

**Barry Friedman**, *Director*

DATE: November 3, 2021

San Francisco Board of Supervisors  
Rules Committee  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Members of the Rules Committee:

My name is Barry Friedman, I am the Co-Founder and Faculty Director of the Policing Project, a non-profit center at NYU Law School focused on promoting democratic accountability in policing. I am writing in support of Max Carter-Oberstone's nomination to the Police Commission. Max is a Senior Associate in Orrick, Herrington & Sutcliffe's Supreme Court & Appellate group, but is spending a year working at the Policing Project full-time through the Orrick Justice Fellows program.

In his relatively short time at the Project, Max has become an invaluable member of our team, and has made an impressive impact by successfully leading a number of our key initiatives. In his first few weeks on the job, Max designed our Fourth Amendment impact litigation strategy, which aims to limit arbitrary and discriminatory police searches and seizures. He has also already begun to implement this strategy. Just last month, Max authored an amicus brief in a Ninth Circuit case implicating important Fourth Amendment questions. He has also been hard at work developing a case to challenge a racially discriminatory police search program, which we hope to file in court soon.

Max has also taken a leading role in drafting some of the Project's most important model legislation. He was the lead drafter of our model law to curtail the use of pretextual traffic stops, and co-authored our model law on officer decertification.

In all his endeavors, Max has produced consistently outstanding work product. He is an analytical thinker that approaches problems with pragmatism, creativity, humility, and an open mind. He is also a brilliant writer who is able to communicate ideas vividly, clearly, and persuasively.

I have no doubt that Max's impressive intellect, work ethic, and genuine passion for the issue of police reform would make him an incredible asset to the Police Commission. I recommend him with great enthusiasm and without reservation.

Best Regards,



Barry Friedman