeffrey Tumlin

Director of Transportation

(he/him/his)

Sophia Simpliciano

Executive Assistant

jeffrey.tumlin@sfmta.com

sophia.simpliciano@sfmta.com

dot 415.646.2522 | [sfmta reception](#) 415.701.5600



San Francisco Municipal Transportation Agency

1 South Van Ness Avenue, 7th floor

San Francisco, CA 94103



From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Yesterday's Police Commission Meeting/Retaliation Concerns
Date: Thursday, December 17, 2020 1:46:00 PM
Attachments: [Police Commission Statement.pdf](#)

From: Black Employee Alliance <blackemployeealliance@gmail.com>

Sent: Thursday, December 17, 2020 12:15 PM

To: Black Employee Alliance <blackemployeealliance@gmail.com>

Cc: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Bruss, Andrea (MYR) <andrea.bruss@sfgov.org>; sean.elbernd@sfgov.org; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; CivilService, Civil (CSC) <civilservice@sfgov.org>; rudy@sflaborcouncil.org; kim@sflaborcouncil.org; sflc@sflaborcouncil.org; SFPD, Commission (POL) <SFPD.Commission@sfgov.org>; Airport Commission Secretary (AIR) <airportcommissionsecretary@flysf.com>; Commission, Fire (FIR) <fire.commission@sfgov.org>; DPH, Health Commission (DPH) <HealthCommission.DPH@sfdph.org>; MTABoard@sfmta.com; info@sfwater.org; Koppel, Joel (CPC) <joel.koppel@sfgov.org>; Moore, Kathrin (CPC) <kathrin.moore@sfgov.org>; Chan, Deland (CPC) <deland.chan@sfgov.org>; Diamond, Susan (CPC) <sue.diamond@sfgov.org>; Fung, Frank (CPC) <frank.fung@sfgov.org>; Imperial, Theresa (CPC) <theresa.imperial@sfgov.org>; John Doherty <jdoherty@ibew6.org>; cityworker@sfcwu.org; clavery@oe3.org; mbrito@oe3.org; tneep@oe3.org; oashworth@ibew6.org; debra.grabelle@ifpte21.org; kgeneral@ifpte21.org; Jessica Beard <jbeard@ifpte21.org>; tmathews@ifpte21.org; varaullo@ifpte21.org; ewallace@ifpte21.org; aflores@ifpte21.org; smcgarry@nccrc.org; larryjr@ualocal38.org; jchiarenza@ualocal38.org; SEichenberger@local39.org; Richard Koenig <richardk@smw104.org>; anthonyu@smw104.org; Charles, Jasmin (MTA) <Jasmin.Charles@sfmta.com>; twulocal200@sbcglobal.net; roger marengo <rmarengo@twusf.org>; pwilson@twusf.org; Theresa Foglio <laborers261@gmail.com>; bart@dc16.us; dharrington@teamster853.org; MLeach@ibt856.org; jason.klumb@seiu1021.org; theresa.rutherford@seiu1021.org; XiuMin.Li@seiu1021.org; Hector Cardenas <Hector.Cardenas@seiu1021.org>; pmendeziamaw@comcast.net; mjayne@iam1414.org; raquel@sfmea.com (contact) <raquel@sfmea.com>; christina@sfmea.com; criss@sfmea.com; l200twu@gmail.com; Local Twu <local200twu@sbcglobal.net>; lkuhls@teamsters853.org; staff@sfmea.com; president@sanfranciscodsa.com; SFDPOA@icloud.com; sfbia14@gmail.com; ibew6@ibew6.org; Eng, Sandra (CSC) <sandra.eng@sfgov.org>; Davis, Sheryl (HRC) <sheryl.davis@sfgov.org>; Simley, Shakirah (HRC) <shakirah.simley@sfgov.org>

Subject: Yesterday's Police Commission Meeting/Retaliation Concerns

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Good afternoon members of the Black Employees Alliance and Coalition Against Anti-Blackness, Mayor London Breed, and Members of the Board of Supervisors

Last night's San Francisco Police Commission meeting was immensely powerful. There are no words to convey fully, the boldness, transparency, steadfastness, tenacity, and fortitude expressed about anti-black racism and anti-black racial bias - and its role in law enforcement, and the way it impacts everything in our culture and reality being in this country. It is noticeably clear that it does not matter about whether people think or believe that they are inherently good people, or unbiased. There is a psychology to anti-Black racism and people have been socialized and indoctrinated to see Black people as criminals, suspects, and inherently deficient. There are no laws or policies that will ever cure this inherent sickness, and we as Black people must continue standing our ground.

Thank you to Director Paul Henderson with the Department of Police Accountability (DPA) for all the work you have done with your department, to make the San Francisco Police Department accountable to the Black community. Your presentation was clear and to the point about the work DPA has done to develop accountability frameworks, as well as the ways they have continued working with communities to resolve unethical encounters between SFPD and members from various San Francisco communities, primarily Black and Brown. Thank you again Director Henderson and DPA. However, your work with SFPD is far from complete.

Dante King also provided an emotionally gut-wrenching, masterful, account about the work he and his team did with the San Francisco Police Department (while at DHR), in response to a request he received from the SFPD Commissioners to appear, based upon the email that was highlighted in the article. Thank you to everyone who was there to cheer-on Dante. We were with him last night and he is presenting, and it was an emotionally exhaustive and traumatic experience for him – all of it.

Many of us gathered around him via text/chat and were corresponding with him while he delivered explicitly honest, direct, and empowered feedback; points that the Police Commission have most likely never heard. It was educational, balanced, polished, clear, and unwavering. Please watch the meeting if you did not have a chance to see it.

Dante also provided very blunt and honest feedback to SFPD Police Chief Bill Scott. Chief Scott apologized for his reaction and behavior when the situation first occurred, and most importantly highlighted all of the ways the email message influenced a series of discussions and changes to future SFPD training and the ways in which the department will hopefully acknowledge and deal with racial issues moving forward. Chief Scott, we appreciate you for demonstrating courage, humility, and the integrity to stand in your power as an effective leader, Black male leader. It was a show of Black excellence and solidarity! Thank you, Dante, for demonstrating the courage and boldness that it took to stand strong and deliver the message you shared!

Dante is allowing us to share his statement. Much of it is attached if you want to read it. He was gracious enough to allow us to share it with members of the BEA.

Lastly, which was one of the most concerning parts of Dante's presentation, was the transparency about the ways in which he suffered personally and professionally because of the ordeal. He was retaliated against by the Director of the SFMTA, who rescinded a

job offer because he blamed Dante for the email. Many of us were extremely discontented to hear this because even those of us who are close to him were not aware that this had occurred. For all the work happening in San Francisco around racial equity, this is a disgrace! The SFMTA Director and HR Director chose to exert White power to put Dante in his place because he spoke up about issues regarding the Black Community – and they just released a Racial Equity Action Plan. They retaliated against and blamed him for the email leak to the newspaper. This is awful, and indicative of the types of leaders who we do not need at the City and County of San Francisco. They are there to do insidious harm to Black people, and they need to be held accountable. This is unacceptable!

We are copying the City leaders and Labor Unions, as we believe the leaders at the SFMTA need to be held accountable for their discriminatory and retaliatory actions! We are requesting members from the Board of Supervisors and Mayor's Office reach out to Dante King immediately to discuss the information shared about his experience at the SFMTA.

Best Regards,

Jumoke Akin-Taylor
Jessica Brown
Nikki Mixon
Alisha Willis

On behalf of the leadership of the Black Employees Alliance and Coalition Against Anti-Blackness

----- Forwarded message -----

From: **Black Employee Alliance** <blackemployeealliance@gmail.com>

Date: Tue, Dec 15, 2020 at 11:46 PM

Subject: Feedback for the Citywide Office of Racial Equity/Police Commission Meeting - Tomorrow (Wednesday, December 16th) @ 5:30p.m.

To: Black Employee Alliance <blackemployeealliance@gmail.com>

Good evening Black Employees Alliance Members -

We have been asked to provide feedback to the City and County of San Francisco's Office Racial Equity, headed by Director Shakirah Simley. Please review the attached questions and feel free to draft answers to the questions before our meeting on Thursday, or be prepared to share during our discussion. This is a tremendous opportunity to impact systemic change and counter anti-Black racism that has been fueled by decades-old structural HR practices. We look forward to receiving your input and collaboration on this effort!

In addition, it has been requested that Dante King appear before the SFPD Police Commission tomorrow at 5:30p.m., in response to the [letter he wrote to SFPD Chief Bill Scott \(which was leaked to the Examiner earlier this year\)](#). As many of you know, this situation became very controversial (including an email that was issued by Chief Bill Scott, which attempted to isolate Dante for speaking his truth, our truth). We are requesting all of our members to log-on to the Police Commission

meeting at 5:30p.m. tomorrow evening. We want to stand in solidarity with our brother, but more importantly take a stand against the perpetual abuse of using Black bodies for target practice (whether using excessive force, or killing us dead); leaving families and Black mothers and fathers in perpetual grief because Black daughters and sons are seen as "suspicious", "criminals", simply because we are Black - and this culture has enacted a corrupt psychology that indoctrinates people to develop and possess innate fear of our presence.

As Ella Baker stated in 1964, "Until the killing of Black men, Black mothers' sons, becomes as important to the rest of the country as the killing of a White mother's son, we who believe in freedom, cannot rest until this happens." These words are as relevant today as they were in the 1960's and centuries before. And we see that both Black females and males, and the position we occupy as public enemy number one (in terms of the ways we are seen and treated; mistreated, like an endangered species) continue to remain in significant danger.

Please attend this meeting if you can and also share your comments about the solutions needed to create and sustain accountability within SFPD - when they misuse their authority and power.

Director Paul Henderson, Esq., who heads the Department of Police Accountability, who has also been leading the charge on making sure there is accountability at SFPD, will also be presenting during tomorrow's meeting. He and his team have done tremendous work in their efforts to hold SFPD members accountable. Thank you for your dedication, leadership, and fortitude Director Henderson.

To access the Police Commission meeting, please click [here](#).

We look forward to your presence at tomorrow's Police Commission meeting, and our Black Employees Alliance meeting, which will be held Thursday, at 3:00p.m. Thank you to all BEA members for your continued strength, tenacity, support, love, and solidarity.

Best,

Black Employees Alliance and Coalition Against Anti-Blackness

I would like to share a comprehensive statement about the work my team and I provided for SFPD, starting in June/July 2016 through April 2019.

I have summarized my statement into 5 parts:

- **Background the Project**
- **Project Focuses**
- **Summary of Experiences/Reasons for Email to Chief Scott**
- **Personal Statement and Clarification About the Email/Article Situation**
- **Recommendations and Suggestions for SFPD**

The training was 2-days, 16-hours, that was tailored for the police department based upon the request from the former SFPD Chief in early-to-mid 2016. The efforts have commenced for almost 5 years at this point and are ongoing. I was there for 2.5 of those years.

I initially developed the training out of resources and frameworks used in previous work at different agencies. It took roughly 6 months to tailor the curriculum to law enforcement, from February to September of 2016, and I began training the Captains and Lieutenants between August and November 2016. Much of the tailoring came from feedback from our meetings with Lieutenant Williams, Officer Duarte, Commander Greg Yee, Denise Schmidt, and observations of various SFPD academy classes and workshops.

The tailored training focused on:

- ✓ Understanding the nature bias: definitions of implicit bias vs. explicit bias; the ways in which it functions
- ✓ Identifying how our environments (both past and present) impact and shape how we all make decisions.
- ✓ Exploring the role and ways in which race, racism, sex, and sexism impacts our culture, government, political, and legal system, and its impact to cultural, institutional, and systemic biases which impact individual biases.
- ✓ The history and evolution of racially biased law enforcement in the United States as a critical tenet and ongoing component of modern-day policing culture, its impacts on various communities; and the importance of understanding the role race and racism has played with influencing favorable and unfavorable perceptions of policing by communities who are most adversely impacted, Black and Brown, – as well as the ways in which law enforcement has viewed and policed different communities over time.
- ✓ Self-reflection exercises to interrogate personal biases
- ✓ Ideas and strategies to build trust with traditionally marginalized communities in San Francisco

At this point, I will share a snapshot of slide examples used during the sessions I presented during workshops with SFPD, which underscore the role law enforcement has played, enacting and enforcing laws against Black people, for the benefit and protection of White people.

SLIDES

As you can see, an aspect of the framework focused on the links between institutional and interpersonal bias; the impact this has had and continues to have on culture; as well as the disposition of law

enforcement towards the Black community vs. its relationship to other non-Black, and specifically White people and communities. As Dr. Jacqueline Battalora shared during a recent interview, these laws demonstrate and reveal that the design and enforcement of the legal system is aligned with the interests and perspectives of White people. This is distinctly revealed in a famous quote from a U.S. attorney in 1866, who was responding to the emancipation of newly freed Black people:

“We have the power to pass stringent police laws to govern the Negroes. This is a blessing. For they must be controlled in some way or white people cannot live amongst them.”

Experience:

During the project with SFPD, the training was delivered to all Captains, Sergeants, Lieutenants, members of Command and Civilian staff, and all recruits. Groups were comprised of 30-50 participants at any given time. We delivered 1-2 sessions per week over the course of a 2.5-year period, most weeks; and trained more than 1,000 members of the department.

The work my employees and I conducted with the department, and the intensity of both the individual and cumulative experiences over the length of the project, became so intensely severe during the course of our journey that I began to seek out assistance from the City’s Employee Assistance Program (EAP), offered through the Health Services System.

I engaged several sessions with EAP personally, and attempted to arrange group sessions for members of my team who complained about not sleeping at night, strong fatigue, and emotional impacts and reactions to a combination of blatant racist, and racially biased anti-Black, and misogynistic comments and behaviors displayed by training participants – of which I provided ongoing feedback via email and phone to several members of the Command staff, ongoing.

Most of the sessions, not all of them, but most were contentious and incredibly stressful. I believe this had the most impact on me as a Black person, because I wanted to believe that San Francisco, my home city, was different than Baltimore, St. Louis, Los Angeles and other policing departments around the nation that have been painted as having a “Black” problem. The cherished views members of my team and I held about the reality of balanced and unbiased policing in San Francisco were dismantled week after week.

Examples of Challenges:

Some examples of situations we encountered were:

- ✓ A Sergeant who expressed that he would “100% detain a Black person before ever detaining a White person, because “Black people are the ones who commit crimes.” Upon the trainer challenging the Sergeant about the statement further conveying that the scenario provided by the trainer did not convey race, the Sergeant responded that knowing the person’s race would be irrelevant because Black people are more likely to commit crimes and statistics prove this.
- ✓ There was a session when explicit racist statements were made about Black children and how they are inherently predisposed to commit crimes. There were a group of participants at two

tables in the back of the room. Some attempted to ignore the comments, while several others challenged the other person about his words. The situation erupted into a loud exchange of words and we took a break to strategize about how to move participants.

- ✓ In another instance, a group of 7-10 Sergeants, consisting of White males, openly verbalized and expressed significant discontent about the hiring of mostly minorities and women who were promoted from Sergeants to Lieutenants. The men charged that the department had elected to “hire for diversity”, rather than “promote competent, qualified individuals.” It took almost 2 hours for my trainers and I to calm the room and start the training. As we used much of that time to explore the situation further, we learned that the Sergeants raising the concerns felt that the people promoted were selected to meet racial and other minoritized quotas. It was also conveyed that the people who were most capable, competent, and qualified for those select positions had been skipped over. They happened to be White males.
- ✓ During another session, a group of Sergeants challenged my team and I about notion of racism and racial bias existing in policing and stated that racism and racial bias does not exist amongst people or the culture of SFPD. One of the Sergeants became so upset that he threw his keys and stormed out of the session; at which point the Lieutenant followed him outside and checked in.
- ✓ Upon observing crime scene policing drills, my team and I watched as different recruits made varying decisions about when to use force and who to use it with. There was a pivotal moment when we observed that a recruit elected to not shoot a White woman, in a bathrobe, who was on her porch holding a gun. At one point, the woman attempted to lift and waive the gun at the recruit. Upon debriefing the scenario, I was asked if I had any questions. I asked the recruit why he did not shoot once the woman lifted and waived the gun in his direction. This struck me personally, because I personally participated in the same drill approximately 30 minutes prior, and I shot the woman. The recruit stated that he did not shoot the woman because she “was emotional”, “it was a woman” AND because it was a woman, “she probably was not that good of a shoot.” I responded by asking the recruit in front of his peers, “So you’re saying gender and sex played a part in your decision not to use force even though your life was in danger?” The officer paused for a few seconds, somewhat puzzled as though he was in deep reflective thought about the question, then attempted to utter an explanation.....that’s not what I’m saying. In the middle of the officer attempting to respond, one of the other recruits entered the discussion and stated, “Mr. King, that is like asking me whether or not I would have shot someone who is 20 vs. 90. Of course, I would shoot the 20-year-old much faster than I would shoot the 90-year-old.” I responded to this officer by asking, “So now you are telling me that age is a primary consideration and factor in guiding when and how you choose to use force? At that moment, I turned my attention to the group and offered the following point of consideration, “If gender and race are implicitly influencing your decisions about when to use or not use force, can you begin to imagine the ways in which race is functioning to inform such decisions”? Everyone was silent.

These types of interactions, views, and behaviors were represented in roughly 60%-70% of the sessions facilitated by my team and me. There was little to no room many times to have surfaced level, and/or factual conversations about the role race and racism have played in the evolution of law enforcement. Instead, there was repeated push-back, denial, reinforced narratives about Black people as criminals by nature. There was a lack of empathy, understanding, and absolutely no room for discussing the role policing has played in oppressing Black people for decades and centuries. There was also little to no

room to highlight and better understand the impact historical and perpetual disenfranchisement has on the ways in which Black people relate to, and interact with law enforcement; or to make connections to the larger need for policing reforms. The entirety of this 2.5-year experience, led my employees and I to understand and conclude that there are both covert and underlying tenets of disdain, resentment, disrespect, and anger towards Black people overall, and especially Black people who reside in San Francisco's institutionally and structurally racist impoverished communities. My employees and I got the impression that in some cases, there are individuals on the force who have enjoyed having a career that allows them to patrol, exert power over, and harm Black people.

Upon raising these types and other concerns to the Department of Human Resources Director and Workforce Development Director, the response we received was **"at least you are getting the officers to admit to their biases"**. My team and I were very discontented with this response and the lack of attention given to the patterned unfoldment of concerning behaviors and attitudes.

It is important that all these points are emphasized to understand the dire and critical urgency that I felt to provide as much support as possible to SFPD, and why I felt it necessary to share candid, unfiltered feedback with Chief Scott in the email message he received from me in April 2019.

Personal Statement:

The most vital point to understand about that email message is that intended to report alleged harassment targeting a Black, female San Francisco Police Department employee. The additional feedback shared was ancillary.

The message was intended to be **CONFIDENTIAL** and was not intended to be shared with anyone else other than Chief Scott, Director of Human Resources, and Deputy Director of Human Resources.

To my knowledge, I did not receive any phone calls or messages from any of the email recipients.

I believed they would take whatever steps or liberties needed, to investigate the employees alleged harassment claims; and hoped that SFPD would take advantage of the additional suggestions.

Throughout the length of this project consistent feedback was provided to Chief Scott and the Command staff through a combination of emails, phone calls, and in-person meetings. We were very transparent about the challenges and conflicts arising. Providing feedback was a routine and ordinary occurrence.

To that point, I was completely appalled and floored to learn that the one specific email message from April 2019, had been sought-after by the media, and that it was going to be published in the newspaper. I learned about the leaked email situation, the day before the article appeared in the Examiner. I have never leaked any of my City email messages to the press and believe strongly that doing so would compromise my credibility, integrity, and the ability for me to remain effective as an HR professional, manager, and City leader.

I found it quite peculiar that the Department of Human Resources would release an alleged "harassment complaint" to the newspaper, when such complaints are supposed to remain strictly confidential, and the City has policies that exempt certain communications from the Freedom of Information Act. I believe it was a breach of employment confidentiality. It served to jeopardize the safety of the

employee who submitted the alleged complaint, undermine the trust which had been established between DHR and SFPD, as well as my safety.

While completely distraught about the situation, persevered as best I could. However, the situation caused tremendous personal and professional havoc and pain for me, as it was followed-up by an internal message from Chief Scott to the entire San Francisco Police Department, which read "I want to respond to an article appearing in a local paper in which a former trainer with the San Francisco Department of Human Resources maligns our department". Upon becoming aware of Chief Scott's communication by several sources, I was mortified. The private message I sent to the Chief, meant to be entirely constructive, was weaponized against me. To my knowledge, the Chief had not responded with any reaction until this point and I found the sudden reaction to be odd, lacking integrity. Was Chief Scott responding because he felt I had wronged his workforce? Or was he responding because of the embarrassment of the account being published by the Examiner? Based on the timing of the response, I presumed it was the latter.

As a direct result of this situation, I was subjected to retaliation while in my role at the SFMTA. by the Minutes before the article appeared in the newspaper on Wednesday, February 12th, I participated in a 3-way meeting with my then direct manager, Director of the SFMTA, and the Human Resources Director. They offered me the role of acting Director for the agency's new office of Race, Equity, and Inclusion Division. The position was a Director 1 classification; and we discussed a meeting I would have with the HR team on Friday, February 14th, to confirm both the start date and pay. Upon entering the meeting on Friday, February 14th, Director Tumlin informed me that he was rescinding the offer, because I had **"broken the trust of employees at the SFMTA by writing the email" and that it would take time for me to rebuild that trust**. He blamed me for writing the email and stated explicitly that even though he believed me when I expressed I had not leaked the email, the email would have been leaked to the press if I had not written it. As a result, I was not appointed to the role of acting Director for the agency's new Office of Race, Equity, and Inclusion. I was not provided with the accompanying pay increase or classification enhancement.

I want to make it very clear here today, that I believe the SFPD Chief's reaction and response to the situation, based on the email message he distributed on February 13th, did not exemplify leadership, judgement or professional acumen. On the contrary, it was trite, immature, lacked integrity, and indicative of the type of impulse demonstrated by someone who either felt threatened or was triggered by the revelation of truth being amplified. In my estimation, it is not ever a good decision for a department head or any City leader to attack or go after employees. While I acknowledge and support the SFPD Chief's right express disagreement, convey his own beliefs, reassure members of SFPD that he believes differently, as well as any discontent about the matter; I do not support his attempt to isolate, attack, or blame me for how the situation unfolded (something I had nothing to do with). I also do not respect or support his use of the moment to criminalize me; and/or do damage, and harm to my personal life or professional career.

Suggestions:

Some of the strategies recommended to the Chief and additional recommendations include:

- Create spaces for Black and Brown employees to solicit input about how to reform policing, discuss internal issues and observations that prohibit them from being able to contribute fully.

- Locate a bias expert to observe and debrief scenario-based police drills
- Create and implement policies, oversight and accountability practices that hold members accountable for problematic behaviors, as well as patterns of bias. For example, if officers are exhibiting behaviors that do not align with the values of SFPD, then they should be given written warnings. If officers use force unaligned with departmental training and practices, or escalate situations with civilians, they should be disciplined through suspension and/or termination. After two suspensions, there should be termination. It should not take the D.A. charging criminal offenses to institute accountability to achieve change.
- Partner with the Department of Public Health to provide mental and behavioral health services to Officers, Sergeants, and Lieutenants, to assist with personal and professional issues; triggers; traumas and stressors from the job; to be placed at every station. Each person should have annual mental and behavioral health evaluations with professionals
- Establish and create reading groups and learning forums to expand the purview of police officers, Sergeants, Lieutenants and Command staff to expand their knowledge and depth of socio-cultural and racial awareness; as well as establish outlets that invite staff to discuss race and racism.
- Some initial recommendations for books are:
 - *Stamped from the Beginning* – Dr. Ibram Kendi
 - *Dark Ghetto* – Kenneth Clark
 - *The Color of Law* – Richard Rothstein
 - *The New Jim Crow* – Michelle Alexander
 - *Systemic Racism* – Joe Feagin
 - *White Racial Frame* – Joe Feagin
 - *When Affirmative Action Was White* – Ira Katz-Nelson
 - *Crisis in Black and White* – Charles E. Silberman
 - *100 Years of Lynching* – Ralph Ginzburg
 - *Black Power* – Kwame Ture and Charles Hamilton
 - *Black Reconstruction in America*

While it is often touted that most police are good, and that there are some bad apples, this narrative, leaves little to no room to thoughtfully evaluate, interrogate, or amplify the ways in which law enforcement and a component of the United States policing system has been designed to target Black people; and specifically to protect White people from Black, and Indigenous peoples over centuries.

Such narratives about most police officers being good and there being little bad apples, are produced from White mainstream perspectives about policing, and also serve to diminish the severity of the ways in which Black people remain victims of a culture, government, political, economic, educational, health, and housing apparatus designed-in, rooted-in, and built to support and protect the advancement and well-being of White people. On the same token, it was built oppress, degrade, minimize, surveil, and otherwise harm Black people. As noted by the Kerner Commission Report, in 1968 – “What White Americans have never fully understood—but what the Negro can never forget—is that White society is deeply implicated in the ghetto. White institutions created it, White institutions maintain it, and White society condones it.”

Without examining and connecting history into the present, one can naively convince themselves that the predicament we find ourselves in with policing today is the normal result of people or communities

choosing to “do bad things” or “commit crimes due to willful criminal nature”. Not only is this ignorant, but it is also dangerous, and harmful to the idea or reality of ever reforming policing in this country and healing relationships which need to be healed within Black, Indigenous, and other vulnerable communities. We must be able to evaluate the system and culture and then make connections to the way in which we exist within it individually and collectively.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Letter of Support for Chinatown Businesses
Date: Tuesday, December 15, 2020 6:46:00 AM
Attachments: [Support Chinatown Businesses.pdf](#)

From: Meifeng Deng <meifeng.deng@chinatowncdc.org> **On Behalf Of** Malcolm Yeung
Sent: Monday, December 14, 2020 4:35 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Cc: BOS-Supervisors <bos-supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Torres, Joaquin (ECN) <joaquin.torres@sfgov.org>; Lee, Ivy (MYR) <ivy.lee@sfgov.org>
Subject: Letter of Support for Chinatown Businesses

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed -

Thank you for the work you have done for COVID but the work is not over yet. Chinatown still needs help to get through this rough period. Please see the attached letter for Chinatown's demand from the city to help our neighborhood survive.

Thank you for your time and consideration of this letter.

Thank you -

Malcolm Yeung | Executive Director
 Chinatown Community Development Center
myeung@chinatowncdc.org | 415-984-1456
<https://avanan.url-protection.com/v1/url?o=https%3A//www.chinatowncdc.org&g=YjQ3Zjk3NTA3ZDEyYWQxZg==&h=YmM0YWVlYjk3NzkxNzVkYmU2Zjc5YjM1Y2E1MzEyY2E1ODFhMzRlZjI4NDRjYzk1OGFjZWVhMjRkNmI4OGRmNQ==&p=YXAzOnNmZHQyOmF2YW5hbGpvZmZpY2UzNjVfZW1haWxzX2VtYWIsOjNhNTdjYTUwZDBjNWY3ZDRlNDI2NzIxNjFkZmM0ODZhOnYx>

December 14, 2020

Mayor London Breed
1 Dr. Carlton B. Goodlett Place
City Hall, Room 200
San Francisco, California 94102

RE: Call to Support Chinatown Business Disruptions Due to COVID-19

Dear Mayor London Breed,

Thank you for your support of the Latinx community during the COVID-19 pandemic including the \$28 Million in Expanded COVID-19 Support for health, housing, food access, workforce, and small businesses. Chinatown Community Development Center, Be Chinatown, Chinese Consolidated Benevolent Association, Community Tenant Association, Chinatown Single Room Occupancy Families United Collaborative, Rose Pak Democratic Club, Asian Pacific Islander Council, Chinese Chamber of Commerce, and Chinatown Merchants Association ("Chinatown") request that similar support be provided to Chinatown. Chinatown asks:

- **Create a dedicated \$5.3 million Chinatown Fund** to provide grants for Chinatown businesses to retain employees on payroll. This will help alleviate the burden for many businesses owners while they still stay open for business and provide employment and economic relief for workers.
- **Invest \$4.2 million in Great Plates or SF New Deal to work specifically with locally owned small businesses in Chinatown**, as a match for the Feed and Fuel Chinatown program ran by Chinatown CDC, to help feed the most vulnerable population in Chinatown that lives in Single Room Occupancy Hotels and in public housing.
- **Create a dedicated \$2 million Chinatown Culture, History and Tourism Recovery and Development Fund** to ensure there is funding to revitalize tourism in Chinatown after the pandemic.
- **Daily sanitizing and cleaning the streets** by the city to provide a safer and more pleasant environment for shoppers and residents. Increase funding for steam cleaning alleyways and streets during the day to upkeep sanitization.
- **Free parking** at Portsmouth Square Garage, Saint Mary's Square Garage, North Beach Garage and Vallejo Garage through a parking validation program to encourage shopping at Chinatown businesses.

The impact of COVID-19 on San Francisco's Chinatown started early and has been particularly severe. **Chinatown businesses face the compounding effects of xenophobia, restrictions on business operations, and the threat of commercial gentrification.** Many Chinatown businesses rely heavily on the constant influx of tourists, but COVID-19 decimated tourism in the neighborhood. Prospects only worsened for Chinatown merchants when the shelter-in-place order occurred in March. Now businesses are suffering additional setbacks with the current stay at home order. With the end of the year rapidly approaching, we are requesting an investment of City resources to provide relief for our struggling immigrant owned small businesses that are at a breaking point.

We risk the closure of many of our small businesses in Chinatown. Chinatown Community Development Center conducted a survey of neighborhood businesses soon after the March shelter-in-place order went into effect. Many businesses reported that they were able to hang

onto the lifeline through outdoor dining and meal delivery programs from World Central Kitchen and the SF New Deal. **However, approximately 50% of the businesses we surveyed stated they may not survive through 2020.** The recent ban on outdoor dining caused many Chinatown businesses who were on a path toward sustainable operation once again to face the threat of permanent closure.

Small businesses are vital to Chinatown. The residents of Chinatown shop, eat, and rely on services from small businesses. Many small businesses employ residents of the community and are one of the main drivers to our City's tourism economy. It is important for the Chinatown community to have an active, urban streetscape with commercial activity and pedestrian traffic. This can only happen with emergency assistance. It is essential for Chinatown small businesses to survive, for Chinatown businesses to continue to be an employment engine for the community, and for Chinatown to live each day without the pain of hunger.

It is critical that we prioritize survival of these businesses as they are critical to retaining the culture of Chinatown and the city at large. With the most recent surge in COVID-19 cases, we also want to ensure sanitary conditions that will keep our businesses, shoppers, and residents safe at this time. We must take all possible measures to protect this neighborhood for, if we do not, Chinatown's century long history may be lost forever.

Sincerely,

Chinatown Community Development Center
BE Chinatown
Chinese Consolidated Benevolent Association
Community Tenant Association
Chinatown Single Room Occupancy Families United Collaborative
Chinese Chamber of Commerce
Chinatown Merchants Association
Asian Pacific Islander Council
Rose Pak Democratic Club

cc: President Norman Yee
Supervisor Aaron Peskin
San Francisco Board of Supervisors
Ivy Lee
Joaquin Torres

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Comments on funding Chinatown restaurants and speeding in SF
Date: Thursday, December 24, 2020 2:38:00 PM

From: Cynthia <cebarnes_66@yahoo.com>
Sent: Thursday, December 24, 2020 9:37 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Comments on funding Chinatown restaurants and speeding in SF

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

Understandably, this pandemic has certainly has created a financial hardship on our city. I would like to know, how many neighborhood restaurants received the same financial assistance that you are proposing to give to Chinatown restaurants? Louie's Cafe at the ocean, a long standing SF restaurant, closed and not rescued along with other SF longstanding restaurants and businesses. Funds should be available to any and all SF well established/beloved family owned restaurants no matter which neighborhood. This information is difficult to find and not transparent.

Secondly, speeding and overall violation of traffic laws appears to have increased during the lockdown. Reducing the speed limit to 20 miles an hour will not help if the speed limit is already 25 with no law enforcement. Gough St. is a freeway, Star King is a freeway with frequent red light runners at Franklin. Driver's make frequent left turns off of Van Ness with no regard for pedestrian safety. I see this first hand when walking. Installation of speed bumps should be placed on all streets and cameras installed at all intersections to issue violations to those who blatantly disregard traffic laws and other's lives. Driving is a privilege and injury to others is not a right - it is a right to live in safety. There is no privacy when one endangers another's life. Clearly there is not enough law enforcement to help get back our city to some semblance of law and order. Our infrastructure needs improvement before anything else.

Thank you for your time.

Cynthia Winter
415-215-9437

[Sent from Yahoo Mail on Android](#)

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Bailout of Chinatown
Date: Monday, December 28, 2020 3:58:00 PM

From: Willow Ashlynn <willowashlynn@gmail.com>
Sent: Monday, December 28, 2020 12:00 PM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Bailout of Chinatown

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Gentlemen and Ladies:

I ardently object to the proposed bailout of the Chinatown section of San Francisco.

To arbitrarily favor one minority group over another is absolutely the wrong thing to do. Other minorities have suffered the same or worse plights during covid19 but are now being ignored. There is no reason you should solely favor Chinatown with taxpayer funds.

Restaurants and bars representing the life savings of many business owners (of all origins) have gone under in 2020, including the iconic Cliff House.

San Francisco has hundreds, if not thousands, of homeless persons who need and deserve assistance before that.

We have crime which should be prioritized over that.

We need childcare assistance and public assistance programs that can help everyone here, rather than preferring one minority group over every other tax paying citizen.

It is wrong both morally and ideologically to favor one minority to the exclusion of all others, people of every race, in every industry, are all suffering through this and thus we should all benefit from any governmental assistance equally rather than employing race based schemes that are unfairly exclusionary to others in need who are not of that diaspora.

Thousands of businesses have gone under during this pandemic. To ignore everyone else in favor of one part of the city would be an outrage.

Please consider these comments prior to implementing unapproved race based affirmative action type programs in governmental assistance.

The California voters voted down affirmative action in schools this year, as you will recall. That

concept will also apply to this in theory, voters do not like racially motivated assistance schemes as they are unfair, exclusionary and biased.

Please help out all of our minorities of every background, equally, if you do anything at all.

Thanks for your time.

Best regards,

Willow Ashlynn

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From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: china town
Date: Wednesday, December 30, 2020 9:27:00 AM

From: johnny schenone <schenone13@sbcglobal.net>
Sent: Friday, December 25, 2020 12:15 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>
Subject: china town

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Watching the a.m. channel 2 news this date, Dec. 24.
during interview you hatch ridiculous plan to pour another \$2,000,000.00 into china town cause business is slow. guess what, business is slow or worse all over the city, the state, the nation, the globe.

It wasn't that many months ago the chine were complaining cause no one was coming to china town for chop suey, that they had been forsaken for other parts of the city like the richmond, sunset for chop suey.
The city in it's typical knee-jerk wisdom spends tens of thousands gentrifying china town with lanterns and other amenities, at taxpayer expense.

before that pity party extravaganza, they were crying about the stockton tunnel disrupting their northeastern enclave's operations, which most benefits them. more city largess follows.

evidently you're too busy reading tea leaves in china's town to read the San Francisco Chronicle's Sunday Editorial, 20 December, page C17, "A city running into the red". quite apparently but not surprisingly, the revelation the city appears to be coming up short \$653,000,000.00 must be news to you, a member of the famed board of stupid visors. you apparently are also unaware, business` ALL OVER, in every corner of the city are taking it in the shorts ; examples are ubiquitous, but I know how it is down there at city hall, fuckin tone deaf !

This love letter is being composed for you from out here in one of the city's garden spots, one where the city has turned a blind eye for decades; Bayview.

For you to actually propose such a ludicrous expenditure in this day and age certainly looks and smells like political pandering ; who knows maybe you've gotten an early look at the recently compiled census (and won't that be interesting reading) ?

You demonstrate not only your naivety & your fiscal irresponsibility but substantiate how stupid one needs to be, to be some piss ant city political who makes a lot of

noise. guess what, some might construe your ill-conceived throwing city money around while pandering to a certain audience, discriminatory ; i.e., I don't see the city government throwing money around like it grew on trees in other parts of the city; e.g. Visitation Valley, Excelsior, Ocean View.

Maybe you should go out to Taddish Grill or the Cliff House, to name just two, and ask them what they think about your idea; I guess you might have some feel for how I feel ?

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Cliff House
Date: Monday, December 14, 2020 5:08:00 PM

From: Glenn Rogers <alderlandscape@comcast.net>
Sent: Monday, December 14, 2020 2:30 PM
To: Glenn Rogers, PLA <alderlandscape@comcast.net>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Cliff House

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Supervisors,

I have just learned that NPS plans to close the Cliff House rather than entering into another contract with the current proprietors who have run the world-famous locale for over 40 years. This is devastating to the community and we beseech you to take action before the contract ends 12/31/20.

The Cliff House is unique in that it produces two revenue streams: tourists and locals. Tour buses unload passengers excited at the prospect of entering these famous premises for a meal and shopping. Locals enjoy eating at the three restaurants with their friends or families. Often companies or organizations or families book one of the restaurants for private gatherings. People love this place.

The Cliff House is situated on the coast so people coming there see the beach and ocean. It is a beautiful setting and an iconic San Francisco treasure.

The pandemic has had tremendous impact here with restaurants having to close. The drop in revenue at the Cliff House was due to local and state mandates that restaurants close. The current proprietors are best-suited to be given the contract to re-open when permissible and use their knowledge to move the Cliff House forward when people can once again be consumers.

Please, please keep the Cliff House alive by renewing this contract.

Glenn Rogers
Landscape Architect
License 3223

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Cliff House closing- Potential solution to stop closure or reopen soon sf
Date: Wednesday, December 16, 2020 9:30:00 AM

From: Connie Boyar <connieboyar@gmail.com>
Sent: Tuesday, December 15, 2020 9:23 PM
To: goga_superintendent@nps.gov; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Cliff House closing- Potential solution to stop closure or reopen soon sf

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

As a native San Franciscan of more than 70 years, I am outraged and very disappointed that the NPS has caused the demise of a local and state and national treasure.

In addition to losing a treasure, the city will lose income as well.

Can the Board of Supervisors do something.??

Why not give the current owners a temporary reprieve/lease or allow someone a temporary license to keep open. Why lose the income from tourists and destroy San Franciscans ability to enjoy this treasure?

While the NPS is figuring out a new lease or whatever bureaucratic policies need to be done, keep the Cliff House open, realize income and allow San Franciscans and tourists to enjoy it

I hope you will consider my request

Connie Boyar Frenzel

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The Cliff House: Urgent request
Date: Friday, December 18, 2020 8:16:00 AM

From: Christina Thompson <bncincky@outlook.com>
Sent: Thursday, December 17, 2020 4:30 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: The Cliff House: Urgent request

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Cliff House will permanently close on December 31, 2020 unless immediate action is taken. The concessionaire and the National Park Service have not been able to agree on a new concession contract. Dan and Mary Hountalas have been the operators of the Cliff House since 1973.

Known by all San Franciscans and by millions of visitors, The Cliff House is a valued institution and part of the fabric of the City. According to Hountalas and as confirmed by the San Francisco Chronicle, NPS failed to timely post, and then failed to timely respond, to the bureaucratic process of renewing the concession. NPS granted Hountalas a series of short-term extensions. Now NPS requires the Request for Qualifications (RFQ) process begin from the start -- which will take years -- and has stated that it is no longer looking to renew The Cliff House as a restaurant, despite its 157-year legacy.

Ignoring the pandemic, NPS has refused to negotiate an extension with Hountalas, offering only another short-term "take it or leave it" lease at full cost, regardless of the inability to operate a restaurant during this time. Hountalas, unable to operate The Cliff House for these many months, must continue to pay all ongoing expenses regardless of the closure. Alternatively, Hountalas must remove the entirety of their many decades of historic property and all restaurant furnishings and equipment, by December 31. The Cliff House would become a shuttered empty building for years.

NPS, with its ever-revolving leadership in Washington, D.C., is acting like an unconcerned and heartless landlord, without heed for the people who work at The Cliff House and community neighbors. This shows failure to abide by its own RFQ requirements. We urge immediate intervention with the NPS and the Secretary of Interior. There must be a way to resolve this immediately and fairly, without "take it or leave it" tactics. The pandemic will pass, and NPS need not produce years of blight

and the eviction of a good and important neighbor in our community.

Is there anything you can do to save this historical site and family business?

Sent from [Mail](#) for Windows 10

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Please help save the Cliff House!
Date: Friday, December 18, 2020 9:08:00 AM

From: nicole chew <niccichew@gmail.com>
Sent: Friday, December 18, 2020 9:05 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Please help save the Cliff House!

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board Members,

Please help save San Francisco's institution, the Cliff House! Known by all San Franciscans and by millions of visitors, The Cliff House is a valued institution and part of the fabric of the City. According to Hountalas and as confirmed by the San Francisco Chronicle, NPS failed to timely post, and then failed to timely respond, to the bureaucratic process of renewing the concession. NPS granted Hountalas a series of short-term extensions. Now NPS requires the Request for Qualifications (RFQ) process begin from the start -- which will take years -- and has stated that it is no longer looking to renew The Cliff House as a restaurant, despite its 157-year legacy.

Ignoring the pandemic, NPS has refused to negotiate an extension with Hountalas, offering only another short-term "take it or leave it" lease at full cost, regardless of the inability to operate a restaurant during this time. Hountalas, unable to operate The Cliff House for these many months, must continue to pay all ongoing expenses regardless of the closure. Alternatively, Hountalas must remove the entirety of their many decades of historic property and all restaurant furnishings and equipment, by December 31. The Cliff House would become a shuttered empty building for years.

NPS, with its ever-revolving leadership in Washington, D.C., is acting like an unconcerned and heartless landlord, without heed for the people who work at The Cliff House and community neighbors. This shows failure to abide by its own RFQ requirements. We urge immediate intervention with the NPS and the Secretary of Interior. There must be a way to resolve this immediately and fairly, without "take it or leave it" tactics. The pandemic will pass, and NPS need not produce years of blight and the eviction of a good and important neighbor in our community.

Sincerely,

--

Nicole Chew

ART DEPARTMENT LA

makeup | hair | grooming



<https://art-dept.com/la-hairmakeup/nicole-chew/4878/?sid=24852/#viewall>

Instagram: @chewchewtrain

www.imgoodgood.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: The CLIFF HOUSE closure
Date: Friday, December 18, 2020 2:57:00 PM

-----Original Message-----

From: Lary Schiller <theschil@gmail.com>
Sent: Friday, December 18, 2020 2:05 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Subject: The CLIFF HOUSE closure

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please try to stop the closure of the historic and iconic Cliff House before it's too late. This bureaucratic nightmare can't really signal the end of such a wonderful restaurant and meeting place. As a faculty member of UCSF I've attended several wonderful graduation celebrations there and taken our tourist friends for dinner in their two restaurants. Don't let this wonderful place go!!

Lary Schiller
theschil@gmail.com

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Please intervene to help save the Cliff House restaurant before Dec. 31, 2020
Date: Monday, December 21, 2020 8:25:00 AM

From: David Stevens <jadelake13@gmail.com>
Sent: Saturday, December 19, 2020 9:16 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Please intervene to help save the Cliff House restaurant before Dec. 31, 2020

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors,

Please intervene to save the Cliff House restaurant before the National Park Service closes it on December 31, 2020

The Cliff House will permanently close on December 31, 2020 unless immediate action is taken. The concessionaire and the National Park Service have not been able to agree on a new concession contract. Dan and Mary Hountalas have been the operators of the Cliff House since 1973.

Known by all San Franciscans and by millions of visitors, The Cliff House is a valued institution and part of the fabric of the City. According to Hountalas and as confirmed by the San Francisco Chronicle, NPS failed to timely post, and then failed to timely respond, to the bureaucratic process of renewing the concession. NPS granted Hountalas a series of short-term extensions. Now NPS requires the Request for Qualifications (RFQ) process begin from the start -- which will take years -- and has stated that it is no longer looking to renew The Cliff House as a restaurant, despite its 157-year legacy.

Ignoring the pandemic, NPS has refused to negotiate an extension with Hountalas, offering only another short-term "take it or leave it" lease at full cost, regardless of the inability to operate a restaurant during this time. Hountalas, unable to operate The Cliff House for these many months, must continue to pay all ongoing expenses regardless of the closure. Alternatively, Hountalas must remove the entirety of their many decades of historic property and all restaurant furnishings and equipment, by December 31. The Cliff House would become a shuttered empty building for years.

There must be a way to resolve this immediately and fairly, without "take it or leave it" tactics. The pandemic will pass, and NPS need not produce years of blight and the eviction of a good and important neighbor in our community.

Please do what you can to intervene and help the Cliff House stay open and preserve the jobs of the 180 people who work there.

Thanks,

David Stevens

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: San Francisco Icon Cliff House
Date: Monday, December 21, 2020 8:25:00 AM

From: fogtownsf1 <fogtownsf1@aol.com>
Sent: Sunday, December 20, 2020 2:52 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: senator@feinstein.senate.gov; senator.wiener@outreach.senate.ca.gov; senator@aol.com; info@pelosiforcongress.org
Subject: San Francisco Icon Cliff House

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO ALL OF YOU WHO HAVE A VOICE

Sunday, December 20, 2020, today I understand you are currently dealing with many more relevant issues for Americans all across our Beautiful Country. Hopefully you will find a moment, a movement to save our treasured Cliff House.

As my Grandparents were immigrants from Italy, England I consider myself to be a 4th generation San Franciscan.

our Father came to California from Ohio as a very young boy with his sister, Mother. He attended Polytechnic High learned the trade as electrician, worked the SF Shipyards, Emporium, Macys', Bank of America here in San Francisco. Our Mother a Native San Franciscan attended Galileo High worked for Hartford Insurance in Chinatown, worked then retired from Firemen's Fund Insurance Company.

We **MUST** find a path to keep our iconic Cliff House open for business. Open for residents, tourists as our City Will open its Golden Gates to the World. A time

where life returns to normalcy, Covid-19 is controlled and prevention prevails. Throughout the years our family enjoyed the experience of The Cliff House, excellent eateries, Sutro Baths, Ice Skating, Playland at the Beach, Surf Club, Slot car racing pavilion at the beach, SF Zoo, Fleishhacker's Pool, Aquatic Park, Fisherman's Wharf, Coit Tower. Least we not forget the numerous gatherings for meal at Louis' Restaurant at the Beach. Recent closure of Seal Rock Inn Cafe. Caesar's Italian Restaurant Bay Street. My husband and brother still miss El Sombrero Mexican Restaurant on Geary, I enjoyed El Sombrero while employed at The Canary. Remember well The Fantasticks at SF Playhouse @ The Canary, Beach Blanket Babylon North Beach. The Magic Pan @ at Fillmore, Ghirardelli Square, Sutter Street. The murals @ Washington High School.

Just a few fond memories of growing up in San Francisco.

The losses of our Iconic landmarks have even more heartfelt presence for me, **I consider my parents, our family an intricate part of San Francisco.**

Our parents and eldest brother passed away from exposure to Asbestos.

How much of our Iconic San Francisco are we willing to give up?

The National Parks Service was instrumental in the closure of Louis' Restaurant.

My hope is WE can find a way to set the National Parks Service on the correct path for our treasured Cliff House

Stay Safe

Warm regards,

susan wilpitz

1747 17th avenue

San Francisco, ca. 94122

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Preserve the Cliff House
Date: Monday, December 28, 2020 9:50:00 AM

From: Christine Hanson <chrissibhanson@gmail.com>
Sent: Sunday, December 27, 2020 10:48 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Preserve the Cliff House

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

IMMEDIATE ACTION NEEDED

Dear Supervisors,

The Cliff House will permanently close on December 31, 2020 unless immediate action is taken. The concessionaire and the National Park Service have not been able to agree on a new concession contract. Dan and Mary Hountalas have been the operators of the Cliff House since 1973. They need your help. San Francisco needs your help to help this icon survive the pandemic.

Known by all San Franciscans and by millions of visitors, The Cliff House is a valued institution and part of the fabric of the City. According to Hountalas and as confirmed by the San Francisco Chronicle, NPS failed to timely post, and then failed to timely respond, to the bureaucratic process of renewing the concession. NPS granted Hountalas a series of short-term extensions. Now NPS requires the Request for Qualifications (RFQ) process begin from the start -- which will take years -- and has stated that it is no longer looking to renew The Cliff House as a restaurant, despite its 157-year legacy.

Ignoring the pandemic, NPS has refused to negotiate an extension with Hountalas, offering only another short-term "take it or leave it" lease at full cost, regardless of the inability to operate a restaurant during this time. Hountalas, unable to operate The Cliff House for these many months, must continue to pay all ongoing expenses regardless of the closure. Alternatively, Hountalas must remove the entirety of their many decades of historic property and all restaurant furnishings and equipment, by December 31. The Cliff House would become a shuttered empty building for years.

NPS, with its ever-revolving leadership in Washington, D.C., is acting like an unconcerned and heartless landlord, without heed for the people who work at The Cliff House and community neighbors. This shows failure to abide by its own RFQ requirements. We urge immediate intervention with the NPS and the Secretary of Interior. There must be a way to resolve this immediately and fairly, without "take it or leave it" tactics. The pandemic will pass, and NPS need not produce years of blight and the eviction of a good and important neighbor in our community.

With our new Federal administration, your help and intervention can direct the NPS to honor the importance of this place so dear to San Franciscans and generations of visitors to our City. **At the rate**

we're going...what's next--the cable cars?

Sincerely,
Christine Hanson
Proud San Franciscan

--

Perfectionism is the voice of the oppressor.

Annie Lamott

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Mandatory Vaccinations In San Francisco?
Date: Monday, December 14, 2020 10:47:00 AM

From: Jordan Davis <jodav1026@gmail.com>
Sent: Saturday, December 12, 2020 7:21 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Subject: Mandatory Vaccinations In San Francisco?

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Board of Supervisors,

With a possible end to this pandemic in sight, and with the existence of Jacobson v. Massachusetts taking away my rights as a disabled person, I really, really, really think there needs to be vaccination mandates, the only exception being people who can prove medical exemptions.

I may be an anti-masker for disability reasons, but I will not go down that road of being anti-vaxx.

Of course, there would have to be a grace period between "vaccine widely available" and enforcement begins, probably three months, and I do not know how it would be enforced (whether it be sending people to jail or having a vaccine ID card to get into non-essential spaces, and it could be coupled with dropping the mask mandate, because if vaccines prevent strains on healthcare systems, then mask mandates aren't necessary).

But it's really selfish to not require people be vaccinated, especially since I've lost brain cells due to the mask mandate.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Drug users / Unsheltered people
Date: Monday, December 21, 2020 1:43:00 PM

From: Scott-Stephen Aiu <mail.aiusf@gmail.com>
Sent: Monday, December 21, 2020 1:29 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Subject: Drug users / Unsheltered people

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good Day:

I have been a SF resident for over 23 yrs. This morning I had some errands, walking, that took me through Civic Center, specifically crossing the intersection of McCallister and 1 Dr Carlton B Goodlett Pl - the southeast corner and sidewalk.

There were at least THREE men, along with other unsheltered people, who looked dead on the street. They are drug users, as there were used needles nearby their bodies, going thru a trip (for lack of a better word) and totally "out of it".

I could not believe that this situation is happening RIGHT IN FRONT OF CITY HALL!

There is a DEADLY pandemic! The City, like other major urban cities, is dealing with an unprecedented viral enemy.

HELP these critically needy individuals.

Thank you for your time. Stay Safe & Happy Holidays.
Scott Aiu

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Cc: [Yu, Angelina \(BOS\)](#); [Fregosi, Ian \(BOS\)](#); [Thornhill, Jackie \(BOS\)](#)
Subject: FW: Residential Parking Tickets during Shelter in place
Date: Wednesday, December 23, 2020 4:17:00 PM

From: Mike Strain <m_strain@yahoo.com>

Sent: Wednesday, December 23, 2020 3:22 PM

To: Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Tumlin, Jeffrey (MTA) <Jeffrey.Tumlin@sfmta.com>; MTABoard@SFMTA.com

Cc: Yee, Norman (BOS) <norman.yee@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Anna Strain <arostrain@yahoo.com>

Subject: Residential Parking Tickets during Shelter in place

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear leadership of San Francisco,

I wanted to take a minute during this Shelter in Place Holiday season, to share with you a story of frustration.

I understand that these last 9+ months have been difficult on the leaders and the residents of San Francisco and around the world, but I wanted to share with you, that this resident is at an utter breaking point.

As a District 1 resident for the last 17 years, I have seen a fair share of changes in the city.

During this most recent Shelter in Place, my family and I have done our best to stay local to protect ourselves, our loved ones and the community at large. In doing so, I haven't gone to the office, I only leave the house for essential needs, and therefore my car remains parked in front of my house a majority of the time. I am working from home, and assisting my 3 children with their distance learning school activities, and I have turned our one garage parking place into a study space in the garage so that one of my children can get some space. As such I have needed to park my car on the street, and I don't currently have a parking sticker.

In the past 2 weeks, I have received TWO parking tickets for 2-hour parking violations. These tickets are \$90 each. I have ALSO had to move my car, or remove the chalk from the tire almost everyday during the month of December.

I find the fact that the SFMTA has found the need to issue parking tickets in residential neighborhoods to be despicable. I certainly understand that there is going to be some budget shortfall this year due to the fact that parking ticket revenues are not what they might have been in past years, but to TAX the residents with these sorts of tickets in mind boggling. These actions show exactly how TONE DEAF the SFMTA leadership is at this point in time.

I am not sure that anyone in leadership will actually take the time to read or address my concern, but I felt the need to share with you this Bah-Humbug of the holiday season.

Mike Strain
(415) 509-1541

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: SF tenants & homeless need help
Date: Thursday, December 10, 2020 3:16:00 PM

From: Hilda Lee <hildalee925@gmail.com>
Sent: Thursday, December 10, 2020 12:28 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: SF tenants & homeless need help

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Supervisor Peskin for District 3 and all other SF Supervisors,
 Hope you are doing well!

During this pandemic, there are a lot of uncertainties and chaos regarding tenants and landlords in SF. We have a tenant who cannot pay his rents since October 2020 but currently protected from eviction with AB-3088 until 1/31/21. While we sympathize with his inability to pay rents, our income and expenses are impacted as well.

It's great that you are a leader in expanding affordable housing in SF. As Supervisor for District 3, can you help propose creation of jobs in SF to help tenants earn some monies for their survival? Undoubtedly, the homeless population is rising in SF and the city needs to have a long-term plan to help them in all SF districts. Are there some local or state funds available to assist in this endeavor? Where can tenants get financial assistance in these times?

When the tenants become unprotected for evictions, there will be a huge influx of homeless people with no destinations or monies. Currently, eviction protection ends 1/31/21 or 4/1/21 depending on the news source.

It is counterproductive for landlords to hear that David Chiu is proposing to extend the eviction moratorium for another 11 months to end on 1/31/2022. While tenants need help, so do the landlords – unfair to place the burden only on the landlords who are liable for property taxes, insurance, utilities expenses, licenses and permits. Perhaps in order to be fair, a property tax & insurance moratorium should be proposed in tandem with the proposed eviction moratorium? With an extended eviction moratorium, the problem of the homeless will just be prolonged and won't go away. Hopefully, SF can devise a plan to help the homeless within the next few months. Otherwise, the homeless and corporations would have no choice but to leave the city in mass.

Please try your best to convince the City that not only help is urgently needed to house the homeless temporarily, but more importantly to help them earn a living and get back on their feet. What happens to the homeless will affect everyone in the City.

Thank you for your time and attention to this matter. I look forward to know how the SF Supervisors can help solve these issues.

Sincerely,

Hilda Lee

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: "THE FIGHT FOR SEATTLE"
Date: Monday, December 14, 2020 5:09:00 PM

From: Joe Tobie Jr. <serenitynow2@att.net>
Sent: Monday, December 14, 2020 4:14 PM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Home <serenitynow2@att.net>
Subject: "THE FIGHT FOR SEATTLE"

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please watch this 90 minute documentary, "THE FIGHT FOR SEATTLE", which could have just as well been about San Francisco. It was Produced by KOMO NEWS, and Premiered Dec. 13, 2020:

https://www.youtube.com/watch?v=WijoL3Hy_Bw

Joe Tobie Jr







From: [Hickey, Jacqueline \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: 39 letters regarding the Observation Wheel in Golden Gate Park
Date: Friday, December 18, 2020 5:03:00 PM
Attachments: [39 letters regarding GGP Observation Wheel.pdf](#)

Hello Supervisors,

Please see attached 39 letters regarding the Observation Wheel in Golden Gate Park.

Regards,

Jackie Hickey
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
San Francisco, CA 94102-4689
Phone: (415) 554-5184 | Direct: (415) 554-7701
jacqueline.hickey@sfgov.org | www.sfbos.org

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

San Francisco Historic Preservation Commission
C/o San Francisco Planning Department
49 South Van Ness Ave, Suite 1400,
San Francisco, CA 94103

Dear Commissioners,

Thank you for this opportunity to express these comments to oppose an extension of the operation of the observation wheel in Golden Gate Park. I appreciate that the Commission granted the operation for a single year at their January 15, 2020 hearing. The year will conclude this upcoming February, 2021.

A longtime resident of the city, I am one of many people that enjoys bird watching in Golden Gate Park. There have been over 200 species of birds documented in Golden Gate Park. While some birds live in the park year round, others stop there during their migration north to breed; other birds come to the park each spring to breed. The State of Birds report for North America revealed that 30% of North America's birds have been lost over the past 50 years. ^[2] This is happening in our lives. The spring migration of birds starts in February. Many birds migrate at night and depend on the moon and stars to navigate. Light pollution, especially during storms, can draw birds off course this wastes precious energy that is needed for their migration and breeding. ^[3] The light and noise from the operation of the observation wheel disrupts birds that should be resting to prepare for the upcoming nesting season. Artificial light can reveal nests to predators like raccoons. Concluding the observation wheel in February will minimize these risks to birds.

Thank you,
Norree Weeden

cc: Board.of.Supervisors@sfgov.org

<http://www.jvianet.org/protection.com/v1/ur1n?https:k3p3k3nagallery.nps.gov/2016/04/01/167186-7846-4232-505b6de623d8e-NGFWNetE27A4MTtMw1YwVwv=8h8tM2G0Z87t2M1QmU4u0v25MD9N4Y1JmKdNDRhMwM2U0G0z8h727v2YrCtMMA=8pXyANdnNm2HqYm2Yw5b3hzn2p2UjN1VZV1hWx2ZtYwY0m0VzG7oYtMdgUz1tCOUz2k4NGQzQM2M4Ym2RNd0Zn0Yx>
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[http://www.jvianet.org/protection.com/v1/ur1n?https://www.stateofillinois.gov/2016/04/01/167186-7846-4232-505b6de623d8e-NGFWNetE27A4MTtMw1YwVwv=8h8tM2G0Z87t2M1QmU4u0v25MD9N4Y1JmKdNDRhMwM2U0G0z8h727](http://www.jvianet.org/protection.com/v1/ur1n?https://www.stateofillinois.gov/2016/04/01/167186-7846-4232-505b6de623d8e-NGFWNetE27A4MTtMw1YwVwv=8h8tM2G0Z87t2M1QmU4u0v25MD9N4Y1JmKdNDRhMwM2U0G0z8h727v2YrCtMMA=8pXyANdnNm2HqYm2Yw5b3hzn2p2UjN1VZV1hWx2ZtYwY0m0VzG7oYtMdgUz1tCOUz2k4NGQzQM2M4Ym2RNd0Zn0Yx)

December 13, 2020

San Francisco Historic Preservation Commission
C/o San Francisco Planning Department
49 South Van Ness Ave, Suite 1400,
San Francisco, CA 94103

Re: December 16, 2020 Historic Preservation Commission Meeting
Item 12- Golden Gate Park Observation Wheel – No Extension

Dear Commissioners,

Thank you for this opportunity to express these comments to oppose an extension of the operation of the observation wheel in Golden Gate Park. I appreciate that the Commission granted the operation for a single year at their January 15, 2020 hearing. The year will conclude this upcoming February, 2021.

This wheel is an amusement but is not appropriate for continued operation in Golden Gate Park.

Golden Gate Park is for people to experience nature. As you know “Golden Gate Park was conceived as a naturalistic pleasure ground park to provide a sylvan retreat from urban pressures for all citizens, rich and poor. ...With development spurred on by the park, the city grew up around the park and it is now a green oasis in a sea of urbanization.”¹ The park has been especially important during the pandemic to relax or take a walk and enjoy fresh air, listen to birds, and to connect with nature.

As a longtime resident of the city, I am one of many people that enjoys birdwatching in Golden Gate Park. There have been over 200 species of birds documented in Golden Gate Park. While some birds live in the park year round, others stop there during their migration north to breed; other birds come to the park each spring to breed. The State of Birds report for North American revealed that 30% of North America’s birds have been lost over the past 50 years.² This is happening in our lives. The spring migration of birds starts in February. Many birds migrate at night and depend on the moon and stars to navigate. Light pollution, especially during storms, can draw birds off course this wastes precious energy that is needed for their migration and breeding.³ The light and noise from the operation of the observation wheel disrupts birds that should be resting to prepare for the upcoming nesting season. Artificial light can reveal nests to predators like raccoons. Concluding the observation wheel in February will minimize these risks to birds.

Please hold to the original agreement and deny any extension of this observation wheel.

Thank you,

Noreen Weeden

Noreen Weeden

¹ <https://npgallery.nps.gov/GetAsset/c1fdf718-784e-42c5-92fd-055bc965e42b>

² <https://www.stateofthebirds.org/2019/download-pdf-report/>

³ <https://www.darksky.org/light-pollution-poses-threat-to-migrating-birds/>

cc: Board.of.Supervisors@sfgov.org

From: [Cira Curri](#)
To: RSMJohns@yahoo.com; [jonathan.pearlman.hpc](#); [Black, Kate \(CPC\)](#); [aaron.hyland.hpc](#); [dianematsuda](#); [Foley, Chris \(CPC\)](#); [So, Lydia \(CPC\)](#)
Cc: [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); jonis.ionin@sfgov.org
Subject: Request by SF Recreation & Parks to extend date of the observation Wheel
Date: Sunday, December 13, 2020 7:44:33 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Sent from my iPad

Subject: Request by SF Recreation & Parks to extend date of the observation Wheel

Dear commissioners,

I respectfully request that you deny this extension. The 150th anniversary of Golden Gate Park will end on January 1st and by that time the Wheel in the concourse will have been up longer than the Winter Expo's Firth wheel (just six months from Jan-July 1894). The choice of a Ferris wheel (more suitable for an amusement park or carnival) as a symbol to celebrate the park's 150th anniversary was a slap in the face to park designer William Hammond Hall. He believed "the value of a park consists of its being a park not a catch-all for almost anything misguided people may wish up" (foundsf.org). Given that the 1894 Exposition has been called the worst threat in the park's history and was strongly opposed by John McLaren long time park superintendent (1887-1943) why erect a monstrosity in the concourse disturbing its symmetry. It is said McLaren planted 2 million trees, yet when asked Phil Ginzburg had no idea of how many trees are even in Golden Gate Park.

February 15, 2021 is the beginning of the spring migration for birds. Should the wheel still be in place, night lighting on it must be prohibited to protect birds and nocturnal animals. Studies have shown that light pollution negatively impacts birds limiting both the amount and quality of their sleep which changes their behavioral patterns. Lights also expose nocturnal animals putting them in peril from predators.

Having lived across the street from Golden Gate Park for over 45 years, I have witnessed increased inattention to park habitat and its creatures in favor of exploitative gimmicks and concessions like Segway. The historic mission of the park as a natural haven for trees and wildlife is one that nature lovers, birdwatchers and others seeking peace and regeneration have cherished. Projects like the Wheel subvert that mission which is why I am asking you to please deny the extension and vote for its removal.

Sincerely,

Cira Marie Curri

Sent from my iPad

From: [Vicky Hoover](#)
To: [aaron.hyland@hpc](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Opposition to extending time of Observation Wheel in Golden Gate Park
Date: Monday, December 14, 2020 7:35:42 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Hyland:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited, time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character surrounding a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

2. The enormous scale of this structure, which seems about ten stories high is inappropriate to the aesthetics of the music concourse and to the buildings and other monuments around this area. It overwhelmingly negates the park Nature experience. It turns a quiet park suffused with Nature into an amusement park

3. Its location in the Music Concourse--an important cultural and artistic site--is completely inconsistent with the many historical structures and artistic sculptures in the area--which all relate directly back to the founding of this park.

4. As a temporary structure placed there for a limited, finite-time celebration, which is now over, it could be reluctantly accepted; but now it is time for this carnival structure to go. It should be removed by mid-February when bird migration seasons begin. (or removal sooner would be even better.) The excessive, wildlife-disturbing lighting should be modified even sooner.

5. Especially in a time of COVID-19, when people cannot easily travel far, this park becomes more necessary than ever as a place where people can go to find solace in nature--now urgently needed. The amusement-park atmosphere of this ferris wheel does not lead to solace in Nature.

6. Our heavily urbanized area has many disadvantaged, underserved communities who, even in the best of times cannot seek nature in distant parks and resorts; they need the peace and quiet of nearby nature in the City. Let Golden Gate park be that place for all our residents-- let it not turn into a highly developed, expensive amusement park. *Give Nature a chance.*

7. California's governor has recently made our state the first in the Nation to adopt the "30 by

30" principle as official state policy. (This means preserving 30 percent of our lands for Nature by the year 2030.). This is an ambitious, exciting, and welcome goal, and the City and County of San Francisco ought to be now trying to make "30 by 30" a City-wide goal as well. To do so, Golden Gate Park, our largest city-green nature area, must transform itself into a LESS developed and a wilder place. It is possible to make this happen, BUT not by trying to extend the contract for this ferris wheel. This Wheel proposal goes in the opposite direction and is clearly and blatantly contrary to the governor's executive order.

I urge the Historical Preservation Commission to oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [Vicky Hoover](#)
To: [dianematsuda](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Opposition to extending time of Golden Gate Park Observation Wheel
Date: Monday, December 14, 2020 7:41:12 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Matsuda:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited, time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character surrounding a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

2. The enormous scale of this structure, which seems about ten stories high is inappropriate to the aesthetics of the music concourse and to the buildings and other monuments around this area. It overwhelmingly negates the park Nature experience. It turns a quiet park suffused with Nature into an amusement park

3. Its location in the Music Concourse--an important cultural and artistic site--is completely inconsistent with the many historical structures and artistic sculptures in the area--which all relate directly back to the founding of this park.

4. As a temporary structure placed there for a limited, finite-time celebration, which is now over, it could be reluctantly accepted; but now it is time for this carnival structure to go. It should be removed by mid-February when bird migration seasons begin. (or removal sooner would be even better.) The excessive, wildlife-disturbing lighting should be modified even sooner.

5. Especially during 2021 with COVID-19, when people cannot easily travel far, this park becomes more necessary than ever as a place where people can go to find solace in nature--now urgently needed. The amusement-park atmosphere of this ferris wheel does not lead to solace in Nature.

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I urge the Historic Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [Vicky Hoover](#)
To: [Foley, Chris \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Opposition to extending Observation Wheel time in Golden Gate Park
Date: Monday, December 14, 2020 7:44:34 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Foley:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited, time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character around a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

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7. California's governor has recently made our state the first in the Nation to adopt the "30 by 30" principle as official state policy--via Executive Order October 7, 2020. (This means

preserving 30 percent of our lands for Nature by the year 2030.). This is an ambitious, exciting, and welcome goal, and the City and County of San Francisco ought to be now trying to make "30 by 30" a City-wide goal as well. To do so, Golden Gate Park, our largest city-green nature area, must transform itself into a LESS developed and a wilder place. It is possible to make this happen, BUT not by trying to extend the contract for this ferris wheel. This Wheel proposal goes in the opposite direction and is clearly and blatantly contrary to the governor's executive order.

I urge the Historical Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [Vicky Hoover](#)
To: [Black, Kate \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Opposition to extending time of Observation Wheel in Golden Gate Park
Date: Monday, December 14, 2020 7:48:38 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Black:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character around a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

2. The enormous scale of this structure, which seems about ten stories high is inappropriate to the aesthetics of the music concourse and to the buildings and other monuments around this area. It overwhelmingly negates the park Nature experience. It turns a quiet park suffused with Nature into an amusement park

3. Its location in the Music Concourse--an important cultural and artistic site--is completely inconsistent with the many historical structures and artistic sculptures in the area--which all relate directly back to the founding of this park.

4. As a temporary structure for a limited, finite-time celebration, which is now over, it could be reluctantly accepted; but now it is time for this carnival structure to go. It should be removed by mid-February when bird migration seasons begin. (or removal sooner would be even better.) The excessively intrusive, wildlife-disturbing lighting should be modified even sooner.

5. Especially during 2021 with COVID-19, when people cannot easily travel far, this park becomes more necessary than ever as a place where people can go to find solace in nature--now urgently needed. The amusement-park atmosphere of this ferris wheel does not lead to solace in Nature.

6. Our heavily urbanized area has many disadvantaged, underserved communities who, even in the best of times cannot seek nature in distant parks and resorts; they need the peace and quiet of nearby nature in the City. Let Golden Gate park be that place for all our residents-- let it not turn into a highly developed amusement park. *Give Nature a chance.*

7. California's governor has recently made our state the first in the Nation to adopt the "30 by

30" principle as official state policy--via Executive Order October 7, 2020. (This means preserving 30 percent of our lands for Nature by the year 2030.). This is an ambitious, exciting, and welcome goal, and the City and County of San Francisco ought to be now trying to make "30 by 30" a City-wide goal as well. To do so, Golden Gate Park, our largest city-green nature area, must transform itself into a LESS developed and a wilder place. It is possible to make this happen, BUT not by trying to extend the contract for this ferris wheel. This Wheel proposal goes in the opposite direction and is clearly and blatantly contrary to the governor's executive order.

I urge the Historical Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [Pam Hemphill](#)
To: [aaron.hyland.hpc](#)
Cc: [Jonin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [recparkcommission@sfgov.org](#); [Board of Supervisors. \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 9:59:10 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Hyland:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

I hope that all of the commissioners can evaluate the wheel in person. I see that the photos supplied to you do not have pictures of the actual wheel in place, although it has been there since April, 2020. The pictures provided of other wheels as examples have shown wheels that are not in parks.

Golden Gate Park is home to birds and animals, and is a green refuge for San Francisco residents who do not have their own green spaces. San Franciscans who use the park enjoy those birds and animals. It is a precious urban resource. However, the diesel generator for the ferris wheel is loud and smelly and seems to be on all the time. The garish lights on the wheel are being used to produce an extremely bright light show at night, disruptive to the wildlife in the park, and more suited to a carnival. These lights should be turned off soon after sunset.

Our Covid crisis will not be resolved soon. As the anxiously awaited vaccines start to be rolled out, we can see that the process will be slow and there will be many problems extending long into 2021 or 2022. The ferris wheel places people together in small compartments which is less than ideal. This is another reason for a prompt removal.

Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: diane.matsuda@hotmail.com
Cc: [Jonin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:07:03 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Matsuda:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

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Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [Black, Kate \(CPC\)](#)
Cc: [Ionin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:08:03 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Black:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

I hope that all of the commissioners can evaluate the wheel in person. I see that the photos supplied to you do not have pictures of the actual wheel in place, although it has been there since April, 2020. The pictures provided of other wheels as examples have shown wheels that are not in parks.

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Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [Foley, Chris \(CPC\)](#)
Cc: [Ionin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:12:21 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Foley:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

I hope that all of the commissioners can evaluate the wheel in person. I see that the photos supplied to you do not have pictures of the actual wheel in place, although it has been there since April, 2020. The pictures provided of other wheels as examples have shown wheels that are not in parks.

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Our Covid crisis will not be resolved soon. As the anxiously awaited vaccines start to be rolled out, we can see that the process will be slow and there will be many problems extending long into 2021 or 2022. The ferris wheel places people together in small compartments which is less than ideal. This is another reason for a prompt removal.

Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [jonathan.pearlman.hpc](#)
Cc: [Ionin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:20:22 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Pearlman:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

I hope that all of the commissioners can evaluate the wheel in person. I see that the photos supplied to you do not have pictures of the actual wheel in place, although it has been there since April, 2020. The pictures provided of other wheels as examples have shown wheels that are not in parks.

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Our Covid crisis will not be resolved soon. As the anxiously awaited vaccines start to be rolled out, we can see that the process will be slow and there will be many problems extending long into 2021 or 2022. The ferris wheel places people together in small compartments which is less than ideal. This is another reason for a prompt removal.

Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [RSEJohns](#)
Cc: [Jonin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:23:29 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Johns:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

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Our Covid crisis will not be resolved soon. As the anxiously awaited vaccines start to be rolled out, we can see that the process will be slow and there will be many problems extending long into 2021 or 2022. The ferris wheel places people together in small compartments which is less than ideal. This is another reason for a prompt removal.

Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [So, Lydia \(CPC\)](#); [Jonin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 10:23:34 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner So:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

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Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Pam Hemphill](#)
To: [Matsuda, Diane \(CPC\)](#)
Cc: [Ionin, Jonas \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel in Golden Gate Park
Date: Monday, December 14, 2020 1:38:44 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Matsuda:

I am writing to you to ask that you please not renew the operating agreement for the "temporary" Ferris wheel in Golden Gate Park. It was controversial even as a temporary event, and uncomfortably out of place in our historic Golden Gate Park. I was very shocked to learn that we have already lost the west end of the park from the Register of Historic Places due to the placement of the artificial turf soccer fields by the Rec and Park Department. Are we headed toward losing more historic designation, this time in the heart of the park, by creating a permanent amusement park?

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Please vote not to renew the operating agreement. The amusement park ferris wheel should stay "temporary" and depart soon.

Thanks for your service on the Historic Preservation Commission!
Pam Hemphill

From: [Claire Mills](#)
To: [aaron.hyland.hpc](#); [dianematsuda](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Please retain the ferris wheel in GG Park
Date: Monday, December 14, 2020 1:47:51 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear HPC members and SF Board of Supervisors,
The addition of the ferris wheel in Golden Gate Park has brought so much joy to so many people and given a wonderful addition to the park. I'm sure the creators of GG park would be so happy to see such a wonderful draw the wheel has brought.

To balance concern around light pollution perhaps a balance/compromise could be reached such as a limit for it to operate only 2 hours past sunset or just not so late into the evening.

Preserving the historic value of Golden Gate park is very important but this particular addition seems such a great gift to San Franciscan residents that I can't imagine the general population wanting this great attraction removed. I hope someone starts a movement to have this added as a permanent addition to the park. Covid has made us all appreciate the value of the park!

Thank you for your consideration.
Claire Mills
SF Resident

From: [Vicky Hoover](#)
To: [jonathan.pearlman.hpc](#)
Cc: [Board of Supervisors \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Opposition to Golden Gate Park Observation Wheel contract extension
Date: Monday, December 14, 2020 2:34:50 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Pearlman:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where urban people can seek Nature near home. Finding Nature is quite different from the amusement-park-like character around a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

2. The enormous scale of this structure, which seems about ten stories high, is inappropriate to the aesthetics of the music concourse and to the buildings and other monuments around this area. It overwhelmingly negates the park Nature experience. It turns a quiet park suffused with Nature into an amusement park

3. Its location in the Music Concourse--an important cultural and artistic site--is completely inconsistent with the many historical structures and artistic sculptures in the area--which all relate directly back to the founding of this park.

4. As a temporary structure for a limited, finite-time celebration, which is now over, it could be reluctantly accepted; but now it is time for this carnival structure to go. It should be removed by mid-February when bird migration seasons begin. (or removal sooner would be even better.) The excessively intrusive, wildlife-disturbing lighting should be modified even sooner.

5. Especially during 2021 with COVID-19, when people cannot easily travel far, this park becomes more necessary than ever as a place where people can go to find solace in nature--now urgently needed. The amusement-park atmosphere of this ferris wheel does not lead to solace in Nature. We humans depend on Nature--it is our SUPPORT System.

6. Our heavily urbanized area has many disadvantaged, underserved communities who, even in the best of times cannot seek nature in distant parks and resorts; they need the peace and quiet of nearby nature in the City. Let Golden Gate park be that place for all our residents-- let it not turn into a highly developed amusement park. *Give Nature a chance.*

7. California's governor has recently made our state the first in the Nation to adopt the "30 by

30" principle as official state policy--via Executive Order October 7, 2020. (This means preserving 30 percent of our lands for Nature by the year 2030.). This is an ambitious, exciting, and welcome goal, and the City and County of San Francisco ought to be now trying to make "30 by 30" a City-wide goal as well. To do so, Golden Gate Park, our largest city-green nature area, must transform itself into a LESS developed and a wilder place. It is possible to make this happen, BUT not by trying to extend the contract for this ferris wheel. This Wheel proposal goes in the opposite direction and is clearly and blatantly contrary to the governor's executive order.

I urge the Historical Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [Vicky Hoover](#)
To: [RSEJohns](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Opposition to extending Golden Gate Park Observation Wheel contract
Date: Monday, December 14, 2020 2:35:49 PM

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Dear Commissioner Johns:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

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I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character around a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

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I urge the Historical Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: [David Romano](#)
To: [Matsuda, Diane \(CPC\)](#)
Cc: [Ionin, Jonas \(CPC\)](#); [Board of Supervisors, \(BOS\)](#); [Commission, Recpark \(REC\)](#)
Subject: Observation Wheel
Date: Monday, December 14, 2020 2:36:18 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioner Matsuda:

Please don't allow the Observation Wheel to stay in the Music Concourse, or anywhere in Golden Gate Park, past February 15, 2021. The Observation Wheel and attendant lighting are not in keeping with the Park's character or function. A better way to celebrate the 150th Anniversary of Golden Gate Park would be to keep the Park as dark and quiet as safety allows. We should honor the natural environment of the Park. The Observation Wheel is inappropriate for this historic setting and there is the potential for harm to wildlife. We should not be sending a message that carnival attractions are more important than the peace and quiet of the Park. The noise and fumes from the diesel generator should not be part of the Music Concourse experience.

Thank you for your consideration of the above.

Sincerely,

David Romano
San Francisco

From: [Vicky Hoover](#)
To: [So, Lydia \(CPC\)](#)
Cc: [Board of Supervisors \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Ionin, Jonas \(CPC\)](#)
Subject: Please oppose extending Golden Gate Park Observation Wheel contract
Date: Monday, December 14, 2020 2:37:23 PM

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Dear Commissioner So:

I oppose extending the contract for the ferris wheel (aka observation wheel) currently in Golden Gate Park as part of the 150-anniversary celebration.

It was put there for a SPECIFIC reason, with a limited time interval, and that celebration is now over. It is time for this carnival-type structure to go.

I OPPOSE ITS EXTENSION FOR MANY REASONS. FIRST AND FOREMOST, THE HISTORIC CHARACTER of Golden Gate Park is a place where people can seek Nature within an urbanized area. Finding Nature is quite different from the amusement-park-like character around a huge ferris wheel that has too-bright lights and too-loud noises, especially with a related generator that is on all the time.

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3. Its location in the Music Concourse--an important cultural and artistic site--is completely inconsistent with the many historical structures and artistic sculptures in the area--which all relate directly back to the founding of this park.

4. As a temporary structure for a limited, finite-time celebration, which is now over, it could be reluctantly accepted; but now it is time for this carnival structure to go. It should be removed by mid-February when bird migration seasons begin. (or removal sooner would be even better.) The excessively intrusive, wildlife-disturbing lighting should be modified even sooner.

5. Especially during 2021 with COVID-19, when people cannot easily travel far, this park becomes more necessary than ever as a place where people can go to find solace in nature--now urgently needed. The amusement-park atmosphere of this ferris wheel does not lead to solace in Nature. We humans depend on Nature--it is our SUPPORT System.

6. Our heavily urbanized area has many disadvantaged, underserved communities who, even in the best of times cannot seek nature in distant parks and resorts; they need the peace and quiet of nearby nature in the City. Let Golden Gate park be that place for all our residents-- let it not turn into a highly developed amusement park. *Give Nature a chance.*

7. California's governor has recently made our state the first in the Nation to adopt the "30 by

30" principle as official state policy--via Executive Order October 7, 2020. (This means preserving 30 percent of our lands for Nature by the year 2030.). This is an ambitious, exciting, and welcome goal, and the City and County of San Francisco ought to be now trying to make "30 by 30" a City-wide goal as well. To do so, Golden Gate Park, our largest city-green nature area, must transform itself into a LESS developed and a wilder place. It is possible to make this happen, BUT not by trying to extend the contract for this ferris wheel. This Wheel proposal goes in the opposite direction and is clearly and blatantly contrary to the governor's executive order.

I urge the Historic Preservation Commission to vigorously oppose extension of the Observation Wheel's contract, and time within Golden Gate Park. Thank you for your consideration,

Vicky Hoover
735 Geary St #501
San Francisco
415-928-1038

From: justice_freedom@earthlink.net
To: [aaron.hyland.hpc](#); [dianematsuda](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [SF Ocean Edge](#)
Subject: Vote to Remove the Ferris Wheel in the Music Concourse of Golden Gate Park ASAP
Date: Monday, December 14, 2020 6:57:07 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

TO: Historic Preservation Commission

Dear President Hyland, Vice-President Matsuda, and Commissioners,

As a huge fan of Golden Gate Park as it has been and was intended to be, I urge you to remove the **ferris wheel in the Music Concourse** of Golden Gate Park AS SOON AS POSSIBLE. It's not running now anyway due to covid restrictions, yet 2 weeks after being shut down, its loud generator is still ON, and can be heard all the way across the Music Concourse. NOW would be a good time to have the ferris wheel taken away, never to return.

I walk and bicycle through the Park quite often, including the Music Concourse, and am really annoyed by the sound the ferris wheel makes, as well as its freakish appearance in a public park. At first I didn't think too much about it because I assumed the ferris wheel was a short, temporary, one-time thing to celebrate the Park's 150th Anniversary. But now, I think the sight of it and its unending grating noise is disturbing to anyone playing, sitting on a bench, or walking in the Concourse. People go to this Park to get away from the City and close to Nature.

Please vote to remove ASAP this ferris wheel permanently.

Regards,

Daniel Stone
1374 17th Avenue
San Francisco CA 94122-1945



Virus-free. www.avg.com

From: [Harry S. Pariser](#)
To: [aaron.hyland.hpc](#); [dianematsuda](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#)
Subject: Do Not Extend Grotesque Ferris Wheel's Time in Golden Gate Park
Date: Monday, December 14, 2020 8:32:00 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dec 14, 2020

Dear Staff, Commissioners and Concerned Citizens:

Along with the awful new colored lighting and sound system (!!!!) at the Music Bandshell, the ferris wheel is a horrific new addition to Golden Gate Park.

The arrogant and corrupt Parks Alliance never discussed with we neighbors whether we wanted this monstrosity on our doorsteps.

It has nothing to do with a previous ferris wheel; there was no ferris wheel in the park when it first opened. The one in the exposition did not look anything like the Skystar behemoth.

The generator sound is awful; the million LED lights can be seen from Parnassus Heights. During daytime hours, many of us have no choice but to see this during daytime hours as well.

It is ridiculously high-priced. Taxpayers get almost nothing from it, and it has nothing to do with the park or park history.

What we expect is that someone at RPD and persons unknown from Parks Alliance got a free trip to see a Skystar elsewhere, and that is why we have this horror.

This contract must not be extended.

The ferris wheel is horrific for locals and wildlife alike!

Sincerely,

Harry S. Pariser
Inner Sunset
(415) 665-4829 (land line)

From: [Ann McPherson](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: HPC Meeting - December 16 - Feedback on Observation Wheel
Date: Monday, December 14, 2020 11:38:38 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Ladies/Gentlemen:

Thank you for your good work with the Historic Preservation Commission. We appreciate your decision to permit the Observation Wheel in the Music Concourse for 10 months only. I am writing to offer firsthand feedback on the Observation Wheel with regards to the issues of lighting and noise.

As a resident of San Francisco who lives nearby I have been severely and negatively impacted by the noise from the generator that powers the Observation Wheel. For 15 years I've gone to the Music Concourse every morning at 5:30 am to practice tai chi and other martial arts. Unfortunately, I can no longer do this because of the loud noise from the diesel generator powering the Wheel. This generator runs 24 hours a day, 7 days a week – regardless if the Wheel is closed or open to the public. The noise is so pervasive, especially early in the morning, that I can no longer train there. I have called 311 to complain about the noise and emailed the Rec and Park Department, who responded that the Observation Wheel must perform computer simulations all night long and the generator had to be on because of CAL/OSHA safety rules. I have also complained about the exceedingly bright white lights on the Observation Wheel, which were initially on all night. Both the noise and the bright lights trigger migraines for me.

I go to the park for respite, to exercise, and to restore my health. The Golden Gate Park has been a godsend for those of us that live nearby and those that cannot travel out of the city – especially in this pandemic time. All of us who walk, exercise, and train there in the early morning recognize the benefits of practicing outdoors in a quiet, peaceful place like the Music Concourse. These benefits are greatly diminished when there is noise pollution and air pollution from equipment like the generator. Noise is a known psychological and physiological stressor. Wildlife is affected by noise too. The auditory landscape is a key component of habitat; human noise – like the generator running 24 hours/day – masks critical sounds in the environment. The Music Concourse is no longer the peaceful and quiet place it was, instead it has been transformed into a loud industrial zone.

When the Observation Wheel first opened, I asked the SkyStar manager in charge of construction how long it would be in the park. The SkyStar manager told me that they planned to be in operation for a full year until October 2021. Yet – the HPC only approved the temporary installation of an observation wheel for a 10-month period, from April 4, 2020 to March 1, 2021. I am deeply concerned that the Observation Wheel may become a long-term fixture in the Music Concourse – when it was only intended as a temporary feature to commemorate the 150th Anniversary of the Golden Gate Park – and that the ongoing noise pollution will not abate. The Wheel's bright flashing lights are unsettling, potentially dangerous to birds and bats, and do not seem appropriate in the historic Music Concourse – in contrast, it reminds me of the kitschy carnival-like atmosphere of Myrtle Beach and Panama

City.

I urge the HPC to ensure the Observation Wheel is removed by March 1, 2021, as planned, or sooner, and not to extend or approve a new Certificate of Appropriateness Application. We are now in the Purple Tier of Covid-19 restrictions and it may be months before the Wheel is allowed to operate with any degree of regularity. Unfortunately, that diesel generator is running 100 percent of the time right now, causing unrelenting noise and air pollution, and destroying the quiet tranquil atmosphere in the Music Concourse. Many of us are suffering immensely because of this outrageous disturbance.

I would urge the HPC to take immediate action against the ongoing noise pollution and apply new conditions to the existing Certificate of Appropriateness whereby it is required that the generator be shut down each night and only turned on when the Wheel is open to the public. If SkyStar operators cannot do this, then the portable Observation Wheel should simply be dismantled, packed up, and moved to the next city.

Protect and preserve Quiet for the benefit of all life. Please honor our need for Quiet in the Golden Gate Park.

Thank you,

Ann McPherson

From: [Susan Getz](#)
To: [aaron.hyland.hpc](#); [dianematsuda](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [sfoceanedge@earthlink.net](#)
Subject: No - ferris wheel in Golden Gate Park
Date: Tuesday, December 15, 2020 8:11:48 AM

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To whom It May Concern,

As a longtime resident of San Francisco I am opposed to extending the time period for the ferris wheel residency.

Golden Gate Park is a refuge, for people and wildlife. The park is a place to refresh one's mind and body. Nature, not flashing lights, mechanical structures and noise, brings peace to any soul.

Any scientific health study would oppose the ferris wheel and it's negative effect on both humans and animals.

Enough is enough. It's time to get back to nature and remove the ferris wheel from the park as originally scheduled.

Warm regards,

Susan

On the go from mobile phone: [415.793.3340](tel:415.793.3340)

Susan Getz
Top Producer
Top Listing Agent
Luxury Real Estate Marketing Specialist
Certified International Property Specialist (NAR)

Grateful for the little things today.

Member: San Francisco Women's Council of Realtors, Vice Chair San Francisco Association of Realtors Global Business Council 2021, Chinese Real Estate Association of America, San Francisco Association of Realtors, California Association of Realtors, and National Association of Realtors, CalRE # [01874330](#).

Compass Real Estate
891 Beach Street
San Francisco, CA 94109
(415) 660-9955

From: [Kathy Howard](#)
To: [aaron.hyland.hpc](#); [Matsuda, Diane \(CPC\)](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Itonin, Jonas \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#); [Environment, ENV \(ENV\)](#)
Subject: Sierra Club - OPPOSE Observation Wheel remaining in the Music Concourse in Golden Gate Park
Date: Tuesday, December 15, 2020 3:55:32 PM
Attachments: [2020-12-15 Sierra Club Oppose Observation Wheel remaining in Music Concourse .pdf](#)

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San Francisco Group, SF Bay Chapter

Serving San Francisco County

December 15, 2020

Historic Preservation Commission

Planning Department, City and County of San Francisco

49 South Van Ness Ave, Suite 1400, San Francisco, CA 94103

Subject: Agenda Item 12: Oppose Observation Wheel remaining in the Music Concourse.

Commission President Aaron Jon Hyland,

The Sierra Club opposes the Observation Wheel remaining in the Music Concourse any longer than the original time period agreed to by the Historic Preservation Commission and, additionally, we support an early removal of this structure.

Previously, the Sierra Club expressed concerns about the proposed lighted Observation Wheel, because it was installed without an adequate environmental review. (Our letters of January 7, 2020 and October 27, 2020.) Now that we see the Observation Wheel in place with its intensely bright, perpetually flashing, and completely unshielded lighting, we can state even more strongly our concerns with the potential environmental damage as well as its impact on the historic character of Golden Gate Park as a landscape park.

The Observation Wheel was originally proposed by the Department of Recreation and Park as an attraction that would bring people into Golden Gate Park during the 150th Anniversary Celebration. However, COVID-19 has shown us that the people of San Francisco treasure and enjoy Golden Gate Park as parkland, its primary historic use. The Observation Wheel is not natural by any stretch of the imagination and does not enhance the experience of Golden Gate Park as an historic landscape park. Furthermore, the lighted Observation Wheel may have negative impacts on wildlife, in particular on birds. The bands of exterior booth lights and the flashing, rotating designs on the wheels are all extremely bright LED's. The wheel is so bright that it can be seen more than a mile away and is brighter than any other lighted object in the western part of San Francisco.

Wildlife needs darkness. Golden Gate Park is one of the few places in San Francisco where wildlife can find refuge at night. And yet the Department of Recreation and Park has chosen to light the center of the Park with extremely bright lights, which are lighted even while the Wheel is closed



San Francisco Group, SF Bay Chapter

Serving San Francisco County

December 15, 2020

Historic Preservation Commission

Planning Department, City and County of San Francisco

49 South Van Ness Ave, Suite 1400, San Francisco, CA 94103

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Wildlife needs darkness. Golden Gate Park is one of the few places in San Francisco where wildlife can find refuge at night. And yet the Department of Recreation and Park has chosen to light the center of the Park with extremely bright lights, which are lighted even while the Wheel is closed down due to COVID restrictions. The increased artificial lighting has a negative impact on this valuable habitat.

Since its inception, Golden Gate Park has provided the opportunity for families and children from all income levels to enjoy nature; this was especially important for those who did not have private estates or transportation to give them easy access to natural areas. Today, the Sierra Club is committed to environmental justice and equity. Part of that commitment is to support environmental education and

access to nature close to home for the under-served communities that cannot afford to travel out of town to experience national parks or other natural amenities. Landscape parks like Golden Gate Park are valuable for both this experience and their educational benefit. People cannot have that experience if nature is continuously infringed upon and damaged by artificial attractions.

We appreciate that the HPC has limited the time period for the Observation Wheel. We ask additionally:

- that this time period not be renewed or extended;
- that the time period be shortened by at least a month to avoid the bird migration season;
- that until the Wheel is removed, the exterior flashing lights be turned off at dusk, whether the wheel is operating or not;
- that the generator be turned off when the wheel is not in use;
- that different, less intrusive security lighting be provided.

Thank you for your consideration.

Sincerely,

Arthur Feinstein

Arthur Feinstein

Member, Sierra Club California Executive Committee

Chair, Sierra Club California Conservation Committee

Board Member, SF Bay Chapter Executive Committee

cc: San Francisco Board of Supervisors
Recreation and Park Commission
Recreation and Park Department
Department of the Environment

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Arthur Feinstein

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Member, Sierra Club California Executive Committee
Chair, Sierra Club California Conservation Committee
Board Member, SF Bay Chapter Executive Committee

cc: San Francisco Board of Supervisors
Recreation and Park Commission
Recreation and Park Department
Department of the Environment

From: [jennifer.dugan](#)
To: [Board of Supervisors \(BOS\)](#); sfoceanedge@earthlink.net; [aaron.hyland.hpc](#); [dianematsuda](#); [So, Lydia \(CPC\)](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [Taylor, Michelle \(CPC\)](#); [lonin, Jonas \(CPC\)](#)
Subject: In Support of Ferris Wheel
Date: Tuesday, December 15, 2020 4:14:33 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I love the Ferris Wheel and think it should be allowed to stay longer. The loud minority of NIMBYs should not be allowed to dampen the joy of the quieter majority.

Sincerely,

Jenny Dugan
Inner Sunset

From: [Friends of the Music Concourse](#)
To: [aaron.hyland.hpc](#); [Matsuda, Diane \(CPC\)](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Item 12 - OPPOSE Observation Wheel remaining in the Music Concourse
Date: Tuesday, December 15, 2020 6:12:35 PM
Attachments: [2020-12-14 Oppose Observation Wheel - Friends of the Music Concourse.pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Historic Preservation Commissioners,
Attached and below please find our letter in opposition to the Observation Wheel remaining in the Music Concourse.
Thank you for your consideration.
Katherine Howard
Friends of the Music Concourse



Friends of the Music Concourse (c)

Dedicated to the Preservation
of the Historic Golden Gate Park
Music Concourse

December 15, 2020

Historic Preservation Commission
Planning Department
City and County of San Francisco
49 South Van Ness Ave, Suite 1400, San Francisco, CA 94103

Subject: Agenda Item 12: OPPOSE keeping Observation Wheel in Music Concourse

Commission President Aaron Jon Hyland and Commissioners,

We wish to thank the Commission for setting a deadline for the removal of the Observation Wheel from the Music Concourse in a few months. The Wheel was installed to 'celebrate the 150th Anniversary of Golden Gate Park.' That event, like so many other activities, was truncated by COVID

and is now ending.

However, instead of a totally artificial, culturally-intrusive, non-contributory structure being the center of that celebration, the people of San Francisco came to Golden Gate Park and celebrated it as a landscape park, finding relief and inspiration in its lawns, meadows, forests, and lakes. The true celebration of the 150th Anniversary of Golden Gate Park became the rediscovery of our iconic park as a landscape park by the people of San Francisco.

In case there is any doubt as to whether or not a Ferris Wheel belongs in the Music Concourse, it is good to remember that the Winter Exposition lasted a total of 6 months and that the past Ferris wheel was just one small part of that exposition. I doubt that any of us would welcome the return of all of those buildings and attractions, so why should we extend that welcome to a Ferris wheel?

The Recreation and Park Department packet references the 1894 Mid-Winter Exposition as a reason to allow the Ferris wheel in the Concourse. However, if one reviews the documentation, the National Register contains three full pages of lists of Individual Park Resources in Golden Gate Park,

and the 6-month Ferris wheel from the Mid-Winter Exposition is not on that list. ^[1] The City landmarking (#249) does not list a Ferris wheel as either contributing or non-contributing. ^[2]

The City landmarking does list the French Formal design of the area, which features a main axis and secondary intersecting axes, all of which are listed as important Contributory Features in the

landmarking documents. ^[3] These axes, along with the circular fountains, place the focus of the design on the Bandshell and lend a feeling of serenity to the area. This calm has been enjoyed throughout the COVID crisis by people who enjoy walking through the area, doing meditative exercise in the gravel planting areas, or relaxing on the benches that line the paths and reinforce the design. Unfortunately, that calm has been disturbed by the continuous running of the generator and the presence of what can only be described as a carnival attraction.

After viewing the brightly-lighted wheel ^[4] both during the daytime and later in the evening, we continue to be firmly opposed to this intrusive structure in the historic Music Concourse. The Observation Wheel is, first of all, too large for the area. Its off-center location and enormous size dominate the landscape and detract from the formal design. Furthermore, we are shocked that the Wheel's lights continue to be lighted on the Wheel even when it has been closed down due to COVID restrictions. There can be no other reason for continuing this lighting than to promote a carnival atmosphere in the Music Concourse that is antithetical to its design intent and historic character.

Mitigations are needed

Friends of the Music Concourse urges the HPC to ask the Department of Recreation and Park to do the following to mitigate the damage from the introduction of this non-historic structure and its over-bright lighting:

- All Observation Wheel lighting should be turned off at dusk.
- The generator should not run if the Wheel is not running.
- Night time security lighting should be minimal.

Furthermore, the Observation Wheel should be removed from the Park by early 2021.

Sincerely,

Katherine Howard

Katherine Howard, ASLA

Co-Chair

cc: San Francisco Board of Supervisors
Recreation and Park Commission

1, 2, 3, 4 - Footnotes are in the attached pdf.

[1] "National Register of Historic Places," OMB No. 1024-0018, United State Department of the Interior, National Park Service, Oct. 15, 2004 certification. Section 7, pages 3- 5.

[2] Music Concourse landmarking #249, Attachment F.

[3] Music Concourse landmarking #249, Attachment F.

[4] Photos of the current Observation Wheel lighting can be viewed at:

<https://www.slideshare.net/GoldenGateParkPreservationAlliance/music-concourse-observation-wheel-from-one-mile-away>

<https://www.slideshare.net/GoldenGateParkPreservationAlliance/music-concourse-observation-wheel-photos-in-golden-gate-park>



Friends of the Music Concourse (c)

Dedicated to the Preservation
of the Historic Golden Gate Park
Music Concourse

December 15, 2020

Historic Preservation Commission
Planning Department
City and County of San Francisco
49 South Van Ness Ave, Suite 1400, San Francisco, CA 94103

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The City landmarking does list the French Formal design of the area, which features a main axis and secondary intersecting axes, all of which are listed as important Contributory Features in the landmarking documents.³ These axes, along with the circular fountains, place the focus of the design on the Bandshell and lend a feeling of serenity to the area. This calm has been enjoyed throughout the COVID crisis by people who enjoy walking through the area, doing meditative exercise in the gravel planting areas, or relaxing on the benches that line the paths and reinforce the design. Unfortunately, that calm has been disturbed by the continuous running of the generator and the presence of what can only be described as a carnival attraction.

¹ "National Register of Historic Places," OMB No. 1024-0018, United State Department of the Interior, National Park Service, Oct. 15, 2004 certification. Section 7, pages 3- 5.

² Music Concourse landmarking #249, Attachment F.

³ Music Concourse landmarking #249, Attachment F.

* * * * *

After viewing the brightly-lighted wheel ⁴ both during the daytime and later in the evening, we continue to be firmly opposed to this intrusive structure in the historic Music Concourse. The Observation Wheel is, first of all, too large for the area. Its off-center location and enormous size dominate the landscape and detract from the formal design. Furthermore, we are shocked that the Wheel's lights continue to be lighted on the Wheel even when it has been closed down due to COVID restrictions. There can be no other reason for continuing this lighting than to promote a carnival atmosphere in the Music Concourse that is antithetical to its design intent and historic character.

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Katherine Howard

Katherine Howard, ASLA

Co-Chair

cc: San Francisco Board of Supervisors
Recreation and Park Commission

⁴ Photos of the current Observation Wheel lighting can be viewed at:
<https://www.slideshare.net/GoldenGateParkPreservationAlliance/music-concourse-observation-wheel-from-one-mile-away>
<https://www.slideshare.net/GoldenGateParkPreservationAlliance/music-concourse-observation-wheel-photos-in-golden-gate-park>

From: [San Francisco CC](#)
To: [Matsuda, Diane \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#); [So, Lydia \(CPC\)](#); [jonathan.pearlman.hpc](#); [RSEJohns](#); [Foley, Chris \(CPC\)](#); [Black, Kate \(CPC\)](#); [aaron.hyland.hpc](#)
Cc: [Commission, Recpark \(REC\)](#); [Board of Supervisors, \(BOS\)](#)
Subject: Comment opposing GGP Observation Wheel Extension
Date: Tuesday, December 15, 2020 6:36:24 PM
Attachments: [HPC Letter RE Observation Wheel \(1\).pdf](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Commissioners,

Please see the attached letter from Golden Gate Audubon Society's San Francisco Conservation Committee opposing the proposed extension of the Observation Wheel in Golden Gate Park.

Thank you,

Whitney Grover

Chair, GGAS SF Conservation Committee
GGAS Board Member

December 14, 2020

San Francisco Historic Preservation Commission

RE: Opposition to Golden Gate Park Observation Wheel Extension

Dear Commissioners,

I am writing on behalf of The Golden Gate Audubon Society's San Francisco Conservation Committee to ask that the Observation Wheel in Golden Gate Park not be extended past its original planned removal date of March 2021, and if possible be removed before the start of bird migration season on February 15, 2021.

Golden Gate Audubon Society is over 100 years old, with thousands of members across the Bay Area. We engage people to experience the wonder of birds and to translate that wonder into actions which protect native bird populations and their habitats.

Golden Gate Park is a treasure, a special sanctuary in the heart of a dense city where residents can escape the stresses of their urban environment, and connect with the natural world. This natural oasis was the intention of the originators of Golden Gate Park. The SkyStar observation wheel, with its bright lights and blasting music, creates an amusement-park atmosphere which directly contradicts the calming effects of the natural environment. We understand the desire to celebrate this momentous 150 year anniversary of the Park, but it should be done in a way that better demonstrates the park's history, and honors the biodiversity of this botanical treasure.

Golden Gate Park is not only a special place for humans, but is also habitat for birds, insects, and other wildlife. Over 200 species of birds have been observed in the park, and many species live and breed in this urban oasis. Numerous studies have shown that birds and insects are negatively affected by bright night lighting. Many bird species migrate at night, and the Spring migration begins at the end of February. At best, birds could be veered off track and waste valuable energy. At worst, they could collide with the structure resulting in injury or death. Unfortunately, no avian studies have been performed on collision risk with Ferris Wheels like the SkyStar Observation Wheel, but with its several story height, and very bright lights, there is potential for harm in distracting and deterring birds from their habitat in Golden Gate Park.

We commend the Commission for originally permitting the wheel for one year only, and we ask that the one year agreement be upheld and the Observation Wheel removed from Golden Gate Park in March 2021 at the very latest. Ideally, to prevent potential impacts to migrating birds, we ask that the Observation Wheel be removed before the start of Spring migration, by February 15, 2021.

Thank you for your time and attention to this matter.

A handwritten signature in dark ink, appearing to read 'Whitney Grover', with a stylized flourish at the end.

Whitney Grover

Chair, GGAS SF Conservation Committee
GGAS Board Member

From: [Kathy McTiernan](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Ferris Wheel---please do not close
Date: Tuesday, December 15, 2020 8:06:14 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I'm a native 3rd generation San Franciscan and love the fact that we are doing our best to celebrate our Golden Gate Park's anniversary in spite of Covid. Families of all incomes and races have enjoyed the park for so many years. The ride on the wheel may be expensive for some, but just to see it all lit up with all the light changes is spectacular and that part is for free. I live in SF and brought my grandsons at night just to see the light changes and they loved it. The park is huge and for those who are bothered by the lights can go to another part of the park. The Concourse is public for families for their recreation and enjoyment. It cost the city a lot to install the SkyStar, and run such a well crafted wheel and removing it in March hardly gives the city sufficient time to recover their expenses. I think it should stay on. Please give time to the rest of our visitors and residents to be able to enjoy the ride, when it is safe to do so. March will be too soon.

Kathy McTiernan
Inner Sunset Resident

From: [Gregory Miller](#)
To: [aaron.hyland.hpc](#); [Matsuda, Diane \(CPC\)](#); [Black, Kate \(CPC\)](#); [Foley, Chris \(CPC\)](#); [RSEJohns](#); [jonathan.pearlman.hpc](#); [So, Lydia \(CPC\)](#); [Taylor, Michelle \(CPC\)](#); [Jonin, Jonas \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#)
Subject: Please do not extend the length of time for the Wheel
Date: Wednesday, December 16, 2020 8:38:12 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Commissioners,

It seems paradoxical that the Recreation and Park Department has requested your commission to consider extending the stay of the Ferris Wheel, which crams people into small glass bubbles, in a time when our state is having to buy thousands of body bags.

What length of time is the Recreation and Park Department going to ask for? No one can predict when it will be safe to allow dense human congregation. Some experts have said that it might not be until next fall that it will be safe to return to "normal."

My fear is that extending the life of this artifact in the Music Concourse will lead to its indefinite and potentially permanent stay within Golden Gate Park.

The true historical mission of Golden Gate Park has been to give our residents an outlet from urban life and a contact to verdant green nature with the absence of human artifice. Structures like the Ferris wheel completely contradict the philosophy and vision of John McLaren and William Hammond Hall.

Please do not extend the length of time.

Sincerely,

Greg Miller

San Francisco, CA

From: [Lance Carnes](#)
To: [aaron.hyland.hpc](#)
Cc: [Board of Supervisors \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:21:20 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mr Hyland,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: [dianematsuda](#)
Cc: [Board of Supervisors \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:28:04 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Ms Matsuda,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: [Black, Kate \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:32:01 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Ms Black,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: [Foley, Chris \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:35:30 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mr Foley,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: [Matsuda, Diane \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:44:03 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Ms Matsuda,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: jonathan.pearlman.hpc
Cc: [Board of Supervisors \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:46:58 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mr Pearlman,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [Lance Carnes](#)
To: [So, Lydia \(CPC\)](#)
Cc: [Board of Supervisors, \(BOS\)](#); [Commission, Recpark \(REC\)](#); [Jonin, Jonas \(CPC\)](#)
Subject: Observation Wheel presence in GGP must end February 2021
Date: Wednesday, December 16, 2020 9:49:09 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Ms So,

The Observation Wheel was probably a reasonable attraction during the Golden Gate Park 150th Anniversary year. However, its presence past February 2021 must be strongly discouraged for a variety of reasons, mainly that it is garish and out of character for the Music Concourse and for the Park in general.

Thanks for your continued conscientious work on the HPC,

Lance Carnes
North Beach

From: [dtsai6277](#)
To: [Board of Supervisors, \(BOS\)](#); [Mar. Gordon \(BOS\)](#)
Subject: Ferris Wheel at GGP
Date: Wednesday, December 16, 2020 5:19:49 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members of Board of Supervisors:

I am advocating to keep the Ferris Wheel in Golden Gate Park for as long as possible.

I see similar Ferris wheels, though much much larger, in other world class cities such as London, Paris, Shanghai and they all presented a positive, glamorous and progressive image of a vital urban society.

Please vote to keep the Ferris wheel, either in Golden Gate Park, or better yet somewhere along the Embarcadero waterfront where it would be a great tourist attraction.

Also, please look at the overwhelming support on Nextdoor Sunset to continue and/or retain the Ferris Wheel.

Thank you for your consideration, Dennis Tsai & Gerri Donaro

Sent from my T-Mobile 5G Device

From: [diane breivis](#)
To: [Board of Supervisors, \(BOS\)](#)
Subject: Ferris wheel
Date: Thursday, December 17, 2020 10:21:30 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please take down that Ferris wheel. If you must keep it put it down by the ocean. It is so inappropriate to the space and architecture in the current surroundings.

Diane Breivis
Delmar st 94117

Sent from my iPad

From: danrichman@earthlink.net
To: [Board of Supervisors, \(BOS\)](#)
Subject: The GGP Music Concourse Ferris Wheel
Date: Thursday, December 17, 2020 5:47:45 PM
Attachments: [LETTER TO THE ED RE GGP.docx](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi everyone. Please look over my short attached letter RE the Ferris Wheel.

Have a pleasant Holiday,

Dan Richman

12/14/20

To: The San Francisco Board of Supervisors,

SF Rec and Park promised in writing to have their ferris wheel taken down and hauled away from the Golden Gate Park Music Concourse at the end of February 2021. Now apparently they are requesting an extension since the pandemic has forced them to shut down. Well, boo-hoo. What if the pandemic lingers for many months? For a year? For longer? Will the thing just sit there, shining its lights and running its engine, until the quarantine is lifted? Then will the promoters claim to be owed a new twelve-month contract to operate (and collect entrance fees)? Millions of businesses all over the world are suffering because of Covid. We all have had to make great sacrifices. Why should special consideration be given to a ferris wheel. It is certainly not an "essential business." Please hold the promoters to the original contract. Please have the thing taken down no later than February 2021.

Respectfully,

Dan Richman,
San Franciscan

From: [Shad Fenton](#)
To: [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \[BOS\]](#); [Haney, Matt \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Carroll, John \(BOS\)](#); [Cityattorney](#)
Cc: [John Warner](#); [Brian Edwards](#); [Graff, Amy](#); tonyc@fivekeys.org
Subject: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Saturday, December 12, 2020 8:11:08 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter." MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months. My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

In short, I request this shelter to be shut down, all community members relocated to SIP safe rooms, all staff to be relocated until a complete investigation is performed for the following violations and or crimes against me and any others that wish to sign on.

I request the following charges to be brought immediately against DPH, Five Keys, The City of San Francisco and any and all individuals and entities found accountable after the investigation.

1. Reckless Endangerment and blatant disregard of my human safety WITH INTENT TO INFECT BY HERD IMMUNITY and lives by non enforcement of standard mitigation techniques that should have been in place to save human lives during a pandemic.
2. Reckless Endangerment that continues due to non medical staffing decisions.
3. Reckless Endangerment of infection by those living, sleeping, coming and going by the fact it is a transient NON lockdown environment.
4. Reckless Endangering the general public by allowing this transient shelter to stay that way by allowing a possible infected homeless community to continue the spread in and on public transportation, into homes we visit onto those innocent lives.

5. For placing shame onto an already vulnerable homeless population by these violations.
6. For the false statement of "providing care" from the office of the Mayor November 9th 2020. *"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"*
7. Taking away my right to feel safe seeking employment, volunteer opportunities etc due to the level of exposure I am vulnerable to here in this communal transient center.
8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breed's statement, that in no way exists or is available here at Bayshore Navigation Center and is proven in this example:

Yesterday, Mario, a community member with mental health needs, was evicted late last night from this shelter. Mario from my non medical view, has conversations with himself, but hell we all do, but yesterday early morning, he was targeted by another member and told to "shut the fuck up" and "I am sick of being woke up by your talking"

Which, from what I witnessed put Mario into a day spin where he then started to pay the harassment he was victim to forward. Except one thing, Mario is a gentle soul, that has an issue with pointing at people and wears his mask. *The biggest violation here is that medically untrained Five Keys staff made the ultimate decision to eject someone from what they knew was relative safety (I was told he's also been here for the same 2 months that I have) without providing him with a mental health care provider session or meeting to help him work through the harassment he was victim of at the start of his day.*

I am going to state once again, I am NOT safe here, nor is any community member here that is trying to mitigate and stay safe. There is no safety from exposure from any individuals Covid 19 beliefs, actions, violent behaviors, screams and yelling without mask, due to the following:

1. There is no single enclosed safe room from any of the above
2. There are no medically trained staff on duty to help citizens with mental health issues, with violence issues, or physical medical needs except Tuesdays from 9 to 1 PM when a DPH doctor, nurse and tech are here.
3. Up and until my emails to City Hall, Director Tony Chase, ECS staffer John Warner, Coalition of Homeless etc, there was no common mitigation in the cafeteria.

Which was proven again last night by Ambassador Walters statement that there were at least 25 people all cramped into the cafeteria last night AND THERE IS NO FOOD THIS MORNING.

I've emailed Director Tony Chase that the heat in this dorm must be adjusted in order to save human lives. By keeping it at or below 60 degrees, the virus stays around longer, and by being harassed by constant cold air blowing on us, of course doesn't make us feel like we are being cared for, but also made a lot of people congregate to where there was heat last night in the cafeteria. 25 people in that tiny room, another unchecked code violation because of negligence, which again suggests HERD IMMUNITY WITH INTENT TO INFECT.

I am just a man that came back to my city seeking safety and help, but instead got caught up in this "show" of homeless support. It's fraud, it's corruption, and most importantly, it's blatant in my face and others herd immunity by negligence.

The damages have already been documented. I beg you all to lead with empathy and

compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with INTENT TO INFECT.

Since we are in a lockdown and at war, I ask you all to please except this email as a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,
Shad Fenton

Shad Fenton
Mailing Address:
David Shad Fenton Beauprez
150 Golden Gate
San Francisco, CA 94102
Phone: 442 234 8913

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Monday, December 14, 2020 11:17:00 AM

From: Shad Fenton <shadfenton@gmail.com>

Sent: Saturday, December 12, 2020 8:59 AM

To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; Cityattorney <Cityattorney@sfcityatty.org>

Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; tonyc@fivekeys.org

Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I mentioned the personal injuries that I am experiencing that no one ever should experience. Severe betrayal by false statements, non transparency, negligence with intent to herd immunity and infect, that's left me traumatized, depressed, and with the feeling of hopelessness due to bad government actors, officials and agencies.

From Glide, to St. Anthony's to Code Tenderloin, to CARES Team by Code Tenderloin, to ECS, to Hospitality House, to Main Street Encampment (where I felt safer from virus, but not safer from crime, to Bayshore Navigation Center run by Five Keys, and DPH staff, that's all since July 2020 just trying to seek safety and help, a job to get by for now, but instead turned away and became a victim of the system, of the pandemic and herd immunity by force and negligence.

The experiences I've had, the people I've met and their experiences they've shared, I hope to share one day but only can if I get to survive this. It's been the biggest challenge I've ever faced. I am just one in millions that are suffering, your actions now can and will create change and hope for so many others if you do the right things.

On Sat, Dec 12, 2020 at 8:10 AM Shad Fenton <shadfenton@gmail.com> wrote:

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter." MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months.

My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

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6. For the false statement of "providing care" from the office of the Mayor November 9th 2020.

"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"

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8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breeds statement, that in no way exists or is available

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The damages have already been documented. I beg you all to lead with empathy and compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with INTENT TO INFECT.

Since we are in a lockdown and at war, I ask you all to please except this email as a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,
Shad Fenton

Shad Fenton
Mailing Address:
David Shad Fenton Beauprez
150 Golden Gate
San Francisco, CA 94102
Phone: 442 234 8913

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: DPH, CCSF NEW Shelter Document to sign away rights to permanent housing.
Date: Tuesday, December 15, 2020 1:54:00 PM

From: Shad Fenton <shadfenton@gmail.com>

Sent: Tuesday, December 15, 2020 12:59 PM

To: tonyc@fivekeys.org; Graff, Amy <agraff@sfgate.com>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; John Warner <jwarner@ecs-sf.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Ronen, Hillary <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Cityattorney <Cityattorney@sfcityatty.org>; Carroll, John (BOS) <john.carroll@sfgov.org>

Subject: DPH, CCSF NEW Shelter Document to sign away rights to permanent housing.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase,

I am going to have the document looked over by community advocates and council before I sign.

Thank you.

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: DPH, CCSF NEW Shelter Document to sign away rights to permanent housing.
Date: Tuesday, December 15, 2020 1:54:00 PM

From: Shad Fenton <shadfenton@gmail.com>

Sent: Tuesday, December 15, 2020 1:07 PM

To: tonyc@fivekeys.org; Graff, Amy <agraff@sfgate.com>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; John Warner <jwarner@ecs-sf.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Ronen, Hillary <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Cityattorney <Cityattorney@sfcityatty.org>; Carroll, John (BOS) <john.carroll@sfgov.org>

Subject: Re: DPH, CCSF NEW Shelter Document to sign away rights to permanent housing.

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Mr. Chase Why isn't there a homeless advocate here with such a life changing document being forced upon each community member here.

On Tue, Dec 15, 2020 at 12:59 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase,
I am going to have the document looked over by community advocates and council before I sign.

Thank you.

From: [Shad Fenton](#)
To: [Cityattorney](#); [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Graff, Amy](#)
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Thursday, December 17, 2020 6:20:52 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

City Attorney, All,

There is no time to waste. Human lives are being risked and are in harm's way at Bayshore Navigation Center.

The extreme amount of negligence in mitigation should have been addressed from the beginning of the pandemic by code enforcement and by DPH throughout. Mitigation only began when I blew the whistle and started sending out email pleas for help just a couple of weeks ago, I've been here for over 2 months, documenting and trying to survive.

I plead again, get all of these lives out of this environment, and into SIP rooms. The Five Keys employees here have also been blindsided and left at the will of whoever placed in the master plan of herd immunity by force.

On Thu, Dec 17, 2020 at 4:35 PM Shad Fenton <shadfenton@gmail.com> wrote:
apologies, the date on the signature was wrong.

Corrected here attached

Date of incident is the day that I entered into Bayshore Navigation Center and damage is ongoing until relocated to safety.

On Thu, Dec 17, 2020 at 4:26 PM Shad Fenton <shadfenton@gmail.com> wrote:
Good Day,

Please see attached my formal claim against the CCSF. Please do not hesitate to contact me if you have any questions or concerns.

Best regards,
Shad Fenton

On Mon, Dec 14, 2020 at 2:09 PM CityAttorney (CAT) <cityattorney@sfcityatty.org> wrote:

Hello,

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Sincerely,



Odaya Buta

Paralegal

Office of City Attorney Dennis Herrera

(415) 554-5960 Direct

odaya.butata@sfcityatty.org

www.sfcityattorney.org

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If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Shad Fenton <shadfenton@gmail.com>

Sent: Saturday, December 12, 2020 8:59 AM

To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>

Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; Tony Chase <tonyc@fivekeys.org>

Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless

endangerment

I mentioned the personal injuries that I am experiencing that no one ever should experience. Severe betrayal by false statements, non transparency, negligence with intent to herd immunity and infect, that's left me traumatized, depressed, and with the feeling of hopelessness due to bad government actors, officials and agencies.

From Glide, to St. Anthony's to Code Tenderloin, to CARES Team by Code Tenderloin, to ECS, to Hospitality House, to Main Street Encampment (where I felt safer from virus, but not safer from crime, to Bayshore Navigation Center run by Five Keys, and DPH staff, that's all since July 2020 just trying to seek safety and help, a job to get by for now, but instead turned away and became a victim of the system, of the pandemic and herd immunity by force and negligence.

The experiences I've had, the people I've met and their experiences they've shared, I hope to share one day but only can if I get to survive this. It's been the biggest challenge I've ever faced. I am just one in millions that are suffering, your actions now can and will create change and hope for so many others if you do the right things.

On Sat, Dec 12, 2020 at 8:10 AM Shad Fenton <shadfenton@gmail.com> wrote:

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter."
MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months.

My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

In short, I request this shelter to be shut down, all community members relocated to SIP safe rooms, all staff to be relocated until a complete investigation is performed for the following violations and or crimes against me and any others that wish to sign on.

I request the following charges to be brought immediately against DPH, Five Keys, The City of San Francisco and any and all individuals and entities found accountable after the investigation.

1. Reckless Endangerment and blatant disregard of my human safety WITH INTENT TO INFECT BY HERD IMMUNITY and lives by non enforcement of standard mitigation techniques that should have been in place to save human lives during a pandemic.
2. Reckless Endangerment that continues due to non medical staffing decisions.
3. Reckless Endangerment of infection by those living, sleeping, coming and going by the fact it is a transient NON lockdown environment.
4. Reckless Endangering the general public by allowing this transient shelter to stay that way by allowing a possible infected homeless community to continue the spread in and on public transportation, into homes we visit onto those innocent lives.
5. For placing shame onto an already vulnerable homeless population by these violations.
6. For the false statement of "providing care" from the office of the Mayor November 9th 2020. *"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"*
7. Taking away my right to feel safe seeking employment, volunteer opportunities etc due to the level of exposure I am vulnerable to here in this communal transient center.

8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breeds statement, that in no way exists or is available here at Bayshore Navigation Center and is proven in this example:

Yesterday, Mario, a community member with mental health needs, was evicted late last night from this shelter. Mario from my non medical view, has conversations with himself, but hell we all do, but yesterday early morning, he was targeted by another member and told to "shut the fuck up" and "I am sick of being woke up by your talking"

Which, from what I witnessed put Mario into a day spin where he then started to pay the harassment he was victim to forward. Except one thing, Mario is a gentle soul, that has an issue with pointing at people and wears his mask. *The biggest violation here is that medically untrained Five Keys staff made the ultimate decision to eject someone from what they knew was relative safety (I was told he's also been here for the same 2 months that I have) without providing him with a mental health care provider session or meeting to help him work through the harassment he was victim of at the start of his day.*

I am going to state once again, I am NOT safe here, nor is any community member here that is trying to mitigate and stay safe. There is no safety from exposure from any individuals Covid 19 beliefs, actions, violent behaviors, screams and yelling without mask, due to the following:

1. There is no single enclosed safe room from any of the above
2. There are no medically trained staff on duty to help citizens with mental health issues, with violence issues, or physical medical needs except Tuesdays from 9 to 1 PM when a DPH doctor, nurse and tech are here.
3. Up and until my emails to City Hall, Director Tony Chase, ECS staffer John Warner, Coalition of Homeless etc, there was no common mitigation in the cafeteria.

Which was proven again last night by Ambassador Walters statement that there were at least 25 people all cramped into the cafeteria last night AND THERE IS NO FOOD THIS MORNING.

I've emailed Director Tony Chase that the heat in this dorm must be adjusted in order to save human lives. By keeping it at or below 60 degrees, the virus stays around longer, and by being harrassed by constant cold air blowing on us, of course doesn't make us feel like we are being cared for, but also made a lot of people congregate to

where there was heat last night in the cafeteria. 25 people in that tiny room, another unchecked code violation because of negligence, which again suggests HERD IMMUNITY WITH INTENT TO INFECT.

I am just a man that came back to my city seeking safety and help, but instead got caught up in this "show" of homeless support. It's fraud, it's corruption, and most importantly, it's blatant in my face and others herd immunity by negligence.

The damages have already been documented. I beg you all to lead with empathy and compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with INTENT TO INFECT.

Since we are in a lockdown and at war, I ask you all to please except this email as a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,

Shad Fenton

Shad Fenton

Mailing Address:

David Shad Fenton Beauprez

150 Golden Gate

San Francisco, CA 94102

Phone: 442 234 8913

From: [Shad Fenton](#)
To: [Cityattorney](#); [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Graff, Amy](#)
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Thursday, December 17, 2020 8:08:05 PM

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I was told that I would be going to a safer "sheltered" environment at Bayshore Navigation Center when my SIP tent was taken from me on Main Street. I was told that the Navigation Center is my path to permanent housing and am allowed to stay here until said housing was awarded.

But instead of safety, the Bayshore Navigation Center is set up to herd immunity me and others by not mitigating, and using herd immunity techniques to actually help spread the deadly Covid 19 Virus amongst the community here and outside. I allege the conspiracy to herd immunity is due to corruption in CCSF, DPH, Five Keys, SF Sheriff's department Code Enforcement, and any and all other agencies that have a direct connection to homeless services. I allege all of these crimes are, and have been committed, solely for greed and political gain.

I believe the crimes committed here during war, are war crimes and should be investigated as such. Placing and leaving human lives in harm's way with the intent to herd immunity simply due to corruption is in my view, a Crime Against Humanity.

I also believe this is a case to be investigated by the FBI and the CDJ due to the allegations I set forth.

Shad Fenton Beauprez

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Sincerely,

Odaya Buta



Paralegal

Office of City Attorney Dennis Herrera

(415) 554-5960 Direct

odaya.buta@sfcityatty.org

www.sfcityattorney.org

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From: Shad Fenton <shadfenton@gmail.com>

Sent: Saturday, December 12, 2020 8:59 AM

To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>

Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; Tony Chase <tonyc@fivekeys.org>

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request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

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Mailing Address:

David Shad Fenton Beauprez

150 Golden Gate

San Francisco, CA 94102

Phone: 442 234 8913

From: [Shad Fenton](#)
To: [Cityattorney](#); [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Graff, Amy](#); [Carroll, John \(BOS\)](#)
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Friday, December 18, 2020 8:23:45 AM

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Mayor Breed, City Attorney, Supervisors, All

There will probably be many more lawsuits filed against the city for these acts I allege, after all, restitution should be awarded to those who have been victims of this negligence and conspiracy to herd immunity.

Gavin Newsom's coined phrase " this moment" is needed here more than ever. This is true evil supremacy and corruption for greed. What I've witnessed and documented here was also documented in Palm Springs. Same evil supremacy to herd immunity for the homeless for no other reasons than Palm Springs didn't want to provide care for the homeless, because by doing so, it would open the city to vast amounts of homeless survivors traveling into the city because they learned of services and the Government actually cared about the safety of all human lives.

Malicious, forced herd immunity due to corruption and greed AND at Navigation shelters that's mission is to provide care? In my opinion, and I am pretty sure a lot of people and lawyers will agree, is Fraud, and public endangerment with intent.

So, right now, you have choices. Do you move us into SIP solitary rooms and PROVIDE THE CARE for all of us in communal confined air, transient navigation centers?
And especially those centers set up with conspiracies like this one? OR
Do you try to spin this, and let more human lives CONTINUE TO BE AT RISK AND IN HARM'S WAY during this war? The investigation continues either way.

Again, please for humanity and kindness, relocate us all now, or have the taxpayers face even more damages from many lawsuits to come. Deal with the spin later, save human lives now.

Shad Fenton.

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City Attorney, All,

There is no time to waste. Human lives are being risked and are in harm's way at Bayshore Navigation Center.

The extreme amount of negligence in mitigation should have been addressed from the beginning of the pandemic by code enforcement and by DPH throughout. Mitigation only began when I blew the whistle and started sending out email pleas for help just a couple of weeks ago, I've been here for over 2 months, documenting and trying to survive.

I plead again, get all of these lives out of this environment, and into SIP rooms. The Five Keys employees here have also been blindsided and left at the will of whoever placed in the master plan of herd immunity by force.

On Thu, Dec 17, 2020 at 4:35 PM Shad Fenton <shadfenton@gmail.com> wrote:
apologies, the date on the signature was wrong.

Corrected here attached

Date of incident is the day that I entered into Bayshore Navigation Center and damage is ongoing until relocated to safety.

On Thu, Dec 17, 2020 at 4:26 PM Shad Fenton <shadfenton@gmail.com> wrote:

Good Day,

Please see attached my formal claim against the CCSF. Please do not hesitate to contact me if you have any questions or concerns.

Best regards,
Shad Fenton

On Mon, Dec 14, 2020 at 2:09 PM CityAttorney (CAT) <cityattorney@sfcityatty.org> wrote:

Hello,

Thank you for your inquiry. Our office received your email and wanted to let you know that if you wish to file a formal claim with our office you would need to use the approved forms. For more information about filing a claim please use the following link: <https://www.sfcityattorney.org/claims/>

Sincerely,



Odaya Buta

Paralegal

Office of City Attorney Dennis Herrera

(415) 554-5960 Direct

odaya.buta@sfcityatty.org

www.sfcityattorney.org

Find us on: [Facebook](#) [Twitter](#) [Instagram](#)

This message and any attachments are solely for the intended recipient and may include privileged or confidential information.

If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Shad Fenton <shadfenton@gmail.com>
Sent: Saturday, December 12, 2020 8:59 AM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>
Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; Tony Chase <tonyc@fivekeys.org>
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment

I mentioned the personal injuries that I am experiencing that no one ever should experience. Severe betrayal by false statements, non transparency, negligence with intent to herd immunity and infect, that's left me traumatized, depressed, and with the feeling of hopelessness due to bad government actors, officials and agencies.

From Glide, to St. Anthony's to Code Tenderloin, to CARES Team by Code Tenderloin, to ECS, to Hospitality House, to Main Street Encampment (where I felt safer from virus, but not safer from crime, to Bayshore Navigation Center run by Five Keys, and DPH staff, that's all since July 2020 just trying to seek safety and help, a job to get by for now, but instead turned away and became a victim of the system, of the pandemic and herd immunity by force and negligence.

The experiences I've had, the people I've met and their experiences they've shared, I hope to share one day but only can if I get to survive this. It's been the biggest challenge I've ever faced. I am just one in millions that are suffering, your actions now can and will create change and hope for so many others if you do the right things.

On Sat, Dec 12, 2020 at 8:10 AM Shad Fenton <shadfenton@gmail.com> wrote:

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter." MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months.

My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

In short, I request this shelter to be shut down, all community members relocated to SIP safe rooms, all staff to be relocated until a complete investigation is performed for the following violations and or crimes against me and any others that wish to sign on.

I request the following charges to be brought immediately against DPH, Five Keys, The City of San Francisco and any and all individuals and entities found accountable after the investigation.

1. Reckless Endangerment and blatant disregard of my human safety WITH INTENT TO INFECT BY HERD IMMUNITY and lives by non enforcement of

standard mitigation techniques that should have been in place to save human lives during a pandemic.

2. Reckless Endangerment that continues due to non medical staffing decisions.

3, Reckless Endangerment of infection by those living, sleeping, coming and going by the fact it is a transient NON lockdown environment.

4. Reckless Endangering the general public by allowing this transient shelter to stay that way by allowing a possible infected homeless community to continue the spread in and on public transportation, into homes we visit onto those innocent lives.

5. For placing shame onto an already vulnerable homeless population by these violations.

6. For the false statement of "providing care" from the office of the Mayor November 9th 2020. *"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"*

7. Taking away my right to feel safe seeking employment, volunteer opportunities etc due to the level of exposure I am vulnerable to here in this communal transient center.

8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breeds statement, that in no way exists or is available here at Bayshore Navigation Center and is proven in this example:

Yesterday, Mario, a community member with mental health needs, was evicted late last night from this shelter. Mario from my non medical view, has conversations with himself, but hell we all do, but yesterday early morning, he was targeted by another member and told to "shut the fuck up" and "I am sick of being woke up by your talking"

Which, from what I witnessed put Mario into a day spin where he then started to pay the harassment he was victim to forward. Except one thing, Mario is a gentle soul, that has an issue with pointing at people and wears his mask. *The biggest violation here is that medically untrained Five Keys staff made the ultimate decision to eject someone from what they knew was relative safety (I was told he's also been here for the same 2 months that I have) without providing him with a mental health care provider session or meeting to help him work through the harassment he was victim of at the start of his day.*

I am going to state once again, I am NOT safe here, nor is any community member here that is trying to mitigate and stay safe. There is no safety from exposure from any individuals Covid 19 beliefs, actions, violent behaviors, screams and yelling without mask, due to the following:

1. There is no single enclosed safe room from any of the above
2. There are no medically trained staff on duty to help citizens with mental health issues, with violence issues, or physical medical needs except Tuesdays from 9 to 1 PM when a DPH doctor, nurse and tech are here.
3. Up and until my emails to City Hall, Director Tony Chase, ECS staffer John Warner, Coalition of Homeless etc, there was no common mitigation in the cafeteria.

Which was proven again last night by Ambassador Walters statement that there were at least 25 people all cramped into the cafeteria last night AND THERE IS NO FOOD THIS MORNING.

I've emailed Director Tony Chase that the heat in this dorm must be adjusted in order to save human lives. By keeping it at or below 60 degrees, the virus stays around longer, and by being harrassed by constant cold air blowing on us, of course doesn't make us feel like we are being cared for, but also made a lot of people congregate to where there was heat last night in the cafeteria. 25 people in that tiny room, another unchecked code violation because of negligence, which again suggests **HERD IMMUNITY WITH INTENT TO INFECT**.

I am just a man that came back to my city seeking safety and help, but instead got caught up in this "show" of homeless support. It's fraud, it's corruption, and most importantly, it's blatant in my face and others herd immunity by negligence.

The damages have already been documented. I beg you all to lead with empathy and compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with **INTENT TO INFECT**.

Since we are in a lockdown and at war, I ask you all to please except this email as

a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,

Shad Fenton

Shad Fenton

Mailing Address:

David Shad Fenton Beauprez

150 Golden Gate

San Francisco, CA 94102

Phone: 442 234 8913

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Brian Edwards](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#)
Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Friday, December 18, 2020 7:15:38 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase, Thank you for acknowledging that I feel unsafe here, and telling me to go because I do.

You personally refused to disclose possible covid 19 cases. FACT.

There is still blatant disregard for covid mitigations even though my actions and advocacy just recently started many, which I am grateful for. FACT and recorded.

I am advocating for human lives here, which are not receiving the care they deserve. FACT

Your staff are working double shifts, some 100 plus hours a week, providing SECURITY ONLY for special needs citizens that ACTUALLY need to be cared for. FACT
CCSF, DPH and Five Keys must provide care. Yet there is only medically trained staff here for a few hours on tuesdays.

The mental strain, anxiety on your employees cannot be good for their mental health. Especially on newly released parolees, who in no way should be making decisions about other human lives and their safety. ie. evicting vulnerable lives here.

There is an alarming, criminal intent to herd immunity to a very vulnerable population here at Bayshore Navigation without their knowledge, and by the amount of extreme negligence in mitigation it points directly to criminal intent to infect.

These are serious allegations I've placed forward. My intent has been to get all lives out of this very unsafe shelter and into a safe SIP environment due not only to your lack of respect for them, but your ignorance in not trying to help save them. You too have the power of advocacy Mr. Chase. Yet here we are.

There aren't many left in here, probably 15 to 20. Please verify that.

I assume the new empty beds will stay empty due to the knowledge the City now has and the investigation that must take place, but many in here are still very ill, and others are starting to show symptoms.

Everyone deserves to receive care during a pandemic Mr. Chase. Not just wealthy Directors and Public officials.

If you don't quarantine those that are coughing, take temperatures multiple times a day, actually provide care, then those of us that have no other option but to stay in and sleep in this open recycled air dorm shelter will be infected. AND, those that come and go at will have a more probable chance of being contaminated here or outside and keeping the spread going. There is absolutely no way to get away from that continuing to happen.

If you don't provide non infected citizens and infected citizens with secure, safe places to SIP during a shelter in place and lockdown during a deadly war on a pandemic, and INSTEAD corral them ALL into a single room with recycled air, the intent is clearly TO infect and NOT provide care. It's the most disgusting betrayal of government, of a department of public health, of a charter I have ever been a victim of. AND it's happened to me and all the others twice now. I am not alone here. SF and PS have risked too many lives and placed them into harm's way during this war. It's a crime against humanity and hopefully all that are found accountable, will be tried as such.

Everyone is accountable for their actions AND for their negligence Mr. Chase.
Good day.

On Fri, Dec 18, 2020 at 2:22 PM Tony Chase <tonyc@fivekeys.org> wrote:
Mr Fenton,

You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite you to talk this through, but you choose not to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!
Happy Holidays to you!

Sincerely,

On Fri, Dec 18, 2020 at 12:56 PM Shad Fenton <shadfenton@gmail.com> wrote:
UPDATE, Mr. Chase looks like you brought back Tucker the man I believe has autism.

Unfortunately, he needs medical attention, THAT I BELIEVE IS YOUR JOB TO CALL DPH ABOUT AS HE IS POSSIBLY A WALKING VIRUS SPREADER. He is dressed in pee stained clothing, must have a shower because he sits and touches chairs, tables, beds and everything while wearing those clothes, AND those chairs and tables are not disinfected after every use, so again, Code Violation.

Of all of the criminal shit you've pulled here, the worst is having to witness humans, that are in obvious need of medically trained staff on a continued basis, left to try to take care of themselves when they just cannot. WHY ISN'T HE IN A SAFE HOTEL ROOM? And if it's because DPH sent him here, that too has to be criminal neglect during a pandemic.

On Tue, Dec 15, 2020 at 10:05 AM Shad Fenton <shadfenton@gmail.com> wrote:
Mr. Chase,

Please answer the following questions.

Why was an elderly man (over 70) who recently lost one of his eyes and is trying to recover and has mental health concerns of what I believe to be autism (he constantly hits his own head when he's in a confrontation or being asked questions) evicted from the shelter around 7 AM before you were on property I just saw you arrive at around 9:45 am. This morning?

Why was Justin, a man with Stella his dog, evicted from this shelter after he became a witness to your staff telling him to go lay back down instead of immediately calling 911 and having him sent to the ER or to quarantine?

Why was Mario, who also has mental health issues, evicted by your staff when you or any social care officer were not on property? That took place around 7:00 at night if I remember correctly.

--



TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: [Cityattorney](#); [Breed, Mayor London \(MYR\)](#)
Cc: [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Graff, Amy](#); [Brian Edwards](#); [John Warner](#)
Subject: Harrasment and Reckless endagerment charges filed against Director Tony Chase Bayshore Navigation
Date: Saturday, December 19, 2020 10:15:14 AM
Attachments: [Chase 1 2020-12-19 at 9.48.28 AM.png](#)
[Chase 3 2020-12-19 at 9.53.40 AM.png](#)
[Chase 2 2020-12-19 at 9.51.22 AM.png](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

City Attorney,

Please forward all correspondences to this email address. I am homeless, currently "sheltered" in a very unsafe environment and we are in lockdown as you know.

I would like the DA to file formal charges against Director Tony Chase for harassment, and recklessly endangering my life by gross negligence in mitigation and by non disclosure of covid positive community here at Bayshore Navigation.

Attached are screenshots of email replies sent by Mr. Chase to me which show harassment. This one below from yesterday December 18th is extremely disturbing.

Mr Fenton,

*You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite you to talk this through, but you choose not to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!
Happy Holidays to you!*

Sincerely,

Harassment and intimidation by forced cold air blowing directly at me (and everyone) throughout the night. Temperature checks on my phone have been 59-63 degrees never above that inside. The app states there is a + or - 3 degree variance. Employees and guests are forced to wear winter jackets and hats. Employees have space heaters at their stations.

Gross negligence in mitigation by allowing the temperature in the dorm to remain in a cold zone that by data suggests the spread occurs more rapidly, threatening my life with more chances of being exposed.

That data here:

<https://www.sciencedirect.com/science/article/pii/S0048969720330047>

- We found that 60.0% of confirmed COVID-19 cases occurred in places where the air temperature ranged from 5°C to 15°C.
- Our results indicate that SARS-CoV-2 appears to be spreading toward higher latitudes.
- The COVID-19 pandemic may spread cyclically and outbreaks may recur in large cities in the mid-latitudes in autumn 2020.

Just days ago, DPW disengaged the roof's ventilation fans, leaving me more exposed to forced air circulating possible virus coughs from guests in the dorm that have been and still are ill.

An investigation must start, this is all pointing to an attempted murder charge against Mr. Chase, SFDPH, CCSF for negligence, and conspiracy to infect me (and all others) here in the Dorm at Bayshore Navigation Center.

Not only do I feel very unsafe and have shown and advocated reasons why, Mr. Chase shows no empathy or care, nor does Five Keys have medically trained resources on staff and available here to manage care except Tuesday's DPH Dr. Nurse clinic.

Thank you and please acknowledge receipt with a reply.
Shad Fenton

Heat in the dorm of Bayshore Navigation Center - shadfenton@gmail.co...

Au Bord - Erinrad Viker Sinfonietta

Optimal temperature zone for the dispersal of COVID-19 - Science...

Gmail

tonyc@fivekeys.org suffices

Compose

Inbox332

Starred

Snoozed

Sent

Drafts91

More

New meeting

Join a meeting

gouts

Shad

Make a phone call

Also try our mobile apps for Android and iOS

Heat in the dorm of Bayshore Navigation CenterInbox x

Shad Fenton

Mr. Chase, Fourth request for the heat to be adjusted to the posted temperature range from 68 to 72 at all times. For whatever reason, the air conditioning goes

Thu, Dec 3, 10:17 AM

Tony Chase

to me

Mr. Fenton,

Since you want to do all of these conversations by email, there will be no transfer to a SIP site because they are working on moving people out of them now. and the heat was adjusted the other day and I was told that it is now warm in the dorm. I'll have my maintenance person recheck it though. I hope that suffices for you!

Thanks,

five keys

schools and programs

f t i n d

TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

Tony Chase 5 Keys 20...7.27 PM

Screen Shot 2020-1...6.00 PM

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Archpaper The Good Men Project Gmail FIELD CONDITION KQED Spotify

Heating / Maintenance in Bayshore - shadfenton@gmail.com - Gmail Au Bord - Erinrad Viker Sinfonietta Optimal temperature zone for the dispersal of COVID-19 - Science...

Gmail

tonyc@fivekeys.org

19 of 22

Compose

Inbox 332

Starred

Snoozed

Sent

Drafts 91

More

New meeting

Join a meeting

gouts

Shad

Make a phone call

Also try our mobile apps for Android and iOS

Shad Fenton <shadfenton@gmail.com>

to Tony, John

Wed, Nov 25, 3:09 PM

☆ ↶ ⋮

hey, did anyone test positive from here?

...

Tony Chase

to me, John

Wed, Nov 25, 4:26 PM

☆ ↶ ⋮

Hi Shad,

That is not something I am going to address by email. Feel free to check in with me or the Supervisor on Duty with your concerns.

Thank you,

...

Shad Fenton <shadfenton@gmail.com>

to Tony, John

Fri, Nov 27, 9:33 AM

☆ ↶ ⋮

Mr. Chase, if you are not willing to be transparent if members of this community have tested positive, in my view, you are threatening not only my safety, but the safety of the entire community, including your staff. I won't have that happen to me again. I am already under an extreme amount of stress and anxiety and your response just makes it worse.

That, and having my name spelled wrong on entering the quarantine of the Travelodge, having my first test lost, and having to correct my birthdate on the second test vile, also created more anxiety, it's apparent things aren't on the up and up.

Harrasment and Reckl... wants

conspir...10.5.20

From: [Shad Fenton](#)
To: [Cityattorney](#); [Breed, Mayor London \(MYR\)](#)
Cc: [Peskin, Aaron \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Graff, Amy](#); [Brian Edwards](#); [John Warner](#)
Subject: Re: Harrasment and Reckless endangerment charges filed against Director Tony Chase Bayshore Navigation
Date: Saturday, December 19, 2020 12:17:17 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

In addition a charge of libel and making false statements to third parties against Mr. Chase, everyone here needs to be aware of the following:

Late last night another community member was evicted, a woman who I believe goes by Angel. Myself and others witnessed her being harassed by an employee about something. I overheard her say to the employee something like, "I don't get why you're all over me". It was late, but I do recall something like that. The employee also told her the police were called. I witnessed her shoving all of her belongings into bags, and another man going over and questioning the employee about what was going on.

Another eviction during a time when no medical help is here, another victim thrown out onto the streets during a LOCKDOWN during a war, to fend for themselves. Another reckless endangerment charge against this harassing, policing, uncaring, dictating director. It's not important if she broke a rule, what's important is she wasn't awarded due diligence and her civil rights were violated.

More evidence of alleged conspiracy, and coverup of possible witnesses to the most serious of allegations, the use of modalities and gross negligence to force infection onto one of the most vulnerable populations.

On Sat, Dec 19, 2020 at 10:14 AM Shad Fenton <shadfenton@gmail.com> wrote:
City Attorney,

Please forward all correspondences to this email address. I am homeless, currently "sheltered" in a very unsafe environment and we are in lockdown as you know.

I would like the DA to file formal charges against Director Tony Chase for harassment, and recklessly endangering my life by gross negligence in mitigation and by non disclosure of covid positive community here at Bayshore Navigation.

Attached are screenshots of email replies sent by Mr. Chase to me which show harassment. This one below from yesterday December 18th is extremely disturbing.

Mr Fenton,

You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite

you to talk this through, but you choose not to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!
Happy Holidays to you!

Sincerely,

Harassment and intimidation by forced cold air blowing directly at me (and everyone) throughout the night. Temperature checks on my phone have been 59-63 degrees never above that inside. The app states there is a + or - 3 degree variance. Employees and guests are forced to wear winter jackets and hats. Employees have space heaters at their stations.

Gross negligence in mitigation by allowing the temperature in the dorm to remain in a cold zone that by data suggests the spread occurs more rapidly, threatening my life with more chances of being exposed.

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- We found that 60.0% of confirmed COVID-19 cases occurred in places where the air temperature ranged from 5°C to 15°C.
- Our results indicate that SARS-CoV-2 appears to be spreading toward higher latitudes.
- The COVID-19 pandemic may spread cyclically and outbreaks may recur in large cities in the mid-latitudes in autumn 2020.

Just days ago, DPW disengaged the roof's ventilation fans, leaving me more exposed to forced air circulating possible virus coughs from guests in the dorm that have been and still are ill.

An investigation must start, this is all pointing to an attempted murder charge against Mr. Chase, SFDPH, CCSF for negligence, and conspiracy to infect me (and all others) here in the Dorm at Bayshore Navigation Center.

Not only do I feel very unsafe and have shown and advocated reasons why, Mr. Chase shows no empathy or care, nor does Five Keys have medically trained resources on staff and available here to manage care except Tuesday's DPH Dr. Nurse clinic.

Thank you and please acknowledge receipt with a reply.
Shad Fenton

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Brian Edwards](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Monday, December 21, 2020 12:08:38 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

First day that morning temperature checks were back in a very long time. Thanks for that at least.

Fresh Air ventilation duct fans still disengaged, allowing more stagnant COVID 19 air droplets to stay in the small dorm room.

Two men are still coughing nightly.

CCSF, SFDPH, SUPS, Five Keys, Sheriff's Office still leaving citizens in direct harm's way.

Still no way to mitigate my own response.

Still here to get infected.

Still criminal endangerment of human lives.

On Mon, Dec 21, 2020 at 8:07 AM Shad Fenton <shadfenton@gmail.com> wrote:

56 degrees in the Bayshore Navigation Center Dorm this morning's inside temperature read on the temp app on my gov't regulated phone.

+ or - 3 degrees, and minus that. It's much colder.

The sign above the locked, non viewable thermostat reads temperature must be kept between 68 and 73 degrees.

Environmental Harassment

On Sun, Dec 20, 2020 at 10:23 AM Shad Fenton <shadfenton@gmail.com> wrote:

There is no time to waste, human lives are in grave danger.

It is so cold in the dorm that staff are wearing down jackets, hoodies, ski caps and have space heaters at their desks to keep them warm, while everyone else has suffered for at least 4 weeks with no heat. It was 47 degrees this morning outside and not much warmer in.

Do I need to call the SFPD to come here and file charges of public neglect and negligence of care as well? Isn't it enough that the intent to infect or herd has been documented? That the fresh air ducts have been dislodged, only leaving recycled cold air being blown all at our bodies? ALL day and NIGHT?

That I woke up to two new coughs from the community just feet away? And those lives are coughing because that's the intent?

That none here have an escape from getting exposed and THAT IS THE INTENT?

CCSF, Mayor Breed, DPH, Five Keys, SF Sheriff's Dept, and Mr. Chase should all be charged with not only human civil rights violations, but crimes against humanity.

Please move everyone out of here and into safety before someone dies of neglect.

This is a war, and a significant part of the army to protect citizens just happens to be housing, or at least 4 walls and a door.

Placing people into harm's way and keeping them there is criminal.

And yes, I was PLACED into this shelter after my SIP tent was taken from me on Main Street.

On Fri, Dec 18, 2020 at 7:14 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase, Thank you for acknowledging that I feel unsafe here, and telling me to go because I do.

You personally refused to disclose possible covid 19 cases. FACT.

There is still blatant disregard for covid mitigations even though my actions and advocacy just recently started many, which I am grateful for. FACT and recorded.

I am advocating for human lives here, which are not receiving the care they deserve. FACT

Your staff are working double shifts, some 100 plus hours a week, providing SECURITY ONLY for special needs citizens that ACTUALLY need to be cared for. FACT

CCSF, DPH and Five Keys must provide care. Yet there is only medically trained staff here for a few hours on tuesdays.

The mental strain, anxiety on your employees cannot be good for their mental health. Especially on newly released parolees, who in no way should be making decisions about other human lives and their safety. ie. evicting vulnerable lives here.

There is an alarming, criminal intent to herd immunity to a very vulnerable population here at Bayshore Navigation without their knowledge, and by the amount of extreme negligence in mitigation it points directly to criminal intent to infect.

These are serious allegations I've placed forward. My intent has been to get all lives out of this very unsafe shelter and into a safe SIP environment due not only to your lack of respect for them, but your ignorance in not trying to help save them. You too have the power of advocacy Mr. Chase. Yet here we are.

There aren't many left in here, probably 15 to 20. Please verify that. I assume the new empty beds will stay empty due to the knowledge the City now has and the investigation that must take place, but many in here are still very ill, and others are starting to show symptoms.

Everyone deserves to receive care during a pandemic Mr. Chase. Not just wealthy Directors and Public officials.

If you don't quarantine those that are coughing, take temperatures multiple times a day, actually provide care, then those of us that have no other option but to stay in and sleep in this open recycled air dorm shelter will be infected. AND, those that come and go at will have a more probable chance of being contaminated here or outside and keeping the spread going. There is absolutely no way to get away from that continuing to happen.

If you don't provide non infected citizens and infected citizens with secure, safe places to SIP during a shelter in place and lockdown during a deadly war on a pandemic, and INSTEAD corral them ALL into a single room with recycled air, the intent is clearly TO infect and NOT provide care. It's the most disgusting betrayal of government, of a department of public health, of a charter I have ever been a victim of. AND it's happened to me and all the others twice now. I am not alone here. SF and PS have risked too many lives and placed them into harm's way during this war. It's a crime against humanity and hopefully all that are found accountable, will be tried as such.

Everyone is accountable for their actions AND for their negligence Mr. Chase.
Good day.

On Fri, Dec 18, 2020 at 2:22 PM Tony Chase <tonyc@fivekeys.org> wrote:
Mr Fenton,

You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite you to talk this through, but you choose not to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!
Happy Holidays to you!

Sincerely,

On Fri, Dec 18, 2020 at 12:56 PM Shad Fenton <shadfenton@gmail.com> wrote:
UPDATE, Mr. Chase looks like you brought back Tucker the man I believe has autism.

Unfortunately, he needs medical attention, THAT I BELIEVE IS YOUR JOB TO CALL DPH ABOUT AS HE IS POSSIBLY A WALKING VIRUS SPREADER. He is dressed in pee stained clothing, must have a shower because he sits and

touches chairs, tables, beds and everything while wearing those clothes, AND those chairs and tables are not disinfected after every use, so again, Code Violation.

Of all of the criminal shit you've pulled here, the worst is having to witness humans, that are in obvious need of medically trained staff on a continued basis, left to try to take care of themselves when they just cannot. WHY ISN'T HE IN A SAFE HOTEL ROOM? And if it's because DPH sent him here, that too has to be criminal neglect during a pandemic.

On Tue, Dec 15, 2020 at 10:05 AM Shad Fenton <shadfenton@gmail.com> wrote:
Mr. Chase,

Please answer the following questions.

Why was an elderly man (over 70) who recently lost one of his eyes and is trying to recover and has mental health concerns of what I believe to be autism (he constantly hits his own head when he's in a confrontation or being asked questions) evicted from the shelter around 7 AM before you were on property I just saw you arrive at around 9:45 am. This morning?

Why was Justin, a man with Stella his dog, evicted from this shelter after he became a witness to your staff telling him to go lay back down instead of immediately calling 911 and having him sent to the ER or to quarantine?

Why was Mario, who also has mental health issues, evicted by your staff when you or any social care officer were not on property? That took place around 7:00 at night if I remember correctly.

--



TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Graff, Amy](#); [Brian Edwards](#); [John Warner](#); [Cityattorney](#)
Subject: Corruption of Mayors Office / DPH / Code Enforcement / Five Keys / Sheriffs Office
Date: Tuesday, December 22, 2020 10:02:53 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mayor Breed, All,

Human lives are in grave danger in Bayshore Navigation Center, and have been from the day decisions were made to leave them in a communal, transient setting and not apply standard mitigating techniques.

Mitigation was avoided by the corruption of DPH / Five Keys Sheriff's Charter and CODE ENFORCEMENT. It's sadly proven that it only began once I started to advocate.

The biggest question now is : How long is the City and County of San Francisco, the Mayor's Office, DPH, Code Enforcement and Five Keys Charter willing to keep human lives in danger and not provide safety for them.

Here is more history about who I am.

I discovered the scheme to build out my former store in Palm Springs and newly dedicated historic Kaptur plaza illegally to arson it down to rubble so a former and future multi million dollar development could take its place AND I reported that in February 2019 to Building and Safety and to all of City Hall.

I called on Code Enforcement, instead of that safety entity (run by the PSPD) answering, instead of building and safety sending inspectors to investigate, or showing for my multiple demanded inspection requests, they stood down. NEVER ONCE SHOWING UP, and I lost my store, my dream, my small business, my entire livelihood due to bribes, corruption and political gain and alliances built long ago. I fought those developers and City Hall until I lost absolutely everything and had to get out of there due to safety concerns and harassment.

The biggest violation there was the City of PS, City Manager David Ready, Former Mayor Robert Moon, City Hall, the Chief of Police Bryan Reyes, and the Fire Chief Kevin Nalder chose to leave human lives in danger due to their alliances with the mafia developers and John Wessman, mafia boss.

AND they still DO, and human lives still are STILL in grave danger. The developers never submitted an interior building plan for the five suites inside the 700 E Tahquitz Canyon Way building, they just threw up illegal walls NEVER building into the plan a mandatory fire escape. Never putting in mandatory fire sprinklers for my store to have the public safely inside it.

Building and Safety Director Gil Estrada lost his job, inspectors were "relocated" PS Fire Marshal Department was disbanded, taken over by Riverside County, and now David Ready, 20 year corrupt City Manager is stepping down. Newly re-elected City Council Member Lisa Middleton replied to an email request for an investigation into embezzlement and fraud, saying that was a landlord tenant issue, just as every PSPD officer said the same, including supervisors. I shot back with it's a public endangerment issue, and never heard back again

from Ms. Middleton. They know what they've done and are still doing.

Leaving human lives in grave danger for political gain and greed. That story will be coming out. Now there's this one to add to it.

I am not going to sit idle why this injustice is going on, and it is not my job to investigate, to document or show just cause. It's the Mayor's office, It's Code Enforcements. ITS DPH TO SAVE HUMAN LIVES AND KEEP US FROM HARM and not allow buildings to remain open when they do IN FACT endanger public lives. My life and these other lives here mean something.

Mayor Breed and the CCSF, DPH, Code Enforcement must shut this and other communal transient buildings down, just like they have with all others, and allocate human lives spaces where they at least try to survive from being infected by Covid 19 or any other deadly threats to human life. We are at war with a deadly, very contagious, hidden virus.

With my advocacy I was finally able to get a fire marshall into my building in PS. Former 25 year Captain and Assistant Fire Marshal Robert Perotti was demanded to respond and did so in May 2019. Where upon his inspection, he violated my suite and just the common areas 10 violations. The biggest being no egress (or no mandatory fire escape was built into the plan) Still, the building wasn't red tagged, still the City, the PSFD left me and my clients in harm's way AND the alliance of the City of Palm Springs, City Manager David Ready, PSPD, PSFD working with the mafia was proven. The investigation that started way back then, still continues, how long this one will go on is beyond me, but I feel it's really big due to the DPH's negligence and what's been going on here.

Please save us.

From: [Rothschild, Matthew \(CAT\)](#)
To: ["Shad Fenton"; Cityattorney; Peskin, Aaron \(BOS\); Safai, Ahsha \(BOS\); Board of Supervisors, \(BOS\); Stefani, Catherine \(BOS\); Preston, Dean \(BOS\); Mar, Gordon \(BOS\); Ronen, Hillary; MandelmanStaff, \[BOS\]; Haney, Matt \(BOS\); Breed, Mayor London \(MYR\); Fewer, Sandra \(BOS\); Walton, Shamann \(BOS\); Graff, Amy](#)
Subject: RE: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Tuesday, December 22, 2020 1:54:01 PM

Mr. Fenton,

As I wrote to you this morning in a prior email, we accept a formal Claim filed against the City and County of San Francisco by mail or in person. www.sfcityattorney.org "Filing a Claim"

Please direct your documents and allegations to the Controller's Claims Division as clearly set out in our procedures for filing a claim.

Thank you,

Matthew J. Rothschild
Chief of the Claims Division
Office of City Attorney Dennis Herrera
(415) 554-3926 Direct
matthew.rothschild@sfcityatty.org

CONFIDENTIALITY NOTE

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From: Shad Fenton <shadfenton@gmail.com>
Sent: Thursday, December 17, 2020 8:08 PM
To: CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Graff, Amy <agraff@sfgate.com>
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment

Apologies, Please accept the following additions to damages claim:

Additional criminal acts I allege CCSF, SFDPH, Five Keys and any and all

government employees and agencies responsible for taking away my right to mitigate my own response safely in a closed environment. I allege during war, I should have a room, or enclosed structure that provides care during war.

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But instead of safety, the Bayshore Navigation Center is set up to herd immunity me and others by not mitigating, and using herd immunity techniques to actually help spread the deadly Covid 19 Virus amongst the community here and outside. I allege the conspiracy to herd immunity is due to corruption in CCSF, DPH, Five Keys, SF Sheriff's department Code Enforcement, and any and all other agencies that have a direct connection to homeless services. I allege all of these crimes are, and have been committed, solely for greed and political gain.

I believe the crimes committed here during war, are war crimes and should be investigated as such. Placing and leaving human lives in harm's way with the intent to herd immunity simply due to corruption is in my view, a Crime Against Humanity.

I also believe this is a case to be investigated by the FBI and the CDJ due to the allegations I set forth.

Shad Fenton Beauprez

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City Attorney, All,

There is no time to waste. Human lives are being risked and are in harm's way at Bayshore Navigation Center.

The extreme amount of negligence in mitigation should have been addressed from the beginning of the pandemic by code enforcement and by DPH throughout. Mitigation only began when I blew the whistle and started sending out email pleas for help just a couple of weeks ago, I've been here for over 2 months, documenting and trying to survive.

I plead again, get all of these lives out of this environment, and into SIP rooms. The Five Keys employees here have also been blindsided and left at the will of whoever placed in the master plan of herd immunity by force.

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apologies, the date on the signature was wrong.

Corrected here attached

Date of incident is the day that I entered into Bayshore Navigation Center and damage is ongoing until relocated to safety.

On Thu, Dec 17, 2020 at 4:26 PM Shad Fenton <shadfenton@gmail.com> wrote:

Good Day,

Please see attached my formal claim against the CCSF. Please do not hesitate to contact me if you have any questions or concerns.

Best regards,
Shad Fenton

On Mon, Dec 14, 2020 at 2:09 PM CityAttorney (CAT) <cityattorney@sfcityatty.org> wrote:

Hello,

Thank you for your inquiry. Our office received your email and wanted to let you know that if you wish to file a formal claim with our office you would need to use the approved forms. For more information about filing a claim please use the following link:
<https://www.sfcityattorney.org/claims/>

Sincerely,

Odaya Buta

Paralegal
Office of City Attorney Dennis Herrera
(415) 554-5960 Direct
odaya.buta@sfcityatty.org
www.sfcityattorney.org

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If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Shad Fenton <shadfenton@gmail.com>

Sent: Saturday, December 12, 2020 8:59 AM

To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS)

<gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>
Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; Tony Chase <tonyc@fivekeys.org>
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment

I mentioned the personal injuries that I am experiencing that no one ever should experience. Severe betrayal by false statements, non transparency, negligence with intent to herd immunity and infect, that's left me traumatized, depressed, and with the feeling of hopelessness due to bad government actors, officials and agencies.

From Glide, to St. Anthony's to Code Tenderloin, to CARES Team by Code Tenderloin, to ECS, to Hospitality House, to Main Street Encampment (where I felt safer from virus, but not safer from crime, to Bayshore Navigation Center run by Five Keys, and DPH staff, that's all since July 2020 just trying to seek safety and help, a job to get by for now, but instead turned away and became a victim of the system, of the pandemic and herd immunity by force and negligence.

The experiences I've had, the people I've met and their experiences they've shared, I hope to share one day but only can if I get to survive this. It's been the biggest challenge I've ever faced. I am just one in millions that are suffering, your actions now can and will create change and hope for so many others if you do the right things.

On Sat, Dec 12, 2020 at 8:10 AM Shad Fenton <shadfenton@gmail.com> wrote:

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter."
MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months.

My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

In short, I request this shelter to be shut down, all community members relocated to SIP safe rooms, all staff to be relocated until a complete investigation is performed for the following violations and or crimes against me and any others that wish to sign on.

I request the following charges to be brought immediately against DPH, Five Keys, The City of San Francisco and any and all individuals and entities found accountable after the investigation.

1. Reckless Endangerment and blatant disregard of my human safety WITH INTENT TO INFECT BY HERD IMMUNITY and lives by non enforcement of standard mitigation techniques that should have been in place to save human lives during a pandemic.
2. Reckless Endangerment that continues due to non medical staffing decisions.
3. Reckless Endangerment of infection by those living, sleeping, coming and going by the fact it is a transient NON lockdown environment.
4. Reckless Endangering the general public by allowing this transient shelter to stay that way by allowing a possible infected homeless community to continue the spread in and on public transportation, into homes we visit onto those innocent lives.
5. For placing shame onto an already vulnerable homeless population by these violations.
6. For the false statement of "providing care" from the office of the Mayor November 9th 2020. *"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"*
7. Taking away my right to feel safe seeking employment, volunteer opportunities etc due to the level of exposure I am vulnerable to here in this communal transient center.
8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breeds statement, that in no way exists or is available here at Bayshore Navigation Center and is proven in this example:

Yesterday, Mario, a community member with mental health needs, was evicted late last night from this shelter. Mario from my non medical view, has conversations with himself, but hell we all do, but yesterday early morning, he was targeted by another

member and told to "shut the fuck up" and "I am sick of being woke up by your talking" Which, from what I witnessed put Mario into a day spin where he then started to pay the harassment he was victim to forward. Except one thing, Mario is a gentle soul, that has an issue with pointing at people and wears his mask. *The biggest violation here is that medically untrained Five Keys staff made the ultimate decision to eject someone from what they knew was relative safety (I was told he's also been here for the same 2 months that I have) without providing him with a mental health care provider session or meeting to help him work through the harassment he was victim of at the start of his day.*

I am going to state once again, I am NOT safe here, nor is any community member here that is trying to mitigate and stay safe. There is no safety from exposure from any individuals Covid 19 beliefs, actions, violent behaviors, screams and yelling without mask, due to the following:

1. There is no single enclosed safe room from any of the above
2. There are no medically trained staff on duty to help citizens with mental health issues, with violence issues, or physical medical needs except Tuesdays from 9 to 1 PM when a DPH doctor, nurse and tech are here.
3. Up and until my emails to City Hall, Director Tony Chase, ECS staffer John Warner, Coalition of Homeless etc, there was no common mitigation in the cafeteria. Which was proven again last night by Ambassador Walters statement that there were at least 25 people all cramped into the cafeteria last night AND THERE IS NO FOOD THIS MORNING.

I've emailed Director Tony Chase that the heat in this dorm must be adjusted in order to save human lives. By keeping it at or below 60 degrees, the virus stays around longer, and by being harassed by constant cold air blowing on us, of course doesn't make us feel like we are being cared for, but also made a lot of people congregate to where there was heat last night in the cafeteria. 25 people in that tiny room, another unchecked code violation because of negligence, which again suggests HERD IMMUNITY WITH INTENT TO INFECT.

I am just a man that came back to my city seeking safety and help, but instead got caught up in this "show" of homeless support. It's fraud, it's corruption, and most importantly, it's blatant in my face and others herd immunity by negligence.

The damages have already been documented. I beg you all to lead with empathy and compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with INTENT TO INFECT.

Since we are in a lockdown and at war, I ask you all to please except this email as a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,
Shad Fenton

Shad Fenton
Mailing Address:
David Shad Fenton Beauprez
150 Golden Gate
San Francisco, CA 94102
Phone: 442 234 8913

From: [Shad Fenton](#)
To: [ROTHSCHILD, MATTHEW \(CAT\)](#)
Cc: [Cityattorney; Peskin, Aaron \(BOS\); Safai, Ahsha \(BOS\); Board of Supervisors, \(BOS\); Stefani, Catherine \(BOS\); Preston, Dean \(BOS\); Mar, Gordon \(BOS\); Ronen, Hillary; MandelmanStaff, \[BOS\]; Haney, Matt \(BOS\); Breed, Mayor London \(MYR\); Fewer, Sandra \(BOS\); Walton, Shamann \(BOS\); Graff, Amy](#)
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment
Date: Tuesday, December 22, 2020 3:14:03 PM

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Mr. Rothschild,

I certainly will. Thank You. Please continue to note the urgency as the safety of human lives are being threatened, and are in danger.

Shad Fenton

On Tue, Dec 22, 2020 at 1:53 PM Rothschild, Matthew (CAT)
<Matthew.Rothschild@sfcityatty.org> wrote:

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On Mon, Dec 14, 2020 at 2:09 PM CityAttorney (CAT) <cityattorney@sfcityatty.org> wrote:

Hello,

Thank you for your inquiry. Our office received your email and wanted to let you know that if you wish to file a formal claim with our office you would need to use the approved forms. For more information about filing a claim please use the following link: <https://www.sfcityattorney.org/claims/>

Sincerely,



Odaya Buta

Paralegal

Office of City Attorney Dennis Herrera

(415) 554-5960 Direct

odaya.buta@sfcityatty.org

www.sfcityattorney.org

Find us on: [Facebook](#) [Twitter](#) [Instagram](#)

This message and any attachments are solely for the intended recipient and may include privileged or confidential information.

If you have received this communication in error, please notify the sender immediately, and permanently delete this message and any attachments.

From: Shad Fenton <shadfenton@gmail.com>
Sent: Saturday, December 12, 2020 8:59 AM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Mar, Gordon (BOS) <gordon.mar@sfgov.org>; Ronen, Hillary (BOS) <hillary.ronen@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; Haney, Matt (BOS) <matt.haney@sfgov.org>; MayorLondonBreed@sfgov.org; Fewer, Sandra (BOS) <sandra.fewer@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Carroll, John (BOS) <john.carroll@sfgov.org>; CityAttorney (CAT) <cityattorney@SFCITYATTY.ORG>
Cc: John Warner <jwarner@ecs-sf.org>; Brian Edwards <brian.edwards.sf@gmail.com>; Graff, Amy <agraff@sfgate.com>; Tony Chase <tonyc@fivekeys.org>
Subject: Re: Damages Claim against DPH, Five Keys, City of San Francisco / reckless endangerment

I mentioned the personal injuries that I am experiencing that no one ever should experience. Severe betrayal by false statements, non transparency, negligence with intent to herd immunity and infect, that's left me traumatized, depressed, and with the feeling of hopelessness due to bad government actors, officials and agencies.

From Glide, to St. Anthony's to Code Tenderloin, to CARES Team by Code Tenderloin, to ECS, to Hospitality House, to Main Street Encampment (where I felt safer from virus, but not safer from crime, to Bayshore Navigation Center run by Five Keys, and DPH staff, that's all since July 2020 just trying to seek safety and help, a job to get by for now, but instead turned away and became a victim of the system, of the pandemic and herd immunity by force and negligence.

The experiences I've had, the people I've met and their experiences they've shared, I hope to share one day but only can if I get to survive this. It's been the biggest challenge I've ever faced. I am just one in millions that are suffering, your actions now can and will create change and hope for so many others if you do the right things.

On Sat, Dec 12, 2020 at 8:10 AM Shad Fenton <shadfenton@gmail.com> wrote:

This morning: 5:40 AM Cafeteria Bayshore Navigation Center: Five Keys employee Ambassador Walter, who is a 70 year old veteran and lost his transportation business due to Covid 19, UBER and LYFT as my witness.

Client walks in without a mask and I state for my own safety and his, "hey you need to have a mask on" his reply, "fuck you man, fuck you nigger" from 4 feet away. Client proceeds to rant and rave walking all over the cafeteria maskless. I offer to go and get him one, "fuck you man" comes right back. I say goodbye to Walter, I leave.

Mayor Breed, Supervisors, City Attorney, All

"Our lives begin to end the day we become silent about things that matter." MLK Jr.

My name is David Shad Fenton Beauprez, I am a citizen of San Francisco, who is currently being provided a bed in Bayshore Navigation Center, I've been here appx 2 months.

My intention here is not to bring a costly, drawn out lawsuit seeking punitive damages. I am here seeking justice, accountability, immediate change and subsequent relocation moves to SIP safe hotel rooms for myself and any and all that request them that will enable and ALLOW us to SIP AND MITIGATE our own responses and safety. That move(s) will not only help save my life (all lives) in this "sheltered" environment during this pandemic war on the deadly Covid 19 virus.

In short, I request this shelter to be shut down, all community members relocated to SIP safe rooms, all staff to be relocated until a complete investigation is performed for the following violations and or crimes against me and any others that wish to sign on.

I request the following charges to be brought immediately against DPH, Five Keys, The City of San Francisco and any and all individuals and entities found accountable after the investigation.

1. Reckless Endangerment and blatant disregard of my human safety WITH INTENT TO INFECT BY HERD IMMUNITY and lives by non enforcement of standard mitigation techniques that should have been in place to save human lives during a pandemic.

2. Reckless Endangerment that continues due to non medical staffing decisions.

3, Reckless Endangerment of infection by those living, sleeping, coming and going by the fact it is a transient NON lockdown environment.

4. Reckless Endangering the general public by allowing this transient shelter to stay that way by allowing a possible infected homeless community to continue the spread in and on public transportation, into homes we visit onto those innocent lives.

5. For placing shame onto an already vulnerable homeless population by these violations.

6. For the false statement of "providing care" from the office of the Mayor November 9th 2020. *"For the last seven months, the City of San Francisco has directly faced the challenges of the COVID-19 pandemic by working with local, state and national agencies to provide care and resources for the City's vulnerable populations"*

7. Taking away my right to feel safe seeking employment, volunteer opportunities etc due to the level of exposure I am vulnerable to here in this communal transient center.

8. For the ultimate betrayal by this government and it's Department of Public Health agency whose jobs are to provide safety, provide care, monitor shelter infections and those needing medical attention, provide transparency, and provide code compliances especially during a war on a pandemic. but instead, chose hiring of non qualified Five Keys Sheriff's charter to provide that "care and resources" in Mayor Breeds statement, that in no way exists or is available here at Bayshore Navigation Center and is proven in this example:

Yesterday, Mario, a community member with mental health needs, was evicted

late last night from this shelter. Mario from my non medical view, has conversations with himself, but hell we all do, but yesterday early morning, he was targeted by another member and told to "shut the fuck up" and "I am sick of being woke up by your talking"

Which, from what I witnessed put Mario into a day spin where he then started to pay the harassment he was victim to forward. Except one thing, Mario is a gentle soul, that has an issue with pointing at people and wears his mask. *The biggest violation here is that medically untrained Five Keys staff made the ultimate decision to eject someone from what they knew was relative safety (I was told he's also been here for the same 2 months that I have) without providing him with a mental health care provider session or meeting to help him work through the harassment he was victim of at the start of his day.*

I am going to state once again, I am NOT safe here, nor is any community member here that is trying to mitigate and stay safe. There is no safety from exposure from any individuals Covid 19 beliefs, actions, violent behaviors, screams and yelling without mask, due to the following:

1. There is no single enclosed safe room from any of the above
2. There are no medically trained staff on duty to help citizens with mental health issues, with violence issues, or physical medical needs except Tuesdays from 9 to 1 PM when a DPH doctor, nurse and tech are here.
3. Up and until my emails to City Hall, Director Tony Chase, ECS staffer John Warner, Coalition of Homeless etc, there was no common mitigation in the cafeteria.

Which was proven again last night by Ambassador Walters statement that there were at least 25 people all cramped into the cafeteria last night AND THERE IS NO FOOD THIS MORNING.

I've emailed Director Tony Chase that the heat in this dorm must be adjusted in order to save human lives. By keeping it at or below 60 degrees, the virus stays around longer, and by being harrassed by constant cold air blowing on us, of course doesn't make us feel like we are being cared for, but also made a lot of people congregate to where there was heat last night in the cafeteria. 25 people in that tiny room, another unchecked code violation because of negligence, which again suggests HERD IMMUNITY WITH INTENT TO INFECT.

I am just a man that came back to my city seeking safety and help, but instead got caught up in this "show" of homeless support. It's fraud, it's corruption, and most importantly, it's blatant in my face and others herd immunity by negligence.

The damages have already been documented. I beg you all to lead with empathy and compassion and please get everyone out of here very fast, and get to those that need services or someone will die, by covid, by retaliation, by revolt, by mental health, by depression or medical need.

If you don't get me out of here, I will leave, and when I do, I will seek monetary compensation for betrayal, non communication, denial of transparency, and most of all for trying to herd immunity me by negligence, that I also very much believe is being done with INTENT TO INFECT.

Since we are in a lockdown and at war, I ask you all to please except this email as a formal damages claim.

I also ask you to please email all correspondences.

Sincerely,

Shad Fenton

Shad Fenton

Mailing Address:

David Shad Fenton Beauprez

150 Golden Gate

San Francisco, CA 94102

Phone: 442 234 8913

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Brian Edwards](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Tuesday, December 22, 2020 3:25:21 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Last night was another DPH Covid Testing. This time, a 10 dollar subway card. It looked like about 10 people were around. Again voluntary.

Today was an inspection (by HOT Team I guess from the hat one of them was wearing), also, that same guy was wearing a double filtration mask when he entered the dorm for less than a couple of minutes.

Mario (the man that was evicted at night) made his way back in today, very nice to see him again.

The city attorney's office needs me to find a printer, an envelope, and a stamp to send in my damages claim to start the process. It's 2020, we are in a pandemic, courtesy should be allowed..but that's me.

On Mon, Dec 21, 2020 at 12:07 PM Shad Fenton <shadfenton@gmail.com> wrote:

First day that morning temperature checks were back in a very long time. Thanks for that at least.

Fresh Air ventilation duct fans still disengaged, allowing more stagnant COVID 19 air droplets to stay in the small dorm room.

Two men are still coughing nightly.

CCSF, SFDPH, SUPS, Five Keys, Sheriff's Office still leaving citizens in direct harm's way.

Still no way to mitigate my own response.

Still here to get infected.

Still criminal endangerment of human lives.

On Mon, Dec 21, 2020 at 8:07 AM Shad Fenton <shadfenton@gmail.com> wrote:

56 degrees in the Bayshore Navigation Center Dorm this morning's inside temperature read on the temp app on my gov't regulated phone.

+ or - 3 degrees, and minus that. It's much colder.

The sign above the locked, non viewable thermostat reads temperature must be kept between 68 and 73 degrees.

Environmental Harassment

On Sun, Dec 20, 2020 at 10:23 AM Shad Fenton <shadfenton@gmail.com> wrote:

There is no time to waste, human lives are in grave danger.

It is so cold in the dorm that staff are wearing down jackets, hoodies, ski caps and have space heaters at their desks to keep them warm, while everyone else has suffered for at least 4 weeks with no heat. It was 47 degrees this morning outside and not much warmer in.

Do I need to call the SFPD to come here and file charges of public neglect and negligence of care as well? Isn't it enough that the intent to infect or herd has been documented? That the fresh air ducts have been dislodged, only leaving recycled cold air being blown all at our bodies? ALL day and NIGHT?

That I woke up to two new coughs from the community just feet away? And those lives are coughing because that's the intent?

That none here have an escape from getting exposed and THAT IS THE INTENT?

CCSF, Mayor Breed, DPH, Five Keys, SF Sheriff's Dept, and Mr. Chase should all be charged with not only human civil rights violations, but crimes against humanity.

Please move everyone out of here and into safety before someone dies of neglect.

This is a war, and a significant part of the army to protect citizens just happens to be housing, or at least 4 walls and a door.

Placing people into harm's way and keeping them there is criminal.

And yes, I was PLACED into this shelter after my SIP tent was taken from me on Main Street.

On Fri, Dec 18, 2020 at 7:14 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase, Thank you for acknowledging that I feel unsafe here, and telling me to go because I do.

You personally refused to disclose possible covid 19 cases. FACT.

There is still blatant disregard for covid mitigations even though my actions and advocacy just recently started many, which I am grateful for. FACT and recorded.

I am advocating for human lives here, which are not receiving the care they deserve. FACT

Your staff are working double shifts, some 100 plus hours a week, providing SECURITY ONLY for special needs citizens that ACTUALLY need to be cared for. FACT

CCSF, DPH and Five Keys must provide care. Yet there is only medically trained staff here for a few hours on tuesdays.

The mental strain, anxiety on your employees cannot be good for their mental health. Especially on newly released parolees, who in no way should be making decisions about other human lives and their safety. ie. evicting vulnerable lives here.

There is an alarming, criminal intent to herd immunity to a very vulnerable population here at Bayshore Navigation without their knowledge, and by the amount of extreme negligence in mitigation it points directly to criminal intent to infect.

These are serious allegations I've placed forward. My intent has been to get all lives out of this very unsafe shelter and into a safe SIP environment due not only to your lack of respect for them, but your ignorance in not trying to help save them. You too have the power of advocacy Mr. Chase. Yet here we are.

There aren't many left in here, probably 15 to 20. Please verify that. I assume the new empty beds will stay empty due to the knowledge the City now has and the investigation that must take place, but many in here are still very ill, and others are starting to show symptoms. Everyone deserves to receive care during a pandemic Mr. Chase. Not just wealthy Directors and Public officials.

If you don't quarantine those that are coughing, take temperatures multiple times a day, actually provide care, then those of us that have no other option but to stay in and sleep in this open recycled air dorm shelter will be infected. AND, those that come and go at will have a more probable chance of being contaminated here or outside and keeping the spread going. There is absolutely no way to get away from that continuing to happen.

If you don't provide non infected citizens and infected citizens with secure, safe places to SIP during a shelter in place and lockdown during a deadly war on a pandemic, and INSTEAD corral them ALL into a single room with recycled air, the intent is clearly TO infect and NOT provide care. It's the most disgusting betrayal of government, of a department of public health, of a charter I have ever been a victim of. AND it's happened to me and all the others twice now. I am not alone here. SF and PS have risked too many lives and placed them into harm's way during this war. It's a crime against humanity and hopefully all that are found accountable, will be tried as such.

Everyone is accountable for their actions AND for their negligence Mr. Chase. Good day.

On Fri, Dec 18, 2020 at 2:22 PM Tony Chase <tonyc@fivekeys.org> wrote:
Mr Fenton,

You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite you to talk this through, but you choose not

to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!

Happy Holidays to you!

Sincerely,

On Fri, Dec 18, 2020 at 12:56 PM Shad Fenton <shadfenton@gmail.com> wrote:
UPDATE, Mr. Chase looks like you brought back Tucker the man I believe has autism.

Unfortunately, he needs medical attention, THAT I BELIEVE IS YOUR JOB TO CALL DPH ABOUT AS HE IS POSSIBLY A WALKING VIRUS SPREADER. He is dressed in pee stained clothing, must have a shower because he sits and touches chairs, tables, beds and everything while wearing those clothes, AND those chairs and tables are not disinfected after every use, so again, Code Violation.

Of all of the criminal shit you've pulled here, the worst is having to witness humans, that are in obvious need of medically trained staff on a continued basis, left to try to take care of themselves when they just cannot. WHY ISN'T HE IN A SAFE HOTEL ROOM? And if it's because DPH sent him here, that too has to be criminal neglect during a pandemic.

On Tue, Dec 15, 2020 at 10:05 AM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase,

Please answer the following questions.

Why was an elderly man (over 70) who recently lost one of his eyes and is trying to recover and has mental health concerns of what I believe to be autism (he constantly hits his own head when he's in a confrontation or being asked questions) evicted from the shelter around 7 AM before you were on property I just saw you arrive at around 9:45 am. This morning?

Why was Justin, a man with Stella his dog, evicted from this shelter after he became a witness to your staff telling him to go lay back down instead of immediately calling 911 and having him sent to the ER or to quarantine?

Why was Mario, who also has mental health issues, evicted by your staff when you or any social care officer were not on property? That took place around 7:00 at night if I remember correctly.



TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Brian Edwards](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Tuesday, December 22, 2020 5:06:12 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Richard, the alcoholic bed neighbor of mine, things were removed today. I assume he either received help (my hope) or perished outside the shelter after being denied care at Bayshore Navigation.

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Thank You, Shad Fenton

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Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Wednesday, December 23, 2020 9:39:01 AM

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NEGLECT OF CARE / HARASSMENT / OPTIMAL COVID 19 INFECTION TEMPERATURE

Temperature in the dorm said 60 on my government phone. please minus at least 3 degrees. Overheard from employees.."it's warmer outside than it is in here"

Fresh Air Vents are still disengaged.

Still citizens coughing.

For Mayor Breed: From my view, most citizens here are African American or of color. If you choose to throw BLM against Newsom for his qualified pick for senate, spin budget deficits to save face that the human lives in transient shelters weren't able to be saved due to your projected budget deficits, PLEASE REFOCUS your anger back into policies and save the Black Lives that are stranded here in Bayshore and other congregate shelters without care, without a way to escape Covid 19, SIP, without the ability to follow your Covid Mandates, and are constantly subjected to harassment and herd immunity.

Shad Fenton

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To: tonyc@fivekeys.org; [Brian Edwards](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Cc: [Peskin, Aaron \(BOS\)](#); [John Warner](#); [Graff, Amy](#)
Subject: Re: Navigating community out the front gate.
Date: Wednesday, December 23, 2020 11:06:34 AM

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Subject: Re: Navigating community out the front gate.
Date: Wednesday, December 23, 2020 6:37:59 PM

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For Mayor Breed: From my view, most citizens here are African American or of color. If you choose to throw BLM against Newsom for his qualified pick for senate, spin budget deficits to save face that the human lives in transient shelters weren't able to be saved due to your projected budget deficits, PLEASE REFOCUS your anger back into policies and save the Black Lives that are stranded here in Bayshore and other congregate shelters without care, without a way to escape Covid 19, SIP, without the

ability to follow your Covid Mandates, and are constantly subjected to harassment and herd immunity.

Shad Fenton

On Tue, Dec 22, 2020 at 5:05 PM Shad Fenton <shadfenton@gmail.com> wrote:

Richard, the alcoholic bed neighbor of mine, things were removed today. I assume he either received help (my hope) or perished outside the shelter after being denied care at Bayshore Navigation.

If these emails are troublesome to anyone, please let the FBI know by submitting a tip. Crime is corruption, threat to human lives, 125 Bayshore as the address of the lives being threatened.

Thank You, Shad Fenton

On Tue, Dec 22, 2020 at 3:24 PM Shad Fenton <shadfenton@gmail.com> wrote:

Last night was another DPH Covid Testing. This time, a 10 dollar subway card. It looked like about 10 people were around. Again voluntary.

Today was an inspection (by HOT Team I guess from the hat one of them was wearing), also, that same guy was wearing a double filtration mask when he entered the dorm for less than a couple of minutes.

Mario (the man that was evicted at night) made his way back in today, very nice to see him again.

The city attorney's office needs me to find a printer, an envelope, and a stamp to send in my damages claim to start the process. It's 2020, we are in a pandemic, courtesy should be allowed..but that's me.

On Mon, Dec 21, 2020 at 12:07 PM Shad Fenton <shadfenton@gmail.com> wrote:

First day that morning temperature checks were back in a very long time. Thanks for that at least.

Fresh Air ventilation duct fans still disengaged, allowing more stagnant COVID 19 air droplets to stay in the small dorm room.

Two men are still coughing nightly.

CCSF, SFDPH, SUPS, Five Keys, Sheriff's Office still leaving citizens in direct harm's way.

Still no way to mitigate my own response.

Still here to get infected.

Still criminal endangerment of human lives.

On Mon, Dec 21, 2020 at 8:07 AM Shad Fenton <shadfenton@gmail.com> wrote:
56 degrees in the Bayshore Navigation Center Dorm this morning's inside temperature read on the temp app on my gov't regulated phone.
+ or - 3 degrees, and minus that. It's much colder.

The sign above the locked, non viewable thermostat reads temperature must be kept between 68 and 73 degrees.

Environmental Harassment

On Sun, Dec 20, 2020 at 10:23 AM Shad Fenton <shadfenton@gmail.com> wrote:

There is no time to waste, human lives are in grave danger.

It is so cold in the dorm that staff are wearing down jackets, hoodies, ski caps and have space heaters at their desks to keep them warm, while everyone else has suffered for at least 4 weeks with no heat. It was 47 degrees this morning outside and not much warmer in.

Do I need to call the SFPD to come here and file charges of public neglect and negligence of care as well? Isn't it enough that the intent to infect or herd has been documented? That the fresh air ducts have been dislodged, only leaving recycled cold air being blown all at our bodies? ALL day and NIGHT? That I woke up to two new coughs from the community just feet away? And those lives are coughing because that's the intent?

That none here have an escape from getting exposed and THAT IS THE INTENT?

CCSF, Mayor Breed, DPH, Five Keys, SF Sheriff's Dept, and Mr. Chase should all be charged with not only human civil rights violations, but crimes against humanity.

Please move everyone out of here and into safety before someone dies of neglect.

This is a war, and a significant part of the army to protect citizens just happens to be housing, or at least 4 walls and a door.

Placing people into harm's way and keeping them there is criminal.

And yes, I was PLACED into this shelter after my SIP tent was taken from me on Main Street.

On Fri, Dec 18, 2020 at 7:14 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase, Thank you for acknowledging that I feel unsafe here, and telling me to go because I do.

You personally refused to disclose possible covid 19 cases. FACT.

There is still blatant disregard for covid mitigations even though my actions and advocacy just recently started many, which I am grateful for. FACT and recorded.

I am advocating for human lives here, which are not receiving the care they deserve. FACT

Your staff are working double shifts, some 100 plus hours a week, providing SECURITY ONLY for special needs citizens that ACTUALLY need to be cared for. FACT

CCSF, DPH and Five Keys must provide care. Yet there is only medically trained staff here for a few hours on tuesdays.

The mental strain, anxiety on your employees cannot be good for their mental health. Especially on newly released parolees, who in no way should be making decisions about other human lives and their safety. ie. evicting vulnerable lives here.

There is an alarming, criminal intent to herd immunity to a very vulnerable population here at Bayshore Navigation without their knowledge, and by the amount of extreme negligence in mitigation it points directly to criminal intent to infect.

These are serious allegations I've placed forward. My intent has been to get all lives out of this very unsafe shelter and into a safe SIP environment due not only to your lack of respect for them, but your ignorance in not trying to help save them. You too have the power of advocacy Mr. Chase. Yet here we are.

There aren't many left in here, probably 15 to 20. Please verify that. I assume the new empty beds will stay empty due to the knowledge the City now has and the investigation that must take place, but many in here are still very ill, and others are starting to show symptoms. Everyone deserves to receive care during a pandemic Mr. Chase. Not just wealthy Directors and Public officials.

If you don't quarantine those that are coughing, take temperatures multiple times a day, actually provide care, then those of us that have no other option but to stay in and sleep in this open recycled air dorm shelter will be infected. AND, those that come and go at will have a more probable chance of being contaminated here or outside and keeping the spread going. There is absolutely no way to get away from that continuing to happen.

If you don't provide non infected citizens and infected citizens with secure, safe places to SIP during a shelter in place and lockdown during a deadly

war on a pandemic, and INSTEAD corral them ALL into a single room with recycled air, the intent is clearly TO infect and NOT provide care. It's the most disgusting betrayal of government, of a department of public health, of a charter I have ever been a victim of. AND it's happened to me and all the others twice now. I am not alone here. SF and PS have risked too many lives and placed them into harm's way during this war. It's a crime against humanity and hopefully all that are found accountable, will be tried as such.

Everyone is accountable for their actions AND for their negligence Mr. Chase.
Good day.

On Fri, Dec 18, 2020 at 2:22 PM Tony Chase <tonyc@fivekeys.org> wrote:
Mr Fenton,

You are obviously feeling unsafe in this environment that has helped many people in the past and present! You have nothing good to say, so if it is so bad for you, please know that we are not holding you against your will and you are free to go. Your daily complaints for the last month tells me that you are miserable here. I have attempted numerous times to invite you to talk this through, but you choose not to, so I hope that you can find a better place that will fill your needs. Of course you are welcome to stay, but why would you since it leaves you with such negative feelings!
Happy Holidays to you!

Sincerely,

On Fri, Dec 18, 2020 at 12:56 PM Shad Fenton
<shadfenton@gmail.com> wrote:

UPDATE, Mr. Chase looks like you brought back Tucker the man I believe has autism.

Unfortunately, he needs medical attention, THAT I BELIEVE IS YOUR JOB TO CALL DPH ABOUT AS HE IS POSSIBLY A WALKING VIRUS SPREADER. He is dressed in pee stained clothing, must have a shower because he sits and touches chairs, tables, beds and everything while wearing those clothes, AND those chairs and tables are not disinfected after every use, so again, Code Violation.

Of all of the criminal shit you've pulled here, the worst is having to witness humans, that are in obvious need of medically trained staff on a

continued basis, left to try to take care of themselves when they just cannot. WHY ISN'T HE IN A SAFE HOTEL ROOM? And if it's because DPH sent him here, that too has to be criminal neglect during a pandemic.

On Tue, Dec 15, 2020 at 10:05 AM Shad Fenton
<shadfenton@gmail.com> wrote:

Mr. Chase,

Please answer the following questions.

Why was an elderly man (over 70) who recently lost one of his eyes and is trying to recover and has mental health concerns of what I believe to be autism (he constantly hits his own head when he's in a confrontation or being asked questions) evicted from the shelter around 7 AM before you were on property I just saw you arrive at around 9:45 am. This morning?

Why was Justin, a man with Stella his dog, evicted from this shelter after he became a witness to your staff telling him to go lay back down instead of immediately calling 911 and having him sent to the ER or to quarantine?

Why was Mario, who also has mental health issues, evicted by your staff when you or any social care officer were not on property? That took place around 7:00 at night if I remember correctly.

--



TONY CHASE

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E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: [Breed, Mayor London \(MYR\)](#); [Board of Supervisors. \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Cityattorney](#); [Graff, Amy](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff. \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Subject: URGENT. Superspreader Event / Christmas Party / City Life Church / Bayshore Navigation
Date: Thursday, December 24, 2020 9:01:45 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Immediate threat to human lives and human safety. DPH must start contact tracing, quarantine

Last night, 12/23 City Life Church hosted a christmas party and meal at Bayshore Navigation Center.

Approximately 10 City Life Church Members were here, and about 15 Bayshore Navigation Citizens, plus Five Keys Staff and Director Tony Chase attended.

During the event, a citizen was removed from the dorm for coughing.

This morning the inside temperature red 59 degrees. minus 3 or more.
This morning coughing still continues.

The threats to human lives must end here at Bayshore.

I still have not received my DPH Covid 19 test results from December 21st Testing.

From: [Shad Fenton](#)
To: [Breed, Mayor London \(MYR\)](#); [Board of Supervisors. \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Cityattorney](#); [Graff, Amy](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff. \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Subject: Re: URGENT. Superspreader Event / Christmas Party / City Life Church / Bayshore Navigation
Date: Friday, December 25, 2020 8:33:13 AM
Attachments: [122520 430 507 severe Cough.m4a](#)
[Coughing and Walking Bayshore 1225 514.m4a](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

UPDATE: LAWSUITS / LOSS OF STATE FUNDING COMING WITHOUT ACTION TO SAVE HUMAN LIVES.

Please listen to this 2 minute audio recording from early this morning of one of my bed neighbors coughing. It's just one more example of negligence. He should have been removed instantly and taken to quarantine.

Gross negligence in covid 19 mitigation

Reckless endangerment of human lives

Illegal Christmas Party with City Life Church creating possible super spreader event /

Criminal public endangerment of human lives

Evictions of special needs citizens performed during night and early morning hours when no trained staff are in.

Five Keys staff working double shifts, sleeping for four hours then clocking back in.

NO HEAT HARASSMENT in the dorm whatsoever for at least 7 weeks only cold air blowing at our bodies.

I do not have the right to quarantine alone safely in a secure environment. I do not have the ethical right to work or visit due to this congregate, virus incubating housing Five Keys Navigation Business. No one here has that right either.

Please do your jobs and sworn duties to protect and serve. US ALL.

Please help us.

On Thu, Dec 24, 2020 at 9:00 AM Shad Fenton <shadfenton@gmail.com> wrote:

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Approximately 10 City Life Church Members were here, and about 15 Bayshore Navigation Citizens, plus Five Keys Staff and Director Tony Chase attended.

During the event, a citizen was removed from the dorm for coughing.

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From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Request to quarantine
Date: Friday, December 25, 2020 9:03:49 AM
Attachments: [122520 430 507 severe Cough.m4a](#)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase,

Due to your negligence in care, the fact you threw an illegal Christmas Party during lockdown and involved members of City Life Church, AND the constant coughing from possible Covid 19 citizens here, last night being one of many.

(The bed neighbor was coughing so loudly and continuously he woke many of us up at 4 AM. That recording is also attached here)

I am requesting to go into quarantine for the entire time an incubation cycle occurs according to the CDC.

*The incubation period for COVID-19 is thought to extend to **14 days**, with a median time of **4-5 days** from exposure to symptoms onset. One study reported that 97.5% of people with COVID-19 who have symptoms will do so within 11.5 days of **SARS-CoV-2** infection.*

I will notify your staff as such.

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Friday, December 25, 2020 2:39:52 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase, It's now 2:27 PM. Your supervisors and staff know of my request to quarantine. I have yet to hear back from you. Please respond when I will be transferred.

Thank You,

On Fri, Dec 25, 2020 at 9:02 AM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase,

Due to your negligence in care, the fact you threw an illegal Christmas Party during lockdown and involved members of City Life Church, AND the constant coughing from possible Covid 19 citizens here, last night being one of many.

(The bed neighbor was coughing so loudly and continuously he woke many of us up at 4 AM. That recording is also attached here)

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I will notify your staff as such.

From: [Tony Chase](#)
To: [Shad Fenton](#)
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Friday, December 25, 2020 4:55:21 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Fenton,

Merry Christmas to you!

I don't understand, because you were seen right there enjoying the festivities that were given safely and for everybody's enjoyment! But, since this is the 84th one of your critical emails, I can only remind you that you are free to go find you a place that YOU will feel safe at, since it is not here. My intention is to keep the environment safe for all, including for you, but I hope that you will find what you are driven to look for.

Thank you and Happy Holidays!

On Fri, Dec 25, 2020 at 2:39 PM Shad Fenton <shadfenton@gmail.com> wrote:

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TONY CHASE



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F: 415.734.3314

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A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: tonyc@fivekeys.org
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Friday, December 25, 2020 5:52:33 PM

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Mr. Chase,
Your email does not answer when my transfer request is coming through to quarantine.

I was transferred into this shelter with a statement it was safe. I have stated to you over and over again that I do not feel safe here, and have proven why.

On Fri, Dec 25, 2020 at 4:54 PM Tony Chase <tonyc@fivekeys.org> wrote:

Mr. Fenton,

Merry Christmas to you!

I don't understand, because you were seen right there enjoying the festivities that were given safely and for everybody's enjoyment! But, since this is the 84th one of your critical emails, I can only remind you that you are free to go find you a place that YOU will feel safe at, since it is not here. My intention is to keep the environment safe for all, including for you, but I hope that you will find what you are driven to look for.

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From: [Shad Fenton](#)
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Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Friday, December 25, 2020 7:50:15 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

All,

For those of you coming into this email chain you are here now for accountability and as witnesses. Bayshore Navigation has threatened too many lives and this must end.

I'll quickly plead for all that remain here at Bayshore Navigation (not many) as my life, and all these lives that are still under Mr. Chase's dictation are in danger and deserve to be so much safer and taken care of. There is no way to self mitigate or dodge infection when you are up against a director that doesn't send people to quarantine or one that only starts mitigation when the whistle blows.

My "driver" has always been human safety, not just mine but all citizens here and everywhere. The gross negligence in care during this covid pandemic by Mr. Chase has been documented. Mandatory mitigations have been made (grateful for those) and people suffering from mental health issues have been brought back after being evicted while Mr. Chase was off campus.

My "complaints" as Mr. Chase stated made things happen in order to help save people from possible infections and from infecting others.

Unfortunately, as you've all been a part to witness, Mr. Chase believes somehow that the environment that he creates is a safe one, but evidence shows a much different and disturbing lack of that safety, of mitigation and also shows very negligent care among persons with disabilities.

He is in control of public health, yet he broke a mandate and threw a holiday party, inviting infection spread onto both parties in attendance, possibly creating a superspreader event.

This is not responsible behavior of a director of a Navigation Center for a community housing development. City Life Church was here for a photo op and served some hot food, which is also lacking here and it was a meal, that I simply took, ate quickly by myself, until a friend Mario sat down, I sat with him less than 5 minutes, then returned to the community room by myself to be with my dog. For the record.

I am a victim of corruption, conspiracy, and terror. I am a victim of civil rights violations of due process. I lost my entire 400 K investment, then my car, then my condo, then my possessions fighting for justice, and that is coming. It has to. Too many high rankers have broken too many laws and got caught. Because I caught them. I've been pleading for my safety for 20 months at least.

I am scared shitless of retaliation, because that's what the PS Government did to me. Evidence points to two PS Gov't officials having everything to do with the attempt on my life. I've survived though, this challenge with Mr. Chase, Five Keys, DPH is a big one due to I have no escape.

Underlying in Mr. Chase's emails is that same tone. His emails show no empathy, no action, it's as if he's incapable of it. He just points his finger to his "door" and says go find someplace else.

Mr. Chase you are here because I am transparent and also because if you fuck with my safety any further and I am not in quarantine or placed into an SIP room, away from the constant coughing of others that should be quarantined on the first sign of a cough! Of the constant cold air harassment in the dorm (there hasn't been heat for 7 weeks now) and your delusions and personal harassment, you are not, in any way, above the law.

I beg with those that do govern with care to get us out of here, into safety and care, before someone dies because of this man's tyranny.

With hope, Shad Fenton

On Fri, Dec 25, 2020 at 5:52 PM Shad Fenton <shadfenton@gmail.com> wrote:

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Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Saturday, December 26, 2020 9:36:57 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Still waiting on my requested transfer to quarantine.

On Fri, Dec 25, 2020 at 7:49 PM Shad Fenton <shadfenton@gmail.com> wrote:

All,

For those of you coming into this email chain you are here now for accountability and as witnesses. Bayshore Navigation has threatened too many lives and this must end.

I'll quickly plead for all that remain here at Bayshore Navigation (not many) as my life, and all these lives that are still under Mr. Chase's dictation are in danger and deserve to be so much safer and taken care of. There is no way to self mitigate or dodge infection when you are up against a director that doesn't send people to quarantine or one that only starts mitigation when the whistle blows.

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I am a victim of corruption, conspiracy, and terror. I am a victim of civil rights violations of due process. I lost my entire 400 K investment, then my car, then my condo, then my possessions fighting for justice, and that is coming. It has to. Too many high rankers have

broken too many laws and got caught. Because I caught them. I've been pleading for my safety for 20 months at least.

I am scared shitless of retaliation, because that's what the PS Government did to me. Evidence points to two PS Gov't officials having everything to do with the attempt on my life. I've survived though, this challenge with Mr. Chase, Five Keys, DPH is a big one due to I have no escape.

Underlying in Mr. Chase's emails is that same tone. His emails show no empathy, no action, it's as if he's incapable of it. He just points his finger to his "door" and says go find someplace else.

Mr. Chase you are here because I am transparent and also because if you fuck with my safety any further and I am not in quarantine or placed into an SIP room, away from the constant coughing of others that should be quarantined on the first sign of a cough! Of the constant cold air harassment in the dorm (there hasn't been heat for 7 weeks now) and your delusions and personal harassment, you are not, in any way, above the law.

I beg with those that do govern with care to get us out of here, into safety and care, before someone dies because of this man's tyranny.

With hope, Shad Fenton

On Fri, Dec 25, 2020 at 5:52 PM Shad Fenton <shadfenton@gmail.com> wrote:

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Your email does not answer when my transfer request is coming through to quarantine.

I was transferred into this shelter with a statement it was safe. I have stated to you over and over again that I do not feel safe here, and have proven why.

On Fri, Dec 25, 2020 at 4:54 PM Tony Chase <tonyc@fivekeys.org> wrote:

Mr. Fenton,

Merry Christmas to you!

I don't understand, because you were seen right there enjoying the festivities that were given safely and for everybody's enjoyment! But, since this is the 84th one of your critical emails, I can only remind you that you are free to go find you a place that YOU will feel safe at, since it is not here. My intention is to keep the environment safe for all, including for you, but I hope that you will find what you are driven to look for.

Thank you and Happy Holidays!

On Fri, Dec 25, 2020 at 2:39 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase, It's now 2:27 PM. Your supervisors and staff know of my request to quarantine. I have yet to hear back from you. Please respond when I will be transferred.

Thank You,

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Mr. Chase,

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(The bed neighbor was coughing so loudly and continuously he woke many of us up at 4 AM. That recording is also attached here)

I am requesting to go into quarantine for the entire time an incubation cycle occurs according to the CDC.

*The incubation period for COVID-19 is thought to extend to **14 days**, with a median time of **4-5 days** from exposure to symptoms onset. One study reported that 97.5% of people with COVID-19 who have symptoms will do so within 11.5 days of **SARS-CoV-2** infection.*

I will notify your staff as such.

--



TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \[BOS\]](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Saturday, December 26, 2020 4:00:57 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase, I am still waiting to be sent to quarantine.

On Sat, Dec 26, 2020 at 9:36 AM Shad Fenton <shadfenton@gmail.com> wrote:
Still waiting on my requested transfer to quarantine.

On Fri, Dec 25, 2020 at 7:49 PM Shad Fenton <shadfenton@gmail.com> wrote:
All,

For those of you coming into this email chain you are here now for accountability and as witnesses. Bayshore Navigation has threatened too many lives and this must end.

I'll quickly plead for all that remain here at Bayshore Navigation (not many) as my life, and all these lives that are still under Mr. Chase's dictation are in danger and deserve to be so much safer and taken care of. There is no way to self mitigate or dodge infection when you are up against a director that doesn't send people to quarantine or one that only starts mitigation when the whistle blows.

My "driver" has always been human safety, not just mine but all citizens here and everywhere. The gross negligence in care during this covid pandemic by Mr. Chase has been documented. Mandatory mitigations have been made (grateful for those) and people suffering from mental health issues have been brought back after being evicted while Mr. Chase was off campus.

My "complaints" as Mr. Chase stated made things happen in order to help save people from possible infections and from infecting others.
Unfortunately, as you've all been a part to witness, Mr. Chase believes somehow that the environment that he creates is a safe one, but evidence shows a much different and disturbing lack of that safety, of mitigation and also shows very negligent care among persons with disabilities.

He is in control of public health, yet he broke a mandate and threw a holiday party, inviting infection spread onto both parties in attendance, possibly creating a superspreader event.

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From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \[BOS\]](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Sunday, December 27, 2020 9:25:00 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mr. Chase,

I am still waiting for my transport to quarantine. It's 57 degrees in the dorm from the reading from my phone. My phone is left alone underneath my bed, exposed.

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From: [Shad Fenton](#)
To: [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary; MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney; Breed, Mayor London \(MYR\)](#)
Subject: Shad Fenton Beauprez Damages Claim / Bayshore Navigation / CCSF / DPH / Five Keys
Date: Sunday, December 27, 2020 9:13:36 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mayor, Supervisors, City Attorney, All

What I've discovered and sent to your inboxes is true. Bayshore Navigation is a mess of criminal negligence and neglect and still remains a threat to human lives.

I have photos of before mitigation, during, photos of a lot of empty beds available, when there are tents set up right down Barneveld with citizens needing them.

Today a neighbor told me he doesn't sleep here much because he doesn't feel it's safe with Covid. He sleeps in his tent on Embarcadero.

So, with the gross negligence, the illegal Christmas Party on the 23rd, Mr Chase's delusional statement ``it was safe" and he "provides a safe environment", and his non replies to my safety concerns as a denial to honor my transfer into quarantine, I have nothing further. No one is safe here, everyone that stays here is in direct harm's way of a possible positive case, because no one can escape those that are. AND there have been, they just weren't transparent with them.

I just turned 52, I am not physically as well as I was before I became homeless, and that's coming up on almost a year. The stress and physical struggle of trying to survive during this pandemic and navigate the political fraud and chaos of it, has left me severely depressed, and emotionally drained. Having to endure two governments herd me and a lot on innocent others with this deadly disease has been the hardest thing for me to witness. It's a crime against humanity and it has to be shared so it never happens again.

SF's DPH , Five Keys, ECS, and all other homeless services providers or agents involved in the herd must be held accountable.

Please get everyone out of this shelter now. With the constant cold air, cold food, and everyone already being on edge and uncared for, the citizens here are reacting, it's only time before someone gets thrown in jail, or injured here because of this environmental harassment to try to keep everyone away because the DPH and all others knows everyone here is a liability if they get sick here, then the CCSF will have to spend money on actual human lives instead of on corruption and themselves.

From: [Shad Fenton](#)
To: [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary; MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney; Breed, Mayor London \(MYR\)](#)
Subject: Re: Shad Fenton Beauprez Damages Claim / Bayshore Navigation / CCSF / DPH / Five Keys
Date: Monday, December 28, 2020 12:37:56 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Since the Time I sent this email, Approximately 10 guests have returned to their beds to check in that haven't been here in days. Mr. Chase should have a record of that.

Someone's leaking my emails to Mr. Chase and Five Keys, which is great, at least it's gotten mitigation to start, and accountability on a rolling basis. Still no action on removing all of the citizens in here and providing all of us safety while this behind the scenes cover up continues.

I told you all, I am involved as the main witness in an FBI civil rights corruption case involving the City Manager of Palm Springs, the COP and COF to name three. That case follows me wherever I go.

On Sun, Dec 27, 2020 at 9:12 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mayor, Supervisors, City Attorney, All

What I've discovered and sent to your inboxes is true. Bayshore Navigation is a mess of criminal negligence and neglect and still remains a threat to human lives.

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From: [Shad Fenton](#)
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Subject: Re: Shad Fenton Beauprez Damages Claim / Bayshore Navigation / CCSF / DPH / Five Keys
Date: Monday, December 28, 2020 1:21:18 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

ILLEGAL CHRISTMAS PARTY THROWN DURING LOCKDOWN AT A DPH CARE CENTER BY A DIRECTOR THAT WON'T SEND CITIZENS TO QUARANTINE.

On Mon, Dec 28, 2020 at 12:37 PM Shad Fenton <shadfenton@gmail.com> wrote:

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Subject: Another Covid Test scheduled now Bayshore Navigation 12.28.20
Date: Monday, December 28, 2020 2:56:16 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

All,

My first test from DPH here was a fiasco. They had my name wrong, lost my first test, then my birthdate was wrong on the second swab vial. All of that information is used for contact tracing and DPH knows it.

My second was right before the illegal Christmas Party.

These tests are a waste of taxpayers money, my time, everyone's time and are only to show face that testing is done. For this testing to work, all citizens in Bayshore would have to take the test at the same time, be demanded to, then those results would be monitored while we were all in a locked down bubble.

Will it give me a sense of calm to know that I took a test from an agency that turned a blind eye to severe neglect and negligence in mitigations to herd immunity us? Would you all feel comfortable taking a test and trusting that test from the same agency?

I lost trust months ago here. I'll get tested the day, or if required days before, I get into an SIP room shelter and will diligently test myself like I have since the beginning. Until then. it's moot. Of course I'll keep doing my own mitigation like I have from the beginning of this nightmare trying to stay as safe as I possibly can be.

This is a transient "care center", with employees, and human lives coming and going. We are in lockdown and yet we aren't in any way locked down. Nor are any of us safe from the others that choose to come and go and their exposure outside of this center.

NOR do any of us learn of others that tested or became positive as has been shown in Mr. Chase's refusal to be transparent of possible positive cases when asked.

Why was I told that all the thermometers were broken? Why, again yesterday when I came back in from my walk, was my temperature 92.1? AND I was the one who educated the kid that if that was the case I would be dead?

Why did Mr Chase still come back into work today. Why?

Why isn't everyone out of this shelter while this investigation is ongoing?

I plead with you politicians, please take this very very seriously. This is human endangerment for political gain, and as it continues, the city becomes more liable for damages from any and all others that wish to file a claim.

From: [Shad Fenton](#)
To: [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary; MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney; Breed, Mayor London \(MYR\)](#)
Subject: Re: Another Covid Test scheduled now Bayshore Navigation 12.28.20
Date: Monday, December 28, 2020 4:14:45 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

UPDATE, for the record and accountability for DPH / Five Keys negligence in communication of positive covid cases.

The results from the testing of Dec 21, 20 by DPH at Bayshore that I took were delivered to me on Christmas Eve 12/24/20. In my letter is the statement "As you know, one or more residents in your shelter/navigation center have tested positive."

NOPE. no one told me that. There was no meeting to alarm us, BUT someone had to tell Mr. Chase before he threw that ILLEGAL LIFE THREATENING HOLIDAY PARTY don't you think?

That letter was just handed to me and the damn thing doesn't even have the testing date on it. Just a blank fillable space NOT filled in.

Lives are in grave danger here in Bayshore, please get us out of here.

On Mon, Dec 28, 2020 at 2:55 PM Shad Fenton <shadfenton@gmail.com> wrote:

All,

My first test from DPH here was a fiasco. They had my name wrong, lost my first test, then my birthdate was wrong on the second swab vial. All of that information is used for contact tracing and DPH knows it.

My second was right before the illegal Christmas Party.

These tests are a waste of taxpayers money, my time, everyone's time and are only to show face that testing is done. For this testing to work, all citizens in Bayshore would have to take the test at the same time, be demanded to, then those results would be monitored while we were all in a locked down bubble.

Will it give me a sense of calm to know that I took a test from an agency that turned a blind eye to severe neglect and negligence in mitigations to herd immunity us? Would you all feel comfortable taking a test and trusting that test from the same agency?

I lost trust months ago here. I'll get tested the day, or if required days before, I get into an SIP room shelter and will diligently test myself like I have since the beginning. Until then, it's moot. Of course I'll keep doing my own mitigation like I have from the beginning of this nightmare trying to stay as safe as I possibly can be.

This is a transient "care center", with employees, and human lives coming and going. We are in lockdown and yet we aren't in any way locked down. Nor are any of us safe from the

others that choose to come and go and their exposure outside of this center.

NOR do any of us learn of others that tested or became positive as has been shown in Mr. Chase's refusal to be transparent of possible positive cases when asked.

Why was I told that all the thermometers were broken? Why, again yesterday when I came back in from my walk, was my temperature 92.1? AND I was the one who educated the kid that if that was the case I would be dead?

Why did Mr Chase still come back into work today. Why?

Why isn't everyone out of this shelter while this investigation is ongoing?

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Subject: Re: Another Covid Test scheduled now Bayshore Navigation 12.28.20
Date: Tuesday, December 29, 2020 9:29:54 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mayor Breed, This is all for you since you run this show.

UPDATE on Covid Testing, Not many tests could have been performed due to the lack of bodies here to test on. Rough estimate: 10 people are coming and going at this time, all other beds with possessions on them stay vacant for days, some have been vacant since I arrived here. Photos of many of those have been taken with time date stamps. DPH still can't be trusted with testing, since they turned a blind eye to mitigating during this pandemic placing the public in grave danger.

UPDATE ON TEMPERATURE IN DORM THIS MORNING, 56 DEGREES INSIDE. Please - 3 degrees. Neighbor Douglas woke up saying it was really cold last night. Five Keys Employee with a space heater stated "i'm cold" and she's in the community room. NO HEAT for appx. two months now.

UPDATE ON HARASSMENT : Last night a heated exchange of opinions was heard with 2 witnesses between myself and a Five Keys Employee serving in the common kitchen. To me, having gone through this before, the conversation confirmed the alignment of the SFPD, to Five Keys and employees. A simple statement of "call the police" was meant to intimidate and show force that certain Five Keyes employees feel that they are immune to criminal charges being pressed due to their alignment with certain members of the SFPD and SFSD departments and I assume Government employees.

ALL: Please remove all citizens here and place them into housing, SIP rooms, the endangerment will only continue since this shelter is a transient one, and there is no way for any of us to create our own "bubble".

PRIORITY OF VACCINE: You all might want to give priority of the vaccine to the homeless, since we are the ones that are going to be blamed for continuing the spread, and WE are victims of herd immunity due to corrupting FEMA funds for budget deficits, police paychecks and alliances.

By now, I am a super target here in Bayshore and I assume word has gotten out to certain members of the SFPD that "take care of problem makers" so I am also a target on the streets. I realize the amount of funds and change this can cost CCSF, I realize that this is very political. When I came into this Center, I thought it was because I would be safer, as I was told, but instead I'm once again pleading for my safety and my life.

Last night was the second time I was told by a Five Keys Employee that I could go if I didn't like it or felt unsafe here, and that was from a conversation that included me talking about how

the salad I was eating I had also eaten days ago.

On Mon, Dec 28, 2020 at 4:14 PM Shad Fenton <shadfenton@gmail.com> wrote:

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To: [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary; MandelmanStaff, \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#); [Breed, Mayor London \(MYR\)](#)
Subject: The abuse of use of parolees to police homeless at Bayshore Navigation Center
Date: Tuesday, December 29, 2020 5:19:37 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mayor Breed, All

One of the more serious crimes here at Bayshore is the abuse of the use of parolees to agitate and police the homeless. It's heartbreaking to witness and be victim to.

You have this vulnerable group of people fresh out of jail and thrown into rolls that give them a bit of power over another human's life.

There can be no worse skill development than that, especially placing that skill onto those that have committed murder.

Policing homeless lives has to be the most ungratifying, shameful feeling.

Shame on you for letting it continue.

From: [Shad Fenton](#)
To: tonyc@fivekeys.org; [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \[BOS\]](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Wednesday, December 30, 2020 9:54:48 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

UPDATE: HUMAN LIVES IN GRAVE DANGER.

THREE CITIZENS SICK WITH COUGHS HERE THIS MORNING

Was told this morning by supervising staff when asking about the heat again, that there was a work order in to fix it.

WHY WAS THERE PUBLIC WORKS EMPLOYEES HERE OVER 2 WEEKS AGO
SHUTTING OFF THE ROOF VENTS?

WHY CAN'T THE FANS BLOWING THE FREEZING COLD AIR JUST BE SHUT OFF?

Was told two nights ago by medically untrained night staff that "a cough could be any cough, not necessarily Covid."

Last night I received a temperature check at 9 pm. Was told my temp was 93. I stated, that can't be I'd be dead.

THERE ARE NO MEDICALLY TRAINED STAFF ADMINISTERING TESTS ONLY
UNTRAINED SECURITY HERE AT NIGHT.

Please get us all into safety, citizens here are very agitated FROM THE NEGLIGENCE OF
CARE, AND SLEEPING IN THE COLD.

On Sun, Dec 27, 2020 at 9:24 AM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase,

I am still waiting for my transport to quarantine. It's 57 degrees in the dorm from the reading from my phone. My phone is left alone underneath my bed, exposed.

On Sat, Dec 26, 2020 at 4:00 PM Shad Fenton <shadfenton@gmail.com> wrote:

Mr. Chase, I am still waiting to be sent to quarantine.

On Sat, Dec 26, 2020 at 9:36 AM Shad Fenton <shadfenton@gmail.com> wrote:
Still waiting on my requested transfer to quarantine.

On Fri, Dec 25, 2020 at 7:49 PM Shad Fenton <shadfenton@gmail.com> wrote:

All,

For those of you coming into this email chain you are here now for accountability and as witnesses. Bayshore Navigation has threatened too many lives and this must end.

I'll quickly plead for all that remain here at Bayshore Navigation (not many) as my life, and all these lives that are still under Mr. Chase's dictation are in danger and deserve to be so much safer and taken care of. There is no way to self mitigate or dodge infection when you are up against a director that doesn't send people to quarantine or one that only starts mitigation when the whistle blows.

My "driver" has always been human safety, not just mine but all citizens here and everywhere. The gross negligence in care during this covid pandemic by Mr. Chase has been documented. Mandatory mitigations have been made (grateful for those) and people suffering from mental health issues have been brought back after being evicted while Mr. Chase was off campus.

My "complaints" as Mr. Chase stated made things happen in order to help save people from possible infections and from infecting others.

Unfortunately, as you've all been a part to witness, Mr. Chase believes somehow that the environment that he creates is a safe one, but evidence shows a much different and disturbing lack of that safety, of mitigation and also shows very negligent care among persons with disabilities.

He is in control of public health, yet he broke a mandate and threw a holiday party, inviting infection spread onto both parties in attendance, possibly creating a superspreader event.

This is not responsible behavior of a director of a Navigation Center for a community housing development. City Life Church was here for a photo op and served some hot food, which is also lacking here and it was a meal, that I simply took, ate quickly by myself, until a friend Mario sat down, I sat with him less than 5 minutes, then returned to the community room by myself to be with my dog. For the record.

I am a victim of corruption, conspiracy, and terror. I am a victim of civil rights violations of due process. I lost my entire 400 K investment, then my car, then my condo, then my possessions fighting for justice, and that is coming. It has to. Too many high rankers have broken too many laws and got caught. Because I caught them. I've been pleading for my safety for 20 months at least.

I am scared shitless of retaliation, because that's what the PS Government did to me. Evidence points to two PS Gov't officials having everything to do with the attempt on my life. I've survived though, this challenge with Mr. Chase, Five Keys, DPH is a big one due to I have no escape.

Underlying in Mr. Chase's emails is that same tone. His emails show no empathy, no action, it's as if he's incapable of it. He just points his finger to his "door" and says go

find someplace else.

Mr. Chase you are here because I am transparent and also because if you fuck with my safety any further and I am not in quarantine or placed into an SIP room, away from the constant coughing of others that should be quarantined on the first sign of a cough! Of the constant cold air harassment in the dorm (there hasn't been heat for 7 weeks now) and your delusions and personal harassment, you are not, in any way, above the law.

I beg with those that do govern with care to get us out of here, into safety and care, before someone dies because of this man's tyranny.

With hope, Shad Fenton

On Fri, Dec 25, 2020 at 5:52 PM Shad Fenton <shadfenton@gmail.com> wrote:

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I was transferred into this shelter with a statement it was safe. I have stated to you over and over again that I do not feel safe here, and have proven why.

On Fri, Dec 25, 2020 at 4:54 PM Tony Chase <tonyc@fivekeys.org> wrote:

Mr. Fenton,

Merry Christmas to you!

I don't understand, because you were seen right there enjoying the festivities that were given safely and for everybody's enjoyment! But, since this is the 84th one of your critical emails, I can only remind you that you are free to go find you a place that YOU will feel safe at, since it is not here. My intention is to keep the environment safe for all, including for you, but I hope that you will find what you are driven to look for.

Thank you and Happy Holidays!

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Thank You,

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Due to your negligence in care, the fact you threw an illegal Christmas Party during lockdown and involved members of City Life Church, AND the

constant coughing from possible Covid 19 citizens here, last night being one of many.

(The bed neighbor was coughing so loudly and continuously he woke many of us up at 4 AM. That recording is also attached here)

I am requesting to go into quarantine for the entire time an incubation cycle occurs according to the CDC.

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--



TONY CHASE

DIRECTOR,
BAYSHORE NAVIGATION CENTER

D: 415.596.1475

O: 415.920.8920

F: 415.734.3314

E: tonyc@fivekeys.org

A: 5125 Bayshore Blvd., San Francisco, CA 94124

W: www.fivekeys.org

From: [Shad Fenton](#)
To: [tonyc@fivekeys.org](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Ronen, Hillary](#); [MandelmanStaff, \[BOS\]](#); [Haney, Matt \(BOS\)](#); [Fewer, Sandra \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Carroll, John \(BOS\)](#)
Cc: [Breed, Mayor London \(MYR\)](#); [Peskin, Aaron \(BOS\)](#); [Brian Edwards](#); [John Warner](#); [Graff, Amy](#); [Board of Supervisors, \(BOS\)](#); [Cityattorney](#)
Subject: Re: Request to quarantine
Date: Wednesday, December 30, 2020 10:07:31 AM

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Yesterday DPH Nurse and Tech were here, the Dr. WAS NOT.

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W: www.fivekeys.org

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: OPEN TWIN PEAKS
Date: Wednesday, December 16, 2020 11:32:00 AM

From: Gale Bradley <galesemail@comcast.net>
Sent: Wednesday, December 16, 2020 9:39 AM
To: Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: OPEN TWIN PEAKS

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

YOU HAVE LONG OVERLOOKED THE PROBLEM YOU HAVE CREATED BY PANDERING TO THE BIKE COALITION IN TRYING TO TURN TWIN PEAKS BLVD ROADWAY INTO A PARK. IT IS NOT A PARK.

THE CRIME IS SOME OF THE WORST IN THE CITY AND IT'S NOT JUST DAILY BUT SOMETIMES HOURLY. IT'S UPSETTING TO SEE PILES OF PERSONAL BELONGS STOLLEN FROM PRIVATE CARS CALLOUSLY THROWN ON OUR PROPERTY.

THE PILES OF GARBAGE ALL ALONG BURNETT AND ALL ALONG TWIN PEAKS BLVD IS A DAILY CHORE THAT FALLS TO THE RESIDENTS TO CLEAN UP.

ALL THIS AND THE NIGHTLY BRAWLS BY DRUNKEN THUGS SCREAMING ON THE STREET.

HAVE ANY OF YOU COME TO LOOK?

COME ANYTIME. 4:00 TO 6:00PM IS BEST. THE SUN IS SETTING ON THE CITY AND PEOPLE COME TO LOOK. PLAN AHEAD ... YOU WILL NEED EXTRA TIME TO GET INTO THE AREA SINCE HOARDS OF CARS ARE TRYING TO PARK. AFTER THAT YOU CAN CROWD IN WITH EVERYONE.

SAVE US FROM ANY MORE OF YOUR DECISIONS. OPEN TWIN PEAKS AS IT WAS.

**GALE BRADLEY
BURNETT AVE.**

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: Alemany barricades installed zero options ?
Date: Monday, December 21, 2020 8:23:00 AM

-----Original Message-----

From: Aaron Goodman <amgodman@yahoo.com>
Sent: Saturday, December 19, 2020 12:02 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: SafaiStaff (BOS) <safaistaff@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>
Subject: Alemany barricades installed zero options ?

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Noted today barricades lining the alemany boulevard on the east bound segment from the mission overpass down to the flea market.

I listened to many meetings discussing the “improvements” for bike pedestrian areas and made comments that the best solution would be an extended curb with tree basins and or planters extending out to create a more protected bike and separated pedestrian wider sidewalk to the flea market area and bayshore with a possible future high line cross over bridge to bring people and riders safely across the alemany corridor and freeway stitching together separated neighborhoods with a lineal green bridge cross over using the sunken bioswales and drain culverts as support structure areas.

Instead we now have tall Caltrans barriers that look horrible were installed with zero notification and now are in the way of any quick build sidewalk and tree lines or plant lined improvement that would have been a better and more cost effective change that would look better than a Caltrans barricade.

Who is responsible for this and why is there zero purposefully intelligent solutions being done can these quick build graffiti disasters

Ag D11

Sent from my iPhone

From: [Board of Supervisors, \(BOS\)](#)
To: [BOS-Supervisors](#)
Subject: FW: 1055 - 1069 Pine Street
Date: Tuesday, December 29, 2020 3:05:00 PM

From: Allen Jones <jones-allen@att.net>
Sent: Tuesday, December 29, 2020 1:30 PM
To: Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: metro@sfchronicle.com; newstips <newstips@sfexaminer.com>
Subject: 1055 - 1069 Pine Street

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Supervisor Aaron Peskin,

I hope your entire office enjoyed your Christmas break.

As we get back to work in 2021, I hope you will pay closer attention to what is planned for the new juvenile hall aka Juvenile Offender Center that I believe is in your district.

The 1055 - 1069 Pine Street "Juvenile Offender Center" is a design of failure. The proposed "On site" scheme includes two design flaws on first look: the gym and visitation are on the ground floor of a "locked" facility.

I was the only adult non-staff present, during the 1993 great escape of 11 from the maximum security unit of the old building. I know how that escape happened. And I am sure from day one, even 28, 29 years later these sophisticated young people will challenge this flaw in design and exploit the flaws. **You can't out slick them but you can outsmart them.**

But this facility should not move from its current location just to copy success on the other side of the country (New York program)

<https://avanan.url-protection.com/v1/url?o=https%3A//link.medium.com/NkDyGiZsCcb&g=YjYxZWU4MWU1OTM3YmYzMA==&h=MzcwOTAwNzZiZjQ0Mjk4MzcyZDRkOGYyMjVkbWY3Y2I0MmFhMzJiN2FmNzJjYzFjM2NmZGE0OGZmZDM4NGJiZQ==&p=YXAzOnNmZHQyOmF2YW5hbGpvcZmZpY2UzNjVfZW1haWxzX2VtYWlsOjFkYjcyMjJhOTA2OGVmMTE2OWU1ZGE5OTgwNzJmNjZkOnYx>

I hope you are willing to at least listen to an opposing view from an admitted non-expert who sees a clear problem based on a shortsighted view by the Board of Supervisors on juvenile justice reform.

And at what point will this design be shared with those who live close to this proposed project?

Allen Jones
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Californiaclemency.org

The Only thing I love more than justice is the freedom to fight for it.