

BUDGET AND APPROPRIATIONS COMMITTEE CITY AND COUNTY OF SAN FRANCISCO

MEETING MINUTES - DRAFT

Wednesday, March 15, 2023 - 1:30 PM

IN-PERSON MEETING

Legislative Chamber, Room 250
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

(remote access provided)
(remote public comment provided via teleconference)
www.sfgovtv.org

Regular Meeting

Members: Connie Chan, Rafael Mandelman, Ahsha Safai, Hillary Ronen, Shamann Walton

Clerk: Brent Jalipa (415) 554-7712

BOARD COMMITTEES

Committee Membership

Budget and Appropriations Committee

Supervisors Chan, Mandelman, Safai, Ronen, Walton

Budget and Finance Committee

Supervisors Chan, Mandelman, Safai

Government Audit and Oversight Committee

Supervisors Preston, Stefani, Chan

Homelessness and Behavioral Health Select Committee

Supervisors Ronen, Mandelman, Walton

Land Use and Transportation Committee

Supervisors Melgar, Preston, Peskin

Public Safety and Neighborhood Services Committee

Supervisors Stefani, Engardio, Dorsey

Rules Committee

Supervisors Dorsey, Walton, Safai

Youth, Young Adult, and Families Committee

Supervisors Ronen, Safai, Engardio

Meeting Days

Wednesday

1:30 PM

Wednesday

10:00 AM

1st and 3rd Thursday

10:00 AM

TBD

Monday

1:30 PM

2nd and 4th Thursday

10:00 AM

Monday

10:00 AM

2nd Friday

10:00 AM

First-named Supervisor is Chair, Second-named Supervisor is Vice-Chair of the Committee.

Members Present: Connie Chan, Rafael Mandelman, Ahsha Safai, Hillary Ronen, and Shamann Walton

The Budget and Appropriations Committee met in a regular session, in-person with remote access and public comment via telephone, on Wednesday, March 15, 2023, with Chair Connie Chan presiding. Chair Chan called the meeting to order at 1:36 p.m.

Remote Access to Information and Participation

The Board of Supervisors and its committees convene hybrid meetings that allow in-person attendance, remote access, and public comment via teleconference. Visit the SFGovTV website (www.sfgovtv.org) to stream the live meetings and watch meetings on demand or watch live meetings on San Francisco Cable Channels 26, 28, 78, or 99 (depending on your provider). Members of the public may provide public comment in-person or remotely via teleconference (detailed instructions available at: <https://sfbos.org/remote-meeting-call>).

Members of the public may participate by phone or may submit their comments by email to: brent.jalipa@sfgov.org; all comments received will be made a part of the official record. Regularly scheduled Budget and Appropriations Committee Meetings begin at 1:30 p.m. every Wednesday of each month. Committee agendas and their associated documents are available at <https://sfbos.org/committees>.

Please visit the Board's website (www.sfbos.org) regularly to be updated on the current situation as it affects the legislative process. For more information contact the Budget and Finance Committee Clerk at (415) 554-7712 or brent.jalipa@sfgov.org.

ROLL CALL AND ANNOUNCEMENTS

On the call of the roll, Chair Chan, Vice Chair Mandelman, and Members Safai, Ronen, and Walton were noted present. A quorum of the Committee was present.

COMMUNICATIONS

*Brent Jalipa, Budget and Appropriations Committee Clerk, instructed members of the public, when public comment is called, to contribute live comments for up to two minutes in-person or by dialing the provided telephone number. In-person public comment will be taken before remote public comment is called. Those who are providing public comment remotely must dial * 3 to be added to the remote queue to speak. Written comments may be submitted through email to the Budget and Appropriations Committee Clerk (brent.jalipa@sfgov.org) or the U.S. Postal Service at City Hall, 1 Dr. Carlton B. Goodlett Place, Room 244, San Francisco, CA 94102.*

AGENDA CHANGES

There were no agenda changes.

REGULAR AGENDA

SPECIAL MEETING OF THE BOARD OF SUPERVISORS

Supervisor Joel Engardio was noted present at 1:36 p.m. and Supervisor Aaron Peskin was noted present at 3:19 p.m.; thereby constituting a quorum of the Board of Supervisors. A special meeting of the Board of Supervisors was convened at 1:36 p.m.; although, the meeting was conducted in all respects as a committee meeting for items on the agenda and any substantive decisions constitute a recommendation of the committee and not action taken by the board.

Present: Supervisors Chan, Mandelman, Safai, Ronen, Walton, Engardio, and Peskin

230080 [Hearing - Funding San Francisco Climate Action Report]

Sponsor: Mandelman

Hearing on the "Funding San Francisco Climate Action" Report and the findings and recommendations produced by the Center for Law, Energy & the Environment; and requesting the Department of Environment, Municipal Transportation Agency, Office of Resilience and Capital Planning, and Controller's Office to report.

Heard in Committee. Speakers: Tyrone Jue, Acting Director, and Cyndy Comerford (Department on the Environment); Ted Lamm and Katie Segal (Center for Law, Energy and the Environment); Brian Strong, Director (Office of Resilience and Capital Planning); Ben Rosenfield, City Controller (Office of the Controller); provided an overview and responded to questions raised throughout the discussion matter. Alex Landsberg; David Fahey; Speaker; Antonio Diaz (PODER); Speaker; Eric Brooks; Jordan Davis; Joni Eisen; Elena Engle; John Anderson; Susan Green; Dave Rhody; Sarah Greenwald; Hector Mondragon; Richard Girling; Denise Louie; Paul Wermer; Keane Chukwuneta (Jobs with Justice); spoke on various concerns relating to the hearing matter.

Vice Chair Mandelman, seconded by Chair Chan, moved that this Hearing be HEARD AND FILED. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

Chair Chan requested File Nos. 230158, 230215, 230214, 230041, and 230043 be called together.

Supervisor Engardio was noted not present at 5:52 p.m., and for the remainder of the meeting.

230158 [Appropriation - General Reserve - \$25,371,063 - Other Revenue - \$587,029 - Fund Balance - \$834,204 - Police Department - Overtime - De-Appropriation and Re-Appropriation - \$31,999,402 – Releasing \$7,430,008 from Reserve - FY2022-2023]

Sponsors: Mayor; Stefani, Dorsey, Engardio, Mandelman and Safai

Ordinance appropriating \$27,640,247 of General Fund General Reserves to the Police Department; de-appropriating \$31,151,450 from permanent salaries, mandatory fringe benefits, and overtime for increased overtime budget in the Police Department in Fiscal Year (FY) 2022-2023 as required per Administrative Code, Section 3.17, and releasing \$7,430,008 from expenditure reserve; this Ordinance requires a two-thirds approval vote of all members of the Board of Supervisors pursuant to Charter, Section 9.113(c).

(Pursuant to Charter, Section 9.113(c), this matter shall require a vote of two-thirds (8 votes) of all members of the Board of Supervisors to approve such appropriation ordinance for passage.)

(Fiscal Impact)

Heard in Committee. Speakers: William Scott, Police Chief, David Lazar, Patrick Leung, and Nicole Jones (Police Department); Supervisors Aaron Peskin and Joel Engardio (Board of Supervisors); Nicolas Menard (Office of the Budget and Legislative Analyst); Anna Duning, Budget Director (Mayor's Office of Public Policy and Finance); Carla Short, Interim Director (Public Works); provided an overview and responded to questions raised throughout the discussion matter. Patricia Bowen; Barbara Bella; Abdul; Mohammad Al-Weiss; Marina Roche; Jenny Leung, Executive Director (Chinese Culture Center); Jennifer Freidenbach and Miguel Carrera (Coalition on Homelessness); Speaker; Vince Courtney; Ruby Pacheco; Isabella Hutcheson; Stephanie Romero; Stephen Martin-Pinto; Jeremiah Smith; Celi Tamayo-Lee (SF Rising); Jordan Davis; Speaker; Goodie Joseph; Karen Chin; Esan Looper (Tenderloin Community Benefit District); Lea McGeever; Myra Sanchez; Speaker; Alan Buradell; Karina Velasquez; Olga Miranda; Thomas Duda; Tes Wellborn; Speaker; Wes Saver (GLIDE); Speaker; Emily Abraham (San Francisco Chamber of Commerce); Speaker; Jan Dunham; Lina Young; Deanna Lee; Leanna Louie; Cassandra Costello (San Francisco Travel Association); Marie Hurabiell; Tabitha Tota; Francisco Da Costa; Mimi Klausner; speaker; Bill Warshell; Melanie; Frank (Stop Crime SF); Yessica Hernandez (Coalition on Homelessness); Greg Johnson; Speaker; Speaker; Speaker; Speaker; Lelani; Alejandro Garcia; Amy; Edward Hernandez; Speaker; spoke on various concerns relating to the hearing matter.

Member Walton moved that this Ordinance be AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE, to reduce the total appropriation to overtime sources on Page 2, Line 3, by \$8,980,608 for a revised total of \$18,659,639; on Page 7, Lines 16 and 21, by reducing the total appropriation by \$8,980,608 for a total of \$49,811,089 in total expenditures for overtime uses, in order to fund the establishment of an Office of Reparations. The motion FAILED due to lack of a second.

Member Ronen, seconded by Chair Chan moved that this Ordinance be **AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE**, on Page 1, Lines 1-3, to read 'Appropriation - General Reserve - \$25,371,063 - Other Revenue - \$587,029 - Fund Balance - \$834,204 - Police Department - Overtime - De-Appropriation and Re-Appropriation - \$31,999,402 - Releasing \$7,430,008 from Reserve - FY2022-2023', and Lines 4-13, to read 'Ordinance appropriating \$25,371,063 of General Fund General Reserves, \$587,029 of other revenues, and \$834,204 of special revenue fund balance to the Police Department; de-appropriating \$31,999,402 from permanent salaries, mandatory fringe benefits, equipment, budgeted debt service, budgeted project expenditures, and overtime for increased overtime budget in the Police Department in Fiscal Year (FY) 2022-2023 as required per Administrative Code, Section 3.17, required biweekly reporting to the Board of Supervisors on overtime by neighborhood, and releasing \$7,430,008 from expenditure reserve; this Ordinance requires a two-thirds approval vote of all members of the Board of Supervisors pursuant to Charter Section 9.113(c).'; on Pages 2-3, to update the SOURCES Appropriation table to identify additional sources of funding; on Page 8, to update the USES APPROPRIATION table to identify additional uses of funding de-appropriated; on Page 10, Lines 12-14, to add '5. For fiscal year 2022-23, the Police Department shall report on a biweekly basis to the Board of Supervisors on both full duty officer staffing levels and overtime use by neighborhood.'; and by making other clarifying and conforming amendments. The motion carried by the following vote:

Ayes: 4 - Chan, Mandelman, Safai, Ronen

Noes: 1 - Walton

Ordinance appropriating \$25,371,063 of General Fund General Reserves, \$587,029 of other revenues, and \$834,204 of special revenue fund balance to the Police Department; de-appropriating \$31,999,402 from permanent salaries, mandatory fringe benefits, equipment, budgeted debt service, budgeted project expenditures, and overtime for increased overtime budget in the Police Department in Fiscal Year (FY) 2022-2023 as required per Administrative Code, Section 3.17, required biweekly reporting to the Board of Supervisors on overtime by neighborhood, and releasing \$7,430,008 from expenditure reserve; this Ordinance requires a two-thirds approval vote of all members of the Board of Supervisors pursuant to Charter Section 9.113(c).

(Pursuant to Charter, Section 9.113(c), this matter shall require a vote of two-thirds (8 votes) of all members of the Board of Supervisors to approve such appropriation ordinance for passage.)

(Fiscal Impact)

Member Safai moved that this Ordinance **AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE**, to increase the amended appropriation amount by \$3,100,000 for a total appropriation of \$28,471,063 of General Fund General Reserves, to double the amount of officers to district stations. The motion **FAILED** due to lack of a second.

Chair Chan, seconded by Vice Chair Mandelman, moved that this Ordinance be **REFERRED WITHOUT RECOMMENDATION AS AMENDED** to the Board of Supervisors. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

230215 [Appropriation - General Reserve - Public Works - \$25,000,000 - FY2022-2023]

Sponsors: Peskin; Safai, Chan, Preston and Ronen

Ordinance appropriating \$25,000,000 of General Fund General Reserves for street cleaning and graffiti abatement in the Department of Public Works in Fiscal Year (FY) 2022-2023.
(Fiscal Impact)

Heard in Committee. Speakers: William Scott, Police Chief, David Lazar, Patrick Leung, and Nicole Jones (Police Department); Supervisors Aaron Peskin and Joel Engardio (Board of Supervisors); Nicolas Menard (Office of the Budget and Legislative Analyst); Anna Duning, Budget Director (Mayor's Office of Public Policy and Finance); Carla Short, Interim Director (Public Works); provided an overview and responded to questions raised throughout the discussion matter. Patricia Bowen; Barbara Bella; Abdul; Mohammad Al-Weiss; Marina Roche; Jenny Leung, Executive Director (Chinese Culture Center); Jennifer Freidenbach and Miguel Carrera (Coalition on Homelessness); Speaker; Vince Courtney; Ruby Pacheco; Isabella Hutcheson; Stephanie Romero; Stephen Martin-Pinto; Jeremiah Smith; Celi Tamayo-Lee (SF Rising); Jordan Davis; Speaker; Goodie Joseph; Karen Chin; Esan Looper (Tenderloin Community Benefit District); Lea McGeever; Myra Sanchez; Speaker; Alan Buradell; Karina Velasquez; Olga Miranda; Thomas Duda; Tes Wellborn; Speaker; Wes Saver (GLIDE); Speaker; Emily Abraham (San Francisco Chamber of Commerce); Speaker; Jan Dunham; Lina Young; Deanna Lee; Leanna Louie; Cassandra Costello (San Francisco Travel Association); Marie Hurabiell; Tabitha Tota; Francisco Da Costa; Mimi Klausner; speaker; Bill Warshell; Melanie; Frank (Stop Crime SF); Yessica Hernandez (Coalition on Homelessness); Greg Johnson; Speaker; Speaker; Speaker; Speaker; Lelani; Alejandro Garcia; Amy; Edward Hernandez; Speaker; spoke on various concerns relating to the hearing matter.

Chair Chan, seconded by Vice Chair Mandelman, moved that this Ordinance be REFERRED WITHOUT RECOMMENDATION to the Board of Supervisors. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

230214 [Public Employment - Amendment to the Salary Ordinance for the Department of Public Works - Street Cleaning and Graffiti Abatement - FY2022-2023]

Sponsors: Peskin; Safai, Chan, Preston and Ronen

Ordinance amending Ordinance No. 162-22 (Annual Salary Ordinance Fiscal Years (FY) 2022-2023 and 2023-2024) to reflect the addition of 56 off-budget positions (18.67 FTEs) in the Department of Public Works to support street cleaning and graffiti abatement in FY2022-2023.
(Fiscal Impact)

Heard in Committee. Speakers: William Scott, Police Chief, David Lazar, Patrick Leung, and Nicole Jones (Police Department); Supervisors Aaron Peskin and Joel Engardio (Board of Supervisors); Nicolas Menard (Office of the Budget and Legislative Analyst); Anna Duning, Budget Director (Mayor's Office of Public Policy and Finance); Carla Short, Interim Director (Public Works); provided an overview and responded to questions raised throughout the discussion matter. Patricia Bowen; Barbara Bella; Abdul; Mohammad Al-Weiss; Marina Roche; Jenny Leung, Executive Director (Chinese Culture Center); Jennifer Freidenbach and Miguel Carrera (Coalition on Homelessness); Speaker; Vince Courtney; Ruby Pacheco; Isabella Hutcheson; Stephanie Romero; Stephen Martin-Pinto; Jeremiah Smith; Celi Tamayo-Lee (SF Rising); Jordan Davis; Speaker; Goodie Joseph; Karen Chin; Esan Looper (Tenderloin Community Benefit District); Lea McGeever; Myra Sanchez; Speaker; Alan Buradell; Karina Velasquez; Olga Miranda; Thomas Duda; Tes Wellborn; Speaker; Wes Saver (GLIDE); Speaker; Emily Abraham (San Francisco Chamber of Commerce); Speaker; Jan Dunham; Lina Young; Deanna Lee; Leanna Louie; Cassandra Costello (San Francisco Travel Association); Marie Hurabiell; Tabitha Tota; Francisco Da Costa; Mimi Klausner; speaker; Bill Warshell; Melanie; Frank (Stop Crime SF); Yessica Hernandez (Coalition on Homelessness); Greg Johnson; Speaker; Speaker; Speaker; Speaker; Lelani; Alejandro Garcia; Amy; Edward Hernandez; Speaker; spoke on various concerns relating to the hearing matter.

Chair Chan, seconded by Vice Chair Mandelman, moved that this Ordinance be REFERRED WITHOUT RECOMMENDATION to the Board of Supervisors. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

230041 [Grant Agreement Amendment - Mid-Market Foundation - Mid-Market/Tenderloin Community-Based Safety Program - Not to Exceed \$33,590,570]

Resolution approving Amendment No. 2 to a grant agreement between the Office of Economic and Workforce Development and Mid-Market Foundation, for management of the Mid-Market /Tenderloin Community-Based Safety Program; to increase the grant amount by \$13,100,570 for a total not to exceed amount of \$33,590,570 for the period of July 1, 2022, through December 31, 2023; to commence following approval by the Board of Supervisors; and to authorize the Director of the Office of Economic and Workforce Development to enter into amendments or modifications to the contract prior to its final execution by all parties that do not materially increase the obligations or liabilities to the City and are necessary to effectuate the purposes of the contract. (Department of Economic and Workforce Development)
(Fiscal Impact)

Heard in Committee. Speakers: William Scott, Police Chief, David Lazar, Patrick Leung, and Nicole Jones (Police Department); Supervisors Aaron Peskin and Joel Engardio (Board of Supervisors); Nicolas Menard (Office of the Budget and Legislative Analyst); Anna Duning, Budget Director (Mayor's Office of Public Policy and Finance); Carla Short, Interim Director (Public Works); provided an overview and responded to questions raised throughout the discussion matter. Patricia Bowen; Barbara Bella; Abdul; Mohammad Al-Weiss; Marina Roche; Jenny Leung, Executive Director (Chinese Culture Center); Jennifer Freidenbach and Miguel Carrera (Coalition on Homelessness); Speaker; Vince Courtney; Ruby Pacheco; Isabella Hutcheson; Stephanie Romero; Stephen Martin-Pinto; Jeremiah Smith; Celi Tamayo-Lee (SF Rising); Jordan Davis; Speaker; Goodie Joseph; Karen Chin; Esan Looper (Tenderloin Community Benefit District); Lea McGeever; Myra Sanchez; Speaker; Alan Buradell; Karina Velasquez; Olga Miranda; Thomas Duda; Tes Wellborn; Speaker; Wes Saver (GLIDE); Speaker; Emily Abraham (San Francisco Chamber of Commerce); Speaker; Jan Dunham; Lina Young; Deanna Lee; Leanna Louie; Cassandra Costello (San Francisco Travel Association); Marie Hurabiell; Tabitha Tota; Francisco Da Costa; Mimi Klausner; speaker; Bill Warshell; Melanie; Frank (Stop Crime SF); Yessica Hernandez (Coalition on Homelessness); Greg Johnson; Speaker; Speaker; Speaker; Speaker; Lelani; Alejandro Garcia; Amy; Edward Hernandez; Speaker; spoke on various concerns relating to the hearing matter.

Chair Chan, seconded by Member Walton, moved that this Resolution be AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE, by replacing the end of the grant period of 'December 31, 2023' with 'October 15, 2023' throughout the legislation. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

Resolution approving Amendment No. 2 to a grant agreement between the Office of Economic and Workforce Development and Mid-Market Foundation, for management of the Mid-Market /Tenderloin Community-Based Safety Program; to increase the grant amount by \$13,100,570 for a total not to exceed amount of \$33,590,570 for the period of July 1, 2022, through October 15, 2023; to commence following approval by the Board of Supervisors; and to authorize the Director of the Office of Economic and Workforce Development to enter into amendments or modifications to the contract prior to its final execution by all parties that do not materially increase the obligations or liabilities to the City and are necessary to effectuate the purposes of the contract. (Department of Economic and Workforce Development)
(Fiscal Impact)

Chair Chan, seconded by Vice Chair Mandelman, moved that this Resolution be REFERRED WITHOUT RECOMMENDATION AS AMENDED to the Board of Supervisors. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

230043 [Grant Agreement Amendment - San Francisco Tourism Improvement District Management Corporation Downtown Welcome Ambassador Program Not to Exceed \$16,227,000]

Resolution approving Amendment No. 4 to a grant agreement between the Office of Economic and Workforce Development and the San Francisco Tourism Improvement District Management Corporation, for management of the Downtown Welcome Ambassador Program; to increase the grant amount by \$6,300,000 for a total not to exceed amount of \$16,227,000 for the period of July 1, 2021, through December 31, 2023; to commence following approval by the Board of Supervisors ; and to authorize the Director of the Office of Economic and Workforce Development to enter into amendments or modifications to the contract prior to its final execution by all parties that do not materially increase the obligations or liabilities to the City and are necessary to effectuate the purposes of the contract. (Department of Economic and Workforce Development)
(Fiscal Impact)

Heard in Committee. Speakers: William Scott, Police Chief, David Lazar, Patrick Leung, and Nicole Jones (Police Department); Supervisors Aaron Peskin and Joel Engardio (Board of Supervisors); Nicolas Menard (Office of the Budget and Legislative Analyst); Anna Duning, Budget Director (Mayor's Office of Public Policy and Finance); Carla Short, Interim Director (Public Works); provided an overview and responded to questions raised throughout the discussion matter. Patricia Bowen; Barbara Bella; Abdul; Mohammad Al-Weiss; Marina Roche; Jenny Leung, Executive Director (Chinese Culture Center); Jennifer Freidenbach and Miguel Carrera (Coalition on Homelessness); Speaker; Vince Courtney; Ruby Pacheco; Isabella Hutcheson; Stephanie Romero; Stephen Martin-Pinto; Jeremiah Smith; Celi Tamayo-Lee (SF Rising); Jordan Davis; Speaker; Goodie Joseph; Karen Chin; Esan Looper (Tenderloin Community Benefit District); Lea McGeever; Myra Sanchez; Speaker; Alan Buradell; Karina Velasquez; Olga Miranda; Thomas Duda; Tes Wellborn; Speaker; Wes Saver (GLIDE); Speaker; Emily Abraham (San Francisco Chamber of Commerce); Speaker; Jan Dunham; Lina Young; Deanna Lee; Leanna Louie; Cassandra Costello (San Francisco Travel Association); Marie Hurabiell; Tabitha Tota; Francisco Da Costa; Mimi Klausner; speaker; Bill Warshell; Melanie; Frank (Stop Crime SF); Yessica Hernandez (Coalition on Homelessness); Greg Johnson; Speaker; Speaker; Speaker; Speaker; Lelani; Alejandro Garcia; Amy; Edward Hernandez; Speaker; spoke on various concerns relating to the hearing matter.

Chair Chan, seconded by Member Walton, moved that this Resolution be AMENDED, AN AMENDMENT OF THE WHOLE BEARING NEW TITLE, by replacing the end of the grant period of 'December 31, 2023' with 'October 15, 2023' throughout the legislation. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

Chair Chan, seconded by Vice Chair Mandelman, moved that this Resolution be REFERRED WITHOUT RECOMMENDATION AS AMENDED to the Board of Supervisors. The motion carried by the following vote:

Ayes: 5 - Chan, Mandelman, Safai, Ronen, Walton

ADJOURNMENT

There being no further business, the Budget and Appropriations Committee adjourned at the hour of 8:39 p.m.

N.B. The Minutes of this meeting set forth all actions taken by the Budget and Appropriations Committee on the matters stated, but not necessarily in the chronological sequence in which the matters were taken up.