# FY 2020-21 Six-Month Budget Status Report



#### **CITY & COUNTY OF SAN FRANCISCO**

Office of the Controller

# **Summary**

|    |   | 3-Month | 6-Month | Change |
|----|---|---------|---------|--------|
|    | FY 2019-20 Ending Fund Balance            | 391.7   | 388.8   | (2.9)  |
|    | Appropriation in the FY 2020-21 Budget    | (370.4) | (370.4) | -      |
| A. | FY 2020-21 Starting Fund Balance          | 21.3    | 18.4    | (2.9)  |
|    | Citywide Revenue Shortfall                | (132.1) | (18.3)  | 113.8  |
|    | Baseline Contributions                    | 46.4    | 34.2    | (12.2) |
|    | Departmental Operations                   | (51.4)  | 90.9    | 142.3  |
|    | Approved Supplemental Appropriations      | -       | -       | -      |
|    | Projected Use of General Reserve          | -       | -       | -      |
| В. | Current Year Revenues and Expenditures    | (137.1) | 106.8   | 243.9  |
| C. | Withdrawals from / (Deposits) to Reserves | -       | -       | -      |
| D. | FY 2020-21 Projected Ending Balance       | (115.9) | 125.2   | 241.0  |

## Summary

- Federal and state actions drive large revenue improvements:
  - New state guidelines on the calculation of excess ERAF
  - Redevelopment successor agencies no longer "bank" property tax increment for future allocations
  - December federal action delayed end date for DSH payments for uninsured care
  - Accelerated state reconciliation of prior year behavioral health claims
- Mixed performance in local tax revenues:
  - Real property transfer taxes exceed budget due to commercial sales
  - Additional weakness in hotel, sales and business taxes

#### **Current Year Changes Not Assumed**

- Absent action, the projected \$125M ending balance would reduce the projected two-year budget shortfall to \$528M.
- However, current year policy proposals, if adopted, would reduce this ending balance:
  - Social housing and rental subsidies (\$11M-\$20M)
  - Small business fee and tax waivers, deferrals, loans, and grants (\$50-70M)
  - Arts organization hotel tax loss backfill (\$15M-\$22M)
  - Other possible uses
- Federal stimulus bill outcome & impact unknown
- Further current year tax revenue weakness possible Update in 9 Mo Report

#### Revenues

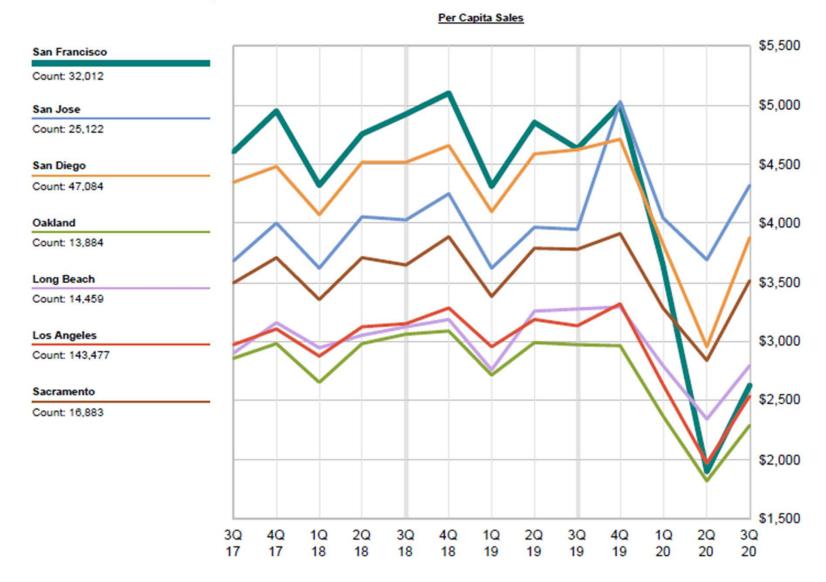
|                                  | FY 2019-20 | ŀ       | Y 2020-21 |         | ľ       | Varian    | ice     |
|----------------------------------|------------|---------|-----------|---------|---------|-----------|---------|
|                                  |            |         |           |         | 3-Mo Vs |           |         |
|                                  | Actuals    | Budget  | 3-Mo      | 6-Mo    | Budget  | Vs Budget | Vs 3-Mo |
| Property Taxes                   | 2,071.9    | 2,019.6 | 2,067.6   | 2,215.2 | 48.0    | 195.6     | 147.6   |
| Property Tax                     | 1,833.6    | 1,832.6 | 1,860.0   | 1,922.0 | 27.4    | 89.4      | 62.0    |
| Excess ERAF                      | 238.3      | 187.0   | 207.6     | 293.2   | 20.6    | 106.2     | 85.6    |
| Business Taxes                   | 822.2      | 826.4   | 727.5     | 668.1   | (98.9)  | (158.3)   | (59.4)  |
| Sales Tax - Local 1%             | 180.2      | 183.7   | 171.3     | 140.2   | (12.4)  | (43.5)    | (31.0)  |
| Hotel Room Tax                   | 252.2      | 126.2   | 82.8      | 27.9    | (43.4)  | (98.4)    | (55.0)  |
| Utility User & Access Line Taxes | 143.9      | 130.0   | 126.8     | 124.4   | (3.2)   | (5.5)     | (2.4)   |
| Parking Tax                      | 69.5       | 59.4    | 41.5      | 41.5    | (17.8)  | (17.8)    | -       |
| Real Property Transfer Tax       | 334.5      | 138.0   | 138.0     | 253.8   | -       | 115.8     | 115.8   |
| Sugar Sweetened Beverage Tax     | 13.2       | 14.0    | 10.5      | 10.5    | (3.5)   | (3.5)     | -       |
| Stadium Admissions Tax           | 2.8        | 2.5     | -         | -       | (2.5)   | (2.5)     | -       |
| Cannabis Tax                     | -          | 4.3     | 4.9       | -       | 0.7     | (4.3)     | (4.9)   |
| Franchise Taxes                  | 16.0       | 15.6    | 14.1      | 14.1    | (1.6)   | (1.6)     | -       |
| Interest Income                  | 78.8       | 23.5    | 21.9      | 32.4    | (1.6)   | 8.9       | 10.5    |
| Public Safety Realignment        | 41.1       | 36.0    | 33.2      | 38.8    | (2.8)   | 2.8       | 5.6     |
| Public Safety Sales Tax          | 103.9      | 97.1    | 103.6     | 103.9   | 6.5     | 6.9       | 0.4     |
| Airport Transfer In              | 33.5       | 25.1    | 15.2      | 12.3    | (9.9)   | (12.9)    | (2.9)   |
| Total Citywide Revenues          | 4,163.6    | 3,701.4 | 3,558.9   | 3,683.0 | (143.5) | (18.3)    | 125.2   |

#### Q3: 32.4% Annual Drop in Sales Tax

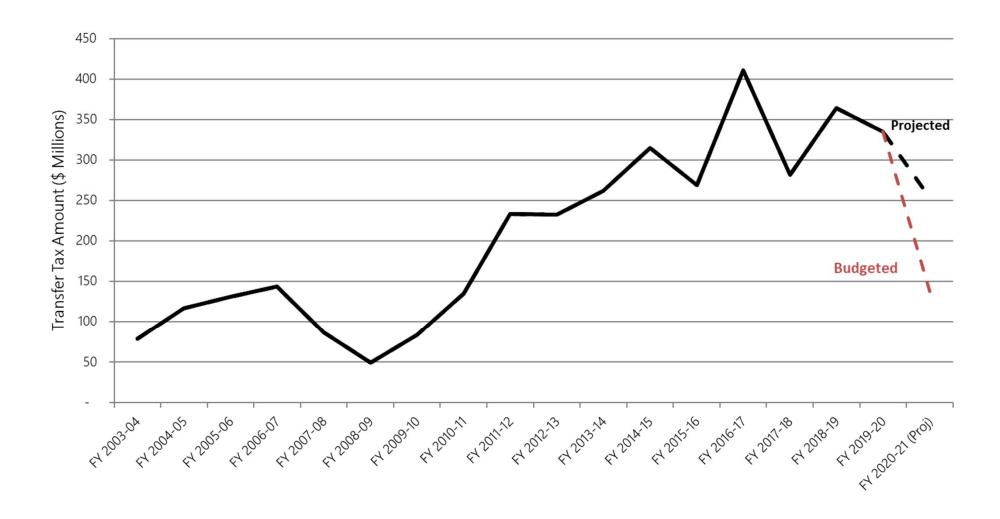
Comparisons:

**-5.8%** Bay Area

-0.9% State



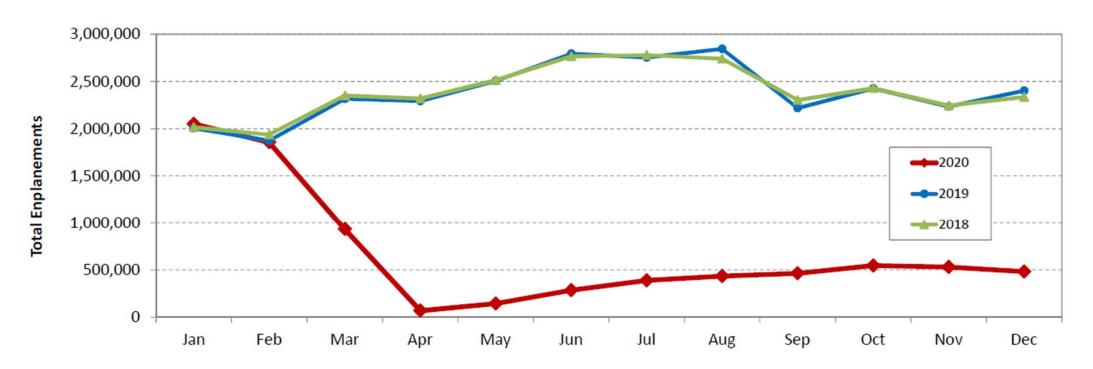
### **Property Transfer Tax**



#### Minimal Recovery in SFO Enplanements

#### December and Calendar Year 2020 Air Traffic Dashboard

| CY 2020 vs. 2019 Enplanements |      |        |        |        |        |        |        |        |        |        |        | CY     |        |
|-------------------------------|------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Change over prior yr.         | Jan  | Feb    | Mar    | Apr    | May    | Jun    | Jul    | Aug    | Sep    | Oct    | Nov    | Dec    | 2020   |
| Domestic                      | 1.6% | 4.0%   | -59.1% | -96.5% | -92.7% | -87.1% | -82.9% | -82.1% | -74.3% | -73.1% | -72.3% | -77.4% | -68.9% |
| International                 | 4.4% | -14.7% | -62.0% | -98.7% | -98.3% | -96.9% | -94.5% | -92.4% | -91.4% | -90.0% | -87.5% | -86.6% | -78.7% |
| Total                         | 2.4% | -0.9%  | -59.8% | -97.0% | -94.2% | -89.8% | -85.9% | -84.7% | -79.1% | -77.5% | -76.3% | -79.9% | -71.5% |



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#### **Hotel Tax Allocations**

|                           | Budget | 6-Month | Variance |
|---------------------------|--------|---------|----------|
| Grants for the Arts       | 13.2   | 2.0     | (11.2)   |
| Arts Impact Endowment     | 2.0    | 0.3     | (1.7)    |
| Cultural Centers          | 3.1    | 0.5     | (2.6)    |
| Cultural Equity Endowment | 5.2    | 0.8     | (4.4)    |
| Cultural Districts        | 2.4    | 0.4     | (2.1)    |
| Total                     | 25.9   | 3.9     | (22.0)   |

# Departments

|   | Revenue Surplus | Uses Savings / | Net Surplus   |
|---|-----------------|----------------|---------------|
|   | / (Shortfall)   | (Deficit)      | / (Shortfall) |
| Recreation and Park                     | (13.6)          | 3.4            | (10.3)        |
| Fire Department                         | (6.5)           | (0.1)          | (6.6)         |
| City Planning                           | (9.8)           | 3.7            | (6.1)         |
| Public Works                            | (2.0)           | (2.1)          | (4.1)         |
| Police                                  | (1.3)           | (1.9)          | (3.2)         |
| Children, Youth, and Their Families     | -               | (0.8)          | (8.0)         |
| Treasurer/Tax Collector                 | (0.8)           | 0.3            | (0.6)         |
| Subtotal Departments with Net Shortfall | (34.0)          | 2.5            | (31.7)        |
|   |                 |                |               |
| Public Health                           | 68.6            | 1.4            | 70.0          |
| Human Services Agency                   | 7.4             | 27.5           | 35.0          |
| General City Responsibility             | 2.0             | 1.1            | 3.1           |
| Homelessness & Supportive Housing       | -               | 2.6            | 2.6           |
| Juvenile Probation                      | 0.1             | 1.9            | 2.0           |
| City Administrator                      | (2.4)           | 4.1            | 1.7           |
| Sheriff                                 | 0.5             | 0.8            | 1.3           |
| Other                                   | (9.3)           | 16.0           | 6.8           |
| Subtotal Departments with Net Surplus   | 66.9            | 55.4           | 122.5         |
| TOTAL                                   | 32.9            | 57.9           | 90.9          |

### **COVID Emergency Response**

■ Total projected response expenditures of \$725.3 million represent an increase of \$145.8 million from Three-Month Report projections but are more than offset by increased federal revenues.

- Projected General Fund balance of \$77.3 million:
  - Largely attributable to February 3<sup>rd</sup> changes in FEMA reimbursement rates: all costs previously determined eligible for reimbursement increase from 75% to 100% rate for January 1, 2020 through September 30, 2021.
  - Available to manage unanticipated current year costs and/or offset need for new appropriations in FY 2021-22 to support continuing response

# **COVID Emergency Response**

|   |                   | 6-Mon  | th Projection           |                 | Proje           | cted Surplus/Sh         | ortfall        |
|---|-------------------|--------|-------------------------|-----------------|-----------------|-------------------------|----------------|
| Department - Project                    | Expen-<br>ditures | FEMA   | Grants/Special<br>Funds | General<br>Fund | General<br>Fund | Grants/Special<br>Funds | All<br>Sources |
| FY 2019-20 Increased FEMA Reimb.        |                   |        |                         |                 | 18.7            | 1.8                     | 20.5           |
| DEM - COVID Command, Joint Info & Oth.  | 19.5              | 17.5   | -                       | 2.0             | 7.1             |                         | 7.1            |
| DEM/DPH - Vaccination                   | 6.6               | 6.6    | -                       | -               | -               |                         | -              |
| DPH                                     | 328.7             | 209.6  | 7.0                     | 112.1           | 73.4            | -                       | 73.4           |
| DPW - Expanded Pit Stops & Oth.         | 14.2              | 4.6    | -                       | 9.6             | (0.1)           |                         | (0.1)          |
| HOM - SIP Hotels                        | 238.1             | 196.9  | 41.2                    | -               | 3.5             | 42.2                    | 45.7           |
| HOM - RVs, Shelter & Safe Sleeping      | 37.2              | 6.1    | 28.0                    | 3.1             | 1.3             |                         | 1.3            |
| HOM - Medical Support, Staffing, Oth.   | 4.1               | 1.9    | 0.4                     | 1.7             | 0.0             |                         | 0.0            |
| HSA - Feeding                           | 76.9              | 28.8   | 2.2                     | 45.9            | (6.0)           |                         | (6.0)          |
| Subtotal                                |                   |        |                         |                 | 97.9            | 44.1                    | 142.0          |
| Reserve for FEMA Claim Disallowance     |                   | (40.7) |                         |                 | (20.6)          | (19.7)                  | (40.3)         |
| Available for Continuing COVID Response |                   |        |                         |                 | (77.3)          | (24.4)                  | (101.7)        |
| Total                                   | 725.3             | 431.2  | 78.8                    | 174.5           | -               | -                       | -              |

### Key Current Year Uncertainties

- Pace of local economic recovery, particularly for hospitality and office sectors
- Legislative proposals on Excess ERAF
- Pending federal stimulus bill & changes in FEMA reimbursement eligibility

## **Coming Updates**

- March: Five-year budget forecast update.
- May: Update to current year projections (Nine Month Report).

| _        | <u> </u>  | FY19-20           |          | FY 2020-21  |                                |          | FY 2021-22  |                                |
|----------|---|-------------------|----------|-------------|--------------------------------|----------|-------------|--------------------------------|
| Reserves |   | Ending<br>Balance | Deposits | Withdrawals | Projected<br>Ending<br>Balance | Deposits | Withdrawals | Projected<br>Ending<br>Balance |
|          | General Reserve*  | 78.5              | -        | -           | 78.5                           | -        | -           | 78.5                           |
|          | Rainy Day Economic Stabilization City Reserve                             | 229.1             | -        | (114.5)     | 114.5                          | -        | (57.3)      | 57.3                           |
|          | Budget Stabilization Reserve  | 307.8             | -        | (42.0)      | 265.8                          | -        | (130.6)     | 135.2                          |
|          | Subtotal Economic Stabilization Reserves Percent of General Fund Revenues | 536.8<br>10.0%    | -        | (156.5)     | 380.3<br>7.2%                  | -        | (187.9)     | 192.4<br>3.8%                  |
|          | COVID Response and Economic Loss Reserve                                  | 507.4             | -        | (1.9)       | 505.5                          | -        | -           | 505.5                          |
|          | Budget Stabilization Reserve - One Time Reserve                           | 54.8              | -        | -           | 54.8                           | -        | -           | 54.8                           |
|          | Business Tax Stabilization Reserve  | -                 | 149.0    | -           | 149.0                          | -        | (149.0)     | -                              |
|          | Public Health Management Reserve  | 111.1             | -        | (51.7)      | 59.5                           | -        | -           | 59.5                           |
|          | Rainy Day Economic Stabilization SFUSD Reserve                            | 34.5              | -        | (33.5)      | 1.0                            | -        | -           | 1.0                            |
|          | Recreation & Parks Savings Incentive Reserve                              | 0.8               | -        | -           | 0.8                            | -        | -           | 0.8                            |
|          | Free City College   | 2.0               | -        | -           | 2.0                            | -        | -           | 2.0                            |
|          | Mission Bay Transportation Improvement Fund -                             | 1.0               | -        | _           | 1.0                            | -        | -           | 1.0                            |
|          | Overlapping Minimum Reserve   |                   |          |             |                                |          |             |                                |
|          | Subtotal  | 711.7             | 149.0    | (87.1)      | 773.6                          | -        | (149.0)     | 624.6                          |
|          | Annual Operating Reserves   |                   |          |             |                                |          |             |                                |
|          | Litigation Reserve  | 49.2              | 11.0     | (60.2)      | -                              | 11.0     | (11.0)      | -                              |
|          | Salary and Benefits Reserve   | 25.4              | 23.5     | (48.8)      | -                              | 23.5     | (23.5)      | -                              |
|          | Total, All Reserves   | 1,323.1           | 183.5    | (352.6)     | 1,154.0                        | 34.5     | (371.4)     | 817.1                          |

<sup>\*</sup> A deposit of \$0.9 million was budgeted in FY 2021-22 to the General Reserve. Based on the latest revenue projection, this deposit is no longer required.