



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

FY2021-22 and FY2022-23 HSH Proposed Budget

Budget and Appropriations Committee

June 16, 2021

<http://hsh.sfgov.org>



FY21-23 HSH Budget Highlights: Rebuild a Better City

2

- **Leverage \$1 billion in funding over the next two fiscal years**
 - ~\$750 million from Our City, Our Home funds
- **Historic Expansion in Permanent Supportive Housing**
 - ~\$400 million one-time investment from local and federal sources
 - Ongoing operations and services supported by Our City, Our Home (Proposition C) funding
- **Prioritize funding across entire Homelessness Response System**
 - Prevention, housing stabilization, emergency shelter, and housing expansion



Proposed FY2021-23 Budget Overview

(\$ in millions)	Adopted FY19-20 Budget	Adopted* FY20-21 Budget	Proposed* FY 21-22 Budget	Change From FY21	Proposed* FY22-23 Budget	Change From FY22
Total Budget	\$367.7	\$852.1	\$671.8	(\$180.3)	\$596.1	(\$75.7)
<i>Revenue</i>	<i>\$166.3</i>	<i>\$615.5</i>	<i>\$399.4</i>	<i>(\$216.1)</i>	<i>\$355.4</i>	<i>(\$44.0)</i>
<i>General Fund Support</i>	<i>\$201.3</i>	<i>\$236.6</i>	<i>\$272.4</i>	<i>\$35.8</i>	<i>\$240.7</i>	<i>(\$31.7)</i>

* Includes COVID-19 emergency funding



FY21-23 HSH Position Summary: Integrity and Public Service

	*Adopted FY20-21	*Proposed FY21-22	<i>Change from FY20-21</i>	Proposed FY22-23	<i>Change from FY21-22</i>
Net Full-Time Equivalents (FTE)	156.9	221.5	64.6	192.1	(29.4)
<small>*Includes COVID temporary staffing</small>					

New HSH positions to support expansion:

- Housing, Housing Subsidies and Services
- Prevention and Program Solving
- New Safe Sleep and Street Wellness teams
- Data & Performance and ONE System Project
- New Equity Trainer
- New Facilities, Contracts, Fiscal, HR, and IT positions
- Additional Public information and External Affairs
- Creation of Advanced Planning team
- One-time Temporary staffing for Shelter-In-Place hotel operations and rehousing



Our City, Our Home Fund (Proposition C)

5

- Mayor's Budget reflects **95% alignment** with funding recommendations of **Our City, Our Home** Oversight Committee
- **\$49.3 million** in approved spending for **immediate needs** (December 2020)
- **\$746.2 million** proposed spending in **FY21-22 and FY22-23** for HSH:
 - Create **2,500 – 3,000** new housing placements
 - Prevent homelessness and ensure housing stability for up to **8,000** households
 - Support new and interim **shelter** and maintain **COVID-19 response**



FY21-23 New Housing Investments Highlights: Rebuild a Better City

6

- Acquire and Operate **800 - 1,000 New Units** of Permanent Supportive Housing
- Increase **Flexible Housing Pool Subsidies** by **1,495** units
- Expand **Medium-Term Subsidies** and **Workforce Support**
- Implement **906** new **Emergency Housing Choice Vouchers**



FY21-23 New Housing Services, Stabilization: Rebuild a Better City

7

- Increase **Clinical** and **Health Services** in Permanent Supportive Housing through DPH roving clinical teams.
- Cap all **Permanent Supportive Housing** rents in the City's portfolio to **30% of tenant income** to assist **2,800 tenants** remain stably housed.



FY21-23 Racial Equity: Rebuild a Better City

8

HSH is centering racial equity in the Department and Homelessness Response System

- Implement **HSH Racial Equity Action Plan**
- Working with National Innovation Services (NIS) to develop **racial equity "roadmap"**
- Hire a **Chief Equity Officer** and **Equity Training Officer** to prioritize the implementation of this work
- Invest in **alternatives to policing** such as the **Street Wellness Response Team**
- Unprecedented investment in **Prevention** and **Problem Solving**
- Create opportunities to **outreach and engage** with nonprofit providers who have not historically been part of the Homelessness Response System



FY21-23 Prevention and Problem Solving: Innovation and Impact

9

- Expand "**Problem Solving Plus**" Rental Assistance to assist **1,000 – 1,500** interventions.
- Implement new **Homelessness Prevention Financial Assistance** and Services Initiative through **regional** collaboration to support up to **2,000** interventions.
- Expand **Eviction Prevention** and **Housing Stabilization** in partnership with MOHCD to provide up to **2,500** interventions.



FY21-23 Temporary Shelter and Outreach: Innovation and Impact

10

➤ Expand Emergency Shelter with New Service Models

- Build and operate two **Safe Parking** sites
- Continue operations of 40-room non-congregate **emergency family shelter** program
- Purchase **Lower Polk TAY Navigation Center** at 888 Post Street

➤ Continue COVID-19 Alternative Shelter Response

- Continue **Safe Sleep** Program Pilot of ~260 tents
- Maintain **120 RV/Trailers** in the Bayview as an emergency intervention

➤ Street Outreach Expansion

- **Street Wellness Response Teams** will include SFHOT and community paramedics



Shelter-in-Place Rehousing: Rebuild a Better City

11

- In response to COVID-19, San Francisco opened **25 Shelter in Place (SIP) Hotels** that have served over **7,600** unique individuals during the pandemic
- City's commitment: provide **stable exits** to guests in SIP hotels through **rehousing** and utilization of **new and existing resources** within the system of care
- Proposed FY21-23 budget assumes **FEMA support** for the SIP hotel program will end as of **September 30, 2021**
- Gradual ramp-down through **May 2022**
- **\$110 million** to maintain the SIP hotel program from **July 2021 - May 2022**



Appendix Slides



Year-Over-Year Revenue Changes

Source	Proposed Budget, \$M			Change from Prior Year, \$M	
	FY 20-21	FY 21-22	FY 22-23	FY 21-22	FY 22-23
FEMA Revenue	141.5	-	-	(141.5)	-
State Homelessness Aid	69.0	-	-	(69.0)	-
State Whole Person Care	20.6	10.7	-	(9.9)	(10.7)
OCOH Prop C Funding	295.2	299.0	265.9	3.9	(33.1)
HUD Grants	61.8	61.9	62.0	0.1	0.1
Human Services Care Fund	19.7	18.8	20.5	(0.8)	1.6
Recoveries/Work Order	7.8	7.0	7.0	(0.8)	0.0
Capital Funds	-	2.0	-	2.0	(2.0)
<i>Revenue Subtotal</i>	<i>615.5</i>	<i>399.4</i>	<i>355.4</i>	<i>(216.1)</i>	<i>(44.0)</i>
General Fund Support	236.6	272.4	240.7	35.8	(31.7)
Total	852.1	671.8	596.1	(180.3)	(75.7)



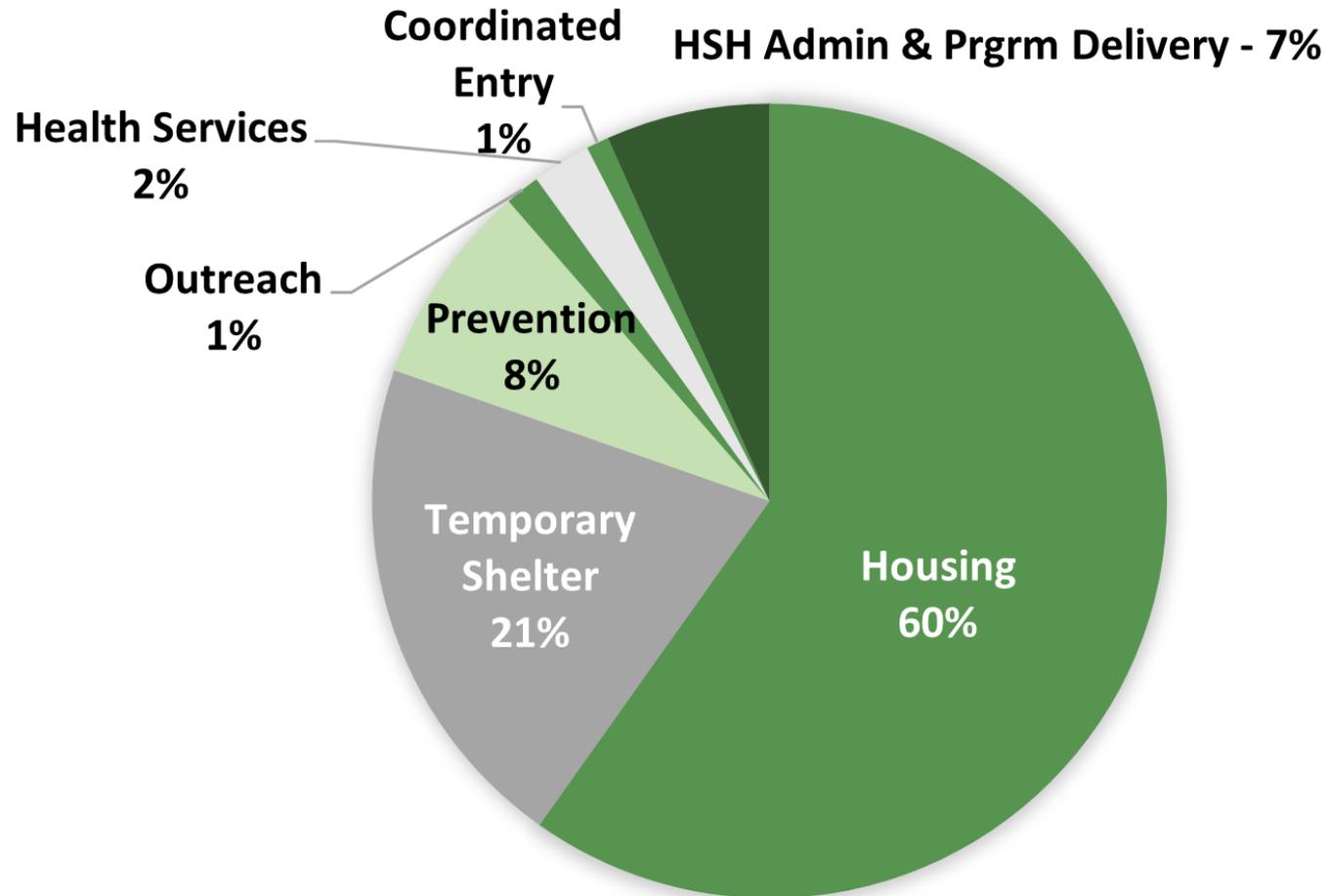
Proposed Budget by Expenditure Type

Exp Category	Budgeted Amounts, \$M			Change from PY, \$M		% to Total	
	FY 20-21	FY 21-22	FY 22-23	FY 21-22	FY 22-23	FY 21-22	FY 22-23
CBO Contracts	\$414M	\$231M	\$234M	-\$183M	\$3	34%	39%
Programmatic Projects	\$362M	\$327M	\$258M	-\$35M	(70)	49%	43%
Other Contracts, Rent & Svcs	\$27M	\$28M	\$30M	\$1M	2	4%	5%
HSH Salaries & Benefits	\$24M	\$36M	\$33M	\$12M	(3)	5%	6%
Local Operating Subsidies	\$12M	\$18M	\$23M	\$6M	4	3%	4%
DPH Health Svcs	\$9M	\$15M	\$15M	\$7M	(0)	2%	3%
Capital Projects	\$0M	\$12M	\$0M	\$12M	(12)	2%	0%
Other City Dept Svcs	\$4M	\$3M	\$2.9M	-\$1M	(0.1)	0%	0%
Materials, Supplies & Equip	\$0.3M	\$0.4M	\$0.3M	\$0.1M	(0)	0%	0%
Total	\$852M	\$672M	\$596M	-\$180M	-\$76M	100%	100%



Two-Year Budget by Service Area: FY21-23

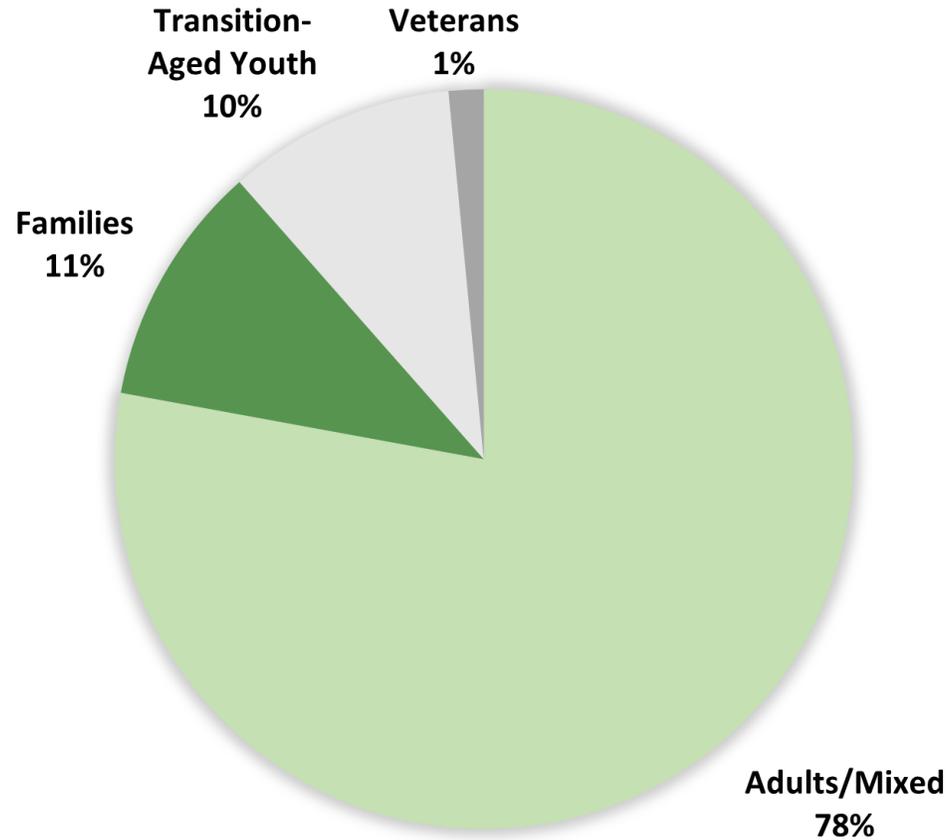
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Two-Year Budget by Population: FY21-23

16





FY21-23 Capital Investments

17

Capital Project	FY21-22
MSC South Adult Shelter, 525 5 th Street - Phase 2 Improvements (Phase 1 funded by 2016 Public Health & Safety Bond)	\$8.5
Next Door Adult Shelter, 1001 Polk Street – Phase 2 Improvements (Phase 1 funded by 2016 Public Health & Safety Bond)	\$2.0
Shelter Seismic Evaluations and Upgrades (Leveraging FEMA grant) for 260 Golden Gate, MSC South and Next Door Shelters	\$2.0
Total Funding (\$ in Millions)	\$12.5M